

**WEDNESDAY, MARCH 4, 2026**  
**MASTER PLANNING AND FACILITIES COMMITTEE MEETING**

Juan Jose Perez, chair  
George A. Skestos, vice chair  
Elizabeth A. Harsh  
Reginald A. Wilkinson  
Pierre Bigby  
Bradley R. Kastan  
Kendall C. Buchan  
Robert H. Schottenstein  
Keith Myers  
John W. Zeiger (*ex officio*)

Location: Sanders Grand Lounge, Longaberger Alumni House  
2200 Olentangy River Road, Columbus, OH 43210

Time: 12:30-3:00 p.m.

**Executive Session**

**12:30-2:35 p.m.**

**Public Session**

**2:35-3:00 p.m.**

ITEM FOR DISCUSSION

1. *Public Safety Update – Mr. Chris Kabourek, Dr. Monica Moll* 2:35-2:45 p.m.

ITEMS FOR ACTION

2:45-3:00 p.m.

2. Approval of December 2025 Committee Meeting Minutes – Mr. John Perez  
3. Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts – Mr. Chris Kabourek  
4. Approval for Acquisition of Real Property – 6515 Pullman Drive – Mr. Chris Kabourek

*Written Reports (Background Only)*

- a. *Major Project Updates*  
b. *Physical Environment Scorecard*



# Public Safety Update

Master Planning & Facilities Committee

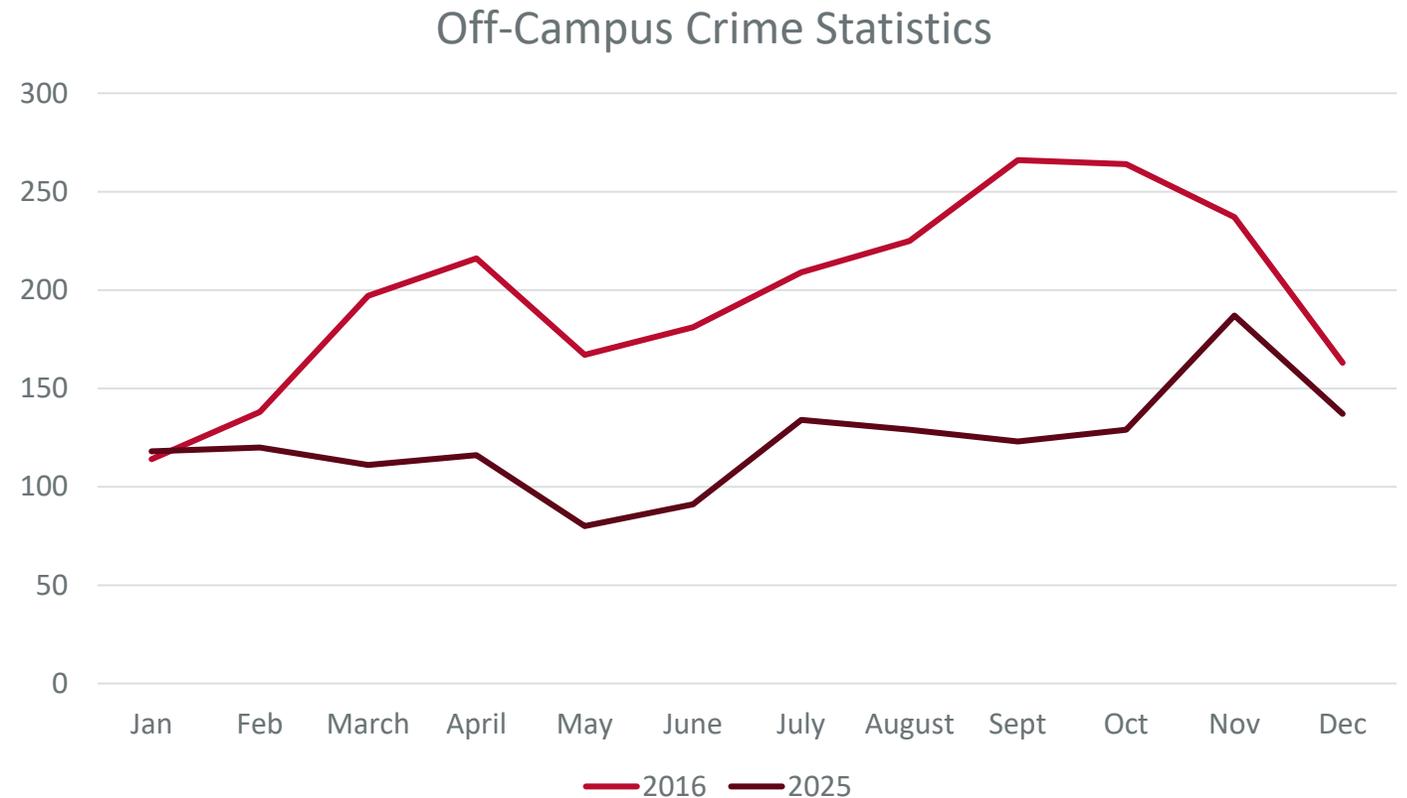
March 4, 2026



THE OHIO STATE UNIVERSITY

# Off-Campus Crime Prevention

- **Joint Patrol (CPD Partnership)**
- **Buckeye Block Watch**
- **Assets**
  - Lighting
  - License Plate Readers
  - Cameras
  - Window/Door Alarms
- **Education / Communication**
- **Transportation**
  - Lyft Ride Smart
  - CABS On Demand



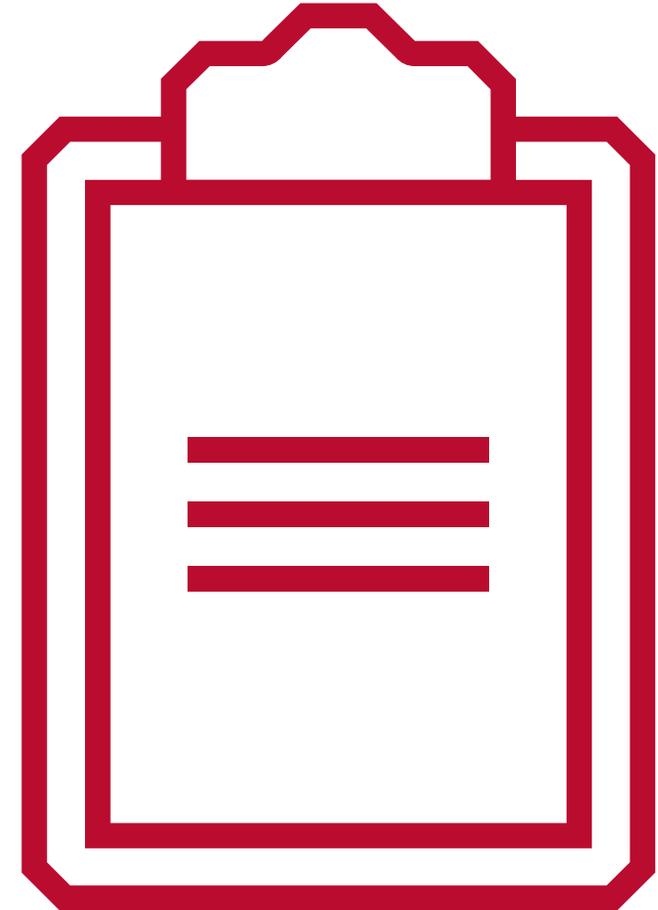
# Where Are We Headed?

Ohio State is **creating the nation's most comprehensive urban university public safety office, dedicated to preventing major crime and fostering a secure, prepared campus community.**

# Five-Year Strategic Plan

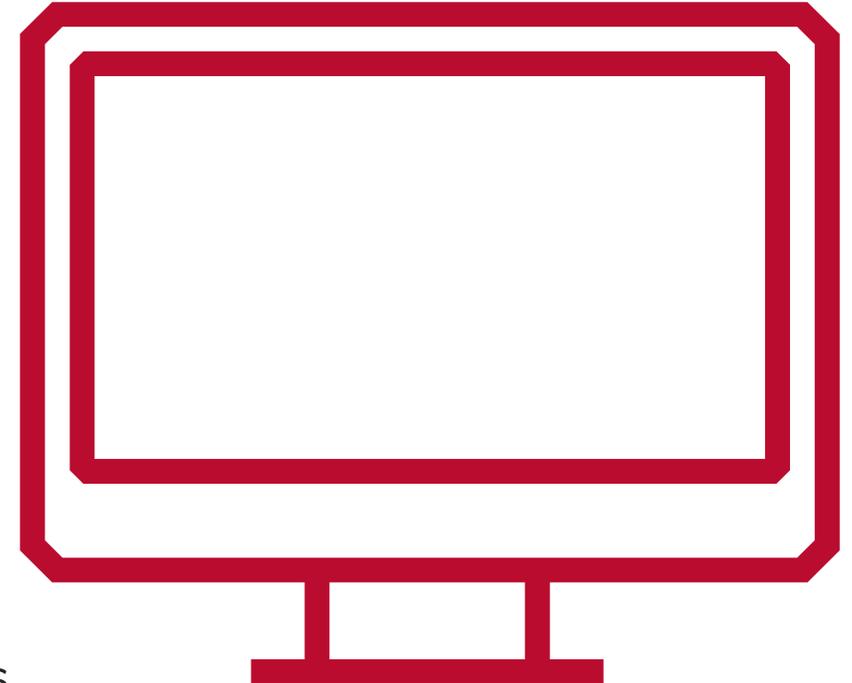
Enhance the capabilities of the Department of Public Safety through:

- Upgraded and enhanced technology and facilities
- Increased staffing
- Continued partnerships with key university partners and outside agencies
- Infrastructure improvements



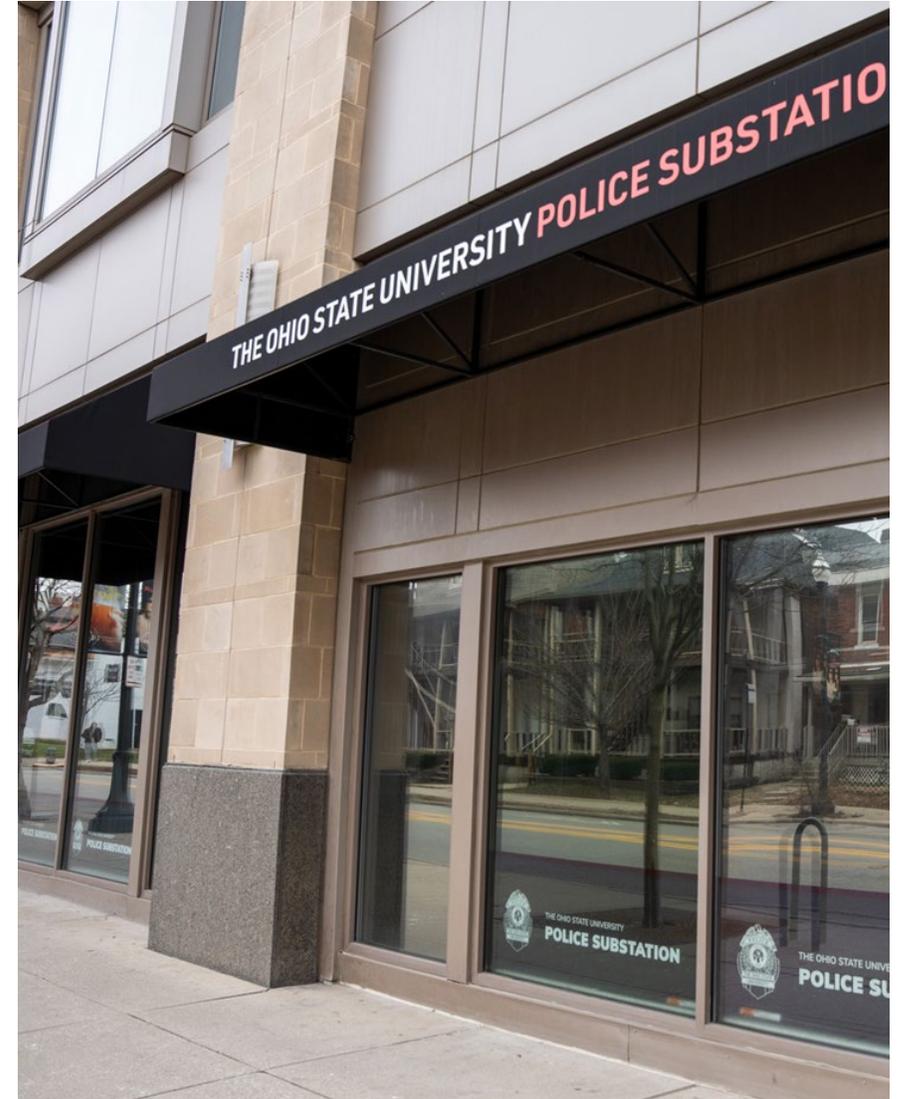
# Technology Assets

- 105 camera units (fixed and mobile) with 299 camera views **off campus**
- 5975 camera units with 8989 camera views **on campus**
- 81 license plate readers
- Drone as First Responder Program
  - Operational Spring 2026
  - Enhanced response times for calls for service
  - Future integration into Real Time Crime Center operations



# Department of Public Safety Substation

- 9,000 square foot hub for Joint Patrol (CPD and OSUPD)
- Operational as of January 2026
- Presence on High Street (at 11<sup>th</sup> Ave)



# Blankenship Hall Improvements

- Design approved:  
**August 2025**
- Construction approval anticipated:  
**June 2026**
- Construction completion:  
**October 2027 (phased)**

## Will Include:

- Real Time Crime Center
- Updated and improved training facilities (classroom, mat training room)
- Expanded support spaces (locker rooms, sallyport)
- Press briefing room
- Address building deferred maintenance and improve aesthetics

# Staffing and Partnerships

- Increase the authorized strength of sworn police officers from 75 (current) to **90**
  - Increase Joint Patrol staffing from four to eight officers and expand service times
- Right size and reconfigure non-sworn staffing to support increased technology capabilities in support of Real Time Crime Center
- Explore adding **Columbus Police Dispatcher** to the Real Time Crime Center
- Continue collaboration with **Office of Student Life** on crime prevention and education initiatives



# Infrastructure Improvements

Enhance the university's **edges and gateways** to improve safety through traffic calming measures, multimodal design, pedestrian safety improvements and enhanced lighting.

- 15<sup>th</sup> & High Arts Plaza Design (March Board of Trustees)
- Multi-Modal Safety Study (March Board of Trustees)
- Concept development for High Street Corridor (in partnership with City of Columbus)



**SUMMARY OF ACTIONS TAKEN**

*December 3, 2025 – Master Planning and Facilities Committee Meeting*

**Members Present:**

Juan Jose Perez  
George A. Skestos  
Elizabeth A. Harsh

Pierre Bigby  
Bradley R. Kastan  
Kendall C. Buchan

Robert H. Schottenstein  
Keith Myers  
John. W. Zeiger (ex officio)

**Members Present via Zoom:**

Reginald A. Wilkinson

**Members Absent:** N/A

**PUBLIC SESSION**

The Master Planning and Facilities Committee of The Ohio State University Board of Trustees convened on Wednesday, December 3, 2025, virtually and in person at Longaberger Alumni House on Ohio State's Columbus campus. Committee Chair John Perez called the meeting to order at 12:00 p.m.

**Item for Discussion:**

1. Annual Report – Facilities Improvement Projects: Ms. Kristin Poldemann, associate vice president for facility design and construction, provided a summary of all projects completed during calendar year 2025. A total of 17 projects, with a combined value of \$2.19 billion, were finished during this timeframe. An additional 35 projects, with a total value of \$195.5 million, were brought before the Board of Trustees for approval (including those on the current meeting's agenda).

(See Attachment X for background information, page XX)

**Items for Action:**

2. Approval of Minutes: No changes were requested to the July 30, 2025, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.
3. Resolution No. 2026-65: Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts:

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**  
EAST HOSPITAL – TOWER – ELEVATOR RENOVATIONS

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
EAST HOSPITAL – FIRE SUPPRESSION  
NEWTON HALL AHU REPLACEMENTS  
VMA – LIBRARY REDESIGN

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS**  
COLLEGE ROAD REBUILD  
DENTAL SIMULATION SPACE MODERNIZATION



# THE OHIO STATE UNIVERSITY

## OHIO STADIUM, WHAC AUDIO AND VIDEO UPGRADES WMC OUTPATIENT CARE POWELL

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
East Hospital – Tower – Elevator Renovations	\$1.7M	\$1.7M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
East Hospital – Fire Suppression	\$0.6M	\$6.8M	\$7.4M	Auxiliary funds
Newton Hall AHU Replacements	\$3.4M	\$8.6M	\$12.0M	University funds
VMA – Library Redesign	\$0.7M	\$3.8M	\$4.5M	University funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
College Road Rebuild	\$0.8M	\$0.8M	University debt
Dental Simulation Space Modernization	\$16.0M	\$16.0M	University debt University funds State funds
Ohio Stadium, WHAC Audio and Video Upgrades	\$6.5M	\$6.5M	Auxiliary funds University debt
WMC Outpatient Care Powell	\$4.7M	\$4.7M	Auxiliary funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE



## THE OHIO STATE UNIVERSITY

BE IT RESOLVED, that the Board of Trustees hereby approves that the fiscal year 2026 Capital Investment Plan be amended to include professional services and construction approval for the College of Veterinary Medicine Library Redesign project and additional construction funding for the Dental Simulation Space Modernization project; and

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

4. Resolution No. 2026-70: Approval for Acquisition of Real Property – 941 Chatham Lane:

2.646 +/- ACRES AT 941 CHATHAM LANE,  
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to acquire real property located at 941 Chatham Lane, Columbus, Ohio, is proposed.

WHEREAS The Ohio State University seeks to acquire 2.646 acres of improved real property located at 941 Chatham Lane, Columbus, Ohio, identified as Franklin County parcel number 010-003322 at a price of \$3,550,000; and

WHEREAS the acquisition of this property supports the strategic investment of land assets in support of the university's current and future needs; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon terms and conditions deemed to be in the best interest of the university and at a purchase price at or below the appraised value.

(See Appendix X for background information, page XX)

**Action:** Upon the motion of Mr. Perez, seconded by Mr. Skestos, the foregoing motions were adopted by roll-call vote with the following members present and voting: Mr. Perez, Mr. Skestos, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Mr. Kastan, Dr. Buchan, Mr. Schottenstein, Mr. Myers and Mr. Zeiger.

### Written Reports

In the public session materials, there were two written reports shared for the committee to review:

- a. Physical Environment Scorecard  
(See Attachment X for background information, page XX)
- b. Major Project Updates  
(See Attachment X for background information, page XX)



## **EXECUTIVE SESSION**

It was moved by Mr. Perez and seconded by Mr. Skestos that the committee recess into executive session to consider business-sensitive trade secrets and to consult with legal counsel regarding pending litigation. A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Perez, Mr. Skestos, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Mr. Kastan, Dr. Buchan, Mr. Schottenstein, Mr. Myers and Mr. Zeiger.

The committee entered executive session at 12:12 p.m. and adjourned at 2:32 p.m.

DRAFT

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS**

BSH – LOWER-LEVEL RENOVATION  
15TH AND HIGH ARTS PLAZA  
MULTIMODAL SAFETY PLANNING STUDY

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

MMP CONCOURSE RENOVATION  
STEFANIE SPIELMAN COMPREHENSIVE BREAST CENTER LINAC REPLACEMENT

**APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

NORTH TOWERS RENOVATIONS  
OUTPATIENT CARE EAST CLINIC RENOVATIONS AND RELOCATIONS  
UH- DOAN HALL SPRINKLER INSTALLATION

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
BSH – Lower-Level Renovation	\$2.0M	\$2.0M	Auxiliary funds
15th and High Arts Plaza	\$2.3M	\$2.3M	University funds
Multimodal Safety Planning Study	\$0.375M	\$0.375M	Grant funds University funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
MMP Concourse – Renovation	\$0.5M	\$5.3M	\$5.8M	Auxiliary funds
Stefanie Spielman Comprehensive Breast Center Linac Replacement	\$0.2M	\$4.7M	\$4.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase construction contracts for the following projects; and

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS (CONT)**

	Construction Approval Requested	Total Requested	
North Towers Renovations	\$15.0M	\$15.0M	University debt
Outpatient Care East – Clinic Renovations and Relocations	\$3.9M	\$3.9M	Auxiliary funds
UH-Doan Hall Sprinkler Installation	\$8.8M	\$8.8M	Auxiliary funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance and Investment Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2026 Capital Investment Plan be amended to include professional services for the 15th and High Arts Plaza project and partial construction funding for the North Towers Renovation project.

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

# Project Data Sheet for Board of Trustees Approval

## BSH - Lower-Level Renovation

OSU-230598 (REQ ID# WMC240002)

Project Location: Brain and Spine Hospital (0372)

- **Approval Requested and Amount**

Professional services	\$2.0M
Total requested	\$2.0M

- **Project Budget**

Professional services	\$2.3M
Construction w/contingency	TBD
Total project budget	TBD

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT prof. services approval (partial)	08/25
BoT prof. services approval (increase)	03/26
Design	04/26 – 11/26
BoT construction approval	9/26
Construction	11/26 – 08/27
Facility opening	09/27

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

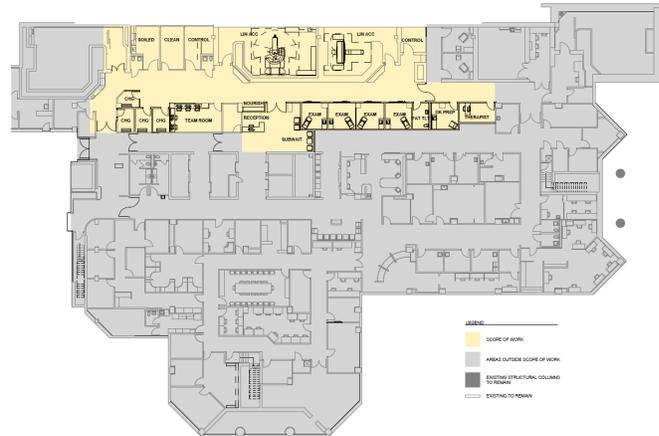
- The project is included in the FY25 Capital Investment Plan, with cash flow budgeted and projected across multiple fiscal years.

- **Project Scope**

- The lower level of the Brain and Spine Hospital (UH Pavilion) is undergoing major renovation to expand clinical services.
- Project scope includes two new linear accelerators and creates a comprehensive Theranostics Nuclear Medicine suite featuring new infusion bays, imaging, and pharmacy spaces.
- Total project cost and scope will be validated during design.

- **Approval Requested**

- Approval is requested to increase professional services contracts.



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- **project team**

University project manager: Brown, Vanessa  
AE/design architect: BHDP  
CM at Risk or Design Builder: Messer Construction

# Project Data Sheet for Board of Trustees Approval

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## 15<sup>th</sup> & High Arts Plaza

OSU-260153 (REQ ID# PARE260003)

*Project Location: Exterior Plaza at Wexner Center for the Arts/Mershon Auditorium/Sullivant Hall*

- **Approval Requested and Amount**

Professional services	\$2.3M
Total requested	\$2.3M

- **Project Budget**

Professional services	\$2.3M
Construction w/contingency	TBD
Total project budget	TBD

- **Project Funding**

University funds

- **Project Schedule**

BoT professional services approval	03/26
Design	05/26 – 04/27
BoT construction approval	03/27
Construction	05/27 – 12/27

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- The FY26 Capital Investment Plan will be amended to include the professional services requested for this project.

- **Project Scope**

- The project will design and construct a revitalized gateway to campus at 15<sup>th</sup> Ave and High Street, the historic front door to the university. A new plaza, with enhanced site furnishings and amenities, will provide a seamless pedestrian connection from East of High Street to Thompson Library.
- Utility infrastructure within the project limits will be evaluated and replaced as necessary.
- The total project cost will be validated during design.

- **Approval Requested**

- Approval is requested to amend the FY26 Capital Investment Plan.
- Approval is requested to enter into professional services contracts.



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- **Project team**

University Project Manager: Sayer, Daniel  
AE/Design Architect: Designer: TBD  
CM at Risk or Design Builder: TBD

## APPROVAL TO ENTER INTO A CONTRACT FOR PROFESSIONAL SERVICES TO CONDUCT A MULTIMODAL SAFETY PLAN FOR THE OHIO STATE UNIVERSITY

The Ohio State University has been awarded a federal Safe Streets and Roads for All (SS4A) grant in the amount of \$300,000 from the U.S. Department of Transportation. This funding, combined with the university's required matching contribution, will support the development of a comprehensive Multimodal Transportation Safety Plan for the Columbus campus. The plan will build upon existing university transportation studies and regional safety initiatives, addressing critical roadway safety needs and supporting improved mobility for all users.

The purpose of this planning effort is to reduce the potential for roadway fatalities and serious injuries through data-driven strategies, innovative technologies, and strategic infrastructure improvements. The resulting plan will advance campuswide safety goals while promoting accessibility and connectivity for pedestrians, cyclists, scooter users, transit riders, motorists, and other multimodal travelers.

### Project Objectives

- **Develop a comprehensive multimodal safety plan** tailored to the unique needs and conditions of Ohio State's Columbus campus.
- **Integrate past university plans**, including Framework 3.0 and recent transportation studies, with regional initiatives to create a unified and data-informed strategy.
- **Enhance safety and accessibility** for pedestrians, cyclists, scooter users, and transit riders.
- Strengthen mobility and connectivity, **supporting convenient and connected mobility options** that improve access to campus destinations, employment centers, events, and cultural resources.

### Scope of Work

- **Data Collection, Research and Analysis** – Evaluate existing multimodal infrastructure; analyze crash data; identify and prioritize safety gaps and opportunities.
- **Plan Development** – Recommend a multimodal transportation network incorporating safety, accessibility, and connectivity improvements; identify priority locations; outline phasing strategies and enabling projects.
- **Partnerships and Coordination** – Coordinate with internal university stakeholders and external partners to ensure alignment with broader safety, transportation, and economic development goals.

- **Implementation Strategy** - Prioritize strategies for crash reduction and safety enhancement; prepare recommendations for budgeting and resource allocation.
- **Monitoring and Evaluation** – Establish performance metrics and processes for ongoing assessment, reporting, and future plan updates.

### Project Timeline

- **Consultant Selection & Contract Negotiation:** January 2026 – March 2026
- **Board of Trustees Approval for Planning Services:** March 2026
- **Research & Analysis:** March 2026 – May 2026
- **Stakeholder Engagement:** April 2026 – May 2026
- **Plan Development:** May 2026 – October 2026
- **Draft Plan Review & Refinement:** October 2026 – December 2026
- **Final Documentation & Deliverables:** December 2026 – March 2027

Pursuant to the Board of Trustees Review and Approval of Facilities Improvement Projects, Planning Studies and Real Estate Transactions policy, any planning study estimated to cost over \$250,000 requires Board of Trustee review and approval. A comprehensive selection process has been initiated, however, exact costs for the plan will not be known until contract negotiations with the firm are completed in March 2026. It is anticipated that the cost of the plan will exceed the board approval threshold, therefore, approval is being requested for up to \$375,000. This approval will allow the university to finalize contract terms, initiate project work according to the SS4A grant timeline, and advance critical safety and mobility planning for the Columbus campus.

# Project Data Sheet for Board of Trustees Approval

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## MMP Concourse – Renovation

OSU-240653 (REQ ID# COM240002)

Project Location: Morehouse Medical Plaza - Concourse (0882)

- **Approval Requested and Amount**

Professional services	\$0.5M
Construction w/contingency	\$5.3M
<hr/>	
Total requested	\$5.8M

- **Project Budget**

Professional services	\$0.5M
Construction w/contingency	\$5.3M
<hr/>	
Total project budget	\$5.8M

- **Project Funding**

Auxiliary funds, University funds

- **Project Schedule**

Design	06/25 – 02/26
BoT professional services approval	03/26
BoT construction approval	03/26
Construction	04/26 – 01/27
Facility opening	02/27

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- The project is included in FY25 Capital Investment Plan, with cash flow budgeted and projected across multiple fiscal years.

- **Project Scope**

- This project will replace an aging air handling unit including associated ductwork in the Martha Morehouse Pavilion Concourse basement.
- Renovation scope includes team huddle rooms, new offices, and support spaces for the Imaging Center of Excellence (radiology research).
- The original project was for renovation scope only that was below board threshold allowing design to commence. Health system funded infrastructure upgrades were added to the scope requiring board approval for the overall project.

- **Approval Requested**

- Approval is requested to increase professional services and enter into construction contracts.



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- **project team**

University project manager: Kauser, Tayyiba  
AE/design architect: Wellogy LLC  
CM at Risk or Design Builder: Pepper Construction Pvt.

# Project Data Sheet for Board of Trustees Approval

## Stefanie Spielman Comprehensive Breast Center Linac Replacement

OSU-255559 (REQ ID#WMC240003)

Project Location: Stefanie Spielman Comprehensive Breast Center (0874)

- **Approval Requested and Amount**

Professional services	\$0.2M
Construction w/contingency	\$4.7M
<b>Total requested</b>	<b>\$4.9M</b>

- **Project Budget**

Professional services	\$0.2M
Construction w/contingency	\$4.7M
<b>Total project budget</b>	<b>\$4.9M</b>



- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	03/26
BoT construction approval	03/26
Design	04/26 – 07/26
Construction	09/26 – 11/26
Facility opening	03/27

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- The project is included in the FY26 Capital Investment Plan, with cash flow budgeted and projected across multiple fiscal years.

- **Project Scope**

- This project replaces the linear accelerator in room 1951 at Stefanie Spielman Comprehensive Breast Center. The current equipment and infrastructure have reached the end of their useful life.
- Scope includes structural and utility upgrades to support the new accelerator, including modification of the existing slab-on-grade for a new equipment base plate, and installation of a dedicated circuit breaker, power conditioning system, and chiller to ensure reliable operation.

- **Approval Requested**

- Approval is requested to enter into professional services and construction contracts.

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- **project team**

University project manager: Cashman, Catie  
AE/design architect: TBD  
CM at Risk or Design Builder: TBD

# Project Data Sheet for Board of Trustees Approval

## North Towers Renovations

OSU-250125 (REQ ID# SL260001)

Project Location: Drackett Tower (0189), Jones Tower (0267), Taylor Tower (0268)

- **Approval Requested and Amount**

Construction w/contingency	\$15.0M
<u>Total requested</u>	<u>\$15.0M</u>

- **Project Budget**

Professional services	TBD
Construction w/contingency	TBD
<u>Total project budget</u>	<u>TBD</u>

- **Project Funding**

University Debt

- **Project Schedule**

BoT professional services approval	05/25
Design (phased)	06/25 – 12/26
BoT construction approval (partial)	03/26
Construction	5/26 – 06/28



- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**
  - \$10M was included in the FY26 Capital Investment Plan for initial design. The FY26 plan will be amended for the requested partial construction funding. Once the total project cost is validated, the balance of funding will be included in the FY27 Capital Investment Plan.

- **Project Scope**
  - Renovation of Taylor and Drackett Towers to address deferred maintenance of aging mechanical systems and infrastructure while improving the student living environment with several interior and exterior improvements.
  - The project also includes the abatement and demolition of Jones Tower.
  - Plumbing systems, including domestic supply, heating, and sanitary lines, will be fully replaced. The main electrical distribution system will be upgraded and sprinkler systems will be installed to meet current codes. Project scope includes a connection to the East Regional Chilled Water Plant to provide chilled water.
  - Main entry levels will be reconfigured and renovated to provide better ADA access. Finishes will be updated on all floors to align with residence halls located in the district, enhancing the overall student experience.
  - The requested construction funding will allow the project to hire a construction manager, commence with early demo and abatement packages, and procure long lead materials in response to recent flood events in Taylor Tower. The overall budget and schedule will be validated with the selected construction manager.

- **Approval Requested**
  - Approval is requested to amend the FY26 Capital Investment Plan.
  - Approval is requested to enter into construction contracts.

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- **project team**

University project manager: Henderly, Todd  
AE/design architect: The Collaborative  
CM at Risk or Design Builder: TBD

# Project Data Sheet for Board of Trustees Approval

## Outpatient Care East – Clinic Renovations & Relocations

OSU-255996 (REQ ID# WMC240003)

Project Location: Outpatient Care East (0837)

- **Approval Requested and Amount**

Construction w/contingency	\$3.9M
Total requested	\$3.9M

- **Project Budget**

Professional services	\$1.1M
Construction w/contingency	TBD
Total project budget	TBD

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	08/25
Design	09/25 – 06/26
BoT construction approval (Optometry)	03/26
BoT construction approval	06/26
Construction (Optometry)	07/26 – 09/26
Construction	09/26 – 09/27
Facility opening (Optometry)	10/26
Facility opening	10/27

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- The project is included in the FY26 Capital Investment Plan, with cash flow budgeted and projected across multiple fiscal years.

- **Project Scope**

- The project renovates and relocates healthcare services within Outpatient Care East to include primary care, new optometry services, urgent care, lab services and non-oncology infusion spaces.
- Project construction will be phased beginning with the renovation of the optometry suite. Completion of the optometry scope by September 2026 is required to comply with provisions of equipment specific grant funding.
- Design work will continue as total project costs are validated. A second approval for remaining construction is anticipated for June 2026.

- **Approval Requested**

- Approval is requested to enter into construction contracts.



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- **project team**

University project manager: Radabaugh, Alexandra  
AE/design architect: NAC  
CM at Risk or Design Builder: Barton Malow

# Project Data Sheet for Board of Trustees Approval

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## UH-Doan Hall Sprinkler Installation

OSU-255353 (REQ ID# WMC240001)

Project Location: Doan Hall (0089)

- **Approval Requested and Amount**

Construction w/contingency	\$8.8M
<hr/> Total requested	<hr/> \$8.8M
- **Project Budget**

Professional services	\$1.2M
Construction w/contingency	\$8.8M
<hr/> Total project budget	<hr/> \$10.0M
- **Project Funding**

Auxiliary funds
- **Project Schedule**

BoT professional services approval	05/25
Design	12/25 – 09/26
BoT construction approval	03/26
Construction	06/26 – 06/28
Facility opening	07/28
- **Project Delivery Method**

Construction Manager at Risk (CMR)



- **Planning Framework**
  - The project was included in the FY24 Capital Investment Plan, with cash flow budgeted and projected across multiple fiscal years.
- **Project Scope**
  - This project will complete critical life safety updates by installing sprinklers in portions of Doan Hall previously without sprinklers.
  - This work is to meet new code requirements, with compliance required by July 2028.
  - The project also includes decommissioning medical gas and plumbing fixtures in inpatient areas on floors 6-11 which are now vacant.
- **Approval Requested**
  - Approval is requested to enter into construction contracts.

- 
- **project team**

University project manager: Radabaugh, Alexandra  
AE/design architect: TBD  
CM at Risk or Design Builder: TBD

**APPROVAL FOR ACQUISITION OF REAL PROPERTY**

3.384 +/- ACRES AT 6515 PULLMAN DRIVE,  
LEWIS CENTER, DELAWARE COUNTY, OHIO

Synopsis: Authorization to purchase real property located at 6515 Pullman Drive, Lewis Center, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase 3.384 acres of improved real property located at 6515 Pullman Drive, Lewis Center, Ohio, identified as Delaware County parcel number 318-220-01-058-026 at a purchase price of \$7,500,000; and

WHEREAS the purchase of this property supports the Wexner Medical Center's long term strategic plan:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon terms and conditions deemed to be in the best interest of the university and at a purchase price at or below the appraised value.

**APPROVAL FOR PURCHASE OF REAL PROPERTY  
6515 PULLMAN DRIVE, LEWIS CENTER,  
DELAWARE COUNTY, OHIO  
BOARD BACKGROUND**

**Background**

The Ohio State University Wexner Medical Center has been leasing the property at 6515 Pullman Drive since 2010 for Outpatient Care Lewis Center. The lease includes an approximately 30,110 square foot building which is fully utilized by the WMC for serving the rapidly growing southern Delaware County in the areas of imaging and mammography, lab, orthopedics, physical therapy, primary care, rheumatology, and sports medicine. The current 20-year lease will expire in September 2030.

The lease contains a purchase option with a set purchase price of \$7,500,000. Acquiring the property in advance of expiration will secure the university's continued use and control future costs.

Acquisition of this property is consistent with the Framework Plan and overall investment strategy to align land/facilities with current and future needs.

**Locations and Description**

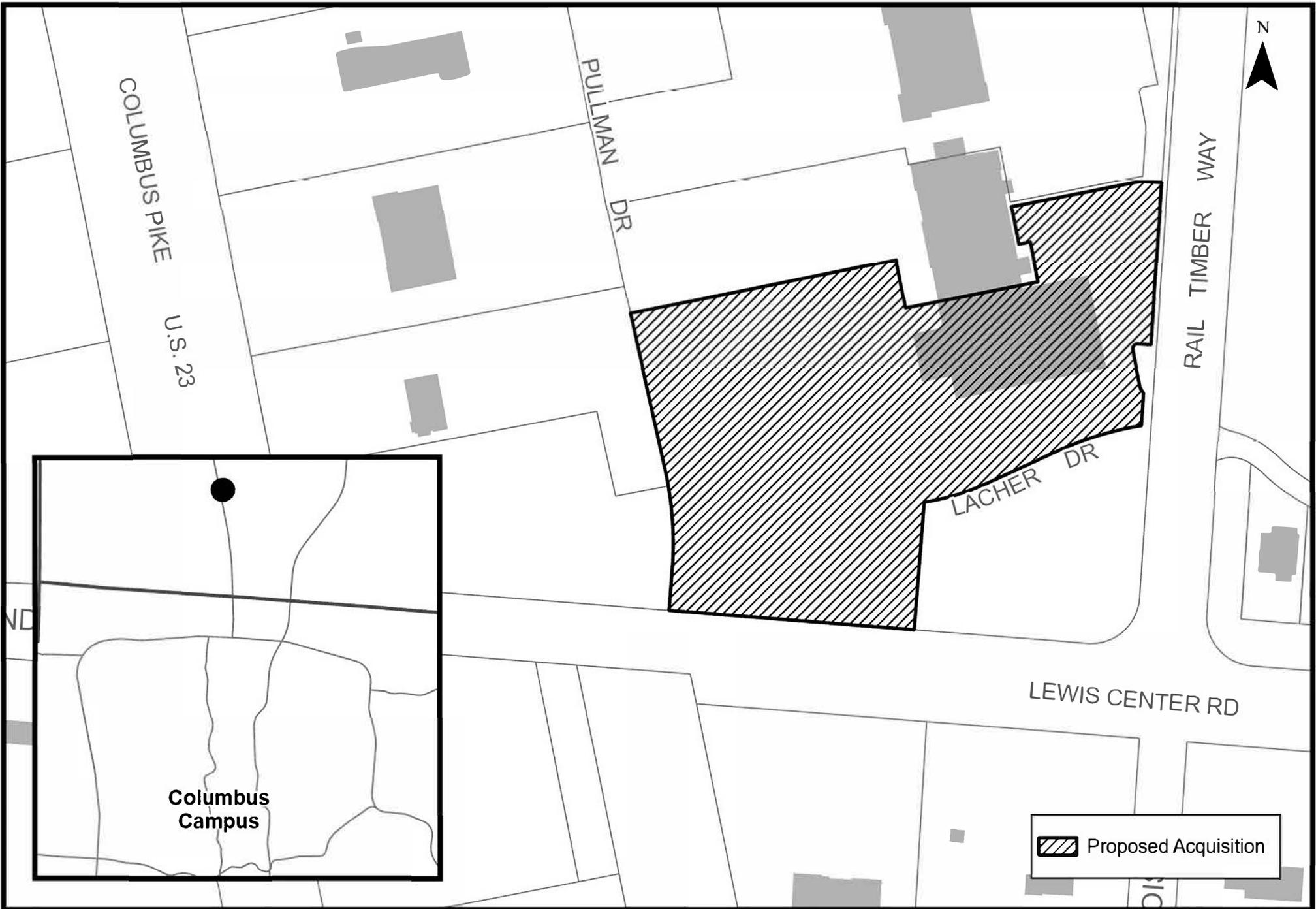
The subject property consists of approximately 3.384 acres at 6515 Pullman Drive, Lewis Center, Delaware County, Ohio. The Delaware County parcel identification is 318-220-01-058-026. The property includes a two story 30,110 square foot medical office and asphalt parking lot.

**Property History**

The premises are currently owned by Olentangy Crossings Medical Office LLC.

**Purchase of Property**

Planning, Architecture and Real Estate, together with WMC, recommends that the university proceed with the acquisition of land upon terms and conditions deemed to be in the best interest of the university. WMC will provide the acquisition funds.



3.384 Acres  
6515 Pullman Drive Acquisition  
Lewis Center, Delaware County, Ohio

Prepared By: The Ohio State University  
Office of Planning, Architecture and Real  
Estate Issue Date: 3/4/2026  
The Ohio State University Board of Trustees



# Major Project Updates

Projects over \$20M – March 2026

# Project Status Report - Current Projects Over \$20M

PROJECT NAME	CONSTRUCTION COMPLETION DATE	APPROVALS		BUDGET	ON TIME	ON BUDGET
		DES	CON			
Engineering Research and Education Laboratories (formerly BMEC Phase 2)	Complete	✓	✓	\$94.3 M	On Track	On Track
Campbell Hall Renovation	4/26	✓	✓	\$61.2 M	On Track	Watching Closely
Wexner Medical Center Outpatient Care Powell	4/26	✓	✓	\$187.7M	On Track	On Track
Ohio State East Hospital 4th Floor OR Renovation	5/27	✓	✓	\$22.3 M	On Track	On Track
Tunnel Rehabilitation Phase I	10/27	✓	✓	\$47.5M	On Track	On Track
<b>TOTAL – PROJECTS</b>				<b>\$413.0 M</b>		

On Track
  Watching Closely
  Not on Track

# Engineering Research and Education Laboratories (formerly BMEC Phase 2)



## ENGINEERING RESEARCH AND EDUCATION LABORATORIES (FORMERLY BMEC PHASE 2)

This project will demolish Watts Hall (35,500 square feet) and renovate MacQuigg Laboratory (76,300 square feet) and include an addition to MacQuigg. The project will provide facilities for first year engineering, biomedical engineering and materials engineering. It will provide improved building services and create a dynamic and energy efficient facility.

**PROJECT FUNDING:** State funds, fundraising, university debt, university funds

**PROJECT UPDATE:** Interior finishes are complete and furniture installation is continuing to progress through the end of March ahead of customer move-in in April. Commissioning is in final testing and balancing with certification coordination ongoing. Exterior hardscape construction continues as weather permits.

CURRENT BUDGET	
Construction w/ Cont	\$84.4 M
Total Project	\$94.3 M

CONSULTANTS	
Architect/Engineer	DLR Group
CM at Risk	Walsh Construction

PROJECT SCHEDULE	
BoT Approval	05/23
Construction	08/23–02/26
Facility Opening	05/26

 **On Budget**  
 **On Time**

# Campbell Hall Renovation



## CAMPBELL HALL RENOVATION

This project will renovate the 115,000 square feet of Campbell Hall. The interior renovation will enable the College of Education and Human Ecology’s longtime goal of centralizing teaching, research, and administrative functions along Neil Avenue. The project will address all deferred maintenance including new MEP systems, roofing, building envelope, and windows.

**PROJECT FUNDING:** State funds, fundraising & university funds

**PROJECT UPDATE:** Mechanical rough-in is complete on all floors with the building running on permanent heat. Finish installation is progressing throughout the building, with flooring, final paint coats, and ceilings well underway in many areas. The CM is heavily focused on completing remaining site restoration and hardscape installation as weather permits. The project is tracking towards substantial completion and occupancy in May 2026.

CURRENT BUDGET	
Construction w/ Cont	\$48.0 M
Total Project	\$61.2 M

CONSULTANTS	
Architect of Record	Schooley Caldwell
CM at Risk	CK Construction Group

PROJECT SCHEDULE	
BoT Approval	5/23
Construction	07/23 - 04/26
Facility Opening	05/26

 On Budget  
 On Time

# Wexner Medical Center Outpatient Care Powell



## WEXNER MEDICAL CENTER OUTPATIENT CARE POWELL

Construct an approximately 200,000 square foot outpatient facility that will include a five-story medical office building and two-story ambulatory health center which includes imaging, outpatient rehab/PT, endoscopy, and support services.

**PROJECT FUNDING:** Auxiliary funds

**PROJECT UPDATE:** Site work is nearing completion. Exterior façade work is concluding as the building is now fully enclosed. Finishes on floors 1-4 are being finalized and rough installations on the 5th floor are in progress. Demountable wall system installation throughout is 60% complete.

CURRENT BUDGET	
Construction w/ Cont	\$164.7M
Total Project	\$187.7 M

CONSULTANTS	
Architect of Record	DLR
CM at Risk	CK Construction

PROJECT SCHEDULE	
BoT Approval	02/24
Construction	04/24-04/26
Facility Opening	08/26

 **On Budget**  
 **On Time**

# Ohio State East Hospital 4th Floor OR Renovation



## OHIO STATE EAST HOSPITAL 4<sup>TH</sup> FLOOR OR RENOVATION

This project will renovate the existing Operating Rooms (OR) on the 4<sup>th</sup> Floor of the North Main Hospital Building. This project will go from 10 ORs to 9, as part of a projected 6-phase construction project. The existing operating rooms will be enlarged to meet joint commission requirements, add more designated storage areas, and add additional workspace. Two new air handler units will also be installed.

**PROJECT FUNDING:** Auxiliary funds

**PROJECT UPDATE:** Phase 2 of the project is scheduled to complete March 2026 which will activate four renovated operating rooms. New infrastructure is in place and began serving the west side of the OR wing in February 2026. Abatement on the third phase of the six-phase project will begin in April.

CURRENT BUDGET	
Construction w/ Cont	\$18.2 M
Total Project	\$22.3 M

CONSULTANTS	
Architect of Record	IKM Architects
CM at Risk	Messer

PROJECT SCHEDULE	
BoT Approval	05/23
Construction	12/24-05/27
Facility Opening	05/2027

■ On Budget  
■ On Time

# Tunnel Rehabilitation Phase I



## TUNNEL REHABILITATION PHASE I

This project is a multiphase project to address deferred maintenance including structural repairs, removal of asbestos containing materials, drainage and water infiltration damage. Work is located in multiple tunnel segments across the Midwest campus and the Academic core including the Midwest tunnel segment (Animal Science, Plumb, Kottman and Ag. Admin), McCracken tunnel segment (Academic core near McCracken Power Plant, Cockins Hall, Math Bldg., Math Tower and 209 W. 18th.), S. Neil tunnel segment (north and south of Thompson Library) and the temporary steam line at John Herrick Drive. Scope also includes waterline replacement and hardscape improvements at the north Oval near Hughes, Hayes, Derby, Bricker and University Halls. This project also includes OSEP utility scope within the tunnels needed to preserve campus operations.

**PROJECT FUNDING:** University funds, university debt, state funds, partner funds (OSEP/ENGIE)

**PROJECT UPDATE:** Midwest campus work is complete. McCracken tunnel work is in progress. The above ground temporary steam line along Herrick Drive, which ensures the Inpatient Hospital receives reliable steam service is complete. The south Neil tunnel package is in design with construction to begin Fall 2026.

CURRENT BUDGET	
Construction w/ Cont	\$26.8M
Total Project	\$47.5M

PROJECT SCHEDULE	
BoT Approval	08/24
Construction	03/25-10/27
Facility Opening	10/27

CONSULTANTS	
Architect of Record	RMF Engineering
MW Campus: General Contracting	McDaniel's Construction
N. McCracken: General Contracting	McDaniel's Construction

 On Budget

 On Time

PHYSICAL ENVIRONMENT	Actual Prior Year Same Period (FY25 YTD)	FY26 Year-To-Date				FY26 Annual Target (Budget)	Comments
		Actual	Target (Budget)	Target %Var	Actual vs Target		
<b>A. FINANCIAL</b>							
1. A&P Total Uses (All Funds)	\$171,205,148	\$176,125,846	\$174,890,440	0.7%	▲	\$340,112,679	OTDI included in FY26 A&P BoT financials, not included in FY25
<b>B. OPERATIONAL</b>							
1. % Projects Completed On Time >Bid Threshold	100.0%	100.0%	90.0%	11.1%	—	90.0%	34 of 34 Projects completed On-Time.
2. % Projects Completed On Budget >Bid Threshold	100.0%	100.0%	90.0%	11.1%	—	90.0%	34 of 34 Projects completed On-Budget.
3. Capital Investment Program Spend*	\$358.6	\$449.2	\$356.7	25.9%	▲	\$754.4	In Millions
4. Facility Condition Index**	0.12	0.11	0.08	37.5%	—	0.08	10 Yr. Deferred Maintenance (DM) Value = \$2.4 B; Current Replacement Value (CRV) = \$21.0 B
5. CABS Riders	1,713,435	1,802,989	1,710,000	5.4%	▲	3,529,000	Year-over-year increase in total ridership, and year-to-date ridership exceeds projected numbers.
6. WMC Parking Garage Peak Time Occupancy %***	72.5%	70.5%	80.0%	-11.9%	—	80.0%	YTD (December) Occup%: Transient =66.1%, Permit = 89.5%, Mixed = 56.6% CampusParc uses loop counters to track counts. In high demand we see counts over 100%.
7. Cost of Daily Temporary Parking Space Closures	\$149,421	\$34,730	\$26,828	29.5%	▲	\$156,242	Key contributors YTD: WMC Inpatient Hospital, Steam Vault Repair, Campus Hardscapes, Tunnel Restoration, Sisson Hall Temporary Chiller, Bus Testing Facility
8. WOSU Broadcast Audience (Viewers, Listeners)	623,267	725,463	623,267	16.4%	▲	708,848	Columbus Neighborhoods continues to lead with the highest ratings of all locally produced programs.
9. WOSU Digital Audience (Unique Visitors, Video Views, Digital Audio)	3,285,257	4,345,058	3,285,257	32.3%	▲	7,370,257	7% Increase in unique website users over past six months, 1.17 million unique visitors FYTD
<b>C. SAFETY</b>							
1. EHS Recordable Incident Rate (CYTD):	1.14	1.18	1.40	-15.7%	—	1.40	2025 Calendar YTD
2. Major On-Campus Crimes	92	95	92	3.3%	▼	176	FY26 YTD (95) similar performance to prior year (95); Motor Vehicle Theft accounts for 35.79% of all major on-campus crimes in FY26 through December 2025
3. Average Response Time to In-Progress Calls for Service	4:30	4:11	5:00	-16.2%	▲	5:00	Response time continues to improve - 19 seconds faster on average compared to same time in FY25
4. Traffic Accidents Injury	18	17	18	-5.6%	—	33	Down 5.6% compared to same time in FY25
5. Traffic Accidents Non-Injury	64	60	64	-6.3%	▼	147	Down 6.3% compared to same time in FY25
6. Off-Campus Crime Statistics	889	839	916	-8.4%	▼	1,571	Down 8.4% year over year. Decreases in Attempted Motor Vehicle Thefts (-69.23%), Aggravated Motor Vehicle Thefts (-44%), Motor Vehicle Thefts (-46.7%) & Thefts from Motor Vehicles (-39.48%) FY26 YTD compared to FY25

\* For B3. Capital Investment Program Spend, Green = "Target %Variance" of + or - 10%, with an additional Yellow range extending 10% above and 20% below the Green range.

\*\* For B4. Facility Condition Index, Green: <= 0.08; Yellow: >= 0.09, <= 0.15; Red: > 0.15. Target %Variance = Actual - Target.

\*\*\* For B6. WMC Parking Garage Peak Time Occupancy %, the target is 80% + or - 5% pts., with an additional 5% pt. Yellow range in both directions. Peak time measured on weekdays between 12:30 and 1:30 p.m.