SUMMARY OF ACTIONS TAKEN

August 15, 2023 - Wexner Medical Center Board Meeting

Members Present:

Leslie H. Wexner
Alan A. Stockmeister
John W. Zeiger
Gary R. Heminger
Tomislav B. Mitevski
Juan Jose Perez
Taylor A. Schwein
Robert H. Schottenstein
Hiroyuki Fujita (ex officio)
Melissa L. Gilliam (ex officio)
Michael Papadakis (ex officio)
John J. Warner (ex officio)

Members Present via Zoom:

Amy Chronis

Members Absent:

W.G. “Jerry” Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 47th meeting on Tuesday, August 15, 2023, at Vitria on the Square, 14 E. 15th Avenue, Columbus, OH, 43201, and virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 12:59 p.m.

Item for Action

1. Approval of Minutes: No changes were requested to the May 16, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion

2. Chief Executive Officer’s Report: Dr. John J. Warner, EVP at Ohio State and CEO of the Wexner Medical Center, began with the 2023-24 U.S. News and World Report Best Hospital rankings. The Best Hospital report is created by analyzing data from more than 4,500 eligible hospitals; only the top 50 hospitals in the country are selected for ranking based on outcomes, structure, patient experience, and expert opinion. The Ohio State University Wexner Medical Center made the rankings for the 31st consecutive year, once again, leading as the top hospital in Columbus, and No. 2 in the state of Ohio.

In addition, the Ohio State Wexner Medical Center was nationally recognized in the 10 following specialties:

- Cancer (No. 33)
- Cardiology and Heart Surgery (No. 36)
- Diabetes and Endocrinology (No. 20)
- Ear, Nose and Throat (No. 35)
- Gastroenterology and GI Surgery (No. 45)
- Neurology and Neurosurgery (No. 44)
- Obstetrics and Gynecology (No. 37)
- Pulmonology and Lung Surgery (No. 37)
- Rehabilitation (No. 27)
- Urology (No. 24)
Other rankings for the Ohio State Wexner Medical Center include recognition as “high performing” in Geriatrics and Orthopedics – which places these specialties in the top 10% of all rated hospitals; also rated as “high performing” in 15 common procedures and conditions – such as knee replacement, stroke, heart attack care and lung cancer surgery.

The ultimate goal is not just to advance in the rankings. The top priority is – and always will be – putting patients first in everything we do and providing the very best care for everyone, every single time.

Dr. Warner also shared that several residency programs at The Ohio State University College of Medicine and Ohio State Wexner Medical Center were recently recognized by Doximity’s annual Residency Navigator as being among the top competitive accredited programs in the nation by physician reputation. Tools like Doximity Residency Navigator offer insight into training programs and help new physicians decide where to continue their post-graduate learning.

Four Ohio State residency programs earned top 10 recognition this year: Otolaryngology residency program, combined Internal Medicine and Pediatrics residency program in partnership with Nationwide Children’s Hospital, General Surgery residency program, and Child Neurology residency program.

Earning recognition by these tools speaks to the caliber of learning that resident candidates can expect when choosing to continue their training as a Buckeye. Most impressively, our Graduate Medical Education program drew the highest percentage of students ever from U.S. News & World Report top 30 medical research schools.

3. **James Cancer Hospital Report**: Dr. David Cohn, interim chief executive officer and chief medical officer of The James Cancer Hospital, gave an overview of Pelotonia’s 15th ride weekend and recounted the event of 11,000 participants and more than 6,500 riders. He shared the research impact of fundraising and highlighted the following research studies at Ohio State funded by Pelotonia:

- Breast cancer team studying novel immunotherapy options in combination with standard chemotherapy to improve outcomes for our patients,
- Lymphoma team funded to conduct a first-in-humans study investigating expansion of T cells, another immune population that is a novel approach to harvest the body’s own immune system to fight against cancer,
- Head and neck team and the brain cancer team are both working on molecular gas pedals. Things that accelerate the cancer response and strategies to boost the anti-cancer treatments currently existing,
- Lung cancer team is investigating some adjuncts to talk therapy to address a pressing need in behavioral health. We know the rates of depression, anxiety and suicidality in their patient population is much higher than it ever needs to be.

Dr. Cohn promoted Gravel Day on September 30. It is a road-bike cycling event on unpaved roads and gravel roads, where you see more than 100% more livestock and crops than cars and people with 100% of the funds raised benefiting research funds at The James.

Additionally, Dr. Cohn discussed the James Outpatient Center’s community day and tours, as well as the official opening which occurred on July 17. He detailed some of the efficiencies and services provided at The James Outpatient Care center, including how it allows for significant cancer care in expansion of services — treatment of chronic blood and genitourinary cancers, care for aging cancer patients, expanded infusion diagnostic, interventional radiology, and clinical trial services. In the fall it will open the first and only proton therapy center in central Ohio.

Dr. Cohn concluded with many accomplishments of The James Cancer Hospital and its employees:
• The James continues to be ranked among the top cancer hospital in the U.S.;
• New growth of cancer program with new leadership — Regina Crawford, director, Sickle Cell Program; Rosa Lapalombella, co-leader, Leukemia Research Program; Susan Tsai, director, Division of Surgical Oncology; Diane Von Ah, OSUCCC co-leader, Cancer Control Program;
• The James nursing accomplishment of Magnet Status for the third consecutive cycle with nine exemplars;
• BMT program earned third Beacon Award for Excellence.

(See Attachment X for background information, page XX)

4. **Wexner Medical Center Financial Report:**

Mr. Vincent Tammaro, chief financial officer of the Wexner Medical Center, provided a high-level report out of the medical center’s year-end financial performance for FY23.

(See Attachment X for background information, page XX)

**Items for Action**

5. **Resolution No. 2024-05: Recommend for Approval Amendments to the Bylaws for the The Ohio State University Wexner Medical Center Board:**

Synopsis: Recommended approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board’s bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in November 2022; and

NOW THEREFORE

BE IT RESOLVED, That the Quality and Professional Affairs Committee hereby recommends to the Wexner Medical Center Board and the University Board of Trustees the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

(See Attachment X for background information, page XX)

6. **Resolution No. 2024-06: Ratification of Committee Appointments for FY2023-24:**

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2024-25 are as follows:

**Quality and Professional Affairs Committee**

Alan A. Stockmeister, Chair
Resolution No. 2024-07: Approval of the OSU Wexner Medical Center FY24 Clinical Quality Management, Patient Safety and Patient Experience Plan:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 was approved by the University Hospitals Medical Staff Administrative Committee on July 12, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.
8. Resolution No. 2024-08: Approval of the James Cancer Hospital FY24 Clinical Quality, Patient Safety, and Experience Council Plan:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of The James Quality, Safety, and Experience Council Plan for FY24 for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James Quality, Safety, and Experience Council Plan for FY24 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of The James; and

WHEREAS the annual review of The James Quality, Safety, and Experience Council Plan for FY24 was approved by James Quality, Safety and Experience Council on July 20, 2023; and

WHEREAS the annual review of The James Quality, Safety, and Experience Council Plan for FY24 was approved by The James Medical Staff Administration Committee on July 21, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve The James Quality, Safety, and Experience Council Plan for FY24:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves The James Quality, Safety, and Experience Council Plan for FY24 for The James.

(See Attachment X for background information, page XX)

9. Resolution No. 2024-09: Approval of Amendments to the Bylaws of the Medical Staff of the Ohio State University Hospitals:

Synopsis: The amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals are recommended for approval.

WHEREAS a summary of the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of The Ohio State
University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on July 12, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Amendments to the Bylaws of the Medical Staff for The Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

10. Resolution No. 2024-10: Approval of Amendments to the Bylaws of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.
SOLOVE RESEARCH INSTITUTE

Synopsis: The amendments to the Bylaws of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on July 21, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the Bylaws of the Medical Staff of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Bylaws of the Medical Staff of the James Cancer Hospital for The James.

(See Attachment X for background information, page XX)

11. Resolution No. 2024-11: Approval of Amendments to the Medical Staff Rules and Regulations of The Ohio State University Hospitals:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER
Synopsis: The amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals are recommended for approval.

WHEREAS a summary of the proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on July 12, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Rules and Regulations of the Medical Staff for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

12. Resolution No. 2024-12: Approval of Amendments to the Medical Staff Rules and Regulations of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARThUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: The amendments to the Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on July 21, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that
the Wexner Medical Center Board approve the amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Rules and Regulations of the Medical Staff for The James.

(See Attachment X for background information, page XX)

13. Resolution No. 2024-13: Approval of the OSU Wexner Medical Center Plan for Patient Care Services:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of the plan for patient care services for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the plan for inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of the plan for patient care services was approved by the University Hospitals Medical Staff Administration Committee on May 10, 2023; and

WHEREAS on June 27, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

14. Resolution No. 2024-14: Approval of the James Cancer Hospital Plan for Patient Care Services:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of the plan for patient care services for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.
WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James plan for patient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James; and

WHEREAS the annual review of the plan for patient care services was approved by The James Medical Staff Administrative Committee on April 21, 2023:

WHEREAS on June 27, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for The James.

(See Attachment X for background information, page XX)

15. Resolution No. 2024-15: Approval of the OSU Wexner Medical Center Direct Patient Care Services Contracts and Patient Impact Services Contracts Evaluation:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of the direct patient care service contracts and patient impact service contracts for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the Ohio State University Hospitals direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of these contracts was approved by the University Hospitals Medical Staff Administrative Committee on May 10, 2023; and

WHEREAS on June 27, 2023 the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital as outlined in the attached University Hospitals Contracted Services Annual Evaluation Report.
Resolution No. 2024-16: Approval of the James Cancer Hospital Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of the direct patient care services contracts and patient impact service contracts for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals’ lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at The James; and

WHEREAS the annual review of these contracts was approved by the The James Medical Staff Administrative Committee on May 19, 2023; and

WHEREAS on June 27, 2023 the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for The James as outlined in the attached The James Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

Action: Upon the motion of Mr. Stockmeister, seconded by Mr. Heminger, the Wexner Medical Center Board recommended agenda item No. 5 – Recommend for Approval Amendments to the Bylaws for The Ohio State University Wexner Medical Center Board for final approval by majority roll call vote with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

Action: Upon the motion of Mr. Stockmeister seconded by Dr. Warner, the Wexner Medical Center Board approved agenda item No. 6 – Quality and Professional Affairs Committee Items by majority roll call vote with only the votes of the following members used for approval: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

EXECUTIVE SESSION
It was moved by Mr. Heminger and seconded by Mr. Mitevski that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 1:30 p.m. and adjourned at 4:19 p.m.