THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND TWELFTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 17-19, 2021

The Board of Trustees and its committees met in the Longaberger Alumni House in Columbus, Ohio, and virtually over Zoom, on August 17-19, 2021, pursuant to adjournment.

**  **  **

Minutes of the last meetings were approved.
WEXNER MEDICAL CENTER BOARD MEETING

Board Secretary Jessica Eveland called the meeting of the Wexner Medical Center Board to order on Tuesday, August 17, 2021, at 1:00 p.m.

Members Present: Erin P. Hoeflinger, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Cindy Hilsheimer, Gary R. Heminger (ex officio), Kristina M. Johnson (ex officio), Harold L. Paz (ex officio), Melissa L. Gilliam (ex officio), Michael Papadakis (ex officio)

Members Present via Zoom: Abigail S. Wexner, Carly G. Sobol, W.G. Jurgensen, Amy Chronis

Members Absent: Leslie H. Wexner, Stephen D. Steinour, Robert H. Schottenstein

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD EXECUTIVE SESSION

Board Chair Gary Heminger called the meeting of the Board of Trustees to order on Wednesday, August 18 at 8:05 a.m.


Members Present via Zoom: Abigail S. Wexner, Carly G. Sobol

Members Absent: Tanner R. Hunt

Mr. Heminger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Heminger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the board recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.
Upon the motion of Mr. Heminger, seconded by Mr. Porteus, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees: Mr. Heminger, Mr. Porteus, Mrs. Hoeflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson, Mr. Mitevski. Mr. Fischer and Mr. Von Thaer were not present for this vote.

The meeting entered executive session at 8:07 a.m. and adjourned at 11:07 a.m.

***

TALENT, COMPENSATION & GOVERNANCE COMMITTEE MEETING

Committee Chair Hiroyuki Fujita called the meeting of the Talent, Compensation and Governance Committee of the Board of Trustees to order on Wednesday, August 18, 2021, at 11:13 a.m.


Members Present via Zoom: Abigail S. Wexner

Members Absent: Brent R. Porteus (joined late, left early)

(See Appendix X for Summary of Actions Taken, page XX)

***

RESEARCH, INNOVATION & STRATEGIC PARTNERSHIPS COMMITTEE MEETING

Committee Chair Lewis Von Thaer called the meeting of the Research, Innovation and Strategic Partnerships Committee of the Board of Trustees to order on Wednesday, August 18, 2021, at 1:30 p.m.


Members Present via Zoom: Carly G. Sobol

Members Absent: N/A

(See Appendix X for Summary of Actions Taken, page XX)

***

ACADEMIC AFFAIRS & STUDENT LIFE COMMITTEE MEETING

Committee Vice Chair Jeff Kaplan called the meeting of the Academic Affairs and Student Life Committee of the Board of Trustees to order on Wednesday, August 18, 2021, at 3:30 p.m.
August 17-19, 2021, Board of Trustees meetings

Members Present: Jeff M.S. Kaplan, Elizabeth P. Kessler, Michael Kiggin, Elizabeth A. Harsh, Reginald A. Wilkinson, Tom B. Mitevski, Susan Olesik, Gary R. Heminger (ex officio)

Members Present via Zoom: Abigail S. Wexner

Members Absent: Brent R. Porteus, Tanner R. Hunt

(See Appendix X for Summary of Actions Taken, page XX)

***

MASTER PLANNING & FACILITIES COMMITTEE MEETING

Committee Chair Alex Fischer called the meeting of the Master Planning and Facilities Committee of the Board of Trustees to order on Thursday, August 19, 2021, at 7:58 a.m.


Members Absent: Brent R. Porteus, Tanner R. Hunt

(See Appendix X for Summary of Actions Taken, page XX)

***

AUDIT, FINANCE & INVESTMENT COMMITTEE MEETING

Committee Chair John Zeiger called the meeting of the Audit, Finance and Investment Committee of the Board of Trustees to order on Thursday, August 19, 2021, at 10:00 a.m.

Members Present: John W. Zeiger, Erin P. Hoeflinger, Lewis Von Thaer, Jeff M.S. Kaplan, Michael Kiggin, Tom B. Mitevski, James D. Klingbeil, Kent M. Stahl, Gary R. Heminger (ex officio)

Members Present via Zoom: Amy Chronis

Members Absent: Carly G. Sobol

(See Appendix X for Summary of Actions Taken, page XX)

***

LEGAL, RISK & COMPLIANCE COMMITTEE MEETING

Committee Chair Elizabeth Kessler called the meeting of the Legal, Risk and Compliance Committee of the Board of Trustees to order on Thursday, August 19, 2021, at 1:31 p.m.
***

RECONVENING OF THE BOARD

Board Chairman Gary R. Heminger reconvened The Ohio State University Board of Trustees on Thursday, August 19, 2021, at 3:30 p.m.


Members Present via Zoom: Abigail S. Wexner, Carly G. Sobol, James D. Klingbeil

Members Absent: Brent R. Porteus, Tanner R. Hunt

Mr. Heminger:

Good afternoon and thank you for joining us for The Ohio State University’s Full-Board Public Session. Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Heminger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees. Reminder to everyone that this meeting is being recorded and livestreamed for the public by WOSU.

I want to start today by recognizing Governor DeWine’s appointment of our newest undergraduate student trustee, Tanner Hunt of Westerville. Tanner is currently working toward a Bachelor of Science in Health Information Management and Systems with a minor in Business. His ultimate goal is to pursue a career in the health care industry that will allow him to improve quality of care while also making care more affordable. Very noble goals indeed. He is currently on a research trip in Alaska, so he has had difficulty today trying to make communications.

***
APPROVAL OF MINUTES

Mr. Heminger:

Our first order of business is the approval of our May Board meeting minutes, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed. Any additions or corrections? (No comments.) OK, they are approved.

***

INTRODUCTION OF PROVOST MELISSA GILLIAM AND DISTINGUISHED UNIVERSITY PROFESSORS

Mr. Heminger:

Now, we have a very special presentation today. Every year, the Board looks forward to hearing about the impressive scholarship of Ohio State’s Distinguished University Professors. We are thrilled to have this year’s honorees with us in person. And to make it even more special, our honorees will be introduced by the university’s new Executive Vice President and Provost, Dr. Melissa Gilliam. This is, I believe, Dr. Gilliam’s third week at Ohio State, and we feel very fortunate that she has decided to join the Buckeye family.

I know Dr. Gilliam has already been introduced during our Wexner Medical Center Board meeting, and again during our Academic Affairs and Student Life Committee meeting, so I will keep this brief. But I do want to acknowledge her exceptional accomplishments as a researcher, educator and higher education leader.

Dr. Gilliam came to Ohio State from the University of Chicago, where she made her mark in a variety of areas – from faculty development to graduate student mentoring to diversity and inclusion. She is also a highly accomplished physician who has maintained a lifelong dedication to service. And we are very pleased to officially welcome her to The Ohio State University.

Dr. Gilliam, I will turn the floor over to you now so that you may introduce our Distinguished University Professors.

Provost Gilliam:

Thank you, Chairman Heminger. One of the great excitements for me and one of my first acts as Provost is to have the honor of introducing our Distinguished University Professors to the Board of Trustees and to the public. This title is the highest honor conferred on our faculty members. In fact, including today’s honorees, only 68 faculty have received this distinction. So it is indeed a privilege to share this celebration with our honorees, Professor Martha Chamallas and Professor Umit Ozkan, and the special guests who are with them today.

The Distinguished University Professor award is the successor to the Presidential Professorship program and the University Professorship program, which were introduced in 1987 by Provost Myles Brand to honor preeminent faculty. The selection process is rigorous. Each August, the Office of Academic Affairs sends a call for nominations to recommend faculty members for this
August 17-19, 2021, Board of Trustees meetings

honor. Department chairs, school directors and faculty award committees forward their nominations to their college deans; deans develop a college review process, solicit support letters and forward their final nomination decisions to the Office of Academic Affairs. Helen Malone, who is a Vice Provost for Academic Policy and Faculty Resources, oversee this program.

The selection committee members were chosen from the President and Provost’s Advisory Committee, and all four are Distinguished University Professors themselves. I would like to thank the committee co-chairs – Ruth Colker of the Moritz College of Law and Steven Ringel of the Department of Electrical and Computer Engineering – as well as the other members: Frederick Luis Aldama from the Department of English, and Yasuko Rikihisa from the Department of Veterinary Biosciences. Our new Distinguished University Professors will receive a one-time $30,000 cash award to support their scholarly pursuits and will immediately become members of the President and Provost’s Advisory Committee.

Members of the Board of Trustees, it is my honor to recommend two esteemed colleagues for the designation of Distinguished University Professor: Martha Chamallas, the Robert J. Lynn Chair at the Moritz College of Law, and Umit Ozkan, a College of Engineering Distinguished Professor and Chair of the William G. Lowrie Department of Chemical and Biomolecular Engineering.

To bring a bit more context, we will have two short videos about our Distinguished University Professors. And we will start with Dr. Chamallas. *(Video plays)*

President Johnson, I give you the honor of presenting Professor Chamallas with the Distinguished University Professor medallion. *(Ceremony pauses for medallion presentation)*

Professor Chamallas:

Thank you so much for that gracious introduction, Provost Gilliam. I want to start by saying just how thrilled I am to be honored today. I am so grateful to be named a Distinguished University Professor at a university that I have really come to love in the past 20 years that I have been a faculty member at the Moritz College of Law. I have been a law professor for over 40 years. I have taught at nearly a dozen law schools both in the United States and abroad, and I have experienced many different school cultures and environments, some quite good and some not so good. But as a lawyer, I can tell you that I would not hesitate to sign an affidavit swearing that Ohio State has been by far the most supportive institution of the lot. It has given me the opportunity to do my best work, no matter how long it took, and it has enriched my life immeasurably by surrounding me with brilliant colleagues and a never-ending supply of creative and energetic students. I will have a little more to say about that in a moment, but I want to tell you just a little about the nature of my work.

From the early stages of my career, I have taught in three different fields – torte and personal injury law, antidiscrimination law, and feminist and critical legal theory. Now, most lawyers and academics don’t see much in common in these areas. Torte law is located on the private law side, while feminist theory and antidiscrimination are on the public law side. I am probably best known as a scholar who has tried to bring the two sides together to reveal the connection
between civil rights and civil wrongs. As a scholar, I learned a lot from practicing lawyers, and I have tried to create theoretical models to fit the needs of injured persons who become litigants in a court case.

The most important example in my career of practice informing theory occurred when I was on a taskforce for gender and race bias in the judicial system for the state of Iowa. I discovered that lawyers and forensic experts would routinely take into account a person's gender and race to calculate damages in civil trials. For example, to determine lost future earnings of a female accident victim, the experts were in the habit of consulting gender-segregated statistical tables, which predicted that women on average would spend fewer years than men in the workplace based largely on a discriminatory history of women workers having to leave their jobs or interrupt their careers when they gave birth or engaged in child rearing. This difference in what is called work-life expectancy had a huge impact for damage awards, resulting in significantly lower awards for women than for similarly situated men with the very same injury. Likewise, the awards for African American men were devalued by relying on race-based statistics that predicted fewer years in the workplace based on higher levels of incarceration for their racial group.

I thought of this as an instance of explicit discrimination but being hidden in plain view through a maze of statistics and because personal injury lawyers were unfamiliar with the principles and norms of civil rights law. So in my scholarship, I have tried to develop a theory of race and gender equity to demonstrate that such calculations are fundamentally biased and, I argued, unconstitutional. Over the years, I have worked with public interest groups, state legislators and members of Congress to help draft legislation to prohibit the use of bias tables.

And I have worked with forensic economists on the other side to develop new models of loss and appraisal that are truly race and gender neutral. It has been a slow, uneven process. Sometimes my proposals were adopted, perhaps most notably by Kenneth Feinberg in his administration of the September 11th Victim Compensation Fund and by the California legislature most recently. But there has been no comprehensive change on the federal level.

My work on damages set me on a very long path to investigate other torte doctrines which disadvantage women and minorities, scaling up my work to look at how the very basic building blocks of torte law often perpetuate systemic bias. But they can and should be reformed to promote social justice and could be given the flexibility of the common law system of civil justice. As I think about my career, I am amazed at how fortunate I have been. Timing is everything. I came into law teaching just when women were first being hired. When I was hired on the LSU faculty, I was only the third woman ever to have taught law in that school. And throughout my career, I have been part of a cadre of a growing number of feminist scholars. We first taught Women in the Law, then we called it Sexuality in the Law, and then we were bold enough to call it Feminist Legal Theory. We had to be creative because there was no established body of research to build upon. Sometimes my scholarship was marginalized. I didn’t get wonderful awards in the start of my career. But I have always fortunate and happy to teach and write about what I felt passionate about, and to build deep relationships with students who literally went on to change the world – becoming prosecutors, judges, activists and the next generation of feminist scholars.
I know that it is conventional wisdom that nurturing good scholarship takes time and money. And that is certainly true. At Moritz, I have taken advantage of every research opportunity leave that I have been given. But even more important than the leave time has been the culture of support, respect and opportunity that has made Moritz and Ohio State different and better than other educational institutions that I have been associated with. The law faculty is simply great. I have worked with so many faculty colleagues who make the college vibrant, intellectual and ever changing. I will also say that during my tenure, the leadership of the college has also been exceptional. I have served on the appointments committee so many times that I feel personally invested in our new faculty in a way that renews the spirit and pays dividends that last for decades.

And most importantly, I am grateful to my students who never seem to lose the capacity to instill hope in all of us, despite the Great Recession, bruising culture wars and a global pandemic.

Thank you so much.

Provost Gilliam:

Thank you, Professor Chamallas. I would like to complement your words with just a little more about your background. As you can tell, Professor Chamallas is a brilliant scholar and her theoretical insights have restructured the basic tenets of law. As you have heard, she was at the forefront of recognizing racial and gender biases in the way that courts calculate awards in tort cases. And as you have heard, she has been central to processes such as the 9/11 Compensation Fund. In 2000, Professor Chamallas was elected to the American Law Institute – the legal field’s equivalent to the National Academies of Science, Engineering, and Medicine – and is a member of the governing board of the American Association of University Professors Legal Defense Fund.

She joined Ohio State as a professor in 2002 and was named a University Distinguished Lecturer in 2006 and a University Distinguished Scholar in 2013.

She has written five books, taught as a visiting professor at Harvard, the University of Tennessee, Washington University, Tel Aviv University, and the University of Ghent, and has delivered scholarly papers around the world. So thank you very much.

Our next award goes to Professor Umit Ozkan. Can we please show the video?

(Video plays; ceremony pauses for medallion presentation)

Professor Ozkan’s career is truly exceptional. Professor Ozkan’s career is truly exceptional. She is internationally recognized and highly cited in the field of heterogeneous catalysis and electro-catalysis, where her work focuses on unraveling the complex processes that mediate chemical and electrochemical reactions. Specifically, she is known for ground-breaking research that explores the nature of active sites on catalyst surfaces.

Her goal, ultimately, is to design catalysts with the desired molecular architecture for specific reactions. There are many applications. For example, in catalytic water treatment to decontaminate groundwater, and in the
development of alternative electrocatalyst materials for cleaner, environmentally friendly fuel cells.

When Dr. Ozkan was hired in 1985 as an assistant professor, she was the first woman to join Ohio State’s Chemical Engineering Department and she was the only woman on its faculty for 19 years. She was the first woman to serve as associate dean for research at the college and the first woman to serve as the chair of her department. She has received every major award the college offers. She has produced more than 200 refereed publications, seven patents, 15 books and book chapters, and over 140 keynote lectures to her credit.

She is a fellow of the American Chemical Society, American Institute of Chemical Engineers, the American Institute of Chemists and the American Association for the Advancement of Science and serves on the editorial boards for 10 of the top catalysis journals. Please join me in showing our appreciation for Distinguished University Professor Umit Ozkan.

Dr. Ozkan:

Thank you very much, Provost Gilliam, for that wonderful introduction. When I was thinking about where to start, I thought I would go back to my childhood years, going back all the way to Turkey. So, my story is an immigrant story. I grew up in Turkey as the youngest of three daughters in a middle-income family. We did not have a lot of material things, but there was a lot of love in our family. And maybe more importantly, there was a love of education and learning, which was instilled in us by our parents. My interest in math and science, which led me to choose chemical engineering as my major, was fully supported by my parents. They also supported me when I decided to fly away from the nest and pursue my graduate studies here in the United States. So, I will always be grateful to my parents for allowing me to pursue my dreams, even when it meant sending their youngest daughter to a far-away land more than four decades ago.

My journey at Ohio State started in 1985, when I joined the faculty in Chemical Engineering as a young assistant professor. I keep repeating the young part! I found that I could really fulfill both of my passions here – teaching and research. As a teacher, I taught thousands of undergraduate and graduate students. I believe I touched their lives, but more importantly they touched mine and enriched my life in more ways than I can possibly describe. The most gratifying part of this journey has been seeing these 18-19-20-year-olds grow to their full potential and become very successful professionals in their own right, among them CEOs, vice presidents, academicians, entrepreneurs, and policy makers. And it is the biggest gift to me when they return to Ohio State and talk about a difference I made in their lives, whether it was through a lecture in the classroom that either inspired them or explained a difficult concept, or perhaps through an after-class conversation that eased their self-doubt or encouraged them to stick with the program they were struggling in.

I also had the good fortune to do research in areas that impact our every-day lives. My research is in the areas of heterogeneous catalysis and electrocatalysis. Over the years, we worked on novel catalyst development for emission control, for hydrogen production from biomass, for treatment of water contaminated with chlorinated hydrocarbons or aromatics, both of which pose significant health hazards for millions of Americans. We developed novel electrocatalysts to replace platinum as a catalyst in fuel cells. Our catalyst is
about a fraction of cost of the platinum-based catalysts, but it has comparable catalytic activity.

And perhaps more importantly, this technology is licensed to a local company here in Columbus, Ohio, which was started by one of my former PhD students, who turned out to be a brilliant researcher and a brilliant entrepreneur. Another project we are working on is related to producing ammonia electrocatalytically. Ammonia is used in several industrial sectors including transportation, agriculture, pharmaceuticals, and even as a potential hydrogen storage medium for the energy sector. Currently, ammonia is produced through a very old technology, the Haber-Bosch process, which is very energy intensive. It requires high temperatures and high pressures and pure hydrogen. In our technology, if we are successful, we will be making ammonia out of water and nitrogen. And I am very excited about it. A more recent focus of our research is converting or upcycling end-of-life plastics to their original building blocks so they can be used again for several different chemical processes. So many interesting and really important research problems and research idea, but so little time!

I was extremely fortunate to work with more than 100 extremely talented young men and women in my research group, including PhD students, post-doctoral fellows and undergraduate researchers, who came from all parts of the world. My research group is like a mini-United Nations. They are the ones who keep motivating me by their curiosity, their endless energy, their determination and their brilliant creativity. They taught me so much. Really, they did. Any research recognition I receive truly belongs to them. And I am very grateful that a few of them could be here today to share this special moment with me. They are sitting in the back!

On a more personal note, I would like to thank my husband of 38 years, who is also sitting in the back, whose love and unwavering support sustained me through good days and bad. I am so grateful to have a partner who takes such great pride in my accomplishments.

And finally, I would like to thank Ohio State, first for taking a chance in hiring me as the first woman in chemical engineering faculty, at a time when engineering was still considered “non-traditional” for women, and then for giving me the opportunity to grow both personally and professionally. I could not have picked a better career choice than what I have had at Ohio State, and I will always be grateful for that. I also want to thank my colleagues in the Department of Chemical and Biomolecular Engineering and the College of Engineering for all their support.

I am extremely humbled by this recognition. I am a proud Buckeye, through and through, and I will always be. Thank you very much.

Provost Gilliam:

Thank you. Congratulations to you both. It has been a true honor to be part of the Distinguished University Professor ceremony today. Your accomplishments are outstanding and thank you so much for bringing your students as well as your family. Before I turn the podium back to you, Chairman Heminger, I just wanted to ask the members of the Board if they have any questions for our two professors.
Mrs. Hoeflinger:

Thank you so much. Hearing you speak and how proud you are to get this award — we are incredibly proud to have you as a part of The Ohio State University and as women leading these kinds of things. A couple things struck me. First, for both of you, incredible amounts of “firsts” as women and moving through everything that got in your way. Neither of you talked about the obstacles — you just talked about how great it was! Coming from Turkey, you didn’t talk about the change and how difficult that must have been.

And then, your work is changing lives of other people. It is making sure that people get what is fair or finding ways to go through chemical engineering in ways I could not possibly understand, but I am grateful you do. But thank you. It makes us incredibly proud to know that and how far we have come. We talk about STEM products and how we can help women move up through the ranks, and you are just an inspiration for all of us. So thank you.

Mr. Von Thaer:

Congratulations to both of you — truly outstanding. I have a question for Professor Ozkan. I started my career about the same time as you did. I was trained as an engineer, but they didn’t teach us an awful lot, at least where I went to school, on program management or finance or all of these things you need to be a CEO or an entrepreneur, and you mentioned how a number of your students have succeeded. I’m just curious, with everything you have learned, is there any advice you give your students today who are engineers what they should study outside of their field to better prepare them for those types of outcomes?

Professor Ozkan:

I think being versatile, being multifaceted is very important. We try to teach our students how to solve problems. It is not a very prescriptive curriculum. They don’t memorize a lot of things, but they learn how to look at a problem, formulate it, analyze it and then come up with a solution. This really serves them well. Also, many of our students go on to earn advanced degrees — MBAs or advanced degrees in law or medicine. This will sound like an advertisement for chemical engineering, but in general, I think engineering is a great starting point for many of those career options.

Mr. Von Thaer:

Thank you and congratulations, again.

Ms. Kessler:

I just want to echo the congratulations. This is incredibly inspiring. I feel comfortable speaking for all of the trustees in saying this is one of our favorite things that happens each year — to see the incredible talent and what you are providing to our students and the next generation. I just have a quick question for Professor Chamallas. You have dedicated your entire career to leveling the playing field for others through the power of law, and thanks to you I am certain
August 17-19, 2021, Board of Trustees meetings

that our students are going out into the world as better citizens, but what inspired you to become an academic?

Professor Chamallas:

I really was a product of my generation. When I came through college, there was a lot of activism and I remember thinking, I'm going to go into consumer protection because at that point Ralph Nader had come on the scene and there was really a wave of young people – and women were in that wave – who had what we would now call the social justice orientation to law. Which was pretty unusual. What I have found over the years is that I like the metaphor or waves, because I find that we are at another moment when people and students from all backgrounds come to law school. We have had a tremendous rise in applications, and it has been a result of wanting to see change and having a sense of urgency. So here we are again, and I think that is a very good place to be.

Mr. Heminger:

Any other questions? Well, thank you, Dr. Gilliam, for those introductions. What a wonderful tribute to two extraordinary individuals. Thank you both for your dedication to Ohio State. I think on behalf of the Board and all of the visitors with us today that we need one more round of applause for these two great individuals. (applause) Congratulations, again. Now, I will turn the floor over to President Johnson for her report.

***

PRESIDENT’S REPORT

President Johnson:

Thank you very much, Chairman Heminger. Good afternoon, everyone, and a special, warm Buckeye welcome to our new board members, Mr. Tom Mitevski and Mr. Tanner Hunt. I think we see Tanner on Zoom here all the way from Alaska. Thank you for joining us.

I would also like to officially welcome Dr. Gilliam to our Buckeye family. In her role as executive vice president and provost, Dr. Gilliam is the chief academic officer and focuses on our vibrant community of scholars that support the generation and sharing of knowledge. How appropriate it is that her first duty at one of our Board meetings would be to recognize our two Distinguished University Professors: Professors Ozkan and Chamallas. I would also like to thank Dr. Bruce McPherson who stepped down this month as provost to return to the faculty of his home college, CFAES. The university announced a number of additional new Buckeyes in the last few weeks.

Dr. Jeff Risinger has joined us as Ohio State’s senior vice president of talent, culture and human resources, pending board approval today. Dr. Risinger brings a deep background shaping cultures and leading higher education, most recently from Texas A&M. And I would like to thank Mr. Paul Patton for his service over the past nine months as interim senior vice president for talent, culture and human resources. Pending board approval, Mrs. Cindy Leavitt, an accomplished IT leader with three decades of experience in higher education and corporate America, will become our next vice president and chief
information officer. She comes to Ohio State from Temple University, where she also serves as CIO.

In our colleges, we are pleased to welcome a pair of new leaders. Dr. Carroll Ann Trotman is our new dean of the College of Dentistry, effective this week. We welcome her from Tufts University School of Dental Medicine. She will build on the accomplishments of Dr. Patrick Lloyd, who announced last year that he would step down. Dr. David G. Horn, associate executive dean for undergraduate education in the College of Arts and Sciences, has stepped into the role of the college’s interim executive dean. Dr. Gretchen Ritter, who served as vice provost and executive dean since 2019, will become the chief academic officer, provost and vice chancellor at Syracuse University in October. We wish Dr. Ritter, and also Dr. Lloyd, all the best in their future endeavors.

In terms of initiatives and partnerships, we are about to close a very busy summer of engagement with Buckeyes throughout the state, the nation and the world. I was thrilled to attend my first Ohio State Fair and ride in my first Pelotonia. Team Buckeye — which I was the honorary captain of — the super peloton, raised more than $2 million for cancer-fighting research at The James. Overall, Pelotonia saw 10,500 participants who raised $13 million. Our gratitude goes out to every rider, volunteer and donor. Congratulations!

Earlier this month, we celebrated our 2021 graduates at summer commencement — and we welcomed back our Class of 2020 to campus for an in-person graduation celebration at Ohio Stadium. Our thanks go to Nina Day and Coach Ryan Day, who spoke with passion and spirit about mental health and taking care of yourself and each other.

Speaking of athletics, a record 26 current, former and incoming student-athletes represented Buckeye Nation and their countries at the Summer Olympics in Tokyo. Buckeyes took home four medals overall, including two gold, one silver and one bronze. We are looking forward to cheering them on here in Ohio and at Ohio State this coming year.

That’s also the same day as the start of our autumn semester classes which begin next Tuesday. As Buckeyes return to our campuses, we are committed to providing many traditional Buckeye experiences for our community, with the most up-to-date information as we move forward with regard to keeping everybody safe. Ohio State’s “Welcome Week” will be an exciting return to the traditions that we have loved and missed. We will kick it off by inviting 13,000 students who are new to campus to convocation. Welcome Week will also include the Student Involvement Fair and the 24th-annual Community Commitment Day in Columbus.

We are looking forward to seeing all of our Buckeye student-athletes back in action as well, and tonight, women’s soccer opens against BYU. And, continuing on Saturday, we’ll be back in the ‘Shoe with TBDBITL. We will continue to work closely with city, state and federal officials to monitor the virus and help ensure that we can return back to our college experience, in and out of the classroom, in and out of the ‘Shoe, and all the other activities throughout the fall and beyond.

To that end, the university has been planning for months for the robust, in-person reactivation of our campuses. I’m proud to say that about 75% of our faculty, staff and returning students are fully or partially vaccinated against
COVID-19. We are looking to provide opportunities in the community for people to get vaccinated through our “Buckeye Vaccinate Tailgate” tour in partnership with Kroger. It has made three stops in Mansfield, Newark and Piqua this month, providing Ohio State swag, selfies with Brutus and — most importantly — vaccination shots. I am especially proud of our team for pulling together these community events and delivering on our land-grant mission. In particular, I’d like to give a shout out to Senior Vice President Melissa Shivers, who organized, in concert with the rest of our community, these tailgates. I have a quick, short video that captures the spirit and excitement of these events, if we could play that video now.

(Video plays)

Thank you. I just want to let you know that our focus on safety extends to the physical and mental well-being of Buckeyes as well. Last month, I joined Governor Mike DeWine and presidents from Ohio’s public universities at the statehouse to introduce a set of zero-tolerance, anti-hazing principles. These include automatic dismissal of any student convicted of criminal hazing and debarment from attending another Ohio public university in accordance with the law.

Earlier this summer, I asked Dr. Melissa Shivers, senior vice president for Student Life, and Dr. Bernadette Melnyk, chief wellness officer and dean of the College of Nursing, to co-chair a commission on how we can further promote mental health and well-being. I look forward to working with our Ohio State University Commission on Mental Health to enhance the support we offer our students, faculty and staff. If you or someone you know needs help, please call the suicide prevention hotline at 1-800-273-TALK or reach the crisis text line by texting 4HOPE to 741741. Additionally, Ohio State’s wellness app is designed for students and offers tips and guidance useful for all members of our community. Ohio State is equally committed to the physical safety of our off-campus neighborhoods. We continue to make progress on the 15 recommendations from our Community Safety and Well-Being Task Force, with 13 fully or partially implemented.

I just want to say a few words to wrap-up in terms of excellence in academics, research and entrepreneurship. Ultimately, we want Ohio State to be the absolute model of what a land-grant university should be in the 21st century. Earlier, I mentioned that Dr. Gilliam will lead our efforts to significantly increase the number of net new tenure-track faculty. These new faculty members will be critical to maximizing the academic experience for our students as well as advancing our powerful research enterprise. We plan to recruit 350 net new, tenure-track faculty over the next decade. Dr. Gilliam will also be responsible for guiding our RAISE initiative — short for Race, Inclusion and Social Equity — led by Interim Director Dr. Trevon Logan. As part of this initiative, focused on hiring, retention and research, we will include new faculty whose work addresses social equity and racial disparities across disciplines including health care, STEM education, the arts, social justice and public safety, environment, resources and leadership.

At the same time, we are working with the Task Force on Racism and Racial Inequities to issue a summary of its findings and recommendations. And our cross-disciplinary teams of Ohio State scientists and scholars have already
received funding through two rounds of our Seed Fund for Racial Justice, investigating new avenues and opportunities to address anti-racism education, stress and emotion management, infant mortality, and many, many more topics. We also want to applaud the Wexner Medical Center’s Anti-Racism Action Plan, on which Chancellor Hal Paz reported during the Wexner Medical Center Board meeting earlier this week.

Ohio State continues to be at the vanguard of research and discovery. We are on track to set a new university record of over $970 million in research expenditures this year. The work of our Enterprise for Research, Innovation and Knowledge is led by Dr. Grace Wang. As you know, we have an ambitious goal of doubling our research expenditures over the next decade. And, with Dr. Wang as our leader, I have no doubt we will accomplish that with all of the talented faculty, including our outstanding distinguished faculty we heard from today. Dr. Wang emceed the beam topping ceremony for our new Interdisciplinary Research Facility, a milestone for the university’s Innovation District, and we were joined at that topping off ceremony by Governor DeWine, Lt. Governor Jon Husted, JobsOhio President and CEO JP Nauseef and other community partners. This extraordinary facility will help advance our convergent-research goals — and be co-located next to our Energy Advancement and Innovation Center.

In late July, we hit another milestone. We became a member and the first regional partner of the Chicago Quantum Exchange, based at the University of Chicago’s Pritzker School of Molecular Engineering. That same day, we announced that Ohio State was awarded not one, but two of the 11 new National Science Foundation institutes focused on artificial intelligence research applied to the environment and edge computing. This will bring to The Ohio State University and our partners $40 million over the next five years — and they’re renewable. This exciting news helps supercharge the work of realizing AI’s full potential, whether to improve personalized health care, boost smart mobility, enhance food security or augment the creative arts.

I also want to note a really outstanding thing that happened this summer, and that is an item that is on our consent agenda today: the Dr. Rattan Lal Endowed Professorship. In 2019, Dr. Lal became the first Ohio State scientist and the first soil scientist ever to win the Japan Prize. A year later, he won the prestigious World Food Prize, referred to as the “Nobel Prize in food and agriculture.” Dr. Lal, as outstanding as he is as a scientist, is an even better human being. He donated his entire prize money for both awards to establish a $1 million endowed professorship, which will be housed in Ohio State’s College of Food, Agricultural, and Environmental Sciences. His generosity to our university and his commitment to agriculture on a global scale continues to inspire.

Just as important is our work to bring amazing Ohio State research to market and quickly make an impact. The university invested $20 million in Rev1’s Fund II, which aims to support high-growth companies in Ohio and beyond. Our corporate partnerships team also signed master research agreements with two companies: Chemical Abstracts Services and Kroger. These agreements, new for Ohio State, eliminate the need to negotiate a new agreement every time a new research project is envisioned.

Another great example of how we are moving with urgency and effectiveness is the establishment of the President’s Research Excellence Program, which
includes two types of grants. Accelerator grants of up to $50,000 empower small teams at Ohio State to pursue novel, high-risk/high-reward research projects. The program was announced in late February and, by the first week of June, we awarded funding to the first 19 teams. I really want to give a big shout out to Dr. Grace Wang and Dr. Peter Mohler for your great work getting this program off the ground so quickly.

It’s also an example of shared governance because this idea actually came from our President and Provost’s Advisory Committee, which was referred to earlier, PPAC. So, we took that idea — it was a great idea — and we got it right into practice within six months. Additionally, we’re excited about the news of three more Ohio State startups acquired in the past year. Cayuse LLC, an IP company; CareDx, a precision transplant medicine company that acquired TransChart, an Ohio-based provider of electronic health record software that was started by our own Dr. Ronald Ferguson, faculty emeritus in our College of Medicine.

Another keystone area of excellence comes in our service to those in the communities in which they live. One of the most important and fundamental ways we serve is to make an Ohio State education more accessible and affordable. We have committed to becoming the first university in the nation to offer a zero-debt bachelor’s degree at scale within this decade. This is especially vital for our low-income students, whose four-year graduation rate is 11% lower than our average.

We are confronting, head on, the barriers to equity in higher education. And, starting this fall, for example, due to the generosity of the Honda partnership, new $5,000 scholarships are being awarded to students majoring in electrical and computer engineering who are active in the National Society of Black Engineers, the Society of Hispanic Professional Engineers and similar organizations. That’s just one part of the recent expansion of our 20-year partnership with Honda, which also includes co-ops, internships and research. Affordability is very important to our graduate and professional students, too. We have increased the graduate student stipend by $4,000 per year beginning this month. These steps comprise the next iteration of our founding mission to ensure the benefits of higher education can be shared by all.

And our mission extends beyond the borders of our campuses and into the clinical care we provide. Last month, we celebrated the opening of the Wexner Medical Center Outpatient Care at New Albany — an example of the university’s longstanding commitment to provide Ohioans who live local, and maybe outside of Columbus as well, resources and expertise from our clinic. That same week, the “Best Hospitals” rankings were announced, with the Wexner Medical Center ranked in 10 out of 15 specialties. We are also recognized as high performing in 13 of 17 procedures and conditions. Providing this level of excellence to families in central Ohio is the reason we are expanding our reach through outpatient care — and expanding the breadth of our services in Columbus with the new inpatient hospital.

On Tuesday, we were joined by Congresswoman Joyce Beatty, Ohio Department of Higher Education Chancellor Randy Gardner and Columbus City Council President Pro Tempore Elizabeth Brown at the site of the new hospital tower. It is an inspiring vision. It is the biggest project ever undertaken by The Ohio State University, and it will bring together clinicians, researchers, students
and families to be part of a national model for how we deliver transformative health care and training.

Supporting the university’s successes across our academic, research and service missions, we also had another strong financial performance this past fiscal year that supports all three of these activities. We heard highlights from Senior Vice President and CFO Mike Papadakis in the Audit, Finance and Investment Committee, and our gratitude goes out to him and his team and the members of our committee for their careful and vital stewardship during these challenging times. FY21 outperformed FY20 and, driven by ever-more efficient work, continued positive momentum in the health system and our strong investment performance. The long-term investment pool increased by $1.4 billion over last fiscal year, a 29% return, and outperformed the policy benchmarks. A thank you and appreciation to our new CIO, Vishnu Srinivasan, whose efforts, combined with the important time, talent and treasure of our alumni, friends and supporters, will help propel us to our aspirational vision for the future of Ohio State.

To close my report, I want to say once again that it is the dream of a lifetime to lead this storied institution. We have so much to look forward to — a return to the activities and traditions that we love on our campuses and the promise of even greater progress in pursuit of our shared aspirations. I am personally looking forward to my investiture in November. Planning is underway, and I appreciate the opportunity to further detail our vision and programs.

Finally, let me thank the members of this Board, not only for your service, advice and guidance over the last few days, but over the last year and for what you will do in the future — and to the entire Ohio State community, for all that you do. Go Buckeyes!

***

CONSENT AGENDA

Mr. Heminger:

Thank you, President Johnson.

We have now arrived at our consent agenda. Please note that we have placed two (2) items for action directly on the consent agenda today – our Resolutions in Memoriam, which recognize the passing of emeritus faculty members, and our Distinguished Service Award. We have also included four hand-carry items. Copies of these four resolutions are available upon request from our media relations team. For the President’s FY22 goals that we are considering, please note that the revised document includes the modifications that the Talent, Compensation and Governance Committee agreed to during our meeting yesterday.

President Johnson, would you please present the Consent Agenda to the board?

President Johnson:

Thank you. We have 33 resolutions on the Consent Agenda. The university is seeking approval of the following:
Leon W. Boucher

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on May 19, 2021, of Leon William Boucher, Professor Emeritus of Agricultural Education in the College of Food, Agricultural, and Environmental Sciences. He was 100.

Professor Boucher was a three-time graduate of The Ohio State University, completing a Bachelor of Science, Master of Science and doctorate in 1942, 1954 and 1964, respectively. All of his degrees were in the field of agricultural education. He joined the Department of Agricultural Education at Ohio State as a staff member in 1950, when he became the teacher at the Student Teacher Training Center at Hilliard High School preparing vocational agriculture teachers and cooperative extension agents. He later became a faculty member in 1960 and served as a professor until his retirement in 1986.

Professor Boucher served as editor of the Ohio Agricultural Education News and contributed more than 40 articles in the agricultural education field. He received considerable recognition as a teacher educator and served as president of the Ohio Vocational Agriculture Teachers Association; was a member of the U.S. Agricultural Honor Society, Gamma Sigma Delta; and Phi Delta Kappa, Educational Honor Society. He was a recipient of the Ohio Distinguished Service Award in Vocational Education, Honorary American Farmer Degree, National Research and Training Educator of India (1967), Ohio State’s Teaching Award of Merit (1969), U.S. Leaders and Educators (1971), Who’s Who in the Midwest (1972) and Ohio Vocational Educator of the Year (1979).

Professor Boucher served on the Agency for International Development Team (USAID) in India for two years during the mid-1960s. His responsibilities included the development of teacher training programs in areas of vocational education at the college level, as well as developing vocational programs in the primary and secondary schools in India. His programs were so successful that he developed similar programs for Sierra Leone, Swaziland, Sri Lanka and Lesotho. He also served as the External Examiner at the University of Sierra Leone in West Africa.

Prior to joining Ohio State as a faculty member, Professor Boucher taught vocational agriculture in Ohio public schools and continuing education classes for young and adult farmers. He served on the evaluation teams of Public Secondary Collegiate Education, particularly in the field of vocational education. He also served in the U.S. Navy and graduated from the Great Lakes Training Center as the honor man of his company. While serving in the Pacific Area on the Navy destroyer USS McNair, he was awarded five battle stars and five area ribbons.

Professor Boucher was admired by his fellow faculty members, student teachers, students, advisees and the agricultural education profession in Ohio, around the nation and throughout the world.
On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Leon William Boucher its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

Howard G. Crane

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on March 3, 2021, of Howard G. Crane, Professor Emeritus in the Department of History of Art in the College of Arts and Sciences. He was 80.

Professor Crane received his BA in History and English from Berea College (1964) and his MA and PhD in the History of Art and Architecture from Harvard University (1971 and 1975, respectively). A scholar of the Islamic world, especially Ottoman art and architecture, Professor Crane was published widely. His work appeared in numerous journals, edited volumes, excavation reports, and encyclopedias. His three monographs—Risāle-i Mi‘mārîyye: An Early Seventeenth-Century Ottoman Treatise on Architecture (1987), The Garden of the Mosques: Hafiz Hüseyin al-AYvansarayî’s Guide to the Muslim Monuments of Ottoman Istanbul (2000), and Sinan’s Autobiographies: Five Sixteenth-Century Texts (2006, with co-authors Esra Akîn and Gülru Necipoğlu)—all became standard references in the field and helped to make Ohio State a major center for the study of the history of the Ottoman Empire.

Professor Crane joined the Ohio State faculty in 1975. Three years later, while he was still only an assistant professor, he was named Department Chair. It is inconceivable today that someone so young would be thrust into such a demanding role; it was highly unusual even then. The fact that his colleagues selected him as their Chair is strong testament to his integrity and the trust he inspired. The fact that he accepted the position speaks just as strongly to his selflessness and commitment to the institution. During the five years he served as Department Chair, he placed History of Art on a solid financial and organizational footing that its subsequent Chairs successfully built upon.

During his career, Professor Crane also served as an important member of the College and University Promotion and Tenure Committees as well as the Arts and Sciences Faculty Concerns Committee. In all of these roles, he exemplified decency, fairness, and good judgment.

He was also a much beloved teacher, who took it upon himself to develop a wide range of courses, both undergraduate and graduate, on Islamic art and architecture, as well as on the art and architecture of ancient Egypt and the Near East (Iran, Mesopotamia, and the Levant) from the birth of civilization to the modern era. His contributions to the curriculum reflected a geographical and chronological breadth of staggering dimensions, far greater than that covered by any other member of the Department before or since. He was convinced that the history of that part of the world continued to hold important lessons for today and therefore ought to be part of the education offered to Ohio State students.
August 17-19, 2021, Board of Trustees meetings

In 2008, Professor Crane received the Harlan Hatcher Award, given annually to a full professor from the Arts and Sciences faculty who has a “truly exceptional record in teaching, research and service.” Even as we reaffirm his strengths in all those areas, we also want to acknowledge his truly exceptional character. Selfless and generous, Professor Crane took great delight in hearing of his students’ and colleagues’ academic and personal success. He was a dedicated mentor, a trusted advisor, a loving husband, father, brother-in-law and grandfather, who deeply impressed those around him with his kindness, modesty, and unflagging love for life and learning.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Howard G. Crane its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

Albert A. Gabel

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 12, 2021, of Albert A. Gabel, Professor Emeritus in the Department of Veterinary Clinical Sciences at the College of Veterinary Medicine. He was 91.

Dr. Gabel was a pioneer and icon in equine and large animal anesthesia and surgery. He received his Doctor of Veterinary Medicine from The Ohio State University in 1954. Following graduation, he served for two years as a public health inspector in the U.S. Air Force in Germany, where he was awarded a Commendation Medal for Meritorious Service. Dr. Gabel returned to Ohio State and earned a Master of Science in Veterinary Surgery (Anesthesia) in 1959. His master’s degree research led to the first practical, useful general anesthesia in horses.

For 33 years, Dr. Gabel served on the faculty at Ohio State’s College of Veterinary Medicine, and he served as head of the Equine Section from 1971 until his retirement in 1989 as professor emeritus. He mentored 23 resident-graduate students, each of whom earned a master’s degree. He was known for his “Gabelisms,” which were amusing quips and creative directives that got his students’ attention, encouraged them to think critically, and inspired them to act when treating horses.

During his career, Dr. Gabel authored or co-authored 100 peer-reviewed articles as well as several hundred articles that appeared in horsemen’s journals. He was one of the 36 charter members of the American College of Veterinary Surgeons. He was a member of the American Association of Equine Practitioners (AAEP) since 1960 and served on the Sports Medicine Committee and Racing Committee. In 2000, he received the AAEP Distinguished Educator Award in honor of his lifelong achievements and contributions to the profession and the equine industry as a leader, clinician, faculty member and researcher, and
Dr. Gabel trained and drove Standardbred racehorses for 11 years, earning recognition as U.S. Amateur Driver of the Year in 1995. He was elected president of the Ohio Standardbred Owners and Breeders Association in 1992 and initiated its merger with the Ohio Harness Horsemen’s Association.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Dr. Albert A. Gabel its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

Rebecca Kantor-Martin

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 22, 2021, of Rebecca Kantor-Martin, Professor Emerita in the College of Education and Human Ecology. She was 66.

Professor Kantor-Martin earned an MEd in special education and an EdD from Boston University. In 1983, she joined Ohio State in what was then the College of Human Ecology as an assistant professor of family relations and human development, and lead teacher in the A. Sophie Rogers Laboratory for Child and Family Studies. She became director of the laboratory in 1987 and earned tenure in 1989. In 1997, she transitioned to associate professor in what was then the College of Education, in its School of Teaching and Learning, and reached full professorship in 1999. At that time, she also became the faculty lead for the licensure program in Early Childhood and Elementary Education. In 2006, she became chair of what was then the School of Teaching and Learning. Her research interests included language, literacy and social processes in early childhood classrooms.

Professor Kantor-Martin was a force in early childhood education at the university, in Ohio and internationally. The Ohio Department of Education called on her regularly to advise for its early childhood initiatives. For instance, in the early 1990s, she was a member of the department’s Early Childhood Task Force for Restructuring Teacher License and Program Standards. From 1998 to 2001, she was a program reviewer for new early childhood licensure portfolios submitted by institutions around Ohio for approval. For her service, by 1998, Professor Kantor-Martin had received the Ohio Department of Education’s Friends of the Early Childhood Division Award twice. In 2008, she again was honored, this time with the department’s prestigious Irene Bandy-Hedden Early Childhood Education Leadership Award.

From early in her career, Professor Kantor-Martin advocated for the Reggio Emilia approach, a student-centered educational philosophy and pedagogy for preschool and primary education named for the Italian city where it originated. Twice, she was an invited delegate to Reggio symposia in Italy and Switzerland. In 2003, she went to the World Summit on Childhood and Study Tour in Italy, and she
August 17-19, 2021, Board of Trustees meetings

subsequently guided student study tours of early childhood education in Reggio Emilia in three different years. She was well-known by many organizations, for instance, serving Columbus’ Action for Children as a task force member to create Guidelines for Infant-Toddler Child Care. She was active with the Ohio Association for the Education of Young Children, eventually serving as president. She published and presented widely, including at the annual conference of the American Education Research Association.

Her work on grant projects tallied in the millions of dollars. She was a co-principal investigator with the Head Start Quality Enhancement Network, begun in 1997 with $2.5 million in state and federal funds for each of five years. In 1999, she was a co-principal investigator for the college’s project, Technology Helping Educators and Communities of Learners: Alternative Career Pathways for Pre-K to Grade Three Teachers, a three-year, $2.06 million grant from the U.S. Department of Education. She was also co-principal investigator of the U.S. Department of Education-funded grant ASPIRE: Teacher Quality Partnership Transition to Teaching Project for $12.9 million from 2009-2011. Professor Kantor-Martin retired from Ohio State in 2011 and proceeded to serve as professor and dean of the School of Education and Human Development at the University of Colorado Denver.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Rebecca Kantor-Martin its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board’s heartfelt sympathy and appreciation.

Erwin M. Kohler

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 12, 2021, of Erwin M. Kohler, Professor Emeritus with the Center for Food Animal Health (formerly Food Animal Health Research Program, FAHRP) in the College of Food, Agricultural, and Environmental Sciences and College of Veterinary Medicine. He was 90.

Dr. Kohler served on the faculty from 1965 until his retirement in 1992. He graduated with his Doctor of Veterinary Medicine from Ohio State’s College of Veterinary Medicine in 1955 and received his MS and PhD degrees in 1963 and 1965, respectively. He joined the faculty of the Department of Veterinary Science upon graduation. He was promoted to the rank of Professor in 1974 and served as the Chair of the Department of Veterinary Science, which became FAHRP in 1982, and he remained as head of FAHRP until his retirement. Dr. Kohler strongly supported the development and advancement of faculty, staff and students. He was the recipient of the College of Veterinary Medicine Distinguished Alumni Award in 1992.

Affectionately called “Erv,” Dr. Kohler conducted research on bacterial diseases of food-producing animals with particular emphasis on colibacillosis, a devastating disease of neonates with significant economic impact to the swine industry, caused by E. coli. His pioneering research on immunity to colibacillosis resulted in the
development of a pregnant sow vaccination procedure leading to effective lactogenic immunity to protect young pigs from the disease upon consumption of sow milk. This vaccination procedure became known as the Kohler method.

Dr. Kohler trained and advised hundreds of swine veterinarians on vaccination in their practice. He never charged a penny for his countless lectures, demonstrations and consultations, as he was man of strong principles. In recognition of his contribution to swine medicine, Dr. Kohler was awarded the Howard Dunne Award by the American Association of Swine Practitioners in 1978. He and his colleagues were instrumental in starting the gnotobiotic pig facility on the Ohio State-Wooster campus and used these animals for studies of enteric diseases.

He served as the Secretary-Treasurer of the Conference of Research Workers in Animal Diseases (CRWAD) from 1971-1988. He was very instrumental throughout the years in making this conference the premier research meeting for scientists studying diseases of food producing animals. He was recognized as the 1994 CRWAD dedicatee. He also participated for many years as an Ohio representative to the NC62 regional committee, one of the premier research meetings on swine bacterial and viral diseases.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Dr. Erwin M. Kohler its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

Helen M. Marks

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on March 20, 2021, of Helen Marie Marks, Associate Professor Emerita in the College of Education and Human Ecology. She was 82.

Professor Marks devoted her research to the study of schools as social organizations that have a key role in the promotion of democratic equality for all. Her work employed advanced research methods to show that when school leaders create democratic conditions, teachers are more likely to work together in ways that promote student learning. While earning an EdD at the University of Michigan, Professor Marks worked with her advisor, Professor Valerie E. Lee, on a grant project about the benefits of Catholic schools to the common good. Conducted with Professor Lee’s advisor, the renowned University of Chicago education professor Anthony S. Bryk, the project resulted in respected publications for Professor Marks. One of them, a book titled Catholic Schools and the Common Good, was published by Harvard University Press. In it, Professor Marks co-authored the prologue, a chapter and the epilogue.

While earning her doctorate and immediately after, Professor Marks served as a research associate for the University of Wisconsin’s Center on Organization and Restructuring of Schools. A member of the School Restructuring Study team, she worked on a project to explain organizational conditions in schools and to support
authentic instruction and assessment of achievement. She co-authored a number of publications as a result.

With considerable research and publication experience to her name, Professor Marks joined the then-College of Education in 1995 in the School of Educational Policy and Leadership. In 1999, she won a prestigious National Academy of Education/Spencer Postdoctoral Fellowship for her project “Learning to Care or to Comply? An Unanswered Question for Community Service Policy.” Later, she became a major grant reviewer for the Spencer Foundation.

Critically, her research illustrated ways that schools can ensure more equitable learning in classrooms and more equitable outcomes for all students by capitalizing on the power of teacher community and teacher empowerment. One of her most notable studies in this area was conducted with Susan Printy, her former advisee and now a professor emerita of Michigan State University. In this study, they examined the leadership role in restructuring schools.

This study was among the first in the United States to show direct effects of school leadership on student achievement when principals worked with teachers to improve instructional practice. Their article, published in a 2003 issue of Educational Administration Quarterly, won the Davis Award for best article from the University Council of Educational Administration.

In a 2012 study published just before her retirement, Professor Marks and former advisee Jason Nance drew on a national survey database of 9,190 principals and 42,086 teachers to uncover factors affecting public school principal and teacher influence on curriculum and instruction policy. They published the results in the 2008 book Improving Schools: Studies in Leadership and Culture.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Helen Marie Marks its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board’s heartfelt sympathy and appreciation.

Jean T. Snook

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on May 1, 2021, of Jean Twombly Snook, Professor Emerita in the College of Education and Human Ecology. She was 84.

Professor Snook was born in California and attended the University of California – Davis for her bachelor’s degree. She also earned a PhD in animal science from the university and was among a select group of women to do so at that time. After earning her PhD, she continued at the university as a National Institutes of Health Postdoctoral Fellow. In 1968, she joined the faculty at Cornell University’s prestigious Graduate School of Nutrition. She rapidly established herself as a leading expert on the effect of diet and aging on the biochemistry of the exocrine pancreas and the secretion of proteolytic enzymes into the small intestine.
After receiving tenure with promotion to associate professor at Cornell, Professor Snook moved to Ohio State in 1978 as a full professor in what was then the College of Home Economics, Department of Human Nutrition and Food Management. She also had an appointment with and conducted research under the Ohio Agricultural Research and Development Center. The college named her the Carol S. Kennedy Professor of Human Nutrition, an endowed position established by that gentleman’s estate shortly after Professor Snook’s arrival. Professor Virginia Vivian, who chaired the department at the time, bestowed it in recognition of Professor Snook’s extensive teaching experience, research expertise and many publications.

At Ohio State, Professor Snook continued her scholarly study on the effects of diet on protein digestion and expanded it to include research with human volunteers. She addressed diverse topics, including resting metabolism and energy expenditure in middle age, the effects of diet composition on cholesterol metabolism in diabetic children, identification of biochemical markers of skeletal muscle damage in serum and urine resulting from weightlifting by trained and untrained men, the impact of various dietary oils on the profile of serum lipids and apolipoproteins, differential effects of various formulations for enterally fed burn patients and more.

In addition to collaborating with Professor Vivian, Professor Snook developed productive working relationships with colleagues in other departments, including Gordon Wardlaw in Medical Dietetics, Don Palmquist in Animal Science, and Robert Bartels and Tim Kirby in Exercise Science. She also collaborated with Adjunct Professor Vic Huang and Pam Anderson, clinical research manager, both of Ross Laboratories, which later became Abbott Nutrition. Grant support for her work came from private industry such as Abbott and Proctor & Gamble, as well as from federal sources such as the U.S. Department of Agriculture. The American College of Nutrition, a part of the American Nutrition Association, inducted Professor Snook as a Fellow. The designation entitled her to use the esteemed Fellow of the American College of Nutrition (FACN) recognition, a nod to her expertise in teaching and research.

In 1996, Professor Snook was instrumental in establishing The Ohio State University Interdisciplinary PhD Program in Nutrition and served as its director for a number of years. It merged programs that previously resided in three separate colleges and is the only such doctoral program at a public university in Ohio. Professor Snook retired from Ohio State in September 2002, although she remained engaged with the university. For instance, she served as a judge at the annual Russell Klein Nutrition Symposium presented by Ohio State’s Graduate Society of Nutritional Sciences. She continued to publish as well, producing refereed journal articles with colleagues as recently as 2009.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Jean Twombly Snook its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board’s heartfelt sympathy and appreciation.
***

DISTINGUISHED SERVICE AWARDS

Resolution No. 2022-15

Synopsis: Approval of Distinguished Service Award to be presented autumn 2021 is proposed.

WHEREAS the President’s Cabinet reviewed and supported the recommendation of the Distinguished Service Awards Committee for Thomas Hall, MD ’76; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Distinguished Service Award be approved for awarding in 2021 as designated above.

(See Appendix X for background information, page XX)

***

STATEMENT OF EXPECTATIONS
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES

Resolution No. 2022-16

Preamble

As trustees of The Ohio State University, Board members have one overriding and all-encompassing responsibility: to serve the best interests of the University so that the University, in turn, can serve the best interests of the State of Ohio and society at-large. The Board’s principal duty, as fiduciaries, requires loyalty to the University as a whole—not to any particular parts or personal agendas—and an objective, long-term view.

This document is a guide for trustee behavior, a statement of what we ask and expect of one another. Compliance with the principles and practices delineated here will enable the Board to serve and govern the University most effectively. For that reason, above all others, we individually and collectively pledge adherence to the Statement as a commitment to the University and the citizens of Ohio and as a covenant with one another. We aim, through allegiance to the Statement, to ensure due diligence, a culture of constructive inquiry and open discussion, a climate that is respectful of shared governance and University leadership, and an intense focus on matters of strategic importance.

The Board of Trustees strives to function as a collective, cohesive corporate entity. The voices and votes of Board members count equally; no one enjoys special privilege or status except as accorded by the Board as a whole. We recognize that we are not free agents empowered to speak or act on behalf of the Board or the University.
Comportment among Trustees

The Board of Trustees has specific expectations about trustee performance and behavior that apply uniformly to all Board members and facilitate the Board’s effectiveness. Every Board member:

- Shall be engaged, informed and thoughtful leaders. Specifically, all trustees shall prepare diligently and participate constructively and collaboratively as a Board member by:
  - Carefully reading and reviewing all relevant materials;
  - Thoughtfully preparing for all Board and committee meetings;
  - Expending the time and effort to understand the issues at hand;
  - Making a good faith effort to attend important campus events and participating in programs and conferences designed to educate and update university trustees;
  - Speaking openly on matters under consideration;
  - Participating actively by asking pertinent questions, offering insights, registering concerns, contributing expertise, and proposing alternative opinions and perspectives;
  - Accepting and competently completing, to the greatest extent possible, assignments from the Board Chair or a Committee Chair.

- Shall foster a culture of inclusivity and curiosity, seeking to better understand this university—its mission, its constituents, and how it is constituted and operates—the unique and ever-changing higher education environment more broadly, as well as the diverse background and perspectives each board member contributes to the collective body.

- May expect from and shall accord to every other Board member civil, respectful treatment, even when trustees have different opinions or recommendations. Civility and respect include:
  - Extending good will to one another;
  - Listening attentively and taking seriously the comments of all trustees;
  - Being open to alternative points of view;
  - Encouraging healthy debate, and seeking no reprisals for dissent;
  - Refraining from publicly or privately disparaging or criticizing fellow trustees or impugning their motives;
  - Refraining from “multi-tasking” during Board and committee meetings.

- Shall adhere to the highest standards of ethical conduct and comply fully with all laws and policies relating to conduct of public officials and university trustees, including, but not limited to, the Ohio Ethics Laws and the Board Statement of Ethical Conduct and Leadership Integrity.

- Shall adhere to the letter and spirit of all Board bylaws, policies, processes and protocols, including, but not limited to, this Statement of
Expectations and the Bylaws of the Board of Trustees of The Ohio State University.

- Shall, except for extraordinary reasons, attend all Board meetings and, as assigned, all committee meetings, consistent with the attendance requirements set forth under Ohio Revised Code Section 3.17. When a trustee cannot attend, for instance due to personal illness, family matters, or work-related imperatives, the individual will so inform the Chair with as much advance notice as possible and provide an explanation for the absence. In the event that a board member fails to faithfully attend Board and committee meetings, the matter shall be referred to the Governance Committee.

- Shall, without exception, maintain confidentiality. Any information, written or oral, whatever the source, the Board receives or discusses in confidence shall remain in confidence. To ensure candor and trust, no trustee, at any time for any reason, shall disclose points of view privately or confidentially expressed by Board members or officers of the University, particularly with regard to any information shared or topics discussed in executive sessions. Disclosure of confidential information to any person for any reason without the express consent of the Board Chair or the University President violates the public trust placed in the Board collectively and the trust Board members extend to each other.

- Shall be supportive of the precepts of the State’s “sunshine laws,” and the practice of open discussions at open meetings except when executive sessions are both permissible and warranted.

- Shall have the opportunity to understand and participate in processes associated with the selection of Board officers and the review of the President’s performance.

- Shall support the University philanthropically, commensurate with one’s means as one expression, among others, of a personal commitment to the University’s well-being.

- Shall submit annually to the General Counsel and the Office of University Compliance & Integrity a written declaration of any potential or actual conflicts of interest with respect to the discharge of one’s responsibilities as a trustee of the University.

**Comportment with the President**

A strong working relationship between the University President and the Board of Trustees is paramount to the University’s success. The Board recognizes the President as the University’s Chief Executive Officer. In general, the Board delegates management of the University to the President, and holds the President accountable for the institution’s performance, progress, and well-being. In partnership with the President, the Board will, to the greatest degree possible, focus on strategic opportunities and challenges of paramount significance and, at the same time, minimize the amount of attention accorded operational matters except as necessary to fulfill the Board’s fiduciary duties.
The President reports to and serves at the pleasure of the Board, not individual Board members. Publicly, trustees should be supportive and respectful of the President. In executive sessions, trustees should be candid and, as warranted, provide constructive feedback. Performance-related concerns about the President should be presented to the Board Chair. Performance reviews of the President shall occur no less than annually and through a defined process that invites contributions from all Board members and that apprises all Board members of the overall assessment. The Chair (and others the Chair may designate) shall convey the Board’s evaluation to the President.

All trustees should seek to develop a comfortable working relationship with the President, but none should ever usurp the role of Board member to offer the President a personal performance review, to advocate personnel actions, to seek or gain special access or favors personally or on behalf of others, or to ensure a particular outcome to a matter under consideration. If a trustee has a relationship with the President (e.g., a business or financial connection) that creates a potential or actual conflict of interest, that information should be disclosed immediately to the General Counsel and the Office of University Compliance & Integrity.

Board members are encouraged to have one-on-one conversations with the President to share information, insights, concerns, and advice, and to build a relationship. However, trustees must not explicitly or implicitly direct the President to reach a particular conclusion or take a particular course of action. Suggestions and observations from Board members are always welcome; directives are never appropriate.

**Comportment with Internal Constituents**

Both the Board as a whole and trustees singly must strike a balance between the equally undesirable extremes of daily engagement with campus constituents and distant detachment from the life and people of the University. Trustees are encouraged to interact with the University’s campus constituents, especially members of the administration, faculty, and student body. However, Board members must exercise great care, particularly when trustees approach constituents rather than vice versa. Under those circumstances, the possibility always exists that constituents will perceive the interaction as an attempt by the trustee to exert influence, seek favors, or prescribe a course of action.

Conversations with internal constituents should honor these guidelines. Trustees should not:

- Breach matters deemed confidential by the Board or its committees.
- Discuss pending Board business or policy matters with constituents without the express authorization of the Board Chair or relevant Committee Chair.
- Take these occasions to advance personal agendas, promote advocacy by constituents, or criticize the President or Board.
- Elicit performance evaluations of any officers or employees of the University. Concerns about the performance at any level of the University should be raised within the Board with questions or concerns
then communicated to the President, with the outcome then reported to the Board by the Chair or the President.

- Organize or undertake information-gathering events or activities to solicit constituent views unless authorized to do so by the Board Chair or relevant Committee Chair.
- Be insensitive to the time demands trustee-initiated conversations place on administrators, faculty, and students.

Committee Chairs are free to initiate requests for information necessary to discharge the committee’s designated responsibilities. Such requests should always be respectful of administrative lines of authority and demands on administrators’ time. Requests for institutional data by individual trustees should be rare. In such cases, trustees should not contact staff independently and directly. Rather, the trustee should route the request through the Board Chair, relevant Committee Chair, Secretary of the Board and/or the President, and proceed only when so authorized and only through established organizational channels.

These guidelines do not preclude personal connections between trustees and members of the campus community which the Board encourages. Instead, such relationships should be clearly personal and distinctly outside the duties of trusteeship.

**Comportment with External Constituents**

The Board must speak as a single entity. No individual trustee or self-appointed group of trustees shall speak on behalf of the Board or the University. No trustee should be publicly critical of actions taken or decisions made by the Board or President. Board members should not invite or initiate opportunities for personal pronouncements. When asked by constituents, the press, media, or government to represent or speak on behalf of the Board or the University, all trustees, unless specifically designated to do so by the Chair, should demur without exception. When presented with concerns about the performance of individuals or offices, trustees should direct constituents to the Office of the Board of Trustees, which will work to connect constituents with the Office of the President and/or President’s Cabinet members as appropriate.

Board members shall initiate communication on behalf of the University or in the role of University trustee with external constituencies (the Governor, senior State executives, the Chancellor, Board of Regents, members of the General Assembly, or local or federal officials) only with the prior consent of the Board Chair or President. Should any external constituents contact Board members, trustees should be mindful not to speak on the Board’s behalf or otherwise violate the letter or spirit of this Statement. In all instances, Board members should promptly report to the Board Chair any conversations with government officials.

Trustees should not interact with external stakeholders on specific University issues, projects, policies, or concerns unless that interaction occurs directly and expressly as part of a Board- or committee-approved process.
Board members should publicly support the University, the President, and decisions the Board and President reach, even when one holds views or cast votes to the contrary.

Compliance

Because all members of the Board agree to honor the standards, procedures, and expectations stated in this document, compliance is fundamentally voluntary and self-enforced. More broadly, the Governance Committee has overall responsibility to monitor the Board’s effectiveness. Toward that end, the Governance Committee will periodically conduct a self-study of the Board’s performance that includes compliance with this Statement of Expectations.

A trustee concerned about the comportment of a fellow committee member should speak with the Committee Chair. If the concerns transcend comportment on the committee, the trustee should confer with the Chair of the Governance Committee.

Upon appointment to the Board, and annually thereafter, all members of the Board and its committees will sign an acknowledgement of their commitment to abide by this Statement of Expectations, the Board Statement of Ethical Conduct and Leadership Integrity, the Board’s bylaws, and all relevant federal and state laws governing the conduct of university trustees and public officials.

***

AMENDMENTS TO THE BYLAWS OF
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES

Resolution No. 2022-17

Synopsis: Approval of the attached amendments to the Bylaws of The Ohio State University Board of Trustees, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board’s bylaws is a governance best practice; and

WHEREAS the last revisions to the Bylaws of the Ohio State University Board of Trustees took place on February 25, 2021:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the Bylaws of the Ohio State University Board of Trustees.

(See Appendix X for background information, page XX)
**RATIFICATION OF COMMITTEE APPOINTMENTS FY 2022-2023**

Resolution No. 2022-18

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for Fiscal Year 2022-2023 are as follows:

**Academic Affairs & Student Life:**
Brent R. Porteus, Chair  
Jeff M.S. Kaplan, Vice Chair  
Abigail S. Wexner  
Elizabeth P. Kessler  
Michael Kiggin  
Elizabeth A. Harsh  
Reginald A. Wilkinson  
**TOM B. MITEVSKI**  
**TANNER R. HUNT**  
Susan Olesik (faculty member)  
Gary R. Heminger (ex officio)

**Audit, Finance & Investment:**
John W. Zeiger, Chair  
Erin P. Hoeflinger  
Lewis Von Thaer  
Jeff M.S. Kaplan  
Michael Kiggin  
**TOM B. MITEVSKI**  
**CARLY G. SOBOL**  
James D. Klingbeil  
Amy Chronis  
Kent M. Stahl  
Gary R. Heminger (ex officio)

**Legal, Risk & Compliance:**
Elizabeth P. Kessler, Chair  
Alan A. Stockmeister  
Jeff M.S. Kaplan  
Michael Kiggin  
Elizabeth A. Harsh  
**TOM B. MITEVSKI**  
**TANNER R. HUNT**  
Gary R. Heminger (ex officio)

**Master Planning & Facilities:**
Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Brent R. Porteus  
Alan A. Stockmeister  
Elizabeth A. Harsh  
Reginald A. Wilkinson  
**TANNER R. HUNT**  
Robert H. Schottenstein  
Gary R. Heminger (ex officio)
Research, Innovation & Strategic Partnerships
Lewis Von Thaer, Chair
Erin P. Hoeflinger, Vice Chair
Alexander R. Fischer
Hiroyuki Fujita
Reginald A. Wilkinson
CARLY G. SOBOL
Gary R. Heminger (ex officio)

Talent, Compensation & Governance:
Hiroyuki Fujita, Chair
Lewis Von Thaer, Vice Chair
Brent R. Porteus
Abigail S. Wexner
Alexander R. Fischer
John W. Zeiger
Elizabeth P. Kessler
Gary R. Heminger (ex officio)

Wexner Medical Center:
Leslie H. Wexner, Chair
Abigail S. Wexner
Erin P. Hoeflinger
Hiroyuki Fujita
Alan A. Stockmeister
John W. Zeiger
CARLY G. SOBOL
Stephen D. Steinour
Robert H. Schottenstein
W.G. Jurgensen
Cindy Hilsheimer
Amy Chronis
Gary R. Heminger (ex officio, voting)
Kristina M. Johnson (ex officio, voting)
Harold L. Paz (ex officio, voting)
MELISSA L. GILLIAM (ex officio, voting)
Michael Papadakis (ex officio, voting)
August 17-19, 2021, Board of Trustees meetings

***

PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the May 20, 2021, meeting of the board, including the following appointments and contract updates:

Appointments

Name: Jay M. Anderson  
Title: Chief Operating Officer  
Unit: Wexner Medical Center  
Term: July 1, 2021

Name: Melissa L. Gilliam  
Title: Executive Vice President and Provost  
Unit: Office of Academic Affairs  
Term: August 1, 2021, through July 31, 2026

Name: David G. Horn  
Title: Interim Executive Dean  
Unit: College of Arts and Sciences  
Term: August 1, 2021, through June 30, 2022

Name: Cindy Leavitt  
Title: Vice President and Chief Information Officer  
Unit: Office of the Chief Information Officer  
Term: September 20, 2021

Name: Jeffrey A. Risinger  
Title: Senior Vice President for Talent, Culture and Human Resources  
Unit: Office of Human Resources  
Term: August 16, 2021

Name: Carroll Ann Trotman  
Title: Dean  
Unit: College of Dentistry  
Term: August 15, 2021 through June 30, 2026

Contract Benefit Adjustment

Name: Kristina M. Johnson  
Title: President  
Unit: The Ohio State University  
Effective: September 1, 2021
August 17-19, 2021, Board of Trustees meetings

***

PRESIDENTIAL REVIEW AND COMPENSATION
Resolution No. 2022-20

Synopsis: Approval of changes to the president’s base compensation and the issuance of a performance award to the president, is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent, Compensation & Governance Committee to review and approve the total compensation of the president, subject to ratification by the committee and the Board of Trustees; and

WHEREAS under the terms of President Johnson’s letter of offer, the president shall be entitled to annual increases in her base salary as determined by the Board of Trustees; and

WHEREAS under the terms of President Johnson’s letter of offer, the president shall be eligible for an annual performance award for achieving mutually agreed-upon performance measures; and

WHEREAS pursuant to its charter, the Talent, Compensation & Governance Committee has reviewed the performance of the president for fiscal year 2021 and believes that President Johnson has demonstrated excellent progress and achievement with regard to the performance goals set forth by the president and the Board of Trustees last year; and

WHEREAS the Talent, Compensation & Governance Committee has reviewed and recommends for approval the compensation changes set forth below:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a base salary increase for the president of $27,000, which amounts to 3% of her base salary; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves a performance award for the president of $263,500, which amounts to 35% of her base salary pro-rated based on her start date for Fiscal Year 2021.

(See Appendix X for background information, page XX)

***

APPROVAL OF FISCAL YEAR 2022 PRESIDENTIAL GOALS
Resolution No. 2022-21

Synopsis: Approval of the attached presidential goals for fiscal year 2022, is proposed.

WHEREAS under the terms of President Kristina Johnson’s letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president’s goals; and
August 17-19, 2021, Board of Trustees meetings

WHEREAS in order to establish these goals, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals will serve as the basis to evaluate the president during her review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals, which focus on 1) Academic Excellence, 2) Knowledge Enterprise Excellence, 3) Talent and Culture, 4) Resource Management, and 5) Service.

(See Appendix X for background information, page XX)

***

DEGREES AND CERTIFICATES

Resolution No. 2022-22

Synopsis: Approval of Degrees and Certificates for autumn semester 2021, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 19, 2021, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

(See Appendix X for background information, page XX)

***

FACULTY PERSONNEL ACTIONS

Resolution No. 2022-23

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the University since the May 20, 2021, meeting of the Board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: ELIZABETH I. COOKE
Title: Professor-Clinical (Frank C. Woodside III Clinical Professorship of Trial Advocacy)
College: Moritz College of Law
Term: August 15, 2021 through August 14, 2026
August 17-19, 2021, Board of Trustees meetings

Name: CESAR C. GARCIA HERNANDEZ
Title: Professor (Gregory H. Williams Chair in Civil Rights and Civil Liberties)
College: Moritz College of Law
Term: August 15, 2021 through August 14, 2026

Name: CARROLL ANN TROTMAN
Title: Dean and Professor
College: Dentistry
Term: August 15, 2021 through June 30, 2026

Name: AHMED YOUSEF
Title: Professor (Virginia Hutchinson Bazler and Frank E. Bazler Chair in Food Science)
College: Food, Agricultural, and Environmental Sciences
Term: August 15, 2021 through June 30, 2026

Name: CESAR C. GARCIA HERNANDEZ
Title: Professor (Gregory H. Williams Chair in Civil Rights and Civil Liberties)
College: Moritz College of Law
Term: August 15, 2021 through August 14, 2026

Name: MELISSA L. GILLIAM
Title: Executive Vice President and Provost
Title: Professor (ENGIE-Axium Endowed Chair)
Office: Academic Affairs
Term: August 1, 2021 through July 31, 2026

Name: DAVID G. HORN
Title: Interim Executive Dean
College: Arts and Sciences
Term: August 1, 2021 through June 30, 2022

Name: KARI R. HOYT
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: September 1, 2021 through August 31, 2024

Name: MARGARET B. KWOKA
Title: Professor (Kara J. Trott Endowed Professorship in Law in honor of Prof. Lawrence Herman)
College: Moritz College of Law
Term: August 15, 2021 through August 14, 2026

Name: JAMIE LIPP
Title: Assistant Professor (Mary Fried Endowed Clinical Professorship)
College: Education and Human Ecology
Term: August 15, 2021 through August 14, 2026

Name: ARISTIDE MEROLA
Title: Associate Professor-Clinical (Clayton C. Wagner Parkinson’s Disease Professorship)
College: Medicine
Term: July 1, 2021 through June 30, 2025

Name: AMY J. SCHMITZ
Title: Professor (John Deaver Drisko-Baker & Hostetler Chair in Law)
College: Moritz College of Law
Term: January 1, 2022 through December 31, 2027

Name: CARROLL ANN TROTMAN
Title: Dean and Professor
College: Dentistry
Term: August 15, 2021 through June 30, 2026

Name: AHMED YOUSEF
Title: Professor (Virginia Hutchinson Bazler and Frank E. Bazler Chair in Food Science)
College: Food, Agricultural, and Environmental Sciences
Term: August 15, 2021 through June 30, 2026
August 17-19, 2021, Board of Trustees meetings

Name: KARLA ZADNIK  
Title: Interim Dean  
College: Dentistry  
Term: August 1, 2021 through August 14, 2021  

*New Hire

### Reappointments

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>College</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>BHAVIK BAKSHI</td>
<td>Professor (Richard M. Morrow Chair in Polymer Engineering)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2026</td>
</tr>
<tr>
<td>ARNAB CHAKRAVARTI</td>
<td>Professor and Chair (Klotz Family Chair in Research)</td>
<td>Medicine</td>
<td>July 1, 2021 through June 30, 2025</td>
</tr>
<tr>
<td>ANDREW H. GLASSMAN</td>
<td>Professor and Chair (Frank J. Kloenne Chair in Orthopedic Surgery)</td>
<td>Medicine</td>
<td>July 1, 2021 through June 30, 2023</td>
</tr>
<tr>
<td>RONALD L. HARTER</td>
<td>Professor and Chair (Jay J. Jacoby MD, PhD, Chair in Anesthesiology)</td>
<td>Medicine</td>
<td>July 1, 2021 through June 30, 2022</td>
</tr>
<tr>
<td>JOHN M. HORACK</td>
<td>Professor (Neil A. Armstrong Chair in Aerospace Policy)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2026</td>
</tr>
<tr>
<td>DOROTHEE C. IMBERT</td>
<td>Professor (Hubert Schmidt Chair in Landscape Architecture)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2025</td>
</tr>
<tr>
<td>REBECCA D. JACKSON</td>
<td>Professor (Max Morehouse Chair in Cancer Research)</td>
<td>Medicine</td>
<td>April 1, 2021 through June 30, 2025</td>
</tr>
<tr>
<td>RAFAEL JIMENEZ-FLORES</td>
<td>Professor (J.T. “Stubby” Parker Chair in Dairy Foods)</td>
<td>Food, Agricultural, and Environmental Sciences</td>
<td>June 1, 2021 through May 31, 2026</td>
</tr>
<tr>
<td>AHMET KAHRAMAN</td>
<td>Professor (Howard D. Winbigler Designated Professorship)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2026</td>
</tr>
</tbody>
</table>
August 17-19, 2021, Board of Trustees meetings

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>College</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>SORABH KANDELWAL</td>
<td>Professor-Clinical (Samuel J. Kiehl III MD Chair in Emergency Medicine)</td>
<td>Medicine</td>
<td>April 1, 2021 through June 30, 2025</td>
</tr>
<tr>
<td>BERN KOHLER</td>
<td>Professor (Ohio Eminent Scholar in Experimental Physical Chemistry)</td>
<td>Arts and Sciences</td>
<td>August 15, 2021 through August 14, 2026</td>
</tr>
<tr>
<td>SANJAY KRISHNA</td>
<td>Professor (George R. Smith Chair in Engineering)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2026</td>
</tr>
<tr>
<td>DAVID W. MCCOMB</td>
<td>Professor (Ohio Research Scholar in Materials)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2026</td>
</tr>
<tr>
<td>CHIA-HSIANG MENQ</td>
<td>Professor (Ralph W. Kurtz Chair in Mechanical Engineering)</td>
<td>Engineering</td>
<td>July 1, 2021 through June 30, 2026</td>
</tr>
<tr>
<td>RYAN R. NASH</td>
<td>Associate Professor (Hagop S. Mekhjian MD Chair in Medical Ethics and Professionalism)</td>
<td>Medicine</td>
<td>April 1, 2021 through June 30, 2025</td>
</tr>
<tr>
<td>GREGORY M. NESS</td>
<td>Professor-Clinical (DP Snyder Designated Professorship in Oral Surgery)</td>
<td>Dentistry</td>
<td>August 1, 2021 through July 31, 2026</td>
</tr>
<tr>
<td>MICHAEL F. TWEEDLE</td>
<td>Professor (Stefanie Spielman Chair in Cancer Imaging)</td>
<td>Medicine</td>
<td>July 1, 2021 through June 30, 2022</td>
</tr>
<tr>
<td>CLAIRE F. VERSCHRAEGEN</td>
<td>Professor (Diane Nye and Michael Rayden Chair in Innovative Cancer Research)</td>
<td>Medicine</td>
<td>June 1, 2021 through June 30, 2022</td>
</tr>
</tbody>
</table>

**Extensions**

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>College</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>CHRISTINE THOMAS</td>
<td>Professor (Robert K. Fox Professorship in Chemistry Fund)</td>
<td>Arts and Sciences</td>
<td>August 15, 2021 through August 15, 2022</td>
</tr>
</tbody>
</table>
TERMINATION OF ASSOCIATE PROFESSOR RENE OLATE

Resolution No. 2022-24

Synopsis: The termination of Associate Professor Rene Olate is proposed.

WHEREAS all members of the University community are expected to conduct themselves in a manner that maintains an environment free from sexual misconduct, as stated in the University’s Sexual Misconduct Policy (1.15); and

WHEREAS in 2020, three students filed sexual misconduct complaints against Dr. Rene Olate, an associate professor in the College of Social Work; and

WHEREAS after investigating, the Office of Institutional Equity found that Dr. Olate violated the Sexual Misconduct Policy by engaging in (1) unwelcome, gender-based verbal and physical conduct that was so sufficiently severe, persistent and pervasive it created a hostile educational environment with respect to two students; and (2) conduct that constituted quid pro quo harassment with respect to a third student; and

WHEREAS based on those findings, a complaint was filed under Faculty Rule 3335-5-04; and

WHEREAS the dean of the College of Social Work referred the matter to a College of Social Work Investigation Committee, which concluded that Dr. Olate’s conduct constituted grave misconduct that warranted revocation of tenure and termination from the University; and

WHEREAS in successive reviews, Dean Tom Gregoire of the College of Social Work and Executive Vice President and Provost Bruce A. McPheron also concluded that termination was appropriate; and

WHEREAS Dr. Olate appealed the provost’s decision to a Faculty Hearing Committee, which unanimously upheld the provost’s decision and sanctions; and

WHEREAS University President Kristina M. Johnson reviewed the matter and recommended revocation of tenure and termination of employment to the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that effective August 19, 2021, Dr. Rene Olate’s faculty appointment and employment with The Ohio State University be terminated.

(See Appendix X for background information, page XX)
Resolution No. 2022-25

APPROVAL OF FISCAL YEAR 2022 CAPITAL INVESTMENT PLAN

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2022, is proposed.

WHEREAS the University has presented the recommended capital expenditures for the fiscal year ending June 30, 2022; and

WHEREAS the recommended capital expenditures are the result of the University’s comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2022, as described in the accompanying documents, be approved; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations, or for University funds for any such projects, must be submitted individually by the University for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix X for background information, page XX)

Resolution No. 2022-26

APPROVAL OF FY22 OHIO STATE ENERGY PARTNERS CAPITAL PLAN

Utility System Life-Cycle Renovation, Repair and Replacement Projects
Utility System Expansion and Extension Projects
Energy Conservation Measure Projects

Synopsis: Approval of the Ohio State Energy Partners LLC (“OSEP”) fiscal year 2022 capital improvements plan and authorization for OSEP to make capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the “Agreement”), is proposed.

WHEREAS the Agreement requires OSEP to annually submit a utility system Capital Improvement Projects plan (“OSEP CIP”) for University approval; and

WHEREAS the Board of Trustees approved an interim OSEP CIP in May 2021, prior to the University’s finalization of its operating budget or capital investment plan for fiscal year 2022; and

WHEREAS the University has now finalized its operating budget and capital investment plan for fiscal year 2022; and
WHEREAS the OSEP CIP includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2021; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS these utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS these capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the University has reviewed and considered the financial, technical, and operational aspects of the OSEP CIP and its alignment with University plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the OSEP CIP for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Finance & Investment Committee has reviewed the OSEP CIP for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2022 OSEP CIP as outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with these fiscal year 2022 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix X for background information, page XX)

***

APPROVAL OF A CHANGE IN SCOPE AND COST TO THE FY20 PREVIOUSLY APPROVED COMBINED HEAT & POWER FACILITY CAPITAL PROJECT

Resolution No. 2022-27

Combined Heat and Power Plant & Midwest Campus District Heating & Cooling Network 16-19-EXP

Synopsis: Approval of a change in scope and cost of the previously approved Ohio State Energy Partners LLC (“OSEP”) Combined Heat and Power Plant & Midwest Campus District Heating & Cooling Network capital improvement project (“Project 16-19-EXP”) pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the “Agreement”), is proposed.

WHEREAS the Agreement requires OSEP to submit any changes in scope or cost of a previously approved capital improvement for University approval; and

WHEREAS OSEP requested approval of a change in scope and cost for Project 16-19-EXP, previously approved by the University as part of the OSEP capital improvement plan for fiscal year starting July 1, 2019; and
WHEREAS the State of Ohio’s declaration of a state of emergency in response to the COVID-19 pandemic resulted in a mandated delay of the state’s certification process, which in turn forced a delay in the start of construction of Project 16-19-EXP; and

WHEREAS the final building design was modified to align with University design standards; and

WHEREAS the schedule of the Cannon Drive Phase II project necessitates a change in the Project 16-19-EXP scope to ensure the coordination of work that must cross Cannon Drive; and

WHEREAS the schedule and design changes resulted in cost increases for Project 16-19-EXP; and

WHEREAS OSEP has provided detailed descriptions of the proposed change in scope and cost of Project 16-19-EXP, including supporting data, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the University has reviewed and considered the financial, technical, and operational aspects of the revised Project’s 16-19-EXP alignment with University plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed revised Project 16-19-EXP for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Finance & Investment Committee has reviewed revised Project 16-19-EXP for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the change in scope and cost of previously approved Project 16-19-EXP as outlined in the attached materials.

(See Appendix X for background information, page XX)
August 17-19, 2021, Board of Trustees meetings

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Prof. Serv. Approval Requested</th>
<th>Construction Approval Requested</th>
<th>Total Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Martha Morehouse Tower Upgrades</td>
<td>$2.5M</td>
<td></td>
<td>$2.5M</td>
</tr>
<tr>
<td>WMC Facility Optimization Study</td>
<td>$1.0M</td>
<td></td>
<td>$1.0M</td>
</tr>
<tr>
<td>Wooster – High Pressure Steam Boiler Replacement</td>
<td>$1.0M</td>
<td></td>
<td>$1.0M</td>
</tr>
<tr>
<td>Total Requested</td>
<td>$4.5M</td>
<td></td>
<td>$4.5M</td>
</tr>
<tr>
<td>Auxiliary funds</td>
<td>$2.5M</td>
<td></td>
<td>$2.5M</td>
</tr>
</tbody>
</table>

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Prof. Serv. Approval Requested</th>
<th>Construction Approval Requested</th>
<th>Total Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Atwell – ADL Simulation Lab</td>
<td>$0.4M</td>
<td>$4.2M</td>
<td>$4.6M</td>
</tr>
<tr>
<td>Blackwell Pavilion Renovation</td>
<td>$0.6M</td>
<td>$3.4M</td>
<td>$4.0M</td>
</tr>
<tr>
<td>Lacrosse Stadium</td>
<td>$0.1M</td>
<td>$19.1M</td>
<td>$19.2M</td>
</tr>
<tr>
<td>University Hospital East – 4th Floor OR Upgrades</td>
<td>$0.8M</td>
<td>$2.1M</td>
<td>$2.9M</td>
</tr>
<tr>
<td>Total Requested</td>
<td>$1.7M</td>
<td></td>
<td>$1.7M</td>
</tr>
<tr>
<td>University funds</td>
<td>$3.2M</td>
<td></td>
<td>$3.2M</td>
</tr>
</tbody>
</table>

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Finance and Investment Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix X for background information, page XX)

***

APPROVAL FOR ROADWAY EASEMENT ON REAL PROPERTY

Resolution No. 2022-29

ARTHUR ADAMS DRIVE BETWEEN LANE AVENUE AND NORTH STAR ROAD
IN COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Approval to grant a perpetual easement to the City of Upper Arlington for an access road across Arthur E. Adams Drive between Lane Avenue and North Star Road, Columbus, Franklin County, Ohio, is proposed.
WHEREAS the City of Upper Arlington has requested an easement for an access road across existing portions of Arthur E. Adams Drive and plans to extend the access road to North Star Road; and

WHEREAS the access road would support development and construction of the roadway along the southern border of retail properties located at the southeast corner of North Star Road and Lane Avenue; and

WHEREAS the City of Upper Arlington will be responsible for the costs and expenses of and the ongoing operation and maintenance of the access road:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to affect the grant of the easement upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

***

APPROVAL FOR ACQUISITION OF REAL PROPERTY

Resolution No. 2022-30

AT TAYLOR AVENUE AND ATCHESON STREET
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to acquire property located adjacent to Outpatient Care East, near Atcheson Street and Taylor Avenue in the City of Columbus, Franklin County, Ohio, for general expansion and redevelopment purposes, is proposed.

WHEREAS The Ohio State University seeks to acquire approximately 1.5 acres of unimproved real property located at Outpatient Care East, near Taylor Avenue in the City of Columbus, Ohio; and

WHEREAS the property is intended to support future general expansion and redevelopment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to affect the acquisition of this property upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the University.

(See Appendix X for background information, page XX)
Resolution No. 2022-31

APPROVAL FOR GIFT ACCEPTANCE OF REAL PROPERTY

AT 1539 CLIFTON AVENUE
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to accept a gift of real property located near Ohio State East Hospital, at 1539 Clifton Avenue, City of Columbus, Franklin County, Ohio, for strategic holding and potential future development, is proposed.

WHEREAS The Ohio State University seeks to accept approximately 0.13 acres of unimproved real property located near Ohio State East Hospital, on Clifton Avenue; and

WHEREAS the property is intended to support future general expansion and redevelopment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to affect the acceptance of this property upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the University.

(See Appendix X for background information, page XX)

Resolution No. 2022-32

APPROVAL FOR LEASE OF REAL PROPERTY

AT DON SCOTT AIRPORT
FRANKLIN COUNTY, OHIO

Synopsis: Authorization to ground lease property located at Don Scott Airport, near West Case Road, City of Columbus, Franklin County, Ohio, for the development of an airplane hangar, is proposed.

WHEREAS The Ohio State University seeks to ground lease approximately 2 acres of unimproved real property located at Don Scott Airport, near West Case Road in the City of Columbus, Ohio; and

WHEREAS pursuant to Ohio Revised Code 123.17, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university; and

WHEREAS general aviation hangar use on the subject land is consistent with Ohio State University planning processes; and

WHEREAS the ground lessee will construct an airplane hangar, subject to University review:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the President and/or Senior Vice Presidents for Business & Finance and/or Administration & Planning be authorized to take any action required to review development plans and negotiate a ground lease containing terms and conditions deemed to be in the best interest of the University.
Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with The Mid-Ohio Food Bank, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill for improvements and renewal of several facilities, is proposed.

WHEREAS The Ohio State University was allocated $1,000,000 in the 2020-2021 State Capital Bill that is specifically designated for use by The Mid-Ohio Food Bank; and

WHEREAS The Mid-Ohio Food Bank will utilize the funds for the construction, site work and utility installation of a new facility in Columbus, Ohio; and

WHEREAS The Ohio State University has an opportunity to expand its partnerships and activities in the Columbus area and would benefit from having a space locally to support a variety of engagements; and

WHEREAS The Mid-Ohio Food Bank has committed to embedding a Food and Consumer Sciences educator from the Ohio State Extension, College of Food, Agricultural & Environmental Sciences and the College of Education & Human Ecology in their new facilities, and has agreed to make the space in the Mid-Ohio Food Bank’s facilities available for the University’s use; and

WHEREAS the terms and conditions for this University use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the University’s investment in the Mid-Ohio Food Bank’s facility for the term of the agreement; and

WHEREAS except for the funds used to cover the University's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the Mid-Ohio Food Bank only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the University’s use of the Mid-Ohio Food Bank’s space will promote the University’s mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to the Mid-Ohio Food Bank, the Ohio Department of Higher Education requires that a JUA between the University and The Mid-Ohio Food Bank be signed to document the value of the appropriation to the University and to ensure the benefits to the University will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice Presidents for Business & Finance and/or Administration & Planning be authorized to take any
**APPROVAL OF FY22 OPERATING BUDGET**

Resolution No. 2022-34

Synopsis: Approval of the Operating Budget for the Fiscal Year ending June 30, 2022, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2022 and 2023, including funding levels for state institutions of higher education, has been signed into law; and

WHEREAS tuition and fee levels for the Columbus and regional campuses for the Fiscal Year ending June 30, 2022, were approved at the May 20, 2021, Board of Trustees meeting; and

WHEREAS the administration now recommends approval of the Fiscal Year 2022 Operating Budget for the University for the Fiscal Year ending June 30, 2022:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the University's Operating Budget for the Fiscal Year ending June 30, 2022, as described in the accompanying Fiscal Year 2022 Operating Budget for the Fiscal Year ending June 30, 2022, with authorization for the President to make expenditures within the projected income.

(See Appendix X for background information, page XX)

**APPROVAL OF DIGITAL TEXTBOOK FEES**

Resolution No. 2022-35

Synopsis: Approval of digital textbook pass-through fees at all campuses of The Ohio State University for the Fiscal Year 2022 is proposed.

WHEREAS access, affordability and excellence is a pillar of The Ohio State University’s strategic plan; and

WHEREAS the University collects certain fees, known as pass-through fees, that are used to pay third parties for goods and services that directly benefit students; and

WHEREAS the University does not seek to financially benefit from pass-through fees, but collects these fees instead of requiring third parties to bill students directly in circumstances where the University’s involvement can reduce student costs, simplify billing for students, or otherwise benefit students; and
WHEREAS the University will be dramatically increasing the use of pass-through fees as part of the CarmenBooks affordability initiative, in which students can access digital textbooks at a significantly discounted rate compared with traditional materials; and

WHEREAS the CarmenBooks pilot that the Board of Trustees approved for spring semester 2019 (Resolution 2019-08) has expanded and is expected to save students more than $3.2 million for autumn semester 2021:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the digital textbook pass-through rates for the 2021-22 academic year for all campuses, effective autumn semester 2021, as follows and as outlined in the attached document.

(See Appendix X for background information, page XX)

***

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of June 30, 2021, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair fund: the Seth Andre Myers Chair Fund in Global Military History; two (2) endowed professorships: The Dr. H. Lee “Buck” Mathews Professorship in Marketing, and the Dr. Rattan Lal Endowed Professorship; and twenty-two (22) additional named endowed funds; (ii) the revision of six (6) named endowed funds; and the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2021.

(See Appendix X for background information, page XX)

***

NAMING OF THE DAVE AND MARGIE WILLIAMS AUDITORIUM

Resolution No. 2022-37

Synopsis: Approval for the naming of the Level 1 Auditorium (Room 1000) in Mars G. Fontana Laboratories, located at 140 W 19th Avenue, is proposed.

WHEREAS The renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new
August 17-19, 2021, Board of Trustees meetings

facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS the College of Engineering and friends desire to recognize Dave and Margie Williams for their many years of commitment, dedication and leadership to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the philanthropic support from friends of Dave and Margie Williams, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Dave and Margie Williams Auditorium.

***

NAMING OF THE KEITH D. MONDA CONFERENCE ROOM

Resolution No. 2022-38

LOCATED AT 14 E. 15TH AVENUE

Synopsis: Approval for the naming of The Keith D. Monda Conference Room (4010) located at 14 E. 15th Avenue, is proposed.

WHEREAS 14 E. 15th Avenue provides a new home for Advancement, bringing together colleagues from around campus to encourage collaboration and creative thinking to propel Ohio State into the future, and

WHEREAS Keith Monda has demonstrated a lifelong dedication to philanthropy and service, including as chair of The Ohio State University Foundation Board, as well as various leadership volunteer roles within the College of Arts and Sciences; and

WHEREAS Mr. Monda led the Foundation Board in planning for Time and Change: The Ohio State Campaign, including strengthening partnerships between volunteers and University and academic leaders, as well as integrating activity of volunteer leadership boards; and

WHEREAS Mr. Monda has been recognized with the College of Arts and Sciences Distinguished Service Award and by the University with the Gerlach Award and Distinguished Service Award; and

WHEREAS Mr. Monda is a member of the Oval Society and the Neil Legacy Society and his loyal service and transformative philanthropy will impact the University for future generations; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE
August 17-19, 2021, Board of Trustees meetings

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the lease of the current facility and subsequent renewals of the lease as appropriate the aforementioned space be named The Keith D. Monda Conference Room.

***

NAMING OF THE MAGEE FAMILY PLAZA

Resolution No. 2022-39

IN THE BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX

Synopsis: Approval for the naming of the plaza between the Biomedical and Materials Engineering Complex and the Chemical and Biomolecular Engineering and Chemistry building located at 140 W 19th Avenue, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS the College of Engineering desires to recognize Matthew and Stephanie Magee for their many years of dedication and philanthropy to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities Policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Matthew and Stephanie Magee’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Magee Family Plaza.

***

NAMING OF THE MARCIA AND ALLAN WOOL LOBBY AND REGISTRATION

Resolution No. 2022-40

IN OUTPATIENT CARE NEW ALBANY

Synopsis: Approval for the naming of the lobby and registration in Outpatient Care New Albany, located at 6100 North Hamilton Road, is proposed.

WHEREAS the Outpatient Care New Albany facility is part of a new suburban outpatient care program at the Wexner Medical Center that supports growth in the region and excellence in academic health care; and

52
WHEREAS the New Albany facility will include program offerings such as ambulatory surgery, endoscopy, primary care, specialty medical and surgical clinics and related support spaces; and

WHEREAS Marcia and Allan Wool have provided significant contributions to the Wexner Medical Center and the Outpatient Care New Albany facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Marcia J. Wool and Allan H. Wool’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Marcia and Allan Wool Lobby and Registration.

***

NAMING OF THE DAN O’NEAL FAMILY
WRESTLING LOCKER ROOM

Resolution No. 2022-41

Synopsis: Approval for the naming of the wrestling locker room in the Covelli Center, located at 2640 Fred Taylor Drive, is proposed.

WHEREAS The Ohio State University Department of Athletics is committed to providing modern facilities for student-athletes, coaches, staff and fans; and

WHEREAS the Covelli Center is the home to Ohio State’s men’s and women’s volleyball teams, as well as wrestling; and

WHEREAS F. Dan O’Neal has provided significant contributions to the wrestling program and the Department of Athletics; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of F. Dan O’Neal’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Dan O’Neal Family Wrestling Locker Room.
NAMING OF THE 33 FOREVER WELCOME ROOM
IN MEMORY OF DANIELLE LEEDY

Resolution No. 2022-42

IN HARDING HOSPITAL

Synopsis: Approval for the naming of the waiting room (Room 105A) in the Behavioral Health Immediate Care clinic within Harding Hospital, located at 1670 Upham Drive, is proposed.

WHEREAS the Ohio State Harding Hospital provides the most comprehensive behavioral health care services for adults, older adults, children and adolescents in central Ohio; and

WHEREAS the Behavioral Health Immediate Care Program seeks to close gaps for patients in need of continuous access to care through its focus on outpatient crisis intervention and transitioning people from hospitalization; and

WHEREAS 33 Forever, Inc. has provided significant contributions to the Neurological Institute and the Wexner Medical Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of 33 Forever, Inc.’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the 33 Forever Welcome Room in Memory of Danielle Leedy.

NAMING OF THE ROBERT E. ARBOGAST TEACHING LABORATORY

Resolution No. 2022-43

IN THE BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX

Synopsis: Approval for the naming of the Level 1 BME Capstone Laboratory (Room 1136) in the Mars G. Fontana Laboratories, located at 140 W 19th Avenue, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS Ryan and Angela Arbogast have provided significant contributions to the College of Engineering; and
August 17-19, 2021, Board of Trustees meetings

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Ryan and Angela Arbogast’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Robert E. Arbogast Teaching Laboratory.

***

NAMING OF INTERNAL SPACES

Resolution No. 2022-44

IN THE FRANK STANTON VETERINARY SPECTRUM OF CARE CLINIC

Synopsis: Approval for the naming of internal spaces in the Frank Stanton Veterinary Spectrum of Care Clinic, located at 655 Vernon L. Tharp Street, is proposed.

WHEREAS the College of Veterinary Medicine is consistently recognized as a leading veterinary education and research program and is among the largest of its kind, uniquely located in a heavily populated urban area surrounded by a strong rural and agricultural base; and

WHEREAS the veterinary primary care clinic will serve as a hands-on clinical training opportunity for veterinary students and support the continuum of clinical training and Spectrum of Care education that results in more confident and competent veterinary graduates; and

WHEREAS the donors listed below have provided significant contributions to the Frank Stanton Veterinary Spectrum of Care Clinic; and

- Dr. Eric & Cheryl Shaver
- Steve & Elaine Glass
- Dr. Emily Walton
- Dr. Rustin Moore
- Dr. Liesa Stone
- Dr. Roger Fingland
- Dr. Brian Holub
- Dr. Ira Niedweske
- Midmark
- Dr. James Dobies and Mrs. Judith Dobies

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors’ philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the internal spaces be named the following:
August 17-19, 2021, Board of Trustees meetings

- Supported by: Eric Shaver, DVM 1985 and wife Cheryl, Founders of East Holmes Vet Clinic (Room 172)
- To honor our beloved dog Opie; By: Elaine & Steve Glass (Room 116)
- Emily A. Walton, DVM 1981 1st Woman President OVMA Jeffrey D. Walton, BS, MA Arlington, Ohio (Room 174)
- In Honor of Teddy Luther & Travis Lincoln Moore Lifelong VMC Patients; Rustin M. Moore, DVM ’89 (Room 175)
- Honoring my parents for all their support. Your light will forever shine in me. Liesa Rihl Stone, DVM ’83 (Room 179)
- Dedicated to Drs. Monsees, Linsenbardt & Payne for starting my journey. Dr. Roger B. Fingland (Room 190)
- Surgery Suite Generously Supported by Brian Holub, DVM ’83; Cindie Davis Holub, DVM ’83 (Room 190D)
- Clinical Treatment Room Generously Supported by Ira Niedweske (DVM ’77) & Mrs. Jill Niedweske (Room 130)
- You are the future of better veterinary care by design. - Midmark Corporation (Room 129)
- Supported by: UrgentVet “Your Pet Can’t Wait To Feel Better” (Room 114)

***

NAMING OF THE DR. JAY AND JANICE MOODLEY FAMILY WOMEN’S LOCKER ROOM

Resolution No. 2022-45

IN THE ALBER STUDENT CENTER AT OHIO STATE MARION

Synopsis: Approval for the naming of the women’s locker room, located in the Alber Student Center at 1463 Mt. Vernon Avenue in Marion, Ohio, is proposed.

WHEREAS Ohio State Marion’s culture of caring aims to provide facilities where students can meet, unwind, recreate, share experiences, and learn leadership skills as members of student organizations; and

WHEREAS the renovated student center provides students with a new café and dining area, an expanded and upgraded fitness area, and a multipurpose room and lounge for new student programs and meetings; and

WHEREAS Dr. Jay and Janice Moodley have provided significant support to The Ohio State University at Marion; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE
BE IT RESOLVED, That in acknowledgement of Dr. Jay and Janice Moodley’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Dr. Jay and Janice Moodley Family Women’s Locker Room.

***

AUTHORIZATION FOR THE ISSUANCE OF GENERAL RECEIPTS OBLIGATIONS AND AUTHORIZATION OF MULTIYEAR DEBT ISSUANCE PROGRAM II OF THE UNIVERSITY

Resolution No. 2022-46

Synopsis: Authorization for the issuance and sale of general receipts obligations in an aggregate principal amount not to exceed $800 million for the purposes of financing, on an interim or permanent basis, the costs of certain University capital improvement projects, refunding the outstanding principal amount of current obligations of the University, permitting the establishment of the Multiyear Debt Issuance Program II and paying costs and expenses associated with the issuance of such debt, and authorization for amendments to the existing trust indenture and other documents as required, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements therein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985A Bond Resolution"), and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as trustee (the "Original Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Original Trustee; and

WHEREAS the Bank of New York Mellon Trust Company, N.A. (the "Trustee") has succeeded the Original Trustee as trustee under the Amended and Restated Trust Indenture; and
WHEREAS pursuant to the terms of a resolution adopted by the Board on June 5, 2015, a resolution adopted by the Board on June 9, 2017 and a resolution adopted by the Board on June 6, 2018 (collectively, the “Program Resolution”), the University authorized the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (the “Senior Obligations”) and subordinated bonds and notes (the “Subordinated Obligations” and, together with the Senior Obligations, the “Obligations”) to be issued pursuant to the Amended and Restated Trust Indenture in an aggregate amount not to exceed $1 billion by no later than June 30, 2020; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein), with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the “Indenture”); and

WHEREAS in furtherance of and pursuant to the Program Resolution and the Indenture, the University entered into the Multiyear Debt Issuance Program Supplement to Amended and Restated Trust Indenture dated as of March 1, 2016; and

WHEREAS the University has issued $600 million of Senior Obligations pursuant to such Program Resolution of the $1 Billion authorized by the Program Resolution, which authorization has since expired; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of Obligations, in one or more series, in the aggregate principal amount of $800 million for the purposes of financing, on an interim or permanent basis, the costs of University Facilities, refunding Outstanding Obligations (as described below) of the University and paying costs and expenses associated with the issuance of such Obligations;

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board finds that it is in the best interest of the University to promote administrative convenience, enhance sound debt management and improve efficiency in connection with the issuance of Obligations of the University, and that the aforementioned authorization shall be to be accomplished through the establishment of the Multiyear Debt Issuance Program II in an aggregate amount not to exceed $800 million by no later than June 30, 2025; and

WHEREAS the Board desires to make provisions for the issuance of the Obligations and the payment of Debt Service Charges thereon and the securing thereof by this Resolution (hereinafter referred to as the “Program II Resolution”) and the supplement(s) to the Amended and Restated Trust Indenture, including but not limited to a Multiyear Debt Issuance Supplement to Amended and Restated Trust Indenture (as described below), all as provided by this Program II Resolution, with all terms used herein with initial capitalization where the rules of grammar would not otherwise so require and not defined herein having the meanings given them in the Indenture.

NOW THEREFORE

BE IT RESOLVED, That Resolution 2020-131 of this Board, adopted on June 3, 2020, is hereby repealed and of no further force and effect; and
BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorizes the issuance of Obligations in an aggregate principal amount not to exceed $800 million, the purposes as set forth in the recitals to this Program II Resolution; provided, however, that the foregoing limitation on the amount of Obligations that may be issued shall not apply to (i) any Bonds or Notes authorized to be issued under this Program II Resolution to retire or refund any Obligations previously issued under the Program Resolution, this Program II Resolution, or any other Outstanding Obligations listed on Schedule 1 attached hereto and made a part hereof, or (ii) any capital lease or other type of indebtedness that does not constitute an Obligation as defined in the Indenture and is not issued pursuant to the Indenture, and, (iii) provided, further, that any Obligation or indebtedness described in (i) and (ii) above shall be excluded for purposes of calculating the total amount of Obligations issued pursuant to the authorization provided in this Program II Resolution; and

BE IT FURTHER RESOLVED, That the authority to issue any Obligations authorized by this Program II Resolution shall be in effect through June 30, 2025; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Audit, Finance & Investment Committee of this Board and upon consultation with the Senior Vice President and General Counsel and any outside counsel retained for this purpose, to determine (a) the time or times that any of the Obligations shall be issued as provided in this Program II Resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Obligations, whether fixed or variable; provided, however, that in no event shall the interest rate on any series of Obligations exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable, (e) the maturity or maturities of any of the Obligations and (f) whether and to what extent any series of such Obligations shall be Senior Obligations or Subordinated Obligations, any or all of which terms, as well as any terms required by Section 2.02 of the Indenture, may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business and Finance, or either of them, in connection with the issuance and sale of the Obligations, the execution and delivery of such Certificates of Award and any of them being hereby authorized; and

BE IT FURTHER RESOLVED, That, with respect to any Obligations issued on a tax exempt basis under the federal income tax laws, the President and Senior Vice President for Business and Finance, or either of them, is hereby authorized and directed (a) to make or effect any election, selection, designation, choice, consent, approval or waiver on behalf of the University with respect to the Obligations as permitted required to be made or given under the federal income tax laws, for the purpose of assuring, enhancing or protecting favorable tax treatment or the status of the Obligations or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing any rebate amount or any payment of penalties, or making any payments of special amounts in lieu of making computations to determine, or paying, any excess earnings as rebate, or obviating those amounts or payments on behalf of the University; (b) to take any and all actions, make or obtain calculations, and make or give reports, covenants and certifications of and on behalf of the University, as may be appropriate to assure the status of the Obligations as Tax Exempt Bonds; and (c) to give an appropriate certificate on behalf of the University for inclusion in the transcript of proceedings setting forth the facts, estimates and circumstances, and reasonable expectations of the University pertaining to Section 148 of the Internal Revenue Code of 1986, as amended (the "Code") and the Regulations, and the representations, warranties and covenants of the University regarding compliance by the University with Sections 141 through 150 of the Code and the Regulations, as applicable; and

BE IT FURTHER RESOLVED, That the President and Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, a supplemental indenture to the Amended and Restated Trust Indenture to be denominated the "MultiyearDebt Issuance Supplemental Indenture to Amended and Restated
Supplemental Indenture – Program II*, any amendments or supplements thereto or the Amended and Restated Indenture, any purchase contract for the sale of the Obligations, any escrow agreement, continuing disclosure agreement, any interest ratemanager or hedging contract, credit support or enhancement contract, any official statement or other offering document relating to the offer and sale of the Obligations, the use and distribution of which is hereby authorized and any other agreement, receipt, certificate or document (collectively the “Transaction Documents”) as the President or Senior Vice President for Business and Finance or either of them shall deem (a) necessary or appropriate to carry out this Program II Resolution and to provide for the most beneficial commercial terms reasonably available to the University and (b) not materially adverse to the University, with the execution by the President or Senior Vice President for Business and Finance of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are necessary and appropriate and not materially adverse to the University, it being expressly provided that any payment obligation whatsoever with respect to any Transaction Documents may, if so agreed to by the officer of the University executing the same, be secured on a paripassu basis as the Obligations and the Debt Service Charges with respect thereto to which any such Transaction Document relates; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall report to the Board’s Audit, Finance & Investment Committee on a regular basis all actions taken pursuant to this Program II Resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this Program II Resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this Program II Resolution shall take effect and be in force on August 19, 2021.

Schedule 1

<table>
<thead>
<tr>
<th>General Receipts Bonds</th>
<th>Original Amount</th>
<th>Amount Outstanding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Series 1997 Bonds</td>
<td>$79,540,000</td>
<td>$1,700,000</td>
</tr>
<tr>
<td>Series 1999 B Bonds</td>
<td>$83,400,000</td>
<td>$820,000</td>
</tr>
<tr>
<td>Series 2001 Bonds</td>
<td>$76,950,000</td>
<td>$3,450,000</td>
</tr>
<tr>
<td>Series 2003 C Bonds</td>
<td>$121,295,000</td>
<td>$0</td>
</tr>
<tr>
<td>Series 2005 B Bonds</td>
<td>$129,990,000</td>
<td>$0</td>
</tr>
<tr>
<td>Series 2008 B Bonds</td>
<td>$127,770,000</td>
<td>$9,000,000</td>
</tr>
<tr>
<td>Series 2010 A Bonds</td>
<td>$241,170,000</td>
<td>$0</td>
</tr>
<tr>
<td>Series 2010 C Bonds</td>
<td>$654,785,000</td>
<td>$654,785,000</td>
</tr>
<tr>
<td>Series 2010 D Bonds</td>
<td>$88,335,000</td>
<td>$79,990,000</td>
</tr>
<tr>
<td>Series 2010 E Bonds</td>
<td>$150,000,000</td>
<td>$125,000,000</td>
</tr>
</tbody>
</table>
### August 17-19, 2021, Board of Trustees meetings

<table>
<thead>
<tr>
<th>Series</th>
<th>Amount 1</th>
<th>Amount 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011 A Bonds</td>
<td>$500,000,000</td>
<td>$500,000,000</td>
</tr>
<tr>
<td>2012 A Bonds</td>
<td>$91,165,000</td>
<td>$41,440,000</td>
</tr>
<tr>
<td>2012 B Bonds</td>
<td>$23,170,000</td>
<td>$8,985,000</td>
</tr>
<tr>
<td>2013 A Bonds</td>
<td>$337,955,000</td>
<td>$337,955,000</td>
</tr>
<tr>
<td>2014 A Bonds</td>
<td>$135,985,000</td>
<td>$121,560,000</td>
</tr>
<tr>
<td>2014 B-1 Bonds</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
</tr>
<tr>
<td>2014 B-2 Bonds</td>
<td>$75,000,000</td>
<td>$75,000,000</td>
</tr>
<tr>
<td>2016 A Bonds</td>
<td>$600,000,000</td>
<td>$600,000,000</td>
</tr>
<tr>
<td>2016 B Bonds</td>
<td>$30,875,000</td>
<td>$16,130,000</td>
</tr>
<tr>
<td>2017 Bonds</td>
<td>$69,950,000</td>
<td>$55,595,000</td>
</tr>
<tr>
<td>2020 Bonds</td>
<td>$185,995,000</td>
<td>$185,995,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,878,330,000</strong></td>
<td><strong>$2,892,405,000</strong></td>
</tr>
</tbody>
</table>

(See Appendix X for background information, page XX)

***

Mr. Heminger:

Thank you, President Johnson. We will now hold two roll-call votes. First, we will vote on items 12, 19, 21 and 31 — specifically, the “FY22 Capital Investment Plan,” the “Approval for Lease of Real Property,” the “FY22 Operating Budget,” and the “Naming of Internal Spaces in the Frank Stanton Veterinary Spectrum of Care Clinic.”

Please note that Mr. Fischer, Mr. Von Thaer, Mr. Kaplan and Mrs. Hoeflinger have been advised to abstain.

Upon the motion of Mr. Heminger, seconded by Mr. Zeiger, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by the following trustees: Mr. Heminger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson and Mr. Mitevski. Mrs. Hoeflinger, Mr. Fischer, Mr. Von Thaer and Mr. Kaplan abstained.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. Now we will vote on the remainder of the items listed on the consent agenda.

Upon the motion of Mr. Heminger, seconded by Ms. Kessler, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by the following trustees: Mr. Heminger, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson, and Mr. Mitevski.
August 17-19, 2021, Board of Trustees meetings

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. And before we close this meeting, I just want to compliment and congratulate the President on an outstanding first year of her leadership here at The Ohio State University. Well done. Let’s give the President a round of applause. (applause)

The next meetings of the Board of Trustees and its committees will take place November 16 through November 18. And as the President mentioned, we will also have her investiture during that period of time. Is there any other further business to come before the Board at this time?

Hearing none, thank you for your attendance and this meeting is adjourned.

The meeting adjourned at 4:27 p.m.

Attest:

Gary R. Heminger  Jessica A. Eveland
Chairman  Secretary