



## **SUMMARY OF ACTIONS TAKEN**

*August 26, 2020 - Wexner Medical Center Board Meeting*

### **Voting Members Present by Zoom Virtual Meeting:**

Leslie H. Wexner  
Abigail S. Wexner  
Cheryl L. Krueger  
Hiroyuki Fujita  
John W. Zeiger

Stephen D. Steinour  
Robert H. Schottenstein  
Cindy Hilsheimer  
Gary R. Heminger (ex officio)  
Harold L. Paz (ex officio)

Bruce A. McPheron (ex officio)  
Michael Papadakis (ex officio)

### **Members Absent:**

W.G. "Jerry" Jurgensen

## **PUBLIC SESSION**

The Wexner Medical Center Board convened for its 35th meeting on Wednesday, August 26, 2020, virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 8:00 a.m.

### ***Item for Action***

1. Approval of Minutes: No changes were requested to the June 3, 2020, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

### ***Items for Discussion***

2. Chancellor's Report: During his report, Dr. Harold Paz shared how our role as an academic health center uniquely positions us to keep our community safe and healthy, especially during a pandemic. This has never been more evident than in the ways we are addressing COVID-19, from standing up a testing laboratory overnight, creating and distributing materials for hundreds of thousands of test kits, implementing a comprehensive testing program and serving as the reference laboratories for testing for both the Ohio Department of Health and for other hospitals in the state. He shared that more than 100 COVID-19 research projects are underway, and the Wexner Medical Center is implementing and sustaining an aggressive telehealth strategy to serve our patients. As a land-grant institution, it is a key part of our mission to share our knowledge, solutions and expertise to improve lives here in our communities and beyond. The Wexner Medical Center recently released a Safe Return to Work guidebook for employers and employees and launched a website with procedures for businesses across the nation to reopen and safely welcome their employees back amid this pandemic. In addition to its efforts around the pandemic, the Wexner Medical Center is also continuing its work to reduce health disparities and combat racism. In June, we became one of the first academic health centers in the nation to develop and put forward a comprehensive antiracism action plan. Dr. Paz shared that the medical center's Chief Diversity Officer, Dr. Leon McDougle, was recently named the 121st president of the National Medical Association. The Wexner Medical Center also remains in first place in central Ohio on *U.S. News & World Report's* "Best Hospitals" list, second place in the entire state and 37th in the nation with nine specialties ranked as high performing.



- 3. James Cancer Hospital Report: Dr. William Farrar, CEO of the James Cancer Hospital, began his report with a moment of silence for the late Dr. Dina Lev, whose husband, Dr. Raphael Pollock, serves as director of The Ohio State University Comprehensive Cancer Center. He also shared that, despite the pandemic, the James is back to pre-COVID-19 levels, with admissions, surgeries and outpatient visits climbing, and the James' patient satisfaction is at 97%, which reflects the hospital's commitment to delivering high-quality care and improving the patient experience. Additionally, the James' cancer center support grant application was approved again for five years of funding, totaling \$32.7 million. Dr. Farrar also shared that this year, Pelotonia found innovative ways to continue its success, despite not being able to host its annual ride. Thanks to its personalized participation platform, Pelotonia had raised close to \$7 million with more than 10,800 participants at the time of this report.
- 4. Wexner Medical Center Financial Report: Mark Larmore provided a FY20 Year in Review and a look ahead at the budget for FY21. For the entire health system, the year ended with an excess of revenue over expenses of approximately \$280 million, which was approximately \$18 million ahead of budget. Once the pandemic hit, major adjustments were made to manage and reduce expenses. Federal stimulus money helped to offset the negative impact on revenue caused by the pandemic in the last three-and-a-half months of the fiscal year. Quick transitions to telehealth, so that physicians could continue to see patients remotely, also helped significantly in the final quarter of the fiscal year. Looking ahead to FY21, the total operating revenue for the medical center is projected to be more than \$4.5 billion, with a projected excess of revenue over expenses of approximately \$295 million.

**Items for Action**

- 5. Resolution No. 2021-08, Approval to Increase Professional Services and Construction Contracts

Synopsis: Authorization to increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to increase professional services contracts and construction contracts for the following project:

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Morehouse – Chiller and Electrical Distribution Phase 2	\$0.1M	\$0.6M	\$0.7M	Auxiliary Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Compliance and Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the increase to professional services and construction contracts for the project listed above be recommended to the University Board of Trustees for approval.

(See Appendix X for background information, page XX)



**Action:** Upon the motion of Mrs. Wexner, seconded by Dr. Paz, the board approved the foregoing motion by majority voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Paz, Dr. McPheron and Mr. Papadakis.

6. Resolution No. 2021-28, Ratification of Committee Appointments

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for 2020-2021 are as follows:

**Quality and Professional Affairs Committee**

Cheryl L. Krueger, Chair  
Harold L. Paz  
Bruce A. McPheron  
Michael Papadakis  
David P. McQuaid  
Andrew M. Thomas  
David E. Cohn  
Elizabeth Seely  
Mink Schofield  
Amit Agrawal  
Scott A. Holliday  
Iahn Gonsenhauser  
**JACALYN BUCK**  
Kristopher M. Kipp  
Abigail S. Wexner (ex officio)

7. Resolution No. 2021-29, Clinical Quality Management, Patient Safety, and Service Plan for Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Clinical Quality Management, Patient Safety, and Service Plan for FY21 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 was approved by the Quality Leadership Council on July 10, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE



BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Clinical Quality Management, Patient Safety, and Service Plan for FY21 (attached) for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

8. Resolution No. 2021-30, Clinical Quality Management, Patient Safety, and Service Plan for the Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is *to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care*; and

WHEREAS the Clinical Quality Management, Patient Safety, and Service Plan for FY21 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of The James; and

WHEREAS the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 was approved by The James Quality, Patient Safety, and Reliability Committee on July 9, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Clinical Quality Management, Patient Safety, and Service Plan for FY21 (attached) for The James.

(See Attachment X for background information, page XX)

9. Resolution No. 2021-31, Plan for the Scope of Patient Care Services at Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the annual review of the plan for the scope of patient care services for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the plan for the scope of inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and



WHEREAS the annual review of the plan for the scope of patient care services was approved by the Medical Staff Administrative Committee (University Hospitals) on June 10, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the plan for the scope of patient care services:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for the scope of patient care services for the Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and The Ohio State University Wexner Medical Center East Hospital, as outlined in the attached Plan for the Scope of Patient Care Services.

(See Attachment X for background information, page XX)

10. Resolution No. 2021-32, Plan for the Scope of Patient Care Services at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the annual review of the plan for the scope of patient care services for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James plan for the scope of inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James; and

WHEREAS the annual review of the plan for the scope of patient care services was approved by the Medical Staff Administrative Committee (The James) on May 15, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the plan for the scope of patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for the scope of patient care services for The James as outlined in the attached Plan for the Scope of Patient Care Services.

(See Attachment X for background information, page XX)



11. Resolution No. 2021-33, Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation at Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the annual review of the direct patient care service contracts and patient impact service contracts for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Ohio State University Hospitals direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of these contracts was approved by the Medical Staff Administrative Committee (University Hospitals) on February 12, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital as outlined in the attached University Hospitals Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

12. Resolution No. 2021-34, Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluations at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the annual review of the direct patient care services contracts and patient impact service contracts for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at The James; and

WHEREAS the annual review of these contracts was approved by the Medical Staff Administrative Committee (The James) on January 17, 2020; and



WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for The James as outlined in the attached The James Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

13. Resolution No. 2021-35, Infection Prevention and Control Program at Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the appointment of leaders responsible for the Infection Prevention and Control Program for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the leaders of the Infection Prevention and Control Program are responsible for managing and directing the program by: employing methods for preventing and controlling the transmission of infections through surveillance, prevention, and control of hospital-acquired infections; providing and maintaining clean and sanitary environments to avoid sources and transmission of infection; and addressing any infection control issues identified by public health authorities for the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS Nora Colburn, MD and Shandra Day, MD are qualified through education, training, and experience in infection prevention and control; and

WHEREAS Andrew Thomas, MD, the Chief Medical Officer for the OSU Wexner Medical Center, and Cheryl Hoying, PhD, RN, NEA-BC, FACHE, FAONL, FAAN, the Chief Nurse Executive Officer for the OSU Wexner Medical Center, recommended that Dr. Colburn and Dr. Day serve as the leaders responsible for the Infection and Prevention Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital by letter (attached) dated June 19, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended the Wexner Medical Center Board approve Dr. Colburn and Dr. Day serve as the leaders responsible for the Infection and Prevention Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Colburn and Dr. Day as the leaders responsible for the Infection Prevention and Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)



14. Resolution No. 2021-36, Infection Prevention and Control Program at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the appointment of the leader responsible for the Infection Prevention and Control Program for the hospitals at the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is *to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care*; and

WHEREAS the leader of the Infection Prevention and Control Program is responsible for managing and directing the program by: employing methods for preventing and controlling the transmission of infections through surveillance, prevention, and control of hospital-acquired infections; providing and maintaining clean and sanitary environments to avoid sources and transmission of infection; and addressing any infection control issues identified by public health authorities for The James; and

WHEREAS Christina Liscynsky, MD, is qualified through education, training, and experience in infection prevention and control; and

WHEREAS David Cohn, MD, MBA, the Chief Medical Officer for The James, and Kris Kipp, MSN, RN, the Executive Director, Patient Services, and Chief Nursing Officer for The James, recommended that Dr. Liscynsky serves as the leader responsible for the Infection and Prevention Control Program for The James by letter (attached) dated June 4, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve Dr. Liscynsky serve as the leader responsible for the Infection and Prevention Control Program for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Liscynsky serve as the leader responsible for the Infection Prevention and Control Program at The James.

(See Attachment X for background information, page XX)





15. Resolution No. 2021-37, Antimicrobial Stewardship Program at Ohio State University Hospitals d/b/a Wexner Medical Center

Synopsis: Approval of the appointment of the Medical Director responsible for the Antimicrobial Stewardship Program for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Medical Director of the Antimicrobial Stewardship Program is responsible for managing and directing the program by: coordinating all components of the hospitals responsible for antibiotic use and resistance, documenting the evidence-based use of antibiotics in all departments and services, and documenting improvements in proper antibiotic use at the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS Kurt Stevenson, MD, is qualified through education, training, and experience in infectious diseases and antibiotic stewardship; and

WHEREAS Andrew Thomas, MD, the Chief Medical Officer for the OSU Wexner Medical Center, and Robert Weber, PharmD, MS, BCPS, FASHP, FNAP, the Administrator for Pharmacy Services for the OSU Wexner Medical Center, recommended that Dr. Stevenson serves as the Medical Director responsible for the Antimicrobial Stewardship Program by letter (attached) dated June 19, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve Dr. Stevenson to serve as the Medical Director responsible for the Antimicrobial Stewardship Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Stevenson as the Medical Director responsible for the Antimicrobial Stewardship Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)



16. Resolution No. 2021-38, Antimicrobial Stewardship Program at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the appointment of a leader responsible for the Antimicrobial Stewardship Program for the hospitals at the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is *to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care*; and

WHEREAS the leader of Antimicrobial Stewardship Program is responsible for managing and directing the program by: coordinating all components of the hospitals responsible for antibiotic use and resistance, documenting the evidence-based use of antibiotics in all departments and services, and documenting improvements in proper antibiotic use for The James; and

WHEREAS Mark Lustberg, MD, PhD is qualified through education, training, and experience in infectious diseases and antibiotic stewardship; and

WHEREAS David Cohn, MD, MBA, the Chief Medical Officer for The James, Robert Weber, PharmD, MS, BCPS, FASHP, FNAP, the Administrator for Pharmacy Services for The James, recommended that Dr. Lustberg serves as the leader responsible for the Antimicrobial Stewardship Program by letter (attached) dated June 4, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve Dr. Lustberg serve as the leader responsible for the Antimicrobial Stewardship Program at The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Lustberg serve as the leader responsible for the Antimicrobial Stewardship Program at The James.

(See Attachment X for background information, page XX)

**Action:** Upon the motion of Dr. Paz, seconded by Ms. Krueger, the board adopted the foregoing motions by unanimous voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Paz and Mr. Papadakis. Dr. McPheron was not present for this vote.

#### EXECUTIVE SESSION

It was moved by Mrs. Wexner, and seconded by Dr. Paz, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session, with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Mr. Heminger, Mr. Schottenstein, Ms. Hilsheimer, Dr. Paz and Mr. Papadakis. Dr. McPheron and Mr. Steinour were not present for this vote.

The board entered executive session at 8:36 a.m. and reconvened in a special public session at 11:45 a.m.