

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FIVE HUNDRED AND EIGHTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 10-27, 2020

The Board of Trustees and its committees met at various times virtually between August 10 and August 27, 2020, pursuant to adjournment.

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Minutes of the last meetings were approved.

August 10-27, 2020, Board of Trustees meetings

**TALENT, COMPENSATION & GOVERNANCE COMMITTEE  
OFF-CYCLE EXECUTIVE SESSION**

Committee Chair Hiroyuki Fujita called the meeting of the Talent, Compensation and Governance Committee of the Board of Trustees to order on Monday, August 10, 2020 at 3:01 p.m.

Members Present (online): Hiroyuki Fujita, Erin P. Hoeflinger, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thaeer, Jeff M.S. Kaplan, Gary R. Heminger (ex officio)

Members Absent: None

Upon the motion of Dr. Fujita, seconded by Mr. Von Thaeer, the committee voted unanimously by roll call vote to recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the appointment, employment and compensation of public employees. Votes were cast by trustees Mr. Heminger, Dr. Fujita, Mr. Von Thaeer, Mrs. Hoeflinger, Mr. Zeiger, Ms. Kessler and Mr. Kaplan.

The committee entered executive session at 3:02 p.m. and reconvened briefly in public session at 5:30 p.m. The meeting adjourned at 5:31 p.m.

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**TALENT, COMPENSATION & GOVERNANCE COMMITTEE  
OFF-CYCLE EXECUTIVE SESSION**

Committee Chair Hiroyuki Fujita called the meeting of the Talent, Compensation and Governance Committee of the Board of Trustees to order on Wednesday, August 19, 2020 at 8:02 a.m.

Members Present (online): Hiroyuki Fujita, Erin P. Hoeflinger, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thaeer, Jeff M.S. Kaplan, Gary R. Heminger (ex officio)

Members Absent: None

Upon the motion of Dr. Fujita, seconded by Mr. Von Thaeer, the committee voted unanimously by roll call vote to recess into executive session to discuss personnel matters regarding the appointment, employment and compensation of public employees. Votes were cast by trustees Mr. Heminger, Dr. Fujita, Mr. Von Thaeer, Mrs. Hoeflinger, Mr. Zeiger, Ms. Kessler and Mr. Kaplan.

The committee entered executive session at 8:03 a.m. and reconvened briefly in public session at 9:30 a.m. The meeting adjourned at 9:34 a.m.

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**AUDIT, COMPLIANCE & FINANCE COMMITTEE  
OFF-CYCLE EXECUTIVE SESSION**

Committee Chair John Zeiger called the meeting of the Audit, Compliance and Finance Committee of the Board of Trustees to order on Friday, August 21, 2020 at 9:30 a.m.

Members Present (online): John W. Zeiger, Brent R. Porteus (joined late), Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Elizabeth P. Kessler, Lewis Von Thær, Jeff M.S. Kaplan, James D. Klingbeil, Gary R. Heminger (ex officio)

Members Absent: Amy Chronis

Upon the motion of Mr. Zeiger, seconded by Ms. Kessler, the committee voted unanimously by roll call vote to recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes. Votes were cast by trustees Mr. Heminger, Mr. Zeiger, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Ms. Kessler, Mr. Von Thær, Mr. Kaplan and Mr. Klingbeil. Mr. Porteus was not present for this vote.

The committee entered executive session at 9:34 a.m. and reconvened briefly in public session at 10:30 a.m. The meeting adjourned at 10:35 a.m.

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**ACADEMIC AFFAIRS, STUDENT LIFE & RESEARCH COMMITTEE MEETING**

Committee Chair Brent Porteus called the meeting of the Academic Affairs, Student Life and Research Committee of the Board of Trustees to order on Tuesday, August 25, 2020 at 2:30 p.m.

Members Present (online): Gary R. Heminger, Brent R. Porteus, Cheryl L. Krueger, Abigail S. Wexner, Hiroyuki Fujita, Elizabeth P. Kessler, Jeff M.S. Kaplan, Anand Shah, Susan Olesik

Members Absent: Alan A. Stockmeister

(See Appendix X for Summary of Actions Taken, page XX)

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### WEXNER MEDICAL CENTER BOARD MEETING

Board Secretary Jessica Eveland called the meeting of The Wexner Medical Center Board to order on Wednesday, August 26, 2020 at 8:00 a.m.

Members Present (online): Leslie H. Wexner, Abigail S. Wexner, Cheryl L. Krueger, Hiroyuki Fujita, John W. Zeiger, Stephen D. Steinour, Robert H. Schottenstein, Cindy Hilsheimer, Harold L. Paz (ex officio), Bruce McPheron (joined late, ex officio), Michael Papadakis (ex officio), Gary R. Heminger (ex officio)

Members Absent: W.G. Jurgensen

(See Appendix X for Summary of Actions Taken, page XX)

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### SPECIAL FULL-BOARD PUBLIC SESSION

Board Chair Gary R. Heminger called the meeting of The Ohio State University Board of Trustees to order on Wednesday, August 26, 2020 at 11:45 a.m.

Members Present (online): Gary R. Heminger, Abigail S. Wexner, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thae, Jeff M.S. Kaplan, Michael Kiggin, Elizabeth A. Harsh, Reginald A. Wilkinson, Anand Shah

Members Absent: None

Mr. Heminger:

Good morning. We are going to wait a moment to make sure that everyone is here. Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Heminger:

Thank you. I would like to convene this special public session of the Board of Trustees. Reminder that this meeting is being recorded and livestreamed for the public by WOSU. At this time, I will make a motion that we convene a committee of the whole to take under consideration the request to Increase Professional Services and Construction Contracts related to the Wexner Medical Center Inpatient Hospital.

Upon the motion of Mr. Heminger, seconded by Mr. Zeiger, the Board of Trustees adopted the foregoing motion by unanimous voice vote.

Mr. Heminger:

Thank you. We have convened a committee of the whole. Before I turn this over to Alex Fischer to get us started, I want to make a few comments to recognize the tremendous hours and dedication to the new Wexner Medical Center inpatient hospital, namely by the chair of the Master Planning and Facilities Committee, Alex Fischer; Bobby Schottenstein; John Zeiger, who is chair of our Audit, Compliance and Finance Committee; Dr. Paz, who reviewed the overall strategy; Jay Kasey, who is in charge of all the project management in and around this project; Mike Papadakis, from the financial side of The Ohio State University; and Mark Larmore, the CFO of the Wexner Medical Center; and the list can go on and on. They have spent countless hours and we compliment you and we thank you for that tremendous work that you have done to really dig into not only the construction side and looking at how this facility will be built, but also the detailed financial analysis that supports such an investment.

With that, Mr. Fischer, I will turn it over to you.

Mr. Fischer:

Thank you, Mr. Chairman. I will make a couple brief, introductory remarks and then I will ask Mr. Schottenstein and Mr. Zeiger to do the same. We will ask Dr. Paz to give a brief overview of the strategy and I am going to ask Mrs. Wexner to comment. Then we will review the site and program design, components and cost, and the funding plan. Throughout it all, if you have questions don't hesitate to ask those, but we will reserve time at the end for questions as well.

This inpatient hospital project, the largest in university's history has been in the makings for over a decade. It is a great example of the long-range planning that happens by the Board of Trustees and all those associated with the university. You can go back to the year 2007, in which the ideas for a replacing Rhodes and Doan Hall first started to show up in the first Framework Plan. They solidified the concept of relocating Cannon Drive, which was completed earlier this year. That allowed 12 acres of development opportunity adjacent to the university's medical center complex.

Over the last several years, we have done a refresh of the university's strategic plan, the Wexner Medical Center's strategic plan and the Framework 2.0 Master Plan on the university. And in all three of those instances, those planning processes have been integrated together, and all three have identified the need to significantly upgrade the inpatient hospital to maximize patient satisfaction, the support for healing of our patients, better patient care and overall operational efficiencies.

This facility will provide students, faculty and staff with a state-of-the-art facility, leading-edge access to digital technologies in advanced patient care. It will provide central Ohio residents and those beyond with one of the best facilities in the country, so that those who are sick can get well in their own hometown.

Our long-term vision is to develop space and facilities that strengthen our position as a national flagship public research university, and this project is critical to making that vision happen. It integrates all aspects of the overall university's strategy, reputation and vision.

The formal programming began back in April 2017, when we confirmed as a group the site and development-specific programmatic elements. Professional services were first entered into in November 2018 for preliminary design on the inpatient hospital, as well as

a new inpatient garage and the Central Sterile Supply facility, which were both key enabling projects.

Subsequent approvals for the enabling projects to advance the design of the inpatient hospital have been reviewed by the Wexner Medical Center Board, the Master Planning and Facilities Committee, and the Audit, Compliance and Finance Committee. So what I'd like to do is ask each of those respective leaders, starting with Mr. Schottenstein, to provide comments on this historic and very important project.

Mr. Schottenstein:

Thank you, Alex, and thank you, Mr. Chairman. Good afternoon, everyone.

The 820-bed, nearly 2-million square foot inpatient hospital project is a once in a generation opportunity to transform and propel the Wexner Medical Center by advancing the research, education and outreach goals of the university. As Alex mentioned, this extraordinary project, the largest in university history, was specifically called for and identified in the medical center's strategic plan.

A project of this magnitude and importance from the very outset required a different approach both in terms of oversight and in terms of selecting and managing the project team. Everyone should know that this process first began under the watchful eye and steady hand of the late John F. Wolfe, who at the time served on the Medical Center Board and chaired the Facilities Committee. When I joined the Medical Center Board and succeeded John as chair of the Facilities Committee, we continued to follow the very smart process that John started. As part of that process, a very thorough and thoughtful interview and selection process resulted in putting together what I consider to be a world-class team on both the design and construction side, with design being led by HDR architects and the construction managers being the joint venture Walsh/Turner.

Internally, the university assembled a strong staff to manage various aspects of the project and they in turn were supplemented by third-party industry experts, most notably Ed Lampert, to ensure that we build a building that is not only beautiful, but one that also works – one that is efficient, effective and lasting.

As Alex mentioned, this project also represents a very material investment in the health of central Ohio. Clearly it is more than bricks and mortar; it's about improving the health outcomes of families in our community and beyond for many years to come. I know firsthand that there has been an unprecedented, extraordinary degree of comprehensive oversight of this project from day one. It is critical that the same degree of oversight that brought us to this day continues as we proceed from final design to commencement of construction. Finally, I'd like to say, it has been a tremendous honor for me to be a part of this project and I enthusiastically support it. Thank you.

Mr. Fischer:

Mr. Zeiger, on behalf of the Audit, Compliance and Finance Committee, could I ask you to make some comments?

Mr. Zeiger:

Thank you, Alex. As each of you are aware, the Audit, Compliance and Finance Committee of the Board of Trustees at the university has responsibility for strategic oversight of the operating annual budget but also the capital budget on expenditure of property. Those are responsibilities the committee takes very seriously.

As a result, for about the last two-and-a-half years the committee has been engaged quite regularly on evaluating this project, given the financial size of the undertaking. Everything was moving along nicely until we came to the COVID situation, and that of course has changed a lot of things. It caused our committee to take a step back and again assess the appropriateness of moving forward with such a large project at this time. In the last two-and-a-half months, we've asked a lot of questions and we've reviewed a lot information. The degree of cooperation by the management team has been very strong. And the result of that is we have redone all of the due diligence relating to this potential expenditure.

The conclusion of that due diligence is that the plan that has been presented by the Wexner Medical Center is a solid and achievable capital plan for this project – a badly needed project, which we all recognize, but importantly the financial plan is both achievable and solid. Also importantly, we believe this capital plan will not impair the operating budget of the university in as much as it is on the capital side as distinguished from the regular operating budget.

We did in fact think about the consequences of pausing because of the pandemic. That would be very difficult given the very detailed and fine work that has been undertaken to date, all of which is culminating with a construction start date in the very near future. What we concluded if we did pause was that there would be a financial loss to the university, for even a brief pause, in the range of \$85 million or more. So, having concluded that there is a solid and dependable plan that is achievable to finance the construction, understanding the timeframes in which things need to proceed and the losses we would incur should we not proceed, the committee has concluded that it is not appropriate or advisable to delay the project. And you will find that, I believe, each committee member is prepared to support the project going forward.

Thanks, Alex.

Mr. Fischer:

Thank you, Mr. Zeiger, and especially thanks for all the work that you have undertaken over the last several weeks in light of everything that the university is facing to make sure we have considered all and every contingency as we undertake this project.

Dr. Paz, I would like to ask you to give a brief overview of your view of the strategic intent of what we are undertaking here.

Dr. Paz:

Thank you very much for this opportunity. I appreciate Mr. Zeiger, Mr. Fischer and Mr. Schottenstein's comments about this critically important project, and I'd like to spend a few minutes reinforcing how integral this investment is to our delivery of care at the Wexner Medical Center. As you heard, though we continue to face the healthcare and economic consequences of the COVID-19 pandemic, what we are experiencing as an industry is already changing the healthcare landscape in ways we have only begun to understand.

For example, the pandemic has underscored a real and pressing need to invest in state-of-the-art brick and mortar inpatient facilities to ensure that we have a means to care for those who we serve. And although the pandemic reinforced the need, this project is informed first and foremost by our strategic plan. I'd like to recognize Abigail Wexner in particular for her work on the medical center's strategic plan that informed the recommendation to replace University Hospital.

Here is why the inpatient tower is so important: Even as we continue to advance our strategy to transform the health system to a health platform focused on driving care into the home using virtual and digital solutions to create personalized health, we must fulfill our responsibility to the state as a land-grant institution and our mission as an academic health center to meet the needs of the sickest of the sick. The design of the new hospital tower will position us to improve health in Ohio and across the nation by enabling us to respond quickly to future pandemics and other crises; stimulate innovative solutions for challenges at the local, state and national levels; and accommodate the demand for high acuity care of an aging population.

The tower will be the centerpiece of a network of inpatient and outpatient facilities providing access to all communities in central Ohio and beyond. The new hospital facility and clinical space will help us fulfill our academic health center mission by providing a state-of-the-art space for exceptional clinical care, facilitating teaching of multi-disciplinary team-based healthcare, propelling breakthrough research of new clinical treatments and establishing new evidence-based practices, as we've seen so evident during this pandemic.

To accomplish this, we now know that we need more beds, not fewer. As the healthcare landscape dramatically shifts and regional hospitals with smaller footprints are closing due to economic realities, larger academic health centers like the Ohio State Wexner Medical Center are in a position to expand and support these additional patient populations. Even though COVID-19 has demonstrated the need for more beds, not fewer, these hospitals in the community are unable to stay in their operations and will look to metropolitan hospitals like us for care.

In many ways, these patients already depend on us. The Ohio State Wexner Medical Center serves patients from all of Ohio's 88 counties. By doubling the number of rooms available in University Hospital to 820, the new tower will expand Ohio State's ability to serve patients from both rural and urban settings. We are a destination academic health center with critical care services that many rural hospitals across the state depend on to take care of their patients. The Ohio State Wexner Medical Center receives patients transferred from across Ohio, regionally and nationally for care they cannot be provided optimally in community hospitals, particularly in rural areas. We support many critical access rural hospitals through our group purchasing organization and outreach efforts. In Ohio, the Ohio State Wexner Medical Center is a safety net provider with the single largest number of Medicaid discharges for all hospitals in the state.

We also have a long-standing relationship with the Ohio Department of Corrections, serving as a provider for select ambulatory services and as the state's hospital for inmates needing complex inpatient care. This need has been magnified during the COVID-19 pandemic. Leading academic health centers like Ohio State Wexner Medical Center have been frontline responders, putting safety nets in place to help ease the burden on community hospitals that could easily be overwhelmed with a surge of COVID-19 patients. In fact, Ohio State Wexner Medical Center cared for most of our region's most critically ill

COVID-19 patients, which is the strongest indication I can think of that we need a modern bed tower that is built not just in this century, but in this decade.

In addition to extending our reach into these regional areas across Ohio, we are facing a growing Columbus population continuing to increase with our national and international reach as a community. We must be prepared to take care of those patients. This project presents a unique opportunity for Ohio State to continue leading the state and the nation's response to the COVID-19 pandemic, while also stimulating the economy and ensuring we are preparing for future crises. Estimated job creation for the new tower is 1,800 permanent new jobs at an average annual salary of \$75,000. As Ohio State plans to build out the West Campus Innovation District, the new tower becomes an integral component to leverage the healthcare and medical device expertise that will be a driver for central Ohio's economy for years to come. We estimate that an approximate \$2 billion investment in the construction would produce a \$4 billion benefit to the state.

The reputation of the Ohio State Wexner Medical Center is one of leading the way and creating a model for academic healthcare to improve the health in Ohio and globally. We cannot do that successfully unless we replace the antiquated facilities of Doan and Rhodes Hall with a 21st century facility. Doan Hall opened in 1951 and the Rhodes Hall addition opened in 1979. They are marked by shared and undersized private rooms with floor-to-ceiling heights just over 7 feet and small, undersized operating rooms that are unable to accommodate the most current equipment and lighting standards.

We have to put more emphasis around critical care services, and how we can most efficiently care for patients, so they are prepared for what happens next. With this building we are anticipating the future of healthcare and planning a facility that is going to be around for decades. These plans demonstrate our continued efforts to provide next-generation solutions by aligning hospital resources with an interprofessional education model and innovative research and will allow us to translate groundbreaking discoveries into patient care more quickly than ever before.

The new university hospital will be the largest single facilities project ever undertaken at Ohio State with nearly 2 million square feet of clinical space infused with leading-edge technologies to provide high-quality complex patient care. It will have approximately 820 beds in private room settings to elevate patient-centered care. Approximately 440 of those beds are replacements and approximately 380 reflect expansion. It will greatly increase bed capacities that will help free up space and expedite throughput in the emergency department. The tower also improves technology for patients and families through the use of advanced in-room technologies such as large screen interactive monitors integrated with the electronic medical record. This innovative technology will facilitate virtual team engagements with patients and their caregivers while minimizing exposure in an infectious disease situation such as COVID-19.

This new hospital shows our commitment to advancing the future of medicine for a rapidly growing community with evolving healthcare needs and positions us as a leader in the rapidly changing healthcare landscape by revolutionizing the way the care is delivered. This will be the flagship hospital for The Ohio State University Wexner Medical Center, creating a world-class facility for exemplary clinical care that occurs inside our institution already. And with that, I would like to turn it over to Abigail Wexner, who has a few words to add. Thank you.

Mrs. Wexner:

Thank you, Dr. Paz. Thank you for your comments and, most importantly, thank you for your leadership. I think it is hard for many of us to remember that you have only been with us for a little over a year and already we feel so comfortable and confident in the leadership that you provide. As trustee liaison to the Wexner Medical Center Board, I enthusiastically endorse this plan. I want to express enormous appreciation for all the years of good work, due diligence and creativity that have gotten us to this point.

Today we are approving the construction of critical buildings that will drive the future of healthcare in central Ohio and beyond. But in reality, and we must never lose sight of this, we are investing in the leaders who will do important work inside of these facilities. These are our physicians, our nurses, our caregivers – they are what is most critical in these buildings. And most importantly, we are investing in the citizens of central Ohio who will always get the best possible care here at home, in their own community, at the Wexner Medical Center. This is an important day for the medical center, for The Ohio State University and for the Columbus community. Thank you.

Mr. Fischer:

Thank you, Mrs. Wexner and Dr. Paz, for a fantastic overview of our strategy. I would now like to as Mr. Aucremanne and Jay Kasey to give us an overview of the program and design of this state-of-the-art facility.

Mr. Aucremanne:

Thank you, Mr. Fischer. You heard Dr. Paz describe the age and condition of Doan Hall. Constructed between 1948 and 1951, Doan Hall will be 70 years old next year. Doan has served us well, but it is well beyond its expected life and, more importantly, the building can no longer support the rapid advancements in healthcare delivery we are seeing today.

As noted during the introductory remarks, the new bed tower needs to be more than just a recapitalization of Rhodes and Doan Hall. It needs to meet the demands of an ever-growing population, to provide the best care available and become a model for all 21st century hospitals by bringing researchers and clinicians into closer proximity so they can translate groundbreaking discoveries into patient care more quickly than ever before.

Sited on the western edge of the medical center campus, when completed the new bed tower will be a dynamic shape that allows great views to the surrounding community and integrates itself well with the adjacent neighborhood, the overall campus and the medical center. When completed in 2025, the bed tower will be over 1.9 million square feet and rise 26 stories into the air, making it the tallest structure on The Ohio State University campus and 11th-tallest building in Columbus.

In its simplest form, the new hospital tower will consist of three parts: A five-story podium at the base, a 14-story bed tower and an 11-story pavilion. In addition to housing the lobby, public spaces and the ground- and second-floor entrances, the podium will also house the interventional platform, which consists of 10 interventional radiology suites, six endoscopy suites and four bronchoscopy suites, plus 24 new operating rooms including two hybrid operating rooms. The new operating rooms are between one-and-a-half and two times the size of the existing operating rooms in Rhodes and Doan, allowing for the use of the latest technology and equipment.

Moving up the tower to the critical care floors, the new bed tower will provide greatly increased intensive care and progressive care capacity compared to Doan and Rhodes today. The new intensive care rooms will accommodate large medical teams treating the most complex cases. Two ceiling booms will enable the patient headwall to move alongside the patient and it will provide a family zone to enable loved ones to remain with the patient when treatment allows. With a focus on the patient experience, all 820 patient rooms will be private and feature a large window and digital footwall, as noted by Dr. Paz, and more space for the family and clinical team. At the top of the bed tower will be the women's and infant program with beautiful views to the east and west. The NICU floor is being built in partnership with Nationwide Children's Hospital to provide the best infant care in central Ohio.

Earlier, I mentioned the pavilion – sometimes referred to as the knuckle – which will connect the new bed tower to the existing James. The façade for this portion of the new bed tower has been detailed to closely resemble, but not match, the existing James so as to differentiate it while complimenting the James' design features. But more importantly, this 11-floor pavilion provides an additional 110,000 square feet to the James Cancer Center to allow it to continue to grow and meet an ever-increasing demand for its services.

HDR, the architect of record for this project, has designed an iconic building that both stands out as a landmark but at the same time blends in and compliments the existing campus and adjacent facilities. Patients arriving at the main entrance, located in the elbow, will enter the main lobby where they will be greeted by a receptionist and a large digital information wall, which will provide them the latest medical center news and information and welcome them to the best healthcare available in central Ohio.

Viewed from the exit ramp off 315, the new bed tower is an awe-inspiring building with the north and south wings, the new parking garage and the big O clearly visible from miles around, a testament to the leaders who so boldly envisioned the future. Patients or family members who choose to self-park in the new garage will enter the bed tower via a skyway connector that will then lead them to a receptionist and digital information board on the second floor of the tower, where their journey to recovery will begin.

As I turn over the podium to Jay Kasey, I would like to leave you with this beautiful rendering of the new tower, as viewed from Jones Legacy Park.

Mr. Kasey:

Thank you, Frank. I want to now give you further information on the component parts of the project and their costs. Let me say that we have been planning this, as mentioned by the previous speakers, for almost a decade. And the specific planning to prepare the site has been going on actively for the last two years.

With this in mind, we have started the construction of enabling elements of the medical center's strategic plan starting with two facilities which are nearing completion now. The Central Sterile Supply Facility and the new med center garage allow us to prepare the new tower's construction site and centralize sterile supplies services to all our surgical sites across the med center system. These projects are being completed on time and under budget.

Upon completion, we expect to return approximately \$10 million to the new hospital's budget from savings on these projects. That savings will go into the new hospital's contingency budget. The new hospital tower itself, as mentioned, is almost 2 million square

feet. As previously detailed, the facility contains replacement clinical services for the existing University Hospital. The project expands on these services to provide both more advanced care and nearly doubles the hospital's capacity. The existing Rhodes and Doan facilities will continue to provide service to the medical center. Parts of the existing facilities will be used to provide support and non-clinical services to the new hospital.

Further detail on the cost of the new University Hospital is shown on this slide. The actual construction cost of the hospital is \$1.2 billion. Other major elements of the project include almost \$300 million of medical equipment, furnishings and information technology. The budget calls for \$118 million to be paid for architectural design, contractor estimating and preconstruction management by our construction management firms and major subcontractors. Project administration across the last two years and the coming five years is expected at \$35 million. We have called out approximately \$4 million of unique investments we are making in pandemic modifications to enhance the building's ability to address unique heating, ventilation and air conditioning needs and isolation room adjustments to address current or future pandemic needs.

Finally, our contingency account is healthy at \$139 million. This account will take care of unanticipated costs across the next five years and can only be accessed through the agreement and insights of Mark Larmore and me. I now want to hand it over to Mark Larmore for further discussion about the funding of the project.

Mr. Larmore:

Thank you, Jay. This project is one of our ongoing projects as part of our strategic plan and it is built into our long-range financial plan. This slide lays out our plan to finance the project. The \$1.8 billion funding components are cash from the hospital operations at \$357 million. We have an active fundraising campaign going on with a target to raise \$450 million towards this project. We're getting a small amount from the Ohio State Energy Partners program that we have ongoing and our intent is to issue \$984 million worth of debt, which is our total debt that we're planning to issue on our overall strategic plan. We have chosen to put it on this one project for simplicity. Now, I will ask if Mike Papadakis wants to comment on how this is intertwined with the overall university capital plan.

Mr. Papadakis:

Thank you, Mark, I appreciate it. I will be brief; I just have a few comments. Thinking about all the planning work and modeling that has gone into this exercise, we wanted to make sure that we were comfortable in overall university debt capacity and making sure that the \$984 million fit that. We are very comfortable with the amount of debt capacity that's being used on this project in the overall scheme of university capital needs going forward.

Also, we spent a large amount of time looking at all the impacts of COVID-19 over the course of the last six months and what we see with regard to impacts going forward as well. We feel very comfortable that both from an operational standpoint as well as a capital investment standpoint that this, again, still fits very nicely into the long-term plan for both the university as well as the Wexner Medical Center.

So, with that, I am happy to pause here and hand it back to Alex Fischer. Thank you.

Mr. Fischer:

Thank you to all of our presenters. Mr. Chairman, I will turn it back to you and we are happy to answer and all question or comments from our Board of Trustees.

Mr. Heminger:

Okay, thank you, Alex. Are there any questions or discussion from any members of the board?

Mr. Zeiger:

Mr. Chairman, in addition to reviewing the financial aspects of the program, I have become aware of the reality of the need for this project, both given the momentum of the medical center and in addition the current situation with the facilities. So I think it is important that we recognize that major things are happening at the medical center and that this will be just another enhancement to them.

Mr. Heminger:

Well, thank you for that comment. Any other comments?

Mr. Von Thaeer:

Mr. Chairman, I would just add and thank – as a part of the Audit, Compliance and Finance Committee and watching a lot of this come together over the last many months – I think the team has done an exemplary job and Ohio is always at its best when the university leads. I think this is a great example of leadership by the trustees, by the university and I look forward to going forward with this project.

Mr. Heminger:

Thank you. Let me turn this discussion over quickly to President-Elect Johnson to make a few comments.

President-Elect Johnson:

Thank you very much, Mr. Chairman. I just want to say this is a very bold and exciting project. I know I don't start officially until September 1, but I am very enthusiastic, and I have had a chance to review this in detail. I think this is a tremendous opportunity to open up collaborations across our entire university and I applaud Chancellor Paz, the Board of Trustees and the entire university community and project board and everyone who worked on this. Thank you.

Mr. Heminger:

Thank you, President Johnson. Any other comments by other board members?

Mrs. Hoeflinger:

I just wanted to say thank you, in line with what Lou said – there has been lots of work happening to understand what's happening today with COVID and the spend and what we are working on as a group. It is just really critical that we take into account all of these

items and ensure that where we are focused today is the right thing for the university in the future. I know everyone came together and spent enormous amounts of time and we appreciate that. I just wanted to say thank you to the group as well. Thank you.

Mr. Heminger:

Thank you, Erin. I think all of the members of the Board of Trustees would be remiss if we didn't step back and recognize the vision and the long horizon that the Wexner's have had in being able to provide the vision for the medical center that we have today. Going back to Erin's comments – think where central Ohio and the state of Ohio would be if we didn't have the advancements in medicine that we already have here with this unbelievable outbreak of the pandemic that we have today. So this tees us up for the future and it tees us up for who knows what is to come, but we at The Ohio State University Wexner Medical Center are certainly going to have the facility to attract the talent to be able to take on anything that comes our way into the future. I know this project is coming forward at a difficult time with this pandemic, but it also illustrates that it is the right time so that we can take the university forward.

With that, if there is no further discussion, I would like to make a motion to approve this request to Increase Professional Services and Construction Contracts related to the Wexner Medical Center Inpatient Hospital.

Upon the motion of Mr. Heminger, seconded by Mr. Fischer, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mrs. Wexner, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson and Mr. Shah.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you all. Are there any further comments or questions to being forward? Hearing none, this meeting is recessed. Great job by all and thank you very much.

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### **MASTER PLANNING & FACILITIES COMMITTEE MEETING**

Committee Chair Alex Fischer called the meeting of the Master Planning and Facilities Committee of the Board of Trustees to order on Wednesday, August 26, 2020 at 1:00 p.m.

Members Present (online): Alexander R. Fischer, James D. Klingbeil, Brent R. Porteus, Anand Shah, Robert H. Schottenstein, Gary R. Heminger (ex officio)

Members Absent: None

(See Appendix X for Summary of Actions Taken, page XX)

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### **TALENT, COMPENSATION & GOVERNANCE COMMITTEE MEETING**

Committee Chair Hiroyuki Fujita called the meeting of the Talent, Compensation and Governance Committee of the Board of Trustees to order on Wednesday, August 26, 2020 at 3:15 p.m.

Members Present (online): Hiroyuki Fujita, Lewis Von Thaer, Erin P. Hoeflinger, John W. Zeiger (joined late), Elizabeth P. Kessler, Jeff M.S. Kaplan, Gary R. Heminger (ex officio)

Members Absent: None

(See Appendix X for Summary of Actions Taken, page XX)

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### **ADVANCEMENT COMMITTEE MEETING**

Committee Chair Erin Hoeflinger called the meeting of the Advancement Committee of the Board of Trustees to order on Thursday, August 27, 2020 at 8:00 a.m.

Members Present (online): Erin P. Hoeflinger, Alan A. Stockmeister, Cheryl L. Krueger, Craig S. Bahner, Thomas M. Murnane, Catherine Baumgardner, Janelle Jordan, Alec Wightman, Anne E. Klamar, Gary R. Heminger (ex officio)

Members Absent: Abigail S. Wexner

(See Appendix X for Summary of Actions Taken, page XX)

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### **AUDIT, COMPLIANCE & FINANCE COMMITTEE MEETING**

Committee Chair John Zeiger called the meeting of the Audit, Compliance and Finance Committee of the Board of Trustees to order on Thursday, August 27, 2020 at 10:15 a.m.

Members Present (online): John W. Zeiger, Brent R. Porteus, Erin P. Hoeflinger (joined late), Alexander R. Fischer, Hiroyuki Fujita, Elizabeth P. Kessler, Lewis Von Thaer, Jeff M.S. Kaplan, James D. Klingbeil, Amy Chronis, Gary R. Heminger (ex officio)

Members Absent: None

(See Appendix X for Summary of Actions Taken, page XX)

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### **FULL-BOARD EXECUTIVE SESSION**

Board Chair Gary Heminger called the meeting of the Board of Trustees to order on Thursday, August 27 at 12:45 p.m.

Members Present (online): Gary R. Heminger, Abigail S. Wexner, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister,

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John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thaeer, Jeff M.S. Kaplan, Michael Kiggin, Elizabeth A. Harsh, Reginald A. Wilkinson, Anand Shah

Members Absent: None

Mr. Heminger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Heminger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes.

Upon the motion of Mr. Heminger, seconded by Mr. Zeiger, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mrs. Wexner, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson and Mr. Shah.

The meeting entered adjourned at 2:31 p.m.

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### **RECONVENING OF THE BOARD**

Board Chair Gary Heminger reconvened The Ohio State University Board of Trustees on Thursday, August 27 at 3:15 p.m.

Members Present (online): Gary R. Heminger, Abigail S. Wexner, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thaeer, Jeff M.S. Kaplan, Michael Kiggin, Elizabeth A. Harsh, Reginald A. Wilkinson, Anand Shah

Members Absent: None

Mr. Heminger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Heminger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees. Reminder to everyone that this meeting is being recorded and livestreamed for the public by WOSU. We have been meeting virtually this week in accordance with government

recommendations provided by the CDC, and ordered by Governor DeWine, related to limiting in-person gatherings. We are also following the guidance outlined by the Ohio Attorney General's Office, which permits public meetings to be held virtually during this time of emergency. So thank you all for your flexibility.

Amid the challenges that have come our way this year, I am pleased to say that we do have one very bright spot to look forward to, and that is the presidency of Dr. Kristina Johnson. Though her official start date isn't until September 1, Dr. Johnson has joined us for our meetings this week. In fact, she has been in and around campus for the last month. She has been learning about the work of our committees and adding great insights to our work. Dr. Johnson, thank you for being here. We are all looking forward to working with you in the years to come. Our two newly appointed trustees are also with us today.

We have Elizabeth Harsh, who is executive director of the Ohio Cattleman's Association and Ohio Beef Council. Elizabeth and her husband, Tim, have a deep connection to the university's land-grant mission. They live on a grain and cattle farm in Delaware County where they also raise registered Angus cattle and grow 3,500 acres of corn, soybeans and hay. Elizabeth is also a Buckeye, having received a Bachelor of Science in Agriculture from Ohio State.

Dr. Reginald Wilkinson serves as president of Connecting the Dots, LLC, a consulting company. His fields of expertise range from corrections and law enforcement to secondary- and post-secondary education, as well as for-profit and nonprofit sectors. Reggie was Ohio's longest-serving director of the Ohio Department of Rehabilitation and Corrections. He spent 33 years with the agency before retiring in 2006. Since then, he has led both the Ohio College Access Network and the Business Alliance for Higher Education and the Economy. Like Elizabeth, Reggie is also a Buckeye. He received a Bachelor of Arts in Political Science and a Master of Arts in Higher Education Administration from Ohio State. And I have worked with Reggie as a board member of Tiffin University for a number of years, so welcome, Reggie.

I know I speak for the entire board when I say we are excited to work with both of our new trustees and look forward to their contributions.

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### **APPROVAL OF MINUTES**

Mr. Heminger:

Our first order of business is the approval of the minutes from the board's June 3 meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

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## **DISTINGUISHED UNIVERSITY PROFESSORS RECOGNITION**

Mr. Heminger:

Now we have the great privilege of presenting, albeit virtually, the Distinguished University Professor Awards to three recipients who have gone above and beyond to inspire students and contribute to the teaching, research and service missions of the university.

One of the recipients we know very well – Susan Olesik serves as the faculty member on our Academic Affairs, Student Life and Research Committee, and she did a fantastic job co-chairing our Presidential Search Committee's University Advisory Subcommittee. So I know we are all pleased to see this recognition for Susan.

Dr. McPherson, I give you the floor.

Dr. McPherson:

Thank you, Mr. Chairman. I will say this is one of my very favorite things I am able to do as the chief academic officer of the university. It is my great honor and pleasure today to highlight three professors who have been selected for the university's highest faculty honor. Since 1987, the university has awarded the permanent honorific title of Distinguished University Professor on a competitive basis to full professors who have truly exceptional records in teaching, research, scholarly or creative work and service. Less than 70 of our faculty have received this honor in the more than 30 years that we have bestowed it.

One to three appointments may be awarded annually to faculty members who have been at Ohio State for at least five years. Distinguished University Professors automatically become members of the President's and Provost's Advisory Committee. In addition, recipients are awarded a \$30,000 one-time grant to support their academic work and are expected to maintain a regular program of teaching, mentorship, research, scholarly or creative work and service. Faculty are chosen for this high honor through a university-wide call for nominations, followed by a rigorous review process that includes support from their colleges and letters of support from national and international leaders in their fields.

Allow me to take a moment to say a few words about each of the honorees.

Janet Box-Steffensmeier is a renowned scholar whose research focuses on American politics and political methodology. She is the Vernal G. Riffe Professor in Government and Politics in the Department of Political Science. Professor Box-Steffensmeier is a member of the American Academy of Arts and Sciences, a Fellow of the Society for Political Methodology, and is currently serving a three-year term as president of the American Political Science Association. The Inter-university Consortium for Political and Social Research annually bestows the Box-Steffensmeier Graduate Student Award to recognize her contributions to political methodology and her support of women in the field.

Susan Olesik is a professor in the Department of Chemistry and Biochemistry whose work focuses on developing new analytical methods involving mass spectrometry, chromatography and other techniques. Of course, as the Chairman mentioned, you also know Professor Olesik as the faculty representative on the Academic Affairs, Student Life and Research Committee of the Board of Trustees. She is also a Fellow of both the American Association for the Advancement of Science and the American Chemical Society. She received a commendation from NASA for contributing a gas chromatography column

to the Cassini-Huygens space probe that spent two decades studying Saturn and its system.

Finally, Roger Ratcliff has made vast contributions to the field of cognitive psychology, and his research focuses on modeling application and methodology for rapid decision-making. Professor Ratcliff is a professor of Behavioral and Social Sciences in the Department of Psychology. His diffusion model of decision-making is used by researchers around the world, and he is the most-published living author in the prestigious psychology journal *Psychological Review*, for which he has authored 30 publications. He is a member of the American Academy of Arts and Sciences and a Fellow of the Society of Experimental Psychologists and the American Psychological Society.

At this time, we have a short video to introduce the award winners. After that, you will have the opportunity to hear from each of them directly.

*[Video plays]*

Dr. McPherson:

Let's hear first from Professor Box-Steffensmeier.

Dr. Box-Steffensmeier:

Hello everyone. Thank you so much for this prestigious honor. I am, of course, grateful and very humbled. Ohio State has been my home for my entire career. So, 28 wonderful years at The Ohio State University, which has allowed me to grow and change over those years. I credit the strong leadership of the department, the college and the university, and I thank the board members for your service, to have this be a place where faculty can grow and change.

I am especially grateful to my department colleagues whose intellectual curiosity has pushed me and challenged me and made my work better. Collectively, my department has always strived to be one of the top [political science departments] in the country, which is one of the reasons I have stayed here for 28 years. I hope that selective investment in our department to maintain that excellence will continue for many years. I am extremely grateful to my partner, Mike, my four kids, my daughter-in-law and grandson, now, as well. They are the ones who help make the philosophy of "work hard, play hard" a reality. I am also grateful to my parents, my in-laws, extended family and friends.

I want to talk a little bit about my research, which asks substantive questions about temporal dynamics in politics, questions about campaigns and elections, interest group coalitions and how they change over time, presidential approval and the nature of partisanship in the American public. I have studied the evolution of political behavior and political institutions through the development of new theory, data and methods, including time series, event history and network analysis in my career. In short, data analytics for social sciences.

One example is a piece co-authored with both graduate and undergraduate students, funded by the National Science Foundation, where we created a database of all of the interest groups, organizations, associations and corporations that had signed amicus curiae briefs in the last 90 years. This list of co-signatories makes it possible, for the first time, to trace the purpose and coordinated behavior of a comprehensive collection of interest groups. You may think, why is this important? Well, debates about competition for factions in favorable policy outcomes really go back to the founding of our country. A focal point for this debate in modern times is really the nature of interest group impact across all

three branches of government. Understanding which interest groups win and why, and why some groups succeed more often, through study is a fundamental concern of democracy.

As for a broader look at my work and why does this research matter, for those of you who love Ohio State like I do, you know the university motto by heart, which is, "Education for Citizenship." In that case, the study of political science may be obvious. However, to spell it out, my work illuminates how individuals and groups exercise power and the institutions, rules and processes that are put into place to promote or decrease cooperation. That is, I am studying and sharing through my teaching, the nature, the causes and the consequences of collective action, and those things taken by individuals and groups that are embedded in political culture and in political institutions that really structure the outcomes we get.

My passion for both my research and teaching is fueled by the same things – by making a difference in my research, making a difference in my teaching and really paying it forward to all the mentors who have helped me along the way. I had an incredible set of mentors as an undergraduate at Coe College, as a graduate student at the University of Texas at Austin and as a junior professor here at Ohio State. And during my administrative time at Ohio State, I have had amazing mentors, including Bruce McPheron who is on this call. And this really set me up for the leadership positions in the American Political Science Association, which has over 11,000 members in over 100 countries.

Most important though, my passion comes from the excitement of the "aha" moment that you get from working with students, whether it's in the classroom or, today, over Zoom, or working and brainstorming on a research project with them. Nothing compares to the excitement of seeing a student do that. It doesn't matter if this is your first day in the classroom or your 28th year in the classroom, that "aha" moment is what keeps you going. I simply love being a professor and I so appreciate being able to have had my career here at Ohio State. So, thank you very much.

Dr. McPheron:

Thank you, Jan, I'm really proud of you. Let's turn now to Professor Olesik.

Dr. Olesik:

Thank you Chairman Heminger, board members, President Johnson and Provost McPheron for the opportunity to speak to you this afternoon. I'd like to tell you a little bit about my research and also teaching efforts. And through the description of my research, I would like to describe to you how OSU is a spectacular platform for innovation and collaboration. As Provost McPheron already mentioned, my area of expertise is analytical chemistry. I hope you won't hold that against me! But as a chemist, I function in a subfield often called separation science, and that's an area of chemistry where you work with big mixtures and try to separate those mixtures based on chemical identity. My own research in that particular subfield has spanned from gas separations all the way to the separation of ultra-trace levels of proteins that are biomarkers for specific cancers.

But now I want to show you an example of innovation and collaboration. Some time ago, in my faculty office, I was sitting and working at my desk and I got a phone call. The person at the other end of the phone says this: "Hello. I saw your talk at a recent national meeting. It was very interesting. I have some questions for you, and we think you might be able to help us." Here is the deal – this was a scientist from NASA. He said, "We've decided that we would like to add a component to the Cassini-Huygens space probe, and it looks like what you're building might be useful to that enterprise."

Basically, what they were trying to do was they wanted to add a device that would be able to separate and identify compounds that were indications of prebiotic activity. Knowing what those compounds were, my initial thought was maybe that would work. However, he said, "Well, you know, there are some details I need to describe for you." And then the collaboration part of this started because, he said, "This device has to withstand significant rocket shake. It also has to be able to be stable for over seven years. And after that time, we need to be able to turn that device on and it needs to function. The Huygens part of the Cassini-Huygens probe will then separate from the whole probe, parachute down onto the surface of Titan, and we want this device to sample the atmosphere of Titan and tell us what's there as it's moving down."

So, the incredible thing about the platform ability of Ohio State is that two years later, I had a device that was on the Cassini-Huygens probe. And then a little bit over seven-and-a-half years later, we watched that device parachute down, sample the atmosphere of Titan and provide the data. The net result was the device did not find any compounds that were indicative of prebiotic activity, however, it functioned just fine. It was not ours to decide what was actually there in the atmosphere, only to collect and report.

Ohio State provides the platform for innovation and also collaboration – collaboration across the whole country and internationally. With that, I would also like to tell you a little bit about my own connection to outstanding research and philosophy. In teaching I always try to find a way with whatever I am teaching to connect it to what is happening. Last spring, I taught Chemical Instrumentation. I am sure that is a baffling class in the first place, but basically, as part of that class, we talked about the actual chemistry that was involved in the COVID-19 testing that was occurring and also the instrumentation that was being used. But when I'm teaching, one of the most important attributes of instruction that really is quite exciting to me, is to find the students who are really struggling, help them and hopefully by the end of the term make them just incredibly successful in the class.

And so finally, I would like to end by saying that, like Dr. Box-Steffensmeier, I am just incredibly thankful to receive this award. I was a first-generation college student. And so, as such, I would hope that other first-generation college students who perhaps might see this today, I would like to challenge them to do incredibly great things in their careers and supersede mine a hundred fold, because that opportunity is really truly there. Thank you all very, very much. I am really happy to be a faculty member at Ohio State and thrilled to have this opportunity to talk to you.

Dr. McPherson:

Thank you so much, Susan. You have elevated the lives of literally hundreds of people around you over time. Finally, let's turn to Professor Ratcliff. Roger, could you share a few things with us?

Dr. Ratcliff:

I echo everything about Ohio State and the university and my department and how exciting and nice it is to be here. I am a little different. I am a first-generation student. I grew up in England until about age 11 and then my family emigrated from England to New Zealand. My parents both left school at age 14, so I am first-generation as well. It was a happy series of accidents getting to the United States and working in psychology.

Let me talk a little bit about the kind of modeling work I do. The idea is to understand very simple tasks like, what is this word in the list? Is this patch on the screen bright or dark?

So, these are very simple tasks. I developed a model in the late 1970s and for the last 20 years that has been the main focus of my work. What it does, it takes response time and accuracy when people make these decisions and transforms it into the cognitive processes that underlie what is going on – namely, an accumulation of evidence. So, it decomposes reaction time and accuracy and the quality of evidence used to make the decision and the amount of evidence you need to make the decision.

One of the applications has been to aging research. Older adults are slower than young adults, and this was thought to be a problem with their speed of processing. We applied the model and found that the evidence used to make a decision was pretty much the same for older and younger adults in many tasks, though not all tasks. What was different is that older adults required more evidence to make a decision. In other words, they became more conservative. Not in a political sense, of course, I don't mean that. What we found is that older adults didn't want to make mistakes because making mistakes made them seem old. And this line of research has sort of continued on for quite a while.

We were asked about passion for research. Well, research is my hobby. Doing this kind of modeling is about the best thing I could do, so I sort of feel like I have won the lottery. If you can make your job your hobby, you have won, and I don't want you to take away my salary for that reason! I also still do my own modeling, my own programming, my own data analysis – that's the fun part of it and nobody is going to take that away from me.

The fun thing is to see new things. You have got a complicated area of research, a lot of phenomena, and then you see how they fit together. That is one of the most fun things. It's like on the A Team, you know, when a plan comes together it's really exciting. This work is important in our field. It has been applied in much of psychology, developmental psychology, social, clinical and so on. It has become an important domain in the study of the neuroscience of decision making. It has been applied to brain imaging, EEG and neural recordings in monkeys. I had a grant before I came here to study single cell recording in monkeys, and what we found was, from the model, we could predict how the firing range changed over time just prior to decision.

It is starting to turn up in diverse fields such as economics and neuroeconomics. I have seen things like application to boxing, which is really bizarre. A different kind of application is in neuropsychological testing, behavioral and clinical testing. It is not very good. I think everybody agrees that neuropsych tests are pretty much useless. They are used to verify what is going on, but they can't predict or classify. The model that I have been working on is being applied in ADHD, dyslexia, Parkinson's and so on. And right now, I'm writing a paper, actually today, on Alzheimer's disease and mild cognitive impairment, and what we're getting is about 83 percent accuracy on diagnosis with about 90 percent on Alzheimer's patients. This is work with Doug Scharre in the Memory Disorders Research Center. I have also got a big NIA grant on numeracy and aging. The idea there is to take basic tests of number memory – are there more dots on the left side of the screen or the right-side? – and see how well we can predict financial and health literacy. These are things that are problems in old age. Many of you have probably had to have health and financial decisions taken away from aged parents or grandparents, and so on.

So, what fuels my passion for teaching? There was a fun thing I had: I was teaching an introductory statistics class and I had one student who complained a lot. He always raised his hand in class and challenged what was going on. So, I thought, this guy really doesn't like what I'm doing. A year later, I ran into him in the hall and he thanked me because I taught him stuff that allowed him to understand what was going on in the advanced class that other students hadn't been able to figure out. When you get something like that, that's sort of the height of teaching, I think.

I love working with graduate students. They come in as undergraduates without a lot of knowledge and the fun thing is to get them to see something they have never seen before, to organize something. They started as undergraduates and by the end, they start to argue with me and maybe occasionally win the argument. And then to see them go from that point to grow through the field. I think I've had about five of them as associate editors of major journals and some of them have even reviewed my papers nicely.

What does this award mean to me personally? Well, as I said, I am first generation. So much feedback in academia is negative: you write a paper, it gets rejected with criticisms, you send it back, again rejected and criticized, and eventually it gets in. Grants go through many lines of reviews that say this is bad, you should be doing this, etc. Student reviews and teaching reviews may be harsh and review letters usually focus on the areas that you're not doing so well. In fact, I think if you were perfect, the chair would ask you to do something worse, so they would have something to criticize you for the next year. So this recognition is special. I would also like to point out that my wife, Gail McKoon, is also a professor and we have published over 100 papers together. We argue like crazy on papers, but it doesn't seem to affect the collaboration.

I guess that is all I have to say, except that Ohio State has been really good to me. We have built a really good department in psychology and I just really appreciate being here and receiving this recognition. Thanks.

Dr. McPheron:

Roger, thank you. I will make a quick decision to demonstrate that I am not growing old and it will be right – your salary is in no danger, even though your hobby is your passion. So congratulations. Folks, please join me in congratulating all three of these extraordinary colleagues for this honor.

With that, Mr. Heminger, I will hand the meeting back to you.

Mr. Heminger:

Thank you to all of the professors and congratulations. It was great hearing your life stories, those were wonderful stories, and there will be a day that we will recognize you in person.

At this time, I would like to turn the discussion over to Dr. Johnson and ask her to give the President-Elect's report to the board.

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### **PRESIDENT-ELECT'S REPORT**

President-Elect Johnson:

Thank you very much, Chairman Heminger. Good afternoon, everyone. It is wonderful to be back on campus. I want to welcome all of you – board members, students, faculty, staff and other guests. I would also like to give a special welcome to our newest board members, Elizabeth Harsh and Reginald Wilkinson. We are so grateful to have both of you join the board and I look forward to working with you and the entire Buckeye community to move the university forward.

I would also like to congratulate our outstanding Distinguished University Professors who spoke earlier. Dr. Janet Box-Steffensmeier – I loved what you said about the “aha” moment that goes off within our students. I often use those same words, so I chuckled about that. Dr. Susan Olesik – collaboration, I thought that was terrific and how you can answer the telephone and 10 years of your life go by with such a stunning result, so congratulations on that. And then finally, Dr. Roger Ratcliff – I would like to follow up and talk with you about some of your work about decision making and not wanting to make a mistake, I think I could use some advice there, so let’s get together. You clearly all represent the excellence of our faculty. It is wonderful to hear about the research and the scholarship.

As you know, our return to campus this fall has been unlike any other. These are in fact uncertain times and we will continue to make adjustments and enhancements based on the newly emerging information and data that we get. Through it all, however, our objective remains the same – to support a safe and healthy environment in which everyone can learn, teach, live and work together. As you know, the university began by setting up the COVID-19 Transition Task Force to return to in-classroom instruction in the fall, which was led by Ms. Gail Marsh, our Chief Strategy and Implementation Officer. The task force engaged in an inclusive and comprehensive planning process from April through July to develop guidelines and recommendations for a safe return to on-campus operations.

In August, we stood up the COVID-19 Implementation Response Team or IRT, chaired by Dr. Morley Stone and Mr. Mike Hofherr, to execute the plan. We created and continue to update our Safe and Healthy Buckeyes website, which includes information on topics such as safety measures, campus readiness, classrooms, and health and wellness resources. We implemented guidelines and requirements related to personal hygiene, wearing of face masks, physical distancing, surveillance testing, daily health checks and more. We established a requirement that every student, faculty member and employee complete online training on health and safety and then sign the “Together As Buckeyes” pledge, promising to follow university guidelines to protect ourselves and to protect others. And as new data and discoveries about COVID-19 became available, we identified opportunities to further enhance the safety of our students, faculty and staff.

For example, the IRT in August, further reduced the maximum class size from 100 to 50 students to reduce the probability of transmission in our classroom settings. We significantly increased the number of contact tracers to help reduce the spread of the virus to more than 50 and growing. We expanded our testing program to include weekly testing of all students living on our campuses and we are going to test off-campus students as well. We limited the number of people for in-person gatherings to 10 or fewer to align with the governor’s guidance. And this week, we launched the university’s dashboard of aggregate test results from our comprehensive COVID-19 testing program, as well as metrics on pandemic preparedness. Information is a powerful tool in stopping the spread of the virus and we want our community to have as much information as possible. We know we can keep people from getting COVID-19. So to inform our faculty, students and staff on how to do that, we also launched a “Together As Buckeyes” public health campaign to ask, Why do you want to follow the guidelines to stay safe and healthy on campus? What’s your why?

My why is that I want to have the students, faculty and staff back on campus. I want to give our students that special Ohio State experience, keep Oval Beach open, allow walks around Mirror Lake and offer the joy of watching our students perform and the excitement of cheering on our athletic teams.

I would like to personally thank each and every one of you from across the university — and throughout the community — who have worked so hard to support our return to

campus. I want to thank our students, faculty and staff for their collaboration, resilience and engagement. And I would like to especially thank the Board of Trustees for your leadership and guidance. And, finally, I would like to thank Governor DeWine and Mayor Ginther and all of our government partners for their support and cooperation.

While the start of this academic year looks different and lacks some of the traditional fanfare and events, it is still a time of great celebration and excitement. Our newest Buckeyes have just embarked on their academic journey with us and we are thrilled to have them. Veronica and I volunteered for student move-in last Sunday and it was fantastic to see the students and families – see their excitement and desire to be back on campus.

We received positive feedback about the move-in process from our students and parents. As one family shared, “Please know these ‘first timer’ parents were thankful for the ease, mystified at the efficiency and grateful” that their daughter was so happy.

I am thankful for the hard work and flexibility of our Student Life staff, chaired and led admirably by Dr. Melissa Shivers, and all of the volunteers from across the campus for pulling off this new phased-in approach to move-in this year. In typical Buckeye style, it was a true tour de force. But the only way we can stay open and keep down infection rates is by wearing a mask, physical distancing and not hosting large gatherings.

Great institutions — especially in the midst of daunting challenges — must continue to adapt and plan for the future. This week, we announced that we are moving forward with our plans to build an inpatient hospital tower. We are planning for a future where the Wexner Medical Center at The Ohio State University will continue to lead the way on researching and developing the breakthrough treatments that will create cures and support the public health of central Ohio and beyond. This \$1.8 billion, 1.9 million-square-foot hospital will be the largest construction project in our university’s history.

This facility will provide health care for our rapidly growing community and will create 1,800 careers as well as support thousands more construction jobs over the five-year building process. Those 1,800 new jobs, in turn, will create internships and new research opportunities for our students, faculty and staff. This project is vitally important because we want to put The Ohio State University on the map as the place to come to do cross-disciplinary research, which was a hallmark of the three Distinguished Professors’ research, as they shared with us just now. This facility will be a driver for convergent research and will bring together so many different disciplines to converge on solving problems that are important to our society.

One of the big problems we are trying to address right now is COVID-19 — how to develop better rapid testing, new vaccines and antivirals. As a great public land-grant research university, we bring together disciplines such as computer science, physics and quantum computing to confront these big challenges from a variety of angles. In times of uncertainty, if you have clarity and vision, you *have* to move forward. Times like this require leadership, and that is what we are exhibiting with this project that will better serve our community, create jobs and support leading-edge, life-changing innovation.

Another critical area of focus will be to ensure that our students, faculty and staff can learn, teach and work in a world in which they are safe and healthy and free from fear, intimidation and discrimination. We were all horrified and disgusted by the brutal killing of George Floyd and we witnessed and joined in the mobilization of a movement to put an end to the evil of racism. And now again this week, the nation witnessed another black man killed by police.

In the name of George Floyd, Breonna Taylor, Jacob Blake, Maurice Gordon and so many others, we affirm that Black Lives Matter and the need to create an antiracist society. In June, the university established a Task Force on Racism and Racial Inequities to lead conversations, explore solutions and develop principles to guide the university toward a more inclusive and antiracist future. I conferred with former President Drake in establishing the task force and offered my full support. The task force is led by Dr. James Moore, the university's chief diversity officer, and Dr. Tom Gregoire, dean of the College of Social Work, and includes students, faculty and staff from across the university. I have met with the task force leaders and members of the task force to talk about the importance of its charge and that work that needs to be done this fall. This will be one of my top priorities and I want the university to do something bold in this area.

Finally, Veronica and I would like to share again with the board and with Buckeye Nation just how happy we are to be here and to be a part of this tremendous community. We are going to work very hard to continue to build on the excellence that is "The" Ohio State University. Know that we want to meet each and every one of you just as soon as we can — even if that means meeting you virtually or in many, many groups of 10 or fewer. I know there are a lot of you in Buckeye Nation, but as I have often said, I am an obnoxious optimist! If you visit my office, you will see that the centerpiece on the wall behind my desk is my grandfather's diploma from 1896, signed by the fourth president of The Ohio State University, James Canfield. I am proud of my family history and connection to this university. I have had a love for Ohio State for many years and we are so excited to work with all of you to make the seasons and years brighter and more inclusive for everyone.

Thank you very much.

Mr. Heminger:

Thank you, Dr. Johnson for those remarks. And don't go away, because now we will move to today's consent agenda, and we will turn the podium back to you again.

President-Elect Johnson:

Thank you. The consent agenda reflects the two hand-carried resolutions that were presented yesterday during the Talent, Compensation and Governance Committee meeting. In total, we have 25 resolutions on the consent agenda. The university is seeking approval of the following:

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## **CONSENT AGENDA**

### **RESOLUTIONS IN MEMORIAM**

Resolution No. 2021-03

#### **C. Richard Dorn**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 27, 2020 of Dr. C. Richard Dorn, Professor Emeritus in the College of Veterinary Medicine.

Professor Dorn grew up working on the family farms in London and Midway, Ohio, and was the first in his family to go to college. He received his Doctor of Veterinary Medicine degree from The Ohio State University College of Veterinary Medicine in 1957 and a Master's in

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Public Health from Harvard University in 1962. He also completed postdoctoral training at the University of California, Berkeley.

Professor Dorn enlisted in the United States Air Force, served in France and England, and continued to serve in the Air Force Reserves for 20 years, culminating with a rank of Colonel. In 1976, Professor Dorn was appointed chair of the Ohio State Department of Veterinary Preventive Medicine. He began his research career with work on feline leukemia and was known for his work on E. coli, salmonella and environmental health.

Professor Dorn served on the board of the Columbus Zoo and Aquarium and was active with the American Kennel Association. He was widely known in the veterinary world, not only as a renowned scholar, but as a very kind man. In 1992, Professor Dorn retired from Ohio State and also received the College of Veterinary Medicine's Distinguished Alumnus Award.

Following his retirement, Professor Dorn was a Fulbright scholar at the National Autonomous University of Mexico, served with the Federal Emergency Management Agency (FEMA), and helped build houses with Habitat for Humanity.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. C. Richard Dorn its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

#### **Harrison M. Gardner**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 16, 2020, of Dr. Harrison M. Gardner, Professor Emeritus in the College of Veterinary Medicine.

Professor Gardner was born in 1920 in Clover Lick, West Virginia and served in the United States Navy as a Storekeeper Third Class during World War II. After the war, he spent time as a cattleman on a Wyoming Herford ranch before attending The Ohio State University College of Veterinary Medicine, from where he graduated in 1956. He worked as a mixed-animal veterinary practitioner in West Virginia upon graduation, before returning to the college to join the faculty in 1960. Professor Gardner was one of the founding members of the Department of Veterinary Clinical Sciences, where he worked, served, taught and mentored until his retirement in 1988.

A stalwart of the ambulatory service, Dr. Gardner was the primary (sole) veterinarian for both the Columbus Zoo and Aquarium and Select Sires during his 28-year tenure on the faculty. His approach to zoo animal medicine inspired a number of the college's graduates to enter this field. Professor Gardner was also the primary veterinarian who served Select Sires as it developed. Today, the Columbus Zoo and Aquarium is one of the most highly ranked zoos, and Select Sires, Inc. is a leader in the field of preserving bovine genetics through artificial insemination, embryo transfer and many other techniques. Professor Gardner's role and contributions were of paramount importance to helping develop a strong foundation from which these two organizations have grown and thrived over the last few decades.

Professor Gardner was named a Distinguished Alumnus of the Ohio State College of Veterinary Medicine in 1990. He also received the Veterinary Medicine Alumni Society Recognition Award in 2005, in honor and recognition of his many years of contributions to veterinary education and to the advancement of veterinary care to a variety of animal species.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. Harrison M. Gardner its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

### **Joan Elsensohn Herr**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 14, 2020, of Professor Joan E. Herr, Faculty Emerita of Human Nutrition in the College of Education and Human Ecology.

Born in eastern Washington, Professor Herr earned a bachelor's degree from Washington State University. Upon completing a Master's in Human Nutrition and Food Management at The Ohio State University, she became a registered dietitian and eventually joined the faculty of human nutrition, serving for more than 20 years before her retirement in 1985. Early in life, while in New York City as part of an International Farm Youth Exchange event, Professor Herr met and eventually married Donald Herr, who became a professor of agronomy at Ohio State. With their two sons, the Herr family accepted an assignment in India in the 1970s as part of Ohio State's overseas extension service. Joan was in Punjab advising on nutrition, and Don was in Haryana focused on weed control in irrigation canals. The family had amazing travels throughout Asia during this time.

Back in the United States, Professor Herr settled into her career teaching human nutrition and food management in what was then the College of Home Economics. She retired from teaching in 1985, and she and Don then traveled extensively. Those who knew Professor Herr said she displayed genuine care and concern, diligence, creative energy, kindness, compassion and hospitality. Ohio State alumni remembered her as one of the more impactful teachers they'd had -- practical, realistic and concerned about each individual. She was generous with her time and efforts for those who wanted help. When she saw a need, she felt driven to assist however she could and took no recognition for her efforts.

Of note is the role the Herrs played in caring for Faculty Emerita Mary Eloise Green in her last years because she was Joan's colleague and friend in the college. Lacking any family of her own, Professor Green depended on the Herrs, who helped her with maintaining her home, choosing an assisted living facility and managing her estate. In later years, the Herrs moved to Friendship Village of Dublin. Neighbors remember Joan for her thoughtfulness and inclusive spirit.

She was active on multiple resident committees and was president of the Resident's Association, then the resident director until January 2020. She was always the one to initiate the welcome party for a new homeowner and the farewell party for a friend moving away. Residents remember her kindness and hospitality in personally welcoming new members into the community. In her gracious way, Professor Herr was a friend to so many and cared deeply about each and every one of those connections.

When Professor Herr felt something needed doing, she got it done. When Don was diagnosed with dementia and eventually Alzheimer's, she was a stalwart caregiver and a vocal advocate for those affected. She felt a personal responsibility to give Don the best care at home until she was no longer able. He passed away on February 1, 2020.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Joan E. Herr its deepest sympathy and sense of understanding of their loss. It is

directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

### **Janet Hope Hickman**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 30, 2020, of Dr. Janet H. Hickman, Faculty Emerita of Education in the College of Education and Human Ecology.

Professor Hickman was a three-time alumna of the college and served on the faculty from 1979 to 2005. She is remembered as an educator, author and mentor, and her life's work was teaching others how to use children's literature to enrich the lives and learning of children and young adults. She began her career instructing gifted eighth graders in Whitehall after earning a Bachelor of Science in Education in 1960. She earned a Master of Science in Education in 1964 and spent from 1968 to 1973 as a part-time children's literature instructor for the college. One year after leaving that position, she published her first young adult novel, *The Valley of the Shadows*.

Professor Hickman completed her PhD in 1979 in Early and Middle Childhood Education and joined the faculty in what was then the College of Education. She taught and mentored many librarians, elementary educators and future college professors and worked closely with now-deceased Faculty Emerita Charlotte S. Huck, with whom she co-authored several editions of the widely used textbook *Children's Literature in the Elementary School* published by Harcourt Brace Jovanovich. Professor Hickman spearheaded fundraising to create the endowed Charlotte S. Huck Professorship in Children's Literature, still existing today in the College of Education and Human Ecology, to honor her friend upon Professor Huck's 1986 retirement. Working with Bernice E. Cullinan, a now-deceased faculty emerita, Professor Hickman co-edited *Children's Literature in the Classroom: Weaving "Charlotte's Web"* and, later, *Children's Literature in the Classroom: Extending "Charlotte's Web."*

Professor Hickman wrote seven books in all for middle-grade readers: three were Ohio-based, well-researched historical fiction, one was a fantasy novel and three were novels about growing up in small town Ohio. *Jericho*, one of the latter, won several awards in 1995. It received an Ohioana Book Award, was named a Boston Globe/Horn Book Honor Book and was a Notable Children's Trade Book in the Language Arts by the National Council of Teachers of English. In 1999, her book *Susannah* received a Society of Midland Authors Award. In 2002, she received the Arbuthnot Award from the International Reading Association, which honors college instructors of children's and young adult literature. For many years, Professor Hickman co-organized a prominent children's literature conference in Columbus. She worked with Faculty Emerita Rudine Sims Bishop to bring together educators, authors and book lovers who came from across the United States to attend the event.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. Janet H. Hickman its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

### **Vernal “Vern” Kenner**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 17, 2020, of Professor Vernal “Vern” Kenner, Faculty Emeritus in the Department of Mechanical and Aerospace Engineering in the College of Engineering.

Professor Kenner was a California native who joined the Department of Mechanical and Aerospace Engineering at Ohio State in the early 1980s. His background was in theoretical and experimental mechanics. Professor Kenner’s primary teaching assignments were in the core mechanics courses, allowing him to interact with many undergraduate students of the department. He also taught graduate courses on experimental mechanics and elasticity.

Professor Kenner conducted much of his sponsored research activity in collaboration with his colleague, Professor Carl Popelar. Some of their notable research includes investigations into the fracture and failure of plastic pipelines used in gas distribution.

Outside of his teaching and research duties, Professor Kenner was an avid golfer and pilot. He had a passion for aviation and was known for taking his V-Tail Bonanza on long flights across the United States, with the San Francisco Bay Area and the Grand Canyon being two of his favorite destinations. When possible, Professor Kenner would also fly his colleagues to the Winter Annual Mechanics Meetings.

Professor Kenner was an involved member of the Ohio State community. He was always willing to help organize and participate in departmental activities, such as picnics and intramural softball. He cared greatly for the students he taught and for the colleagues he worked alongside. He was known by many for his sense of humor, quick wit and easygoing nature. He is remembered as a dedicated and passionate educator and engineer.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Vernal Kenner its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

### **Sharron Martin Capen**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 28, 2020, of Dr. Sharron Martin Capen, Professor Emeritus in the College of Veterinary Medicine.

Professor Martin Capen received her Doctor of Veterinary Medicine degree from Ohio State in 1959, followed by a master’s degree in 1962. She was renowned as the College of Veterinary Medicine’s first female faculty member and full professor. She practiced small animal medicine with a special interest in dermatology and avian medicine. Professor Martin Capen was also the director of the college’s Raptor Rehabilitation Program. She passed away after a long struggle with Alzheimer’s disease.

Professor Martin Capen retired from Ohio State after 36 years of service as a faculty member in the Department of Veterinary Clinical Sciences. She was granted emeritus status in 1995 and received the College of Veterinary Medicine’s Distinguished Alumna Award in 1996. She and her husband, Dr. Charles Capen, were avid wildlife photographers and world travelers, visiting and photographing all seven continents.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. Sharron Martin Capen its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

### **Walter Timothy "Tim" Rhodus**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 18, 2020, of Walter Timothy "Tim" Rhodus, Professor Emeritus of Horticulture and Crop Science in the College of Food, Agricultural and Environmental Sciences.

Professor Rhodus served on the faculty from 1985 until he retired in 2019. His expertise focused on marketing and communications, especially within the agricultural context. He was a pioneer in the application of digital technologies for communication and a visionary when it came to information technology and its use in teaching and outreach. His contributions extended beyond his college and the university to national and international professional organizations, such as the American Society for Horticultural Science, and to the local communities, including local schools. He was a major contributor to the university's Exploring Learning Technologies community and participated in many university-wide organizations, including Faculty Senate.

His creative energy led to the development of some of the first university websites, to one of the earliest implementations of mobile devices in teaching and outreach, to the application of online resumes and portfolios for students, and to the integration of virtual reality experiences in teaching. He initiated the concept of horticulture in virtual perspective that stimulated countless colleagues and students to apply the emerging technologies to the myriad dimensions of applied plant science. He developed many web communication systems for scholarly organizations, such as ePortfolio Technologies, ePoster Technologies, Digital Badging Systems and Digital Evaluator Apps. A particularly notable contribution was the website PlantFacts that has been widely used as an educational resource by horticulture professionals and the general public.

His overall philosophy was encapsulated in his motto: "Information is not education." Professor Rhodus was a firm believer in harnessing the abundance of information available through digital means to serve a meaningful and life-long educational endeavor. As a consequence, he applied his knowledge and expertise to the development of innovative approaches to teaching, using his courses to prepare students for a world centered on constantly evolving digital technologies. Professor Rhodus contributed to the development and management of some of the first (and still ongoing) online certificate courses in the area of turf science. He led the way in preserving, photographing, archiving and cataloging the 700 folios of the Emmanuel Rudolph Collection of Botanical Illustrations held by the university's Chadwick Arboretum. And he was instrumental in developing a nationally renowned outreach program for professionals and practitioners in horticulture, BYGL (the Buckeye Yard and Garden onLine).

On behalf of the university community, the Board of Trustees expresses to the family of Professor Walter Timothy "Tim" Rhodus its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**George R. St. Pierre**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on March 4, 2020, of George R. St. Pierre, Distinguished Professor and Chair Emeritus of the Department of Materials Science and Engineering in the College of Engineering.

Professor St. Pierre served on the faculty from 1957 until he retired in 1992. His research on applications of physical chemistry in metallurgical and materials processing brought him international recognition and numerous awards. He published some 150 scholarly works in scientific literature as well as numerous technical reports for government and industry. He became a full professor in 1964 and served as associate dean of the Graduate School from 1964 to 1966. Professor St. Pierre served as chair of the Department of Metallurgical Engineering from 1984 to 1988. The boundary between traditional materials disciplines of metallurgy and ceramics was unnecessary and other such curricula in the world had changed their emphasis, names and degrees at this time. Under the direction of Professor St. Pierre, the Department of Metallurgical Engineering and Ceramics Engineering merged to encompass the broader spectrum of materials. He was the first chair of the newly reconfigured Department of Materials Science and Engineering from 1988 until his retirement.

Professor St. Pierre's teaching skill and commitment to students was honored throughout his career. He was a four-time recipient of Ohio State's student-driven Mars G. Fontana Teaching Award and received both the Alumni Award for Distinguished Teaching and Distinguished Scholar Award. The American Society for Metals gave him its Bradley Stoughton Outstanding Young Teacher award in 1961 and the Albert Easton White Distinguished Teacher Award in 1997. In 1988, he received the university's Presidential Professor Award. He was given an honorary Doctor of Science degree at the spring commencement in 1998.

Professor St. Pierre served his country and the field generously. He served an active duty tour in the Air Force Materials Laboratory before joining the faculty at Ohio State and was honorably discharged from the military four years later. He also served internationally on many university councils, professional society committees, government advisory panels and industrial consulting groups. He authored technical reports for government and industry in connection with contract research, consulting and committee assignments, including for the Office of Technology Assessment, the United States Congress and several other national studies. After his retirement from Ohio State, from April 1995 to May 1996, Professor St. Pierre served as Chief Scientist, Materials Directorate at Wright-Patterson Air Force Base, and then continued his participation in university programming until 2019.

On behalf of the university community, the Board of Trustees expresses to the family of Professor George R. St. Pierre its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**Thomas Maron Stephens**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 18, 2020, of Thomas M. Stephens, Professor Emeritus in the College of Education and Human Ecology.

Professor Stephens was a champion of public education and an advocate for children with disabilities in Ohio and nationwide. He specialized in preparing teachers of children and youth with learning and behavior disorders. He was dedicated to improving the lives of the most vulnerable — those with disabilities, without equal access to education and with psychological issues — as well as the gifted and talented.

He began his 60-year career as a schoolteacher after earning a Bachelor of Science at what is now Youngstown State University. Later, with a master's degree from Kent State University, he was a school psychologist for two Ohio counties and a clinical psychologist at Dayton State Hospital. During the Korean Conflict, he served briefly in the United States Army. Upon his honorable discharge, he joined the Ohio Department of Education, becoming the first director of its gifted and talented program. He was Ohio's first director of former President Johnson's Title One ESEA program and advised federal officials in the early years of the 1965 Elementary and Secondary Education Act.

Upon receiving a Doctor of Education degree from the University of Pittsburgh, Professor Stephens joined the faculty there, rising to associate professor. In 1970, he was recruited to join Ohio State, and under his watch as chair, the special education and applied behavior analysis programs flourished. At the same time, he also was executive director of the School Study Council of Ohio, serving for 23 years.

Professor Stephens leaves a rich legacy of scholarship, having authored or co-authored 16 textbooks and hundreds of journal articles. He led multiple regional and national organizations, including the Great Lakes Area Regional Center for Deaf-Blind Education. He co-founded the Higher Education Consortium of Special Education Programs and edited leading journals.

Through multiple grants, Professor Stephens created, implemented and evaluated model programs, supported a generation of graduate students and inspired faculty in their own projects. He consulted regularly with school principals and superintendents to improve assessment, planning, intervention and evaluation strategies for students with significant behavior disabilities and wrote authoritatively on administrative topics to advance integrative programs for such students. His 2019 book, *Interpersonal Matters: Three Lessons for School Superintendents*, provides practical relationship development tools to improve the function of public schools.

In his last years at Ohio State, Professor Stephens served as associate dean for research in the college, which showcased his keen administrative ability. In 1999, he was inducted into the college's Hall of Fame. Through 2005, he also directed grants for the University of Dayton, School of Education Research Center. As late as May 2020, despite significant health issues, he continued to offer his expertise by writing an essay on his view of public education in the wake of the COVID-19 pandemic.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Thomas M. Stephens its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

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### STRATEGIC COMPLETION PLAN

Resolution No. 2021-04

Synopsis: Approval of the 2020-2022 Strategic Completion Plan, is proposed.

WHEREAS Ohio Revised Code 3345.81 requires the Board of Trustees of each Ohio institution of higher education every two years to adopt a strategic completion plan designed to increase the number of degrees and certificates awarded to students; and

WHEREAS The Ohio State University Board of Trustees approved the 2018-2020 strategic completion plan on June 8, 2018; and

WHEREAS the university has updated the strategic completion plan through 2022:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the 2020-2022 Strategic Completion Plan.

(See Appendix X for background information, page XX)

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### FACULTY PERSONNEL ACTIONS

Resolution No. 2021-05

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the June 3, 2020, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

#### Appointments

Name: \*YIGIT AKIN  
Title: Associate Professor (Carter V. Findley Professorship in Ottoman and Turkish History)  
College: Arts and Sciences  
Term: August 15, 2020 through August 14, 2025

Name: PROSPER N. BOYAKA  
Title: Professor and Interim Chair (Stanton Youngberg Professorship of Veterinary Medicine)  
College: Veterinary Medicine  
Term: September 1, 2020 through June 30, 2024

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Name: TERESA A. BURNS  
Title: Assistant Professor (Bud and Marilyn Jenne Designated Professorship in Equine Clinical Sciences and Research)  
College: Veterinary Medicine  
Term: September 1, 2020 through June 30, 2024

Name: JIM LANDERS  
Title: Professor-Clinical (Harold L. and Audrey P. Enarson Professorship in Public Policy)  
College: John Glenn College of Public Affairs  
Term: September 1, 2018 through August 31, 2022

Name: \*JONDA C. MCNAIR  
Title: Professor (Charlotte S. Huck Professorship in Children's Literature)  
College: Education and Human Ecology  
Term: August 15, 2020 through August 14, 2025

Name: SARAH A. MOORE  
Title: Professor (Wolfe Associates Inc. Endowed Professorship in Canine Clinical and Comparative Medicine)  
College: Veterinary Medicine  
Term: September 1, 2020 through June 30, 2024

Name: ANDREW J. NIEHAUS  
Title: Professor-Clinical (Vernon L. Tharp Professorship in Food Animal Medicine)  
College: Veterinary Medicine  
Term: September 1, 2020 through June 30, 2024

Name: MATTHEW P. OHR  
Title: Professor-Clinical (Irene D. Hirsch Chair in Ophthalmology)  
College: Medicine  
Term: September 1, 2020 through June 30, 2024

Name: TIMUR P. SARAC  
Title: Professor (Luther M. Keith Professorship in Surgery)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

Name: LAURA E. SELMIC  
Title: Associate Professor (Teckie and Don Shackelford Chair in Canine Medicine)  
College: Veterinary Medicine  
Term: September 1, 2020 through June 30, 2024

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Name: RAMIRO E. TORIBIO  
Title: Professor (Trueman Chair in Equine Clinical Medicine and Surgery)  
College: Veterinary Medicine  
Term: September 1, 2020 through June 30, 2024

Name: YIPING YANG  
Title: Professor (Jeg Coughlin Chair in Cancer Research)  
College: Medicine  
Term: September 1, 2020 through June 30, 2024

\*New Hire

Reappointments

Name: RALPH S. AUGOSTINI  
Title: Professor-Clinical (Bob and Corrine Frick Chair in Cardiac Electrophysiology)  
College: Medicine  
Term: February 1, 2020 through June 30, 2024

Name: WILLIAM L. BELL  
Title: Professor-Clinical (Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy)  
College: Medicine  
Term: May 1, 2020 through June 30, 2021

Name: GAIL E. BESNER  
Title: Professor (H. William Clatworthy, Jr., Professorship in Pediatric Surgery)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

Name: PHILIP F. BINKLEY  
Title: Professor (James W. Overstreet Chair in Cardiology)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

Name: GREGORY CALDEIRA  
Title: Professor and Chair (Ann and Darrell Dreher Chair in Political Communication and Policy Thinking)  
College: Arts and Sciences  
Term: July 1, 2020 through June 30, 2024

Name: DAVID P. CARBONE  
Title: Professor (Barbara J. Bonner Chair in Lung Cancer Research)  
College: Medicine  
Term: October 1, 2020 through June 30, 2024

Name: JOHN CASTERLINE  
Title: Professor (Robert Lazarus Professorship in Population Studies)  
College: Arts and Sciences  
Term: July 1, 2019 through June 30, 2023

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Name: COLLEEN M. CEBULLA  
Title: Associate Professor (Torrence A. Makley Research Professorship)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

Name: DARWIN L. CONWELL  
Title: Professor (Dr. Floyd M. Beman Chair in Gastroenterology)  
College: Medicine  
Term: November 1, 2020 through June 30, 2024

Name: WILLIAM B. FARRAR  
Title: Professor (Dr. Arthur G. and Mildred C. James - Richard J. Solove  
Chair in Surgical Oncology)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

Name: ANDREW J. HENDERSHOT  
Title: Associate Professor-Clinical (Thomas F. Mauger and L. Carol  
Laxson Professorship for Ophthalmology Research)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

Name: RAY E. HERSHBERGER  
Title: Professor (Charles Austin Doan Chair of Medicine)  
College: Medicine  
Term: November 1, 2020 through June 30, 2024

Name: CHRISTOPHER HOCH  
Title: Assistant Professor (Endowed Chair for Director of The Ohio State  
University Marching Band)  
Title: Director of Marching and Athletic Bands  
College: Arts and Sciences  
Term: June 1, 2020 through June 30, 2024

Name: MARJEAN T. KULP  
Title: Professor (Distinguished Professor of Optometry and Vision Science)  
College: Optometry  
Term: July 1, 2020 through June 30, 2025

Name: CHERYL T. LEE  
Title: Professor and Chair (Dorothy M. Davis Chair in Cancer Research)  
College: Medicine  
Term: July 1, 2020 through June 30, 2024

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Name: RUSSELL R. LONER  
Title: Professor and Chair (Dardinger Family Endowed Chair in  
College: Oncological Neurosurgery)  
Term: Medicine  
July 1, 2020 through June 30, 2024

Name: ROBERT A. MAGNUSSEN  
Title: Associate Professor (Bruce and Susan Edwards Sports Medicine  
Endowed Professorship)  
College: Medicine  
Term: Medicine  
July 1, 2020 through June 30, 2024

Name: ERNEST L. MAZZAFERRI  
Title: Professor-Clinical (Charles A. Bush M.D. Professorship in  
Cardiovascular Medicine)  
College: Medicine  
Term: Medicine  
July 1, 2020 through June 30, 2024

Name: LAXMI S. MEHTA  
Title: Professor-Clinical (Sarah Ross Soter Endowed Chair for Women's  
Cardiovascular Health at OSU Heart Center)  
College: Medicine  
Term: Medicine  
July 1, 2020 through June 30, 2024

Name: ELECTRA D. PASKETT  
Title: Professor (Marion N. Rowley Chair in Cancer Research)  
College: Medicine  
Term: Medicine  
July 1, 2020 through June 30, 2024

Name: CYNTHIA J. ROBERTS  
Title: Professor (Martha G. and Milton Staub Chair for Research in  
Ophthalmology)  
College: Medicine  
Term: Medicine  
July 1, 2020 through June 30, 2024

Name: JULIA R. WHITE  
Title: Professor (Klotz Sisters Chair in Cancer Research)  
College: Medicine  
Term: Medicine  
July 1, 2020 through June 30, 2024

Extensions

Name: RUSTIN M. MOORE  
Title: Dean  
College: Veterinary Medicine  
Term: July 1, 2020 through December 31, 2020

(See Appendix X for background information, page XX)

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**APPROVAL OF FISCAL YEAR 2021  
CAPITAL INVESTMENT PLAN**

Resolution No. 2021-06

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2021 as proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2021; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2021, as described in the accompanying documents; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for university funds for any such projects must be submitted individually by the university for approval by the Board of Trustees, as provided for by board policy.

(See Appendix X for background information, page XX)

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**APPROVAL OF OHIO STATE ENERGY PARTNERS  
UTILITY SYSTEM CAPITAL IMPROVEMENT PLAN  
FOR FISCAL YEAR 2021**

Resolution No. 2021-07

Utility System Life-Cycle Renovation, Repair and Replacement Projects  
Utility System Expansion and Extension Projects  
Energy Conservation Measure Projects

Synopsis: Authorization and acceptance of the Ohio State Energy Partners LLC fiscal 2021 capital improvement plan and authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires the concessionaire, Ohio State Energy Partners LLC, ("OSEP") to annually submit a plan for utility system capital improvement projects for university approval; and

WHEREAS the plan includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2020; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvements, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Compliance & Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and authorizes Ohio State Energy Partners LLC to proceed with the fiscal year 2021 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix X for background information, page XX)

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**APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

Resolution No. 2021-08

**APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
Morehouse – Chiller and Electrical Distribution Phase 2

Synopsis: Authorization to increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to increase professional services contracts and construction contracts for the following project; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Morehouse – Chiller and Electrical Distribution Phase 2	\$0.1M	\$0.6M	\$0.7M	Auxiliary Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Compliance and Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to increase professional services and construction contracts for the project listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

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**APPROVAL FOR SALE OF REAL PROPERTY**

Resolution No. 2021-09

0.1+/- ACRES ON BARRYS RIDGE ROAD,  
CALDWELL, NOBLE COUNTY, OHIO

Synopsis: Authorization to sell real property located along Barrys Ridge Road, Caldwell, Noble County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to sell approximately 0.1 acres of unimproved real property located along Barrys Ridge Road in Caldwell, Ohio, identified as a portion of Noble County, parcel number 070021430000 and adjacent to the College of Food, Agricultural and Environmental Sciences Unit 1, Eastern Agricultural Research Station; and

WHEREAS the property is deemed excess and sale of the property will not affect the Research Station operations:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

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**APPROVAL FOR ROADWAY EASEMENT**

Resolution No. 2021-10

**ARTHUR ADAMS DRIVE BETWEEN LANE AVENUE AND NORTH STAR ROAD  
IN COLUMBUS, FRANKLIN COUNTY, OHIO**

Synopsis: Approval to grant a 25-year easement to the City of Upper Arlington for an access road across Arthur E. Adams Drive between Lane Avenue and North Star Road, Columbus, Franklin County, Ohio, is proposed.

WHEREAS the City of Upper Arlington has requested an easement for an access road across existing portions of Arthur E. Adams Drive and plans to extend the access road to North Star Road; and

WHEREAS the access road would support development and construction of the roadway along the southern border of retail properties located at the southeast corner of North Star Road and Lane Avenue; and

WHEREAS the City of Upper Arlington will be responsible for the costs and expenses of and the ongoing operation and maintenance of the access road:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to affect the grant of the easement upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

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**APPROVAL FOR RECOGNITION, NON-DISTURBANCE  
AND ATTORNMENT AGREEMENT**

Resolution No. 2021-11

**LANE AVENUE AND CARMACK ROAD  
COLUMBUS, FRANKLIN COUNTY, OHIO**

Synopsis: Approval to enter into a Recognition, Non-Disturbance and Attornment Agreement between The Ohio State University and Andelyn Biosciences, Inc., is proposed.

WHEREAS Andelyn will be developing and operating a facility for research and manufacturing of medical, biotechnology and pharmaceutical materials for gene and cell-based therapies; and

WHEREAS the subject Development Parcel is located at the southwest corner of Lane Avenue and Carmack Road, Columbus, Ohio; and

WHEREAS this resolution affirms that the intended use by Andelyn is consistent with the uses specified in the Development Agreement and approves continued authority to take

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actions in support of the development; and

WHEREAS The Ohio State University has approved a ground lease of 7.8 +/- acres of unimproved real property located at the southwest corner of Lane Ave and Carmack Road, Columbus, Ohio (Development Parcel), to the Science and Technology Campus Corporation (SciTech); and

WHEREAS the Development Parcel is subject to a certain Development Agreement, dated May 28, 1998 and as amended, which provides that the university desires to foster and encourage research and education linkages with business, government entities and nonprofit organizations to increase the range of educational experiences available to students, increase research support from industry, provide greater economic enrichment and development within Ohio and enhance the university's pre-eminence as a major research organization (Development Agreement Mission); and

WHEREAS SciTech seeks to sublease the Development Parcel to Andelyn Biosciences, Inc., for the purpose of making improvements to be used for research, development and commercial grade manufacturing activities of biotechnology and pharmaceutical materials and products for gene and other cell-based therapies and any other uses directly related thereto; and

WHEREAS the long-term ground lease of the Development Parcel to SciTech and sublease to Andelyn Biosciences, Inc., is in the best interest of the university:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the proposed development and the anticipated use of the premises by sublessee Andelyn Biosciences, Inc., is recognized as consistent with the Development Agreement, will advance the Development Agreement Mission and has accordingly been considered in the authorization of a prime lease with SciTech.

(See Appendix X for background information, page XX)

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**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2021-12

**BETWEEN THE OHIO STATE UNIVERSITY  
AND RAEMELTON THERAPEUTIC EQUESTRIAN CENTER INC.**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Raemelon Therapeutic Equestrian Center Inc., an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill for improvements and renewal of several facilities, is proposed.

WHEREAS The Ohio State University was allocated \$90,000 in the 2019-20 State Capital Bill that is specifically designated for use by Raemelon; and

WHEREAS Raemelon will utilize the funds for the construction and renewal of facilities, greenhouse and equine therapy space in Mansfield, Ohio; and

WHEREAS The Ohio State University has an opportunity to expand its partnerships and activities in the Mansfield area and would benefit from having a space locally to support a variety of engagements; and

WHEREAS Raemelton commits to offering internships to Ohio State students as well as to making the space in Raemelton facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the Raemelton facility for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Raemelton only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of Raemelton space will promote the university's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to Raemelton, the Ohio Department of Higher Education requires that a JUA between the university and Raemelton be signed to document the value of the appropriation to Ohio State and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the JUA containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

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**APPROVAL OF TALENT, COMPENSATION & GOVERNANCE  
COMMITTEE CHARTER**

Resolution No. 2021-13

Synopsis: Approval of Talent, Compensation & Governance Committee Charter, which will supersede and replace the Talent & Compensation Committee Charter and the Governance Committee Charter, is proposed.

WHEREAS the Board of Trustees may adopt individual committee charters, consistent with committee descriptions, that set forth further information and definition regarding the committee's charge, committee composition, or the delegated authority and responsibilities of each committee; and

WHEREAS the delineation and description of each committee function will enable the board to be more effective in the execution of its duties and responsibilities; and

WHEREAS the Board of Trustees combined the Talent & Compensation Committee and the

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Governance Committee and created a Talent, Compensation & Governance Committee of the board effective August 30, 2019; and

WHEREAS section 3335-1-02(C)(1)(d) of the *Bylaws of the Ohio State University Board of Trustees* sets forth the description of the Board of Trustees' Talent, Compensation & Governance Committee; and

WHEREAS the Talent, Compensation & Governance Committee has developed a proposed charter, consistent with that description, that reflects its status as a standing committee of the Board of Trustees, and that charter has been fully reviewed by the committee; and

WHEREAS the Board of Trustees desires to supersede and replace the Talent & Compensation Committee Charter adopted November 6, 2015, and the Governance Committee Charter adopted February 1, 2013, with the attached Talent, Compensation & Governance Committee Charter dated August 27, 2020; and

WHEREAS the Talent, Compensation & Governance Committee shall be governed by the rules set forth in this Talent, Compensation & Governance Committee Charter:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Talent, Compensation & Governance Committee Charter dated August 27, 2020.

(See Appendix X for background information, page XX)

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**AMENDMENTS TO THE BYLAWS OF  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2021-14

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Board of Trustees*, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place on June 3, 2020:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*.

(See Appendix X for background information, page XX)

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**RATIFICATION OF COMMITTEE APPOINTMENTS 2020-2021**

Resolution No. 2021-15

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2020-2021 are as follows:

**Academic Affairs, Student Life & Research:**

Brent R. Porteus, Chair  
Cheryl L. Krueger  
Abigail S. Wexner  
Hiroyuki Fujita  
Alan A. Stockmeister  
Elizabeth P. Kessler  
Jeff M.S. Kaplan  
Anand Shah  
Susan Olesik (faculty member)  
Gary R. Heminger (ex officio)

**Advancement:**

Erin P. Hoeflinger, Chair  
Alan A. Stockmeister, Vice Chair  
Cheryl L. Krueger  
Abigail S. Wexner  
Craig S. Bahner  
Thomas M. Murnane  
Catherine Baumgardner (Alumni Assn member)  
Janelle Jordan (Alumni Assn member)  
Alec Wightman (Foundation Board member)  
Anne Klamar (Foundation Board member)  
Gary R. Heminger (ex officio)

**Wexner Medical Center:**

Leslie H. Wexner, Chair  
Abigail S. Wexner  
Cheryl L. Krueger  
Hiroyuki Fujita  
John W. Zeiger  
Stephen D. Steinour  
Robert H. Schottenstein  
W.G. Jurgensen  
Cindy Hilsheimer  
Gary R. Heminger (ex officio, voting)  
**KRISTINA M. JOHNSON (ex officio, voting) – effective September 1, 2020**  
Harold L. Paz (ex officio, voting)  
Bruce A. McPheron (ex officio, voting)  
Michael Papadakis (ex officio, voting)

**Audit, Compliance & Finance:**

John W. Zeiger, Chair  
Brent R. Porteus  
Erin P. Hoeflinger  
Alexander R. Fischer  
Hiroyuki Fujita  
Elizabeth P. Kessler  
Lewis Von Thaeer  
Jeff M.S. Kaplan  
James D. Klingbeil  
Amy Chronis  
Gary R. Heminger (ex officio)

**Talent, Compensation & Governance:**

Hiroyuki Fujita, Chair  
Lewis Von Thaeer, Vice Chair  
Erin P. Hoeflinger  
John W. Zeiger  
Elizabeth P. Kessler  
Jeff M.S. Kaplan  
Gary R. Heminger (ex officio)

**Master Planning & Facilities:**

Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Brent R. Porteus  
Anand Shah  
Robert H. Schottenstein  
Gary R. Heminger (ex officio)

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**UNIVERSITY FOUNDATION REPORT**

Resolution No. 2021-16

Synopsis: Approval of the University Foundation Report as of July 31, 2020, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of two (2) endowed professorships: the John W. Wilkins Endowed Professorship of Physics, and The John I. Makhoul Professorship in Electrical and Computer Engineering; one (1) endowed professorship fund: the Centennial Endowed Professor of Nursing Fund; and twenty-one (21) additional named endowed funds; (ii) the revision of seven (7) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of July 31, 2020.

(See Appendix X for background information, page XX)

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**NAMING OF BAGNOLI FAMILY TOWER AT OHIO STADIUM**

Resolution No. 2021-17

IN THE DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming the northeast tower at Ohio Stadium, located at 411 Woody Hayes Drive, is proposed.

WHEREAS the Ohio Stadium is one of the most recognizable landmarks in all of college athletics, built in 1922 and renovated in 2001; and

WHEREAS the Ohio Stadium continues to advance Ohio State's athletic reputation and helps attract and retain the best prospective student-athletes; and

WHEREAS Dr. Vivian von Gruenigen and Dr. Dominic J. Bagnoli, Jr. have provided significant contributions to the Department of Athletics to support the men's football program and all student-athletes who train and compete in the Athletics District; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Dr. Vivian von Gruenigen and Dr. Dominic J. Bagnoli, Jr.'s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned tower be named Bagnoli Family Tower for the life of the physical facility.

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**NAMING OF THOMAS W. AND ELEANORE A. SHULMAN LOBBY**

Resolution No. 2021-18

**AT THE TY TUCKER TENNIS CENTER  
IN THE DEPARTMENT OF ATHLETICS**

Synopsis: Approval for naming the lobby at the Ty Tucker Tennis Center, located within the Athletics Districts on The Ohio State University Columbus campus, is proposed.

WHEREAS the Ty Tucker Tennis Center will provide the men's and women's tennis programs with a state-of-the-art practice and competition facility, offices and other spaces for student-athletes; and

WHEREAS the Ty Tucker Tennis Center will allow the Ohio State men's and women's tennis teams to excel in education, recruiting, training and competition, and it will result in increased student-athlete success; and

WHEREAS through generous philanthropy to the Department of Athletics, Eleanore A. and Thomas W. Shulman have made a lasting impact at The Ohio State University by creating opportunities for outstanding tennis student-athletes to hone their talents; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Eleanore A. and Thomas W. Shulman's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned lobby be named Thomas W. and Eleanore A. Shulman Lobby for the life of the physical facility.

\*\*\*  
**NAMING OF THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER  
SERVICE BOARD CONFERENCE ROOM**

Resolution No. 2021-19

IN THE JAMESON CRANE SPORTS MEDICINE INSTITUTE  
WEXNER MEDICAL CENTER

Synopsis: Approval for the naming of the conference room (Room 3202) in the Jameson Crane Sports Medicine Institute, located at 2835 Fred Taylor Drive, is proposed.

WHEREAS the Jameson Crane Sports Medicine Institute is the Midwest's largest and most advanced sports medicine facility, serving as the home of innovation and discovery in helping people improve their athletic performance, recover from injury and prevent future injuries; and

WHEREAS the Institute's research is focused on learning what causes athletic injuries, developing preventive interventions and enhancing how we get patients back to an active lifestyle, relying on a collaborative effort between engineers, athletic trainers, physical therapists, physicians and coaches; and

WHEREAS the Ohio State University Wexner Medical Center Service Board has provided significant contributions to the Jameson Crane Sports Medicine Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the Ohio State University Wexner Medical Center Service Board's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned conference room (Room 3202) be named the Ohio State University Wexner Medical Center Service Board Conference Room for the life of the current facility.

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**NAMING OF INTERNAL SPACES**

Resolution No. 2021-20

IN THE OPTOMETRY CLINIC AND HEALTH SCIENCES FACULTY OFFICE BUILDING

Synopsis: Approval for naming of internal spaces in the Optometry Clinic and Health Sciences Faculty Office Building, located at 1664 Neil Avenue, is proposed.

WHEREAS the College of Optometry is dedicated to recruiting and developing the future leaders, the next generation of professors, and the most successful practitioners in the country; and

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WHEREAS in addition to patient care facilities, the Optometry Clinic and Health Sciences Faculty Office Building will include clinical faculty offices and open workspaces; and

WHEREAS current and future Optometry services have moved from Fry Hall to the new Optometry Clinic and Health Sciences Faculty Office Building and students, faculty and patients will be using this new clinic for decades to come; and

WHEREAS the donors listed below have provided significant contributions to support the College of Optometry and the Optometry Clinic and Health Sciences Faculty Office Building; and

- Dr. Kathleen Murphy
- HOYA Vision Care
- Bad Habits Band - The Eye Docs of Rock
- Optometry Alumni Society
- Optometric Educators, Inc.
- Dr. Jim Bieber
- Dr. Jen Mattson
- Ms. Cary Boyd
- Eye Love Cares - Drs. Jenna and Travis Zigler
- Dr. Dawn Hartman and Dr. Richard Orlando
- Dr. Jason Miller and Dr. San San Cooley
- Multiple Gifts Coordinated by Dr. Bob Newcomb
- Multiple Gifts Coordinated by Dr. Andy Feltz
- Class of 2020 and Friends
- Dr. Susan Gromacki Lathrop
- Drs. Dave & Staci Anderson
- Dr. Ronald Ling and Mrs. Caron Lau
- Multiple Gifts Coordinated by Dr. Sarah Watkins - Class of 2006
- Dr. Yoongie Min
- Dr. Jeff Timko
- Dr. Matt Ingram
- Dr. Terry Bolen
- Dr. Bryan Heitmeyer
- Dr. Tim Fries
- Multiple Gifts Coordinated by Dr. Richard Lodwick
- Dr. Daniel Runyan
- Dr. Jeff Ahrns, Dr. Brian Armitage, and Dr. Bruce Manning
- Dr. Terri Gossard
- Dr. Scott Bowser
- Dr. Frank Tangeman
- Dr. Bob Layman
- Dr. Bill Thomas
- Multiple Gifts Coordinated by Dr. Katie Greiner - Class of 2009
- Dr. Lee Halsted
- Dr. John Conrad
- Multiple Gifts from the Class of 1981
- Dr. D. Blair Harrold
- Multiple Gifts Coordinated by Dr. Julie Miavez - Class of 1990
- Dr. Ralph Williams, Dr. Khristopher Ballard, Dr. Leah McConnaughey

- Dr. Richard Hill
- Ohio Optometric Association
- Dr. Ron Cooke
- Dr. Wayne Collier

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the aforementioned internal spaces be named the following:

- Kathleen A. Murphy, OD Reception & Patient Waiting Area (1001)
- HOYA Vision Care Eyewear Gallery (1030)
- Bad Habits - "The EyeDocs of Rock" Faculty, Staff and Student Lounge (1100)
- The Ohio State University College of Optometry Alumni Society Waiting Room (2001)
- Optometric Educators, Inc. Binocular Vision/Pediatric Service Consultation Room (2018)
- Janet P. Bieber Binocular Vision/Pediatric Service Exam Room (2020)
- Galloway Eye Care Binocular Vision/Pediatric Service Exam Room (2022)
- Dr. Roger G. Boyd, OD Binocular Vision/Pediatric Service Exam Room (2034)
- Eye Love Cares Foundation Advanced Ocular Care Service Consultation Room (2069)
- Andrea Blanton Advanced Ocular Care Service Exam Room (2073)
- Dr. Jason Miller & Dr. San-San Cooley Advanced Ocular Care Service Exam Room (2080)
- Columbus and Chillicothe VA Residents 1981-1997 Advanced Ocular Care Service Exam Room (2082)
- Rich Bell, OD Advanced Ocular Care Service Exam Room (2084)
- Jeanne Danker Advanced Ocular Care Service Exam Room (2086)
- Dr. Susan Gromacki Lathrop, OD, MS and Dr. Scott D. Lathrop Contact Lens Service Exam Room (3017)
- Drs. Dave and Staci Anderson Primary Vision Care Service Consultation Room (3019)
- The Hawaii Room Contact Lens Service Exam Room (3019)
- The Optometry Class of 2006 Contact Lens Service Exam Room (3024)
- Northwest Vision Center Contact Lens Service Exam Room (3026)
- Dr. Jeff Timko and Katie Timko Contact Lens Service Exam Room (3027)
- Dr. Matthew and Cara Ingram Contact Lens Service Exam Room (3029)
- Terry L. Bolen, OD Contact Lens Service Exam Room (3035)
- Lorraine and Marvin Heitmeyer Contact Lens Service Exam Room (3036)
- Stephanie Renee (Fries) Hoover Primary Vision Care Service Exam Room (3044)
- Dr. Lyle AJ Gassmann Primary Vision Care Service Exam Room (3048)
- Dr. Daniel M. Runyan Primary Vision Care Service Exam Room (3050)
- Bruce Manning, OD, Brian Armitage, OD, Jeff Ahrns, OD Primary Vision Care Service Exam Room (3060)

- Terri Gossard, OD/MS Primary Vision Care Service Exam Room (3062)
- Scott A. Bowser, OD and Family Primary Vision Care Service Exam Room (3064)
- Dr. Frank and Deborah Tangeman Primary Vision Care Service Exam Room (3067)
- Dr. and Mrs. Robert C. Layman Primary Vision Care Service Exam Room (3069)
- William B. Thomas, OD Primary Vision Care Service Exam Room (3070)
- The Optometry Class of 2009 Primary Vision Care Service Exam Room (3072)
- Dr. Lee Halsted, OD Primary Vision Care Service Exam Room (3074)
- Jim Noe Primary Vision Care Service Exam Room (3075)
- Dr. Jack King Primary Vision Care Service Exam Room (3077)
- D. Blair Harrold, OD Primary Vision Care Service Exam Room (3080)
- The Optometry Class of 1990 Primary Vision Care Service Exam Room (3082)
- Hillsboro Family Vision Waiting Room (3001, 3010, 3010A)
- Dr. and Mrs. Richard M. Hill Contact Lens Service Consultation Room (3018, 3018A)
- Ohio Optometric Association Main Clinic Elevator (X125E, X126E)
- Ronald Cooke, O.D. All Access Elevator (X127E, X128E)
- Herbert and Frieda Collier Binocular Vision/Pediatric Service Wing (X205C)

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### **NAMING OF MULTIPLE SPACES IN POSTLE HALL**

Resolution No. 2021-21

#### **COLLEGE OF DENTISTRY**

Synopsis: Approval for the naming of multiple spaces in Postle Hall, located at 305 West 12th Avenue, is proposed.

WHEREAS for more than 125 years, the College of Dentistry has embraced its public purpose of educating exceptionally capable and compassionate dentists, providing care to patients, conducting research at the forefront of dentistry and oral health, and serving the community; and

WHEREAS the transformative renovation of Postle Hall includes high-tech classrooms, simulation laboratories, student practice space, and surgery clinics to expand the College's position as a national leader in dental education, research, and patient care; and

WHEREAS the donors listed below have provided significant contributions to support the College of Dentistry; and

- Ohio Dental Association
- Dr. Richard W. Bowen
- Dr. Robert & Anita Rankin
- Columbus Dental Society

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic

support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the aforementioned spaces be named the following:

- Ohio Dental Association Elevator Lobby (Room X302L)
- Bowen Legacy Dental - Robert K. Bowen, DDS, Richard W. Bowen, DDS, & Taryn Bowen Gehlert, DDS Student Clinic Operatory (Room 3319-02)
- Dr. Robert & Anita Rankin Student Clinic Operatory (Room 3319-04)
- Columbus Dental Society Student Clinic Operatory (Room 4319-02)

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### **APPROVAL OF FISCAL YEAR 2021 OPERATING BUDGET**

Resolution No. 2021-22

Synopsis: Approval of the operating budget for the fiscal year ending June 30, 2021, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2020 and 2021, including funding levels for state institutions of higher education, has been signed into law; and

WHEREAS tuition and fee levels for the Columbus and regional campuses for the fiscal year ending June 30, 2021, were approved at the June 3, 2020 Board of Trustees meeting; and

WHEREAS the administration now recommends approval of the FY2021 operating budget for the university for the fiscal year ending June 30, 2021:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's operating budget for the fiscal year ending June 30, 2021, as described in the accompanying Fiscal 2021 Financial Plan for the fiscal year ending June 30, 2021, with authorization for the President to make expenditures within the projected income.

(See Appendix X for background information, page XX)

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### **APPROVAL OF EXPENSE REPAYMENT ENDOWMENT FUND**

Resolution No. 2021-23

Synopsis: Approval of the Expense Repayment Endowment Fund, is proposed.

WHEREAS the university has incurred or will incur expenses, some of which shall be necessary to pay via either a significant one-time lump sum payment or significant anticipated periodic payments ("Lump Sum Expenses"); and

WHEREAS the university desires to invest operating funds of the university from time to time for long-term investment in order to defray Lump Sum Expenses when due; and

August 10-27, 2020, Board of Trustees meetings

WHEREAS the university desires to establish a new endowment fund with such operating funds for the purpose described above:

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby approves the establishment of the Expense Repayment Endowment Fund as of August 27, 2020.

(See Appendix X for background information, page XX)

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**APPROVAL OF NON-RESIDENT SURCHARGE WAIVER  
FOR SELECT GRADUATE STUDENTS WITH  
BACCALAUREATE DEGREES FROM INSTITUTIONS  
WITHIN OHIO BEGINNING SPRING SEMESTER 2021**

Resolution No. 2021-24

Synopsis: Approval of non-resident surcharge decrease for select graduate students with baccalaureate degrees from institutions within Ohio, is proposed.

WHEREAS the university is committed to providing a quality and affordable education and services to its graduate students; and

WHEREAS the Board of Trustees of The Ohio State University annually adopts tuition and mandatory fees and an out-of-state surcharge for graduate students on all campuses; and

WHEREAS in an attempt to meet state economic development and educational attainment goals, retain talent in the state of Ohio, and to increase graduate enrollment, out-of-state students who have attained a baccalaureate degree from an institution within the state of Ohio and are enrolled in select graduate programs with specific graduate comprehensive tuition rates, excluding professional and online programs, will receive a waiver of all but \$5.00 per semester of the standard non-resident surcharge; and

WHEREAS a list of these select graduate programs is included in the attached appendix; and

WHEREAS §381.170 of Am. Sub. House Bill 166 of the 133rd General Assembly requires any waiver of tuition for a student, or class of students, not otherwise permitted by law at a state- assisted institution of higher education, be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS a request will be made to the Chancellor of the Ohio Department of Higher Education for approval of a change to the non-resident surcharge for out-of-state students who have attained a baccalaureate degree from an institution within the state of Ohio and are enrolled in a non-professional graduate or online program:

NOW THEREFORE

BE IT RESOLVED, That, beginning Spring semester 2021, the Board of Trustees of The Ohio State University authorizes the administration to offer a waiver of all but \$5.00 per

semester of the standard non-resident surcharge to non-Ohio-resident students who completed their bachelor's degrees in Ohio and are enrolled in the select graduate programs; and

BE IT FURTHER RESOLVED, That the administration will seek prior approval from the Chancellor of the Ohio Department of Higher Education for the associated fee waiver, as required by law.

(See Appendix X for background information, page XX)

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**CHARTER FOR THE INTERNAL AUDIT DEPARTMENT**

Resolution No. 2021-25

Synopsis: Approval of the amended and updated charter for the Internal Audit Department is proposed.

WHEREAS in November 2004 the Board of Trustees adopted a charter for the Internal Audit Department; and

WHEREAS in January 2015 the Board of Trustees last adopted an amended and updated charter; and

WHEREAS to ensure comprehensive oversight of the university's Internal Audit Department and university's operations through the adoption of best practices, it is important to update the charter for the university's Internal Audit Department periodically:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amended and updated charter for the university's Internal Audit Department.

(See Appendix X for background information, page XX)

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**PERSONNEL ACTIONS**

Resolution No. 2021-26

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the June 3, 2020, meeting of the board, including the following appointments and contract updates:

Appointment

Name:	Kristina M. Johnson
Title:	President
Unit:	The Ohio State University
Term:	September 1, 2020 – August 31, 2025

Name: Carol R. Bradford  
Title: Dean  
Title: Leslie H. and Abigail S. Wexner Dean's Chair in Medicine  
Unit: College of Medicine  
Title: Vice President of Health Sciences  
Unit: Wexner Medical Center  
Term: October 1, 2020 – September 30, 2025

*Note: Dr. Carol Bradford holds a Visiting Professor appointment in the Department of Otolaryngology. Her appointment as a tenured Professor in Otolaryngology will come forward for approval at the November Board of Trustees meeting.*

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### **PRESIDENTIAL REVIEW AND COMPENSATION**

Resolution No. 2021-27

Synopsis: Approval of President Drake's review and compensation is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS under the terms of President Drake's letter of offer, the president shall be eligible for a contractually required annual performance award as determined by the Board of Trustees; and

WHEREAS pursuant to its charter, the Talent, Compensation & Governance Committee has reviewed the performance of the president for fiscal year 2020; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent, Compensation & Governance Committee to review and approve an annual performance award for the president, subject to ratification by the committee and the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a contractually required annual performance award for the president of \$133,792 which amounts to 15% percent of his annual base salary.

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### **APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

Resolution No. 2021-39

**APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
Wexner Medical Center Inpatient Hospital

Synopsis: Authorization to increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to increase professional services contracts and construction contracts for the following project; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Wexner Medical Center Inpatient Hospital	\$58.1M	\$1,634.7M	\$1,692.8M	Auxiliary Funds University Debt Fundraising

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and is before the University Board of Trustees for approval on August 27, 2020; and

WHEREAS the Fiscal Year 2021 CIP includes the remaining funding requested for the Wexner Medical Center Inpatient Hospital; and

WHEREAS approval for professional services and construction for the Wexner Medical Center Inpatient Hospital is needed to advance this strategically important project; and

WHEREAS the University Board of Trustees has reviewed the project listed above for alignment with all applicable campus plans and guidelines, financial plans and the strategic plan:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to increase professional services and construction contracts for the project listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

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Mr. Heminger:

Thank you, Dr. Johnson. First, we will hold a separate vote that includes item No. 4, Approval of the Fiscal Year 2021 Capital Investment Plan; item No. 9, Approval for a Recognition, Non-Disturbance and Attornment Agreement; and item No. 24, Personnel Actions. Please note that Mrs. Wexner, Mr. Fischer and Mr. Von Thaer have all been advised to abstain.

Upon the motion of Mr. Heminger, seconded by Dr. Fujita, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Heminger, Mr. Porteus, Mrs. Hoefflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson and Mr. Shah. Mrs. Wexner, Mr. Fischer and Mr. Von Thaer abstained. Ms. Krueger was not present for this vote.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. Now we will vote on the remainder of the items listed on the consent agenda.

Upon the motion of Mr. Heminger, seconded by Mrs. Wexner, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mrs. Wexner, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thae, Mr. Kaplan, Mr. Kiggin, Mrs. Harsh, Dr. Wilkinson and Mr. Shah. Ms. Krueger was not present for this vote.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. The next meetings of the Board of Trustees will take place Wednesday, November 18 and Thursday, November 19. Is there any other business to come before this board? Hearing none, this meeting is adjourned. Thank you everyone.

The meeting adjourned at 4:00 p.m.

Attest:

Gary R. Heminger  
Chairman

Jessica A. Eveland  
Secretary