

June 3, 2020, Board of Trustees meeting

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FIVE HUNDRED AND SIXTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 3, 2020

The Board of Trustees met on Wednesday, June 3, 2020, virtually and in Pfahl Hall Conference Center in Columbus, Ohio, pursuant to adjournment.

\*\*

\*\*

\*\*

Minutes of the last meetings were approved.

June 3, 2020, Board of Trustees meeting

Chairman Gary R. Heminger called the meeting of the Wexner Medical Center Board to order on Wednesday, June 3, 2020 at 8:04 a.m.

Members Present (in-person): Gary R. Heminger (ex officio), Hiroyuki Fujita, John W. Zeiger, Michael V. Drake (ex officio)

Members Present (online): Leslie H. Wexner, Abigail S. Wexner, Cheryl L. Krueger, Stephen D. Steinour (joined late), Robert H. Schottenstein, W.G. "Jerry" Jurgensen, Cindy Hilsheimer, Harold L. Paz (ex officio), Bruce McPheron (ex officio), Michael Papadakis (ex officio)

\*\*\*

### **WEXNER MEDICAL CENTER BOARD**

Ms. Eveland:

Good morning. I would like to convene our Wexner Medical Center Board meeting and note that a quorum is present.

Before we get started, I want to point out that the public session of this meeting is being recorded and livestreamed by WOSU. Additionally, we are following the guidance outlined by the Ohio Attorney General's office in March that allows for virtual public meetings during these unusual times. To that end, a few quick reminders: to everyone on Zoom, please ensure you are on mute if you are not speaking so we can avoid any background noise. As we move through our agenda today, if you would like to speak, please remember to identify yourself first for the record. To those here in the room, please speak directly into the mics or else our Zoom guests will not be able to hear you.

With that, the minutes of the February 26, 2020, meeting of the Wexner Medical Center Board were distributed to all members. If there are no additions or corrections, the minutes are approved as distributed. Hearing none, I will turn to Hal Paz for the Chancellor's report.

Dr. Paz:

Thank you very much. I'd like to start the meeting by saying a few words about George Floyd's horrific death last week. I'm heartbroken about what happened in Minneapolis and the anger and sadness that so many of us are feeling as evidenced by the protests throughout the nation the past several days. These expressions are a reminder that we still have much more work to do to overcome the racism and injustices that permeate our communities.

Our work here at the Wexner Medical Center is vitally important in that regard. I said in my letter to our faculty, students and staff over the weekend, improving lives is the foundation of what we do, and our shared values are making us who we are. Our strength as an organization is rooted in our commitment to living these values.

At this defining moment for our community and our nation's history, it is especially important we commit to valuing each other with respect to fairness as we work to eliminate health disparities in our own cities.

June 3, 2020, Board of Trustees meeting

I'm enormously proud of our work in the community, particularly on our recent initiatives related to COVID-19, such as the distribution of care kits into our communities. I still know there is more we can and must do. We're committed to finding a solution and we'll be working with our community leaders as well our steering committee in the days ahead to identify and implement ways to address these issues.

Before we recess into executive session I'd like to take a moment to express my deep appreciation and gratitude for the contributions and sacrifices of so many individuals and groups as we've dealt with a pandemic that turned our world upside down in so many ways. It's staggering to think how much the world has changed since the board met last in February, when at the time there was not a single confirmed case of COVID-19 in the entire state of Ohio.

First and foremost, I would like to thank our front line clinical staff – our nurses, physicians, respiratory therapists, medical assistants and others who made such a tremendous sacrifice while continuing to provide such outstanding care for all of our patients. I would also like to express my appreciation for our employees who are redeployed to new units or roles, whether they were in different clinical settings or helping our staff deal with the COVID-19 outbreak, as well as working in our call center, our swabbing stations, our visitor and temperature checkpoints and countless other areas to help the medical center and our university prepare for and face this pandemic.

I would also like to thank our faculty and staff who have been working from home, finding ways to keep us moving forward as an institution while having to work remotely. And I'd also like to recognize our resilient students who swiftly and successfully transitioned to a virtual-only learning environment and who also sought out ways they could continue to contribute from home. And, of course, I would like to acknowledge the overwhelming support from our community. We are so grateful for the letters they sent, the signs they made, the food and meals they provided and the financial contributions they made. Our faculty and staff could feel the community's support behind them, and it really made a difference. Thank you.

Now, as the state continues to reopen and as we move forward with this next chapter of the COVID-19 pandemic, still very much a part of our lives, that same spirit of collaboration and togetherness will fuel our recovery. Our community has been there for us and we will continue to be there for them. We will continue to provide the same outstanding patient care we have long been known for and we will provide our patients with unparalleled experience in a setting that is among the very safest in the world. We will ensure that telehealth is part of the new normal as a way to provide our patients with greater and more flexible options for care and to meet them where they are, beginning in their own homes. And finally, rooted in our values, we will continue to invest in our local communities, and we will increase our efforts to address social determinants of health including racism that lead to poor health outcomes and shortened life spans.

Thank you very much. Jessie, I'll turn it back over to you.

June 3, 2020, Board of Trustees meeting

Ms. Eveland:

Thank you, Dr. Paz. At this time, I will now entertain a motion for the board to recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters involving the appointment, promotion, employment and compensation of public officials, and to consult with legal counsel regarding pending or imminent litigation, which are required to be kept confidential under Ohio law. May I have a motion?

Upon the motion of Mr. Zeiger, seconded by Dr. Fujita, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Wexner Medical Center Board members Mr. Papadakis, Dr. McPheron, Dr. Paz, Dr. Drake, Ms. Hilsheimer, Mr. Jurgensen, Mr. Schottenstein, Mr. Zeiger, Dr. Fujita, Ms. Krueger, Mrs. Wexner, Mr. Heminger and Mr. Wexner. Mr. Steinour was absent.

Ms. Eveland:

Motion carries. We are recessed.

The Wexner Medical Center Board entered executive session at 8:12 a.m. and the meeting adjourned at 10:10 a.m.

\*\*\*

### **ANNOUNCEMENT OF THE 16TH PRESIDENT OF THE OHIO STATE UNIVERSITY**

Chairman Gary R. Heminger called the meeting of the Board of Trustees to order on Wednesday, June 3, 2020 at 10:30 a.m.

Members Present (in-person): Gary R. Heminger, Timothy P. Smucker, Hiroyuki Fujita, John W. Zeiger, Lewis Von Thae

Members Present (online): Abigail S. Wexner, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus (joined late), Erin P. Hoeflinger, Alexander R. Fischer (joined late), Alan A. Stockmeister, Elizabeth P. Kessler, Jeff M.S. Kaplan, Michael Kiggin, Janice M. Bonsu, Anand Shah

Mr. Heminger:

Good morning, everyone. I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

June 3, 2020, Board of Trustees meeting

Mr. Heminger:

Thank you. Before we get started, I should acknowledge the fact that this is a very different setup from our typical Board of Trustees meetings at the Longaberger Alumni House.

So that everyone is aware, we are taking great care to respect the current recommendations provided by the CDC, and ordered by Governor DeWine, related to limiting in-person gatherings. Additionally, we are following the guidance outlined by the Ohio Attorney General's Office in March that allows for virtual meetings during these unusual times. In the boardroom today, we have a very small group of individuals, including President Drake and a subset of our board's committee chairs. We are social distancing ourselves and we will be communicating with our fellow trustees and university senior leaders virtually over Zoom. Thank you to everyone who is tuning in via livestream for this special announcement. WOSU Public Media has been a wonderful partner in getting all of this coordinated, and we are grateful for their support. To everyone involved, we appreciate your flexibility.

Now, a few quick ground rules: First, to everyone on Zoom, please ensure you are on mute if you are not speaking so we can avoid background noise. As we move through our agendas today, if you would like to speak, please remember to identify yourself first for the record. And please note that all public sessions are being recorded. Now, let's go ahead and dive into our agenda.

As you all know, in November of last year, President Drake announced his intentions to retire at the conclusion of the university's fiscal year. At that time, the board appointed a 27-member Presidential Search Committee and charged it with the mission-critical task of identifying our next leader. I am pleased to say that the committee has done an excellent, exhaustive job, and the search has officially come to a close. In a few moments, we will hear more about the search process from the committee's chair, Trustee and Battelle CEO Lou Von Thaeer. Ultimately, he will bring forward the committee's final recommendation for Ohio State's 16th president.

I'd like to specifically state and give thanks from all the board members to Lou and the entire committee. They showed great dedication and spent countless hours in meetings and over weekends. Every one of the members was there, having perfect attendance throughout all these meetings. A tremendous effort by all and I really appreciate your exhaustive workload. Thank you!

Before I turn this over to Lou, however, I want to take this opportunity to once again acknowledge President Drake's leadership these past six years. By developing and executing on the university's Time and Change Strategic Plan, he has solidified Ohio State's standing as a world-class flagship public research institution. As the university celebrates its 150th year, historic highs in several key indicators — including the number of applications, the academic profile and diversity of our students, graduation rates, research funding, and alumni and donor support — demonstrate that our collective momentum has never been

June 3, 2020, Board of Trustees meeting

greater. President Drake, thank you for harnessing that momentum and setting Ohio State on a path for enduring success.

Across our campuses, this university is home to 68,000 students, nearly 8,000 faculty and more than 41,000 staff. And with an engaged group of more than 570,000 living alumni, as well as a nationally recognized academic medical center, Ohio State has an unparalleled ability to bring people together in an effort to address some of the biggest challenges facing our world. I mention the depth and breadth of our institution primarily to illustrate our complexity. We know that our size can be one of our greatest advantages — but we also know, moving forward, that it is critical we have a leader in place who understands how to effectively and strategically tap into our unrivaled depth and breadth of expertise to create a lasting impact.

Our search committee has found a presidential candidate whom they believe can do just that. At this time, I will turn it over to Mr. Von Thaer, who has done a superb job of leading this process. Lou, would you please share your report?

Mr. Von Thaer:

Thank you, Mr. Chairman. And on behalf of the search committee, Dr. Drake, we'd also like to extend our congratulations and thanks for your leadership, particularly as we've gone through crises and everything between. But thank you very much and we felt the responsibility of the task given to us to make sure we continue the legacy of Ohio State. This has been a collaborative and rewarding process. My sincere thanks go to all of the members of the Presidential Search Committee for their hard work and dedication. It has been a privilege to work with each of you.

Our committee was appointed in January and it consisted of two subcommittees that have been operating in tandem — the Presidential Selection Subcommittee, or PSS, and the University Advisory Subcommittee, or UAS. I chaired the PSS, which included six other trustees who serve as the chairs or vice chairs of our board's standing committees. Alex Fischer, Hiro Fujita, Erin Hoeflinger, Brent Porteus, Abigail Wexner and John Zeiger — thank you all for the wisdom and commitment you brought to this process.

Susan Olesik, an esteemed faculty member in the Department of Chemistry and Biochemistry, co-chaired the UAS with David Frantz, an emeritus faculty member from the Department of English. I could not have asked for two more knowledgeable, dedicated individuals to lead this group, which was a cross-section of faculty, staff, students and community leaders. I really cannot say enough about these two, and to prove it, I'm going to take this opportunity to congratulate Susan.

Last month, she was awarded the title of Distinguished University Professor, which is the highest honor a faculty member can receive at Ohio State. It is given on a competitive basis to professors who have demonstrated exceptional teaching, research, scholarly work and service. And if that wasn't enough, this afternoon the board will also approve her recent appointment as dean for natural

June 3, 2020, Board of Trustees meeting

and mathematical sciences. She is just a phenomenal asset to the university, and I am grateful for the role she played in this search. Congratulations again, Susan.

Under Susan and David's leadership, the UAS was tasked with representing and seeking input from the broader Ohio State community in order to identify the qualities, skills, attributes and experiences desired in a candidate. To that end, we hosted presidential search forums that were open to the public on all of our campuses, and community members were encouraged to provide their input, feedback and nominations through our presidential search website. The UAS collected all of the feedback we received and used it to inform the development of the Presidential Profile and University Portrait. If you haven't already done so, I encourage you to go on our website and read both of these pieces. The profile clearly articulates the qualities we looked for as we evaluated candidates, while the portrait truly captures the essence of Ohio State and what it really means to be a Buckeye. We were proud to share these with our potential candidates to help them understand the complexity of Ohio State and the passion we have for providing an affordable, excellent education that brings people together for the greater good.

Meanwhile, the PSS retained Isaacson, Miller to serve as our executive search firm. I cannot thank John Isaacson, John Muckle, Sabrina Singh and their entire team for the countless hours, late nights and long weekends they put into making this a successful search. Jessie Eveland, our Board Secretary, and Anne Garcia, our Interim Vice President and General Counsel, joined that team for every single one of those late nights, early mornings and long weekends, and I would be remiss if I did not thank them both for the thoughtful advice and invaluable contributions they made to this process from start to finish. Thank you, Jessie and Anne.

With the help and guidance of Isaacson, Miller — as well as our colleague and university governance expert Dr. Richard Chait — we engaged in an extensive recruitment effort to attract a diverse pool of candidates with the experience and skills required to move Ohio State forward. We focused on finding individuals with proven leadership skills, experience managing high-functioning teams in large, complex enterprises, and a record of "moving the needle" on a variety of key metrics, including student success and research expenditures.

We cast a wide net, looking at all of the nominations that came in through community feedback. We reviewed sitting presidents and provosts, and we considered leaders from major academic hospitals, research organizations, business institutions, nonprofit groups, and non-traditional private and government executives. Our networking, engagement and research yielded an initial pool of 428 potential prospects. We narrowed that pool down and, over the course of our PSS meetings, we reviewed 61 prospective candidates, interviewed seven candidates, and identified four finalists. As you know, we have deliberately protected the confidentiality of all of the candidates involved in this process and will continue to do so. But at this point, I'm happy to report that we have selected an outstanding nominee.

June 3, 2020, Board of Trustees meeting

Our enthusiastic recommendation for the 16th President of The Ohio State University is Dr. Kristina M. Johnson, Chancellor of the State University of New York System.

Based on our Presidential Profile, we had a specific set of qualities we were looking for. To put a finer point on it, we wanted someone who would be an inspiring leader with the ability to articulate and implement a vision for the university; have the ability to lead a complex academic organization; have the ability to further Ohio State's ambitious goals through excellence in resource management and growth; possess a deep understanding of the university culture; and have the ability to work effectively and collaboratively with a wide range of constituents, including the ability to expand the university's impact on our state economy. With Dr. Johnson, we have checked off all of these boxes and then some.

Throughout her distinguished career, Dr. Johnson has not only been a faculty member, administrator and visionary leader in higher education, but also a dedicated public servant, successful entrepreneur and an acclaimed inventor. This combination of varied experiences made her a very appealing candidate with immense credibility across the spectrum. As SUNY's chancellor, she has led the nation's largest comprehensive public system of higher education. SUNY consists of 64 public colleges and universities — including five academic health centers and three hospital systems. The system serves more than 1.3 million students, employs more than 30,000 faculty and 90,000 employees, and engages with more than 3 million alumni around the world.

Suffice it to say, complexity is in her wheelhouse.

While at SUNY, Dr. Johnson has had a number of notable accomplishments. She launched a system-wide student success initiative called SUNY ACHIEVE that increased two-year community college graduation rates by 22%, cut in half the number of students requiring remediation before starting college credit-bearing course work, and saved students \$47 million in textbook costs over three years. Noting that faculty diversity did not match SUNY student demographics, Dr. Johnson started another initiative called Promoting Recruitment Opportunities for Diversity and Inclusive Growth, which established a goal to hire 1,000 under-represented minorities and women in STEM by 2030.

She also worked with New York's Empire State Development to sign industry partnerships totaling \$4.6 billion in artificial intelligence, advanced materials and silicon carbide integrated circuits, which helped boost SUNY research expenditures by \$100 million year-over-year to \$1.7 billion. And she partnered with the New York Power Authority to develop a clean energy roadmap for SUNY, with a goal to achieve 100% renewable energy by 2023. You will find that clean energy and sustainability mean a great deal to Dr. Johnson. In fact, prior to joining SUNY, she was the co-founder and CEO of Cube Hydro Partners, LLC, a clean-energy infrastructure company focused on building and operating hydropower plants in North America. Dr. Johnson grew the company from one to 19 plants — generating enough to power 150,000 homes with clean energy.



June 3, 2020, Board of Trustees meeting

Prior to Cube Hydro, Dr. Johnson served as Under Secretary of Energy at the U.S. Department of Energy, where she was responsible for managing a broad \$10.5 billion energy and environment portfolio, and also worked with DOE scientists and engineers to prepare the Strategic Technology Energy Plan to reduce carbon emissions by 83% by 2050.

She also served previously as provost and senior vice president for academic affairs at Johns Hopkins, where she led a university-wide strategic planning process that included a focus on significantly advancing cross-disciplinary research, stood up the Carey Business School and launched the MOSAIC Initiative to recruit under-represented faculty. And as dean of the Pratt School of Engineering at Duke University, she helped transform the engineering school into a national leader through the creation of student-faculty research partnerships and a strategic planning process that increased undergraduate enrollment by 20%, doubled the number of graduate students, tripled research expenditures, increased the school's endowment tenfold, and led to the construction of the Fitzpatrick Center for Interdisciplinary Engineering, Medicine and Applied Sciences. Dr. Johnson also worked closely with engineering faculty to increase the percentage of women faculty from 6% to 19%. And she hired 55 faculty during her tenure, including 19 who became early-career award winners.

Dr. Johnson is a member of the National Academy of Engineering, the National Inventors Hall of Fame, and the National Academy of Inventors, and she holds more than 100 U.S. and international patents. She received her BS, MS and PhD in electrical engineering from Stanford University, where she was also a varsity athlete in field hockey.

Her credentials are long and impeccable, and her references were glowing. Everyone we talked with praised her boundless energy, unwavering integrity, and keen ability to unite people around a shared vision. One person even went so far as to say, "I would bet my life on Kristina." To me, that speaks volumes. And to top it all off, Dr. Johnson has connections to the state of Ohio that date back to the 1800s — and are as recent as her grandparents meeting right here on the Ohio State campus, where her grandpa actually played football. It truly is kismet.

In addition to Dr. Johnson, Ohio State is gaining another great advocate in her wife, Veronica Meinhard, who has 26 years of experience in higher education philanthropy and administration. She held leadership roles at both the University of Florida and the University of Maryland, College Park, before founding Juniper Philanthropy Partners. She was also a four-time All-American swimmer at her alma mater, the University of Florida. We had the pleasure of meeting Ms. Meinhard recently, and I can tell you, she and Dr. Johnson are one dynamic duo. I am excited to see our community embrace them with open arms.

In summary, Mr. Chairman, and on behalf of my colleagues on the Presidential Search Committee, we believe that Dr. Johnson is unquestionably the right leader with the right expertise, right experience and right energy to propel Ohio State forward at this time.

June 3, 2020, Board of Trustees meeting

With that, I move that the Board of Trustees elects Dr. Kristina M. Johnson as the 16th president of The Ohio State University. The resolution for the Election of the President is at your seats and available in your materials. It is also available for the public to view upon request.

### **ELECTION OF PRESIDENT**

Resolution No. 2020-133

Synopsis: Election of Dr. Kristina M. Johnson as the 16th president of The Ohio State University is proposed.

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to elect the president of the university; and

WHEREAS the Board of Trustees established a Presidential Search Committee and charged it with the responsibility of recommending to the board one or more candidates for the presidency of the university; and

WHEREAS in accordance with its charge, the Presidential Search Committee did so recommend a final candidate; and

WHEREAS the Board of Trustees has selected the individual it believes is the most highly qualified and suited to be the 16th president of the university;

NOW THEREFORE

BE IT RESOLVED, That Dr. Kristina M. Johnson be elected as the president of The Ohio State University; and

BE IT FURTHER RESOLVED, That any actions taken by the Board of Trustees or the chairman to carry out this resolution prior to its effective date are hereby ratified and approved.

Mr. Heminger:

Thank you for the motion, Lou. Is there a second? Thank you. Before we vote, we will open up the floor for discussion. Would anyone like to make additional comments?

Mr. Zieger:

Mr. Chairman, I would like to extend my personal appreciation to Lou for an incredible job of leading this search effort. Among other things, you forgot to explain Lou, that our perfect attendance record included 7:00 a.m. meetings quite regularly. Some virtual, some not so virtual. But Lou has spent hours and hours on this in addition to everything that everyone else on the committee has done. His leadership has been extraordinary and I'm most appreciative and I think the board is as well.

June 3, 2020, Board of Trustees meeting

Mr. Heminger:

Thank you, Mr. Zeiger. Dr. Drake?

President Drake:

Maybe a brief comment just to say, I've had a chance to know several of my predecessors here and worked with them for years before we were all in this very small family, and this university is unique compared to other places I've been. So first, I want to thank Lou and the committee for working so hard to look so carefully to find such a wonderful person to take us forward.

You'll learn that the Buckeye community is a community connected by love. People really love the university and really love their association with it. We all care so much about where it is going in the future. As I become a Buckeye with a different focus, I'm really excited about the future and excited to welcome you and Veronica to the community. Thank you very much.

Mrs. Wexner:

Mr. Chairman, may I add a remark? Before we welcome Kristina, I want to acknowledge the tremendous job that Dr. Drake has done. He has made us so proud at a national level and a local level. He has accomplished so much for this university. It is with great emotion that we thank him, in particular for his efforts with student achievements, with greater diversity on our campus and particularly with the progress we've made at the medical center, which is unprecedented in a period for the university. Again, I just want to acknowledge a tremendous dedication to our university, to the medical center in particular, and to acknowledge how much will miss him and Brenda. Thank you.

Mr. Heminger:

Well said, Abigail. Others?

Mrs. Hoeflinger:

Mr. Chairman, Erin Hoeflinger here. I just want to say, piling on for Dr. Drake, what an incredible six years he has had with us. A couple of things to mention, the teaching programs you put in place to ensure that the teaching for the students who came on was really top notch and incredible. Just to focus on how the kids who come to our programs really understand teaching differently, how they get impacted differently, how do we do research and teaching and make it fair? And scholarship programs, near and dear to my heart, the increase in scholarship capabilities, as Abigail mentioned, for us to be enabled to bring more students in, take care of students who really could not have afforded to go to school before – you singlehandedly brought that to focus for us. So, thank you. I hate that we have to do this virtually, but I really just want to make sure that we said thank you and to acknowledge you as well.

June 3, 2020, Board of Trustees meeting

Mr. Heminger:

Thank you, Erin. Unless there are additional comments, a motion has been made and seconded. Will the secretary please call the roll?

Upon the motion of Mr. Von Thae, seconded by Dr. Fujita, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mr. Smucker, Mrs. Wexner, Mr. Shumate, Ms. Krueger, Mrs. Hoeflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thae, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah. Mr. Porteus and Mr. Fischer were absent.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. And now, it is my honor to introduce everyone to the 16th President of The Ohio State University, President-Elect Dr. Kristina Johnson, and her wife, Ms. Veronica Meinhard. Dr. Johnson, thank you for being here with us today, and welcome to the Ohio State family. Would you like to say a few words?

Dr. Johnson:

Yes, please. First of all, good morning and thank you very much. I'd like to start out by thanking Trustee Lewis Von Thae, who chaired the Presidential Search Committee. And also, of course, our Chairman Gary Heminger, the members of the University Advisory Subcommittee, and all of the trustees of The Ohio State University for choosing me to lead one of the largest and very best public universities in the United States, with momentum that is propelling it towards even greater excellence and influence. And I thank President Michael Drake. For all you have accomplished, thank you.

The university motto, Education for Citizenship, has never been more relevant than in this moment, as we confront two national crises: the COVID-19 pandemic, where Governor DeWine and his team have shown such wisdom and courage; and the crisis in the wake of the killing of George Floyd – a crisis of intolerable injustice. I was moved to see the video produced by the football team calling on our Buckeye Nation to do better and our nation to do better. Ohio State clearly does educate very thoughtful citizens.

In difficult times, when the present is uncertain and upsetting, and the future is murky, I have always found it helpful to double-down on my own guiding principles and our institutional principles which must be: Safety first and protect the core mission. As a land-grant university and a top-flight research institution, our innovations and discoveries serve those we influence in the world around us. In my conversation with Governor Mike DeWine yesterday, he asked us to continue to help the state address and solve some of the critical problems in our Ohio communities that range from opioid addiction to water quality to the general health and welfare of the citizens of Ohio. Solving practical problems is of course one reason Ohio State was created 150 years ago, as the Ohio Agricultural and

June 3, 2020, Board of Trustees meeting

Mechanical College. And as we explore the furthest reaches of the universe, we certainly will do all we can to help our neighbors.

Broad Access. As a land-grant university, The Ohio State University helped to democratize higher education in the United States, opening up college to the sons and daughters of farmers and others for the first time. Today, the American dream is flickering, but it is not extinguished. We need to do all we can to broaden access to young people with great potential from all backgrounds. One of President Drake's most important legacies has been keeping tuition affordable and investing hundreds of millions of dollars in scholarships to make an Ohio State education a possibility for all Ohioans.

Excellence. In challenging times, we have to strive for excellence. As many people have noted, excellence is a habit, more than it is a single achievement. We need to ask the very best of ourselves in all that we do.

Synergies. We also need to look for leverage – choose those places where our efforts will inspire the efforts of others, and where our investments will seed exponentially greater investments. And that will allow us to accomplish another one of my guiding principles: To make an impact. Finally, in these difficult times, it is doubly important to be kind, to communicate, collaborate, commit to each other and to our fellow travelers along this journey, and to take care.

I want to thank all of you for already offering my wife, Veronica Meinhard, and me such a kind welcome. We are particularly thrilled to become Buckeyes because there is so much family history here and such deep roots. Although my grandfather was a member of the Ohio State class of 1896, I actually visited Ohio State in the late '70s or early '80s for the first time for the women's lacrosse championships. A decade later, I was here when I came to check in on my former boss, mentor and friend, who had recently moved to Columbus and had just lost his wife. Two decades later, I joined The Ohio State University College of Engineering Advisory Council and helped the college and the university to select Discovery Themes.

Two weeks ago, when my wife and I were given a tour of the campus in Columbus by Trustee Alex Fischer and Senior Vice President Jay Kasey, we admired everything we saw – from the West Campus Innovation District to the Wexner Medical Center, the Wexner Center for the Arts, the Thompson Library – it was all amazing. But for me the most amazing part was when we finally stopped at the Oval and I experienced the moment in T.S. Eliot's "Little Gidding," when he wrote and said, "We shall not cease from exploration/ and the end of all our exploring/ will be to arrive where we started/ and know the place for the first time." I realized that I had come back to Ohio State University and was seeing it again for the first time.

What I saw was the foresight of its founders, 150 years ago, to choose this beautiful spot on campus, and of its early leaders to leave the magnificent Oval forever green space. That tells you something about the Buckeye Nation DNA. There is an enormous vision and an appetite for realizing greatness. I am so proud, now, to be part of that. We are so proud now to be a part of that.

June 3, 2020, Board of Trustees meeting

We thank the State University of New York for the experience it has given us over the last three years of leading a complex institution of 64 campuses, for all that I have learned and for the many friendships I made in that role. Now, my wife Veronica and I are excited to be part of the Buckeye Nation, and we can't wait to begin. Thank you very much.

Mr. Heminger:

Thank you, Dr. Johnson, and congratulations. We all wish that this historic announcement could have been shared under different circumstances, but please know that we intend to fully celebrate your appointment just as soon as possible — and in a myriad of ways — with the entire Ohio State community. Congratulations, again, and we look forward to working with you closely as the years roll on.

At this time, I know Dr. Johnson has some business she needs to attend to. As she departs, I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters regarding the appointment, employment, promotion or compensation of public officials, and to consult with legal counsel regarding pending or imminent litigation.

Upon the motion of Mr. Heminger, seconded by Dr. Fujita, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mr. Smucker, Mrs. Wexner, Mr. Shumate, Ms. Krueger, Mrs. Hoeflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thae, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah. Mr. Porteus and Mr. Fischer were absent.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. We will now disconnect from the livestream for the duration of our executive session, with a plan to reconvene in public session at 3:00 p.m. Thank you. We are recessed.

The Board of Trustees meeting entered executive session at 11:03 a.m.

\*\*\*

### **RECOGNITION OF PRESIDENT MICHAEL V. DRAKE**

Chairman Gary R. Heminger called the meeting of the Board of Trustees to order on Wednesday, June 3, 2020 at 3:00 p.m.

Mr. Heminger:

Good afternoon, everyone. Welcome back. We will reconvene this meeting of the Board of Trustees and I'll ask that the secretary please note the attendance.

June 3, 2020, Board of Trustees meeting

Ms. Eveland:

A quorum is present.

Mr. Heminger:

First of all, I would like to welcome a very special guest this afternoon, Mrs. Brenda Drake. Brenda, welcome to our session. As you know, earlier today, our Presidential Search Committee recommended — and the board approved — the naming of Dr. Kristina Johnson of SUNY as Ohio State's 16th president. We are excited to welcome Dr. Johnson to the Buckeye family, but we are also grateful to President Drake for the work he and Brenda have done over the past six years to move this university forward.

My fellow trustees and I would like to take a few moments to honor and recognize Michael and Brenda for their dedication to Ohio State and the legacy they will be leaving behind. Thanks to Michael, particularly through his service as chair of the Board of Directors of the Association of Public and Land-grant Universities and as chair of the NCAA Board of Governors, Ohio State is leading national efforts to advance higher education.

Under Michael's leadership, Ohio State became a founding member of both the American Talent Initiative — which aims to enroll an additional 50,000 low- and moderate-income students nationwide — and the University Innovation Alliance, through which Ohio State is working to — and succeeding in — increasing the socioeconomic diversity of our student body.

Michael has demonstrated an unwavering commitment to institutional excellence and a passion for promoting a high-quality, accessible and affordable education. First and foremost, he has made steady progress on strengthening the quality of teaching and learning here at Ohio State. He has repeatedly called for this university to be as highly regarded for its world-class teaching and learning as it is for its world-class research. In order to pursue that goal, the University Institute for Teaching and Learning was established in 2016. And in 2018, the institute implemented the Teaching Support Program as a signature professional development opportunity. Since then, more than 3,500 full- and part-time faculty have completed at least one component, making the Teaching Support Program one of the most comprehensive teaching excellence programs in higher education.

As the quality of our teaching and learning has improved during Michael's tenure, we have simultaneously seen more students graduating, doing so on time and incurring less debt. Our four- and six-year graduation rates are the best in university history. And Michael's development of a variety of affordability grants, as well as the Tuition Guarantee Program for Ohio students and the elimination of 70% of course fees, are all recent efforts that have put an Ohio State degree within the reach of students from more socioeconomic backgrounds than ever before.

Also, during Michael's tenure, Ohio State has consistently been named among Reuters' Top 100 of the "World's Most Innovative Universities," and we launched the Digital Flagship collaboration with Apple, which represents the largest

June 3, 2020, Board of Trustees meeting

learning-technology deployment in our history. And the accomplishments don't stop there. Truly, I could go on, but I do need to leave some time for others to speak as well. So, I will conclude by saying, Michael, you and Brenda have led this university with class and creativity. You will be leaving Ohio State better than when you arrived and with a legacy that will live on for generations. Thank you both for everything.

Now I'll open the floor for my fellow trustees. Would anyone like to say a few words?

Mr. Von Thaeer:

Hello, Michael and Brenda. I've only gotten to know you the last few years, but it has been a true honor. You have been neighbors and friends and you have made such a difference in our community and we will miss you. I know you are not going that far, but it will be a shame not to see you as much as we have. Thank you for everything you have done for us and for setting such a great standard for the university.

Dr. Fujita:

If I may, President and Mrs. Drake, thank you very much for what you have done since you came to Ohio State. It was my privilege to get to know both of you. I hope that you will be able to visit Cleveland in the future so I can invite you over for some great dinner. Thank you.

Mr. Smucker:

Dr. Drake and Brenda, it has been a real privilege and honor to get to know you. The compassion and the love that you have for this university are infectious and we can feel it and have felt it for the past nine years – wait, is it nine years? Six years. It just seems like nine years! It was during my nine years, that's right. But thank you so much. We wish you all the best in your next chapter, which I'm sure there will be many more. So, thank you.

Mr. Zeiger:

Michael and Brenda, everyone leaves an imprint on the university when they have this position and you have left remarkable imprints both in diversity and inclusion and in particular, in my mind, the teaching and learning effort. Those are remarkable accomplishments and we are most appreciative of those and wish you the very best as you move forward.

Ms. Krueger:

Thank you so much for not only being a terrific role model for all of us as trustees, but for our community as well. I agree with all of my fellow trustees that what you have been able to accomplish at the university is nothing short of incredible. But more importantly, what I will always remember you both by is the kind of couple that you are – how you did everything together and the respect you have for one another. Holding each other's hands at football games – it was just wonderful to see the compassion and the love. You figured out how to



June 3, 2020, Board of Trustees meeting

balance your life both on the business side as well as the personal side. Thank you for sharing that with us.

Mrs. Wexner:

If I could add, in addition to the very specific accomplishments that you have all mentioned, I think there is something that is very hard to put our fingers on that I would love to call out. That is the ability that Michael has had to really raise the profile of Ohio State at a completely different level. Having Ohio State included at the national level and international level and recognized that way is something that has been a first-ever. Being known for things other than football or research, and really having a voice at every important level that speaks of education and opportunity and success for young people, is an extraordinary thing. And I am amazed by the intelligence, the dignity and the grace that you have always represented this university with. And for that, we are incredibly grateful to both of you. So, thank you.

Mr. Klingbeil:

I just want to echo those remarks. Having been a Buckeye for the last 50 or 60 years, I am so proud to have it be known academically as well as for football. I've gotten very tired of apologizing and now I don't have to! So thank you and Brenda very much, and we look forward to seeing you in San Francisco.

Mr. Stockmeister:

Michael and Brenda, I want to say thank you so much for all you have done, especially in regard to access and affordability for the people here in Southeastern Ohio and Appalachia. The effort has been tremendous, thank you.

Mrs. Hoeflinger:

Michael and Brenda, just a big thank you. We talked about it earlier, but I have never gotten over the meeting where the students came in who said to us that they would never been able to afford school but they had, through your help, figured how they needed to pay for books and the capability to get there and the tutoring. They said they would have had to choose between food or books, and I just never got over how you make a difference in so many people's lives and you really put together things that made a difference.

And Brenda, you are just a voice around the campus and all of your work with the team of you two together. And I think it was a guitar, Michael, that you brought to your first meeting, you were playing it and you just brought a fun approach to being president. So, thank you. I'm so sorry we don't get to be in person or even get a hug, but at some point, we'll see each other back on campus, hopefully after this. Thank you again for everything you've done for us and for the students.

Mr. Fischer:

Dr. Drake, I am sorry I can't be there in person, but I want to add my admiration. As has been stated, you have raised the national profile of the university, but in

June 3, 2020, Board of Trustees meeting

the process, you helped Columbus and Ohio raise its national and international profile as well. You were always in the room at the Columbus Partnership helping us to think about how we can become better. And even in these most difficult times, you are always inspiring us to dig deep to be the best we can possibly be. Columbus and Ohio are better because of your leadership.

Mr. Shah:

President Drake and Brenda, I also just want to say a quick thank you to you both for everything you have done. I have only been on the board for the last year, but it has been an absolute privilege and honor to have met both of you and to have had you both as role models throughout this past year and I'm sure going forward. Everything you guys have done for this university, at every event and in every occasion and everywhere on campus that any student has had the opportunity to run into either of you, I think it is an absolute testament to the impact you both have had when any student who interacts with you walks away feeling like they made the right choice to attend this university. That type of leadership is something that has really inspired me. Not only that, but I wanted to touch on a point that others have brought up about diversity, which is something that has fundamentally changed at Ohio State. It is something that really, truly has not only caused more individuals and students to come here and created more Buckeyes than there probably would have been before, but it has singlehandedly changed the dynamic and the atmosphere for anybody who walks around. I think President Drake mentioned this earlier, but the notion of walking across campus and being able to see somebody who looks like yourself – I don't know how long that may have taken the university without you, Dr. Drake, and I think it is something to be so proud of. Thank you both and I wish you all the best.

Ms. Bonsu:

If I could just pile on, Dr. and Mrs. Drake. I was looking through old photos, Dr. Drake, and I met you when I was first touring for Ohio State medical school. I don't think I understood who you were at the time. I thought it was cool that the president of the university was just coming to speak to a group of accepted students. I wasn't sure where I was going to go, and up until I decided to come to Ohio State, I never had as much as a Black professor. So, when I look at all of the conversations happening right now in the media about equality and diversity, I am really proud to say that I have had such a uniquely diverse experience here at Ohio State. And that is because of the leadership of you and Mrs. Drake and other individuals at the university. So, thank you so much. More than being just an image, you have been a really responsible example of good leadership and it has just been a privilege to get to know you.

Mr. Heminger:

Thank you. And now, I believe there are a few other people you might know who wanted to share their thanks for your service. Can we roll the video?

*(Recognition video plays)*

June 3, 2020, Board of Trustees meeting

And now, Michael, before I ask you to say a few words, I want to share a bit of a surprise. To recognize your distinguished service as Ohio State's 15th president and the legacy you have created, we have added a resolution to our consent agenda today. This resolution — which is available here in the room and in the trustees' board materials — approves the naming of the University Institute for Teaching and Learning in your honor. Following board approval, the institute will be known as the Michael V. Drake Institute for Teaching and Learning. Congratulations, Michael. I think this honor deserves a big round of applause.

Michael, would you like to say a few words please?

President Drake:

Yes, thank you. A few words. First, thanks to everyone for the kind comments. It was nice to see people from different aspects of our lives coming forward. And I'll say this, I noticed while watching the video that our university and our campus community is made up of real people doing real work and they really do form a family. The diverse points of view and perspectives and jobs of the people who are represented in the video really is a reminder of that and also what a great joy it has been to be a part of this enterprise. That was meaningful and appreciated and something that we will treasure. So, thank you very much for putting that together. That was very kind.

I was thinking earlier today of six-and-a-half years ago, when we first came here. Our coming here depended on Brenda deciding that it was something that she thought we might do. We were not at a place we were looking for something extra to do. It was, is this an opportunity worth us doing? I remember when we first came here and our coming here meant moving away from where our family was and starting something new and moving forward. And so, the real decision for that, and the real support that made that happen, was Brenda's and her commitment and her willingness to do this extra thing.

I watched countless times, hundreds of times, as we prepared for something — as we prepared to have you come for dinner — she would be reading materials to make sure she knew who everyone was, who the partner was, and if they had the special thing they needed so that she could welcome people. And that turned out to be thousands of people we welcomed to the Pizzuti House to be a part of the campus community. I saw that over and over again over the years. That's real dedication that you don't see.

I also know and appreciate this — how much I work. I work all the time. That's not a big deal, many of you are exactly the same, but you know how much that takes away from your family and how much you're not around. You can't give to everything all the time if you are always doing that. So, I just wanted to use this moment to say that there's no being here without Brenda's desire and focus and commitment to do that. There's no success without her supporting that, and at times when no one is looking, on a daily basis. So, I wanted to make sure that we had a chance to acknowledge that. Thank you, Brenda.

And then the second thing, the quality of effort of the people who work here — our faculty, our great students, our really amazing staff. Again, people who are

June 3, 2020, Board of Trustees meeting

not seen so much are working day in and day out to make this a really outstanding and wonderful place. The great pride that I have had these last six years, when people would ask what I was doing or where I was and I would say, Ohio State, everyone around the country would light up. I believe that is because of the dedicated people who have been working here for all these years to make this a great place. It has been a privilege to be a part of the Buckeye community and to be welcomed into this community. Once a Buckeye, a Buckeye forever. Thank you very much for your kindness and support and I am looking forward to the future. Go Bucks! Brenda, would you like to say something?

Mrs. Drake:

I want to, of course, echo what Michael said. It was very moving to hear people acknowledge him for all the work that he has done. He truly puts his heart and soul into what he does, and he loves this institution, as I do. We are so happy to leave it in such great shape. Just so proud.

I want to thank all of the people who have supported me. I couldn't do what I do without people who come and help at the house, who help with the events, who drive us around, who work on security and all of that. It will be very, very hard for me to say goodbye to them because they made it all possible. I appreciate the sincere comments that we have gotten from people who have supported us through the years and really helped this all work. So, I just want to say thank you. Thank you to everyone. Thank you to the Columbus community. Thank you, Buckeye Nation. Thank you.

President Drake:

And one final thing. As I mentioned to the board earlier today, we are thrilled to get a chance to hear that Kristina Johnson is going to be the 16th president. That is a wonderful thing. It has been great to spend time with her the last couple of weeks and to meet Veronica today. I am overjoyed for what the future looks like for this great institution. Congratulations, thank you and best of luck. I will be happy to be a Buckeye now in the shadow of Kristina Johnson, that will be terrific. Actually, I should say in the glow, that's a better thing to say. But really, welcome to the 16th president and congratulations on the great choice. The university's future is glowing brightly.

Mr. Heminger:

Thank you, Michael. Thank you, Brenda. And thank you again for your dedication to Ohio State and your service these past six years.

As we look ahead to Dr. Johnson joining the university, there will be a brief period of time, starting July 1, in which the university will not have a sitting president. During that time, we have decided not to appoint an interim president. Rather, our senior executives and current members of the President's Cabinet will each continue to lead their respective areas of operation at the university and will report directly to me as chair of the Board of Trustees. An overview of the details of this plan can be found in a resolution that has been added to our consent agenda today. Copies of the resolution are available to the public by request and are available here in the room and in the trustees' board materials.

June 3, 2020, Board of Trustees meeting

If there are no further comments or questions at this time, we will continue with the public session agenda items for each of our board committees.

\*\*\*

### COMMITTEE MEETING MINUTES

Mr. Heminger:

We will now move onto our committees. First, Dr. Fujita for Talent, Compensation & Governance Committee.

#### Talent, Compensation & Governance

Dr. Fujita:

Thank you, Chairman Heminger. First, I will ask Susan Basso to discuss our Key Critical Searches.

Ms. Basso:

Thank you, Mr. Chairman. I'm pleased to provide the board with several updates in relation to current ongoing key recruitment endeavors as follows. The search for the Senior Vice President, General Counsel is moving forward. Eight semifinalist interviews were conducted on May 15 and 16, and three finalists are now advancing. The search for the Dean, College of Medicine is progressing. Several candidates were selected for first-round interviews in April, and four candidates were chosen for second-round interviews to occur in late May and early June. The Dean, College of Engineering search has commenced. Isaacson, Miller has been chosen as the search firm and the search committee has been charged. Thank you, Mr. Chairman. I am happy to take any questions.

Dr. Fujita:

Do you have any questions? Hearing none, I'd like to move on to Items for Action. Once again, I'd like to invite Susan Basso to present the Personnel Actions resolution please.

Ms. Basso:

Thank you again, Mr. Chairman. I would like to recommend for approval the following personnel action, to include the appointment of Vishnu Srinivasan as Vice President and Chief Investment Officer in the Office of Business and Finance, effective May 18, 2020. If the committee members have any questions, I would be happy to answer any at this time.

Dr. Fujita:

Any questions or comments? If none, Susan, please continue to present the amendment to the board bylaws

Ms. Basso:

Thank you, Mr. Chairman. I would like to recommend approval of the following board rule. Ohio law allows the Board of Trustees to establish bylaws, rules and

June 3, 2020, Board of Trustees meeting

regulations for the governance of the university. Pursuant to this authority, we are proposing that the board adopt a new bylaw providing the president, or his or her designee, with the authority to adopt a furlough policy. The bylaw would require that the board approve any university-wide furlough. Should the board approve the bylaw by majority vote, this bylaw will be inserted as section 3335-1-08 (E) of the Ohio administrative code. I would be happy to take any questions at this time.

Dr. Fujita:

Any questions for Susan? I would like to actually thank Susan and our legal counsel, Anne Garcia, for their leadership on this very important topic, which is critical to our institution. Thank you very much for your leadership.

Our final item today is our updated slate of committee appointments. With this resolution, we will ratify the appointment of Anne Klamar as a new member of the Advancement Committee. Anne will replace Gifford Weary, whose term is coming to a close, as one of the committee's Foundation Board representatives.

Are there any additional questions or comments about these Items for Action? With that, thank you, everyone. This concludes the public session of our Talent, Compensation & Governance Committee agenda. These standard Items for Action have already been placed on the consent agenda for board approval this afternoon. If there are no further questions or comments, Mr. Chairman, our committee meeting has concluded.

Mr. Heminger:

Thank you, Dr. Fujita. Now we'll have Brent Porteus lead our Academic Affairs, Student Life & Research Committee discussions.

Academic Affairs, Student Life & Research

Mr. Porteus:

Thank you, Mr. Chairman. First, I would like to ask Dr. McPheron for the Provost's Report.

Dr. McPheron:

Thank you. We knew that the sesquicentennial of The Ohio State University was going to be a memorable year, but none of us had the slightest idea how unforgettable this year would turn out to be. I have said many times that how an organization responds when it's under stress really is a measure of the work you have done in the quiet times, the culture that you built, and the trust that people have for one another. As we came into March and had a series of momentous decisions that changed the way Ohio State operated, as well as higher education and society at large, I think we came through with flying colors on the notion of how our teams came together to really support the success of this university – from the responses we gave in world-class healthcare, to being able to continue to educate students in an incredibly disruptive environment. And to actually achieve a commencement with nearly 13,000 degrees conferred in May is simply a remarkable thing on the face of it. And yet, here we sit. It is the business that we have to do. So, my hat's off, first of all, to Michael for his

June 3, 2020, Board of Trustees meeting

leadership and to all of our colleagues who worked so tirelessly to make this happen.

On March 12, we announced that we were not going to have students return to campus for the rest of the semester and that we would complete our instruction virtually. Over the course of about 10 days, our faculty pivoted nearly 7,000 courses – that's almost 14,000 sections of classes – to deliver the rest of the semester at a distance. I think there are a few reasons that we were able to do that. We had already established enterprise-wide digital capabilities. The chairman referred to the Digital Flagship – over 24,000 of our students already had iPad devices. We had already trained faculty on how to use online tools and technology for their teaching endeavors. We actually have, according to *U.S. News & World Report*, the No. 1 ranked online bachelor's program and highly ranked graduate programs. We have the ability to do this and we demonstrated it. I'm going to jump the gun on the consent agenda and say the Michael V. Drake Institute for Teaching and Learning actually was an incredible asset for us in helping faculty think very quickly about how they would assess their students' progress.

In this kind of new environment, we stood up websites to help our teachers, to help our students, to help our workers, to help our researchers. We adapted with policy changes on the fly to acknowledge the impact this would have on faculty who had not yet achieved tenure, and the impact that this might have on students, and we gave them the ability to make choices around pass/fail for their coursework. It truly was a team effort and it truly was an enterprise-wide outcome. But it has been a stressful time nonetheless for all audiences in our Ohio State community. We have worked hard with wellness programs and Bern Melnyk, our Dean of Nursing and Chief Wellness Officer, who offered her "Staying Calm and Well in the Midst of the COVID-19 Storm" over a series of weeks and thousands of people signed on to be part of that. The Office of Student Life sent students away in a completely unexpected manner, but with grace and style, bringing them back to clean out their dorm rooms over a period of a couple of weeks and then taking the time to organize an effort to check in with them. Melissa Shivers, thank you for that thoughtfulness for our students. Tens of thousands of students got calls from people here at Ohio State asking them how they are, and we have heard so many stories about how much that gesture was appreciated.

We have communicated to our own teams, the people who are still working, that the university never closed – we just worked from a different place. And that's a huge stress. For many people, there is no longer a separation between work and home life. The hours meld into one another. I am sure some are like me, with post-it notes on my computer to remind myself what day of the week it is, because it's just so hard to tell. And so, we've really thought about the wellness of those folks.

There were financial strains, particularly for our students, and so in a partnership between the Office of Student Life and the Office of Student Financial Aid, we have administered the federal CARES dollars and have actually allocated over \$14 million in emergency COVID aid to the students in greatest financial need. It has just been an incredible opportunity. We have come together in the best of ways to be able to demonstrate all the hard work in working across administrative boundaries.

June 3, 2020, Board of Trustees meeting

We had incredible press because of the incredible impact of the stories that we were able to tell about things that supported clinical care and the medical operations both here and further afield. And every one of those stories reflects research that was happening across boundaries. The College of Medicine faculty are clearly in the lead because of the infectious disease nature of this, but folks in Public Health, Arts and Sciences, Dentistry and Engineering are all part of those stories about the things that Ohio State has done that have had national and international notice. They were not done by any one individual; they were done by teams who came together without prompting, because that's the culture of how we work here.

You know, one of the things that our new president will be able to take advantage of and – actually, many of you wouldn't know this – but she was here before as a reviewer in our Discovery Theme process when we were first choosing topics for our interdisciplinary work. What she sees now is the fruits of that labor – that we actually have built a culture that thrives in working across boundaries to solve complex problems.

You know, I think a really important part of our ability to pivot our teaching success through the latter half of the spring semester, and to then be able to pivot about 2,500 courses online for summer – and oh, by the way, once we announced that we were going online for summer, we actually had an increase in the number of students who registered for classes and an increase in the credit hour load that they were taking – that doesn't come by accident. Part of that is, in fact, because we have spent the last years, and this was Michael's leadership, lifting up the scholarship of teaching and learning at Ohio State. Faculty come to a place like Ohio State to do their research, to be part of creative inquiry, to really think about the contributions they can make in their discipline. And this is a place that has said, wow, we not only appreciate that excellence, but we want you to be excellent in teaching, too, because that will lead to excellence in learning. So, the fact that 3,500 faculty participated in our Teaching Support Program over the past two years represents an unprecedented commitment to the scholarship of teaching and learning. And that was the brainchild of Michael Drake. That's why it's so fitting that we have this resolution to name the Institute of Teaching and Learning in his honor.

I could talk for an hour, but this is a short meeting and we've got to get to our business items. But let me just say that we came up with a slogan that we're using here that, "Together as Buckeyes, we can accomplish anything." And the fact is that this trial and tribulation and the uncertainty that we face into the future actually seems a little more manageable because, in fact, we are "Together as Buckeyes." It quickly became more than a slogan; it became the way we do business. It's the way we are. And I think as we reflect back on the 150th anniversary of this great university, we will see that what we had to do in year 150 was every bit as momentous and every bit as successful as what we had to do in the first year of this great university. It provides a terrific jumping off point for everything that we're going to accomplish in the future.

I will note that you have some additional materials. In a normal committee meeting, we would obviously have reports from Melissa Shivers and Morley Stone. You will see written reports that reflect some of the things that I have talked about. There just has been such incredible work across the board from so many people that even those reports simply don't do justice. You'll also see in your materials the committee scorecard and I will simply note that the only



June 3, 2020, Board of Trustees meeting

update from the last meeting is that we've updated the numbers in the goals relative to the Teaching Support Program. You'll see that we've actually blown through the goals that we set, which were impossibly aggressive when we set them just a couple years ago. So we will be working now, as we pivot to a time where that teaching training is now an entry requirement and every new faculty member coming to this university will experience that work to make them a better teacher so that they're starting out the gate with that background. We'll now pivot to looking at metrics that actually emerged from the fact that we've had that training take place and so we will work with the chair and the committee to make sure we update those in a meaningful way.

That concludes my report, Mr. Porteus.

Mr. Porteus

Thank you, Dr. McPheron. Very well said. Now, I would like to ask you to share some of the Items for Action. First, the name changes for the Department of Family Medicine and the Graduate Program in Veterinary Medicine.

Dr. McPheron:

Thank you, sir. This action item will update the names of those two academic programs to bring them in line with peers and to better reflect changes in their discipline. And I will say that both of those recommendations have been approved by the University Senate. In the College of Medicine, the Department of Family Medicine would become the Department of Family and Community Medicine and in the College of Veterinary Medicine, the Program in Comparative and Veterinary Medicine will become known as Comparative Biomedical Sciences.

Mr. Porteus:

Next, how about amending the cap on clinical faculty in the College of Veterinary Medicine?

Dr. McPheron:

The *Rules of the University Faculty* established that an exception is required if clinical teaching or practice faculty comprise more than 40% of the total tenure-track faculty in a Health Sciences college. The University Senate has considered and approved an exception that would allow up to 65% of faculty in the College of Veterinary Medicine to be clinical faculty. The college requested this change to account for the important role that clinical education plays in the discipline of Veterinary Medicine. The college's accrediting body has also placed priority on training and clinical skills.

And in the interest of time, allow me to highlight just a couple of things out of our remaining action items, Mr. Chairman.

I'll jump first to the honorary degrees and say that we're bringing forward recommendations for honorary degrees for three individuals. The first is Tim Cook, the CEO of Apple, who so incredibly addressed our graduates during our virtual commencement exercise. The second is Kathryn D. Sullivan, the former astronaut and CEO of COSI Columbus and inaugural director of the Battelle

June 3, 2020, Board of Trustees meeting

Center for Mathematics and Science Education Policy here at Ohio State. And the third is Grace Wahba, a pioneer in statistical methods of modeling with observational data. She spent more than 50 years at the University of Wisconsin, and, among other accomplishments, she developed the authoritative reference on this topic based on a series of 10 lectures she delivered here at Ohio State in 1987.

The other items involve some minor updates to the *Rules of the University Faculty* and personnel items. And let me pause just to say this is a particularly important meeting, my favorite meeting of the year, because we get to bring forward the Faculty Personnel Items. Reflected in your board materials are all of the promotion and tenure accomplishments of our faculty across the university. This represents amazing milestones of their creativity and productivity. Our faculty is truly second to none. So, I would certainly ask you to reflect on that as you consider these faculty accomplishments. I also would say, the faculty member of this committee, Dr. Susan Olesik, who by the way was just named a Distinguished University Professor, which is the highest honor conferred on a faculty member at Ohio State, is also in your board material. She has been recommended by Executive Dean Gretchen Ritter from Arts and Sciences for appointment as the Dean of Natural and Mathematical Sciences. That is a great honor and she will certainly do a terrific job in that leadership role and we're so pleased. In addition, we will be bringing the Distinguished University Professors back to the board at a later meeting, as is our practice, but we are so delighted to be able to recognize her with that honor.

The final thing would be the approval of the Degrees and Certificates for our summer 2020 commencement. Again, the background materials for all of these are in your packet and I'd be pleased to answer any further questions that the committee might have.

Mr. Porteus:

Thank you, Dr. McPheron. Are there any other questions or comments about these items?

Dr. Fujita:

I would like to take a moment to share some exciting news. Coming from Japan, I know how exciting this news was in Japan. When you talk about national prizes in Japan, I can say there are only three major awards in that country. And I have learned that one of our professors from Ohio State, Professor Jin Wang, has won one of these, the Nagamori Award. So, my heartfelt congratulations during this difficult time.

Dr. McPheron:

Dr. Fujita, thank you for sharing that. That is an extraordinary accomplishment. As you all remember, we had a winner of the Japan Prize just a few years ago. Dr. Rattan Lal in the School of Environment and Natural Resources. You know, maybe our next regional campus ought to be in Japan, Hiro.

June 3, 2020, Board of Trustees meeting

Mr. Porteus:

Thank you very much for sharing that, Hiro. Thank you, everyone. That concludes the public session items from our committee's agenda. These standard items for action have been placed on the consent agenda for board approval later. If there are no further questions or comments, Mr. Chairman, our committee meeting has concluded.

Mr. Heminger:

Thank you, Brent. Next, we'll turn it over to Alex Fischer for the Master Planning & Facilities Committee.

Master Planning & Facilities

Mr. Fischer:

Thank you, Mr. Chairman. The Master Planning & Facilities Committee had various informational sessions over the last several weeks. Today, I'd like to ask that we start by having Jay Kasey present the Physical Environment Scorecard.

Mr. Kasey:

Thank you, Mr. Fischer, and thank you to the board for allowing us to come forward. The scorecard you see on the screen has a few indicators I would like to touch on. There is one red indicator that is the percent of total projects completed on time. As we have watched this indicator across the fiscal year, we have been missing this one. Our knowledge, what we've learned, is that the vast majority of our projects, as you might imagine, are relatively lower cost projects under \$100,000. And when a tradesperson is not on time to complete an element of that project, because the project timetables are so short, it throws us off our schedule. We've also missed on some inspections that have to be completed prior to completion of projects. This indicator will continue on our scorecard for next year. We are doing a performance improvement around it and I believe that it will improve and come back in the coming year.

I also want to point out a couple, just one or two more things, as an indicator of the types of activity we have experienced across the last quarter or so on campus in the operational indicators. Number six and seven are both yellow. Number six is the occupancy of all parking garages on campus and you will see we were low on that indicator. We did not meet the demand and that is because, as you know, we closed much of campus for the last almost three months. But at medical center, they went over their target. They were high in their occupancy and that is because we brought staff back from the West Campus and to facilitate their ease of working in a difficult situation at the medical center, we found parking garage space closer to the medical center and we filled those garages up. So, two indicators of what's been going on around campus.

Finally, this is a treat to have this scorecard in front of the entire board. I will remind the board that our committee members have taken on, for many years, the responsibility of looking at the safety of campus. This is something that goes along with their facilities role, and for some years we were working hard to get our indicators into the green. This has been a very remarkable year for us. The two indicators that our board members are most concerned about, of course,

June 3, 2020, Board of Trustees meeting

are number two, the major on-campus crimes, and number six, the major off-campus crimes.

On-campus crimes have fallen 27% below our target because of the great work that the new leadership team, made up of Public Safety Director Monica Moll and Chief of Police Kimberly Spears-McNatt, have done to turn many routine opportunities into new ideas, which have resulted in a safer campus. I also want to point out that our partnership with the Columbus City Police has been long and ongoing and has worked well. This year, in turning down off-campus crimes – and these are the crimes that are direct, immediate campus neighborhoods – we're below target by 26%. This is a tremendous feat. You have to imagine all the work that goes into this. Our campus security partners with the Columbus City Police to make sure those neighborhoods are improved in security, and we have been successful. I want to point those things out and I'll answer questions if there are any.

Mr. Fischer:

Thank you, Jay. If there are no questions, I'll ask Mark Conselyea to give a quick major project update.

Mr. Conselyea:

Thank you, Mr. Chairman. I'll be providing the committee a project status report on all of the university's active projects within approved budgets of over \$20 million, of which there are 21. Collectively, these projects total \$1.8 million.

The scorecard format has been modified slightly to include a new status category, which is shown as orange. This is to highlight the six projects, totaling \$422 million, that the university has modified or temporarily paused to increase financial liquidity until the full impact of COVID-19 is known. Those projects are grouped on the second page and include the Arts District, Instructional Sciences, renewal and deferred maintenance projects, the Controlled Environment Food Production Research Complex, the Interdisciplinary Health Sciences Center, the lacrosse stadium, and the Newton Hall renovation and addition for the School of Nursing. Of the remaining projects, we have 10 on track for schedule and budget, and we're closely monitoring the remaining six. Note that the Postle Hall partial replacement project is red for schedule and yellow for budget; this project replaces the southern portion of the east wing and renovates and upgrades portions of the west wing for the College of Dentistry. Our project team is working with the construction manager and the College of Dentistry to develop a revised schedule for project completion and transition into the new building. We're especially focused on the areas of the building that are most critical to the college's operational plan. On a positive note, the previous challenges with the availability of skilled trades labor crews have improved over the past one to two months.

Before I conclude my remarks, I want to highlight two of the other projects. First, the Outpatient Care Facility for Dublin, which is yellow for schedule. The schedule has slipped approximately 2 months during COVID-19; however, the project team has identified ways to accelerate the project and cover the schedule. Finally, the Outpatient Care West Campus Facility is yellow for schedule and budget. The project has challenges on both construction and medical equipment, however, we've identified Value Engineering items to get

June 3, 2020, Board of Trustees meeting

these aligned in the 80s, incorporating all those Value Engineering items into the final DD drawings and revised estimate that is due in mid-July. The schedule did slip during this budget evaluation exercise, but we expect it to recover.

That concludes my summary of the over \$20 million projects and I'm happy to answer questions.

Mr. Fischer:

Thank you, Mark. Pending any questions, let me also acknowledge the hard work of the entire team for taking the proactive measure to put major projects on hold where possible for financial reasons during the COVID-19 crisis.

You know, as a result, we're going to see a number of the on-time levers light up beyond green into yellow and perhaps red. Those are very purposeful and intentional, and I appreciate the committee and the staff's very hard work to prioritize those.

I would like to next ask Mr. Myers for the design update on the Interdisciplinary Research Facility.

Mr. Myers:

Thank you, Mr. Chairman. This is an update to the Interdisciplinary Research Facility design that we've look at in the past. The first drawing that we see is a site plan. Just as a reminder, the building is located along Kenny Road between Lane and Carmack. In the future, this is a master plan that shows the addition of two like facilities to the south, and to the north is the proposed Energy Innovation Center and another potential research building clustered around a new piazza. Again, as a reminder, this is the first-floor plan. It has a large lobby at the entrance with presentation space. There are two research neighborhoods on this first floor with PI offices and the core laboratories along the north face of the building, facing out onto the piazza space.

This is a typical lab floor. You'll see there are three research neighborhoods on a typical lab floor with write-up space, computational space and in the north wing some collaboration space and a lounge. This is really some of the changes that we undertook based on comments and things we've received. This is a rendering that depicts the northeast plaza view of the building; this is where we were when we last reviewed this building. The building was primarily designed with red brick, glass curtain wall, a section had some reddish panels. There were some concerns that the red brick, while a proper look for the campus, was perhaps not forward-thinking enough for the West Campus Innovation District. We looked at number of options and have decided that changing the brick color to a dark gray makes it feel a bit more contemporary and more gracefully fits into the architectural aspirations for the West Campus Innovation District.

Again, this was the building previously and in this view from the plaza, you can see the glass curtain wall as it was formally depicted. And then this is the change of the building with the gray panels and the gray brick. In summation, the change was quite significant visually and a bit more aspirational. Because there was no major material change, it really had very little impact on the budget or the schedules as we move forward. So, I'm happy to answer any questions.

June 3, 2020, Board of Trustees meeting

Mr. Fischer:

Thank you. As our committee has looked at it, we are excited about the direction of these projects and the tone and tenor of the Innovation District.

Mr. Chairman, as I turn it back over to you, the Master Planning & Facilities Committee does not have any Items for Action. I would acknowledge that running this great university takes a village and with nearly 35 million square feet, regardless of the scenarios, the lights and power have to run, and the buildings have to be cleaned. We had a fast and unexpected exit. There are very aggressive and detailed plans to ensure a very safe return to campus and I just want to acknowledge the men and women of our operations team. Through and through, they have been working as hard as anybody in this city to ensure that things are in good working order at our university from a safety standpoint during COVID-19 and especially under stressful times. So, I just want to acknowledge their hard work and turn it back to you, Mr. Chairman.

Mr. Heminger:

Thank you, Alex. Very good report. Mrs. Hoeflinger, Advancement Committee?

Advancement

Mrs. Hoeflinger:

Thank you, Mr. Chairman. I'd like to kick it off with Mr. Eicher to take us through the Advancement Scorecard.

Mr. Eicher:

Happy to do that. The events of the last several months have, in fact, had an impact on the Advancement Scorecard. The scorecard you have here in front of you reflects numbers as of the end of April. And at the end of April, the gifts and pledges numbers were down about 1% over the last year. I'm happy to say we had a good May and, as of today, our gifts and pledges numbers are up to 477, which is actually \$5 million ahead of where we were last year at this time.

We've set some pretty aggressive goals for the year. I anticipate that we will probably not make the \$575 million target, but we will surpass \$500 million in gifts and pledges. For the cash numbers, the scorecard shows that we're ahead of last year, and in fact, in May, we continued to progress. We're currently at \$375 million; last year, we were at \$364 million. So, in cash, in receipts, we're actually running 3% ahead, and for this important number I anticipate that we will, in fact, meet or surpass our fiscal year goal.

Regarding total donors and the donor counts you see there – we have seen some impact from the last few months. The donor count is down about 8%, in large part because we paused some of our annual giving solicitations for the last few months. We are carefully starting those up. We also saw an impact here in donor counts related to Pelotonia donor counts. Events, same story – attendance is down largely due to the pandemic, which has forced us to pause or cancel a number of events. But, we've gone to a very large, and I'd say, very successful events strategy and over the last few months, we've had well over 80 events as a university and well over 7,000 participants, and our Net Promoter

June 3, 2020, Board of Trustees meeting

Score for those events is actually quite high. It has been at 73 for these events. So, I'm pleased about the kinds of things that are going on, but there is definitely an impact.

For the two marketing scorecard items, those of you who are on the Advancement Committee will recall that cultivated audiences really refer to social media channels, Alumni Magazine recipients, and Ohio State Insights and email subscribers. For social media, Facebook is still our largest channel, but there is some downward trending on that. Instagram is by far the largest growth rate of all the social media channels. The other thing that impacted these numbers were we purposely did some clean up in the Alumni Magazine mailing list. We want to make sure we're getting the magazine to the right people. So, we cleaned that up and saw a little bit of a drop there. But all in all, the numbers are very similar to last year and we will achieve or surpass that goal.

The last metric under marketing is the audience rate of engagements, which is probably the more important of the two measures here. I'll remind you that these are really measures of effectiveness. This is a measure of all the actions that are taken due to some of the things we have done. So, when we do something on social media and people take action as a result of it, we measure it. And the engagement rate continues to climb. We're very pleased about that and we will exceed our goal there.

Erin, if you don't mind, maybe I can go on to the campaign and then ask for questions in general?

Mrs. Hoeflinger:

Yes, I think that would be great. Let's move on to that. Thank you.

Mr. Eicher:

For the campaign scorecard, there are two key measures for our campaign. The dollar goal for the campaign is \$4.5 billion dollars and you'll see here that we have hit the \$1 billion mark. So, we're at about 45% of the dollar goal in about 44% of the time through the campaign. Making good progress. There are well over 530,000 unique donors. We're actually quite a bit higher than the number here, these are getting a little bit dated. Then we break this up into two main categories – for the overall fundraising endowment, we're doing exceptionally well. We've added over \$400 million to date of commitments to the endowment, well ahead of our target at 47% of goal and feeling good about that. But then the flip side here is that capital is lagging and for a number of reasons. But we are certainly ramping up our efforts there. Many of these projects we have been talking about in other committees and the importance of being successful in our capital fundraising is something that we understand, and we are working hard to address. I will say, related to the donor counts, that we are still on target to achieve a really special goal of being the first place to hit 1 million unique donors. And so, all things look good.

Next steps for the campaign over the summertime, our leaders, including Kristina Johnson, will review our goals and our progress unit by unit. I've already talked with the provost and with Kristina about this. We will recommit to our goals and will adjust as necessary based on the new understanding of the environment and so on. But I'll say I have worked hard at philanthropy in difficult economic times, and I believe that there will be an impact here, but that it's going

June 3, 2020, Board of Trustees meeting

to be relatively short-lived. Philanthropy in this country is surprisingly resilient and tends to bounce back and there are just some really good signs on the horizon. Alumni giving is up 20% this year over last year. Foundation giving is up 20% this year over last. Giving in the category of \$10,000 gifts to \$1 million is up rather dramatically, with the most significant increase being in the \$100,000 to \$1 million level – a 20% increase there, too. So, our pipeline is strong, and I am very optimistic that, as we get back to an economy that is more predictable, giving will in fact bounce back quickly. So, I'll stop there and see if there are any questions.

Mrs. Hoeflinger:

Any questions for Mike? I know you answered the question that is most on people's minds with the pandemic and the issues we're facing and how that impacts our campaign. You also talked about the in-person events. Certainly, I'm assuming your team is looking at new ways to engage via social media, and we talked about that a little bit. Anything else in the hopper from that perspective for you and your team?

Mr. Eicher:

There are a lot of things that we are learning about doing business in this new environment. In a business that is highly relationship-driven, the first few weeks for us were a shock. Some of us said, how do you do this business if you can't go and see them? But we have a very creative team who have figured out how to continue to build relationships and how to use technology to our advantage. In fact, we are reaching out in special ways, using video conferencing, Zoom and other tools, sometimes developing personalized videos in their own homes to reach out to folks personally, and in many cases to start new conversations about gifts. I think we have risen to the challenge and hopefully the things that we have learned about doing our business in this environment are things that we'll be able to maintain when we all come back into our offices. I think a lot of good things have happened.

Mrs. Hoeflinger:

Great. Any other question for Mike on that? Okay, why don't we move on to the University Foundation Report.

Mr. Eicher:

I'll be very brief here. Usually at this point, our volunteers Giff Weary and Alec Wightman would give a stunning report about all the amazing work that the volunteers are doing, and we had carved out time for Janelle Jordan and Catherine Baumgardner to talk about the exceptional work of our volunteers in the Alumni Association. Trust me on this, there is a lot of amazing work going on. We have, in both cases, now had virtual meetings. And I think, again, we're learning that you can't always replace face-to-face, but I do think there is great work that we can do using this technology. So, I'm not going to prolong the report. Submitted for approval with the Foundation Report is the establishment or revision of endowments totaling over \$10,192,000. This includes one endowed chair fund, four endowed professorships, two endowed scholarships, 18 named endowed funds, 11 endowed fund revisions and one fund closure.



June 3, 2020, Board of Trustees meeting

Mrs. Hoeflinger:

Great, thank you. With that I'll have Justin present the naming approvals for the board.

Mr. Fincher:

Thank you, Erin. There are 12 naming resolutions for your consideration today to recognize philanthropic support from alumni, friends and partner organizations. All of these have been approved by the appropriate processes according to the university's naming policy. The namings represent continued support across Engineering, the Wexner Medical Center, Dentistry, CFAES, and Arts and Sciences. Allow me to highlight a few. First, we're delighted to celebrate a principal gift from Arts and Sciences alumnus and Foundation Board member Ratmir Timashev and his family with the naming of the Timashev Family Music Building. Ratmir started his first company while at Ohio State and most recently served as CEO of Veeam Software. In 2016, Veeam gave \$5 million in support of student scholarships and teaching in chemical physics and data analytics. The Timashevs' most recent \$17 million gift supports another top priority for the College of Arts and Sciences – the construction of the new music building in the Arts District. The remarkable gift also provides additional support for students, support to the renovation of Celeste Laboratory and recognition of Dr. Terry Miller, an Ohio Eminent Scholar and professor emeritus who served as a trusted mentor during Ratmir's time Ohio State.

We're also grateful for continued investments in the College of Engineering, including by industry partners. The American Electric Power Foundation Atrium will serve as the welcome area for the new Mars G. Fontana Laboratories – a facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Sciences and Engineering. The Kokosing Design Studio will establish a student-centered space in Bolz Hall to create an environment where the Department of Civil, Environmental and Geodetic Engineering students can collaborate with each other, faculty and industry professionals.

The naming resolution for Postle Hall creates 78 named spaces with lead gifts from the Delta Dental Foundation, the Bitonte Family Foundation, and alumni, including Dr. Jeffrey Kleinman and his wife, Dr. Yana Kleinman, and the late Dr. Edward Maag and his wife, Christine Maag. These investments allow Ohio State to prepare more confident, competent and practice-ready dental professionals, and to expand the college's position as a national leader in dental education, research and patient care.

Finally, also included in the naming resolutions is recognition of Cindy and Larry Hilsheimer's support for the Jameson Crane Sports Medicine Institute. Many of you know Cindy and Larry through their generous service with the Board of Trustees' Audit Committee, the Wexner Medical Center Board and the Foundation Board, as well as the James Foundation Board, to name just a few affiliations. Please consider extending your thanks to any of these generous donors you may recognize among these naming resolutions. Thank you, Erin.

Mrs. Hoeflinger:

Thank you, Justin. And as we talked about a moment ago, the naming policy, we're going to talk a little bit about some of those revisions. I'm going to ask

June 3, 2020, Board of Trustees meeting

Julie Clark, Assistant Vice President for Strategy and Administration, to talk about that.

Ms. Clark:

Thanks, Erin, and good afternoon. The Board of Trustees Bylaws provide the authority for the board to approve naming recommendations and the university has had a related policy in place since the early '90s. Modifications have been made over the years, with the most recent version approved in 2013. So, today we're presenting and recommending for approval the newest version of this policy. As you know we name spaces and entities in recognition of philanthropic contributions, in honor of individuals for their service to the university, and also for administrative purposes. The naming policy is designed to help foster positive recognition of individuals and organizations while also protecting the university's integrity and reputation. The revisions in this version largely reflect procedural clarifications and some formatting changes to be consistent with the university's standard template for policies. The Senior Management Council and the President's Cabinet have reviewed and approved the policy, and I'd be happy to answer any questions you may have

Mrs. Hoeflinger:

Any questions on this or any of the topics that we've covered?

I do want to say one thing. I see that Dr. Weary is on. I wanted to acknowledge you, Giff. You have been such an incredible presence on the Advancement Committee. For anybody who doesn't know, Giff began her academic career at Ohio State in 1978 and she is now a professor emeritus in the Department of Psychology, and she and her husband David remain true friends and supporters of the university. We are going to miss you and your contributions and every way in which you make those Advancement Committee meetings great, and I know you do the same for the Foundation Board as well. Giff, would you like to say a few words?

Dr. Weary:

I would like to say just a few words. I know it has been a long day for a number of you, so I'll be brief. Representing the Foundation Board on this committee has been a real pleasure and it has also been an opportunity for me to see the operations of the university at the highest levels. I have learned a great deal over the past two years, and I don't care how much any of us think that we know this great and complex university, very few of us really see the entire picture. So, I've kept that piece of knowledge with me throughout my time here since '78, and each time I do one of these service opportunities I learn a little bit more. My understanding of the role of Advancement at Ohio State certainly is much deeper now than it was before. So, I've really enjoyed this opportunity to serve. I've enjoyed working with you all and getting to know you all. Thank you very much. I know that Alec and now Anne will carry on for the Foundation Board on this committee without missing a beat. So again, thank you very much.

Mrs. Hoeflinger:

Giff, thank you. You will be missed, as I have said. Alec will continue on with us and you are irreplaceable, though we do have to replace you. And to your point, Dr. Anne Klamar is going to be joining our Advancement Committee in Giff's

June 3, 2020, Board of Trustees meeting

place moving forward, starting with our August meeting. So, Giff, thank you again from all of us remotely — never thought we'd be doing it this way. We really appreciate everything.

Dr. Weary:

Thank you so much.

Mrs. Hoeflinger:

Thank you. That concludes the public session items from the Advancement Committee. The standard Items for Action have already been placed on the consent agenda for board approval this afternoon. And if there's no further questions or comments, Mr. Chairman, our committee meeting has completed.

Mr. Heminger:

Thank you very much, Erin, great job. I will now turn it over to John Zeiger for our last committee, Audit, Compliance & Finance.

Audit, Compliance & Finance

Mr. Zeiger:

Thank you, Mr. Chairman. Like every other committee we have truncated our presentations today given our special announcement and remarks regarding Michael Drake's change and the various COVID situations. So, we have about a dozen issues which our committee would have normally dealt with in legal, compliance, finance and audit, but most of those are covered by the 150 pages of reports that are publicly available, if anyone would like to review them. I would like to deal with three issues directly in this committee meeting. The first of those would be the question of approval of the fiscal year 2021 tuition and mandatory fees. I would ask Mike Papadakis and Kris Devine to lead our discussion on those points.

Mr. Papadakis:

Thank you, John. As we enter into this conversation about tuition and fees, we always think it's important to highlight access and affordability at Ohio State, which has been something of a hallmark that we've been working on for quite a number of years. Just as a reminder for folks, this is actually the fourth year of our Tuition Guarantee Program. So those students graduating in spring of 2021 will actually be our first cohort that participated in the Tuition Guarantee Program. And just as a reminder, again, highly focused on affordability, we actually are the No. 1 flagship in the country for the lowest in-state tuition increases over the last decade. And No. 4 for out-of-state tuition increases as well. We've also focused on expanding student financial aid. You can see the highlights at the bottom of page two here. I won't read them to you but suffice it to say we've added more than \$200 million of additional need-based aid over the last five years, which supports over 33,000 students. On the left-hand side of your page are our proposed tuition and fees increases for undergraduate students. I'll just hit a few highlights. Again, those folks who were with us as part

June 3, 2020, Board of Trustees meeting

of the tuition guarantee or were with us prior to the tuition guarantee and are resident students, will have a 0% tuition and fee increase. Also, there were no increases to any program, course or technology fees, and there's no increase to the international student surcharge.

For the Tuition Guarantee Program, for those who are starting this fall, we are proposing a 4.1% tuition and fee increase and those tuition and fees will then be locked in for four years for those students. We're also proposing a 4.8% increase to our non-resident surcharge; a \$3,580 increase to our non-resident surcharge for those students who are taking all of their classes online or virtually that are not part of an online certificate or degree program; and then also an increase of \$390 a year for those students who are taking a certificate or degree program entirely online. We're also proposing a 2.5% increase on housing and dining. And again, just as a reminder, or those folks that are residents, those fees are also locked in for four years as well as part of the tuition and fee guarantee. Then, last but not least, student health insurance will have a 1.5% increase.

If you look at the right-hand side of your page, again I will not read all these to you, but these are the graduate and professional fee increases that we propose. Again, all of our graduate and professional fee programs are highly focused on being very competitive from a marketing standpoint, so we do a lot of benchmarking every year to make sure that those programs continue to be competitive. And again, many are very highly ranked nationally as well.

We always think it's important to highlight where our funding comes from for the undergrad programs at Ohio State. Overall, 79% of our funding comes from student tuition and fees and 21% comes from the state of Ohio.

In summary, I think I hit most of these high points already, but I'll just say again we're proposing a 4.1% increase for resident students and that gets locked in for four years. A 4.8% increase for non-resident, 0% increase for international surcharge and 0% increase for all the program, course and technology fees. And at the bottom of slide six, we always think it's important to note where we stack up against the other Big Ten and the other Ohio universities as far as our competitiveness with regard to tuition and fees.

Just to highlight our online programs, so these are folks who are taking all their classes online or who are participating in an actual online degree or certificate program. At the bottom of the slide, you will get a sense of what those numbers look like and where we stack up from a Big Ten standpoint, as far as how competitive our tuition and fees are for online programs.

I will stop there, John. There's a lot more material in the slide deck, there's a lot of benchmarking material in there as well, but just in the interest of time I'll stop there and see if there's any questions

June 3, 2020, Board of Trustees meeting

Mr. Zeiger:

Any questions for Mike? Hearing none, Mike, let's move on to the interim budget proposal for the first two months of fiscal year 2021.

Mr. Papadakis:

Thank you, John. As we consider the impact overall of COVID-19 on university finances, I think it's safe to say that it has had an impact on really all revenue sources and all lines of business at the university. And just given some of the uncertainty that still remains as we plan out our FY 21 budget, we felt that was prudent this year, both from a university and a Health System perspective, to come to the trustees today and get approval for our two-month operating budget for the months of July and August. This will give us a bit more time to finalize some of our planning for FY21, get some of our unanswered questions answered, and then we'll come back to you in August with a full 12-month budget for approval. I'll just hit a few high points and then I'll hand it to Mark Larmore to talk about the Health System and OSUP.

As you look at the top page here, looking at overall sources for the institution, we put FY20 in the left-hand column just as a comparison and then we have a pre-COVID and a post-COVID column, just to give you a sense of what we think the impact is. Right now, we're expecting a \$66 million revenue impact over the first two months of the year. This is an estimate. Obviously, as we sit here today, there are a number of factors that continue to move around. Because of that, we also plan to reduce expenses during the first couple months of the year by just under \$59 million to make up for the vast majority of that revenue loss. You get a sense of some of the revenue items there and some of the expense items as well. In the interest of time, I'm going to pause there to see if there are any questions, and if not, I'm going to hand it to Mark Larmore to go through the Health System and the OSUP's two-month budget as well.

Mr. Zeiger:

Any questions? Mike, thank you. Mark, could you take us through the Wexner Medical Center side of the budget?

Mr. Larmore:

Thanks, John. I have a similar format as Mike went through. We've added a comparison to FY20 and FY21 for the first two months of the academic year or so. It's a good comparison as to the impact COVID has had on us. So, you can see the total revenue for those two months at about almost \$500 million. You can see the \$65 million change year-over-year and then expense base of \$450 million, which shows savings of about \$44 million to offset that. Gain loss before our funding, about \$50 million, and after funding our medical center investments, which is research and investment in physician recruitment, we're forecasting that the first two months of the year we'll have a bottom line of about \$18.5 million. That is below where we were last year, but we're hopeful that since we put this together, we're seeing the volume at the Health System ramp up a little

June 3, 2020, Board of Trustees meeting

faster than we had estimated. So, these will actually come in better than what is presented here.

The next slide is the practice plan. Again, \$99 million for the first two months last year for the practice plan. We are projecting about \$96 million, which is a \$3 million impact there. And then from an expense standpoint, we have grown from \$94 million to approximately \$97 million. Forecast the first few months is a small loss of \$1.1 million, and we were in \$5.5 million last year. The same story exists with the practice plan as the Health System. If we get ramped up faster, we can mitigate that loss in the first couple of months of the year.

Mr. Zeiger:

Mark, thank you. Any questions? Mike and Mark, thank you so much. To be clear, the tuition, fees and interim operating budget will be on the consent agenda and require the board's action at the conclusion of this meeting. One of the responsibilities of the Audit, Compliance & Finance Committee is to work with the independent auditor firm of PwC. The university does a complete audit of the university and many of its sub-units every year and we have the good fortune to have Christa Dewire, who is with PwC, leading those efforts. Christa, would you please give us an update on the external audit process?

Ms. Dewire:

Happy to and thank you to the committee for the opportunity to speak with you today. Auditing standards require that we make certain communications to the committee in regard to our annual external audit plan every year, and the information that we provided in your materials accomplishes that objective and meets those requirements. Similar to previous meetings, I'll assume you had the opportunity to read the materials in advance and therefore I'll touch on just a few highlights within the executive summary, which is included within pages five through seven of our materials.

There have been no changes in the external audit deliverables or timeline as compared to the prior year. We're not anticipating any issues or delays in relation to extended work from home requirements. It's important to highlight that our audit plan, particularly this year, is subject to change given potential impacts of COVID-19 on our determination of risks, our scoping, as well as audit procedures performed. From a risk assessment standpoint, we have preliminarily identified three significant risks, which represent areas of emphasis from an external audit perspective. The first being the risk of management override of controls – that's a significant risk on all of our financial statement audits, so that's not unique to the university. The risk of fraud and revenue recognition, particularly in relation to the valuation of unpaid patient service revenue. And then lastly, the risk of material misstatement in valuation of unpaid patient service revenues, contractual allowance and bad debt reserves.

With respect to materiality, we've included the 2019 materiality threshold within our materials as a reference point. Similar to the prior year, our fiscal 20 materiality will be determined based on consideration of various benchmarks,

June 3, 2020, Board of Trustees meeting

total revenues, total expenses and total assets. And as you can imagine, there remains a fair amount of uncertainty with respect to these metrics, particularly at the point in time these materials were submitted. Once Gap-based metrics are available to us, we'll determine our materiality thresholds for fiscal 20 and it's possible we'll see a slight decline in materiality as we establish it year over year. As a reminder, we do establish materiality separately for each of the component entities or affiliates that are subject to stand alone financial statement audits. So, there are different thresholds for different entities.

There's also a potential for incremental audit procedures in relation to various COVID-19 related items. The first of which is accounting for the receipt of grant awards and funding under the CARES Act or other governmental programs. Certain of those funds may also be subject to compliance testing performed under uniform guidance, procedures related to the valuation of alternative investments portfolio, the availability of timely net asset value reporting, etc., as well as the consideration of changes and internal controls given the remote working environment. We will keep the committee apprised of any significant changes in their audit plan and provide an update at the August meeting.

Our materials also include reference to our continued commitment to management. The committee is specifically committed to quality, which remains a priority, as well as providing you with an experienced team and timely responses and sharing independent perspective. And then continued focus on driving efficiency and improvement in the overall audit experience through digital technologies and innovation. At this stage we are well into the planning phase of our audit. We've had a number of kickoff meetings with management for scheduling our virtual walkthroughs to update our understanding of controls and processes. We have not experienced any issues or concerns with respect to our ability to conduct our field work thus far, and we continue to receive full cooperation from university management.

There's nothing else with respect to our audit plan that I was planning to highlight, but I'm happy to take any questions.

Mr. Zeiger:

Are there any questions for Christa? Hearing none, Christa, thank you so much for what you and your team are doing. We'll look forward to the August report as the process matures. In addition to the three items we discussed before on tuition, fees and the interim operating budget, there are three additional action items on the consent agenda. As you know from the materials that have been provided, those include authorization for designated officials to buy, sell, assign, and transfer securities. Also, an extension of the prior authorization for the issuance of general receipts, obligations and authorization of multi-year debt issuance program of the university, and re-appointments to the self-insurance board. Mike Papadakis, is there anything you'd like to add on any of those three additional items?

June 3, 2020, Board of Trustees meeting

Mr. Papadakis:

No, John, I think they're all self-explanatory, as you mentioned. Happy to answer any questions, but I have nothing to add. Thank you.

Mr. Zeiger:

Are there any questions on those additional items? They are on the consent agenda. Mr. Chairman, we also had seven separate written reports. If there are any questions about those, I'd be glad to try to answer those or have Mike or others answer them. Hearing none, Mr. Chairman, that concludes the Audit, Compliance & Finance Committee meeting.

\*\*\*

### **APPROVAL OF MINUTES**

Mr. Heminger:

Thank you, Mr. Zeiger. That concludes all of the committee agendas. Now we'll go into the standard business of the public session.

Our first order of business is the approval of minutes from the board's February and April meetings, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

Now I will turn over to President Drake for his report. President Drake?

\*\*\*

### **PRESIDENT'S REPORT**

President Drake:

Thank you, Mr. Heminger. Good afternoon, everyone. As you know, this is an extraordinarily challenging time for our university, city, state and beyond. We are experiencing a global pandemic that is affecting nearly every aspect of how the university operates and how we fulfill our academic mission. At the same time, we are experiencing a level of civic unrest that we haven't seen in more than half a century. We are hurting. Our students and our colleagues are hurting, and it is beyond time that we break from this painful cycle of racism and violence in our society.

We have known for years that inclusive excellence is vital to ensuring a robust community of teaching, learning and scholarship. Far too often, it is also a matter of life and death and of mental health and personal safety.

We are troubled by reports from some of our students about experiences they have had with police off campus, and we are seeking answers. We must act now, and the university is engaging with our student leaders and community partners in Columbus to take real and actionable steps. On Monday, I joined the



June 3, 2020, Board of Trustees meeting

Columbus City Council and Franklin County Board of Commissioners in declaring racism a public health crisis. It's a step forward and, together, we have much more work to do.

As we grapple with this important issue, we are also continuing to address the immense challenges of COVID-19, including transition efforts, critical financial decisions and contingency planning. Through it all, the responses of our university community have been extraordinary, from the resilience of our faculty, staff and students to the heroic work of our employees on the front lines of critical patient care and support efforts. We work hard every day to be the very best we can be, and it really shows when we need to adapt and to innovate at a high level in a very short time.

As you know, we have established a COVID-19 Transition Task Force to develop a phased approach to on-campus operations. Today, I'm pleased to share our plans to resume in-person classes for the autumn semester. This will include a combination of the use of appropriate face coverings, physical distancing, hand hygiene, limited density in indoor spaces, control of the flow of traffic into and around buildings, continued employee teleworking when possible, testing, symptoms tracking and contact tracing.

We are developing an approach to teaching and learning that combines in-person and distance methods, and our academic calendar will be adjusted accordingly. The first day of classes will be Tuesday, August 25, and the last day will be Friday, December 4, with the last day of in-person, on-campus instruction taking place on Wednesday, November 25. Instruction in the last week of the semester and during final exams will be accomplished through distance methods. The autumn commencement date and format will be announced at a later date. Several processes and details are still being developed, and we anticipate adding to our plan throughout the course of the summer.

As our community knows, a limited number of academic, clinical and athletics operations have already resumed, again, under the phased approach we have been talking about and will continue to employ. COVID-19 will be with us for some time, and we must strike the proper balance of risks, including those related to health as well as social and economic harms. We are dedicated to continuing our core mission, including providing the best possible experience for our students while operating under a set of circumstances that no one has experienced before. We will strike that delicate balance together as Buckeyes.

My thanks to our task force chair Gail Marsh; the co-chairs of our scientific advisory subgroup, Dr. Amy Fairchild, who is the dean of the College of Public Health, and Bernadette Melnyk, who is the dean of the College of Nursing and our Chief Wellness Officer; and members from the Wexner Medical Center's Division of Infectious Diseases and other colleges, departments and offices. This work is critically important, and we are grateful for their expertise and commitment. We are also grateful for the partnership and guidance of Governor DeWine's administration. We continue to work closely to monitor local, state and federal guidelines. I also want to thank very much the members of our Board of Trustees and our university leaders for their hard work and leadership during

June 3, 2020, Board of Trustees meeting

this time. As always, we will continue to share regular updates as our work progresses.

As we navigate these challenges, we continue to advance our academic mission in significant and measurable ways. Our progress continues because of the outstanding quality and strength of our faculty, staff, students and the many valuable partnerships we have forged over the past 150 years. If you look at our progress and statistics to date, you will find that we are the strongest we have ever been. One example is the interest of high school graduates in becoming Buckeyes in the fall. We have finished receiving our statements of intent to register for the fall for new freshmen. Understandably, we are down in our international enrollment by about 20%. We thought we would be down across the board for enrollment, but instead, we are up about 20% for Ohio students and up 25% for students from elsewhere in the United States. This is great evidence of the value that communities near and far see in The Ohio State University.

I want to reiterate and celebrate the many ways that our health care professionals are serving the community. They are innovating in large-scale ways that benefit patients here and across the country, from expanding and accelerating testing to launching a COVID-19 plasma donation program. We have partnered with Battelle on a number of solutions, including a rapid and sensitive COVID-19 test. We are truly fortunate to have such talented people working at our seven health sciences colleges and across the university. From Dr. Hal Paz, our chancellor for health affairs, to every nurse, doctor and member of our support staff, to our medical students, many of whom graduated early this spring to help fight the pandemic. I think they deserve a collective "thank you" from all of us. And let me also say thank you to our bus drivers, food service workers, security personnel and those who are coming in all day, every day to help out. They are putting themselves at risk and doing what they can to support the enterprise and I just want to make sure we acknowledge all of those people throughout this who are working diligently to make our community safer.

More broadly, university research continues well beyond the COVID-19 pandemic. There is no doubt that COVID-19 has negatively affected several areas of our research and creative expression mission, but we do have some good news to share. To date, our total research awards are up nearly 15% from last year. Of particular note, NIH funding is up nearly 14% while NSF funding awards are up 43%. Industry-sponsored research also remains strong, up almost 30% from last year.

In May, we came together virtually to celebrate commencement across Ohio and around the world. We celebrated our largest-ever graduating class, conferring nearly 13,000 degrees and certificates. And 1,800 of these graduates were the first in their families to earn a college degree. Our spring class faced unprecedented challenges as they completed their academic journeys, but they persevered, and we are truly proud of them.

We offered students the chance, if they wished, to get a cap and gown. And of our graduates, by Friday of that week, we heard that 9,200 of them had purchased or rented caps and gowns, which was really touching. And then I saw pictures of people in their backyards with their families in their caps and gowns,

June 3, 2020, Board of Trustees meeting

celebrating in that moment. It was truly touching. We had 100,000 people who logged on or were watching on TV at the time. So, it was really families coming together for the special moment and our students really wanted to go through that transition in full force. We will bring them together for a celebration in the future at some time, but that day was very special. It was wonderful to have our university family together virtually.

Our faculty and students have continued to demonstrate their excellence in our virtual classrooms, and participation in our University Institute for Teaching and Learning has never been greater. More than 3,500 full- and part-time faculty have completed at least one component of the institute's Teaching Support Program, making it one of the most comprehensive teaching excellence programs in higher education. Among full-time faculty in colleges that serve undergraduates, 83% have participated in the Teaching Support Program. I am grateful to everyone who have worked to make this such a success.

We continue to support our students who are experiencing financial challenges at this time through our Together as Buckeyes emergency grants program. This was funded primarily through the federal CARES Act, and let me thank all of our representatives, but particularly our central Ohio representatives who worked so hard on this. We really do appreciate their support. The program has provided \$14 million in grants to about 13,500 Ohio State students thus far and has made a real difference in these last several months.

And students, faculty, staff, alumni and friends continue to demonstrate incredible support for one another, their communities and our academic mission. There are so many stories of how Buckeyes are stepping up and paying forward: students helping each other through peer counseling; Student Life staff calling nearly 18,000 students to check on their well-being; and Buckeye Nation demonstrating its friendship with generous support for our students, health care workers and COVID-19 relief efforts.

Just this week, we announced the largest-ever gift to our College of Arts and Sciences. Alumnus Ratmir Timashev and his wife have committed \$17 million through their family foundation to support construction of a new music building as part of the university's emerging Arts District. I will say a word about this. He and his wife are terrific. He came here as an international student, learned the language, had a very, very successful career. I hope he doesn't mind me saying this, but he said that he enjoyed his time here so much that, one of his goals in life was to be successful financially so that he could be able to give money back to the university to help other students, which is what he is doing. We really appreciate that, so thank you.

And speaking of members of our Buckeye family who have been true inspirations, we honor the life and incredible contributions of Annie Glenn. She was a wonderful person, courageous spirit and deeply devoted citizen, mother, grandmother and a loving friend. We lost Annie last month at age 100. She will be laid to rest, finally, with John Glenn at Arlington National Cemetery. In just a moment spent with Annie and John, it was immediately evident to see what a team they were, and together they helped to shape the very fabric of our country for decades. Their legacy of extraordinary public service lives on at Ohio State and across the nation.

June 3, 2020, Board of Trustees meeting

Finally, since this is my last board meeting as president, I again want to thank everyone and express my sincere appreciation for being a part of this community. It has been a true thrill and privilege to lead this university into its 150th year. There is no other university with the scope and impact of The Ohio State University. It is a hard thing to explain, but I know the board and others know what I mean and what I feel, but this is really a special place. Even with the many challenges we face as a society today, I couldn't be more excited about where we are as an institution and where we are going.

Today's announcement of Dr. Kristina Johnson as the 16th president of The Ohio State University only raises those expectations even higher. I've talked with and actually known of Kristina through many mutual friends for years, and she is an exceptional leader. She is joined by her wife, Veronica Meinhard, and we are delighted to welcome them to the Ohio State community. I know they will be great Buckeyes. Brenda and I wish Kristina and Veronica all the success in the world. And in my final comments, let me make sure to take a moment to thank the board – those who serve on the board now and the board members that I met first in 2013, when the process that brought Brenda and me here began. The incredible dedication that you have to this university and to our community – you are volunteers – and the effort put forward by the search committee and the board at the time to welcome us into this community was something we will never forget. It touched us and it has been a blessing and a privilege, and we appreciate it very, very much, and we share our very best wishes with all of you and with our Buckeye community. Thank you all so much.

Mr. Heminger:

Thank you, President Drake. Now, would you please present the consent agenda to the board?

\*\*\*

### **CONSENT AGENDA**

President Drake:

Thank you. As Chairman Heminger has stated, two hand-carry resolutions have been placed on the consent agenda for today. They are available to the public upon request. With those actions, our consent agenda now contains 32 resolutions. We are seeking approval of the following:

\*\*\*

### **RESOLUTIONS IN MEMORIAM**

#### **CLARA D. BLOOMFIELD**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on March 1, 2020, of Dr. Clara D. Bloomfield, Distinguished University Professor of The Ohio State University.

Dr. Bloomfield served on the faculty of Ohio State for more than two decades, beginning in 1997. Her legacy had an enormous impact on the university and the

June 3, 2020, Board of Trustees meeting

world of academic medicine. From her youth, she was encouraged to pursue excellence. She attended both the University of Wisconsin and San Diego State University graduating summa cum laude. She received her Doctor of Medicine from the University of Chicago training in Internal Medicine. After training in Medical Oncology at the University of Minnesota, she joined the faculty, rising to Professor of Internal Medicine. After serving as Chair of Medicine at Roswell Park Memorial Cancer Institute, she joined Ohio State as Director of the OSU Comprehensive Cancer Center and Deputy-Director of the James. Under her superb leadership, the OSUCCC gained international recognition as an outstanding cancer research and treatment center.

Dr. Bloomfield was an international expert in research in hematologic malignancies. Her pioneering work established the importance of chromosomal abnormalities in predicting the prognosis and directing therapy for patients with many forms of malignant blood cancers. Her work defined the underlying genetic and molecular changes characterizing a variety of lymphomas and leukemias. However, her research focus on acute leukemia led the world to improve the classification and scientific innovation for effective treatment of these often fatal diseases. In addition to defining the role of the Philadelphia chromosome in acute leukemia, her most recent discoveries led to an international prognostic molecular classification of acute myeloid leukemia.

Her work resulted in more than 600 publications covering an incredible array of hematologic malignancies. In 2000, she was elected to the National Academy of Medicine. In 2011, she was elected to the American Academy of Arts and Sciences. She was recognized for numerous contributions to the field of leukemia research. As Chair of the World Health Organization Myeloid Advisory Committee, she was a major advisor to international research groups, being appointed as Honorary Chair of the European Executive Steering Committee on Leukemia in 2019. During her career, she won numerous prestigious awards from the American Association for Cancer Research (Joseph H. Burchenal Award), American Society of Oncology (David A. Karnofsky Award), American Society of Hematology (Henry M. Stratton Medal), and most recently the European Leukemia Merit Award in 2019.

Dr. Bloomfield continued as a senior advisor for the Cancer Program at Ohio State, and received the Distinguished Service Award from the OSUCCC. In addition, she advised numerous scientific programs both at the National Cancer Institute and the U.S. Food and Drug Administration. She has been a major advocate for women in medicine and served as a mentor for many across the globe. She provided guidance and vision for Ohio State in many capacities throughout her highly valued career at this institution.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. Clara D. Bloomfield its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

#### **ARTHUR "ART" EFLAND**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 11, 2020, of Arthur "Art" Efland, Professor Emeritus of Art Education in the College of Arts and Sciences.

June 3, 2020, Board of Trustees meeting

Arthur Efland received his doctorate in 1965 from Stanford University and taught at Fresno State College from 1964-65. A leading figure in the field of art education, Professor Efland served on the faculty in the Department of Arts Administration, Education and Policy from 1967 until his retirement in 1996. He and his colleagues focused on broadening the field of Art Education, and Professor Efland's voice in curriculum and instruction as a whole will continue to resonate to those currently working in the field.

Professor Efland's seminal texts — *A History of Art Education: Intellectual and Social Currents in Teaching the Visual Arts* (1990) and *Art and Cognition: Integrating the Visual Arts in the Curriculum (Language and Literacy Series)* (2002) — have given life to teaching and learning in the most significant ways. Even as we remember him now, his sense of humor and his tremendous body of scholarship, Professor Efland is making critical contributions to teaching and learning in the 21st century. We will continue to benefit from his knowledge and his kind wisdom.

Professor Efland taught the History of Art Education to graduate and undergraduate students, as well as the Graduate Research Seminar, where faculty members were invited to discuss their latest research. As a historian, he was the institutional memory of the department, providing novel and strategic direction instead of taking the safe or known path. He was very humble, and often said that all you needed to be a historian was to live a long time. He developed lifelong collegial relationships with students and faculty. Former Department Chair Patricia Stuhr remembers looking for Professor Efland's graduate class. When she arrived at the assigned classroom, he wasn't there. She asked a few graduate students if they knew where the class was, and they told her he now held all of his classes at his home. He felt it had a more conversational atmosphere there. He had been doing this for years and only met for the first class meeting on campus.

Beyond Ohio State, Professor Efland served the field generously. He was very active at art education conventions and meetings of the International Society for Education through Art. He was named a Fulbright Scholar at the University of Industrial Arts in Helsinki, Finland; held several prestigious visiting scholar appointments; and received numerous National Art Education Association (NAEA) awards, including the June King McFee Award, the Manuel Barkan Award, NAEA Distinguished Fellow, the NAEA Award of Excellence and the Lowenfeld Memorial Lecture.

Post retirement, Professor Efland remained committed to his work within the Department of Arts Administration, Education and Policy. In the 10 years that he served as Professor Emeritus, he frequented classrooms, events and committee meetings.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Arthur "Art" Efland its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

June 3, 2020, Board of Trustees meeting

### **TERRENCE L. GRAHAM**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 29, 2019, of Terrence "Terry" L. Graham, Professor Emeritus of Plant Pathology in the College of Food, Agricultural, and Environmental Sciences.

Professor Graham received a Bachelor of Science summa cum laude from Pennsylvania State University and a Master of Science and Doctor of Philosophy from Purdue University, all in the field of Biochemistry. His post-doctoral research in Plant Pathology took place at the University of Wisconsin. He enjoyed long, tenured careers at the Monsanto Corporation in St. Louis, Missouri, and at Ohio State. He served on the faculty at Ohio State in the Department of Plant Pathology from 1986 until his retirement in 2012.

His research centered on the biochemistry of signal perception and signal transduction in induced resistance to plant disease, with much of his work on soybean and the Phytophthora root-rot disease. He helped pioneer the department's research in the molecular aspects of plant defense, plant metabolic profiling and metabolomics. His research led to a full definition of the remarkable array of defense responses triggered in soybean by a single master elicitor, the cell wall glucan from the Phytophthora plant pathogen. He also discovered that plant allelopathic chemicals condition these defense responses in plants. His expertise in plant natural products chemistry led to collaborations with researchers in pharmacy and veterinary medicine.

Professor Graham was active in teaching and advising. He served as faculty advisor to several graduate students and served on more than 50 graduate student advisory committees. He taught Biochemistry of Plant Responses to Infection and co-taught Plant-Microbe Interactions and other undergraduate- and graduate-level courses. He served as the department's associate chair (1996–2000) and interim associate chair (2010–2011), and twice served as the graduate studies chair.

He also served as Ohio State's representative to the multi-university Ohio Plant Biotechnology Consortium (2000-2012) and chaired the group from 2000 to 2002. This consortium had a major influence on advancing plant biotechnology at Ohio universities, allowing many researchers to become competitive for national funding. Graham also served on the editorial boards of Phytopathology, Plant Physiology and the Journal of Medicinal Food Chemistry.

Professor Graham was highly respected for his intelligence and in-depth knowledge of plant pathology, biochemistry and analytical techniques, and he will be fondly remembered for being a supportive and kind colleague, mentor and friend. His contributions enriched the department in countless ways.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Terrence "Terry" Graham its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

June 3, 2020, Board of Trustees meeting

### **DONALD “DON” EDWARD HERR**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on February 1, 2020, of Donald “Don” Edward Herr, Professor Emeritus of Agronomy in the College of Food, Agricultural, and Environmental Sciences.

Professor Herr was a proud Buckeye with 35 years of cumulative service to the university. He was born in Medina County, Ohio, into a farming family and as a child he milked cows on his family's farm. He completed his Bachelor of Science at Ohio State in 1951. He served the university as Extension Educator for Pickaway County (1952-1954); as Farm Manager, Northwestern Substation, Ohio Agricultural Experiment Station (1954-1962); as Research Assistant, Ohio Agricultural Experiment Station (1962-1965); and as a faculty member in the Department of Agronomy from 1965 until his retirement in 1985.

Professor Herr was a specialist in weed science and conducted early field research on the use of herbicides for weed control. He completed his Master of Science in Weed Science at Michigan State University in 1962. His PhD research, completed in 1965, was on the then-new compound picloram and its movement and persistence in soil. Picloram remains in commercial use today.

Professor Herr was passionate about international agriculture. He first travelled abroad with the Army Air Corps in Okinawa (1944-1947). Upon graduation, he served as a delegate to Brazil with the International Farm Youth Exchange Program. Professionally, he worked internationally in India, Africa and Somalia, including more than a year spent in Burma as leader of an international project in 1982. Personally, he enjoyed adventure travel to the great mountains of the world, including Kilimanjaro, Annapurna and Everest. He regularly included examples and anecdotes from his travels into his lectures back home.

Professor Herr's greatest service to the university was as a teacher, advisor and mentor. He served as Coordinating Advisor for the Agronomy major within the Department of Agronomy. He taught innumerable classes over the years, including soil science, weed science and agronomy. Professor Herr is remembered by his students as a transformational instructor and role model for life. He drew on his international travels and overseas living experiences to demonstrate the breadth of world agronomic challenges, and he used this venue to engage his students in the fascinating science of soils. He helped his students understand that ensuring food for our world was based in healthy soils and soil conservation.

In retirement, Professor Herr and his wife, fellow Ohio State faculty member Joan Elsensohn Herr, maintained close contact with the department and the university. They were among the lead supporters of the Chadwick Arboretum and regularly attended arboretum events. Recently, they made a significant donation that contributed to the renovation of the department's teaching laboratory. It was fitting to honor Professor Herr's legacy on our campus in the place where he was most impactful: the classroom.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Donald “Don” Edward Herr its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.



June 3, 2020, Board of Trustees meeting

### **MICHAEL “MIKE” BRITCHFORD HOWIE**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 22, 2019, of Dr. Michael “Mike” Britchford Howie, Professor Emeritus of Anesthesiology in the College of Medicine.

Dr. Howie joined the faculty in the Department of Anesthesiology at Ohio State in 1979, where he remained until his retirement more than 30 years later. He rose through the academic ranks during his remarkable career, ultimately attaining the rank of Professor with Tenure of Anesthesiology and Pharmacy. He began his service at Ohio State as the Director of Cardiovascular Anesthesiology, a position he held until 2005. He served as the Anesthesiology Department Vice Chair from 1989 to 2002, and as Department Chair from 2002 to 2005.

Dr. Howie was a Fellow of the American College of Chest Physicians, a member of the American Society of Anesthesiologists, the Society of Cardiovascular Anesthesiology, the International Anesthesia Research Society, the Society for Intravenous Anesthesia, and the European Society of Anesthesiology, and was certified as a Diplomate of the American Board of Anesthesiology. Throughout his distinguished career, he furthered the national and international reputation of the Department of Anesthesiology as a renowned scholar and researcher and was frequently invited as a visiting lecturer both nationally and internationally.

His passion for teaching, for the care of his patients, and for his research was readily evident to all who had the good fortune to have worked with Dr. Howie. His friendship, creativity, energy and humor will be sorely missed by his former colleagues, residents, fellows and students.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. Michael “Mike” Britchford Howie its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

### **FREDERICK “FRITZ” D. MEYERS**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on December 9, 2019, of Frederick “Fritz” D. Meyers, Professor Emeritus of Engineering Graphics in the Department of Civil, Environmental and Geodetic Engineering.

Professor Meyers served as an Associate Professor on the College of Engineering faculty from 1982 until his retirement in 2008. During this period, he served in multiple leadership appointments including Section Head and Chair of the Department of Engineering Graphics.

An exemplary instructor, Professor Meyers infused his class lectures with humor and “real world” examples. In recognition of his commitment to students, he was awarded the Charles E. MacQuigg Award for Outstanding Teaching in 1993 and 2007, and the College of Engineering Alumni Award for Distinguished Teaching in 1994. Professor Meyers advocated for the increased use of computer technology in student labs and served as the faculty advisor for Tau Beta Pi, the engineering honorary.

June 3, 2020, Board of Trustees meeting

Professor Meyers co-authored two engineering textbooks and three engineering workbooks during his time at Ohio State. He was an active member of the American Society for Engineering Education (ASEE), where he served as Chair of the Engineering Design Graphics division. Professor Meyers received the ASEE Distinguished Service Award in 2006 for his significant contributions in leadership and support of the organization.

Prior to his appointment at the university, Professor Meyers worked for 30 years as a project engineer, engineering manager and technical director with Owens-Corning Corporation. He contributed to the organization's research and development efforts, authored dozens of technical papers and reports, directed its Energy Conservation division and served as project director for the Social Security Administration Headquarters project in Washington, D.C. Professor Meyers was named the Ohio Engineer of the Year in 1972.

An active member of the campus community as an undergraduate, Professor Meyers served Ohio State during his industry career as a member of the College of Engineering's advisory committee. A keen interest in teaching — cultivated during stints as an engineering instructor at the Agricultural and Mechanical College of Texas from 1949-1952, and as a Captain and Engineering Officer in the United States Air Force from 1952-1954 — brought him back to Ohio State at the conclusion of his career at Owens-Corning.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Frederick "Fritz" D. Meyers its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

#### **B.D. "BOBBY" VANSTAVERN**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on February 21, 2020, of B.D. "Bobby" VanStavern, Professor Emeritus of Animal Sciences in the College of Food, Agricultural, and Environmental Sciences.

Professor VanStavern served on the Ohio State faculty for 28 years. Born on October 27, 1929, in Dorr, West Virginia, to Eva Virginia and Clyde Wellington VanStavern, Professor VanStavern received his early education in a one-room schoolhouse, attended Union High School, and ultimately graduated from West Virginia State University in 1952. He served in the United States Air Force and married his beloved Anna Sue Brown in 1953. He earned his Master of Arts in 1956 and PhD in 1960 from Ohio State in the field of Animal Science.

Professor VanStavern served as a Professor and Cooperative Extension Agent at Ohio State. He and his Animal Science collaborators in extension programming formed a very collegial team in extension education endeavors at the university. He was a great supporter and advocate for the Ohio Meat Processors Association (OAMP) throughout the time he was an Ohio State faculty member, and subsequent to his retirement, by serving as a judge at the annual meeting for the OAMP.

June 3, 2020, Board of Trustees meeting

One of his enduring contributions to the beef industry was a result of his work with Wooster, Ohio-based Certified Angus Beef (CAB) and the legendary Mick Colvin, who was the leader with the American Angus Association, in establishing the foundation on which CAB is built and sustained. He worked with CAB to develop guidelines for the marbling of beef (a mix of muscle and fat), maturity and yield — traits that ensured premium beef and favored Angus cattle. Consumers today equate beef quality with the Angus breed in large part because of Professor VanStavern's contributions. Professor VanStavern also developed a "Science Behind the Sizzle" presentation that continues to be used by CAB with grocery retailers and restaurants to explain to these lay audiences why the Certified Angus Beef brand provides superior taste and value for the consumer — and the science behind it.

Professor VanStavern played a significant role in the success of The Ohio State University Meat Laboratory and he mentored two generations of meat science students. He served as a leader of Ohio's commercial meat industry throughout his career. These efforts assured an affordable supply of safe, nutritious and delicious meat products for Ohio's consumers. Professor VanStavern and his wife were loyal members of the Ohio State community and there are many enduring friendships as a result.

On behalf of the university community, the Board of Trustees expresses to the family of Professor B.D. "Bobby" VanStavern its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

\*\*\*

### **PERSONNEL ACTIONS**

Resolution No. 2020-104

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the February 27, 2020, meeting of the board, including the following appointments and contract updates:

#### Appointment

Name:	Vishnu Srinivasan
Title:	Vice President & Chief Investment Officer
Unit:	Office of Business and Finance
Term:	May 18, 2020 – April 30, 2025

June 3, 2020, Board of Trustees meeting

\*\*\*

**AMENDMENT TO THE BYLAWS OF  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2020-105

Synopsis: Approval of the attached amendment to the Bylaws of The Ohio State University Board of Trustees is proposed.

WHEREAS the Board of Trustees, pursuant to rule 3335-1-09(D) of the Administrative Code, is authorized to adopt and amend bylaws on its own initiative by majority vote of the entire Board of Trustees at a regular meeting after having provided notice that such action is under consideration; and

WHEREAS the proposed changes to rule 3335-1-08 in the Bylaws of the Board of Trustees have been noticed for consideration at the June 3, 2020, regular meeting of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendment to the Bylaws of The Ohio State University Board of Trustees.

(See Appendix XXX for background information, page XXX)

\*\*\*

**RATIFICATION OF COMMITTEE APPOINTMENTS 2020-2021**

Resolution No. 2020-106

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2020-2021 are as follows:

**Academic Affairs, Student Life & Research:**

Brent R. Porteus, Chair  
Alex Shumate  
Cheryl L. Krueger  
Abigail S. Wexner  
Hiroyuki Fujita  
Alan A. Stockmeister  
Elizabeth P. Kessler  
Jeff M.S. Kaplan  
Anand Shah  
Susan Olesik (faculty member)  
Gary R. Heminger (ex officio)

Cheryl L. Krueger  
Abigail S. Wexner  
Janice M. Bonsu  
Craig S. Bahner  
Thomas M. Murnane  
Catherine Baumgardner (Alumni Assn member)  
Janelle Jordan (Alumni Assn member)  
Alec Wightman (Foundation Board member)  
**ANNE KLAMAR** (Foundation Board member)  
Gary R. Heminger (ex officio)

**Advancement:**

Erin P. Hoeflinger, Chair  
Alan A. Stockmeister, Vice Chair  
Alex Shumate

June 3, 2020, Board of Trustees meeting

**Audit, Compliance & Finance:**

John W. Zeiger, Chair  
Timothy P. Smucker  
Brent R. Porteus  
Erin P. Hoeflinger  
Alexander R. Fischer  
Hiroyuki Fujita  
Elizabeth P. Kessler  
Lewis Von Thayer  
Jeff M.S. Kaplan  
Janice M. Bonsu  
James D. Klingbeil  
Amy Chronis  
Gary R. Heminger (ex officio)

**Talent, Compensation & Governance:**

Hiroyuki Fujita, Chair  
Lewis Von Thayer, Vice Chair  
Alex Shumate  
Erin P. Hoeflinger  
John W. Zeiger  
Elizabeth P. Kessler  
Jeff M.S. Kaplan  
Janice M. Bonsu  
Gary R. Heminger (ex officio)

**Master Planning & Facilities:**

Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Timothy P. Smucker  
Brent R. Porteus  
Anand Shah  
Robert H. Schottenstein  
Gary R. Heminger (ex officio)

**Wexner Medical Center:**

Leslie H. Wexner, Chair  
Abigail S. Wexner  
Cheryl L. Krueger  
Hiroyuki Fujita  
John W. Zeiger  
Stephen D. Steinour  
Robert H. Schottenstein  
W.G. Jurgensen  
Cindy Hilsheimer  
Gary R. Heminger (ex officio, voting)  
Michael V. Drake (ex officio, voting)  
Harold L. Paz (ex officio, voting)  
Bruce A. McPheron (ex officio, voting)  
Michael Papadakis (ex officio, voting)

\*\*\*

**NAME CHANGES OF THE DEPARTMENT OF FAMILY MEDICINE  
AND PROGRAM IN COMPARATIVE AND VETERINARY MEDICINE**

Resolution No. 2020-107

Synopsis: Approval to change the names of the Department of Family Medicine to the Department of Family and Community Medicine (College of Medicine), and the program in Comparative and Veterinary Medicine to Comparative Biomedical Sciences (College of Veterinary Medicine), is proposed.

WHEREAS academic departments and programs can seek to revise their names to reflect changes in their disciplines, to take into consideration the evolving interests of students, and to compare well with peer institutions; and

June 3, 2020, Board of Trustees meeting

WHEREAS the University Senate on February 20, 2020, voted to recommend to the Board of Trustees that the university change the names of the Department of Family Medicine in the College of Medicine and the program in Comparative and Veterinary Medicine in the College of Veterinary Medicine:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves changing the names of:

- The Department of Family Medicine to the Department of Family and Community Medicine in the College of Medicine; and
- The program in Comparative and Veterinary Medicine to Comparative Biomedical Sciences in the College of Veterinary Medicine.

(See Appendix XXX for background information, page XXX)

\*\*\*

**AMEND THE CAP ON CLINICAL FACULTY  
IN THE COLLEGE OF VETERINARY MEDICINE**

Resolution No. 2020-108

Synopsis: Amending the cap on clinical faculty in the College of Veterinary Medicine from 40% to 65% is proposed.

WHEREAS Faculty Rule 3335-7-03 establishes that clinical/teaching/practice faculty may comprise no more than 40% of the total tenure-track, clinical/teaching/practice and research faculty in each of the colleges of the health sciences, unless an exception is approved by the University Senate and the Board of Trustees; and

WHEREAS the College of Veterinary Medicine has requested an exception that would account for increased enrollment, increased caseloads and the shift of some tenure-track faculty on the Wooster campus to the College of Food, Agriculture, and Environmental Science; and

WHEREAS both tenure and clinical faculty are required by the college's accrediting body, the American Veterinary Medical Association (AVMA), which is mandating that veterinary schools increase their clinical skills training in line with contemporary evidence-based research on best pedagogical practices; and

WHEREAS representatives of the College of Veterinary Medicine have indicated that they are not using clinical appointments to replace tenure-track faculty, who remain central to their mission; and

WHEREAS the University Senate on March 26, 2020, approved a proposal to allow clinical faculty to comprise up to 65% of College of Veterinary Medicine's total faculty:

June 3, 2020, Board of Trustees meeting

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves amending the cap on clinical faculty in the College of Veterinary Medicine from 40% to 65%.

(See Appendix XXX for background information, page XXX)

\*\*\*

**AMENDMENTS TO THE  
RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2020-109

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to rules 3335-3, 3335-6-03(D)(1) and 3335-9-11 in the *Rules of the University Faculty* were approved by the University Senate on February 20, 2020, and the proposed changes to rule 3335-5-48.5 in the *Rules of the University Faculty* were approved by the University Senate on March 26, 2020:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

\*\*\*

**FACULTY PERSONNEL ACTIONS**

Resolution No. 2020-110

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the February 27, 2020, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: \*CRAIG J. BRYAN  
Title: Professor (S.T.A.R. Professorship)  
College: Medicine  
Term: July 15, 2020 through June 30, 2024

Name: SARAH COLE  
Title: Professor (Michael E. Moritz Chair in Alternative Dispute Resolution)  
College: Moritz College of Law  
Term: June 1, 2020 through May 31, 2025

Name: \*JINGYIN HUANG  
Title: Assistant Professor (Alice Louise Ridenour Wood Chair in Mathematics)  
College: Arts and Sciences  
Term: August 15, 2020 through August 14, 2025

Name: SANJAY KRISHNA  
Title: Professor (George R. Smith Chair in Engineering)  
College: Engineering  
Term: January 1, 2017 through June 30, 2021

Name: MATTHEW MAYHEW  
Title: Professor (William Ray and Marie Adamson Flesher Professorship in Educational Administration)  
College: Education and Human Ecology  
Term: August 15, 2016 through August 14, 2021

Name: ANTOINETTE C. MIRANDA  
Title: Professor (William H. and Laceyjette V. Casto Professorship in Interprofessional Education Fund)  
College: Education and Human Ecology  
Term: September 1, 2017 through August 31, 2022



June 3, 2020, Board of Trustees meeting

Name: \*ERIN V. MOORE  
Title: Assistant Professor (Dr. Carl F. Asseff Professorship in Anthropology and History of Medicine)  
College: Arts and Sciences  
Term: August 15, 2020 through August 14, 2024

Name: SUSAN OLESIK  
Title: Divisional Dean, Natural and Mathematical Sciences  
College: Arts and Sciences  
Term: July 1, 2020 through June 30, 2025

Name: BOYD PANTON  
Title: Assistant Professor (Lincoln Electric Company Endowed Professorship)  
College: Engineering  
Term: September 1, 2018 through August 31, 2023

Name: LISA (PATRICK) PINKERTON  
Title: Assistant Professor-Clinical (Marie Clay Endowed Chair in Reading Recovery and Early Literacy)  
College: Education and Human Ecology  
Term: September 1, 2018 through August 31, 2023

Name: ABDOLLAH SHAFIEEZADEH  
Title: Associate Professor (Abba G. Lichtenstein Professorship in Civil Engineering)  
College: Engineering  
Term: June 9, 2017 through May 31, 2022

Name: CHRISTA TESTON  
Title: Associate Professor (Andrea Lunsford Designated Professorship for Rhetoric, Composition, and Literacy)  
College: Arts and Sciences  
Term: August 15, 2020 through August 14, 2025

Name: CHRISTOPHER J. WALKER  
Title: Professor (John W. Bricker Professorship in Law)  
College: Moritz College of Law  
Term: June 1, 2020 through May 31, 2025

Name: XIAODONG ZHANG  
Title: Professor (Robert M. Critchfield Professorship in Engineering)  
College: Engineering  
Term: July 1, 2016 through June 30, 2021



NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degrees.

(See Appendix XXX for background information, page XXX)

\*\*\*

### DEGREES AND CERTIFICATES

Resolution No. 2020-112

Synopsis: Approval of degrees and certificates for summer term 2020, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 9, 2020, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

(See Appendix XXX for background information, page XXX)

\*\*\*

### UNIVERSITY FOUNDATION REPORT

Resolution No. 2020-113

Synopsis: Approval of the University Foundation Report as of April 30, 2020, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair fund: the Research Endowed Chair in Pathology; four (4) endowed professorships: The Miltiadis Marinakis Endowed Professorship of Modern Greek Language and Culture, the Andrei

June 3, 2020, Board of Trustees meeting

Baronov and Ratmir Timashev Professorship in Chemical Physics, the Mary Fried Endowed Clinical Professorship, The Pinnell Endowed Professorship in Reading; one (1) endowed scholarship as part of the Joseph A. Alutto Global Leadership Initiative; one (1) endowed scholarship as part of the Ohio Scholarship Challenge and eighteen (18) additional named endowed funds; and (ii) the revision of eleven (11) named endowed funds; and (iii) the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of April 30, 2020.

(See Appendix XXX for background information, page XXX)

\*\*\*

### **NAMING OF THE TIMASHEV FAMILY MUSIC BUILDING**

Resolution No. 2020-114

#### **COLLEGE OF ARTS AND SCIENCES**

Synopsis: Approval for the naming of the future Timashev Family Music Building, to be located on College Road, is proposed.

WHEREAS the new Arts District facilities, including a renovated home for the School of Music, will reinforce the university's commitment to creative inquiry and performance; and

WHEREAS the music building will include world-class spaces for teaching, learning and performance — all for the benefit of students, faculty and the Columbus community; and

WHEREAS through the Timashev Family Foundation, Ratmir and Angela Timashev have provided significant support to the College of Arts and Sciences and construction of the new music building; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Ratmir and Angela Timashev's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned music building be named Timashev Family Music Building.

\*\*\*

**NAMING OF THE AMERICAN ELECTRIC POWER FOUNDATION ATRIUM**

Resolution No. 2020-115

**IN THE BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX  
COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of the atrium in Mars G. Fontana Laboratories, located at 116 W. 19th Avenue, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS the College of Engineering desires to continue the historic partnership with American Electric Power and recognize their significant contributions to the college; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the American Electric Power Foundation's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned atrium be named The American Electric Power Foundation Atrium for the life of the current facility.

\*\*\*

**NAMING OF THE KOKOSING DESIGN STUDIO**

Resolution No. 2020-116

**IN BOLZ HALL, COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of Rooms 405, 410, 415, 420 and 430 in Bolz Hall, located at 2036 Neil Ave, is proposed.

WHEREAS the Department of Civil, Environmental and Geodetic Engineering is committed to providing opportunities for students to work in a professional environment before beginning their careers post-graduation; and

June 3, 2020, Board of Trustees meeting

WHEREAS the renovations include new student-centered spaces to create an environment where students can collaborate with each other, faculty and industry professionals; and

WHEREAS the College of Engineering desires to recognize their partnership with Kokosing, Inc., which has provided significant contributions to the college; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Kokosing, Inc.'s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that Rooms 405, 410, 415, 420 and 430 on the fourth floor of Bolz Hall be named The Kokosing Design Studio for the life of the current facility.

\*\*\*

### **NAMING OF MULTIPLE SPACES IN POSTLE HALL**

Resolution No. 2020-117

#### **COLLEGE OF DENTISTRY**

Synopsis: Approval for the naming of multiple spaces in Postle Hall, located at 305 West 12th Avenue, is proposed.

WHEREAS for more than 125 years, the College of Dentistry has embraced its public purpose of educating exceptionally capable and compassionate dentists, providing care to patients, conducting research at the forefront of dentistry and oral health, and serving the community; and

WHEREAS the transformative renovation includes high-tech classrooms, simulation laboratories, student practice space, and surgery clinics to expand the College's position as a national leader in dental education, research, and patient care; and

WHEREAS the donors listed below have provided significant contributions to support the College of Dentistry; and:

- Dr. Ronald & Joyce Erkis, Dr. Mark & Danette Kriwinsky, Dr. Paul & Dr. Judy Loper
- Mr. Kevin & Dr. Sally Zifer Lauterjung
- The Estate of Dr. Linn Newman
- Dr. Jeffrey L. Kleinman & Dr. Yana K. Kleinman
- Dr. Edward Maag & Mrs. Christine Maag
- Dr. Kevin Gannon
- Dr. John D. & Jeannine Davis
- Mark & Shayne Fixari
- Dr. Dominic A. & Helen M. Bitonte Family Foundation
- Delta Dental Foundation
- Dr. Ronald E. Myers & Kathleen A. Kiefer
- Dr. Robert & Shirley Caldwell

- Dr. James G. Zaletel & Bette A. Zaletel
- Dr. David Smeltzer
- Dr. James DeVengencie and Dr. Laura Pall DeVengencie
- Dr. Stan K. Doty
- Dr. Richard W. Ellinger
- Dr. Dillon Rhodenbaugh & Mrs. Beverly Rhodenbaugh
- Dr. David Rummel & Nancy Rummel
- Dr. Lawrence Tepe & Dr. Jan H. Tepe
- Dr. James B. Ford
- Dr. Robert Haring and Dr. Dale Anne Featheringham
- Dr. Scott Little & Diane Little
- Drs. Carlo and Angela Marino
- Dr. Alan & Rev. Elaine Mikesell
- Dr. Michael J. Bernard
- Dr. William W. Sikora & Dr. Christine Beebe Sikora
- Dr. George G. Brown & Julie Brown
- Dr. & Mrs. Joseph Shadeed
- Dr. Jonathan M. Ash and Dr. Dorene Sabulski Ash
- Dr. Matthew Messina and Denise Sheehy Messina
- Dr. & Mrs. Dennis V. Shaw
- Dr. Timothy W. Conley and Mrs. Sherry D. Conley
- Dr. & Mrs. Michael Carpenter
- Dr. Thomas & Mrs. Joyce Danford
- Dr. Nancy Dysinger
- Dr. Stephen Harlan
- Dr. Rick Hires
- Dr. and Mrs. Martin Holzinger
- Dr. and Mrs. Steven M. Klayman
- Dr. Pranav Patel
- Dr. Brett & Mrs. Cherie Pelok
- Dr. Curt Russell
- Dr. Rick & Anita, Nathan and Philip Silverman
- Dr. Marc & Elizabeth Fried
- The Stark County Dental Society Charitable Foundation, Inc.
- Dr. Jon & Brenda Stocker
- Dr. Timothy Voss
- Dr. David S Winston
- Dr. Missy Baker & Ms. Jane Coulman
- Dr. Frank F. Omerza
- Dr. Joseph & Susan Fonagy
- Dr. Robert Hinkle and The Bob & Peg Hinkle Family Fund of The Ohio Dental Association Foundation
- Dr. Urban Picard
- Dr. Michael P. DiMauro
- The Estate of Dr. Derrill Hablitzel
- Dr. and Mrs. Dante A. DeAngelo
- Dr. William S Clayton II and Nancy G Clayton
- The Estate of Dr. Thomas Stenger

June 3, 2020, Board of Trustees meeting

- Dr. Joe & Mrs. Pauletta Crowley
- Dr. & Mrs. R. Rubin Gutarts
- Dr. Tara Haid
- Dr. Mitchell. I Henn
- Dr. Robert and Karen E. Haas
- Dr. Fredric A. Kaufman & Christie L. Kaufman
- Dr. and Mrs. Casey O'Connor
- Dr. Thomas and Christy Paumier
- Dr. Mark D. Raisch
- Dr. Lawrence P. Schmakel
- Dr. James L. Soltys
- Dr. R. Jeffery and Mrs. Diana L. Stephens
- Louis and Holly Susi
- Dr. and Mrs. Clark White
- Dr. Robert H. Wright
- Dr. Gary R. Baughman
- John E. Rhodes
- Dr. Patrick M. Lloyd & Dr. Joyce F. Palik
- Dr. Timothy V. Kyger & Dr. Billie Sue Kyger

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the aforementioned spaces be named the following:

- Dr. Donald F. Bowers, Jr. Student Commons (Room 116)
- Mr. Kevin & Dr. Sally Zifer Lauterjung Radiology Reception Room (Room 327)
- Dr. Linn W. Newman Elevator Lobby (Room X001L)
- Dr. Jeffrey L. Kleinman & Dr. Yana K. Kleinman Classroom (Room 1160-1170)
- Dr. Edward Maag & Mrs. Christine Maag Classroom (Room 1180)
- Dr. Kevin Gannon & Dr. R. Jeffrey Gannon Café (Room 1310A)
- Dr. John D. Davis & Jeannine Davis and Dr. John Todd Davis & Christi Davis Elevator Lobby (Room X101L)
- Mark & Shayne Fixari Elevator Lobby (Room X115L)
- Dr. Dominic A. & Helen M. Bitonte Family Foundation Atrium (Room 1310)
- Delta Dental Foundation Ambulatory Surgery Center
- Dr. Ronald E. Myers & Kathleen A. Kiefer Mezzanine (Room X211C)
- Dr. Robert & Shirley Caldwell Elevator Lobby (Room X0021)
- Dr. James G. Zaletel & Bette A. Zaletel Elevator Lobby (Room X204L)
- The Smeltzer Family Operating Room (Room 2336B)
- Dr. James DeVengencie and Dr. Laura Pall DeVengencie Procedure Room (Room 2336A)
- Dr. Stan K. Doty Procedure Room (Room 2336F)
- Dr. Richard W. Ellinger Procedure Room (Room 2336G)



- The Rhodenbaugh Family Recovery Hall (Room X215C)
- Dr. David Rummel & Nancy Rummel Waiting Room (Room 2320)
- Dr. Lawrence Tepe & Dr. Jan H. Tepe and Dr. Rachel Tepe Twyman & Mr. Ted Twyman Vestibule (Room X200L)
- C. Evelyn & James R. Ford Pre/Post Op Area (Room 2326D)
- Dr. Robert Haring and Dr. Dale Anne Featheringham Elevator Lobby (Room X203L)
- Dr. Scott Little & Diane Little Elevator Lobby (Room X301L)
- Drs. Carlo and Angela Marino Dispensary (Room 3322)
- Dr. Alan & Rev. Elaine Mikesell Dispensary (Room 3323)
- Dr. Michael J. Bernard Student Clinic Check In Area (Room 3308A)
- Dr. William W. Sikora & Dr. Christine Beebe Sikora Student Clinic Check In (Room 3328A)
- Dr. George G. Brown & Julie Brown Clinic Director's Office (Room 3318A)
- Dr. & Mrs. Joseph Shadeed Student Clinic Operatory (Room 3336-06)
- Dr. Jonathan M. Ash and Dr. Dorene Sabulski Ash Student Clinic Operatory (Room 3336-03)
- Dr. Matthew Messina and Denise Sheehy Messina Student Clinic Operatory (Room 3336-02)
- Dr. & Mrs. Dennis V. Shaw Student Clinic Operatory (Room 3328-04)
- Dr. Timothy W. Conley and Mrs. Sherry D. Conley Student Clinic Operatory (Room 3328-05)
- Dr. & Mrs. Michael Carpenter Student Clinic Operatory (Room 3328-02)
- Dr. Thomas & Joyce Danford Student Clinic Operatory (Room 3335-01)
- Drs. Marion and Nancy Arbogast Student Clinic Operatory (Room 3335-04)
- Dr. Stephen and Dr. Ben Harlan Student Clinic Operatory (Room 3335-05)
- Dr. Rick Hires Student Clinic Operatory (Room 3329-01)
- Dr. and Mrs. Martin Holzinger Student Clinic Operatory (Room 3329-02)
- Dr. J. David Brilliant Student Clinic Operatory (Room 3301-01)
- Dr. Pranav Patel Student Clinic Operatory (Room 3309-01)
- Dr. Brett and Mrs. Cherie Pelok And Family, Alec, Andrew Student Clinic Operatory (Room 3319-01)
- Dr. Curt Russell Student Clinic Operatory (Room 3325-01)
- Dr. Rick & Anita, Nathan and Philip Silverman Student Clinic Operatory (Room 3302-02)
- Dr. Marc & Elizabeth Fried Student Clinic Operatory (Room 3304-02)
- The Stark County Dental Society Charitable Foundation, Inc. Student Clinic Operatory (Room 3308-02)
- Dr. Jon & Brenda Stocker Lima, Ohio Student Clinic Operatory (Room 3318-02)
- Benjamin Ryan Fleming Student Clinic Operatory (Room 3324-02)
- Dr. David S Winston Student Clinic Operatory (Room 3318-01)
- Dr. Bill Coulman Student Clinic Operatory (Room 3309-02)
- Dr. Frank F. Omerza Student Clinic Operatory (Room 3301-02)
- Dr. Joseph & Susan Fonagy Clinic Director's Office (Room 3324A)
- The Bob & Peg Hinkle Family Fund of the Ohio Dental Association Foundation Elevator Lobby (Room X401L)
- Dr. Clair F. "Bud" Picard Student Clinic Operatory (Room 4336-06)
- Dr. Michael P. DiMauro Student Clinic Operatory (Room 4336-03)
- Dr. Derrill A. Hablitzel Student Clinic Operatory (Room 4328-04)

- Dr. and Mrs. Dante A. DeAngelo Student Clinic Operator (Room 4328-05)
- Dr. William S Clayton Elevator Lobby (Room X402L)
- Dr. Thomas E. Stenger Clinic Director's Office (Room 4318A)
- Dr. Joe & Pauletta Crowley Student Clinic Operator (Room 4328-02)
- Dr. & Mrs. R. Rubin Gutarts Student Clinic Operator (Room 4335-01)
- The Haid & Enghauser Family Student Clinic Operator (Room 4335-04)
- Dr. Mitchell I. Henn Student Clinic Operator (Room 4335-05)
- Dr. Robert and Karen E. Haas Student Clinic Operator (Room 4329-01)
- Dr. Fredric A. Kaufman & Christie L. Kaufman Student Clinic Operator (Room 4329-02)
- Dr. and Mrs. Casey O'Connor Student Clinic Operator (Room 4301-01)
- Dr. Thomas and Christy Paumier Student Clinic Operator (Room 4309-01)
- Dr. Mark D. Raisch Student Clinic Operator (Room 4319-01)
- Dr. Lawrence P. Schmakel Student Clinic Operator (Room 4325-01)
- Dr. James L Soltys Student Clinic Operator (Room 4302-02)
- Dr. R. Jeffery and Mrs. Diana L. Stephens Student Clinic Operator (Room 4308-02)
- Louis and Holly Susi Student Clinic Operator (Room 4318-02)
- Dr. and Mrs. Clark White Student Clinic Operator (Room 4324-02)
- Dr. Robert H. Wright Student Clinic Operator (Room 4318-01)
- Dr. Gary R. Baughman Student Clinic Operator (Room 4309-02)
- John E. Rhodes, Dr. John E. Rhodes Jr., Dr. Joseph M. Rhodes, Erica Mack Rhodes, Beverly Stein Black Student Clinic Operator (Room 4301-02)
- Dr. Patrick M. Lloyd & Dr. Joyce F. Palik Clinic Director's Office (Room 4324A)
- Dr. Timothy V. Kyger & Dr. Billie Sue Kyger / Dr. Timothy F. Kyger & Lauren E. Kyger Student Clinic Director's Office (Room 4325A)

\*\*\*

### **NAMING OF THE GREG GORDON HYDRAULICS LAB IN SKOU HALL**

Resolution No. 2020-118

#### **COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES**

Synopsis: Approval for the naming of the Hydraulics Lab (Room 140) in Skou Hall, located at 1889 Garrison Circle East, Wooster, Ohio, is proposed.

WHEREAS Ohio State ATI students have opportunities to learn via hands-on applied education in specialized facilities that yield real-world experience valuable to employers; and

WHEREAS Ohio State ATI's curriculum trains students in the study of hydraulic power transmission, the properties of hydraulic fluids, and their ability to convey power in fully equipped fluid power and diesel system laboratories; and

WHEREAS friends of the College of Food, Agricultural and Environmental Sciences have provided significant support to the College in honor of former faculty member Greg Gordon, an instructor of these programs; and

June 3, 2020, Board of Trustees meeting

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space shall be named the Greg Gordon Hydraulics Lab.

\*\*\*

**NAMING OF THE CHARLES R. MORIN, JR. TEACHING AND RESEARCH  
LABORATORY**

Resolution No. 2020-119

**IN THE BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX  
COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of the Level 1 Teaching and Research Laboratory (Room 1155) in Mars G. Fontana Laboratories, located at 116 W. 19<sup>th</sup> Avenue, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19<sup>th</sup> Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS the College of Engineering desires to recognize the support of Ms. Amy N. Morin Martin, Mr. Jason D. Morin, Ms. Karen L. Coleman and Ms. Kelly L. Beyer, who have decided to honor their late father by providing significant contributions to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Ms. Amy N. Morin Martin, Mr. Jason D. Morin, Ms. Karen L. Coleman and Ms. Kelly L. Beyer's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned Level 1 Teaching and Research Laboratory (Room 1155) be named the Charles R. Morin, Jr. Teaching and Research Laboratory for the life of the current facility.

\*\*\*

**NAMING OF THE JOHN RATLIFF RESEARCH LABORATORY**

Resolution No. 2020-120

**IN THE BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX  
COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of the Level 4 Research Laboratory (Room 4155) in Mars G. Fontana Laboratories, located at 116 W. 19th Avenue, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS the College of Engineering desires to recognize the continued partnership with Dr. John L. Ratliff and his significant contributions to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Dr. John L. Ratliff's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned Level 4 Research Laboratory (Room 4155) shall be named the John Ratliff Research Laboratory for the life of the current facility.

\*\*\*

**NAMING OF THE GREG AND ROBIN COMFORT COLLABORATION AREAS**

Resolution No. 2020-121

**IN BOLZ HALL, COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of multiple collaboration spaces in Bolz Hall, located at 2036 Neil Ave, is proposed.

WHEREAS the Department of Civil, Environmental and Geodetic Engineering is committed to providing opportunities for students to work in a professional environment before beginning their careers post-graduation; and

June 3, 2020, Board of Trustees meeting

WHEREAS the renovations include new student-centered spaces to create an environment where students can collaborate with each other, faculty, and industry professionals; and

WHEREAS the College of Engineering desires to recognize their partnership with Mr. Greg Comfort, who has provided significant contributions to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Mr. Greg Comfort's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the aforementioned collaboration spaces shall be named the following:

- Comfort Family Collaboration Space (Room 430)
- Collaboration Room 1 (Room 430A)
- Collaboration Room 2 (Room 430B)

\*\*\*

#### **NAMING OF INTERNAL SPACES IN BOLZ HALL**

Resolution No. 2020-122

#### **COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of multiple spaces in Bolz Hall, located at 2036 Neil Avenue, is proposed.

WHEREAS the Department of Civil, Environmental and Geodetic Engineering is committed to providing opportunities for students to work in a professional environment before beginning their careers post-graduation; and

WHEREAS the renovations include new student-centered spaces to create an environment where students can collaborate with each other, faculty, and industry professionals; and

WHEREAS the donors listed below have provided significant contributions to support the College of Engineering; and

- Michael F. Plahovinsak and Jennifer L. Plahovinsak
- Mr. Robert K. Redfield
- Patrick K. Ellis and Deborah S. Ellis

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule

3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the aforementioned spaces be named the following:

- The Plahovinsak Family Advising Office (Room 438)
- Dr. Carolyn J. Merry Student Advising Office (Room 440)
- Patrick ('75) & Deborah Ellis Huddle Room (Room 424)

\*\*\*

**NAMING OF THE CINDY & LARRY HILSHEIMER  
CONFERENCE ROOM**

Resolution No. 2020-123

**IN THE JAMESON CRANE SPORTS MEDICINE INSTITUTE  
WEXNER MEDICAL CENTER**

Synopsis: Approval for the naming of the conference room (Room 2202) in the Jameson Crane Sports Medicine Institute located at 2835 Fred Taylor Drive, is proposed.

WHEREAS the Jameson Crane Sports Medicine Institute is the Midwest's largest and most advanced sports medicine facility, serving as the home of innovation and discovery in helping people improve their athletic performance, recover from injury and prevent future injuries; and

WHEREAS the Institute's research is focused on learning what causes athletic injuries, developing preventive interventions and enhancing how we get patients back to an active lifestyle, relying on a collaborative effort between engineers, athletic trainers, physical therapists, physicians and coaches; and

WHEREAS Cindy and Larry Hilsheimer have provided significant contributions to the Jameson Crane Sports Medicine Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

**NOW THEREFORE**

**BE IT RESOLVED**, That in acknowledgement of Cindy and Larry Hilsheimer's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned conference room (Room 2202) be named the Cindy & Larry Hilsheimer Conference Room for the life of the current facility.

\*\*\*

**NAMING OF THE SMARIGA FAMILY CAFÉ**

Resolution No. 2020-124

**IN BOLZ HALL, COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of Room 427 in Bolz Hall, located at 2036 Neil Ave, is proposed.

WHEREAS the Department of Civil, Environmental and Geodetic Engineering is committed to providing opportunities for students to work in a professional environment before beginning their careers post-graduation; and

WHEREAS the renovations include new student-centered spaces to create an environment where students can collaborate with each other, faculty, and industry professionals; and

WHEREAS the College of Engineering desires to recognize their partnership with Mr. Edward G. Smariga and Ms. Pam D. Smariga, who have provided significant contributions to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Mr. Edward G. Smariga and Ms. Pam D. Smariga's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that Room 427 of Bolz Hall be named the Smariga Family Café for the life of the current facility.

\*\*\*

**NAMING OF THE ROBERT E. SCHAFRIK RESEARCH LABORATORY**

Resolution No. 2020-125

**IN THE BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX  
COLLEGE OF ENGINEERING**

Synopsis: Approval for the naming of the Lower Level Research Laboratory (Room 0162) in Mars G. Fontana Laboratories, located at 116 W. 19th Avenue, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS the new Mars G. Fontana Laboratories will transform the spaces where students, faculty and partners learn and innovate, with the close proximity to other campus

June 3, 2020, Board of Trustees meeting

collaborators leading to life-changing material innovations impacting health, transportation, energy and more; and

WHEREAS the College of Engineering desires to recognize the support of Dr. Robert E. Schafrik and his significant contributions to the College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Dr. Robert E. Schafrik's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned Lower Level Research Laboratory (Room 0162) be named the Robert E. Schafrik Research Laboratory for the life of the current facility.

\*\*\*

### **APPROVAL OF NAMING OF UNIVERSITY SPACES AND ENTITIES POLICY**

Resolution No. 2020-126

Synopsis: Approval of a revision to the university's naming policy is proposed.

WHEREAS The Ohio State University names entities and spaces in recognition of philanthropic contributions, to honor service or commitment to the university, and for administrative purposes, and the policy is designed to help foster positive recognition of individuals and organizations while also protecting the university's integrity and reputation; and

WHEREAS physical spaces and academic entities shall be named by the Board of Trustees following recommendations submitted by the President's Cabinet and Senior Vice President for Advancement; and

WHEREAS it is desirable to clarify the policy and procedures that govern the definition, review, approval, and, when appropriate, the revision or removal of named spaces and entities; and

WHEREAS the President's Cabinet, the Senior Management Council, the Senior Vice President for Advancement, and other involved and interested individuals have reviewed and approved the attached naming policy in accordance with the University's standard approach to policy review; and

WHEREAS the Board of Trustees has a history of approving the naming policy (formerly entitled Naming Guidelines), including most recently in November 2013; and

WHEREAS the University's standard policy review and approval process is sufficient for future policy changes and the Board of Trustees may be consulted but will not need to approve future policy changes:



NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Naming of University Spaces and Entities Policy, proposed to be effective July 1, 2020.

(See Appendix XXX for background information, page XXX)

\*\*\*

**APPROVAL OF FISCAL YEAR 2021  
TUITION AND MANDATORY FEES**

Resolution No. 2020-127

Synopsis: Approval of instructional and mandatory fees and non-residential and international surcharges for undergraduate and graduate students at all campuses of The Ohio State University for the Fiscal Year 2021, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS the state budget contains higher education funding through the State Share of Instruction and special purpose appropriations; and

WHEREAS the university established the Ohio State Tuition Guarantee program in Fiscal Year 2018, which sets the cost of tuition, mandatory fees, and room and board rates for each incoming class of Ohio resident students for four years; and

WHEREAS Ohio resident students in the Tuition Guarantee cohorts that began in Fiscal Years 2018, 2019 and 2020 will continue at the rates established for their cohorts and will therefore see no change (0%) in their tuition, mandatory fees, and room and board rates for Fiscal Year 2021; and

WHEREAS new first-year Ohio resident undergraduate students enrolled at all campuses in 2020-21 will be part of a new Ohio State Tuition Guarantee cohort; and

WHEREAS Ohio Revised Code 3345.48 establishes that institutions with tuition guarantee programs may increase the instructional and mandatory fees for each incoming class of first-year undergraduate students by the total of inflation (2.1% for fiscal year 2021 as defined by the 36-month average of the Consumer Price Index-Urban) and any tuition flexibility (2.0%) allowed under the State of Ohio biennial budget bill; and

WHEREAS the university administration now presents recommendations for tuition and mandatory fees and non-residential and international surcharges for the Columbus, Lima, Mansfield, Marion and Newark campuses and for the Agricultural Technical Institute (ATI) at Wooster for the Fiscal Year 2021:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration and hereby approves rates for the 2020-21 academic year for all campuses, effective Autumn semester 2020, as follows and as outlined in the attached document:

- That tuition, mandatory fees, housing rates and dining rates will be part of the Ohio State Tuition Guarantee for new first-year Ohio resident undergraduate students, and that tuition (the instructional fee and general fee) for this cohort will increase by 4.1%. Changes to housing and dining rates are addressed in the Fiscal Year 2021 User Fees and Charges resolution; and
- That tuition and mandatory fees for continuing Ohio resident undergraduate students — including previous Tuition Guarantee cohorts and students who began prior to the creation of the Ohio State Tuition Guarantee — will not increase; and
- That instructional and mandatory fees for graduate programs will not increase. Changes to differential fees for certain programs are addressed in the Fiscal Year 2021 User Fees and Charges resolution; and
- That the non-resident surcharge for undergraduates and most graduate students will be increased by 4.8%. Exceptions for certain graduate programs are addressed in the Fiscal Year 2021 User Fees and Charges resolution; and
- That the international surcharge for undergraduate students will not increase (0% change); and
- That the distance learning non-resident surcharge will increase by \$3,580 for a student taking all online course(s) over an entire semester and not pursuing an online degree or certificate program; and
- That the distance learning non-resident surcharge will increase by \$390 for a student pursuing an online degree or certificate program.

(See Appendix XXX for background information, page XXX)

\*\*\*

**APPROVAL OF FISCAL YEAR 2021  
USER FEES AND CHARGES**

Resolution No. 2020-128

Synopsis: User fees and charges at the Columbus and regional campuses of The Ohio State University for Fiscal Year 2021, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS the university is committed to access, affordability and excellence; and

June 3, 2020, Board of Trustees meeting

WHEREAS consultations have taken place within the university to determine the appropriate fees for graduate and professional programs, housing and dining charges, and student health insurance charges, as described in the accompanying text and tables, which have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration for the following rates, which are outlined in the attached document and will be effective Autumn semester 2020:

- Graduate and professional fees, including differential instruction, clinic and tuition deposit, as well as the non-resident surcharge; and
- Housing and dining plans; and
- Student health insurance plan.

(See Appendix XXX for background information, page XXX)

\*\*\*

**APPROVAL OF INTERIM OPERATING BUDGET  
FOR FISCAL YEAR 2021**

Resolution No. 2020-129

Synopsis: Authorization to make expenditures in fiscal year 2021, is proposed.

WHEREAS the university is still finalizing its operating budget for fiscal year 2021 to include the impact of the COVID-19 pandemic on university operations and the State of Ohio funding levels for state institutions of higher education for fiscal year 2021 is still pending; and

WHEREAS this will allow the university to continue to advance the academic and financial goals during the period from July 1, 2020 through August 31, 2020; and

WHEREAS it is necessary to continue operating expenditures, including payment of faculty and staff, operation of the Wexner Medical Center and other auxiliaries and student instructional and support services prior to the time that the fiscal year 2021 operating budget is finalized and adopted; and

WHEREAS the Audit, Compliance and Finance Committee has reviewed and recommends for approval the interim operating budget and:

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby authorizes the university to make operating expenditures consistent with the interim operating budget, pending the adoption of the fiscal year 2021 operating budget at the August 2020 Board of Trustees meeting.

(See Appendix XXX for background information, page XXX)

\*\*\*

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL,  
ASSIGN AND TRANSFER SECURITIES**

Resolution No. 2020-130

**ALSO TO DEPOSIT OR WITHDRAW FUNDS  
FROM BANK AND INVESTMENT ACCOUNTS, TO DESIGNATE DEPOSITORIES  
AND TO EXECUTE TREASURY- AND INSURANCE-RELATED AGREEMENTS**

Synopsis: Authorization for designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories and to execute treasury- and insurance-related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS designated officials of the university are responsible for the procurement and management of the university's insurance programs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university treasurer and/or the university senior vice president for Business and Finance or their designees to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to designate various financial institutions as depositories and/or custodians for The Ohio State University, and to open and maintain accounts and enter into agreements at institutions providing financial products and services in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, financial advisory services; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit,

or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to engage in insurance-related transactions and sign insurance-related agreements to ensure coverage that best fits the needs of The Ohio State University to include, but not be limited to, insurance carrier, consulting and broker agreements, emergency response services, and third-party claim administrator contracts.

(See Appendix XXX for background information, page XXX)

\*\*\*

**EXTENSION OF PRIOR AUTHORIZATION FOR THE ISSUANCE OF  
GENERAL RECEIPTS OBLIGATIONS AND AUTHORIZATION OF MULTIYEAR  
DEBT ISSUANCE PROGRAM II OF THE UNIVERSITY**

Resolution No. 2020-131

Synopsis: Extension of authorization for the issuance and sale of general receipts obligations in an aggregate principal amount not to exceed \$1 billion, for the purposes of financing, on an interim or permanent basis, the costs of certain University capital improvement projects, refunding the outstanding principal amount of current obligations of the University, permitting the establishment of Multiyear Debt Issuance Program II and paying costs and expenses associated with the issuance of such debt, and authorization for amendments to the existing trust indenture and other documents as required, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985A Bond Resolution"), and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as trustee (the "Original Trustee"), provided for the issuance

June 3, 2020, Board of Trustees meeting

from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Original Trustee; and

WHEREAS the Bank of New York Mellon Trust Company, N.A. (the "Trustee") has succeeded the Original Trustee as trustee under the Amended and Restated Trust Indenture; and

WHEREAS pursuant to the terms of a resolution adopted by the Board on June 5, 2015, a resolution adopted by the Board on June 9, 2017 and a resolution adopted by the Board on June 6, 2018 (collectively, the "Program Resolution"), the University authorized the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (the "Senior Obligations") and subordinated bonds and notes (the "Subordinated Obligations" and, together with the Senior Obligations, the "Obligations" ) to be issued pursuant to the Amended and Restated Trust Indenture in an aggregate amount not to exceed \$1 billion by no later than June 30, 2020; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein), with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS in furtherance of and pursuant to the Program Resolution and the Indenture, the University entered into the Multiyear Debt Issuance Program Supplement to Amended and Restated Trust Indenture dated as of March 1, 2016; and

WHEREAS the University has issued \$600 million of Senior Obligations pursuant to such Program Resolution of the \$1 Billion authorized by the Program Resolution; and

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board has determined that it is in the best interests of the University to extend authorization of the issuance of Obligations, in one or more series, for the purposes of financing, on an interim or permanent basis, the costs of University Facilities, refunding Outstanding Obligations (as described below) of the University and paying costs and expenses associated with the issuance of such Obligations;

WHEREAS the Board finds that it is in the best interest of the University to promote administrative convenience, enhance sound debt management and improve efficiency in

June 3, 2020, Board of Trustees meeting

connection with the issuance of Obligations of the University, and that the aforementioned extension of authorization shall be accomplished through the establishment of the Multiyear Debt Issuance Program II; and

WHEREAS the Board desires to make provisions for the issuance of the Obligations and the payment of Debt Service Charges thereon and the securing thereof by this Resolution (hereinafter referred to as the "Program II Resolution") and the supplement(s) to the Amended and Restated Trust Indenture, including but not limited to the Multiyear Debt Issuance Supplement to Amended and Restated Trust Indenture (as described below), all as provided by this Program II Resolution, with all terms used herein with initial capitalization where the rules of grammar would not otherwise so require and not defined herein having the meanings given them in the Indenture:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby extends the authorization provided in the Program Resolution to issue Obligations in an aggregate principal amount not to exceed \$400 million, which is the remaining unissued balance of the \$1 billion originally authorized by the Program Resolution, for the purposes as set forth in the recitals to this Program II Resolution, it being the express intention of this Board that the extension of authorization herein shall not be interpreted to constitute an authorization for the issuance of any Obligations in excess of the aforesaid \$400 million; provided, however, that the foregoing limitation on the amount of Obligations that may be issued shall not apply to (i) any Bonds or Notes authorized to be issued under this Program II Resolution to retire or refund any Obligations previously issued under the Program Resolution, this Program II Resolution, or any other Outstanding Obligations listed on Schedule 1 attached hereto and made a part hereof, or (ii) any capital lease or other type of indebtedness that does not constitute an Obligation as defined in the Indenture and is not issued pursuant to the Indenture, and, (iii) provided, further, that any Obligation or indebtedness described in (i) and (ii) above shall be excluded for purposes of calculating the total amount of Obligations issued pursuant to the authorization provided in this Program II Resolution; and

BE IT FURTHER RESOLVED, That the authority to issue any Obligations authorized by this Program II Resolution shall be in effect through June 30, 2023; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Finance Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose, to determine (a) the time or times that any of the Obligations shall be issued as provided in this Program II Resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Obligations, whether fixed or variable; provided, however, that in no event shall the interest rate on any series of Obligations exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable, (e) the maturity or maturities of any of the Obligations and (f) whether and to what extent any series of such Obligations shall be Senior Obligations or Subordinated Obligations, any or all of which terms, as well as any terms required by Section 2.02 of the Indenture, may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business and Finance, or either of them, in connection with the issuance and

sale of the Obligations, the execution and delivery of such Certificates of Award and any of them being hereby authorized; and

BE IT FURTHER RESOLVED, That, with respect to any Obligations issued on a tax exempt basis under the federal income tax laws, the President and Senior Vice President for Business and Finance, or either of them, is hereby authorized and directed (a) to make or effect any election, selection, designation, choice, consent, approval or waiver on behalf of the University with respect to the Obligations as permitted or required to be made or given under the federal income tax laws, for the purpose of assuring, enhancing or protecting favorable tax treatment or the status of the Obligations or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing any rebate amount or any payment of penalties, or making any payments of special amounts in lieu of making computations to determine, or paying, any excess earnings as rebate, or obviating those amounts or payments on behalf of the University; (b) to take any and all actions, make or obtain calculations, and make or give reports, covenants and certifications of and on behalf of the University, as may be appropriate to assure the status of the Obligations as Tax Exempt Bonds; and (c) to give an appropriate certificate on behalf of the University for inclusion in the transcript of proceedings setting forth the facts, estimates and circumstances, and reasonable expectations of the University pertaining to Section 148 of the Internal Revenue Code of 1986, as amended (the "Code") and the Regulations, and the representations, warranties and covenants of the University regarding compliance by the University with Sections 141 through 150 of the Code and the Regulations, as applicable; and

BE IT FURTHER RESOLVED, That the President and Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, a supplemental indenture to the Amended and Restated Trust Indenture to be denominated the "Multiyear Debt Issuance Supplemental Indenture to Amended and Restated Supplemental Indenture – Program II", any amendments or supplements thereto or the Amended and Restated Indenture, any purchase contract for the sale of the Obligations, any escrow agreement, continuing disclosure agreement, any interest rate management or hedging contract, credit support or enhancement contract, any official statement or other offering document relating to the offer and sale of the Obligations, the use and distribution of which is hereby authorized and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President or Senior Vice President for Business and Finance or either of them shall deem (a) necessary or appropriate to carry out this Program II Resolution and to provide for the most beneficial commercial terms reasonably available to the University and (b) not materially adverse to the University, with the execution by the President or Senior Vice President for Business and Finance of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are necessary and appropriate and not materially adverse to the University, it being expressly provided that any payment obligation whatsoever with respect to any Transaction Documents may, if so agreed to by the officer of the University executing the same be secured on a pari passu basis as the Obligations and the Debt Service Charges with respect thereto to which any such Transaction Document relates; and

BE IT FURTHER RESOLVED That the Senior Vice President for Business and Finance shall report to the Board's Audit, Compliance and Finance Committee on a regular basis all actions taken in pursuant to this Program II Resolution; and



June 3, 2020, Board of Trustees meeting

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this Program II Resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this Program II Resolution shall take effect and be in force on July 1, 2020.

Schedule 1

<b>General Receipts Bonds</b>	<b>Original Amount</b>	<b>Amount Outstanding</b>
Series 1997 Bonds	\$79,540,000	\$15,610,000
Series 1999 B Bonds	\$83,400,000	\$8,200,000
Series 2001 Bonds	\$76,950,000	\$49,845,000
Series 2003 C Bonds	\$121,295,000	\$39,955,000
Series 2005 B Bonds	\$129,990,000	\$53,545,000
Series 2008 B Bonds	\$127,770,000	\$77,730,000
Series 2010 A Bonds	\$241,170,000	\$6,125,000
Series 2010 C Bonds	\$654,785,000	\$654,785,000
Series 2010 D Bonds	\$88,335,000	\$ 84,625,000
Series 2010 E Bonds	\$150,000,000	\$150,000,000
Series 2011 A Bonds	\$500,000,000	\$500,000,000
Series 2012 A Bonds	\$91,165,000	\$49,310,000
Series 2012 B Bonds	\$23,170,000	\$10,525,000
Series 2013 A Bonds	\$337,955,000	\$337,955,000
Series 2014 A Bonds	\$135,985,000	\$124,250,000
Series 2014 B-1 Bonds	\$75,000,000	\$75,000,000
Series 2014 B-2 Bonds	\$75,000,000	\$75,000,000
Series 2016 A Bonds	\$600,000,000	\$600,000,000

Series 2016 B Bonds	\$30,875,000	\$17,535,000
Series 2017 Bonds	\$69,950,000	\$69,915,000
Total:	\$3,909,930,000	\$2,992,910,000

(See Appendix XXX for background information, page XXX)

\*\*\*

### REAPPOINTMENTS TO THE SELF INSURANCE BOARD

Resolution No. 2020-132

Synopsis: Reappointment of members to the Self Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self Insurance Board be established to oversee the University Self Insurance Program; and

WHEREAS all members of the Self Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Michael Papadakis, Mark Larmore, and Douglas Robinette expire on June 30, 2020:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be reappointed as members of the Self Insurance Board effective June 30, 2020, for the terms specified below:

- Michael Papadakis, term ending June 30, 2022
- Mark Larmore, term ending June 30, 2022
- Douglas Robinette, term ending June 30, 2022

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

\*\*\*

**INTERIM ADMINISTRATION OF THE UNIVERSITY**

Resolution No. 2020-134

Synopsis: Summary of the plan for administration of the university from July 1, 2020 through no later than August 31, 2020.

WHEREAS President Michael V. Drake announced in November 2019 that he would be retiring as university president on June 30, 2020; and

WHEREAS pursuant to section 3335.09 of the Ohio Revised Code, the Board of Trustees elected Dr. Kristina M. Johnson as the 16<sup>th</sup> president of The Ohio State University beginning no later than September 1, 2020; and

WHEREAS, an interim president will not be appointed by the Board of Trustees; and

WHEREAS the administration of the university is the responsibility of the university president, subject to the control of the Board of Trustees, and may be delegated to faculty and staff subject to any limitations set by the Board of Trustees as outlined in section 3335-1-03 of the Ohio Administrative Code; and

WHEREAS as outlined in section 3335-1-03(G), the president's cabinet, as constituted on June 30, 2020, serves as the primary decision-making body on major policy issues, information sharing, and other such roles.

**NOW THEREFORE**

BE IT RESOLVED, That from July 1, 2020 through no later than August 31, 2020, the executive vice president and provost shall be responsible for the administration of the academic operations of the university, and the executive vice president and chancellor for health affairs and chief executive officer of the Wexner Medical Center shall be responsible for the administration of the university's Wexner Medical Center enterprise and seven health sciences colleges; and

BE IT FURTHER RESOLVED, That from July 1, 2020 through no later than August 31, 2020, the president's cabinet, as constituted on June 30, 2020, shall continue to convene and serve in their roles; and

BE IT FURTHER RESOLVED, That from July 1, 2020 through no later than August 31, 2020, the president's cabinet, as constituted on June 30, 2020, shall report directly to the Board of Trustees through the chair of the Board of Trustees.

\*\*\*

**NAMING OF THE MICHAEL V. DRAKE  
INSTITUTE FOR TEACHING AND LEARNING**

Resolution No. 2020-135

Synopsis: Approval for the naming of the University Institute for Teaching and Learning is proposed.

WHEREAS President Michael V. Drake called for The Ohio State University to be as highly regarded for world-class teaching and learning as it is for research; and

WHEREAS the University Institute for Teaching and Learning was established through the university governance system in April 2016 for the purpose of integrating and enhancing teaching and learning efforts at Ohio State to improve learning experiences for students; and

WHEREAS the Institute advances at-scale professional learning, evidence-based instructional strategies, and research and policy that elevate, across the university, the work of all who teach; and

WHEREAS participation in the Institute's programs has never been greater, with more than 3,500 full- and part-time faculty having completed at least one component of the Institute's Teaching Support Program, making it one of the most comprehensive teaching excellence programs in higher education; and

WHEREAS the Institute positions the university for national leadership as an exemplar of teaching excellence, research and innovation to improve student success; and

WHEREAS Dr. Drake served with distinction as 15th President of The Ohio State University, and under his leadership several key indicators have reached record levels, including the academic excellence and diversity of incoming classes, research funding, graduation rates, patient care, donor support and more; and

WHEREAS the university wishes to honor Dr. Drake for his service to the university community:

NOW THEREFORE

BE IT RESOLVED, That in honor of President Michael V. Drake, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code that the University Institute for Teaching and Learning be named the Michael V. Drake Institute for Teaching and Learning

\*\*\*

Mr. Heminger:

Thank you, President Drake. All of these items appear on the consent agenda that is before you today. May I have a motion to approve these items?

Upon the motion of Mr. Zeiger, seconded by Mr. Smucker, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mr. Smucker, Mrs. Wexner, Mr. Shumate, Ms. Krueger, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thae, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu, Mr. Shah. Mr. Porteus was absent.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Thank you. The next meetings of the Board of Trustees are scheduled for Wednesday, August 26 and Thursday, August 27. If there is no further business, this meeting is adjourned.

The meeting adjourned at 4:56 p.m.

Attest:

Gary R. Heminger  
Chairman

Jessica A. Eveland  
Secretary