

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND THIRD
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 20-21, 2019

The Board of Trustees met on Wednesday, November 20, 2019, at the Longaberger Alumni House and The Blackwell Inn and Conference Center in Columbus, Ohio, and on Thursday, November 21, 2019, at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

**

**

**

Minutes of the last meeting were approved.

November 21, 2019, Board of Trustees meeting

Chairman Gary R. Heminger called the meeting of the Board of Trustees to order on Wednesday, November 20, 2019, at 6:55 p.m.

Members Present: Gary R. Heminger, Abigail S. Wexner, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Lewis Von Thaer, Jeff M.S. Kaplan, Michael Kiggin, Janice M. Bonsu and Anand Shah

Members Absent: Timothy P. Smucker, Elizabeth P. Kessler

Mr. Heminger:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Heminger:

I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes and to discuss personnel matters regarding the appointment, employment, promotion or compensation of public officials. May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Heminger, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mrs. Wexner, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Von Thaer, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

Mr. Heminger:

We are recessed.

The meeting adjourned at 8:39 p.m.

November 21, 2019, Board of Trustees meeting

Chairman Gary R. Heminger called the meeting of the Board of Trustees to order on Thursday, November 21, 2019, at 12:21 p.m.

Members Present: Gary R. Heminger, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thaeer, Jeff M.S. Kaplan, Michael Kiggin, Janice M. Bonsu and Anand Shah

Members Absent: Abigail S. Wexner

Mr. Heminger:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Heminger:

I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation. May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Heminger, seconded by Mr. Kaplan, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

Mr. Heminger:

We are recessed.

The meeting adjourned at 12:58 p.m.

November 21, 2019, Board of Trustees meeting

Chairman Gary R. Heminger called the meeting of the Board of Trustees to order on Thursday, November 21, 2019, at 1:03 p.m.

Members Present: Gary R. Heminger, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thayer, Jeff M.S. Kaplan, Michael Kiggin, Janice M. Bonsu and Anand Shah

Members Absent: Abigail S. Wexner

Mr. Heminger:

Good afternoon. I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Heminger:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

APPROVAL OF MINUTES

Mr. Heminger:

Our first order of business is the approval of minutes from the board's August meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

OPENING REMARKS

Mr. Heminger:

I want to start this meeting by recognizing the announcement Dr. Drake made this morning. After 40 years of service in higher education and more than five years as the leader of this university, Dr. Drake has announced that he will retire from his role as president in the coming year.

We want to express our gratitude to Michael and Brenda for their service to this university and contributions to our community. We will have time to celebrate and honor his accomplishments throughout the coming months. The university will launch a national search, and Lewis Von Thayer will serve as chair of the search committee.

Dr. Drake will lead the university through at least the end of the academic year, ensuring there will be continuity of leadership. We are pleased that he will remain part of our university community as a member of Ohio State's esteemed faculty.

Thank you, Dr. Drake, for your great accomplishments. I think a round of applause appropriate.

ADDRESS TO THE BOARD REGARDING RICHARD STRAUSS

Mr. Heminger:

Before we proceed further with the meeting, I want to recognize and welcome members of our university community who have asked to speak here this afternoon for 30 minutes about their experiences related to Richard Strauss.

Welcome. As alumni of our university, you are members of our Ohio State family – and it is important that you be heard. We are grateful for your willingness to speak before this board, and we remain thankful to those of you who shared your experiences with us last November.

I want to reiterate that we are dedicated to a fair outcome. To be clear, this means that Ohio State is committed to a monetary resolution.

This is in addition to several actions by the university — including leading the effort to investigate Strauss' conduct. We acknowledged the university's failures during Strauss' time at Ohio State. We provided counseling to survivors and their loved ones, and the university established a sexual abuse task force. Ohio State is committed to a restorative justice process and a monetary resolution.

Please know that confidential support resources are available to anyone who may need them today. Representatives from the Sexual Assault Response Network of Central Ohio and Ohio State's Counseling and Consultation Service are here to provide help and support. We have reserved the Drinko Room, just behind the main reception desk on the first floor, for this purpose.

As we shared in our communication last week, the board is here to listen — and we are unable to engage in dialogue at this time because of the ongoing litigation and mediation process directed by the federal court. We want you to know, however, that you are being heard. Before we begin our 30-minute session, I would like to ask President Drake to say a few words.

President Drake:

Thank you, Chairman Heminger. And, again, welcome.

I would like to take this opportunity to say something I have said before that it is important to repeat here: We at The Ohio State University are deeply sorry for Strauss' abuse decades ago. This was reprehensible, and the university's failure to act at the time was inexcusable.

I also want to reiterate our sincere appreciation to you for coming forward. We know that this takes great courage. Thank you very much for that.

As Chairman Heminger said, the University of today is committed to a fair resolution. This is an ongoing process that started when the university announced the independent investigation and released the final report. And the process continues with the ongoing mediation.

As an important reminder to all survivors of Strauss' abuse, counseling and treatment are available to you and your families at no cost for as long as you may need it. This is being offered through Praesidium, and no contact with the university is required. The university is also reimbursing costs for counseling you may have already received.

I want to stress that, once the limitations of the legal process have been removed, this university looks forward very much to creating future opportunities to engage directly with survivors in pursuit of a restorative justice model.

Multiple safeguards have been implemented in the 20 years since Strauss left The Ohio State University, and our university community continues to be united in the effort to keep our students safe. Once again, we are here to listen. At this time, we would look forward to having you proceed.

Dan Ritchie:

President Drake, board members, I want to thank you for allowing us to be here and speak here today. My name is Dan Ritchie and I am a victim of Dr. Strauss and the negligence of The Ohio State University. Why do I have to be here today? Why do I need to be here today in front of these cameras, the public and you? On the face of it, I am here because between the fall of 1988 until the fall of 1992, I was subjected to a sexual predator under the guise of a team doctor and the employees of this university. And based on your own report conducted by the law firm of Perkins Coie, this university knew. It knew prior to my enrollment and it knew after. You cannot imagine the anger I, and many others, felt when this revelation came to light. And the knowledge that so many of these abuses could have been avoided, both prior and since. I am here because to date we feel that The Ohio State University has yet to act in good faith and in fact have tried to silence our efforts in holding the university accountable.

I wanted to give you a brief background of my time here and a general idea of my experiences. I was recruited and given a scholarship to wrestle for Ohio State University by Russ Hellickson. And I was excited to wear scarlet and gray. I couldn't wait for the season to start and I would actually represent one of the largest schools in the country.

On day one, at the start of the season, the sexual assaults began. During this grooming period, the attacks got more frequent and more overt. You begin to rationalize these encounters, these gropings and unnecessary exams, and try to endure them just so you can either go back home or get back to practice. Unfortunately, they only escalated. During my time as a student-athlete, a scholarship wrestler, the sexual assaults, like I said, began on day one. And like me, many other student-athletes who had grand dreams of success in our respective sports were chased away or made that decision to walk away from the

constant sexual assaults and the abuse. We have all had to live with these memories and these decisions ever since, knowing what we were giving up.

So, I am here to speak for those that still suffer in silence. I am here to stand with the men that have put themselves out there in the public eye since the beginning and leading the way, supporting those of us who are reluctant to step out from the safety of anonymity. Including and specifically the gentleman sitting with me, Mike Schyck and Brian Garrett, along with many, many others.

Now, I want you to imagine living with, dealing with and managing these circumstances for over 25 years, only to have them ripped out raw for everyone to speculate on, to criticize and to judge. To speculate on what they would have done had it happened to them. To criticize the victims because you didn't do what they would have done, even though it never happened to them. And to judge us now for reasons I still haven't figured out, except perhaps because instead of women sitting here, we are men. I don't know. Maybe if we were women, OSU would have acted seriously way back then.

People have asked why we didn't say anything back then when these abuses were going on. The fact is ... we did. We openly complained about the abuses and the actions of Dr. Strauss and the deviant culture within Larkins Hall where we practiced and showered. It was reported, but nothing was ever done to rectify the problems, so the abuses continued.

So, what choice did we have? It was brushed away and joked about so many times we felt, "what's the point?" This ultimately played into my decision to leave the team. We were let down by this university before and ultimately it is your decision on how you proceed from here. So, I leave you with this question: Are you going to let us down again, or do the right thing? Again, I thank you.

Mike Schyck:

I got to participate in wrestling with Dan [Ritchie]. I met him, maybe, the summer before I came to Ohio State. We both wrestled at the same time for Russ Hellickson. I don't know if you guys remember me from last year, but I spoke here last year. I was there from 1988-1993 and I was on a full scholarship to wrestle for Russ Hellickson. I actually chose to come to school here because of the coaching staff. And it took but a week being on campus before my first experience happened with Dr. Strauss.

I just want to give you guys a little bit of background on how I, or we, got here to this point today and what's been happening in my life and how I've been dealing with this or dealing with everything. Two years ago, before all of this broke, before you guys even knew of the abuse, before there was an investigation, before any knowledge of Dr. Strauss and the lawsuits, I answered some questions to a friend of mine regarding Dr. Strauss. I spoke about the deviant environment in Larkins Hall — how Dr. Strauss showered with the wrestling team multiple times, and it wasn't just with the wrestling team but with the gymnastics team. He had a private locker next to mine in our wrestling locker room.

The ripple effect from being a part of the whole environment, what Dr. Strauss did, it started to branch out. And again, before all of this came out, I started having conversations with former teammates that I hadn't even talked to in years. And the stories that were told, we kind of knew what was happening back then. But now, 30-plus years later, hearing it, it

was horrible to hear. And you kind of knew that there was more than just the surface stuff that we were talking about, that there had to be more. So, let me give you some stats that are out there now and I am sure that you guys have probably heard this in the papers. There are over 1,500 separate instances reported where Dr. Strauss sexually assaulted students, 47 of those were rape. As you guys know, the investigation with Perkins Coie, which cost over \$6 million, highlighted 177 victims. I was one of them. Dan [Ritchie] was one of them. Brian [Garrett] was one of them. This investigation also highlighted how multiple coaches, faculty and staff knew about the abuse, but did nothing.

Governor DeWine launched his own investigation and found that the state medical board ignored credible evidence back in 1996 that Dr. Strauss had been sexually abusing male students for years through genital exams and missed the chance to stop him. I was one of those guys that had one of those exams — many times for the years that I was here at Ohio State. Did you know that there are 14 current lawsuits with over 300-plus athletes and students? And a lot of stories have not even been told, a lot of stories we as athletes and friends know about that are not public. And it's sad because there are a lot of great athletes that would be a part of the all-time greats here at Ohio State, I mean, people that you guys would admire. So again, this is sad.

Since my Q&A two years ago, this has consumed me. So, dealing with it when I was a kid, 18- to 20-something years old, was one thing. But now as an adult, managing your own family and dealing with this day in and day out, you could imagine the impact it has had. A lot of sleepless nights, a lot of anxiety about what is going to happen, what's the end result with this. And we can't even look Dr. Strauss in the eye anymore. I mean, he's not here, not with us. He took that away from us.

If you guys were to walk in our shoes outside of here and just be a part of social media for a little bit and hear some of the things that are being said, everybody's got an opinion, everybody knows what happened or they have an opinion of what you should have done as an 18 year old. How could a tough wrestler be someone that lets someone like Dr. Strauss abuse them? And if you look, it happened to 300-plus people. I mean, it wasn't abnormal that we acted the way we did and not do something about it our own way.

I have been active on social media seeing things that have been written. I have people that were friends of mine that I'm not friends with anymore. There was a text that went out there that said: "Mike Schyck was a professed sexual abuse victim from the ages 18 to 26. In my eyes, that's consent, and he needs to come out of the closet." That is what was said, among other things. So, it has been tough. It's like, you revisit something that was not so good back then and now you're revisiting it in a different way and dealing with that burden day in and day out. And I just want it to end. So, what's the way of doing that?

And so that's why we're here. It's my second time here. And if you look at the people that have been in the media as of late, from Governor DeWine to the speaker of the house here in Ohio, asking to do the right thing. And I know you guys started this by saying that you are actively wanting to do the right thing. But if you really understood the impact this has had on so many. And I have been thrust into the middle of this. We have been kind of the faces of our group. A lot of people have stayed John Doe's because they don't want to come forward.

So, this is to be vulnerable up here, to do this. It's tough. It's not the easiest thing in the world to have your face up hear on national news. So, I guess for me, being here the

second time, it has been a year. I mean, everyone is screaming to do the right thing and we just want that to happen and I'm asking you guys for that to happen.

I think of when I can here last time. I'm observant and I watch things. Once the meeting was over, President Drake made a beeline over here and shook my hand — I was the first person he shook hands with — and he said that you're not going to dismiss this. And here we are a year later, still battling this. There has got to be a time for healing and for this to go and move on. So, I just ask of you guys today, you have the power. And I didn't speak up until I spoke to you guys here last year. I didn't want to go to the newspaper. I thought this would be the place to be because I care about Ohio State. I am someone who bleeds scarlet and gray. The best time in my life was to wrestle for the Buckeyes. I know you guys got the new Covelli Center and they just had the first dual meet here and I want to be a part of that. And since this all come out two years ago, I almost feel like I'm not a victim, I was the problem. I'm not the problem. We weren't the problem. Some bad man was the problem. Anyway, I probably could keep going on, but I appreciate you guys giving us the time to come up here to speak. I'll give it over to Brian.

Brian Garrett:

So here we are again. A year ago, we sat here and told you all the things that happened to us. We told you that people reported it, and here we are a year later and it's 10 times worse than what we told you last year. Even more people reported it than what we knew of and even more things happened. Last year was, "Hey, guys got felt up, I got masturbated, I had to watch him get somebody off," and now we know and had to sit through testimonies of several guys who were drugged and raped. Let me repeat that again — raped. How many of you would sit by idly if a family member or your daughter or what have you was raped? And how many of you would stand there and say, "Well, it's been too long"? None of you.

So, the first question I ask you, and I know you can't respond, but do we need to book this November board meeting again next year? Because we'll be back next year. I told you last year that I will come back again next year and I'm here. And I will be here again and again until you do the right thing.

Now, I would love for your public comments to stop being insulting and offensive to us. For a whole year we heard you say what "may have" happened. You knew what happened, you had the stuff on your desk. You put out a clean file for him in April of 2018, and now all of these documents come out just magically ... you just cleaned out (*inaudible*) and just happen to find another box? Stop. Quit saying the university of 20, 30, 40 years ago is different than the one today. That's insulting, that's dismissive, quit it. Every time I read one of Ben Johnson's comments, I just get sick to my stomach.

You know I hear you up there, "We're paying for people's counseling" and all this other stuff. I have not received an email from you. Nobody here is paying for my counseling out of pocket. You didn't start counseling till February of 2019, way after the band aid was ripped off. When I would have panic attacks in 1996-97 and went to (*inaudible*) on Bethel Road, nobody is coming back to me to ask to pay for those medical bills.

After our last mediation session, I started on three medications. One to sleep through the night, one so that I could get through my day because I'm an anxious train wreck. I look composed here, but I'm a mess at home. I'd like to thank my mom and my wife and my

son, who are here today. It's the first time they are hearing me speak because they've had to listen and see what goes on at home. Brent [Porteus], you know them.

You never offered to pay for that. You've never offered to pay that I've dropped out of my MBA program. You never offered that I was getting ready to start an LLC company, that I was going to do my own public speaking, and that I don't have the capacity to do that now. Nobody is offering that, those damages. You know what is damaging? Going through the abuse, you think that just going through the abuse was the most damaging part. You know what's more damaging? Finding out that the place that I trusted that he trusted, every victim trusted, that had our best interests at heart, covered it up. That's even just as traumatic as or more traumatic than the abuse itself. And to sit here and go through it over and over and over again. Every time then there's another news story, somebody else we find out knew about it — it's in writing, there's documents everywhere — and covered it up. That was in 1996, there is absolutely zero reason why I should be here today. Zero, none, nada.

Quit with the public comments. Start by saying no comment. We would just love you to quit. To be honest with you, President Drake, I'm glad you're leaving. I'm going to be honest with you. Because I don't know if I can stomach another public comment that's brought up by your PR people. The first time I heard you speak was at Brent's fundraiser for his deceased wife. My wife took care of his wife. And I was all excited to hear you speak. And after we walked out, I said, "That's who they hired to lead this university?" I was talking to a Lantern reporter the other day and I said, "Do you feel Drake is your leader, your president? I went through some really good presidents here when I was a student here." And she said, "No, we don't feel he is a president of the students." Just stop making public comments, please. Ben Johnson, just stop making public comments. All they do is make things worse.

I also ask that you quite sabotaging our house bill efforts, because see, unlike these guys, I've been around the statehouse for years. I've made hundreds of visits to congressmen; I know how the game works. I've written testimony in the past, I've given testimony, I know how the game works. So, I get done with my testimony and I'm getting questions from congressmen. You know where those questions came from? They're planted. They're planted by someone in the Government Affairs department at Ohio State. You know why? Because I've seen it done in my other life. And then, when you give testimony on a bill, it's supposed to be proponent testimony, interested party, and no opponent testimony. And there is a gentleman that shows up from the Chamber of Commerce and says he's interested party testimony. His testimony was what you guys would have wanted to say about the bill. It was opponent testimony.

And then I Google the Chamber of Commerce and who's on the board of the Chamber of Commerce? The VP of Government Affairs for Ohio State University – Stacy Rastauskas. And when that guy walked out, I said, "You didn't write that, did you?" And you know why? Because I've written testimony for other people in my other life. And he just smiles at me. Quit planting stuff. Quit making public comments. Do the right thing. But the problem is that we have a different definition of right. Please stop calling us victims and please call us what you think we really are — which is liabilities. You think we are just potential liabilities on your balance sheet. Stop it.

So, I'm just going to refer to us now in the public that "Hey, we're Ohio State's liabilities," cause that's all people see us as right now. Cause if you didn't, you would have done the

right thing a year ago and we wouldn't be sitting here again. Because I enjoy taking my medication, just so I can sleep through the night. I enjoy taking my medicine in the morning so that I can make it through the day. I enjoy giving myself an injection in the stomach of a drug that has cancer as a side effect. I really enjoy that. And I'm being sarcastic because that is what I have to do to get through the day. I can't move on and heal until you guys do the right thing.

Honestly, I think your idea of the right thing is ... let's say you cause a wreck and total my truck. You would probably take me to Walmart and buy me a bike and say "Here, get to work," and buy me an ice cream come on the way home and say, "Here you go, it's all better now." That's how we feel. So, I'm sorry I'm a little disgusted and I'm sorry that I'm sarcastic. But why am I back here again? And why was I even here in the first place? Stop with the public comments that are insulting and offensive to us. Just quit. Do the right thing now so we can move on and heal. I am disappointed in this university that told me that accountability is utmost when you're a student, yet you don't do the same thing yourself.

And picture one of your family members being raped, sexually assaulted, whatever, and then I think you would think about it differently. The right thing would be different if it were one of your family members. You know I grew up in the country, similar area as where Brent [Porteus] grew up. And you know, if somebody did the wrong thing by you, we would make it right. And we would make it right and then some. And even if it was my father or grandfather, say they did wrong by somebody a generation ago, I would still make it right. That's how I was raised. This university was based on agricultural values 200 years ago, but we're not living those values now. I was raised to make somebody whole and do the right thing, yet the university that expected me to do that is not doing that.

So, thank you for your time today. I apologize I said some things that were pretty tough, and I mean no disrespect, but that's how I feel. But that's up to you. How long are you going to make us suffer? Because every day that this is not resolved, we can't move forward from our suffering. And if it were your family members in your household, you would think differently — every single one of you.

So, look at my wife and my son — Brent [Porteus] knows them. They're the ones that have to deal with all the stuff that goes on at home. He has the same thing and he has the same thing in his house. Look at them, don't look at me. My mom is back there, too. Look at them and you tell them that you're not going to do the right thing. That you're going to continue to do what you've been doing. Or look at them and say, "You know what, we're going to do the right thing." Because that's who's suffering, too. You think it's just us, a bunch of guys, we're tough or whatever. You know who's suffering? Them. So, it's not just us. So, look them in the eye and tell them you're going to keep doing what you're doing, which is nothing. Thank you for your time.

Mr. Heminger:

Well, Dan, Mike and Brian, thank you for your willingness to come and speak with us again today. We appreciate your input. Thank you.

At this time, we will take a brief recess before continuing with the business of today's meeting. Thank you.

PRESIDENT'S REPORT

Mr. Heminger:

At this time, we would like to reconvene the meeting of the Board of Trustees, and President Drake, we will turn to you for your report.

Dr. Drake:

Thank you. And before I begin, let me say that this is Gary's first meeting as chair of the board, and we appreciate your expertise and commitment and we're very pleased to have you in this new and important role, so welcome Chairman Heminger.

I also want to thank you for your kind words earlier. It's an honor and a privilege to serve as the president of this great university, it truly is. I will be retiring from my role as president but continuing to serve through at least the end of the academic year. And after that, I look forward to being an active faculty member. That's where I started my career and so it feels like it's coming full circle, which is really nice. Ohio State is a very special place and as I mentioned, Brenda and I are blessed to be a part of the incredible Buckeye community. This was a difficult decision, but it's the university's 150th anniversary and it will be our 15th year in a role like this. It was also important to us that Ohio State be accelerating on a path forward and be well positioned for success. We are very pleased that's the case.

For my report, I'd like to provide a few updates on our momentum. Just over two years ago we launched Ohio State's strategic plan and I'm pleased to share that we've made great progress toward that plan. In fact, we're ahead of where we thought we would be. This year, we have seen several university highs in important areas. The academic excellence and diversity of our students — the average ACT score increased to 29.5. That's in the 93rd percentile, just to compare. At the same time, first-generation Pell students from low- and moderate-income backgrounds were up by 11 percent and 8 percent, respectively. And our minority student population also increased since 2015. Minority student enrollment across all campuses is up by 29 percent, so more reflective of the United States. And again, I mentioned that at the same time our ACT and SAT scores are at an all-time high as well. The total number of graduates and graduation rates have also improved. Our four- and six-year graduation rates are new records for the university and compare favorably with the very best in the nation. The four-year rate in particular has increased significantly — 8.5 percentage points since 2015. That's an incredible jump and is a part of our effort to reduce time to graduation and lower the cost of a degree.

Just yesterday, we announced that 2019 was a record-breaking year for research with \$929 million in research expenditures and \$158 million in industry-sponsored research. Our top sponsors included the National Institutes of Health, the National Science Foundation, the Department of Defense and the Department of Agriculture.

Our medical enterprise, including the Wexner Medical Center and Health Sciences Colleges, has set high marks for patient care, safety and satisfaction, as well as research funding. These have all been done to drive breakthrough healthcare solutions.

In the area of alumni and donor support, we have had a record number of donors over the last several years. This really speaks to the remarkable connection between our university and Buckeye Nation. Last month, the university announced the *Time and Change: The Ohio State Campaign*, which strives to engage 1 million supporters, which would be an unprecedented level in higher education.

Ohio State's performance in all of the categories I just mentioned is the best in our history, but also among the best in the nation. Ohio State is dedicated to education in ways that distinguish us from other institutions of our size.

The University Institute for Teaching and Learning is unique in implementing a research-based survey instrument on effective teaching practices across the entire institution. Today, and we're really proud of this, 76 percent of our full-time faculty in colleges that serve undergraduates have completed the first component of the institute's teaching support program. And 50 percent of these full-time faculty have completed the second component that includes online learning modules and reading assignments, preparing our faculty to implement evidence-based approaches in their courses. I will say that a year ago, when this was launched, we were very ambitious. The number I mentioned of people who have taken the first component is about 3,000. The most that we had heard of from any other institution who had taken professional development and professional support on teaching was about 350. So, we had goals that were very high. We wanted to get to a goal of 70 percent of faculty taking the first part and 50 percent doing the second part, and that was a goal we wanted to reach by March of 2020. So, we're now five months ahead. We're at 76 percent, which is above our really ambitious goal for the first part, and we've hit 50 percent, which was our goal for part two, and there is still four months to go. So, we're really excited about that and we're really excited about the faculty's interest in putting time into them to become better teachers.

In fact, Ohio State is ranked No. 7 among public universities in the nation for our commitment to undergraduate teaching. I mentioned the \$929 million in research — to have that in research and at the same time be recognized for our commitment to undergraduate teaching is a real wonderful twofor. Last year, the faculty received a record 159 awards and recognitions from learned societies across the country and around the world and that's up 14 percent from the year before.

And broadly we continue to be recognized as a leading national flagship public research university. The Center for Measuring University Performance has rated Ohio State one of only eight top-tier public universities in the country, scoring in the top 25 and in all nine quality indicators. You may remember when we did the strategic plan we looked at the top 20 ranked public universities and saw where we were and that was great, but we said we wanted to transform ourselves and to move so we'd be considered among that top group. We listed five universities in the top group that we thought were appropriate aspirational peers. We didn't know if we'd get into the top group — we wanted to get next to that top five, and that's what we were aiming toward. ... I remember the top five were UCLA, UC-Berkeley, University of Virginia, University of North Carolina and That School Up North, those were the five. So, this institute, the Center for Measuring University Performance, has nine categories of distinguished universities and one category, the highest category, has eight universities in it. They're not ranked, they're just put together and alphabetized.

The eight universities on there are UC-Berkeley, like I mentioned; UCLA, like I mentioned; the University of North Carolina, like I mentioned; That School Up North, like I mentioned; UC-San Diego, University of Wisconsin, University of Minnesota and The Ohio State University. It's wonderful that through subjective measure we moved right into that category of those universities we are hoping to be like.

Another area with special interest was something that the trustees have seen — a recent public opinion poll conducted by the Association of American Universities. There is a representative sample of just over 2,000 Americans and they were asked, "Can you name a leading research university near you?" and Ohio State was the single most-used response of people across the country.

Ohio State is a name that people know, and respect and we will continue to work to advance the trust in the students and their families, our community partners and our patients. More important than the recognitions and honors and the numbers I mentioned, the statistics, more important than those is the impact we have each and every day on the communities we serve. This is the heart of our land-grant mission — advancing and uplifting the lives and families of our students, our city, our state, our country and beyond. It's been my privilege to serve with all of you. We have much to be grateful for and I wish to thank you, and all of your families, for all that you have done. And wish that you and your families have a great Thanksgiving.

I will say that, I mentioned the statistics and all of the things that we're noted for, all of the progress we've made — that is really the work of all of you together, as people responding to the things that you're doing. Seeing this change as an influencer in the country, it has been an extraordinary privilege for Brenda and for me to be a part of this, so thank you.

That concludes my report, Mr. Chairman.

COMMITTEE REPORTS

Mr. Heminger:

Thank you, Dr. Drake. We appreciate your report. Now we will move on to our committee reports with Dr. Porter, the Wexner Medical Center Board.

Wexner Medical Center Board

Dr. Porter:

Thank you, Mr. Chairman. The Wexner Medical Center Board met yesterday morning and we didn't know at that time that President Drake was planning to announce his retirement. So President Drake, as you listen to this report, I know you have many things to be proud of, but please know that we appreciate that you were instrumental in all the health sciences accomplishments that I'm about to report on — and not the least of which that you recruited Dr. Hal Paz for us.

We started yesterday with a report from Dr. Paz, our chancellor for Health Affairs. Dr. Paz shared that Ohio State was the only university in the nation to have four of its health sciences colleges recognized with *INSIGHT into Diversity* magazine's 2019 Health Professional Higher Education Excellence in Diversity Award. For those who don't know, *INSIGHT* is the oldest and largest diversity-focused publication in higher education, so this is really an incredible honor in which were distinctive in the United States.

Dr. Paz also mentioned a \$15 million commitment from Joe and Linda Chlapaty to advance heart research at Ohio State. As part of this gift, the Chlapatys will be supporting one of our critical capital projects – the Interdisciplinary Research Facility on West Campus.

Dr. Mark Landon, chair of our Obstetrics and Gynecology Department, and Dr. Cynthia Shellhaas, an OB/GYN professor and specialist in maternal fetal medicine, gave a report on the medical center's extensive efforts to address the issue of infant mortality facing our local communities. Ohio has one of the highest infant mortality rates in the country. Even more troubling than that information is that there is a two- to three-fold increase in the rate of infant mortality among babies of African American women. These disparities can largely be explained by social determinants of health, and the medical center has implemented a number of innovative programs in the community, with community partners, to help reduce these rates. One of these programs is our Moms2B program, which provides social support and nutrition/parenting education for expectant mothers. The Governor and First Lady DeWine are great supporters of Moms2B and have expressed a strong interest in expanding the program to other locations throughout the state.

Next, David McQuaid gave a brief report on some operational items facing the Wexner Medical Center, including the status of the new patient parking garage on Cannon Drive and zoning approval for our Dublin ambulatory care location. He also gave some highlights from last month's Healthy Community Day at the Jameson Crane Sports Medicine Institute.

Mark Larmore shared the medical center's Financial Report. Overall, the financial health of our medical center is very strong. Our operating margin is about \$5 million ahead of budget and our adjusted admissions are 11 percent above where we had budgeted.

Dr. Bill Farrar shared updates regarding the great work going on at The James. First, he highlighted this year's fundraising results from our annual Pelotonia event. This year, there were more than 7,400 participants and 3,000 volunteers. Pelotonia raised more than \$23 million, raising the total support for cancer research at Ohio State over its 11-year history to \$207 million. Dr. Farrar also provided an update on the cancer center core grant renewal, which is a major grant for us, which is due to the NIH in January. The James was also awarded the Press Ganey Guardian of Excellence in Patient Experience Award for reaching the 95th percentile for each reporting period for the award year in inpatient care. The James also was awarded the Pinnacle of Excellence award for maintaining consistently high levels of patient care excellence over multiple years in inpatient care.

Jay Kasey presented four medical center-specific construction projects, including: an expansion and renovation of the medical center's loading dock; renovations for medical center faculty and staff offices located in Lincoln Tower; approval to increase professional services contracts through the construction document phase of the inpatient hospital tower project; and approval to increase construction contracts for some enabling work related to that project. Finally, approvals were requested related to the West Campus ambulatory

facility, particularly related to early site work and design and construction of the parking garage that will be located next to the facility. The Wexner Medical Center Board voted to recommend approval to the full board for the university to enter into or increase these professional services and construction contracts.

Mr. Kasey also presented on the proposed purchase of the property where the Eye and Ear Institute is located. The university has leased the property, which is located across State Route 315 on Olentangy River Road, pursuant to a long-term lease for the past 11 years, and the lease provided the university with an option to purchase the property. This property is in a terrific location, provides great visibility and access, and is home to a variety of programs that are critical to the medical center's strategic goals for ambulatory care. The medical center board also voted to recommend the purchase of that land to the full board.

Finally, Dr. Paz presented proposed revisions to the Wexner Medical Center Board bylaws. The primary change involved the elimination of the ex-officio, non-voting classification of board members. Under the current bylaws, there are 10 members of the Wexner Medical Center administration who are actually non-voting members of the board. With these revisions, the impacted people will continue to participate in the board meetings but will no longer have official membership on this body. The medical center board voted to recommend approval of these revisions.

We then met in executive session, and that concludes my Wexner Medical Center report, Mr. Chairman.

Mr. Heminger:

Thanks, Dr. Porter. Dr. Fujita?

Dr. Drake:

I'm sorry, I just wanted to wind the clock back. I was thanking everyone for participating in all the things we have done, and I just wanted to say, through all of this — from the first time I sat in Longaberger in January 2014 till today — it has just been great having Brenda here. I just wanted to say thank you for being here today and I'll see you soon.

Mr. Heminger:

Thank you. Dr. Fujita, Talent, Compensation & Governance, please.

Talent, Compensation & Governance

Dr. Fujita:

Thank you, Mr. Chairman. I would also like to second what Dr. Porter has stated about President Drake. President Drake, thank you very much for all of the leadership and wisdom you have brought to this institution. It has been my privilege to work with you and I look forward to working with you in the coming weeks, months and years. Mr. Chairman, I forgot to mention one more thing. Brenda, thank you very much for all the support. I know there is always a smart, individual woman behind a successful man, so thank you.

The Talent, Compensation & Governance Committee met yesterday, and we began our meeting in executive session. In public session, Chief Wellness Officer Bern Melnyk shared the university's wellness vision to become the healthiest university and community on the globe. Bern presented the goals outlined in the five-year Health and Wellness Strategic Plan, recently developed through a collaborative effort involving the One University Health and Wellness Council, with representatives from the Office of Human Resources, Your Plan for Health, the OSU Health Plan, the Gabbe Health and Wellness Initiative at the Wexner Medical Center, and the Student Wellness Center, along with the Office of the Chief Wellness Officer and Buckeye Wellness. Each of these teams regularly work to deliver an integrated approach to wellness for faculty, staff and students through a variety of program options and, more importantly, as part of the rich wellness culture that has been built at Ohio State. The robust measurement strategy that has been developed is key to ensuring continuous quality improvement in reducing health risks within our population and demonstrating value for our investment in wellness.

Martin Smith presented an overview of the HR Scorecard with updates on HR Excellence, Talent Management, Total Rewards and Talent and Culture. Specifically, the board was provided an update on several key metrics that will be updated in future scorecards and areas where we will have access to improved data following our implementation of Workday. Going into Fiscal Year 2021, this scorecard will transform into a real-time, on-demand tool to reference regularly as part of ongoing HR strategy and operational leadership. In addition, the committee requested that HR focus specifically on the areas where board support may be needed.

Susan Basso updated the committee on several key searches, including the Senior Vice President and General Counsel, and the Vice Chancellor for Interdisciplinary Education at the Wexner Medical Center. Ms. Basso also reviewed personnel actions pertaining to the appointment of Anne Garcia as Interim Vice President and General Counsel, and Melissa Shivers as Vice President for Student Life, with a motion for board approval.

As the committee chair, I gave an overview of the president's annual performance evaluation and review process. The review showed progress toward several key goals in alignment with the university's strategic plan. As committee chair, I recommend a 2.5 percent increase in the president's base salary, which is commensurate with the aggregate increase for university faculty and staff. This is included in the consent agenda for approval by the full board.

This concludes my report, Mr. Chairman.

Mr. Heminger:

Thank you, Dr. Fujita. Next will be Mr. Shumate with Academic Affairs, Student Life and Research.

Academic Affairs, Student Life & Research

Mr. Shumate:

Thank you, Mr. Chairman, and just to echo what the other committee chairs have said prior to giving their reports. I had the privilege of being on the search committee that selected Michael and Brenda to lead the university. When I look at the areas of our

committee, Academic Affairs, Student Life and Research, in each of those areas the search committee had goals and objectives and metrics. I can say that this report proves that you have exceeded all of those goals and objectives and metrics. We want to thank you for your success and accomplishments.

The Academic Affairs, Student Life and Research Committee met yesterday and discussed a very full and complete agenda. Provost McPherson kicked off the meeting by highlighting the three faculty members who have been nominated to receive the university's highest faculty honor of Distinguished University Professor. They are: Professor Frederick Luis Aldama of the Department of English, whose work is changing the landscape in the fields of LatinX Studies, Comic Studies and Narrative Theory. Second, Professor Dorota Grejner-Brzezinska of the Department of Civil, Environmental and Geodetic Engineering. Her work has made a significant impact on advancing research in the application of Global Positioning Systems and Global Navigation Satellite Systems. And third, Professor Deborah Jones Merritt of the Michael E. Moritz College of Law, who has produced path-breaking scholarship in three areas of the law — Constitutional Theory, Equality and Legal Education, and the Legal Profession. The conferring of this title is part of today's faculty personnel action items, but I would like to take a moment to recognize their achievements. While they are not present for today's meeting, I still want to congratulate each of them on their truly exceptional contributions to Ohio State and the broader world. Let's give them a round of applause.

The provost also shared written updates on the Teaching Support Program and the university's enrollment report for fall 2019. More than 2,800 faculty members have already participated in the Teaching Support Program, which enhances classroom teaching by sharing evidence-based approaches. And the enrollment report shows that Ohio State continues to draw a highly qualified, diverse group of students.

Dr. Morley Stone shared the exciting news that you've already heard that the university has set yet another record. In fiscal year 2019, Ohio State reported \$929 million in research expenditures, an increase of 6.2 percent over fiscal year 2018. This is one reflection of the impact that Ohio State faculty are having.

Dr. Stone then shared the university's plan for continuing to advance research and creative expression through a focus on people, research and impact. The plan declares an ambition for Ohio State to be "the leading land-grant university in research and creative expression excellence, creating new knowledge, solving critical societal challenges, and driving the prosperity of Ohio, the nation and the world."

The committee then reviewed the new Academic Affairs, Student Life and Research scorecard, which builds on the university's strategic plan. The scorecard showed continued progress across a variety of focus areas.

Mike Hofherr then shared the progress of online education at Ohio State, which has grown significantly in the past few years. There are now 38 graduate, certificate and undergraduate programs that are available online, up from 11 just six years ago. Meanwhile, the university now has 164 General Education courses online, serving more than 23,180 students. The College of Nursing shared with us a case study of how its online programs are helping to address a workforce shortage issue.

Also, in line with our theme of Building Healthy Communities, Molly Ranz Calhoun explained how Student Life addresses the nine dimensions of wellness, and particularly financial wellness. The Scarlet and Gray Financial Program, which includes coaching in a variety of formats, has been particularly effective in helping to empower students to handle their finances. This topic is, of course, integral to the issue of student debt, and our committee appreciates the focus on this topic from many angles.

In terms of actions items, our committee is recommending four items for approval today:

- First, we are recommending the approval of a new master's degree program in translational data analytics. This program will fill a gap in the workforce and provide central Ohio employees with opportunities to build their data skills. The master's degree program is designed as a part-time program that would start with a track on design and visualization.
- Second, the committee endorsed two changes to the *Rules of the University Faculty*. One renames the title of the "director of libraries" to the "dean of libraries." The other aligns deadlines for students who request grade forgiveness with the timeline by which they would understand how they are doing in a class.
- Third, the faculty personnel actions include the conferment of the Distinguished University Professors and the re-appointment of Anil Makhija as dean of the College of Business.
- The final item is the approval of degrees and certificates for December commencement.

These actions appear on the consent agenda today. After approving these items, the committee recessed into executive session. And Mr. Chairman, that concludes my report.

Mr. Heminger:

Thank you, Mr. Shumate. And now the Advancement committee, Mrs. Hoeflinger?

Advancement

Mrs. Hoeflinger:

Thank you, and I would like to kick it off as well, this is going to be a common theme for you, Dr. Drake. The Advancement Committee, one of the highlights of chairing it for me has been how we get to see the students' lives who Michael impacted by increasing the amount of scholarships and merit dollars that were going specifically to people who didn't think they could afford school, didn't ever try, and first-time people coming. And we heard from them and it was incredible. Your single-minded focus got us to that point, and I don't know if we would have gotten anywhere close to that from a timing perspective. Thank you for everything and specifically for that.

The Advancement Committee met this morning and I am pleased to share our progress.

First, we welcomed Janelle Jordan, the new vice chair of the Alumni Association Board of Directors, to our committee. She also leads the OSU Alumni Club of Minnesota and we are thrilled to have her perspective at the table.

Imran Nuri, who many of you heard from dinner out on the Oval to kick off the campaign, spoke and he's a fourth-year marketing student, and he talked about how he has started his own philanthropy and taught people that you can give a dollar a day. He spoke earlier, many of you heard from him, and it's just incredibly powerful that a student here also started something like that and is making a difference for all of us.

The Advancement scorecard showed positive results, the most important of which as we launch the *Time and Change* campaign. To date, we have more than 508,000 donors. We are on target to achieve the goal of having 1 million donors. Just an incredible opportunity for us that we're on track from dollars in the campaign as well, but really incredibly reaching more and more people. The remainder of our meeting focused on strategies to inspire those 1 million donors. The Alumni Association is implementing new strategies that emphasize participation over dollars given and harness creative technology.

We heard really some exciting strategies that are underway. Did anyone see the big, big, big Block O out in the entranceway? You should feel free to go put your credit card inside of there. It brings tears to your eyes when you think about this, but it is opportunity philanthropy. You just put it in and the one we saw was a donor at the kiosk selecting "feed a Buckeye," and then a student benefiting by being able to go to the food pantry on campus. There is opportunity for philanthropy across the board, so again, if anybody has time out there, just go on in and kick that off.

We then reviewed resolutions for new endowments and namings, which are on the consent agenda. We then recessed into executive session, and that concludes my report, Mr. Chairman.

Mr. Heminger

Thank you, Mrs. Hoeflinger. Next, Mr. Fischer with Master Planning and Facilities.

Master Planning & Facilities

Mr. Fischer:

Thank you, Mr. Chairman, and let me also add what any of us can do in service to our fellow mankind and impact countless lives, certainly Dr. Drake has amazing accomplishments. They've been mentioned in medicine, in fundraising and his commitment to access and affordability, and the teaching excellence — but what you may not also know is his commitment and his unbelievable sense of style, and how he's taken that style and has committed it to design on this campus.

I remember the first meeting we were in and Dr. Drake was a part of putting in place the first-ever design review guidelines that will try to constantly guide construction and projects and architecture and interiors for our campus for decades to come. You've overseen the largest physical transformation our campus has ever seen in not only the six years that you've been here, but in the decade that will come as you return to the faculty. It will have

a lasting impact, maybe not as large of an impact as the aforementioned things, but a lasting impact in physical place making. I remember the trips you took us on to see campuses that you admired around the country and how we would try to learn from those trips to bring ideas back to this campus. And you weren't just simply a casual participant that delegated it to others, you were always rolling up your sleeves.

And to Brenda, you can see how that also included her unique style in hosting us not only in Board of Trustees dinners, but countless students and university events in the Pizzuti house. And I remember the first time walking into it, after it had been gently remodeled, and recognizing that the two of you have that style. So, I think that will manifest in the decades to come on this campus in ways that will continue to show your impact and we appreciate that.

With that, the Master Planning and Facilities Committee did meet this morning. Lots of details are in your packages and they are available for the public. I'll give a brief summary.

Jay Kasey presented the Physical Environment Scorecard. We also heard an update on the progress toward the university's sustainability goals. I should note that we have a bold ambition of strategies for reducing the carbon footprint by 25 percent by 2025 and being carbon neutral by 2050. As a part of that, you may not know that you're participating in a Zero Waste board meeting today. Yesterday and today, 90 percent of the waste we've been generating will never make it to a landfill. So, in small ways and big ways, this campus is committed to sustainability.

Mr. Kasey then presented the annual Ohio State Energy Partners scorecard, which tracks key metrics related to the Comprehensive Energy Management Plan. We reviewed a new approach we're taking to capital efficiencies, including benchmarking of construction costs to campuses and projects in the commercial world around the country. We reviewed the major projects status report, including construction projects over \$20 million, and the FY19 capital projects, which includes all projects in the university. We look at that on an annual basis.

Keith Myers and Dr. Graham Cochran from the College of Food, Agricultural and Environmental Sciences then presented the current design for the Controlled Environment Food Production Research Complex located on Waterman Lab. We looked at the innovation that's happening on the northern part of what will ultimately be the Innovation District. Some of the places that Dr. Drake took us to around the country, we realized the interdisciplinary nature, which is all the colleges that are contributing. We saw photographs of drones and robots inside our own to-be greenhouses, thinking about agriculture in a very different way, reminding us that innovation is happening in all areas of our campus.

We heard a request to enter into professional services and construction contracts for five projects, including the aforementioned Controlled Environment Food Production Research Complex, the medical center's Inpatient Hospital, the West Campus ambulatory facilities, and the Doan Hall loading dock expansion. That was a really exciting one. And the Lincoln Tower office renovations. We also reviewed a proposal for a joint use agreement between the university and Canine Companions, and we heard two requests for approval of real property — one at Highland Street and the other at Olentangy River Road.

All of these resolutions are in your consent agenda, and in addition to all of those, we met briefly in executive session. Mr. Chairman, that concludes my report.

Mr. Heminger:

Thank you, Mr. Fischer. The Audit, Compliance and Finance report, Mr. Zeiger?

Audit, Compliance & Finance

Mr. Zeiger:

Dr. Drake has been appropriately honored for a lot of very broad thinking and effective implementation of change. Oftentimes, however, when that is occurring the basic blocking and tackling of an organization this size erodes. The job of the Audit, Compliance and Finance Committee is to keep an eye on that blocking and tackling and make sure that it is proceeding appropriately. And again, Dr. Drake, one of the substantial accomplishments of your tenure is your blocking and tackling has been right up to Buckeye standards, so thank you for that.

That blocking and tackling is reviewed at every board meeting and everywhere in between by the committee members on financial scorecards. The financial statements of the university run 30 or 40 pages, but a scorecard summarizes those on an overview basis. The committee looks at the 40 pages, but the good report is the financial scorecard. The metrics were all very well received, with the notable exception of the Long-Term Investment Pool return. The finance team has made it an appropriate focus going forward to ensure some improvement in that category, but we can say that the finance position with the university, as Dr. Drake makes his transition, is very strong and we can all be very proud of that.

In addition to reviewing the financial position of the university, it is important that there be a public audit on an annual basis of the university. The university and the state auditor have retained the auditing firm of PwC and for a number of years they have done a very thorough examination of our financial statements. Christa Dewire from PwC, the auditing partner, came and presented to our committee and assured us, again, for every year that I've been on the board, we have an unqualified opinion — meaning there are no material weaknesses that PwC has found. The result is that we have a strong not only financial position, but financial controls.

The committee then shifted to focus on the important subject of our Corporate Engagement Office. The university is ratcheting up its activities in interfacing with industry and also encouraging commercialization of the amazing research done on this campus. The progress that was noted is substantial. And again, all of those materials are in the board materials. Jay Kasey then joined us and reviewed the same five projects that Mr. Fischer just referred to in the Master Planning and Facilities report. The Audit, Compliance and Finance Committee is supportive of all of those.

We have a total of six items on the consent agenda today: One of those is to authorize the submission of the draft Audited Consolidated Financial Statements to the Auditor of State, who has the final responsibility for signing off on those audits. One of them is approval of the football ticket prices and golf course dues and fees for the next year.

Perhaps most importantly, from a public sense, is that we are asking for approval of the 2019 annual Progress Report on the Ohio Task Force on Affordability and Efficiency. As the board members know, Governor Kasich started this program some years ago and Ohio State has been a leader, if not *the* leader, in increasing efficiency and the use our resources and ensuring affordability.

We set a very aggressive goal for the university four and a half years ago of reducing actual costs outside of the medical center by \$200 million. We are only six months or so away from the end of that five-year term and we are within a very short distance already to the \$200 million objective being accomplished. And it appears based on projections that we will exceed the \$200 million savings, which over a five-year period is a tremendous accomplishment. There are also massive savings that have been affected at the Wexner Medical Center and some other cost avoidance items that are not included in that efficiency report. But I think we can take great pride that the blocking and tackling has not only been to keep the things as they are, but to substantially focus on moving resources from inefficient uses to, under Dr. Drake's leadership, additional scholarship opportunities for many students.

We went through all of that, there are a total of six items on the consent agenda, but they're all going to be read by Dr. Drake, so I won't go through them. And at that point, our committee went into executive session. That concludes my report, Mr. Chairman.

Mr. Heminger

Thank you, Mr. Zeiger, I appreciate it. And before I turn the consent agenda over to Dr. Drake ... Brenda, I too would like to give you our thanks. If only people could understand the calendar that you have to keep. I've often said in my line of business that if you have a distraction at home or a distraction that the spouse wants to go a different direction, that you're not going to perform well. It's quite obvious that it takes two to tango and you two have danced admirably throughout this entire process. But the countless hours, events, dinners, social things that you go to for the university — you've been a great ambassador to the university, and we thank you for that.

With that, Dr. Drake, I'll turn it over to you for the consent agenda.

CONSENT AGENDA

Dr. Drake:

Thank you very much, Chairman Heminger. The consent agenda has been updated based on actions taken at yesterday's committee meetings. Copies of the hand carried resolutions are available for the public. We have 26 resolutions on the consent agenda. We are seeking approval of the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2020-40

ARTHUR "ART" JOSEPH EPSTEIN

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 25, 2019, of Arthur "Art" Joseph Epstein, Professor Emeritus and Distinguished Professor of Physics and Chemistry.

Arthur Joseph Epstein is remembered by the physics community for his many contributions to the field. In an email to faculty and staff in the Department of Physics, Department Chair Brian Winer stated, "Arthur Epstein was a Professor of Physics and Chemistry and specialized in experimental condensed matter physics. He arrived at OSU in 1985 and had a long-distinguished career at OSU, which spanned nearly 30 years. In 1997, he was named a University Distinguished Professor. He will be remembered fondly by his colleagues and the large group of students and postdocs that he mentored."

Professor Epstein co-discovered the first magnet based on organic materials in 1985 and was recognized as the world's leading expert in how polymers conduct electricity. During his 28-year career at Ohio State, he advised 56 doctoral students to completion, advised eight master's students and mentored 26 undergraduate students. He published more than 700 articles and his work has been cited more than 30,000 times in scientific publications. He received 42 patents between 1989 and 2011. In addition to his research accomplishments, Professor Epstein was a principal organizer and 14-year director of Ohio State's Center for Materials Research (CMR).

Professor Epstein was an Ohio State Distinguished University Professor, a Fellow of the American Academy for the Advancement of Sciences, a member of the American Physical Society and the American Chemical Society and served as editor-in-chief of the *Journal of Synthetic Metals*. He helped found several companies based on his group's research, including Eeonyx Corp and Traycer, and he served as a consultant for DuPont, Xerox, Honda and Mitsubishi.

Before his university career, Professor Epstein spent 13 years in industry research as a principal scientist at the Xerox Corporation's Webster Research Center. He graduated

from Stuyvesant High School in 1962 and received a BS in Physics (cum laude) from the Polytechnic Institute of Brooklyn in 1966. He then received an MS in Physics in 1967 and a PhD in Physics in 1971, both from the University of Pennsylvania.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Arthur "Art" Joseph Epstein its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Kenneth Lee

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 5, 2019, of James H. Caldwell, MD, Professor Emeritus of Internal Medicine in the College of Medicine.

Professor Caldwell completed his undergraduate studies and medical school training at The Ohio State University, receiving his medical degree and acceptance into the Alpha Omega Alpha Honor Medical Society in 1963. He completed his internship in medicine at the University of Chicago Hospitals only to return to The Ohio State University College of Medicine to serve as a junior assistant resident in medicine from 1964-65. His residency training was interrupted by a call to service in the U.S. Air Force, where he served as a captain from 1965-67. Dr. Caldwell then completed his residency in medicine at The Ohio State University Hospitals, as well as a fellowship in gastroenterology. He joined the Ohio State faculty upon completion of his fellowship in 1970 and rose in the ranks to full professor in 1981.

His numerous accomplishments in medical research and education endeared him to his peers and trainees. During his tenure at Ohio State, Dr. Caldwell served as an investigator with the Office of Research and Sponsored Programs and was the associate director of the Independent Study Program from 1994 to 2001. He was nationally recognized as a leader in the study of intestinal digitalis glycoside transport, as well as eosinophilic gastroenteritis, and was awarded multiple extramural grants in relation to this field of study. He also received numerous honors and awards for his teaching contributions to the College of Medicine. Most notably, he received the Outstanding Teacher Award for the Problem-Based Learning Program in 1992 and participated in both national and local post-graduate courses.

Dr. Caldwell was on staff as a highly respected academician, researcher and clinician for 38 years. He was an outstanding role model for medical students, trainees and his peers, and he brought a humanistic approach to medicine. He received a heart transplant in 1994 and continued to work until his retirement in 2008. During his recovery from his heart transplant, he found solace in gardening. Through the help of OSU Extension, he became a master gardener and continued his training in life. He was a truly wonderful person, physician and scholar, and he was first and foremost dedicated to his family. He is survived by his wife of 46 years, Dr. Patricia Caldwell, a physician in her own right who was also

his colleague. She retired from Ohio State's Division of Cardiology in 2009 and continues to hold an appointment as Professor Emeritus.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James Caldwell its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

Grant Morrow III

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October May 18, 2019, of Grant Morrow III, Professor Emeritus of Pediatrics in the College Medicine.

Dr. Morrow joined Columbus Children's Hospital and The Ohio State University College of Medicine in September 1978 as chair of the Department of Pediatrics. He was also medical director of what was then known as the Children's Hospital Research Foundation. During his 37-year career at Nationwide Children's, Dr. Morrow played an instrumental role in leading the Department of Pediatrics to become the outstanding child health care facility it is today.

Dr. Morrow recruited many of the senior faculty physicians now at Nationwide Children's. He shepherded the hospital and the Department of Pediatrics through a time when pediatric subspecialty care was in its defining, early days and he led a rapid growth in pediatric subspecialty care on campus. The Wexner Institute for Pediatric Research was constructed during his tenure.

"Patient care helps a child at a time," Dr. Morrow stated in an interview published in 1992. "Research helps a generation at a time. ... Generating new knowledge is what it's all about."

Dr. Morrow was a neonatologist and an expert in amino acid metabolism. He published more than 55 scholarly works in peer-reviewed journals, authored 10 book chapters and lectured extensively.

During his illustrious career, Dr. Morrow served many national organizations and held multiple leadership assignments, including chair of the Pediatric Residence Review Committee of the Accreditation Council for Graduate Medical Education; member of the Executive Committee of the American Board of Medical Subspecialists; chair of the American Board of Pediatrics; and member of the Board of Trustees of the National Association of Children's Hospitals and Related Institutions.

Dr. Morrow retired in 2015. He was passionately involved in philanthropy at Nationwide Children's, both in engaging donors and in his own generous contributions. In late 2018, Dr. Morrow and his wife, Cordelia Westwater-Robinson, designated a legacy gift to create

the Janet Orrtung-Morrow, MD and Grant Morrow, III, MD Endowed Chair in Pediatric Behavioral Health.

He was a devoted family man. He loved golf and traveled extensively. His international adventures included trekking in Nepal, climbing Mount Kilimanjaro and hiking in the Patagonia.

On behalf of the university community, the Board of Trustees expresses to the family of Dr. Grant Morrow III its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

GEORGE WESLEY PAULSON

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 25, 2019, of George Wesley Paulson, Professor Emeritus of Neurology in the College of Medicine.

Professor Paulson served on the faculty starting in 1967, first in the Division of Neurology and then as the founder and inaugural chair of the Department of Neurology from 1983-91. His academic focus was in movement disorders and he established Ohio State's Parkinson's Center of Excellence. He played a key role in developing therapies for Parkinson's disease and related movement disorders. He organized the first international Huntington's disease conference, which was held in Columbus.

Dr. Paulson received numerous awards and recognitions, including The Ohio State University Distinguished Service Award in 2008, the Harry LeFever Award for Neuroscience in 2006, College of Medicine Professor of the Year in 1971, the Distinguished Alumnus Award from Duke Medicine, and a teaching award from the Alumni of The Ohio State University Medical Center. He was a Fellow in the American Academy of Neurology, including being first vice president in 1985, and was a Fellow in the American Neurological Association. He was chief of staff at Ohio State from 1991-93. He served as a leader on numerous national foundations and boards, including as president of the Columbus Medical Association. As an emeritus professor, he served as a scholar in residence for Ohio State's Medical Heritage Center.

During his illustrious career, Dr. Paulson published more than 300 articles and eight books, including a history of the Ohio State College of Medicine in 1998, *Arthur G. James – Surgeon with a Dream, In Pursuit of Excellence – The Ohio State University Medical Center from 1834 to 2010*, *Closing the Asylums*, and *The Presidents – Their Health and Their Medical Care*.

Despite all of his awards and scholarly work, Dr. Paulson was most beloved by his patients for his exceptional clinical care, his kindness and his caring nature. He did not limit his

neurology practice to Ohio State, but also served as a consultant neurologist at Riverside, the Free Clinic and at Twin Valley Behavioral Healthcare. He was exceedingly curious and would consult and search for the correct diagnosis and management for each patient in his commitment to excellence as a physician. He was also a distinguished teacher and was awarded with numerous teaching awards for his mentoring and the clarity of his explanations.

Dr. Paulson's distinguished career exemplified his dedication to his family, his patients, his colleagues and his friends, as well as to The Ohio State University and our College of Medicine. He was truly a role model for others to emulate and an eminently respected medical leader in central Ohio. The impact of his leadership, scholarship, clinical expertise, scientific achievements and communication style has pushed the Department of Neurology to great heights and respect across the country.

On behalf of the university community, the Board of Trustees expresses to the family of Professor George Wesley Paulson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**APPROVAL TO SUBMIT AUDITED CONSOLIDATED
FINANCIAL STATEMENTS (DRAFT) TO THE AUDITOR OF STATE**

Resolution No. 2020-41

Synopsis: Approval to submit the draft audited consolidated financial statements to the Auditor of State, is proposed.

WHEREAS The Ohio State University annually seeks an independent audit of the consolidated financial statements as a matter of strong financial oversight; and

WHEREAS the Auditor of State is required under Ohio law to audit each public office; and

WHEREAS the university is a public office and is required under Ohio law to file a financial report with the Auditor of State for each fiscal year; and

WHEREAS the university operates on a fiscal year ending June 30 of each year; and

WHEREAS the university has produced consolidated financial statements for the 2018 and 2019 fiscal years, in accordance with accounting principles, generally accepted in the United States; and

WHEREAS the university engages an outside auditing firm, currently PricewaterhouseCoopers LLC, to audit its consolidated financial statements; and

WHEREAS the university management and PricewaterhouseCoopers have produced a final draft of the audited consolidated financial statements for the 2018 and 2019 fiscal years; and

WHEREAS the Auditor of State may accept the audited consolidated financial statements in lieu of the audit required by Ohio law; and

WHEREAS the audited consolidated financial statements will not be final until approved by the Auditor of State:

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby accepts the draft audited consolidated financial statements for the 2018 and 2019 fiscal years; and

BE IT FURTHER RESOLVED That the Board of Trustees hereby approves the submission of these consolidated financial statements to the Auditor of State for review and approval.

(See Appendix XXX for background information, page XXX)

AUTHORIZATION TO APPROVE ATHLETIC PRICES AND FEES

Resolution No. 2020-42

Synopsis: Approval of football ticket prices for fiscal year 2021 and golf course membership dues and fees for calendar year 2020 at the recommended levels is requested.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS Ohio State desires to continue its variable ticket pricing methodology to create a range of pricing options for fans attending games; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership dues and fees; and

WHEREAS the Athletic Council has approved football ticket pricing, and golf course membership dues and fees as shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate university administration:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommended prices for football tickets for fiscal year 2021, and for golf course membership dues and fees for calendar year 2020.

(See Appendix XXX for background information, page XXX)

**APPROVAL OF 2019 PROGRESS REPORT ON OHIO TASK FORCE
ON AFFORDABILITY AND EFFICIENCY RECOMMENDATIONS**

Resolution No. 2020-43

Synopsis: Approval of Ohio State's 2019 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and

WHEREAS The Ohio State University supported the goals and work of this task force; and

WHEREAS the task force delivered its recommendations in the report "Action Steps to Reduce College Costs" on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State's circumstances; and

WHEREAS Ohio State's strategic plan, which includes a pillar focused on operational excellence and resource stewardship, is in strong alignment with task force recommendations:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's 2019 progress report in response to the task force recommendations, as detailed in the attached document; and

BE IT FURTHER RESOLVED, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.

(See Appendix XXX for background information, page XXX)

APPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2020-44

Synopsis: Appointment of members to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the resignation of Galen Barnes was effective September 27, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be appointed as members of the Self-Insurance Board effective December 1, 2019, for the term specified below:

- Cynthia A. Powell, CPA, term ending June 30, 2021
- Michael P. Leach, term ending June 30, 2021

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

(See Appendix XXX for background information, page XXX)

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2020-45

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
WMC Loading Dock Expansion and Renovation**

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION
CONTRACTS**

Controlled Environment Food Production Research Complex

Lincoln Tower Office Renovations
 Wexner Medical Center Inpatient Hospital
 WMC West Campus Ambulatory Facilities

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
WMC Loading Dock Expansion and Renovation	\$0.5M	\$0.5M	Auxiliary funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Controlled Environment Food Production Research Complex	\$1.4M	\$30.8M	\$32.2M	Fundraising University debt University funds
Lincoln Tower Office Renovations (increase)	\$0.2M	\$1.8M	\$2.0M	Auxiliary funds
Wexner Medical Center Inpatient Hospital	\$21.4M	\$7.8M	\$29.2M	Auxiliary funds
WMC West Campus Ambulatory Facilities	\$2.5M	\$17.7M	\$20.2M	Auxiliary funds

November 21, 2019, Board of Trustees meeting

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and was approved by the University Board of Trustees on August 30, 2019; and

WHEREAS approval for professional services and construction for the Wexner Medical Center Inpatient Hospital is needed to advance the design and to enable construction coordination; and

WHEREAS the full cost of professional services and enabling construction for the Wexner Medical Center Inpatient Hospital was not known at the time the CIP was approved; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2020 Capital Investment Plan be amended to include professional services and construction for the Wexner Medical Center Inpatient Hospital in the amount of \$29.2M; and

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

APPROVAL FOR ACQUISITION OF REAL PROPERTY

Resolution No. 2020-46

LOCATED AT 1619 HIGHLAND STREET, COLUMBUS, FRANKLIN COUNTY, OHIO

PARCEL 010-038978-00

Synopsis: Authorization to purchase real property located at 1619 Highland Street, Columbus, Franklin County, Ohio, is proposed.

WHEREAS the Ohio State University seeks to purchase improved real property located at 1619 Highland Street, Columbus, Ohio, identified as Franklin County parcel 010-038978-00; and

WHEREAS the property is currently zoned as a C4 commercial property and consists of a two-story multi-family apartment building; and

WHEREAS this is a strategic acquisition and supports the plan contemplated in Framework 2.0; and

WHEREAS all costs associated with the acquisition of the property will be provided by the Planning, Architecture and Real Estate's Land Purchase Reserve Fund, and all costs associated with maintenance, repairs and any improvements will be provided by the Office of Planning, Architecture and Real Estate:

NOW THEREFORE

BE IT RESOLVED, That Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the purchase of the referenced property in the name of the state of Ohio for the use and benefit of The Ohio State University, at a purchase price of \$950,000, and upon terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

APPROVAL FOR THE ACQUISITION OF REAL PROPERTY

Resolution No. 2020-47

915 OLENTANGY RIVER ROAD

COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to purchase real property located at 915 Olentangy River Road, Columbus, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University ("University") seeks to purchase improved real property located at 915 Olentangy River Road, Columbus, Ohio, identified as Franklin County parcel 010-280575 ("Property"); and

WHEREAS the property is strategically located 1.6 miles from the university's main campus; and

WHEREAS the property includes a five-story 137,529+ square foot building, known as the OSU Eye and Ear Institute, which houses multi-specialty medical groups and an ambulatory outpatient surgery center; and

WHEREAS this property is highly visible, well-located and supports the Wexner Medical Center's ambulatory care strategic plan and its mission to improve health in Ohio and across the world through innovation in research, education and patient care; and

WHEREAS the university currently leases the entire property under a long-term lease, approved by the Board of Trustees in 2009 by Resolution 2009-33 ("Lease"); and

WHEREAS the lease provides the university with an option to purchase the property ("Option"); and

WHEREAS the university exercised the option to purchase the property on December 20, 2018 ("Exercise Date"); and

November 21, 2019, Board of Trustees meeting

WHEREAS the obligation of the university to purchase the property after exercising the option is subject to and conditioned upon (a) approval of its Board of Trustees and the State of Ohio Controlling Board, and (b) the university's receipt and acceptance of two appraisals supporting the purchase price for the property prior to December 31, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the purchase of the referenced property at a price of \$43,000,000, in the name of the state of Ohio for the use and benefit of The Ohio State University Wexner Medical Center and upon terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2020-48

Synopsis: Approval of The Ohio State University Foundation Report as of October 31, 2019, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair: the Corrine Frick Research Chair in Heart Failure and Arrhythmia; two (2) endowed professorships: the Dr. Melvin L. Morris Endowed Professorship in Inorganic Chemistry and the Eric Byron Fix-Monda Endowed Professorship; one (1) endowed scholarship as part of the Joseph A. Alutto Global Leadership Initiative; and twenty-four (24) additional named endowed funds; and (ii) the revision of four (4) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of October 31, 2019.

(See Appendix XXX for background information, page XXX)

NAMING OF MULTIPLE SPACES IN THE COVELLI CENTER

Resolution No. 2020-49

Synopsis: Approval for the naming of multiple spaces in the Covelli Center, located at 2640 Fred Taylor Drive, is proposed.

WHEREAS the Covelli Center, a multi-sport facility, will serve as a state-of-the-art competition venue for men's and women's fencing, men's and women's gymnastics, men's and women's volleyball and wrestling; and

WHEREAS the Covelli Center will serve as a home for the men's and women's volleyball student-athletes as well as the wrestling team, complete with locker rooms, coaches offices and video and lounge spaces; and

WHEREAS this facility will help attract and retain the best prospective student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Covelli Center and the Athletics District projects; and

- Beverly and Leo Brennan III
- Mike and Kathryn Kourie
- Elizabeth and John Sokol
- George Young

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- How Firm Thy Friendship Film Room
- Sokol Family Visiting Locker Room
- George Young Conference Room

(See Appendix XXX for background information, page XXX)

NAMING OF MULTIPLE SPACES IN THE JENNINGS WRESTLING FACILITY

Resolution No. 2020-50

DEPARTMENT OF ATHLETICS

Synopsis: Approval for the naming of multiple spaces in the Jennings Wrestling Facility, located at 684 Irving Schottenstein Drive, is proposed.

WHEREAS the Jennings Wrestling Facility will provide a state-of-the-art practice facility, coaches' offices and other spaces for Ohio State wrestling student-athletes; and

WHEREAS the Jennings Wrestling Facility will serve as a space for the wrestling student-athletes to lift, condition, train and rehabilitate injuries, and to strive for peak performance; and

WHEREAS this facility will help attract and retain the best prospective wrestling student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Jennings Wrestling Facility; and

- A. Alex Porter
- Karen and Steve Skilken

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Alex Porter Lounge
- Ryan's Command

(See Appendix XXX for background information, page XXX)

**NAMING OF THE MENARD FAMILY
DRUG ENFORCEMENT AND POLICY CENTER SUITE**

Resolution No. 2020-51

IN DRINKO HALL, MORITZ COLLEGE OF LAW

Synopsis: Approval for the naming of the office suite (Room 453) in Drinko Hall located at 55 West 12th Avenue, is proposed.

WHEREAS the Drug Enforcement and Policy Center focuses on promoting and supporting interdisciplinary, evidence-based research, scholarship, education, community outreach and public engagement on the myriad issues and societal impacts surrounding the reform of criminal and civil laws prohibiting or regulating the use and distribution of traditionally illicit drugs; and

WHEREAS the center helps shape and enrich public conversations about the intersecting fields of drug policy and enforcement, and their historical and modern impact on society; and

WHEREAS the Menard family has provided significant contributions to the Moritz College of Law and the Drug Enforcement and Policy Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the Menard family's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned office suite (Room 453) in Drinko Hall be named The Menard Family Drug Enforcement and Policy Center Suite for the life of the current facility.

(See Appendix XXX for background information, page XXX)

NAMING OF VERTIV CLASSROOM

Resolution No. 2020-52

IN SCOTT LABORATORY, COLLEGE OF ENGINEERING

Synopsis: Approval to change the name of the Emerson Network Power Liebert Corporation Classroom, located in Scott Laboratory at 201 West 19th Avenue, to Vertiv Classroom, is proposed.

WHEREAS Scott Laboratory is a center of activity, dialogue and learning for students enrolled in the Department of Mechanical and Aerospace Engineering; and

WHEREAS the classroom was named in 2007 in recognition of generous contributions from the Emerson Network Power Liebert Corporation to Scott Laboratory; and

WHEREAS the university wishes to continue to celebrate Vertiv's contributions and reflect the company's current name; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of Vertiv's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned Emerson Network Power Liebert Corporation Classroom be renamed Vertiv Classroom for the life of the physical facility.

(See Appendix XXX for background information, page XXX)

NAMING OF INTERNAL SPACES

Resolution No. 2020-53

**IN THE VETERINARY MEDICAL CENTER
HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS**

Synopsis: Approval for the naming of spaces at the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Tharp Street, is proposed.

WHEREAS since 1885, the College of Veterinary Medicine has had a comprehensive

referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals consists of enriched teaching and learning areas for students and dedicated treatment areas for specialty services, and the collaborative clinical environment will give veterinary students the ability to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the donors listed below have provided significant contributions to the building funds for the new VMC Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building; and

- Friend of The Ohio State University Veterinary Medical Center
- Veterinary Medicine Class of 1989

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, that in acknowledgment of the donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the spaces in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and Clinical Office Building be named the following for the life of the physical facility:

- Oncology Clinical Space (1082)
- Class of 1989 Exam Room (1022)

(See Appendix XXX for background information, page XXX)

NAMING OF THE JOHN AND MARY LIB WHITE LABORATORY

Resolution No. 2020-54

IN BAKER SYSTEMS ENGINEERING, COLLEGE OF ENGINEERING

Synopsis: Approval for the naming of laboratories 550 and 580 in Baker Systems Engineering, located at 1971 Neil Avenue, is proposed.

WHEREAS the Spine Research Institute is a unique group of multi-disciplinary experts and facilities dedicated to the prevention, evaluation and treatment of spine and other musculoskeletal disorders; and

WHEREAS the new facilities will include a dedicated lab area for clinical biomechanics studies of the spine and a second high-end data collection space that will enable researchers to run several complex research studies simultaneously; and

WHEREAS John A. White and Mary Elizabeth White have provided significant contributions to the College of Engineering and the Spine Research Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of John A. White and Mary Elizabeth White's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned laboratories (Rooms 550 and 580) be named the John and Mary Lib White Laboratory for the life of the current facility.

(See Appendix XXX for background information, page XXX)

**NAMING OF THE LINDA AND JOE
CHLAPATY LABORATORIES**

Resolution No. 2020-55

IN THE INTERDISCIPLINARY
RESEARCH FACILITY

Synopsis: Approval for naming of the fifth floor of the Interdisciplinary Research Facility, to be located at 2255 Kenny Road, is proposed.

November 21, 2019, Board of Trustees meeting

WHEREAS the Interdisciplinary Research Facility will support Ohio State's strategic plan by creating hubs for groundbreaking, interdisciplinary research and fostering collaborative and innovative research that addresses society's biggest challenges; and

WHEREAS the Interdisciplinary Research Facility will provide an innovative and modern environment to serve multiple disciplines and is an anchor for Ohio State's future West Campus innovation district; and

WHEREAS Linda and Joe Chlapaty have provided significant contributions to the Wexner Medical Center and the Interdisciplinary Research Facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Linda and Joe Chlapaty's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code that the fifth floor of the Interdisciplinary Research Facility be named the Linda and Joe Chlapaty Laboratories for the life of the physical facility.

(See Appendix XXX for background information, page XXX)

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2020-56

BETWEEN THE OHIO STATE UNIVERSITY AND CANINE COMPANIONS FOR INDEPENDENCE

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Canine Companions for Independence ("Canine Companions"), an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to construct a new campus and training facility, is proposed.

WHEREAS The Ohio State University was allocated \$750,000 in the 2019 State Capital Bill specifically designated for use by Canine Companions; and

WHEREAS Canine Companions will utilize the funds for construction costs related to the creation of the Canine Companions North Central Region's new campus and training facility; and

WHEREAS Canine Companions will make the facilities available for use by the university as detailed in the JUA; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the new equipment for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Canine Companions only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Canine Companions campus will promote the university's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to Canine Companions, the Ohio Department of Higher Education requires that a JUA between the university and Canine Companions be signed to document the value of the appropriation to Ohio State and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance and/or senior vice president for administration and planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

**ESTABLISHMENT OF A PROFESSIONAL SCIENCE MASTERS DEGREE PROGRAM
IN TRANSLATIONAL DATA ANALYTICS**

Resolution No. 2020-57

TRANSLATIONAL DATA ANALYTICS INSTITUTE (TDAI)

Synopsis: Approval to establish the Professional Science Master's Degree Program in Translational Data Analytics in the Translational Data Analytics Institute (TDAI); the Department of Computer Science in the College of Engineering; and the Department of Design, Department of Statistics and the Advanced Computing Center for the Arts And Design (ACCAD) in the College of Arts and Sciences, is proposed.

WHEREAS this is a post-baccalaureate professional degree aimed at employees of local and regional businesses; and

WHEREAS the program addresses the increasing demand for deep analytical skills within business and redresses a skills gap identified by industry at the local and global level; and

November 21, 2019, Board of Trustees meeting

WHEREAS the curriculum provides knowledge of fundamental principles of computer science; fundamental principles of data analysis, statistical inference and machine learning; translational competency, enabling the transfer, application and validation of analytical methods as well as understanding of data governance obligations and ethics; and mastery of professional skills, such as storytelling and translating technical solutions to audiences with varied backgrounds; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 13, 2019; and

WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on September 19, 2019

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of the Professional Science Master's Degree Program in Translational Data Analytics in the Translational Data Analytics Institute.

(See Appendix XXX for background information, page XXX)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2020-58

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to rules 3335-8-27.1 and 3335-8-32 in the *Rules of the University Faculty* were approved by the University Senate on November 14, 2019; and

WHEREAS the proposed elimination of rule 3335-3-18 and the creation of rule 3335-3-28 in the *Rules of the University Faculty* were approved by the University Senate on November 14, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

FACULTY PERSONNEL ACTIONS

Resolution No. 2020-59

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the August 30, 2019, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: FREDERICK L. ALDAMA
Title: Distinguished University Professor
College: Arts and Sciences
Term: July 1, 2019

Name: JORDAN M. CLOYD
Title: Ward Family Surgical Oncology Designated Professorship
College: Medicine
Term: December 1, 2019 through June 30, 2024

Name: LIAN DUAN
Title: Honda Chair in Transportation
College: Engineering
Term: September 1, 2019 through August 31, 2024

Name: VADIM FEDOROV
Title: Corrine Frick Research Chair in Heart Failure and Arrhythmia
College: Medicine
Term: December 1, 2019 through June 30, 2024

Name: DOROTA A. GREJNER-BRZEZINSKA
Title: Distinguished University Professor
College: Engineering
Term: July 1, 2019

Name: ZIHAI LI
Title: Klotz Chair in Cancer Research
College: Medicine
Term: December 1, 2019 through June 30, 2024

November 21, 2019, Board of Trustees meeting

Name: LI-CHIANG LIN
Title: Umit S. Ozkan Professorship in Chemical and Biomolecular Engineering
College: Engineering
Term: September 1, 2019 through August 31, 2024

Name: DEBORAH JONES MERRITT
Title: Distinguished University Professor
College: Michael E. Moritz College of Law
Term: July 1, 2019

Name: *AMY M. MOORE
Title: Robert L. Ruberg MD Alumni Chair in Plastic Surgery
College: Medicine
Term: November 15, 2019 through November 14, 2023

Name: *SAYOKO E. MOROI
Title: William H. Havener, MD, Chair in Ophthalmology Research
College: Medicine
Term: January 6, 2020 through January 5, 2024

Name: *OLUYINKA O. OLUTOYE
Title: E. Thomas Boles Jr. MD Chair in Pediatric Surgery
College: Medicine
Term: August 1, 2019 through July 31, 2023

Name: CARRIE SIMS
Title: Olga Jonasson, MD Professorship in Surgery
College: Medicine
Term: January 6, 2020 through June 30, 2024

Name: *AYLIN YENER
Title: Roy and Lois Chope Chair in Engineering
College: Engineering
Term: January 1, 2020 through December 31, 2025

*New Hire

Reappointments

Name: NICHOLAS A. BRUNELLI
Title: H.C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering
College: College of Engineering
Term: September 1, 2018 through August 30, 2023

Name: B. SCOTT GAUDI
Title: Thomas Jefferson Chair for Discovery and Space Exploration
College: College of Arts and Sciences
Term: September 1, 2019 through August 31, 2024

Name: ANIL MAKHIJA
Title: Dean
College: Max M. Fisher College of Business
Term: November 21, 2019 through June 30, 2024

(See Appendix XXX for background information, page XXX)

DEGREES AND CERTIFICATES

Resolution No. 2020-60

Synopsis: Approval of Degrees and Certificates for autumn term 2019, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 15, 2019, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

(See Appendix XXX for background information, page XXX)

AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES

Resolution No. 2020-61

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Board of Trustees*, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place in August 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*.

(See Appendix XXX for background information, page XXX)

**AMENDMENTS TO THE BYLAWS OF
THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD**

Resolution No. 2020-62

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in May 2019; and

WHEREAS the Wexner Medical Center Board approved and recommended the attached amendments for approval by the University Board of Trustees on November 20, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

(See Appendix XXX for background information, page XXX)

RATIFICATION OF COMMITTEE APPOINTMENTS 2019-2020

Resolution No. 2020-63

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2019-2020 are as follows:

Academic Affairs, Student Life & RESEARCH:

Alex Shumate, Chair
Brent R. Porteus, Vice Chair
Cheryl L. Krueger
Abigail S. Wexner
Hiroyuki Fujita
Alan A. Stockmeister
Elizabeth P. Kessler
Jeff M.S. Kaplan
Anand Shah
Alan VanderMolen
Janet Porter
SUSAN OLESIK (faculty member)
Gary R. Heminger (ex officio)

Advancement:

Erin P. Hoeflinger, Chair
Alan A. Stockmeister, Vice Chair
Alex Shumate
Cheryl L. Krueger
Abigail S. Wexner
Janice M. Bonsu
Alan VanderMolen
Janet Porter
Craig S. Bahner
Catherine Baumgardner (Alumni Assn member)
JANELLE JORDAN (Alumni Assn member)
Gifford Weary (Foundation Board member)
Alec Wightman (Foundation Board member)
Gary R. Heminger (ex officio)

AUDIT, COMPLIANCE & FINANCE:

Timothy P. Smucker, Co-Chair
John W. Zeiger, Co-Chair Chair
Brent R. Porteus
Erin P. Hoeflinger
Alexander R. Fischer
Hiroyuki Fujita
Elizabeth P. Kessler
Lewis Von Thaeer
Jeff M.S. Kaplan

Janice M. Bonsu
James D. Klingbeil
Amy Chronis
Gary R. Heminger (ex officio)

Talent, Compensation and Governance:

Hiroyuki Fujita, Chair
Lewis Von Thaeer, Vice Chair
Alex Shumate
Erin P. Hoeflinger
John W. Zeiger
Elizabeth P. Kessler
Jeff M.S. Kaplan
Janice M. Bonsu
Janet Porter
Gary R. Heminger (ex officio)

Master Planning and Facilities:

Alexander R. Fischer, Chair
James D. Klingbeil, Vice Chair
Timothy P. Smucker
Brent R. Porteus
Anand Shah
Robert H. Schottenstein
Gary R. Heminger (ex officio)

Wexner Medical Center:

Leslie H. Wexner, Chair
Abigail S. Wexner
Cheryl L. Krueger
Hiroyuki Fujita
John W. Zeiger
Janet Porter
Stephen D. Steinour
Robert H. Schottenstein
W.G. Jurgensen
Cindy Hilsheimer
Gary R. Heminger (ex officio, voting)
Michael V. Drake (ex officio, voting)
Harold L. Paz (ex officio, voting)
Bruce A. McPherson (ex officio, voting)
Michael Papadakis (ex officio, voting)

(See Appendix XXX for background information, page XXX)

PERSONNEL ACTIONS

Resolution No. 2020-64

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the August 30, 2019, meeting of the board, including the following appointments and contract renewals:

Appointments

Name: Anne K. Garcia
Title: Interim Vice President and General Counsel
Unit: Office of Legal Affairs
Term: November 18, 2019

Name: Melissa Shivers
Title: Vice President for Student Life
Unit: Office of Student Life
Term: January 6, 2020

(See Appendix XXX for background information, page XXX)

PRESIDENTIAL REVIEW AND COMPENSATION

Resolution No. 2020-65

Synopsis: Approval of changes to the president's base compensation, is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS under the terms of President Drake's letter of offer, the president shall be entitled to annual increases in his base salary as determined by the Board of Trustees; and

WHEREAS pursuant to its charter, the Talent, Compensation & Governance Committee has reviewed the performance of the president for fiscal year 2019 and believes that President Drake has made significant contributions to the pillars of our Time and Change strategic plan related to the performance goals set forth by the president and the Board of Trustees last year; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent, Compensation & Governance Committee to

review and approve the total compensation of the president, subject to ratification by the committee and the Board of Trustees; and

WHEREAS the Talent and Compensation Committee has reviewed and recommends for approval the compensation changes set forth below:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a base salary increase for the president of \$21,754 which amounts to 2.5 percent of his base salary.

(See Appendix XXX for background information, page XXX)

Mr. Heminger:

Thank you, Dr. Drake. First, we will hold a separate vote on item No. 6 — Authorization to Enter Into Professional Services and Construction Contracts. Please note that Mr. Fischer and Mr. Von Thaeer have been advised to abstain.

Upon the motion of Mr. Zeiger, seconded by Mr. Kaplan, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Heminger, Mr. Smucker, Mr. Shumate, Ms. Krueger, Mrs. Hoeflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah. Mr. Fischer and Mr. Von Thaeer abstained.

Ms. Eveland:

Motion carries.

Mr. Heminger:

Now we will vote on the remainder of the items listed in the consent agenda.

Upon the motion of Mr. Fischer, seconded by Mr. Von Thaeer, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Heminger, Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

Mr. Heminger:

November 21, 2019, Board of Trustees meeting

Thank you. Any other business to come before the board? If not, the next meetings of the Board of Trustees will be Wednesday, February 26 and Thursday February 27, 2020. With that, the meeting is adjourned, thank you.

The meeting adjourned at 2:30 p.m.

Attest:

Gary R. Heminger
Chairman

Jessica A. Eveland
Secretary