

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND SECOND
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 29, 2019
Wooster, Ohio, August 30, 2019

The Board of Trustees met on Thursday, August 29, 2019, at the Longaberger Alumni House in Columbus, Ohio, and Friday, August 30, at the Wooster Campus in Wooster, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

August 30, 2019, Board of Trustees meeting

Interim Chairman Timothy P. Smucker called the meeting of the Board of Trustees to order on Thursday, August 29, 2019, at 2:45 p.m.

Members Present: Timothy P. Smucker, Abigail S. Wexner, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thae, Jeff M.S. Kaplan, Michael Kiggin, Janice M. Bonsu and Anand Shah

Mr. Smucker:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Smucker:

I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters regarding the appointment, employment or compensation of public officials. May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Smucker, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mrs. Wexner, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thae, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

Mr. Smucker:

We are recessed.

August 30, 2019, Board of Trustees meeting

Interim Chairman Timothy P. Smucker called the meeting of the Board of Trustees to order on Friday, August 30, 2019, at 10:10 a.m.

Members Present: Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thayer, Jeff M.S. Kaplan, Michael Kiggin, Janice M. Bonsu and Anand Shah.

Members Absent: Abigail S. Wexner and Gary R. Heminger

Mr. Smucker:

Good morning, everyone. It's good to see such a great crowd. My name is Tim Smucker and I am privileged to be serving as the chairman of the Board of Trustees. I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Smucker:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

APPROVAL OF MINUTES

Mr. Smucker:

Our first order of business today is the approval of the minutes from the board's May and July meetings, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

I want to begin by welcoming our newest trustee, Mike Kiggin of Powell. Mike, I know we have welcomed you multiple times over the last couple of days, but I hope it just goes to show how glad we are that you are here with us.

Mike has significant experience in the banking, insurance and real estate development industries, and he is a founding member and principal of the Capitol Strategy Group, a private and government policy consulting firm. He is also currently affiliated with Taft Law government affairs. Mike was appointed by Governor DeWine just two weeks ago, and I am thrilled that his first full board meeting is here in Wooster. Mike, I talked to the governor this morning and told him that you were already here and contributing significantly, so he thanks you. I feel like I am welcoming you to my backyard. I grew up in Orrville, Ohio, which is in Wayne County. As many of you probably know, Wayne County is the richest agriculture county in Ohio and one of the agriculturally richest in

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the country. I know many of you here are participants in that, and we are thrilled that we are here to see this magnificent facility today.

I was talking to Cathann Kress this morning and learned that we have around 4,000 acres and 700-plus students. I was privileged, in 2016, to address the commencement for the 43rd graduating class. I can tell you it was a real thrill for me to do that and an honor. Also, as you know, our company is only 20 minutes from here. After this meeting we are going to host a luncheon for the Board of Trustees and give them some Un crustables.

We are grateful to our hosts here on the Wooster Campus. Thank you, Dean Kress, Dr. Benfield and Dr. Boone for allowing us to take over your Friday schedule. I understand there was supposed to be a class in this room today, but it was moved to accommodate us. I don't know where the students are, but they are probably happy. I know I speak for everyone here when I say thank you. We appreciate your students sharing this lovely space with us.

I can't think of a better location than Wooster to talk about the theme of our meetings this week — "Our Land-Grant Mission in the 21st Century." Over the past couple days, we have heard about many of Ohio State's accomplishments across disciplines and throughout the communities we serve.

As background, most everyone knows this, but I think it is helpful to review. Our nation's land-grant universities are distinguished by the tripartite mission they were given through three distinct federal acts. First, the 1862 Morrill Land-Grant Act that granted land to states to meet their localized educational needs. By focusing on access and affordability for the industrial classes, the mission focus was teaching. Then in 1887, the Hatch Act that supported the empirical work focused on solving the most pressing problems to the state. The mission focus there was on research. Third, in 1914, the Smith-Lever Act established what is now known as cooperative extension services in order to disseminate knowledge to farms, families and communities. The mission focus was engagement. I thought it was helpful to reflect on that because that is what we have been doing and will continue to do.

The board has long recognized the importance of this university's land-grant mission. I want to take a moment to thank Brent Porteus, who is one of our current trustees, former trustee Jack Fisher and all of the members of our Land-Grant Working Group for their continued efforts to make sure this unique aspect of our institution stays front and center.

I am sure you all have noticed that at your seats, you have received a copy of an important commemorative piece called "Time and Change: 150 Years of The Ohio State University." This is a photographic retrospective of the university's first 150 years. Through more than 300 rarely seen photographs, this book showcases Ohio State's rich history and decades of growth, from its early years as the Ohio Agricultural and Mechanical College to the prominent land-grant institution it is today.

From now through the end of 2020, we will celebrate Ohio State's sesquicentennial, taking a look back at our important heritage and looking ahead to our ongoing work to improve and advance the well-being of our communities.

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So with that overview, I like to start every meeting by thanking the faculty and administration for their tremendous work and for all they do to make this institution what it is. We can't thank them enough for all they do for our students and what they continue to contribute to our country.

WOOSTER CAMPUS OVERVIEW & LAND-GRANT PRESENTATION

Mr. Smucker:

With that, I will turn things over to Provost McPheron, who will introduce our gracious hosts and tell us more about how Ohio State is putting the land-grant mission into action.

Dr. McPheron:

Thank you, Chairman Smucker. Good morning, everyone. We're glad to have you all here. For me, I came up Interstate 71 today from Columbus and it felt like coming home. This location is a part of who I am as a person, as a faculty member and as a leader. I know a number of people who graduated from ATI and this campus. I knew this campus as an educator early in my career. I had the honor of being dean of the college here a few years back and this is an exceptional place.

As Mr. Smucker pointed out, what I want you to realize as you drive around campus throughout the day, what you are looking at are classrooms and laboratories. That open space outside this building is a classroom. It is a classroom for our students and it is a classroom for our community because the land-grant mission does not end at the door of the classroom. The land-grant mission is a philosophy that extends throughout everything this university touches — across the state, across the nation and literally around the world.

We have been focusing throughout the week on our land-grant mission. It started with Chancellor Paz's remarks and presentation at the Wexner Medical Center Board meeting on Wednesday. You can imagine from the incredible clinical work that we do at our hospital system, we are really taking the knowledge we are creating as intellectuals out to have an impact on the world and to save lives. We wove that into the research plans that are actually connected to 19 counties across the state.

We continued that yesterday with the presentation from the Academic Affairs and Student Life Committee, where we talked about the other elements that we bring in, not just in medical expertise, but in problems like addiction and the opioid crisis that is truly an all of Ohio State initiative. We tend to think of addiction as a medical treatment sort of issue, but if we don't think of it as a behavioral issue, a social issue and an economic issue, we will have missed the point and miss out on possible solutions. So what you have heard is the embodiment of the land-grant mentality that Ohio State works toward every single day while tackling problems with incredible complexity.

Mr. Smucker referenced the Morrill Land-Grant Act of 1862. That Land-Grant Act reflected on a couple of disciplines, but the core of it was access to knowledge. What an incredible impact that has made to society.

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We spend a lot of time at the Columbus campus. As you go up Interstate 71, you reach our Mansfield regional campus; we are here on a different kind of regional campus. We are committed to access to knowledge in those conventional ways of educating young people and some folks that are a little more experienced in their lives and careers. The new knowledge will help them move forward.

But the magical part of a land-grant university like this university is that that work does not stop at the classroom door. It extends into every community. Our land-grant mission is seen throughout the state, in every community in the state. Our land-grant mission is seen in businesses, large and small. Our land-grant mission is seen in offices of elected officials and in community organizations made up of volunteers.

We are there as an institution in taking the work that we do and making sure society has full access. We are successful in this mission because of our people; people who wake up every morning coming to this campus.

I will just remind you that in 1862, we were charged with providing access. In 1870, we were chartered to actually carry out that mission. Today, on the eve of our sesquicentennial, we are called to make sure that that mission continues to this day. Our job is simple. We create the future. There is no higher call for our institution. That is the land-grant mission, folks. We create the future.

We need to hear a little bit more about what is happening here on this campus. I would like to ask Dean Cathann Kress to join us. She is the vice president for Agricultural Administration and dean of the College of Food, Agricultural and Environmental Sciences. I am delighted to have Cathann as a thought partner. As provost, I have a responsibility to oversee operation of the university in large. This place, I can't help but share, has a very special meaning to me. So to have a leader like Cathann and her team, who are actually back at home, is incredibly uplifting to me. Please help me welcome Cathann.

Dr. Kress:

I am absolutely delighted, on behalf of our students, our facility, our staff and many stakeholders, to warmly welcome all of you here to our Wooster campus. We have all just been so delighted in thinking about you coming up and having the opportunity to share a little bit of the exciting work that is happening on our campus.

I would also like to welcome you to our new facility, the Secrest Arboretum Welcome Center. A short time ago, this was essentially our tractor shop. We parked a lot of our equipment in here. I wanted you to see how this actually reflects the philosophy of what we are trying to do on this campus, which is to reflect all three of our missions in almost everything we do. So now this welcome center serves as hub where we can have our students in the classroom and use the arboretum as a classroom. This is a place for us to train our researchers and it's a place for us to warmly welcome the community as they come to enjoy this beautiful arboretum or for meetings much like today. All three of our missions continue to be an important part of what we do.

Besides having three missions, we are also one college with three campuses. We have, of course, our Columbus campus that includes our wonderful Waterman Facility. We have this Wooster campus, which you will learn in a few minutes is wholly unique in the

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assets and resources that we have here. It is not just unique in terms of a campus in Ohio, but wholly unique as a campus anywhere in the United States. Then, of course, we have our statewide campus with 11 other research stations and farms, for a total of 11,000 acres that are part of our facilities, and also our 88-county extension offices that are an important part of our mission and our work.

Across our three campuses, we are bound in our college by a common purpose. What we focus on is that we sustain life. You will hear in a little bit how we do that. It ranges through all of our departments, through all of our education, through all of our research, and through all of our extension and engagement work. You will see that even here on our Wooster campus, we have a tremendous breadth — from our beautiful redwood growth, which are the only redwoods in Ohio, to our bio secure level three lab that is focused on plants, animals and insects — there are only two in the nation like that. We also have two dairies, a golf course, a construction science center and a floral shop.

We are immersing our students and researchers in real-world problems and catalyzing them to lead. We are enormously proud to be a cornerstone college of The Ohio State University, also celebrating our sesquicentennial alongside our university. We are deeply proud to represent the university throughout the state. I have with me today two of our important leaders here on the Wooster campus — our Associate Vice President and Director of the Wooster Campus, Dr. David Benfield, and our Director of the Agricultural Technical Institute, Dr. Kristina Boone. I am going to turn it over to them.

Dr. Benfield:

Thank you, Dean Kress. It is certainly a pleasure to have all of the Board of Trustees here, along with President Drake and Provost McPheron. We are glad to have you all here on this wonderful campus.

We are a bit unique within the college. We have a lot of unique assets. Dean Kress mentioned some of them; Chairman Smucker mentioned some of them. We have about 45 acres of land, which allows us to do a multitude of research and a lot of field research. It allows us to give our graduate students an opportunity to migrate from the laboratory to the field, and from the field back to the laboratory. So really, we have an experiential learning experience for our grad students.

We have the BSL3 facility, which gives us the unique place in terms of infectious disease control within this country and internationally. When we think of threats that come into this country — take, for example, the African Swine Fever Virus, which is a threat to this country, particularly the swine industry — we have researchers that are already beginning to work on that because we have that facility, and the uniqueness of that facility plays an advantage.

Our facilities themselves are unique, too. We try to design our facilities to be flexible, like this facility, where we have the opportunity to use this facility to meet all three of our visions of research, extension and teaching. We want it to be flexible, to utilize it for whatever purpose we seek to use it for.

Over the last several months, we have been working on strategic planning, as pointed out by Dean Kress, for this campus. Actually, this is the first time in 17 years that we have had a strategic plan for the campus. Prior to this, we have only been a part of the

strategic plan for the college. We have narrowed this down to four major objectives that I would like to share with you very briefly. The first one is we are looking to become a premier part provider and part insurer for workforce development. Now, why would we do that? Partly because we have the ATI, which gives a two-year program for students that is very hands on. Also, because many of the graduates of that program, as well as many individuals that work in industry in central and northern Ohio, come back to us asking for help in being able to upgrade their skills and being able to learn new skills.

The concept of offering things like certifications, certificates, seminars and workshops, to be able to help these individuals sustain the industry and gain skills in the workforce, is something we think we can do very well. Facilities like the Sequest Center give us the unique opportunity to welcome those people and do these kind of workshops and so on.

We have been very good on this campus with multidisciplinary and interdisciplinary research, but we are talking about going to the next level of what we now call transdisciplinary or convergent research, with our extension, teaching and research focus. What we want to do is when we plan a research project, we don't just want the researchers around the table, we want to expand that so that we have our researchers, our students, our stakeholders and others that are interested in a particular challenge that we are going to address, all around the table at one time. That way we will get input from everything from the basic cell and molecular biology all the way up potentially to the translation, because our extension people will be at the table for translation to the field and what the impact is from that research, from an economic and social standpoint. Our goal is to have that true transdisciplinary group looking at two of the major challenges that Dean Kress is giving us — sustainability and OneHealth. So, I think that will create a very unique opportunity on this campus and within Ohio State for us to look at additional grant sourcing and also to become a leader in those particular areas.

The third objective is to create and implement innovative programs to provide exceptional undergraduate and graduate student experiences. We have a lot of unique resources on this campus that will give our undergraduate and graduate students very unique experiences. We certainly don't want to get away from the differential learning that occurs on at this campus, especially at ATI with the two-year program, and with our graduate students who have that opportunity because of our unique resources. That laboratory feel and laboratory-type transition is very important as they look forward to their careers. We are also looking to improve the connectivity between our undergraduate and graduate students, so that our undergraduate students at ATI have more of an opportunity to experience exactly what our research TAs and graduate students are doing, as well as give the undergraduate students an opportunity to really understand the value of why we do research and why research is critical and to remember that as they plan their future careers.

Finally, we are one college. In the last two years, one of the charges I had when I was appointed by Provost McPheron, was to begin to integrate this campus. We started here in 1892 as the Ohio Agricultural Experiment Station, then migrated to the Ohio Agricultural Research and Development Center. In 1968, ATI came into the picture, so we have run as multiple entities in the past. Now we are beginning to integrate — truly integrate. We started with integrating our service functions, now we are looking at integrating our programs, our administration and so forth, so we truly becoming one campus. This ensures we can offer increased opportunities for our students. I hope in a

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few years when you come back this looks more like one campus, where you see students and faculty moving between both sides of campus, and that we are truly functioning like one campus.

This location over the years has been a source of innovation in food, agriculture and natural resources. It will continue to be that with the strategic plan we have and it will continue to offer students opportunities to expand their horizons and have the hands-on experience that will make them better prepared for the careers which they may assume. We have world class programs here and we have world class faculty here that excel at innovation, teaching and outreach. We think we have a very bright future for this campus and also within our college. Thank you very much.

Dr. Boone:

Thank you and welcome to Wooster campus. We are so pleased that you are here, and as you can see from the folks that have joined us, The Ohio State University enjoys great respect and participation from our Wayne County people, so thank you all for attending as well. It is a beautiful day, and we are very excited about showing you some of the new things around our campus. I am very excited to hear Dr. Kress talk about our land-grant mission and how we go about sustaining that.

One of the things that I would like to expand a little bit on is how we are approaching workforce development. We are approaching that in three ways. First, K-12. We want to get in front of youth and we want to get in front of their families and supporters to help them understand the tremendous career pathways in food, agriculture and environmental studies. We are working diligently to address that.

The second component is what we currently do. From the associate of applied science degrees through PhDs and post docs. One of the amazing things about this college, when you look at other colleges like us and other land-grant universities, we have a tremendously diverse portfolio of educational opportunities. That is very important for our students because they can come in and take advantage of different aspects of it. So, we are very pleased that we can continue to offer a great experience for our students and help them with that experiential learning.

One of the things I love about our college is my colleagues. My teaching, researching and extension faculty and staff, who are so committed to our students' success. Whether they are undergraduate or graduate students or learners at all levels or members of 4-H, there are learners at every level of lifespan. So, I am very pleased that they keep this work going so very well.

The third aspect of workforce development is credentialing — that opportunity for someone to come in and up-skill or re-skill and quickly go back into the workforce and have an accessible educational experience that can propel the industry forward. That is a very important part of this as well. We currently do this throughout the college, but we are trying to make that more accessible for people as well.

Wooster has a high number of faculty and staff per student and that gives our students a really exciting opportunity, not only for experiential learning and service learning, but also for research. We want to take advantage of that uniqueness of the campus. Another opportunity that we have here is a significant focus on student life. In the last 18 months,

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we have really been taking the student life program and shaking the dust off of it and really looking at how we can up our game in that area. First, we took our First-Year Experience Program and revamped it. We made sure it is undergirded with institutional principals and we are working very diligently. We started that this summer at orientation.

The second part about that is launching the STEP, Second-Year Transformational Experience Program. We are so pleased by the support that we had with bringing that to the regional campuses as well. Thank you to the administration; we are just so excited. And the third area is the intentional focus on our graduate students. That was something that sometimes we would have some programming for the graduate students, but never in a strategic way. I am so pleased that we have been engaging our graduate students. They were an integral part of our Welcome Days. It is really fun to get to know them and continue to work with them.

I want to say thank you, again, for all of you being here today. I want express my sincere commitment and appreciation to the university values. Some of the ones that we talked about very intentionally at convocation were excellence, diversity and inclusion, and affordability and access. I thank you so much for your commitment to those values as well. Thank you.

Dr. Kress:

I think you can see that we are a college full of very committed, passionate and dedicated people as you see throughout the entire university. I am appreciative for the opportunity this morning to talk with you for a little bit about the overall land-grant mission that we have at our university. As Mr. Smucker mentioned, when the Morrill Act was signed, the land-grant colleges as they were then — which eventually became these powerhouse research universities such as The Ohio State University — we were charged with two basic and general purposes. The first was to meet the needs of people through translational and applied research, and it was referred to at that time as practical education. The second major purpose was equal access to education for Americans. It was clear that our country and its citizens needed that scientific and technical knowledge. At first, this knowledge was focused on agriculture and engineering, as most of our citizens at that time were rural and engaged in farming for basic subsistence.

The impact of our land-grant universities over the past 150 years has been profound. Not only successfully addressing the challenges of our young nation and being able to feed itself, but growing into a wide spectrum of worldwide impact and technological advancements. Many of those changes began with agriculture but led a revolution into our nation's technology advances and our economic and scientific successes.

Now, 150 years later, we face a vastly different world with new educational and research needs. We face a world where the interdependency of a global society and the complexity of our issues have magnified. We face a world where innovation, discovery and creativity contribute to an accelerated tempo of change that is unlikely to slow. We find ourselves asking often, how do we manage that? It takes balancing specialized scientific preparation for students with a broad education engaging our humanities and the arts. It takes depth in research expertise with breadth of discipline.

Ohio State University has remained committed to applying land-grant principles to the world we live in, not just the one that created us; and so we focus on several things. We

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focus on the sustainable cross-disciplinary models, which support and advance dynamic, nimble and transdisciplinary networks that help us to continue to build on our success across the different areas that we work in. We focus on big systems and grand challenges. We have a history of working within big, complex systems such as health, food and the environment, and working on grand challenges like infectious diseases and water quality.

Our comprehensive university includes nearly all of the elements needed to ensure success in finding solutions. We also engage with immersive and embedded partnerships. Our university has distinguished itself with partnerships that go beyond a project or a transaction. Instead, we build partnerships that allow us to co-create new models and opportunities in new ways.

You heard Dr. Boone talking a moment ago about our focus on lifespan education. We don't believe that education and knowledge is important in just four years of your life. We have reached down all the way to kindergarteners through 12th grade through our 4-H and other programs and through our post doc programs.

Our university then continues to educate throughout the lifespan as careers evolve and continues to bring value to our alums and those we educate. Finally, we are committed to our participative student experiences. We want students to not just be educated, but to be inspired, increasing the opportunities for students to have hands on, holistic and immersive learning experiences.

In our research, it is no longer sufficient to have a single discovery to enhance yield, to create increased greater mechanical efficiencies, or to create a vaccination of an entire population. Now, research must blend the bench science with applied approaches and its tangent collections of economic and social adjustments, and yet still find that balance point that frees bench science to take us to ideas that today we cannot even fathom. For example, about 80% of cancers are based not in genetics but in lifestyle, making the food we consume, the exercise we manage to squeeze into our day, our environments, and the ways we manage stress, all critical tools. Our food alone is critical, not just for the nutrition, but also for the benefits that go beyond nutrition that prevent and even treat some cancers and other metabolic diseases such as diabetes, hypertension, dementia and heart disease. The ability of our comprehensive university with our depth and breadth across multiple complex systems, both internally such as our microbiome, to the larger local and global systems such as food supply chains and economics, are critical to finding solutions.

It will be the integration of interdisciplinary and transdisciplinary approaches that will lead to the greatest innovations, the most powerful solutions, sustainable models and revolutionary cures, not just for medicine and within food, agriculture and environmental sciences, but for information technology, data science, social sciences, humanities, engineering and public policy.

Our university is uniquely positioned to lead nationally and globally. Our comprehensiveness and our commitment to engage across disciplines creates the conditions for the next land-grant revolution. Thank you.

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Mr. Smucker:

Thank you so much for that enlightening look into what we see here and what you are doing here. Are there any comments or questions from any of the trustees?

PRESIDENT'S REPORT

Mr. Smucker:

With that, I will turn it over to President Drake. We are ready for your report.

Dr. Drake:

Thank you very much, Chairman Smucker. Good morning, everyone. Before I begin my report, I would like to echo Chairman Smucker's welcome to our new board member, Michael Kiggin. I think that is the last welcome, but we are glad to have you here.

I would also like to acknowledge someone on the other end of her time with us who has been a dedicated partner in the great progress we have made over the past several years. Ann Hamilton has served as vice president of University Communications for the past five years and has been with the university for just under a decade.

Ann has built a great communications team and managed many complex issues. She has been a trusted collaborator and advisor. In a few weeks, she will take on a new role with the Cleveland Clinic and we all wish her the very best of luck in this next chapter in her career. Please join me in thanking Ann.

As many of you know, Chris Davey will serve as interim vice president of University Communications. He has worked side-by-side with Ann for the last several years and we welcome him to his new role. A round of applause for Chris as well.

I also want to take a moment to acknowledge the loss of former university president Edward Jennings, who passed away earlier this month. A Resolution in Memoriam is included on today's consent agenda. Dr. Jennings guided our university through a period of tremendous change and we can trace back several of our achievements in academics, diversity and more to his time at Ohio State. Our deepest sympathies go to the entire Jennings family. If I may, I would ask you to join me in a moment of reflection and remembrance. Thank you.

It is wonderful today to be at our College of Food, Agricultural and Environmental Sciences, Wooster Campus. The research and teaching in Wooster and across the university to advance agricultural innovation are vital to our university's land-grant mission. The original name for Ohio State was the Ohio Agricultural and Mechanical College. We have come a long way in 150 years. From 24 students in our first class to more than 68,000 on campuses today. Really, all the work that has been done in the past has prepared us for the next 150 years.

As I think of the times we have spent together, Cathann, with farmers on their farms here in this part of Ohio and in other parts of Ohio, is the great trust they have in the university. I hear time and time again from people that they trust The Ohio State

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University and what we bring to them — the information we bring to them, the data we bring to them and how it all helps them. I think that for all aspects of what we do, that trust that we have built and established is something that is terrific. It is great to see the reflections of it that you illustrate today.

It is great to be here in this repurposed and renovated building that now houses the Secrest Welcome and Education Center, designed to be a gateway to horticulture and public gardens. We also broke ground this spring on a new 60,000-square-foot Science Building representing the very latest in laboratory and classroom technologies. I want to thank Dean Kress, Dr. Benfield and Dr. Boone for presenting and for hosting our meeting today, and for the incredible work that is done at Wooster.

With Labor Day right around the corner, we have been thinking a lot about the thousands of employees who make The Ohio State University a national flagship public research university. Today, we have announced that the university is implementing a \$15 per hour minimum wage for staff positions across the university and medical center. We anticipate that this will impact 3,800 employees. An additional 1,000 employees who are already earning between \$15 and \$16 per hour will be moved up to a rate of \$16 per hour, bringing the total who are impacted to 4,800 of our Ohio State staff. This will be implemented next year and the announcement is today for the AMCP cycle that starts next fall. This is in keeping with a competitive marketplace and our continuing commitment to invest in the lives and families of our Buckeye community. We should applaud that. We are really happy to be able to do that next year.

We have been redefining the modern land-grant university for the 21st century. Collectively, we have committed to pioneering best practices for higher education, for modern teaching and for breakthrough discoveries, among other things. We developed a strategic plan, which was approved by the board two years ago this week, to guide our focus and our vision. We expected it to bear fruit in three to five years. We look forward to the five to seven years after we started the plan. Together, with everyone in this room and across the university, we have made tremendous progress. We had lofty goals. People tell me time and again that we have exceeded those goals and that we are exceeding expectations. I will give a few examples.

We expanded our focus on student success and student debt, among the things that Americans are most concerned about. We expanded our focus on student debt by initiating a series of steps to help control the costs of college. We established the Buckeye Opportunity Program to ensure that Ohio students who qualify for Pell grants receive an aid package that covers at least the full cost of tuition and mandatory fees. This program supports 4,000 students and is funded through an endowment created by our innovative energy partnership. Our Affordability Grants, funded by efficiency measures, are benefiting 15,000 students today on all of our campuses. Overall, we have committed more than \$150 million in additional need-based aid since 2015, impacting tens of thousands of Ohio students and making Ohio State more affordable. And in its third year, our Tuition Guarantee Program is providing certainty to all new Ohio freshmen and their parents.

The results of our efforts are making a very real difference for our students and families. We are admitting a greater number of students from middle- and lower-income backgrounds than ever before. The last class we had a 4.5% increase in middle- and lower-income students over the year before, and a 10% increase in these students in

the last two years. We are also admitting more students who are the first in their families to attend college. The first person to attend college in the family makes a great difference for his or her life. It also makes a difference to their family for generations thereafter. We are really excited about being able to admit more first-generation students. Our preliminary estimates of first-generation students entering class will be up 11.2% compared to last year. We will also be admitting the most diverse and well-prepared class in history. We are very excited about that.

We committed ourselves to teaching and learning in ways that distinguish us from other institutions of our size. The University Institute for Teaching and Learning is unique nationally for implementing a research-based survey instrument on effective teaching practices across the entire university. This was implemented less than a year ago, and to date 71% of full-time non-College of Medicine faculty have completed the first component of the institute's Teaching Support Program. More than 45% of this group have completed a second component that includes online learning modules, preparing faculty to implement evidence-based approaches in their courses. Actually, 93% of surveyed faculty who took the course planned to apply what they learned in their courses. I wondered about the other 7%, but some are going on sabbatical and some are in the research lab or retiring and aren't planning on teaching. If we take out those who are not planning on teaching, then virtually everyone who took the course said that they learned something valuable. The overwhelming majority said they would strongly recommend the program to their peers, which I am very excited about. We hoped to get about 3,000 faculty to enter into this course, and we expected to have about 1,500 go through part two. The period of enrollment in the course to account for those numbers will extend to the end of March of next year, and we expect to hit those goals.

Spring commencement marked the largest graduating class in university history for several consecutive years. We granted 12,213 degrees and certificates. This was the first time we were over 12,000 in that category. That was an amazing number and for the entire year, approximately 18,000 people received degrees or certifications from us. That is wonderful. We won't have official numbers for a few weeks, because we are just finally getting the last numbers in, but we are certain that we will have record-high graduation rates for this year as well. When we started our strategic plan, we had a goal of a six-year graduation rate of 85% or higher. We were at about 83% at that time. I am pleased to share that our six-year graduation rate is 85.8%, so we have exceeded our five-year goal in two years. We are pleased about that. Our four-year graduation rate projects to be 66.9% and our goal was 65%, so again, we exceeded that goal and we are really pleased about that. I will say, the 66.9% four-year graduation rate, in addition to being our highest, is a significant increase from the 58% to 59% rate from the first five years of this decade. The level has gone up dramatically, so we are pleased.

I mentioned that we have more graduates than we have ever had before, as well as more graduating students who are graduating on time. We are also admitting more lower- and middle-income students than ever before. By graduating students in a timely fashion, and by students spending less time in college getting their degrees, we can admit more lower- and middle-income students without taking places from anyone else that we were admitting. So we are not admitting students at the expense of others. We are admitting all of those students together, and they are being more efficient and effective as they go through. We have really increased the capacity of our university, so we are very pleased about that. And in addition to graduating sooner, our students are

accepting employment in 98% of the most in-demand jobs in Ohio. That is another thing that is very important to us.

We are making great progress across the other strategic pillars as well. We announced in 2015 that we are looking for \$200 million in savings and efficiencies by the year 2020. Of the two kinds of administrative savings that we are looking to achieve, one is in administrative efficiencies, or the money we spend in running the university. We have saved about \$168 million to date, so actually we will save more than \$200 million in that five years. That does not include the savings in our construction and other aspects of our spend where we saved about \$130 million since 2015. We are actually now over \$300 million in savings, exceeding our \$200 million commitment and moving on. This is very important because it has helped position us to move forward on a number of strategic priorities for the future, including West Campus, our Arts District and our health sciences enterprise.

The provost mentioned and reflected on the comments by our chancellor on Wednesday, regarding how our clinical outcomes and patient satisfaction at the Wexner Medical Center remain at historic highs. We are pleased about that and the incredible miracles that are happening there every day. All of us that work in senior administration have heard stories from people time and time again about amazing outcomes that they have had at the Wexner Medical Center. We are pleased to hear that and it means so very much to us to be able to participate in people's lives in a way that makes such a difference. As Dr. Paz shared, FY19 was a record-breaking year for research funding at the College of Medicine, with more than \$268 million in total funding. This includes \$163 million in National Institutes of Health funding. That is a 65% increase in the last three years, which is an amazing amount of growth. As a part of that, we also received the largest NIH grant in our history to help address the opioid epidemic and opioid crisis.

Broadly, research expenditures are up 7% from FY15 to FY18, growing to a university-record \$875 million last year. Also last year, a record 159 awards and recognitions from national and international societies were given to our faculty, up 14% over the previous year. This success and recognition helps us continue to recruit outstanding leaders from top programs. I can't emphasize how important that is. There are a few that I will mention who have been recognized, including Gretchen Ritter, who is our new dean of the College of Arts and Sciences. She comes to us from Cornell and we are excited to have her here. The Department of Ophthalmology, my own home department, has a new chair, Sayoko Moroi. She is from That School Up North, but she was from Ohio. She had an outstanding career and she is now being rescued back home. We are pleased to be able to do that and we know she is grateful. Amy Fairchild, our new dean of Public Health, joins us from Texas A&M and previously from Columbia University. We are really pleased to welcome these three new leaders to Buckeye Nation.

And, of course, none of what we do would be possible — the great success of our students and the faculty and the leaders that we are bringing in from all over the country and the impact that we are having on our communities — without the tremendous support of Buckeye Nation. In recent years, we were pleased to have set records for the number of donors that supported us and the amount of gifts. As we heard yesterday, we will be launching a new campaign this fall. We are very pleased that each of the last several years we have received more support from our donor community, but even more

than that, we have gratified the number of people who support us. Those are incredible numbers.

Our sesquicentennial provides an opportunity to look ahead, applaud our collective efforts and continue to focus on the ambitious vision we all have for the future. I think that in many ways we have achieved more than our forbearers could have predicted. When they thought about the federal government giving grants to the states to be able to start a new series of colleges to be able to, as described by Senator Morrill, "educate the sons and daughters of those who toil," I think we have exceeded their expectations dramatically and we are very proud of that.

We are graduating more talented students from more diverse backgrounds than ever before in our history. We are modernizing our teaching and learning to provide a pipeline of talent for the workforce of the future. We are impacting more Ohioans and beyond through our research, health care, community engagement and economic impact. You heard us mention that we had an economic impact measured last year at \$15.2 billion. We know no other college or university in the United States that has more economic impact on its community than The Ohio State University.

Despite time and change across our university and around the world, our mission is as clear today as it was 150 years ago, and that is to illuminate a pathway to learning and discovery that changes lives and uplifts society.

Tomorrow, we will kick off the football season in Ohio Stadium. I was planning to wish all of our student-athletes good luck this year, but I also want to take a moment to focus particularly on our guests tomorrow who are from Florida Atlantic University and all those from the southeast who are bracing now for Hurricane Dorian, which is set to hit in several days. As we think about the interactions and joy that we have together, we also want to make sure that our thoughts and prayers are with those who are preparing for Hurricane Dorian. I wanted to make sure to acknowledge that in my closing.

Thank you all very much.

COMMITTEE REPORTS

Mr. Smucker:

Thank you, President Drake. The results that you just went through are certainly humbling and show the work that the whole of Buckeye Nation works at on a daily basis. So I can't thank you enough, President Drake, for your leadership and for the leadership of the faculty and staff that make that happen and bless our students on a daily basis.

Are there any comments or questions?

Finance Committee

Next, we will move on to our Committee Reports and I'm going to get us started. The Finance Committee met yesterday and two (2) items were presented for discussion. Mr. Papadakis shared his Annual University Financial Overview of the university's financial health. Our balance sheet demonstrates our stability and 4% growth in the university's

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ending net position of \$5.7 billion. Meanwhile, revenues at the Wexner Medical Center continue to outpace budget. That really is a remarkable feat, the growth over the last five years or so. We are on track to exceed our Operational Excellence pillar goals, totaling \$155 million in efficiency savings to date. Cumulative university savings are projected to exceed the \$200 million efficiency goal for 2020. Additionally, the university significantly surpassed our five-year, \$200 million goal for innovative funding with the unprecedented Comprehensive Energy Management Project that provided historic investments toward expanding student support in financial aid, academic excellence and innovative research.

The committee then discussed seven items for action. First, you may recall that at the May board meeting, interim versions of our operating budget, capital plan and Ohio State Energy Partners plan were approved due to the delay in state budget approval. As a follow up to that, Mr. Papadakis, Mr. Larmore and Ms. Devine presented the official Fiscal Year 2020 Financial Plan for the university, including the academic enterprise and the Wexner Medical Center. Overall revenues are expected to grow 3.9% at \$7.5 billion, and expenses by 4.5% to \$7 billion. Next, Mr. Papadakis and Mr. Kasey presented the Fiscal Year 2020 Capital Investment Plan, authorizing \$1.39 billion for 75 new projects. All projects included in the capital plan that are more than \$4 million require additional board approval for design and construction.

I know that Mr. Fischer will talk about all of the following items during his Master Planning & Facilities report, but the Finance Committee also heard from Mr. Potter, who presented the Fiscal Year 2020 Ohio State Energy Partners Utility System Capital Improvement Plan for 26 projects totaling \$393.7 million.

Mr. Kasey and Mr. Conselyea presented Professional Services and Construction Contracts for eight projects, which includes the \$156 million Interdisciplinary Health Sciences Center. And Mr. Myers presented three real estate items related to a ground lease of real property in Wayne County and the long-term lease and purchase option of two buildings on 15th and High.

These resolutions were approved by the Finance Committee and are included on our consent agenda today. The committee then met in executive session, and that concludes my finance report.

Wexner Medical Center Board

Mr. Smucker:

Next we will hear from each of the other committees. Dr. Porter, will you share the Wexner Medical Center Board report?

Dr. Porter:

Thank you. I just want to say quickly that I served many years on the board of the Alumni Association, and we debated, three years ago, on what our vision statement would be, and we settled on the fact that the vision would be that we would be the heart of the Buckeye community, inspiring and cultivating engaged citizens. It has been wonderful to be here today and have the warm welcome and see that that is what you are doing, really serving as the heart of the Buckeye community. So thank you.

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The Wexner Medical Center Board met on Wednesday and we began our meeting with remarks from our new Chancellor for Health Affairs Dr. Harold Paz. I am going to ask him to stand, just so we can give him a round of applause. We are all so lucky that we have a new chancellor for Health Affairs who understands the land-grant university mission. He came to us from Penn State. We are delighted that we were able to rescue you and get you to a place that has a really good football team.

Dr. Paz introduced a number of other new leaders at the Wexner Medical Center and shared some highlights related to our academic health care enterprise. For the 27th year, the Wexner Medical Center has been included among *U.S. News and World Report's* "Best Hospitals" list. We ranked No. 1 in central Ohio, and four of our specialties were nationally ranked, a distinction that only approximately 1% of hospitals across the United States are able to receive.

Earlier this month, the medical center celebrated its ten-thousandth solid organ transplant, a milestone that has only been reached by fewer than 10 of the United States' transplant centers. Ohio State is the first university in the nation to be recognized by the National Academy of Medicine as a role model for wellness and prevention when it comes to the very serious issue of clinician burnout. Meanwhile, FY19 was a record-breaking year at the College of Medicine for research funding, as mentioned earlier, with a record-breaking \$268 million in total funding. This is a 29% increase over last year.

Dr. Andrew Thomas and Dr. Rebecca Jackson talked at length about the \$65.9 million federal HEAL grant that Ohio State received this spring from the National Institutes of Health to address the opioid epidemic. Ohio State was one of four universities in the United States to receive this grant. Roughly 130 Americans die every day from opioid overdose, so this has truly become a national crisis.

As Dr. Jackson said during her presentation, as a land-grant institution in the heart of one of the states that has been hit hardest by this epidemic, Ohio State has a moral imperative to step up and work with academic, state and community partners to reduce opioid overdose deaths by 40% over the next three years.

During our operations report, David McQuaid shared that in July, the Joint Commission performed one of its unannounced weeklong visits to the medical center. The Joint Commission is the body that accredits hospitals and without them, you cannot be reimbursed by Medicare or Medicaid, so it is very important. We had nine surveyors here for a week. I flew in for the visit to represent the board and provide support, and I was so impressed. We were very lucky that the lead surveyor had actually been the lead surveyor three years earlier at the Wexner Medical Center, so it was easy for her to see the incredible progress that we have made in that three-year time period.

I am very pleased, and you all would have been very proud as well, that the medical center received an excellent report and high praise.

Mr. McQuaid also gave a construction update. Last year, the board approved a \$26 million renovation to Ohio State East hospital. That project is on track and is expected to be completed in 2020. It will ultimately add another 43 beds to our total count. Given the high demand for inpatient care, it is much needed. Additionally, all land acquisitions related to the three beltway ambulatory sites have now been finalized. Construction is underway at the site on Hamilton Road, with a planned opening in summer of 2021. Design is currently underway for the Dublin facility and design will begin next year for our site in Delaware County.

During his report on The James cancer center, Dr. Bill Farrar talked about the success of Pelotonia. The 2019 bike ride took place earlier this month with 7,500 riders, 3,300 virtual riders and with more than 300 volunteers supporting the event. Fundraising ends October 4. Pelotonia just recently announced that its total dollars raised since the organization's inception has surpassed \$200 million. That is absolutely phenomenal. Thank you to all the riders. Dr. Farrar also expressed The James' sincere appreciation for the five-year financial pledge that Pelotonia announced last month in support of the Pelotonia Institute for Immuno-Oncology. This \$102 million pledge is the largest donation in the cancer center's history. The new institute will focus exclusively on an innovative area of research that harnesses the body's immune system to fight cancer and is redefining how cancer is prevented, detected and treated in the United States.

Our final item for discussion was Mark Lamore's financial summary. He walked us through the unaudited financial statements for the Wexner Medical Center ending June 30, 2019. The health system had an excellent year with a bottom line of \$342 million, which was \$80 million better than our internal team had originally forecasted. Revenue grew by 9.9% and expenses grew by just 8.6% over the year as well, so we experienced our revenue growing faster than expenses, which is what made that bottom line possible. When you add in the medical center, our excess of revenues over expenses exceeds \$400 million, which was \$119 million better than had been forecasted. The enterprise continues to grow. We also reflected on what an incredible change this is from 10 years ago in the medical center.

The Wexner Medical Center Board reviewed a handful of items for approval, including a request presented by Jay Kasey to enter into or increase professional services and construction contracts for four projects. First, the infrastructure for the West Campus development, which will include a new ambulatory facility; second, the Dodd Hall Parking Garage; third, facility improvements at Martha Morehouse; and, finally, the much anticipated Interdisciplinary Health Sciences Center.

We also approved a series of standard resolutions related to the Quality and Professional Affairs Committee, which Cheryl Krueger ably has chaired for several years. This included committee appointments, annual plans for medical patient care services, and clinical quality plans for both the Medical Center and The James. All of these items were either approved or recommended for approval and the appropriate resolutions appear on our consent agenda today. We then met in executive session. That concludes my report, Mr. Chairman.

Mr. Smucker:

Thank you, Dr. Porter. Are there any questions? Mr. Fischer, Master Planning and Facilities.

Master Planning and Facilities

Mr. Fischer:

Thank you, Mr. Chairman. Let me add our excitement for being in your neighborhood. It's great to be here on the Wooster campus and have everybody's warm welcome. I would particularly like to acknowledge Wayne County Commissioner Ron Amstutz. You are a great friend and I believe your work here and your collaboration with the university exemplifies the land-grant mission of the town-gown relationship. We miss you in Columbus, but your work is alive and well here.

Bruce McPherson's comments gave great context as to why the facilities and land that we deal with in the Master Planning and Facilities Committee are so important to the mission. We try to tie everything that we do in the committee, which met both in executive session and covered numerous items, back to the mission. Mr. Kasey presented the physical environment scorecard. It has 11 areas coded green, three coded as yellow and two coded as red, and we are constantly looking at ways to make sure we are improving across a myriad of activities. Mr. Conselyea presented the Major Projects Update for projects over \$20 million. Given that we are here and with the discussion of our land-grant mission, I want to highlight two of those.

One is blazing with green, which is good in our committee — as green as the trees that we see outside — and that is the Wooster New Science Building for \$35 million. I want to congratulate everybody for the work that has gotten it to this point. I am excited about seeing it coming out of the ground, over on the hill nearby. More importantly than simply being on time and on budget is the work that the team put into making sure this is a facility that is interdisciplinary in nature and is bringing both aspects of campus together into one campus theme. This is a special highlight, not only to this great investment on this campus by the administration and the board, but to the nature in which these facilities are seeking to further the mission in an integrated way.

The second project, staying on theme, is the Controlled Environment Food Production Research Complex, which is coded yellow for budget and schedule. But what this really is, is a collaborative effort that said, "Perhaps our aspirations are a little greater than what our budget opportunities present." Rather than saying, "let's not move forward," it was really under the dean's leadership, along with the provost and our own committee member, Brent Porteus, who has put a lot of time and effort into this, that we ensured that the project is being re-scoped to meet the mission. I really applaud the dean's leadership in staying after this and being creative. I know it's coming back in November. We are excited about seeing the new plans on the Waterman Facility, which is so integrated into the future master planning of the campus. This will be another signature facility, similar to the science facility here on this campus. Again, these are two projects that couldn't be more related to our discussion today of the land-grant institutions. Many other projects are in our package and were presented yesterday in public session.

Jay Kasey also presented capital savings results for FY19. As a part of the strategic plan, we have had a goal of delivering capital project improvements. Over the past year, we have seen \$54 million in savings, and that type of savings pays for entire buildings. It is an important piece of the plan. I compliment Jay and the facilities team for their diligence and delivering on projects and always looking for creative ways to deliver them on time and on budget and with budgets that allows us to bring in cost savings.

Mr. Myers presented the design for two very exciting projects — the Interdisciplinary Health Sciences Center and the Newton Hall renovation and addition. The Interdisciplinary Health Sciences Center aligns with the Wexner Medical Center's and the university's strategic plans to provide enhanced teaching and learning across multiple disciplines. It would be fair to say that anybody who has toured the current complex and facilities would acknowledge that they are not up to the standards of this great university. It is really exciting to see these news plans coming forward in the heart of the health sciences district. Its 150,000-square-foot renovation of Hamilton Hall and

the construction of a 100,000-square-foot addition will create a new, shared quadrangle. The new construction will be consistent with the collegiate gothic architecture style of Hamilton Hall. The building materials will complement the neighboring buildings along Neil Avenue. The new and renovated spaces include a four-story atrium, which will serve as flexible space for informal use and events. A student lounge, meeting and study spaces are provided throughout the project, as well as new labs, 33 interdisciplinary state-of-the-art classrooms and all sorts of exciting new spaces for the academic health learning model of the future. This is a significant milestone for the health sciences programs. The second project is neighboring it, and that is the renovation of Newtown Hall, with the help of the College of Nursing, to accommodate the growth of the college. This will consolidate functions that are currently located around campus in leased spaces into a new 35,000-square-foot edition to the south of the existing building at the corner of Neil and 9th Avenues. If you think about Neil Avenue on campus, it really is becoming an "Academic Main Street." Both of these projects are going to be additional anchors for that "Academic Main Street" and it's exciting to see them coming together.

I want to particularly compliment Chancellor Paz. He has come in and in very quick order put his own fingerprints on both of these projects, ensuring that they move forward but also ensuring that they move forward with his vision for the importance of these facilities that are connected to the medicine of the future. How we train, teach, learn and practice medicine is all part of these new facilities.

The committee then reviewed items for approval, several of which, as Chairman Smucker mentioned, were reviewed by the Finance Committee. Specifically, the committee approved the FY20 Capital Investments Plan and the FY20 Ohio State Energy Partners Capital Plan and the request to enter into and increase professional services and construction contracts. One particular item I would note is the Ohio State Energy Partners, who are beginning a very ambitious new project. As we think about the lifecycle expansion of energy conservation measures, the plan includes the construction of a new combined heat and power plant on the Midwest campus. This is a very large project that proposes a power plant and the associated infrastructure, including a new pedestrian bridge over the Olentangy River that will run piping and infrastructure as a part of the bridge. Most importantly, this is a big important piece of the journey to a carbon neutral campus by the year 2050. This project will reduce the carbon use of our university by nearly 36%. I don't think there are many campuses that can argue that they are making this level of progress against a very bold dream of a carbon neutral campus that builds into a dream of a carbon neutral city by the year 2050.

Mr. Conselyea also presented a request for approval to increase professional services for eight projects, including the aforementioned Interdisciplinary Health Sciences Center and Newton Hall renovation. The Wexner Medical Center Board has reviewed and recommended the approvals related to both of those as well as West Campus infrastructure and the Dodd Parking Garage. Parking garages are not always exciting, but again, Chancellor Paz and others paint the very important ingredient that creating a balance of employee satisfaction and meeting the needs of our employees are important, so parking is always on the top of our minds, as well as renovations in the Martha Morehouse facilities.

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Finally, Mr. Myers presented a joint use agreement between the university and the Heath-Newark-Licking County Port Authority. Three real estate items for approval include a revision to a previously approved ground lease in Apple Creek, Ohio, and two requests to enter into long-term leases and purchase options for Buildings A and B at 15th and High. This is the new gateway, the new entrance to campus that we have been working on for the last number of years. All of these resolutions are in your board package and will be part of the consent agenda.

Mr. Smucker:

Thank you. Are there any questions for Alex? Dr. Fujita, the Talent and Compensation Committee.

Talent and Compensation

Dr. Fujita:

Good morning and thank you very much, Mr. Chairman. First of all, it is my privilege to serve on this Talent and Compensation Committee because human resources are the most important asset to any enterprise, including The Ohio State University. I look forward to working with all of you to create an even greater committee. Thank you for the opportunity to do so.

The Talent and Compensation Committee met yesterday and Susan Basso provided an update on several talent searches, including conformation of accepted offers for the Chief Nursing Executive and the CEO of the Accountable Care Organization. The search for the Vice President/SVP of Student Life is ongoing. The search for the Medical Director of the Stefanie Spielman Comprehensive Breast Center is currently on hold.

Ms. Basso then brought forward for approval a set of personnel actions related to the appointments of Bill Farrar as CEO for the James Cancer Hospital and Jessica Eveland as Secretary to the Board of Trustees. I know we will discuss Jessie's appointment more in a few moments. Ms. Basso then introduced Lyn Harper and Matt Mullen from Mercer Consulting. They provided an overview of changes for setting and reviewing compensation of university executives, along with updates to the compensation philosophy. The updates to the compensation review process offer a more streamlined approach and give the Talent and Compensation Committee, as well as the Board of Trustees, an appropriate level of governance. To align with this new process, the compensation philosophy for university executives is also being modified. Both items will be brought for approval at the November board meeting.

President Drake gave an overview of his goals for FY2020, which focus on five areas: the Time and Change Strategic Plan; student and faculty success; national impact; campus environment; and leadership and talent. The president has already made progress toward advancing these goals and we look forward to hearing continued updates at future meetings. Successful outcomes in each of these areas will continue to propel the university forward as a leading national flagship public research university.

The committee approved the president's goals with a motion to submit for board approval. Lastly, Ms. Basso gave the committee an updated summary report of key activities related to the HR transformation initiatives that are currently underway in support of the five-year HR strategy plan. The first summary report, which was introduced at our May committee meeting, has been refreshed to include the most recent

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activity in advancing key HR milestones. In alignment with the three strategic pillars prioritized by the HR strategy plan, the activities outlined in the August 2019 report focus on talent and culture strategy, HR service variability, career roadmap, health and welfare, and recent union negotiation outcomes. The summary report will be updated and shared prior to each Talent and Compensation Committee meeting.

We also met in executive session, and that concludes my report. Thank you, Mr. Chairman.

Mr. Smucker:

Thank you, Dr. Fujita. Any questions? Mrs. Hoeflinger, the Advancement Committee.

Advancement

Mrs. Hoeflinger:

Thank you, Mr. Chairman. The Advancement Committee met yesterday and we started with a look at our Advancement Scorecard, which reflected year-end numbers for FY19. It was another record-breaking year, although we did not hit our cash goal, which can primarily be contributed to the timing because we are seeing that FY20 is off to a better start in terms of cash. This is going to be a question for the audience to see whether we are hitting the right marketing of our numbers.

We believe that the channels that are generating the largest audiences for Ohio State are Instagram, Twitter, LinkedIn and YouTube. Do any of you use those four? Yes, they are generating for us, can you imagine? The engagement is rising as we get more and more involved and we are using marketing in a different way from that perspective.

Kristin Watt gave her final presentation as the Alumni Association Board Chair for the Advancement Committee. She, with two members of the Alumni Association, presented on volunteer leadership and the integral role it plays in our clubs and societies. As Dr. Porter can attest because she is involved in the Alumni Association's boards, these groups have serious Buckeye Spirit. Is anyone here on an Alumni Association for OSU? No? Well, we have some recruiting to do for anyone who isn't a part of it because Janet Porter has set the bar by being on the board and in the Alumni Association.

Collectively, the Alumni Association has awarded more than 660 scholarships, worth more than a total of \$1.2 million. I want to point out that, like Dr. Porter, these alumni and donors are giving their time, energy and treasure to make a lasting impact for their alma mater. The reputation reach of our Alumni Association and its members is truly representative of how Ohio State is seen across the nation.

Gifford Weary and our newest Foundation Board representative, Alec Wightman, discussed the important shift in the Foundation Board, especially from our previous campaign to now. While Ohio State has a goal of engaging 1 million donors, our focus is on more than raising dollars. This is a moment to develop relationships and share the message of our research and teaching mission.

We are excited about our upcoming campaign that will kick off in October and we talked a little bit about that. The remainder of our meeting focused on the approval of new endowments, naming resolutions and Distinguished Service Awards, which are on the

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consent agenda for approval. We then recessed into executive session and that concludes my report.

Mr. Smucker:

Thank you. Any questions for Mrs. Hoeflinger? Mr. Zeiger, the Audit and Compliance Committee.

Audit and Compliance

Mr. Zeiger:

Thank you, Mr. Chairman. And thank you to everyone here who has given us such a warm welcome this morning. As you have already heard from the other committee reports, there is a lot that goes on at Ohio State and a lot of that involves both money and regulation. It is the obligation of the Audit and Compliance Committee of the board to oversee the financial appropriateness of what is done at Ohio State, along with the compliance with a myriad of regulatory requirements.

Yesterday, we started with a report from our external auditor. The university is audited by PricewaterhouseCoopers every year — and not only the university budget as whole, which you have heard is in excess of \$7 billion, but also various components of the university are separately audited, including the medical center, athletic program and other high-profile portions of the university to ensure our financial controls are appropriate. PricewaterhouseCoopers does a very fine job. Christa Dewire, the partner in charge of that audit, presented to us again yesterday. One of the things that the committee has focused on is the so called “materiality standard,” which is the degree to which they look to see if we have deviated from certain levels in the financial analysis and Christa explained the thinking on that. We are blessed to have Amy Chronis, who is the head of one of the major national offices of the Deloitte firm, as a volunteer member of our committee. Amy has worked with Christa and assures us that we have the right materiality of standards in place.

Christa then gave us an update on the status of our audit for the year ending June 30, and that process is moving ahead well. I think each of you would be pleased to know that in my three years on the committee, each year the outside auditing firm has found no issues in the financial structure of the university and has given us a “clean opinion” in each of those years. We look forward to another clean opinion and we expect that at the November board meeting we will have received the full audit. The committee then has the unenviable task of reviewing what is usually between 80 to 100 single-space pages of financial information. We will then accept the audit after it has been generated by the outside auditor and also approved by the auditor of the State of Ohio.

That was a significant component of our meeting. Another significant responsibility of our committee is to assure compliance with an incredible number of regulatory requirements. The health system is obviously a huge undertaking in and of itself. The research of the university, in both the health area and other areas, is subject to ever increasing numbers of federal regulations, some issued by departments that are directly in conflict with regulations issued by other departments. We are blessed at Ohio State to have an extremely strong compliance function. Our compliance director is not only

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impressive but extremely knowledgeable in such unusual subjects as the import/export laws of the United States and the regulations thereunder. Given the number of international students and the high priority of research done at the university, we have to comply with those regulations as well.

The long and the short of it is that we had a discussion in our committee meeting about the need for the university to increase its flexibility in responding to and being ahead of these regulatory changes that are coming with great rapidity. It will be important to not only comply with the law, but also protect the reputation of Ohio State. I assure you that there is great focus on this subject and very fine people working on it.

We also have an issue in our society today around integrity and ethics. Thanks to the provost and his leadership and Gates Garrity-Rokous, our Director of Compliance, and Susan Basso, our head of Human Resources, there is a focus on and initiative to reinforce throughout the academic experience the importance of integrity and ethics. We were given a report on that progress. There will be a survey undertaken as a core part of presenting the revised program on ethics and integrity at the university. When I asked the question, I was startled to learn that more than 100,000 people will be asked to share their understanding of ethics, their sense of responsibility, and in particular, the programs that already exist that positively impact their experience. From that survey, which will be conducted this fall, a more comprehensive program on ethics and integrity will be developed.

For those who are unfamiliar with our board processes, all of that occurred in our public session. In the so-called executive session, we consider issues that are legally appropriate for dealing with in confidential session and those oftentimes involve litigation or exposure for the university, which our committee deals with regularly. As such, our committee recessed into executive session and concluded our committee work.

Mr. Chairman, that concludes my report.

Mr. Smucker:

Thank you, Mr. Zeiger. Any questions? Mr. Shumate, the Academic Affairs and Student Life Committee.

Academic Affairs and Student Life

Mr. Shumate:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee met yesterday and discussed a variety of items related to our faculty, students, academic mission and strategy. Dr. McPherson introduced several new university leaders including three new Deans: Lincoln Davies of the Moritz College of Law, Amy Fairchild of the College of Public Health and Gretchen Ritter of the College of Arts and Sciences. We also welcomed Katherine Lasher as the Associate Vice President of the Office of Institutional Equity and recognized Molly Ranz Calhoun as Interim Senior Vice President for the Office of Student Life.

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Reflecting on our theme for this meeting, Dr. McPherson gave a presentation on Ohio State's land-grant mission in action and how the university works to create, disseminate and apply knowledge in the service of the public good. In alignment with Dr. Paz's presentation at the Wexner Medical Center, Dr. McPherson highlighted the university's broad work on the opioid addiction crisis as an example of how Ohio State is pursuing its land-grant mission today through teaching, research and engagement. The university takes a comprehensive approach that includes addiction-related work throughout Ohio State's 15 colleges as well as our medical center.

Two faculty members shared some of their work as well. Dr. Bridget Freisthler of the College of Social Work runs a research program that focuses on how to prevent and reduce substance abuse problems at the community level. And Dr. Ayaz Hyder from the College of Public Health described a project that provides real-time maps that link overdose data, healthcare provider data and bed availability information.

Molly Ranz Calhoun then shared a presentation on building practical skills through involvement, which highlighted how students build confidence and learn leadership and problem-solving skills by getting involved. Jordan Davis, an impressive young alumna who is now the Director of Smart Columbus, shared her story of how her experience as an incredibly involved student at Ohio State translated into an exciting career.

Finally, the committee reviewed three items, which are on the consent agenda today. First, we approved the reaffirmation of the Preferred Pathways Program with Columbus State Community College. Columbus State President David Harrison joined our meeting to talk about the program, which has 82 aligned academic pathways for students and is bringing up to 600 transfer students each fall. Second, we approved the standard set of faculty personnel actions, including the appointment of Greg Rose as OSU-Marion Dean and Executive Dean of the Regional Campuses.

Lastly, we are recommending the termination of Deborah Mitchell, a clinical associate professor at Fisher College of Business. Through an extensive and thorough investigation and a review process pursuant to Faculty Rule 3335-5-04 of the Administrative Code, the university found that Professor Mitchell was engaged in grave misconduct related to the faculty financial conflict of interest policy.

These actions, as I mentioned, appear on the consent agenda today. After approving these items, the committee recessed into executive session and that concludes my report, Chairman Smucker.

ELECTION OF OFFICERS

Mr. Smucker:

Before we move onto our consent agenda, it is time for our annual Election of Officers. Mr. Shumate, I would you like to ask you to walk us through the process.

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Mr. Shumate:

Thank you. I move that we convene a committee of the whole.

Upon the motion of Mr. Shumate, seconded by Mr. Zeiger, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah.

Mr. Smucker:

We have convened a committee of the whole. Mr. Shumate, please proceed.

Mr. Shumate:

I would like to start, first of all, by thanking you, Mr. Smucker, for your leadership over the past several months. Your commitment to this university is unwavering, and your leadership of the board was instrumental during this interim period. We thank you for your outstanding leadership.

Following Mr. Gasser's resignation from the board, Dr. Fujita and I, as chairs of the Talent and Compensation Committee and the Governance Committee, outlined a process for evaluating, nominating and ultimately electing our next slate of officers. Through that process and based on the qualities and traits we identified for the chair role, including the ability to serve at least two years and a willingness to step into the leadership role immediately, there was widespread agreement that Gary Heminger be considered as our next chairman. Therefore, we have the following slate of officers that we would like to recommend to the full board for approval this morning:

- Gary Heminger as chair of the board;
- Tim Smucker and Abigail Wexner as vice chairs of the board; and
- Jessie Eveland as secretary of the board

Mr. Chairman, I would like to move this slate of officers be approved by the board. The formal resolution language is at each of our seats.

Mr. Smucker:

Any comments or discussions? Will the secretary please call the roll?

Upon the motion of Mr. Shumate, seconded by Mr. Kaplan, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah. Mr. Smucker abstained.

Ms. Eveland:

Motion carries.

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Mr. Smucker:

Thank you very much. Unfortunately, Mr. Heminger was unable to be here today. He had a prior family commitment, but we all appreciate his willingness to take on this role.

It has been an honor for me to serve as your interim chair over the past couple months, but I have no doubt that Gary will do an excellent job of continuing to move the needle forward on our work as a premier land-grant institution. Mrs. Wexner and I look forward to working closely with him on these efforts as his vice chairs.

I am very humbled to serve this wonderful institution and to have learned so much from every activity and particularly from my colleagues on the board. I couldn't be more pleased and honored to serve this wonderful institution.

Before I turn things over to President Drake for our consent agenda, I would like to point out two things. First, at your seats you have a hand-carry resolution related to agenda item No. 24, the Disciplinary Action of a University Faculty Member. Copies are available for the public if needed.

Finally, our last agenda item is the approval of amendments to our University Board Bylaws. Per previous discussions we have had about our committee structure, these amendments will combine the functions of the Governance Committee with the work of our Talent and Compensation Committee. If approved today, this newly defined committee — called Talent, Compensation and Governance — will convene for the first time in November.

Are there any questions or comments?

CONSENT AGENDA

Mr. Smucker:

President Drake, would you please go ahead and present the Consent Agenda to the board?

Dr. Drake:

Thank you, Chairman Smucker. The consent agenda has been updated based on actions taken at yesterday's committee meetings. We have 26 resolutions on the consent agenda. We are seeking approval of the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2020-11

James A. Arnett

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 5, 2019, of James A. Arnett, PhD, Professor Emeritus of Physical Medicine and Rehabilitation in the College of Medicine.

Professor Arnett served on the faculty from 1987 until his retirement in 2000. He was a rehabilitation psychologist, serving as the associate director of the Division of Rehabilitation Psychology in the Department of Physical Medicine and Rehabilitation from 1992 until he retired from the university. The division is one of the largest training programs in the United States for rehabilitation psychologists and Dr. Arnett served as the director of training for most of his 14 years on the faculty.

Dr. Arnett traveled an unusual path to the practice of psychology. After years of working in the electronics industry, where he served as a quality assurance engineer for such companies as TRW Inc. and Raytheon, he enrolled in graduate training in psychology. He earned his PhD in counseling psychology from The Ohio State University in 1984. The emerging field of rehabilitation psychology attracted his interest, and he completed both pre- and post-doctoral specialty training in this field. He became one of the first 50 board certified rehabilitation psychologists in the nation.

Dr. Arnett was admired by his fellow faculty members, trainees and the interdisciplinary rehabilitation staff at Dodd Hall. He served as the psychologist on the General Rehabilitation and Stroke teams and was known for being approachable by patients, families and professionals. Trainees expressed admiration for his systematic approach to assessment and treatment, and the guidance he offered in the areas of career and professional development.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James A. Arnett its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

James H. Caldwell

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 5, 2019, of James H. Caldwell, MD, Professor Emeritus of Internal Medicine in the College of Medicine.

Professor Caldwell completed his undergraduate studies and medical school training at The Ohio State University, receiving his medical degree and acceptance into the Alpha Omega Alpha Honor Medical Society in 1963. He completed his internship in medicine at the University of Chicago Hospitals only to return to The Ohio State University College of Medicine to serve as a junior assistant resident in medicine from 1964-65. His

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residency training was interrupted by a call to service in the U.S. Air Force, where he served as a captain from 1965-67. Dr. Caldwell then completed his residency in medicine at The Ohio State University Hospitals, as well as a fellowship in gastroenterology. He joined the Ohio State faculty upon completion of his fellowship in 1970, and rose in the ranks to full professor in 1981.

His numerous accomplishments in medical research and education endeared him to his peers and trainees. During his tenure at Ohio State, Dr. Caldwell served as an investigator with the Office of Research and Sponsored Programs and was the associate director of the Independent Study Program from 1994 to 2001. He was nationally recognized as a leader in the study of intestinal digitalis glycoside transport, as well as eosinophilic gastroenteritis, and was awarded multiple extramural grants in relation to this field of study. He also received numerous honors and awards for his teaching contributions to the College of Medicine. Most notably, he received the Outstanding Teacher Award for the Problem-Based Learning Program in 1992, and participated in both national and local post-graduate courses.

Dr. Caldwell was on staff as a highly respected academician, researcher and clinician for 38 years. He was an outstanding role model for medical students, trainees and his peers, and he brought a humanistic approach to medicine. He received a heart transplant in 1994 and continued to work until his retirement in 2008. During his recovery from his heart transplant, he found solace in gardening. Through the help of OSU Extension, he became a master gardener and continued his training in life. He was a truly wonderful person, physician and scholar, and he was first and foremost dedicated to his family. He is survived by his wife of 46 years, Dr. Patricia Caldwell, a physician in her own right who was also his colleague. She retired from Ohio State's Division of Cardiology in 2009, and continues to hold an appointment as Professor Emeritus.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James Caldwell its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

Edward H. Jennings

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 10, 2019, of Edward H. Jennings, PhD, former Ohio State president and professor.

Born in Minneapolis, Minnesota, in 1937 to a schoolteacher and a law professor, Dr. Jennings grew up in Washington, D.C. He attended Fork Union Military Academy in Virginia. He then earned a bachelor's degree in industrial management from the University of North Carolina and a Master of Business Administration with a focus in finance from Case Western Reserve University. After working as an industrial engineer, Dr. Jennings decided to pursue teaching at a collegiate level. He received his doctoral degree in finance from the University of Michigan.

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In 1969, Dr. Jennings worked as an assistant professor at the University of Iowa, which included visiting professorships at the University of Dar es Salaam in Tanzania and the University of Hawaii. He later served as vice president of finance and university services at the University of Iowa and as president of the University of Wyoming before joining Ohio State in 1981.

Dr. Jennings served as the 10th president of Ohio State until 1990 and briefly served as interim president in 2002. During his tenure, Dr. Jennings leveraged his experience in finance to navigate the university through economic challenges and lay the groundwork for the institution it has become.

At the end of his presidency, the university awarded Dr. Jennings an honorary doctoral degree. He joined the faculty and taught finance at the Max M. Fisher College of Business until his retirement on April 1, 2002.

The Board of Trustees recognized Dr. Jennings' contributions to Ohio State by renaming the Botany and Zoology Building on the Columbus campus "Jennings Hall."

On behalf of the university community, the Board of Trustees expresses to the family of former President Edward H. Jennings its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Felicisima "Ping" Serafica

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 27, 2019, of Felicisima "Ping" Serafica, PhD, Associate Professor Emeritus of Psychology in the College of Arts and Sciences.

Professor Serafica was born in the Philippines and educated in the United States. She completed her Bachelor of Arts in Psychology and Master of Science in Special Education at the University of Pennsylvania in the early 1950s before moving back to the Philippines to help establish one of the first hospitals for children with mental disabilities. She subsequently returned to the U.S. to complete her doctoral training in psychology at Clark University, and then served as a faculty member at Ohio State from 1977 until her retirement in 2002.

Dr. Serafica published extensively, including two books: *Social Cognitive Development in Context* (1982) and *Mental Health of Ethnic Minorities* (1990). Her research focused on social development and mental health of children and youth, including children with learning disabilities from majority and minority populations. She was a pioneer whose research and writings spearheaded studies in areas that had been ignored or had not been emphasized in developmental and clinical child psychology. She served on editorial boards of several journals and worked extensively in reviewing grant applications for various organizations. Her teaching included supervising graduate students in the Child Clinical Psychology program at Ohio State as well as trainees at Children's Hospital, where she had a joint appointment.

Dr. Serafica also performed extraordinary service work at Ohio State, championing the rights of women and Asian American minorities. She chaired a University Senate Committee on Women and Minorities, overseeing a longitudinal examination of the numbers of men and women on the faculty. This work helped establish a continuing annual report on the status of women and minorities, as well as an Affirmative Action grants program and a Distinguished Affirmative Action Award program, leading to funding for the recruitment of women in engineering and in ethnic minority health. Dr. Serafica also was an active participant in a group at Ohio State called Women in Development, which focused on the shared experiences of female faculty members.

In addition, Dr. Serafica was a vocal advocate for Asian American students. Attending a workshop at the Ohio Union early in her university career, Dr. Serafica encountered U.S.-born-and-raised Asian American students who experienced discrimination at Ohio State. This early encounter led her to take an active role in advocating for the needs of this student population. Dr. Serafica chaired the University Senate Task Force on Asian American Students, which examined and recommended services for Asian Americans on campus. The committee also conducted a statewide examination of Asian American students and recommended strategies for recruiting them to Ohio State. Dr. Serafica's 10-year lobbying efforts led to the establishment of an Asian American Studies program at the university. She frequently served as a mentor and model for Asian American students as well as for psychology students. Over the course of her career, Dr. Serafica received numerous awards for her service to Ohio State, to the surrounding community and to the psychology profession.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Felicisima "Ping" Serafica its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

Rodney T. Tettenhorst

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 28, 2019, of Rodney Tampa "Rod" Tettenhorst, PhD, Professor Emeritus of Mineralogy in the School of Earth Sciences.

Professor Tettenhorst received his PhD from the University of Illinois in 1960, and in the same year, he joined The Ohio State University in the Department of Mineralogy — now the School of Earth Sciences. His research focused on the structure and crystal chemistry of clay minerals, which led to publications in international journals and invited presentations. He was a consultant with Battelle Memorial Institute, Roxane Laboratories Inc. and other organizations, and served on the faculty at Ohio State until his retirement in 2002.

Dr. Tettenhorst devoted his career to teaching undergraduate and graduate students, both in the lab and out in the field. During his tenure as a member of the faculty, he acquired and maintained a powder X-ray diffractometer and developed a fully equipped clay mineralogy sample preparation laboratory. These tools were state-of-the-art for

research purposes, but they also inspired great interest in Dr. Tettenhorst's students as he actively interwove the tools into his teaching. While learning theoretical concepts of crystal structure and chemistry, students were able to take measurements and solidify their conceptual knowledge. Dr. Tettenhorst also scrupulously maintained teaching and museum collections of minerals and gemstones that he also used in his courses.

Many students in geology and materials science were well served by his hands-on, interactive courses in introductory mineralogy, clay mineralogy and advanced crystallography. Additionally, from the mid-1970s through the mid-1980s, Dr. Tettenhorst was a regular instructor at field camp in Ephraim, Utah, where senior-level undergraduate and graduate students spend several weeks in the summer learning how to map and interpret geological formations.

Later in his career, Dr. Tettenhorst designed a laboratory-based course in gemology, but in his typical fashion of never approaching a problem halfway, he insisted on first becoming a certified gemologist with the Gemological Institute of America. This course served as a foundation for a popular introductory course in the School of Earth Sciences that is still enjoyed at the university today.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Rodney T. "Rod" Tettenhorst its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

APPROVAL OF FISCAL YEAR 2020 CAPITAL INVESTMENT PLAN

Resolution No. 2020-12

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2020, is proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2020; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2020, as described in the accompanying documents; and

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BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for university funds for any such projects must be submitted individually by the university to the Board of Trustees for approval, as provided for by board policy.

(See Appendix XXX for background information, page XXX)

**APPROVAL OF OHIO STATE ENERGY PARTNERS UTILITY SYSTEM
CAPITAL IMPROVEMENT PLAN FOR FISCAL YEAR 2020**

Resolution No. 2020-13

Utility System Life-Cycle Renovation, Repair and Replacement Projects
Utility System Expansion and Extension Projects
Energy Conservation Measure Projects

Synopsis: Authorization and acceptance of the Ohio State Energy Partners LLC fiscal year 2020 capital improvement plan, and authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to the terms of the Amended and Restated Long- Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires the concessionaire, Ohio State Energy Partners LLC ("OSEP") to annually submit a plan for utility system capital improvement projects for university approval; and

WHEREAS the plan includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2019; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvements, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

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WHEREAS the Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and authorizes Ohio State Energy Partners LLC to proceed with the fiscal year 2020 capital improvements to the utility system as outlined in the attached materials.

(See Appendix XXX for background information, page XXX)

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND
ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2020-14

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

Lacrosse Stadium
Library Book Depository Phase 3
West Campus Infrastructure

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS**

Coffey Road Park Recreation Fields
Dodd – Parking Garage
Interdisciplinary Health Sciences Center
Martha Morehouse Facility Improvements
Newton Hall – Renovation and Addition

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects:

	Prof. Serv. Approval Requested	Total Project Cost	
Lacrosse Stadium	\$2.3M	\$20.0M	Fundraising
Library Book Depository Phase 3	\$1.3M	\$15.1M	University Funds University Debt

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West Campus Infrastructure	\$1.9M	\$17.5M	Auxiliary Funds University Funds Partner Funds
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WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects:

	Prof.Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Coffey Road Park Recreation Fields	\$1.2M	\$9.0M	\$10.2M	Auxiliary Funds
Dodd – Parking Garage	\$2.6M	\$30.7M	\$33.3M	Auxiliary Funds Partner Funds
Interdisciplinary Health Sciences Center	\$5.5M	\$131.0M	\$155.9M	Fundraising University Funds Auxiliary Funds State Funds
Martha Morehouse Facility Improvements	\$3.4M	\$1.7M	TBD	Auxiliary Funds
Newton Hall – Renovation and Addition	\$1.4M	\$21.8M	\$24.5M	University Debt Fundraising University Funds State Funds

WHEREAS the proposed funding plan for the Interdisciplinary Health Sciences Center includes multiple sources and funding from those sources will be received over time; and

WHEREAS the University Debt Policy requires that all project funding be identified, validated and solidified in a fully executed Project Funding Agreement prior to seeking Board of Trustees approval for construction; and

WHEREAS in order to advance a strategically important project, university leadership has approved an exception to the University Debt Policy for the Interdisciplinary Health Sciences Center based on a review of the timing of funding availability and available expense control options; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

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WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby acknowledges the exception to the University Debt Policy in support of the Interdisciplinary Health Sciences Center project; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2020-15

BETWEEN THE OHIO STATE UNIVERSITY AND THE HEATH-NEWARK-LICKING COUNTY PORT AUTHORITY

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the Heath-Newark-Licking County Port Authority, to document the value and permit the release of funds appropriated in the State Capital Bill for the redevelopment of the Port Authority-owned facilities of the Air Force Primary Standards Laboratory (AFPSL) and its Mass Lab Facility, located at 801 Irving Wick Dr W, Heath, OH 43056, is proposed.

WHEREAS The Ohio State University was allocated \$250,000 in the 2019 State Capital Bill that is specifically designated for use by the Heath-Newark-Licking County Port Authority; and

WHEREAS The Heath-Newark-Licking County Port Authority will utilize the funds for the renovation of the Mass Lab Facility, located in Heath, OH; and

WHEREAS The Ohio State University has an opportunity to expand its partnerships and activities with the Heath-Newark-Licking County Port Authority, and would benefit from having the renovated Mass Lab facilities included in these activities to support a variety of student programs, including an annual exhibition and briefing; and

WHEREAS the Heath-Newark-Licking County Port Authority commits to including the renovated Mass Lab as part of an annual student exhibition; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the AFPSL for the term of the agreement; and

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WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the Heath-Newark-Licking County Port Authority only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Heath-Newark-Licking County Port Authority space will promote the university's mission to educate students through a comprehensive array of distinguished academic programs and to create, transfer and preserve knowledge in the disciplines of engineering and architecture for the purpose of enhancing economic competitiveness regionally, nationally and globally; and

WHEREAS before the state capital appropriation may be released to the Heath-Newark-Licking County Port Authority, the Ohio Department of Higher Education requires that a JUA between the university and the Heath-Newark-Licking County Port Authority be signed to document the value of the appropriation to Ohio State and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

**APPROVAL FOR GROUND LEASE
OF UNIMPROVED REAL PROPERTY**

Resolution No. 2020-16

SOUTH ORCHARD DRIVE
APPLE CREEK, WAYNE COUNTY, OH

Synopsis: Authorization is requested to ground lease approximately 2-4 acres of unimproved real property located on South Orchard Drive, Apple Creek, Wayne County, Ohio.

WHEREAS pursuant to Ohio Revised Code, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university, not required nor to be required for use of the university, to a developer; and

WHEREAS under Resolution Number 2019-10 the Board of Trustees approved a ground lease of 2-3 acres on Applesauce Lane, Apple Creek, Ohio for a 14,000-15,500 square foot commercial facility to Certified Angus Beef® and since the Board of Trustees' approval, the project scope experienced minor changes that require additional Board of Trustees approval; and

WHEREAS the site location has shifted from Applesauce Lane to South Orchard Drive, Apple Creek, Ohio, the site size has enlarged from 2-3 acres to 2-4 acres, and the facility

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will now be comprised of two buildings of 7,000-8,000 square feet each as opposed to a single 14,000-15,500 square foot facility; and
WHEREAS it has been recommended by the Office of Planning, Architecture and Real Estate, in coordination with the College of Food, Agricultural, and Environmental Sciences, that the university enter into a lease:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the lease of the property and to negotiate terms and conditions deemed to be in the best interest of the university and in accordance with Ohio law.

(See Appendix XXX for background information, page XXX)

**AUTHORIZATION TO ENTER INTO A LONG-TERM LEASE
AND PURCHASE OPTION**

Resolution No. 2020-17

15th AVENUE AND HIGH STREET (BUILDING A)
COLUMBUS, OHIO

Synopsis: Authorization to negotiate and enter into a lease agreement providing for the construction and occupancy of a five-story building to be located between 15th and 16th Avenues along High Street as part of the planned new 15 + High development, is proposed.

WHEREAS Campus Partners for Urban Community Redevelopment (Campus Partners), an affiliate of The Ohio State University (OSU), owns the desired site through Redstone Realty Company, LLC (Redstone), a wholly owned subsidiary of Campus Partners, and shall construct the office facility; and

WHEREAS the university, through its Office of Advancement, will occupy floors three through five with an option to lease the second floor of the building constructed on the site through a 30-year lease with Redstone; and

WHEREAS Advancement has determined that this site and the proposed building meet the objectives and requirements of the Advancement strategic plan, and funds necessary to meet the university's obligations under the agreements will be provided through Advancement:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes that the President and/or Senior Vice President for Business and Finance be authorized to enter into a lease providing for the construction and occupancy of a five-story building located between 15th and 16th Avenues along High Street in Columbus, Ohio, as part of the planned new 15 + High development, on such terms and conditions as deemed to be in the best interest of the university, which shall include an option to purchase the site and building, subject to board approval and other conditions.

August 30, 2019, Board of Trustees meeting

(See Appendix XXX for background information, page XXX)

**AUTHORIZATION TO ENTER INTO A LONG-TERM LEASE
AND PURCHASE OPTION**

Resolution No. 2020-18

15th AVENUE AND HIGH STREET (BUILDING B)
COLUMBUS, OHIO

Synopsis: Authorization to negotiate and enter into a lease agreement providing for the construction and occupancy of a five-story building to be located at the corner of 15th Avenue and High Street as part of the planned new 15 + High development.

WHEREAS Campus Partners for Urban Community Redevelopment (Campus Partners), an affiliate of The Ohio State University (OSU), owns the desired site through Redstone Realty Company, LLC (Redstone), a wholly owned subsidiary of Campus Partners, and shall construct the office facility; and

WHEREAS the university, through its Office of Human Resources, Office of Legal Affairs, Administration & Planning and Business & Finance, will occupy floors two, three, four and five of the building constructed on the site through a 30-year lease with Redstone; and

WHEREAS the university has determined that this site and the proposed building meet the objectives and requirements of the groups planned to occupy the facility, and funds necessary to meet the university's obligations under the agreements will be provided through its Office of Human Resources, Office of Legal Affairs, Office of Administration & Planning and Business & Finance:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes that the President and/or Senior Vice President for Business and Finance be authorized to enter into a lease providing for the construction and occupancy of a five-story building located at the corner of 15th Avenue and High Street in Columbus, Ohio as part of the planned, new 15 + High development, on such terms and conditions as deemed to be in the best interest of the university, which shall include an option to purchase the site and building, subject to board approval and other conditions.

(See Appendix XXX for background information, page XXX)

PERSONNEL ACTIONS

Resolution No. 2020-19

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the May 31, 2019, meeting of the board, including the following appointments and contract renewals:

Appointments

Name: Jessica A. Eveland
Title: Secretary
Unit: Board of Trustees
Term: May 1, 2019

Name: William Farrar
Title: CEO of The James Cancer Hospital and Solove Research Institute
Unit: Wexner Medical Center
Term: September 1, 2019

**APPROVAL OF FISCAL YEAR 2020
PRESIDENTIAL GOALS**

Resolution No. 2020-20

Synopsis: Approval of the attached presidential goals for fiscal year 2020, is proposed.

WHEREAS under the terms of President Michael V. Drake's letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president's goals and objectives; and

WHEREAS in order to establish these goals and objectives, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals and objectives will serve as the basis to evaluate the president during his review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals and objectives which set forth five areas of focus: Time and Change Strategic Plan, Student and Faculty Success, National Impact, the Campus Environment, and Leadership and Talent. All will continue to move the university forward as a leading national flagship public research university in the 21st century.

(See Appendix XXX for background information, page XXX)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2020-21

Synopsis: Approval of the University Foundation Report as of June 30, 2019, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair fund: the Dr. Lee E. Shackelford Chair Fund in Psychiatry and Behavioral Health; two (2) endowed professorships: the Olga Jonasson, MD Professorship in Surgery, and the Rheumatology and Immunology Professorship; four (4) endowed scholarships as part of the Joseph A. Alutto Global Leadership Initiative; and twenty-nine (29) additional named endowed funds; and (ii) the revision of twenty (20) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2019.

(See Appendix XXX for background information, page XXX)

NAMING OF THE WANDELL FAMILY PLAYERS' SUITE

Resolution No. 2020-22

IN THE DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming the dining space and players' lounge of the Woody Hayes Athletic Center, located on The Ohio State University Columbus campus at 535 Irving Schottenstein Drive, as the Wandell Family Players' Suite, is proposed.

WHEREAS the renovation of the Woody Hayes Athletic Center includes a new recovery room that will facilitate health and recovery post-practice and competition; and

WHEREAS the renovation of the Woody Hayes Athletic Center includes the addition of a production kitchen that will feed the entire football team and eliminate cost inefficiencies and the need for catering; and

WHEREAS the renovated and expanded dining space and players' lounge will provide the football program with the adequate space necessary for the entire team to dine together and gather as collective group; and

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WHEREAS Deborah and Keith Wandell have provided significant contributions to the Department of Athletics to support the football program and the student-athletes who train and rehabilitate in the Woody Hayes Athletic Complex; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Deborah and Keith Wandell's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned dining space and players' lounge be named the Wandell Family Players' Suite.

NAMING OF THE AUER TENNIS COMPLEX

Resolution No. 2020-23

IN THE DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming the tennis complex that encompasses the Ty Tucker Tennis Center (indoor) and the Stickney Tennis Center (outdoor), located within the Athletics District on The Ohio State University Columbus campus, as the Auer Tennis Complex, is proposed.

WHEREAS the tennis complex will provide the men's and women's tennis programs with both an indoor and outdoor state-of-the-art practice and competition facility, offices and other spaces for student-athletes and coaches; and

WHEREAS the tennis complex will allow the Ohio State men's and women's tennis teams to excel in education, recruiting, training and competition, and will result in increased student-athlete success; and

WHEREAS Sheila and John Auer have provided significant contributions to the Department of Athletics to support the men's and women's tennis program and all student-athletes who train and compete in the Athletics District; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Sheila and John Auer's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned tennis complex be named the Auer Tennis Complex.

NAMING OF THE PELOTONIA INSTITUTE FOR IMMUNO-ONCOLOGY

Resolution No. 2020-24

IN THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER

Synopsis: Approval for the naming of the Institute for Immuno-Oncology, is proposed.

WHEREAS The Ohio State University Comprehensive Cancer Center (OSUCCC) aspires to establish a world-class Immuno-Oncology Institute harnessing cutting-edge science to discover cancer breakthroughs; and

WHEREAS the Immuno-Oncology Institute will focus on the areas of cell therapy, immune-genomics, next generation immunotherapy and cancer vaccines; develop new technologies, drugs and intellectual property; and leverage federal, foundation and industry dollars to support innovative efforts; and

WHEREAS philanthropic investment will be used to recruit highly specialized faculty, support and grow investigator-initiated trials, expand facilities and labs, and support general operations of the institute; and

WHEREAS Pelotonia has provided significant contributions to the OSUCCC; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy and the OSUCCC will seek approval of the institute through the University Senate:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Pelotonia's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the immuno-oncology institute be named the Pelotonia Institute for Immuno-Oncology.

NAMING OF SIMON'S

Resolution No. 2020-25

IN THE BLACKWELL INN, FISHER COLLEGE OF BUSINESS

Synopsis: Approval for the naming of the bar and lounge area off the lobby of the Blackwell Inn located at 2110 Tuttle Park Place, is proposed.

WHEREAS the Blackwell Inn offers guestrooms, sophisticated meeting and event centers, and a convenient location close to the city's arts, entertainment, sports and business centers; and

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WHEREAS The Blackwell Inn has provided visitors to the Columbus area with the finest amenities, accommodations and service on the grounds of the Fisher College of Business for more than a decade; and

WHEREAS Denis G. Simon and Denise C. Simon have provided significant contributions to the College of Business; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Denis G. Simon and Denise C. Simon's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned bar and lounge area be named Simon's for the life of the current facility. Should the bar and lounge area cease to exist, the donors will be consulted and presented with an alternative recognition opportunity.

**NAMING OF THE CHERYL & JESSE TYSON
DIVERSITY AND INCLUSION SUITE**

Resolution No. 2020-26

IN FISHER HALL, FISHER COLLEGE OF BUSINESS

Synopsis: Approval for the naming of the Office of Diversity and Inclusion Student Services Suite (Suite 351) in Fisher Hall, located at 2100 Neil Avenue, is proposed.

WHEREAS the Fisher College of Business provides quality student counseling, scholarship opportunities, career support services and tutoring services which meet the needs of diverse undergraduate and graduate students enrolled or intending to enroll in the college; and

WHEREAS the College's Office of Diversity and Inclusion may better provide services and support internally to campus departments and organizations, and externally to corporations, companies and agencies which seek to help all students succeed academically, financially and socially; and

WHEREAS Jesse and Cheryl Tyson have provided significant contributions to the College of Business; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Jesse and Cheryl Tyson's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of

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rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned Office of Diversity and Inclusion Student Services Suite (Suite 351) be named The Cheryl & Jesse Tyson Diversity and Inclusion Suite for the life of the current facility.

**NAMING OF THE BLUE BUFFALO FOUNDATION
INTEGRATED ONCOLOGY SUITE**

Resolution No. 2020-27

**IN THE VETERINARY MEDICAL CENTER
HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS**

Synopsis: Approval for naming of the integrated oncology suite at the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Tharp Street, is proposed.

WHEREAS since 1885 the College of Veterinary Medicine has a comprehensive referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals includes an Integrated Oncology Suite to provide care from specialists in medical, surgical and radiation oncology who work together to provide a comprehensive treatment plan and provide elevated learning opportunities for students and the next generation of veterinary oncologists; and

WHEREAS Blue Buffalo Foundation has provided significant contributions to the College of Veterinary Medicine; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Blue Buffalo Foundation's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the Integrated Oncology Suite (1080) in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals be named the Blue Buffalo Foundation Integrated Oncology Suite for the life of the physical facility

NAMING OF THE DR. JONATHAN DYCE OPERATING ROOM

Resolution No. 2020-28

**IN THE VETERINARY MEDICAL CENTER
HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS**

Synopsis: Approval for naming of an operating room at the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Tharp Street, is proposed.

WHEREAS since 1885 the College of Veterinary Medicine has a comprehensive referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals consists of enriched teaching and learning areas for students and dedicated treatment areas for specialty services, and the collaborative clinical environment will give veterinary students the ability to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the operating rooms within the Veterinary Medical Center allow for patients to have procedures performed and a collaborative clinical environment for veterinary students to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS Cynthia Knight has provided significant contributions to the College of Veterinary Medicine for the new Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Cynthia Knight's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the operating room in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and Clinical Office Building be named the Dr. Jonathan Dyce Operating Room for the life of the physical facility.

NAMING OF INTERNAL SPACES

Resolution No. 2020-29

**IN THE VETERINARY MEDICAL CENTER
HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS**

Synopsis: Approval for naming of spaces in the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Sharp Street, is proposed.

WHEREAS since 1885 the College of Veterinary Medicine has a comprehensive referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals consists of enriched teaching and learning areas for students and dedicated treatment areas for specialty services, and the collaborative clinical environment will give veterinary students the ability to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals includes an Integrated Oncology Suite to provide care from specialists in medical, surgical and radiation oncology who work together to provide a comprehensive treatment plan and provide elevated learning opportunities for students and the next generation of veterinary oncologists; and

WHEREAS the operating rooms within the Veterinary Medical Center allow for patients to have procedures performed and a collaborative clinical environment for veterinary students to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the donors listed below have provided significant contributions to the College of Veterinary Medicine and its facilities:

- Anne and Philip Creek
- Glenn and JoAnna Williams, in honor of their dog Bentley and the wonderful care he received
- Brian Holub
- Blue Buffalo Foundation, in honor of their friend and former employee Joyce Novotny

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WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the internal spaces in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and Clinical Office Building be named the following for the life of the physical facility:

- Creek Surgery Conference Room (1035)
- Bentley Williams Oncology Conference Room (1078)
- Cindie Davis Holub, DVM Operating Room (1066F)
- Brian Holub, DVM and Cindie Davis Holub, DVM Faculty Office (133)
- Joyce Novotny Feline Waiting Area (A106)

**NAMING OF MARS G. FONTANA LABORATORIES
AND INTERNAL SPACES**

Resolution No. 2020-30

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval for the administrative namings of the renovated and expanded building known as Fontana Laboratories located at 116 W. 19th Avenue, and spaces within it, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS Dr. Mars. G. Fontana culminated 30 years of professional activity at The Ohio State University as chair of the Department of Metallurgical Engineering from 1948-1975 and served as director of the department's Corrosion Center, and the Board of Trustees approved the naming of the current Fontana Laboratories building in his honor in 1981; and

WHEREAS the College of Engineering desires to continue the recognition of Dr. Fontana and other past leaders and supporters of the college; and

WHEREAS these namings have been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the

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physical facility, the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue and the new construction to be attached to the current Mars G. Fontana Laboratories be named Mars G. Fontana Laboratories; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned internal spaces in the new Mars G. Fontana Laboratories be named the following:

- Herman R. Weed Conference Room (3021)
- Arthur S. Watts Conference Room (2126)
- Richard T. Hart Conference Room (2118)
- Robert M. Nerem Conference Room (3144)
- Edward Orton Jr. Conference Room (4021)
- Charles E. MacQuigg Conference Room (4144)

DISTINGUISHED SERVICE AWARDS

Resolution No. 2020-31

Synopsis: Approval of Distinguished Service Awards to be presented autumn 2019, is proposed.

WHEREAS the President's Cabinet has reviewed and supported the recommendations of the Distinguished Service Awards Committee for Philip (T.K.) Daniel and Katherine (Kitty) Kisker to receive Distinguished Service Awards; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Distinguished Service Awards to be awarded in autumn 2019 as designated above.

(See Appendix XXX for background information, page XXX)

RE-AFFIRMATION OF THE PREFERRED PATHWAY PROGRAM INVOLVING THE OHIO STATE UNIVERSITY AND COLUMBUS STATE COMMUNITY COLLEGE

Resolution No. 2020-32

Synopsis: Re-affirmation of the 2011 agreement between The Ohio State University and Columbus State Community College to support the Preferred Pathway Program collaboration, is proposed.

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WHEREAS in 2011, the boards of trustees of The Ohio State University and Columbus State Community College approved a new collaborative initiative to support a regional strategy to expand access to higher education, increase student attainment and meet the economic advancement goals of Ohio; and

WHEREAS this initiative, called the Preferred Pathway Program, was designed to facilitate improved transitions and a guaranteed path to an Ohio State University baccalaureate degree for qualified students transferring from Columbus State; and

WHEREAS Ohio State and Columbus State now have 82 preferred pathway programs in a variety of disciplines; and

WHEREAS Ohio State remains committed to access, affordability and excellence, which is a pillar of Ohio State's Time and Change strategic plan; and

WHEREAS Columbus State Community College remains committed to student success and the college's strategic plan set a goal to increase the number of Columbus State graduates earning bachelor's degrees through higher education partnerships:

NOW THEREFORE

BE IT RESOLVED, That Board of Trustees of The Ohio State University re-affirms its commitment to the 2011 agreement for the Preferred Pathway Program as a mutually beneficial partnership that supports students and the broader needs of the state of Ohio for an educated workforce and citizenry.

(See Appendix XXX for background information, page XXX)

FACULTY PERSONNEL ACTIONS

Resolution No. 2020-33

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the May 31, 2019, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: HEATHER ALLEN
Title: Professor (Dow Professorship in Chemistry)
College: Arts and Sciences
Term: September 1, 2019 through August 31, 2023

Name: TAMI ANN AUGUSTINE
Title: Associate Professor-Clinical (2019 Alumni Award for Distinguished Teaching)
College: Education and Human Ecology

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Name: *KRYSSTOF BANKIEWICZ
Title: Professor (Gilbert and Kathryn Mitchell Chair)
College: Medicine
Term: March 1, 2019 through February 28, 2023

Name: JACKIE BLOUNT
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Education and Human Ecology

Name: BEAR BRAUMOELLER
Title: Professor (Andrei Baranov and Ratmir Timashev Endowed Chair in Data Analytics)
College: Arts and Sciences
Term: September 1, 2019 through August 31, 2023

Name: ARTHUR BURGHESS
Title: Professor (2019 Distinguished Scholar Award)
College: Medicine

Name: PETER CRAIGMILE
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: JONATHAN EZELL
Title: Professor-Clinical (2019 Alumni Award for Distinguished Teaching)
College: Engineering

Name: LISA FLORMAN
Title: Professor (2019 President and Provost's Award for Distinguished Faculty Service)
College: Arts and Sciences

Name: ELENA FOULIS
Title: Senior Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Arts and Sciences

Name: H. LISLE GIBBS
Title: Professor (2019 Distinguished Scholar Award)
College: Arts and Sciences

Name: GALIT GOLAN
Title: Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Arts and Sciences

Name: DOROTA GREJNER-BRZEZINSKA
Title: Professor (2019 Distinguished Scholar Award)
College: Engineering

Name: CHRISTINE GRIFFIN
Title: Clinical Instructor (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Medicine

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Name: JOHN HORACK
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Engineering

Name: DAVID HORN
Title: Professor (2019 President and Provost's Award for Distinguished Faculty Service)
College: Arts and Sciences

Name: MICHAEL IBBA
Title: Professor (2019 Distinguished Scholar Award)
College: Arts and Sciences

Name: CLAIRE KAMP DUSH
Title: Associate Professor (2019 Alumni Award for Distinguished Teaching)
College: Education and Human Ecology

Name: JANICE KIECOLT-GLASER
Title: Professor (Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: BLAINE LILLY
Title: Professor (2019 President and Provost's Award for Distinguished Faculty Service)
College: Engineering

Name: RAMA MALLAMPALLI
Title: Professor (S. Robert Davis Chair of Medicine)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: GLENN MARTINEZ
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: DANIELLE MARX-SCOURAS
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: PETER MOHLER
Title: Professor (John H. and Mildred C. Lumley Chair in Medicine)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: GREGORY NIXON
Title: Professor-Clinical (2019 Alumni Award for Distinguished Teaching)
College: Optometry

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Name: GEORGIOS PAPACHRISTOU
Title: Professor (Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology)

College: Medicine
Term: August 1, 2019 through July 31, 2023

Name: *JODY PATTERSON
Title: Associate Professor (Roy Lichtenstein Foundation Endowed Chair of Art History)

College: Arts and Sciences
Term: August 1, 2019 through July 31, 2024

Name: CHAD RAPPLEYE
Title: Associate Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: GREG ROSE
Title: Executive Dean, Regional Campuses
Office: Academic Affairs
Term: July 1, 2019 through June 30, 2021

Name: SATYANARAYANA SEETHARAMAN
Title: Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Engineering

Name: THOMAS STEWART
Title: Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Food, Agricultural and Environmental Sciences

Name: NANDINI TRIVEDI
Title: Professor (2019 Distinguished Scholar Award)
College: Arts and Sciences

Name: GUO-LIANG WANG
Title: Professor (2019 Distinguished Scholar Award)
College: Food, Agricultural and Environmental Sciences

Name: SINEAD YARBERRY
Title: Instructor-Practice (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Nursing

*New Hire

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Reappointments

Name: JENNIFER BOGNER
Title: Professor (Bert C. Wiley, MD Chair in Physical Medicine and Rehabilitation)
College: Medicine
Term: October 1, 2019 through September 30, 2023

Name: JANET BOX-STEFFENSMEIER
Title: Professor (Vernal G. Riffe Professorship in Government and Politics)
College: Arts and Sciences
Term: July 1, 2019 through June 30, 2024

Name: JOHN BYRD
Title: Professor (D. Warren Brown Designated Chair in Leukemia Research)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: DANIEL CLINCHOT
Title: Professor (Harry C. and Mary Elizabeth Powelson Professorship of Medicine)
College: Medicine
Term: September 1, 2019 through August 31, 2023

Name: GLENN DAEHN
Title: Professor (Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: July 1, 2019 through June 30, 2024

Name: PHILIP DIAZ
Title: Professor (Battelle Professorship in Inhalation Therapeutics)
College: Medicine
Term: September 1, 2019 through August 30, 2023

Name: JEFFREY FOWLER
Title: Professor (John G. Boutselis, MD Chair in Gynecology)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: RAMESH GANJU
Title: Professor (Ernest Scott, MD Endowed Professorship in Pathology)
College: Medicine
Term: July 1, 2019 through June 30, 2023

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Name: ROGER GODDARD
Title: Professor (Novice G. Fawcett Chair in Educational Administration)
College: Education and Human Ecology
Term: August 18, 2019 through August 17, 2024

Name: PAUL JANSSEN
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology):
College: Medicine
Term: September 1, 2019 through August 31, 2023

Name: SAFDAR KHAN
Title: Associate Professor (Dr. Benjamin R. and Helen Slack Wiltberger Memorial Chair in Orthopaedic Surgery)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: EHUD MENDEL
Title: Professor (Justine Skestos Chair in Minimally Invasive Neurological SpinalSurgery)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: MICHAEL MILLS
Title: Professor (Taine G. McDougal Professorship in Engineering)
College: Engineering
Term: July 1, 2019 through June 30, 2024

Name: JOHN NUSSTEIN
Title: Professor (Dr. William J. Meyers Endowed Chair in Endodontics)
College: Dentistry
Term: July 1, 2019 through June 30, 2024

Name: RAPHAEL POLLOCK
Title: Professor (Kathleen Wellenreiter Klotz Chair in Cancer Research)
College: Medicine
Term: November 1, 2019 through October 31, 2023

Name: VINAY PUDUVALLI
Title: Professor (Sanford and Rife Family Chair in Neuro-Oncology)
College: Medicine
Term: September 1, 2019 through August 31, 2023

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Name: STEVEN RINGEL
Title: Professor (Neal A. Smith Char in Electrical Engineering)
College: Engineering
Term: July 1, 2019 through June 30, 2024

Name: THOMAS RYAN
Title: Professor (John G. and Jeanne Bonnet McCoy Chair in The Ohio State University Heart Center)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: ABHAY SATOSKAR
Title: Professor (University Pathology Services Anatomic Pathology Professorship)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: JAN SCHWAB
Title: Professor (William E. Hunt, MD and Charlotte M. Curtis Chair in Neuroscience)
College: Medicine
Term: February 1, 2019 through January 31, 2023

Name: PETER SHIELDS
Title: Professor (Julius F. Stone Chair in Cancer Research)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: KENNETH YEAGER
Title: Professor (David E. Schuller MD Professorship for Patient Compassion)
College: Medicine
Term: September 1, 2019 through August 31, 2023

Extensions

Name: ANIL MAKHIJA
Title: Dean
College: Fisher College of Business
Term: July 1, 2019 through December 31, 2019

(See Appendix XXX for background information, page XXX)

DISCIPLINARY ACTION OF A UNIVERSITY FACULTY MEMBER

Resolution No. 2020-34

Synopsis: Disciplinary action of a university faculty member, is proposed.

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to remove professors and other employees as necessary; and

WHEREAS pursuant to Faculty Rule 3335-5-04 of the Administrative Code a formal complaint of grave misconduct was brought against Dr. Deborah Mitchell, a Clinical Associate Professor in The Ohio State University Fisher College of Business; and

WHEREAS the complaint was reviewed and investigated at each step of the process set forth in Faculty Rule 3335-5-04; and

WHEREAS the Chair of Dr. Mitchell's department and the Dean of the Fisher College of Business successively reviewed and advanced the complaint in accordance with Faculty Rule 3335-5-04(C) and (D); and

WHEREAS the Fisher College of Business College Investigation Committee investigated the complaint, determined that there was clear and convincing evidence to support a finding of grave misconduct against Dr. Mitchell, and recommended termination of employment based on that finding in accordance with Faculty Rule 3335-5-04(E); and

WHEREAS the Dean of the Fisher College of Business upheld the Committee's recommendation and proposed sanction in accordance with Faculty Rule 3335-5-04(F); and

WHEREAS on appeal from Dr. Mitchell, the Provost reviewed the matter and upheld the Dean's decision and sanction in accordance with Faculty Rule 3335-5-04(G); and

WHEREAS on appeal from Dr. Mitchell, the Faculty Hearing Committee selected a faculty panel that held a hearing and thereafter determined that there was clear and convincing evidence to support a finding of grave misconduct against Dr. Mitchell, and recommended termination of employment based on that finding in accordance with Faculty Rule 3335-5-04(H); and

WHEREAS upon receipt of the Faculty Hearing Committee's decision and additional arguments from Dr. Mitchell, University President Michael V. Drake reviewed the matter and recommended termination of employment to the Board of Trustees in accordance with Faculty Rule 3335-5-04(I); and

WHEREAS Dr. Mitchell presented additional arguments to the Board of Trustees in writing in accordance with Faculty Rule 3335-5-04(J); and

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WHEREAS the Board of Trustees, acting through Committee, deliberated based on consideration of the evidence in the record as well as the information provided by Dr. Mitchell in accordance with Faculty Rule 3335-5-04(J):

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that effective August 30, 2019, Dr. Deborah Mitchell's faculty appointment and employment with The Ohio State University be terminated.

(See Appendix XXX for background information, page XXX)

APPROVAL OF FISCAL YEAR 2020 FINANCIAL PLAN

Resolution No. 2020-35

Synopsis: Approval of the financial plan for the fiscal year ending June 30, 2020, is proposed.

WHEREAS the state of Ohio Biennial Budget for state fiscal years 2020 and 2021, including funding levels for state institutions of higher education, was signed into law on July 17, 2019; and

WHEREAS tuition and fee levels for the Columbus and regional campuses for the fiscal year ending June 30, 2020, were approved at the July 10, 2019, Board of Trustees meeting; and

WHEREAS the president now recommends approval of the financial plan for the university for the fiscal year ending June 30, 2020:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's financial plan for the fiscal year ending June 30, 2020, as described in the accompanying Fiscal Year 2020 Financial Plan book and authorizes the president to make expenditures within the projected income.

(See Appendix XXX for background information, page XXX)

AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES

Resolution No. 2020-36

Synopsis: Approval of the attached amendments to the Bylaws of the Ohio State University Board of Trustees, is proposed.

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WHEREAS a comprehensive periodic review of all chapters of the bylaws is a governance best practice; and

WHEREAS the last revisions to the Bylaws of the Ohio State University Board of Trustees took place in May 2019; and

WHEREAS the Board of Trustees desires to update board committee structure and other board practices as described in the Bylaws of the Ohio State University Board of Trustees; and

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the Bylaws of the Ohio State University Board of Trustees.

(See Appendix XXX for background information, page XXX)

Mr. Smucker:

Thank you, President Drake. First, we will hold a separate vote on item No. 4 — Authorization to Enter Into Professional Services and Construction Contracts. Please note that Mr. Fischer and Mr. Von Thaeer have been advised to abstain.

Upon the motion of Mr. Zeiger, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah. Mr. Fischer and Mr. Von Thaeer abstained.

Ms. Eveland:

Motion carries.

Mr. Smucker:

Now we will vote on the remainder of the items listed in the consent agenda.

Upon the motion of Mr. Kaplan, seconded by Dr. Fujita, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mr. Kiggin, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

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Mr. Smucker:

Thank you for everyone's contributions today. The next meeting of the Board of Trustees is Friday, November 22, 2019. If there is no further business, this meeting is adjourned. Thank you again for hosting us at this wonderful facility.

Attest:

Timothy P. Smucker
Chairman

Jessica A. Eveland
Secretary

DRAFT