SUMMARY OF ACTIONS TAKEN

August 28, 2019 - Wexner Medical Center Board Meeting

Voting Members Present:
Leslie H. Wexner
Timothy P. Smucker
Abigail S. Wexner
Cheryl L. Krueger
Hiroyuki Fujita

John W. Zeiger
Janet Porter
Stephen D. Steinour
Robert H. Schottenstein
Cindy Hilsheimer

Michael V. Drake (ex officio)
Harold L. Paz (ex officio)
Bruce A. McPherson (ex officio)
Michael Papadakis (ex officio)

Non-Voting, Ex-Officio Members Present:
K. Craig Kent
L. Arick Forrest
David P. McQuaid
Mark E. Larmore

Andrew M. Thomas
Mary A. Howard
Susan D. Moffat-Bruce
William B. Farrar

Thomas Ryan
Amanda N. Lucas

Members Absent:
Elizabeth O. Seely
W.G. “Jerry” Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 31st meeting on Wednesday, August 28, 2019, in the Ross Auditorium of the Richard M. Ross Heart Hospital. Board Secretary Jessica A. Eveland called the meeting to order at 10:00 a.m.

Item for Action

1. Approval of Minutes: No changes were requested to the May 29, 2019, meeting minutes; therefore, a formal vote was not required and the minutes were considered approved.

Items for Discussion

2. Chancellor’s Report: Dr. Harold L. Paz, Ohio State’s first executive vice president and chancellor for health affairs, introduced a number of new leaders at the medical center and shared impressive highlights related to our academic healthcare enterprise. For the 27th consecutive year, the Wexner Medical Center has been included among U.S. News & World Report’s “Best Hospitals” list. The medical center ranked No. 1 in central Ohio and four of our specialties are nationally ranked, a distinction that only approximately 1 percent of hospitals across the nation receive. Earlier this month, the medical center celebrated its ten-thousandth solid organ transplant — a milestone that has been reached by fewer than 10 percent of the United States’ transplant centers. And Ohio State is the first university in the nation to be featured by the National Academy of Medicine as a role model for wellness and prevention when it comes to the issue of clinician burnout. Also, FY19 was a record-breaking year for research funding at the College of Medicine with more than $268 million in total funding, which is a 29 percent increase over last year.

3. Leading the Way: Opioid Epidemic: Drs. Andy Thomas and Becky Jackson talked at length about the $65.9 million federal HEAL grant the university received in the spring from the National Institutes for Health to address the opioid epidemic. Roughly 130 Americans die every day from opioid overdose as part of this national crisis. As Dr. Jackson said, as a land-grant institution in the heart of one of the states that has been hardest hit by this epidemic, Ohio State has a moral responsibility to step up and work with academic, state and community partners to reduce opioid overdose deaths by 40 percent over the next three years.
Items for Action

4. Resolution No. 2020-05, FY20 Hospitals Plan for Patient Care Services (Wexner Medical Center)

Synopsis: Approval of the annual review of the plan for patient care services for the hospitals at The Ohio State University Wexner Medical Center including University Hospital, Richard M. Ross Heart Hospital, Harding Hospital, East Hospital, and Brain and Spine Hospital, is proposed.

WHEREAS the mission of the Wexner Medical Center is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the plan for inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at The Ohio State University Wexner Medical Center was approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 25, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for The Ohio State University Wexner Medical Center as outlined in the attached Plan for Patient Care Services.

(See Attachment X for background information, page XX)

5. Resolution No. 2020-06, FY20 Hospital Plan for Providing Patient Care Services (James Cancer Hospital)

Synopsis: Approval of the annual review of the plan for providing patient care services for the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, is proposed.

WHEREAS the mission of the Wexner Medical Center and the James Cancer Hospital is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute plan for providing inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James Cancer Hospital and was approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 25, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for providing patient care services for the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute as outlined in the attached Plan for Providing Patient Care Services.

(See Attachment X for background information, page XX)
Items for Action (continued)

6. Resolution No. 2020-07 FY20 Clinical Quality Management, Patient Safety, and Service Plan (Wexner Medical Center)

Synopsis: Approval of the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for The Ohio State University Wexner Medical Center, is proposed.

WHEREAS the mission of the Wexner Medical Center is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the FY20 Clinical Quality Management, Patient Safety, and Service Plan outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for patients of the hospitals and clinics at The Ohio State University Wexner Medical Center; and

WHEREAS the FY20 Clinical Quality Management, Patient Safety, and Service Plan for The Ohio State University Wexner Medical Center was approved by the Quality and Professional Affairs Committee on August 27, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the FY20 Clinical Quality Management, Patient Safety, and Service Plan for The Ohio State University Wexner Medical Center.

(See Attachment X for background information, page XX)

7. Resolution No. 2020-08, FY20 Clinical Quality, Patient Safety and Reliability Plan (James Cancer Hospital)

Synopsis: Approval of the annual review of the clinical quality, patient safety and reliability plan for The Arthur G. James Cancer Hospital, is proposed.

WHEREAS the mission of the Wexner Medical Center and The James Cancer Hospital is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the FY20 Clinical Quality, Patient Safety and Reliability Plan outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the James Cancer Hospital; and

WHEREAS the FY20 Clinical Quality, Patient Safety and Reliability Plan was approved by the Quality and Professional Affairs Committee on August 27, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the FY20 Clinical Quality, Patient Safety and Reliability Plan for the James Cancer Hospital.

(See Attachment X for background information, page XX)
Items for Action (continued)

8. Resolution No. 2020-09, Ratification of Committee Appointments 2019-2020

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for 2019-2020 are as follows:

Quality and Professional Affairs Committee
Cheryl L. Krueger, Chair
Janet Porter, Vice Chair
Harold L. Paz
Bruce A. McPherson
Michael Papadakis
David P. McQuaid
Andrew M. Thomas
David E. Cohn
ELIZABETH SEELY
MINKA SCHOFIELD
AMIT AGRAWAL
Scott A. Holliday
Iahn Gonsenhauser
CHERYL HOYING
Kristopher M. Kipp
Abigail S. Wexner (ex officio)

(See Attachment X for background information, page XX)

Action: Upon the motion of Mr. Zeiger, seconded by Mr. Schottenstein, the board adopted the foregoing motions by unanimous voice vote with the following members present and voting: Mr. Wexner, Mr. Smucker, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Dr. Porter, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Dr. Drake, Dr. Paz, Dr. McPherson and Mr. Papadakis.

Items for Discussion

1. Wexner Medical Center Operations Report: In July, the Joint Commission performed visited the Wexner Medical Center. David McQuaid, CEO of the Ohio State Healthy System and COO of the Wexner Medical Center, shared that the medical center received an excellent report from the commission. He also gave a construction update. Last year, the board approved a $26 million renovation to OSU East Hospital. That project is on track to be completed in 2020, and it will ultimately add another 43 beds to the total count. Additionally, all land acquisitions related to the three beltway ambulatory sites have been finalized. Construction is underway on the site at Hamilton Road, with a planned opening in the summer of 2021; design is underway for the Dublin facility; and design will begin next year for the Delaware County facility.

2. James Cancer Hospital Report: Dr. William B. Farrar, CEO of The James, discussed the success of Pelotonia. The 2019 bike ride took place in August with close to 7,500 riders, 3,300 virtual riders and more than 300 volunteers, and Pelotonia recently announced that its total dollars raised since the organization’s inception has surpassed $200 million. Dr. Farrar also expressed The James’ appreciation for the five-year financial pledge Pelotonia announced last month in support of the Pelotonia Institute for Immuno-Oncology. This $102 million pledge is the largest donation in the cancer center’s history. The new institute will focus exclusively on an innovative area of research that harnesses the body’s immune system to fight cancer and is redefining how cancer is prevented, detected and treated in the United States.

3. Wexner Medical Center Financial Report: Wexner Medical Center CFO Mark Larmore walked the group through the unaudited financial statements for the year ending June 30, 2019. The health system had an excellent year with a bottom line of $342 million. Revenue grew by 9.9 percent and expenses grew by 8.6 percent year over year as well. And when you add in the medical center to those figures, the excess of revenue over expenses exceeded $400 million, so the enterprise continues to grow.
Items for Action

9. Resolution No. 2020-10, Recommend for Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts

NOTE: This item for action contains only the contracts related to the Wexner Medical Center.

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following project:

<table>
<thead>
<tr>
<th></th>
<th>Professional Service Approval Requested</th>
<th>Total Project Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>West Campus Infrastructure</td>
<td>$1.9M</td>
<td>$17.5M</td>
</tr>
</tbody>
</table>

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects:

<table>
<thead>
<tr>
<th></th>
<th>Prof. Serv. Approval Requested</th>
<th>Construction Approval Requested</th>
<th>Total Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dodd Parking Garage</td>
<td>$2.6M</td>
<td>$30.7M</td>
<td>$33.3M</td>
</tr>
<tr>
<td>Interdisciplinary Health Sciences Center</td>
<td>$5.5M</td>
<td>$131.0M</td>
<td>$155.9M</td>
</tr>
<tr>
<td>Martha Morehouse Facility Improvements</td>
<td>$3.4M</td>
<td>$1.7M</td>
<td>TBD</td>
</tr>
</tbody>
</table>

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Attachment X for background information, page XX)

Action: Upon the motion of Ms. Krueger, seconded by Mr. Schottenstein, the board adopted the foregoing motion by majority voice vote with the following members present and voting: Mr. Wexner, Mr. Smucker, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Dr. Porter, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Dr. Drake, Dr. Paz, Dr. McPherson and Mr. Papadakis. Mrs. Wexner abstained.
EXECUTIVE SESSION

It was moved by Mrs. Wexner, and seconded by Dr. Porter, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss quality matters which are required to be kept confidential under Ohio law, to discuss personnel matters concerning the appointment, employment and compensation of public officials, and to discuss the purchase of real property.

A roll call vote was taken and the board unanimously voted to go into executive session, with the following members present and voting: Mr. Wexner, Mr. Smucker, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Dr. Porter, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Dr. Drake, Dr. Paz, Dr. McPheron and Mr. Papadakis.

The board entered executive session at 11:51 a.m. and the board meeting adjourned at 2:25 p.m.