

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND NINETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 4, 2005

The Board of Trustees met at its regular monthly meeting on Friday, February 4, 2005, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Vice Chairperson, Mr. Slane, called the meeting of the Board of Trustees to order on February 4, 2005, at 1:15 p.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Vice Chairperson, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Mr. Slane:

Good afternoon. I would like to call the 1,409th meeting of the Board of Trustees to order. On our agenda today, we will have a report from committee chairpersons and we will be hearing a research update from Senior Vice President Bob McGrath.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I am going to talk about a number of different things that have taken place since we last met in December. It has been a very active two months and a lot of very interesting things have happened over that time period all across the University and in a lot of different areas.

I want to start off by mentioning that I had the privilege and pleasure of listening to the State of the Medical Center Address last week that Dr. Sanfilippo delivered to standing room only audiences in two different auditoria. It was very interesting to hear him talk about who would have thought all of the following things would have happened in the number of years since 2001. Let me just highlight a few of those things because it was such an outstanding list of accomplishments for the University, as well as the Medical Center.

He talked a lot about: the flexibility of the tenure system for the clinical faculty; the removal of the clinical faculty cap; the five times increase in number from a national pool of students applying to our medical school; new departments formed in biomedical informatics and neurological surgery; doubled research funding; renewal of the Comprehensive Cancer Center with the highest NCI rating possible; the fact that the Medical Center is home to over 80% of the "Best Doctors" in Columbus; a new hospital; and now a medical center that ranks in the top tier of academic medical center hospitals.

Those are only a few of the things. I point them out because the accomplishments there, in my mind, mirror the kinds of things that happen all across this campus. It was an outstanding address.

Lots of things have happened on the diversity front. We have had a number of very good lectures in our diversity lecture series. Orlando Taylor, vice provost for Research and dean of the Graduate School at Howard University, talked about the role of or the importance of diversity among the faculty, how critically important it is for our universities, and that it is much more important to the reality of what our universities are about than simply being politically correct. And Rickie Solinger talked to us about the ideas of why women often fall into the position of poverty.

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We also had the President's Council on Women's Issues report on a cohort study that was put together four years ago when an entering class of 40-plus women assistant professors came to the campus. They were studied over a four-year period about the things that make them successful and the things that are distracting to their careers as they go forward toward tenure and promotion. It was a very exciting study carried out by Arnon Reichers and Jill Ellingson in the Fisher College of Business.

A number of the things that they showed are the same things that came out of the study that was done so nicely by Human Resources on the faculty and staff work life environment. It talked about the role of the chairperson as being critically important and other factors to support faculty, like an appropriate and supportive culture, a good workload, spousal/partner positions, child care, and a variety of other things.

Just so that you all know, this month is United Black World Month. If you go on the OSU website, you will see activities going on across campus in every single dimension, from lectures, to musical activities, to cooking exhibits, and to exhibitions of various things in the arts. It's a very exciting month with a lot of things happening.

In the last two months, athletics has been very visible in many ways. The football team had a great performance at the Alamo Bowl. Andy Geiger's retirement is something that is on everyone's mind as the search process is going forward.

One of the things that I think was particularly good was this week Andy and two other colleagues -- Paul Astleford, who is the leader of Experience Columbus, and Dan Doyle, who works with children, particularly internationally in athletics -- put together a presentation at the Columbus Metropolitan Club on the economic impact of athletics in Central Ohio and the Greater Columbus region. The good thing about it is they distributed a wonderful booklet of the economic impact of OSU Athletics, showing \$101 million is spent or earned in Central Ohio and a lot of it stays right here in our community.

The economic part was compelling; it was a very nice booklet that was put together. But Andy's remarks were totally on the values that athletics brings to a community and the values that are behind intercollegiate athletics and athletics as a whole. The interesting part of this -- and Dan Doyle followed up with the same thing -- is that not one question was asked of anybody about the economic impact. All of the questions related to the human values and the good that athletics does. It was a very rewarding and wonderful presentation and I think everyone really enjoyed it.

Obviously, we are doing great in athletics. The women's basketball team is #2 in the nation; men's and women's fencing are #1 in the nation; and men's gymnastics is #1. All of our teams are really doing well.

Faculty have had a number of very good things happening. There is a Faculty Career Enhancement Committee of the University Senate that has been put together to look at part of our Academic Plan. To see how we can not only recruit and retain the best faculty, but how we can develop faculty careers while they are here. Chris Zacher is leading that committee.

Linda Saif has won another award -- an AARP Impact Award, which is given only to 10 honorees in the nation. This is in the nation. It is for people who improve the world that we live in. I think this is extraordinary for one of Ohio State's researchers and, as you know, Linda is at OARDC.

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Valerie Lee has been selected as a YWCA Woman of Achievement for her role as a leader, activist, mentor, scholar, and role model. We have a new dean of Social Work, who will be joining us on July 1 as Tony Tripodi steps down and retires. Dr. Meezan, from the University of Michigan, holds a chair related to children and families, will be joining us.

New facilities have opened. I know Page and Hagerty Halls have been highly touted for the beautiful facilities they are. I understand the Physics faculty have started to move in to the new Physical Sciences Research Building.

Buckeyethon starts tonight and it is a great fundraising event. For those of you who can be there tomorrow between 9:30 and 10:30 am, there will be a special fundraiser for The James Cancer Hospital to honor someone we love dearly at this University, Bill Hall.

The OSU Marching Band was invited as the official representative of the State of Ohio at the Presidential Inaugural Parade. From what I understand from Trustee Davidson, our Ohio party was outstanding and the band was a wonderful addition.

I wanted to say something about research universities. We always talk about the *U.S. News and World Report* as ranking universities. Some of you may know that there is a publication that comes out regularly called the *Center Report* that was put together five years ago for the purpose of measuring and showing improvement in research universities. It has now come out after five years and what they do is put together the nine indicators that suggest how you would measure great universities. Let me tell you what some of those are: total research; total endowment assets; annual giving; members of the National Academy and other prestigious organizations; faculty awards; doctorates earned; postdoctoral fellows; and undergraduate characteristics.

I particularly highlight this because, there are nine criteria and universities are grouped by how many of those nine things there are. Ohio State ranks in the group that has eight out of the nine – very highly marked. Let me tell you who our peer group is: Universities of Florida, Illinois, Minnesota, Texas, Virginia, and Washington. We rank among those starting at the top -- Berkeley is #1 and we are #11. I like that ranking very much. It is based on some very hard data that I think are very valuable.

Our Office of Legal Affairs did something unique that I think is important. It had a special council meeting for 55 attorneys representing 16 law firms all across the state to talk about how lawyers, who we value so much, outside the University work with the University productively. That was a wonderful meeting.

Government Affairs has been very active in working with the legislature – Curt Steiner and Elyn Perrone and their large group have been working one-on-one with legislators. We have had breakfasts, we have had dinners, and Saturday morning we are going to have a special “Slam Dunk” to bring in a number of lobbyists and public affairs people to hear about Ohio State and what Ohio State does for this state.

On campus, we had the Governor’s Summit on Higher Education earlier in December, to talk about the goals that the Governor is espousing for higher education.

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We had faculty and staff honored at a recognition banquet. We had two people who have worked here over 45 years, two people who have worked over 50 years, 351 faculty and staff with 25 years, and, collectively, the people in that room represented 18,040 years of service to The Ohio State University. So it was a great day.

Just so you know, I think many people across the campus should be commended for what they pulled together on very short notice when we thought the Olentangy River might rise and have a flood. It tells you what great mobility a big university has when people think we cannot pull it together fast. The Offices of Public Safety and Business and Finance, the Airport radar, the Center for Mapping, the Offices of Physical Facilities, Transportation, and OIT, and all of the information came together very quickly as to how we might avert a crisis and to plan for the preparation in the future.

NPR was here about a week and a half ago with *Talk of the Nation* broadcast from the Fawcett Center. We had two different hours presented. One was called "Where is the Middle Ground?," in other words, where are we today and where is the middle ground after the election? The second one was about the economy. We had people from Ohio State on both of those panels. It was very exciting to have Neal Conan here and to talk afterwards with Fred Andrie and very nice to be highlighting our campus in a nationwide presentation.

The new Kiplinger fellows are here on campus at the John Glenn Institute. It is very exciting to have these people here representing *The Seattle Times*, *Los Angeles Times*, and *The Times-Union* of Albany, New York. These folks are going to be on campus for six months exploring new topics and working in the public policy arena.

We had a town hall organized with USAC that was web cast for the first time and video streamed into Newark. We had a nice turnout and good response from staff and a lot of interest in what is going on around the campus. We appreciated that opportunity.

Then we welcomed ASIMO, which is really very exciting for this campus. It is Honda's humanoid robot. It was here on campus and was just marvelous. It was 15 years in developing this little guy that you really felt you knew as a human being. It is a little "person" robot that can walk, walk up stairs, dance, throw something, talk, and recognize you, your face, and your voice, and talk back to you. The idea is that this is something in the future that might be able to handle a lot of complexities of life for people who need that. Also, the robot could be something that can go into hazardous sites or go into an environmental disaster and clean it up without risking life to human beings.

I am proud of the campus response to the tsunami crisis; the tsunami relief dinner had 475 attendees. The Tsunami Aid Coalition raised \$31,000. The Knowlton School of Architecture had an event; and the School of Music is going to host a special concert this coming Tuesday at 7:00 p.m. in Weigel Hall. This concert will be a non-ticket event, but donations will be accepted.

Campus again came through with Bucks for Charity, earning over a \$1 million and reaching 101.6 % of our goal.

Let me close with one other thing of interest -- the Martin Luther King breakfast. We celebrated Martin Luther King's birthday on this campus, but the breakfast was downtown and is the largest one in the nation. The

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speaker was the president of Wilberforce University, Dr. Floyd Flake. He gave one of the most moving, inspiring, and dynamic talks I have ever heard. I am delighted to say that Ohio State and Wilberforce University have a nuclear engineering program together for undergraduates. So it was a very wonderful event.

The Top Contributors to the Advancement of Technology (Top CAT) Awards took place a week or so ago. Ohio State came through very nicely at a dinner of about 600 people in the technology community. Honored for the Enterprise of the Year was The Ohio State University Medical Center, and Fred Sanfilippo represented us at that. The Outstanding Woman in Technology was Kay Nelson of Ohio State, and the outstanding technology team of Ohio State's Center for Knowledge Management in the Health Sciences Library won an award. Ohio State can be very proud of the honors received that night.

Those are some of the highlights of what is going on and are some of the exciting ones that really show the impact that this University makes on the community, the state, and the nation overall.

Thank you, Dan.

Mr. Slane:

Thank you for that great report.

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STUDENT RECOGNITION AWARD

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or the community, and/or research accomplishments that have been a credit to the College and the University. This month's recipient is Barbra Teater, who was nominated by Dean Tony Tripodi and the College of Social Work.

Barbra is a Ph.D. candidate at The Ohio State University College of Social Work. She recently completed her written and oral qualifying exams in an exemplary fashion, and has started her dissertation study of housing policy.

In addition to her excellent performance as a student, Barbra has already begun to make her mark as a scholar. While juggling her doctoral work and employment, Barbra has found the time to have four refereed conference presentations accepted, and to lecture extensively on the Section 8 housing program and housing programs for the homeless and mentally disabled. She also has a journal article under review in *The Social Policy Journal* entitled, "Connecting policy to practice: Analyzing the variables of the Section 8 housing program policy process."

Barbra's efforts have benefited not only Ohio State, but she has also made valuable contributions to her community. Among her many extracurricular activities, Barbra is a research evaluator for the Ohio Tobacco Use Prevention and Control Foundation and The Ohio Women's Coalition Smoking Cessation and Prevention Initiative. Additionally, she is a senior medical social worker for the Children's Medical Center in Dayton, Ohio, where she conducts psychosocial assessments and child abuse

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assessments, and provides crisis intervention and community resources to children and families.

Here in support of Barbra are her dean, Tony Tripodi; Ph.D. Program Director Dr. Denise Bronson; and Ph.D. Program Coordinator Jennifer Nakayama. In the words of her associate dean and advisor, Tom Gregoire, "Ms. Teater represents the best of doctoral education at the College of Social Work."

Barbra, I am very pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Ms. Barbra A. Teater:

First of all, I would like to thank the Board of Trustees for this award and Dean Tripodi and the College of Social Work. I feel very honored to be here today. I very much appreciate this award.

As Mr. Endsley stated, I am currently in the proposal stage of my Ph.D. program, hoping to do my dissertation around Section 8 housing and its impact on Section 8 recipients. So that is where I am hoping to go in my next stage of the Ph.D. program.

I would like to say a special thanks to several people today. My advisor, Tom Gregoire, was not able to be here but I wanted to say thank you to him for all of his knowledge, expertise, and time that he devotes to me. I feel very fortunate to work with him.

I also want to thank several people from the Ph.D. program who are here today: Dr. Denise Bronson, our director; and Jennifer Nakayama, our coordinator. They have been very supportive and helpful through this whole Ph.D. process and I really appreciate all the work and dedication that they give to our program.

I also want to thank Drs. Gil Greene and Mo-Yee Lee. I have had the privilege to work for two years now on a research project where they are testing a therapeutic intervention in a community mental health center. I have had an opportunity to expand my knowledge of research and also somewhat motivate me to continue to do research after I finish here, particularly in the field.

Again, thank you to the Board of Trustees and the College of Social Work. I am very honored to represent them today. Thank you.

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COMMITTEE REPORTS

Mr. Slane:

At this time, I would like to call on the committee chairs for their reports and I would like to start with Mr. Borrer, chair of the Academic and Student Affairs Committee. Doug --

Mr. Borrer:

Thank you, Dan. Today we started with a presentation by Dr. Avner Friedman, director of the Mathematical Biosciences Institute. This is a very interesting endeavor and the Institute connects mathematics with biology and medicine. It is the only program of its kind in the nation.

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An example of the type of process development that they are looking at doing is robotic surgery. It is a fascinating use of mathematical equations to transfer visual data and pressure-sensitivities during operations. They are working on how to make that actually work. They also have a joint venture that is funded by Pfizer that measures data about drug toxicity build-ups in the liver during medication treatments.

They are in the third year of a five-year grant and are starting work on an application for additional funding. It certainly appears that that is going to be successful to extend their research.

We also had a Campus Dining Services Update under the direction of Vice President Hall and presented by Bill Schwartz and Thom Stevenson. They reviewed the dramatic changes in our food service operations in the past 10 years. There has been significant expansion of the number of restaurant options, as well as dramatic changes in the quality and variety of food served to students.

We also heard feedback from the Student Trustees and the undergraduate and graduate student government leaders, which was very positive. It sounds as though the students are very much enjoying the change and it has been very well accepted by our student base.

Finally, they have accomplished all of this with an annual savings of almost \$900,000. So they have done a fabulous job of developing this program. Vice President Hall and his group deserve our congratulations.

Next, Provost Snyder presented the following resolutions for the consent agenda: establishment of an Interdisciplinary Master of Arts Degree in East Asian Studies; establishment of three Centers in the OSU Medical Center; naming of the Center for Interdisciplinary Law and Policy Studies; renaming of the William H. Havener Eye Center; renaming of the Division of Agricultural Technologies at ATI; and routine Personnel Actions.

That concludes our committee report.

Mr. Slane:

Thanks, Doug. Dimon --

Mr. McFerson:

For those of us on the Fiscal Affairs Committee, we appreciate these reports, but I have a question, Doug, either for you or for Provost Snyder. Is there a trend moving toward more things being called centers? It appears that the word "center" and "institute" are interchangeable. Are we doing away with the term "College of" and moving to the "Center of"? Would you just dialogue that for a minute or two?

Provost Snyder:

Actually, I would like to call on the University's resident expert on centers and institutes, who is sitting in the audience, and allow him to address that. Vice Provost Randy Smith works with the Council on Academic Affairs and they are the group who see all of these proposals.

Vice Provost William R. Smith:

We use the terms "center" and "institute" interchangeably at the University. The term "center" appears in two ways. One is an academic center. For

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example, the Mathematical Biosciences Institute about which you heard, came up through the system for approval as a formal academic center. There is an elaborate process they have to go through, including approval by the Council on Academic Affairs, the University Senate, and the Board.

But the term “center” sometimes is used throughout the University for other purposes, to pull together research and activities with similarities. What we are now asking you, at least for the record, is to be more well aware of what goes into establishing centers or institutes. So, whenever these things come forward you understand that they have had formal review.

Mr. McFerson:

We won't rename colleges “centers.”

Vice Provost Smith:

No.

Ms. Hendricks:

Or departments? Why wouldn't Biomedical Informatics be a department? Is it because it is smaller than what a department would be?

Vice Provost Smith:

An academic center is typically a collection of faculty members, either inside a college or across colleges, who get together for research or to serve a purpose. An academic center would have a director. The academic departments are those collections of faculty members carrying out this research in the academic center.

Ms. Hendricks:

And then they have budgets.

Vice Provost Smith:

Right. There is a difference. An academic center is really a restricted teaching or service initiative, but faculty do belong to a tenured department or college.

Mr. McFerson:

One can call themselves a center or an institute, you do not care about that. Is that what I heard you say?

Vice Provost Smith:

The University over the last 10 years has tried to make sure that centers or institutes being established are academic centers or institutes.

Mr. McFerson:

I don't know if I know any more than I did.

Mr. Slane:

Anybody else have any more questions? Barbara --

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Provost Snyder:

There are no faculty members who have their tenure initiating units or their tenure homes in centers or institutes. Those must be in schools or departments and then within colleges. The faculty members might work within a center or an institute, but their tenure home is in a department or a school, or in some cases a college – we have six colleges without any departments.

Does that help in terms of where faculty are? But they do come together for these limited purposes and they come together in the form of a center or an institute.

Mr. McFerson:

Thank you.

Mr. Slane:

Yes, Doug --

Mr. Borrer:

I may not have explained this correctly, but may be able to further clarify. This Institute is a combination of professors from the Mathematics Department, the College of Biological Sciences, in the medical area who are coming together in a center to study how they all interrelate. So that would be what created that specific sphere that was presented to us today.

Mr. Slane:

Thanks, Doug. I would like to ask Jo Ann Davidson, chairperson of Fiscal Affairs, to give her report.

Ms. Davidson:

Let me give you just a quick report on a number of informational briefings that we had at the Fiscal Affairs Committee meeting this morning. Some of these are briefings just to make the committee members aware of activities. Others are briefings to give us a heads up on actions that will come before the Board of Trustees at a future Trustees meeting.

We covered the PeopleSoft contract this morning. This is a contract that was entered into before the end of the year which had the advantages of giving us the ability to acquire some software for an improvement for the student information services. At the same time we were able to obtain, as part of that agreement, a reduced cost over a 10-year period of time for our maintenance contracts with PeopleSoft.

We also had a report from Mr. Shkurti about the impact of the recently passed state capital budget which, I believe, was signed today by the Governor. Ohio State had about \$14 million fewer receipts in that capital budget than what had been hoped for and requested. We will have further information come back from Mr. Shkurti later to see how that is going to impact our ongoing construction projects and also construction projects that are waiting in the wings.

There was an update on the discussions on the Lazarus project which you are aware of. As you know, Dr. Holbrook, together with Battelle, has been having ongoing discussions about using a portion of that space in

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conjunction with the efforts of the City of Columbus to actually develop the Lazarus building. It appears that at least an agreement with the College of the Arts for the use of 10,000 square feet may be coming to the Board fairly quickly, because they are down the road looking at how they can do this and they are very excited about that. There may be other opportunities and ongoing discussions that Dr. Holbrook is having as far as some scientific labs and other uses of some space in that building, but nothing will be entered into without it at least coming back to the Board of Trustees.

We also heard an update on the continuing consideration of a management contract for Ohio State to manage the Jack Nicklaus Museum. That is not yet fully put together, but you should be aware of that. When that business plan is worked out, it will come to the Board for approval.

There was an update on a Fisher College of Business proposal for a housing program for their MBA students. There is an opportunity to work with an outside private entity. Again that business plan has not yet been completed, but will come back to the Board for consideration in due time.

There are eight resolutions for action on the Board agenda today coming out of the Fiscal Affairs Committee: 1) approval to Enter into Design, Construction, Design Build, and Construction Management Contracts, for a range of projects that have all been, in earlier stages, approved by this Board; 2) an easement for Columbus Southern Power Company, for an electrical power line in Piketon; 3) an easement to the City of Columbus, for an easement on Cannon Drive; 4) the Long-Term Lease of Space for the WOSU Stations is a 10-year lease for space at COSI, with an opportunity to renew that for another 10 years; 5) Athletic Ticket Prices and Fees for FY 2006, the authority to increase the ticket price for football tickets for this year's season by \$1, but also to keep the golf membership and the greens fees at the same price that we are currently charging; 6) FY 2005 Mid-Year Financial Report – we receive a quarterly financial report, but in the mid-year financial report we do take a resolution through that makes some budget changes, based upon additional income that we have received for different research projects which gives us the authority to actually spend that money; 7) FY 2004 Budget versus Actual Report, how the budget actually compared with our actual income/expenditures; and 9) the Report on University Development.

The Fiscal Affairs Committee reviewed those and are recommending those all to the Board for passage today. Thank you, Mr. Chair.

Mr. Slane:

Thank you. Any questions for Jo Ann? Emily --

Ms. Quick:

With PeopleSoft, did we not want to do a complete overhaul of the student information because we have added on to it so many times that they were afraid it was going to crash or something? Is this just an update? I am a little confused.

Ms. Davidson:

Emily, I think one of the opportunities that came forward with this PeopleSoft offer was that we were already in the process of looking at doing a major overhaul on our student information systems. This opportunity to purchase some software and also get an agreement to reduce our prices on

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maintenance contracts was the reason that we moved ahead to do that, but I will ask Mr. Shkurti if he wants to add anything to that.

Mr. Shkurti:

The current student information system that we have is more than 20 years old and is not a PeopleSoft system. So the thought is to replace it. We were thinking of replacing it down the road with PeopleSoft anyway, but this offer came up so we went ahead and took it. There are still some decisions that need to be made, but the thought is we would totally replace the system and it would be integrated with the other systems at the University.

Ms. Quick:

Is this adding to our software that we already have or just the beginning of the new software?

Mr. Shkurti:

It is two things. It is an update to software that we already have for financial and human resources. It would be a totally new system installation for student information. But student information interacts with financial and human resources.

Ms. Quick:

Okay. Thank you.

Mr. Slane:

Anybody else? Thank you, Jo Ann.

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CONSENT AGENDA

President Karen A. Holbrook:

We are seeking your approval for:

**APPOINTMENTS TO THE UNIVERSITY HOSPITALS BOARD
AND UNIVERSITY HOSPITALS EAST BOARD**

Resolution No. 2005-65

Synopsis: Approval of appointments to the University Hospitals Board and University Hospitals East Board are proposed.

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980; and

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of a University Hospitals East Board:

NOW THEREFORE

BE IT RESOLVED, That Todd B. Barnum and W. G. (Jerry) Jurgensen be appointed as citizen members of the University Hospitals Board for the terms March 1, 2005, through February 29, 2008; and

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BE IT FURTHER RESOLVED, That James Phieffer be appointed as a citizen member of the University Hospitals East Board for the term March 1, 2005, through February 29, 2008.

REAPPOINTMENTS TO OSU HARDING HOSPITAL BOARD

Resolution No. 2005-66

Synopsis: Approval of reappointments to the OSU Harding Hospital Board is proposed.

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of an OSU & Harding Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by The Ohio State University board of trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the university:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as citizen members of the OSU Harding Hospital Board for the following terms:

Peter Frenzer, effective June 1, 2004, through May 31, 2007 (3rd term)

Nancy Jeffrey, effective June 1, 2004, through May 31, 2007 (3rd term)

Mark Milligan, effective October 1, 2004, through September 30, 2007 (3rd term)

Donald Scriven, effective April 1, 2005, through March 31, 2008 (3rd term)

**ESTABLISHMENT OF AN INTERDISCIPLINARY MASTER OF ARTS
DEGREE IN EAST ASIAN STUDIES**

Resolution No. 2005-67

Synopsis: Approval of the establishment of an interdisciplinary Master of Arts degree in East Asian Studies is proposed.

WHEREAS East Asia is assuming greater importance in the global economy and in global politics; and

WHEREAS the University's Academic Plan recognizes the significance of globalization to the future of education; and

WHEREAS the East Asian Studies Center brings together the expertise of many faculty to examine diverse issues of East Asian Culture, history, economy, and their relationships with the rest of the world; and

WHEREAS no such program exists in Ohio, while 7 of 9 benchmark institutions offer a program similar to that proposed; and

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WHEREAS this proposal was discussed and approved by the Research and Graduate Council, the reviewing subcommittee, the Council on Academic Affairs, and by the University Senate at its January 13, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of an interdisciplinary Master of Arts degree in East Asian Studies is hereby approved, effective upon the approval of the Ohio Board of Regents.

ESTABLISHMENT OF CENTERS IN THE OSU MEDICAL CENTER

Resolution No. 2005-68

Synopsis: Establishment of Centers in the OSU Medical Center is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS the College of Medicine and Public Health has informed the Office of Academic Affairs of three proposals to use the term "center" within the OSU Medical Center for better coordination of selected activities – "Comprehensive Wound Center"; "Spine Center"; and "Comprehensive Transplant Center"; and

WHEREAS should such centers be transformed into "academic" centers as defined in faculty rule 3335-3-36 (A), then a formal proposal for each would need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS on January 19, 2005, the Council on Academic Affairs reviewed these proposals and has no objects to the OSU Medical Center using the term "center" for the abovementioned units:

NOW THEREFORE

BE IT RESOLVED, That the "Comprehensive Wound Center," the "Spine Center," and the "Comprehensive Transplant Center," within the OSU Medical Center, be established, effective immediately.

NAMING OF THE CENTER FOR INTERDISCIPLINARY LAW AND POLICY STUDIES

Resolution No. 2005-69

Synopsis: Naming of the Center for Interdisciplinary Law and Policy Studies is proposed.

WHEREAS the center was previously operated as the Center for Law, Policy and Social Sciences and is now being formally named the Center for Interdisciplinary Law and Policy Studies; and

WHEREAS the Center's core mission is to serve as a catalyst for the intellectual exchange and collaboration between the Moritz College of Law faculty and students, and faculty and students from other colleges throughout the University, who are doing law-relevant work; and

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WHEREAS the pertinent academic units support the naming and the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on January 5, 2005:

NOW THEREFORE

BE IT RESOLVED, That the center for Law, Policy and Social Science be formally named the "Center for Interdisciplinary Law and Policy Studies," effective immediately.

**RENAMING OF THE WILLIAM H. HAVENER
EYE CENTER**

Resolution No. 2005-70

Synopsis: Renaming of The William H. Havener Eye Center the "William H. Havener Eye Institute," is proposed.

WHEREAS the Department of Ophthalmology requests that The William H. Havener Eye Center be renamed the William H. Havener Eye Institute; and

WHEREAS the new name will more accurately convey the three-fold mission of clinical care, research, and teaching and align this Institute with those at other institutions; and

WHEREAS the University does not distinguish between the terms center and institute; and

WHEREAS the proposed name change has the support of the College of Medicine and Public Health; and

WHEREAS the proposed name change was approved by the Council on Academic Affairs at its meeting on October 20, 2004:

NOW THEREFORE

BE IT RESOLVED, That The William H. Havener Eye Center be renamed the "William H. Havener Eye Institute," effective immediately.

**RENAMING OF THE DIVISION OF AGRICULTURAL
TECHNOLOGIES AT ATI**

Resolution No. 2005-71

Synopsis: Renaming of the Division of Agricultural Technologies the "Division of Agricultural and Engineering Technologies," at ATI, is proposed.

WHEREAS the administration and the faculty at the Agricultural Technical Institute recommend that the Division of Agricultural Technologies be renamed the Division of Agricultural and Engineering Technologies; and

WHEREAS the proposed name change will better reflect and recognize the programs that it includes; and

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WHEREAS the proposal has the support of the College of Food, Agricultural and Environmental Sciences; and

WHEREAS the proposal was approved by the Council on Academic Affairs at its meeting on October 20, 2004:

NOW THEREFORE

BE IT RESOLVED, That the Division of Agricultural Technologies be renamed the "Division of Agricultural and Engineering Technologies," effective immediately.

HONORARY DEGREES

Resolution No. 2005-72

Synopsis: The awarding of honorary degrees to Glen H. Elder and Jerome I. Friedman are recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Glen H. Elder	Doctor of Science
Jerome I. Friedman	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2005-73

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 3, 2004 meeting of the Board, including the following Appointments, Concurrent Appointment, Appointments/Reappointments of Chairpersons and Directors, Leave of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, and Promotion and Tenure, as detailed in the University Budget, be approved.

Appointments

Name: DEBORAH A. BALLAM
Title: Associate Provost for Women's Policy Initiatives and
Director of The Women's Place
Office: Academic Affairs
Effective: January 1, 2005
Concurrent
Appointment: Professor, Department of Finance

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Name: RAJESH BALKRISHNAN
Title: Associate Professor (Merrell Dow Professorship in
Pharmaceutical Administration)
College/School: Pharmacy/Public Health
Effective: January 1, 2005
Present Position: Associate Professor of Management and Policy
Sciences, University of Texas School of Public
Health

Name: RONALD M. FERGUSON
Title: Executive Director
Center: Comprehensive Transplant Center (CTC)
Term: February 4, 2005, through February 3, 2009
Present Position: Professor and Chief, Division of Transplant Surgery and
Professor, Department of Veterinary Clinical Sciences

Name: ANIL K. MAKHIJA
Title: Professor (David A. Rismiller Professorship in Finance)
College: The Max M. Fisher College of Business
Term: February 1, 2005, through January 31, 2010

Name: WILLIAM MEEZAN
Titles: Dean/Professor
College: Social Work
Term: July 1, 2005, through June 30, 2010
Present Position: The Marion Elizabeth Blue Professor of Children and
Families, School of Social Work, University of Michigan

Name: MICHAEL J. MILLS
Title: Professor (Taine G. McDougal Professorship in
Engineering)
College: Engineering
Term: July 1, 2004, through June 30, 2009

Name: MARY LYNN READEY
Title: Deputy General Counsel
Office: Legal Affairs
Effective: February 28, 2005
Present Position: Executive Director, Ohio School Facilities Commission

Name: W. MICHAEL SHERMAN
Title: Vice Provost for Academic Administration
Office: Academic Affairs
Effective: January 10, 2005
Concurrent
Appointment: Professor, School of Physical Activity and Educational
Services

Concurrent Appointment

Name: CAROLE A. ANDERSON
Titles: Vice Provost for Academic Policy and Faculty Resources/
Interim Vice Provost for Graduate Studies and Interim
Dean
Office/School: Academic Affairs/Graduate School
Effective: January 10, 2005/April 1, 2005
Present Position: Vice Provost for Academic Administration

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Appointments of Chairs and Directors

MEYER J. BENZAKEIN, Aerospace Engineering, effective January 1, 2005, through June 30, 2008.

DANIEL FRANK, Melton Center for Jewish Studies, effective October 1, 2005, through September 30, 2009.

C. MAGBAILY FYLE,* African-American and African Studies, effective October 1, 2005, through December 31, 2005.

RICHARD F. GREEN, Center for Medieval and Renaissance Studies, effective October 1, 2005, through September 30, 2009.

DOROTHY P. NOYES, Center for Folklore Studies, effective October 1, 2005, through September 30, 2009.

DONNA L. PASTORE,** School of Physical Activity and Educational Services, effective January 18, 2005, through December 31, 2006.

NAWAL K. TANEJA, Aviation, effective January 1, 2005, through June 30, 2006.

*Acting

**Interim

Reappointment of Chair and Directors

JOSEPH J. BRANIN, University Libraries, effective January 1, 2005, through December 31, 2010.

KENNETH W. GOINGS, Department of African-American and African Studies, effective October 1, 2005, through September 30, 2009.

W. BERRY LYONS, Byrd Polar Research Center, effective December 15, 2004, through December 14, 2008.

Leave of Absence Without Salary

JAMES T. DALTON, Professor, College of Pharmacy, effective January 1, 2005, through December 31, 2006, to assume the temporary role of Director of Drug Discovery at GTx, Inc., Memphis, TN.

Professional Improvement Leaves

RICHARD J. LUNDMAN, Professor, Department of Sociology, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

PAMELA M. PAXTON, Associate Professor, Department of Sociology, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

VINCENT J. ROSCIGNO, Associate Professor, Department of Sociology, effective Autumn Quarter 2005.

Professional Improvement Leave—Change in Dates

GREGORY N. WASHINGTON, Associate Professor, Department of Mechanical Engineering, change leave from Autumn Quarter 2004 and Winter Quarter 2005, to Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005.

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Emeritus Titles

JOHN M. CASSADY, College of Pharmacy, with the title Professor Emeritus, effective March 1, 2005.

DAVID E. FERNIE, School of Teaching and Learning, with the title Professor Emeritus, effective January 1, 2005.

HAROLD J. MOELLERING, Department of Geography, with the title Professor Emeritus, effective January 1, 2005.

RANDALL B. RIPLEY, Department of Political Science, with the title Professor Emeritus, effective July 1, 2005.

GEORGE S. SERIF, Department of Biochemistry, with the title Professor Emeritus, effective January 1, 2005.

KATHERINE W. L. VIG, College of Dentistry (Orthodontics), with the title Professor Emeritus, effective July 1, 2005.

DONALD J. MCFEETERS, Ohio State University Extension, with the title Assistant Professor Emeritus, effective March 1, 2005.

DAVID P. MILLER, Ohio State University Extension, with the title Assistant Professor Emeritus, effective January 1, 2005.

Promotion and Tenure

COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Slater, Brian K., School of Natural Resources - effective 2/1/05

RESOLUTIONS IN MEMORIAM

Resolution No. 2005-74

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

William C. Dew

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 9, 2004, of Dr. William Calland Dew, College Secretary Emeritus in the College of Dentistry.

A native of Belle Valley, Ohio, his family moved to Barnsville, Ohio, where he completed his high school education and gained the distinction of being its first Eagle Scout. After graduation in 1935, he attended Oberlin College and later The Ohio State University. He entered the College of Dentistry in September 1937 and graduated at the top of his class in 1941. He holds the distinction of being the first recipient of the Ohio Dental Association's Callahan Student Award.

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After graduation, Dr. Dew was selected for an internship in the College and the following year he joined the faculty as an instructor in prosthetics. In 1943, he taught the College's first course in dental materials. In 1944, he was raised in rank to assistant professor and four years later to associate professor. During the 1950s, he taught the course in oral diagnosis.

In 1959, Dr. Dew was appointed secretary of the College and the following year he was promoted to professor. In 1964, he was appointed as assistant dean and secretary of the College. Six years later he was elevated to the rank of associate dean, a position he held until his retirement in 1982. During his tenure, he served four deans and over 5,000 students.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. William C. Dew its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

LeRoy E. Johnson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 4, 2004, of LeRoy E. Johnson, Professor Emeritus in the Department of Veterinary Clinical Sciences.

Professor Johnson held Doctor of Veterinary Medicine and Master of Science degrees from The Ohio State University. In 1942 he started his nearly 40-year tenure as a professor of surgery in the College of Veterinary Medicine at The Ohio State University. During this time, Professor Johnson wrote and edited numerous articles and textbooks, lectured widely, and held medical patents. His teaching and scholarship interests focused on equine surgery and he treated horses in the Veterinary Hospital as a specialist in equine surgery. He was considered to be an authority on the history of horses during the Civil War. Professor Johnson was an enthusiastic and dedicated educator and veterinarian who expected much, but who was extremely devoted to his students and clients.

Professor Johnson served his profession at the highest level. He was a member of the American College of Veterinary Surgery and he served on various national committees within the veterinary profession. Dr. Johnson achieved a prestigious Mayo Clinic Fellowship for his research work entitled "Studies of Lymphatics."

Dr. LeRoy Johnson was an active member of the University community and served on numerous college committees. Upon his retirement from the Department of Veterinary Clinical Sciences, he was awarded Professor Emeritus status.

On behalf of the University community, the Board of Trustees expresses to the family of Professor LeRoy E. Johnson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul C. Leidheiser

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 24, 2004, of Paul C. Leidheiser, Professor Emeritus in the Ohio State University Extension.

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Professor Leidheiser was born March 11, 1922, in Milan, Ohio. He completed his Bachelor of Science degree in 1948 and his Master of Science degree in 1965, both in agricultural education. He received his Ph.D. degree in 1970 in extension education from The Ohio State University.

Paul began his Extension career in Ohio in June 1949 as the associate county agent in Sandusky County. In 1955 he transferred to the county agriculture agent position in Lorain County. He was promoted to district supervisor for the Wooster Area Center in 1964 and, in 1970, was appointed personnel leader for the Extension Service. He held this position until his retirement in 1980.

Dr. Leidheiser's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. In his early career, he was instrumental in developing educational programs on fruit and vegetable marketing and assisted in the formation of a marketing cooperative. He provided leadership in gaining county financial support for the third Extension agent position in many of the Northeast Ohio counties. As personnel leader, Paul conducted numerous in-service educational meetings throughout the state on insurance and retirement programs for Extension employees and their spouses.

At the time of his retirement, 218 of approximately 270 current county agents had been employed during the time period that he had given leadership to Extension personnel. He received many distinguished service awards during his career with Extension. These awards were given by the National Association of County Agricultural Agents, the Cleveland Farmers Club, the Lorain County Regional Planning Commission, and the Erie County 4-H Camp. Paul was a member of Gamma Sigma Delta and Epsilon Sigma Phi as well as a member of The Ohio State University College of Agriculture, Home Economics, and Natural Resources Alumni Association.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Paul C. Leidheiser its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Joseph P. McKerns

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 23, 2004, of Joseph P. McKerns, Associate Professor in the School of Communication.

Professor McKerns earned a Bachelor of Arts degree from the University of Notre Dame in American studies and communication arts in 1972, the Master of Arts degree in journalism at The Ohio State University in 1973, and the Ph.D. degree in mass communications at the University of Minnesota in 1979. From 1973-87, he taught at seven universities, including the University of Maryland-College Park and the University of Tennessee-Knoxville. He came to The Ohio State University in 1987.

He was a journalism historian who wrote dozens of articles, book chapters, and papers on journalism and press issues in 18th-, 19th- and 20th-century America. Using innovative research approaches, he wrote often about the role that mainstream media played in curbing the power of racial and other minority groups. He is best known for editing the Biographical Dictionary of American Journalism, a standard reference in the field since 1989.

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On October 21, 2004, Professor McKerns won the Sidney Kobre Award from the American Journalism Historians Association for a professional life of "...energy, dedication and intelligence devoted to the unselfish pursuit of truth and knowledge." Professor McKerns was a co-founder, past president, and active member of that organization. At OSU, he directed many dissertations and theses, and was active in numerous scholarly groups and with their publications. He led and served on many committees at both the university and school levels.

Professor McKerns won awards at OSU and other universities for his inspirational teaching in graduate seminars and undergraduate courses.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Joseph P. McKerns its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jeanne E. Orr

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 21, 2004, of Jeanne E. Orr, Associate Professor Emeritus in the School of Teaching and Learning.

Professor Orr held a Bachelor of Education degree, a Master of Education degree, and a Doctor of Philosophy degree in education from The Ohio State University. Dr. Orr was a professor of art education in the College of Education and taught there for almost 40 years. She had the wonderful experience of teaching for many years at the University School – an experimental K-12 program, located in Ramseyer Hall. When Professor Orr left the University School, she joined the faculty of Early and Middle Childhood Education in the College of Education.

During her years of teaching at the University School, she developed lifelong friends from her colleagues and students. Their lives were often changed by her ability to instill in them how to find and celebrate creativity within and in others. In addition to teaching, other loves in her life were art, gardening, theatre, literature, and bird watching, and New York City with its many art galleries was a favorite trip for her. Many times this included taking a group of University School students to select galleries.

Professor Orr was a longtime resident of Upper Arlington and member of the First Community Church. She was also a member of Delta Delta Delta Sorority; Pi Lambda Theta Chimes; and Mortar Board.

On behalf of the University community, the Board of Trustees expresses to the friends of Professor Jeanne E. Orr its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her friends as an expression of the Board's heartfelt sympathy.

Muttaiya Sundaralingam

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 26, 2004, of Muttaiya Sundaralingam, Professor Emeritus in the Department of Chemistry, and his wife, Indrani, in Trincomalee, Sri Lanka.

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Professor Sundaralingam, known as Sunda, was born in Taiping, Malaysia, on September 21, 1931. He attended King Edward VII School in Taiping (1939-1948), Kokuvil Hindu College (1949-1951) and the University of Ceylon-Colombo (1952-1956). In 1959 at the age of 26, he ventured to the United States to further his education. Within three years, he obtained a Ph.D. degree in chemistry in the field of crystallography with G. A. Jeffrey at the University of Pittsburgh.

Professor Sundaralingam had true greatness. His love for his family and friends were exemplified in many ways. After establishing himself in the United States, he helped sponsor many family and friends to come to America.

After a postdoctoral period with Lyle H. Jensen in the Department of Anatomy, School of Medicine, University of Washington, Seattle, he was appointed as a research instructor in the Department of Biological Structure at the same school. He then held the following positions: research associate in Molecular Biology, Children's Cancer Research Foundation, Children's Hospital Medical Center, Boston, and research associate in Biophysics (honorary), Harvard University Medical School, Boston; associate professor, Department of Chemistry, Case Western Reserve University, Cleveland; visiting professor, University of Sao Paulo, San Carlos, Brazil; chairman, Biophysics Ph.D. Program, University of Wisconsin, Madison; Steenhock Professor of Biomolecular Structure, University of Wisconsin, Madison; professor and director of Biological Crystallography, Department of Biochemistry, University of Wisconsin, Madison; and Ohio Eminent Scholar in Macromolecular Structure Determination, professor, Departments of Chemistry and Biochemistry, and director, Biological Macromolecular Structure Center, The Ohio State University, Columbus, a position from which he recently retired.

Among his honors are a John Simon Guggenheim Foundation Fellowship, Oxford, 1975-1976; and University of Pittsburgh Alumni Distinguished Achievement Award, 1986. He was among the top 300 of the 1,000 most cited scientists for work published from 1965-1978.

Professor Sundaralingam had an abiding interest in the stereochemistry of nucleotides and nucleic acids, the blueprint of life. This had implications for the structural principles governing the folding of nucleic acids, about which little was known at the time. Based on crystallographic studies of nucleotides and molecular modeling, Professor Sundaralingam built a unified view of the structural principles dictating nucleic acid conformations. He identified the critical role played by the sugar moiety in determining the conformation of the nucleotide repeating unit and, ultimately, the sugar-phosphate backbone of nucleic acids. The principles developed have been borne out in practice time and again in subsequent work done in Professor Sundaralingam's laboratory and by scores of other scientists worldwide. They are oft cited in the literature and in textbooks of biochemistry and biophysics.

On behalf of the University community, the Board of Trustees expresses to the family of Professor and Mrs. Muttaiya Sundaralingam its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to their family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2005-75

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 2004 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 2004 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2005-76

Synopsis: The report on the receipt of gifts and the summary for December 2004 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Marie Clay Endowed Chair in Reading Recovery® and Early Literacy and The Thekla R. and Donald B. Shackelford Professorship in Canine Medicine; and

WHEREAS this report includes the establishment of nineteen (19) new named endowed funds and the amendment of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 2004 be approved.

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TOTAL UNIVERSITY PRIVATE SUPPORT

July through December
2004 Compared to 2003

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2004</u>	<u>2003</u>	<u>% Change</u>	<u>2004</u>	<u>2003</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	33,104	32,695	1	\$14,789,489	\$15,860,748	(7) ^A
Alumni (From Bequests)	<u>37</u>	<u>33</u>	12	<u>12,624,766</u>	<u>8,328,691</u>	52 ^B
Alumni Total	33,141	32,728	1	\$27,414,255	\$24,189,439	13
Non-Alumni						
(Current Giving)	24,053	23,134	4	\$9,570,173	\$15,503,469	(38) ^C
Non-Alumni						
(From Bequests)	<u>23</u>	<u>29</u>	(21) ^D	<u>6,534,456</u>	<u>8,205,308</u>	(20) ^D
Non-Alumni Total	24,076	23,163	4	\$16,104,628	\$23,708,777	(32)
Individual Total	57,217	55,891	2	\$43,518,883	\$47,898,216	(9)
Corporations/Corp/ Foundations	2,264	2,200	3	\$18,835,718	\$19,483,449	(3) ^E
Private Foundations	310	306	1	\$16,104,616	\$10,459,231	54 ^F
Associations & Other Organizations	<u>814</u>	<u>973</u>	(16) ^G	<u>\$1,671,640</u>	<u>\$3,328,705</u>	(50) ^G
Total	60,605	59,370	2	\$80,130,858**	\$81,169,601	(1)

**New national reporting standards require that irrevocable trusts be counted at present value. If counted at face value as in July-December 2003, the total would be \$81,169,865 (.03% increase).

NOTES:

- A Individual alumni current giving is down 7% due to \$1.2M gift of securities in December 2003 from Elizabeth Ross.
- B Individual alumni bequest receipts are up 52% due to several large bequest payments including:
 - \$7.7M in July from Carl and Grace Baldwin to Ophthalmology Research,
 - \$1.5M in August from Martha O'Hara Schoenlaub to the Cancer Hospital, and
 - \$1.5M in September from Wilma H. Schiermeier to the Wetland Complex.
- C Individual non-alumni giving is down 38% due to \$6.8M gift of property in September 2003 from Mae McCorkle to Athletics.
- D Individual non-alumni bequest receipts are down 20% due to \$4.9M in December 2003 from Albert J. Phipps to The Al and Martha Phipps Golf Course Fund.
- E Corporation giving down 3% mainly due to decreased gift volume in December 2004 compared to December 2003; 92 gifts over \$10K in December 2004, compared with 124 gifts over \$10K in December 2003.
- F Private foundation giving is up 54% due to \$6M in October 2004 from the Max Fisher Foundations for FCOB.
- G Associations and other organizations giving is down 50% mainly due to decreased gift volume; 45 gifts over \$10K in 2004 compared with 57 gifts over \$10K in 2003.

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GIFT RECEIPTS BY PURPOSE

	Dollars July through December 2004 Compared to 2003		
	<u>2004</u>	<u>2003</u>	<u>% Change</u>
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$23,325,020	\$28,177,437	(17) ^A
Faculty Support	\$7,737,563	\$6,717,137	15 ^B
Program Support	\$35,800,573	\$31,264,023	15 ^C
Student Financial Aid	\$9,684,540	\$8,758,766	11 ^D
Unrestricted-Colleges/Departments	\$3,262,354	\$3,323,909	(2)
Unrestricted-University	<u>\$320,808</u>	<u>\$2,928,329</u>	(89) ^E
Total	\$80,130,858	\$81,169,601	(1)

NOTES:

- A Buildings/equipment is down 17% due to \$1.2M in December 2003 for the Ross Heart Hospital and \$4.9M in December 2003 to The Al and Martha Phipps Golf Course Fund.
- B Faculty support is up 15% due to \$1.5M gift from Jeg's Foundation for the Chair in Cancer Research.
- C Program support is up 15% due to \$19M in bequest receipts in 2004 compared with \$16.5M in 2003.
- D Student financial aid is up 11% due to overall major gift volume; 39 gifts over \$50K in 2004 compared with 30 gifts over \$50K in 2003
- E Unrestricted-university is down 89% due to one bequest receipt for \$2.35M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through December		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$39,501,041	\$24,962,930	58*

*Endowment Additions are up 58% due to:

- \$17.9M in bequest receipts received in 2004 compared with \$12.9M in 2003,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004, and
- \$1.5M gift from Jeg's Foundation for Chair in Cancer Research in December 2004.

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Marie Clay Endowed Chair in Reading Recovery® and Early Literacy (Used to support faculty in Reading Recovery® in the College of Education, and to support the continuation of Reading Recovery® and related literacy projects at OSU; provided by gifts from Reading Recovery® and Early Literacy, Inc.)	\$2,512,001.00

Establishment of Named Endowed Funds

Margaret Herlan Busch Endowed Student Assistance Fund (Used for grants to current OSU students who have serious and immediate financial need; provided by gifts from Eric K. Busch, Myra Busch Goetz, other members of the family and friends of Margaret Herlan Busch, and Student Affairs staff members)	\$32,250.00
The Biological Sciences Alumni Society Scholarship Fund (Used to provide renewable scholarships or awards for undergraduate students majoring in biological sciences; provided by gifts from alumni and supporters of the College of Biological Sciences and its predecessor departments)	\$25,050.00

Change in Name and Description of Named Endowed Fund

From: Hope Strong Journalism Fund
To: Hope Strong Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>	
The Thekla R. and Donald B. Shackelford Professorship in Canine Medicine (Used to provide a professorship for a faculty member in the College of Veterinary Medicine who has distinguished himself/herself in the clinical sciences specifically related to canines; provided by a gift from Thekla R. and Donald B. Shackelford)	\$750,000.00

Establishment of Named Endowed Funds

The Wilma H. Schiermeier Wetland Complex Fund (Used for operating costs of the Schiermeier Wetland Complex, its components and programs; provided by a gift from the estate of Wilma H. Schiermeier) undergraduate or graduate students; provided by a gift from Jack and Rita Spiers)Broughton)	\$1,523,200.84
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The Martin W. and Blanche D. Essex Endowed Fund for Graduate Education in Educational Administration (Used for student and faculty support in graduate education in the area of educational policy and leadership and to create programs in response to the emerging needs in the field to improve public education; provided by gifts from the estates of Dr. Martin and Blanche Essex)	\$1,136,537.00
The Fred Gump Scholarship Fund (Used to provide scholarships to School of Music students majoring in performance in the Bachelor of Music Jazz Studies curriculum; provided by a gift from the estate of Thomas A. "Fred" Gump)	\$680,955.00
The Sarah Ross Soter Endowed Chair Fund in Women's Cardiovascular Health at OSU Heart Center (Used to fund a chair position in the Division of Cardiovascular Medicine in the College of Medicine and Public Health in order to advance the medical science related to women's cardiovascular health; provided by a gift from Sarah Ross Soter)	\$502,155.00
Ford Motor Company Young Faculty Professorship Fund in Automotive Engineering (Used to provide support for an untenured faculty member in the College of Engineering whose expertise is tied to automotive engineering; provided by gifts from the Ford Motor Company Fund of Dearborn, Michigan)	\$340,000.00
The Bob and Mary Reusché Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity men's lacrosse team; provided by a gift from Robert F. Reusché and Mary W. Reusché)	\$100,745.00
The Charles and Margaret McCollister Plum Alzheimer Fellowship and Research Endowment Fund (Used to support a fellowship and/or support basic, clinical, or translational research to increase knowledge about Alzheimer's disease and related neurobehavioral conditions; provided by a gift from Charles W. Plum)	\$98,000.00
The Lloyd G. and Betty J. Wright Alumni Association Endowment Fund (Used to advance the mission of the Alumni Association; provided by gifts from Lloyd and Betty Wright)	\$75,000.00
Professor Morgan E. Shipman Endowed Scholarship Fund (Used to provide scholarship support based on academic merit for law students in the Moritz College of Law; provided by gifts from Morgan Shipman, his family, friends, former students, and various faculty)	\$57,100.00
The James D. King, M.D., Ph.D. Grant Fund in Surgical Research (Used to support the research of residents in the Department of Surgery as seed money with preference to young investigators who exhibit outstanding medical or scientific effort, or potential, in the Master of Medical Science program; provided by gifts in his memory from his wife, Sonia S. King, and his son, Richard James King, M.D.)	\$50,000.00

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The Ronald and Ernesta Fay Endowment Fund to Support Research in Prostate Cancer and Brachytherapy (Used to support research in prostate cancer and brachytherapy; provided by a gift from Mr. and Mrs. Ronald Fay)	\$46,586.72
James W. Marquand Family 4-H Scholarship Endowment Fund (Used to provide scholarships for incoming students enrolled in the College of Food, Agricultural, and Environmental Sciences on OSU's Columbus campus or the Agricultural Technical Institute in Wooster, Ohio; provided by gifts from Terry Lee Marquand, Margaret Marquand Fouts, and Lillian Marquand)	\$26,010.52
The Jo Osborne Award Fund for Humor in Children's Literature (Used to fund the Jo Osborne Award for Humor in Children's Literature; provided by gifts from family and friends of Jo Osborne)	\$25,030.54
The John H. Higgins Memorial Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity men's swimming team; provided by a gift from John H. Higgins, Jr. in memory of his father, John H. Higgins, Sr.)	\$25,000.00
The Anne Prochazka Endowment Fund for Oncology Nursing Education (Used to support nursing education in the field of oncology; provided by a gift from the estate of Helen and Albert Churella)	\$25,000.00
Anna Marie Malia Robinson Endowed Scholarship Fund for Mental Health Research (Used to partially support a doctoral student researching severe mental disabilities, with preference given to research in bipolar disorder; provided by a gift from Anna Marie Robinson)	\$25,000.00
The Sherry B. Whiting Endowment Fund (Used to support The Sherry B. Whiting Scholarship in the Moritz College of Law; provided by gifts from Hugh Whiting in honor of his wife, Sherry B. Whiting)	\$25,000.00
<u>Change in Name and Description of Named Endowed Fund</u>	
From: The Robert and Mary Reusche Scholarships for Study Abroad Fund	
To: The Robert and Mary Reusché College of Humanities Study Abroad Scholarship Fund	
Total	\$8,080,621.62

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Marie Clay Endowed Chair in Reading Recovery® and Early Literacy

The Reading Recovery® Endowed Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from Reading Recovery® and Early Literacy, Inc. The funding level was reached and the chair was established February 4, 2005.

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Dame Marie Clay is renowned as one of the most distinguished researchers in educational literacy in the world. She is credited with changing the face of primary school literacy instruction in New Zealand, and overseas to the benefit of many young children around the world. This has been acknowledged by five universities, including The Ohio State University, which awarded her honorary degrees. Marie Clay served as a distinguished visiting scholar at The Ohio State University in 1984-1985. She was instrumental in initiating Reading Recovery® at The Ohio State University.

The annual distribution from this fund shall be used to support the salaries and research of tenure-track faculty in Reading Recovery® in the College of Education. In addition, the distribution may be used to support the continuation of Reading Recovery® and related literacy projects at The Ohio State University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$2,512,001.00

Establishment of Named Endowed Funds

Margaret Herlan Busch Endowed Student Assistance Fund

The Margaret Herlan Busch Endowed Student Assistance Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University with gifts from Eric K. Busch (B.A., 1973, *cum laude*; M.A., 1981), Myra Busch Goetz (B.A., 1975; M.A., 1978), other members of the family and friends of Margaret Herlan Busch, and Student Affairs staff members.

The annual distribution from this fund shall be used to give modest grants to currently enrolled Ohio State University students who have serious and immediate financial need. Should the balance become sufficient to do so, funds may also be used to provide flowers or memorial gifts for those students who pass away while enrolled at The Ohio State University. This fund is to be administered by the Student Advocacy Center or successor department within the Office of Student Affairs. Grants will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Student Affairs. Any such alternate distributions shall be made in a manner as nearly

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aligned with the original intent of the donors as good conscience and need dictate.

\$32,250.00

The Biological Sciences Alumni Society Scholarship Fund

The Biological Sciences Alumni Society Scholarship Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University with gifts from alumni and supporters of the College of Biological Sciences and its predecessor departments.

The annual distribution from this fund shall be used to provide renewable scholarships or awards for undergraduate students majoring in biological sciences who have demonstrated academic excellence and/or financial need. The selection of the recipients shall be approved by the dean of the College of Biological Sciences or his/her designee in consultation with the Biological Sciences Alumni Society Board and the Office of Student Financial Aid. Ten percent of the distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Biological Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$25,050.00

Change in Name and Description of Named Endowed Fund

Hope Strong Scholarship Fund

The Hope Strong Memorial Fund was established April 5, 1974, by the Board of Trustees of The Ohio State University with gifts from family and friends of the late Mrs. James W. (Hope) Strong of Lima, Ohio. The name was revised to the Hope Strong Journalism Fund on May 1, 1986. The name and description were further revised February 4, 2005.

The annual distribution from this fund shall be used to provide scholarship awards and books for students (and competitive trophies when applicable), who are enrolled at The Ohio State University Lima Campus and have attended the Lima Campus for at least one quarter when the award is given. First preference will be given to students who are majoring in journalism or intend to major in journalism or creative writing. Second preference is to students majoring in history or English or to students pursuing a baccalaureate with an emphasis in creative writing. No funds shall be paid in cash to students to accomplish either of the above purposes, but shall be expended directly for the purchase of books or in payment of tuition. Selection is made on the recommendation of the dean and director of The Ohio State University at Lima and the Office of Student Financial Aid. Distribution of all income shall be made at least every two years.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean and director of The Ohio State University at Lima. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Professorship

The Thekla R. and Donald B. Shackelford Professorship in Canine Medicine

The Thekla R. and Donald B. Shackelford Professorship Fund in Canine Medicine was established June 1, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Thekla R. (M.A., Education, 1969) and Donald B. Shackelford. The required funding level has been reached and the professorship was established February 4, 2005.

The annual distribution from this fund shall be used to provide a professorship to be held by an eminent faculty member at the College of Veterinary Medicine who has distinguished himself/herself in the clinical sciences specifically related to canines, maintains an active and productive research program, and who is an effective educator-teacher. Selection shall be made as recommended by the dean of the College of Veterinary Medicine with the associate dean for Research, as well as the chairperson of the Department of Veterinary Clinical Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$750,000.00

Establishment of Named Endowed Funds

The Wilma H. Schiermeier Wetland Complex Fund

The Wilma H. Schiermeier Wetland Complex Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Wilma H. Schiermeier (B.S.H.E., 1955).

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The annual distribution from this fund shall be used for operating costs of the Schiermeier Wetland Complex, its components and programs. After plant operation and maintenance costs are satisfied, other uses shall include, but are not limited to, site development, scientific research, staffing, graduate and undergraduate support, and educational outreach. The annual income shall be administered by the director of the School of Natural Resources in consultation with lead scientists at the Schiermeier Wetland Complex.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the School of Natural Resources or their successors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$1,523,200.84

The Martin W. and Blanche D. Essex Endowed Fund for Graduate Education in Educational Administration

The Martin W. and Blanche D. Essex Endowed Fund for Graduate Education in Educational Administration was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estates of Dr. Martin (B.S.Ed., 1930; M.A., 1934) and Blanche Essex.

Dr. Essex was State Superintendent of Public Instruction from 1966-1977 and both Martin and Blanche had a deep commitment to education and to the public schools.

The annual distribution from this fund shall be used for student and faculty support in graduate education in the area of educational policy and leadership and to create programs in response to the emerging needs in the field to improve public education. Allocation of funds shall be approved by the dean of the College of Education, in consultation with the chairperson/director in the area of educational policy and leadership.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education, in consultation with faculty in educational policy and

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leadership. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$1,136,537.00

The Fred Gump Scholarship Fund

The Fred Gump Scholarship Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Thomas A. "Fred" Gump, Columbus, Ohio.

The annual distribution from this fund shall be used to provide one or more scholarships to School of Music students majoring in performance in the Bachelor of Music Jazz Studies curriculum. Scholarships are renewable to a maximum of four years. Recipients will be chosen based solely on talent (need shall not be a factor) by the director of the School of Music upon recommendation by the Jazz Studies faculty and in conjunction with the University's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of the Arts in consultation with the director of the School of Music. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$680,955.00

The Sarah Ross Soter Endowed Chair Fund in Women's Cardiovascular Health at OSU Heart Center

The Sarah Ross Soter Endowed Chair Fund in Women's Cardiovascular Health at OSU Heart Center was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sarah Ross Soter.

The annual distribution shall be reinvested in the endowment principal until the fund reaches \$1,500,000. Once the chair is fully funded, the annual distribution from this fund shall provide a chair position in the Division of Cardiovascular Medicine in the College of Medicine and Public Health in order to advance the medical science related to women's cardiovascular health. The position shall be held by a nationally eminent physician/researcher specializing in women's cardiovascular health as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the director of the Division of Cardiovascular Medicine and the donor. The activities of the endowed chair holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by senior vice president for Health Sciences and dean of the College of Medicine and Public Health and director of the Division of Cardiovascular Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$502,155.00

Ford Motor Company Young Faculty Professorship Fund in Automotive Engineering

The Ford Motor Company Young Faculty Professorship Fund in Automotive Engineering was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ford Motor Company Fund of Dearborn, Michigan.

The annual distribution from this fund will be reinvested to the principal along with other additions, until such time as the fund principal reaches \$750,000. At that point the annual distribution shall be used to provide salary and program support for an untenured faculty member in the College of Engineering whose expertise is tied to automotive engineering, including the design, manufacture, and performance of cars, trucks, buses, etc. Each new Ford Motor Company Young Faculty Professor will hold this distinction for the lesser either of four academic years or until a tenure decision is reached for the holder. Recommendation for appointment to the Ford Motor Company Young Faculty Professorship in Automotive Engineering will be made by the dean of the College of Engineering to the executive vice president and provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$340,000.00

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The Bob and Mary Reusché Athletic Scholarship Fund

The Bob and Mary Reusché Athletic Scholarship Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert F. Reusché (B.S., 1949), a former OSU lacrosse player, and Mary W. Reusché (B.S., 1950), both of Lake Forest, Illinois.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity men's lacrosse team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$100,745.00

The Charles and Margaret McCollister Plum Alzheimer Fellowship and Research Endowment Fund

The Charles and Margaret McCollister Plum Alzheimer Fellowship and Research Endowment Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Charles W. Plum (B.S.Bus.Adm., *with distinction*, 1936) of Dallas, Texas.

The annual distribution from this fund shall be used to provide funding to support a fellowship and/or to support basic, clinical, or translational research to increase knowledge about Alzheimer's disease and related neurobehavioral conditions in the Department of Neurology in the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Neurology and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any

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such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$98,000.00

The Lloyd G. and Betty J. Wright Alumni Association Endowment Fund

The Lloyd G. and Betty J. Wright Alumni Association Endowment Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lloyd (B.S.Bus.Adm., 1943) and Betty Wright.

The annual distribution from this fund shall be used to advance the mission of the Alumni Association as recommended by the Board of Directors of The Ohio State University Alumni Association, Inc. The funds may be used for programs and services of The Ohio State University Alumni Association, Inc. and/or maintenance, enhancements, and/or upgrades to the campus building occupied by The Ohio State University Alumni Association, Inc.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Board of Directors of The Ohio State University Alumni Association, Inc. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$75,000.00

Professor Morgan E. Shipman Endowed Scholarship Fund

The Professor Morgan E. Shipman Endowed Scholarship Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Morgan Shipman, his family, friends, former students, and various faculty. This endowment is established in honor of Morgan E. Shipman.

The annual distribution from this fund shall be used to provide scholarship support based on academic merit for law students at The Michael E. Moritz College of Law. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

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by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$57,100.00

The James D. King, M.D., Ph.D. Grant Fund in Surgical Research

The James D. King, M.D., Ph.D. Grant Fund in Surgical Research was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. James King's wife, Sonia S. and his son, Richard James King, M.D. This award has been established in honor and memory of Dr. James D. King (M.S., 1937; Ph.D., 1940), the first recipient of OSU's Ph.D. in surgical research; and in recognition of his dedication to research and education in the field of surgery.

The annual distribution from this fund shall be used to support the research of a resident in the Department of Surgery as seed money, with preference to a young investigator(s) who exhibits outstanding medical or scientific effort, or potential, in the Master of Medical Science Program. The recipient(s) will be selected by the chairperson of the Department of Surgery in consultation with the department's vice chairperson for Research and the director of the Master of Medical Science Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Surgery in consultation with the department's vice chairperson for Research and the director of the Master of Medical Science Program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$50,000.00

The Ronald and Ernesta Fay Endowment Fund to Support Research in Prostate Cancer and Brachytherapy

The Ronald and Ernesta Fay Endowment Fund to Support Research in Prostate Cancer and Brachytherapy for the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mr. and Mrs. Ronald Fay of Heathrow, Florida.

The annual distribution from this fund shall be used to support research in prostate cancer and brachytherapy at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the

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Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. In any given year that the endowment income is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$46,586.72

James W. Marquand Family 4-H Scholarship Endowment Fund

The James W. Marquand Family 4-H Scholarship Endowment Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Terry Lee Marquand (B.S.Nat.Res., 1976), Margaret Marquand Fouts, and Lillian Marquand (B.S.H.E., 1946).

The annual distribution from this fund shall be used to provide at least one annual scholarship for an incoming student enrolled in the College of Food, Agricultural, and Environmental Sciences on The Ohio State University's Columbus campus or the Agricultural Technical Institute in Wooster, Ohio. The recipient must maintain a minimum 2.5 grade point average. Recipients will be selected by the College of Food, Agricultural, and Environmental Sciences Scholarship Committee in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$26,010.52

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The Jo Osborne Award Fund for Humor in Children's Literature

The Jo Osborne Award Fund for Humor in Children's Literature was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family and friends of Jo Osborne. The Award was administered by the Ohio Library Foundation from 1996 until 2004, when the Award was transferred to The Ohio State University.

Jo Osborne was director of Children's Services, Worthington, Ohio, Public Library from 1979 until her untimely death in 1995. She was a noted storyteller who loved to share humorous materials with others, especially children. She sought out the silly, the funny, the poignant, the witty for storytelling and puppet shows to impart a love of books to all the children who were lucky enough to cross her path.

The annual distribution from this fund shall be used to fund the Jo Osborne Award for Humor in Children's Literature. A jury of librarians, teachers, authors, illustrators, and academicians will select a winner each year, based on a body of work or on a particularly outstanding book published within that year. Winners can be authors, illustrators, and author/illustrator teams.

The process for selection of the award winner and the means of presentation shall be guided by the faculty member who holds The Charlotte S. Huck Professorship in Children's Literature at The Ohio State University, who will annually convene the Jo Osborne Award Committee. A representative of the Worthington Library will serve on the committee. Whenever possible, a member of the Osborne family will be involved in the selection process.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education in consultation with faculty in children's literature. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,030.54

The John H. Higgins Memorial Athletic Scholarship Fund

The John H. Higgins Memorial Athletic Scholarship Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John H. Higgins, Jr., of Winter Park, Florida, who is the son of John H. Higgins, Sr. (B.S.Ed., 1941), a letterman in swimming and a member of the OSU and the International Swimming Halls of Fame.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity men's swimming team, preferably a swimmer in the butterfly or breaststroke events. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

The Anne Prochazka Endowment Fund for Oncology Nursing Education

The Anne Prochazka Endowment Fund for Oncology Nursing Education at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Helen (B.S., 1946; M.S., 1956; Ph.D., 1976) and Albert Churella of Lewis Center, Ohio.

The annual distribution from this fund shall be used to support nursing education in the field of oncology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the administrator of Nursing Services, the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the director of the Comprehensive Cancer Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the administrator of Nursing Services, the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the director of the Comprehensive Cancer Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$25,000.00

Anna Marie Malia Robinson Endowed Scholarship Fund for Mental Health Research

The Anna Marie Malia Robinson Endowed Scholarship Fund for Mental Health Research was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Anna Marie Robinson.

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This fund is established in honor of Tony Tripodi, dean of the College of Social Work, in recognition of his exemplary commitment to research in the field of social work, and for having elevated the national stature of the College of Social Work. Moreover, he has expanded the visibility and prominence of the College within the University community, as well as nationally; and has made a significant personal contribution to the College with an endowed research grant; all in a spirit of humility, wisdom, and subtle leadership.

The intention of this support is that social workers become more conversant, knowledgeable, and skilled in severe mental disabilities, particularly bipolar disorder. The scholarship is research-oriented, with applicability for the treatment of bipolar disorder.

The annual distribution from this fund shall be used to partially support a doctoral student researching severe mental disabilities, with preference given to research in bipolar disorder. The preferred recipient must have achieved high academic excellence (as demonstrated through a high grade point average) and must have acquired life experience and/or skill in severe mental disabilities (bipolar disorder if possible) beyond traditional academic training. Since this award is research-focused, the student is encouraged to submit her/his results for publication in an academic journal. Scholarship recipients will be selected by the dean of the College of Social Work and the director of the Doctoral Program in the College of Social Work. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social Work and the director of the Doctoral Program in the College of Social Work. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

The Sherry B. Whiting Endowment Fund

The Sherry B. Whiting Endowment Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Hugh Whiting (J.D., 1974) in honor of his wife, Sherry B. Whiting.

The annual distribution from this fund shall support The Sherry B. Whiting Scholarship. The Whiting Scholar will receive a one-year scholarship in an amount equal to in-state tuition, subject to renewal for a second and third year if the recipient meets the academic requirement set by The Michael E. Moritz College of Law. The goal will be to select, among academically talented admitted applicants, a student with career interests in the legal rights of children who has the potential to make important contributions to the field. Scholarships

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will be awarded in consultation with the Office of Student Financial Aid. Each recipient will be asked to sign a statement of a moral obligation to repay the proceeds of the scholarship if he or she does not devote a significant number of years serving as an advocate for children in the legal system.

It is the desire of the donor that this endowment fund is to be created as an endowment but with an invadable principal, though the principal could be invaded only to bring the scholarship award up to the amount of one full in-state tuition each year. Should the principal of the endowment fall below the minimum required by the Board of Trustees, the endowment will be dissolved and the balance of the fund will revert to current use funds.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law and chief fiscal officer of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

Change in Name and Description of Named Endowed Fund

The Robert and Mary Reusché College of Humanities Study Abroad Scholarship Fund

The Robert and Mary Reusche Scholarships for Study Abroad Fund in the College of Humanities was established February 7, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert (B.S.Bus.Adm., 1949) and Mary (B.S.Bus.Adm., 1950) Reusché. The name and description were revised February 4, 2005.

The annual distribution from this fund shall be used to provide study abroad scholarships for Humanities students with preference given to, but not limited to, Humanities students majoring or minoring in a foreign language. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the executive dean of the Colleges of the Arts and Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2005-77

October - December 2004

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of October - December 2004; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 76 waivers of competitive bidding requirements for annual purchases totaling approximately \$20,531,494, as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Interim Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 33 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,184,153, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 2004, is hereby accepted.

(See Appendix XXIII for background information, page 669.)

**APPROVAL TO ENTER INTO DESIGN, CONSTRUCTION,
DESIGN BUILD, AND CONSTRUCTION MANAGEMENT CONTRACTS**

Resolution No. 2005-78

APPROVAL TO ENTER INTO DESIGN CONTRACTS

BEVIS HALL – BIOMEDICAL ENGINEERING BASEMENT LAB SPACE
FUME HOOD REPAIRS
KOFFOLT LABORATORY UNIT OPERATION RENOVATION
MARION CAMPUS MORRILL HALL 1ST FLOOR REHABILITATION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

930 KINNEAR ROAD – DYNO TEST CELL
2000 KENNY ROAD – CENTER FOR INTEGRATIVE MEDICINE
CLINICAL SPACE REORGANIZATION – DOAN HALL – N143, N149, N150

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CLINICAL SPACE REORGANIZATION – 5 EAST RHODES HALL
CLINICAL SPACE REORGANIZATION – 8 EAST RHODES HALL
CLINICAL SPACE REORGANIZATION – INTRA-OPERATIVE MRI
CLINICAL SPACE REORGANIZATION – SURGICAL PATHOLOGY
RENOVATION
MCCRACKEN POWER PLANT – INTERNAL DRAINAGE SYSTEM
OARDC THORNE AND GOURLEY HALLS RENOVATION, PHASE 3
OHIO 4-H CENTER
OSU GOLF COURSE – SCARLET COURSE REBUILD
UNIVERSITY HOSPITALS EAST – TALBOT HALL ROOF REPLACEMENT

APPROVAL TO ENTER INTO DESIGN BUILD CONTRACTS
OARDC FEED MILL REPLACEMENT

APPROVAL TO ENTER INTO CONSTRUCTION MANAGEMENT CONTRACTS
NORTH DOAN HALL – NON-CLINICAL ADDITION

Synopsis: Authorization to enter into design contracts for the Bevis Hall – Biomedical Engineering Basement Lab Space, Fume Hood Repairs, Koffolt Laboratory Unit Operation Renovation, and Marion Campus Morrill Hall 1st Floor Rehabilitation; enter into construction contracts for the 930 Kinnear Road – Dyno Test Cell, 2000 Kenny Road – Center for Integrative Medicine, Clinical Space Reorganization – Doan Hall – N143, N149, N150, Clinical Space Reorganization – 5 East Rhodes Hall, Clinical Space Reorganization – 8 East Rhodes Hall, Clinical Space Reorganization – Intra-Operative MRI, Clinical Space Reorganization – Surgical Pathology Renovation, McCracken Power Plant – Internal Drainage System, OARDC Thorne and Gourley Halls Renovation, Phase 3, Ohio 4-H Center, OSU Golf Course – Scarlet Course Rebuild, University Hospitals East – Talbot Hall Roof Replacement; enter into design build contracts for the OARDC Feed Mill Replacement; and enter into construction management contracts for the North Doan Hall – Non-Clinical Addition projects is requested.

WHEREAS the University desires to convert old classrooms and offices in Bevis Hall into wet and dry lab spaces for the Biomedical Engineering Department; and

WHEREAS the preliminary project cost estimate is approximately \$409,430, with funding to be provided by Biomedical Engineering departmental funds; and

WHEREAS the University desires to repair fume hoods and associated work in Evans Laboratory and other Columbus Campus buildings; and

WHEREAS the preliminary project cost estimate is approximately \$1,500,000, with funding to be provided by Physical Facilities departmental funds; and

WHEREAS the University desires to enter into schematic design work for renovation of the Unit Operations portion of Koffolt Laboratory and extend the fourth floor to add new space; and

WHEREAS the conceptual project estimate is approximately \$6,752,000, and the preliminary estimate for the schematic design is \$147,000, to be funded by the College of Engineering, with construction costs and funding sources to be identified during the design phase and subsequent Board of Trustees authorization required before entering into any additional stages of design development; and

WHEREAS the University desires to renovate existing space on the first floor of Morrill Hall on the Marion Campus to provide faculty offices, office support space and classrooms; and

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WHEREAS the preliminary cost estimate is approximately \$1,439,000, with funding to be provided by a combination of future capital appropriations, HB 675 and Marion Campus general funds; and

WHEREAS the University desires to modify the existing test cell room and add a new test cell room to upgrade plumbing, power, exhaust and lighting at 930 Kinnear Road for the College of Engineering; and

WHEREAS the construction document project cost is \$166,000, with funding to be provided by a Board of Regents Action Fund grant and College of Engineering departmental funds; and

WHEREAS the University desires to renovate office space for the Center for Integrative Medicine at 2000 Kenny Road; and

WHEREAS the construction document project cost is \$254,125, with funding to be provided by the University Property Management account; and

WHEREAS the University desires to complete a conversion of rooms N143, N149, and N150 in Doan Hall into offices as part of the Clinical Space Reorganization project; and

WHEREAS the construction document project cost is \$174,479, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to create temporary office space for the Digestive Disease Center on 5 East Rhodes Hall as part of the Clinical Space Reorganization project; and

WHEREAS the construction document project cost is \$286,000, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to renovate 8 East Rhodes Hall for medical/surgery beds and provide a prototype for future inpatient renovations as part of the Clinical Space Reorganization project; and

WHEREAS the construction document project cost is \$2,380,000, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to renovate and expand an existing operating room in Doan Hall to accommodate the MRI modality as part of the Clinical Space Reorganization project; and

WHEREAS the construction document project cost is \$665,991, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to renovate the existing Surgical Pathology space on the fourth floor of Doan Hall to update HVAC service and accommodate new grossing stations as part of the Clinical Space Reorganization project; and

WHEREAS the construction document project cost is \$493,550, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to rehabilitate the original drainage system and meet controls requirements for the McCracken Power Plant; and

WHEREAS the construction document project cost is \$340,000, with funding to be provided by HB 640 and HB 675; and

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WHEREAS the University desires to complete Phase 3 of the renovation of Thorne and Gourley Halls at OARDC; and

WHEREAS the construction document project cost is \$4,751,185, with funding to be provided by HBs 640, 675, 748, and 790; and

WHEREAS the University desires to demolish Dakan Hall and construct a new Ohio 4-H Center on a portion of the existing site; and

WHEREAS the construction document project cost is \$10,557,945, with funding to be provided by the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS the University desires to renovate and rebuild all the bunkers, renovate several greens and tees, and reconfigure the driving range on the Scarlet Golf Course at the OSU Golf Course; and

WHEREAS the project costs have increased due to actual renovations required which are more extensive than originally projected; and

WHEREAS the revised construction document project cost is \$3,200,000, with funding to be provided by Athletics; and

WHEREAS the University desires to replace the roof and install fall protection on Talbot Hall at University Hospitals East; and

WHEREAS the construction document project cost is \$129,149, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to construct a new feedmill at OARDC; and

WHEREAS the preliminary project cost estimate is approximately \$5,745,000, with funding to be provided by HBs 748 and 850; and

WHEREAS the University desires to hire a construction manager to oversee the demolition of the two-story north wing of Doan Hall and replace it with a five-story office structure; and

WHEREAS the preliminary cost estimate is \$19,500,000, with funding to be provided by University Hospitals funds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design contracts for the Bevis Hall – Biomedical Engineering Basement Lab Space, Fume Hood Repairs, Koffolt Laboratory Unit Operation Renovation, and Marion Campus Morrill Hall 1st Floor Rehabilitation projects in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into construction contracts, if satisfactory bids are received, for the 930 Kinnear Road – Dyno Test Cell, 2000 Kenny Road – Center for Integrative Medicine, Clinical Space Reorganization – Doan Hall – N143, N149, N150, Clinical Space Reorganization – 5 East Rhodes Hall, Clinical Space Reorganization – 8 East Rhodes Hall, Clinical Space Reorganization – Intra-Operative MRI, Clinical Space Reorganization – Surgical Pathology Renovation, McCracken Power Plant – Internal Drainage System,

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OARDC Thorne and Gourley Halls Renovation, Phase 3, Ohio 4-H Center, OSU Golf Course – Scarlet Course Rebuild, University Hospitals East – Talbot Hall Roof Replacement projects in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into contracts, if satisfactory bids are received, for the design build construction for the OARDC Feed Mill Replacement in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into construction management contracts for the North Doan Hall – Non-Clinical Addition project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXIV for background information and maps, page 671.)

EASEMENT

Resolution No. 2005-79

**COLUMBUS SOUTHERN POWER COMPANY
OARDC PIKETON RESEARCH AND EXTENSION CENTER**

Synopsis: Authorization to grant Columbus Southern Power Company a renewal easement for an electric power line to provide electric utility service to the OARDC Piketon Research and Extension Center is proposed.

WHEREAS Columbus Southern Power Company has requested renewal of a 20-foot wide by 853-foot long easement for a term of 25 years to continue an electric power line and provide electric utility service to the OARDC Piketon Research and Extension Center; and

WHEREAS the appropriate University offices have determined that the grant of this renewal easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this renewal easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XXV for map, page 713.)

EASEMENT

Resolution No. 2005-80

**CITY OF COLUMBUS
FRANKLIN MAIN INTERCEPTOR SEWER
COLUMBUS CAMPUS**

Synopsis: Authorization to grant the City of Columbus an easement for a sanitary sewer trunk line to provide sewage utility service as part of the Biomedical Research Tower project is proposed.

WHEREAS the City of Columbus has requested an easement for a term of 25 years for a 20-foot wide easement over a 0.7921 acre area to locate a 30-inch diameter sanitary sewer trunk line commonly known as the Franklin Main Interceptor Sewer; and

WHEREAS the easement is being granted from King Avenue north to Lane Avenue, along Cannon Drive, across Twelfth Avenue and across central campus; and

WHEREAS the easement is being granted for nominal consideration of \$1.00 and the City will reimburse the University for costs and expenses up to a guaranteed maximum sum of \$751,218.00 as provided for in a reimbursement agreement executed between the City and the University; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to the City of Columbus upon such terms and conditions as are in the best interest of the University.

(See Appendix XXVI for map, page 715.)

**LONG-TERM LEASE OF SPACE
FOR THE WOSU STATIONS**

Resolution No. 2005-81

**CENTER OF SCIENCE AND INDUSTRY
COLUMBUS, OHIO**

Synopsis: Authorization for the University to enter into a long-term lease of space from the Center of Science and Industry – Columbus in Columbus, Ohio, for the WOSU Stations is requested.

WHEREAS The Ohio State University and the Center of Science and Industry – Columbus (COSI) desire to collaborate on the development of community and educational programming; and

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WHEREAS in furtherance of this collaboration, the WOSU Stations desire to enter into a long-term lease of space in the COSI facility at 333 West Broad Street in Columbus, Ohio, for development of digital production facilities; and

WHEREAS the WOSU Stations will be responsible for all capital, operating, maintenance, and lease costs for this space; and

WHEREAS the appropriate University offices have determined that the lease of this space for the WOSU Stations is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to negotiate and enter into the proposed long-term lease of space from COSI upon such terms as are in the best interest of the University.

(See Appendix XXVII for background information and map, page 717.)

ATHLETIC TICKET PRICES AND FEES FOR FISCAL YEAR 2006

Resolution No. 2005-82

Synopsis: Approval of football ticket prices and Golf Course membership and daily greens fees for FY 2006 at the recommended levels is requested.

WHEREAS each year the Athletic Council Ticket Committee and Finance Committee review projections for the coming year's budget and recommend ticket prices and Golf Course membership and greens fees to the Athletic Council; and

WHEREAS at its December meeting the Athletic Council approved football ticket increases as shown on the attached table and recommended no increases in Golf Course membership or greens fees; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the President's Cabinet:

NOW THEREFORE

BE IT RESOLVED, That the recommended football ticket increases be approved and that the Golf Course membership and green fees remain at current levels for FY 2006.

(See Appendix XXVIII for background information, page 719.)

**FISCAL YEAR 2005
MID-YEAR FINANCIAL REPORT**

Resolution No. 2005-83

Synopsis: The mid-year financial report for Fiscal Year 2005 is submitted for adoption.

WHEREAS Federally sponsored research grants are 4.7% above last year and indirect cost recoveries in the first six months of FY 05 are higher than originally budgeted; and

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WHEREAS the University's enrollments for Summer through Winter Quarters are now known, allowing for a more accurate statement of the University's student fee revenue; and

WHEREAS appropriate planning and consultation within the University has been accomplished and the President now recommends approval of the mid-year budget report:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources and expenditure budgets for FY 2005 be adjusted to reflect these changes as of the second quarter as described in the attached materials.

(See Appendix XXIX for background information, page 723.)

**FISCAL YEAR 2004
BUDGET VERSUS ACTUAL REPORT**

Resolution No. 2005-84

Synopsis: The Budget versus Actual Report for Fiscal Year 2004 is submitted for approval.

WHEREAS the Fiscal Year 2004 audit of the University's income and expenditures is now complete; and

WHEREAS the Current Funds Budget for Fiscal Year 2004 has been compared with the audited income and expenditures for Fiscal Year 2004 and any significant variances explained:

NOW THEREFORE

BE IT RESOLVED, That the Budget versus Actual Report for Fiscal Year 2004 be approved.

(See Appendix XXX for background information, page 731.)

Upon motion of Mr. McFerson, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Hendricks and Davidson.

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OFFICE OF RESEARCH UPDATE

Dr. Robert McGrath: [PowerPoint Presentation]

Members of the Board and President Holbrook, thank you for this opportunity to speak to you today. It is a privilege and will be great fun to present to you a summary of Ohio State's exciting research program.

Within the short time allotted, I will summarize where Ohio State fits within the national research scene, present a few examples of the exciting research in which our faculty are engaged, and touch on the challenges and objectives for the future of research at Ohio State.

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During the University's 2004 fiscal year, research expenditures and awards each climbed to record levels of \$447 million and \$528 million respectively. This dramatic growth results from strategic investment in research across the University, including recruitment and retention of outstanding faculty. Primarily, this steady growth reflects the vitality, creativity, and hard work of Ohio State's dedicated research educators.

This next table shows Ohio State's national ranking for research expenditures for 2002, the most recently published data available from the federal government. Ohio State ranks 18th among all research universities nationwide and 12th overall among public institutions. The last column on the right shows the percentage growth of Ohio State research between 2001 and 2002 at 9.6%, a full percentage point above the average of the nation's top 20 research universities.

According to our own Research Foundation database, OSU enjoyed an average research expenditure growth rate of 9% over the past two years. Hopefully, this sustained growth will further increase our national ranking, which has a notable influence on faculty and student recruitment. Consistent with the Leadership Agenda, our goal over the next few years will be to be among the top 10 public research universities in the nation.

This next slide shows a breakdown of Ohio State's research by sponsorship. The National Institutes of Health continue to be OSU's largest sponsor, providing nearly a quarter of all research awards for 2004. The State of Ohio and industry are the second- and third-largest individual sponsors, each of which I will discuss further in a minute.

This next slide demonstrates Ohio State's strong and sustained growth in several major research segments, reflecting the excellence of our basic science research. I am delighted to report that NSF funding has doubled over the past four years, climbing to over \$40 million in 2004.

Over that same period, state support for research under the Third Frontier and other important state programs climbed from \$60 million to \$95 million. These state dollars provide valuable investment funding and there is a strong correlation between the growth of state support for research and the growth of new awards from federal agencies and industry.

New research contracts from industry were valued at \$65 million in 2004 and Ohio State ranks 6th in the nation in terms of research partnerships with industry, according to federally published information.

Given the recent growth and overall size of the federal budget for the National Institutes of Health, it is useful to take a quick look at NIH programs in a bit more detail. The federal government's appropriation for NIH doubled from \$13 billion in 1998 to over \$27 billion in 2003. During that same period, the University's NIH funding climbed from \$59 million to nearly \$129 million – an outstanding accomplishment. Behind the continued leadership of Dr. Fred Sanfilippo and other important contributors, OSU is poised for continued growth in NIH-supported research, capturing an ever-increasing market share for Ohio State along the way.

As a final portion of the University-level overview, this slide shows the 2004 research awards broken down by college. Medicine, Engineering, FAES, Math and Physical Sciences, and Social and Behavioral Sciences together account for over 75% of the University's total awards in 2004. With contributions from all colleges, research awards grew by 13.9% last year.

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While award or expenditure total dollars are easy and convenient to track, we recognize the dollar values are but one manifestation of our faculty's research accomplishments. I would now like to share with you a few of the scholarship and research highlights that helped to make Ohio State the destination of choice for top-ranked researchers, for graduate students from across Ohio, the nation, and the world, and for undergraduates from all across the state.

Scholarly works in the arts and humanities enrich the campus environment, enhance educational experiences provided to our students, and bring national recognition to the University. Examples include an exhibition of paintings, sculptures, and ritual implements, illuminating the teachings of Buddhism, developed by Professors John and Susan Huntington. This exhibit was displayed during this past year at the Los Angeles County Museum of Art and at the Columbus Museum of Art. Also, work by Professor Ann Hamilton was exhibited at the Massachusetts Museum of Contemporary Art in Boston, and was featured in the September 24 edition of *The New York Times*. We are proud to have such scholars within the Ohio State family. The Office of Research is partnering with the Arts and Sciences colleges to provide seed funding promoting additional scholarship in these areas.

Ohio State research partnerships impact many segments of our community, including our preschool children. Supported by a grant from the Procter and Gamble Fund, the Weinland Park Early Childhood Development Center is scheduled to open in the fall of 2006. It will be the first university-based laboratory and preschool in a low-income neighborhood.

Next, let me mention a few examples from our College of Medicine and Public Health. Directed by Dr. Michael Caligiuri, OSU continues to host the prestigious NIH Comprehensive Cancer Center. A recently completed evaluation of the Center resulted in scores of excellence in nearly every category considered. Continued designation as a comprehensive center brings roughly \$3 million annually for support of our cancer research infrastructure. Competitively awarded research grants affiliated with the Center total \$72 million.

Other highly successful researchers include epidemiologist Dr. Electra Paskett who was recognized recently by the American Association for the Advancement of Science for her distinguished contributions to early detection and control of cancer among underserved and minority populations.

OSU is also part of a four-institution team hosting the NIH Osteoarthritis Initiative, a study involving 5,000 human subjects, investigating the initiation and progression of osteoarthritis. Dr. Rebecca Jackson, from Internal Medicine's Division of Endocrinology, is the Ohio State principal investigator, directing the \$9 million component of this study to be conducted at Ohio State over a seven-year period.

OSU has several exciting ongoing research programs in biomedical imaging that bring together some of the top researchers in the world in radiology and supercomputing image processing. Supported by a Third Frontier grant from the state, with matching investment from Philips Medical Systems and others, Dr. Michael Knopp is leading this \$17 million effort to develop the world's first seven Tesla Magnetic Resonance Imaging system. The goal of each of the programs shown here is to reduce the need for exploratory surgery by providing high resolution imaging and visualization that improve non-invasive disease diagnosis.

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Within a major research program such as ours, strict adherence to federal regulations is absolutely necessary for the protection of the participating human subjects. This next, rather busy, slide provides an indication of the size and scope of the compliance programs that our dedicated staff carefully administers on a daily basis. The Office of Research provides administrative management for OSU's three institutional review boards (IRBs) covering cancer, biomedical, and social and behavioral sciences. Together these three IRBs ensure compliance with each of our 3,420 active human subject research protocols.

To keep up with the growing human subjects research programs and the increasing complexity of federal compliance regulations, the Office of Responsible Research Practices has added 10 new staff positions during the past three years, doubling its size. Problems with non-compliance are rare at Ohio State, representing only one half of 1% of all active protocols and, of these, only 10% are considered serious.

Improved training for everyone engaged in human subjects research was recently mandated by the federal government. Within the past six months over 3,000 faculty, staff, and students have completed the required training. To improve our efficiency on compliance with federal regulations and to provide the utmost protection for human subjects participating in our research, we are inviting the Association for the Accreditation of Human Research Protection Programs (AAHRPP) to review OSU with the goal of achieving certified accreditation from AAHRPP within the next 18-24 months.

As indicated on this slide, regulatory compliance activities within the Office of Research also include nearly 900 active animal-related research protocols, utilizing a research mouse population that has nearly quadrupled over the past two years to over 75,000 animals.

The Office of Research also coordinates activities of the Institutional Biosafety Committee and their 160 active protocols, including those covering the recently constructed 2,700 square foot Biosafety Level III Containment Facility capable of supporting research on infectious agents.

Returning to research examples and continuing with the theme of advanced computing, Ohio State's Supercomputer Center Third Frontier Network is a 1,600 mile-long, high bandwidth fiber network connecting over 100 university, hospital, and federal laboratory sites all across Ohio. This summer, connections will be extended to thousands of elementary, middle, and high schools. The TFN is the most advanced, highest capacity, statewide fiber network in the nation. In its present configuration, the system can transmit the entire contents of the Library of Congress in 2.5 seconds.

Systems upgrades planned for the coming year will quadruple the bandwidth for selected research sites on the network, providing Ohio State researchers with a tremendous competitive advantage within federally sponsored programs on advanced computing.

Supercomputing is also a component of Ohio State's nationally recognized program in materials research. For example, within the Department of Physics, Professor John Wilkins and his students utilize quantum Monte Carlo computations to understand how trace atoms of oxygen suppress undesirable phase transformations in titanium that weaken jet engine components.

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As I have mentioned to the Board previously, we are extremely proud of Dr. Jim Lee and his team of 32 faculty, 28 graduate students, and participating undergraduate students on being awarded the prestigious NSF Nanoscale Science and Engineering Center on affordable nanopolymer biomedical devices, supported by a five-year award of \$12.9 million. To address Trustee McFerson's earlier question, this group of 32 faculty have joined forces to form a "Center," bringing together resources from various academic departments to concentrate on this specific topic of affordable nanopolymer devices.

At a previous Board meeting, Dr. Pat Osmer shared with us his excitement and pride for the Department of Astronomy's Large Binocular Telescope. In the interest of time, I will skip discussion of LBT and move on to highlights of other wonderful deep space research in which Ohio State scientists are playing exciting and essential roles.

When NASA launched the two instrumented robot rovers for the three million mile journey to Mars, they anticipated a 90-day operational lifetime on the planet's surface. More than one year after landing, the vehicles are still functioning. Professor Ron Li from the College of Engineering plays a key role in enabling the rovers to traverse the Martian surface. Dr. Li and his team have synthesized over 31,000 images to construct detailed topographical maps and three-dimensional images of the planet's terrain required for rover navigation. Earlier this week, Dr. Li and his team were presented NASA's Group Achievement Award by NASA Administrator Sean O'Keefe for their excellent contributions.

Elsewhere in the solar system, Professor Susan Olesik's atmospheric chemistry analysis package arrived at Saturn's largest moon Titan. After a seven-year journey, on January 14 it functioned perfectly as it plummeted through Titan's atmosphere and landed on the icy surface.

Closer to home, Professor Olesik also heads a program for Ohio State science majors called "WOW" (Wonders of Our World). Drawing upon a core of 300 students and faculty from across the University, WOW enhances elementary and middle school science programs by providing 125 hands-on science experiments in 15 subjects. Since its inception in 1999, nearly 10,000 students from 11 schools within our community have participated, and 60,000-100,000 people from around the world access the WOW website each month.

Another research news story capturing national and international attention during the past year comes from Professor Lonnie Thompson and the Byrd Polar Research Center. For two decades, Dr. Thompson and his colleagues have studied the increasing retreat of the Quelccaya Ice Cap in the Peruvian Andes. As the glacier's margin has retreated, newly exposed plant material has been carbon-dated to an age of 50,000 years, implying trends in global warming not seen in 50 millenia.

In addition to publications in scholarly journals, Professor Thompson's work on climate change has been featured in the August issue of *National Geographic Adventure Magazine* and the September special issue of *National Geographic* on global warming.

In plant pathology, pathogens from the genus *Phytophthora* cause destructive diseases in thousands of plants, including potatoes, soybeans, and other commercial food products. In contrast, plants such as tobacco and related species are resistant to this infestation. Under a \$1.9 million grant from the National Science Foundation, Dr. Sophien Kamoun is

February 4, 2005 meeting, Board of Trustees

studying the molecular basis of resistance to *Phytophthora* with an objective of understanding the underlying genetic science.

In addition to healthy heart bread from soy, our scientists bring us tomatoes that help prevent cancer. Lycopene is a nutraceutical known to fight cancer and Ohio State has developed tomatoes with 2-3 times the lycopene content of conventional tomatoes. This enables Ohio farmers and producers to compete nationally with a value-added product unique for this state.

This summary table shows Ohio State's performance in technology transfer. Last year, Ohio State generated 161 invention disclosures, was awarded 26 patents, filed 52 patent applications, executed 30 license agreements with industry, and formed six new start-up companies. In order to guide continued improvement, we compared OSU to 20 peer universities, including: Michigan, Illinois, Penn State, Indiana, and Iowa from within the CIC. We found that, scaled in proportion to research program size, our technology transfer metrics are consistent with those of our peer institutions. Nonetheless, with strong support from President Holbrook, our colleagues at Battelle, and others within the community, we are continuing our efforts to increase patents, licensing revenue, and other important metrics for technology transfer and commercialization.

Within the last few slides, I would like to mention some of the faculty and students who make Ohio State a great place to learn. OSU Professor William J. Mitsch and Danish Professor Sven Erik Jørgensen together shared the prestigious Stockholm Water Prize for 2004. Shown from left to right are Drs. Mitsch and Jørgensen receiving their award from King Carl Gustav XVI for the protection of lakes and wetlands, coupled with sustainable human usage. Shown here, in his more natural habitat, Dr. Mitsch will share the \$150,000 cash portion of the prize.

Numerous additional awards have been bestowed upon prominent Ohio State faculty during the past year. Unfortunately, time does not permit recognition of each individual award, but, in summary, OSU faculty were recipients of five Fulbright Awards, three Guggenheim Fellowships, four National Endowment for the Humanities Fellowships, and six National Science Foundation – Faculty Early Career Development Awards, 14 American Association of the Advancement of Science Fellowships, and one -- because there is only one -- National Book Award for non-fiction.

As Dr. Holbrook mentioned earlier at the meeting, along with these prestigious accolades, I think it fitting to mention the award bestowed upon Dr. Linda Saif by the American Association of Retired Persons. AARP bestowed upon Linda their 2005 Impact Award for her work with international human health agencies on controlling the outbreak of SARS -- Severe Acute Respiratory Syndrome. What Dr. Holbrook did not mention was that this allowed Linda Saif to take her position among other such notable dignitaries as Richard Gere, retiring news anchor Tom Brokaw, and actress Jane Seymour, who were also acknowledged by AARP for contributions, respectively, to fighting AIDS in India, outstanding journalistic accomplishment, and child advocacy.

Finally, let me again focus on how research stimulates enthusiasm for learning throughout our educational programs. Complementing the undergraduate research opportunities in nanotechnology, space science, and other programs mentioned above, the Denman Undergraduate Research Forum provides an event for Ohio State students to showcase their pride and accomplishment in research. Sponsored by a generous

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donation from Richard and Martha Denman, last year's event was the largest with nearly 300 of our brightest undergraduate students participating.

In Costa Rica, our undergraduate students study the biology and ecology of tropical rain forests. At the Bonneville Salt Flats, our students captured the world record for the fastest electric car at 315 miles per hour. The Buckeye Bullet is but one example of how Ohio State's research brings unique expertise and specialized equipment to our students that would otherwise not be available to them.

In order to more effectively coordinate and replicate the wonderful ongoing programs in undergraduate research, the Offices of Academic Affairs and Research are partnering together to establish an Office of Undergraduate Research. I look forward to reporting to the Board on the initiation of that program next year.

In closing, I will simply state that Ohio State's research program is strong and growing. Research brings resources and prestige to our campus, essential in recruitment of top notch faculty, graduate students, and undergraduates.

The contributions of OSU faculty scholars to science, society, and the economy are recognized nationally, internationally, and within our local communities. The excitement for learning and the quality of education that we can offer to all of our students is significantly enhanced by the outstanding research and scholarship conducted by our faculty.

Thank you for your time. I would be happy to answer any questions.

Mr. Slane:

Any questions for Bob? Dimon --

Mr. McFerson:

First of all, great report. It is terrific to see Ohio State making such remarkable progress in research. There are a lot of people to be congratulated and it is all led by you and your office.

My question is this, a little over half of the money comes from the federal government and the other night we heard President Bush say he is cutting the federal budget in half over the next five years. What does that mean for NIH and NSF and other federal funding and how does that cascade down to us?

Dr. McGrath:

The way it cascades down to us is that it certainly would be a much more competitive environment for our faculty. We will be challenged to sustain our rate of growth, but I am quite confident that, along the way, Ohio State will be capturing an ever-increasing market share of the available resources within these various agencies.

More specifically, NSF is confronted with near zero if not modest decline in overall funding. Actually NIH is in a slightly different situation where the process of doubling the NIH funding that I reported to you a few minutes ago has in fact ceased. NIH is now receiving much more modest increases, which makes it that much more challenging for our researchers to be receiving NIH awards.

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Each of these agencies is clearly becoming more and more selective about which proposals they can fund. Often only the top 10% of the proposals submitted actually are being awarded. It is a very competitive environment, but I have great confidence, as you can tell, in our research faculty, and I am quite confident that Ohio State will continue to flourish in research.

Mr. McFerson:

Thank you.

Mr. Slane:

Karen --

Ms. Hendricks:

State of Ohio funding has increased substantially in research and, based on the State of the State and as we talk about their monies and revenue base, what do you foresee in the State of Ohio? It has been pretty substantial, given the reductions in revenue in the state. Do you have any thoughts on what the state --

Dr. McGrath:

Certainly, we are continuing to have such discussions with our colleagues in state government. In other states, California in particular, an interesting example where, in the face of rather difficult budget situations, strong investments in research are continuing. We have just recently completed an analysis of return on investment and, according to the Department of Commerce, a \$1 million investment in academic research translates to 32 jobs. That implies that the public universities within the State of Ohio are responsible for on the order of 27,000 jobs currently within our economy.

We have catalogued our performance and are in the process of reporting to the state the return on investment for their investments in university research is 11.4 -- more than 10 to 1. Therefore, if they put \$1 million in, we would translate that into \$11.4 million, with each million resulting in 32 new jobs. That is on the order of a couple thousand more jobs.

So there is sound argument for continued investment coupled with the spin-off technologies for start-up companies and license agreements that come with that. We clearly have our work cut out for us, both in terms of communication on that point and in terms of optimizing our performance in those key technology and commercialization areas.

Ms. Hendricks:

I looked at the R&D expenditures and five out of the top ten universities that are in the rankings are from California. I guess you were talking about California monies. Is a large part of that due to their state or is this also federal? Is their proportion about the same? Or is it because there is an enormous influx of monies from the state going into these universities?

Dr. McGrath:

A little of both. I argue that, and I mentioned in this report, the state investment dollars that we receive are highly essential for us to be more and more competitive in attracting and competing for federal dollars. All of these agencies are working to avoid groups that can buy their way into an award.

February 4, 2005 meeting, Board of Trustees

But certainly doing the preliminary work, the basic research that needs to be done, to make you very knowledgeable, very competitive, and the top winner in such competition leverages strongly off of the state dollars. So California, with \$100 million investments in nanotechnology, \$100 million investments in information technology, and \$100 million investments in biotechnology is seeing that growth and they are more competitive because they have invested. We would like to be able to do the same here.

Ms. Hendricks:

I see.

Dr. McGrath:

Now, I thought you were going somewhere else with your question. In the interest of time, I skipped over pointing out that four of the other universities in the top ten public universities are our colleagues in the Big Ten. So we would like to join them as the 5th in the top ten from the Big Ten.

Ms. Hendricks:

Sounds good to me.

Mr. Hicks:

I would like an opportunity to talk about the restriction of state resources and our general subsidy. We will have an opportunity this year, if the legislature does what the Governor is asking, of putting back on the ballot again a Third Frontier ballot initiative. I think we have seen that when there is an opportunity to compete for those dollars, Ohio State does exceedingly well and whatever we can do to support that it is certainly in our own self-interest to do that later this year.

Mr. Slane:

Thank you, and thank you, Bob. We appreciate the great job you are doing for us.

Dr. McGrath:

Thank you.

(See Appendix XXXI for background information, page 735.)

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Mr. Slane:

In a moment, we will be taking a roll call vote to go into Executive Session for the purpose of dealing with personnel and legal matters. That vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session. After the vote to go into Executive Session, we shall take a five-minute recess before beginning that session.

For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, March 4, 2005, at the Newark Campus.

February 4, 2005 meeting, Board of Trustees

Upon motion of Mr. Slane, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Hendricks and Davidson.

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Thereupon the Board adjourned to meet Friday, March 4, 2005, at The Ohio State University Newark Campus, The Reese Center, Newark, Ohio.

Attest:

Daniel M. Slane
Vice Chairperson

David O. Frantz
Secretary

**Waivers of Competitive Bidding Requirements
October-December 2004**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Hospitals – Prof Hlth Care Serv	\$8,432,906	4	\$6,320,000	3	\$0	0	\$2,112,906	1
Hospitals – Equip & Serv	\$4,751,247	29	\$4,234,571	25	\$0	0	\$516,676	4
Merchand For Resale	\$145,000	1	\$145,000	1	\$0	0	\$0	0
Instruc & Research Equip and Services	\$10,731,862	21	\$8,088,893	13	\$0	0	\$2,642,969	8
Admin Suprt Equip and Services	\$9,391,307	50	\$5,188,215	24	\$2,459,387	11	\$1,743,705	15
Conference Facilities	\$263,325	4	\$77,334	1	\$0	0	\$185,991	3
TOTAL	\$33,715,647	109	\$24,054,013	67	\$2,459,387	11	\$7,202,247	31

AUTHORIZATION FOR CAPITAL PROJECTS

<u>Project</u>		<u>Approximate Amount (in millions)</u>	<u>Capital Approp Biennium</u>	<u>Requested Action</u>
Bevis Hall – Biomedical Eng Basement Lab Sp	Dept:	\$0.41	Oper Funds	Enter into design cont
Fume Hood Repairs	Dept:	\$1.50	Oper Funds	Enter into design cont
Koffolt Lab Unit Oper Renovation	Dept:	\$6.75	Development	Enter into design cont
Marion Campus Morrill Hall 1 st FL Rehabilit	State: Dept:	\$1.41 \$0.03	2005-06 Oper Funds	Enter into design cont
Subtotal for Design Contracts	Dept: State:	\$8.69 \$1.41		
930 Kinnear Road - Dyno Test Cell	State: Dept:	\$0.15 \$0.02	2003-04	Enter into const cont
2000 Kenny Road – Ctr. for Integrative Medicine	Dept:	\$0.25	Oper Funds	Enter into const cont
Clinical Space Reorganiz - Doan Hall – N143, N149, N150	Dept:	\$0.17	Oper Funds	Enter into const cont
Clinical Space Reorganiz - 5 East Rhodes Hall	Dept:	\$0.29	Oper Funds	Enter into const cont
Clinical Space Reorganiz - 8 East Rhodes Hall	Dept:	\$2.38	Oper Funds	Enter into const cont
Clinical Space Reorganiz - Intra-Operative MRI	Dept:	\$0.67	Oper Funds	Enter into const cont
Clinical Space Reorganiz - Surgical Pathology Renov	Dept:	\$0.49	Oper Funds	Enter into const cont
McCracken Power Plant – Internal Drainage Sys	State:	\$0.34	2005-06	Enter into const cont
OARDC Thorne and Gourley Halls Renov, Phase 3	State:	\$4.80	2001-02	Enter into const cont
Ohio 4-H Center	Dept:	\$10.60	Development	Enter into const cont
OSU Golf Course – Scarlet Course Rebuild	Dept:	\$3.20	Oper Funds	Project increase/ enter into const cont
Univ Hosp East – Talbot Hall Roof Replace	Dept:	\$0.13	Oper Funds	Enter into const cont
Subtotal for Construc Contracts	Dept: State:	\$18.20 \$5.29		

<u>Project</u>		<u>Approximate Amount (in millions)</u>	<u>Capital Approp Biennium</u>	<u>Requested Action</u>
OARDC Feed Mill Replac	State.	\$5.75	1999-2000	Enter into design build cont
Subtotal for Design Build Contracts	State:	\$5.75		
<hr/>				
North Doan Hall -- Non-Clinical Addition	Dept:	\$19.50	Oper Funds	Enter into const manag cont
Subtotal for Construc Management Contracts	Dept:	\$19.50		
		<hr/>		
Total for all Contracts	Dept:	\$46.39		
	State:	\$12.45		
		<hr/>		
Grand Total		\$58.84		

BEVIS HALL
BIO-MEDICAL ENGINEERING LAB/OFFICE SUITE RENOVATION
Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):
Biomedical Engineering Center

How does this project advance the Academic Plan?
Create wet/dry lab space and office suite for recruitment of research staff

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):
Renovation of 2,550 square feet in the lower level of Bevis Hall

Preliminary Cost Estimate:
\$409,430

Proposed Funding Source:
Biomedical Engineering Center

Outstanding Funding Issues:
None

Timing Issues:
None

"Ripple effects" of the project:
None

Special limitations/risks:
None

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Bevis Hall:Biomedical Engineering Basement Lab Space

5061-PF08286

Requesting Agency(s): BIOMEDICAL ENGINEERING

Location(s): BEVIS HALL, HOWARD L.

Gross Sq. Ft.80,178 Age: 1969

Description: Convert old classrooms and offices for Bio-Medical Engineering into wet and dry lab spaces. Re-work ventilation and air conditioning, install fume hoods and lab casework for typical lab set-up.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Charlie Conner
(conner.26@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Is Unassigned

Project Assistant: Jennifer Potts
(potts.28@osu.edu)

Project Information:

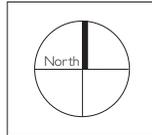
Total Estimated cost of project is \$ 409,430.00

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General	\$50,000.00	\$409,430.00				
Funds-Engineering						
Total:	\$50,000.00	\$409,430.00				

Schedule:

	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T	02/04/2005		
Bidding Approved B/T	01/06/2006		
Design			
Design Dev Document Approval	08/28/2005		
Construction Document Approval	11/25/2005		
Bidding			
Bid Opening	01/30/2006		
Construction			
Construction Start	03/24/2006		
Completion	07/24/2006		

Bevis Hall -Biomedical Engineering Basement Lab Space



Office of Business and Finance January 6, 2005

FUME HOOD REPAIRS
Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):
Physical Facilities

How does this project advance the Academic Plan?
This project will fund Fume Hood repairs and associated work starting at various Columbus campus buildings, beginning with Evans Lab. These repairs are needed to ensure a safe working environment for academic and research.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):
This is a renovation project to clean, repair and/or replace the fume hood systems starting with Evans Lab.

Preliminary Cost Estimate:
\$1,500,000

Proposed Funding Source:
Repair and Renovation

Outstanding Funding Issues:
None

Timing Issues:
These repairs are needed as soon as possible since many of these systems are 40-50 years old.

"Ripple effects" of the project:
These repairs will cause some laboratories, classrooms and other areas to be temporarily closed for the renovations.

Special limitations/risks:
As the systems continue to deteriorate, the potential increases that systems will be taken out of service which will cause some academic and research space to be lost.

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Fume Hood Repairs
9986-07303

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): EVANS LABORATORY, WILLIAM L.

Gross Sq. Ft. 116,676 **Age:** 1960

Location(s): Various Locations-Columbus

Gross Sq. Ft. 0 **Age:**

Description: This project will fund Fume Hood repairs and associated work in various Columbus campus buildings. Work will start in Evans Lab and work items will be added as they are identified.

Project Team:

Facility Planner: Is Unassigned
Project Manager: Barry Mazik
Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
Project Coordinator: Is Unassigned
Project Assistant: Is Unassigned

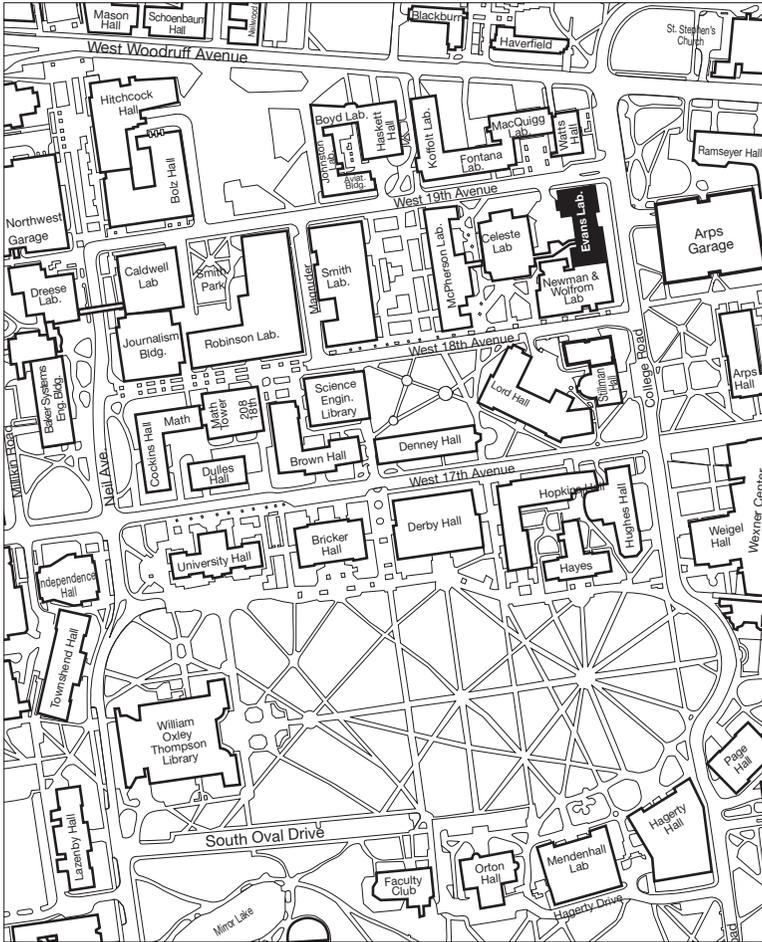
Project Information:

All work items to be approved by T.Stankiewicz
Funding from B&F (source to be identified later)
\$200,000.00 targeted for Maintenance

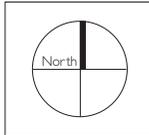
Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Repair & Renovation Fisca	\$1,500,000.00	\$1,500,000.00				
Total:	\$1,500,000.00	\$1,500,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T	02/04/2005	02/04/2005	
Bidding Approved B/T	07/31/2006	07/31/2006	
Design			
Schematic Design Approval	12/13/2005	12/13/2005	
Design Dev Document Approval	02/26/2006	02/26/2006	
Construction Document Approval	05/12/2006	05/12/2006	
Bidding			
Bid Opening	09/11/2006	09/11/2006	
Construction			
Construction Start	12/23/2006	12/23/2006	
Completion	03/23/2007	08/01/2007	

Fume Hood Repairs



Work will take place in Evans Lab, Biological Sciences Building and Kottman Hall



Office of Business and Finance

January 26, 2005

KOFFOLT LABORATORY UNIT OPERATIONS RENOVATION
Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):
College of Engineering

How does this project advance the Academic Plan?

The existing Koffolt Laboratory was constructed in the 1950s, and renovations are necessary so that the department can continue to provide a high quality educational experience. Additionally, with the approval that has been given to proceed with the hiring of new faculty, there is a corresponding need for new office, research and instructional space.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):

Enter into schematic design to renovate the Unit Operations portion of Koffolt (rooms 117, 217, 317, and 417). Approximately 5418 square foot of new space will also be added by extending the fourth floor to the north over an existing roof area.

Preliminary Cost Estimate:

*\$147,000 – schematic design only
\$6,752,000 – total project costs*

Proposed Funding Source:

Department of Chemical and Biomolecular Engineering development funds

Outstanding Funding Issues:

None

Timing Issues:

None

“Ripple effects” of the project:

This project may be a precursor to a larger 2007-08 capital request project that will expand Koffolt in response to the new faculty hires. This space could be used as swing space during that renovation and addition project.

Special limitations/risks:

None

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Koffolt Laboratory Unit Operation Renovation
315-2005-900

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): KOFFOLT LABORATORIES, JOSEPH H

Gross Sq. Ft. 83,726 **Age:** 1960

Description: This project will renovate the Unit Operations portion of Koffolt which is in rooms 117, 217, 317, and 417. There will also be 5418 square foot of new space added by extending the fourth floor to the north over an existing roof area, which was originally designed for this purpose.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Dave Chapman
(chapman.123@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Faye Bodyke
(bodyke.3@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

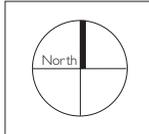
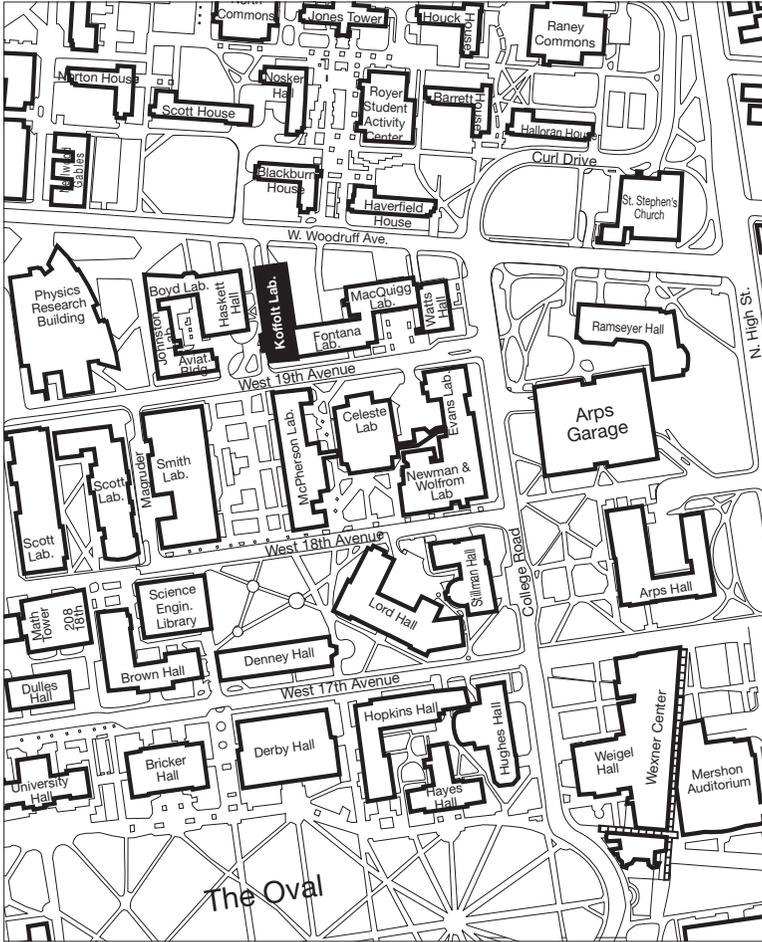
Project Information:

Reference project # 50700-R040023
The existing Koffolt building was constructed in the 1950's and is now past its normal life expectancy. Renovations are necessary so that the department can continue to provide a high quality educational experience. Additionally, with the approval that has been given to proceed with the hiring of new faculty, there is a corresponding need for new office, research and instructional space.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$6,752,000.00	\$6,752,000.00				
Total:	\$6,752,000.00	\$6,752,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T for schematic design only (\$6,752,000 Project)	02/04/2005		
Arch/Engr S/D Advertisement	02/07/2005		

Koffolt Laboratory Unit Operation Renovation



Office of Business and Finance

January 6, 2005

MARION CAMPUS - MORRILL HALL 1st FLOOR REHABILITATION
Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):
Marion Campus

How does this project advance the Academic Plan?

This project will renovate approximately 7,225 assignable square feet from administrative offices into faculty offices, office support space and classrooms. Also upgrade current restrooms and elevator to meet ADA requirements.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):

Reconfigure existing first floor layout by replacing walls, doors and finish materials as needed to support the renovated space layout. Lighting, power and data/voice will be reconfigured, added and upgraded as well. HVAC modifications will include redistribution of air to new space configuration and new controls. New FF&E is also part of this scope.

Preliminary Cost Estimate:
\$1,439,000

Proposed Funding Source:
Future Capital appropriations and Marion Campus funds

Outstanding Funding Issues:
None

Timing Issues:
None

"Ripple effects" of the project:
None

Special limitations/risks:
None

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Marion Campus - Morrill Hall 1st Floor Rehabilitation
315-2004-920

Requesting Agency(s): MARION CAMPUS

Location(s): MORRILL HALL, JAMES LEWIS

Gross Sq. Ft.: 73,528 **Age:** 1968

Description: This project will renovate approximately 7,225 assignable square feet from administrative offices and office support spaces into faculty offices, office support space and classrooms. Also upgrade current restrooms and elevator to meet ADA requirements.

Project Team:

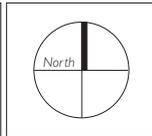
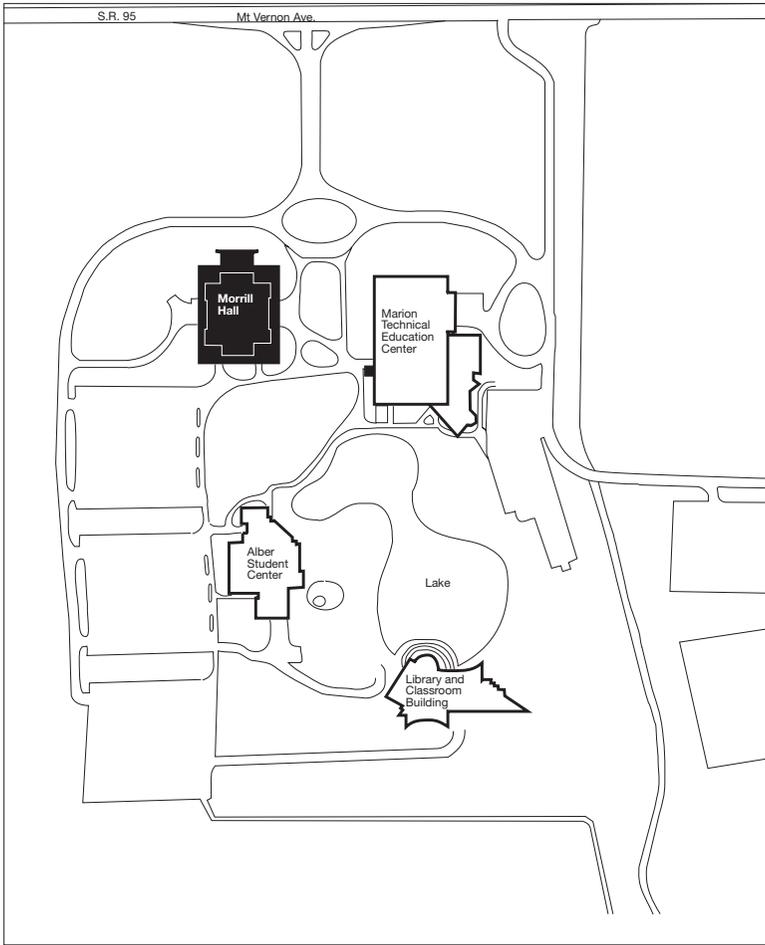
Facility Planner: Alex Cofield
(cofield.3@osu.edu)
Project Manager: Margaret Murphy
(murphy.641@osu.edu)
Field Coordinator: Is Unassigned
Project Coordinator: Faye Bodyke
(bodyke.3@osu.edu)
Project Assistant: Steve Deedrick
(deedrick.4@osu.edu)

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Marion	\$30,000.00	\$30,000.00				
Future Capital	\$603,127.00	\$603,127.00				
Appropriations						
HB675 Line Item	\$805,742.00	\$805,742.00				
Total:	\$1,438,869.00	\$1,438,869.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$1,438,869 Project)	02/04/2005		
Arch/Engr Advertisement (Ohio Register)	03/01/2005		
Design			
Arch/Engr Contract	06/01/2005		
Construction			
Construction Start	01/02/2006		
Completion	08/31/2006		

Marion Campus - Morrill Hall First Floor Rehabilitation



Office of Business and Finance
Office of Facilities Planning and Development

December 9, 2000



930 Kinnear Road - Dyno Test Cell
315-2004-941

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): KINNEAR ROAD, 930

Gross Sq. Ft. 38,172 Age: 1961

Description: Modify existing engine test cell room (180D) and add new test cell room to accommodate new 300hp cell.
Upgrade plumbing, power, exhaust and lighting.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Harold Cheyney
(cheyney.1@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

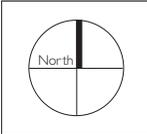
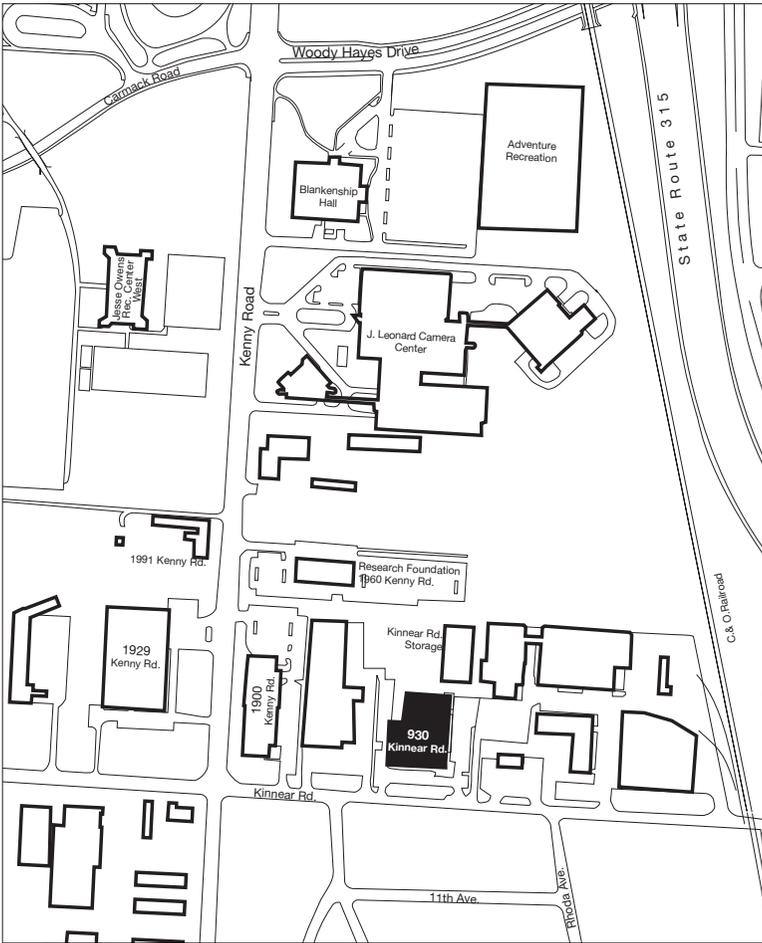
Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$0.00	\$20,100.00				
BOR Action Fund	\$125,800.00	\$145,900.00				
Total:	\$125,800.00	\$166,000.00				

Schedule:

	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$125,800 Project)	12/03/2004		12/03/2004
Bidding Approved B/T	02/04/2005		
Design			
Construction Document Approval	11/08/2004		11/08/2004
Bidding			
Bid Opening	03/18/2005		
Construction			
Construction Start	05/02/2005	07/01/2005	
Completion	09/30/2005	09/01/2005	

930 Kinnear Road - Dyno Test Cell



Office of Business and Finance
Office of Facilities Planning and Development

November 18, 2004



2000 Kenny Road - Center for Integrative Medicine
50700-R044375

Requesting Agency(s): HEALTH SCIENCES ADMINISTRATION

Location(s): KENNY ROAD, 2000

Gross Sq. Ft. 37,615 Age: 1954

Description: The Project will renovate 5,253 GSF of office that will be occupied by the Center for Integrative Medicine. The renovation includes new lighting upgrade, window treatment, patch and paint drywall, wall demo, acoustic separation of rooms and new doors. Part of this project will remove existing walls in various rooms, reconfigure plan to meet current standards. The project will improve accessibility of the space including providing ADA restrooms.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Jack Bargahelser
(bargahelser.2@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curtiss Ashley
(ashley.6@osu.edu)

Project Assistant: Andrea Thimmes
(thimmes.5@osu.edu)

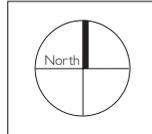
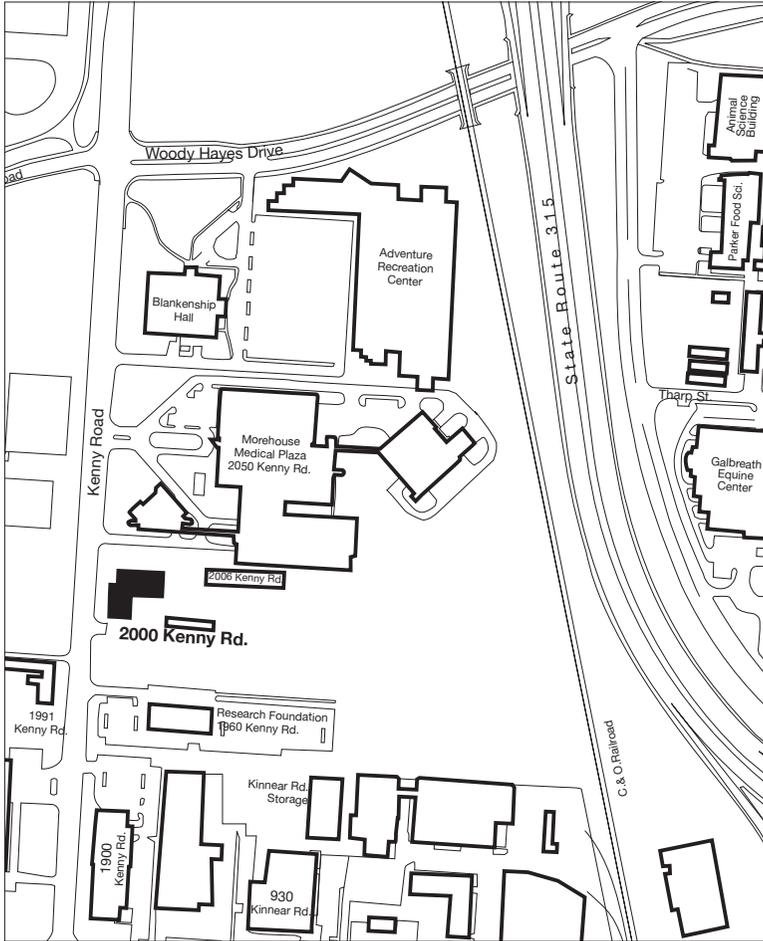
Project Information:

Rooms 106, 110, 111, 113, 125, 127, 129, 131, 135 & 141 - renovation to all spaces listed.
OFP #04-67

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Property Management	\$0.00	\$254,125.25				
Development-Property Management	\$243,392.00	\$0.00				
Total:	\$243,392.00	\$254,125.25				

Schedule:	Projected	Revised	Actual
Planning			
6540 Received by OFP			06/25/2004
Request for Estimate Received - OA			07/08/2004
Bidding Approved B/T (\$254,125.25 Project)	02/04/2005		
Construction			
Construction Start	02/07/2005		
Completion	03/15/2005		

2000 Kenny Road - Center for Integrative Medicine



Office of Business and Finance

January 6, 2005



Clinical Space Reorganization - Doan Hall - N143, N149 and N150

315-2001-911-8

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): DOAN HALL, CHARLES AUSTIN

Gross Sq. Ft. 669,869 **Age:** 1951

Description: Conversion of rooms N143 and N149 into four (4) offices, secretarial space, conference room. This includes new finishes, window treatments, etc. Will include HVAC, Fire protection and utility modifications. N150 Doan to be used as office support, storage, copy room.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Richard Van Deusen
(van-deusen.2@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

Project Information:

formerly 50700-R044374

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$174,479.00	\$174,479.00				
Total:	\$174,479.00	\$174,479.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$20-25M Projects)	06/29/2001		
Bidding Approved B/T	02/04/2005		06/29/2001
Construction			
Construction Start	02/07/2005		
Completion	03/07/2005		

Clinical Space Reorganization - Doan Hall N143, N149, N150



Office of Business and Finance

January 6, 2005



Clinical Space Reorganization - 5 East Rhodes Hall
315-2001-911-10

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): RHODES HALL-UNIVERSITY HOSPITAL

Gross Sq. Ft. 510,587 Age: 1979

Description: Temporary office space for Digestive Disease Center.

Project Team:

Project information:

Facility Planner: Is Unassigned

Project Manager: Richard Van Deusen
(van-deusen.2@osu.edu)

Field Coordinator: Pat Cuthbert
(cuthbert.8@osu.edu)

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$286,000.00	\$286,000.00				
Total:	\$286,000.00	\$286,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$20-25M Projects)	06/29/2001		06/29/2001
Bidding Approved B/T (\$286,000 Project)	02/04/2005		
Design			
Schematic Design Approval	01/11/2005		
Construction Document Approval	01/25/2005		
Construction			
Construction Start	03/01/2005		
Completion	04/29/2005		

Clinical Space Reorganization - 5 East Rhodes Hall



Office of Business and Finance

January 6, 2005



Clinical Space Reorganization - 8 East Rhodes Hall

315-2001-911-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): CAMERA CENTER, J LEONARD (L)

Gross Sq. Ft. 28,635 **Age:**

Description: Renovation of 8 East Rhodes Hall for medical / surgery beds and provide prototype for all future inpatient renovations. Rooms will be converted from semi-private to private and provide ADA compliance. Core area includes a nurse station and support spaces.

Project Team:

Project Information:

Facility Planner: Is Unassigned
 Project Manager: Richard Van Deusen
 (van-deusen.2@osu.edu)
 Field Coordinator: Is Unassigned
 Project Coordinator: Curt Handschug
 (handschug.1@osu.edu)
 Project Assistant: Patricia Berger
 (berger.58@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$2,380,000.00	\$2,380,000.00				
Total:	\$2,380,000.00	\$2,380,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (20-25 Million Projects)	06/29/2001		
Bidding Approved B/T (\$225,000 Demo Project)	02/04/2005		06/29/2001
Design			
Arch/Engr Contract	11/01/2001	04/01/2002	04/03/2002
Schematic Design Approval	12/30/2004	01/31/2005	10/15/2004
Design Dev Document Approval	12/30/2004	01/31/2005	
Construction Document Approval	02/27/2005	03/31/2005	
Construction			
Construction Start (Demo)	02/14/2005		
Completion (Demo)	04/15/2005		

Clinical Space Reorganization - 8 East Rhodes Hall



Office of Business and Finance

January 6, 2005



Clinical Space Reorganization - Intra-Operative MRI
315-2001-911-6

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): DOAN HALL, CHARLES AUSTIN

Gross Sq. Ft. 669,869 **Age:** 1951

Description: Renovation of approximately 1,200 SF of 4th Floor Doan Hall. This project will renovate and expand the existing operating room #1 to accommodate the MRI modality. Operating support spaces will be modified to support new room procedure protocols.

Project Team:

Project Information:

Facility Planner: Is Unassigned

Project Manager: Richard Van Deusen
(van-deusen.2@osu.edu)

Field Coordinator: Is Unassigned

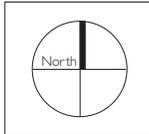
Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$405,225.00	\$665,991.00				
Total:	\$405,225.00	\$665,991.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$20-\$25 Million Project)	06/29/2001		06/29/2001
Bidding Approved B/T	02/04/2005		
Design			
Design Dev Document Approval	07/02/2004	07/30/2004	08/06/2004
Construction Document Approval	08/02/2004	10/19/2004	10/19/2004
Construction			
Construction Start	09/27/2004	02/07/2005	
Completion	12/31/2004	03/04/2005	

Clinical Space Reorganization - Intra-Operative MRI



Office of Business and Finance

January 6, 2005



Clinical Space Reorganization - Surgical Pathology Renovation

315-2001-911-3

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): DOAN HALL, CHARLES AUSTIN

Gross Sq. Ft. 669,869 Age: 1951

Description: Renovation of the existing Surgical Pathology space in Doan Hall 4th floor to update HVAC issues and accommodate new grossing stations.

Project Team:

Project Information:

Facility Planner: Is Unassigned

Project Manager: Richard Van Deusen
(van-deusen.2@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$493,550.00	\$493,550.00				
Total:	\$493,550.00	\$493,550.00				

Schedule:

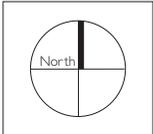
Projected

Revised

Actual

Planning			
Arch/Engr Approved by B/T (\$20-25M Projects)	06/29/2001		06/29/2001
Bidding Approved B/T (\$450,514 Project)	02/04/2005		
Construction			
Construction Start (\$450,514 Project)	02/07/2005		
Completion	06/10/2005		

Clinical Space Reorganization - Surgical Pathology Renovation



Office of Business and Finance

January 6, 2005



McCracken Power Plant - Internal Drainage System

315-2003-927

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): MCCRACKEN POWER PLANT, WILLIAM C

Gross Sq. Ft. 107,910 **Age:** 1918

Description: The original drainage system (circa 1914) is no longer serviceable or in compliance with EPA requirements. This project would rehabilitate the system and meet controls requirements. As it exists, any oil spill within the plant will drain into the storm system then into the Olentangy River. Even the few drains that might drain into the sanitary sewer would present a problem.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Alexander Lentsner

Field Coordinator: Glenn Gerhart
(gerhart.1@osu.edu)

Project Coordinator: Karen Cogley
(cogley.1@osu.edu)

Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

Project Information:

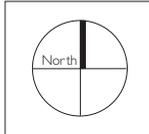
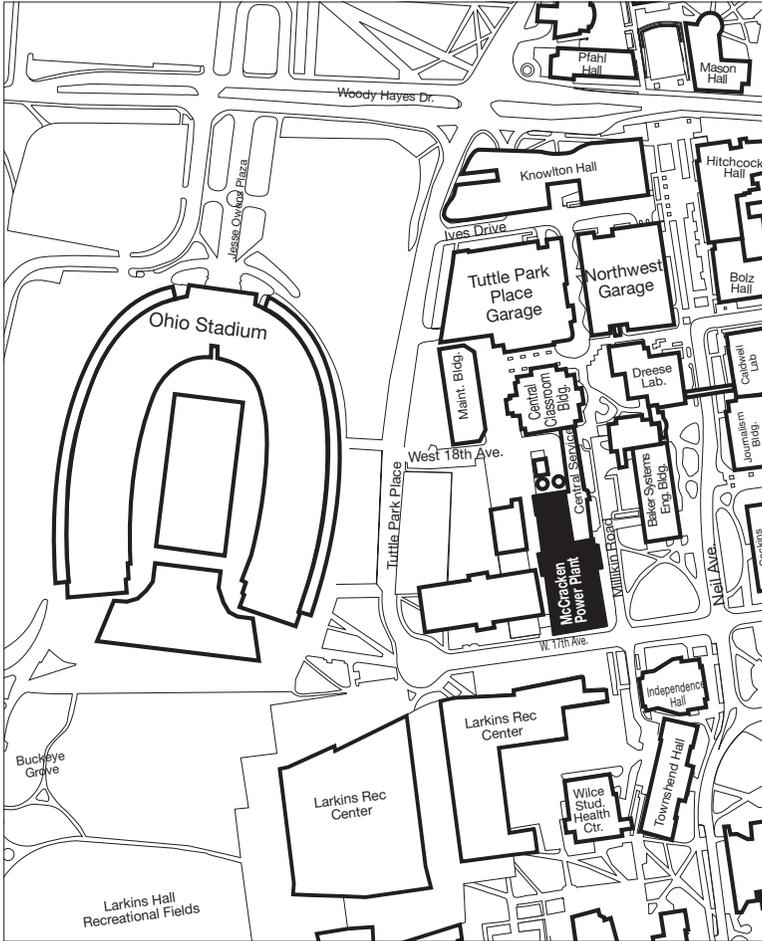
The increase in construction costs is attributed to the following:

- Material & labor price increases.
- Future drainage needs have been added to the scope of the project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB640 Basic Renovations	\$0.00	\$115,000.00				
HB675 Columbus Basic Renovation	\$225,000.00	\$225,000.00				
Total:	\$225,000.00	\$340,000.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Advertisement (OH Reg 116 due 04/30/03)			04/01/2003
Arch/Engr Approved by B/T (\$225,000 Project)	04/04/2003		04/04/2003
Bidding Approved B/T	03/05/2004	02/04/2005	
Design			
Arch/Engr Contract			02/05/2004
Construction Document Approval	01/01/2004	11/22/2004	11/30/2004
Bidding			
Bid Opening	04/01/2004	03/10/2005	
Construction			
Construction Start	06/01/2004	05/16/2005	
Completion	09/01/2004	08/26/2005	

McCracken Power Plant - Internal Drainage System



Office of Business and Finance | January 6, 2005



OARDC - Thorne and Gourley Halls Renovation, Phase 3
315-2000-087

Requesting Agency(s): OHIO AGRIC RESEARCH & DEVELOPMENT CTR

Location(s): GOURLEY HALL

Gross Sq. Ft. 18,639 **Age:** 1950

Location(s): THORNE HALL

Gross Sq. Ft. 29,212 **Age:** 1923

Description: This is phase 3 of the renovation of Gourley and Thorne Halls. This phase installs a central HVAC system and upgrades laboratories and support rooms in Gourley Hall, install growth chambers and upgrade space for the Entomology Department in Thorne Hall.

Project Team:

Facility Planner: Alex Cofield
(cofield.3@osu.edu)

Project Manager: Marjory Spangler
(spangler.40@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Faye Bodyke
(bodyke.3@osu.edu)

Project Assistant: Steve Deedrick
(deedrick.4@osu.edu)

Project Information:

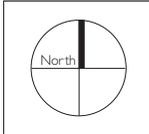
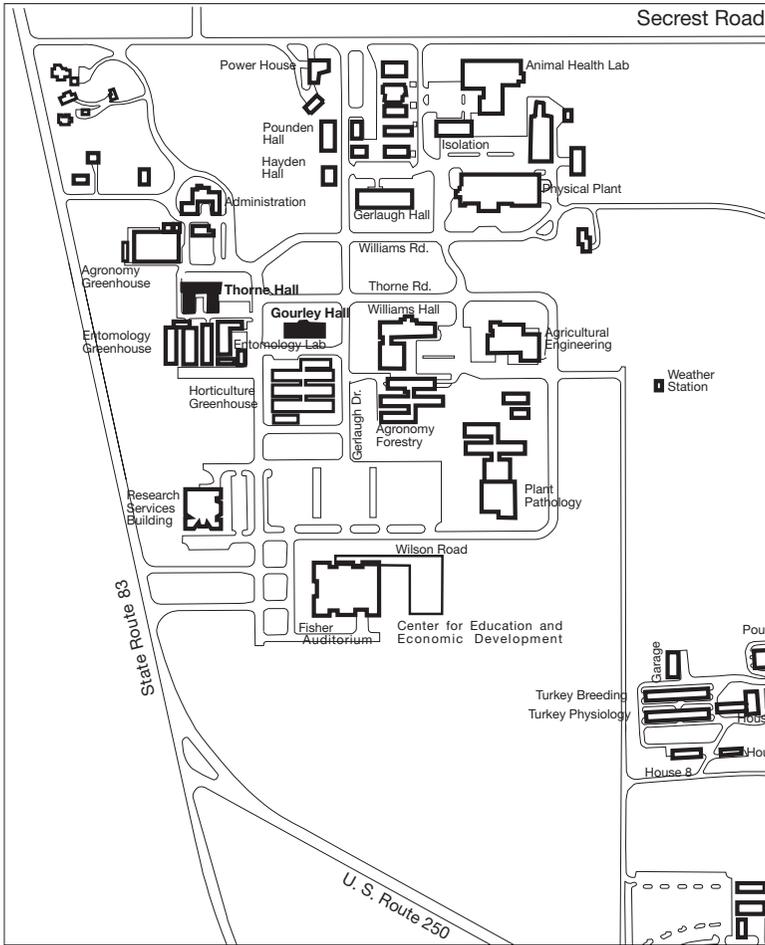
Local administration of this project granted by the Ohio Board of Regents and Department of Administrative Services on August 29, 2000.
Formerly known as project 315-2000-905.

The scope of the project was increased in May, 2004 to cover existing fume hoods, provide proper venting and to eliminate high humidity through an enhanced HVAC system in Thorne Hall. Both buildings included emergency showers and eye wash fixtures and floors drains so that the labs meet the safety standards on campus.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB790 OARDC Suppl.	\$0.00	\$29,851.37	Construction	\$3,402,469.00		\$0.00
Renov.			Contingency 1	\$366,065.00		\$0.00
HB790 OARDC Line Items	\$0.00	\$15,424.65	Design	\$373,993.00		\$0.00
HB808 OARDC	\$0.00	\$3,857.06	Equipment 1	\$510,144.00		\$0.00
Supplemental Renovation			Local Administration	\$53,655.00		\$0.00
HB790 Columbus ADA	\$0.00	\$37,800.00	Percent for Art	\$44,859.00		\$0.00
Modifications			Total Project:	\$4,751,185.00		\$0.00
HB748 Columbus ADA	\$0.00	\$140,000.00				
Modifications						
HB640 Line Item	\$4,195,974.00	\$4,195,974.00				
Appropriation						
HB675 OARDC	\$0.00	\$328,277.92				
Supplemental Renov						
Total:	\$4,195,974.00	\$4,751,185.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$4,195,974 Project)	08/30/2000		08/30/2000
Program Approved by the University	01/30/2004	09/24/2004	02/23/2004
Arch/Engr Approved by B/T (\$4,751,185 project)	05/07/2004		05/07/2004
Bidding Approved B/T (\$4,751,185.00 Project)	02/04/2005		
Design			
Arch/Engr Contract	09/12/2001	07/22/2002	07/22/2002
Schematic Design Approval	01/30/2002	09/15/2003	03/31/2004
Design Dev Document Approval	06/19/2002	04/28/2004	03/31/2004
Construction Document Approval	12/04/2002	07/14/2004	07/14/2004
Bidding			
Bid Opening	02/25/2003	03/30/2005	
Construction			
Award of Contracts	06/17/2003	06/02/2005	
Construction Start	06/17/2003	06/13/2005	
Completion	04/20/2004	08/09/2006	

OARDC - Thorne and Gourley Halls Renovation Phase 3



Office of Business and Finance January 6, 2005



Ohio 4-H Center
315-2000-911

Requesting Agency(s): OSUE AGRIC & NATURAL RESOURCES

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description: This project consists of the demolition of Dakan Hall and the planning, programming, design, FF&E, site planning and construction administration of the new Ohio 4-H Center. The new structure will include space for the OSU 4-H Youth Development staff, the OSU Extension programs, and those programs from the College of Food, Agricultural, and Environmental Sciences who will interact with 4-H. Outdoor program space, outdoor amenities, and parking is also included.

Project Team:

Facility Planner: Cheryl Christie
(christie.2@osu.edu)

Project Manager: Marjory Spangler
(spangler.40@osu.edu)

Field Coordinator: Marjory Spangler
(spangler.40@osu.edu)

Project Coordinator: Faye Bodyke
(bodyke.3@osu.edu)

Project Assistant: Steve Deedrick
(deedrick.4@osu.edu)

Project Information:

A study was made to determine whether renovating a current building or building a new facility would be the most feasible.

This building is to be constructed on the site north of the existing Dakan Hall.

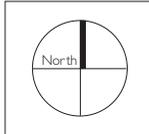
The project increased to \$10 million to support the increase in building size and the 4-H program needs. The budget further increased an additional \$557,945.00 for an industry wide cost of steel increase and the User will pursue LEED (Leadership in Energy and Environmental Design) Certification in conjunction with the U.S. Green Building Council. LEED buildings are considered high performance and sustainable which are environmentally responsible, profitable and healthy.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Food, Agr & Env Sciences	\$9,110,627.00	\$10,557,945.00				
Total:	\$9,110,627.00	\$10,557,945.00				

Schedule:

	Projected	Revised	Actual
Planning			
MOU Approved by the University	01/08/2002		01/08/2002
Arch/Engr Approved by B/T (\$9,110,627 Project)	03/01/2002		03/01/2002
Bidding Approved B/T (\$9,110,627 Project)	03/01/2002		03/01/2002
Bidding Approved B/T (\$10,000,000 project)			05/30/2003
Bidding Approved B/T (\$10,557,945.00 Project)	02/04/2005		

Ohio 4-H Center



Office of Business and Finance

January 23, 2005



OSU Golf Course - Scarlet Course Rebuild
315-2004-916

Requesting Agency(s): ATHLETICS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description: Renovate and rebuild all the bunkers on the Scarlet Course, renovate several selected greens and tees, and reconfigure the driving range.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Thomas Heretta
(heretta.1@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

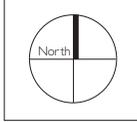
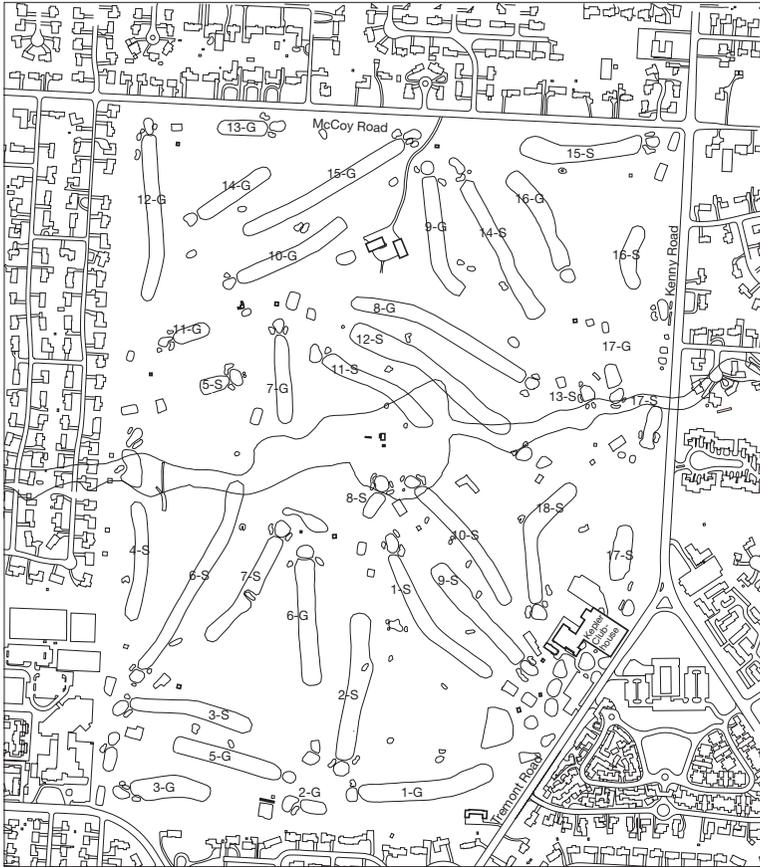
Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$1,500,000.00	\$3,200,000.00				
Total:	\$1,500,000.00	\$3,200,000.00				

Schedule:

	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$1.2-\$1.5 mill project)	05/07/2004		05/07/2004
Arch/Engr Advertisement	06/01/2004		06/01/2004
Bidding Approved B/T	03/04/2005		
Design			
Arch/Engr Contract	01/31/2005		
Schematic Design Approval	09/15/2004	02/01/2005	
Design Dev Document Approval	09/15/2004	02/01/2005	
Construction Document Approval	09/15/2004	02/01/2005	
Bidding			
Bid Opening	04/01/2005		
Construction			
Award of Contracts	05/15/2005		
Construction Start	09/01/2004	05/16/2005	
Completion	12/01/2005		

OSU Golf Course -Scarlet Course Rebuild



Office of Business and Finance

April 14, 2004



University Hospitals East - Talbot Hall Roof Replacement
50700-R044383

Requesting Agency(s): HEALTH SCIENCES ADMINISTRATION

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description: Re-roof Talbot Hall and install fall protection per OSHA and code.

Project Team:

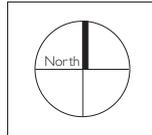
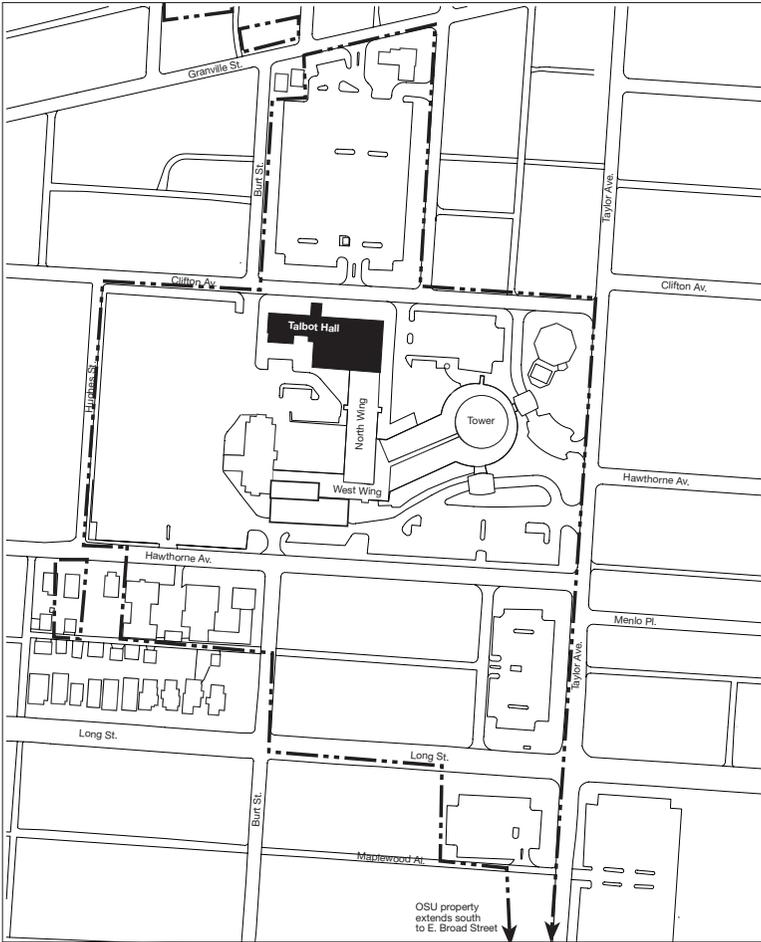
Project information:

Facility Planner: Is Unassigned
 Project Manager: Pat Cuthbert
 (cuthbert.8@osu.edu)
 Field Coordinator: Is Unassigned
 Project Coordinator: Curtiss Ashley
 (ashley.6@osu.edu)
 Project Assistant: Andrea Thimmes
 (thimmes.5@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$129,149.00	\$129,149.00				
Total:	\$129,149.00	\$129,149.00				

Schedule:	Projected	Revised	Actual
Planning			
6540 Received by OFP			10/25/2004
Request for Estimate Received - OA			11/04/2004
Bidding Approved B/T	02/04/2005		
Construction			
Construction Start	02/07/2005		
Completion	03/12/2005		

University Hospitals East - Talbot Hall Roof Replacement



Office of Business and Finance January 7, 2005



OARDC - Feed Mill Replacement
315-2003-078

Requesting Agency(s): OHIO AGRIC RESEARCH & DEVELOPMENT CTR

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description: This project provides new feedmill with raw ingredient storage, grain drying equipment, feed processing equipment and processed feed storage. Building will be at a new site to be selected.

Project Team:

Facility Planner: Teresa Yu
(yu.195@osu.edu)
Project Manager: Marjory Spangler
(spangler.40@osu.edu)
Field Coordinator: Is Unassigned
Project Coordinator: Karen Cogley
(cogley.1@osu.edu)
Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

Project Information:

This project will be a design/build project and be locally administered. Approval of this project delivery method was provided in House Bill 215.
Project budget increased to more accurately reflect the anticipated facility costs.
Formerly project 315-1993-551

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Future Capital	\$5,000,000.00	\$0.00				
Appropriations						
HB748 OARDC Suppl.	\$0.00	\$300,000.00				
Renovation						
HB850 Line Item	\$0.00	\$5,445,000.00				
Appropriation						
Total:	\$5,000,000.00	\$5,745,000.00				

Schedule:

	Projected	Revised	Actual
Planning			
Bidding Approved B/T (\$5,800,000 Project)	11/01/1998	02/05/1999	02/05/1999
Bidding Approved B/T (\$5,745,000.00 Project)	02/04/2005		
Bidding			
Bid Opening (Submittals Due)	05/24/2005		
Construction			
Award of Contracts	09/01/2005		
Construction Start	01/03/2006		
Completion	12/01/2006		



North Doan Hall - Non-Clinical Addition
315-2004-914

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): DOAN HALL, CHARLES AUSTIN

Gross Sq. Ft. 669,869 Age: 1951

Description: This project includes the demolition of the two story North Wing of Doan and replacement with a five story office structure. It will also renovate part of the second floor of Doan Hall to provide state-of-the-art facilities for patient care.

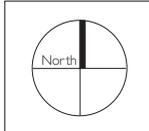
Project Team: **Project Information:**

Facility Planner: Is Unassigned
Project Manager: Richard Van Deusen
(van-deusen.2@osu.edu)
Field Coordinator: Is Unassigned
Project Coordinator: Curtiss Ashley
(ashley.6@osu.edu)
Project Assistant: Andrea Thimmes
(thimmes.5@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$14,000,000.00	\$19,500,000.00				
Total:	\$14,000,000.00	\$19,500,000.00				

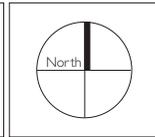
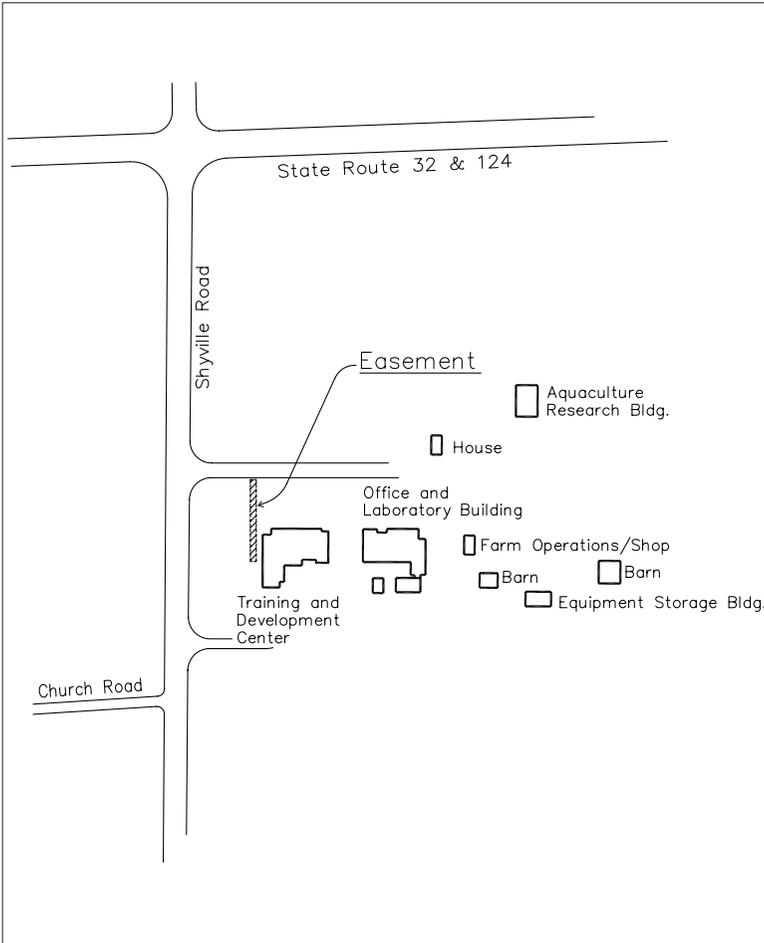
Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$11,300,000 project)	05/07/2004	09/15/2004	09/22/2004
Arch/Engr Advertisement	11/15/2004		11/15/2004
Constr Mgr Advertisement	01/13/2005		01/13/2005
Constr Mgr Approved by B/T	02/04/2005		
Design			
Arch/Engr Contract	01/15/2005	02/28/2005	
Constr Mgr Contract	03/31/2005		
Bidding			
Bid Opening	06/01/2005		
Construction			
Award of Contracts	07/29/2005		
Construction Start	08/01/2005		
Completion	06/01/2007		

North Doan Hall - Non-Clinical Addition



Office of Business and Finance	January 23, 2005
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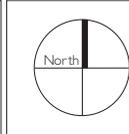
**Columbus Southern Power Company
OSU Piketon Research and Extension Center**



Office of Business and Finance

February 3, 2005

Franklin Main Interceptor Sewer, City of Columbus



Office of Business and Finance

January 23, 2005

**LONG-TERM LEASE OF SPACE
FOR THE WOSU STATIONS (contd)**

CENTER OF SCIENCE AND INDUSTRY
COLUMBUS, OHIO (contd)

Background

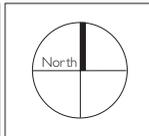
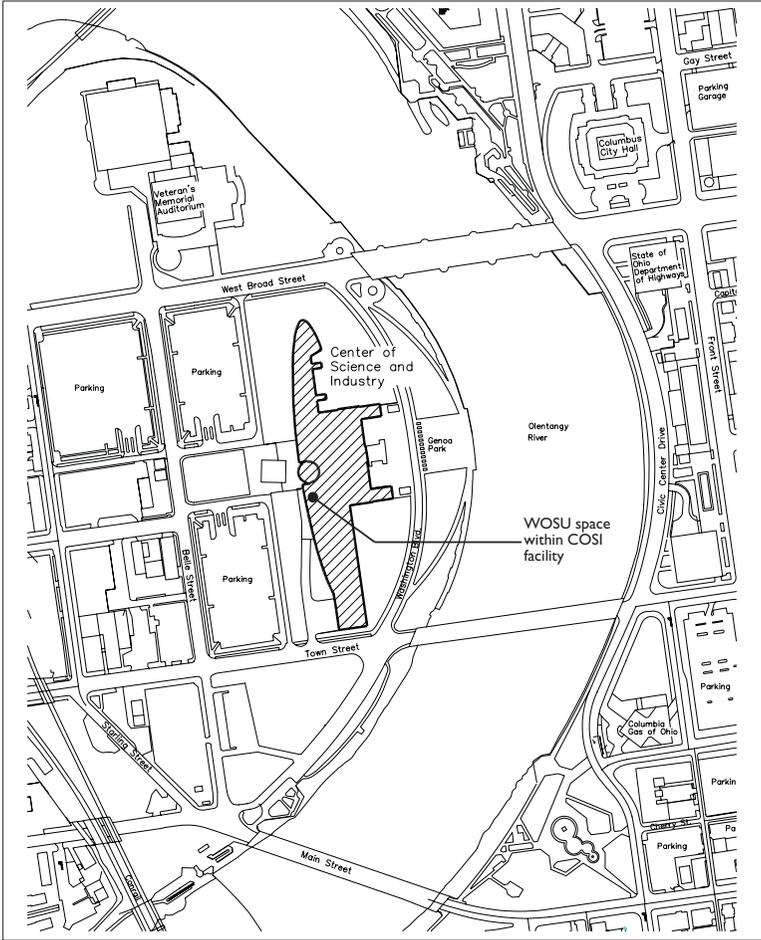
The WOSU Stations and the Center of Science and Industry - Columbus (COSI) desire to collaborate on development of community and educational programming at the COSI facility at 333 West Broad Street in Columbus, Ohio. To facilitate that collaboration, the University would lease approximately 12,000 square feet of space in the COSI facility. That space would be renovated to provide digital broadcast production facilities, including a television studio, radio studio, edit suites, and offices. The space also would serve as an interactive exhibit as part of the COSI displays. Approximately 12 WOSU personnel would work at the COSI location.

The proposed long-term lease would be for an initial term of ten years, with one five-year renewal option. Rent would be \$11.73 per square foot per year, plus the cost of utilities and maintenance. That would total about \$240,000 each year, with the rent increasing annually based upon the Consumer Price Index, after a deferral of any rent increase for five years to offset the cost of initial tenant improvements.

The WOSU Stations would pay for the cost of tenant improvements, estimated at \$2,100,000, and equipment costs estimated at \$1,500,000. WOSU would fund these capital costs through fundraising. In addition, the University has pledged \$500,000 in one-time funds for Fiscal Year 2005 and has approved use of an existing internal line of credit line for construction to allow some flexibility in fundraising. The construction would be undertaken by COSI.

The WOSU Stations' approved business plan for this project provides that WOSU will be responsible for all capital, operating, maintenance, and lease costs associated with the project.

**WOSU Stations - Center of Science and Industry
Columbus, Ohio**



Office of Business and Finance

December 29, 2004

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

February 4, 2005

Topic:

Football ticket prices and Golf Course membership and daily greens fees

Context:

OSU's Athletic Department is fully self-supporting and does not receive a University subsidy. For next fiscal year, the Department is facing increases in operating costs, including utilities, financial aid, and travel.

A modest ticket price increase is necessary to meet these increased costs and remain financially stable. These proposed rates have been reviewed and recommended by the Athletic Council and the University.

Approval is requested today in order to meet printing deadlines for sending out donor ticket applications and Golf Course membership renewals at the beginning of March.

Recommendation:

- For football tickets – an increase of \$1.00 per game. This is an increase of between 1.5% and 3.7% (See Attachment 1).
- For Golf Course memberships and greens fees – no increase is requested due to the unavailability of the Scarlet Course for a portion of next season.

Considerations:

Football Tickets:

- Students have the highest percentage increase, but remain at the target of approximately 50% of the public ticket cost (actual 47%).

Golf Course Fees:

- Golf Course renovation will displace some play on the Scarlet Course next season. The Greens Committee proposed a discount for current members for next season, which was not approved by the department, the Council or the University.
- Daily play greens fees for staff and faculty are currently less than 80% of the public rates. Those fees are being reviewed by Legal Affairs to determine if they need to be increased to conform to IRS regulations. Pending that review, those fees may be increased if determined necessary to avoid taxable fringe benefit reporting.

2005 Football Season Ticket Prices

Approved by Athletic Council on December 7, 2004
And Recommended by the University

	Estimated Number	6 Games 04-05 Projection	7 games 05-06 Projection	
Student	26,500	\$27.00	\$28.00	3.70%
Faculty/Staff	15,000	\$46.00	\$47.00	2.20%
B Boxes	600	\$67.00	\$68.00	1.50%
Public Sales	53,500	\$57.00	\$58.00	1.75%
Subtotal	95,600	<u>\$26,971,200</u>	<u>\$32,510,100</u>	
Club Seat Tix Fee	2,625	\$866,250	\$1,010,625	
Suite Tickets	1,200			
Comps	1,600			
Ticket Totals	101,025	\$27,837,450	\$33,520,725	

Discussion points by Athletic Council committees included:

- Review of two price packages and the projected budget implications of both: the \$1 per ticket increase or a two-year plan with no increase in FY 06 with a probable \$2 increase in FY 07.

Golf Course Membership and Daily Green Fees for FY 06

Approved by Athletic Council on December 7, 2004
And Recommended by the University

Memberships:	FY '05 Current Rate	Proposed FY '06	
Students	\$550	\$550	
Faculty / Staff Initiation Fee	\$1,625	\$1,625	
Alumni Initiation Fee	\$2,025	\$2,025	
Daily Fees:		Current Fee	Proposed FY '06
Students	Gray	\$14	\$14
Students	Scarlet	\$18	\$18
Faculty / Staff	Gray	\$23	\$23
Faculty / Staff	Scarlet	\$30	\$30
Varsity "O"	Gray	\$33	\$33
Varsity "O"	Scarlet	\$45	\$45
Alumni	Gray	\$40	\$40
Alumni	Scarlet	\$50	\$50
Guest	Gray	\$50	\$50
Guest	Scarlet	\$60	\$60

Additional discussion from Greens Committee included:

- Estimated 5% increase in faculty/staff, and alumni memberships in FY 07, (no increase in student membership price).
- A \$400-\$500 initiation fee to be implemented in FY 07 for all new members and any members who let their memberships lapse during the construction year and rejoin in FY 07.

Neither of those proposals was acted on as they are not on the business agenda for the coming year but will be items for Athletic Council consideration next year.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

February 4, 2005

Topic:

FY 2005 Mid-year Financial Report

Context:

This report is provided quarterly. In recent years, this has been focused more on management and financial risk rather than a statistical summary.

The University's finances are stable. This report provides updated information on the areas labeled as "relatively moderate risk" in the first quarter report:

- University Medical Center
- State Support
- Capital Commitments
- Affiliated Entities / Non-University Control

Recommendations:

Adjust the FY 2005 Current Funds Budget to reflect:

- Higher than budgeted research grants and indirect cost recoveries.
- Lower than budgeted revenues and expenses associated with the recreation fee as a result of the one-quarter delay in the opening of the Adventure Recreation Center and a correction to more accurately reflect revenues and expenditures for the American Language Program.
- State Share of Instruction received above budget estimates.

Considerations:

- Have the major risks been identified?
- Are the risk management strategies appropriate?
- What are the next steps?

**The Ohio State University Board of Trustees
Fiscal Affairs Committee**

FY 2005 Mid-Year Financial Report

February 4, 2005

- I. Purpose of this Report
- II. Enrollments
- III. State Support
- IV OSU Medical Center
- V. Other Columbus Campus Key Areas
- VI. Regional Campuses
- VII. Affiliated Entities
- VIII. What Happens Next?
- IX. Summary and Conclusion
- X. Appendix - Original Budget vs. Mid-Year Budget

I. Purpose of this Report

As the University seeks to diversify its financial resources, it needs to behave more entrepreneurially. Based on the degree to which we are successful at this, we will reduce the risk of reliance on State funds, which are becoming less predictable and less stable.

As we become more entrepreneurial, we also must be prepared to undertake a different and much more diversified portfolio in terms of risk. This in turn requires a strategically based assessment of risk and risk management.

Winter Quarter provides a good opportunity to review these issues and compare and adjust the budget estimates to six months of actual data.

This mid-year financial report continues to reflect a shift away from a focus on General Funds budgets to a broader assessment of total University financial conditions. This is an evolutionary process and continued improvement will be made.

This report is designed to provide a mid-year update on these three questions:

- Where are the areas of largest risk?
- Where are potential problems most immediate?
- How will we know these problems have been addressed?

II. Enrollments

- A. Enrollments compared with budget projections for combined Summer, Autumn and Winter Quarter – Columbus Campus

Category	Projected	Actual	Difference	FY05 Actual Enrollments Compared with Budget Projections ¹
Undergraduate	79,032	78,301	-731	-0.9%
Graduate	22,697	23,038	341	1.5%
Professional	7,165	7,257	92	1.3%
Total	108,894	108,596	-298	-0.3%

The financial impact of the difference between projected and actuals is relatively small. No adjustment to the fee revenue budget is recommended until Spring Quarter actuals are known.

B. Fall 2005 Freshman Class

The University's freshman enrollment goal for Autumn 2005 is 5,800 students. As of January 3, 2005, our application numbers would suggest that we are on target to meet our enrollment goal. In actuality, should our yield percentage be as high again this year as it was this past year (a record high), we may even exceed the goal of 5,800. Most importantly, we are hopeful that our minority enrollment will show some increase this year as we move forward past last year's Supreme Court decision.

- C. An adjustment of (\$200,000) to General Funds Revenues and Expenses is recommended to account for lower fees collected and lower expenditures as a result of the delay in assessing the \$12 fee associated with the Adventure Recreation Center, following the delay in the Center's opening until Winter Quarter. An increase of \$250,000 also will be made to adjust the American Language Program projected revenues as well as increase in expenditures of \$100,000 to better reflect FY05's projected level.

III. State Support

A. Operating Budget

1. State tax receipts for the first six months of FY 2005 are 0.8% above estimates.
2. How the State will deal with the loss of revenue as a result of the sunset of the one-cent temporary sales tax in the FY 06-07 State budget is unclear. More will be known after the Governor unveils his budget proposal in early February.

¹ Percentage difference between actual and projected Full-time Equivalent (FTE) enrollments for Summer, Autumn, and Winter terms of FY05. SOURCES: Projected: Budget Planning (Fee Model, May 18, 2004) for Columbus Campus; Actual: Summer, Autumn, and Winter Quarter Theoretical 15th Day Fee Data Enrollment Summary, Resource Planning.

B. Capital Appropriations Bill

1. As of this writing, the FY 2005 – FY 2006 capital appropriation finally has been introduced. It provides about \$83 million for all Ohio State campuses compared with an appropriation of \$105 million in the previous biennium.
2. Additional material on the implications of this action for the University will be presented at the March 4 meeting.

IV. Medical Center

A. Health System

Through the first six months of FY 05, the OSU Health System had a net operating surplus of \$4.1M, exceeding budget projections. Inpatient admissions including the newly opened Ross Heart Hospital exceeded budget by 0.4% and total system admissions exceeded those of the prior year by 4.5%.

B. Malpractice Reserve

As of December 31, 2004, the Self Insurance Funds and Oval, Ltd. are fully funded based on the most recent actuarial report of June 30, 2004.

C. Projects being closely tracked:

1. BMRT design and business plan
2. Comprehensive Cancer Center Expansion
3. Five-year strategic and financial plan

V. Other Key Areas on the Columbus Campus

A. Research – Indirect Cost Recovery (IDC) and award trends

After two quarters, IDCs are running 13.4% higher than FY04, and new awards are up 4.7% compared with the first half of FY04. IDCs are high due to the timing of expenditures and are not expected to finish the year at that level of increase. We request that the Board approve the attached resolution increasing the budget for both Revenues and Expenses for Grants and Contracts, Other Funds, by \$7.1 million, and General Funds by \$3.4 million.

B. Student Affairs

1. Schottenstein Center: The Schottenstein Center has a net operating deficit of \$177,000 for the first two quarters (normal for this point in the year), and expects to finish slightly ahead of budget projections.
2. The Blackwell: After planned transfers of \$570,000, the Blackwell had a net operating surplus and is on target with its revised budget projections. Both cash and equity improved although they remain negative.

3. Housing: Autumn Quarter occupancy for Columbus Campus housing was nearly 98%. Occupancy and net income projections continue to be in line with the budget.
- C. Athletics: The Athletic Department revenue and expenditures are within budget projections at the six-month point. Current performance suggests Athletics will be within projected budget at year end.
 - D. Transportation and Parking: Transportation and Parking Services had a net operating surplus of \$1.8 million. Revenue is up \$350,000 in the areas of permit payroll deductions, construction/vending permits and garage revenues. Expenses for capital improvements and debt service not yet incurred will bring Transportation and Parking Services' operating surplus within budget at year-end.
 - E. Development: As of December 31, 2004, Development realized \$80.1 million in private giving, which is on target with their goal.

VI. Regional Campuses

These are the combined Summer, Autumn and Winter Quarter enrollment figures. Because of their relatively small size, regional campus enrollment fluctuations of $\pm 5\%$ are not unusual. Causes of variances are being monitored. With the exception of ATI, all campuses are in strong financial positions. ATI's financial position is still positive.

Campus	Projected ²	Actual ³	Difference	FY05 Actual Enrollments Compared with Budget Projections ⁴
Lima	2649	2518	-131	-4.9%
Mansfield	2870	3087	217	7.6%
Marion	3129	3041	-88	-2.8%
Newark	4338	4321	-17	-0.4%
ATI	1590	1487	-103	-6.5%

VII. Affiliated Entities

A number of significant financial and structural initiatives are underway involving various affiliated entities. These include:

- Campus Partners: South Campus Gateway development is proceeding in accordance with the approved Business Plan. Retail, office and apartment tenants will begin taking occupancy in August 2005 and a Grand Opening is

² Projected FY 2005 headcounts/full-time equivalents (FTE) provided by regional campus fiscal officers. When FTE not provided, projected FTE were determined by applying the FTE to headcount ratio from the same quarter of the previous fiscal year to the projected headcounts.

³ Fee FTE per Theoretical 15th Day Report.

⁴ Percentage difference between actual and projected FTE enrollment for FY 2005 summer, autumn and winter terms.

- anticipated in October 2005. In spite of the volatile construction market, the project is on schedule and the construction budget is 1%-2% over projection.
- SciTech: SciTech has signed a five-year lease with Cabot Corp. to occupy 6,500 square feet in its newly renovated space on Kinnear Road. Negotiations continue with other potential tenants who want to locate on the SciTech Campus at The Ohio State University.
- MedOhio Health Inc.⁵: Through 11 months ended November 30, 2004, consolidated MedOhio Health, Inc. had revenue of \$13.3 million which was \$2.6 million above budget and an operating loss of (\$185,000) compared with a budgeted surplus of \$137,000.
- Prologue⁶: Prologue Research completed its restructuring to a for profit subsidiary of OSUMC Holdings in 2004. Through 11 months ended November 30, 2004, Prologue's revenue was \$4.8 million or \$650,000.
- Less than prior year and the operating loss was (\$333,000) compared with an operating gain of \$325,000 for the comparable period last year.

VIII. What Happens Next?

- A. Approval of attached resolution.
- B. Third Quarter report will be presented at the May Board meeting.
- C. Work will continue on other areas of concern, including:
 1. Funding sources for advancing the Academic Plan
 2. Monitoring of State financial picture
 3. Federal agenda
 4. Review of key processes
 5. Safety and security issues
 6. Review of the university's risk management policies

IX. Summary and Conclusion

- A. Enrollments on the Columbus Campus are strong and expected to continue to be so.
- B. The State budget picture is stable for the current fiscal year. However, there continues to be some uncertainty as to how the State will deal with the loss of revenue from the sunset of the one-cent sales tax in the coming biennium.

⁵ MedOhio and Prologue operate on a calendar fiscal year; most current financial data are through November 30, 2004.

- C. The Ohio State University Medical Center has met budget targets through the first six months of FY 2005, but margins are narrow.
- D. Other areas of Columbus Campus finances are meeting or exceeding expectations, including research and private giving.
- E. Regional campus finances are stable for FY05. Enrollments continue to be monitored.
- F. The financial record of affiliated entities is mixed and will continue to be closely monitored.
- G. The Board is requested to approve the attached resolution. Next update will be at the May Board meeting,

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES
FY 2005 MID-YEAR BUDGET REPORT

(In Thousands)

	Original Budget		2nd. Quarter Budget Revision		Difference	
	General Funds	Other Funds Total	General Funds	Other Funds Total	General Funds	Other Funds Total
Resources						
State Subsidy & Appropriations	320,389	377,077	320,830	377,518	441	0
Student Fees	542,832	548,832	542,882	548,882	50	0
Gifts, Grants & Contracts	67,213	614,728	70,599	625,168	3,386	7,054
Health System		1,058,132		1,058,132	0	0
Auxiliaries		211,187		211,187	0	0
Other Income	20,860	132,160	20,860	132,160	0	0
Total Resources	951,294	2,942,116	955,171	2,953,047	3,877	7,054
Expenditures						
Education & General	951,471	1,648,224	955,198	1,659,005	3,727	7,054
Health System		1,057,037		1,057,037	0	0
Auxiliaries		215,079		215,079	0	0
Total Expenditures	951,471	2,920,340	955,198	2,931,121	3,727	7,054
Net	(177) ⁽⁵⁾	21,776	(27)	21,926	150	0

(1) Adjustments made by Board of Regents subsequent to original budget submission

(2) Adjustment for decreased Recreation Fee, and increased American Language Program Fees.

(3) General Funds: An additional 5.2% increase (\$3.4M) in indirect cost recoveries based College re-projections.

Other Funds: A corresponding increase (\$7.1M) in Grants and Contracts based on activity to date.

(4) General Funds: Corresponding increases in expenditures for Subsidy and Indirect Cost Recoveries, and an increase in recognized expenditures for ALP.

Other Funds: A corresponding increase (\$7.1M) in restricted expenditures that generated the increase in Grants and Contracts.

(5) Net negative balance covered by FY 2004 carryforward.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

February 4, 2005

Topic:

Budget versus Actual Report for FY 2004

Context:

This is an annual report on the differences between budgeted and actual revenues and expenditures at the Columbus Campus. The purpose of the report is to assure accountability between projected and actual resources and expenditures for the three major fund groups.

The report format is consistent with fund accounting and GASB standards.

Summary:

The records of the University budget and accounting system are reconciled.

The goal of the Office of Business and Finance when projecting resources and expenses is to be within 1% of actual General Fund resources and expenses and within 5% of Earnings and 10% of Restricted.

This past year, the budget was very close to actual General Fund resources. General Fund expenditures were 8.49% lower than budget primarily as a result of the uncertainty of the budget situation in FY 04.

Resources and expenditures for earnings units were close to the Office's 5% goal.

Restricted resources and expenditures were within the Office's 10% goal.

**COMPARISON OF GENERAL FUNDS BUDGET TO ACTUAL
COLUMBUS CAMPUS FOR FY 2004**

(In Thousands)

RP Goal: To forecast Revenues and Expenditures
for General Funds within +/- 1%

	Revised Budget	Actual	Variance	% Variance
<u>Resources</u>				
State Subsidy & Appropriations	319,177	317,956	(1,221)	
Student Fees	484,470	480,264	(4,206)	(1)
Gifts, Grants & Contracts	64,179	70,669	6,490	(2)
Other Income	21,564	23,774	2,210	
Total Resources	889,390	892,662	3,272	0.37%
<u>Expenditures</u>				
Education and General	889,390	813,911	(75,479)	(3)
Total Expenditures	889,390	813,911	(75,479)	-8.49%

Notes:

- (1) Variance due primarily to \$2.7M in fees budgeted for '04 actually being earned and accounted for in prior years. The remaining variance represents '04 fees below estimates.
- (2) Variance primarily due to cost recoveries from private and federal research grants exceeding estimates.
- (3) Actual spending is lower because of the uncertainty of the budget situation in FY 04.

**COMPARISON OF EARNINGS BUDGET TO ACTUAL
COLUMBUS CAMPUS FOR FY 2004**

(In Thousands)

RP Goal: To forecast Revenues and Expenditures
for Earnings within +/- 5%

	Revised Budget	Actual	Variance	% Variance
<u>Resources</u>				
Education and General	82,000	82,966	966	(1)
Health System	891,381	945,943	54,562	(2)
Auxiliaries	204,220	213,344	9,124	(3)
Total Resources	1,177,601	1,242,253	64,652	5.49%
<u>Expenditures</u>				
Education and General	82,000	83,604	1,604	(1)
Health System	882,311	912,416	30,105	(2)
Auxiliaries	202,583	201,956	(627)	(3)
Total Expenditures	1,166,894	1,197,976	31,082	2.66%

Notes:

- (1) Actual was adjusted to exclude income and expenditures for OSU Physicians Inc. (OSUP), since it was not part of the University's '04 budget.
- (2) Health System includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, the Harding Hospital, and the Hospital Physician Network. Health System sales and service grew by almost 14% over FY '03 and continue to exceed budget projections while other income including investments continues to lag. The situation will continue to be monitored and the budget will be altered accordingly.
- (3) Actual adjusted to include \$9.95 million in intrauniversity revenue and \$9.95 million in intrauniversity expense. For example, when Traffic and Parking purchase telephone services from UNITS, the transaction is an expense to T&P and income to UNITS. These revenues and expenses are included in the auxiliaries planned resource and expense budgets but excluded from the University's financials in order to not overstate the University's resources and expenses. Actual revenues and expenditures increased by \$6.2M to reflect Athletic expenditures budgeted as earnings but expensed through restricted funds.

**COMPARISON OF RESTRICTED BUDGET TO ACTUAL
COLUMBUS CAMPUS FOR FY 2004**

(In Thousands)

RP Goal: To forecast Revenues and Expenditures
for Restricted Funds within +/- 10%

	Revised Budget	Actual	Variance	% Variance
<u>Resources</u>				
State Subsidy & Appropriations	52,780	54,847	2,067	
Gifts, Grants & Contracts	484,713	502,605	17,892	(1),(2)
Other Income	15,500	12,839	(2,661)	(3)
Total Resources	552,993	570,291	17,298	3.13%
<u>Expenditures</u>				
Education and General	538,908	554,464	15,556	(4)
Health System	6,035	7,428	1,393	
Auxiliaries	8,050	8,399	349	(2)
Total Expenditures	552,993	570,291	17,298	3.13%

Notes:

- (1) Variance due primarily to federal grants and contracts being \$11M over estimate, state grants and contracts being \$5M above estimate, and local grants and contracts being \$2M above estimate.
- (2) Variance due primarily to \$2.7M in fees budgeted for '04 actually being earned and accounted for in prior years. The remaining variance represents '04 fees below estimates.
- (3) Variance due primarily to investment income being slightly below estimate.
- (4) Variance in education and general expenditures due to increased revenue and expense for academic support and scholarships and fellowships.

We do not budget for restricted activity. It is an estimate based on prior-year trends. Restricted revenue is not recognized until expended.

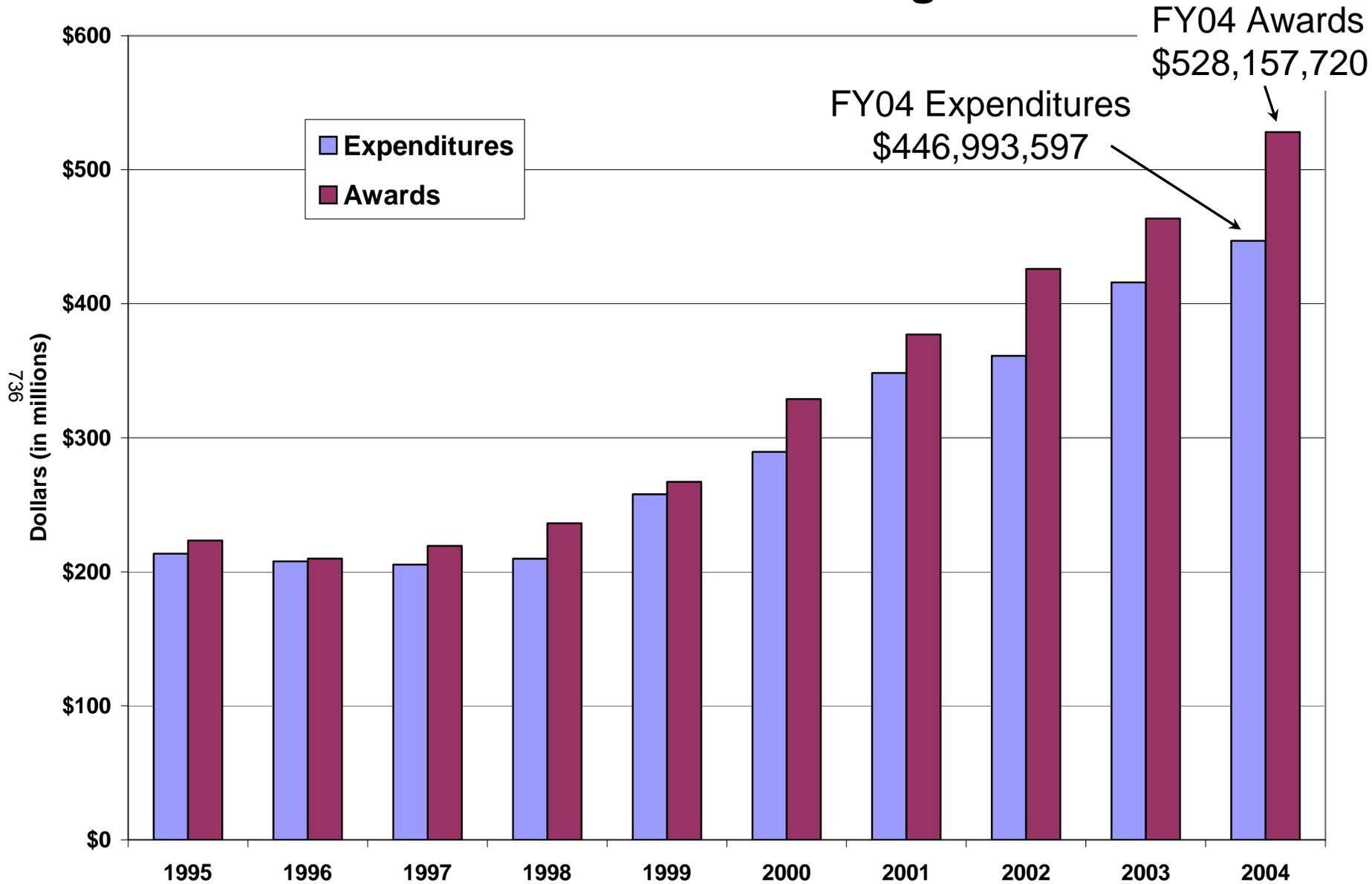
Summary of Ohio State Research for the Board of Trustees

Presented by:
Robert McGrath
Senior Vice President for Research

Phone: 614 292 1582
Email: mcgrath.66@osu.edu

February 4, 2005

The Ohio State University 10 Year Research Funding Profile

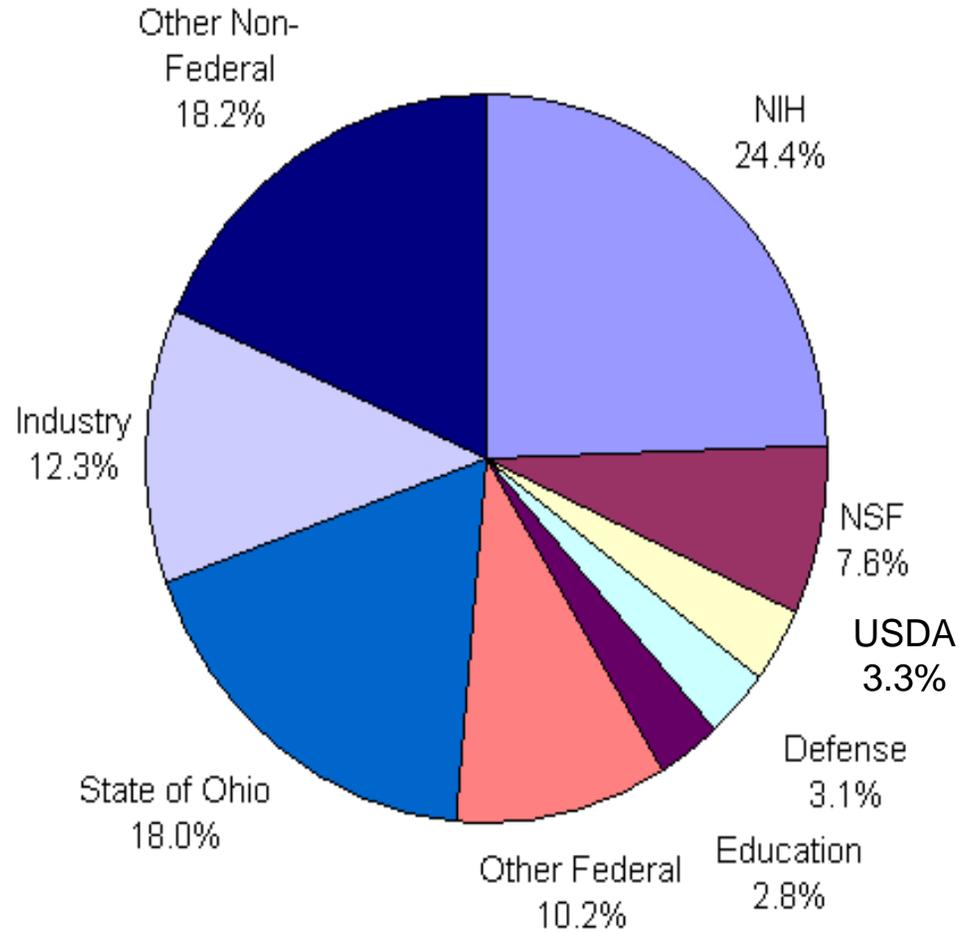


Total R&D Expenditures at Universities and Colleges

(Dollars in Thousands) –Data from 2002 Federal Government Publications

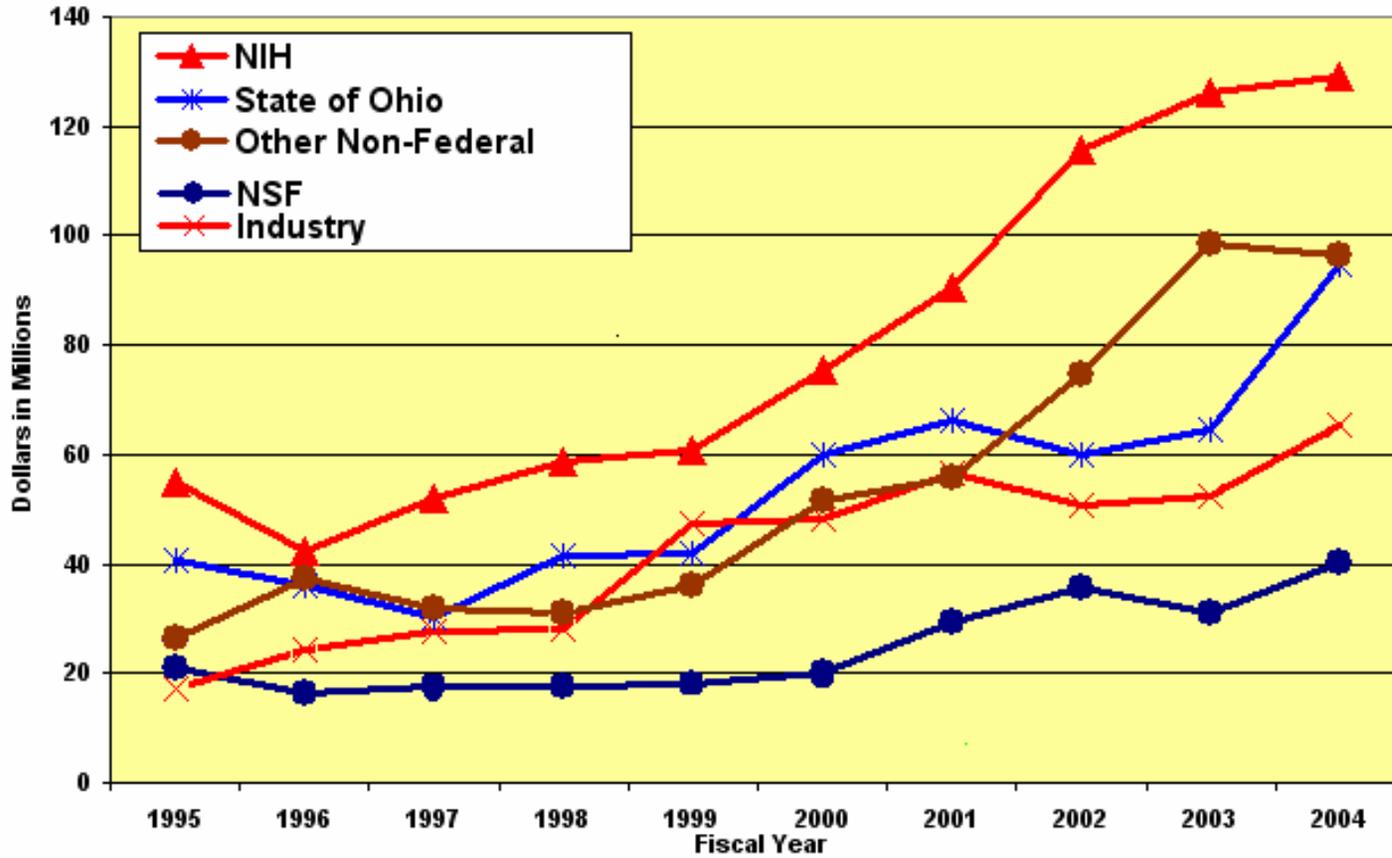
<u>Rank</u>	<u>University</u>	<u>Public Univ. Rank</u>	<u>2001</u>	<u>2002</u>	<u>% Change/1yr</u>
1	Johns Hopkins U.		999,246	1,140,235	12.36%
2	U. of California Los Angeles	1	693,801	787,598	11.91%
3	U. of Michigan all campuses	2	600,523	673,724	10.87%
4	U. Wisconsin - Madison	3	604,143	662,101	8.75%
5	U. of Washington	4	589,626	627,273	6.00%
6	U. California San Francisco	5	524,975	596,965	12.06%
7	U. California San Diego	6	556,533	585,008	4.87%
8	Stanford University		482,906	538,474	10.32%
7/9	University of Pennsylvania		469,852	522,269	10.04%
10	Cornell U. all campuses		443,828	496,123	10.54%
11	U. of Minnesota all campuses	7	462,011	494,265	6.53%
12	Penn State U. all campuses	8	458,066	492,739	7.04%
13	U. of California Berkeley	9	446,273	474,746	6.00%
14	U. of California Davis	10	432,396	456,653	5.31%
15	MIT		435,495	455,491	4.39%
16	Duke University		375,133	441,533	15.04%
17	Texas A&M U. all campuses	11	407,041	436,681	6.79%
18	OH State U. all campuses	12	390,652	432,387	9.65%
19	U. of Illinois Urbana-Champaign	13	390,863	427,174	8.50%
20	Washington U. St. Louis		406,642	416,960	2.47%
	<u>Averages</u>		<u>508,600</u>	<u>558,020</u>	<u>8.47%</u>

FY2004 Research Awards By Sponsor

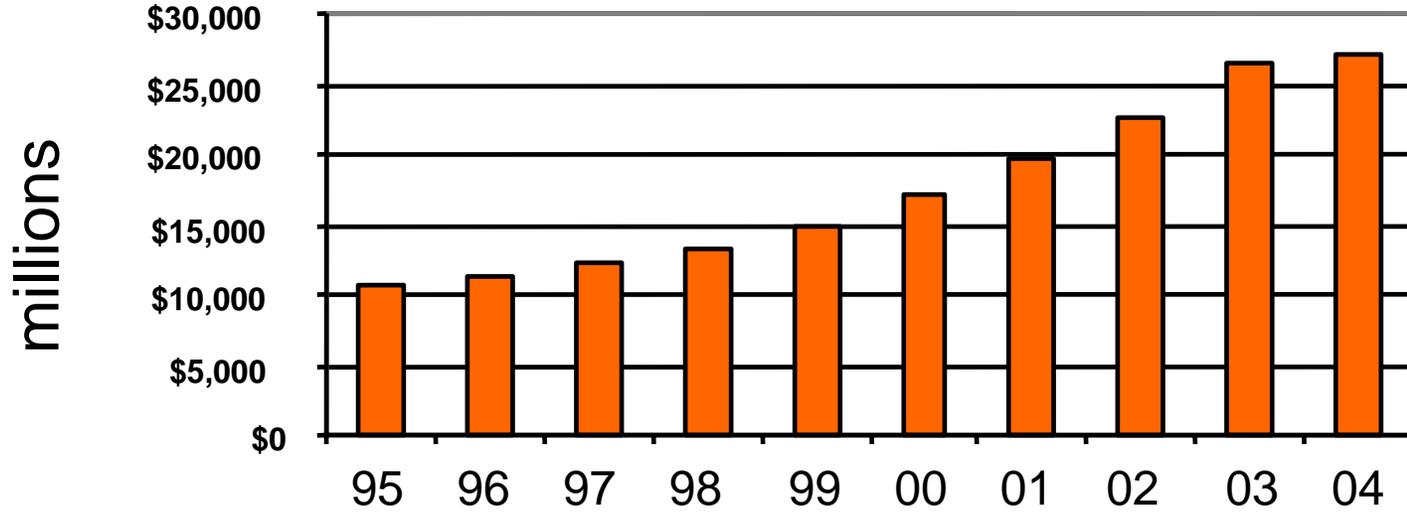


Extramural Awards by Sponsor

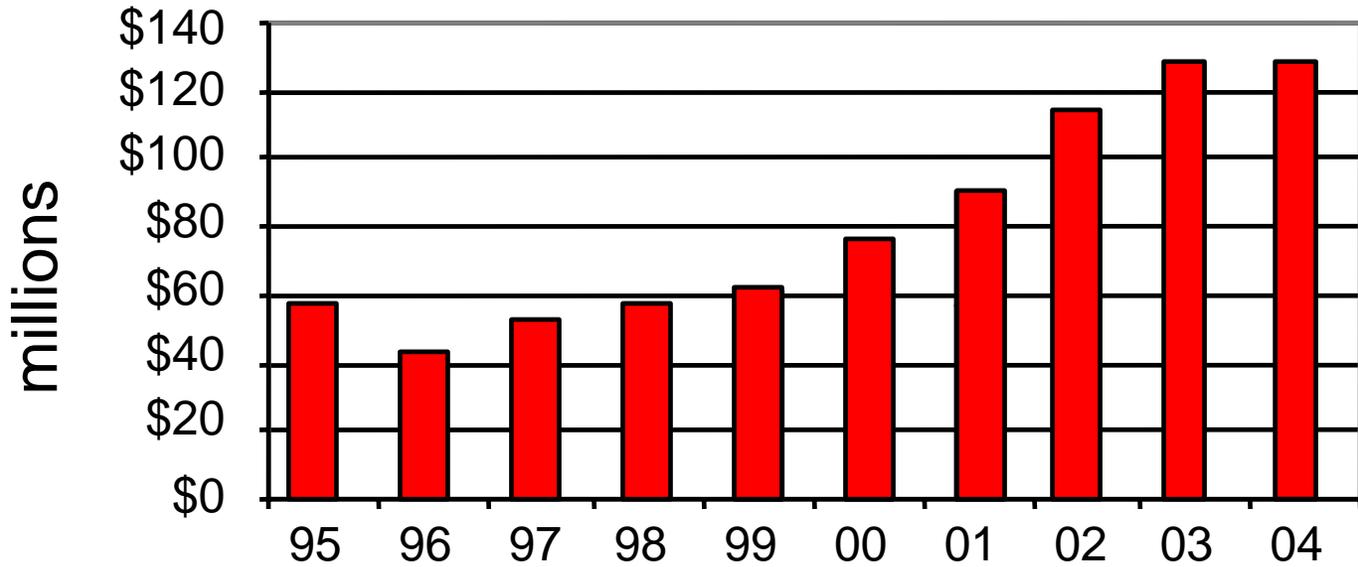
739



NIH Appropriations 1995 through 2004



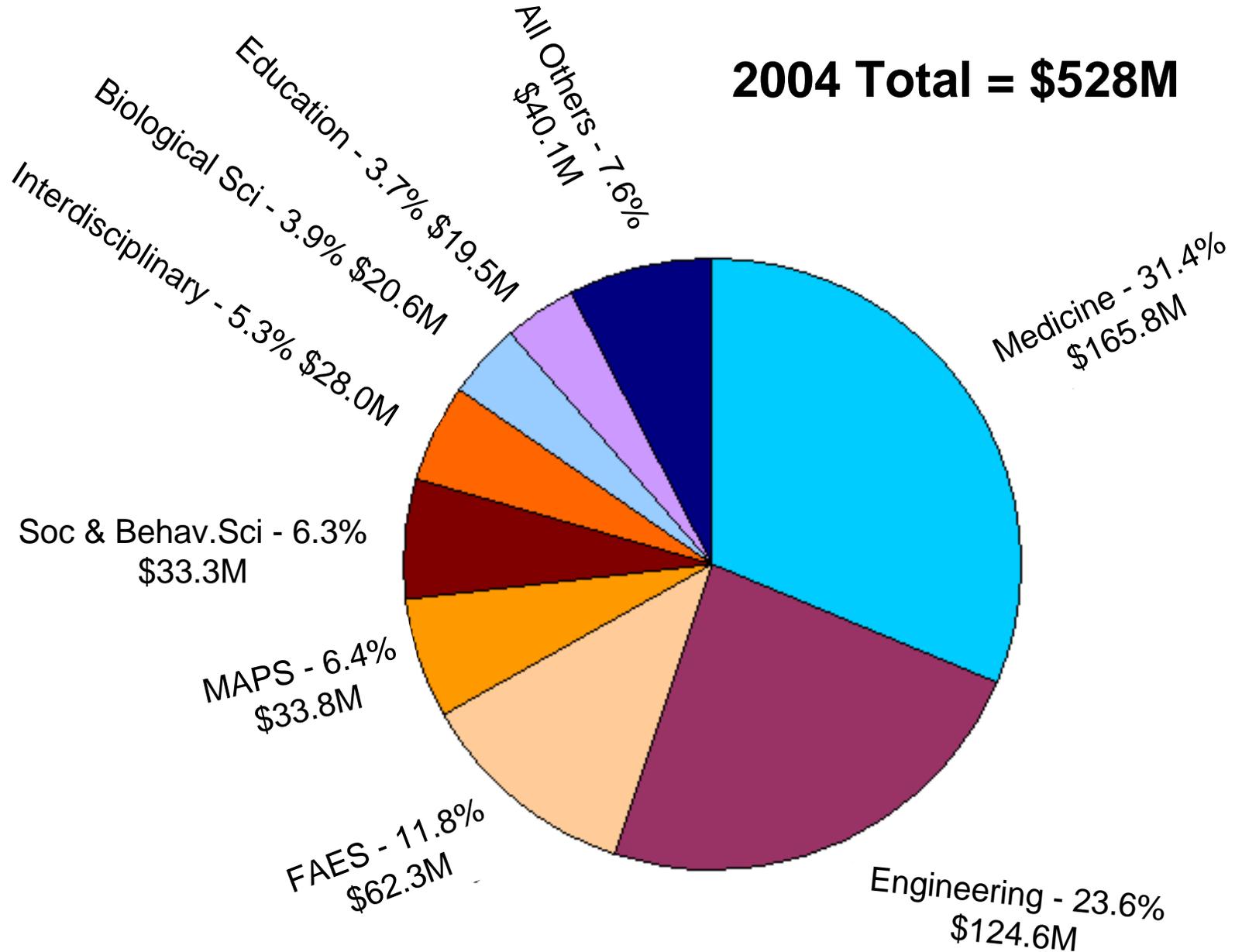
740



NIH Awards to Ohio State 1995 through 2004

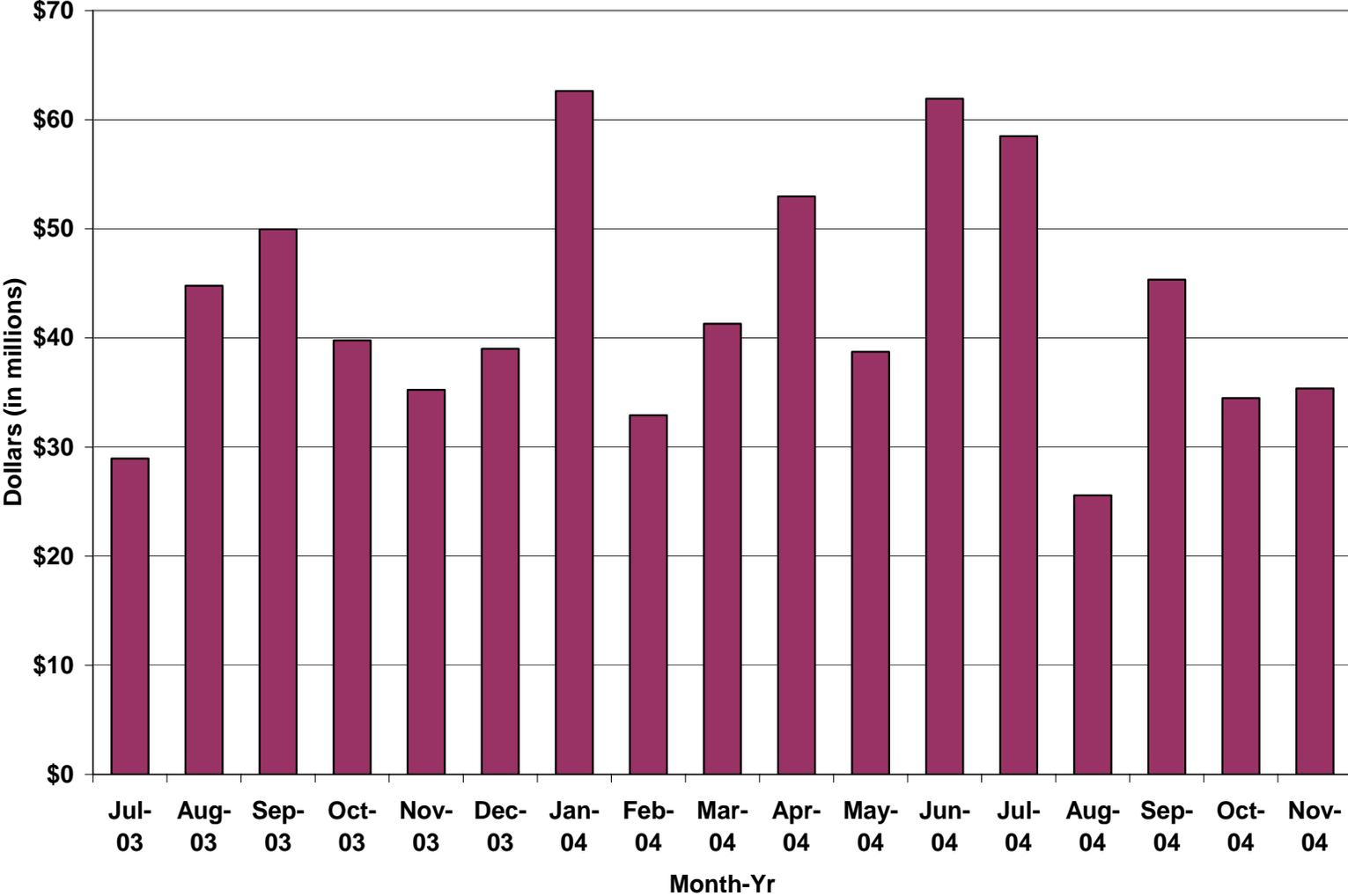
Research Awards By College

2004 Total = \$528M



Ohio State Research Award Totals By Month July 2003 through November 2004

742



Arts and Humanities

Sophie Rogers Laboratory School Celebrates the \$1 million Gift from the Procter and Gamble Fund to the Weinland Park Early Childhood Development Center

College of Medicine & Public Health Research

NIH Comprehensive Cancer Center

Providing core facility support for \$72M worth of ongoing and competitively awarded cancer research grants –

- Director: Dr. Michael Caligiuri and his research team - works on a \$6.1M NCI award to Study How Innate Immune Cells Work Against Cancer
- Drs. Ron Glazer and Janice Kiecolt-Glaser lead a team of 19 researchers studying psychological effects on neuroendocrine regulation of inflammation, spinal cord injury and wound healing. Designated as 1 of only 5 NIH Centers for Mind-Body Research, their center is supported by a \$10.4 M grant.
- Dr. Rebecca Jackson leads the OSU research team supporting the NIH's Osteoarthritis Initiative. OSU is part of a four institution collaboration awarded a \$60.1M grant from NIH to study the initiation and progress of osteoarthritis.
- Dr. Electra Paskett led a team of scientists from OSU and Wake Forest in studying the awareness of mammography for breast cancer detection with residents of one of North Carolina's poorest counties and with the largest concentration of Native Americans east of the Mississippi River.

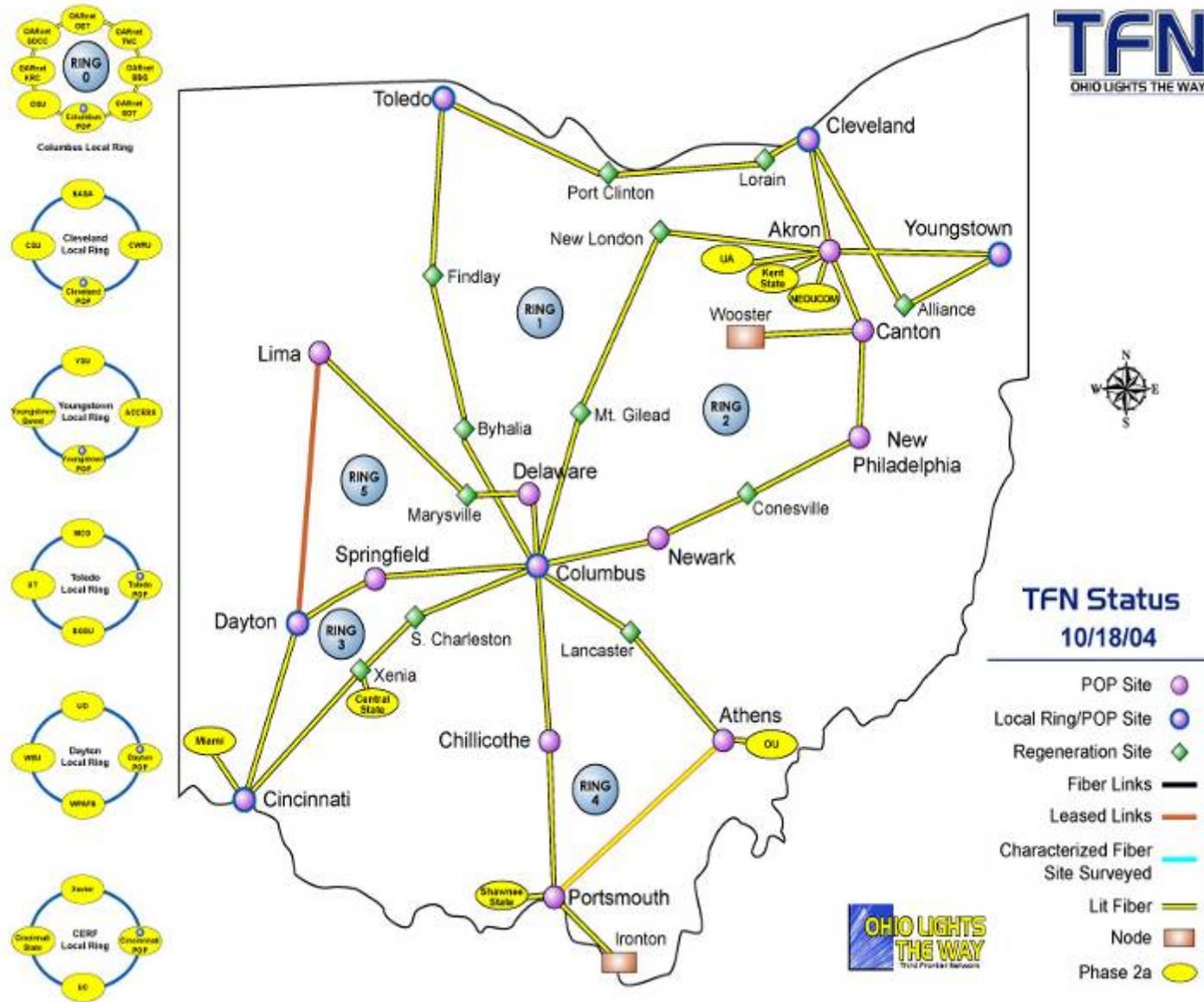
Interdisciplinary Collaborations in Biomedical Imaging

- Dr. Michael Knopp's research team is developing high field (7 tesla) Magnetic Resonance Imaging (MRI) systems for humans. The \$17M effort is supported by the State's Third Frontier Program, Biomedical Research & Technology Transfer (BRTT) Program in partnership with Phillips Medical Systems and Rexon Corporation.
- Dr. Joel Saltz's Center for Grid-enabled Medical Imaging Analysis is sponsored by the NIH Biomedical Information Science and Technology Initiative (BISTI) (Initial award = \$1.5 million)

Research Compliance Managing Research Risks

- Human Subject Research:
 - 3,420 active protocols for human subject research
 - The Office of Responsible Research Practice has added 10 new positions during the past 3 years to keep up with the growing number of human subject research protocols
 - OSU has established Institutional Review Boards (IRB) for Cancer, Biomedical Sciences and Social and Behavioral Sciences to provide expert review and oversight
 - New NIH Mandatory Human Subjects Training was made available on line and has been completed by all OSU researchers with active protocols
- The Institutional Laboratory Animal Care and Use Committee (ILACUC) provides oversight for all laboratory animal research.
 - The ILACUC presently has 899 active research protocols
 - Over the past two years, the population of research mice on campus has climbed from 20,000 to 75,000 - reflecting OSU's growing medical and biosciences research programs
- The Institutional Biosafety Committee
 - 160 active protocols
 - Construction of a new BSL-3 Biocontainment Facility has recently been completed. The new 2750 square foot facility will support research on highly infectious agents causing diseases such as tularemia, anthrax, and tuberculosis.
- The Office of Research Information Technology Committee is working to automate the human subject and research animal databases, as well as to link these to databases to OSURE's contracts / grants information system

The Ohio Super Computer Center's Third Frontier Network (TFN)



Materials Research

- Phase Transformations in Titanium: Dr. John Wilkins
- Nano Materials & Structures: Dr. James Lee
- Fuel Cells: Dr. Winston Ho

Large Binocular Telescope (LBT) The World's Largest Telescope

- 24 X the light gathering of Hubble
- 10X the sharpness
- OSU owns 1/6 of this \$140M system

NASA's Mars Rovers Surpass Performance Expectations with Dr. Ron Li Mapping the Martian Terrain

After Seven Years...Dr. Susan Olesik's Instruments Probe the Atmosphere of Saturn's Moon, Titan

Professor Olesik designed essential portions of the gas chromatograph-mass spectrometer launched in October 1997 as part of NASA's Cassini-Huygens exploration of Saturn. On January 14, 2005 the Huygens probe and Professor Olesik's instruments performed perfectly.

Professor Lonnie Thompson Has Discovered Remains of 50,000 Year Old Plants Frozen in the Quelccava Ice Cap of the Peruvian Andes

The ice cap recession and subsequent carbon dating of the plant remains exposed provide valuable information about the progression and causes of global warming.

Agricultural Research: Protecting Our Food Supply and Impacting the Economy

- Professor Eric Stockinger Scores Arabidopsis Plants for Gene Expression -- *this work supported by the National Science Foundation*
- Students of Dr. Sophien Kamoun Inoculate Soybean Plants To Study the Functional Genomics of Disease Resistance To Phytophthora -- *this work supported by the National Science Foundation*

Agricultural Research: Protecting Our Food Supply and Impacting the Global Economy

- Rice blast and bacterial blight cause billions of dollars worth of crop loss annually worldwide.
- Dr. Guo-Liang Wang, Plant Pathology, is studying the molecular basis of disease resistance to these two pathogens. *This work supported by the US Department of Agriculture*

Technology Transfer & Commercialization

Professor Arthur Epstein's Patented Organic Light Emitting Diode (OLED) which enables manufacture of flexible displays

- Heart Healthy Soy Bread
- Tomatoes that Fight Cancer

Office of Technology Licensing Performance Indicators: FY99-FY04

746

	FY 1999	FY2000	FY2001	FY2002	FY2003	FY2004
Research Funding	\$258M	\$289M	\$349M	\$361M	\$416M	\$467M
Invention Disclosures	100	106	109	115	130	161
Patent Applications	35	63	48	33	35	52
Patents Awarded	18	28	22	20	21	26
License/Option Executed	26	29	34	15	19	30
Start-up Companies	0	2	7	8	4	6
Revenue from FeLV License	\$949,651	\$846,690	\$669,040	0	0	0
Total Revenue from Income Generating Licenses	\$1,625,56	\$1,808,13	\$1,465,461	\$828,302	\$578,946	\$630,06

OSU Faculty Recognized Nationally & Internationally for Their Scholarship

•OSU Professor William J. Mitsch, recipient of the 2004 Stockholm Water Prize – Recognizing his work with lakes and wetlands, particularly the coupling of environmental protection and human usage

- **Additional Awards Recognizing OSU Faculty Excellence & Scholarship in 2004**

- 5 Fulbright Awards
- 3 Guggenheim Fellowships
- 4 National Endowment for the Humanities Fellowships
- 6 National Science Foundation - Faculty Early Career Development (CAREER) Awards
- Professor Kevin Boyle's National Book Award for Non-Fiction
- 14 OSU Scholars appointed as AAAS Fellows in 2004

•Professor Linda Saif was honored as one of 10 people “who improve the world we live in” by the American Association of Retired People (AARP)

•Dr. Saif's expertise with coronaviruses is assisting national and international human health agencies in efforts to curtail the spread of SARS

Others “who improve the world we live in” included:

- Actor Richard Gere – for his charity, “Healing the Divide,” and its efforts against AIDS in India, etc.
- Actress Jane Seymour – for child advocacy programs
- Television News Anchor Tom Brokaw for journalism achievements

Students and Research

•The Denman Undergraduate Research Forum – May 2004

•The Buckeye Bullet - the World's Fastest Electric Car at 315 MPH. Completely designed, built, and managed by engineering students

•Studies in the Costa Rican Rain Forest

Summary Comments

•Ohio State's Research Program is strong and growing

•The contributions of OSU faculty scholars to science, society and the economy are being recognized nationally, internationally and within our local communities

•Excitement for learning and the quality of education offered to all of our students is significantly enhanced by the outstanding research & scholarship conducted by our faculty

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TENTH MEETING
OF THE BOARD OF TRUSTEES

Newark, Ohio, March 4, 2005

The Board of Trustees met at its regular monthly meeting on Friday, March 4, 2005, at The Ohio State University Newark Campus, The Reese Center, Newark, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

March 4, 2005 meeting, Board of Trustees

The Chairperson, Ms. Longaberger, called the meeting of the Board of Trustees to order on March 4, 2005, at 10:15 a.m. She requested the Secretary to call the roll.

Present: Tami Longaberger, Chair, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Ms. Longaberger:

Good morning. I would like to call the 1,410th meeting of the Board of Trustees to order. We are delighted to be here on the Newark campus and would like to thank Dean Bill MacDonald, and his entire staff, for all of their efforts in accommodating us. Dean MacDonald, would you please stand? Thank you very much.

It is a pleasure to be here in this fabulous Reese Center. We also have the pleasure of having Gib Reese here this morning, who made this building possible. Gib, would you please stand? Thank you very much.

We will have the opportunity to hear more about the Newark campus from Dean MacDonald a little later this morning. Also on our agenda today, we will have reports from committee chairpersons and an update on Athletics from Provost Barbara Snyder, Athletic Director Andy Geiger, and General Counsel Chris Culley.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I, too, want to echo your words, Tami, that we are absolutely delighted to be on this magnificent campus and in this wonderful building. In fact, because we are here, my remarks will focus on the building that we are in.

We have been talking about buildings and state-of-the-art technology as dominant themes over the past two days with the Trustees. As many of you know, yesterday afternoon we rededicated Page Hall. It is another phenomenal learning facility which not only connects technology across the campus, but across the state, nation, and all over the world.

The same thing is present in Hagerty Hall which we dedicated earlier this year. Hagerty Hall houses the World Media and Culture Center, another portal for students and faculty to the world overall. Today, being in this magnificent Reese facility, we have the same kinds of opportunities in these teaching and learning spaces for our students.

I do not want to steal your thunder, Bill, in what you are going to say about this facility, but this building is absolutely state-of-the-art. The Reese Center is described as one of the nation's top technologically-sophisticated buildings that connects students everywhere and has just the absolute forefront of technology. I will not say anything about the detail because I suspect you want to do that, but we are really delighted to be part of this. To have this kind of technology in so many of our buildings across the campus is wonderful.

March 4, 2005 meeting, Board of Trustees

If you think back about the Academic Plan and then look at these kinds of buildings, it is very clear that these buildings are right in sync with the Academic Plan. They enhance the quality of the teaching and learning environment and support and develop academic programs that define us as the leading land-grant institution. We still do the same teaching, research, outreach, and service in these very sophisticated, high-technology buildings. These are buildings that enhance and serve our student body, and ones that help Ohio's future. They help us recruit a world-class faculty and extraordinary students. Then we connect with students everywhere which also supports our need for connecting with a diverse population. Facilities like these, this building in particular, support every one of our goals of the Academic Plan.

From that I want to make a very obvious and fairly easy transition from the specific features identified with these buildings to a theme that is essential for our University as well as our nation -- innovation. The Washington, DC-based Council on Competitiveness recently released a report, "Innovate America," at its National Innovation Initiative Summit. It was a fantastic meeting and a wonderful document that begins by asserting, "innovation will be the single most important factor in determining America's success through the 21st Century" and I agree. At Ohio State, on all of our campuses, we are educating the innovators of the future. The report has a prescription to achieve our national goals that I think is exactly the same prescription that could be what we would like to have at an entrepreneurial university, a land-grant university where innovation has always been one of our forefront goals.

The kinds of things that we must do, according to the innovation prescription is: educate the next generation of innovators – that is obvious; and deepen science and engineering skills, which is important as well. These are two goals that remain very critical to our nation and the data today are very frightening if we do not meet these challenges. Specifically, if we look at the data from the National Science Foundation, 90% of all science and engineering will be conducted in Asia in the future.

We are already seeing this competition. China already graduates six times more engineers than we do in this country. Japan and South Korea are graduating four times more and India is graduating a million more students than we are. So where we used to be at the top of education for the world, we keep slipping bit by bit. If we do not continue to educate people at the pace that we are today or beyond, it is estimated that there is going to be a gap of 12 million prepared workers for the United States by 2020.

Explore knowledge intersections. This is one of our goals in the Leadership Agenda, that our work should be interdisciplinary. I do not think we have to say that. I do not think we have to tell students that – they do it. I had the most wonderful experience this week of meeting with the Presidential Scholars and listening to them and what they are doing at The Ohio State University. I heard students who are majoring in finance, international business, and Russian – all three majors. Other students are majoring in theatre, Spanish, and art history, and that is not unique. Many of the students pick all of these disciplines. They go abroad, do research projects, and do internships and co-ops. Our students really understand that exploring knowledge intersections is important.

This leads to the next two goals -- support collaborative creativity and equip our workers for change. That is what they are doing as they prepare themselves in a variety of different ways. Because we all know that in today's times, information lasts for only a very short period of time and is turned over. Students will continue to learn throughout their lifetime and

March 4, 2005 meeting, Board of Trustees

they will learn many things besides simply what is in their disciplines. They will learn to be leaders, learn to be followers, and learn to work on teams. All of those things take place on all of our campuses at Ohio State.

Another one of the innovation goals is to energize entrepreneurship. We do this beautifully in the Fisher College of Business through our Center for Entrepreneurship, but we also do it in all of our academic programs. We help students understand the value of being entrepreneurs.

The next goal is to reward long-term strategy. That is what our Academic Plan is and we have a number of short-term goals through the Leadership Agenda that get us to our long-term strategy for the future. Building a world-class infrastructure is part of what we need to do to meet the innovation agenda. It is part of what we need in our environment for learning and discovery, and part of that is technology, which is exactly what you see in this building today.

Educause recently carried out a national study of 4,000 college students on the impact of technology on their learning. The most important impact to students was not the fact that it is there, but it is the course management software. Students at Ohio State agree with that. The new system just put in place -- appropriately called "Carmen" -- was designed by our Deputy CIO Susan Metros. This system will be launched next year to replace the old WebCT that has been used for some time and will serve both our students and faculty.

It is only one of the ways that we use technology to enhance student learning. We have much more web-based access to a variety of student services, increasing the number of smart classrooms is important to us across the campus, and increasing our security on computer networks is important.

The latest technology initiatives are campus-wide wireless networks. Over the next five years we will have a number of common areas across the campuses to go wireless so students and faculty can log on to the internet if they are sitting around Mirror Lake, sitting in the Union, or are in the Larkins facility. And, of course, you have wireless networks here, so you are well ahead.

The next goal for innovation is to invest in frontier research and I will not go into that because Bob McGrath gave you such an excellent report about Ohio State and where we are in research at the last Board meeting.

Attract global talent – this is very important to us. It is very clear that our innovation in this country relies on our international students, entrepreneurs, business people, faculty, and scholars. That is also a very important thrust for Ohio State.

Finally, creating high-wage jobs is very germane to innovation. This rests on the ability to have a prepared workforce, so we are back to some of the first goals: to invest in research, to support entrepreneurship and innovation with new companies coming in, and building new companies out of the University.

If some of you did not happen to see it, a couple of weeks ago in *The Daily Reporter* Columbus was ranked as the 7th most innovative city in the nation, behind the large cities that you would think of – Boston, San Francisco, and Atlanta. But we were ahead of Seattle, Chicago, and Houston, which one might not have expected. So that is a very nice statement about our city.

March 4, 2005 meeting, Board of Trustees

These innovation goals that I have just shown you are offered as a challenge to our nation, but I think they are also a challenge to our state and the University. They are all about "Dealing with Opportunity – Taking Risk." Laura D'Andrea Tyson, the former chief financial and policy advisor to the Clinton Administration and now dean of the London School of Business, summarized all the goals of the innovation challenge for our nation in one sentence: "We must innovate faster and educate better to prepare people with higher than ever skill levels."

Clearly, innovation transforms people's lives. It is not a plus; it is an imperative. Our nation must out invest, out produce, out innovate, and out educate, if we are going to maintain the talent and the investment in our country for the future. Educating the next generation of innovators is a challenge, but it is also a wonderful opportunity and we look forward to providing the best learning environment – a learning environment like the one we are in today -- for our students and for the future. Education, entrepreneurship, innovation, and productivity are clearly linked in this building, state, nation, and world. Thank you.

Ms. Longaberger:

Thank you very much, Dr. Holbrook.

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ATHLETICS UPDATE

Ms. Longaberger:

I would like to call on Provost Snyder, Mr. Geiger, and Mr. Culley for their presentation on Athletics.

Provost Barbara R. Snyder: [PowerPoint Presentation]

I am going to begin by talking about the first of the three areas that President Holbrook asked us and a few others to work on when she made the announcement at the same time that our Athletic Director Andy Geiger announced his intention to step down. One of them was the reorganization of academic advising for student athletes and moving it into the Office of Academic Affairs. I also want to talk a little bit about the process that we are using and then mention some of the decided and undecided issues.

First, let me give you a little history. In 2000, there was a report of the subcommittee of the Academic Progress and Eligibility Committee – a faculty committee that reviews the academic progress of student athletes. As a part of doing that report, they looked at a number of benchmark institutions. A recommendation was made that the reporting line for the academic support area should be a dual line to Athletics and the Office of Academic Affairs through a faculty member appointed part-time by the provost and reporting to the vice provost and dean for Undergraduate Studies. That was done in December 2000 with the appointment of David Frantz as the first academic liaison to Athletics, with oversight responsibility for SASSO jointly with the director of Athletics.

In 2003, we had the report of the President's Special Investigation Committee or, as it is sometimes known, the Platz Committee. That Committee as well, believed that SASSO's reporting line should be strengthened with the Office of Academic Affairs and that OAA should have the authority to basically hire and fire the SASSO director and the academic counselors. Andy and I have been in a conversation for a long time about

March 4, 2005 meeting, Board of Trustees

making this move and then the president's direction to me and Andy to accomplish this move.

One of the overarching goals of the Office of Academic Affairs is to support the academic success of all of our students. To accomplish that, we are going to unite academic advising for all students, including student athletes, under the Office of Academic Affairs. This will allow us to strengthen the connections between the academic advisors in the colleges and the counselors of student athletes, and ensure that academic advising operates with integrity.

The process to date has been first to gather information from benchmark institutions. For that I owe a great "thank you" to John Bruno, who got in touch with all of his peers and provided us with a lot of information about what other institutions were doing. We have been having a series of meetings with Andy, with the current director of SASSO, with John Bruno, the faculty athletics representative, and Beverly Moss, the OAA liaison. I met with the Academic Progress and Eligibility Committee earlier this year, have met with Joe Barr, the chair of the Athletic Council, and have three upcoming meetings with the Student Athlete Advisory Board on Sunday night, the coaches on March 8, and then with the SASSO staff on Wednesday. When those meetings are finished, we will know a lot more.

We also have reviewed the report of the Coalition On Inter-Collegiate Athletics, which is the national group of faculties at a number of Division-I institutions around the country. That report was presented yesterday and unanimously supported by the Faculty Council. One of its recommendations was that the student athlete advising office report to the Office of Academic Affairs.

Finally, we have been consulting with Penn State. The Penn State model is one that we have looked at because since 1987 they have had student athlete advising under the authority of the vice provost and dean for Undergraduate Studies. In April we plan on bringing the Penn State person to campus to advise us as we make this transition. She has already been gracious with information and sharing of good ideas.

There are some issues that we have resolved and some that we have not. As I go around and talk to groups I have tried to be clear about what has been decided and what has not been decided. After getting some feedback and benchmark information, we have decided that it will be important for the director of the new Office of Student Athlete Academic Advising Services to report to the vice provost and dean for Undergraduate Studies. We thought it really should be close to the provost and this was a way to make that happen.

We are creating new job descriptions -- which will probably not be very different -- to indicate that this is going to be a position very similar to the academic advising positions that we have in all of our academic units. The academic advisors, of course, will have to have a lot of specialized knowledge and we expect that most of the people who are currently doing that job will be doing it for Academic Affairs, too. I hope that most of them or maybe even all of them will want to come over. The jobs and benefits will be comparable to those in other academic advising units. Things connected with being a part of the Athletics Department will not be part of the job anymore, but they will get the wonderful benefits that the University offers to all of our academic staff.

Each student athlete will work with just one counselor and that is the way it is now, that is not going to change. Study tables, tutoring, and mentoring

March 4, 2005 meeting, Board of Trustees

services are going to continue to be provided through this office and, again, that is the way it is now, this is not going to change. The life skills functions that have been an award-winning part of the SASSO operation are going to stay in the Department of Athletics.

Here are the undecided issues. First is the role of the counselors in the recruitment of student athletes. They will have a role; we are just talking about exactly what that role should be. Second is the role of the counselors in Admissions and, again, they will play a role, but the question is, what should that role be? How connected should they be with the admissions process? Finally -- and the thing I can say very honestly is causing the greatest angst -- is the assignment of the counselors; whether they will be assigned by team, by major, by college, or by some kind of hybrid model. They are currently assigned by team and there are a number of trade-offs involved in making that decision.

We are nowhere near ready to make that decision yet because we have not talked to the key stakeholders and, in this case, this would be the student athletes and coaches. Those meetings are Sunday and Tuesday, and then we will be meeting with the SASSO advisors. So after we get all of their input -- and we are going to be listening very closely to their thoughts on this -- we will make a decision on that, but that has been an issue that has been the subject of much discussion.

The next steps for this process are to complete the stakeholder meetings and then prepare a draft plan and circulate that to all of the groups and the people that you saw listed on the earlier slide. We will then collect feedback from all of them once we have something in writing. Then after we get all that feedback, we will make some adjustments in the plan and try to finalize it. Again, we will be working closely with Andy and the Department of Athletics to make for a very smooth transition. Ultimately, we will post these new jobs and fill the positions.

I would be happy to take any questions on this part of the change at this time.

Mr. Culley: [PowerPoint Presentation]

I am going to talk a little bit about the new dual reporting for compliance in Athletics and tell you a little bit about what we have done. The dual reporting is in place. I want to tell you what we are up to and some of the ideas we have for improvement to the compliance program that have come up from this collaboration already.

I want to start by pointing out that our compliance program is exemplary and strong. It is a good program and has good staff. In 2003, our compliance program successfully underwent an extensive NCAA certification review. From all that we can tell from our contacts at other institutions, the compliance program is widely recognized as one of the best in the country. As a matter of fact, at the end of the NCAA certification review our compliance program was characterized as being the gold standard in the country.

One of the things that we have to remember in looking at the compliance program going forward is that they are generally focused on two particular functions. One is an education component and another is a monitoring or investigation component. Our compliance program is particularly noted for its education component, which is very good.

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Andy and I have provided some materials for you that give you a little bit more background on how the compliance program is set up: what the staffing levels are and what the individual responsibilities are for each person in the compliance program. We also have some agendas from coaches meetings and material that shows you some of the programs that the compliance program has in place for education. It is a very good process that is in place. Our challenge is to keep Ohio State at the gold standard and take it a step beyond.

One of the objectives the NCAA looked for in the certification process was some ongoing evaluation of the compliance program by an authority outside of Athletics. We do already have involvement of other areas of the University in the compliance program. The compliance program goes through an internal audit every year and the compliance committees involve representatives from around the University.

This new dual reporting process to the Office of Legal Affairs will address that objective that the NCAA thinks is important. It will also provide additional resources to the compliance program and provide an external partner to aid in identification and action on problematic enforcement efforts. Sometimes it is difficult when you have non-complying people in the Athletics Department to take the action as quickly and easily as you would like, and having an external participant in this process may assist in that. It also will provide for a close coordination on NCAA and other legal matters.

To affect this new dual reporting process, we have included the general counsel on the Executive Compliance Committee. This committee meets bi-weekly and goes over all of the compliance matters of note being handled by the program at that time. We also have regular weekly review and planning meetings between the Office of Legal Affairs' attorneys and Athletics' compliance staff, and we are engaged in a joint comprehensive review of the compliance program and benchmarking with other institutions.

Some of the areas that we have already identified for some further attention are the following. There needs to be more stringent enforcement of personal attendance at mandatory education programs. The education programs do no good if you do not have the essential personnel in attendance. Also we need to enhance and expand the outreach programs, and the compliance program staff has done a good job of that. That will be stepped up. Web-based materials will be used more frequently. We are going to increase the monitoring and investigation activities. I think if there is any area that we could use some new focus on it might be in that particular area. We will be reinforcing compliance incentives or consequences in coaching evaluations and contracts – building it right into the employment arrangements.

Booster compliance requires a long-term commitment and a clear management responsibility identified in the department. We are going to be working with the booster compliance issue as well as the other task force that Andy has put together. We need to find out where the ongoing enforcement of that booster effort will be placed in the department. We are also working with the compliance staff to identify enforcement options that are available to the department and to the University for boosters who violate the NCAA regulations and put our University and its programs at risk.

We have done some benchmarking with compliance programs at other institutions and the benchmarking shows that, while we are at adequate staffing, we may need to make some staff additions in order to keep up with the number of programs that we have at the University.

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This is just a status report, but we will be reporting back to you as we move forward in each of those initiative areas. I am available for any questions that you have about compliance dual reporting.

Mr. Andy Geiger:

Good morning. My part of this is somewhat low tech. I do not have a slide show for you, but materials I will refer to are at your places.

Are you a booster? The answer is "yes" if you:

- are or ever have been a member of a booster organization that supports Ohio State Athletics,
- have made any financial contributions to any area of The Ohio State University,
- have made any annual or lifetime membership commitments to a booster organization,
- are or ever have been involved with recruitment of a prospect,
- have provided or are providing benefits to an enrolled student athlete or their relatives or friends,
- have otherwise been involved in promoting The Ohio State University's Athletics program, e.g., alumni and friends of the University,
- are a provider or help to arrange employment for student athletes,
- are parents or legal guardians of an enrolled student athlete, or
- are or ever have been a season ticket holder or an occasional purchaser, in fact.

The scope is huge as you can imagine. We are talking about thousands and thousands and thousands and thousands of people.

The overall goals of our booster education task force, which I have appointed, are to:

- create a compliance conscience in the Ohio State community,
- communicate rules and regulations programs broadly and frequently,
- identify areas of opportunity and focus resources, and
- provide an ongoing assessment and refinement of the booster education program.

I have asked Richelle Simonson, associate athletic director for Ticketing and Events, and Tom Hof, associate athletic director for Marketing and Development, to chair the Booster Education Task Force. They have been meeting every other week on an ongoing basis. We already have created two publications, a short one and one entitled, "A Guide to NCAA Rules for Alumni, Fans, and Friends."

There will be two other publications that will come out. One will be an institutional letter, which will be mailed May 1. By the way, the NCAA guide has already started its mailing program and has gone to all people who receive our ticket applications in any sport. The NCAA pamphlet mailing to a broader group began on March 1. The institutional letter will come from my office on May 1 and a brief pamphlet called "Rules of the Game" will be available for anybody who buys a ticket in person or online. They will receive an additional mailing.

The targeted groups for the NCAA guide are club seat holders, Buckeye Club and President's Club members, suite holders, personal seat license

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holders, and employers of student athletes. The briefer pamphlet will go to all purchasers of Athletics tickets, all dues paying Alumni Association members, and all summer Athletics camp confirmations of attendance.

The institutional letter goes to our entire database and will explain the importance, the process, and the expectations of any booster of Ohio State. The fourth piece, "Rules of the Game," will also go to all purchasers of Athletics tickets.

We are also providing educational articles in: the *Varsity O* newsletter, that goes to all former athletes at Ohio State; *onCampus*, which is our in-house campus newsletter; and *Buckeye Insider*, which goes to the Buckeye Club and other donors. The Alumni Association's magazine will feature articles on an overview on compliance in the March and April issues; and an article centered on rules in the July and August issues. We will also dedicate at least one page in every single one of our publications, including game programs, for compliance awareness and that material will change periodically. We will work on focus topics for publication, and University Relations will be working with us on these efforts.

Also on our various websites, we are providing links to the compliance web page that will be on the University's home page, the Athletics Department home page, and the home pages for any booster organization. We will archive on the website booster education articles. We will have information as to how people can contact us if they want to ask questions about compliance and we will also provide frequently asked questions with answers. We will certainly focus our efforts on special interest groups, such as booster groups, friends of sports groups, car dealers, athletic committee members, alumni clubs, camps, faculty, staff, and so forth. It will be a very comprehensive program.

As I mentioned earlier, our Booster Education Task Force meets bi-weekly. Members of the task force are from the Offices of Legal Affairs and Compliance, the camp administration, the Development Office, the academic support organization, the coaching staff, the Ticket Office, and the Communications and Publications Department. It is a comprehensive task force that covers all areas of Athletics.

I would be happy to answer any questions that you have.

Ms. Longaberger:

Thank you very much. Dimon --

Mr. McFerson:

Thank you for that list and I applaud the wide distribution. I am wondering if those establishments that sell merchandise of any type might have on their check-out counters these pamphlets so people would have the opportunity to pick them up.

Mr. Geiger:

That is a very good suggestion and I will make sure that gets included. Certainly the bulk of our merchandising is through our own online operation. But the Buckeye Corner, shopping centers -- the number of people that merchandise something that has our logo on it is enormous. I think probably one of the really good ways to help cover this would be to have somebody from the Office of Trademark and Licensing Services serve on this committee.

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Mr. McFerson:

You will not catch them all, but at least you can get some of the big stores.

Mr. Geiger:

Yes, I think we should do that. Good suggestion.

Mr. Borrer:

We do not get the opportunity to see Athletic Director Geiger very often, and I know we have been going through some very difficult times in our Athletics Department. I want to commend you, Andy, for the fantastic way that you have handled the very tough things that we have been going through. You have represented our University incredibly well, with dignity, class, and grace, and I want to thank you for a job well done.

Mr. Geiger:

Thank you, Mr. Borrer. I appreciate it very much.

Ms. Longaberger:

Let me just say thank you for all the work you are doing in this area. Anyone who loves Ohio State and loves Ohio State athletics would be very proud of your work. Thank you for your ongoing work, particularly with all the constituencies that you have to deal with. Thank you very much.

Mr. Geiger:

Thank you.

Ms. Longaberger:

Good luck in Indianapolis. Go Bucks!

(See Appendix XXXII for background information, page 805.)

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STUDENT RECOGNITION AWARD

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or the community, and/or research achievements that have been a credit to their college and the University. This month's recipient is Autumn Hadley, who was nominated by OSU-Newark Dean/Director Dr. Bill MacDonald. Autumn, would you please stand?

Autumn is a fourth-year student majoring in psychology. She has achieved remarkable academic success with a 3.96 GPA, and has had the distinction of being named on the Dean's List every quarter of her enrollment.

Autumn's dedication is not only exemplified in the classroom, but she has provided outstanding service to the campus as well. She has demonstrated

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her commitment to service by assisting with the High-Ability Student Orientation, serving as secretary of the OSU-Newark Honors Society, contributing as a member of Introspect (OSU-Newark's Psychology Club) and Psi Chi, and actively participating in the Service-Learning Program as a LeFevre Fellow.

Autumn also strives to help others reach academic success through her role as a peer writing consultant at the OSU-Newark Writing Lab. There she works closely with writers from a variety of disciplines and education levels, introducing them to the process of writing and revision by using various strategies and theories from the fields of psychology, education, and rhetoric. She has also given multiple presentations and provided training to other students on topics such as tutoring, group dynamics, and learning disabilities. Autumn, with two other students, recently received a \$984 Student Research Grant to cover expenses associated with a conference presentation of their research on tutoring.

In addition to her service and leadership on campus, Autumn has spent time working with Big Brothers/Big Sisters of Licking and Perry Counties, and with the Mental Health Association of Licking County, Child Assault Prevention Program.

Autumn, I am very pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Ms. Autumn D. Hadley:

Good morning. I would like to thank the Board of Trustees and Dr. MacDonald for the opportunity and honor of being named this month's Board of Trustees student scholar. There is not really a lot more to say since Chad built me up in his speech.

I do want to say that it has been a pleasure to complete my undergraduate work at Ohio State because of all the opportunities given to me here, especially in the area of research. Two of my professors are here today, Drs. Jessi Smith and Elizabeth Caldwell. I have had the opportunity to conduct research with both of these faculty members.

As Chad mentioned, I have done research through my work as a peer writing consultant in the Writing Lab and will have the opportunity to present research at the East Central Writing Conference Association this spring in Seneca Falls, Michigan. Under Dr. Smith, along with another student, I co-authored a study that we will be presenting at MPA this spring as well.

The opportunity that I have been given outside the classroom to continue learning about the work that I am going to be doing after graduation has really enriched my experience and I am thankful for that opportunity. I am a Buckeye through and through. This week I got called back for an interview for the master's program in school psychology at Ohio State. If everything goes well with that, I will continue my education here, so I am excited about that.

Once again, thank you for this opportunity.

Ms. Longaberger:

Thank you very much and good luck to you. You represent the student body here at the Newark Campus extremely well.

COMMITTEE REPORTS

Ms. Longaberger:

At this time, I would like to call on the committee chairs for their reports and I would like to start with Mr. McFerson.

Mr. McFerson:

Thank you, Madame Chair. The Investments Committee met yesterday at the Longaberger Alumni House. We first heard the Monthly Endowment and Quarterly Endowment Reports from Treasurer Jim Nichols. In the seven months of this fiscal year, our endowment is up to \$1.634 billion -- a 6% increase over year end. We are appreciative of the great results that are taking place there and did go into much more detail.

We also heard a special report on deferred gifts and the trust program. It is interesting to note that the trusts are going down, but the gift annuities are going up. It is a rather interesting phenomenon as a result of the opportunities and the ease of receiving and administering gift annuities. We now have 250 gift annuities, with the average gift annuity of \$259,000, which is terrific. That is an area where we will continue to see some growth take place.

We also received the University Development Report from Dr. Jim Schroeder. These numbers continue to be impressive -- \$90 million so far in this fiscal year, which is right at the same level we were last fiscal year.

In a previous meeting the Committee adopted a strategy that this Board approved to reallocate assets between various classes and we are in the process of moving in that direction. We are comfortable with the progress that is taking place there.

The Committee adopted and approved two resolutions that are being presented on the Consent Agenda today: 1) the Appointment and Reappointment of Investment Managers; and 2) the University Development Report.

In conclusion, I would like to suggest an item to be added to the Consent Agenda today. One of our wonderful donors, Max Fisher, passed away yesterday. He is the individual who gave us \$20 million for the Fisher College of Business and his family is in the late stages of giving an additional \$5 million to the College. It would be nice if this Board could put together a quick resolution to present to the family, and I would like to suggest that we add that to the Consent Agenda.

Ms. Longaberger:

I think we all share your expression of concern and sympathies to the family of Max Fisher. Thank you very much, Dimon. Next is Doug Borrer for the report on the Academic and Student Affairs Committee meeting.

Mr. Borrer:

In our meeting today, we started with Vice Provost Randy Smith's report on the University accreditation process for academics that is being started by the North Central Accreditation group. This happens every 10 years and we are in the year 2007, which is a two-year process that is quite involved.

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There are five major issues that the accreditation group looks at: the mission and integrity of the school; documenting and preparing for the future; general teaching and teaching requirements; research; and engagement and service. Randy assures us that he will come back on numerous occasions to report about the process and, of course, with the involvement of our president.

Next, Vice President Hall talked about Disability Services and the Assistive Technology group led by Director Patricia Carlton. This is just a remarkable program for students with disabilities.

Over 2% of our student population has some type of disability. Generally we have over a 1,000 students each quarter with disabilities and in the last two years we have graduated over 200 disability students.

There are a number of types of disabilities and with each one of those types of disabilities there is a program designed to go along to help those students. We were given examples of an amazing variety of ways that students are assisted in the learning process and it is technology at its finest. It is clearly the way that technology then goes into every day society. The group that is responsible for it has a tremendous passion for what they do. They are very much on the forefront of this and it is very exciting. They also are committed to communicating this and rolling it out on all of our regional campuses as well as through the main campus.

Finally, Provost Snyder presented four items for the Consent Agenda that were routine administrative and personnel actions. Thank you.

Ms. Longaberger:

Thank you very much, Mr. Borrer. We will now hear from Jo Ann Davidson on Fiscal Affairs.

Ms. Davidson:

Thank you, Madame Chair. We had four items on our agenda this morning for discussion purposes, which I would like to briefly review for you. Then I will discuss items #14-27 on the Consent Agenda, which we considered and are recommending for approval.

With Larry Lewellen's help we reviewed the changes that the Fair Labor Standards Act has gone through as they relate to our campus. This was a final report on the FLSA, unless there are some other changes. This will really affect about 700 people that will take effect on May 1, recategorizing them from exempt to non-exempt. We will have fairly minimal cost implications and do not believe that there will be any ongoing liability in the way Ohio State has handled this issue.

We had a report on the annual deferred maintenance, which is a report that they have been making for the last two years. You know that in ongoing projects above \$1.5 million we have now set aside money for deferred maintenance, but we have all of these older buildings online that are requiring a significant amount. So we were reviewing that and what provisions that we are making to take care of that. I just want to recognize that Jim Stevens presented that report this morning. He will be leaving the University later this year and we just want to commend him for his good work in keeping us up-to-date on deferred maintenance and his work on campus.

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We looked at our financial benchmark numbers, which we look at to compare where we are on dollars per student relating to our benchmark universities. Mr. Shkurti briefly reviewed the status of the state's operating budget, which as you know is under consideration right now in the state legislature. There were recommendations that were made that would appear that there might be some slight increase to Ohio State, a little over \$5 million, but once that there are enrollment projections redone that might dissipate a bit. Obviously we do not know yet what will happen in the final version of the bill, but it possibly will cause some reallocation across the various colleges.

The recommendation in the budget presented by the Governor is for a 6% tuition cap – no special exception for Ohio State this year – with an additional 3% that would be permitted if it all goes to financial aid for students. According to Mr. Shkurti, they are not ready yet to bring any recommendations to the Board. Those will come at a future time, probably perhaps at our May Board meeting with final action at the June meeting so we can let our students know what would be anticipated.

The items on the Consent Agenda that we reviewed are: 1) routine design and construction contracts authorization; 2) a significant number of easements, only one of which is new, down in Piketon, the others would be renewed easements; and 3) revised policies on debt management, which are very important. As you know, we adopted a policy that we would limit the next bond issue to \$400 million – this restates that policy, and also indicates that they would not move ahead on the projects until 75% of the private funding was completed. As you know, that has been a problem in some of our projects, but brings under this debt management two other factors which are leases and lines of credit, and has guidelines for those.

Also we had an authorization of a management agreement only with the Nicklaus Museum – not taking it over, accepting it as a gift. It is only for an up to five-year management agreement to give us an opportunity to fully assess the request that we actually take over the museum. No obligation of general funds will be made in this management agreement and everything will come back to this Board for approval in the future.

Under the state's capital bill which has now been passed, we have \$14 million less than what was requested and so there were painful recommendations on how we handle the shortfall. First would be a year's delay in the renovation of Thompson Library. Second would be a number of other ongoing projects that would be asked to look internally on how they can meet that shortfall. With the delay of the Library renovation the plan is to move the \$1.5 million not needed to complete design work from that project to the Robinson Lab project. The final part of that would be to delay the Brown Hall construction for a two-year period of time.

The last item that came before us was authorizing the president to nominate four University members to the University Medical Center Holdings.

The Committee is recommending to the Board resolutions #14-27 for approval.

Ms. Longaberger:

Thank you very much. Ms. Hendricks will now give the Audit Committee report.

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Ms. Hendricks:

The Audit Committee met yesterday with all members of the Audit Committee present. Internal Audit briefed us on the progress of the Fiscal Year 2005 audit plan and potential focus areas for Fiscal Year 2006. They are still in the process of assessing risks, but the proposal for Fiscal Year 2006 internal audit plan will be presented to the Audit Committee at its next scheduled meeting in June.

Internal Audit also updated the Committee on a proposed telephonic and internet-based hotline that would provide 24/7/365-day coverage. The hotline would be a single-point source for complaints on any issue that needed to be addressed by the University through independent professionals. Whether the issue had to do with fraud, research practices, medical issues, athletics, or employee-based complaints. A request for proposals has been issued and bids are due March 23.

Kevin Patton, director of Internal Audit, also reviewed the status of all fraud cases in the University. Earlier, the Audit Committee had requested that this be reviewed once a year independent of materiality. In response to a request from the Audit Committee, Provost Snyder summarized the current procedures used for addressing faculty fraud. She also reviewed data recently collected from benchmark institutions on their procedures for comparison. The Audit Committee discussed possible alternatives to the current procedures and agreed on next steps for a proposal by the end of Spring Quarter.

OSU's external auditors, Deloitte and Touche, reviewed the possible scope of their audit plan and how it might expand as the result of standard requirements from the State Auditor's offices, change in University organization, and new accounting requirements and follow-up to areas from last year. The final audit plan for Fiscal Year 2006 will be presented at the next Audit Committee meeting.

The Audit Committee discussed staffing needs in Internal Audit, external auditors, RFP process, requirements of the State Auditor, conflict of interest, and new employee background check procedures.

That completes my report.

Ms. Longaberger:

Thank you very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We have twenty-seven resolutions on the Consent Agenda today and I would like to ask that #13 – the Appointment and Reappointment of Investment Managers – and #27 -- Authorization to Nominate University Directors to OSUMC Holdings -- be considered separately. We are seeking your approval for:

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APPOINTMENTS TO THE AUDIT COMMITTEE

Resolution No. 2005-85

Synopsis: Approval of an appointment to the Audit Committee of the Board is proposed.

WHEREAS the Board of Trustees on December 3, 2004, approved the establishment of Audit Committee Guidelines; and

WHEREAS as part of the Audit Committee Guidelines, two citizen members from the general public shall be appointed to serve on the Audit Committee for a three-year term:

NOW THEREFORE

BE IT RESOLVED, That James Gilmour be appointed a citizen member of the Audit Committee of the Board for a term beginning March 1, 2005.

APPOINTMENT TO THE OSU HARDING HOSPITAL BOARD

Resolution No. 2005-86

Synopsis: Approval of appointment to the OSU Harding Hospital Board is proposed.

WHEREAS the Board of Trustees on December 6, 2001, approved the establishment of an OSU & Harding Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the Vice President for Health Services, the Senior Vice President for Health Sciences, and the President of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as a citizen member of the OSU Harding Hospital Board for the following term:

Jan Allen, effective March 1, 2005, through February 29, 2008 (1st term)

ESTABLISHMENT OF THE DEPARTMENT OF RADIATION MEDICINE

Resolution No. 2005-87

Synopsis: The establishment of the Department of Radiation Medicine in the College of Medicine and Public Health is proposed.

WHEREAS radiologic techniques are now used for treatment of diseases in ways distinct from diagnostic uses; and

WHEREAS the field of radiation medicine has evolved as a distinct scientific, educational, clinical, and professional discipline; and

WHEREAS at least 39 of the top 50 medical schools have departments of radiation oncology or radiation medicine; and

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WHEREAS the department, when first established, will not have ten faculty members; however, the College of Medicine and Public Health has committed to increase the department size to at least ten faculty; and

WHEREAS the proposal was discussed with and approved by the reviewing subcommittee, the full Council on Academic Affairs, and approved by the University Senate at its February 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Department of Radiation Medicine in the College of Medicine and Public Health, noting that this is an exception to rule 3335-3-34 (C)(1), be hereby approved, effective immediately.

APPROVAL OF THE USE OF "CENTER"

Resolution No. 2005-88

Synopsis: Approval of the use of "center" is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS some proposals for external funding need to specify the term center in the title of the proposal even when formal academic center status has yet to be secured within the University; and

WHEREAS the College of Medicine and Public Health has asked the Office of Academic Affairs that the term "center" be used for a Center for Population Health and Health Disparities; and

WHEREAS continuation of the use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs has reviewed this request and has no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of "center" for the Center for Population Health and Health Disparities be approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2005-89

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

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WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on February 10, 2005:

Amended Rule

3335-5-484 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of twenty-two members.

- (1) Six regular faculty, at least two of whom are members of the senate, ~~selected by the faculty council.~~ The term of service ~~is three years~~ begins in summer quarter.
- (2) Ten students. The term of service begins in summer quarter.
 - (a) Three graduate students ~~selected by the council of graduate students.~~ The term of service is one year.
 - (b) Two professional students ~~selected by the inter professional council.~~ The term of service is one year.
 - (c) Four undergraduate students ~~selected by the undergraduate student government.~~ Two of these students shall have a term of service of one year. Two of these students shall have a term of service of two years, with one student selected each year.
 - (d) One student from a regional campus selected by the undergraduate student government. ~~The term of service is one year.~~
- (3) Three staff members, appointed by the vice president for student affairs. The term of service begins in summer quarter.
 - (a) through (c) unchanged.
- (4) through (7) unchanged.

(B) Unchanged.

(C) Organization.

- (1) The chair shall be elected from among the incoming and continuing student members of the committee during the last meeting of spring quarter. For purposes of this election, all incoming and continuing members shall be eligible to vote; incoming and continuing members may choose alternates if necessary.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2005-90

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Cabinet, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Dan L. Heinlen
Richard D. Johnson
James J. Mager
Lou Ann Yardley Moritz
Michael E. Moritz (posthumously)
Anne S. Pruitt-Logan
Ronald L. St. Pierre
Richard R. Stander, Sr.

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

HONORARY DEGREES

Resolution No. 2005-91

Synopsis: The awarding of honorary degrees are recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

M. Judah Folkman	Doctor of Science
Wolfgang Ketterle	Doctor of Science
Douglas D. Osheroff	Doctor of Science
Glen H. Elder	Change degree from a Doctor of Science to a Doctor of Social Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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DEGREES AND CERTIFICATES – WINTER QUARTER COMMENCEMENT

Resolution No. 2005-92

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 20, 2005, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2005-93

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 4, 2005 meeting of the Board, including the following Appointment, Appointments of Chairpersons, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved.

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on January 25, 2005, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointment

Name: INGRID M. WERNER
Title: Associate Professor (The Martin and Andrew Murrer Designated Professorship in Finance)
Department: Finance
Term: March 1, 2005, through February 28, 2010

Appointments of Chairpersons

KATHLEEN MCGRAW, Political Science, effective February 9, 2005, through June 30, 2008

MARK W. SHANDA, Theatre, effective July 1, 2005, through June 30, 2009

Professional Improvement Leaves

LESLEY K. FERRIS, Professor, Department of Theatre, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

PATRICIA J. FLOWERS, Professor, School of Music, effective Autumn Quarter 2005, Winter Quarter, Spring Quarter, and Summer Quarter 2006.

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J. RONALD GREEN, Professor, Department of History of Art, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

STEVEN M. GLASER, Associate Professor, School of Music, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

PHILIP J. GRANDINETTI, Associate Professor, Department of Chemistry, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

KENNETH E. RINALDO, Associate Professor, Department of Art, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

STEVEN M. THURSTON, Associate Professor, Department of Art, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

Emeritus Titles

GLENN W. MILLIGAN, Department of Management Sciences, with the title Professor Emeritus, effective April 1, 2005.

PATRICK B. MULLEN, Department of English, with the title Professor Emeritus, effective April 1, 2005.

WANSOO T. RHEE, Department of Management Sciences, with the title Professor Emeritus, effective April 1, 2005.

TOMMY L. ZIMMERMAN, Agricultural Technical Institute, with the title Associate Professor Emeritus, effective July 1, 2005.

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Dennis J. Bauman, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 1/25/2005 - 10/31/2006

Mark A. Bechtel, M.D., Internal Medicine, Dermatology, Associate Attending, 1/25/2005 - 10/31/2006

David Q. Beversdorf, M.D., Neurology, Associate Attending, 12/10/2004 - 10/31/2006

Meleana J. Burt, C.N.P., Surgery, Thoracic Surgery, Allied Health, 12/10/2004 - 10/31/2006

Maria Riza B. Conroy, M.D., Family Medicine, Associate Attending, 12/10/2004 - 10/31/2006

Patricia B. Caldwell, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 1/25/2005 - 10/31/2006

Kimberly A. Catania, C.N.S., Internal Medicine, Hematology/Oncology, Allied Health, 1/25/2005 - 10/31/2006

Glen E. Cooke, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 1/25/2005 - 10/31/2006

Laurel J. Courtney, C.N.S., Internal Medicine, Hematology/Oncology, Allied Health, 1/25/2005 - 10/31/2006

Holly R. Cronau, M.D., Family Medicine, Associate Attending, 12/10/2004 - 10/31/2006

Douglas Di'Orio, M.D., Family Medicine, Clinical Attending, 12/10/2004 - 10/31/2006

Pamela A. Dull, M.D., Family Medicine, Associate Attending, 12/10/2004 - 10/31/2006

Murali Guthikonda, M.B.B.S., Neurologic Surgery, Associate Attending, 12/10/2004 - 3/31/2005

Kelly F. Hall, M.D., Family Medicine, Associate Attending, 12/10/2004 - 3/31/2005

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Megan Hendershot, P.A.-C., Surgery, Thoracic Surgery, Allied Health, 12/10/2004 - 3/31/2005
Donna M. Holtzapfel, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 1/25/2005 - 3/31/2005
Janice L. Johanson, C.R.N.A., Anesthesiology, Allied Health, 1/25/2005 - 3/31/2005
Douglas Knutson, M.D., Family Medicine, Associate Attending, 12/10/2004 - 3/31/2005
Cynthia H. Ledford, M.D., Internal Medicine, General Medicine, Associate Attending, 1/25/2005 - 3/31/2005
Douglas M. Magorien, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending -1/25/2005, 10/31/2005
Janet R. Mason, M.D., Family Medicine, Associate Attending, 12/10/2004 - 10/31/2005
Linda J. Masone, C.R.N.A., Anesthesiology, Allied Health, 1/25/2005 - 10/31/2005
Nina A. Mayr, M.D., Radiology, Radiation Oncology, Attending, 12/10/2004 - 10/31/2005
Lori B. McFann, M.D., Family Medicine, Community Associate Springfield, 1/25/2005 - 10/31/2005
Joseph Montebello, M.D., Radiology, Radiation Oncology, Attending, 12/10/2004 - 10/31/2005
Malarvizhi Natesan, A.A., Anesthesiology, Allied Health, 12/10/2004 - 10/31/2005
Marios Panayides, M.D., Surgery, General Surgery, Community Associate Springfield, 12/10/2004 - 10/31/2005
John M. Prickett, P.A.-C, Internal Medicine, Hematology/Oncology, Allied Health, 1/25/2005 -10/31/2005
Patricia A. Rabinowitz, C.R.N.A., Anesthesiology, Allied Health, 1/25/2005 - 10/31/2005
Margaret F. Reichart, C.R.N.A., Anesthesiology, Allied Health, 1/25/2005 - 10/31/2005
Barbara M. Rogers, M.D., Anesthesiology, Associate Attending, 12/10/2004 - 10/31/2005
Kenneth W. Saul, D.O., Family Medicine, Associate Attending, 12/10/2004 - 3/31/2006
Annette Staub, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 12/10/2004 - 3/31/2006
Suellywn Stewart, M.D., Family Medicine, Associate Attending, 12/10/2004 - 3/31/2006
Charles Stockton, C.R.N.A., Anesthesiology, Allied Health, 12/10/2004 - 3/31/2006
Kelley M. Stone, C.R.N.A., Anesthesiology, Allied Health, 1/25/2005 - 3/31/2006
Anantha Thallapureddy, M.B.B.S., Internal Medicine, Nephrology, Community Associate Springfield, 1/25/2005 - 3/31/2006
Elizabeth S. Tuttle, M.D., Family Medicine, Associate Attending, 1/25/2005 - 3/31/2006
Peter W. Wagner, M.D., Surgery, General Surgery, Community Associate Springfield, 12/10/2004 - 3/31/2006
Stephen T. Woods, M.D., Phys Med/Rehab, Associate Attending, 12/10/2004 - 3/31/2006
Paul J. Wulf, C.R.N.A., Anesthesiology, Allied Health, 1/25/2005 - 3/31/2006
William T.C. Yuh, M.D., Radiology, Associate Attending, 1/25/2005 - 3/31/2006

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Abbas E. Abbas, M.D., Surgery, Thoracic/Cardiovascular, Attending, 12/10/2004 - 10/31/2006
Sally Abbott, M.D., Family Medicine, Community Associate Springfield, 1/14/2005 - 10/31/2006

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William T. Abraham, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Anil K. Agarwal, M.D., Internal Medicine, Nephrology, Associate Attending, 12/10/2004 – 10/31/2006

Doreen M. Agnese, M.D., Surgery, Surgical Oncology, Attending, 12/10/2004 – 10/31/2006

Amit Agrawal, M.D., Otolaryngology, Attending, 12/10/2004 – 10/31/2006

John K. Ahern, M.D., Family Medicine, Community Associate Springfield, 1/14/2005 – 10/31/2006

Naeem A. Ali, M.D., Internal Medicine, Pulmonary, Crit Care & Sleep , Associate Attending, 1/14/2005 – 10/31/2006

Carl M. Allen, D.D.S., Dental, Associate Attending, 1/14/2005 – 10/31/2006

James N. Allen, Jr., M.D., Internal Medicine, Pulmonary, Crit Care & Sleep, Associate Attending, 12/10/2004 – 10/31/2006

Carol L. Amore, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 12/10/2004 – 10/31/2006

Marjorie S. Anderson, C.N.S., Psychiatry, Allied Health, 1/14/2005 – 10/31/2006

Mark G. Angelos, M.D., Emergency Medicine, Associate Attending, 1/14/2005 – 10/31/2006

Mark W. Arnold, M.D., Surgery, General Surgery, Associate Attending, 12/10/2004 – 10/31/2006

Talal T. Attar, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Glen F. Aukerman, M.D., Family Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Belinda R. Avalos, M.D., Internal Medicine, Hematology/Oncology, Attending, 1/14/2005 – 10/31/2006

Leona B. Ayers, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

David P. Bahner, M.D., Emergency Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Robert R. Bahnson, M.D., Surgery, Urological Surgery, Attending, 12/10/2004 – 10/31/2006

Robert A. Baiocchi, Ph.D., M.D., Internal Medicine, Hematology/Oncology, Attending, 12/10/2004 – 10/31/2006

Peter B. Baker, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

Gary E. Barnett, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

Rolf F. Barth, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

Deborah A. Bartholomew, M.D., OB/GYN, Associate Attending, 12/10/2004 – 10/31/2006

Constance J. Bauer, M.D., Radiology, Radiation Oncology, Attending, 1/14/2005 – 10/31/2006

Peter K. Bauer, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

William J. Becker, D.O., M.P.H., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

Stephen J. Behnke, M.D., Internal Medicine, General Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Tanios S. Bekaii-Saab, M.D., Internal Medicine, Hematology/Oncology, Attending, 12/10/2004 – 10/31/2006

David C. Bell, M.D., OB/GYN, Clinical Attending, 12/10/2004 – 10/31/2006

Costantino Benedetti, M.D., Anesthesiology, Attending, 12/10/2004 – 10/31/2006

Sergio D. Bergese, M.D., Anesthesiology, Associate Attending, 1/14/2005 – 10/31/2006

Gail E. Besner, M.D., Surgery, Pediatric Surgery, Associate Attending, 12/10/2004 – 10/31/2006

Nitin Y. Bhatt, M.D., Internal Medicine, Pulmonary, Crit Care & Sleep , Associate Attending, 12/10/2004 – 10/31/2006

Brian P. Biernat, M.D., Internal Medicine, Dermatology, Clinical Attending, 1/14/2005 – 10/31/2006

David R. Billing, M.D., OB/GYN, Community Associate Springfield, 1/14/2005 – 10/31/2006

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Philip F. Binkley, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Michael G. Bissell, M.D., Ph.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

Clara D. Bloomfield, M.D., Internal Medicine, Hematology/Oncology, Attending, 12/10/2004 – 10/31/2006

Kristie A. Blum, M.D., Internal Medicine, Hematology/Oncology, Attending, 12/10/2004 – 10/31/2006

Michael L. Blumenfeld, M.D., OB/GYN, Associate Attending, 12/10/2004 – 10/31/2006

Carl P. Boesel, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

James R. Borchers, M.D., Family Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Gary D. Bos, M.D., Orthopedic Surgery, Orthopaedics, Attending, 12/10/2004 – 10/31/2006

Eric C. Bourekas, M.D., Radiology, Associate Attending, 1/14/2005 – 10/31/2006

James G. Bova, D.O., Radiology, Associate Attending, 1/14/2005 – 10/31/2006

Brian L. Bowyer, M.D., Physical Medicine, Phys Med/Rehab, Associate Attending, 12/10/2004 – 10/31/2006

Vincent E. Brinkman, M.D., Internal Medicine, General Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Kristine K. Browning, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 1/14/2005 – 10/31/2006

Donald K. Bryan, M.D., OB/GYN, Clinical Attending, 1/14/2005 – 10/31/2006

Brentley A. Buchele, M.D., Surgery, Plastic Surgery, Associate Attending, 12/10/2004 – 10/31/2006

Pamela S. Bucklew, M.D., Surgery, General Surgery, Community Associate Springfield, 1/14/2005 – 10/31/2006

Maureen M. Buckner, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 1/14/2005 – 10/31/2006

Stephen J. Burgun, M.D., Internal Medicine, Endocrinology, Associate Attending, 12/10/2004 – 10/31/2006

Steven C. Burks, M.D., Internal Medicine, General Medicine, Community Associate Springfield, 1/14/2005 – 10/31/2006

John C. Byrd, M.D., Internal Medicine, Hematology/Oncology, Attending, 1/14/2005 – 10/31/2006

Michael A. Caligiuri, M.D., Internal Medicine, Hematology/Oncology, Attending, 12/10/2004 – 10/31/2006

Donna A. Caniano, M.D., Surgery, Pediatric Surgery, Associate Attending, 12/10/2004 – 10/31/2006

William E. Carson III, M.D., Surgery, Surgical Oncology, Attending, 12/10/2004 – 10/31/2006

Jennifer E. Carter, Ph.D., Family Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Samuel Cataland, M.D., Internal Medicine, Endocrinology, Associate Attending, 12/10/2004 – 10/31/2006

Spero R. Cataland, M.D., Internal Medicine, Hematology/Oncology, Attending, 12/10/2004 – 10/31/2006

Guillermo E. Chacon, D.D.S., Dental, Associate Attending, 1/14/2005 – 10/31/2006

Donald W. Chakeres, M.D., Radiology, Associate Attending, 12/10/2004 – 10/31/2006

Robert B. Chambers, D.O., Ophthalmology, Associate Attending, 12/10/2004 – 10/31/2006

Ellen H. Chen, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Ennio A. Chiocca, M.D., Ph.D., Neurologic Surgery, Associate Attending, 12/10/2004 – 10/31/2006

Anthimos J. Christoforidis, M.D., Radiology, Associate Attending, 12/10/2004 – 10/31/2006

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Albert C. Clairmont, M.D., Physical Medicine, Phys Med/Rehab, Associate Attending, 12/10/2004 – 10/31/2006

Daniel M. Clinchot, M.D., Physical Medicine, Phys Med/Rehab, Associate Attending, 12/10/2004 – 10/31/2006

David E. Cohn, M.D., OB/GYN, Gynecologic Oncology, Attending, 12/10/2004 – 10/31/2006

Sam C. Colachis, M.D., Physical Medicine, Phys Med/Rehab, Associate Attending, 12/10/2004 – 10/31/2006

David F. Colombo, M.D., OB/GYN, Associate Attending, 12/10/2004 – 10/31/2006

Charles H. Cook, M.D., Surgery, General Surgery, Associate Attending, 12/10/2004 – 10/31/2006

Harold E. Cook III, M.D., Anesthesiology, Associate Attending, 12/10/2004 – 10/31/2006

Edward A. Copelan, M.D., Internal Medicine, Hematology/Oncology, Attending, 1/14/2005 – 10/31/2006

Christopher M. Copeland, M.D., OB/GYN, Clinical Attending, 1/14/2005 – 10/31/2006

Larry J. Copeland, M.D., OB/GYN, Gynecologic Oncology, Attending, 12/10/2004 – 10/31/2006

Juan A. Crestanello, M.D., Surgery, Thoracic/Cardiovascular, Associate Attending, 12/10/2004 – 10/31/2006

Joseph K. Culver, C.R.N.A., Anesthesiology, Allied Health, 1/14/2005 – 10/31/2006

Ryan E. Dalton, M.D., Anesthesiology, Associate Attending, 12/10/2004 – 10/31/2006

James M. Dando, C.R.N.A., Anesthesiology, Allied Health, 1/14/2005 – 10/31/2006

Curt J. Daniels, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Marcella Dardani, D.O., Radiology, Associate Attending, 1/14/2005 – 10/31/2006

Mohan Das, M.B.B.S., Surgery, Vascular, Associate Attending, 12/10/2004 – 10/31/2006

Jason R. Davenport, M.D., Family Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Elizabeth A. Davies, M.D., Surgery, Transplant, Associate Attending, 12/10/2004 – 10/31/2006

John T. Davis, M.D., Surgery, Thoracic/Cardiovascular, Associate Attending, 12/10/2004 – 10/31/2006

Lawrence A. DeRenne, M.D., Pathology, Associate Attending, 12/10/2004 – 10/31/2006

Kiran K. Devulapally, M.D., Internal Medicine, General Medicine, Community Associate Columbus, 12/10/2004 – 10/31/2006

Philip T. Diaz, M.D., Internal Medicine, Pulmonary, Crit Care & Sleep, Associate Attending, 1/14/2005 – 10/31/2006

Jason J. Diehl, M.D., Family Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Galina T. Dimitrova, M.D., Anesthesiology, Associate Attending, 12/10/2004 – 10/31/2006

Edward E. Dodson, M.D., Otolaryngology, Associate Attending, 12/10/2004 – 10/31/2006

Amit A. Doshi, M.D., Internal Medicine, General Medicine, Associate Attending, 12/10/2004 – 10/31/2006

Celeste P. Durnwald, M.D., OB/GYN, Associate Attending, 12/10/2004 – 10/31/2006

Joseph P. Dusseau, M.D., Family Medicine, Associate Attending, 12/10/2004 – 10/31/2006

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Medical Staff--Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Abbas Abbas, M.D., Thoracic Surgery, Moderate Sedation, Laparoscopy and Thoracoscopy, Attending, 12/10/2004 - 10/31/2006

William Abraham, M.D., Cardiovascular Moderate Sedation, Associate Attending, 12/10/2004 - 10/31/2006

Doreen Agnese, M.D., Surgical Oncology, Laparoscopy & Thoracoscopy, Attending, 12/10/2004 - 10/31/2006

Amit Agrawal, M.D., Otolaryngology, CO₂ laser, Attending, 12/10/2004 - 10/31/2006

James Allen, Jr., M.D., Pulmonary, Moderate & Deep Sedation, Associate Attending, 12/10/2004 - 10/31/2006

Carol Amore, C.N.P., Hem/Onc, Prescriptive Authority, Administer Chemotherapy, Allied Health, 12/10/2004 -10/31/2006

Mark Arnold, M.D., General Surgery, Flexible Endoscopy, CO₂, Laser, Surg Yag, Moderate Sedation, Associate Attending, 1/25/2005 - 10/31/2006

Tatal Attar, M.D., Cardiovascular, Moderate Sedation, Associate Attending, 12/10/2004 -10/31/2006

Robert Bahnson, M.D., Urology, CO₂, Holmium, Argon and Surgical Yag lasers, Attending, 12/10/2004 - 10/31/2006

Deborah Bartholomew, M.D., OB/GYN, CO₂ laser, Associate Attending, 12/10/2004 - 10/31/2006

David Bell, M.D., OB/GYN, CO₂ laser, Associate Attending, 12/10/2004 - 10/31/2006

Eric Bourekas, M.D., Radiology, Admitting, Mod Sedation, Stents, Interventional Neuroradiology, Vertebroplasy, Associate Attending, 1/25/2005 - 10/31/2006

Kristine Browning, C.N.P., Hem/Onc, Prescriptive Authority, Allied Health, 1/25/2005 - 10/31/2006

Donald Bryan, M.D., OB/GYN, CO₂ laser, Clinical Attending, 1/25/2005 - 10/31/2006

Pamela Bucklew, M.D., General Surgery, Laparoscopy, Community Associate, 1/25/2005 - 10/31/2006

Maureen Buckner, C.N.P., Hem/Onc, Lumbar Puncture, Chemo, ABGs, Prescriptive Authority, Bone Marrow Biopsy and Aspiration, Allied Health, 1/25/2005 - 10/31/2006

Meleana Burt, C.N.P., Thoracic Surgery, Prescriptive Authority, Allied Health, 12/10/2004 - 10/31/2006

Charles Bush, M.D., Cardiovascular, Moderate Sedation, Associate Attending, 12/10/2004 - 10/31/2006

Ellen Chen, M.D., Cardiovascular, Moderate Sedation, Associate Attending, 12/10/2004 - 10/31/2006

David Cohn, M.D., OB/GYN, CO₂ laser, Attending, 12/10/2004 - 10/31/2006

Charles Cook, M.D., General Surgery, Moderate & Deep Sedation, Associate Attending, 12/10/2004 - 10/31/2006

Juan Crestellano, M.D., Thoracic Surgery, Laparoscopy & Thoracoscopy, Associate Attending, 12/10/2004 - 10/31/2006

Curt Daniels, M.D., Cardiovascular, Moderate Sedation, Associate Attending, 12/10/2004 - 10/31/2006

Lynne Eaton, M.D., OB/GYN, CO₂ laser, Attending, 12/10/2004 - 10/31/2006

Rami Khayat, M.D., Pulmonary, Skin Punch Biopsy, Associate Attending, 1/25/2005 - 3/31/2005

David Quinn, M.D., Digestive Diseases, Moderate Sedation, Associate Attending, 1/25/2005 - 10/31/2005

William Yuh, M.D., Radiology, Interventional Neuroradiology, Interventional Radiology, Associate Attending, 1/25/2005 - 3/31/2006

AMENDED RESOLUTIONS IN MEMORIAM

Resolution No. 2005-94

Synopsis: Approval of the amended Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following amended Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Max M. Fisher

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 3, 2005, of Max M. Fisher, alumnus and benefactor of the Fisher College of Business.

Internationally known as a businessman, advisor, and diplomat, he was a driving force for positive change. Max Fisher devoted his life to both philanthropic and political endeavors and was an active supporter of charitable and civic organizations worldwide. His diplomacy skills were utilized by every administration since Eisenhower's as a trusted advisor to United States presidents and Israeli prime ministers, playing a remarkable role in the relationship between both countries.

Born in Pittsburgh to Russian immigrants, he grew up in Salem, Ohio, and attended The Ohio State University on a football scholarship. After graduating with a degree in business administration in 1930, he joined his father's oil reclamation business in Detroit. He grew the business into one of the largest gas station chains in the Midwest before selling the business in 1959 and investing in a series of stock and real estate deals.

Mr. Fisher sat on the board of Comerica, the consumer and investment bank, and Sotheby's. He earned 13 honorary degrees and nearly 50 awards from organizations such as the Jewish Welfare Federation and the United Way of America. He was also the subject of articles, debates, TV documentaries, and a biography, entitled "Quiet Diplomat" by Peter Golden.

Max Fisher described his alma mater as a place that provided him with opportunities to take risks, shape his own future and develop a base to leave a significant impression on the world of business. In 1993, Mr. Fisher's desire to see Ohio State's business college become one of the premier institutions in the country resulted in a generous gift that spearheaded the building of what is now recognized as one of the finest business school campuses anywhere. In recognition of his commitment, the college was named the Max M. Fisher College of Business.

On behalf of the University community, the Board of Trustees expresses to the family of Max M. Fisher its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John K. Wells

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 5, 2005, of John K. Wells, Instructor Emeritus in the Ohio State University Extension.

Mr. Wells was born June 10, 1916, in Shreve, Ohio. He received his Bachelor of Science in Agriculture degree in 1938 from The Ohio State University.

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John began his Extension career in Ohio in July 1948 as the County Agent-Agriculture in Huron County and held this position until his retirement in October 1978.

John's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He was recognized as one of two county agents doing outstanding work in the area of community and natural resources development. When working with the county commissioners in Huron County, the Extension Service was located in the finest facility in the entire Fremont area. He worked with the Regional Planning Commission and assisted with development of zoning regulations and future planning for the county. During his interactions with the local 4-H Camp, he was successful in securing a grant to erect signs on a nature trail, as well as in putting together a guide booklet for persons using this nature trail. He also included the Huron County Health Department in teaching sessions at camp.

Mr. Wells was a member of the National Association of County Agricultural Agents and served as secretary for three consecutive terms, from 1975-78. In addition, he received the Distinguished Service Award from the National County Agents Association during his career with Extension.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. John K. Wells its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Willard H. Wolf

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 17, 2005, of Willard H. Wolf, Professor Emeritus in the Department of Human and Community Resource Development (formerly Department of Agricultural Education), College of Food, Agricultural, and Environmental Sciences.

He received his Bachelor of Science in Agriculture (1925), Master of Science (1942) and Doctor of Philosophy (1953) degrees from The Ohio State University. He taught vocational agriculture at Dalton and Smithville, and at student teacher centers in West Jefferson and Westerville. He devoted a total of 48 years to teaching in both high school and college.

Professor Wolf was an active faculty member in the Department of Agricultural Education at The Ohio State University for 34 years prior to retiring as Professor Emeritus in 1973.

He was a member of the American and the Ohio Vocational Associations, the American Association of Teacher Educators in Agriculture, Gamma Sigma Delta, Alpha Zeta, Phi Delta Kappa, the OSU Faculty Club, the OSU Alumni Association, and Upper Arlington Lutheran Church.

He received the College of Agriculture Distinguished Teaching Award, the College Distinguished Student Leadership Award, the Gamma Sigma Delta Teaching Award of Merit, and the FFA American Farmer and State Farmer degrees.

Professor Wolf twice received the University Alfred Wright Award and co-authored a textbook titled Adult Education in Agriculture. He also developed many teaching aids, including Teacher's Guide for the Effective Use of Records

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of Supervised Occupational Experience (First Edition) in cooperation with others, a guide which has been used throughout the nation.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Willard H. Wolf its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2005-95

Synopsis: The report on research and other sponsored program contracts and grants and the summary for January 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2005-96

Synopsis: The report on the receipt of gifts and the summary for January 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Martin and Andrew Murrer Designated Professorship in Finance; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds and the amendment of one (1) named endowed professorship:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 2005 be approved.

March 4, 2005 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT

July through January
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>%</u>
Individuals:						
Alumni (Current Giving)	36,194	35,846	1	\$17,031,458	\$18,246,840	(7) ^A
Alumni (From Bequests)	<u>37</u>	<u>38</u>	(3)	<u>12,624,766</u>	<u>8,794,514</u>	44 ^B
Alumni Total	36,231	35,884	1	\$29,656,224	\$27,041,354	10
Non-Alumni						
(Current Giving)	26,133	25,237	4	\$11,283,413	\$16,762,330	(33) ^C
Non-Alumni						
(From Bequests)	<u>23</u>	<u>31</u>	(26)	<u>6,534,456</u>	<u>8,400,609</u>	(22) ^D
Non-Alumni Total	26,156	25,268	4	\$17,817,869	\$25,162,939	(29)
Individual Total	62,387	61,152	2	\$47,474,094	\$52,204,293	(9)
Corporations/Corp/ Foundations	2,710	2,478	9	\$21,414,687	\$22,350,073	(4) ^E
Private Foundations	355	357	(1)	\$18,642,643	\$12,533,187	49 ^F
Associations & Other Organizations	<u>901</u>	<u>1,050</u>	(14)	<u>1,977,343</u>	<u>\$3,593,201</u>	(45) ^G
Total	66,353	65,037	2	\$89,508,766**	\$90,680,754	(1)

**New national reporting standards require that irrevocable trusts be counted at present value. If counted at face value as in July 2003-January 2004, the total would be \$90,466,422 (0% change).

NOTES:

- A Individual alumni current giving is down 7% due to \$1.2M gift of securities in December 2003 from Elizabeth Ross.
- B Individual alumni bequest receipts are up 44% due to several large bequest payments, including:
 - \$7.7M in July from Carl and Grace Baldwin to Ophthalmology Research,
 - \$1.5M in August from Martha O'Hara Schoenlaub to the Cancer Hospital, and
 - \$1.5M in September from Wilma H. Schiermeier to the Wetland Complex.
- C Individual non-alumni giving is down 33% due to \$6.8M gift of property in September 2003 from Mae McCorkle to Athletics.
- D Individual non-alumni bequest receipts are down 22% due to \$4.9M in December 2003 from Albert J. Phipps to the AI and Martha Phipps golf course fund.
- E Corporation giving is down 4% mainly due to decreased gift volume in December 2004-January 2005 compared to December 2003-January 2004; 116 gifts over \$10K in December 2004-January 2005, compared with 158 gifts over \$10K in December 2003-January 2004.
- F Private foundation giving is up 49% due to \$6M in October 2004 from Max Fisher Foundations for the Fisher College of Business.
- G Associations and other organizations giving is down 45% mainly due to decreased gift volume; 44 gifts over \$10K in 2004-2005 compared with 56 gifts over \$10K in 2003-2004.

March 4, 2005 meeting, Board of Trustees

GIFT RECEIPTS BY PURPOSE

	Dollars July through January		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$25,624,857	\$31,080,884	(18) ^A
Faculty Support	\$7,956,182	\$6,929,224	15 ^B
Program Support	\$41,028,028	\$36,237,241	13 ^C
Student Financial Aid	\$10,837,576	\$9,665,350	12 ^D
Unrestricted-Colleges/Departments	\$3,650,100	\$3,759,756	(3)
Unrestricted-University	<u>\$412,010</u>	<u>\$3,008,299</u>	(86) ^E
Total	\$89,508,752	\$90,680,754	(1)

NOTES:

- A Buildings/equipment is down 18% due to \$1.2M in December 2003 for the Ross Heart Hospital and \$4.9M in December 2003 to the AI and Martha Phipps golf course fund.
- B Faculty support is up 15% due to \$1.5M gift from Jeg's Foundation for Chair in Cancer Research.
- C Program support is up 13% due to \$19M in bequest receipts in 2004-2005 compared with \$17M in 2003-2004 and \$1.2M in January 2005 for D. M. Davis Heart and Lung Research Fund.
- D Student financial aid is up 12% due to overall major gift volume; 47 gifts over \$50K in 2004-2005 compared with 34 gifts over \$50K in 2003-2004.
- E Unrestricted-University is down 86% due to one bequest receipt for \$2.25M in August 2003

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through January		
	2004-05	2003-04	% Change
	\$42,065,502	\$27,924,636	51*

*Endowment Additions are up 51% due to:
 \$17.9M in bequest receipts received in 2004-2005 compared with \$13.4M in 2003-2004,
 \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
 \$1.5M gift from Jeg's Foundation for Chair in Cancer Research in December 2004, and
 \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005.

March 4, 2005 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Change in Name and Description of Named Endowed Professorship

Jacob E. Davis and Jacob E. Davis II Professorship in Law
(Used to support the work of a distinguished scholar and teacher
in the Moritz College of Law; provided by gifts from the estate of
Jacob E. Davis II)

Establishment of Named Endowed Fund

The Doris Gildea Morgan Scholarship Fund \$102,467.00
(Used to help excellent students in the Journalism and
Communication Graduate Program who have demonstrated
financial need; provided by a gift from Doris Gildea Morgan)

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Establishment of Named Designated Professorship

The Martin and Andrew Murrer Designated Professorship \$37,500.00
in Finance
(Used to provide salary and research support for a professorship in
finance in the Fisher College of Business; provided by gifts from
Martin Murrer and Andrew Murrer)

Establishment of Named Endowed Funds

The Al and Martha Phipps Ohio State Golf Course \$7,110,593.00
Improvements Fund
(Used for ongoing capital improvements to The Ohio State
University golf courses; provided by gifts from the estate
and trust of Albert J. and Martha V. Phipps)

Al and Martha Phipps Athletic Scholarship Fund \$466,511.00
(Used to supplement the student-athlete grant-in-aid scholarship
costs of undergraduate members of the men's and women's varsity
golf teams; provided by gifts from the estate and trust of Albert J.
and Martha V. Phipps)

The Tom and Judy Maish Entrepreneurship Scholarship Fund \$50,000.00
(Used to provide scholarship support to hard-working students
at the Fisher College of Business who have financial need,
are interested in entrepreneurship, and demonstrate a commitment
to volunteer work; provided by a gift from Tom Maish, Judy
Maish, Gregory Maish, William Miller, Gerald Kesselring, and
Contract Sweepers Company)

The Irene Cavas Rousos Cancer Research Endowment Fund \$25,665.00
(Used to support cancer research, with preference given to research
in the field of pharmacogeneomics; provided by a gift from
Irene Cavas Rousos)

March 4, 2005 meeting, Board of Trustees

Agonis Club Athletic Endowment Fund (Used to supplement the student-athlete grant-in-aid scholarship costs of undergraduate members of the varsity men's football team; provided by a gift from the Agonis Club of Columbus, Inc.)	\$25,000.00
National Cartoonists Society Acquisitions Endowment Fund (Used to acquire materials for the Cartoon Research Library at the discretion of the director of Libraries and the curator of the Cartoon Research Library; provided by gifts from chapter members of the National Cartoonists Society)	\$25,000.00
Conrad and April Persons Scholarship Fund (Used to provide merit-based scholarships for students enrolled in the Moritz College of Law; provided by gifts from W. Ray and Wendy Joy Persons)	\$25,000.00
George W. Stuhldreher Law Journal Award Fund (Used to provide a financial award annually to a student demonstrating excellence through his/her work on the <i>Ohio State Law Journal</i> ; provided by a gift from George W. Stuhldreher)	\$25,000.00
George W. Stuhldreher Ohio State Journal on Dispute Resolution Award Fund (Used to provide a financial award annually to a student demonstrating excellence through his/her work on the Ohio State Journal on Dispute Resolution; provided by a gift from George W. Stuhldreher)	<u>\$25,000.00</u>
Total	\$7,917,736.00

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Professorship

Jacob E. Davis and Jacob E. Davis II Professorship in Law

The Jacob E. Davis Professorship in Law Fund was established December 9, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jacob E. Davis II. The funding level was reached and the professorship was established October 1, 1999. The name and description were revised March 4, 2005.

The annual distribution from this fund shall be used to support the work of a distinguished scholar and teacher in The Michael E. Moritz College of Law, with appointment to the Jacob E. Davis and Jacob E. Davis II Professorship in Law to be recommended to the executive vice president and provost by the dean of the Moritz College of Law, for approval by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

March 4, 2005 meeting, Board of Trustees

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Establishment of Named Endowed Fund

The Doris Gildea Morgan Scholarship Fund

The Doris Gildea Morgan Scholarship Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University with a gift from Doris Gildea Morgan (M.A., 1974).

The annual distribution from this fund shall be used to help excellent students in the journalism and communication graduate program who have demonstrated financial need. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Social and Behavioral Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$102,467.00

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Designated Professorship

The Martin and Andrew Murrer Designated Professorship in Finance

The Martin and Andrew Murrer Designated Professorship in Finance at The Max M. Fisher College of Business was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Martin Murrer (B.S.Bus.Adm., 1979) and Andrew Murrer (B.S.Bus.Adm., 1973).

This fund shall be used to provide salary and research support for a designated professorship in finance at the Fisher College of Business. Appointment to The Martin and Andrew Murrer Designated Professorship in Finance shall be recommended by the dean of the Fisher College of Business and executive vice president and provost and approved by the Board of Trustees.

\$37,500.00

March 4, 2005 meeting, Board of Trustees

Establishment of Named Endowed Funds

The Al and Martha Phipps Ohio State Golf Course Improvements Fund

The Al and Martha Phipps Ohio State Golf Course Improvements Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate and trust of Albert J. (B.M.E., 1936) and Martha V. Phipps of Canton, Ohio.

The annual distribution from this fund shall be used for ongoing capital improvements to The Ohio State University golf courses. Projects shall be determined by the director of Athletics in consultation with the golf course manager. These distributions shall be used to supplement, not supplant, the normal and ongoing golf course maintenance budget. Appropriate recognition shall be provided for significant capital improvements.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics in consultation with the golf course manager. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$7,110,593.00

Al and Martha Phipps Athletic Scholarship Fund

The Al and Martha Phipps Athletic Scholarship Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate and trust of Albert J. (B.M.E., 1936) and Martha V. Phipps of Canton, Ohio.

The annual distribution from this fund shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are members of the men's and women's varsity golf teams pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director

March 4, 2005 meeting, Board of Trustees

of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$466,511.00

The Tom and Judy Maish Entrepreneurship Scholarship Fund

The Tom and Judy Maish Entrepreneurship Scholarship Fund at The Max M. Fisher College of Business was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom Maish (B.S.Bus.Adm., 1961), Judy Maish, Gregory Maish, William Miller, Gerald Kesselring (B.S.Bus.Adm., 1987), and Contract Sweepers Company.

The annual distribution from this fund shall provide scholarship support (minimum \$1,000) to hard-working students at the Fisher College of Business who have financial need, are interested in entrepreneurship, and demonstrate a commitment to volunteer work. Preference will be given to students from the Appalachian area who possess a 3.0-3.5 grade point average on a 4.0 scale. Selection shall be made by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion will carry forward for the next year or will be reinvested in the endowed principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$50,000.00

The Irene Cavas Rousos Cancer Research Endowment Fund

The Irene Cavas Rousos Cancer Research Endowment Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established March 4, 2005, by Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Irene Cavas Rousos (B.S. in Occupational Therapy, 1958) of Toledo, Ohio, and Naples, Florida.

The annual income shall be used to support cancer research, with preference given to research in the field of pharmacogenomics, at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of

March 4, 2005 meeting, Board of Trustees

The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees and Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,665.00

Agonis Club Athletic Endowment Fund

The Agonis Club Athletic Endowment Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Agonis Club of Columbus, Inc.

The annual distribution from this fund shall be used to supplement the student grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity men's football team. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

National Cartoonists Society Acquisitions Endowment Fund

The National Cartoonists Society Acquisitions Endowment Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from chapter members of the National Cartoonists Society.

March 4, 2005 meeting, Board of Trustees

The annual distribution from this fund shall be used to acquire materials for the Cartoon Research Library at the discretion of the director of University Libraries and the curator of the Cartoon Research Library.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Libraries and the curator of the Cartoon Research Library. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

Conrad and April Persons Scholarship Fund

The Conrad and April Persons Scholarship Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from W. Ray (J.D., 1978) and Wendy Joy Persons in honor of their children, Conrad and April.

The annual distribution from this fund shall be used to provide merit-based scholarships for students enrolled in The Michael E. Moritz College of Law. Scholarship recipients shall be selected by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$25,000.00

George W. Stuhldreher Law Journal Award Fund

The George W. Stuhldreher Law Journal Award Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from George W. Stuhldreher (B.A., 1948; J.D., 1951).

The annual distribution from this fund shall be used to provide a financial award annually to a student demonstrating excellence through his/her work on the *Ohio State Law Journal*. Award recipients shall be selected by the dean of The Michael E. Moritz College of Law in consultation with the Office of Student Financial Aid.

March 4, 2005 meeting, Board of Trustees

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

George W. Stuhldreher *Ohio State Journal on Dispute Resolution* Award Fund

The George W. Stuhldreher *Ohio State Journal on Dispute Resolution* Award Fund was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from George W. Stuhldreher (B.A., 1948; J.D., 1951).

The annual distribution from this fund shall be used to provide a financial award annually to a student demonstrating excellence through his/her work on the *Ohio State Journal on Dispute Resolution*. Award recipients shall be selected by the dean of The Michael E. Moritz College of Law in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

March 4, 2005 meeting, Board of Trustees

APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS

Resolution No. 2005-97

APPROVAL TO ENTER INTO DESIGN CONTRACTS

CUNZ HALL – 4TH FLOOR RENOVATION

DERBY HALL – SUITE 3045

KENNEDY COMMONS HVAC INSTALLATION

APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS

DODD HALL – 1096M BOILER REPLACEMENT

OHIO STADIUM SCOREBOARD

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

HOPKINS HALL – MECHANICAL SYSTEM IMPROVEMENTS

Synopsis: Authorization to enter into design contracts for the Cunz Hall – 4th Floor Renovation, Derby Hall – Suite 3045, and Kennedy Commons HVAC Installation; enter into design and construction contracts for the Dodd Hall – 1096M Boiler Replacement and Ohio Stadium Scoreboard; and enter into construction contracts for the Hopkins Hall – Mechanical System Improvements projects is requested.

WHEREAS the University desires to renovate the fourth floor of Cunz Hall for faculty and staff offices and administrative support areas for the School of Public Health, along with restrooms to meet ADA guidelines; the preliminary project cost estimate is approximately \$772,800, with funding to be provided by School of Public Health departmental funds; and

WHEREAS the University desires to renovate the third floor of Derby Hall for faculty and graduate student offices for the School of Communication; the preliminary project cost estimate is approximately \$407,700, with funding to be provided by the School of Communication; and

WHEREAS the University desires to install a complete air conditioning system to serve all dining areas, offices, dry storage and staff areas in Kennedy Commons; the conceptual project estimate is approximately \$1,530,000, with funding to be provided by University bond proceeds with debt service to be paid by the Office of Student Affairs; and

WHEREAS the University desires to replace three existing boilers in Dodd Hall; the preliminary project cost estimate is approximately \$691,800, with funding to be provided by University Hospitals funds; and

WHEREAS the University desires to repair the water leaks at the Ohio Stadium Scoreboard; the preliminary project cost estimate is approximately \$75,000, with funding to be provided by Athletics; and

WHEREAS the University desires to replace the HVAC air-handling units in Hopkins Hall; the construction document project cost is \$500,000, with funding to be provided by HB 675:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design contracts for the Cunz Hall – 4th Floor Renovation, Derby Hall – Suite 3045, and Kennedy Commons HVAC Installation projects in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

March 4, 2005 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts for Dodd Hall – 1096M Boiler Replacement and Ohio Stadium Scoreboard projects in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into construction contracts, if satisfactory bids are received, for the Hopkins Hall – Mechanical System Improvements project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXIII for background information and maps, page 809.)

EASEMENT

Resolution No. 2005-98

COLUMBUS SOUTHERN POWER COMPANY
PIKETON RESEARCH AND EXTENSION CENTER
PIKETON, OHIO

Synopsis: Authorization to grant Columbus Southern Power Company an easement for an electric power line to provide electric utility service to The Ohio State University Piketon Research and Extension Center is proposed.

WHEREAS Columbus Southern Power Company has requested an easement over a strip of land 30 feet wide by 397 feet long for a term of 25 years for an electric power line to provide electric utility service to The Ohio State University Piketon Research and Extension Center; and

WHEREAS Columbus Southern Power Company will pay nominal consideration of \$1.00 for the easement; and

WHEREAS the appropriate University offices have determined that the grant of this renewal easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-99

**COLUMBUS SOUTHERN POWER COMPANY
AGRICULTURAL TECHNICAL INSTITUTE
WOOSTER, OHIO**

Synopsis: Authorization to renew an easement to Columbus Southern Power Company to provide electric utility service to the Student Activities Center at the Agricultural Technical Institute is proposed.

WHEREAS Columbus Southern Power Company has requested renewal of an easement over a strip of land 12 feet wide by 216 feet long for a term of 25 years for an electric power line to provide electric utility service to the Student Activities Center at Agricultural Technical Institute in Wooster, Ohio; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-100

**COLUMBUS SOUTHERN POWER COMPANY
UNIVERSITY SERVICES CENTER
KENNY ROAD, COLUMBUS, OHIO**

Synopsis: Authorization to renew an easement to Columbus Southern Power Company to provide electric utility service to University Services Center on Kenny Road in Columbus, Ohio, is proposed.

WHEREAS Columbus Southern Power Company has requested renewal of an easement over a strip of land ten feet wide by 963 feet long for a term of 25 years to extend an underground electric power line and provide electric utility service to the University Services Center; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-101

**COLUMBUS SOUTHERN POWER COMPANY
UNIVERSITY GOLF COURSE
UPPER ARLINGTON, OHIO**

Synopsis: Authorization to renew an easement to Columbus Southern Power Company for an electric power line at the University Golf Course in Upper Arlington, Ohio, is proposed.

WHEREAS Columbus Southern Power Company has requested renewal of an easement over a strip of land consisting of 449 square feet for a term of 25 years for an electric power line at the University Golf Course; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-102

**COLUMBUS SOUTHERN POWER COMPANY
WOSU AM RADIO STATION TRANSMITTER FACILITY
FRANKLIN COUNTY, OHIO**

Synopsis: Authorization to renew an easement to Columbus Southern Power Company to provide electric utility service to the WOSU AM Radio Station Transmitter Facility is proposed.

WHEREAS Columbus Southern Power Company has requested renewal of an easement over a strip of land ten feet wide by 341 feet long for a term of 25 years for an electric power line to provide electric utility service to the WOSU AM Radio Station Transmitter Facility; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-103

**COLUMBUS SOUTHERN POWER COMPANY
WOSU TV TRANSMITTER FACILITY
DELAWARE COUNTY, OHIO**

Synopsis: Authorization to renew an easement to Columbus Southern Power Company to provide electric utility service to WOSU Television Transmitter Facility is proposed.

WHEREAS Columbus Southern Power Company has requested renewal of an easement over a strip of land ten feet wide by 390 feet long for a term of 25 years for an electric power line and to provide electric utility service to the WOSU TV Transmitter Facility; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-104

**OHIO EDISON COMPANY
THE OHIO STATE UNIVERSITY MARION CAMPUS
MARION, OHIO**

Synopsis: Authorization to renew an easement to Ohio Edison Company to provide electric utility service to the Marion Campus is proposed.

WHEREAS Ohio Edison Company has requested renewal of an easement over a strip of land ten feet wide by 993 feet long for a term of 25 years to continue an electric power line and provide electric utility service to the Marion Campus; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Ohio Edison Company upon such terms and conditions as are in the best interest of the University.

EASEMENT

Resolution No. 2005-105

**OHIO POWER COMPANY
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER
WOOSTER, OHIO**

Synopsis: Authorization to renew an easement to Ohio Power Company to provide electric utility service to the Ohio Agricultural Research and Development Center, Wooster, Ohio, is proposed.

WHEREAS Ohio Power Company has requested renewal of an easement over a strip of land ten feet wide by 3,020 feet long for a term of 25 years to continue an electric power line and provide electric utility service to the Ohio Agricultural Research and Development Center, Wooster, Ohio; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Ohio Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XXXIV for description and all easement maps, page 827.)

REVISED POLICIES REGARDING USE OF UNIVERSITY DEBT

Resolution No. 2005-106

Synopsis: Revised policies regarding use of University debt, including bonds, internal loans and lines of credit, and leases are recommended.

WHEREAS the strategic use of borrowing for capital projects is important to achieving the goals of the Academic Plan; and

WHEREAS maintenance of the University's credit rating is critical to the cost effective use of University resources; and

WHEREAS to achieve an appropriate balance between needed support for new initiatives and protection of the University's credit worthiness, the Board of Trustees adopted policies regarding the use of University debt in December 2003; and

WHEREAS it is appropriate to strengthen these policies by including principles regarding leases and revising the principles regarding debt and internal loans and lines of credit:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached revised policies regarding use of debt; and

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BE IT FURTHER RESOLVED, That the Board hereby reaffirms that the University shall limit the size of the next bond issue to no more than \$400 million for capital projects; and

BE IT FURTHER RESOLVED, That no capital project other than those previously approved by this Board shall be eligible for debt service without prior approval of the President's Cabinet and the Board of Trustees.

(See Appendix XXXV for background information, page 837.)

JACK NICKLAUS MUSEUM MANAGEMENT AGREEMENT

Resolution No. 2005-107

Synopsis: Authorization to enter into an agreement with the Jack Nicklaus Museum, Inc., for management of the Jack Nicklaus Museum in Columbus, Ohio, is recommended.

WHEREAS the Jack Nicklaus Museum, owned and operated by the Jack Nicklaus Museum, Inc., is located on University land on the west side of Olentangy River Road, north of the Schottenstein Center; and

WHEREAS the University has been presented with and opportunity to manage the Nicklaus Museum facility and business, under a proposed management agreement which would be for an initial term of one year, with successive one-year renewal options; and

WHEREAS the Museum would be managed by the Department of Athletics, which would be responsible for all University costs of operation and maintenance under the agreement; and

WHEREAS the appropriate University offices have determined that the management of the Nicklaus Museum is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to negotiate and enter into an agreement with the Jack Nicklaus Museum, Inc., for the management of the Jack Nicklaus Museum, upon such terms as are deemed to be in the best interest of the University; and

BE IT FURTHER RESOLVED, That any subsequent proposal for acquisition or long-term use of the Museum or for any capital improvements to the facility would require separate University administration and Board of Trustees approval in accordance with regular University processes; and

BE IT FURTHER RESOLVED, That the Department of Athletics and the Senior Vice President for Business and Finance shall make periodic reports to the Fiscal Affairs Committee of this Board regarding the financial performance and other relevant matters regarding this contract.

(See Appendix XXXVI for background information and map, page 841.)

President Holbrook:

At this point, I would like to pause and express our most sincere sympathies to the Nicklaus family on the recent loss of their grandson.

**RECOMMENDED ACTIONS IN RESPONSE TO CUTS
IN THE UNIVERSITY'S CAPITAL APPROPRIATIONS**

Resolution No. 2005-108

Synopsis: Adoption of recommendations in response to the \$14 million cut in capital appropriations for FY 2005 - FY 2006 is recommended.

WHEREAS the recently enacted State capital appropriations bill reduced by \$14 million the amount of capital funding approved by the Board of Trustees in September 2003 for Columbus Campus projects for the FY 2005 - FY 2006 biennium, a reduction of 20%; and

WHEREAS all of the projects recommended for capital bill funding are of critical importance to achieving the goals of the Academic Plan and had gone through a rigorous screening process prior to being recommended for approval, and three of these projects already are under construction; and

WHEREAS in assessing how to address this significant reduction in the University's capital appropriation, the University has undertaken a thorough and critical review of the options available and their impact on the goals of the Academic Plan, project and University financial considerations, including the University's credit rating and ability to issue future debt, impact on funding in future biennia, and legal considerations; and

WHEREAS while the recommendations result in delaying construction of the Thompson Library renovation, the University is committed to starting that construction by late 2006; and

WHEREAS the recommendations presented are a critical but temporary solution, and planning for the FY 2007 - FY 2008 biennium, which already has begun, will address the longer term impact of these cuts, and those recommendations will be developed in campus consultations in the coming months and presented to the Board of Trustees later this year:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the recommendations contained in the attached materials in response to the reduction of \$14 million in the University's capital appropriation for FY 2005 - FY 2006 and directs the University to implement these recommendations accordingly; and

BE IT FURTHER RESOLVED, That, subject to the regular University process for authorization of capital project construction, it is the intent of this Board that construction of the Thompson Library renovation project move forward by late 2006 so long as there is a reasonable assurance that the needed State capital funds will be appropriated for this project.

(See Appendix XXXVII for background information, page 843.)

Ms. Longaberger:

Before the Board votes, we will add a resolution for Max Fisher, as well as an expression of our sympathy to the Nicklaus family.

Mr. Borrer:

Excuse me, Madame Chairperson, but I believe I need to exclude myself from resolution #16.

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Ms. Longaberger:

Okay. We will vote on resolution #16 separately. We will have a roll call vote for resolutions #1-12, #14-15, and #17-26. May I have a motion?

Upon motion of Mr. McFerson, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borror, O'Dell, Hicks, and Judge Duncan, Mses. Longaberger, Hendricks and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2005-109

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 1/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>
<u>Domestic Large Cap Equity</u>			
ABN AMRO	\$19,127,442		\$19,127,442
Fifth Third Bank Investment Advisors	\$34,371,544		\$34,371,544
Huntington Trust	\$33,284,335		\$33,284,335
State Street S&P 500 Index	\$229,602,666	(\$13,000,000)	\$216,602,666
University Students	<u>\$18,985,323</u>		<u>\$18,985,323</u>
	\$335,371,310	(\$13,000,000)	\$322,371,310 20%
<u>Domestic Mid Cap Equity</u>			
Meeder Financial	\$130,629,874		\$130,629,874
Nicholas Applegate Mid Cap	\$44,906,256		\$44,906,256
State Street Extended Index	<u>\$147,678,936</u>	<u>(\$65,000,000)</u>	<u>\$82,678,936</u>
	\$323,215,066	(\$65,000,000)	\$258,215,066 15%

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Domestic Small Cap Equity

Nicholas Applegate Small Cap	\$70,148,074		\$70,148,074
State Street Russell 2000 Index	\$222,582,778	(\$79,000,000)	\$143,582,778
State Street Value Index	<u>\$44,211,432</u>		<u>\$44,211,432</u>
	\$336,942,284	(\$79,000,000)	\$257,942,284 15%

International Equity

Invesco Global Asset	\$25,514,495		\$25,514,495
State Street International Index	<u>\$179,390,578</u>	(\$33,000,000)	<u>\$146,390,578</u>
	\$204,905,073	(\$33,000,000)	\$171,905,073 10%

<u>Commitment</u>		<u>Revised</u>
<u>As of 1/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Venture/Private Equity

CID Seed Fund	\$1,000,000	0	\$1,000,000
Commonfund New Leaders	\$10,000,000	0	\$10,000,000
Commonfund Capital Partners	\$7,067,000	0	\$7,067,000
EDF Ventures Seed Fund	\$1,000,000	0	\$1,000,000
Mesirow Partnership Fund I	\$10,000,000	0	\$10,000,000
Oval Ventures	\$1,500,000	(\$1,500,000)	0
Reservoir Venture Partners	\$2,625,000	\$567,000	\$3,192,000
State Street Russell 2000 Indx	<u>0</u>	<u>\$106,000,000</u>	<u>\$106,000,000</u>
	\$33,192,000	\$105,067,000	\$138,259,000 7%

<u>Market Value</u>		<u>Revised</u>
<u>As of 1/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Hedge Funds

Commonfund Hedged Investors	\$33,292,475		\$33,292,475
Ramius Fund	\$33,076,581		\$33,076,581
State Street Govt/Credit Indx	<u>0</u>	<u>\$54,000,000</u>	<u>\$54,000,000</u>
	\$66,369,056	\$54,000,000	\$120,369,056 7%

Real Estate

Campus Partners	\$24,970,908	0	\$24,970,908
Don Scott Airport	\$23,389,000	0	\$23,389,000
Miscellaneous	\$11,524,000	0	\$11,524,000
State Street Wilshire REIT Index	<u>0</u>	<u>\$48,000,000</u>	<u>\$48,000,000</u>
	\$59,883,908	\$48,000,000	\$107,883,908 6%

Domestic Fixed Income

Banc One	\$21,519,347		\$21,519,347
Cypress Asset Management	\$25,057,481		\$25,057,481
Hughes Capital Management	\$20,913,718		\$20,913,718
Huntington Trust	\$42,756,798		\$42,756,798
MDL Capital Management	\$40,446,332		\$40,446,332
State Street Govt/Credit Indx	<u>\$130,021,185</u>	<u>(\$74,000,000)</u>	<u>\$56,021,185</u>
	\$280,714,861	(\$74,000,000)	\$206,714,861 12%

High Yield Fixed Income

Commonfund High Yield Bonds	\$31,164,376		\$31,164,376
State Street Govt/Credit Index	<u>0</u>	<u>\$55,000,000</u>	<u>\$55,000,000</u>
	\$31,164,376	\$55,000,000	\$86,164,376 5%

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International Fixed Income

State Street World Govt Ex-US Bond Index	0	\$52,000,000	\$52,000,000	3%
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Upon motion of Mr. McFerson, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution with eight affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, Hicks, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson, and one abstention cast by Mr. Borrer.

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EASEMENT

Resolution No. 2005-110

COLUMBIA GAS OF OHIO
THE OHIO STATE UNIVERSITY LIMA CAMPUS
LIMA, OHIO

Synopsis: Authorization to renew an easement to Columbia Gas for a natural gas distribution line across the Lima Campus is proposed.

WHEREAS Columbia Gas of Ohio has requested renewal of an easement over a strip of land 20 feet wide and totaling approximately one acre for a term of 25 years for a natural gas distribution line across The Ohio State University Lima Campus; and

WHEREAS Columbia Gas will pay \$5,000 as consideration for the easement; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Columbia Gas upon such terms and conditions as are in the best interest of the University.

(See Appendix XXXVIII for map, page 849.)

Upon motion of Ms. Hendricks, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution with eight affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, Hicks, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson, and one abstention cast by Mr. Borrer.

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**AUTHORIZATION TO NOMINATE UNIVERSITY
DIRECTORS TO OSUMC HOLDINGS**

Resolution No. 2005-111

Synopsis: Authorization to nominate University directors to OSUMC Holdings is proposed.

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WHEREAS OSUMC Holdings is an Ohio non-profit corporation that was formed by Prologue Research International, Inc. and that has as its purpose to support the teaching, research and patient care programs of the University and to enhance the availability, efficiency, and economy of clinical research facilities and services; and

WHEREAS to facilitate the achievement of such corporate purposes, the board of directors of OSUMC Holdings was structured to include four directors who are nominated for office by the University; and

WHEREAS the University desires to select new University directors to serve on the OSUMC Holdings board of directors:

NOW THEREFORE

BE IT RESOLVED, That the President of the University is hereby authorized to nominate four new University officials to serve on the Board of Directors of OSUMC Holdings, and that, in their capacity as directors, the officials so nominated are hereby authorized and instructed to represent the interests of the University as part of their official responsibilities to the University, entitling them to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled; and

BE IT FURTHER RESOLVED, That the officials so nominated shall periodically report to the President and to the University Board of Trustees their findings and recommendations regarding the activities of OSUMC Holdings.

Upon motion of Mr. McFerson, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Mses. Longaberger and Davidson, and two negative votes, cast by Judge Duncan and Ms. Hendricks.

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NEWARK CAMPUS PRESENTATION

Dean William L. MacDonald: [PowerPoint Presentation]

On behalf of the Newark Campus faculty, students, and staff, I would like to thank the Board and President Holbrook for bringing today's meeting to our campus. It has been a wonderful morning full of a couple of incredible award recipient events in the classroom and this day will be very special for the entire campus. I would like to give you a little history of the campus and highlight a few things that are happening here that are related to the Academic Plan and the Leadership Agenda.

As the first slide indicates, we are nearing 50 years of service to the Central Ohio community, genuinely extending OSU's mission. OSU began offering courses in Newark in 1957, so two years from now we will celebrate our 50th anniversary. At that time we will also go through an accreditation review, so it will be a year to celebrate.

Our student population is growing as you probably all know. Our wonderful partner, Central Ohio Technical College, is also experiencing incredible growth in their student population. Over the past couple of years, our enrollments have leveled off a little bit but our FTE continues to grow so we are facing some space issues as you will see today. The campus is a bustling place.

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Sources of guidance for things that we do out here include the Academic Plan, the Leadership Agenda, the President's Commission on the Regional Campuses, and two additional things that really stem from the three there at the top. That shows two studies: an enrollment potential study that we have done with the other regional campuses and the Columbus campus, and a curriculum marketability study that we conducted with the Central Ohio Technical College.

I would like to highlight just a few things that are happening here that are related to the Academic Plan. I will mention what is happening with our world-class faculty and what we are doing to enhance teaching and learning and serving the student body and creating a diverse campus community.

With respect to our faculty, I will just highlight a few accomplishments. Mitch Lerner, one of this morning's recipients of the Alumni Association Distinguished Teaching Awards, is also a recent recipient of a Distinguished Fulbright Chair, the Mary Ball Washington Chair in American History (Ireland). Mitch will be in Ireland next year teaching and delivering lectures throughout Europe, but will continue his research.

You may already know that the History Department received a History in the Heartland grant from the U.S. Department of Education, to improve high school teachers' teaching ability with respect to history in Ohio. There are really two components to that grant and the second piece was almost a million dollar grant going to the regional campuses. Dick Shields, one of our historians here, was involved in that effort.

Jessi Smith serves on the editorial board for the *Personality and Social Psychology Bulletin*. I think Jessi has left, but she has also done some research with Autumn. Two new biologists this year in Evolution, Ecology, and Organismal Biology, Karen Goodell and Andy Roberts, came to us as either post-docs or former graduate students. Both of them have already received National Science Foundation grants.

With respect to enhancing teaching and learning, I can say that we have a campus that is entirely wireless, so we have wireless internet access both inside and outside the classroom. Seventy-three percent of our classrooms are multi-media classrooms and we are trying to decrease our reliance on part-time instruction. You see this chart here at the bottom which you can also find in the Ohio Board of Regents' Annual Performance Report. It only contains data that goes to 2002, but we expect this trend to increase.

We have made a conscience effort, especially with respect to English and mathematics, to hire additional full-time regular faculty and lecturers. We feel that this is especially important because those professors and instructors are in the classroom day in and day out teaching our lower level mathematics and English courses. This year we are hoping to hire two mathematicians and an additional English professor.

With respect to serving the student body, this year we implemented student research grants. Nine students this year received research grants and we have also brought back research assistantships. At one time, we did have research assistantships so we are bringing that back, but this is the first time that we have given research grants to students.

In a few days we will have our first student research forum which we are doing as a precursor to the Denman Forum. We hope to cultivate future participants for the Denman Forum at the Columbus campus.

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We have a TechConnect program that our Information Technology Services Department put in place this year to make sure that we are taking every advantage we can of the great technology you see around campus and in this room. We are taking students who actually go through a training program and have to pass a test – they have to get an 80% score in order to pass -- and then we put them to work in our computer labs and they assist other students and faculty members with respect to technology.

We have implemented a Civic Engagement Initiative, which is just getting off the ground. Students this year are able to pursue grants from the campus to conduct civic engagement projects. This is part of our effort to cultivate a sense of civic responsibility in our students.

A fantastic project -- which is now in the programming stage -- is a 12-week process to plan and program the John and Christine Warner Library and Student Center. You will be able to see this new building emerge just to the north of this building. It will enclose the campus and we are tremendously excited about this.

One of the big challenges we have is increasing our scholarships to students and we offer about \$126,000 a year in scholarships. We are not very high on the list of regional campuses in the State of Ohio. So we are working very hard with Sara Wallace and the Newark Campus Development Office to come up with some ideas to improve our stature. Of course, I do not have to say much at all about tuition and so forth, and funding from the state, but I think it is very important, in the kind of environment we are in right now, that we really pursue this.

As I mentioned earlier, we completed two studies. The Enrollment Potential Study has offered us an opportunity to do a self-assessment on helpfulness of our departments on campus. We did a customer service study and essentially we found good results. We perhaps have a little room to grow in some areas, but 92% of the respondents said that they would recommend OSU-Newark to a friend or relative, and these were current students. We actually surveyed current and prospective students. That percentage of students who would recommend OSU-Newark to a friend or relative is actually quite a bit higher when you look at our graduates – it hovers between 96% and 99%.

We are also working very hard to create a more diverse campus and our student body has clearly become more diverse in two respects. We are getting more students from outside our traditional service area, but we still have about 44% of our students coming from Licking County. That percentage has dipped just a little bit over the past four or five years. I think four years ago it might have been 46% or 47%, but the racial and ethnic diversity of our student body is increasing as well. This past fall it was at 9.2%, which is the highest ever.

We are also trying to cultivate more diversity in our faculty, and so a growing percentage of our faculty are from racial or ethnic minorities. This progression has come a long way since I arrived in 1992, but we still have a ways to go and we are working very hard on that.

I would just like to highlight a couple of things with respect to the Leadership Agenda. You may be aware of the Newark EarthWorks initiative. Our faculty have worked very hard to reach out to the community and engage them with respect to some of our wonderful local resources. This year -- and we are drawing this right from the Leadership Agenda -- we are going to appoint a coordinator or an assistant dean to oversee our outreach and engagement activities and to work with the Office of Outreach and Engagement.

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Finally on the horizon we are looking at accommodating enrollment growth and new academic programs. In our Enrollment Potential Study we asked, "If OSU-Newark were to add new programs, how would that affect your likelihood of attending?" Seventy-two percent of the respondents said that they would either definitely attend or be more likely to attend if we added new programs. In fact, this was one of the things that our current students saw as our greatest weakness. So we are looking at a number of programs that are of need in the state and we will be looking at those and exploring that in the very near future.

After the Warner Library and Student Center is built, we will be looking at renovation of space for more classrooms and offices. We have a lot of our lecturers and even some of our regular professors doubled up in offices, which does not make for a very attractive environment for them. With our current residence halls full – those residence halls have a little over 180 beds -- we are considering exploring whether or not we really need to add additional residence halls.

That completes my presentation. I would be happy to entertain any questions.

Ms. Longaberger:

Questions? Thank you very much, Dean MacDonald. That was a great presentation. Those of us who live in and around the Newark area are extremely proud of the resource we have here, in addition to your solid and good working relationship with COTC.

(See Appendix XXXIX for background information, page 851.)

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Ms. Longaberger:

In a moment, we will be taking a roll call vote to go into Executive Session for the purpose of dealing with personnel and legal matters. After the vote to go into Executive Session, we will take a recess for lunch before beginning that session. Those of you who may not wish to stay until the Board completes its Executive Session, I want to remind you that the next meeting of the Board will take place on Friday, April 1, 2005, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of considering personnel matters regarding appointments and to consult with legal counsel on matters of pending or eminent litigation.

Upon motion of Ms. Longaberger, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson.

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Ms. Longaberger:

The Board of Trustees will now reconvene the Board meeting. The Board will now consider three personnel actions. The president is recommending

March 4, 2005 meeting, Board of Trustees

the appointments of Peter E. Geier as vice president for Health Services and chief executive officer of the OSU Health System for a term of March 1, 2005, through February 28, 2010; Detlev H. Smaltz as associate vice president for Health Sciences and chief information officer for the OSU Medical Center, effective April 15, 2005; and John B. Stone, as associate vice president for Health Sciences and chief administrative officer and chief financial officer of the OSU Medical Center, effective April 18, 2005; and hereby requests that these actions be recorded in the personnel budget records of the University.

Upon motion of Ms. Longaberger, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing personnel appointments with seven affirmative votes, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Mses. Longaberger and Hendricks, and one abstention cast by Judge Duncan.

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Thereupon the Board adjourned to meet Friday, April 1, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

Tami Longaberger
Chairperson

David O. Frantz
Secretary

(APPENDIX XXXII)

**REORGANIZATION OF ACADEMIC ADVISING
FOR STUDENT-ATHLETES**

- I. Context
 - A. Report of Subcommittee of Academic Progress and Eligibility Committee - 6/5/2000
 1. “[W]e believe that the reporting line for the academic support area should become a dual line, reporting to the Vice President for Student Affairs (through the Director of Athletics) and the Office of Academic Affairs (through a faculty member appointed to part-time duty by the Provost and reporting . . . through the Vice Provost and Dean for Undergraduate Studies.”
 - B. Appointment of David Frantz as first Academic Liaison to Athletics with oversight responsibility for SASSO, jointly with the Director of Athletics - 12/12/2000
 - C. Report of the President’s Special Investigation Committee (“Platz Committee”) - 12/8/2003
 1. “[T]he Committee believes that [SASSO’S] reporting line should be strengthened with the Office of Academic Affairs [and] that OAA should have the authority to terminate, discipline, or recommend salary adjustments for the SASSO Director and academic counselors.”
- II. One of our overarching goals is to support the academic success of all students. To accomplish that goal for student-athletes, we will
 - A. Unite all academic advising for all students, including student-athletes, under the Office of Academic Affairs;
 - B. Strengthen connections between academic advisors in the colleges and advisors/counselors of student-athletes; and
 - C. Ensure that the academic advising process operates with integrity.
- III. Process to date
 - A. Gather information from benchmark institutions
 - B. Meet with
 - Andy Geiger, Director of Athletics
 - Kate Riffie, Assoc. Athletic Director, Student Athlete Support Services
 - John Bruno, Faculty Athletic Representative to the NCAA and Big 10
 - Beverly Moss, OAA Liaison to Department of Athletics
 - Academic Progress & Eligibility Committee
 - Joe Barr, Chair of Athletic Council
 - Student Athletes Advisory Board (March 6)
 - Coaches (March 8)
 - Student Athlete Support Services Office (March 9)
 - C. Review report of Coalition on Intercollegiate Athletics & NCAA reports
 - D. Consultation with Penn State

IV. Basic issues resolved

- A. Director of the new office of student-athlete academic services will report to the vice provost and dean for undergraduate studies
- B. New job descriptions will be created for advisors/counselors in the new unit
- C. Jobs and benefits will be comparable to those in other academic advising units
- D. Each student-athlete will work with one advisor/counselor
- E. Study table, tutoring and mentoring services will continue to be provided
- F. Lifeskills functions will continue in the Department of Athletics

V. Undecided issues

- A. Role of advisors/counselors in recruitment of student-athletes
- B. Role of advisors/counselors in admissions
- C. Assignment of advisors/counselors
 - a) by team
 - b) by major/college
 - c) hybrid model

VI. Next Steps

- A. Complete stakeholder meetings
- B. Prepare draft plan and circulate
- C. Collect feedback
- D. Finalize plan
- E. Post and fill positions

ATHLETICS COMPLIANCE NEW DUAL REPORTING PROCESS

In 2003, Ohio State's Compliance Program successfully underwent an extensive NCAA Certification review

The OSU Compliance Program is widely recognized as one of the best in the country

- Education Component
- Monitoring Component

One of the objectives sought by the NCAA in its certification process is an on-going evaluation of the Compliance Program by an authority outside of Athletics

The new dual reporting process to the Office of Legal Affairs is designed to address that objective and provide:

- Supplemental resources
- An external partner to aid in identification and action on problematic enforcement efforts
- Close coordination on NCAA and other legal matters

To effectuate this new dual reporting process the following actions are underway:

- Inclusion of General Counsel on the Executive Compliance Committee [meets bi-weekly]
- Regular weekly review and planning meetings between OLA attorneys and Athletics Compliance Staff
- Joint comprehensive review of the Compliance Program and benchmarking

Some areas already jointly identified for further action

1. More stringent enforcement of personal attendance at mandatory education programs
2. Enhancement and expansion of outreach programs – including web-based materials
3. Increasing monitoring/investigation activities
4. Reinforcing compliance incentives or consequences in coaching evaluations
5. Booster compliance requires long-term commitment and clear management responsibility
6. Benchmarking shows that some staff additions may be necessary

AUTHORIZATION FOR CAPITAL PROJECTS

<u>Project</u>		<u>Approximate Amount (in millions)</u>	<u>Capital Approp Biennium</u>	<u>Requested Action</u>
Cunz Hall – 4 th Fl Renov	Dept:	\$0.77	Oper Funds	Enter into design cont
Derby Hall – Suite 3045	Dept:	\$0.41	Oper Funds	Enter into design cont
Dodd Hall – 1096M Boiler Replacement	Dept:	\$0.69	Oper Funds	Enter into design and construc cont
Kennedy Commons HVAC Installation	Bonds:	\$1.50	Future Bonds	Enter into design cont
Ohio Stadium Scoreboard	Dept:	\$0.08	Oper Funds	Enter into design and construc cont
Subtotal for Design Contracts	Dept: Bonds:	\$1.95 \$1.50		
<hr/>				
Hopkins Hall - Mechanical Improvements	State:	\$0.50	2003-04	Enter into const cont
Subtotal for Construc Contracts	State:	\$0.50		
<hr/>				
Total for all Contracts	Dept: Bonds: State:	\$1.95 \$1.50 \$0.50		
Grand Total		\$3.95		

CUNZ HALL – 4TH FLOOR RENOVATION

Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision- making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):
School of Public Health

How does this project advance the Academic Plan?
This project will provide office space for the projected growth in faculty, staff and students as the school recruits and develops a world-class faculty. This growth will provide new class offerings for students, as well as develop on-going research initiatives and projects.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):
Renovation of the fourth floor of Cunz Hall, including ADA compliant restrooms, to move the School of Public Health into 14,400 sq ft of space.

Preliminary Cost Estimate:
\$772,800

Proposed Funding Source:
General Funds – College of Medicine and Public Health/School of Public Health

Outstanding Funding Issues:
none

Timing Issues:
Design Services Completion – May 2005
Construction Completion – September 2005

“Ripple effects” of the project:
none

Special limitations/risks:
none

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Cunz Hall - 4th Floor Renovation
315-2005-903

Requesting Agency(s): PUBLIC HEALTH, SCHOOL OF

Location(s): CUNZ HALL OF LANGUAGES, DIETER

Gross Sq. Ft. 68,049 **Age:** 1969

Description: Renovation of the 4th floor for faculty and staff offices; administrative support area for mail, fax, copier, etc.; computer lab; conference room; admissions and student lounge. Renovation of restrooms to comply with ADA guidelines.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Steve Middleton
(middleton.52@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

Project Information:

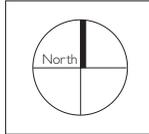
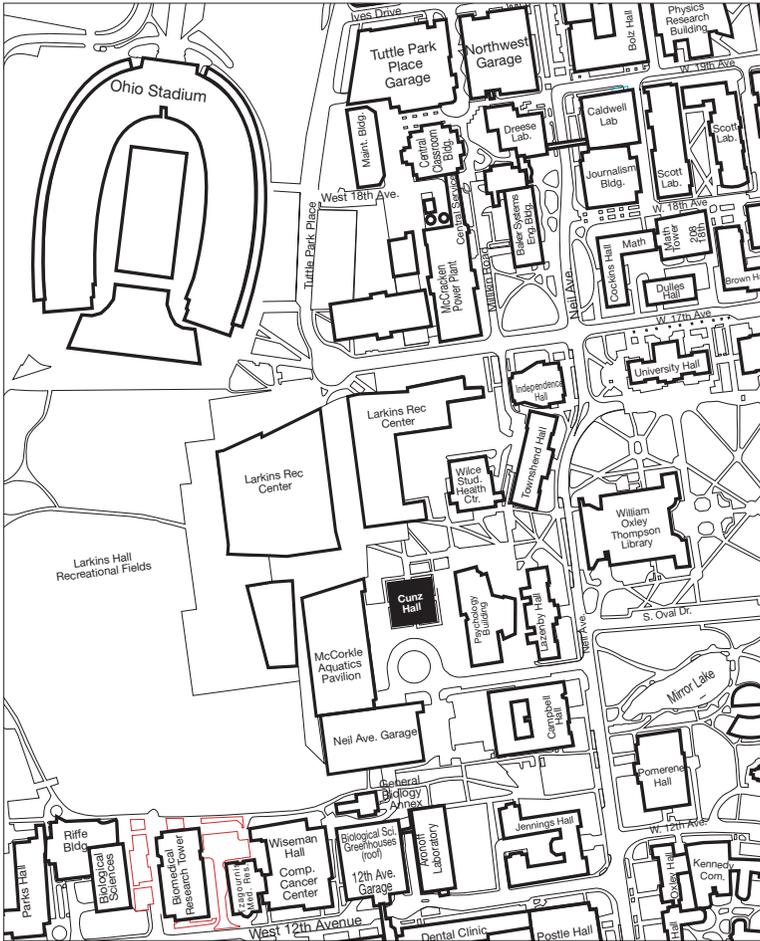
OFP #04-116 - Reference 50700-R040036

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine S	\$490,000.00	\$772,800.00				
Total:	\$490,000.00	\$772,800.00				

Schedule:

	Projected	Revised	Actual
Planning			
6540 Received by OFP			11/01/2004
Request for Estimate Received - OA			11/15/2004
Arch/Engr Approved by B/T (\$772,800.00 Project)	03/04/2005		
Design			
Arch/Engr Contract	04/30/2005		
Construction Document Approval	05/30/2005		
Construction			
Construction Start	07/01/2005		
Completion	09/30/2005		

Cunz Hall - 4th Floor Renovation



Office of Business and Finance

February 8, 2005

DERBY HALL - SUITE 3045

Conceptual and Planning Information

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Sponsoring/Requesting Units(s):

School of Communication

How does this project advance the Academic Plan?

Renovation of this area provides needed faculty offices and still maintains an equal number of existing graduate student offices. A more efficient layout will provide a better environment for faculty-student interchange and better space usage.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):

Renovation of the third floor of Derby Hall to move the School of Communication into 3,200 sq ft of space.

Preliminary Cost Estimate:

\$407,700

Proposed Funding Source:

School of Communication

Outstanding Funding Issues:

none

Timing Issues:

*Design Services Completion – April 2005
Construction Completion – August 2005*

"Ripple effects" of the project:

none

Special limitations/risks:

none

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Derby Hall - Suite 3045
315-2005-901

Requesting Agency(s): SOCIAL & BEHAVIORAL SCIENCES ADMIN

Location(s): DERBY HALL, SAMUEL C.

Gross Sq. Ft. 115,263 Age: 1906

Description: Renovation of the third floor of Derby Hall to move the School of Journalism into 3,200 sq ft of space. This project will provide needed faculty offices and still maintain an equal number of existing graduate student offices. A more efficient layout will provide a better environment for faculty-student interchange and better space usage.

Project Team:

Facility Planner: Teresa Yu
(yu.195@osu.edu)

Project Manager: Steve Middleton
(middleton.52@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Faye Bodyke
(bodyke.3@osu.edu)

Project Assistant: Steve Deedrick
(deedrick.4@osu.edu)

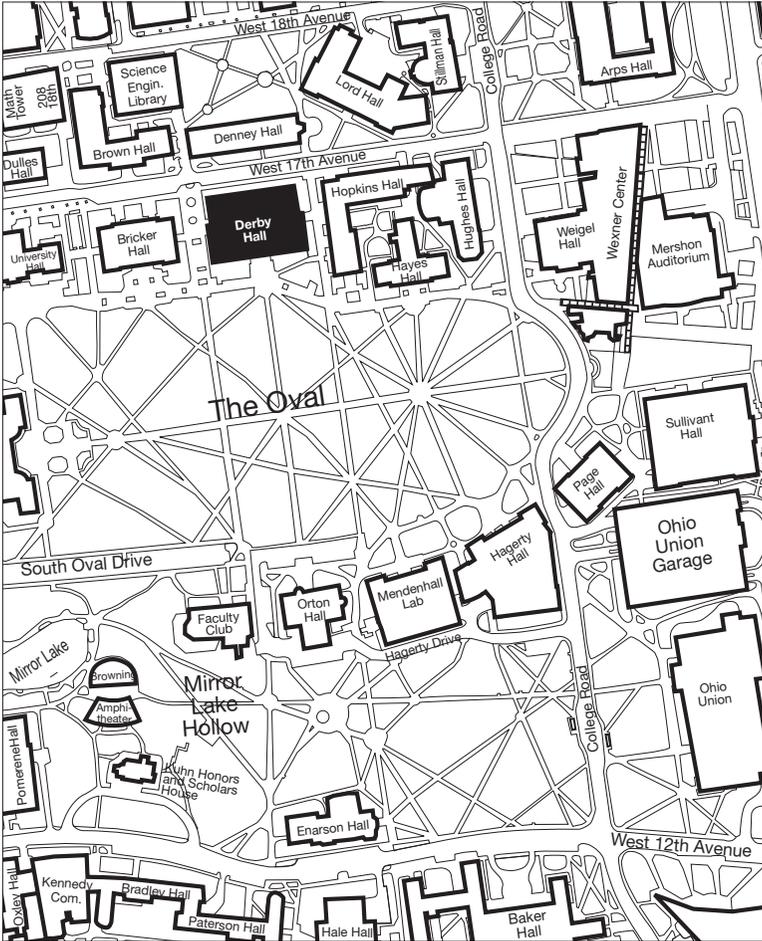
Project Information:

OPF # 04-96

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Social & B	\$407,694.00	\$407,694.00				
Total:	\$407,694.00	\$407,694.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T	03/04/2005		
Arch/Engr Advertisement (Columbus Dispatch)	03/09/2005		
Design			
Arch/Engr Contract	03/31/2005		
Construction Document Approval	04/30/2005		
Construction			
Construction Start	06/01/2005		
Completion	08/31/2005		

Derby Hall - Suite 3045



Office of Business and Finance

February 8, 2005

KENNEDY COMMONS HVAC INSTALLATION

Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):
Office of Student Affairs

How does this project advance the Academic Plan?
This project will install a comprehensive cooling system for a commons area that has never had building wide cooling. Improvements will enhance the learning environment for students and faculty as predicated by the Academic Plan.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):
Installation of a complete air conditioning system to serve all four main dining areas, offices, dry storage and staff areas. The kitchen areas will receive conditioned air by the air moving through those spaces and exiting through the kitchen exhaust systems.

Preliminary Cost Estimate:
\$1,530,000

Proposed Funding Source:
Future University bond proceeds with debt service to be paid by the Office of Student Affairs.

Outstanding Funding Issues:
none

Timing Issues:
*Design Services Completion – February 2006
Construction Completion – April 2007*

“Ripple effects” of the project:
none

Special limitations/risks:
none

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Kennedy Commons HVAC Installation
315-2005-902

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): KENNEDY COMMONS, JUNE L

Gross Sq. Ft. 37,233 **Age:** 1939

Description: Installation of a complete air conditioning system to serve all four main dining areas, offices, dry storage and staff areas. The kitchen areas will receive conditioned air by the air moving through those spaces and exiting through the kitchen exhaust systems.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Scott Conlon
(conlon.1@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Leanne Chandler
(chandler.63@osu.edu)

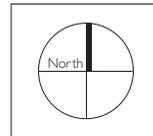
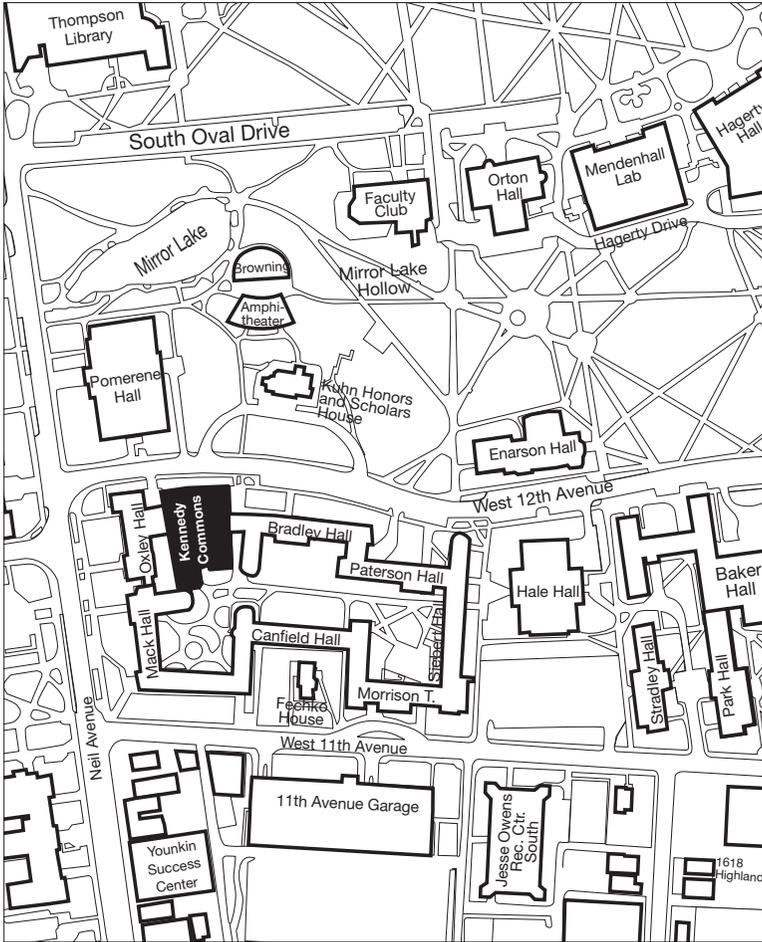
Project Assistant: Mikki Reese
(reese.153@osu.edu)

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,529,082.00	\$1,529,082.00				
Total:	\$1,529,082.00	\$1,529,082.00				

Schedule:	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$1,529,082 Project)	03/04/2005		
Construction			
Construction Start	03/01/2006		
Completion	04/30/2007		

Kennedy Commons HVAC Installation



Office of Business and Finance

November 3, 2004

DODD HALL – 1096M BOILER REPLACEMENT

Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):

University Hospitals

How does this project advance the Academic Plan?

Safely provides heat to Dodd and Davis Hall.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):

Replacement of three existing boilers with three new flex tube boilers and controls. Boilers are to be sized to include future growth of the existing facilities.

Preliminary Cost Estimate:

\$691,800

Proposed Funding Source:

University Hospitals

Outstanding Funding Issues:

none

Timing Issues:

Construction Start – August 2005

Construction Completion – December 2005

“Ripple effects” of the project:

none

Special limitations/risks:

none

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Dodd Hall - 1096M Boiler Replacement
315-2005-905

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): DODD HALL, VERNE A.

Gross Sq. Ft. 84,673 **Age:** 1961

Description: Replacement of three existing boilers with three new flex tube boilers and controls. Boilers are to be sized to include future growth of the existing facilities.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Pat Cuthbert
(cuthbert.8@osu.edu)
Field Coordinator: Is Unassigned

Project Coordinator: Curtiss Ashley
(ashley.6@osu.edu)
Project Assistant: Patricia Berger
(berger.58@osu.edu)

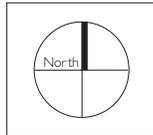
Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$691,792.00	\$691,792.00				
Total:	\$691,792.00	\$691,792.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$691,792.00	03/04/2005		
Bidding Approved B/T	\$691,792.00	03/04/2005		
Construction				
Construction Start	\$0.00	08/01/2005		
Completion	\$0.00	12/31/2005		

Dodd Hall - I096M Boiler Replacement



Office of Business and Finance

February 17, 2005

OHIO STADIUM SCOREBOARD

Conceptual and Planning Information

This document establishes general planning parameters to facilitate Board of Trustees decision-making regarding the hiring of an architect/engineer for planning and design work. This information is very preliminary until design is completed and the project is brought back to the Board for construction authorization. At that time, a more detailed cost estimate and schedule will be provided.

Sponsoring/Requesting Units(s):

Athletics

How does this project advance the Academic Plan?

This historic University facility is home to many University's student programs and activities that promote creativity, self-expression and the development of essential life skills, thereby playing a key role in the academic mission of the University.

Nature of the Project (e.g. number of buildings, new construction or renovation, estimated GSF, etc.; use of space; release or reuse of any current space):

Repair of water leaks at Ohio Stadium Scoreboard

Preliminary Cost Estimate:

\$75,000

Proposed Funding Source:

Athletic Department funds

Outstanding Funding Issues:

none

Timing Issues:

*Design Services Completion – May 2005
Construction Completion – August 2005*

"Ripple effects" of the project:

none

Special limitations/risks:

none

Note: These preliminary estimates are subject to change prior to submission of this project to the Board for construction authorization.



Ohio Stadium Scoreboard
315-2005-904

Requesting Agency(s): ATHLETICS

Location(s): OHIO STADIUM

Gross Sq. Ft. 812,422 Age: 1922

Description: Repair of water leaks at the scoreboard.

Project Team:

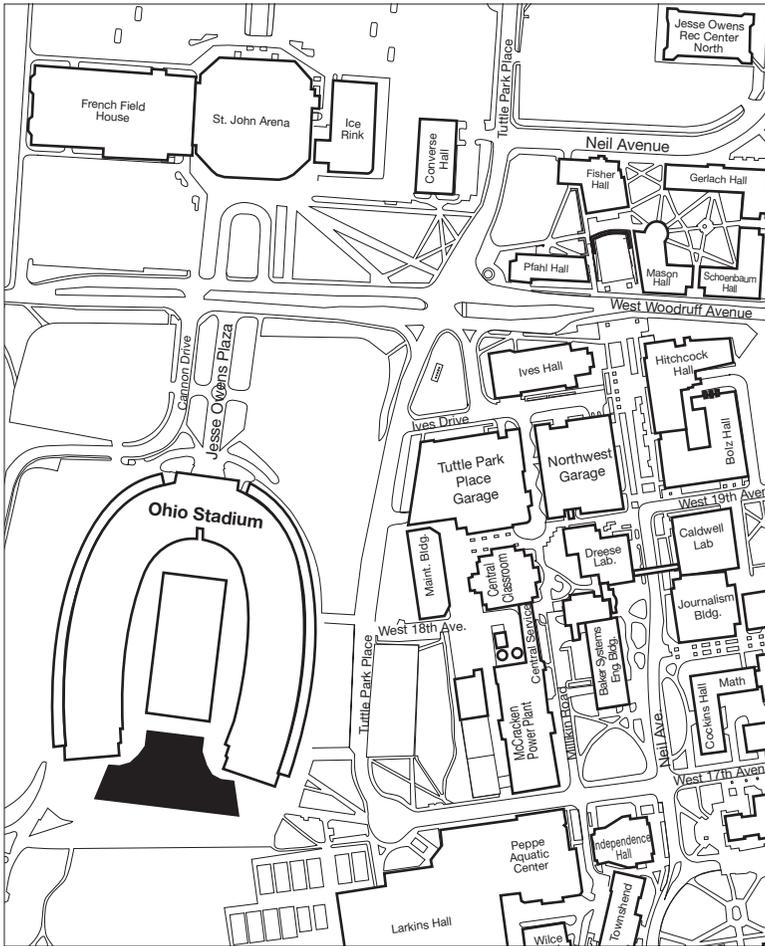
Project information:

Facility Planner: Is Unassigned
 Project Manager: Thomas Heretta
 (heretta.1@osu.edu)
 Field Coordinator: Is Unassigned
 Project Coordinator: Leeanne Chandler
 (chandler.63@osu.edu)
 Project Assistant: Mikki Reese
 (reese.153@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$80,000.00	\$75,000.00				
Total:	\$80,000.00	\$75,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$80,000.00	03/04/2005		
Bidding Approved B/T	\$80,000.00	03/04/2005		
Construction				
Construction Start	\$0.00	05/01/2005		
Completion	\$0.00	08/15/2005		

Ohio Stadium Scoreboard



Office of Business and Finance
Office of Facilities Planning and Development

January 12, 2001



Hopkins Hall - Mechanical System Improvements

315-2003-923

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): HOPKINS HALL, JAMES R.

Gross Sq. Ft. 108,554 Age: 1959

Description: Replace the four dual-duct HVAC air handling units and the 1st floor dual-duct terminal boxes and ducts in Hopkins Hall. Size the units for present and future capacities for the west wing (1960 addition).

Project Team:

Facility Planner: Is Unassigned

Project Manager: Larry Hunt
(hunt.183@osu.edu)

Field Coordinator: Colin McBride
(mcbride.62@osu.edu)

Project Coordinator: Karen Cogley
(cogley.1@osu.edu)

Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

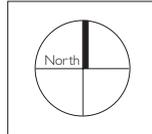
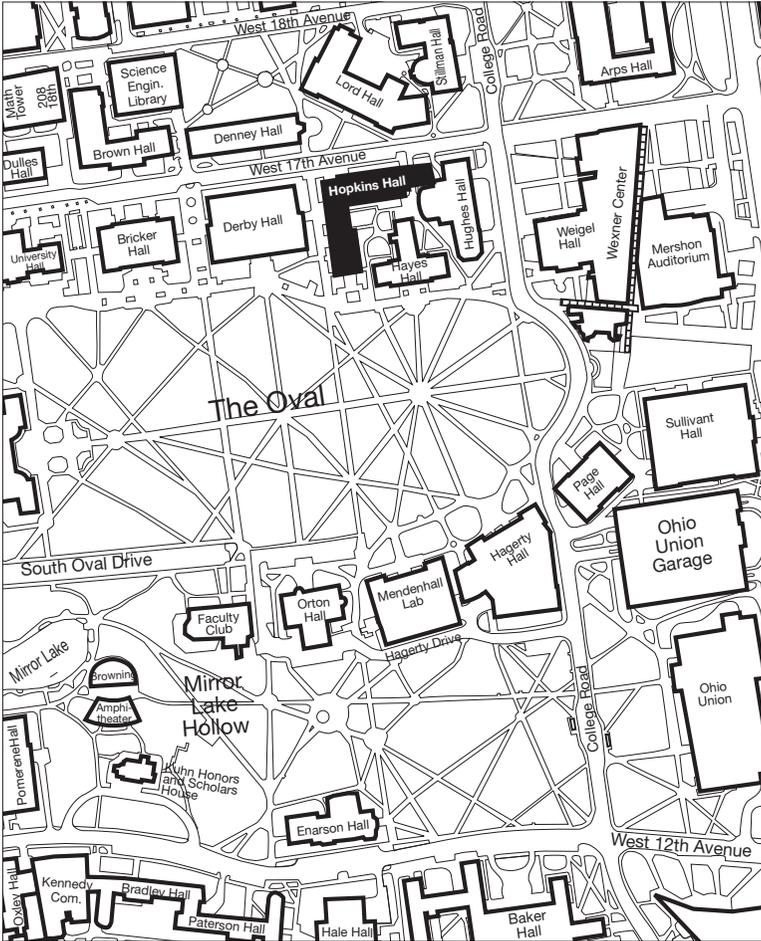
Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic R	\$500,000.00	\$500,000.00				
Total:	\$500,000.00	\$500,000.00				

Schedule:

	Projected	Revised	Actual
Planning			
Arch/Engr Approved by B/T (\$500,000 Project)	04/04/2003		04/04/2003
Bidding Approved B/T	12/05/2003	03/04/2005	
Design			
Schematic Design Approval	07/01/2003		11/01/2003
Design Dev Document Approval	09/01/2003		01/01/2004
Arch/Engr Contract	10/01/2003		01/20/2004
Construction Document Approval	11/01/2003		03/31/2004
Bidding			
Bid Opening	01/01/2004	04/06/2005	
Construction			
Construction Start	03/01/2004	06/15/2005	
Completion	07/01/2004	09/21/2005	

Hopkins Hall - Mechanical System Improvements



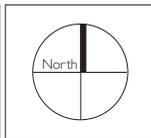
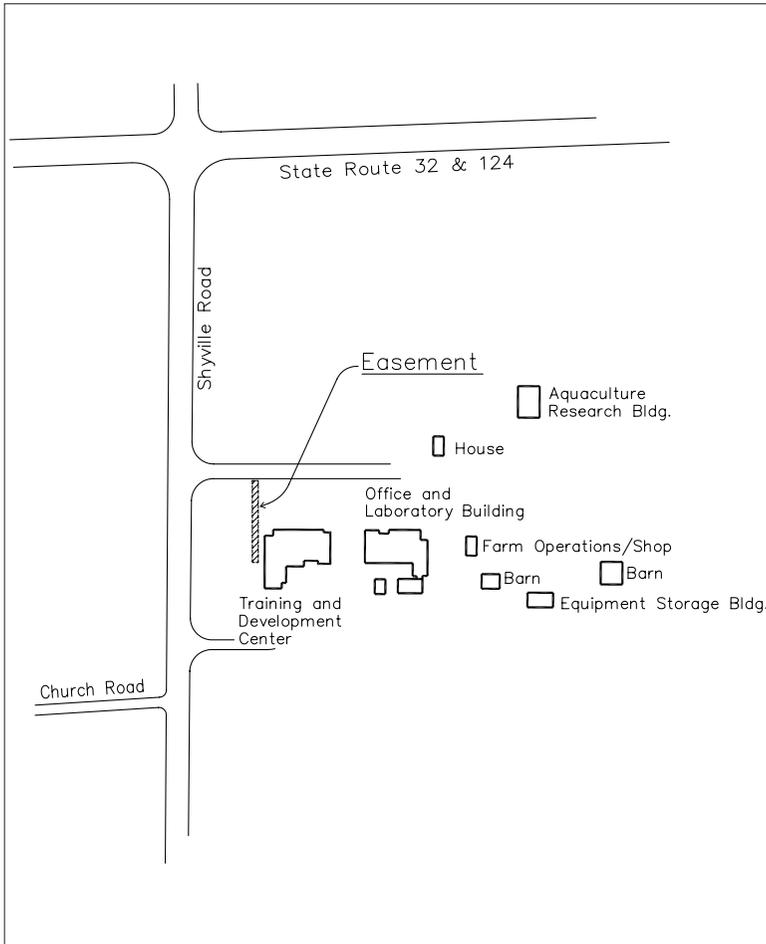
Office of Business and Finance

February 8, 2005

AUTHORIZATION FOR EASEMENTS

<u>Project</u>	<u>Requested Action</u>
Easements	
Columbus Southern Power Company - Piketon Research and Extension Center	Enter into easement
Columbia Gas of Ohio - Lima Campus	Renewal easement
Columbus Southern Power Company - ATI - Wooster	Renewal easement
Columbus Southern Power Company - University Services Center, Kenny Road	Renewal easement
Columbus Southern Power Company – University Golf Course	Renewal easement
Columbus Southern Power Company - WOSU AM Transmitter Facility	Renewal easement
Columbus Southern Power Company – WOSU TV Transmitter Facility	Renewal easement
Ohio Edison Company - Marion Campus	Renewal easement
Ohio Power Company - OARDC - Wooster	Renewal easement

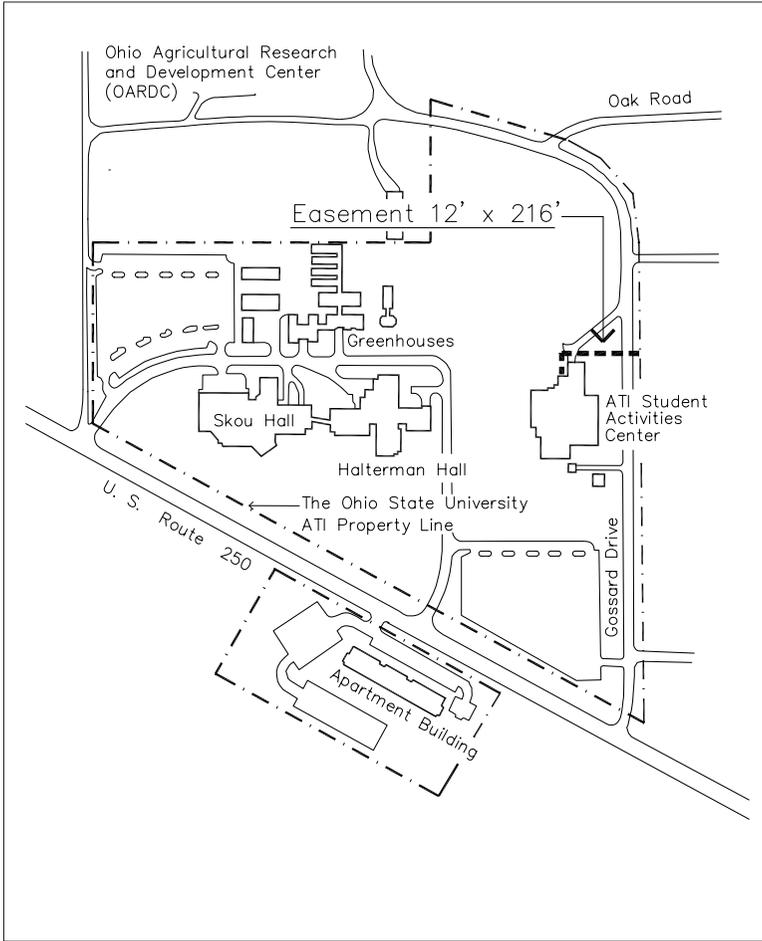
**Columbus Southern Power Company
OSU Piketon Research and Extension Center**



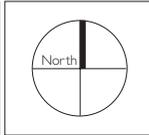
Office of Business and Finance

February 3, 2005

ATI- Wooster Campus, Columbus Southern



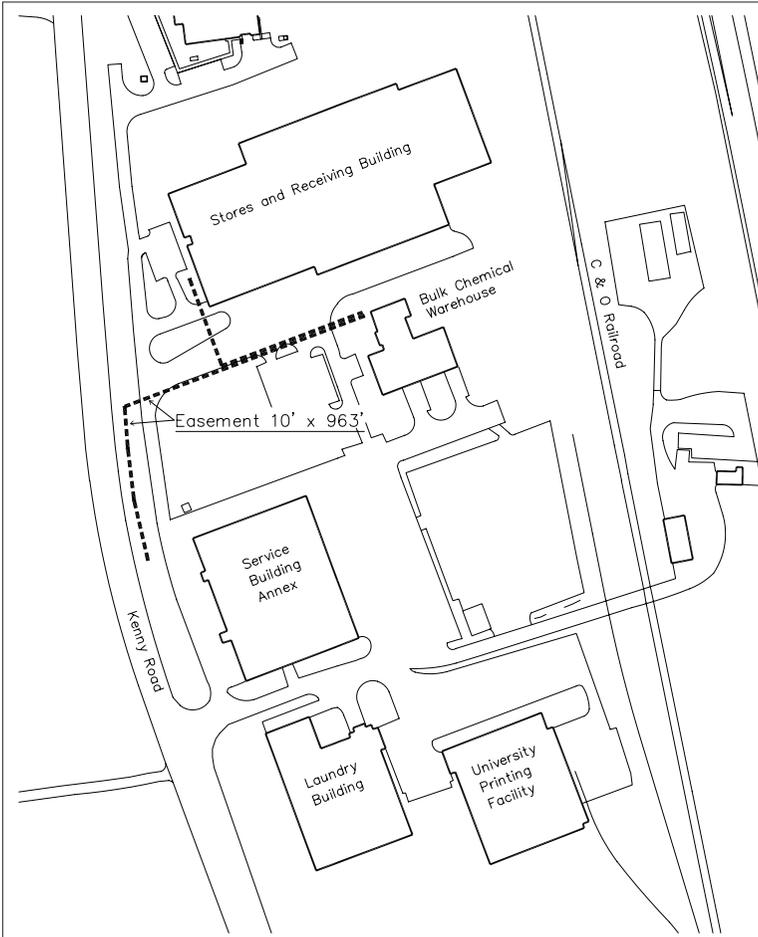
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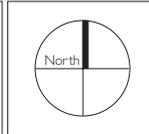
Office of Business and Finance

December 29, 2004

University Services Center (Kenny Road), Columbus Southern Power



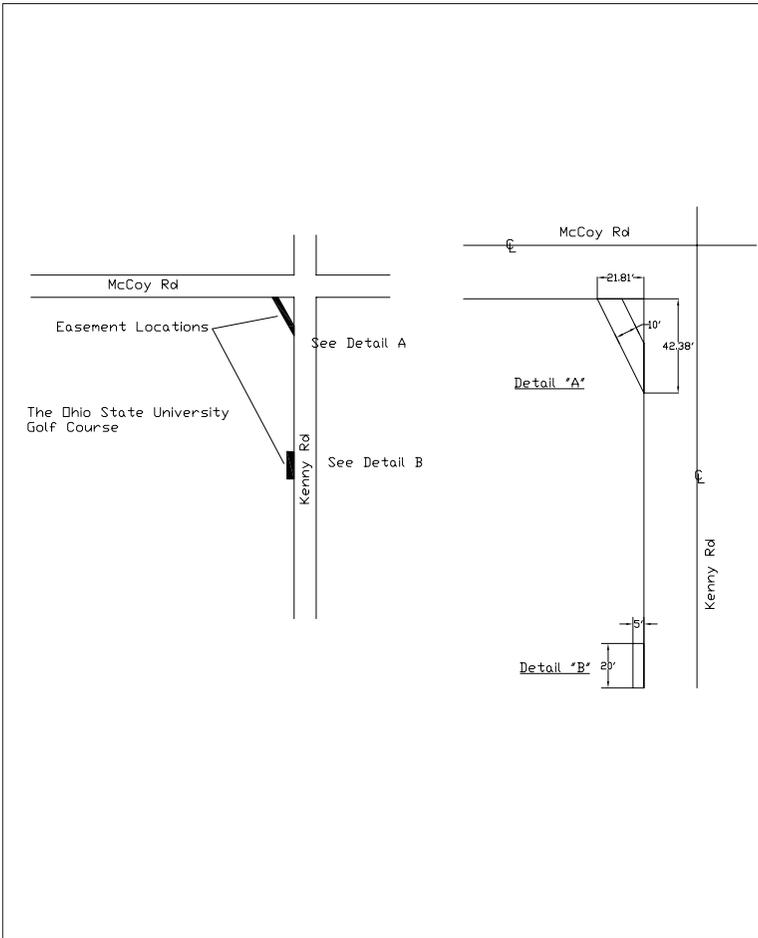
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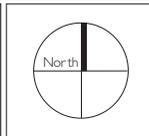
Office of Business and Finance

December 29, 2004

**Kenny Road North of Lane (Golf Course, intersection of Kenny & McCoy),
Columbus Southern**



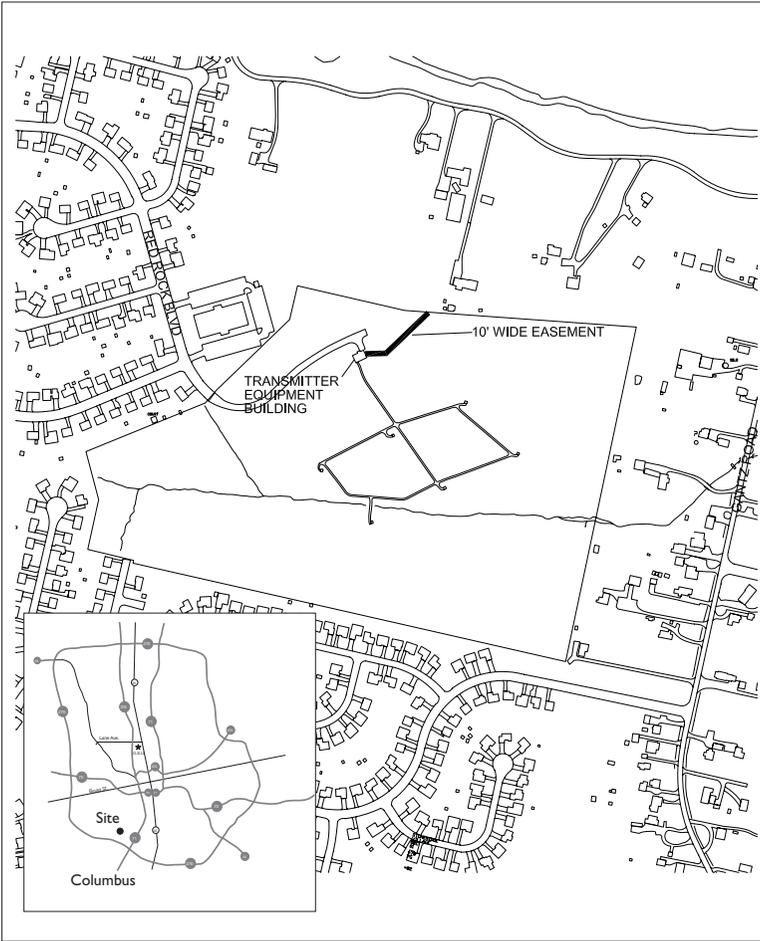
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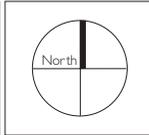
Office of Business and Finance

December 29, 2004

WOSU - Transmitter Park, Columbus Southern



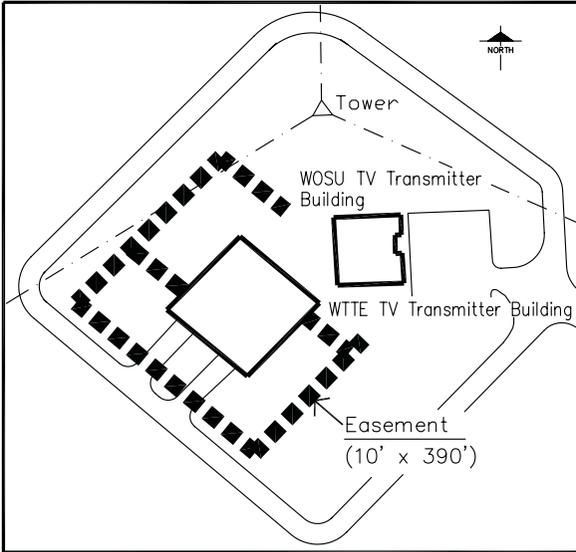
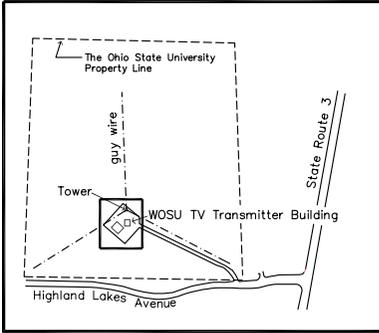
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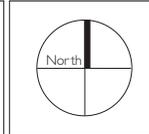
Office of Business and Finance

December 29, 2004

6680 Route 3 (WOSU Television Tower) Columbus Southern



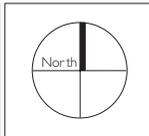
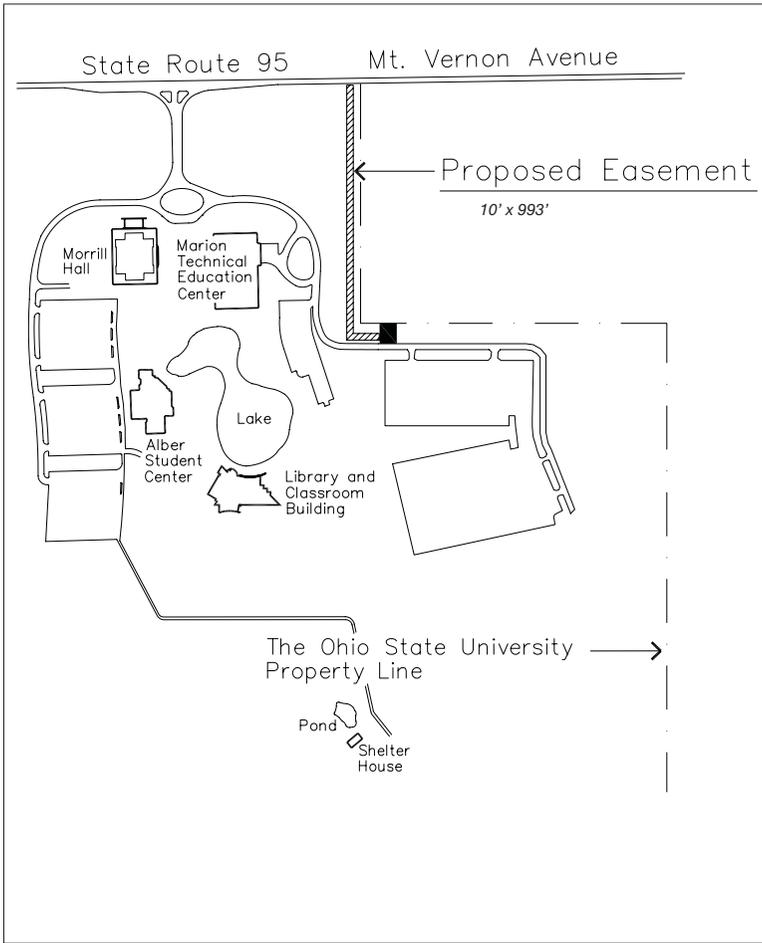
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Office of Business and Finance

December 29, 2004

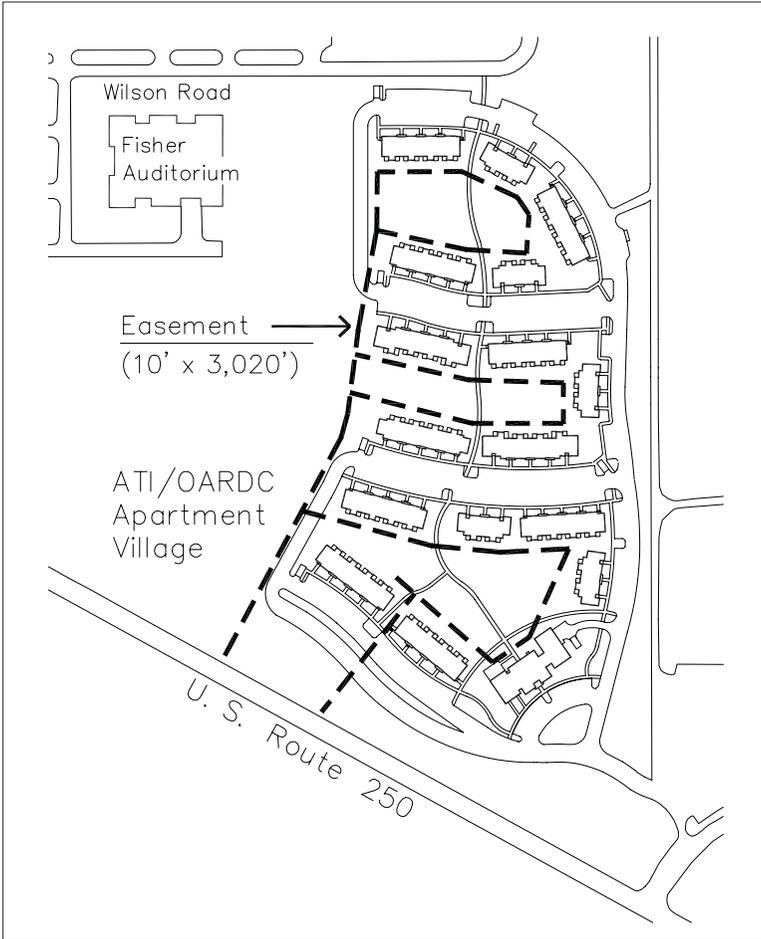
Marion Campus, Ohio Edison



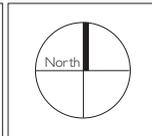
Office of Business and Finance

March 3, 2005

OARDC-Wooster (Wayne County) Ohio Power



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Office of Business and Finance

December 29, 2004

**The Ohio State University Board of Trustees
Fiscal Affairs Committee**

March 4, 2005

Topic:

Revision of policies regarding the use of University debt in the form of bonds, internal loans and lines of credit, and leases.

Context:

Historically, the University has been highly accommodating in requests from units and affiliated entities regarding bonds, loans, lines of credit, and leases. This has not been a problem in the past because debt ratios have been low. However, in recent years a substantial amount of bonds, internal loans, and leases have been approved.

In response to this issue, the Board of Trustees adopted policies regarding use of debt in December 2003. Those policies are working, and now, with a year of experience, it is appropriate to make some revisions to ensure that the University can continue to meet current commitments and take on new commitments consistent with the Academic Plan while still protecting our credit rating.

Recommendation:

Revise the policies previously adopted to add principles regarding leases and revise the principles regarding debt and internal loans and lines of credit, as contained in Attachments A, B, and C.

Considerations:

- Do the revised policies strike the right balance between support of new initiatives and protection of the University's credit worthiness?
- Does the Committee have any additional direction or guidance?

PRINCIPLES REGARDING USE OF UNIVERSITY DEBT

The University recognizes issuance of University-backed debt as an important resource to employ in support of the institution's academic goals. However, in order to best accomplish these academic goals in a way that makes best use of this limited resource, the following polices are proposed:

1. Access to University issued debt is not an entitlement. Debt will be granted only to those projects consistent with the Academic Plan and approved through the University's capital process.
2. No debt should be issued without prior recommendation by the Provost, Senior Vice President for Business and Finance, and Treasurer to the President and approval by the Board of Trustees.
3. The University seeks to maintain a credit rating of at least AA.
4. The University should seek to limit debt service payments to no more than 5% of annual operating expenditures.
5. The University should utilize variable rate debt consistent with market conditions (currently 44%).
6. No debt repayment period shall exceed the useful life of the asset being financed. In most cases, this means a maximum of 20 years for construction and 10-15 years for renovation.
7. Capitalization of interest is not permitted under any circumstances.
8. All debt issued on behalf of a project sponsored by a unit shall include an approved business plan as part of a signed MOU that specifies how the debt service will be paid.
9. The benefiting unit shall be responsible for the repayment of debt and associated costs.
10. Bonds are not to be used for separate projects under \$1 million.
11. Depending on the nature of the project, a cash down payment utilizing a unit's cash reserves may be required.
12. No project is to proceed to design unless 10% of total project budget is available to fund design costs. No project shall proceed to construction until 75% of the written pledges, cash receipts, or other acceptable guarantees have been received in accordance with guidelines developed by the University.

PRINCIPLES REGARDING USE OF INTERNAL LINES OF CREDIT

1. Internal loans or lines of credit may be granted to units for strategic purposes consistent with the Academic Plan.
2. Requests for a University internal loan or line of credit should be submitted to the Office of the Senior Vice President for Business and Finance by the appropriate Dean or Vice President. Approval should not be assumed unless received in writing from the Office of the Senior Vice President for Business and Finance.
3. All agreements must be in writing.
4. Recipients must identify source of repayment in advance and a business plan may be required when appropriate.
5. Principal is expected to be paid down in annual installments consistent with an approved agreement. Balloon payments are not permitted.
6. The repayment period is normally no more than five years from first draw in annual installments, although exceptions may be permitted.
7. Interest will be charged at the University's temporary investment rate for loans or lines of credit of two years or less. Loans and lines of credit for longer periods will be charged at the 5-year Treasury rate.
8. All agreements must be approved by the Senior Vice President for Business and Finance and the respective Vice President or Dean. All agreements of more than five years, or more than \$5 million, require prior approval by the Board of Trustees. An interest rate surcharge may be added in these cases.
9. Agreements for more than ten years, or more than \$10 million are not encouraged except for exceptional circumstances and require prior approval by both the President's Cabinet and Board of Trustees.
10. Early repayment is encouraged with no penalty.
11. The University Medical Center also may issue internal lines of credit, but such credit to affiliated entities requires approval of the Senior Vice President for Business and Finance and the Senior Vice President for Health Sciences. The President's Cabinet and the Board of Trustees must approve all agreements of more than \$5 million or more than five years.
12. Regardless of source, all internal loans and lines of credit to affiliated organizations require President's Cabinet and Board of Trustees approval.
13. The Senior Vice President for Business and Finance shall report annually to the Board of Trustees on all approved lines of credit and their disposition.
14. These guidelines affect new loans and lines of credit only. Written agreements currently in effect will be honored as written.

PRINCIPLES REGARDING LEASES

1. All leases, regardless of dollar amount or other characteristics, must be approved by the Office of Business and Finance.
2. All leases of a present value of \$1.5 million or more must be approved by the Board of Trustees.
3. The decision as to whether a lease is a capital or operating lease shall be made at the discretion of the Office of the Controller, in consultation with the Offices of Legal Affairs and the Treasurer.

JACK NICKLAUS MUSEUM MANAGEMENT AGREEMENT

Background

The Jack Nicklaus Museum is located on the west side of Olentangy River Road, north of the Schottenstein Center in the athletic facilities area. The Museum, constructed in 1997, on land under a long-term land lease from the University, consists of a two-story building with approximately 16,000 SF on the first floor and 8,000 SF of unimproved shell space on the second floor. The Museum is owned and operated by the Jack Nicklaus Museum, Inc.

The Museum has proposed an arrangement whereby the Department of Athletics would operate the Museum. The management agreement would be for an initial period of one year, with the University having successive one-year renewal options. The Department of Athletics would manage the facility and the Museum business (but with the Jack Nicklaus memorabilia collection remaining the property of the JNMI) and would be responsible for all University costs under the agreement.

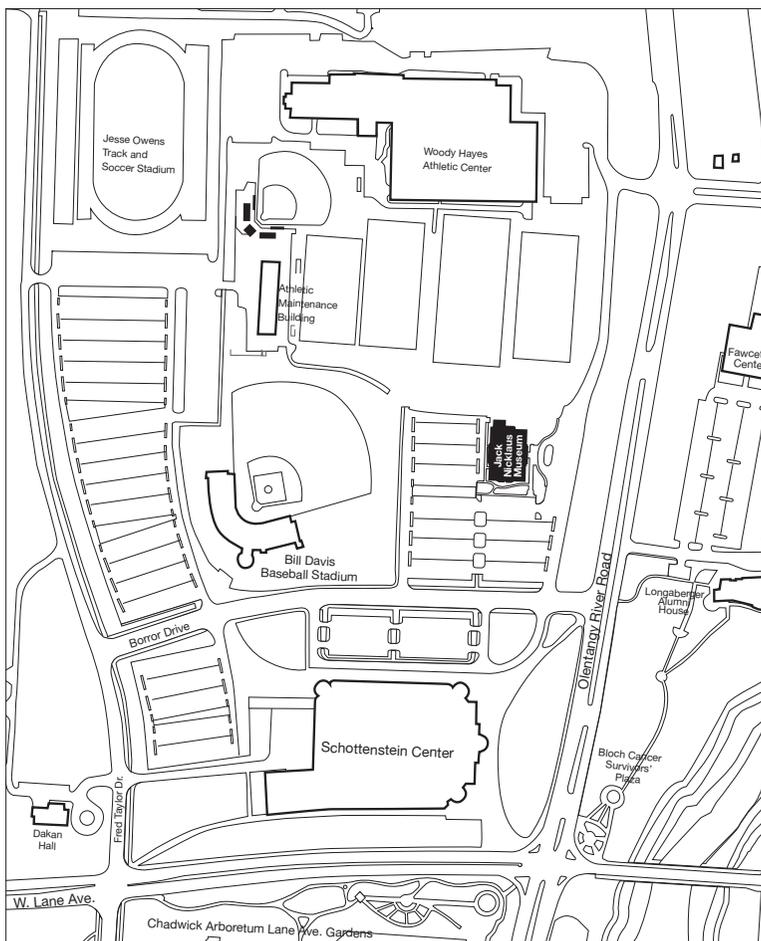
Both parties view this management agreement as a possible first step that could lead to the possible donation of the Museum (not including the Jack Nicklaus Memorabilia Collection) to the University. Athletics would continue to plan for possible future acquisition and use, including possible alternative uses for the unoccupied shell space on the second floor.

It is expected that both the management agreement and any subsequent gift of the facility would be budget neutral to the University; that is, revenue generated by use of the building would cover all costs. This project will not receive a general fund subsidy of any kind.

The Department of Athletics will make reports as needed on a regular basis to the Senior Vice President for Business and Finance on the financial performance and other material aspects of this contract. As requested by the Board's Fiscal Affairs Committee, the Senior Vice President for Business and Finance periodically will report on these matters to the Committee.

Any subsequent proposal for acquisition of the Museum or for any capital improvements to the facility would require separate University administration and Board of Trustees approval.

Jack Nicklaus Museum



Office of Business and Finance
Office of Facilities Planning and Development

December 9, 2000

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

March 4, 2005

Topic:

FY 2005 – FY 2006 Capital Bill Reductions

Context:

Now that the State capital appropriations bill has been enacted, the University has a \$14 million problem to address.

Recommendation:

The recommendations call for:

- Delaying the start of construction for the Thompson Library Renovation one year, but holding the project harmless financially.
- Requiring the benefiting units to make up the remaining difference on projects that have been approved to move forward.
- Delaying the Brown Hall replacement by at least two years.

Considerations:

- What will the impact be on academic goals?
- What are the financial implications?
- What are the implications for future biennia?

Subject: Response to Cuts in the State Capital Appropriation
Date: February 25, 2005
From: Barbara Snyder
William Shkurti
To: Karen Holbrook

The purpose of this memo is to share with you our recommendations about how the University should deal with the \$14 million (20%) state reduction in the amount approved by the Board of Trustees in September 2003 for Columbus Campus capital projects for the FY 2005 – FY 2006 biennium.

This is a particularly difficult task because these projects went through a rigorous screening process before they were approved. Ninety percent (90%) of the dollars are committed to phased projects that are already underway. In fact, three of the projects (Robinson, Psychology, and Larkins) are already under construction. Thus, delaying, stopping, or modifying them is likely to increase rather than decrease costs.

The other projects are either still under design (such as the Library), or in the planning stages (such as the Cancer Expansion), but are integral to the Academic Plan. Complicating matters further is that some involve fund raising, while others do not, and some units have the capability to fund raise more than others.

In addressing all of these conflicting needs, we have agreed on the following principles to guide our recommendations:

- Our decisions should be guided by the Academic Plan, while timing issues need to be dictated by conditions on the ground.
- While the principles of budget restructuring are suited to the operating budget, they are not necessarily well suited to the capital budget because the size and cost of projects varies greatly.
- The benefiting units must share in identifying funds, but the amount will vary depending on the ability of those units to do so.
- Any proposed solution must protect the University's credit rating and our ability to issue future debt.

Our August 26, 2003 recommendations, which were approved by the OSU board of Trustees in September 2003, anticipated a possible \$5 million reduction to our original \$71 million request. However, at that time no one envisioned a reduction of the magnitude finally approved. Therefore, an extraordinary problem will require an extraordinary solution.

We will begin by reviewing each project in priority order.

Thompson Library Renovation

The Thompson Library Renovation was the only capital project specifically mentioned in the Academic Plan and is highest on the priority list. Ten million dollars was requested in the current biennium to complete design. An additional \$56.5 million in state funds will be needed to complete construction, along with \$30 million in private fund raising.

Fortunately, the completion through design would only require \$6.5 million, well within the remaining \$8 million appropriation for FY 2005-FY 2006. Therefore, we recommend that construction document development continue as planned. However, we also recommend a change in phasing of the construction of the project.

The primary issue involving the Library project is when to start construction, because once that process begins, stopping or modifying the project becomes very difficult. Costs can mount at the rate of \$2.5M a month.

Unfortunately, this project is heavily dependent on state funds in the FY 2007 – FY 2008 biennium to fund construction. We may not know what funds will be available until July 2006 at the earliest. If we commence construction in fall 2005, and the FY 2007 – FY 2008 capital bill is delayed or reduced, the financial consequences to the entire University would be severe. For example, issuing a \$40 million bond issue to cover half of the remaining construction would require a \$3 million reallocation from general fund units, or a 1.5% tuition increase.

Currently plans call for the Library to move its collections to 650 Ackerman in summer 2005, so that Library construction can begin in fall 2005. This timetable was a concern because renovation at 650 Ackerman has been delayed because of the delay in the FY 2005 – FY 2006 capital bill. Delaying construction of the Library would alleviate the timing concern about the 650 Ackerman renovation, but it may sit empty for a few months pending start date of construction of the Library.

In addition, about half of the targeted \$30 million from fund raising has already been raised. We recognized this was a challenging goal at the time it was established, but we expect the \$30 million goal will be met. Our experience with other major capital projects has shown that it is better to have between two-thirds and three-fourths of the fund raising goal met before starting construction. Extending the construction start date by a year will give our fund raising team a better opportunity to achieve this goal. Meanwhile, the funds that have already been raised will remain fully invested by the University in an interest earning account so that purchasing power will be preserved.

Weighing all these considerations, we have reluctantly concluded that the best option is to complete design as planned, but delay the start of construction for one year, to fall 2006

The estimated increase in construction costs because of inflation would be about \$3.3 million. We believe the project should be held harmless and the increased amount be added to the FY 2009-2010 capital allocation.

This option would also result in the loss of one year's rent at 650 Ackerman, or about \$324,000. We recommend this be absorbed centrally.

One of the concerns we have heard is that if the project were delayed once, the temptation would be to delay it again. If there is some kind of financial melt down at the state level, that is certainly possible, but we think the risks at this point to the Library project are relatively low. To emphasize the University's commitment, we would support a binding Board resolution committing to a start date for construction of no later than fall 2006. Thus, if it were necessary to delay the project yet again, it would take a positive action from the Board to do so.

We recognize this is not an ideal solution. This means momentum on fund raising could be affected. It also means the Library and the Ohio Union would both be under renovation at the same time. However, we feel that under the circumstances imposed upon us, this option offers the best chance to successfully complete this project while minimizing financial risk to the University and staying faithful to the remaining goals of the Academic Plan.

Robinson Lab Replacement

This \$72.5 million project is second on the priority list and involves a replacement building for one of our core disciplines (Mechanical Engineering). Construction is 22% complete, so there is not much flexibility in the project. It is the project with the most at risk in the current capital allocation and thus, suffered the biggest dollar reduction (\$4.8 million). The college had already agreed to raise \$20 million, but is currently slightly behind schedule in reaching its development goal.

If the one-year delay of the Library construction is approved, we recommend moving the \$1.5 million not needed to complete design work from that project to the Robinson Lab project. That would reduce the amount needed to complete the project from \$4.8 million to \$3.3 million. We have asked the College of Engineering to develop a plan to replace the \$3.3 million over the next five years.

Psychology Building Replacement

Like Mechanical Engineering, this project is well into construction and provides new and better space for a core discipline (Psychology), which is also a Selective Investment department. The \$17 million originally requested would be sufficient to complete the project. The 20% reduction equates to \$3.4 million still needed to complete the project.

At the time this project was approved, not all units were expected to raise private funds to support their part of the project. Given the change in environment since then, we feel it is reasonable for the College and the Department to raise \$3.4 million to complete this project.

Larkins Rehabilitation

The capital funds for this project cover the \$36 million instructional portion of the \$140 million Larkins Rehabilitation and Rec Center project; the remaining \$104 million is being covered by the Student Rec Fee and fund raising by Athletics.

Fortunately, the \$8.0 million in state funds is all that remains to complete the project. We have asked the three sponsoring units: College of Education, Student Affairs, and Athletics to come up with a plan to identify the additional \$1.6 million needed to complete this project.

Cancer Hospital Expansion Project

This project was highest in priority of the new projects identified in the September 2003 recommendations. The \$2.5 million request for state funds was designed to help initiate the planning process for a \$350-\$400 million project that would be largely self-supporting.

Although we are disappointed that funding for this project was reduced by \$500,000, we must ask the Medical Center to secure these funds elsewhere.

Smith Lab

Smith Lab will be partially vacated by the Physics Department when it moves into the new building beginning in February. Even though this space is not in good shape, it is centrally located and has a number of potential occupants. The \$3.5 million requested in state funds is what is needed for a minimal renovation to make the space usable by Anthropology, the undergraduate instructional programs in Physics, the classroom pool, and classroom support services. Under these circumstances, we feel it is appropriate to ask these eventual occupants to provide the \$700,000 needed to replace the lost state funds or to cut back the scope of the project.

Brown Hall Replacement

This facility has been made available to the Colleges of the Arts and Sciences as swing space for the next 2 to 3 years after the School of Architecture moved to its new building in fall 2004. The \$1 million in state funds requested for the current biennium was to begin planning a replacement building, which is expected to cost between \$56 million and \$68 million, as identified in the 2007-2008 Capital Plan process.

Although this project is desirable, it is seventh out of seven in terms of priority and has already been delayed. Early planning for the project can begin now without any state funding, and we ask that the Office of Facilities Management work with the College of Humanities to set up a planning team. Long-range plans will be re-evaluated as part of the planning process for the FY 2007 – FY 2008 biennium.

Other Considerations

The unanticipated six-month delay in the FY 2005 –FY 2006 capital appropriation from the state has created unanticipated cash flow problems for the four projects already underway (Library, Robinson, Psychology, and Larkins). Internal funds will be used in the interim in order to keep these projects moving and to avoid delay claims. The lost investment income to the General Fund is estimated to be about \$300,000. Rather than charge this to the individual projects, we recommend reimbursement come from the Central Capital Reserve.

Summary and Conclusions

If the recommendations we have made here are adopted, the financial implications are as follows:

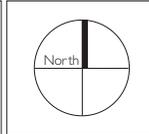
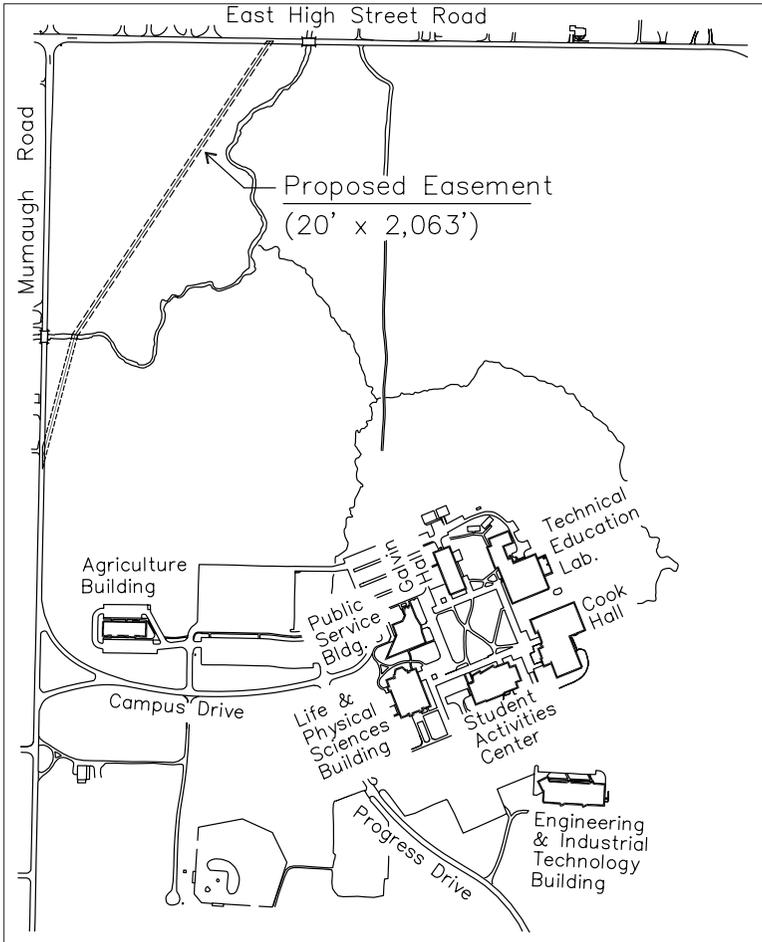
1. Library	Budget neutral over time, but a one-year delay
2. Robinson Lab	\$3.3 to Engineering
3. Psychology	\$3.4 million to SBS
4. Larkins	\$1.6 million to Education, Student Affairs, Athletics
5. Cancer Hospital Expansion	\$0.5 million to Medical Center
6. Smith Lab	\$0.7 million to eventual occupants
7. Brown Hall	Budget neutral, but a delay of at least two years

8. Central	<p>\$4.8 million in future capital allocations to offset inflation for the Library project and reallocation to Engineering</p> <p>\$0.6 million in one time funds for 650 Ackerman lost rent and lost investment earnings.</p>
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The unprecedented delay in what had historically been a very stable and predictable state capital allocation process has presented a unique challenge to the University. The recommendations we have made here allow us to proceed with the goals of the Academic Plan while minimizing the adverse financial and programmatic impact. We realize this is only a temporary solution to a longer-term problem. The longer-term issues will be reviewed as part of the FY 2007 – FY 2008 planning process, which has already begun. The recommendations coming out of this planning process will be shared with the campus this spring and will go to the OSU Board of Trustees in June.

c: Kathy Dillow
 Bob McGrath
 Jill Morelli
 Jim Schroeder
 Mike Sherman

Lima Campus - Columbia Gas Easement



Office of Business and Finance

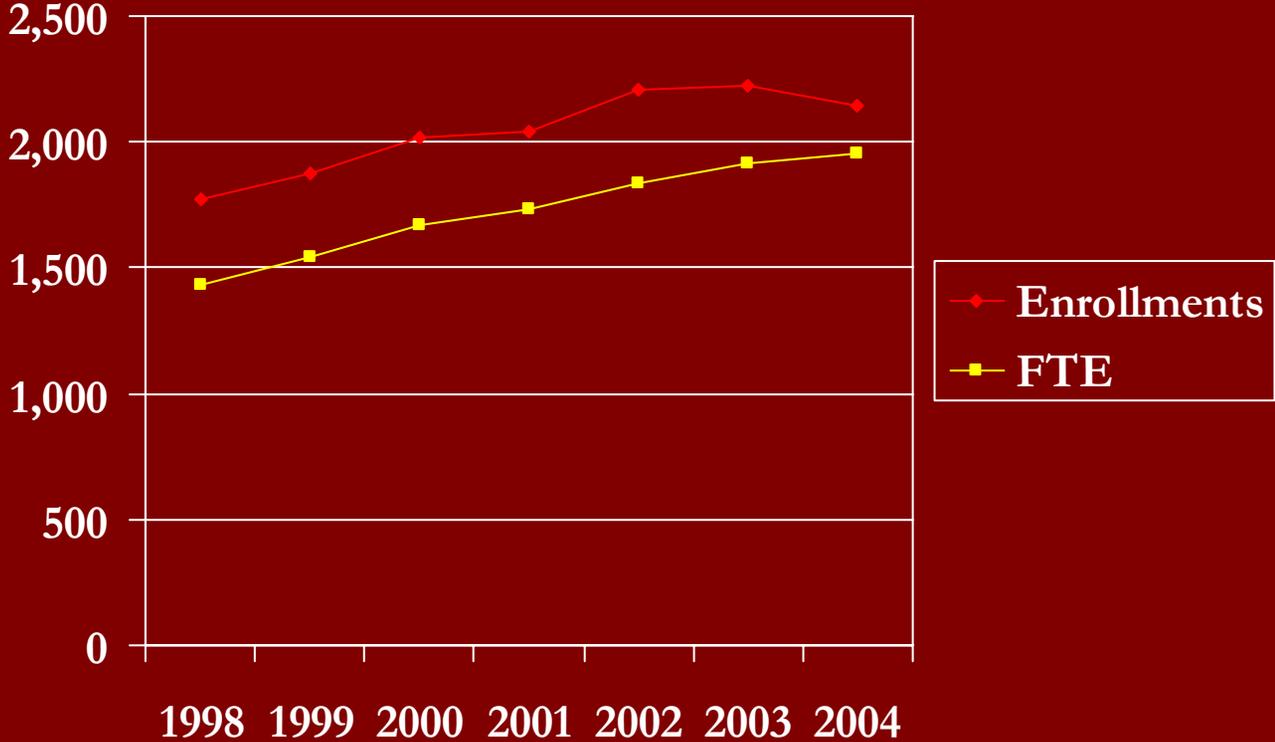
January 6, 2005



Nearing 50 Years of Service

Genuinely Extending OSU's Mission

A Growing Student Population



Sources of Guidance



Academic Plan Highlights

- **Building a world-class faculty**
- **Enhancing teaching and learning**
- **Better-serving the student body**
- **Creating a more diverse Campus community**

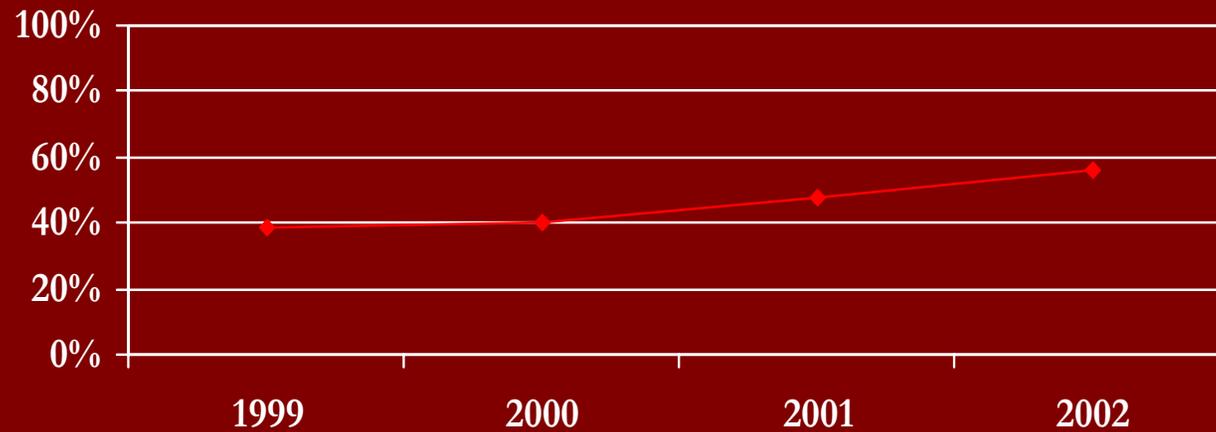
Building A World-Class Faculty

- **Distinguished Fulbright Chair**
 - **Mitch Lerner**
- **History in the Heartland**
 - **Dick Shiels**
- **Personality and Social Psychology Bulletin**
 - **Jessi Smith serves on Editorial Board**
- **National Science Foundation grants**
 - **Karen Goodell and Andy Roberts**

Enhancing Teaching and Learning

- Campus-wide wireless Internet access
- 73% of our classrooms are multimedia rooms
- Decreasing reliance on part-time instruction

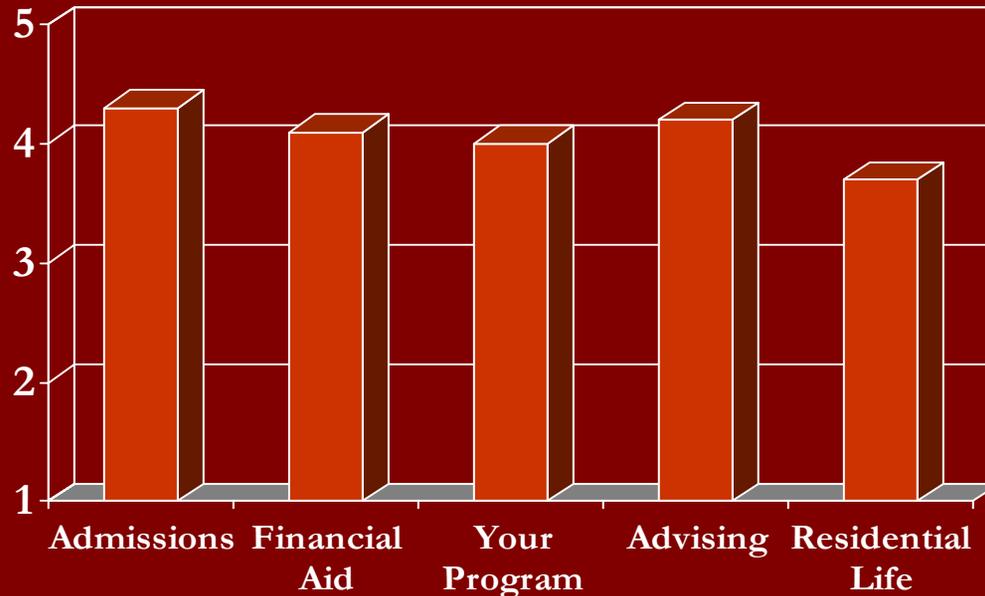
Percentage of First-Year Student Credit Hours Taught by Full-Time Faculty



Better-Serving the Student Body

- Student research grants and research assistantships
- Student Research Forum
- TechConnect program
- Civic Engagement Initiative
- John and Christine Warner Library and Student Center
- Working to increase scholarships (NCDF)

Helpfulness of Departments



92% of respondents would recommend OSU-Newark to a friend or relative

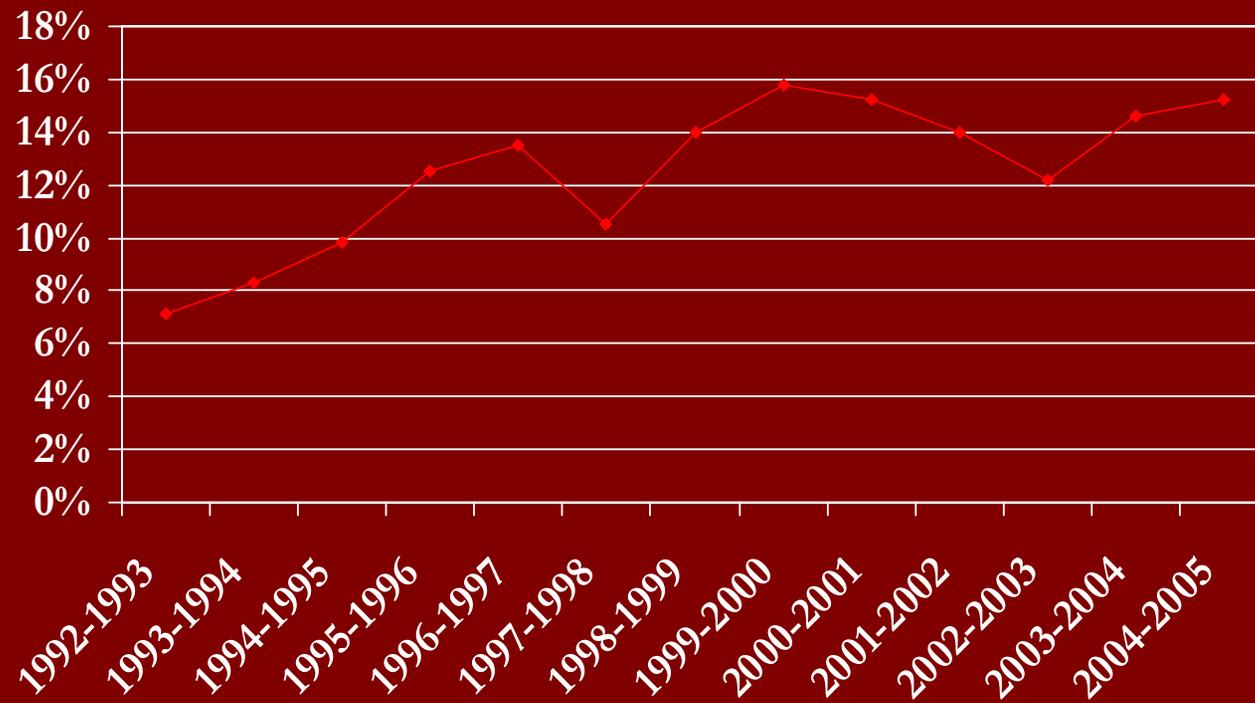
Creating a More Diverse Campus

- A more diverse student body



Creating a More Diverse Campus

- Growing percentage of the faculty are members of racial or ethnic minorities

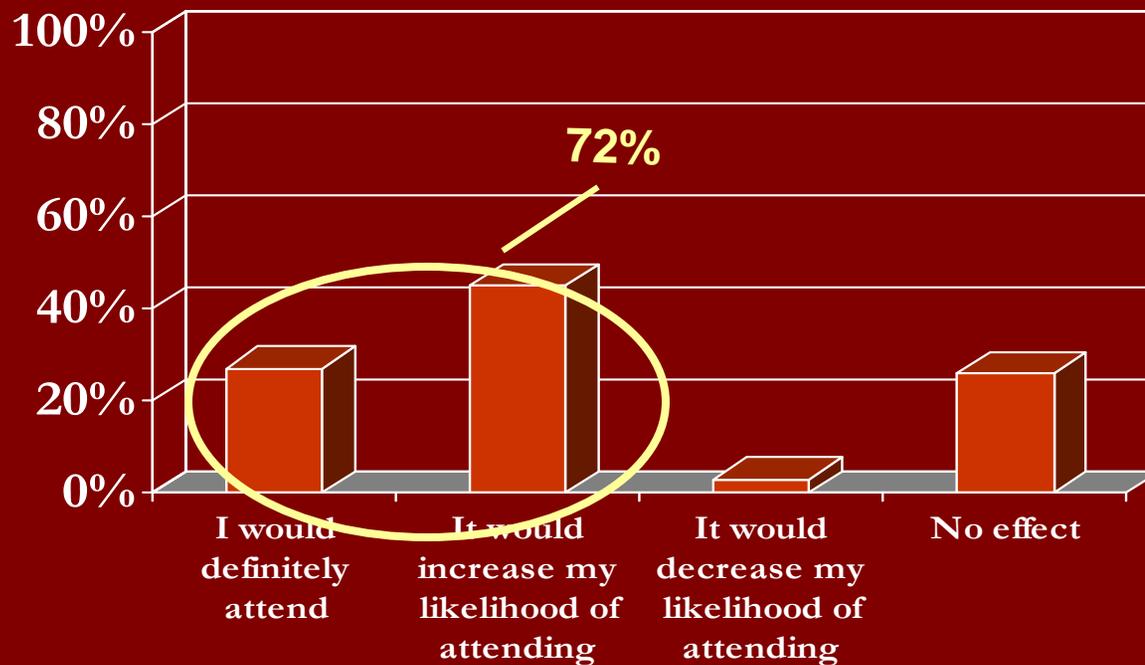


Leadership Agenda Highlights

- Incorporating outreach and engagement into our mission statement
- Assistant dean to coordinate outreach and engagement activities and for working with the Office of Outreach and Engagement

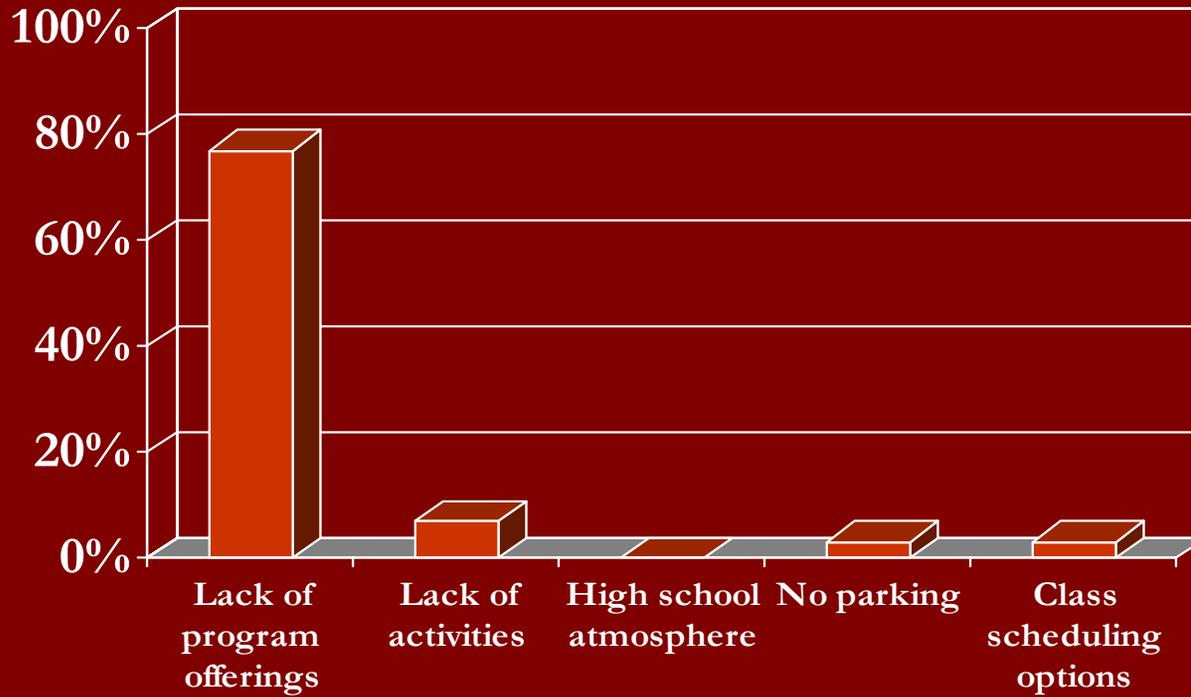
Adding Academic Programs

If OSU-Newark were to add new programs to its curriculum, how would that affect your likelihood of attending?



Adding Academic Programs

Greatest Weaknesses



Accommodating Growth

- Renovation of space after construction of the Warner Library and Student Center
- New building for more classrooms and offices
- Additional residence halls?

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND ELEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 1, 2005

The Board of Trustees met at its regular monthly meeting on Friday, April 1, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

April 1, 2005 meeting, Board of Trustees

The Vice Chairperson, Mr. Slane, called the meeting of the Board of Trustees to order on April 1, 2005, at 10:20 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Vice Chair, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Mr. Slane:

Good morning. I would like to call the meeting of the Board of Trustees to order and welcome all of you. This morning we are going to hear a report from President Holbrook, the Committee Reports, and then a report on Faculty Leadership by Professors David Horn, Jack Rall, and Chris Zacher.

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MORTAR BOARD INDUCTION

Mr. Summit Shah:

On behalf of the 49 student members and three honorary members, we are here today to represent Mortar Board National Senior Honor Society at The Ohio State University. Mortar Board recognizes outstanding individuals for distinguished ability and achievement, scholarship, leadership, and service.

Mortar Board began here at Ohio State in 1914 as the first national organization honoring senior collegiate women, later opening its membership to men in 1975. With over 200 collegiate chapters and 50 alumni chapters, Mortar Board members across the nation are offered a great opportunity -- to serve their alma mater, to serve the community, and to serve with fellow Mortar Board members.

Today, we would like to tap Jo Ann Davidson.

Ms. Alison J. McCartney:

Jo Ann Davidson has combined scholarship, leadership, and service in many ways over her 33-year career. Currently, she serves as a member of The Ohio State University Board of Trustees and was recently elected co-chairperson of the Republican National Committee. She holds honorary degrees from Ohio University, the University of Findlay, Capital University, and The Ohio State University, and continues to apply her education in her many roles in the public sector.

In addition to serving on The Ohio State University Board of Trustees, she holds the same position at Franklin University and the University of Findlay, and also owns her own consulting firm, JAD and Associates.

Her political career began as a member of the Reynoldsburg City Council, where Mrs. Davidson served for 10 years before being elected to a 10-year term seat as a member of the Ohio House of Representatives. During that time, she became the first woman Speaker of the House from 1995-2000.

Mrs. Davidson has been recognized by the Ohio Women's Hall of Fame, the Y.W.C.A., *Good Housekeeping*, and *Governing Magazine* for her achievements in government. In the past election, she spearheaded the Ohio Valley Regional Campaign for the Republican Party, recruiting over 87,000 volunteers.

April 1, 2005 meeting, Board of Trustees

Jo Ann Davidson's commitment to The Ohio State University and the State of Ohio certainly warrant her nomination to become an honorary member of The Dr. Mabel Gilbert Freeman Mortar Board Chapter of Mortar Board National Senior Honor Society. Congratulations and welcome to Mortar Board.

Mrs. Davidson:

Thank you. Rarely am I left speechless. I would have to say that this is a total surprise and great honor. I just cannot tell you how pleased I am for you to be giving me this award and to be inviting me to be a part of the chapter here at Ohio State University.

I must admit to you that when you were reading a little of the history of Mortar Board, I was thinking this may be one of the first organizations in which women were admitted first and men second. I have to be honest and tell you my thought process because I had no idea what was going on.

It is indeed an honor. As you know, I treasure my association with Ohio State University and my privilege as serving as a Board member. This means a great deal to me. Thank you very much.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I think that is fabulous, Jo Ann. Congratulations. That is absolutely wonderful. There is nothing like being recognized by students for something that is meaningful and important. My most sincere congratulations to you.

The title of what I'm going to talk about is a title from a report that has come out from The American Council on Education entitled, "An Agenda for Excellence: Creating Flexibility in Tenure-Track Faculty Careers." I chose the topic on tenure-track faculty today to coordinate with Mr. Lewellen's report on faculty compensation -- which those of you in the Fiscal Affairs Committee have just heard -- and with Dr. Zacher's very timely presentation later in the meeting on faculty enhancement. I say "timely" because of The American Council on Education's report, which is a response to a need for less rigidity and more flexibility in the tenure process and the work environment for faculty.

The old model of a faculty career is not necessarily compatible with the responsibilities and the desired quality of life of today's faculty, and with the goals of our universities for excellence. In fact, universities typically follow AAUP guidelines for tenure and promotion decisions that are older than most of us. The six-year probationary period for tenure and promotion was adopted in 1940 as an institutional policy and in 1978 a statement allowing credit for years of service at one university toward another was adopted. It was only in 2001 that the AAUP proposed a "Statement of Principles on Family Responsibilities and Academic Work" that allowed for the probation option to be increased by one or two extra years under special circumstances.

We have made progress in making hiring more gender appropriate and the tenure process more focused on individual accomplishment, yet women and minorities still feel disadvantaged in the academic environment. It is reported that the rate of women tenured is slower than men, women report less satisfaction with work/life, and feel more left out of faculty socialization

April 1, 2005 meeting, Board of Trustees

procedures. Women and minorities do not take advantage of special programs for fear of discrimination, they experience salary inequities, and they have unbalanced service expectations. Few attain the highest level of leadership and senior women report less satisfaction in their careers than their male counterparts.

Today, men and women alike have expanded roles as caregivers associated with parenthood, early child care, and elder care. All of them want to work in an hospitable environment that: identifies and corrects the extra scholarly stresses that lead to burnout and disillusionment; encourages flexible career paths, provides clear and unambiguous, college-specific requirements for tenure and promotion; offers mentorship and faculty support networks; supports practices that enhance faculty productivity; and provides opportunities for revitalization at senior faculty career levels. The goal is to -- and I am quoting someone -- "reclaim the academic workplace...[to support] a full and human life."

According to Linda Kerber, history professor at the University of Iowa and author of the article, "We must make the academic workplace more humane and equitable," published this month in *The Chronicle of Higher Education*. She believes it is time to frame a new agenda for the academy to: re-envision how the professoriate is embodied; redefine the boundaries of a professional career; challenge the assumptions of an equitable workplace; define a range of options for faculty when they join the university; and identify the factors that led to successful recruitment of faculty and work to retain those faculty as they go through their careers.

Structural and cultural changes are required to support our goal in the Academic Plan to recruit, develop, and retain a talented, increasingly diverse and world-class faculty to teach our students, conduct competitive research, and, through their scholarship, to contribute to society locally, nationally, and globally. At Ohio State, we have designed strategies to meet faculty goals, beginning with a series of major studies that allowed us to better understand the characteristics of our faculty, the degree of their engagement with the University, and then to use those findings to design faculty support strategies.

I am going to mention those three studies very briefly. In 2000 we employed SRI International, Inc. to study the retention of women and minority faculty and staff, using three of our colleges -- Engineering, Social and Behavioral Sciences, and Medicine and Public Health -- as a measure of the campus climate overall and faculty concerns, and then to suggest remedies, tools, and policy recommendations. Confidential responses were recorded about satisfaction levels, professional interaction, family support, their intent to leave or to stay, venues available for problem-solving, and the amount of harassment and compensation levels that people were concerned about. Concerns were raised about professional isolation, compensation and workload inequity, parental leave policies, assistance with teaching, and some cases of discrimination were revealed.

The Faculty Cohort Project was initiated by the Women's Place two years later as a pilot project that involved a network of 50 newly-hired female assistant professors in 16 colleges and four regional campuses. This project was to test the value of proactive strategies of support and socialization within the faculty, and to learn why female tenure-track faculty either stay or leave Ohio State. Workshops, outside speakers, and informal opportunities for networking were conducted. The faculty, now in their fourth years, expressed optimism and confidence about their successes. The results overall suggest that retention of women faculty relies heavily on job satisfaction and job embeddedness. Job satisfaction relates to

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workload, compensation equity, peer support, the quality of the relationship with the chairperson, availability of mentoring, and the degree of feeling well-informed and having influence. Job embeddedness reflects the degree to which individuals have established connections with their job and with their communities.

Once again, however, faculty in this cohort reported feelings of isolation, discrimination, a lack of mentoring or guidance -- particularly as it related to understanding the tenure process and requirements -- and concerns about workload. As with the first study, the guidance of department chairs was reported to be critically important for success. The participants commended the Cohort Project for providing a safe outlet for airing concerns and helping negotiate the fourth-year review process.

All faculty were invited to participate in a Faculty Survey on Work Environment and Work/Life Quality in 2003, to assess the work environment and faculty commitment to our institution. The response rate was high, about 40%, and the study showed a strong correlation between stress and burnout, satisfaction with work/life and professional development, and the level of work/life support with the level of commitment to the institution. Again, respondents expressed a very strong need for guidance and support of the department chairperson.

The results of all three of these studies indicate that compensation, particularly equity, remains an important issue, but equally or even more important perhaps is the ability to successfully integrate professional pursuits, personal relationships/family, and involvement in the community with their work/life. Flexible options for tenure and for valuing differing contributions in different areas of life are clearly needed. Faculty expressed the desire for continuous professional development -- and you are going to hear some very good suggestions from Chris Zacher -- family support -- parental leave, elder care opportunities, child care, and support for domestic partners -- and dedicated time to pursue their research identity. They also were concerned about the uneven availability of mentoring and the climate for women and minority faculty.

The work/life study, in particular, demonstrates that the issues raised affect faculty equally, including those faculty considered, and who consider themselves, to be the most highly productive in their careers. Furthermore, faculty commitment to the institution -- not necessarily to their discipline -- showed that the commitment was precariously low and the burnout was high, especially among women and minority faculty. Not necessarily surprising, the most satisfied group among our faculty were male full professors. So retaining our current climate risks further decline in faculty commitment, something we are concerned about.

In hearing all of these studies, Ohio State has enacted a number of counter-strategies:

- The Women's Place -- initiated in 1997 and supported by a campus-wide President's Council on Women's Issues -- connects women, gathers data, and serves as a clearinghouse for services and information. It advocates on women's issues and advises on policy development, and is currently working under the leadership of Dean Joan Herbers on a "re-envisioning" effort to promote an increase in women faculty.
- Beginning this spring, a two-year curriculum of the President and Provost's Leadership Institute will be available to prepare faculty for leadership positions, focusing initially on department chairs. This is also coming out of the Women's Place.

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- A Faculty Career Enhancement Committee -- and that is what Chris is going to be telling you about -- has analyzed data and will formulate a plan for continuing faculty development.
- A formal Work/Life Action Plan follows the work/life study.
- A Diversity Action Council works with all colleges, vice presidential units, and the provost and me to promote a better climate for diversity on campus.
- A long overdue parental leave policy is in place.
- A second on-site child care center was opened last year, bringing our capacity to almost 500 children.
- The Trustees approved health benefits for domestic partners and sponsored dependents which includes parents, grandchildren, and other resident family members, and reflects our faculty's family realities.
- A part-time tenure-track option is available, but it needs to be better understood. In fact, we are one of the few institutions that actually have that in place, but it needs to be better understood as to how and when it can be used.
- For those people who step out of the tenure-track that includes "stepping out" for personal needs, often related to family, and we also need to provide a mechanism for a smooth re-entry into the academy.
- A First Year Experience for New Deans program has been implemented to help prepare for their new role, and the deans approved a spousal hiring program.
- A discussion of the work "culture" needs to take place so that the "80-hour work week" norm -- which has been so eloquently described by President Summers as the rule -- is not an expectation for success. So that faculty do not have to opt out of leaves and opportunities for them to take time off because of fear of criticism from peers. I think you are going to hear some of that from Chris Zacher.

To conclude, this is a national interest that is being discussed all over the nation on how we promote our faculty better. It is clearly very important at Ohio State, where we recognize that our faculty are our primary resource for excellence. Following the priorities of our Academic Plan, we are going to continue to seek every means to support our faculty as they optimize their professional talents and their personal lives to the benefit of both. Thank you.

Mr. Slane:

Thank you, Karen.

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STUDENT RECOGNITION AWARD

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or the community, and/or research achievements that have been a credit to their college and the University. This month's recipient is Stacy Lewis, who was nominated by Dean John Roberts and the College of Humanities.

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Stacy is a senior double majoring in English and linguistics. She will graduate with honors in June 2005. Stacy has exhibited dedication to her chosen field of study, describing her scholarly interests as sociolinguistics, historical linguistics, language variation and change, and language ideology. She is conducting her honors research project on language variation, language ideology, and social identity among adolescents in a rural community.

In addition to her native language of American English, Stacy is proficient at speaking French, and is proficient at reading French, Sanskrit, and Middle English. Furthermore, Stacy possesses language skills in Old English, Setswana, Kikuyu, and Mokpe.

Just yesterday Stacy found that she had been awarded the most prestigious national award for post-baccalaureate study in the humanities -- the 2005 Mellon Fellowship in Humanistic Studies.

Beyond her work in the classroom, Stacy has been active in campus organizations, holding memberships in the Undergraduate Linguistics Club, the English Undergraduate Organization, Phi Beta Kappa, and Mirrors Class Honorary. Stacy encourages others students to attend Ohio State by serving as a host for Honors Visits, Recruitment Days, and High School Holiday Visits, and by serving as a test proctor for the Scholars Maximus competition. Once students matriculate at Ohio State, Stacy serves as a mentor to new undergraduate linguistics majors.

Her dean, Dr. Roberts, remarked: "Stacy's commitment is exemplary and represents the student ideal for us in the College of Humanities. She is articulate, intelligent, and committed to academic excellence at the very highest level. We are extremely pleased and proud to have her in the College."

Stacy's academic achievements are even more remarkable when you factor in that she has held down a part-time job for the past three years in one of the University's most high profile, fast-paced offices -- the Office of Legal Affairs. Mr. Chris Culley, general counsel for The Ohio State University, has this to say about Stacy: "With her superior skill set, keen mind, and knack for precision, Stacy has quite simply excelled. She has refined and improved various office processes, has handled challenging situations with tact and diplomacy, and has shouldered responsibilities typical of a seasoned veteran. Everyone in the Office of Legal Affairs will miss Stacy. In whatever endeavors she pursues in the years ahead, we know that Stacy will continue to represent the very best of Ohio State."

Stacy, I am very pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Ms. Stacy L. Lewis:

I came to Ohio State five years ago as an English major hoping to be the next great American novelist. I chose Ohio State not because of any particular academic prestige that I was aware of, but, because I knew that if I came to Ohio State, I would gain experience. In my eyes, experience was the most valuable thing an aspiring writer could gain. Ohio State offered me the opportunity to experience things that I had never dreamed of and never heard of, and one of those things that happily fell into my lap during my third year at Ohio State was the Department of Linguistics.

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Coming into the University I had no concept of what linguistics might be, other than learning a lot of languages, which can certainly be part of being a linguistics student. But it has turned out to be the most fitting place for my academic interests and I am lucky to have found something that excites me and thrills me to no end. All of my friends are so jealous that I have found something that I can talk about excitedly and have found a future where I think I am really going to be happy.

The other thing that Ohio State has offered me is the unique experience of being able to work with the University administration in the Office of Legal Affairs. In my work there during the past three years, I have seen a side of the University most students do not get to see. I have seen how much hard work goes into the daily operations of this University and how hard the administrators strive to increase the level of excellence at the University. That is something that I can now truly appreciate, having seen the hours and hours that administrators put into their jobs to make the student experience the best it can possibly be at Ohio State.

I am privileged to have with me today three members of our Linguistics Department whom I would like to thank for their help in my graduate school endeavors -- Peter Culicover, Brian Joseph, and my advisor, Beth Hume. Also here today is my former employer, Ginny Trethewey, who is now executive vice president of the OSU Alumni Association, of which I will soon be a very happy member.

I thank you for this awesome award. It is nice to feel recognized and appreciated by the University that has given me so much. Thank you.

Mr. Slane:

Congratulations, Stacy. We are very proud of you and wish you well.

Mr. McFerson:

Stacy, we cannot help but be impressed with the quality of the students we get exposed to and you are yet another one of those great examples. I have to say, I am surprised that when someone had a chance to work for three years with lawyers and the individual did not choose the law, but chose something else. It is not often the lawyers lose, and this time the linguists won. By the way, it is never too late to be a lawyer.

Mr. Slane:

Bob, would you like to defend the legal profession?

Judge Duncan:

She will be a star in whatever she wants to do.

Mr. McFerson:

That is exactly right.

Mr. Slane:

Thank you, Stacy, very much.

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COMMITTEE REPORTS

Mr. Slane:

At this time, I would like to call on the committee chairs for their reports and I would like to start with Mr. Borrer, who chairs the Academic and Student Affairs Committee. Doug --

Mr. Borrer:

Thank you, Mr. Slane. Today we had a presentation from Drs. Freeman and Garland concerning the 2005 admissions process. I would like to report that things are indeed going very well for Ohio State this year. We have had an overall increase in the number of applicants and, as a whole, these applicants have higher SAT and ACT scores than we have ever received in the past. They also have more students in both the 10th and 25th percentile in their class rankings than we have ever previously had.

We have also had an across-the-board increase in the number of minority student applications. We are not, however, up to our 2003 level, but we have revised the application process down from four essay questions to two. The department feels that this is now a perfect number and we are feeling we are on the rebound with that. Overall, we expect this to be the best class of admissions that has ever come into Ohio State and they are very excited about the process.

We also had a presentation from Dr. Ted Grace, director of the Student Health Center. Another example of where we are doing a very good job. Just to set the framework for what the Student Health Center does, they see approximately half of all of our students each year – 25,000 students visit the Health Center, with over 100,000 visits per year. By the end of the four- or five-year school process, over 80% of our students visit the Student Health Center at one time or another.

While in a facility that is over 30 years old, they are proceeding with a renovation of the structure that is being funded internally and with some University funds to bring the building up to speed and to have it fit in with all of the construction that is taking place around it. All in all, it appears that they are doing a very good job and it is working very well.

Finally, Provost Snyder presented resolutions that will be on the consent agenda, including a naming and routine personnel actions. Thank you.

Mr. McFerson:

What were the SAT and ACT score increases?

President Holbrook:

Last year the ACT average was 25.94; this year it is 26.19. Last year the SAT was 1198.4; and this year it is 1213.

Mr. McFerson:

That is outstanding.

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Mr. Slane:

They had 18,000 applicants for 5,900 spots. Does anybody else have any questions? Thank you, Doug. Next we will have a report from Jo Ann Davidson, chair of the Fiscal Affairs Committee.

Mrs. Davidson:

Thank you, Mr. Slane. In the Fiscal Affairs Committee meeting this morning, we had three briefing reports and some recommendations for the consent agenda.

We heard a presentation on compensation benchmarks, which is an in-depth look at where we stand with both faculty and staff on compensation. You will be hearing more about that as we work through the next couple of months. As you know, our compensation cycle here now has been changed from July to the first of October. There were some good things to report to us on compensation.

As far as it dealt with faculty, over the last three years we have led among our benchmark institutions. We have gone from being 6.1% below the average of our benchmark institutions, to 0.5% below, so we have made some significant changes in these three years. President Holbrook, based upon some of your comments about women and minorities, you will be pleased to see in that report that it is very equal across-the-board. In some instances, those increases have benefited women and minorities, perhaps in correcting some of the inequities a little bit more than our other employees.

For the members of the Board, it is a report you will want to keep because we will refer back to it a number of times as we try to move ahead and -- now that we have somewhat met our interim goal -- establish other goals in the future for compensation. There is some concern as it deals with some of our staff members where, in some instances, we are above, and other instances where we are below the benchmarks. It is much more difficult to do those comparisons than it is to do the comparisons of faculty with benchmark institutions, because in staff we are looking at our local market.

We also had a quarterly capital projects report from Bill Shkurti which is done to keep us updated about what is happening on various capital projects so that there are no surprises out there. This morning, Bill reviewed the Research Tower, Larkins Hall, the Physical Sciences Research Building, the Mechanical Engineering Building, and the Wexner Center renovations. Obviously, some are on time and on budget; others, because of unusual circumstances, are having a little more difficulty. In general, we were pleased with that report.

We had a good briefing on negotiations that are ongoing on the Marion campus dealing with the extension of Route 529, which actually will come across campus property. There are negotiations ongoing right now with the Department of Transportation. They are not ready to present any easement to the Board at this time, but it was a good briefing on the progress. It appears to be going well and, I think, the Marion campus leadership is handling it very well as far as relationships with their community.

Our three recommendations to you this morning are items #8-10 on the consent agenda. Number nine deals with the approval of design and construction contracts. I do want to mention when you look at those that

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there is a new feature on the resolution. You will notice that they are identifying those projects that are over \$500,000 and where we gave previous approval to move ahead, whether it was part of the capital budget that we approved or other actions this Board has taken.

Also, there is one easement for Ohio Edison on the Marion campus and the Report on University Development, establishing The John W. Wolfe Professorship in Cardiovascular Research and The Martin and Andrew Murrer Professorship in Finance, as well as 24 new named endowed funds. We appreciate Dr. Schroeder's report to us and pass that on, along with the other two resolutions, with our recommendation.

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CONSENT AGENDA

President Karen A. Holbrook:

We have ten resolutions on the Consent Agenda today and we are seeking your approval for:

SECURITY CLEARANCE EXEMPTION

Resolution No. 2005-112

Synopsis: Exemption from National Industrial Security is proposed.

RESOLVED, That the Board of Trustees and the President of The Ohio State University shall not require and shall not have access to top secret classified information in the custody of any University employee in connection with sponsored research projects awarded to The Ohio State University Research Foundation, an affiliated entity of the University, and performed at facilities not controlled by the University; and

BE IT FURTHER RESOLVED, That this action is taken for the purpose of exempting The Ohio State University from the necessity of Facility Security conformity with the DoD 5220.22-M "National Industrial Security Program Operating Manual."

NAMING OF ATRIUM

Resolution No. 2005-113

Synopsis: Naming of the atrium space in the soon-to-be constructed gateway building on the OSU-Mansfield campus is proposed.

WHEREAS The Ohio State University at Mansfield is constructing a new classroom and administration building on its campus which will contain a unique, curved glass atrium throughout the building; and

WHEREAS Boyd and Anne Epperson are alumni of The Ohio State University, strong advocates of education, have been long-time volunteer leaders to the Mansfield Campus, and served as co-chairs of the Galion/OSU Mansfield Scholarship endowment fund; and

WHEREAS Anne Epperson has served as a dedicated and conscientious member of the OSU Mansfield Board of Trustees since 1996; and

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WHEREAS the Eppersons have made generous monetary donations to the Mansfield Campus:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code the atrium of the new gateway building on the Mansfield Campus of The Ohio State University be named, "The Boyd and Anne Epperson Grand Atrium," effective immediately as a lasting tribute to Boyd and Anne Epperson's generosity and commitment to education and to the Mansfield Campus.

CHANGE IN AN OHIO EMINENT SCHOLAR TITLE

Resolution No. 2005-114

Synopsis: Change in the title of The Ohio Eminent Scholar in Rhetoric and Composition to The Ohio Eminent Scholar in Literacy Studies is proposed.

WHEREAS The Ohio State University was awarded an Ohio Eminent Scholar position for the Department of English and The Ohio Eminent Scholar in Rhetoric and Composition was established at the May 7, 2004 Board meeting; and

WHEREAS the proposal emanated within the department from the Rhetoric and Composition Program, and within the University the Ohio Eminent Scholar position has held that designation; and

WHEREAS the title Ohio Eminent Scholar in Literacy Studies is more closely aligned with the proposal submitted for this position, and more accurately reflects the scholarship and related activities being undertaken; and

WHEREAS the change in title has been reviewed and approved by the Office of Academic Affairs:

NOW THEREFORE

BE IT RESOLVED, That the title of The Ohio Eminent Scholar in Rhetoric and Composition be changed to The Ohio Eminent Scholar in Literacy Studies, effective immediately.

HONORARY DEGREES

Resolution No. 2005-115

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

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Neta A. Bahcall	Doctor of Science
Roger O. McClellan	Doctor of Science
Sir Martin Rees	Doctor of Science
Grayce M. Sills	Doctor of Public Service

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2005-116

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 4, 2005 meeting of the Board, including the following Appointments/Reappointments, Appointment of Chairperson, Change in Title, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved.

Appointments

Name:	CHRISTOPHER C. KAEDING
Title:	Associate Professor-Clinical (The Judson D. Wilson Professorship in Orthopedic Surgery)
College:	Medicine and Public Health
Term:	July 1, 2005, through June 30, 2009
Name:	NINA A. MAYR
Title:	Professor (The Max Morehouse Chair in Cancer Research)
College:	Medicine and Public Health
Term:	October 1, 2004 through June 30, 2008
Present Position:	Vice Chairperson, Department of Radiology and Director, Division of Radiation Oncology, University of Oklahoma
Name:	KWAME OSEI
Title:	Professor (The Ralph W. Kurtz Chair in Hormonology)
College:	Medicine and Public Health
Term:	April 1, 2005, through June 30, 2009
Name:	JACQUELINE J. ROYSTER
Titles:	Executive Dean and Senior Vice Provost
Colleges/Office:	Arts and Sciences/Academic Affairs
Term:	April 1, 2005, through September 30, 2010
Present Position:	Interim Executive Dean of the Colleges of the Arts and Sciences
Name:	EUGENE SMITH
Title:	Director of Athletics
Department:	Athletics
Term:	April 15, 2005, through April 14, 2012
Present Position:	Executive Director of Athletics, Arizona State University, Tempe, AZ

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Reappointments

Name: ROBERT R. BAHNSON
Title: Professor (The Dave Longaberger Endowed Chair in Urology)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Name: MICHAEL A. CALIGIURI
Title: Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)
Hospital: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2005, through June 30, 2009

Name: E. CHRISTOPHER ELLISON
Title: Professor (The Robert M. Zollinger Chair of Surgery)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Name: JEFFREY M. FOWLER
Title: Professor (The John G. Boutselis, M.D. Chair in Gynecology)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Name: ELECTRA D. PASKETT
Title: Professor (The Marion N. Rowley Designated Chair in Cancer Research)
College/Hospital: Medicine and Public Health/ The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: January 1, 2005, through June 30, 2009

Appointment of Chairperson

NINA A. MAYR, Radiation Medicine, effective March 4, 2005, through June 30, 2008

Change in Title

Name: HARVEY J. GRAFF
Title: The Ohio Eminent Scholar in Literacy Studies
College: Humanities
Effective: April 1, 2005
Previous Title: The Ohio Eminent Scholar in Rhetoric and Composition

Leaves of Absence Without Salary

MITCHELL B. LERNER, Associate Professor, Department of History (Newark Campus), effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to accept the Mary Ball Washington Distinguished Fulbright Chair at the University-College Dublin, Dublin, Ireland.

MICHAEL G. POIRIER, Assistant Professor, Department of Physics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to continue research in the Department of Biochemistry, Molecular Biology and Cell Biology at Northwestern University.

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Professional Improvement Leaves

KATHY M. FAGAN, Professor, Department of English, effective Autumn Quarter 2005.

JAVIER GUTIERREZ-REXACH, Professor, Department of Spanish and Portuguese, effective Winter Quarter 2006.

AMY E. SHUMAN, Professor, Department of English, effective Winter Quarter 2006.

NICHOLAS B. BREYFOGLE, Associate Professor, Department of History, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

ERIK T. GUNDERSON, Associate Professor, Department of Greek and Latin, effective Autumn Quarter 2005, Winter Quarter, and Spring Quarter 2006.

MINEHARU NAKAYAMA, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2005 and Winter Quarter 2006.

STEPHANIE J. SHAW, Associate Professor, Department of History, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

BIRGITTE SOLAND, Associate Professor, Department of History, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

HUGH B. URBAN, Associate Professor, Department of Comparative Studies, effective Winter Quarter and Spring Quarter 2006.

SABRA J. WEBBER, Associate Professor, Departments of Near Eastern Languages and Cultures, and Comparative Studies, effective Spring Quarter 2006, Autumn Quarter 2006, and Winter Quarter 2007.

JUDY T. WU, Associate Professor, Department of History, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

Emeritus Titles

ELLEN I. HOCK, Department of Human Development and Family Science, with the title Professor Emeritus, effective April 1, 2005.

DOUGLAS S. WAY, Knowlton School of Architecture, with the title Professor Emeritus, effective April 1, 2005.

YOUSEF MARZEKI, Knowlton School of Architecture, with the title Associate Professor Emeritus, effective April 1, 2005.

STEPHEN L. WILSON, School of Allied Medical Professions, with the title Associate Professor Emeritus, effective July 1, 2005.

HISAKO KOIZUMI, Department of Psychiatry, with the title Associate Professor-Clinical Emeritus, effective April 1, 2005.

PHILIP D. BECKLEY, School of Allied Medical Professions, with the title Assistant Professor Emeritus, effective July 1, 2005.

AMENDED RESOLUTIONS IN MEMORIAM

Resolution No. 2005-117

Synopsis: Approval of the amended Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Fred B. Bombach

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 2005, of Fred B. Bombach, Clinical Assistant Professor Emeritus in the College of Dentistry (Diagnostic Services).

Fred B. Bombach was a native of Barberton, Ohio, and a 1944 graduate of Barberton High School. Dr. Bombach served in the U.S. Army Air Corps before entering The Ohio State University as an arts dentistry student in 1949. He graduated from the College of Dentistry in 1955. As a pre-dental and dental student, he worked the third shift at the Columbus General Motors plant while maintaining above average grades.

Following graduation, he entered into a practice in North Dayton, Ohio, that he maintained for many years. In 1968, he joined the faculty of the College of Dentistry as a clinical instructor, while maintaining his practice in Dayton. He is remembered by his students and faculty colleagues for his clinical diagnostic skills and his forward thinking in a number of aspects of clinical dentistry. In consideration of possible cross-contamination between patients and dentists during treatment procedures, he wore a welder's shield, a practice that at the time was most unusual. Today, many dentists wear similar plastic shields when treatment procedures create aerosols. Students remember him as a demanding and practical clinical teacher who had empathy for both students and patients.

Dr. Bombach retired with the rank of Clinical Assistant Professor Emeritus in December 1988. He was an enthusiastic golfer, card player, and an avid Buckeye football fan. He had a lifelong interest in singing and music and, at one time, sang with the Dayton Opera Chorus. At his request, his body was donated to Wright State University School of Medicine.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Fred B. Bombach its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Henry S. Brinkers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 8, 2005, of Henry S. Brinkers, Associate Professor Emeritus in the Austin E. Knowlton School of Architecture.

Professor Brinkers held a Certificate in Art from Cooper Union in New York City, a Bachelor of Architecture degree from Yale University, a Master of Architecture degree from the University of Illinois at Urbana, and a Master of City Planning degree from the Massachusetts Institute of Technology. He held scholarships at Yale and MIT and was a graduate teaching assistant at the University of Illinois. His professional experience included staff positions with Eberhard and Murphy Architects (1957-58) and Adams, Howard, and Opperman Planners (1957-58); chief planner for the Boston Redevelopment Authority (1958-63); and project planner for Metcalf and Eddy Planners and Engineers (1963-65).

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Professor Brinkers joined the faculty of Architecture at The Ohio State University in September 1965. His accomplishments at the school included setting up the Graduate Architecture program and successfully teaching numerous city planning courses. Professor Brinkers, who retired in 1987, was an early and effective advocate for computer-aided architectural design and was instrumental in recruiting Professor Christos Yessios, who established the School's Graduate Program in Computer Aided Architectural Design and developed Form Z, one of the major CAAD programs.

He served his profession at the highest level. He was a member of the American Institute of Planners and a member of the Planning Board and the Board of Directors of the Chamber of Commerce for Wakefield, Massachusetts. In addition, his publications informed the field. He edited the book, *Decision-making: Creativity, Judgment, and Systems* (OSU Press, 1972), and was the author of numerous articles and reports related to the fields of architecture and planning.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Henry S. Brinkers its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard F. Firestone

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 2005, of Richard F. Firestone, Professor Emeritus in the Department of Chemistry.

Professor Firestone was a native of Canton, Ohio, where he completed his public school education. He then earned his undergraduate degree in chemistry at Oberlin College, followed by his Ph.D. degree from the University of Wisconsin (Madison). He worked as a resident research associate and an instructor at Argonne National Laboratory before taking a position as assistant professor of Chemistry at Western Reserve University. In 1961 he joined the faculty at The Ohio State University as Mershon associate professor of Chemistry. Professor Firestone served the department as acting chairman during 1971-72. Throughout his service in the department until his retirement in 1994, Professor Firestone was a champion of the highest standards for excellence in teaching, in research, and in academic freedom and responsibility. His interactions with students and with faculty always reflected a keen sense of observation and common sense, along with an ability to awaken everyone with a wry sense of humor.

In 1989 Richard Firestone received the Louis Nemzer award from the OSU Chapter of the American Association of University Professors. He was chosen "on the basis of a long history of support and involvement in the basic tenets of AAUP—academic freedom, peer review, faculty participation in the governance and the application of due process." He also was active in the University Senate, including service on the Steering Committee of the Senate, and many campus-wide and departmental committees. He was indeed an outstanding citizen of the University.

Professor Firestone was a specialist in the field of radiation chemistry, with a particular interest in the effects of nuclear radiation on matter and the kinetics of fast chemical reactions induced by this radiation, and the instrumentation needed for this work. His leadership in this area led him to mentor many graduate students for their Ph.D., including the late Dr. Robert H. Lawrence, Jr., America's first black astronaut. He served as a technical consultant to many organizations,

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including Standard Oil Company of Ohio, New York Central Railroad Company, Babcock and Wilcox Company, and the U.S. Army Electronics Command. He was a Fellow of the American Association for the Advancement of Science, and a member of Sigma Xi, the American Chemical Society, the American Physical Society, and the American Association of University Professors.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard F. Firestone its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Torrence A. Makley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 3, 2005, of Torrence A. Makley, M.D., Professor Emeritus in the Department of Ophthalmology.

Dr. Makley was born January 11, 1918, in Dayton, Ohio. He graduated from the University of Dayton in June 1940 and then attended Washington University Medical School, graduating in December 1943. He interned at Barnes Hospital in St. Louis. He then spent two years in the Army serving as head of the Eye, Ear, Nose, and Throat Department at Fort McKinley in Manila, Philippines. Upon returning to the United States, he was a fellow at the Armed Forces Institute of Pathology in Washington, D.C., and then performed his ophthalmology residency at The Ohio State University. He established the eye pathology laboratory at Ohio State.

He had a private practice in Columbus until 1961, when he became a full-time faculty member at OSU. He was chairperson of the Department of Ophthalmology from 1961-72. Dr. Makley was responsible for the recruitment of many key faculty members and oversaw the design of the department's current facility. Dr. Makley was instrumental in integrating the Dayton and Columbus V.A.'s eye clinics into the residency program.

He was an outstanding teacher and mentor for the medical students, residents, and faculty. It is for this reason that the department's outstanding teaching award is named "The Makley-Battles Teaching Award."

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Torrence A. Makley its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2005-118

Synopsis: The report on research and other sponsored program contracts and grants and the summary for February 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

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WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2005-119

Synopsis: The report on the receipt of gifts and the summary for February 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The John W. Wolfe Professorship in Cardiovascular Research and The Martin and Andrew Murrer Professorship in Finance; and

WHEREAS this report includes the establishment of twenty-four (24) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 2005 be approved.

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TOTAL UNIVERSITY PRIVATE SUPPORT

July through February
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>%</u>
Individuals:						
Alumni (Current Giving)	40,145	40,197	0	\$18,583,212	\$19,807,387	(6) ^A
Alumni (From Bequests)	<u>42</u>	<u>42</u>	0	<u>12,950,822</u>	<u>9,051,535</u>	43 ^B
Alumni Total	40,187	40,239	0	\$31,534,034	\$28,858,922	9
Non-Alumni (Current Giving)	29,950	29,614	1	\$12,693,920	\$18,350,369	(31) ^C
Non-Alumni (From Bequests)	<u>25</u>	<u>35</u>	(29)	<u>6,748,441</u>	<u>9,674,733</u>	(30) ^D
Non-Alumni Total	29,975	29,649	1	\$19,442,361	\$28,025,102	(31)
Individual Total	70,162	69,888	0	\$50,976,395	\$56,884,024	(10)
Corporations/Corp/Foundations	3,097	2,928	6	\$23,314,160	\$24,590,567	(5) ^E
Private Foundations	391	397	(2)	\$19,479,742	\$13,535,723	44 ^F
Associations & Other Organizations	<u>1,001</u>	<u>1,183</u>	(15)	<u>2,354,540</u>	<u>\$3,938,665</u>	(40) ^G
Total	74,651	74,396	0	\$96,124,837**	\$98,948,979	(3)

**New national reporting standards require that irrevocable trusts be counted at present value. If counted at face value as in July 2003-February 2004, the total would be \$97,745,021 (1% change).

NOTES:

- A Individual Alumni current giving is down 6% due to \$1.2M gift of securities in Dec 2003 from Dr.Elizabeth Ross
- B Individual Alumni bequest receipts are up 43% due to several large bequest payments including
\$7.7 M in July from Carl and Grace Baldwin to Ophthalmology Research
\$1.5 M in Aug from Martha O'Hara Schoenlaub to Cancer Hospital and
\$1.5 M in Sept from Wilma H. Schiermeier to Wetlands Complex
- C Individual Non-Alumni giving is down 31% due to \$6.8M GIK of property in Sept 2003 from Mae McCorkle to Athletics
- D Individual Non-Alumni bequest receipts are down 30% due to \$4.9 M in Dec 2003 from Albert J.Phipps to The AI and Martha Phipps Golf Course Fund
- E Corporation giving is down 5% mainly due to decreased gift volume in Dec04 -Feb05 compared to Dec03-Feb04; 144 gifts over \$10K in Dec04-Feb05, compared with 190 gifts over \$10K in Dec03-Feb04
- F Private Foundation giving is up 44% due to \$6M in Oct 2004 from Max Fisher Foundations for FCOB
- G Associations and Other Organizations giving is down 40% mainly due to decreased gift volume 63 gifts over \$10K in 2004-05 compared with 75 gifts over \$10K in 2003-04

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GIFT RECEIPTS BY PURPOSE

	Dollars July through February		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$26,001,899	\$32,374,984	(20) ^A
Faculty Support	\$8,092,222	\$6,287,300	29 ^B
Program Support	\$45,612,546	\$41,317,777	10 ^C
Student Financial Aid	\$12,019,378	\$11,741,520	2
Unrestricted-Colleges/Departments	\$3,906,942	\$4,062,061	(4)
Unrestricted-University	<u>\$531,968</u>	<u>\$3,165,337</u>	(83) ^D
Total	\$96,164,954	\$98,948,979	(3)

NOTES:

- A** Buildings/Equipment is down 20% due to
 \$1.2M in Dec 2003 for Ross Heart Hospital and
 \$4.9 M in Dec 2003 to The AI and Martha Phipps Golf Course Fund
- B** Faculty Support is up 29% due to \$1.5M gift in Dec 2004 from Jeg's
 Foundation for Chair in Cancer Research
- C** Program Support is up 10% due to \$19M in bequest receipts in 2004-05
 compared with \$18M in 2003-04 and \$1.2M in Jan 2005 for D M
 Davis Heart and Lung Research Fund
- D** Unrestricted- University is down 83% due to one bequest receipt for \$2.25
 M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

Dollars July through February		
<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
\$43,506,183	\$30,537,433	42*

- *Endowment Additions are up 42% due to:
- \$17.9M in bequest receipts received in 2004-2005 compared with \$13.4M in 2003-2004,
 - \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
 - \$1.5M gift from Jeg's Foundation for Chair in Cancer Research in December 2004, and
 - \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005.

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Ben Stinner Endowment Fund for Healthy Agroecosystems and Sustainable Communities (Used to continue Ben's lifework in agroecology, promoting Sustainable agriculture and sustainable communities; provided by gifts from friends and colleagues of Ben Stinner)	\$118,853.00
The Julie D. Ellis-Driver Memorial Scholarship Fund (Used to provide a scholarship to a caring and creative individual in his/her junior year in the Dental Hygiene Program; provided by gifts from friends and family of Julie D. Ellis)	\$25,904.34
David H. Griner Award Fund (Used to provide awards to undergraduate student employees in the Department of Recreational Sports; provided by proceeds from special events as well as gifts from donors in memory of David H. Griner)	\$25,100.00
Cameos of Caring Fund (Used to provide scholarships for registered nurses pursuing a baccalaureate or graduate degree in the College of Nursing; provided by proceeds for the Cameos of Caring 2004 Event)	\$25,000.00
Ross Goodwin Fund for Leukemia Research (Used to support leukemia research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from the estate of Gladys Goodwin – grandfathered)	\$5,000.00

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>	
The John W. Wolfe Professorship in Cardiovascular Research (Used to provide a professorship position held by a physician/researcher in the field of cardiovascular medicine in The Dorothy M. Davis Heart and Lung Research Institute; provided by gifts made in honor of the late John W. Wolfe from The Robert F. Wolfe and Edgar T. Wolfe Foundation of Columbus, Ohio)	\$1,000,000.00
<u>Change from Named Designated Professorship to Named Endowed Professorship</u>	
The Martin and Andrew Murrer Professorship in Finance (Used to provide salary and research support for a professorship in finance at The Max M. Fisher College of Business; provided by gifts from Martin Murrer and Andrew Murrer)	\$750,000.00

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Margaret Hall and Robert Randall Rinehart Chair Fund (Used to fund the Margaret Hall and Robert Randall Rinehart Chair in the School of Communication; provided by gifts from the estates of Margaret Hall and Robert Randall Rinehart)	\$1,109,427.48
Jack Martin Balcer Fund (Used to purchase books and materials in ancient history and archeology; provided by a gift from the estate of Jack Balcer)	\$188,000.00
The Raymond D. and Margaret E. Hammond Cancer Research Endowment Fund (Used to support the priority needs in research and prevention of cancer at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Raymond D. Hammond)	\$141,902.00
The John and Carol Russell Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree; provided by a gift from Vision Insurance Group LLC in the names of John and Carol Russell)	\$100,000.00
Moody Family Athletic Endowment Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree and is a member of the varsity football team; provided by a gift from Richard J. Moody and family in honor of Paul H. Moody)	\$80,000.00
The Marvin L. Schragger Family Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a career in teaching; provided by gifts from Marvin L. Schragger)	\$39,911.00
The Clarence J. and Annabel W. Strauch Endowment Fund (Used to support the Department of Veterinary Biosciences in the College of Veterinary Medicine; provided by a gift from C. Randolph Strauch in memory of his parents, Clarence J. and Annabel W. Strauch, in conjunction with his brother, Dr. Stephen Mark Strauch)	\$35,035.00
The Michael R. Chrisman Fund for International Internships (Used to support international travel and fees for students approved for internships through the Ohio International Agricultural and Horticultural Intern Program; provided by gifts in memory of Ross F. Chrisman, Sr. and Ross F. Chrisman, Jr. from Michael R. Chrisman, Michael O’Keeffe, Gabriella Pearse-Danker, Fabrice Ligny, John Beardmore, Yingting Zhang, Christ George, Fiona Hargreaves, Grzegorz Lecki, Jiri Tvrdon, and Vlasta Cerny, as well as contributions from the Friends of The Ohio International Agricultural and Horticultural Intern Program)	\$32,718.00
The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund (Used to provide merit- or financial need-based scholarships to benefit graduate students enrolled in the College of Nursing who are pursuing a master’s degree; provided by a gift from Barbara Young Sipp and James F. Sipp)	\$31,237.12

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The James F. and Barbara Young Sipp Family Athletic Scholarship Fund (Used to supplement the student-athlete grant-in-aid scholarship costs of an undergraduate member of a varsity team; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.62
The James F., Robert S., and Paul F. Sipp and Steven P. Eastwood Dean's Innovation Fund (Used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community; provided by gifts from James F. Sipp and Barbara Young Sipp)	\$30,375.62
The Paul F. and Rhonda H. Sipp Wetland Student Research Fund (Used to provide competitive grants for student research at the Olentangy River Wetland Research Park; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.62
The Barbara Young Sipp and Dr. J. Andrew Sipp Breast Cancer Research Endowment Fund (Used to support breast cancer research with preference given to breast cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.61
The James F. and Barbara Young Sipp Endowed Scholarship Fund (Used to provide scholarship support and help underwrite enrichment programming for one "John Glenn Fellow" participating in the Washington Academic Internship Program through the John Glenn Institute for Public Service and Public Policy; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.61
The James F. and Barbara Young Sipp Mount Leadership Endowment Fund (Used to provide scholarships to benefit Mount Leadership Society Post Mount Scholars who have successfully fulfilled the requirements of the Mount Leadership Society program; provided by a gift from James F. Sipp and Barbara Young Sipp)	\$30,375.61
University Retail Services Education Assistance Fund (Used to provide annual grants for training, education, or Professional development, to be used for expenses such as registration, tuition or lab fees, workshops, conferences, and textbooks or other course related materials; provided by gifts from numerous donors)	\$30,326.00
The E. Denslow and Josephine A. Eversole Endowed Scholarship Fund (Used for general scholarships in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from the family of E. Denslow and Josephine A. Eversole)	\$25,290.00
The Bob and Irwin Goodman Endowment Fund in Honor of Russ and Nancy Hellickson (Used to supplement the costs of maintaining the "National Champions Wall" for varsity wrestling at the Steelwood Training Facility; provided by gifts from Robert D. Goodman and Irwin A. Goodman)	\$25,000.00

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Charles B. Wheeler Poetry Prize Fund \$25,000.00
(Used to fund the "Charles B. Wheeler Poetry Prize" which is awarded annually to the winner of the "OSU Press/The Journal" competition; provided by gifts from Ann W. Magnuson and Jane W. Wheeler in memory of their loving uncle Charles B. Wheeler)

Total \$3,995,957.63

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Ben Stinner Endowment Fund for Healthy Agroecosystems
and Sustainable Communities

The Ben Stinner Endowment Fund for Healthy Agroecosystems and Sustainable Communities was established April 1, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues of Ben Stinner.

The annual distribution from this fund shall be used to continue Ben's lifework in agroecology, promoting sustainable agriculture and sustainable communities. Spending, under the direction of the director of the Ohio Agricultural Research and Development Center (OARDC), shall ensure continued work that promotes healthy and sustainable relationships between communities and the land, and nurture and promote leadership in those involved.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the Ohio Agricultural Research and Development Center (OARDC). Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$118,853.00

The Julie D. Ellis-Driver Memorial Scholarship Fund

The Julie D. Ellis-Driver Memorial Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and family of Julie D. Ellis (B.S., 1994; B.S., 1998).

The annual distribution from this fund shall be used for a scholarship patterned after Julie's interests and accomplishments. Scholarships shall be awarded to a caring and creative individual in his/her junior year in the Dental Hygiene Program in the College of Dentistry who ranks in the top 25% of the class, exhibits professionalism, is committed to working with the disabled and disadvantaged, and has engaged in research and/or scholarly endeavors beyond the required course work.

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One or more awards shall be made annually during the Spring Quarter with official announcement of the recipients made at a Dental Hygiene awards or student recognition event. The award may be used for tuition, instrument fees, books, research expenses, and travel for the purpose of presenting research at local, regional, and/or national meetings. If, in any year, there are no candidates that sufficiently meet the selection criteria as stated above then no award shall be made for that year.

Scholarship recipients shall be recommended by a selection committee which shall be comprised of the Dental Hygiene Program assistant director, the Dental Hygiene Program clinic director, one faculty member involved in College of Dentistry research, one faculty member associated with the center and working with the disabled, and an individual who personally knew Julie (as long as that is possible). The committee composition and the final determination of the recipients shall be made by the Dental Hygiene Program director in consultation with the Office of Student Financial Aid, the family of Julie D. Ellis, and the financial aid officer of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry and the director of the Dental Hygiene Program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,904.34

David H. Griner Award Fund

The David H. Griner Award Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University with proceeds from special events, as well as gifts from donors in memory of David H. Griner (B.S.Ed., 1969).

The annual distribution from this fund shall be awarded to undergraduate student employees in the Department of Recreational Sports who demonstrate leadership through a commitment to student management in facility operations, aquatic operations, or Department of Recreational Sports program operations and academic achievement. Award recipients shall be selected by the Griner Award Committee, which will be appointed by the director of Recreational Sports, in consultation with the Office of Student Financial Aid. The committee must have a representative from facility operations and aquatic operations from the Department of Recreational Sports.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Recreational Sports. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,100.00

Cameos of Caring Fund

The Cameos of Caring Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University with proceeds from the Cameos of Caring 2004 event.

The annual distribution from this fund shall be used to support scholarships for registered nurses pursuing a baccalaureate or a graduate degree at The Ohio State University College of Nursing. The fund may also be used to support educational programs and events to benefit the Central Ohio nursing community. Expenditures shall be approved by the dean of the College of Nursing. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

Ross Goodwin Fund for Leukemia Research

The Ross Goodwin Fund for Leukemia Research was established April 1, 2005, by the Board of Trustees of The Ohio State University with a gift from the estate of Gladys Goodwin, Columbus, Ohio.

The annual distribution from this fund shall be used to support leukemia research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$5,000 (grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Professorship

The John W. Wolfe Professorship in Cardiovascular Research

The John W. Wolfe Professorship in Cardiovascular Research was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in honor of the late John W. Wolfe from The Robert F. Wolfe and Edgar T. Wolfe Foundation of Columbus, Ohio.

The annual distribution from this fund shall provide a professorship position to be held by a nationally eminent physician/researcher in the field of cardiovascular medicine in The Dorothy M. Davis Heart and Lung Research Institute at The Ohio State University. This person will be selected by the director of The Dorothy M. Davis Heart and Lung Research Institute with the approval of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. The activities of the endowed professorship holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Research activities of the professorship holder shall also be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research. The recipient of The John W. Wolfe Professorship in Cardiovascular Research will decide how to utilize this support with the approval of the director of The Dorothy M. Davis Heart and Lung Research Institute.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Dorothy M. Davis Heart and Lung Research Institute and the senior vice president for Health Sciences and dean of the College of Medicine and Public

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Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$1,000,000.00

Change from Named Designated Professorship to Named Endowed Professorship

The Martin and Andrew Murrer Professorship in Finance

The Martin and Andrew Murrer Designated Professorship in Finance was established March 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Martin Murrer (B.S.Bus.Adm., 1979) and Andrew Murrer (B.S.Bus.Adm., 1973). The endowment level has been reached and the endowed professorship was established April 1, 2005.

The annual distribution from this fund shall be used to provide salary and research support for a professorship in finance at The Max M. Fisher College of Business. Appointment to The Martin and Andrew Murrer Professorship in Finance shall be recommended by the dean of the Fisher College of Business and executive vice president and provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$750,000.00

Establishment of Named Endowed Funds

Margaret Hall and Robert Randall Rinehart Chair Fund

The Margaret Hall and Robert Randall Rinehart Chair Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estates of Margaret Hall and Robert Randall Rinehart (B.S., 1937) and the Rinehart Family Trust.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

Until principal reaches \$1,500,000.00, the annual distribution will be reinvested in the endowment principal. Once fully funded, the annual distribution shall be used to support the salary, benefits, and research expenses for the Margaret Hall and Robert Randall Rinehart Chair to be housed in the School of Communication. The individual holding this chair shall teach courses in magazine publishing, including but not limited to courses covering all the spectra of writing, advertising,

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circulation, magazine design and layout, type fonts, and billing. The person holding this chair will be highly regarded as a scholar and teacher in the field of mass communication. The individual will also be expected to conduct research and teach in the area of mass communication including, but not limited to, classes in magazine writing, advertising, strategic communication or other aspects of mass communication.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Social and Behavioral Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$1,109,427.48

Jack Martin Balcer Fund

The Jack Martin Balcer Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Jack Balcer.

The annual distribution from this fund shall be used to purchase books and materials in ancient history and archeology as approved by the director of University Libraries and the chairperson of the Department of History.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Libraries and the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$188,000.00

The Raymond D. and Margaret E. Hammond Cancer Research Endowment Fund

The Raymond D. and Margaret E. Hammond Cancer Research Endowment Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the

April 1, 2005 meeting, Board of Trustees

guidelines approved by the Board of Directors of The Ohio State University Foundation, with planned gifts from Raymond D. Hammond (B.S.Ch.E., 1949), Jacksonville, Florida.

The annual distribution from this fund shall be used to support the priority needs in research and prevention of cancer at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

If the funds cannot be used as outlined above, the donor requests the annual distributions be used for other medical research with a preference for research in cardiology, arthritis, and Alzheimer's Disease. Funds shall not be used for research into AIDS or AIDS-related diseases.

In any given year that the endowment income is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$141,902.00

The John and Carol Russell Athletic Scholarship Fund

The John and Carol Russell Athletic Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Vision Insurance Group LLC in the names of John Russell (B.S., 1979) and his wife Carol (B.S., 1982) Russell who reside in Brentwood, Tennessee.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$100,000.00

Moody Family Athletic Endowment Fund

The Moody Family Athletic Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Richard J. Moody (B.S.Bus.Adm., 1978) and family. This endowment is in honor of Paul H. Moody, frontliner and athletic committeeman.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. First preference is for a student from Dayton, Ohio; second preference is for a student from Southwest Ohio; and third preference is for a student from the State of Ohio. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$80,000.00

The Marvin L. Schragger Family Athletic Scholarship Fund

The Marvin L. Schragger Family Athletic Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marvin L. Schragger (B.S.Bus.Adm., 1960) of Austin, Texas.

The annual distribution from this fund shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete enrolled at The Ohio State University pursuing a career in teaching. Recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$39,911.00

The Clarence J. and Annabel W. Strauch Endowment Fund

The Clarence J. and Annabel W. Strauch Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from C. Randolph Strauch (B.C.E., 1967) in memory of his parents, Clarence J. and Annabel W. Strauch, in conjunction with his brother, Dr. Stephen Mark Strauch (B.S., 1969; Ph.D., 1975).

The annual distribution from this fund shall support the Department of Veterinary Biosciences in the College of Veterinary Medicine. One year the fund shall provide for guest lecturers and the purchase of books and materials pertaining to electrophysiology and cardiovascular pharmacology. The following year, the fund shall support fellowships for graduate students who are graduates of Ohio high schools pursuing a Ph.D. in veterinary biosciences. Expenditures shall be made at the request of Dr. Stephen Mark Strauch, assistant professor in the Department of Veterinary Biosciences, with the approval of the chairperson of the Department of Veterinary Biosciences. At the conclusion of Dr. Strauch's affiliation with The Ohio State University, the entire distribution shall then be used to support fellowships for graduate students who meet the above stated requirements.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$35,035.00

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The Michael R. Chrisman Fund for International Internships

The Michael R. Chrisman Fund for International Internships was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, in memory of Ross F. Chrisman, Sr. and Ross F. Chrisman, Jr. with gifts from Michael R. Chrisman, Michael O'Keeffe, Gabriella Pearse-Danker, Fabrice Ligny, John Beardmore, Yingying Zhang, Christ George (M.A., 1952; Ph.D., 1975), Fiona Hargreaves, Grzegorz Lecki, Jiri Tvrdon, and Vlasta Cerny, as well as contributions from the Friends of The Ohio International Agricultural and Horticultural Intern Program.

The annual distribution from this fund shall be used to support international travel and fees for students approved for internships through the Ohio International Agricultural and Horticultural Intern Program. Recipients shall be selected by the director of Career Services and Financial Aid for the College of Food, Agricultural, and Environmental Sciences, in consultation with the Office of Student Financial Aid and Mike and Damian Chrisman.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Career Services and Financial Aid for the College of Food, Agricultural, and Environmental Sciences, in consultation with Mike and Damian Chrisman. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$32,718.00

The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund

The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Barbara Young Sipp (B.S.Nurs., 1959) and James F. Sipp (B.S.Bus.Ad., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide merit- or financial need-based scholarships to benefit graduate students enrolled in the College of Nursing who are pursuing a master's degree. Scholarships will be distributed in increments of \$1,000, with all remaining distributions being reinvested into the principal of the endowment. The scholarship recipients will be determined by the dean of the College of Nursing with input from the graduate faculty and awarded by the fiscal officer of the College, in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$31,237.12

The James F. and Barbara Young Sipp Family Athletic Scholarship Fund

The James F. and Barbara Young Sipp Family Athletic Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a member of a varsity team pursuing an undergraduate degree at The Ohio State University. The director of Athletics will select recipients in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.62

The James F., Robert S., and Paul F. Sipp and Steven P. Eastwood Dean's Innovation Fund

The James F., Robert S., and Paul F. Sipp and Steven P. Eastwood Dean's Innovation Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

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The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.62

The Paul F. and Rhonda H. Sipp Wetland Student Research Fund

The Paul F. and Rhonda H. Sipp Wetland Student Research Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Ad., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide competitive grants for student research at the Olentangy River Wetland Research Park.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the School of Natural Resources or their successor and the administrative officer who is responsible for the Olentangy River Wetland Research Park or wetland education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.62

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The Barbara Young Sipp and Dr. J. Andrew Sipp Breast Cancer Research Endowment Fund

The Barbara Young Sipp and Dr. J. Andrew Sipp Breast Cancer Research Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to support breast cancer research with preference given to breast cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.61

The James F. and Barbara Young Sipp Endowed Scholarship Fund

The James F. and Barbara Young Sipp Endowed Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide scholarship support and help underwrite enrichment programming for one "John Glenn Fellow" participating in the Washington Academic Internship Program through the John Glenn Institute for Public Service and Public Policy. The recipient will be selected by the director of the Washington Academic Internship Program in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

April 1, 2005 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the John Glenn Institute for Public Service and Public Policy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.61

The James F. and Barbara Young Sipp Mount Leadership Endowment Fund

The James F. and Barbara Young Sipp Mount Leadership Endowment Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. Sipp (B.S.Bus.Adm., 1959) and Barbara Young Sipp (B.S.Nurs., 1959) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide scholarships to benefit Mount Leadership Society Post Mount Scholars who have successfully fulfilled the requirements of the Mount Leadership Society program. Scholarships will be distributed in increments of \$1,000, with all unused distributions being reinvested into the principal of the endowment.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The Mount Steering Committee will choose the recipients using the criteria that the awardee must demonstrate academic achievement, community connection, and belief in diversity, and must emulate the Mount Essentials for Leadership and Service, which are having honor and integrity, being prepared and following through, creating and nurturing relationships, valuing individuals, and being willing to teach others.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the administration of Honors and Scholars, the president of the University Foundation, and the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,375.61

April 1, 2005 meeting, Board of Trustees

University Retail Services Education Assistance Fund

The University Retail Services Education Assistance Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from numerous donors.

The annual distribution from this fund shall be used to provide annual grants for training, education or professional development, to be used for expenses such as registration, tuition or lab fees, workshops, conferences, and textbooks or other course-related materials. The grants will be awarded with first preference given to regular and student employees of University Retail Services, and the spouses and children of University Retail Services employees. Second preference shall be given to regular and student employees of Business Operations, and the spouses and children of employees of Business Operations. The grant recipients will be selected by the director of University Retail Services in consultation with the University Services Education Assistance Award Review Committee. Awards for students attending The Ohio State University will be given in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of University Retail Services. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$30,326.00

The E. Denslow and Josephine A. Eversole Endowed Scholarship Fund

The E. Denslow and Josephine A. Eversole Endowed Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family of E. Denslow and Josephine A. Eversole.

The annual distribution from this fund shall be used to award general scholarships in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University to qualifying students who have obtained at least second-year status and have excelled in academic excellence, leadership activities, and community service. Scholarship recipients shall be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or their designee in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

\$25,290.00

The Bob and Irwin Goodman Endowment Fund in Honor of Russ and Nancy Hellickson

The Bob and Irwin Goodman Endowment Fund in Honor of Russ and Nancy Hellickson (M.A. Education, 2003) was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert D. Goodman and Irwin A. Goodman, of Madison, Wisconsin.

The annual distribution from this fund shall be used to supplement the costs of maintaining the "National Champions Wall" for varsity wrestling at the Steelwood Training Facility. If the maintenance costs of the "Wall" are minimal in any given year, the distribution of the fund may be used for wrestling at the discretion of the head wrestling coach.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

Charles B. Wheeler Poetry Prize Fund

The Charles B. Wheeler Poetry Prize Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ann W. Magnuson and Jane W. Wheeler in memory of their loving uncle, Charles B. Wheeler, who served as a professor of English for many years at The Ohio State University.

The annual distribution will be used to fund the "Charles B. Wheeler Poetry Prize," which is awarded annually to the winner of the "OSU Press/The Journal" competition (also known as the "Poetry Competition") at The Ohio State University. Prize recipients are selected by a committee consisting of the poetry editor of The Ohio State University Press, the poetry editor of The Journal, and by faculty and student poets of The Ohio State University M.F.A. Program in creative writing. Prizes will be awarded in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of English. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

\$25,000.00

**APPROVAL TO ENTER INTO DESIGN AND
CONSTRUCTION CONTRACTS**

Resolution No. 2005-120

APPROVAL TO ENTER INTO DESIGN CONTRACTS
1214 KINNEAR ROAD – LABORATORY RENOVATION
RIVER OF TREES LANDSCAPE

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
GRAVES HALL 3RD FLOOR BIOMEDICAL INFORMATICS
MCCRACKEN POWER PLANT COAL BOILER REPAIRS – PHASE II
NORTH HOT WATER HEATING LOOP – PHASE II
ST. JOHN ARENA AND CONVERSE HALL PARKING LOT RENOVATION
STRADLEY HALL – ELECTRICAL UPGRADE

Synopsis: Authorization to enter into design contracts and construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

1214 Kinnear Road – Laboratory Renovation (N/A)*	\$0.25M	School of Public Health funds
River of Trees Landscape (1999 Landscape Master Plan)	\$0.11M	civic structure project funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Graves Hall 3 rd Floor Biomedical Informatics (N/A)	\$0.51M	Medical Center funds
McCracken Coal Boiler Repairs-Phase II (05-06 capital request)	\$0.94M	2003 bond proceeds
North Hot Water Heating Loop-Phase II (05-06 capital request)	\$2.50M	future bond proceeds
St. John Arena and Converse Parking Lot Renovation (N/A)	\$1.66M	departmental funds

April 1, 2005 meeting, Board of Trustees

Stradley Hall Electrical Upgrade (05-06 capital request)	\$1.00M	2005 bond proceeds
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*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and/or construction contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLI for maps, page 939.)

EASEMENT

Resolution No. 2005-121

OHIO EDISON COMPANY
THE OHIO STATE UNIVERSITY MARION CAMPUS
MARION, OHIO

Synopsis: Authorization to renew an easement to Ohio Edison Company to provide electric utility service to the Marion Campus is proposed.

WHEREAS Ohio Edison Company has requested renewal of an easement over a rectangular area containing 125 square feet, or 0.0029 acre, for a term of 25 years to continue an electric power line and provide electric utility service to the Marion Campus; and

WHEREAS Ohio Edison Company is paying nominal consideration of \$1.00 as this easement benefits the Marion Campus by providing electric utility service to the campus; and

WHEREAS the appropriate University offices have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to Ohio Edison Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XLII for map, page 953.)

Upon motion of Mr. Borrer, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Hendricks and Davidson.

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FACULTY LEADERSHIP PRESENTATION

Provost Barbara R. Snyder:

It is my pleasure to introduce our faculty leaders for their annual report to the Board. We have Dr. David Horn, chairperson of the Department of Comparative Studies and chair of the Senate Steering Committee; Dr. Jack Rall, professor in the Department of Physiology and Cell Biology and chair of the Faculty Council; and Dr. Chris Zacher, professor in the Department of English and chair of the Faculty Career Enhancement Committee.

Dr. David G. Horn:

Thank you, Provost Snyder and thank you, Mr. Slane. We are grateful to the Board for this opportunity to speak with all of you. I am David Horn, chair of the Steering Committee. I also want to take this chance to thank David Frantz for all that he does to bring faculty and Trustees together to address issues of common concern. This is a difficult conversation to sustain because the faculty leadership changes every year, and I hope we can think creatively about ways to maintain the continuity of the discussions that we have today. In that spirit, I want to talk briefly about two issues that will be before the Senate during the coming year, although the Steering Committee is already talking about them. I think you are familiar with both.

The first is the work of the committee chaired by Dean Rick Freeman, which is considering ways to reallocate state subsidy to reward and further develop strong or essential graduate programs. As you have already heard, the work of this committee has generated some controversy among graduate students and faculty. Faculty have been concerned both about the process – the fact that there are no faculty members serving on the committee – and more broadly about whether the metrics that will be developed by the committee will adequately take into account the differences among different kinds of graduate programs at Ohio State.

It is also fair to say that we do not yet, as many other institutions do, have a culture that recognizes the inevitability or even the possibility of taking money away from weak programs to give it to strong programs. That is something we may or may not desire, but it is not yet in place. As you know, a second committee chaired by Dean Paul Beck is doing a related project of the committee which has just begun its work. It is considering the ways the administrative structure of the Graduate School might be reimagined, but it is too early for us to have much to say about that.

The second set of issues likely to engage the Senate in the coming year will come from the committee chaired by Professor Brian McHale, which is reviewing undergraduate education at Ohio State. Though the discussions of graduate education have so far generated more heat, the stakes of the undergraduate review may well be higher. Everything from the general education curriculum to the structure of majors to the hours required for graduation is on the table. OSU has an opportunity to reinvent what we do with our undergraduate students and to rethink what it means to be an educated person, a critical thinker, and an engaged citizen.

As I said, the Steering Committee has already begun discussions of both of these projects. We have also been having a parallel conversation about the size of the tenure-track faculty. The question we have posed is this: Do we have the number of tenure-track faculty necessary for Ohio State to achieve the stated goals of the Academic Plan and to meet the new challenges that may be raised by the reviews of undergraduate and graduate education?

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For those of you who do not follow these fine distinctions, the tenure-track faculty are those faculty who combine research and teaching in ways that we used to take for granted, before we had research faculty, clinical faculty, and a whole range of auxiliary faculty.

The Steering Committee has been reviewing a wide range of data, and I must confess that it has been more difficult than we imagined to study the history of the size of the faculty at Ohio State. No two spread sheets seem to agree on the number of faculty that we actually have, although Larry Lewellen and his staff have been very helpful in providing the Steering Committee with all of the data that we have requested.

It is also something that is very hard to study comparatively as every university defines faculty differently, especially when they are generating numbers for public consumption. As you may know already, things like student-faculty ratios are among the most unreliable bits of data circulating in the public domain. We do have some sense that the growth of our tenure-track faculty has not kept pace with the growth of our student body, especially in recent years. I think there is also a growing consensus on the Steering Committee -- which includes not just faculty, but also the three student leaders, a staff representative, a dean, Provost Snyder, and Senior Vice President Shkurti -- that a larger faculty may be necessary to meet the goals of the Academic Plan and to provide undergraduates with the opportunities they quite reasonably demand: more contact with tenure-track faculty, smaller classes, freshman seminars, and a shorter time to graduation. Of course the most interesting conversations to have are not about overall numbers, but about the specific strengths, needs, and goals of particular programs and for that we will have to wait for the recommendations of the committees that I mentioned earlier.

The faculty who serve on the Senate will welcome opportunities to discuss these issues with all of you in the coming years. I will be happy to answer any questions you may have when Jack and Chris have finished their presentations. Thank you.

Dr. Jack A. Rall:

I am Jack Rall, chair of the Faculty Council. The Faculty Council is composed of 70 elected faculty representing all of the colleges at The Ohio State University, including representatives from the branch campuses. We meet monthly and our duties and responsibilities include providing a faculty perspective on issues related to academic and educational policies.

Rather than tell you about the issues that we have been dealing with in some detail this past year, I thought it would be more interesting to you to select one particular Faculty Council initiative and to have that presented in some detail. That initiative is a Faculty Career Enhancement initiative that President Holbrook referred to earlier.

The reason for picking this issue is basically three-fold: the first is it relates directly to the Academic Plan. As you well know, one of the key objectives of the Academic Plan is to develop a world-class faculty and to do this by: 1) recruiting faculty; 2) retaining faculty; and 3) developing faculty. The Faculty Career Enhancement issue relates to faculty development.

The second reason for bringing this particular issue to you is because it is a collaborative issue between the Faculty Council and the president and the provost and, as such, it is a good example of shared governance at work. The third reason for bringing this forward to you is that there are 2,800 faculty at The Ohio State University, approximately 70% of which are

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tenured. This is a tremendous investment and therefore it is crucial that the faculty evolve professionally throughout their whole careers.

What we are going to do now is have Chris Zacher, chair of the Faculty Career Enhancement Committee, tell you about the work of that committee. By way of introduction, I just want to say a few things about Chris. Chris is a professor in the Department of English and is the director of the Institute for Collaborative Research and Public Humanities. He is a long-time faculty member at The Ohio State University, being here 35 years, and he has provided excellent leadership in the development of this initiative. Chris –

Dr. Christian K. Zacher:

Thank you, Jack. Last summer, President Holbrook, Provost Snyder, and the leaders of Faculty Council convened an all-faculty committee that I have been chairing, charged with reviewing what Ohio State does to enhance the careers of its faculty and ways it could do that better.

The Academic Plan and Leadership Agenda both underscore the University's need to further the professional progress of all faculty. We have worked on this issue through the fall and winter, studying what we and other universities are doing, consulting, and polling, surveying faculty, chairs, and administrators, and debating among ourselves, and we are nearly finished drafting a report that will make recommendations. We have given our sense of the provisional recommendations to the President, Provost, and to members of Faculty Council. I am pleased to give the Board a brief summary as well, which is captured on the sheet that we just handed out to you. I will remind you, we are still at work. So please accept what I report as still tentative.

First, let me outline for you a set of principles that have guided our discussions. We realize that any major changes in an institution often come about only with changes in culture and climate. Many of our recommendations depend on such changes being strongly supported by the University's leaders and we are aware that the President and Provost believe that, too. We also believe that our recommendations must be driven by the faculty, that our recommendations be seen as carrots rather than sticks, and we believe the University ought to be as concerned about supporting the growth of its current faculty as to go out and hire stars.

We wanted to make a point as well of explicitly acknowledging the good work of several other important related committees, some of which the President has cited. Among them are those that recently focused on work/life, research, the status of women faculty, and especially barriers to interdisciplinarity, and committees whose recommendations anticipate and often converge with ours. Although we always live in a busy institution, their recommendations, we think, should not be lost and we are going to do all we can to make sure that repeating them gains more credence.

We also want our suggestions to be understood to offer support for faculty teaching, service, and outreach activity, as well as research. We think that such career support should be there throughout faculty members' lives here, for those just hired, for senior faculty, and even for those who are active in their retirement. We believe that expectations about faculty members' workloads, and especially service responsibilities, be more clearly defined across the campus and better aligned with their job descriptions. Lastly, we think that any measure meant to enhance careers has to reflect the basic University need for faculty to feel connected beyond their home departments, to their colleges and the University as a whole.

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With those guiding principles in mind, our committee has narrowed what is a very large field of possible faculty support to a list of the eight major issues you see on that sheet. Our recommendations will focus on these in some detail and illustrate them by citing existing practices at Ohio State and other institutions.

The first issue is better encouragement of department chairs to play stronger roles in the development of their faculty. For example, we can do this in lots of ways -- by publicizing the best departmental practices on campus or running workshops that mix successful with struggling department chairs.

The second issue is the establishment of a more imaginative mentoring of new and veteran faculty. Adapting even from the business world such practices as mentoring by groups as well as by individuals, offering mentoring for senior faculty, not just those recently hired, inviting emeritus faculty to do mentoring, and rewarding good mentoring.

The third issue is the creation of more varied access to leave time for research and the improvement of teaching. For example, publicizing better the many imaginative things that are available across this campus, especially leave programs for junior faculty and considering such things as shorter, but more frequent sabbaticals.

The fourth issue is more recognition of the increasing interdisciplinary nature of learning and research in all our disciplines. More awareness of the invigorating effects that collaborating with a new colleague can have on a faculty member who needs redirection or re-energizing.

As President Holbrook has fully discussed here, the fifth issue is the development of more flexible career paths for faculty, especially women and faculty with children. For instance, considering such things as phased retirement programs. Allowing faculty to change the percentage of their responsibilities – teaching, service, and research – at different times in their careers and allowing them to move between full-time and part-time appointments.

The sixth issue is more supple and realistic policies affecting work/life and family issues. Again, as President Holbrook outlined them, among others, considering the provision of more or different kinds of child care and elder care -- at least support and access to it -- better employment assistance for the spouses of new hires and of different ways to tell time on the tenure clock.

Another issue is greater awareness of the socializing, as well as academic needs of minority faculty, women faculty, and associate professors. On this point, we are still awaiting a final analysis of a poll we conducted. I think it may be the first poll conducted of all of our associate professors and we had more than a 40% response. We hope to have the analysis of that report soon, since this is holding up the final draft of our report.

The final issue is to have more attention to inventive ways of providing what faculty here, and everywhere, say is what they most want – more opportunities for intellectual exchange with their colleagues and mutual expressions of interest in one another's work. Clearly, the aim here is to foster a more positive use of what is already in place – internal peer review.

We hope to frame our recommendations so that the interdependence of a lot of them is perhaps clearer than in my quick listing of them. For instance, to show how mentoring and the desire for more collegial contact are naturally related.

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All of us together make up the University, but the faculty are the ones with the largest and longest career commitment to it, so it seems to us to make sense to continually evaluate and reinvest in their needs. We hope that our recommendations will serve that end. Thank you.

Mr. Slane:

Thank you, gentlemen, that was very informative. Let me start the questions. When do you anticipate that the reviewing of undergraduate education will be complete?

Provost Snyder:

I asked for a report by the end of this summer.

Mr. Slane:

Barbara, the process then is that it goes to you. Then does it go to the Faculty Senate at that point?

Provost Snyder:

It will go to various faculty committees and be reviewed in lots of venues. We will "take it on the road" as we have done with the Freeman Committee report. The report will go to the Faculty Council for review and discussion, and to student groups as well. I think USG will be very interested in the results of that report and we will take it there as well.

Mr. Slane:

Great. Thank you.

Mr. McFerson:

You know as Trustees we have expressed some concern about the number of hours students need to graduate, but there is also the issue of the number of courses, as opposed to just hours. I suspect your report will talk about all of those kinds of things, because some universities number courses – five credits or four credits – and we are concerned as you are, about the well-rounded education.

Professor Horn:

The committee has everything on the table, so anything is up for discussion. As I mentioned, a lot of what they are likely to be talking about is the general education curriculum which accounts for a lot of those hours, but they are also going to be talking about the structure of majors. So I think everything will get a hearing. We do not know yet what range of recommendations that committee might make, but the range of the recommendations will determine to some extent the process that we follow for evaluating them.

Mr. McFerson:

I for one understand and feel it is very important that we do have the shared governance. I guess at the end of the day the Board has the ultimate authority, but internally it is important that we understand, at least from my perspective, the shared governance. I thank you for the work you do. As a business guy I would like to ask you this question, how do you make decisions? How do you reach conclusions? Is it by majority? Is it by

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consensus? If there is a minority, do they have an opportunity to put their views in writing? Once decisions are made, does everybody get on board? Or is it college by college? Talk a bit more about decision-making.

Professor Horn:

Who is the “we” that you are asking about? Is it the Senate or more local? The Senate has a particular structure for decision-making and then departments and colleges have their own. The Arts and Sciences also have a senate.

Mr. McFerson:

How does the University Senate and the committee, you three and there are others on the committee, I am sure, but –

Professor Rall:

This is actually a very interesting question, because you have heard the expression that trying to get faculty to agree on something is like trying to herd cats and it is certainly very true. So the question is, how do you come to a consensus on things?

Ultimately, in the Senate, every faculty member votes. But faculty only make up a little more than 50% of the Senate, so having a more or less equal vote are the students – undergraduate, graduate, and professional students – and the administrators are involved in the Senate. So the ultimate decision is made up by individuals voting.

I thought coming into this job it might be sometimes difficult to deal with the administration, but it is oftentimes more difficult to deal with your colleagues in trying to get them to come together, to actually speak in one voice – 1) to speak at all; and 2) to speak in one voice is an exceedingly difficult job. So what I would have to say is when it comes to a vote on the Senate floor, each person casts their vote. What we try to do in advance in Faculty Council is to have thorough discussions of issues so that all the different aspects of a particular issue can be brought forward and that the members are well informed when it comes time to cast that vote.

Professor Horn:

As with the work of the Board of Trustees, most of the hard work goes on in committees. When things come to the Senate floor, they have usually been very thoroughly vetted and discussed by all the constituencies who might plausibly be affected by them. There are usually few surprises on the floor of the Senate. In recent memory, we had our first secret ballot last year. Most of the issues that come to the Senate floor are fairly straight forward roll call votes.

Professor Rall:

There are 16 separate Senate committees made up of faculty, students, and staff, and they are involved in doing the hard work that leads up to these decisions.

Ms. Hendricks:

Just a question to build on that a minute. When you were talking about the priorities for faculty, about reallocation of the state subsidy work and also the administrative structure of graduate education, does the decision-

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making around those issues go back to the total Senate even though they may be related just to the graduate program? Let us say you come to some decision around that, would it always go back to this larger Senate even though it does not appear to impact undergraduates?

Professor Horn:

Anything that involves a change of the rules would come to the Senate.

Ms. Hendricks:

The full Senate?

Professor Horn:

Correct.

Ms. Hendricks:

I see.

Professor Horn:

For example, anything having to do with the restructuring of the Graduate School -- the abolition of a unit or the creation of a new one -- would have to come to the Senate. Anything that changed the language that describes the Graduate School in the rules would have to come to the Senate. Allocations of subsidy -- I do not know if they would come to the Senate. There would be a discussion, but I do not know how that part of it works. But there are parts of it that inevitably would come to the Senate.

Professor Rall:

If it comes to the Senate, all of those actions come to the Board for your final approval.

Professor Horn:

Right.

Mr. McFerson:

You talked about the fact that you have 2,800 faculty, 70% of which are tenured. Help me understand how you continue to motivate those tenured faculty who have been teaching for a long time and who now are willing to coast and allow themselves not to be on the cutting edge, if you will, of what they are teaching or researching.

Professor Rall:

Let me just say that most of the faculty are not in that category. They are self-starters and they stay motivated throughout their careers. I think there is a certain small fraction of faculty that might be in that category you describe and there is probably not a lot you can do for them. I think what the Faculty Career Enhancement Committee is working hard on is to try to establish programs that will prevent people from falling into that category that you described. The goal of that committee is not so much to save people -- some of which it may not be possible to save -- but rather to make sure that people are evolving throughout their whole career, so they do not

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become stagnant. We want to make sure that there are programs there that are available to them and to make sure that they do not feel alone and isolated, but rather to feel a part of a supportive group. I think that is the way we think about that issue.

Mr. McFerson:

I noticed in the Fiscal Affairs Committee meeting today, we had about 5% of faculty that received no raises last year. Might that be another tool that is used for those faculty members?

Professor Rall:

It can be, but when the raises are so small, it is not necessarily a particularly effective tool. I think that given the nature of tenure and the University, and the importance of creativity in the University, there always will be a very small fraction of faculty who are disappointing to people. I think that is just the way it is. My own personal view is that we should not focus on that very small group, but rather focus on the overall main group of faculty. Try to make sure that their careers are being enhanced throughout their whole time at OSU.

Mr. McFerson:

That is a good point. I clearly understand the vast majority of our faculty are doing a great job. But in these tough times when dollars are tight, we want everyone to step up to the plate.

Professor Horn:

Speaking as a department chair, because all of our raises are merit-based, people who are not productive in one way or another are not being rewarded. There is a cost to it. Although as Jack said, it may be a trivial cost compared to other institutions.

Ms. Hendricks:

I like this Faculty Career Enhancement concept, because it is no different than in a corporation where you get people who have been around a long time and all of a sudden they get stale and how do we keep them active. I was particularly interested in how to get exchange with faculty. It seems to me that unlike companies -- I always use that as a comparison -- you have the English Department and then you have physics. Do they ever talk or do they meet? When you talk about interchange, is it normally where you would have interdisciplinary opportunities? Normally you would probably not have language dealing with physics or maybe you do, but they are very different, compared to maybe having medicine dealing with physics or math with physics. Do you try to just exchange for exchange's sake? Or do you do it where you are looking for interdisciplinary opportunities for research or teaching or something? It is obviously more likely to happen there. Are you just trying to get people to understand each other?

Professor Zacher:

Both of those things. Interdisciplinary activity, which is an increasing hallmark of all forms of study in any university, demands that people talk to each other more than they used to or than they are accustomed to. The flavor of interdisciplinarity, if it catches on actually in a place, is, of course, going to make people talk to each other anyway. To take the example you

April 1, 2005 meeting, Board of Trustees

mentioned, by accident our Linguistics Department and our biogeneticists are doing a project together that has to do with parasitic identical structures. The Colleges of the Arts and Sciences has come into existence for many reasons. One is to endorse and foment more interdisciplinary activity among people who are all the way across the heart of the University. But the second thing that you mentioned – the last one on my list – is probably the hardest of our assignments: how do you get people to talk to each other? Well, you try as many different ways as you can.

Ms. Hendricks:

Right. Very interesting.

Ms. Quick:

How do you currently support the faculty members who want to do that interdisciplinary work? What kind of mechanism is in place for that?

Professor Zacher:

There are a number of mechanisms. The Colleges of the Arts and Sciences has a whole machine to foster that and individual departments do this. Departments do not always align with disciplines, so there are all kinds of people at our, and any, university who may be in a particular department, but their real intellectual life is with someone in another place. It is up to good chairs and good deans to put those people in touch with each other.

Professor Frantz:

These gentlemen are all an example of this. I think we faculty, in particular, tend to lament service on committees sometimes. These are all people who spend a lot of time on committees. One of the great values of serving on University committees is that is another place where you come to meet and encounter other faculty. It is probably actually one of the largest ways in which we do interact.

Mr. Slane:

Gentlemen, thank you very much. We wish you well in your work.

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Mr. Slane:

In a moment, we will be taking a roll call vote to go into Executive Session for the purpose of dealing with legal matters. That vote will conclude all formal Board action for the day, beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a five-minute recess before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, May 6, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of consulting with legal counsel on matters of pending or eminent litigation.

April 1, 2005 meeting, Board of Trustees

Upon motion of Mr. Slane, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Meses. Hendricks and Davidson.

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Thereupon the Board adjourned to meet Friday, May 6, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

Daniel M. Slane
Vice Chairperson

David O. Frantz
Secretary

(APPENDIX XLI)



1214 Kinnear Road - Laboratory Renovation
315-2005-906

Requesting Agency(s): PUBLIC HEALTH, SCHOOL OF

Location(s): KINNEAR ROAD, 1212-18 (L)

Gross Sq. Ft. 39,287 Age:

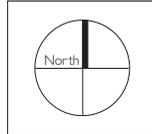
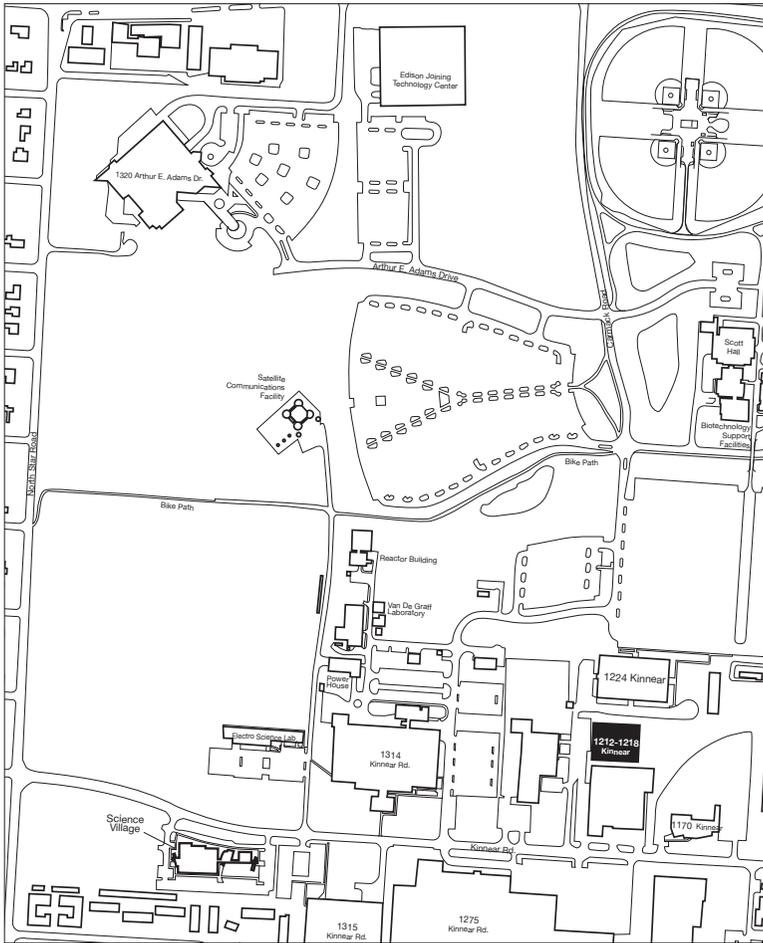
Description: The Project will renovate 915 GSF of existing office and laboratory space. Renovation includes new wet lab benches and improvements to the plumbing, electric and HVAC systems, which include modifications to the existing HVAC supply/return ductwork. The renovated laboratory space will have a new back-up power generator, fume hood-venting and specialized air filtration system.

Project Team:		Project Information:
Facility Planner:	Is Unassigned	Was 50700-R040038
Project Manager:	Jack Bargahelser (bargahelser.2@osu.edu)	
Field Coordinator:	Is Unassigned	
Project Coordinator	Curtiss Ashley (ashley.6@osu.edu)	
Project Assistant:	Patricia Berger (berger.58@osu.edu)	

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine S	\$250,259.00	\$250,259.00				
Total:	\$250,259.00	\$250,259.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Request for Estimate Received - OA		12/02/2004		12/02/2004
Request for Estimate Returned		02/08/2005		02/08/2005
Arch/Engr Approved by B/T (\$250,259.00 Project)		04/01/2005		
Arch/Engr Advertisement		04/12/2005		
Design				
Arch/Engr Contract		05/10/2005		
Schematic Design Approval		05/23/2005		
Design Dev Document Approval		06/01/2005		
Construction Document Approval		06/01/2005		
Bidding				
Bid Opening (JOC)		06/01/2005		
Construction				
Award of Contracts		06/15/2005		
Construction Start		06/15/2005		
Completion		09/15/2005		

1214 Kinnear Road - Laboratory Renovation



Office of Business and Finance March 3, 2005



River of Trees Landscape
315-2005-907

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Various Locations-Columbus

Gross Sq. Ft.0 Age:

Description: Supplemental design services to provide design development and construction documentation documents of the River of Trees from Neil Avenue to Cannon Drive. Documents are necessary to establish costs and extent of work to determine best use of the Biomedical Research Tower and Jennings Hall civic improvement money.

Project Team:

Project Information:

Facility Planner: Teresa Yu
(yu.195@osu.edu)
Project Manager: Stephen Volkmann
(volkmann.4@osu.edu)
Field Coordinator: Is Unassigned
Project Coordinator: Karen Cogley
(cogley.1@osu.edu)
Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$111,000.00	\$111,000.00				
Total:	\$111,000.00	\$111,000.00				

Schedule:

BoT Approved Amt.

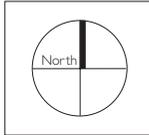
Projected

Revised

Actual

Planning
Arch/Engr Approved by B/T \$111,000.00 04/01/2005
Construction
Construction Start 07/11/2005

River of Trees Landscape



Office of Business and Finance

March 7, 2005



Graves Hall - Biomedical Informatics
315-2004-908

Requesting Agency(s): HEALTH SCIENCES ADMINISTRATION

Location(s): GRAVES HALL, GRANT O

Gross Sq. Ft. 220,370 **Age:** 1969

Description: Renovation of Graves Hall 3rd floor Biomedical Informatics area to accommodate faculty and research offices, administrative/support areas and conference rooms. The renovations involve demolition of existing rooms, new layout, upgrading finishes, and major upgrade to HVAC and electrical components. It also involves making the renovated areas conform to current life safety codes. The area is approximately 3,738 sq. ft. The project will be constructed in two phases.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Abu Saleh
(saleh.16@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curtiss Ashley
(ashley.6@osu.edu)

Project Assistant: Andrea Thimmes
(thimmes.5@osu.edu)

Project Information:

Preliminary project estimate: \$300,241

Revised project budget: \$512,303

The project scope increased due to HVAC issues that required replacement of obsolete equipment and the discovery of hazardous material needing abatement.

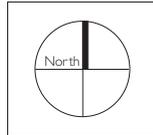
Formerly 50700-R045246

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine	\$300,241.00	\$512,303.00				
Total:	\$300,241.00	\$512,303.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$300,241.00	04/02/2004		04/02/2004
Arch/Engr Advertisement				08/17/2004
Bidding Approved B/T (\$512,303.00 Project)	\$0.00	04/01/2005		
Design				
Schematic Design Approval	\$0.00	12/06/2004		12/06/2004
Design Dev Document Approval	\$0.00	02/15/2005		
Construction Document Approval	\$0.00	02/15/2005		
Arch/Engr Contract	\$0.00	07/15/2004	02/21/2005	02/18/2005
Construction				
Construction Start	\$0.00	11/30/2004	04/15/2005	
Completion	\$0.00	10/31/2005		

Graves Hall -Biomedical Informatics



Office of Business and Finance
Office of Facilities Planning and Development

April 1, 2005



McCracken Power Plant Coal Boiler Repairs - Phase II
5062-PF07350

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): MCCRACKEN POWER PLANT, WILLIAM C

Gross Sq. Ft. 107,910 **Age:** 1918

Description: This project will repair the superheater, make modifications to the coal transport system, replace the natural gas burner, revise the baghouse ash-handling system, and reroute the coal feed system. These repairs and modifications are needed to ensure the capability to burn coal, and improve reliability for the next 15 years.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Alexander Lentsner

Field Coordinator: Alexander Lentsner

Project Coordinator: Karen Cogley
(cogley.1@osu.edu)

Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

Project Information:

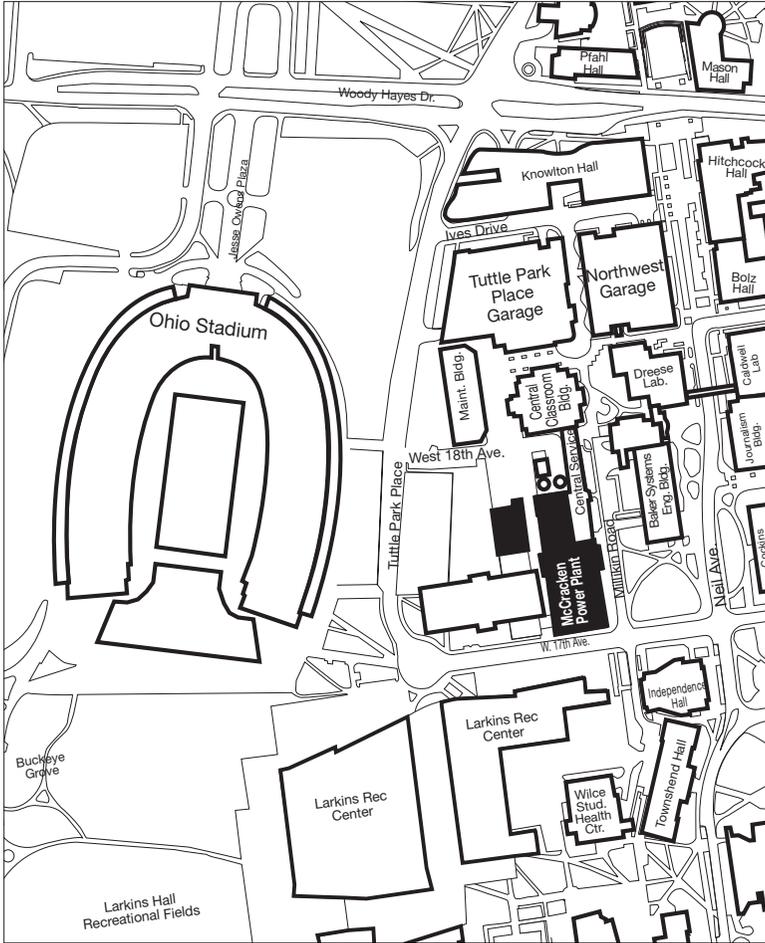
Bond-Funded Capital Request
Infrastructure 2003 - 2008

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$3,000,000.00	\$3,000,000.00				
Total:	\$3,000,000.00	\$3,000,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$3,000,000.00	10/03/2003		10/03/2003
Bidding Approved B/T (Phase I)	\$750,000.00	08/27/2004		09/13/2004
Bidding Approved B/T (Phase II)	\$943,000.00	04/01/2005		
Design				
Arch/Engr Contract		02/05/2004		02/05/2004
Schematic Design Approval		04/26/2004		04/26/2004
Design Dev Document Approval		06/18/2004	07/02/2004	07/12/2004
Construction Document Approval		07/16/2004	07/26/2004	07/26/2004
Bidding				
Bid Opening (Phase I)		08/17/2004	10/22/2004	09/27/2004
Construction				
Award of Contracts (Coal Boiler Repair Phase)		11/14/2004		10/15/2004
Construction Start (Coal Boiler Repair Phase)		09/13/2004	11/15/2004	10/22/2004
Award of Contracts (Baghouse & Traveling Gra)				11/09/2004
Construction Start (Baghouse & Traveling Gra)				11/15/2004
Construction Start (Coal Boiler Repair Ph II)		06/01/2005		
Completion		11/19/2004	10/02/2006	

McCracken Power Plant Coal Boiler Repairs - Phase II



Office of Business and Finance

March 3, 2005



North Hot Water Heating Loop
5062-PF07354

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Unidentified Utility-Col.

Gross Sq. Ft.0 Age:

Description: The aging 8.2 mile North Hot Water Heating Loop, installed in 1928, has surpassed its economic life. In addition to requiring replacement of the distribution piping, the heat exchangers and pumps in McCracken must be replaced. Rather than implement a full upgrade, which would still be an "averaging" system, unresponsive to individual building requirements, this project would convert the remaining 21 buildings to local heating hot water production, enabling the individual buildings to meet the specific academic needs of their occupants while utilizing the existing steam distribution system and reducing energy losses from the existing heating hot water distribution lines. This would also create space for the future chiller support systems inside McCracken Power Plant.

Project Team:

Facility Planner: Is Unassigned
Project Manager: Alexander Lentsner
Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
Project Coordinator: Is Unassigned
Project Assistant: Karen Cogley (cogley.1@osu.edu)

Project Information:

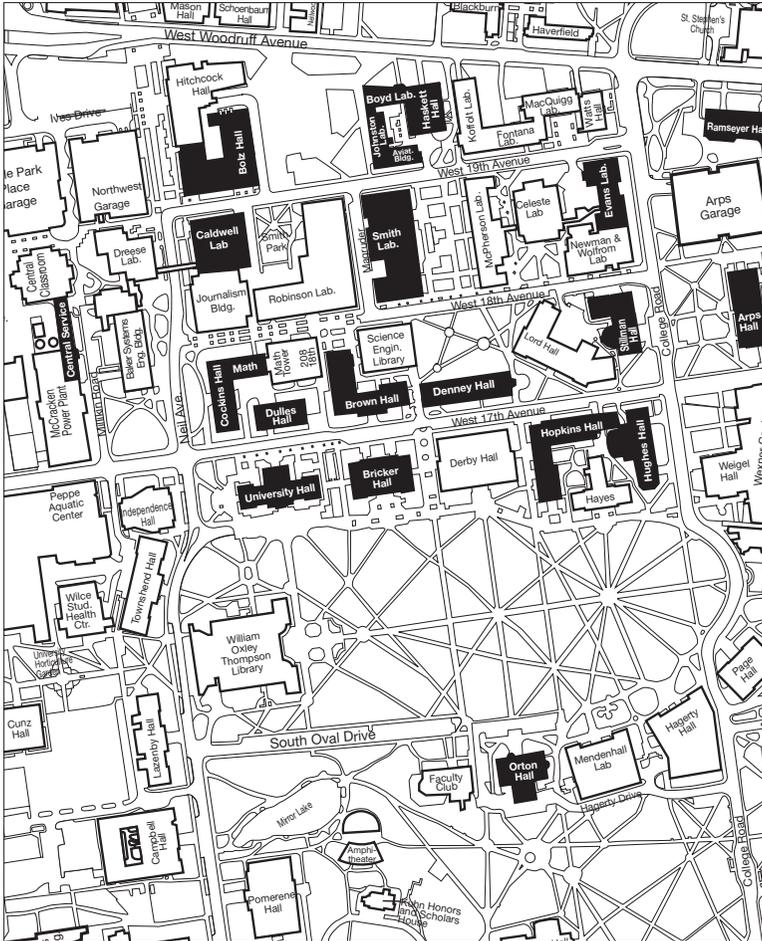
Bond-Funded Capital Request
Infrastructure 2003-2008

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,500,000.00	\$2,500,000.00				
Total:	\$2,500,000.00	\$2,500,000.00				

Schedule:

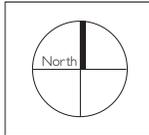
	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T (\$2.5 mil project)		09/05/2003		09/05/2003
Bidding Approved B/T (Phase I)	\$175,000.00	02/27/2004	08/27/2004	09/13/2004
Bidding Approved B/T (Phase II)	\$2,267,503.00	04/01/2005		
Bidding				
Bid Opening (Phase II)		10/26/2004	04/24/2005	
Construction				
Construction Start (Phase I)		11/08/2004	11/15/2004	10/01/2004
Completion (Phase I)		11/08/2004	01/15/2005	12/22/2004
Construction Start (Phase II)		06/14/2004	06/20/2005	
Completion (Phase II)		09/17/2005	11/11/2006	

North Hot Water Heating Loop - Phase II



Affected Buildings shown in Black.

Note:
Converse Hall at 2121 Tuttle Park Place also included
in project, but not shown on map.



Office of Business and Finance

March 3, 2005



St. John Arena and Converse Hall Parking Lot Renovation
315-2004-931

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description: Improve parking lots north of St. John Arena and on the east and west sides of Converse Hall by re-grading and installing new curbs, asphalt, storm drainage and lighting. Re-stripe and re-orient lanes to improve pedestrian movement and increase available parking spaces. Return construction laydown area at corner of Woody Hayes and Tuttle Park Place to green space.

Project Team:

Facility Planner: Is Unassigned

Project Manager: Stephen Volkmann
(volkmann.4@osu.edu)

Field Coordinator: Colin McBride
(mcbride.62@osu.edu)

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

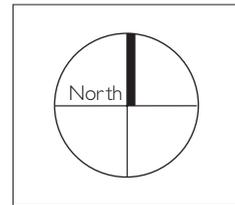
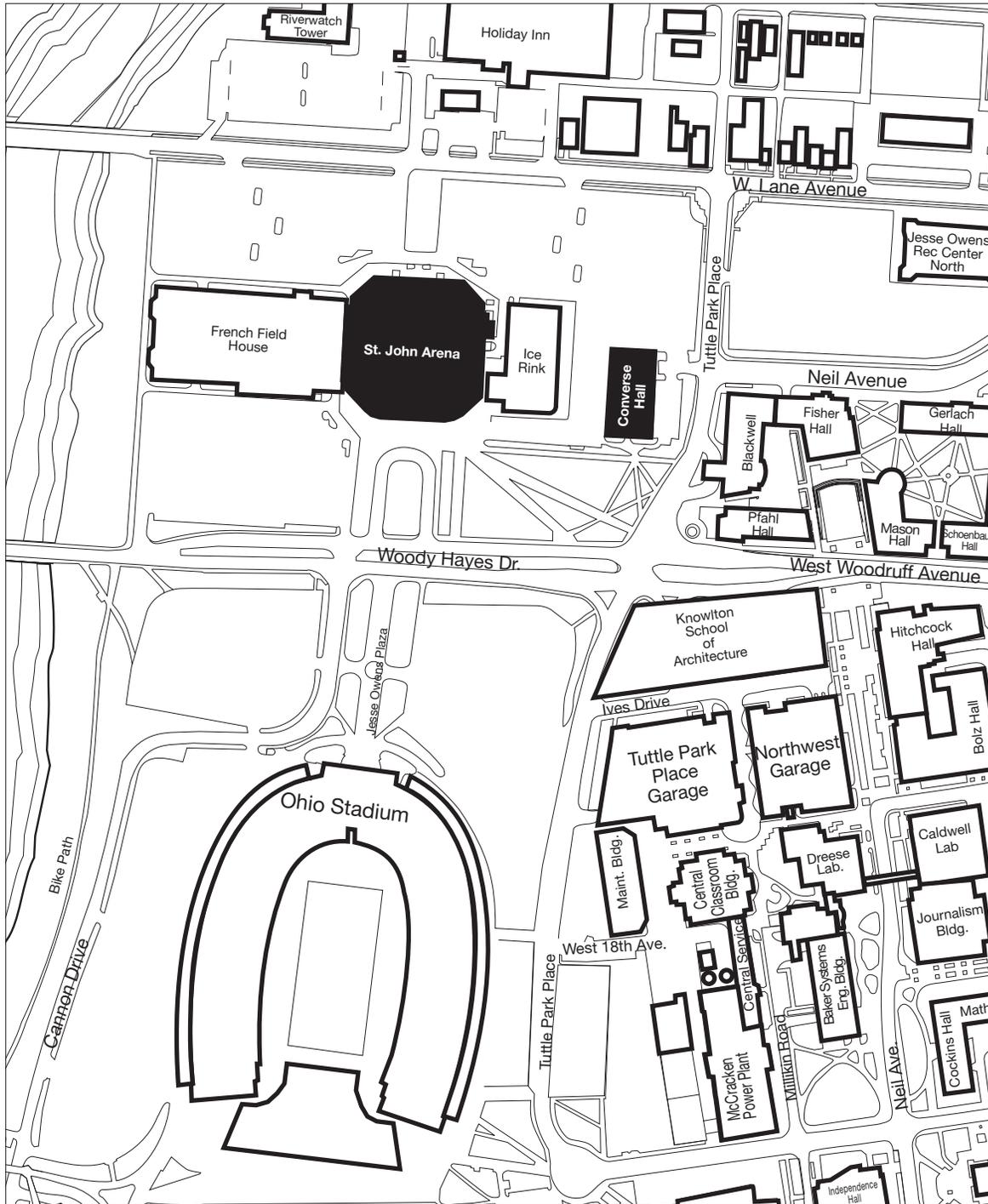
Project Information:

Preliminary project budget \$1,600,000 - \$2,000,000.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$300,000.00	\$300,000.00				
Auxiliaries-Athletics	\$300,000.00	\$300,000.00				
Auxiliaries-Trans. & Parkin	\$500,000.00	\$560,000.00				
Central Funding	\$300,000.00	\$300,000.00				
Repair & Renovation Fisca	\$200,000.00	\$200,000.00				
Total:	\$1,600,000.00	\$1,640,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T (\$1.6M - \$2.0M Project)	\$2,000,000.00	09/22/2004		09/22/2004
Bidding Approved B/T	\$1,660,000.00	04/01/2005		
Design				
Schematic Design Approval				01/14/2005
Design Dev Document Approval				01/14/2005
Arch/Engr Contract		02/28/2005		02/28/2005
Construction Document Approval			03/11/2005	02/28/2005
Bidding				
Bid Opening		04/26/2005		
Construction				
Award of Contracts		06/06/2005		
Construction Start	\$2,000,000.00	06/13/2005		
Completion	\$2,000,000.00	09/19/2005		

St. John Arena & Converse Hall Parking Lot Renovation



Office of Business and Finance
Office of Facilities Planning and Development

September 14, 2004



Stradley Hall - Electrical Upgrade
315-2004-933

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): STRADLEY HALL, BLAND L.

Gross Sq. Ft. 102,251 **Age:** 1959

Description: Upgrade the electrical service by providing new main switchboard breakers, new distribution panels, new lighting/power panels, new wiring with ground wire, new dedicated power circuits for each resident room, new dedicated lighting circuits by zone, new grounded receptacles, new dual compartment "wire mold" surface raceway in each resident room and transient voltage surge suppressors at each electrical panel.

Project Team:

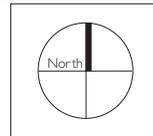
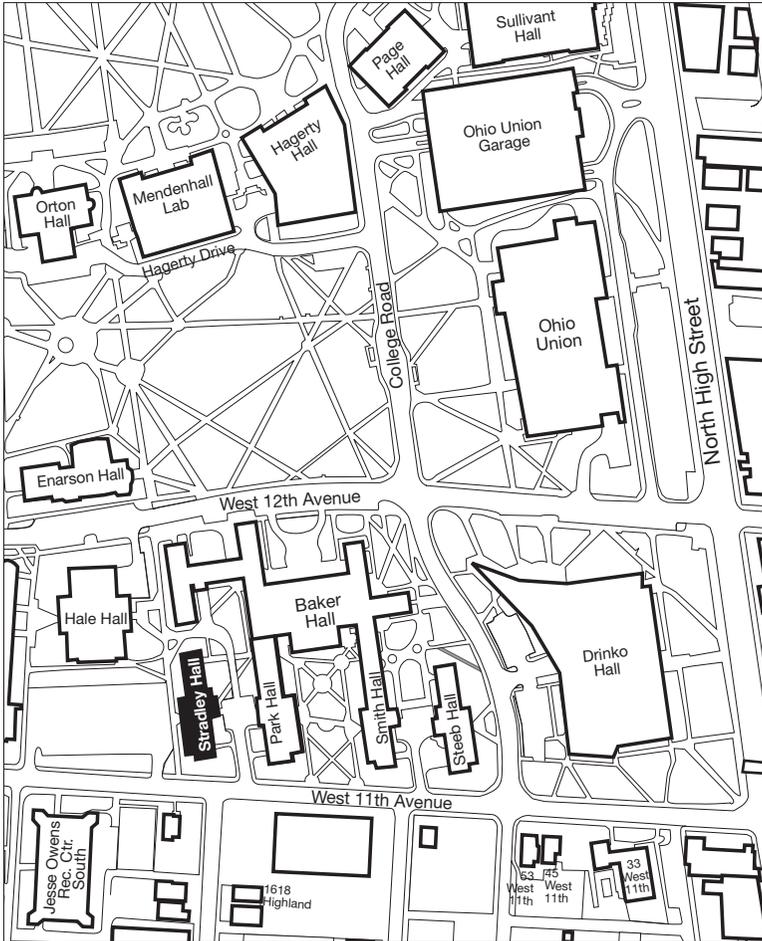
Project Information:

Facility Planner: Is Unassigned
Project Manager: Craig Henry (henry.194@osu.edu)
Field Coordinator: Is Unassigned
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,000,000.00	\$1,000,000.00				
Total:	\$1,000,000.00	\$1,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by B/T	\$1,000,000.00	11/05/2004		11/05/2004
Arch/Engr Advertisement (Columbus Dispatch)				11/22/2004
Bidding Approved B/T	\$1,000,000.00	04/01/2005		
Design				
Arch/Engr Contract		02/18/2005		03/07/2005
Design Dev Document Approval (SD/DD Combined)				03/11/2005
Construction Document Approval		03/31/2005		
Bidding				
Bid Opening		04/28/2005		
Construction				
Award of Contracts		06/13/2005		
Construction Start		06/13/2005		
Completion		08/12/2005		

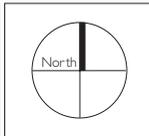
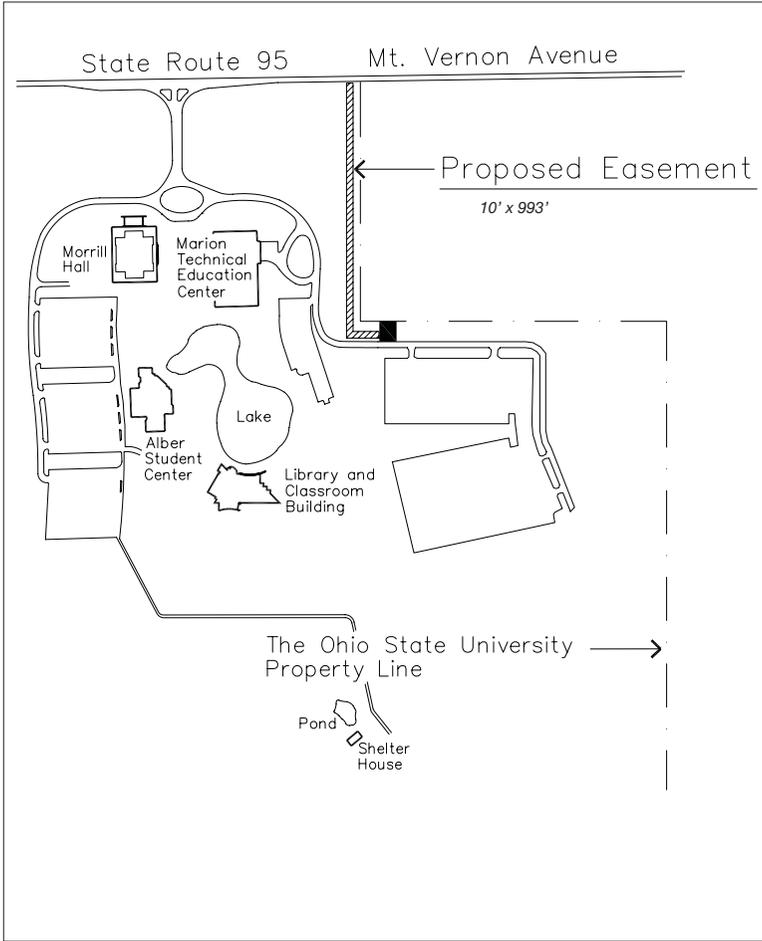
Stradley Hall - Electrical Upgrade



Office of Business and Finance
Office of Facilities Planning and Development

April 1, 2005

Marion Campus, Ohio Edison



Office of Business and Finance

March 3, 2005

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND TWELFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 6, 2005

The Board of Trustees met at its regular monthly meeting on Friday, May 6, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

May 6, 2005 meeting, Board of Trustees

The Chairperson, Ms. Longaberger, called the meeting of the Board of Trustees to order on May 6, 2005, at 1:00 p.m. She requested the Secretary to call the roll.

Present: Tami Longaberger, Chairperson, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Emily M. Quick, and Chad A. Endsley.

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Ms. Longaberger:

Good afternoon. I would like to call the meeting of the Board of Trustees to order and welcome all of you. This afternoon we will hear a report from President Holbrook, the Committee Reports, and then a report on Tuition and Fees for FY 06 from Provost Barbara Snyder and Senior Vice President for Business and Finance Bill Shkurti.

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**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 2005-122

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of this meeting and shall hold their office through the May 2006 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 2005-2006 be elected:

Daniel M. Slane, Chair
Robert M. Duncan, Vice Chair
David O. Frantz, Secretary
James L. Nichols, Treasurer

Upon motion of Mr. Borrer, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson.

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COMMITTEE APPOINTMENTS 2005-2006

Resolution No. 2005-123

BE IT RESOLVED, That the appointments to Committee and representatives to various Boards for 2006-2006 be approved as follows:

**Academic and Student Affairs
Committee:***

Douglas G. Borrer, Chair
Robert M. Duncan, Vice Chair
Walden W. O'Dell
New Trustee
New Student Trustee

Fiscal Affairs Committee:*

Jo Ann Davidson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Brian K. Hicks
Chad A. Endsley

May 6, 2005 meeting, Board of Trustees

Facilities Planning (AdHoc)

(Subcommittee of Fiscal Affairs)
Daniel M. Slane, Chair
Douglas G. Borrer, Vice Chair
Walden W. O'Dell
Brian K. Hicks

Investments Committee:*

Dimon R. McFerson, Chair
Jo Ann Davidson, Vice Chair
Walden W. O'Dell
New Trustee
Ex Officio:
John Gerlach, Jr. (Found Bd)

Audit Committee:*

Karen L. Hendricks, Chair
Dimon R. McFerson, Vice Chair
New Trustee
Chad A. Endsley
James Gilmour (Public Mem, 2/29/08)

Agricultural Affairs Committee:*

Walden W. O'Dell, Chair
Fred L. Dailey, Vice Chair, Ex
Officio
New Trustee
Chad A. Endsley
New Student Trustee

Governance Committee:

Daniel M. Slane, Chair
Robert M. Duncan, Vice Chair
Karen L. Hendricks

**Government Relations Advisory
Council:**

Daniel M. Slane, Chair
Jo Ann Davidson, Vice Chair
Douglas G. Borrer
Brian K. Hicks
Chad A. Endsley
David L. Brennan
Thomas Hoaglin
Rich Hillis
Stephen C. Landerman

**The Arthur G. James Cancer
Hospital & Richard J. Solove
Research Inst. Board:**

Daniel M. Slane, Chair
Karen L. Hendricks

University Hospitals Board:

Brian K. Hicks
Daniel M. Slane

Campus Partners Board:

Douglas G. Borrer (2006)

**Research Foundation Board of
Directors:**

Karen L. Hendricks

**University Foundation Board
Ex Officio Class of Directors:**

Douglas G. Borrer (2006)
Karen L. Hendricks (2007)
New Trustee (2008)

Wexner Center Foundation Bd:

Leslie H. Wexner (12/05)
Brian K. Hicks+

**Ohio State University Affiliates,
Inc. and Affiliated Entities
Committee:**

Daniel M. Slane (2006)
Robert M. Duncan (2007)
Karen L. Hendricks (2008)

Science and Technology

Campus Board:

New Trustee

Regional Campus Trustee

Liaison:

New Trustee

**University Managed Health Care
System, Board of Directors:**

Karen L. Hendricks

Self-Insurance Trust Board:

Dimon R. McFerson (2006)

Richard M. Ross Heart Hosp Bd:

Dimon R. McFerson
Daniel M. Slane

*Board Chair, Ex Officio member of
all standing committees

+President's appointee

Upon motion of Mr. Hicks, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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RECOGNITION OF EMILY M. QUICK

Ms. Longaberger:

Over the years, this Board has been well served by all of its student trustees. That is also true in the case of Emily Quick, who is attending her final Board meeting today.

Emily, I think I speak for all Trustees who have served with you when I say that your thoughtful and reasoned approach has been of great benefit to our deliberations and the University. Emily has continuously sought ways to improve the student experience here and your perspectives about student life have been invaluable to this Board the last couple of years. Not only your own experiences, but of your friends and all students. Her enthusiasm and tremendous Buckeye Spirit are very hard to match!

Emily is graduating next month from the Fisher College of Business. She has truly excelled in her undergraduate career here – she has been in the honors cohort in the College of Business, served as a University Ambassador, as a member of Ohio Staters, Inc., and as a member and squad leader of the “Best Damned Band in the Land,” as well as serving two years on this Board.

Emily will continue to be a wonderful ambassador for our University as she goes on in her studies this fall to attend Northwestern University School of Law.

Emily, you have been an exceptional student trustee and wonderful example of the committed students that we have here at Ohio State. We thank you for your many contributions and wish you every success in the future. We all share your parents' pride in you and we will miss you very much.

In recognition of your outstanding service to the University, Dr. Holbrook and I would like to present you with this plaque.

Ms. Quick:

I want to take a quick opportunity to say a few words about how lucky I have been over the past two years. They have gone very quickly and I know that everyone on the Board would probably say that their term on the Board has gone very quickly. Tami, I am sure that you would say that it has gone too quickly.

I have learned so much about Ohio State, I have learned about team work, and I have learned a lot about myself. I have changed my complete direction of where I was going in life and I now understand what ambition and success look like. I have had such great mentors in all of you as you succeed in what you do, and so I hope to only embody that spirit as you do. You have been mentors, counselors, and friends, and this is an experience that I hope I will never forget.

I would like to thank every person in this room, sitting at both tables; you have all been an inspiration to me and have helped me to understand this University in so many ways. Whether you gave me advise on who I was seeing or telling me I should go into government, telling me I should go into business, telling me I should go into law, telling me I should travel the world or that I should just stay here, or telling me that politics are my future or stay as far away from politics, every person in this room has impacted my future in so many intangible ways.

May 6, 2005 meeting, Board of Trustees

I would specifically like to thank all of the Board members and President Holbrook, as well as David, Maureen, Lucy, and Suzanne for everything that you have done for me and for your dedication to Ohio State University and students, staff, and faculty. It is the caring people of the University like you that make it the best place to be and a place I am going to miss so very much.

Finally, last but not least, there is my family. They have been such a huge support source for me, sharing both the good times and the bad times. I love them dearly and I must thank them for all that they do and all that they continue to do in supporting me.

Again, thank you so much for allowing me to have this opportunity to share with you. You have taken me under your wing and helped me grow. So thank you so much to all of you.

Ms. Longaberger:

Thank you, Emily. I know that you will make all of us proud at Northwestern.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

As I drove home three evenings ago, I listened to the Columbus School Board meeting on the radio. I heard Superintendent Harris and President Hightower announce the many successes of the Columbus School District involving students and teachers. It was, after all, "Teacher's Day" and they were celebrating those who made a difference. It reminded me that at this month's Board meeting we would also be celebrating people who have made a difference and those whose appointments are being confirmed by the Board today in whom we have confidence that they are going to make a difference.

I want to begin by publicly thanking Board Chairperson Tami Longaberger whose term has been one of leadership, action, accomplishment, oversight, and goodwill. I am going to say a little bit about Tami because of what she has done for the Board this year. Tami has set a tone that underscores the drive for excellence, values, and upward movement of the University. Her legacy of leadership will long be remembered, but I have time to highlight only a few of her many contributions.

Tami's bold commitment to ensuring that the University will be able to provide healthcare benefits for the family members of all of our employees will be recorded as a watershed change for Ohio State University. I think all of you know we discussed this issue for 14 years, but the change could not have been made without the action of the Trustees. Tami selected the right time, worked strategically to lay the ground work, and acted swiftly and decisively when she saw a window of opportunity. This is one of the most significant actions taken during this year and one for which we are extremely grateful.

Tami's service on the Board has also been noteworthy for her commitment to students over the nine years that she has been part of the Board. Her support for the new Ohio Union pushed forward the feasibility study for final approval last May that will result in a new Ohio Union for students to come. Tami also played a major and wholly engaged role in recruiting our

May 6, 2005 meeting, Board of Trustees

new athletic director by using her experience from one of the previous quiet athletic searches to guide the process. Her strategic thinking and good judgment were significant in reaching the positive outcome of this very important search that brought us a new athletic director who is already valued by the Buckeye nation and a new associate vice president for Development who has the experience and talent to lead us into the campaign.

Tami has also been a very visible leader in fundraising for important projects. In addition to generous gifts, from Tami and her family, she served as a leader for the fundraising of Page Hall renovation, a project that preserves an historic building as a magnificently updated building for future generations of students and also one that honors one of Ohio's and the nation's great heroes – John Glenn.

Tami also began her term immediately after spending time in Switzerland as a United States Delegate to the United Nation's Commission on Human Rights, an appointment by President Bush. Her experiences were not only personally significant, but they allowed her to have an even broader perspective on The Ohio State University and what our students will face as leaders of tomorrow.

We are honored to have Tami and many other Board members as well play major roles in national and international political and business arenas. It adds to the distinction and the reputation of Ohio State.

I have highlighted only a few major areas where Tami has made a strong and visible difference and for which we are very grateful. But perhaps even more important is the kind of leadership she has provided to this Board and to me throughout the year. I regret having the privilege of working with Tami for only three years of her nine years on the Board, but I can say I have thoroughly enjoyed and appreciated our interactions and know that she will be very much missed by everyone for her incisive comments, straightforward pertinent questions, and strong and valuable opinions and values. We take heart in knowing that Tami will never leave her University and we thank her publicly today for a wonderful year of leadership, direction, and success for the best public university in the nation. Thank you, Tami.

Emily, let me add my thanks and appreciation to you for your dedicated and enthusiastic service to the Board and University. You accepted the responsibility with unusual commitment, intelligence, and grace. You have been an outstanding advocate for your fellow undergraduates, working closely with student groups and representing their views very well. I know that we will continue to hear great things from you in the future and that you will always be a great friend of Ohio State. We were very privileged to have an opportunity to celebrate this today with you and your family, who we will also miss very much.

Today we also say farewell to Christopher Ries and thank him for his service as president of the Inter-Professional Council. Chris, will you please stand? Chris will receive his Juris Doctor degree later this month. Chris, thank you so much for your strong representation of the professional students and good luck to you as you begin studying for the bar exam. Chris has been a very strong leader for an organization that believes in action – not just words, but action – on behalf of all professional students. Maybe before you leave, you can give Emily a little advice about law school!

Amid these fond farewells, we are also pleased to welcome two new administrators who – although they are not new to the University – are joining us today for the first time in their new capacities. Jackie Jones

May 6, 2005 meeting, Board of Trustees

Royster is the new executive dean of the Colleges of the Arts and Sciences and senior vice provost. Tom Rosol, who recently has served as senior associate vice president for Research, is the new dean of the College of Veterinary Medicine. Jackie and Tom, will you please rise so that we can recognize you and celebrate your new positions? We are really privileged to have leaders of the caliber of these two individuals, so thank you.

Spring Quarter is always a time when we begin to hear of the successes of our students as they solidify their plans for the future, in many cases moving on to graduate or professional school supported by some of the nation's top scholarships, fellowships, and academic awards. These honors are still rolling in so I can only tell you what I know so far.

Noah Litton is a state finalist in both the Rhodes Scholar and the Marshall Scholarship competitions, and has been named a fellow of the Ohio Board of Regents. Andrew Bonifas, Tom Weisgarber, and Jacob Adams are finalists of the Hertz Scholar competition, and Jacob Adams has been named a National Science Foundation fellow. Other NSF fellows are David Bradway and David Moody, and Mark Elias, Claire Nichols, and Tom Weisgarber received honorable mentions from the NSF. Tom Weisgarber and David Bradway were both Goldwater Scholars last year.

Imogene Pryce and Dominick Olivito have been named Goldwater Scholars this year; Eric Samuels is a Truman Scholar; and Bethany Larue is a Udall Scholar. Sarah Hyatt is the recipient of the Pfizer undergraduate research fellowship. Art Ryel-Lindsey is a Mellon Fellowship finalist, and Stacy Lewis has been named a Mellon fellow. Jennifer Stanek has been named a Fulbright Scholar; Adam Boggs and Molly Regennitter are Fulbright finalists; and Naazneen Diwan has been named a Fulbright alternate.

We often talk about students and student excellence in the abstract and how much they contribute to the academic reputation of this University, which is why I wanted to recognize these outstanding students by name today. They are among the best in the nation and their accomplishments are great points of pride for this University. You will also be interested in knowing that a number of these students who are graduating this quarter were sought out by some very impressive graduate schools, including Duke University, Johns Hopkins University School of Medicine, Stanford University, the University of California-Berkeley, and Ohio State University, and all of this reflects very well on their undergraduate education at Ohio State.

Of course, the success of any student reflects mostly on the caliber of their faculty who help prepare them. I am delighted to share some outstanding news today about two of our faculty members – a noted glaciologist and an acclaimed inorganic chemist – who were elected this week to the National Academy of Sciences, one of the nation's most prestigious scientific honors, they are: Lonnie Thompson, Distinguished University Professor of geological sciences; and Malcolm Chisholm, professor of chemistry.

For almost three decades, Professor Thompson has led an effort to recognize that the shrinking of tropical glaciers and ice fields is an early warning of the impact of global climate change, and to rescue the remaining archives of ancient climate trapped in ice cores from those locations for future research. Professor Chisholm's research links metallic compounds to organic ones and develops new polymers and "smart" materials for a multitude of uses. His current focus centers on harnessing new polymers from renewable resources, helping to negate the world's dependence on petroleum compounds.

May 6, 2005 meeting, Board of Trustees

I am absolutely elated that the Academy has elected two of our most renowned scientists to join its ranks. Professors Thompson and Chisholm are world-class leaders in their fields and their election is a fitting acknowledgement of their individual accomplishments. It reaffirms our statement of the exceptional stature of Ohio State's world-class faculty.

Since the last Board meeting, the University has had to deal with two major fires in academic buildings, one in Newman and Wolfrom Laboratory and the other in Lazenby Hall. Both were accidental and, fortunately, no one was injured in either case. On behalf of the entire University community, I want to express my appreciation to the Columbus Fire Department for their quick response and to University personnel in Public Safety, Physical Facilities, Transportation and Parking, and Academic Affairs who assisted in the cleanup.

I want to commend the occupants of both buildings for their timely response in reporting the fires and calmly evacuating the buildings. Literally hundreds of people helped to keep those two accidents from becoming more serious than they were.

I would also like to single out two individuals who I think exemplify the professionalism of all the University and city personnel who helped respond to these incidents. As is almost always the case, our University police officers were among the first responders.

On the afternoon of April 21, Officers Bruce Anderson and James Compston responded to the fire in Lazenby Hall. The building was already starting to fill with smoke. Without regard for their own personal safety, they entered and remained in the building, knocking on doors and checking rooms to make sure everyone was out safely. In the process, they were exposed to a great deal of smoke ultimately forcing them to exit the building.

Officer Anderson was transported to the OSU Medical Center by EMS personnel and Officer Compston was transported by fellow police officers. They have both been cleared by the OSU Medical Center and have returned to duty.

We would be remiss if we did not take this opportunity to recognize them for unhesitatingly putting themselves in danger to protect others. Please join me in saying "thank you" to these fine officers who served the University so well that day. Bruce and Jim, I ask both of you to come forward so that Chairperson Longaberger and I can formally recognize you for your outstanding commitment and service to The Ohio State University.

Madame Chairperson, that concludes my remarks.

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STUDENT RECOGNITION AWARD

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University. This month's recipient is David P. Bradway, who was nominated by Dean Bud Baeslack of the College of Engineering.

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David will graduate in June with a Bachelor of Science in Electrical and Computer Engineering degree. During his time at Ohio State, David has excelled academically. He has maintained a 3.95 grade point average, has participated in the Denman Undergraduate Research Forum, and has served as an undergraduate teaching assistant for engineering graphics classes and labs. These achievements have been recognized through his admittance into Tau Beta Pi Engineering Honorary and Eta Kappa Nu Electrical Engineering Honorary. As President Holbrook mentioned, he has also been awarded the prestigious Goldwater Scholarship.

Beyond his work in the classroom, David has been a leader in the community. Not only is he the president and co-founder of Engineers for Community Service at The Ohio State University, he also participated in a Spring Break service trip to a Honduran orphanage to set up computer labs. This commitment to service was evidenced when David received the Eagle Scout rank in the Boy Scouts of America after 12 years of involvement.

Calling him "an absolutely outstanding senior," Dean Baeslack has this to say about David: "He is not only an outstanding student and scholar, with an outstanding record of undergraduate research, but has been very active in leadership roles in service organizations. David is a student leader who is especially deserving of the Student Recognition Award of The Ohio State University."

David, I am pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Mr. David P. Bradway:

First of all, I would like to thank the Board of Trustees for this wonderful opportunity to speak in front of you today. My university experience here at Ohio State can be summed up in one word -- opportunities. As Chad mentioned, I have had four years of undergraduate teaching experience in the Fundamentals of Engineering for Honors program. I have done three internships in research and development in the field of intravascular ultrasound – two at the Cleveland Clinic and one at Volcano Therapeutics in Sacramento, California.

I have been involved with a number of activities at Ohio State. I have served on the selection committee for Dean Bud Baeslack, which might have had something to do with my award here today! I took part in the first of its kind engineering study abroad trip to China last summer. I had my face and my thinning hair on the www.osu.edu last year, and I helped co-found Engineers for Community Service and led the trip to Honduras with some other wonderful students and faculty.

I also enjoy things that normal students do – like going out with friends to High Street, playing Frisbee on the Oval, and going to OSU football games. One of my favorite things was going to the Fiesta Bowl National Championship a few years ago and staying an extra year so that I could go to my third home Michigan game.

I have had so many opportunities and great experiences here, and I could not have done any of it alone. I would like to recognize a lot of the people in my life who have guided me, mentored me, and taught me a lot. First are my professors and advisors who are so busy that they could not come today, but I would like to recognize them anyway. Associate Dean Gustafson, in the College of Engineering, was my first engineering professor and even though he is the associate dean, he still likes to try and teach a

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class now and then. I had both my first engineering class and a wonderful class on teaching and learning in the College of Engineering from him.

Dr. Rick Freuler, who runs the Fundamentals of Engineering for Honors program, was my boss in my job for four years and also a great teacher and a good mentor for me. Dr. Bradley Clymer, a professor in electrical engineering, took me under his wing and mentored me in some of the fundamentals that I would need for my first internship experience at the Cleveland Clinic. I had not had some of the courses so I met with him every week, early in the morning on Friday, and he taught me fundamentals of signals and systems and medical imaging, and I am really grateful for that.

Professor Passino, faculty advisor for our group of Engineers for Community Service, led our trip with three other faculty members to Honduras over Spring Break. We first got involved in this group out of a class in engineering ethics where we talked about how engineering as a profession needed to focus a lot more on the service component and that maybe doctors and lawyers do more than engineers. That was the impetus for our founding of Engineering for Community Service.

I'd like to mention Dr. Geoffrey Vince, a professor who was my advisor at the Cleveland Clinic when I did my internships up there. He has an appointment at Case University, but was my advisor at the Cleveland Clinic. He helped me learn about intravascular ultrasound and confirmed my interest in biomedical engineering, which is what I'll be studying next year at Duke -- ultrasound and biomedical engineering.

Finally, and most importantly, I would like to thank my family. First of all my parents – Ann and Gary – who are both Buckeyes so I was raised a Buckeye. I think I knew the Alma Mater and the fight song before I knew “Happy Birthday.” I grew up with stories of Randy Ayres, Woody Hayes, and Gordon Gee, and maybe not so much John Cooper. I have grown up with a dislike for maize and blue, for wolverines, and for that state up north. I have learned many important values and leadership from my parents and I would like to thank them.

My sister Molly, a sophomore at OSU, is here today. It is great to have her here in town with me and I look forward to meeting up with her for lunch every week. She takes me out and we use her meal swipes so I get a free lunch out of it from her dorm meal plan. I want to thank her for being a great sister and friend.

My Grandma Rita is also here today with us. She put me up, and put up with me, during my two internships in Cleveland. The Cleveland Clinic is on the east side of Cleveland and my Grandma Rita lives on the west side of Cleveland so I drove back and forth each day. She is responsible for almost all of the food I ate during those nine months. Most people talk about the “freshman 15,” but for me it was the “junior/sophomore 15.” I think she cooked at least twice a day for me – if it was not breakfast and lunch, it was dinner. On this Mother's Day weekend, I am proud to have my two favorite mothers here to share this experience with. Thank you, Grandma Rita.

My girlfriend Laura O'Rear is also here today. We met in our first engineering class together, but didn't start dating for about another year and a half, and we have been dating now for three years. We have had a lot of great adventures, both through OSU and outside of it. We have gone skydiving, traveling, and have had a lot of great adventures. Laura is responsible for the majority of my social life. I think without her, I would find it harder to get out of the lab and away from the computers. She is also in

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my major, so she is a source of homework help and a great lab partner. I would like to thank her for her support and love, too.

Again, I would like to thank the Board of Trustees for inviting me here today and for bestowing this great honor upon me. Thank you.

Ms. Longaberger:

Mr. and Mrs. Bradway, you raised him well and with the right traditions.

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COMMITTEE REPORTS

Ms. Longaberger:

At this time, I would like to call on the Committee chairs for their reports. We will start with Mr. McFerson with the Investments Committee report.

Mr. McFerson:

Thank you, Tami, and we will miss you as our chairperson and Board member.

Ms. Longaberger:

Thank you.

Mr. McFerson:

The Investments Committee met this morning and we did some of the usual things, but I would like to expand upon a couple of them. We had the University Development Report from Dr. Schroeder. He passed out a chart that showed that we are ranked #8 in total private support among public universities on an annual basis. That is quite good and interesting to note. Even more remarkable is that we are ranked #19 when you consider public and private institutions, and there are some large and famous universities that are behind us, so that is terrific work.

Through nine months, we have \$106 million that has been donated to the University, 3% less than last year. You might say it is less, but there are a lot of large gifts and these numbers can fluctuate based upon the amount of large gifts. Dr. Schroeder is hoping for a strong finish the last quarter.

Then we had a lengthy report from Treasurer Jim Nichols, who has done some outstanding work in diversifying our portfolio, and we would like to commend Jim and his staff. They have significantly expanded the number of investment managers and you will have a chance to vote on that resolution later in the meeting.

In the course of looking at these additional investment managers, his staff has looked at these firms based upon: their investment philosophy; how well they communicate to their clients; how well they administer their data; if they can interact with our computers easily; the flexibility they have in adapting to market changes; their performance of their investment portfolios over the years; and what kind of fees they charge. There are fifty-three RFP's just in the small cap area and you will have an opportunity to vote later on the expanded small cap money managers – two minority-owned, two female-owned, and then four others. So that is quite impressive.

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I would like to ask the Trustees to turn to Tab 11 in your Board books where you can begin to see the impact of the work that is taking place. It is not finished and it will perhaps be as long as a year before we have this totally re-worked to a point where the Committee and the Treasurer's operation are comfortable.

As you will note on the far right-hand side, the amounts we have allocated to large cap equities is 20%, mid-cap equities is 15%, and domestic small cap is 15%. You can see the new recommendations that are being made to those money management firms and the money being taken out of the State Street Russell 2000 Index.

As you turn the page, you will see that there has been additional work done on the whole venture capital private equity area which is 7% of our portfolio. That is the amount we want to have on an ongoing basis in that category and all the additional new funds that we would place money in.

You can see in all these categories, there is a State Street Index Fund of one type or another: international equity, hedge funds, real estate, domestic fixed income, high yield fixed income, and international fixed income. That is just a placeholder, so that we can get the money into these categories that we want. As additional management firms are recommended for hiring to manage our resources, then those dollars will be taken out of those various index funds. So we will perhaps have 15 or 20 additional fund managers in addition to the ones we already have. I am very pleased, and I know the rest of the Committee is as well, with how well we have diversified our portfolio and how we are preparing ourselves for an even larger endowment going forward.

After that lengthy presentation, the Committee felt comfortable making a recommendation and motion to the full Board as contained in the consent agenda. It is not only approving the Report on University Development, but also the Appointment and Reappointment of Investment Managers under Tab 11.

We also had a quarterly report on the endowment fund. So it was a good meeting and we are making good progress in diversifying this portfolio.

Ms. Longaberger:

Thank you very much. Next, we will have Doug Borrer present the Academic and Student Affairs Committee Report.

Mr. Borrer:

Thank you, Tami. In the Academic and Student Affairs Committee meeting today, we heard first from Dr. Carole Anderson. She reported on the Hayes Graduate Research Awards and we had three award winners present this morning who were quite impressive. They had a wide diversity of studies: cancer research, business studies, and comparative literature. It is very important to our graduate students to experience these competitions and it always amazes me with the high quality and the caliber of all of the winners. It is truly a great experience.

We then heard from Vice President Hall and Steve Kremer on an Update on the Student Residential Experience. Currently, 90% of our first year students are living on campus. That is a change from approximately 75% just 10 years ago. The conversions of Archer House and Lincoln Tower appear to be short-term solutions to the ever-increasing number of students who want to live on campus. As we see the number of first-time students

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who are living in residence halls, we are also seeing a lot greater percentage of students in their second and third years living in residence halls, which are creating an ever-greater population of students who want to live on campus. So it is clear that while we do have these conversions going on, in the long-term we are going to need to supplement our living experience and add to our residences.

While they are in good repair, we do have a very aged population of dormitories. On average, these buildings are over 30 years old and, while they work, they certainly have a lot of functional obsolescence that does not fit today's students. So we asked Vice President Hall to come back to us and show us how the long-term planning will fit into the University plan to increase this number.

Finally, we heard from Provost Snyder on three resolutions that will appear on the consent agenda: 1) the Establishment of Regular Clinical-Track Faculty in the College of Engineering; 2) Amendments to the *Rules of the University Faculty and Bylaws of the University Senate*; and 3) routine Personnel Actions.

That concludes my report.

Ms. Longaberger:

Thank you very much, Trustee Borrer. Trustee Jo Ann Davidson will now present the Fiscal Affairs Committee Report.

Mrs. Davidson:

We had three reports to the Fiscal Affairs Committee this morning. The first report was from Larry Lewellen on Health Care Cost Management. He described what they have been doing internally to try to manage the cost of our health care and still provide quality health care options for our staff and faculty, but to keep that within reasonable increases. It is projected to rise about 7.5%, which is much lower than what is being experienced in many other areas for the increase of health care costs, which is between 12% and 15%. We also have a steering committee that will be reporting back to the Fiscal Affairs Committee either in June or July about other options that might be offered for faculty and staff in the future as they examine new innovative ways in which to provide health care.

We had a very exciting briefing on the status of Campus Partners and followed up with the press release that went out a little earlier this week about the progress at Gateway. We expect the first openings to be on August 1 for office space and, hopefully, some of the restaurants. Then there will be apartments opening, with some reserved for law students, and other apartments that will be available for graduate students, faculty, and staff. And obviously there has been a lot of excitement over Eddie George's Grill 27 agreement, which has created a lot more calls and contacts. Campus Partners reported that their space was over 50% leased and that they are watching their mixture of food establishments, entertainment establishments, and then other retail outlets. They will keep us posted as those activities come along later this year.

Finally, Bill Shkurti and Pete Geier gave us a briefing on the Third Quarter Financial Report. While there are a few things that are of concern that we are watching, there was no recommendation for any changes in where we stand right now. Pete Geier gave a very positive report on how the Medical Center is doing financially and that they have had a very good quarter.

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We have three items to bring before you as resolutions. One is the approval of fairly routine authority to move ahead on feasibility studies, design, and construction contracts. The second is for a long-term lease of space that is next to the new Weinland Park School and will be used for the Early Childhood Development Center, which is being developed in coordination with the Columbus Public Schools. The land is being leased from the Columbus Public Schools for 50 years with two options to renew that lease for \$1 a year for most of those years. There will be some initial cost for the first year, but from there it is a very good agreement. I think it shows very good coordination and collaboration with the Columbus Public Schools.

The last resolution for your approval is the Recreation Fee -- Phase II. You may remember that we kicked off with Phase I which was a \$12 rec fee, and are now moving to Phase II which would move the fee to \$42. It is in line with the Rec Center getting ready to open fairly soon and those dollars will be needed to actually have the implementation and the management of the Rec Center. The third phase of that will then kick in at this time next year.

So those are the three items we have on the consent agenda which were recommended by the Committee.

Ms. Longaberger:

Thank you very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have fifteen resolutions on the Consent Agenda today and I would like to ask that #11 – Appointment and Reappointment of Investment Managers – be removed and considered in a separate vote. We are seeking your approval for:

REGIONAL CAMPUS BOARDS APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2005-124

Synopsis: Approval of appointments/reappointments to The Ohio State University Regional Campus Boards is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointments/reappointments to the following Regional Campus Boards for the terms as specified:

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Lima Board Reappointments

Ted Griffith, 2nd term, July 1, 2005 – June 30, 2008
Nancy J. Knight, 2nd term, July 1, 2005 – June 30, 2008
James W. Unverferth, 2nd term, July 1, 2005 – June 30, 2008

Mansfield Board Appointments

John R. Shuler, 1st term, July 1, 2005 – June 30, 2008
Allison Kahrl (student), July 1, 2005 – June 30, 2006

Mansfield Board Reappointments

David L. Carto, 3rd term, July 1, 2005 – June 30, 2008
John S. Roby, 2nd term, July 1, 2005 – June 30, 2008

Marion Board Appointments

Patricia R. Young, 1st term, July 1, 2005 – June 30, 2008
Doris E. Smith (student), July 1, 2005 – June 30, 2006
Larry D. Cline, Trustee Emeritus

Marion Board Reappointments

Gary Sims, 2nd term, July 1, 2005 – June 30, 2008
Steven Winkler, 2nd term, July 1, 2005 – June 30, 2008

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards.

**RESCISSION OF THE COLLEGE OF MEDICINE
PRACTICE PLAN AND ITS BYLAWS**

Resolution No. 2005-125

Synopsis: Approval to rescind the College of Medicine Practice Plan and its bylaws is proposed.

WHEREAS on November 1, 2002, this Board adopted a Medical Practice Plan (Plan) to establish a single College Central Practice Group for the faculty of the College of Medicine and Public Health; and

WHEREAS this Plan authorized the Senior Vice President for Health Sciences to approve the application of a non-profit corporation to be the College Central Practice Group; and

WHEREAS in December 2002, the Senior Vice President for Health Sciences approved Ohio State University Physicians (OSUP) as the College Central Practice Group; and

WHEREAS the College of Medicine Practice Plan previously established in 1979 and amended by this Board on March 3, 1995, established departmental practice groups; and

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WHEREAS this Board recognized that a transition period would enable the previous departmental practice groups to join the College Central Practice Group (OSUP) without disruption to the teaching, research and patient care activities of the faculty; and

WHEREAS this transition period has been successfully completed:

NOW THEREFORE

BE IT RESOLVED, That the College of Medicine Practice Plan and its bylaws previously amended by this Board on March 3, 1995, are hereby rescinded, effective June 30, 2005.

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS
OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2005-126

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* were approved by the University Hospitals Board on March 17, 2005:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* be adopted.

(See Appendix XLIII for background material, page 1019.)

**ESTABLISHMENT OF REGULAR CLINICAL-TRACK FACULTY IN THE
COLLEGE OF ENGINEERING**

Resolution No. 2005-127

Synopsis: Approval to establish regular clinical-track faculty in the College of Engineering is proposed.

WHEREAS the College of Engineering has outlined a detailed rationale for establishing regular clinical-track faculty that includes: the nature of practice in the discipline; an opportunity to improve the student experience; and enhanced connections between the College and industry/practice; and

WHEREAS the proposal has the support of the faculty and of the dean of the College of Engineering; and

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WHEREAS the proposal adheres to University rule 3335-7-04 and the Council on Academic Affairs' Guidelines for the Establishment or Amendment of Clinical Faculty Tracks; and

WHEREAS the proposal was discussed with, and endorsed by, the University Senate's Faculty Council, approved by a subcommittee of the Faculty Council, the Council on Academic Affairs, and the University Senate at its April 14, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of regular clinical-track faculty in the College of Engineering is hereby approved, effective immediately.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY
AND BYLAWS OF THE UNIVERSITY SENATE**

Resolution No. 2005-128

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* and *Bylaws of the University Senate* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* and *Bylaws of the University Senate* were approved by the University Senate on April 14, 2005:

Amended Rules

3335-5-37 Membership.

There shall be a university senate, a unicameral body constituted as follows:

- (A) Voting members: the voting members of the senate (throughout this document the word "senate" shall be taken to mean the university senate) shall consist of:

~~Twenty-five~~ Twenty-six administration members

Seventy faculty members

Forty-one student members, consisting of twenty-six undergraduate, ten graduate, and five professional student members.

Any change in the number of members representing one of three primary categories shall necessitate an adjustment in the total membership in order to maintain to the nearest percentage the ratio of these numbers.

- (B) Unchanged.

3335-5-48 Standing and special committees of the senate.

- (A) The senate may establish such standing and special committees as it deems necessary or desirable.

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- (1) The standing committees of the senate are those committees defined in rules 3335-5-48.1 through ~~3335-5-48.16~~ 3335-5-48.18 of the Administrative Code.
- (2) Unchanged.

Balance Unchanged.

3335-5-48.18 Graduate associate compensation and benefits committee.

(A) Membership.

The graduate associate compensation and benefits committee shall consist of seventeen members.

- (1) Nine funded graduate students, at least four of whom must be members of the council on research and graduate studies. Two shall have a term of service of two years, staggered so that one term expires at the end of each year. The remaining seven shall have a term of service of one year.
 - (a) There shall be at least two graduate teaching associates.
 - (b) There shall be at least two graduate research associates.
 - (c) There shall be at least two graduate administrative associates.
 - (d) There shall be at least one fellowship recipient.
- (2) Four faculty.
 - (a) Two faculty members from, and selected by, the council on research and graduate studies.
 - (b) Two faculty members selected by the faculty council.
- (3) Three administrators.
 - (a) The dean of the graduate school, or designee.
 - (b) The associate vice president for human resources, or designee.
 - (c) The senior vice president for research, or designee.
- (4) One department, school, center or college-level staff member with extensive fiscal and budgetary experience and expertise, selected by the executive deans in consultation with the senior fiscal officers.
- (5) Additional non-voting members and consultants from the university, serving at the discretion of the voting members of the committee.

(B) Duties and responsibilities.

- (1) Study the adequacy and other attributes of the university's policies and provisions including stipends, outside professional services, and supplemental compensation.

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- (2) Conduct research and provide advice on economic support of graduate associates, professional development, quality and design of benefit programs, and appointment terms.
- (3) Make recommendations to the university senate, the council on research and graduate studies, and the office of academic affairs as appropriate.

(C) Organization.

- (1) The committee shall annually elect a chair from its regular student membership.
- (2) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

Amended Senate Bylaw

3335-17-01 Administration members.

The ~~twenty-five~~ twenty-six members from the administration shall consist of the university president, the executive vice president and provost, the senior vice president for business and finance, the senior vice president for research, the ~~nineteen~~ eighteen deans of the colleges, the executive dean of the arts and sciences, the executive dean of the regional campuses, the dean of the graduate school, and the director of libraries.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty and Bylaws of the University Senate* be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 2005-129

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Alan J. Heeger	Doctor of Science
Alan G. MacDiarmid	Doctor of Science

and

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of honorary degrees as listed below:

William H. Hall	Doctor of Public Service
Roy Romer	Doctor of Public Service

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NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2005-130

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 1, 2005 meeting of the Board, including the following Appointments/Reappointment, Appointments/Reappointment of Chairpersons and Director, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved.

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on February 11, 2005, March 22, 2005, and April 8, 2005, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: MELISSA A. BELLINI
Title: Associate Vice President for Facility Operations and Development
Office: Business and Finance
Effective: July 1, 2005
Present Position: Northeast Regional Operations and Facilities Manager, CH2M Hill Corporation, Cleveland, OH

Name: RONGXING LI
Title: Professor (The Lowber B. Strange Designated Professorship in Civil Engineering)
College: Engineering
Term: April 1, 2005, through June 30, 2009

Name: GAIL B. MARSH
Titles: Senior Associate Vice President and Chief Strategy Officer
Office/Center: Health Sciences/Medical Center
Effective: May 1, 2005
Present Position: Associate Vice President for Health Sciences and Chief Strategy Officer, Medical Center

Name: THOMAS J. ROSOL
Title: Dean and Professor (Ruth Stanton Chair in Veterinary Medicine)
College/Department: Veterinary Medicine/Veterinary Biosciences
Term: July 1, 2005, through September 30, 2010
Present Position: Senior Associate Vice President, Office of Research and Professor, Department of Veterinary Biosciences

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Name: DAVID E. SCHULLER
Titles: Senior Executive Director (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) and Medical Director (OSU Medical Center Development Campaign)
Hospital/Center: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute/Medical Center
Effective: April 1, 2005
Concurrent Positions: Associate Vice President for Health Sciences (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) and Deputy Director, OSU Comprehensive Cancer Center

Name: STEWART D. SHAPIRO
Title: Professor (The Steve R. and Sarah E. O'Donnell Professorship in Philosophy)
Department: Philosophy
Effective: Retroactive to October 1, 2002

Name: DENNIS J. SMITH
Title: Executive Director
Hospital: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Effective: April 1, 2005
Present Position: Associate Executive Director, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Name: M. SHEILA SMITH
Title: Associate Vice President
Office: University Development
Effective: May 1, 2005
Present Position: Senior Vice President of Arizona State University Foundation, Deputy Vice President for Development, and Special Advisor to Arizona State University President

Name: INGRID M. WERNER
Title: Associate Professor (The Martin and Andrew Murrer Professorship in Finance)
Department/College: Finance/The Max M. Fisher College of Business
Term: April 1, 2005, through February 28, 2010

Reappointment

Name: CLARA D. BLOOMFIELD
Title: Professor (The William Greenville Pace III Endowed Chair in Cancer Research)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Appointments of Chairpersons and Director

PETER S. CURTIS, Evolution, Ecology, and Organismal Biology, effective June 1, 2005, through June 30, 2009

ANAND DESAI,* School of Public Policy and Management, effective July 1, 2005, through June 30, 2006

*Interim

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MICHAEL E. MANGINO,* Food Science and Technology, effective April 1, 2005, through March 31, 2006

D. BRADLEY WELLING, Otolaryngology, effective April 1, 2005, through June 30, 2009

*Interim

Reappointment of Chairperson

ROBERT J. BIRKENHOLZ, Human and Community Resource Development, effective July 1, 2005, through June 30, 2009

Leaves of Absence Without Salary

MICHAEL RATHJEN, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to complete a book project at Leeds and Manchester Universities in England.

DONALD A. SYLVAN, Associate Professor, Department of Political Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to accept a position at the Jewish Education Service of North America, New York, NY.

Professional Improvement Leaves

HOJJAT ADELI, Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Winter Quarter 2006.

THOMAS E. BLUE, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

MICHAEL BRAUNSTEIN, Professor, Moritz College of Law, effective Autumn Semester 2005 and Spring Semester 2006.

DAVID H. BROMWICH, Professor, Department of Geography, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

ING-MING CHIU, Professor, Department of Internal Medicine, Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

SARAH R. COLE, Professor, Moritz College of Law, effective Autumn Semester 2005 and Spring Semester 2006.

HAMISH L. FRASER, Professor, Department of Materials Science and Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

SEPPO A. KORPELA, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005 and Winter Quarter 2006.

WILLIAM S. MARRAS, Professor, Department of Industrial, Welding, and Systems Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

H. LEE MATHEWS, Professor, Department of Marketing and Logistics, effective Autumn Quarter 2005.

STEPHEN C. MILNE, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

May 6, 2005 meeting, Board of Trustees

UMIT A. OZGUNER, Professor, Department of Electrical and Computer Engineering, effective Spring Quarter 2006.

UMIT S. OZKAN, Professor, Department of Chemical and Biomolecular Engineering, effective Spring Quarter and Autumn Quarter 2006.

KEVIN M. PASSINO, Professor, Department of Electrical and Computer Engineering, effective Spring Quarter and Autumn Quarter 2006.

THOMAS J. SANTNER, Professor, Department of Statistics, effective Spring Quarter and Autumn Quarter 2006, and Winter Quarter 2007.

MO-HOW H. SHEN, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

PETER P. SWIRE, Professor, Moritz College of Law, effective Autumn Semester 2005.

SALEH A. TANVEER, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

SHANG-TIAN YANG, Professor, Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2005.

DEBORAH G. BURKS, Associate Professor, Department of English (Lima Campus), effective Autumn Quarter 2005, Winter Quarter, and Spring Quarter 2006.

JOSEPH H. HARITONIDIS, Associate Professor, Department of Aerospace Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

GERALD M. KOSICKI, Associate Professor, School of Communication, effective Autumn Quarter 2005.

ELIZABETH A. MARSCHALL, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Winter Quarter and Spring Quarter 2006.

GARY P. MAUL, Associate Professor, Department of Industrial, Welding, and Systems Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

FREDERICK C. MICHEL, Associate Professor, Department of Food, Agricultural and Biological Engineering (OARDC), effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

CHRISTOPHER L. MILLER, Associate Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

JANE MURPHY, Associate Professor, Knowlton School of Architecture, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

LEE C. POTTER, Associate Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2005 and Winter Quarter 2006.

PAOLO A.G. SIVILOTTI, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

May 6, 2005 meeting, Board of Trustees

VINCENE VERDUN, Associate Professor, Moritz College of Law, effective Spring Semester 2006.

MARK E. WALTER, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

LINDA K. WEAVERS, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

REPHAEL S. WENGER, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

JOSEPH B. WILLIAMS, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

CHARLES E. WILSON, Associate Professor, Moritz College of Law, effective Autumn Semester 2005 and Spring Semester 2006.

CLARISSA R. HAYWARD, Assistant Professor, Department of Political Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

Emeritus Titles

DONNA B. EVANS, College of Education, with the title Professor Emeritus, effective July 1, 2005.

JAY A. FROGEL, Department of Astronomy, with the title Professor Emeritus, effective July 1, 2005.

RICHARD C. FUNT, Department of Horticulture and Crop Science, with the title Professor Emeritus, effective May 1, 2005.

SANDRA A. MAMRAK, Department of Computer Science and Engineering, with the title Professor Emeritus, effective July 1, 2005.

JOHN P. WANOUS, Department of Management and Human Resources, with the title Professor Emeritus, effective July 1, 2005.

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Laura E. Adams, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 3/22/2005 - 10/31/2006

Bruce V. Alden, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 10/31/2006

Michael J. Alexander, M.D., Family Medicine, Associate Attending, 2/11/2005 - 10/31/2006

Emily W. Arnold, L.M.T., Family Medicine, Allied Health, 3/22/2005 - 10/31/2006

Ragavendra R. Baliga, M.B.B.S., Internal Medicine, Cardiovascular Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Sanford H. Barsky, M.D., Pathology, Associate Attending, 2/11/2005 - 10/31/2006

Brian J. Beesley, D.O., Family Medicine, Associate Attending, 2/11/2005 - 10/31/2006

Ryo E. Benson, M.D., Radiology, Associate Attending, 4/8/2005 - 10/31/2006

Amber M. Billick, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 - 10/31/2006

May 6, 2005 meeting, Board of Trustees

Osama Bishara, M.D., Internal Medicine, General Medicine, Associate Attending,
3/22/2005 -10/31/2006

Jamie F. Boras, A.A., Anesthesiology, Allied Health, 2/11/2005 - 10/31/2006

Olga Boudoulas, M.D., Internal Medicine, Dermatology, Clinical Attending,
3/22/2005 - 10/31/2006

Chad M. Braun, M.D., Family Medicine, Associate Attending, 2/11/2005 -
10/31/2006

Darrin L. Bright, M.D., Family Medicine, Associate Attending, 2/11/2005 -
10/31/2006

Patricia Bright, L.M.T., Family Medicine, Allied Health, 4/8/2005 - 10/31/2006

George W. Bubalo, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 -
10/31/2006

Theresa L. Craig, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 -
10/31/2006

Camilla Curren, M.D., Internal Medicine, General Medicine, Associate Attending,
4/8/2005 - 10/31/2006

Mark E. Galantowicz, M.D., Surgery, Thoracic/Cardiovascular, Associate
Attending, 3/22/2005 - 3/31/2007

Mimi A. Ghosh, M.D., Family Medicine, Associate Attending, 4/8/2005 -
3/31/2007

Ginger T. Guinther, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Dorothy Hackathorne, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Veronica D. Haverick, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Steven M. Hegedus, M.D., Internal Medicine, General Medicine, Associate
Attending, 7/1/2005 - 3/31/2007

Cheryl A. Huang, C.N.S., Otolaryngology, Allied Health, 2/11/2005 - 3/31/2007

Pauline F. James, C.N.S., Internal Medicine, Hematology/Oncology, Allied
Health, 2/11/2005 -3/31/2007

Alice M. Jones, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 3/31/2007

Dong-Kyoo R. Kang, M.D., Otolaryngology, Clinical Attending, 2/11/2005 -
3/31/2007

Dori L. Klemanski, C.N.P., Surgery, Surgical Oncology, Allied Health, 4/8/2005 -
3/31/2007

Mandy L. Krouse, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 2/11/2005 -3/31/2007

Christopher S. Litts, M.D., Orthopedic Surgery, Orthopaedics, Associate
Attending, 3/22/2005 - 3/31/2007

John P. Lymanstall, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 -
3/31/2007

Charles J. Manfreda, D.O., Family Medicine, Associate Attending, 2/11/2005 -
10/31/2005

Christine S. Marx, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 -
10/31/2005

Leon McDougale, M.D., Family Medicine, Associate Attending, 3/22/2005 -
10/31/2005

Sharon K. McDowell, M.D., Phys Med & Rehab, Associate Attending, 2/11/2005 -
10/31/2005

Anne A. McVey, Ph.D., Psychiatry, Associate Attending, 4/8/2005 - 10/31/2005

Scott H. Merryman, M.D., Family Medicine, Associate Attending, 4/8/2005 -
10/31/2005

Patty A. Moomaw, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 -
10/31/2005

Ewa Mrozek, M.D., Internal Medicine, Hematology/Oncology, Attending,
2/11/2005 - 10/31/2005

Bonnie M. Niebauer, L.M.T., Family Medicine, Allied Health, 3/22/2005 -
10/31/2005

Berit Nilsson, L.M.T., Family Medicine, Allied Health, 4/8/2005 - 10/31/2005

May 6, 2005 meeting, Board of Trustees

Stephen J. Oehlers, M.D., Internal Medicine, General Medicine, Community Associate, 2/11/2005 - 10/31/2005
Shawn S. Osterholt, M.D., OB/GYN, Community Assoc, 2/11/2005 - 10/31/2005
Francis J. Pace, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 - 10/31/2005
Frank L. Perin, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 10/31/2005
Benita M. Petri, M.D., Family Medicine, Associate Attending, 2/11/2005 - 10/31/2005
Richard M. Saucier, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 3/31/2006
Leesa K. Scott, L.M.T., Family Medicine, Allied Health, 3/22/2005 - 3/31/2006
Ajmal Shamim, M.B.B.S., Internal Medicine, General Medicine, Community Associate, 4/8/2005 - 3/31/2006
Teresa M. Swank, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 2/11/2005 - 3/31/2006
Wayne D. Traetow, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2006
Joseph L. Walsh, C.R.N.A., Anesthesiology, Allied Health, 2/11/2005 - 3/31/2006
Dehui D. Wang, R.AC, Family Medicine, Allied Health, 4/8/2005 - 3/31/2006
Randell K. Wexler, M.D., Family Medicine, Associate Attending, 2/11/2005 - 3/31/2006
Patricia S. White, C.R.N.A., Anesthesiology, Allied Health, 3/22/2005 - 3/31/2006
Karen L. Wood, M.D., Internal Medicine, Pulmonary, Associate Attending, 3/22/2005 - 3/31/2006

Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Doreen M. Agnese, M.D., Attending, Surgery, Surgical Oncology, 2/11/2005 - 10/31/2006
Doreen M. Agnese, M.D., Associate Attending, Internal Medicine, Clinical Cancer Genetics, 2/11/2005 - 10/31/2006
Mark Angelos, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 10/31/2006
Carol Amore, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 4/8/2005 - 10/31/2006
Diana Angus, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
Robert Baiocchi, Ph.D., M.D., Attending, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
Peter B. Baker, M.D., Associate Attending, Pathology, 3/22/2005 - 10/31/2006
Peter K. Bauer, M.D., Associate Attending, Pathology, 2/11/2005 - 10/31/2006
Stephen Behnke, M.D., Associate Attending, Internal Medicine, General Medicine, 4/8/2005 - 10/31/2006
Tammy Bennett, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
James R. Borchers, M.D., Associate Attending, Family Medicine, 2/11/2005 - 10/31/2006
Vincent E. Brinkman, M.D., Associate Attending, Internal Medicine, General Medicine, 2/11/2005 - 10/31/2006
Rebecca Bruner Klisovic, M.D., Attending, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2006
Alan D. Burnette, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 3/22/2005 - 10/31/2006
Jennifer E. Carter, Ph.D., Associate Attending, Family Medicine, 3/22/2005 - 10/31/2006
Jeffrey M. Caterino, M.D., Associate Attending, Emergency Medicine, 2/11/2005 - 10/31/2006
Laurie Chevalier, M.D., Associate Attending, Internal Medicine, General Medicine, 4/8/2005 - 10/31/2006

May 6, 2005 meeting, Board of Trustees

Juan A. Crestanello, M.D., Associate Attending, Surgery,
Thoracic/Cardiovascular, 2/11/2005 - 10/31/2006

Joseph Culver, C.R.N.A., Allied Health, Anesthesiology, 4/8/2005 - 10/31/2006

Ryan E. Dalton, M.D., Associate Attending, Anesthesiology, 2/11/2005 -
10/31/2006

James Dando, C.R.N.A., Allied Health, Anesthesiology, 3/22/2005 - 10/31/2006

Jason Davenport, M.D., Associate Attending, Family Medicine, 3/22/2005 -
10/31/2006

Steven S. Davis, Jr., M.D., Associate Attending, Surgery, General Surgery,
2/11/2005 - 10/31/2006

Michael Dick, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
10/31/2006

Jason J. Diehl, M.D., Associate Attending, Family Medicine, 2/11/2005 -
10/31/2006

Galina T. Dimitrova, M.D., Associate Attending, Anesthesiology, 2/11/2005 -
10/31/2006

Amit A. Doshi, M.D., Associate Attending, Internal Medicine, General Medicine,
2/11/2005 -10/31/2006

Celeste P. Durnwald, M.D., Associate Attending, OB/GYN, 2/11/2005 -
10/31/2006

Joseph Dusseau, M.D., Associate Attending, Family Medicine, 4/8/2005 -
10/31/2006

Michael F. Evers, D.O., Associate Attending, Anesthesiology, 2/11/2005 -
*3/31/2007

Michael Ezzie, M.D., Associate Attending, Internal Medicine, General Medicine,
4/8/2005 - *3/31/2007

Theodore Fraker, M.D., Associate Attending, Internal Medicine, Cardiovascular
Medicine - 4/8/2005,* 3/31/2007

Vamshi K. Garlapaty, M.D., Associate Attending, Internal Medicine, Nephrology,
2/11/2005 - *3/31/2007

Thomas J. Gavin, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
*3/31/2007

Andrew S. Gerken, M.D., Associate Attending, Family Medicine, 2/11/2005 -
*3/31/2007

Melissa M. Goist, M.D., Associate Attending, OB/GYN, 2/11/2005 - *3/31/2007

Matthew I. Goldblatt, M.D., Associate Attending, Surgery, General Surgery,
2/11/2005 - *3/31/2007

Diane L. Gorgas, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
*3/31/2007

Michael B. Green, M.D., Associate Attending, Internal Medicine, General
Medicine, 2/11/2005 - *3/31/2007

Christine Hall, C.N.S., Allied Health, Internal Medicine, Endocrinology, 4/8/2005 -
*3/31/2007

Nathan C. Hall, M.D., Ph.D., Associate Attending, Radiology, 3/22/2005 -
*3/31/2007

Shawn Hedderman, C.R.N.A., Allied Health, Anesthesiology, 4/8/2005 -
*3/31/2007

James Highley, D.O., Associate Attending, Anesthesiology, 4/8/2005 -
*3/31/2007

Angela R. Jackson, M.D., Community Associate, OB/GYN, 3/22/2005 -
*3/31/2007

Wanjiku Kabiru, M.D., Associate Attending, OB/GYN, 3/22/2005 - *3/31/2007

Colin G. Kaide, M.D., Associate Attending, Emergency Medicine, 3/22/2005 -
*3/31/2007

Shalva Kakabadze, M.D., Associate Attending, Family Medicine, 4/8/2005 -
*3/31/2007

Henry J. Kaufman, M.D., Attending, Surgery, Surgical Oncology, 2/11/2005 -
*3/31/2007

Babak Khabiri, D.O., Associate Attending, Anesthesiology, 2/11/2005 -
*3/31/2007

May 6, 2005 meeting, Board of Trustees

Sorabh Khandelwal, M.D., Associate Attending, Emergency Medicine, 4/8/2005 - *3/31/2007

Gordon Y. Kim, D.O., Associate Attending, Internal Medicine, Pulmonary, 2/11/2005 - *3/31/2007

Elizabeth A. Kinkade, C.N.P., Allied Health, Anesthesiology, 2/11/2005 - *3/31/2007

S. Christopher Lee, M.D., Associate Attending, Radiology, 3/22/2005 - *3/31/2007

Donald C. LeMay, D.O., Associate Attending, Family Medicine, 2/11/2005 - *3/31/2007

Richard J. Limperos, M.D., Associate Attending, Emergency Medicine, 2/11/2005 - *3/31/2007

Zhenguo Liu, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 2/11/2005 - *3/31/2007

Maria R. Lucarelli, M.D., Associate Attending, Internal Medicine, Pulmonary, 2/11/2005 - *3/31/2007

Diane Manos, M.D., Associate Attending, Family Medicine, 4/8/2005 - 10/31/2005

Tracey Marks, C.R.N.A., Allied Health, Anesthesiology, 2/11/2005 - 10/31/2005

Charles E. Martin, C.R.N.A., Allied Health, Anesthesiology, 3/22/2005 - 10/31/2005

Daniel R. Martin, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 10/31/2005

Anne T. Mathews, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2005

Kendra L. McCamey, M.D., Associate Attending, Family Medicine, 3/22/2005 - 10/31/2005

John McConaghy, M.D., Associate Attending, Family Medicine, 3/22/2005 - 10/31/2005

Bradford McGwire, M.D., Ph.D., Associate Attending, Internal Medicine, Infectious Disease, 2/11/2005 - 10/31/2005

Madhu Mehta, M.D., Associate Attending, Internal Medicine, Rheumatology, 2/11/2005 - 10/31/2005

Joseph A. Mendiola, M.D., Associate Attending, Radiology, 2/11/2005 - 10/31/2005

Mary Merrill, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 2/11/2005 - 10/31/2005

Marc P. Michalsky, M.D., Associate Attending, Surgery, Pediatric Surgery, 2/11/2005 - 10/31/2005

Jeffrey W. Milks, M.D., Associate Attending, Family Medicine, 2/11/2005 - 10/31/2005

Hans Miller, M.D., Associate Attending, Anesthesiology, 4/8/2005 - 10/31/2005

Barry Nuechterlein, M.D., Associate Attending, Anesthesiology, 3/22/2005 - 10/31/2005

James M. O'Brien, Jr., M.D., Associate Attending, Internal Medicine, Pulmonary, 2/11/2005 - 10/31/2005

Nathan J. O'Dorisio, M.D., Associate Attending, Internal Medicine, General Medicine, 2/11/2005 - 10/31/2005

Stephen F. Pariser, M.D., Associate Attending, Psychiatry, 2/11/2005 - 10/31/2005

Leslie Partridge, R.T., Allied Health, Radiology, 3/22/2005 - 10/31/2005

Stephen M. Pickstone, M.D., Associate Attending, Psychiatry, 2/11/2005 - 10/31/2005

Joseph W. Pool, M.D., Associate Attending, Internal Medicine, General Medicine, 2/11/2005 - 10/31/2005

Philip Rinehart, C.R.N.A., Allied Health, Anesthesiology, 3/22/2005 - 10/31/2005

Milisa K. Rizer, M.D., Associate Attending, Family Medicine, 4/8/2005 - 10/31/2005

Douglas Rund, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 10/31/2005

May 6, 2005 meeting, Board of Trustees

Akram Sadaka, M.D., Associate Attending, Family Medicine, 3/22/2005 - 3/31/2006
Linbee Sayat, M.D., Associate Attending, OB/GYN, 3/22/2005 - 3/31/2006
Michael Sayre, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 3/31/2006
Sumit Seth, M.D., Associate Attending, Radiology, 3/22/2005 - 3/31/2006
Steven A. Severyn, M.D., Associate Attending, Anesthesiology, 2/11/2005 - 3/31/2006
Yanfu Shao, M.D., Associate Attending, Anesthesiology, 2/11/2005 - 3/31/2006
Rosemarie L. Shim, M.D., Associate Attending, Internal Medicine, General Medicine, 2/11/2005 - 3/31/2006
Bushra Siddiqi, M.D., Associate Attending, Family Medicine, 3/22/2005 - 3/31/2006
John Sirak, M.D., Associate Attending, Surgery, Thoracic/Cardiovascular, 2/11/2005 - 3/31/2006
Gwendolyn Sowa, M.D., Ph.D., Associate Attending, Physical Med/Rehab, 3/22/2005 - 3/31/2006
Richard Totten, C.R.N.A., Allied Health, Anesthesiology, 2/11/2005 - 3/31/2006
Mark P. Tzagournis, M.D., Associate Attending, Family Medicine, 4/8/2005 - 3/31/2006
Michael Tzagournis, M.D., Associate Attending, Internal Medicine, Digestive Diseases, 2/11/2005 - 3/31/2006
Michael Waite, M.D., Associate Attending, Emergency Medicine, 3/22/2005 - 3/31/2006
Libby J. Wilson, M.D., Community Associate, Family Medicine, 3/22/2005 - 3/31/2006
Lisa M. Werner, D.O., Associate Attending, Psychiatry, 2/11/2005 - 3/31/2006
Joel Wood, M.D., Associate Attending, Family Medicine, 4/8/2005 - 3/31/2006
Sandra J. Wu, M.D., Associate Attending, Internal Medicine, Dermatology, 2/11/2005 - 3/31/2006
Mary A. Wynd, M.D., Associate Attending, Family Medicine, 3/22/2005 - 3/31/2006

*contingent on reappointment prior to 6/30/05

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Daria G. Arbogast, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 2/11/2005 - 10/31/2006
Onsy S. Ayad, M.D., Pediatrics, Pediatric Critical Care, Associate Attending, 4/8/2005 - 10/31/2006
Susan D. Bell, C.N.P., Neurologic Surgery, Allied Health, 3/22/2005 - 10/31/2006
Tammy Bennett, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 2/11/2005 - 10/31/2006
William F. Bennett, M.D., Radiology, Associate Attending, 2/11/2005 - 10/31/2006
Lisha M. Blue, C.N.P., Surgery, Surgical Oncology, Allied Health, 4/8/2005 - 10/31/2006
William G. Blum, M.D., Internal Medicine, Hematology/Oncology, Attending, 2/11/2005 - 10/31/2006
Michelle L. Brooker, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 2/11/2005 - 10/31/2006
Jennifer L. Brown, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 2/11/2005 - 10/31/2006
Robert A. Bruce, Jr., M.D., Ophthalmology, Associate Attending, 3/22/2005 - 10/31/2006
John A. Burns, M.D., Ophthalmology, Associate Attending, 3/22/2005 - 10/31/2006

May 6, 2005 meeting, Board of Trustees

James H. Caldwell, M.D., Internal Medicine, Digestive Disease, Associate Attending, 2/11/2005 - 10/31/2006

Renee M. Caputo, M.D., Obstetrics and Gynecology, Associate Attending, 2/11/2005 - 10/31/2006

Jeffrey M. Caterino, M.D., Emergency Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Jeffrey M. Caterino, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Yiu-Chung Chan, M.D., Psychiatry, Associate Attending, 2/11/2005 - 10/31/2006

Laurie M. Chevalier, M.D., Internal Medicine, General Medicine, Associate Attending, 2/11/2005 - 10/31/2006

Elliott D. Crouser, M.D., Internal Medicine, Pulmonary, Associate Attending, 2/11/2005 - 10/31/2006

Julio C. Cruz, M.D., Pathology, Associate Attending, 3/22/2005 - 10/31/2006

Michael Cunningham, M.D., Surgery, Urological Surgery, Associate Attending, 2/11/2005 - 10/31/2006

Frederick H. Davidorf, M.D., Ophthalmology, Associate Attending, 3/22/2005 - 10/31/2006

M. Farid Edwards, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Charles Eisenbeis, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Elmahdi A. Elkhaymas, M.D., Surgery, Transplant, Associate Attending, 4/8/2005 - 3/31/2007

E. Christopher Ellison, M.D., Surgery, General Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Hamdy Elsayed-Awad, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Charis E. Eng, M.D., Ph.D., Internal Medicine, Clinical Cancer Genetics, Attending, 4/8/2005 - 3/31/2007

Garth F. Essig, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Cynthia B. Evans, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Michael F. Evers, D.O., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Michael E. Ezzie, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Susan A. Ezzone, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Patrick J. Fahey, M.D., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Sherif Farag, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Nabil J. Farhan, M.D., Internal Medicine, Nephrology, Associate Attending, 4/8/2005 - 3/31/2007

William B. Farrar, M.D., Surgery, Surgical Oncology, Attending, 4/8/2005 - 3/31/2007

Ronald M. Ferguson, M.D., Surgery, Transplant, Associate Attending, 4/8/2005 - 3/31/2007

L. Arick Forrest, M.D., Otolaryngology, Associate Attending, 4/8/2005 - 3/31/2007

Jeffrey M. Fowler, M.D., Obstetrics and Gynecology, Gynecologic Oncology, Attending, 4/8/2005 - 3/31/2007

Wendy L. Frankel, M.D., Pathology, Associate Attending, 4/8/2005 - 3/31/2007

Miriam L. Freimer, M.D., Neurology, Associate Attending, 4/8/2005 - 3/31/2007

Chad I. Friedman, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

John J. Fromkes, M.D., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

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Vamshi K. Garlapaty, M.D., Internal Medicine, Nephrology, Associate Attending,
4/8/2005 - 3/31/2007

Andrew S. Gerken, M.D., Family Medicine, Associate Attending, 4/8/2005 -
3/31/2007

Rupa Ghosh-Berkebile, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 4/8/2005 - 3/31/2007

Jennifer L. Glatz, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health,
4/8/2005 - 3/31/2007

Melissa M. Goist, M.D., Obstetrics and Gynecology, Associate Attending,
4/8/2005 - 3/31/2007

Matthew I. Goldblatt, M.D., Surgery, General Surgery, Associate Attending,
4/8/2005 - 3/31/2007

Gayle M. Gordillo, M.D., Surgery, Plastic Surgery, Associate Attending, 4/8/2005
- 3/31/2007

Deborah A. Gordish, M.D., Internal Medicine, General Medicine, Associate
Attending, 4/8/2005 - 3/31/2007

Diane L. Gorgas, M.D., Emergency Medicine, Associate Attending, 4/8/2005 -
3/31/2007

Iain L. Grant, M.D., Otolaryngology, Associate Attending, 4/8/2005 - 3/31/2007

Glenn P. Gravlee, M.D., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Linda S. Gray, M.D., Internal Medicine, Rheumatology, Associate Attending,
4/8/2005 - 3/31/2007

Michael R. Grever, M.D., Internal Medicine, Hematology/Oncology, Attending,
4/8/2005 - 3/31/2007

Jonathan I. Groner, M.D., Surgery, Pediatric Surgery, Associate Attending,
4/8/2005 - 3/31/2007

Bhagwandas Gupta, M.D., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Mona Halim-Armanios, M.D., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Jeffrey W. Hazey, M.D., Surgery, General Surgery, Associate Attending,
4/8/2005 - 3/31/2007

Dean W. Hearne, M.D., Internal Medicine, Dermatology, Associate Attending,
4/8/2005 - 3/31/2007

Lee A. Hebert, M.D., Internal Medicine, Nephrology, Associate Attending,
4/8/2005 - 3/31/2007

Shawn Hedderman, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 -
3/31/2007

Megan L. Hendershot, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health,
4/8/2005 - 3/31/2007

Adam B. Hessel, M.D., Internal Medicine, Dermatology, Associate Attending,
4/8/2005 - 3/31/2007

John E. Hohmann, M.D., Anesthesiology, Clinical Attending, 4/8/2005 -
3/31/2007

Tracy Hollar Ruegg, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 4/8/2005 - 3/31/2007

Donna M. Holtzapfel, C.N.P., Internal Medicine, Hematology/Oncology, Allied
Health, 4/8/2005 - 3/31/2007

Walter B. Hull, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 -
3/31/2007

Norma J. Jackson, D.O., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Michael G. Johanson, D.O., Anesthesiology, Associate Attending, 4/8/2005 -
3/31/2007

Ernest W. Johnson, M.D., Physical Med & Rehab, Associate Attending, 4/8/2005
- 3/31/2007

Daniel E. Jolly, D.D.S., Dental, Associate Attending, 4/8/2005 - 3/31/2007

Samir Kahwash, M.D., Pathology, Clinical Attending, 4/8/2005 - 3/31/2007

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Dong-Kyoo R. Kang, M.D., Otolaryngology, Clinical Attending, 4/8/2005 - 3/31/2007

Susan N. Kasubick, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 4/8/2005 - 3/31/2007

Sherman A. Katz, M.D., Surgery, Thoracic/Cardiovascular, Clinical Attending, 4/8/2005 - 3/31/2007

Lisa M. Keder, M.D., Obstetrics and Gynecology, Clinical Attending, 4/8/2005 - 3/31/2007

Thomas C. Keeling, M.D., Internal Medicine, Infectious Disease, Community Associate, 4/8/2005 - 3/31/2007

Garrett T. Kelly, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Elizabeth A. Kennard, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Brian D. Kenney, M.D., Surgery, Pediatric Surgery, Clinical Attending, 4/8/2005 - 3/31/2007

Raheel A. Khawaja, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Gordon Y. Kim, D.O., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

Denis R. King, M.D., Surgery, Pediatric Surgery, Clinical Attending, 4/8/2005 - 3/31/2007

Lawrence Kirschner, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Richard T. Kloos, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Lawrence Koegel, Jr., M.D., Otolaryngology, Clinical Attending, 4/8/2005 - 3/31/2007

Susan L. Koletar, M.D., Internal Medicine, Infectious Disease, Associate Attending, 4/8/2005 - 3/31/2007

Alan J. Kover, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Mandy L. Krouse, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

David R. Lambert, M.D., Internal Medicine, Dermatology, Associate Attending, 4/8/2005 - 3/31/2007

Mark B. Landon, M.D., Obstetrics and Gynecology, Associate Attending, 4/8/2005 - 3/31/2007

Peter E. Larsen, D.D.S., Dental, Associate Attending, 4/8/2005 - 3/31/2007

S. Christopher Lee, M.D., Radiology, Associate Attending, 4/8/2005 - 3/31/2007

Donald C. LeMay, D.O., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Edward J. Levine, M.D., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

Richard P. Lewis, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Lin Li, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Thomas S. Lin, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Gwyn R. Londeree, M.D., Internal Medicine, Dermatology, Clinical Attending, 4/8/2005 - 3/31/2007

Luis A. Lopez, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Gerard Lozanski, M.D., Pathology, Associate Attending, 4/8/2005 - 3/31/2007

Catherine R. Lucey, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 3/31/2007

John P. Lymanstall, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - 3/31/2007

May 6, 2005 meeting, Board of Trustees

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

- Naeem A. Ali, M.D., Pulmonary, Sleep Medicine, Associate Attending, 2/11/2005 - 10/31/2006
- Emily Arnold, L.M.T., Family Medicine, Myofascial Massage and Neuromuscular Massage, Allied Health, 3/22/2005 - 10/31/2006
- Daria G. Arbogast, C.N.P., Hematology/Oncology, Prescriptive Authority, Allied Health, 2/11/2005 - 10/31/2006
- Susan Bell, C.N.P., Neurological Surgery, Chemotherapy Administration, Lumbar Puncture, and Prescriptive Authority, Allied Health, 3/22/2005 - 10/31/2006
- Tammy Bennett, C.N.P., Internal Medicine, Chemotherapy and Bone Marrow Aspiration & Biopsy, Allied Health, 2/11/2005 - 10/31/2006
- William F. Bennett, M.D., Radiology, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- Lisha Blue, C.N.P., Surgery, Prescriptive Authority and Drain Removal, Allied Health, 4/8/2005 - 10/31/2006
- Michelle L. Brooker, C.N.P., Hematology/Oncology, Prescriptive Authority, Chemotherapy, Arteriopuncture, Inject Intrathecal Drugs, Bone Marrow Aspiration & Biopsy, Lumbar Puncture, and Ommaya Resv. Tap, Allied Health, 2/11/2005 - 10/31/2006
- James H. Caldwell, M.D., Digestive Diseases, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- Jeffrey Caterino, M.D., Emergency Medicine, Ultrasound in ED, Associate Attending, 4/8/2005 - 10/31/2006
- Glen Cooke, M.D., Cardiovascular Medicine, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- Amit Doshi, M.D., General Medicine, Moderate Sedation, Associate Attending, 2/11/2005 - 10/31/2006
- E. Christopher Ellison, M.D., Surgery, Moderate Sedation, Associate Attending, 4/8/2005 - 3/31/2007
- Susan Ezzone, C.N.P., Internal Medicine, Skin Punch Biopsy & Suturing, Bone Marrow Aspiration & Biopsy, ABGs, Lumbar Puncture w IT Chemotherapy, Temporary Aspiration Catheter Removal, Multiple Bone Marrow Aspiration, Chemotherapy Administration, and Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007
- Nabil Farhan, M.D., Internal Medicine, Interventional Nephrology & Vascular Access, Associate Attending, 4/8/2005 - 3/31/2007
- L. Arick Forrest, M.D., Otolaryngology, CO₂ and Surgical Yag Lasers, Associate Attending, 4/8/2005 - 3/31/2007
- Jeffrey Fowler, M.D., Obstetrics/Gynecology, CO₂ Laser, Attending, 4/8/2005 - 3/31/2007
- Rupa Ghosh-Berkebile, C.N.P., Internal Medicine, Prescriptive Authority and Chemotherapy Administration, Allied Health, 4/8/2005 - 3/31/2007
- Jennifer Glatz, C.N.P., Internal Medicine, ABGs, Temp Aphaeresis Catheter Removal, Chemotherapy Administration, Bone Marrow Aspiration & Biopsy, Skin Punch Biopsy & Suturing, and Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007
- Matthew Goldblatt, M.D., Surgery, Moderate & Deep Sedation, Associate Attending, 4/8/2005 - 3/31/2007
- Diane Gorgas, M.D., Emergency Medicine, Hyperbaric Medicine, Associate Attending, 4/8/2005 - 3/31/2007
- Iain Grant, M.D., Otolaryngology, CO₂ and Argon Lasers, Associate Attending, 4/8/2005 - 3/31/2007
- Steven Hegedus, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 7/1/2005 - 3/31/2007

May 6, 2005 meeting, Board of Trustees

Tracy Hollar Ruegg, C.N.P., Internal Medicine, Chemotherapy Administration, Inject Intrathecal Drugs, Bone Marrow Aspiration & Biopsy, Lumbar Puncture, Prescriptive Authority, Thoracentesis, and Paracentesis, Allied Health, 4/8/2005 - 3/31/2007

Donna Holtzapfel, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007

Lisa Keder, M.D., Obstetrics/Gynecology, Moderate Sedation, Associate Attending, 4/8/2005 - 3/31/2007

Lawrence Koegel, Jr., M.D., Otolaryngology, CO₂ Laser, Clinical Attending, 4/8/2005 - 3/31/2007

Mandy Krouse, C.N.P., Internal Medicine, Chemotherapy Administration, Allied Health, 4/8/2005 - 3/31/2007

Nina Mayr, M.D., Radiation Oncology, Gamma Knife, Attending, 3/22/2005 - 10/31/2005

Joseph Montebello, M.D., Radiation Oncology, Gamma Knife, Attending, 3/22/2005 - 10/31/2005

Leesa Scott, L.M.T., Family Medicine, Neuromuscular Massage, Allied Health, 3/22/2005 - 3/31/2006

Annette Staub, C.N.P., Hematology/Oncology, Chemotherapy Administration and Bone Marrow Aspiration & Biopsy, Allied Health, 3/22/2005 - 3/31/2006

RESOLUTIONS IN MEMORIAM

Resolution No. 2005-131

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Charles E. Carlut

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 20, 2004, of Charles E. Carlut, Professor Emeritus in the Department of Romance Languages and Literatures (now the Department of French and Italian).

Professor Carlut left France to join the Department as an assistant professor in 1938. He later received his Ph.D. degree from OSU and taught in the Department for more than 40 years, retiring in 1981 with the title of Professor Emeritus. Professor Carlut was a gifted and dedicated teacher whose courses included French conversation, composition, and grammar, as well as many graduate courses on 19th century French authors.

Dr. Carlut's publications focused on 19th century French literature, in particular the works of Gustave Flaubert. He published an important study of Flaubert's correspondence, *La correspondance de Flaubert: Etude et repertoire critique*. He was also a pioneer in the use of computer concordances for literary purposes, co-authoring a number of concordances of Flaubert's works. Professor Carlut also co-authored books in grammar, literature, and civilization. With his colleague, Germaine Brée of the University of Wisconsin, he published *France de Nos Jours*, an introduction to French culture and, with OSU colleague Walter Meiden, co-authored *French for Oral and Written Review*, a grammar book still widely used in departments of French across the country.

Professor Carlut was an active member of the University community, serving on departmental and University committees and as dissertation advisor to many doctoral candidates over the years. He also was instrumental in promoting the

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study of French and French civilization, not only through his teaching and publications at Ohio State, but also through his service to the profession and to the community. He founded and presided over the Columbus chapter of the Alliance Française in Columbus for four years and was regional representative of the American Association of Teachers of French from 1961-1965. He was appointed Honorary Counsel of France in 1968 and served in that capacity until retiring in 1981. In honor of his tireless efforts on behalf of France and French culture, the French Government awarded Professor Carlut the prestigious Palmes Académiques in 1971.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles E. Carlut its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John F. Disinger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 26, 2005, of John F. Disinger, Professor Emeritus in the School of Natural Resources in the College of Food, Agricultural, and Environmental Sciences.

Professor Disinger held a Bachelor of Science degree in general education from SUNY-Brockport; an Ed.M. degree in secondary education from the University of Rochester, New York; and a Ph.D. degree in science education from The Ohio State University. He taught in the West Irondequoit, New York, Central School District from 1956-1970 before coming to OSU as an assistant professor in the School of Natural Resources. He served as acting director from mid-1988-December 1989, and also served as associate director of the ERIC Clearinghouse for Science, Mathematics, and Environmental Education, housed in Ohio State's College of Education. Following completion of his interim assignment as the School of Natural Resources director, he returned to regular faculty status until his retirement in 1995.

Dr. Disinger was awarded the OSU Alumni Award for Distinguished Teaching in 1995. Known as "Dr. D." he encouraged students to conduct "real-world" projects to enhance their awareness of their role in environmental decision-making. His personal attention to students was fair and respectful of diverse views. An assessment of John shared by a colleague and echoed by many others was that, "John was a quiet and honest man, a man you could trust, a colleague in the truest sense of the word, a man whose driving passion was working with students and other young people, a man you could truly call friend, a man we will sorely miss."

Professor Disinger was a member and past president (1985-86) of the North American Association for Environmental Education (NAAEE) where he served on the Board of Directors from 1979-1986. In 1984 he received the Walter E. Jeske Award from NAAEE, the highest honor NAAEE bestows. He was a member of the Ohio Academy of Science, the Ohio Alliance for the Environment, and many other conservation and environmental education-related organizations and professional societies. For the last several years, John served as a board member of the Environmental Literacy Council.

The John F. Disinger Endowment Fund was established in 1995 to provide scholarships for upper-division undergraduates in sustainable resource management. John continued to serve the School, the Alumni Society, and his environmental education initiatives long after his retirement.

May 6, 2005 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor John F. Disinger its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charlotte S. Huck

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 7, 2005, of Charlotte Huck, Professor Emeritus in the College of Education.

Dr. Huck was a nationally and internationally renowned expert in the use of children's literature in classroom education. Through her leadership, the College of Education at The Ohio State University became nationally recognized as the premier institution for research and teacher education in the use of children's literature in elementary education.

Professor Huck joined the faculty of Ohio State in 1955, retiring in 1986. During her career she received many honors including induction into the Reading Hall of Fame, the International Reading Association's Arbuthnot Award for the teaching of children's literature, the Landau Award for Distinguished Service in teaching children's literature, election as president of the National Council of Teachers of English, the National Council of Teachers of English Distinguished Service Award, and its Outstanding Educator in the Language Arts Award. She also received the Alumni Award for Distinguished Teaching from Ohio State, and was inducted into the Ohio State College of Education Hall of Fame. To honor Professor Huck, the College of Education at The Ohio State University created a professorship of children's literature in her name.

Professor Huck was the author of *Children's Literature in the Elementary School*, soon to be in its 9th edition and widely used throughout North America in elementary teacher education programs. In addition, she wrote extensively in professional publications, established a quarterly review of children's literature, and is the author of five children's books.

In part, Dr. Huck's legacy lies in her students who, now as teachers, teacher educators, and researchers, carry on her passion for connecting children and teachers with children's literature. More broadly, her legacy lies in the enjoyment, excitement, and wonder that children and adults across the country and the world experience through reading children's literature in classrooms, homes, and community settings.

On behalf of the University community, the Board of Trustees expresses to the friends, family, and former students of Professor Charlotte S. Huck its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Emil Malinovsky

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 23, 2005, of Emil Malinovsky, Associate Professor Emeritus in the Department of Animal Sciences.

Professor Malinovsky held a Bachelor of Science degree in Agriculture from The Ohio State University. In 1947, he began service as extension agent for agriculture in Stark County, Ohio. He was active in the poultry industry and youth 4-H programs.

May 6, 2005 meeting, Board of Trustees

In 1950, Mr. Malinovsky was promoted to poultry extension specialist and assistant professor of poultry science at The Ohio State University. He developed projects and programs in poultry science education and youth activities, receiving national acclaim for projects in avian developmental biology.

Mr. Malinovsky was a regular contributor to industry publications and provided programs for many poultry industry meetings. He served as an advisor to the 4-H Club Program, the Future Farmers of America, and the Junior Chamber of Commerce. During the latter part of his career, Emil received a research appointment with the Ohio Agricultural Research and Development Center and conducted research on poultry waste management and utilization.

Professor Malinovsky was a member of the Poultry Science Association, Alpha Gamma Sigma, Epsilon Sigma Phi, and Gamma Sigma Delta honoraries. He retired in 1972 and accepted an assignment with the Peace Corps in Sierra Leone, West Africa. On this assignment, Emil made an assessment of agriculture for the World Bank.

Mr. Malinovsky was an army veteran of World War II and earned the Combat Infantry Badge, Purple Heart and Prisoner of War Medals for campaigns in North Africa, Sicily, and Italy.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emil Malinovsky its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Albert Romeo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 4, 2005, of Albert Romeo, Professor Emeritus in the College of Engineering.

A native of Youngstown, Ohio, he attended Michigan State College before entering the US Air Force as a navigator in 1943. After the service, he continued his education at Ohio State and received the Bachelor of Industrial Engineering degree in 1949.

Professor Romeo served as an industrial engineer with the Denison Engineering Co. and the Nippert Electric Products Co. He joined the Ohio State faculty as an instructor in 1955. He was assistant director of the Transportation Engineering Center from 1961-1966. Upon his retirement in 1981, he was named Professor Emeritus.

Active in professional affairs, Professor Romeo was a member of the National Society of Professional Engineers and the American Institute of Industrial Engineers, American Society for Engineering Education, and Texnikoi Honorary Society.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Albert Romeo its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Esther E. Schatz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 7, 2005, of Esther E. Schatz, Associate Professor Emeritus in the College of Education.

Professor Schatz enjoyed an illustrious career as a long-time faculty member in the College of Education's University School. She held both a bachelor's degree and a Master of Arts degree. The K-12 Experimental Research part of the University School linked teaching, research, and service at a time when very little research was interwoven with the actual practice of teaching. Esther Schatz researched culture, population diversity, and instructional strategies for diverse learners, and identified variables that impacted reading, language arts, and a primary grade integrated core curriculum.

The University School students were recruited and selected to reflect the same demographic data as in the Columbus Public Schools. Thus, experimental teaching and learning strategies were explored, data gathered, and recommendations synthesized from the data. Students had a time phase-in program during their kindergarten years. All groups stayed together through the entire K-12 program. When Schatz received the first graders they had gained rich kindergarten experiences with a phased-in program culminating in four months of full days for all kindergartners.

Each teacher established a grade-specific parent/teacher working network. Parents were actively exploring with Professor Schatz how to maximize the wide variety of skills needed to exceed in our evolving society. All of the students in the Schatz classes become proficient readers, which did not reflect what was occurring with the same demographic learners nationwide. *Why Johnny Can't Read* was a book discussed across our country by teachers, parents, and leaders of our nation. The growing number of children who could not read continued to grow at an alarming rate. However, the Schatz learners, reflecting local and national large city data, all learned to read above grade level.

University School had many scholars who left The Ohio State University to pursue their careers both nationally and internationally. Many of the staff connected to the University School became recognized by many other countries for their teaching and research. Esther Schatz remained at the University School and did not complete her doctorate, as she was very committed to her primary education teaching and research here at The Ohio State University. She collaborated with key researchers on projects.

Esther Schatz changed the lives of many students. The University School staff produced more Rhodes Scholars than any other school in Ohio. Schatz gave learners a vision, empathy for learning differences, a sound framework for reading, a love of creative writing, and an appreciation of the diversity of all learners. Esther dedicated her life to ensure her students would have the skills to follow whatever pathways they chose. We credit her with creating and opening doors for learners who are now leaders today.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Esther E. Schatz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

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Eugene C. Wittmeyer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 27, 2005, of Eugene "Gene" C. Wittmeyer, Professor Emeritus in the Department of Horticulture and Crop Science.

Professor Wittmeyer was a 1946 graduate of The Ohio State University in horticulture. He worked as an agronomist for the American Agricultural Chemical Company before joining the OSU faculty in 1950 as instructor and Extension horticulturist for the Ohio Cooperative Extension Service. Gene was promoted to professor in 1959 and Professor Emeritus upon his retirement in 1984.

Professor Wittmeyer was a highly-respected leader in the vegetable industry for almost 60 years, serving in countless ways to promote the success of Ohio vegetable growers. Gene gave leadership to the Ohio Vegetable and Potato Growers Association, serving as association secretary for many years. He also served as education advisor to the Association, providing leadership to educational programming until 2002. His close contacts in the vegetable industry with producers, processors, and other leaders were countless and truly amazing.

Gene Wittmeyer spent countless hours with on-farm visits to grower farms around the state, offering advice on vegetable and potato production practices. Gene was known for his empathy with vegetable growers. As stated by a grower, "When growers did well, Gene was happy. When they suffered, Gene felt bad." Many vegetable growers have stated they would not have survived without the help and advice of Gene Wittmeyer.

Gene also played a major role in the formation of the Ohio Vegetable and Small Fruit Research and Development Program, which provides funding for research in the areas of potatoes, small fruits, and vegetables.

E.C. "Gene" Wittmeyer was an educator, researcher, and mentor to many undergraduate students, graduate students, faculty members, and extension specialists. His commitment to excellence as a University faculty member and his 60-year dedication to the Ohio vegetable industry serve as an inspiration for those who recognize the importance of service.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Eugene "Gene" C. Wittmeyer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2005-132

Synopsis: The report on research and other sponsored program contracts and grants and the summary for March 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

May 6, 2005 meeting, Board of Trustees

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2005-133

Synopsis: The report on the receipt of gifts and the summary for March 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 2005 be approved.

May 6, 2005 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT

July through March
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>%</u>
Individuals:						
Alumni (Current Giving)	48,836	42,673	3	\$20,952,909	\$22,470,860	(7) ^A
Alumni (From Bequests)	47	47	0	14,641,853	12,563,135	17 ^B
Alumni Total	43,883	42,720	3	\$35,594,762	\$35,033,995	2
Non-Alumni (Current Giving)	33,420	33,142	1	\$14,446,938	\$19,528,092	(26) ^C
Non-Alumni (From Bequests)	27	37	(29)	6,894,119	9,727,167	(29) ^D
Non-Alumni Total	33,447	33,179	1	\$21,341,058	\$29,255,259	(27)
Individual Total	77,330	75,899	2	\$56,935,820	\$64,289,254	(11)
Corporations/Corp/Found.	3,437	3,213	7	\$26,306,643	\$27,309,278	(4) ^E
Private Foundations	431	438	(2)	\$20,190,060	\$15,906,780	27 ^F
Associations & Other Organizations	1,169	1,333	(12)	\$2,767,175	\$4,344,984	(36) ^G
Total	82,367	80,883	2	\$106,199,698**	\$111,850,296	(5)

** New national reporting standards require that irrevocable trusts be counted at **present value**. If counted at face value as in July 2003-March 2004, the total would be \$107,782,276 (3.6% decrease).

NOTES:

- A Individual Alumni current giving is down 7% due to \$1.2M gift of securities in December 2003 from Elizabeth Ross.
- B Individual Alumni bequest receipts are up 17% due to several large bequest payments, including:
 - \$7.7M in July from Carl and Grace Baldwin to Ophthalmology Research,
 - \$1.5M in August from Martha O'Hara Schoenlaub to the Cancer Hospital, and
 - \$1.5M in September from Wilma H. Schiermeier to the Wetland Complex.
- C Individual Non-Alumni giving is down 26% due to a \$6.8M GIK of property in September 2003 from Mae McCorkle to Athletics.
- D Individual Non-Alumni bequest receipts are down 29% due to \$4.9M in December 2003 from Albert J. Phipps to The AI and Martha Phipps Ohio State Golf Course Improvements Fund.
- E Corporation giving is down 4% mainly due to decreased gift volume – 335 gifts over \$10K in 2004-05, compared with 413 gifts over \$10K in 2003-04.
- F Private Foundations giving is up 27% due to \$6M in October 2004 from Max Fisher Foundations for the Fisher College of Business.
- G Associations and Other Organizations giving is down 36% mainly due to decreased gift volume – 62 gifts over \$10K in 2004-05 compared with 81 gifts over \$10K in 2003-04.

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GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$28,674,614	\$36,303,367	(21) ^A
Faculty Support	\$9,154,397	\$8,232,956	11 ^B
Program Support	\$48,833,217	\$48,080,553	6
Student Financial Aid	\$14,520,167	\$13,261,821	9
Unrestricted-Colleges/Departments	\$4,414,780	\$4,709,335	(6)
Unrestricted-University	<u>\$602,522</u>	<u>\$3,262,264</u>	(82) ^C
Total	\$106,199,698	\$111,850,296	(5)

NOTES:

- A Buildings/Equipment is down 21% due to \$1.2M in December 2003 for the Ross Heart Hospital and \$4.9M in December 2003 to The AI and Martha Phipps Ohio State Golf Course Improvements Fund.
- B Faculty Support is up 11% due to \$1.5M gift in December 2004 from Jeg's Foundation for chair in cancer research.
- C Unrestricted-University is down 82% due to one bequest receipt for \$2.25M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$47,277,998	\$35,254,399	34*

*Endowment Additions are up 34% due to:

- \$20M in bequest receipts received in 2004-05 compared with \$18M in 2003-04,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
- \$1.5M gift from Jeg's Foundation for chair in cancer research in December 2004, and
- \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005.

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
Veterinary Hospital Good Samaritan Endowment Fund (Used to support animals in need of veterinary care and lacking appropriate financial support; provided by gifts from the Veterinary Hospital)	\$25,000.00
Gordon P. and Alma E. Van Buskirk Memorial Scholarship Fund in Medicine (Used to provide scholarships to medical students enrolled in the College of Medicine and Public Health who are interested in specializing in family medicine; provided by gifts from family members, colleagues, and friends in memory of the late Dr. Gordon P. Van Buskirk) (grandfathered)	\$7,770.00

Change in Description of Named Endowed Funds

The Ohio State University Staff Career Development Fund
The Sharp Memorial Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
Charlotte R. Schmidlapp Medical Student Scholarship Fund (Used for scholarships to recruit female medical students who have been accepted for admission to the University; provided by gifts from the Charlotte R. Schmidlapp Foundation, Fifth Third Bank, Trustee)	\$250,000.00
The Walter E. Dennis Learning Center Endowment Fund (Used to develop and offer more outreach programs thus increasing the likelihood and level of success of all students who are affiliated with the Learning Center; provided by gifts from Walter E. Dennis Jr.)	\$250,000.00
College of Dentistry Endowed Chair Fund in Orthodontics (Used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry; provided by gifts from alumni and friends)	\$146,772.32
The Fred H. Winterkamp Memorial Scholarship Fund in Chemical Engineering (Used to support educational diversity at the University; provided by gifts from the family of Fred H. Winterkamp given in his memory)	\$68,500.00
Alfred W. Reader Endowed Professorship Fund in Endodontics (Used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry; provided by gifts from alumni and friends who have recognized his commitment and dedication to the College of Dentistry)	\$65,807.18

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The Martha Jane Bourquin Mainous Scholarship Fund (Used to provide scholarships for undergraduate students enrolling in or transferring to the College of Human Ecology, Department of Human Nutrition, majoring in dietetics; provided by gifts from the estate of Martha Jane Bourquin)	\$50,000.00
The Dr. and Mrs. Donald E. Hertz Merit Tuition Scholarship Fund in Varsity Cheerleading (Used at the discretion of the varsity cheerleading coach to be presented as an annual tuition merit scholarship to an undergraduate student cheerleader; provided by gifts from friends and relatives of Dr. and Mrs. Donald E. Hertz)	\$34,875.00
The Ronald L. and Sharon Smith Redick Endowed Fund for Family and Consumer Sciences Education (Used to support programs in family and consumer sciences education for the purpose of teacher preparation and licensure to teach grades 7-12 in Ohio schools; provided by gifts from Sharon Smith Redick and Ronald L. Redick)	\$26,504.00
The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing (Used to support nursing scholarships for graduate students pursuing a masters at the College of Nursing with preference given to students planning to get their Ph.D. degree in nursing; provided by gifts from Floyd Shirk in memory of Frieda Shirk)	\$25,900.00
May-Burke Families Scholarship Endowed Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate member of the varsity football or varsity basketball team; provided by gifts from Ada May Burke)	<u>\$25,000.45</u>
Total	\$976,128.95

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Veterinary Hospital Good Samaritan Endowment Fund

The Veterinary Hospital Good Samaritan Endowment Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University with a gift from the Veterinary Hospital.

The annual distribution from this fund shall be used to support animals in need of veterinary care and lacking appropriate financial support. Expenditures are at the discretion of the director of the Veterinary Hospital.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

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by the Board of Trustees as recommended by the director of the Veterinary Hospital and the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Gordon P. and Alma E. Van Buskirk Memorial Scholarship Fund in Medicine

The Gordon P. and Alma E. Van Buskirk Memorial Scholarship Fund in Medicine was established May 6, 2005, by the Board of Trustees of The Ohio State University with gifts from family members, colleagues, and friends, and made in memory of the late Dr. Gordon P. Van Buskirk, M.D. (B.A., 1939), of Chambersburg, Pennsylvania.

The annual distribution from this fund shall provide one or more scholarships to medical students enrolled in the College of Medicine and Public Health who are interested in specializing in family medicine. The selection of the recipients shall be based on financial need or merit, and shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$7,770.00 (grandfathered)

Change in Description of Named Endowed Funds

The Ohio State University Staff Career Development Fund

The Ohio State University Staff Career Development Fund was established April 8, 1988, by the Board of Trustees of The Ohio State University with gifts from faculty and staff members of The Ohio State University. The description was revised May 6, 2005.

The annual distribution from this fund shall be used to provide University staff members with grants for education, training, and professional development activities related to their jobs and career goals. The grants may be used for tuition or fees for courses, workshops, conferences or other appropriate professional activities; books or other required materials; or travel or other related expenses, such as child care. Grants will be available for any regular full- or part-time staff member who has worked at the University a minimum of two years. Grants for part-time employees will be prorated on the basis of their full-

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time equivalence. Individuals may receive up to two awards within any two-year period. Staff members who have not received an award will be given priority. The maximum award is \$650. Smaller requests are equally encouraged. Criteria for the award shall include: 1) Appropriateness of education or training in relation to the employee's job, career, or professional development goals; and 2) Evidence that the requested education or training either is not currently available at the University and/or cannot be funded from other sources such as fee authorization.

The fund will be administered by the Office of Human Resources. Applications are submitted during autumn quarter and awards will be made on an annual basis. A Staff Career Development Grants Program Committee will recommend recipients to the Program Manager-Special Events in the Office of Human Resources in consultation with the Office of Student Financial Aid. Their review process will be based on stated criteria. The awards in any given year will not exceed the distribution of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Sharp Memorial Scholarship Fund

The Sharp Memorial Scholarship Fund was established December 3, 2004, by the Board of Trustees of The Ohio State University with gifts from the estates of Silas A. Sharp (B.A., 1936) and Katheryn D. Sharp of San Antonio, Texas. The description was revised May 6, 2005.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students from Ohio who are enrolled in the College of Biological Sciences, the College of Mathematical and Physical Sciences, or the College of Food, Agricultural, and Environmental Sciences. Scholarship awards shall be based on financial need. Scholarships may be renewed up to four years of a recipient's undergraduate program of study contingent upon maintenance of a 3.0 grade point average and annual application through The Ohio State University's Office of Student Financial Aid. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

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THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Charlotte R. Schmidlapp Medical Student Scholarship Fund

The Charlotte R. Schmidlapp Medical Student Scholarship Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Charlotte R. Schmidlapp Foundation, Fifth Third Bank, Trustee.

The distribution shall be used to support medical education at the University, consistent with the University's mission and admissions policy. It is the donor's desire that merit-based scholarships be awarded in furtherance of the diversity mission to recruit female medical students who have been accepted for admission at the University. Until the principal amount reaches \$1,000,000, the distribution shall be used for one-year \$10,000 non-renewable scholarships. When principal reaches \$1,000,000, the distribution shall provide two scholarships to continue with the recipients through their fourth year, so long as they maintain eligibility as determined by the College of Medicine and Public Health. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Recipients shall be selected by the associate dean for Medical Education and Student Affairs and the assistant dean for Admissions and Records in the College of Medicine and Public Health in consultation with the Office of Student Financial Aid.

After principal reaches \$1,000,000, in any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate dean for Medical Education and Student Affairs and the assistant dean for Admissions and Records in the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$250,000.00
Total Commitment:	\$1,000,000.00

The Walter E. Dennis Learning Center Endowment Fund

The Walter E. Dennis Learning Center Endowment Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Walter E. Dennis Jr. of Columbus, Ohio.

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The annual distribution from this fund shall be used to develop and offer more outreach programs, thus increasing the likelihood and level of success of all students who are affiliated with the Learning Center. The Learning Center is to be used by any student who has the desire and incentive to enhance specific skill sets, including time and life management, motivation, and test-taking strategies. Programming developed for the lab will teach active listening and reading skills, academic paper writing skills and strategies to prepare for exams, and how to overcome procrastination and deal with other academically-related problems. Expenditures will be approved by the director of the Walter E. Dennis Learning Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Education and the director of the Walter E. Dennis Learning Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment:	\$250,000.00
Total Commitment:	\$750,000.00

College of Dentistry Endowed Chair Fund in Orthodontics

The College of Dentistry Endowed Chair Fund in Orthodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends.

The annual distribution from this fund and additional gifts will be added to the principal until the minimum amount for funding an endowed chair (\$1.5 million) has been reached. Subsequently, the income shall be used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry. Selection of the named chair holder shall be made by the dean of the College of Dentistry with recommendations from the head of the Section of Orthodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Dentistry and the head of the Section of Orthodontics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment:	\$146,772.32
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The Fred H. Winterkamp Memorial Scholarship Fund in Chemical Engineering

The Fred H. Winterkamp Memorial Scholarship Fund in Chemical Engineering was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family of Fred H. Winterkamp (B.Ch.E., 1950; M.S., 1950) given in his memory.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, United States citizens from the Appalachian counties of Ohio or West Virginia or other underrepresented groups, who have been accepted for admissions at the University, are pursuing a degree in chemical engineering, are academically strong, and have demonstrated financial need. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Fred H. Winterkamp Memorial Scholars may apply for renewed selection. Renewal will depend upon continued financial need, a minimum 3.0 grade point average (on a 4.0 scale), and suitable progress towards a Bachelor of Science in Chemical Engineering degree. The award recipients shall be chosen by the chairperson of the Department of Chemical and Biomolecular Engineering in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Chemical and Biomolecular Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$68,500.00

Alfred W. Reader Endowed Professorship Fund in Endodontics

The Alfred W. Reader Endowed Professorship Fund in Endodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends who have recognized his commitment and dedication to the College of Dentistry.

The annual distribution from this fund and additional gifts will be added to the principal until the minimum amount for funding an endowed professorship (\$750,000) has been reached. Subsequently, the income shall be used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry. Selection of the named professorship holder shall be made by the dean of the College of Dentistry with recommendations from the head of the Section of Endodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Dentistry and the head of the Section of Endodontics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$65,807.18

The Martha Jane Bourquin Mainous Scholarship Fund

The Martha Jane Bourquin Mainous Scholarship Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Martha Jane Bourquin Mainous (B.S.H.E., 1940). Mrs. Mainous served in the Army Medical Service Corps as a dietician and retired from Fort Benning as a secretary after 20 years.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students enrolling in or transferring to the College of Human Ecology, Department of Human Nutrition, majoring in dietetics. Scholarships will be awarded based solely on academic performance and can be used for recruiting purposes. Award recipients will be selected by the chairperson of the Department of Human Nutrition in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Human Nutrition. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Dr. and Mrs. Donald E. Hertz Merit Tuition Scholarship Fund in Varsity Cheerleading

The Dr. and Mrs. Donald E. Hertz Merit Tuition Scholarship Fund in Varsity Cheerleading was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and relatives of Dr. and Mrs. Donald E. Hertz (D.D.S. cum laude, 1958).

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The annual distribution from this fund shall be used at the discretion of the varsity cheerleading coach at The Ohio State University to be presented as an annual tuition merit scholarship to an undergraduate student cheerleader in good academic standing with the University. Scholarships will be awarded in consultation with the director of Athletics and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$34,875.00

The Ronald L. and Sharon Smith Redick Endowed Fund
for Family and Consumer Sciences Education

The Ronald L. and Sharon Smith Redick Endowed Fund for Family and Consumer Sciences Education was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Sharon Smith Redick (B.S., 1960; M.A., 1964) and Ronald L. Redick (M.A., 1964; Ph.D., 1969) of Columbus, Ohio.

The annual distribution from this fund shall be used to support programs in family and consumer sciences education for the purpose of teacher preparation and licensure to teach grades 7-12 in Ohio schools.

In the event that The Ohio State University should no longer support a family and consumer science teacher education program, then the fund will be transferred to the College of Education to support doctoral level graduate fellowships in the study of curriculum and instruction.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Human Ecology or the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,504.00

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The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing

The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Floyd Shirk of Marysville, Ohio, in memory of Frieda Shirk (B.S.Ed., 1942; Cert. Grad. Nurse, 1942; Cert. Public Health Nursing, 1943).

The annual distribution from this fund shall be used to support nursing scholarships for graduate students pursuing a masters at the College of Nursing, with preference given to students planning to get their Ph.D. degree in nursing.

All scholarships are to be awarded on merit and/or financial need and can be used for recruiting purposes. The recipients shall be selected by the dean, assistant dean, and associate deans of the College of Nursing and the faculty who advise graduate level students. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Nursing in consultation with the appropriate faculty who teach graduate courses. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,900.00

May-Burke Families Scholarship Endowed Fund

The May-Burke Families Scholarship Endowed Fund was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ada May Burke (B.S.Bus.Adm., 1943).

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football or varsity basketball team. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.45

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2005-134

JANUARY - MARCH 2005

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002, provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of January – March 2005; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 62 waivers of competitive bidding requirements for annual purchases totaling approximately \$6,972,000 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Interim Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 39 waivers of competitive bidding requirements for annual purchases totaling approximately \$8,100,200 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January – March 2005, is hereby accepted.

(See Appendix XLIV for background information, page 1031.)

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN,
AND CONSTRUCTION CONTRACTS AND
INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2005-135

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS

MURRAY HALL FEASIBILITY STUDY

POMERENE HALL FEASIBILITY STUDY

APPROVAL TO ENTER INTO DESIGN CONTRACTS

ATI - APPLE CREEK FARM WATER DISTRIBUTION SYSTEM

NEWARK CAMPUS – ADENA HALL BOILER/CHILLER REPLACEMENT

WISEMAN HALL – EAST WING – 1ST AND 2ND FLOOR RENOVATION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

ARCHER HOUSE RESIDENCE HALL RENOVATIONS

ATI – APPLE CREEK FARM WATER DISTRIBUTION SYSTEM

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

KOTTMAN HALL – 103 CLASSROOM RENOVATION

Synopsis: Authorization to enter into feasibility study contracts, design contracts and construction contracts and the increase in construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into Feasibility Study contracts for, the following projects:

Murray Hall Feasibility Study (Space and Facilities Committee)	\$0.10M central funds
Pomerene Hall Feasibility Study (Space and Facilities Committee)	\$0.15M central funds

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

ATI - Apple Creek Farm Water Distribution Sys (03-04 capital request)*	\$0.07M state funds
Newark Campus – Adena Hall Boiler/Chiller Repl (05-06 capital request)	\$0.20M state funds and departmental funds
Wiseman Hall - East Wing - 1 st and 2 nd Fl Renv (05-06 capital request)	\$2.6M state funds and departmental funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

ATI – Apple Creek Farm Water Distribution Sys (03-04 capital request)*	\$0.07M state funds
Archer House Residence Hall Renovations (future capital request)	\$5.00M future bond proceed

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following project:

Kottman Hall – 103 Classroom Renovation (03-04 capital request)	\$0.75M state funds and departmental funds
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*Indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as “N/A” have not had separate capital project authorization because of their smaller size.

May 6, 2005 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and/or construction contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLV for background information and maps, page 1033.)

LONG-TERM LEASE OF SPACE

Resolution No. 2005-136

**EARLY CHILDHOOD DEVELOPMENT CENTER AT WEINLAND PARK
COLLEGE OF HUMAN ECOLOGY**

Synopsis: Authorization for the University to enter into a long-term lease of space with the Columbus Board of Education to establish the Early Childhood Development Center at Weinland Park is requested.

WHEREAS The Ohio State University's College of Human Ecology and the Columbus Public Schools desire to collaborate on the development of a child care and educational programming facility adjacent to the new Weinland Park School; and

WHEREAS in furtherance of this collaboration, the College of Human Ecology proposes that the University enter into a ground lease for a site adjacent to the Weinland Park School in Columbus for construction of the child care center; and

WHEREAS the College of Human Ecology will be responsible for all capital, operating, maintenance, and lease costs for this space; and

WHEREAS the appropriate University offices have determined that the lease of this space for the College of Human Ecology is in the best interest of the University;

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to negotiate and enter into the proposed long-term ground lease with the Columbus Public Schools upon such terms as are in the best interest of the University.

(See Appendix XLVI for background information and map, page 1047.)

RECREATION FEE – PHASE II

Resolution No. 2005-137

Synopsis: Authorization for the second of three phases of the Recreation Fee is presented for approval.

WHEREAS phase two of the new recreation center is anticipated to be open by Summer 2005 and the second phase of the Recreation Fee, which is outside the fee cap, needs to be implemented to operate the facility starting Summer Quarter 2005, with the third phase of the Recreation Fee to be implemented Summer Quarter 2006:

May 6, 2005 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That Phase II of the previously approved Recreation Fee be implemented by increasing the fee from \$12 to \$42 per quarter for all students enrolled in four or more credit hours, effective Summer Quarter 2005 as described in the attached materials.

(See Appendix XLVII for background information, page 1049.)

Upon motion of Ms. Hendricks, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Meses. Longaberger, Hendricks, and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2005-138

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 3/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	
<u>Domestic Large Cap Equity</u>				
ABN AMRO	\$18,821,969		\$18,821,969	
Fifth Third Bank Investment Advisors	\$35,062,687		\$35,062,687	
Huntington Trust	\$33,772,056		\$33,772,056	
State Street S&P 500 Index	\$216,874,246		\$216,874,246	
University Students	\$18,933,843		\$18,933,843	
Unallocated Equity	<u>\$21,540,474</u>		<u>\$21,540,474</u>	
	\$345,005,275	0	\$345,005,275	20%

May 6, 2005 meeting, Board of Trustees

Domestic Mid Cap Equity

Meeder Financial	\$128,481,114		\$128,481,114	
Nicholas Applegate Mid Cap	\$45,725,243		\$45,725,243	
State Street Extended Index	<u>\$83,725,459</u>		<u>\$83,725,459</u>	
	\$257,931,816	0	\$257,931,816	15%

Domestic Small Cap Equity

Bernzott Capital Advisors	0	\$25,000,000	\$25,000,000	
G.W. Capital, Inc.	0	\$10,000,000	\$10,000,000	
Hoover Investment Management	0	\$25,000,000	\$25,000,000	
Independence Investments	0	\$25,000,000	\$25,000,000	
Nicholas Applegate Small Cap	\$69,616,349		\$69,616,349	
Opus Capital Management	0	\$25,000,000	\$25,000,000	
State Street Russell 2000 Index	\$157,774,131	(\$110,000,000)	\$47,774,131	
State Street Value Index	<u>\$44,037,266</u>		<u>\$44,037,266</u>	
	\$271,427,746	0	\$271,427,746	15%

International Equity

Invesco Global Asset	\$26,026,033		\$26,026,033	
State Street International Index	<u>\$150,724,131</u>		<u>\$150,724,131</u>	
	\$176,750,164	0	\$176,750,164	10%

Commitment		Revised
<u>As of 3/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Venture Capital/Private Equity

Blum Capital Partners III	0	\$10,000,000	\$10,000,000	
CID Seed Fund	\$1,000,000		\$1,000,000	
Commonfund Capital Partners 1999	\$7,067,000		\$7,067,000	
Commonfund International Partners V	0	\$10,000,000	\$10,000,000	
Commonfund New Leaders	\$10,000,000		\$10,000,000	
Commonfund Private Equity Partners VI	0	\$10,000,000	\$10,000,000	
Commonfund Venture Partners VII	0	\$5,000,000	\$5,000,000	
EDF Ventures Seed Fund	\$1,000,000		\$1,000,000	
Fort Washington Private Equity IV	0	\$5,000,000	\$5,000,000	
Mesirov Capital Partners IX	0	\$5,000,000	\$5,000,000	
Mesirov Partnership Fund I	\$10,000,000		\$10,000,000	
Mesirov Partnership Fund III	0	\$5,000,000	\$5,000,000	
Reservoir Venture Partners	\$3,192,000		\$3,192,000	
State Street Russell 2000 Index	<u>\$87,882,093</u>	<u>(50,000,000)</u>	<u>\$37,882,093</u>	
	\$120,141,093	0	\$120,141,093	7%

Market Value		Revised
<u>As of 3/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Hedge Funds

Commonfund Hedged Investors	\$33,744,769		\$33,744,769	
Ramius Fund	\$33,296,587		\$33,296,587	
State Street Govt/Credit Index	<u>\$53,099,737</u>		<u>\$53,099,737</u>	
	\$120,141,093	0	\$120,141,093	7%

Real Estate

Campus Partners	\$24,970,908		\$24,970,908	
Don Scott Airport	\$23,389,000		\$23,389,000	
Miscellaneous	\$11,524,000		\$11,524,000	
State Street Wilshire REIT Index	<u>\$46,817,033</u>		<u>\$46,817,033</u>	
	\$106,700,941	0	\$106,700,941	6%

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Domestic Fixed Income

Cypress Asset Management	\$24,534,189		\$24,534,189
Hughes Capital Management	\$20,449,716		\$20,449,716
Huntington Trust	\$41,799,418		\$41,799,418
JP Morgan	\$21,077,178		\$21,077,178
MDL Capital Management	\$39,908,883		\$39,908,883
State Street Govt/Credit Index	<u>\$53,528,401</u>		<u>\$53,528,401</u>
	\$201,297,785	0	\$201,297,785 12%

High Yield Fixed Income

Commonfund High Yield Bonds	\$30,604,082		\$30,604,082
State Street Govt/Credit Index	<u>\$55,210,985</u>		<u>\$55,210,985</u>
	\$85,815,067	0	\$85,815,067 5%

International Fixed Income

State Street World Govt Ex-US Bond Index	\$51,209,412	0	\$51,209,412 3%
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Upon motion of Mr. McFerson, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, Hicks, and Judge Duncan, Mses. Longaberger and Hendricks, and two abstentions cast by Mrs. Davidson and Mr. Borrer.

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PRESENTATION ON FY 2006 TUITION AND FEES

Mr. William J. Shkurti: [PowerPoint Presentation]

One of the core responsibilities of the Board of Trustees and the central administration is to acquire the resources necessary to make sure our students achieve a first-class education. And we have been working very hard on that. The purpose of our presentation today is to do a first reading on our proposals regarding tuition, which provides a major part of that funding, although not all of it.

What we hope to do is answer four questions: 1) Why are such tuition increases necessary?, 2) How much will they be?, 3) What will be the impact on our students?, and 4) What happens next after this meeting?

There are really three reasons that drive the necessity for these increases: 1) to achieve the goals of the Academic Plan, which is to provide a better educational experience for all our students; 2) that we appreciate very much the support we get from the State of Ohio, but it alone is not sufficient; and 3) that further reductions in core services will inevitably harm our students. I will talk about each of those.

First in terms of the Academic Plan -- and Barbara will elaborate on this more in her part of our presentation -- we need sufficient funds to recruit and retain the best students, faculty, and staff, and that is a very competitive environment in which we are doing that. We need sufficient funds to increase financial aid to assure access so we have an economically diverse student body, which I think is good for all our students and the people of Ohio. And then third, to continue investing in technology and other aspects of the learning environment so that they are up-to-date and support the educational experience.

The reason the tuition increase is necessary is because, although we expect state support to be stable -- which is an improvement over where we

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have been in recent years -- it will not increase significantly in the next biennium. Obviously, the state budget process still has to go through to fruition. The chart below shows, going back to FY 2001, state support per full-time equivalent student here at the Columbus campus, adjusted for inflation as measured by the consumer price index. FY 2005, which is the year we are in now, is still projected because we do not have the final enrollment figures, but it should be very close to that number.

You will see when adjusted for inflation, our state support is less by about \$1,400 per student than what it was in 2001. The reason for that is that the state went through some significant budget troubles of its own, as we are all aware. The other way to look at that number is, had anything else not changed and state support had increased just at the inflation rate, the tuition we would be charging our students could be \$1,400 a student less per year. So even though again state support is creeping up a little bit and we appreciate that, it is not enough to meet the needs of providing for the educational needs of our students.

You will also notice that strange "TBD" on FY 2007 and that is the first time we have done that. In the budget that was passed by the House, they put all the higher education appropriations in a lump sum. I think their feeling was that would force a reexamination of the way higher education is funded and distributed. Although we do not necessarily oppose that -- in fact, we think that would be a good idea -- we are concerned there is not enough lead time. It will be hard for us to do our budget process well -- which for 2007 will start in six months -- without knowing what our state support is likely to be. So one of the things we will be working on in the Senate is to try to get the state to stretch out that timeline of looking at the funding formula so they can be more definitive about 2007.

The other thing we have to be careful of is that it is very important that we continue to operate as efficiently as we can, but in the context in which we operate, if we cut too much it can severely harm the kind of services we provide our students. We are already starting in a position where Ohio State operates on average of \$611 less per student in undergraduate tuition than other competitive admissions public universities right here in Ohio. Those other universities are places like Miami, Kent State, Bowling Green, Ohio University, and the University of Cincinnati.

If you compare us with similar institutions across the country, that is our benchmark institutions -- those large, public, comprehensive research institutions -- we operate with an average of \$604 per student less than they do. Our non-instructional costs are already 28% below the average for our competitors which are those same benchmark institutions. Although that may seem good in some ways, what it means is our building maintenance suffers, our student consulting and advising suffers, and our ability to give high-end technology to our students suffers.

We have already aggressively sought alternative revenue sources such as private fundraising, federal grants, and additional cost savings. In fact, Larry Lewellen gave a presentation today on what we are trying to do in terms of our health benefits. As a result, we have no alternative other than to look at a tuition increase, so what I will talk about next is the increase for the Columbus campus resident undergraduate fees and then tuition and fees for other students.

For our resident undergraduates new to the Columbus campus, we are proposing an increase of \$450, or 6%, over an academic year. This is consistent with the mandatory tuition caps approved by the Ohio House.

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The resulting tuition and general fees then will be \$7,956 per student per academic year, effective this fall. This excludes the Phase II Recreation Fee of \$42 a quarter which is outside the fee caps, which the Board has just approved.

For other students, their base increase will also be 6%; again, excluding the mandatory Recreation Fee. There will be differential increases that depend on the program and that is described in the attached material. Our regional campus fees are not presented today, but will be presented at the June Board meeting to give the regional deans enough time to consult with their advisory boards.

Even if the Recreation Fee is included, this will be the smallest percentage increase in tuition and fees for our incoming students since 2001. Although we would like it to be less, we think we have struck a good balance between what our students can afford and what we can afford in terms of being able to provide them the services they expect.

I will now turn to my distinguished colleague Barbara Snyder, executive vice president and provost.

Provost Barbara R. Snyder: [PowerPoint Presentation]

Our current students are going to continue to see the benefits of Ohio State's upward trajectory and we, of course, are committed to maintaining economic diversity. I want to give you some more specifics on those things.

As always we are going to increase financial aid to offset our tuition increase. Ohio State allocates more of its own funds for financial aid than any other public university in Ohio. In fact, 87% of University-funded financial aid went to students with documented financial need; and 68% of our students receive financial aid. This coming fall we will welcome our first Land-Grant Opportunity Scholars. These are students who are here as a result of our new program to create 88 full-ride scholarships for outstanding students with financial need from each of Ohio's 88 counties. We are proud of that program.

As I mentioned, students also benefit from the University's upward trajectory and we are doing a number of things to ensure that that continues to be true. As you know, we are in the middle of the University-wide review of undergraduate education. I appointed a committee of faculty and an undergraduate student and they are reviewing the general education curriculum, the number of credit hours required for graduation, and the role of freshman seminars, among other things, to answer the overarching question, "What body of knowledge in the arts and sciences should every undergraduate student have before receiving an Ohio State degree?" The report from that committee is due at the end of Summer Quarter.

We have also done a college-by-college review of undergraduate courses and who is teaching them. Vice Provost Randy Smith is in the process of meeting with each one of our college deans to share data for that particular college. We have some excellent stories to tell; we have some issues to address; and we will be doing that.

We are continuing to develop new programs and courses to meet the needs of our current and future students. I will give you just a few examples. We have a new minor in music; in fact, Emily Quick, as was already mentioned today, was one of the first students to receive her degree with a minor in music. We approved also earlier this year an interdisciplinary minor in

May 6, 2005 meeting, Board of Trustees

neuroscience, one in the legal foundations of society, an interdisciplinary major in middle childhood education, a minor in environmental engineering, a major in biomedical sciences, and a new track in our international studies program for security and intelligence studies.

Our student interest in double majors and in having majors and minors continues to increase with the improved preparation level of our undergraduate students. This summer we will be putting together a group to look at ways to streamline the dual major process for students who are interested.

As Bill mentioned, we are also investing in technology to support student learning and faculty teaching. In addition to more technology-enhanced classrooms and improved web access to student educational services, such as course registration, grades, and degree planning tools, we are in the middle of a couple of important initiatives.

First is the new course management software named Carmen which has been identified by students in a nationwide survey as the most important technological enhancement to their learning. Our second big initiative is that we are at the very beginning of a five-year project to make our campus wireless, which we think will improve the educational environment for our students. As you heard this morning in the Academic and Student Affairs Committee meeting, improved campus housing continues to be a priority.

The proposed tuition increase of 6% and flat state support will require us to reallocate between \$8-12 million for FY 2006. As Bill already mentioned, our reliance on external funding sources will continue to increase and Development will be ever important.

We are reviewing our academic programs to ensure that we continue to deliver an excellent education to our students and, as Bill also mentioned, we have completed several of the core business process reviews. You just heard the report on health care in the Fiscal Affairs Committee meeting.

We will also be reviewing the recommendations of the Undergraduate Student Government Tuition Commission, which was appointed by USG president Aftab Pureval. The Commission reviewed a few key parts of the University's budget and suggested some additional cost-cutting measures. We received the report last week and will be taking a hard look at its recommendations.

Next month, we will be asking you to approve the recommendations that we are bringing forward today on tuition and fees for FY 2006. Also next month we will be presenting the proposed increases in college-specific fees and the regional campus tuition. In July, we will be seeking your approval for the University's overall budget for FY 2006.

In conclusion, we believe that the proposed increases in tuition and instructional fees are necessary to maintain and enhance the quality of our educational environment. We are going to continue to maintain access for students from low income families through our very significant commitment to financial aid, and we are going to continue to evaluate our spending to identify additional opportunities to save money.

So today we are asking for your consideration of this and the final vote will come next month. We would be happy to answer any questions that you have.

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Mr. McFerson:

Provost Snyder, can you tell me what the latest data shows with regard to how long it takes the average student to graduate in view of the ever-increasing better freshman classes we have had for the past half dozen years?

Provost Snyder:

We are seeing a dramatic increase in our four-year graduate rate. It is not where we would like it to be, but the increase is dramatic. I cannot tell you off the top of my head exactly what the average time to graduation is, but it also will be affected going forward, at least potentially, by the recommendations of the committee that is looking at undergraduate education. We have talked before about the question of the minimum number of credit hours required for graduation.

Mr. McFerson:

And also courses, the two go together.

Provost Snyder:

Yes, but it is improving at a very fast clip. I think I have already provided the Board fairly recently with a snapshot across the last several years of the increasing graduation rate at the six-year snapshot period, which is the one that is measured by *U.S. News and World Report*, and basically everybody else.

Mr. McFerson:

As Trustee O'Dell mentioned at the Fiscal Affairs Committee meeting, with the faster graduation rate then that opens up opportunities for more students, does it not?

Provost Snyder:

It does.

Mr. McFerson:

Which could help our budget situation?

Provost Snyder:

If we get them through faster, in theory, yes, it does.

Mr. McFerson:

In theory?

Provost Snyder:

As students go through faster, unless we respond to that through the admissions process, of course, there are financial implications potentially in the other direction, too. We are watching that very carefully.

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Mr. O'Dell:

I think his point was that we could have the capacity to educate more students, which is really needed in the State of Ohio. If we did that, keeping our standards up, it would help our budget as well.

Provost Snyder:

Yes. No doubt about it.

Ms. Longaberger:

Any other questions? Thank you very much.

(See Appendix XLVIII for background information, page 1055.)

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CHAIRPERSON'S FINAL REMARKS

President Holbrook:

Before Tami closes the meeting and we pass on the chairmanship, I would like to say, on behalf of everyone, we thank you for your wonderful leadership, your long tenure and friendship with this University, and your meritorious service. We have a small token for you to remember us and to call order at home. Thank you, Tami, very much.

Ms. Longaberger:

Thank you. I would like to thank my colleagues who joined me as Karen hosted such a lovely dinner for me last night. I think plenty was said there last night and nothing more needs to be said here, other than to say that this is really a special place. Ohio State is so important in so many ways to millions of people, not just in the State of Ohio but around the world. As I reflect on not only the nine years that I was a Trustee, but the years I sat on the Alumni Board as well as the years I spent on this campus as a student, I am just reminded that Ohio State matters.

I want to thank so many people and express my appreciation to those of you who have helped with my development and growth as a Trustee and certainly I think we got a few things done that were really important here at Ohio State. Particular to that, I want to thank Bill Hall. I have enjoyed working with you all nine years here at Ohio State and my heart was always with Student Affairs. You were particularly important to that and I think we got some good work done together, so thank you very much.

My thanks as well to Dr. Holbrook. It has been a pleasure and a privilege to work with you. I would be remiss not to thank then Governor now Senator George Voinovich for appointing me and giving me this opportunity. Most importantly, though, I want to thank my colleagues on the Board, both those eight that came before you and all of you here. Your wisdom, insight, support, and friendship – you do not spend two days a month with eight people for a long period of time in your life without developing some very good friendships. So thank you very much. I will miss you all, but I do not feel like I am leaving Ohio State, because now I just feel like I am entitled as any other alumna or taxpaying citizen of the State of Ohio to express my views, whether that is play calling, parking, or architecture.

May 6, 2005 meeting, Board of Trustees

When I started on this Board my children were four and six and I will be leaving here shortly because my oldest child is going to the prom tonight. So before long perhaps I will be seeing Ohio State yet through another lens, as a parent. So thank you very much. It has been a real privilege and an opportunity to serve the University. Thank you very much.

Okay, Dan! With that, I would like to pass the gavel over to Dan Slane. Do not hurt anyone with this!

Mr. Slane:

Just on a quick personal note, I want to thank you for all your help and kindness that you have shown me over the years, and I am going to miss you.

In a moment we are going to take a roll call vote to go into Executive Session for the purpose of dealing with personnel and legal matters. That vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a five minute recess before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Tuesday, June 7, 2005, at the Faculty Club.

I hereby move the Board recess into Executive Session for the purpose of considering personnel matters regarding appointment and compensation and to consult with legal counsel on matters of pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Longaberger, Hendricks, and Davidson.

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Thereupon the Board adjourned to meet Tuesday, June 7, 2005, at The Ohio State University Faculty Club, Columbus, Ohio.

Attest:

Tami Longaberger
Chairperson

David O. Frantz
Secretary

IMPACT STATEMENT

AMENDMENTS TO
THE OHIO STATE UNIVERSITY HOSPITAL
MEDICAL STAFF BYLAWS AND
RULES & REGULATIONS

AMENDMENTS APPROVED BY MEDICAL STAFF

ADMINISTRATIVE COMMITTEE:

FEBRUARY 9, 2005

APPROVED BY PROFESSIONAL AFFAIRS COMMITTEE:

FEBRUARY 24, 2005

APPROVED BY UNIVERSITY HOSPITAL BOARD EXECUTIVE COMMITTEE:

FEBRUARY 24, 2005

RATIFIED BY THE UNIVERSITY HOSPITAL BOARD:

MARCH 17, 2005

I. MEDICAL STAFF BYLAWS

- A. Updated language to reflect new appointment/reappointment cycle and application requirements.
- B. Corrected internal inconsistency to clearly indicate that there is no right to appeal when loss of privileges is due to automatic suspension.
- C. Revised division name.
- D. Created ability to add additional members to the Medical Staff Administrative Committee.
- E. Technical changes.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Revised the following to meet JCAHO standards
 - History and physical requirements
 - Procedure Note requirements
- B. Technical changes.

Amended Medical Staff Bylaws

3335-43-04 Membership.

(A) Qualifications.

(1) through (5) unchanged.

(6) Any medical staff member whose membership has been terminated pursuant to paragraph (A)(4) or (A)(5) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-43-06 of the Administrative Code. Any licensed health care professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph ~~(F)(6)(i)~~ (E)(8)(i) of rule 3335-43-07 of the Administrative Code.

(B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university. The applicant shall produce a government-issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. ~~The application shall also contain a statement acknowledging~~ applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment. Initial appointment to the medical staff shall be for a period ~~extending to the end of the fiscal year (first of July through thirtieth of June) or following fiscal year depending upon date on which applicant first becomes eligible for reappointment,~~ not to exceed twenty-four months. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Initial appointment, except appointment to the honorary medical or limited staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the department chair. If, after the six-month period, the department chair does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. In the event that the medical staff administrative committee recommends that an adverse action is be taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) Unchanged.

(E) Procedure for appointment.

(1) and (2) unchanged.

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a) Peer recommendation from ~~an individual(s)~~ at least three individuals knowledgeable about the applicant's clinical and professional skills.

(b) through (d) unchanged.

(e) Verification by primary source documentation of:

~~(i)~~ Information from all prior and current insurance carriers concerning claims, suits, and settlements, if any;

~~(ii)~~(i) Current and previous state licensure;

~~(iii)~~(ii) Faculty appointment;

~~(iv)~~(iii) DEA registration when required for exercise of clinical privileges;

~~(v)~~(iv) Graduation from an accredited medical or professional school;

~~(vi)~~(v) Successful completion or record of post ~~M.D.~~ graduate medical or professional education; and

~~(vii)~~(vi) Board certification or active candidacy for board certification.

(f) Information from the national practitioner data bank ~~and AMA master file.~~

(g) Unchanged.

(h) Complete disclosure by applicant of all past and current claims, suits, and settlements, if any.

(4) The chief of the applicable clinical department shall be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within thirty days of receipt of the ~~signed complete~~ application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of the Ohio university hospitals.

(5) The medical director shall receive all initial signed and verified applications from the chief of the clinical department and shall make an initial determination as to whether the application is complete.

The medical director shall forward all complete applications to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of applicant's qualifications for membership and for the clinical privileges requested. If the applicant fails to complete the prescribed forms or fails to

provide the information requested within sixty days of receipt of the signed application, processing of the application shall cease and the application shall be deemed to have been voluntarily withdrawn which action is not subject to hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. If the chief of the applicable clinical department does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the medical director for presentation to the credentials committee on the same basis as other applicants. ~~This action shall continue the applicant's status and privileges, if any, and create no vested rights for the duration of the appointment period, only until such time as the processing of the application is concluded.~~

- (6) Unchanged.
- (7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs, research and education committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. ~~The chairperson of the board shall also notify the dean of the college of medicine and public health and the executive director of the Ohio state university hospitals of the decision of the board.~~

- (8) Unchanged.
- (F) Procedure for reappointment.
- (1) At least ~~one hundred eighty~~ ninety days prior to the end of the ~~fiscal year, or the end of the biennial~~ medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the

medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing ~~biennial~~ appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ~~ninety~~ forty-five days prior to the end of the ~~fiscal year or biennial~~ medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified. A completed reappointment application form must contain:

(a) through (c) unchanged.

~~(d)~~ Satisfaction of ECFMG requirements, if applicable.

~~(e)~~(d) Verification of primary source documentation of:

~~(i)~~ Information from all prior and current insurance carriers concerning claims, suits, and settlements, if any;

~~(ii)~~(i) State licensure;

~~(iii)~~(ii) Faculty appointment;

~~(iv)~~(iii) DEA registration when required for clinical privileges;

~~(v)~~(iv) Successful completion or record of additional post M.D. graduate medical or professional education; and

~~(vi)~~ Continuing medical education and applicable continuing professional education activities. Documentation of category I CME that at least in part relates to the individual medical staff member's specialty or sub-specialty area and are consistent with the licensing requirements of the applicable Ohio state licensing board shall be required; and

~~(vii)~~(v) Board certification, re-certification, or continued active candidacy for certification.

~~(f)~~(e) Information from the national practitioner data bank ~~and AMA master file.~~

~~(g)~~(f) Verification that the applicant has not been excluded from any federally funded health care program.

~~(h)~~(g) Specific requests for any changes in clinical privileges sought ~~or~~ at reappointment with supporting documentation as required by credentialing guidelines.

~~(i)~~(h) Specific requests for any changes in medical staff category.

- ~~(j)~~(i) A summary of the member's clinical activity during the previous appointment period.
- ~~(k)~~(j) Patterns of care as demonstrated through quality assurance records.
- ~~(l)~~(k) Verification of completion of annual educational requirement as set forth in the university integrity and HIPAA programs.
- (l) Complete disclosure by medical staff members of claims, suits, and settlements, if any.
- (m) Continuing medical education and applicable continuing professional education activities. Documentation of category one CME that at least in part relates to the individual medical staff member's specialty or sub-specialty area and are consistent with the licensing requirements of the applicable Ohio state licensing board shall be required.

(2) Unchanged.

- (3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including ~~source~~ verification of the member's quality assurance record for continuing membership qualifications and for clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that the same level of quality of care is delivered by all medical staff members with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

The credentials committee shall forward its recommendations to the medical director at least thirty days prior to the end of the period of appointment. The medical director shall transmit the completed reappointment application and the recommendation of the credentials committee to the medical staff administrative committee.

~~Failure of the member, without good cause, to submit a reappointment application shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges at the end of the medical staff member's current appointment period, which action shall not be subject to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. A medical staff member whose membership is automatically terminated may apply to the credentials committee for a hearing, for the sole purpose of determining whether the failure to seek reappointment was excusable or whether the request for reappointment should be processed. The recommendation of the credentials committee regarding such automatic termination shall be presented to the medical staff administrative committee by the medical director. The decision of the medical staff administrative committee shall be final and such action shall not be subject to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. A request for reappointment subsequently received from a member who has been automatically terminated shall be processed as a new appointment.~~

Failure of the chief of the clinical department to act timely on an application for reappointment shall be the same as provided in paragraph (E)(5) of this rule.

- (4) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The medical staff administrative committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical staff administrative committee regarding reappointment of a member shall be communicated by the medical director, along with the recommendation of the medical director, to the professional affairs, research, and education committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. ~~The chairperson of the board shall also notify the dean of the college of medicine and public health and the executive director of the Ohio state university hospitals of the decision of the board.~~

(5) through (7) unchanged.

Balance unchanged.

3335-43-05 Peer review and corrective action.

(A) through (D) unchanged.

(E) Automatic suspension.

(1) and (2) unchanged.

- (3) Failure to maintain the minimum required type and amount of professional liability insurance with an approved insurer, shall result in immediate and automatic suspension of a medical staff member's appointment and privileges until such time as proof of appropriate insurance coverage is furnished. In the event such proof is not provided within ten days of such suspension, the medical staff member shall be deemed to have voluntarily terminated his or her appointment and privileges.
- (4) Upon exclusion, debarment, or other prohibition from participation in any state or federal health care reimbursement program, or a federal procurement or non-procurement program, the medical staff member's appointment and privileges shall be immediately and automatically suspended until such time as the exclusion, debarment, or prohibition is lifted.
- (5) If a medical staff member pleads guilty to or is found guilty of a felony which involves: violence or abuse upon a person, conversion, embezzlement, or misappropriation of property; fraud, bribery, evidence tampering, or perjury; or a drug offense, the medical staff member's appointment and privileges shall be immediately and automatically terminated.
- (6) Whenever a medical staff member's drug enforcement administration (DEA) or other controlled substances number is revoked, he or she

shall be immediately and automatically divested of his or her right to prescribe medications covered by the number.

(7) When a medical staff member's DEA or other controlled substances number is suspended or restricted in any manner, his or her right to prescribe medications covered by the number is similarly automatically suspended or restricted during the term of the suspension or restriction.

(8) No medical staff member shall be entitled to the procedural rights set forth in rule 3335-43-06 of the Administrative Code as a result of an automatic suspension or termination. As soon as practicable after the imposition of an automatic suspension, the medical staff administrative committee shall convene to determine if further corrective action is necessary. Any further action with respect to an automatic suspension must be taken in accordance with this rule.

Balance unchanged.

3335-43-06 Hearing and appeal process.

(A) Right to hearing and to an appeal.

(1) When a member of the medical staff who has exhausted all remedies under paragraphs (E) and (F) of rule 3335-43-04 of the Administrative Code on appointment or reappointments; or under rule 3335-43-05 of the Administrative Code for corrective action; or who has been summarily ~~or automatically~~ suspended under paragraph (D) ~~or (E)~~ of rule 3335-43-05 of the Administrative Code; or who receives notice of a proposed action that will adversely affect membership on the medical staff or the exercise of clinical privileges, ~~or whose membership has been immediately terminated under paragraph (A)(4) or (A)(5) (see paragraph (A)(6) of rule 3335-43-04 of the Administrative Code)~~, the staff member shall be entitled to an adjudicatory hearing.

(2) Unchanged.

Balance unchanged.

3335-43-07 Categories of the medical staff.

(A) through (D) unchanged.

(E) Clinical privileges.

(1) through (7) unchanged.

(8) Other licensed health care professionals.

(a) through (b) unchanged.

(c) Licensed health care professionals shall apply and re-apply for clinical privileges on forms prescribed by the medical staff administrative committee and shall be processed in the same manner as provided in rule 3335-43-04 of the Administrative Code subject to the provisions of paragraph ~~(F)(6)~~ (E)(8) of this rule.

(d) through (j) unchanged.

(k) Appeal process.

(i) A licensed health care professional may submit a notice of appeal to the chairperson of the Ohio state university hospitals board within fourteen days of receipt of written notice of any adverse corrective action pursuant to paragraph ~~(F)(6)(i)~~ ~~(E)(8)(j)~~ of this rule or immediate termination under paragraph ~~(A)(4)~~ of rule 3335-43-04 of the Administrative Code.

(ii) through (vii) unchanged.

(l) Unchanged.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) Unchanged.

(B) Names of clinical departments and divisions.

(1) through (3) unchanged.

(4) Internal medicine. The following divisions are designated:

Allergy
Cardiovascular medicine
Community internal medicine
Dermatology
Endocrinology and metabolism
Digestive ~~diseases~~ health
General medicine
Hematology and oncology
Human genetics
Infectious diseases
Nephrology
Pulmonary, critical care and sleep medicine
Rheumatology – immunology

(5) through (17) unchanged.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged.

(C) Medical staff administrative committee:

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy staff representative, the medical director, and the executive director of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The medical director

shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) and (c) unchanged.

Balance unchanged.

Medical Staff Rules and Regulations

84-05 Privileges for giving orders.

(A) through (C) unchanged.

(D) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, or member of the limited staff only to health care providers who have been approved in writing by title or category by the medical director, the executive director of the hospitals, and each chief of the clinical service where they shall exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospitals, or by the customary medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the ~~approval~~ approved titles or categories of providers shall be maintained by the medical director. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be recorded and authenticated by the approved health care provider to whom it is given as "verbal order by Dr.," or "V. O. or T. O. by Dr.," recording the medical practitioner's name and the time of the order. All telephone and verbal orders for D.E.A. schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within one day by the licensed physician, dentist, podiatrist, psychologist or limited staff member. All other verbal and telephone orders must be authenticated within twenty-one days of discharge or visit by a licensed physician, dentist, podiatrist, psychologist, or limited staff member.

Balance unchanged.

84-12 Medical information committee.

(A) Unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical information committee, including the following:

(1) and (2) unchanged.

(3) Deadlines and sanctions.

(a) and (b) unchanged.

(c) The history and physical examination may be performed up to thirty days prior to admission, surgery or the ~~patient's initial~~ visit and ~~accepted as part of the medical record if~~. If completed within thirty days preceding the before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of admission, surgery or visit. If the history and physical examination is

~~completed greater than seven days but within thirty days of admission or outpatient visit, notation shall be made in the history and physical to indicate review and any updates.~~

- (d) Unchanged.
- (e) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. For any formal operative procedures, a note shall include the preoperative and postoperative diagnosis diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, ~~and~~ preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

(f) and (g) unchanged.

Balance unchanged.

(APPENDIX XLIV)

**Waivers of Competitive Bidding Requirements
January-March 2005**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Hospitals – Prof Hlth Care Serv	\$1,450,000	4	\$550,000	3	\$0	0	\$900,000	1
Hospitals – Equip & Serv	\$6,650,150	35	\$4,911,971	21	\$476,300	5	\$1,261,879	9
Instruc & Research Equip and Services	\$3,490,229	28	\$1,864,398	15	\$136,375	2	\$1,489,456	11
Admin Suprt Equip and Services	\$3,481,816	34	\$1,512,239	11	\$891,551	7	\$1,078,026	26
TOTAL	\$15,072,195	101	\$8,838,608	50	\$1,504,226	14	\$4,729,361	37

(APPENDIX XLV)



Murray Hall Feasibility Study

315-2005-915

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

During the University's 2005-06 Capital Planning process, the decision was made to assign Murray Hall to the Medical Center after the building is released by the Ohio Department of Health. This project will help determine best uses for the facility, scope of various rehabilitation options, associated costs and timing scenarios so the Medical Center can make informed decisions about the future use of the facility.

Project Information:

Murray Hall is located south of Atwell Hall and Ross Heart Hospital in the Medical Center area.

Issues:

How does this project advance the Academic Plan? This proposal is in keeping with the academic excellence and student experiences portions of the Academic Plan. This facility also will foster more interdisciplinary research, which the University strives for. The environment that such a facility will provide will be a benefit to the faculty and the students and postdoctoral candidates they train.

Outstanding Funding Issues: None

Timing Issues: Murray Hall is projected to be released to the University in early 2006.

"Ripple effects" of the project: The eventual rehabilitation and occupation of Murray Hall may consolidate certain entities and research functions, freeing space in the Medical Center area for other uses.

Special limitations/risks: Funding to implement the feasibility study's recommendations for the rehabilitation of Murray Hall is yet to be identified.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Central Funding	\$100,000.00	\$100,000.00				
Total:	\$100,000.00	\$100,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Feasibility Study Approved by BoT	\$100,000.00	05/06/2005		

Project Team:

Project Manager: Sara Herridge (herridge.4@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)

Murray Hall Feasibility Study



Office of Business and Finance

April 13, 2005



Pomerene Hall Feasibility Study

315-2005-910

Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF

Location(s): Pomerene Hall, Frank E.

Gross Sq. Ft. 72,134 **Age:** 1922

Description:

This feasibility study will determine if Pomerene Hall can be physically rehabilitated through an analysis of the existing MEP systems, and will determine the best use of the building through programming and planning analysis. ADA compliance will also be included. This study will also determine what historical features of the building should be preserved through an analysis of the Historic Building Survey and Preservation Management Program which was provided by Campus Heritage Grant funded by the Getty Foundation.

Project Information:

Issues:

How does this project advance the Academic Plan? The study will determine if a major renovation of Pomerene Hall, built in 1922, can improve the quality of the teaching and learning environment, which will then help to enhance and better serve the student body.

Outstanding Funding Issues: None

Timing Issues: Rehabilitation to the facility will have to be coordinated with existing occupants. Construction could begin once PAES has relocated to their new facility (approximately Summer 2006)and when funding is appropriated.

"Ripple effects" of the project: Swing space needs to be identified for existing occupants during construction.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Central Funding	\$150,000.00	\$150,000.00				
Total:	\$150,000.00	\$150,000.00				

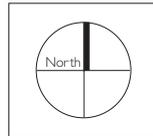
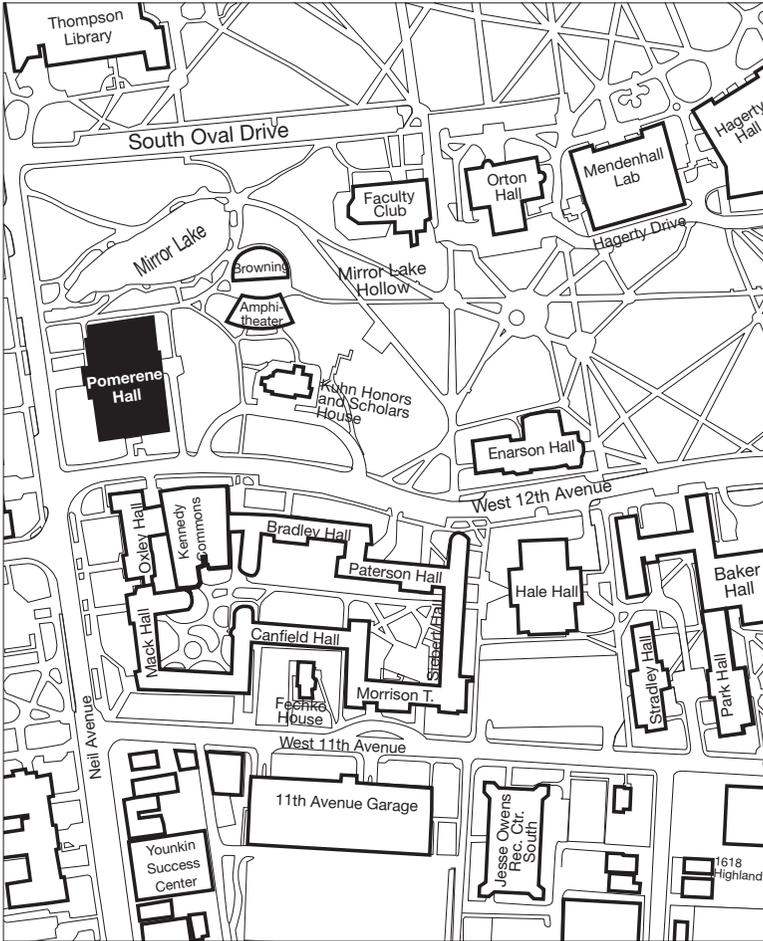
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Feasibility Study Approved by BoT	\$150,000.	05/06/2005		
Feasibility Study Advertisement (Ohio Register)		06/01/2005		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Andrea Thimmes (thimmes.5@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Nikolina Sevis (sevis.osu.edu)

Pomerene Hall Feasibility Study



Office of Business and Finance | April 13, 2005



ATI - Apple Creek Farm Distribution System

315-2005-913

Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

This project establishes a new water source for the ATI farm and new distribution piping. The system will provide water to the Horticulture Department Nursery through existing yard hydrants; water to the Cow Calf Barn through an existing yard hydrant and to two existing automatic waterers; water to the Swine Isolation Barn existing interior and exterior hydrants. The distribution system will include the addition of two new, remote hydrants in remote pastures, and one new automatic waterer in a remote pasture, and one new tap into the Village of Apple Creek sewage facility.

Project Information:

Remote pastures along Apple Creek Road, Wayne County, Ohio.

Issues:

This project advances the Academic Plan by providing life sustaining water for the animals on the teaching farms.

Outstanding Funding Issues: None

Timing Issues: Timing is critical for this project. The areas served in this project scope previously shared a water source with the State of Ohio's Apple Creek Development Center. With recent cutbacks in the State system, this center has been closed by the State of Ohio. The well, which is on the Development Center's land, will not be available to ATI after January 1, 2006. This date was only recently established and shared with ATI. In previous conversations with ATI, the State had indicated a mid to late summer 2006 timeline.

"Ripple effects" of the project: none

Special limitations/risks: Timing is critical. It is important to have the distribution piping in the ground prior to winter freeze and before the local MRDD facility is closed by the State of Ohio, which is currently the source of water for these farms.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Regional Basic Re	\$50,000.00	\$50,000.00				
HB16 ATI Basic Renovatio	\$15,000.00	\$15,000.00				
Total:	\$65,000.00	\$65,000.00				

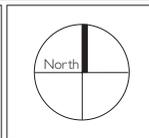
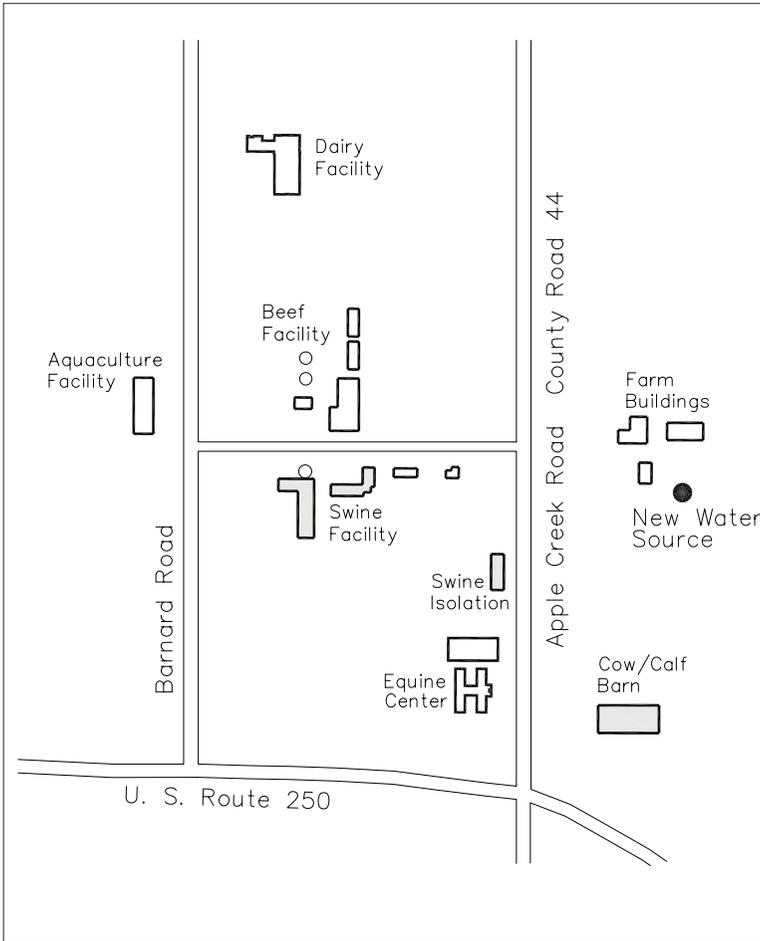
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$65,000.00	05/06/2005		
Bidding Approved BoT	\$65,000.00	05/06/2005		
CONSTRUCTION				
Construction Start		12/01/2005		
Completion		06/01/2006		

Project Team:

Project Manager: Marjory Trishman (spangler.40@osu.edu)
Project Coordinator: Andrea Thimmes (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Apple Creek Farm Water Distribution System



Office of Business and Finance

April 15, 2005



Newark Campus - Adena Hall Boiler/Chiller Replacement

315-2005-919

Requesting Agency(s): NEWARK CAMPUS

Location(s): Adena Hall

Gross Sq. Ft. 47,781 Age: 1978

Description:

The Ohio State University-Newark proposes to replace the original 1976 boiler and chiller in Adena Hall. A recent assessment of the equipment has shown that both units have reached the end of their useful lives. The assessment reports that replacement of the equipment should occur at the earliest possible opportunity.

Project Information:

Issues:

Adena Hall houses classrooms, offices, recreation spaces and the campus maintenance shop. Continued operation of the Adena Hall is critical to the academic mission of the campus.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: None.

Special limitations/risks: None.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Newark	\$12,473.00	\$12,473.00				
HB16 Newark Basic Reno	\$190,878.00	\$190,878.00				
Total:	\$203,351.00	\$203,351.00				

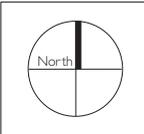
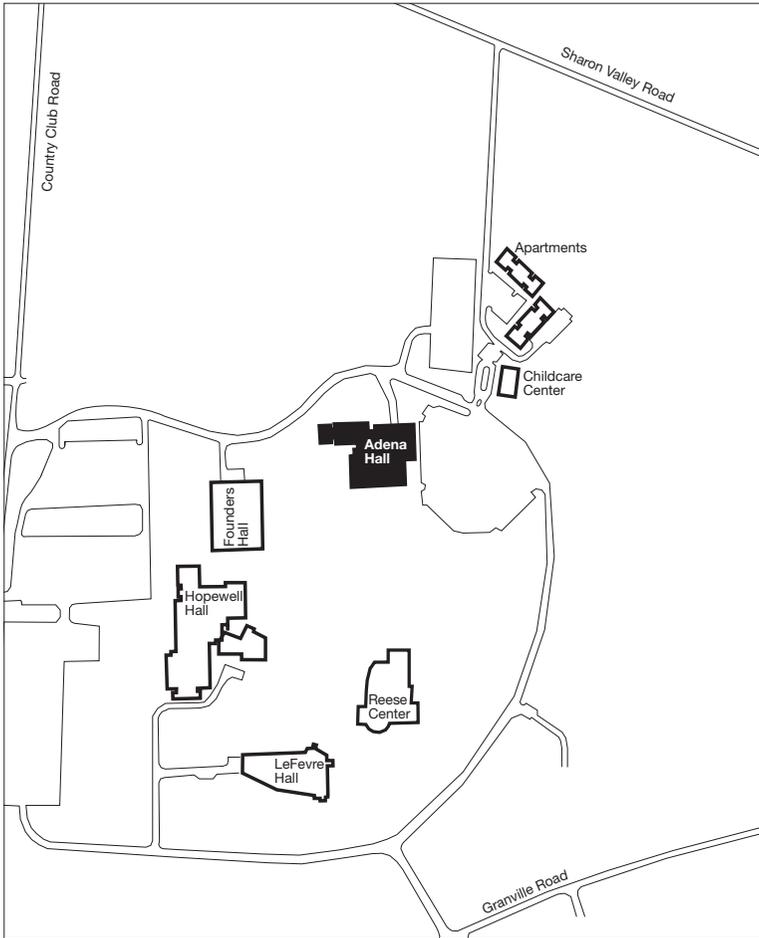
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$203,351 Project)		05/06/2005		
CONSTRUCTION				
Construction Start		10/01/2005		
Completion		07/01/2006		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Andrea Thimmes (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Newark Campus - Adena Hall Boiler/Chiller Replacement



Office of Business and Finance

April 19, 2005



Wiseman Hall - East Wing - 1st and 2nd Floor Renovation

315-2005-914

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Wiseman Hall, Bruce K.

Gross Sq. Ft. 81,693 Age: 1960

Description:

This project is an interior renovation of most of the east wing addition on the 1st and 2nd floors. Approximately 6,710 asf of the existing laboratory and support spaces will be renovated for lab research and support. Most of the renovation will entail new casework and fume hoods, upgrading some of the electrical and lab gasses, and removing and replacing finishes, some of which contain asbestos and possible other hazardous materials. It is possible this project will be phased.

Project Information:

Issues:

How does this project advance the Academic Plan? This project is an investment in research space, providing an environment that initiates cutting-edge research and educational opportunities that are oriented around important problems rather than disciplines. It will also help attract and retain faculty, and attract and retain-to-graduation talented students.

Outstanding Funding Issues: None

Timing Issues: Current occupants vacating to other space outside this project scope area.

"Ripple effects" of the project: None

Special limitations/risks: Limited building systems upgrades because of partial floor renovation and budget availability.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$1,600,000.00	\$1,600,000.00				
HB16 Columbus Basic Renovation	\$1,000,000.00	\$1,000,000.00				
Total:	\$2,600,000.00	\$2,600,000.00				

Schedule:

BoT Approved Amt.

Projected

Revised

Actual

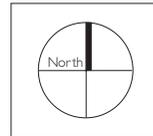
PLANNING					
Arch/Engr Approved by BoT	\$2,600,000.00	05/06/2005			
CONSTRUCTION					
Construction Start		01/16/2006			
Completion		07/14/2006			

Project Team:

Project Manager: Sara Herridge (herridge.4@osu.edu)
Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
Project Assistant: Steve Deedrick (deedrick.4@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Wiseman Hall – East Wing – 1st and 2nd Floor Renovation



Office of Business and Finance

April 13, 2005



Archer House Residence Hall Renovations

315-2004-913

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Archer House, John F

Gross Sq. Ft. 34,696 **Age:** 1966

Description:

This project will change the building use to a Residence Hall, which will require upgrades to the building to comply with the current Ohio Building Codes. Building upgrades to include, but not limited to, demolition, ADA east entry, fire alarm, fire suppression, resnet, plumbing, lighting, elevator, doors and hardware, drywall and ceilings, painting, carpet and VCT flooring, and HVAC systems. Hazardous material abatement are also part of the total project cost.

Project Information:

Issues:

How does this project advance the Academic Plan? Archer House was completed and first occupied as a residence hall in Autumn Quarter of 1966. The building changed to office use beginning in August 1968. This project will restore needed housing and provide a positive living/learning environment for the students thus advancing the Academic Plan.

Outstanding Funding Issues: None

Timing Issues: Design Services Completion - April 2005

Coordination for Department of Human Resources move - August 2005

Construction Start - August 2005

Construction Completion - August 2006

"Ripple effects" of the project: Department of Human Resources moves out of Archer House to Gateway Building C during August 2005. If move is delayed, it will negatively impact construction schedule on this project.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$3,955,415.00	\$5,000,000.00				
Total:	\$3,955,415.00	\$5,000,000.00				

Schedule:

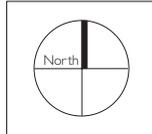
	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,995,400.00	05/07/2004		05/07/2004
Program Approved by the University		11/29/2004		11/29/2004
Bidding Approved BoT	\$5,000,000.00	05/06/2005		
Arch/Engr Advertisement (Columbus Dispatch)				06/11/2005
DESIGN				
Schematic Design Approval		10/29/2004	02/21/2005	02/21/2005
Design Dev Document Approval		12/31/2004	02/21/2005	02/21/2005
Arch/Engr Contract		03/18/2005		03/11/2005
Construction Document Approval		03/31/2005	04/29/2005	
BIDDING				
Bid Opening		06/01/2005		
CONSTRUCTION				
Award of Contracts		08/01/2005	07/22/2005	
Construction Start		08/08/2005	08/01/2005	
Report of Award to BoT	\$3,995,400.00	04/01/2005	08/05/2005	
Completion		08/31/2006	08/11/2006	

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Lesarine Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Cheryl Christie (christie.2@osu.edu)

Archer House Residence Hall Renovations



Office of Business and Finance	March 17, 2005
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Kottman Hall - 103 Classroom Renovation
315-2003-947

Requesting Agency(s): CLASSROOM POOL

Location(s): KOTTMAN HALL, ROY M

Gross Sq. Ft. 166,391 **Age:** 1981

Description: Patch, rehabilitate, and paint walls and ceilings; install new seating, wheelchair stations, carpet, light fixtures, controls, and chalkboard. Further install new sound system speakers with wiring and controls, projection screen, video projection system, and ADA signage.

Project Team:

Facility Planner: Teresa Yu
(yu.195@osu.edu)

Project Manager: John Frazier
(frazier.2@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Leeanne Chandler
(chandler.63@osu.edu)

Project Assistant: Mikki Reese
(reese.153@osu.edu)

Project Information:

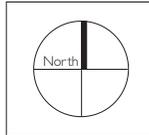
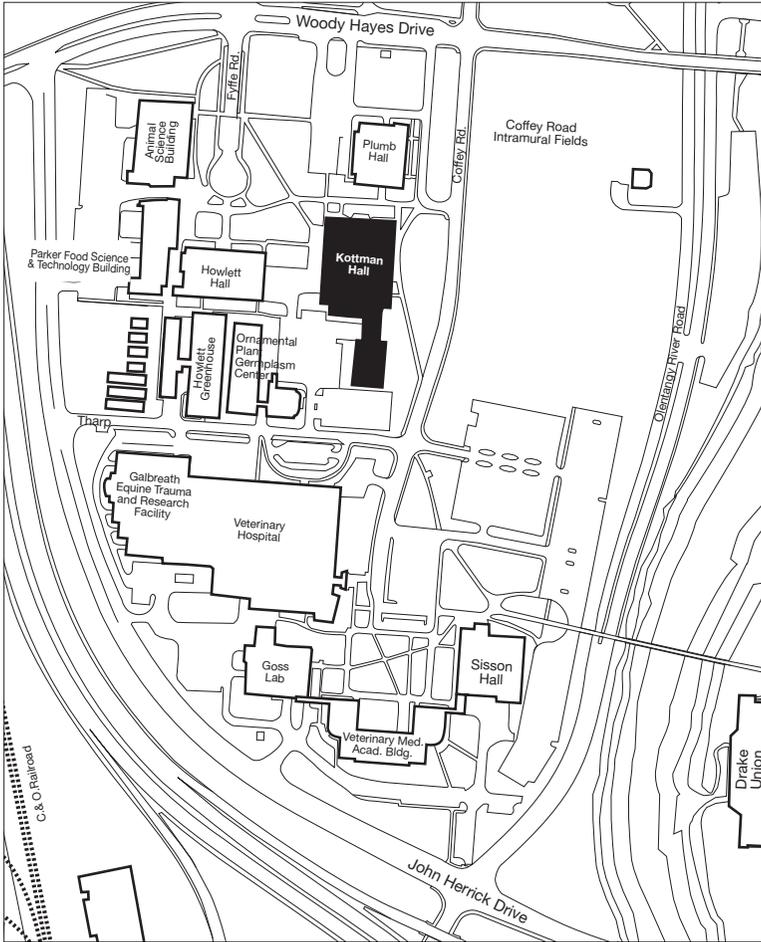
The project budget increased due to market cost increases for raw materials such as steel, wood products and gypsum.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB904 Columbus Basic R	\$0.00	\$19,771.50				
General Funds-Academic Affairs	\$0.00	\$15,000.00				
HB870 Columbus Basic Renovations	\$0.00	\$2,094.55				
HB850 Columbus Basic Renovations	\$0.00	\$36,551.95				
HB640 Basic Renovations	\$0.00	\$72,900.00				
General Funds - OIT Admin	\$0.00	\$0.00				
HB675 Columbus Basic Renovations	\$607,833.00	\$607,833.00				
Total:	\$607,833.00	\$754,151.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT	\$607,833.00			05/30/2003
Arch/Engr Advertisement (Ohio Register #118)				06/30/2003
Bidding Approved BoT	\$680,733.00	04/02/2004		04/02/2004
Bidding Approved BoT (Project Increase)	\$754,151.00	05/06/2005		
Design				
Arch/Engr Contract				11/25/2003
Design Dev Document Approval (SD/DD Combined)				12/11/2003
Construction Document Approval				03/03/2004
Bidding				
Bid Opening		05/04/2004	05/25/2004	05/25/2004
Bid Opening (Re-bid)		09/09/2004		09/09/2004
Construction				
Award of Contracts		06/22/2004	11/05/2004	11/04/2004
Construction Start		07/01/2004	12/15/2004	12/14/2004
Completion		12/17/2004	06/20/2005	

Kottman Hall - 103 Classroom Renovation



Office of Business and Finance

April 21, 2005

LONG-TERM LEASE OF SPACE

**EARLY CHILDHOOD DEVELOPMENT CENTER AT WEINLAND PARK
COLLEGE OF HUMAN ECOLOGY**

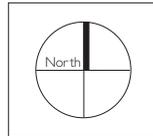
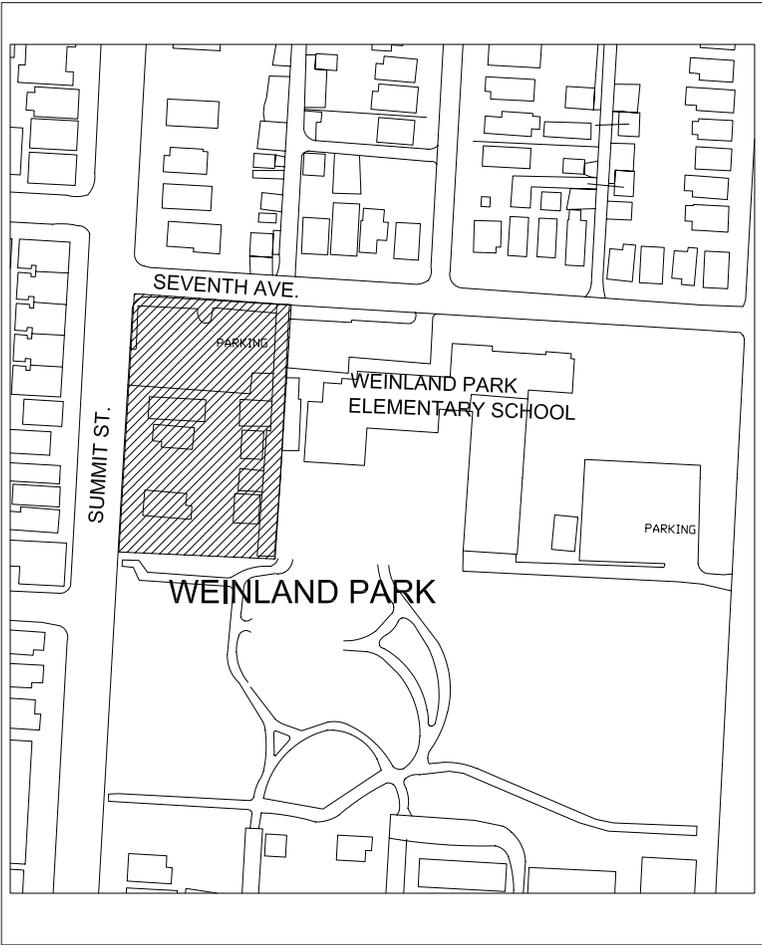
Background

The College of Human Ecology and the Columbus City Schools desire to collaborate on development of a child care and educational programming facility adjacent to the new Weinland Park School to be constructed at Summit Street and Seventh Avenue in Columbus. To facilitate that collaboration, the University will ground lease approximately 0.79 acres of land next to the school from the Columbus Board of Education. On that site, the University will establish the Early Childhood Development Center to be connected to the Weinland Park School. The Center will be operated by the College of Human Ecology as a research and training facility for its students.

The proposed lease would be for an initial term of fifty years, with two twenty-year renewal options. Rent for the first year will be approximately \$223,700.00, which will reflect the estimated cost of acquisition of the site. Rent for the remaining years of the initial and renewal lease terms will be \$1.00 annually.

The College of Human Ecology will pay the cost of construction of improvements on the leased premises. The College has raised funds to pay for these capital costs. The approved business plan for this project provides that the College will be responsible for all capital, operating, maintenance, and lease costs associated with the project.

Early Childhood Development Center at Weinland Park



Office of Business and Finance

April 1, 2005

**The Ohio State University
Board of Trustees
Fiscal Affairs Committee
May 6, 2005**

TOPIC:

Recreation Center Fee – Phase II

CONTEXT:

When the Larkins Recreation Center project was approved by the Board of Trustees in July 1998, it was agreed that this project would be funded through a mandatory fee (Attachment A).

When the annual tuition and fee recommendations were approved by the Board of Trustees in May 2004, it included a proposal to phase in this fee in three parts (Attachment B).

Phase I (\$12/quarter) was approved to take effect Autumn Quarter 2004, but implementation was postponed one quarter due to a delay in the opening of the satellite facility.

CONSIDERATIONS:

The new recreation facility is scheduled to open early this summer.

This fee is not included in the tuition cap (Attachment C).

RECOMMENDATION:

Approve Phase II of the mandatory recreation fee to be effective Summer Quarter 2005. This would mean an increase of \$30/quarter from \$12/quarter to \$42/quarter.

Approval of Phase III will be requested for Summer Quarter 2006, which will bring the total fee to \$76/quarter.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval.

Office of Academic Affairs
Office of Business and Finance
Office of Student Affairs
April 29, 2005

LARKINS HALL ADDITION AND RENOVATION PROJECT STUDENT FEE REQUEST

Resolution No. 99-21

Synopsis: A future student fee is needed to retire the debt and fund operations for the student recreation portion of the new and renovated recreation, academic and athletic facility project.

WHEREAS the University Administration has made its recommendation regarding the Capital Request for State funds for the FY 1999 - FY 2000 biennium; and

WHEREAS the Board of Trustees approved the FY 1999 - FY 2000 biennium Capital Request for State funds at the July 11, 1997 Board meeting; and

WHEREAS \$3 million in planning money for the Larkins Hall/Student Recreation Center project is part of the Capital Request for State funds in the FY 1999 - FY 2000 biennium; and

WHEREAS these planning dollars are conditional on the approval of funding for the Student Recreation Center addition to Larkins Hall from non-general fund sources; and

WHEREAS the Department of Athletics has committed the dollars to support the construction and operation of their portion of the new facility; and

WHEREAS student leaders have been an integral part of the discussions related to this facility project and have diligently and conscientiously represented students' interests:

NOW THEREFORE

BE IT RESOLVED, That the mandatory fee of \$55 (in 1997 dollars) be collected from students taking 4 or more credit per quarter (students taking 0-3 credit hours plus special fee authorizations are exempted from the fee) to retire the debt service and fund operations for the student recreation portion of the facility, commencing the quarter the new addition to Larkins Hall is scheduled to open for recreational use; and

BE IT FURTHER RESOLVED, That the student fee be utilized only to fund recreational sport facilities construction, maintenance, operations and recreation programs and services; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to include these materials as part of the official records of the University.

(See Appendix V for background information, page 95.)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Slane, Judge Duncan, and Ms. Longaberger.

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C. Student Recreation Fees

The Recreation Center is being built with the understanding that it will be self-supported by user fees, including a mandatory fee for all students on the Columbus Campus, and that these fees will not take effect until the facilities are open and in use.

Recommended Implementation Schedule

Facility	Additional Quarterly Fee	Cumulative Quarterly Fee	Effective Date
Satellite Recreation Center	\$12	\$12	Fall 2004
Larkins I	\$30	\$42	Spring or Summer 2005
Larkins II	\$30	\$72	Spring or Summer 2006

NOTE: Fee would increase by inflation after 2006.

Faculty and staff who use the facility would pay an optional \$18 per quarter for the Satellite Recreation Center and then an optional \$100 per quarter for all facilities once the main recreation building is opened in Spring or Summer 2005.



OHIO BOARD
OF REGENTS

HELPING HIGHER EDUCATION
SERVE A CHANGING WORLD

March 2, 1998

Mr. Eric Kunz
Assistant Vice President
Office of Finance
The Ohio State University
8 Bricker Hall -- 190 N. Oval Mall
Columbus, Ohio 43210

Dear Eric:

This is to confirm the conversation we had on February 20 about your memorandum of February 6 (which we received on February 17) concerning student recreation fees at Ohio State.

You may be surprised to learn that a recreation fee, tied to the sale of university bonds, does not require approval by either the Board of Regents or the Controlling Board. The statutory provision dealing with such fee increases is different from the one dealing with the COTA fee increase that was approved last year.

Here is the relevant language from page 1233 of Am. Sub. H.B. 215, the current biennial budget bill:

[The six percent cap] shall not apply [my emphasis] to increases required to comply with institutional covenants related to their obligations or to meet unfunded legal mandates or legally binding obligations incurred or commitments made prior to the effective date of this act with respect to which the institution had identified such fee increases as the source of funds. Any increase required by such covenants and any such mandates, obligations or commitments will be reported by the Board of Regents to the Controlling Board. These limitations [i.e., the six percent caps] may also be **modified** [my emphasis] by the Ohio Board of Regents, with the approval of the Controlling Board, to respond to exceptional circumstances as identified by the Ohio Board of Regents.

The COTA fee required a modification of the fee cap by the Board of Regents, with the approval of the Controlling Board. In contrast, as you can see, the fee cap does not even apply to fee increases required for the retirement of university bonds sold to construct recreation facilities. We have interpreted the language to apply also to the fee increases associated with the operation of such facilities. No judgment call is required of us on this if there is a bond covenant promising to fund the operation and maintenance of the facility. Even without a formal covenant,

Mr. Eric Kunz
March 2, 1998
Page 2

however, we assume that such a commitment is implied. This language has been repeated in budget bills for a number of years, permitting the University of Toledo, Miami University, Ohio University, and Kent State University (and perhaps others that I do not recall) to raise fees for recreation facilities.

While no approval of the fee increase (per se) is required, Ohio State will need approval for incurring the debt for which student fees will be pledged. (See the attached provision of the current budget bill, H.B. 215.) It is often the case that universities will sell general receipts debt while planning to retire the debt from some narrow revenue stream, such as hospital or parking revenues. In this case, it is clear that a real increase in student fees will be required. Consequently, it is especially important the Ohio State make the case to us that the expenditure and the borrowing to finance it are appropriate and that there is solid student support for the project. A referendum is not essential to making that argument, but in the absence of a referendum, Ohio State should take particular pains to make its case.

We have been discussing future fee pledges with Al Rodack. He has suggested annual approvals for short term indebtedness to cover the costs of construction on a range of projects. The approvals would authorize the later refinancing of this debt with longer term instruments. This approach might provide less focus on individual projects than the more traditional, project-specific approvals have. We have recommended this approach to our Finance and Capital Committee. However, we think it is especially important that approval of debt that would begin to finance expenditures for a recreation complex that will lead to substantial student fee increases in the future provide the traditional kinds of project-specific information. Rich Petrick has prepared the attached summary of requirements for information related to a typical fee pledge. Since this is a fee pledge that will in fact lead to a fee increase, we will also need information on student support for the project.

If the Board of Regents provides approval for the fee pledge, we will mention the need for a future fee increase in our annual report to the Controlling Board.

Sincerely,



Matthew V. Filipic
Vice Chancellor for Administration

Attachment(s)

DRAFT

FY 2006 TUITION AND FEES

Instructional and general fees and non-resident tuition at the Columbus Campus for FY 2006 are being presented for discussion.

WHEREAS the FY 2006 – FY 2007 Biennial Budget has been proposed by the Governor, passed by the Ohio House, and is being considered by the Ohio Senate; and

WHEREAS the Board of Trustees and the University administration recognize the difficulty facing our State's leaders in providing an adequate State operating budget in these times of great financial pressure; and

WHEREAS although the University does not support legislatively mandated fee caps as a matter of principle, a 6% cap for resident undergraduate fees is included in the budget bill adopted by the Ohio House; and

WHEREAS students planning to enroll Autumn Quarter 2005 need to know as early as possible what their fees will be; and

WHEREAS as result of appropriate consultation within the University with regard to FY 2006 fees, the recommendations being developed for the Board's consideration at the June 2005 meeting for implementation Autumn Quarter 2005 include: a 6% increase for undergraduate instructional and general fees and non-resident tuition, a 6% increase for most graduate instructional and general fees, a 6% increase in all graduate and professional non-resident tuition, and increases of 6% to 15% for selected graduate and professional instructional fees in accordance with the attached materials; and

WHEREAS consultations regarding regional campus fees are continuing and recommendations for these fees will be presented at the June 7, 2005 meeting.

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
MAY 6, 2005**

TOPIC:

Autumn Quarter 2005 Instructional and General Fee Recommendations

CONTEXT:

This is a first reading of recommendations for Instructional and General Fees, effective Autumn Quarter 2005.

RECOMMENDATIONS:

- An increase of 6% is recommended for instructional and general fees for resident undergraduates on the Columbus Campus, effective Autumn Quarter.
- A base increase of 6% is also proposed for graduate and non-resident instructional and general fees, as well as for non-resident surcharges, unless indicated otherwise.
- These figures do not include the new mandatory recreation fee, which is treated differently under the state fee cap legislation.

CONSIDERATIONS:

- Even with these increases, a general fund reallocation \$8-12 million is projected for the Columbus Campus.
- Regional campus instructional and general fee recommendations will be presented in June.
- The recommended increases are consistent with the tuition cap language approved by the House.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

First reading only. No vote required.

**AUTUMN QUARTER 2005 INSTRUCTIONAL AND
GENERAL FEE RECOMMENDATIONS**

- I. Why Are Increases Recommended?
- II. How Much Will They Be?
- III. How Will Access Be Maintained?
- IV. How Will Students Benefit?
- V. Conclusions
- VI. Appendices

I. Why Are Increases Recommended?

- A. Achieving the goals of the Academic Plan means a better educational experience for our students.
 - B. State support alone is not sufficient.
 - C. Further reductions in core services will harm our students.
-
- A. To achieve the goals of the Academic Plan we need to have the resources to:
 - Recruit and retain the best students, faculty and staff.
 - Increase financial aid to assure access.
 - Continue investing in technology and other aspects of the learning environment.
 - B. The growth in state support continues to lag inflation.

State Support Per FTE Student
FY 2001 – FY 2006
(Ohio State Columbus Campus)

Year	State Support Per FTE	State Support Adjusted for CPI Inflation	State Support as a % of General Funds Budget
2001	\$7,209	\$7,209	43.3%
2002	\$6,695	\$6,591	42.0%
2003	\$6,367	\$6,128	39.6%
2004	\$6,286	\$5,893	36.4%
*2005	\$6,335	\$5,804	32.7%
*2006	\$6,355	\$5,822	31.2%
2007	TBD	TBD	TBD

Note: After adjusting for inflation, Ohio State Columbus Campus is receiving \$1,387 (19%) less per FTE than it did in 2001.
* Projected FTE's used for FY05 and FY06

Source: Board of Regents projections for FY 2005 and FY 2006.
The Ohio State University Current Funds Budget for prior years.

- C. Further reductions in core services will harm our students because:
 1. Ohio State already operates on an average of \$611 per student less in undergraduate tuition than other public universities in Ohio with competitive admissions.
 2. We operate with an average of \$604 per student less in tuition and state support than similar institutions across the country.
 3. Our non-instructional costs are 28% below the average for benchmark institutions.
 4. We are already aggressively pursuing alternative revenue sources and cost efficiencies.

1. Ohio State operates with less in tuition per student than most other Ohio universities with competitive admissions.

University	FY 2005 Full-time Resident Undergraduate Tuition & (New Students)	Difference with Ohio State Tuition (per Student)
Miami	\$9,042	\$1,500
Cincinnati	\$8,379	\$837
Average	\$8,153	\$611
Bowling Green	\$8,072	\$530
Ohio University	\$7,770	\$228
Ohio State	\$7,542*	
Kent State	\$7,504	-\$38

Our resource disadvantage: $\$611 \times 30,000 \text{ FTE} = \18.3 million

*Rate effective Winter Quarter with the opening of the Satellite Recreation Center.

Source: Ohio Board of Regents Tuition and Fees Report, 2005.

2. Ohio State operates with significantly less tuition and state support than most other similar universities across the country.

Category	Total State Support & UG Resident Tuition/ Student FTE (FY2003)	Difference (Ohio State vs. category)
Ohio State Columbus Campus	\$14,694	
Big Ten Public Mean	\$15,378	\$684
Big Ten Public Median	\$15,528	\$834
Benchmark Mean	\$15,179	\$485
Benchmark Median	\$15,109	\$415
Average across Big Ten and Benchmark Means and Medians		\$604

Our disadvantage: $\$604 \times 30,000 \text{ FTE} = \18.1 million

Sources:

State Support: *IPEDS Finance, 2003*

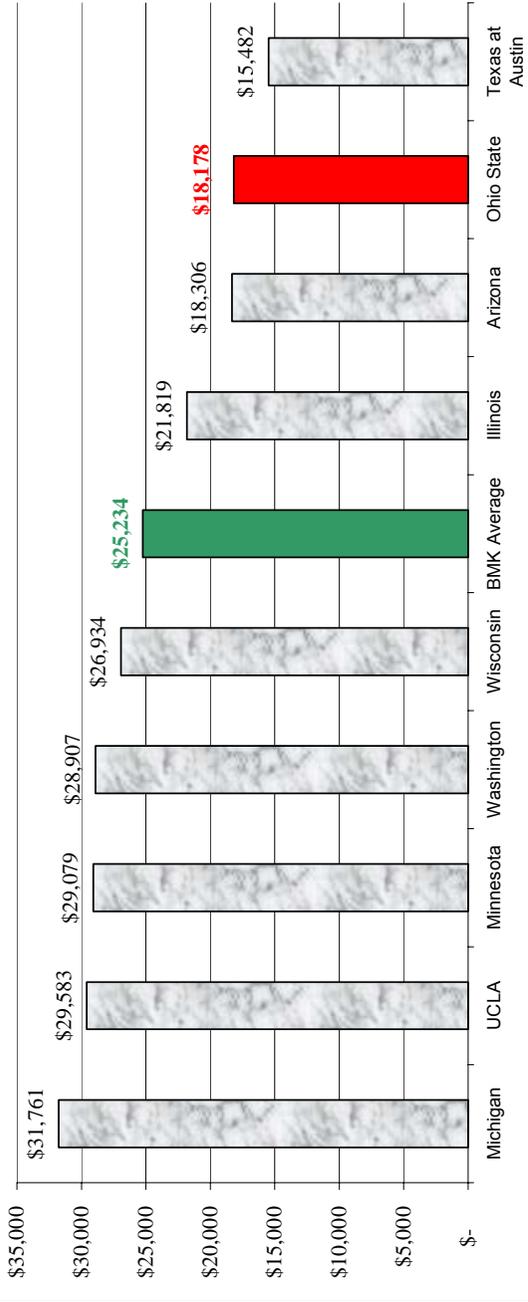
Tuition: *AAUDE Data Exchange--Tuition and Fees Survey, 2002-2003;*

Resident Undergraduate, Academic Year Tuition and Required Fees

Note: *Benchmark and Big Ten Public means and medians do not include Pennsylvania State University (Main Campus) as no state appropriation figures were reported by this institution for the FY 2003 IPEDS Finance report.*

3. Ohio State's non-instructional costs are already lower than those of comparable universities.

Average Non-Instructional Expenditure Per Student FTE
FY 2001 - 2003 Average



Non-instructional costs include academic support, separately budgeted research, public service, scholarships and fellowships, plant operation and maintenance and student services.

Source: Ohio State Office of Resource Planning and US Department of Education Annual IPEDS Finance and Fall Enrollment Surveys.

4. Ohio State continues to build on its efforts to diversify revenues and control costs:
 - Revenue diversification includes private fund raising, increased cost recoveries from non-general fund units and alternative funding sources.
 - Savings from review of core business processes continues to be realized.
 - These revenue projections will require an estimated reallocation of \$8-12 million from General Funds operating budgets.
 - Recommendations for cost savings by the 4/25/05 USG Tuition Commission Report are now under review.

II. How Much Of An Increase Is Recommended?

- A. Columbus Campus Resident Undergraduate Instructional and General Fees
 - B. Instructional and General Fees for Other Students
-
- A. Columbus Campus resident undergraduate tuition and fees will increase by the amount permitted by the state fee cap, effective Fall Quarter 2005.
 - For Tier-Three students (students admitted Summer 2003 and after), this means full-time instructional and general fees will be \$7,956 for a three-quarter academic year – an increase of \$450 or 6% over the current year.
 - For Tier-Two students (students admitted between Summer 2002 and Spring 2003), full-time instructional and general fees will be \$7,854 – or an increase of \$444 or 6%.
 - For Tier-One students (students admitted before Summer 2002), full-time instructional and general fees will be \$7,197 – an increase of \$405 or 6%. *
 - These figures include a \$15 per quarter Student Activity Fee for all students, which is included in the new fee cap and a \$9 per quarter COTA fee, which is not in the fee cap.

These figures do not include a \$42 per quarter mandatory Recreation and Physical Activity Center (RPAC), which is excluded from the fee cap. When this fee is included, the instructional and general fees for Tier-Three full-time students will be \$8,082 (an increase of \$540 or 7.2% over Autumn Quarter 2004). This fee is anticipated to increase to \$76 per quarter in FY 2007.
 - Need-based financial aid will be increased proportionately to offset these tuition and fee increases for lower income students.

* This is the final year of a 5-year phase-in of undergraduate tuition increases for continuing students admitted before Summer 2002. These students will be included in the Tier-Two level in FY 2007 and Tier-One will be eliminated.

B. Tuition for Other Students

1. Resident graduate instructional and general fees for the Columbus Campus are recommended to increase 6% for a full-time student. Including the Student Activity Fee and the Mandatory Recreation Fee, graduate fees will increase 7.1%.
2. Differential instructional fee increases for graduate and professional students will increase 6.0 – 15% effective Fall Quarter 2005 (see Appendix A).
3. Changes in college-specific fees (e.g., computer fees and other program fees) and user fees (e.g., parking) will be presented at the June Board meeting.
4. Regional Campus resident undergraduate fees will be presented at the June Board meeting in order to give the regional campuses time to consult with their advisory boards.

III. How Will Access Be Maintained?

- A. Need based financial aid will be increased to offset tuition increases.
- B. Resident tuition and mandatory fees at The Ohio State University Columbus Campus will remain below that of three of the five public universities in Ohio with competitive admissions.
- C. Resident undergraduate tuition and mandatory fees at the Ohio State Columbus Campus will remain competitive with other public institutions nationally, but will be in the high middle range due to lower state support.
- D. Ohio State will continue to offer alternative entry at regional campuses and liberal transfer policies.
- E. Ohio State will continue a strong commitment to diversity, which serves our educational mission.
- F. Ohio State will continue to be the leading public institution in the state in providing need-based financial aid.
 - At Ohio State, 87% of institutional financial aid funds went to students with demonstrated need.
 - Ohio State devotes more of its own funds to scholarships than any other public university in Ohio.

IV. How Will Students Benefit?

Students will continue to benefit from progress in meeting the goals of the Academic Plan, including:

- Improvements in the undergraduate curriculum
- Additional opportunities for greater interaction with faculty
- Additional course and program offerings
- Improved retention
- Improvements in technology and other aspects of the learning environment
- Improved housing and safety
- Learning opportunities outside the classroom

V. Conclusions

- A. These increases are necessary to meet the goals we have set for improving the educational experience of our students.
- B. The recommended increases are consistent with the mandated caps proposed by the State of Ohio.
- C. University funded financial aid will be increased proportionately to assure economic diversity.

- D. Funds will be sufficient to continue progress at a gradual but steady pace, but an estimated \$8-12 million reallocation will be required.
- E. This is a first reading only for Autumn Quarter 2005 instructional and general fees; the final vote will come in June.
- F. Despite the uncertain financial environment and intense competition, The Ohio State University will remain a tremendous value for our students and for the people of Ohio.

VI. Appendices

- A. Proposed Differential Graduate and Professional Fees for Fall Quarter 2005.
- B. Background Information On Student Financial Aid

Differential fee increases for other students will range from
-3.7% to 15.0%, Effective Autumn Quarter 2005

College	Instructional Fee			Non-resident Surcharge ⁵		
	FY 2005	Proposed FY 2006 Changes		FY 2005	Proposed FY 2006 Changes	
	Fees/Qtr	% Chg	\$ Chg	Fees/Qtr	% Chg	\$ Chg
Business ⁶						
MBA	4,871	15.0%	731	3,961	6.0%	238
MBA (Part-time)	4,862	15.0%	729	3,961	6.0%	238
MLHR	2,697	6.0%	162	3,961	6.0%	238
EMBA	11,523	-3.7%	-431	3,961	6.0%	238
MAcc	6,079	6.0%	365	3,961	6.0%	238
Dentistry	5,980	12.0%	718	8,134	6.0%	488
Law (semester)	6,970	10.0%	697	6,416	6.0%	385
Medicine ⁷	7,180	6.0%	431	8,677		-4,395 ⁸
Occup Therapy	2,595	10.0%	260	3,961	6.0%	238
Phys Therapy	2,843	6.0%	171	3,961	6.0%	238
Public Health						
MPH/PEP	2,750	6.0%	165	3,961	6.0%	238
MHA	3,104	6.0%	186	3,961	6.0%	238
Optometry	4,246	10.0%	425	8,134	6.0%	488
Pharmacy	3,450	12.0%	414	4,214	6.0%	253
Vet Medicine	5,316	9.0%	478	8,408	6.0%	504

⁵ Non-resident students pay both resident and non-resident fees as well as the general fee, student activity fee and recreation fee not shown on this table.

⁶ FCOB is offering a Masters of Business Logistics Engineering (MBLE) beginning AU05; the fee structure for this program for FY 2005 will be the same as the MBA.

⁷ Represents the gross instructional fees for all ranks (1,2,3 & 4). The higher ranks receive Medicine Tuition Credits lowering their effective rates.

⁸ The reduction in the non-resident surcharge is designed to (1) attract the highest-quality students and (2) minimize the need for first-year students to seek financial assistance beyond that of student loans and scholarship aid. With the increase in other applicable fees, total tuition for Rank 1 Medical Students is \$8,397 for resident and \$12,679 for non-resident. Fees for other ranks are somewhat lower due to Medical Tuition Credits.

According to the most recent Board of Regents tuition revenue and financial aid survey, OSU Columbus Campus devotes more of its own funds to scholarships than any other public university in Ohio.

Institution	Gross Tuition Per FTE	FY 2003 Institutional Grants as a % of Gross Tuition/FTE
Ohio State	\$5,166	24%
Youngstown State	\$5,300	20%
Miami	\$6,955	15%
Toledo	\$5,525	14%
Ohio University	\$5,892	14%
Wright State	\$5,528	14%
Akron	\$5,506	13%
Cleveland State	\$5,228	12%
Bowling Green	\$6,545	11%
Shawnee State	\$4,518	11%
Kent State	\$6,781	10%
Central State	\$5,429	9%
Cincinnati	\$7,172	7%

Source: Board of Regents Financial Aid Survey 11/18/04.

NOTE: These results are preliminary and need to be confirmed.

Board of Trustees

May 6, 2005

Tuition Recommendations for Autumn Quarter 2005

Office of Academic Affairs

Office of Business and Finance

Key Questions

- **Why are increases necessary?**
- **How much will they be?**
- **What will be the impact on our students?**
- **What happens next?**

Why Are Increases Necessary?

- Achieving the goals of the Academic Plan means a better educational experience for our students.
- State support alone is not sufficient.
- Further reductions in core services will harm our students.

Necessary to:

- Recruit and retain the best students, faculty and staff.
- Increase financial aid to assure access.
- Continue investing in technology and other aspects of the learning environment.

Necessary because:

We expect state support to be stable but not increase significantly in the next biennium.

State Support Per Student FTE Adjusted for CPI Inflation	
FY 2001	\$7,209
FY 2002	\$6,591
FY 2003	\$6,128
FY 2004	\$5,893
FY 2005	\$5,804 (projected)
FY 2006	\$5,822 (projected)
FY 2007	TBD

Necessary because:

Insufficient revenues mean additional reductions in core services that will harm our students:

- Ohio State operates with \$611 per student less in undergraduate tuition than other competitive admission public universities in Ohio.
- We operate with an average of \$604 per student less than similar institutions across the country.
- Our non-instructional costs are already 28% below the average for our competitors.
- We have already aggressively sought alternative revenue sources and additional cost savings.

How Much Of An Increase Will Be Needed?

- Columbus Campus resident undergraduate fees
- Tuition and fees for other students

How much for:

Recommended increase for resident undergraduates new to the Columbus Campus:

\$450 or 6%

This is consistent with the mandatory tuition caps approved by the Ohio House.

Resulting tuition and general fees will be \$7,956 per academic year, effective Fall Quarter 2005, excluding the Phase II recreation fee of \$42/quarter.

How much for:

All other students:

- Base increase will be 6%, excluding mandatory recreation fee.
- Differential increases will vary depending on program as described in the attached material.
- Regional Campus fees will be presented at the June Board meeting to allow regional deans to consult with their advisory boards.

Even when the recreation fee is included, this will be the smallest percentage increase in tuition and fees in four years (since 2001).

What will be the impact on our students:

- Students will benefit from continued progress in meeting the goals of the Academic Plan.
- Economic diversity will be maintained through offsetting increases in financial aid.
- Efforts will continue to reduce cost pressures on students.

Impact:

Economic diversity will be maintained

- Increases in financial aid to offset tuition increases.
- High academic standing and moderate tuition compared to other institutions in Ohio
- Competitive fees compared to similar institutions in other states.
- University funded financial aid is greater than any other public university in Ohio.



Impact:

Meeting the goals of the Academic Plan

Students will continue to benefit from progress in meeting the goals of the Academic Plan, including

- Improvements in the undergraduate curriculum
- Additional opportunities for greater interaction with faculty
- Additional course and program offerings
- Improved retention
- Improvements in technology and other aspects of the learning environment
- Improved housing and safety
- Learning opportunities outside the classroom



Impact:

Efforts to reduce cost pressures

- An estimated internal reallocation of \$6 – 12 million will be required for FY 2006
- Generating funding from other sources (e.g., private gifts) will continue to be a priority
- Review of academic programs
- Review of core business processes
- Review of recommendations of the USG Tuition Commission Report (4/25/05)

What Happens Next?

June - Board approval of Tuition and Fees for FY 2006

July - Board approval of final budget for FY 2006

FY 2006 and beyond – continue efforts to improve quality and reduce costs

Summary and Conclusions

1. The increase in instructional and general fees is necessary to meet the goals we have set for improving the educational experience of our students.
2. The increase recommended is consistent with the mandated caps proposed by the State of Ohio.
3. University funded financial aid will be increased proportionately to assure economic diversity.
4. Funds will be sufficient to continue progress at a gradual but steady pace.
5. The University will continue to identify and implement cost savings opportunities; in fact, an estimated reallocation of \$8-12 million will be required.
6. This is a first reading only, the final vote will come in June.

Ohio State's Goal

Our goal is to continuously improve the educational experience for our students so that The Ohio State University continues to be of high value to them and to the people of Ohio.

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND THIRTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 7, 2005

The Board of Trustees met at its regular monthly meeting on Tuesday, June 7, 2005, at The Ohio State University Faculty Club, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

June 7, 2005 meeting, Board of Trustees

The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on June 7, 2005, at 10:40 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, and Chad A. Endsley.

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Mr. Slane:

I would like to call the meeting of the Board of Trustees to order and welcome all of you. I would now like to call on President Holbrook for her report. I would like to mention that she has recently returned from China and we are anxious to hear how things went over there.

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PRESIDENT'S REPORT

President Karen A. Holbrook: [Video Presentation]

Thank you, Mr. Chairman. I have two things to do and, with your permission, would appreciate a little bit more time than usual.

Last month I had the opportunity to acknowledge the leaders of our three student governments, but I did not have a chance to say anything about them specifically. This month the past president and the past vice president of USG, Aftab Pureval and Deb Mason, have officially turned over the reins to their successors, Suzanne Scharer and Matt Kreiner.

Aftab and Deb leave some very impressive footsteps. During the past year and under their leadership, the Undergraduate Student Government played an extremely active role in the efforts to get out the vote in the presidential election, running the OSU Votes website, manning voter registration tables, and hosting a number of debates including those between Bob Dole, Howard Dean, and the University Republican and Democratic groups.

They were also strong advocates for the University with our legislators regarding tuition and state funding, and effective communicators with students regarding legislative consequences of student rioting. On behalf of their student constituents, USG conducted rape education programs for students, and urged the removal of certain fees such as the COTA bus fee and recreation center charge for students studying abroad. They suggested changes in how football seating groups are assigned and studied library resource distribution during the upcoming renovation to make sure that books are more easily accessible to students and to ensure adequate study space.

Safety in the University District continued to be a top priority for USG this past year. They secured funds to purchase two additional vans for Student Safety Services, and worked along side community ambassadors and Buckeye Watch to involve students and improve safety conditions. Other off-campus initiatives included post football game cleanups after all home games, a Safety Week to educate students, enhanced recycling services, and continued efforts to improve off-campus street lighting.

June 7, 2005 meeting, Board of Trustees

These are just some of the things they have done and I know that they themselves concluded the year saying, "we did not accomplish much." I think we can look at what you have done and say, you accomplished a great deal. You were very effective leaders and both wonderful to work with. So let me say congratulations and thanks to both Aftab and Deb. Please stand so we can acknowledge your support this past year. Thank you for the great leadership you both provided.

I know Suzanne and Matt have an equally ambitious agenda. I heard Suzanne give it at her inauguration not too long ago in a very rapid-fire manner. It sounds like it is going to be another good year and I look forward to working with both of you. I know the provost and the rest of the leadership team in the University also look forward to working with both of you. It is great to have such strong student leaders as we have had over the past few years and I know we look forward to it again. Welcome to the two of you.

I would also like to point out that Barbara Pletz has been reelected so we do not have to say goodbye to Barbara, but we can still say thanks to Barbara. I do not see her here today, but we extend our thanks to her for a good year for the Council of Graduate Students. I am glad that she will be back and we congratulate her on her reelection.

Students are not the only ones who contribute to the governance of this institution. Last year, The Ohio State University staff were very ably represented by Connie Goodman. Connie has been a very effective voice for the administrative and professional and classified civil service staff. In addition to regular town meetings that USAC hosts for the senior leadership to have an opportunity to answer staff questions, USAC also collects thoughts and ideas of staff and communicates them to me and to other University leaders. Among their most helpful contributions -- in addition to annual staff pep rallies and a benefits fair -- USAC annually compiles and submits a very effective staff compensation and benefits committee report which has contributed greatly to improvements for staff in work life issues, health benefits, and childcare.

Connie is completing her last month as USAC chair, but will return to the next meeting to introduce the new chair. Connie, thank you for a very effective year, a very good working relationship between the administration and USAC, and we look forward to more good continuing interactions. Connie, please stand so we can thank you, too, for your great leadership.

I would like to talk a bit about an event that I was very fortunate to be invited to and was joined by my colleagues Barbara Snyder, executive vice president and provost; Bob McGrath, senior vice president for Research; and Pearl Bigfeather, my chief of staff.

It was a very exciting opportunity to attend what was entitled the "China-U.S. Forum on University Design: First Roundtable of Public University Presidents on Social Embeddedness and Economic Development." What I am going to do is tell you a little bit about this meeting and then show you a bit of video of Sichuan University to give you a sense of what the great universities are like in China.

China is a very ancient civilization that is more than 5,000 years old and obviously a very ancient country, yet in many ways it is also a very "new" country with an economy that has been expanding at an average annual rate of 9% per year over the last 25 years. China's more than 2,000 higher education institutions are a focus of their economic success. The Ministry of Education oversees approximately 600 universities designed strictly for

June 7, 2005 meeting, Board of Trustees

adult education and 1,400 more traditional or regular universities, many of which are more than a century old. In recent years, a lot of the regional specialized universities have merged into mega-universities, and you will hear that about Sichuan University, which now has a population of about 70,000 students.

The awarding of academic degrees was suspended in China for 30 years during the Cultural Revolution. With the economic reform and the open door policy reestablished in 1978, the reform of higher education was also undertaken and the degree system was restored. In 1982, only then was the first Chinese Ph.D. degree awarded. From 1982 until 1999 -- only 17 years later -- 53,200 Ph.D. degrees have been awarded. The first professional degrees were started in 1991 at a time when they realized that what they needed was "practitioners," people who actually could do things, not just think about things. So the M.D. degree, the M.B.A. degree, and the more professional degrees were awarded very late.

In addition, and perhaps in competition with the Ministry of Education, is the Graduate School of the Chinese Academy of Sciences (CAS). This, too, was founded again after the Cultural Revolution in 1978. It is an organization today that now has 30,000 students enrolled in masters and Ph.D. programs. It offers 114 different Ph.D.s under what they call five different bureaus. The bureaus tell you a bit about what the focus is in this country: basic research, life sciences and biotechnology, environmental resources, high technology and IT, and policy -- meaning business. They award these degrees on three campuses in Beijing.

They have a very interesting system whereby students in the Ph.D. and masters programs take their coursework all in Beijing on one of the three campuses, and then they move to the 100 or so institutes that are in the Chinese Academy of Sciences. Those institutes are instructed by members of the Chinese Academy of Sciences and the Chinese Academy of Engineering, plus 4,500 other professionals and research fellows. These are institutes that are located either on university campuses or independently throughout China. Fifty-four of them are recognized as key labs -- the most distinguished and best labs in the country of China. They are very highly regarded, highly recognized, and well supported.

Today there are 20 million Chinese students nationally, which is the largest student population of any nation in the world. In addition to that, there are many Chinese students studying abroad.

China takes great pride in its universities and the government, as I have said before and will emphasize again, has clearly made education a priority. China understood in 1978 and it understands today the strong connection between social stability and economic development and, again, higher education is central to that success for China.

Ohio State has many connections with Chinese universities, institutions, government agencies, museums, and businesses. We viewed the occasion of the "China-U.S. Forum on University Design," as an opportunity to expand those relationships and to forge additional ones. For the Trustees, and anyone who wants a copy, there is a three-page synopsis of all of the relationships that Ohio State has with China. Chairman Slane had asked me earlier, "What do we do with China?" and I pulled this together to show the extensive nature of our linkages across all of our colleges and many of our units, with faculty, with the University, and with departments.

June 7, 2005 meeting, Board of Trustees

I think it is also instructive to look at the students of the Peoples Republic of China and the numbers for us. There are about 900 Chinese students on our campus today. But when we look at the annual change, we are looking at a 27.7% decrease as it has become more and more difficult to get into the country. Again, our Chinese colleagues expressed this to us when we were there, that they are anxious to continue this free flow of students between our two great nations, but it is more and more difficult with the visa situation.

As far as the forum: teams from Arizona State University, The Ohio State University, Louisiana State University, the University of Utah, and SUNY-Albany, with representation from Michigan State, the University of Idaho, Colorado State, the University of California, and James Madison University joined the presidents and their delegations from 31 Chinese universities located primarily in the western part of the country. Also attending were Chinese government officials and the U.S. Consul General in China.

The meeting was sponsored by the vice minister of education in China, co-hosted by the presidents of Sichuan University and Arizona State University, and located on the new campus of Sichuan University in Chengdu, Sichuan province. This university just opened in 2002, and is already serving 20,000 first- and second-year students, and you will see some pictures of the university in the video.

Let us stop at this point and show the video so you get a sense of Chinese universities and what is going on in China overall.

[Video presentation]

President Holbrook:

I think you get a sense of the high-technology quality and the forward lookingness of this university. The group of university leaders was brought together, however, to create a virtual Institute for University Design that would develop tools to build better universities for the challenges that lie ahead, and, more specifically, to create 100 new research universities for the 21st century in China. In the words of Michael Crow, president of Arizona State and one of the co-hosts, "...our mutual experiences and innovation should help both of us not only invent universities, but also to invent the future we desire and a world we desire. The great universities for the future are still to be invented in both of our countries."

The forum that we attended included a plenary session and a series of breakout sessions. The topics of the breakout sessions revealed the bias of the organizers' emphasis on how we should be advancing society and economy, and specifically in China: use-inspired research and technology transfer; human capital building for emerging industries; the role of the university in local and regional economic development; the role of university achievements in social sciences in local and regional economic development; entrepreneurial collaboration: fostering innovation; and university science and technology parks in remote locations.

While we learned that there are clearly differences between U.S. and Chinese universities, it was also very clear that we have a great deal in common. We share the same goals and challenges, desire for economic success, and improvement of the human condition. There are twelve themes converged between the United States and Chinese universities.

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The first theme is that public universities play a role in serving society. While this is very clear to us as a land-grant university, it was perhaps emphasized by our Chinese counterparts with even greater commitment and zeal than we express.

The second theme is that students must be prepared for an environment and a world that operates at an accelerated pace of change. Chinese universities are trying to build people who are different from what one would call the "ideal" engineer or the "ideal" physician and not people with simply tools, but people with tools that benefit society.

Chinese students today, like our American students, are engaged in outreach activities. They work on special problems of society, take their holidays and go out into the country and volunteer their time, and like the students you heard this morning from the Denman Undergraduate Research Forum, they provide forefront research to benefit society. One of the things that I thought was very interesting is that the Ministry of Education places inside every Chinese university what they call a "center of innovation," which are physical facilities for students who have a real interest in doing anything that is in their imagination or in their heart to do. Whether it is in engineering, or science, or literature, or the arts, the students go into those facilities and are able to have the resources and the talent available to help them accomplish their pursuits.

Change is certainly on everybody's mind, but I must say, change is a whole lot easier to promote when it comes from the top, and the universities are led by the party secretary. So there is a difference from our universities in that regard.

The third theme that we have in common is strategic partnerships are essential to promote research and education. They, too, are concerned with government-university-industry partnerships. They are finding their partnerships with industry more problematic than we do, in terms of things like industry's goal of profit versus societal good, industry's ownership of intellectual property, and industry's control of the curriculum, something that is difficult for us.

I thought one particularly exciting example of an industry-university partnership is the Shanghai International Automotive City, which is taking place right now at Tongji University in Shanghai. This is being put in place for the Shanghai Expo of 2010, and it is being designed by the university's College of Engineering and Architecture in terms of an entire site development to benefit the automotive industry. All of the new universities are thinking about what is going on underground, how the buildings are going to be reused, and how transportation is being put in place for the entire new site that connects with all of the transportation within the city of Shanghai. This is only one of the high tech parks that was designed.

Science and technology must be blended with humanities and social sciences. That is a characteristic here, as well. Short-term and long-term agendas must be crafted. This is new thinking for China because government has dictated a lot of lurching of agendas over the past years, and education has now become more of a consistent theme in their long-term agenda.

High technology is an emphasis and education is targeted to regional assets. Multidisciplinarity and interdisciplinarity have been emphasized in the Chinese armamentarium for education in the same way they are here. Continuing education and non-diploma education is a thrust, and internationalization is strongly supported.

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Diversity is a new concept. It has been recently introduced into the Chinese language, but not until 1998 when the first "disadvantaged groups" were identified and brought to the forefront.

And the last theme is competition. All of our great universities compete for students. Preparation in the global environment sets no limits to our students, but only the permeability of our borders and their background preparation limit their choices for the future.

Rarely does one have an opportunity to really create a new environment of any kind, especially one for learning, where you can look forward to the future and prepare students creatively and thoughtfully for what portends to lie ahead. The features the United States and China share was a good beginning on common ground to deliberate and discuss strategies for designing new institutions for higher education for our discussions over the two days.

What are the next steps as we are going forward? The follow-up on this forum was the goal to develop what was called a "Virtual Institute for University Design" involving only the players who were part of the two-day summit. The idea is to develop a "tool kit" that provides guidance with an eye toward adaptation to change on a global scale.

President Xie, from Sichuan University, drew the conference to a close by asserting what we already know well in this country, that prosperity and development require universities, hope for mankind requires universities, and serving society is the role of the university.

Let me say that this forum was only one of a series of China's very aggressive efforts to rapidly advance their system of education by capitalizing on the expertise of other countries. At the same time our forum was taking place, the first ever China-U.S. President's Forum, on "Building Vibrant Higher Education in a Changing World" was held in Seattle, to discuss the transformation of universities from purely intellectual engines to intellectual plus economic development engines. That forum was based on the premise that cooperation and mutual respect between North America and Asia is "not a luxury, but a profound necessity."

Also held simultaneously was the 21st Century China Higher Education Exhibit at the 57th Conference of NAFSA (National Association for Foreign Students), and last year a forum was held in Beijing and Shanghai to discuss "Strategies of Research for Universities and Industries: Cooperation" and "The Role of the Research University in the 21st Century Knowledge Economy."

China is clearly serious about higher education and we in the United States and North America are part of the strategy for their very rapid success. We need to capitalize on their enthusiasm for combining efforts with them to build as we go forward in higher education for both of our great nations.

Thank you very much, Mr. Chairman.

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STUDENT RECOGNITION AWARD

Mr. Endsley:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of that student's achievement in his or her area of study, service to the University, and/or research achievements that have been a credit to the college and the University. This month's recipient is Julie Tyson McNaull, who was nominated by Dean Bobby Moser in the College of Food, Agricultural, and Environmental Sciences. Julie, would you please stand and be recognized?

Julie will graduate this Sunday, June 12, *Magna Cum Laude* with a Bachelor of Science Degree in Agriculture with Distinction. She majored in agribusiness and applied economics with a minor in communications.

Julie is an honors student and one of the College's most accomplished leaders. She was a member of Ohio Staters, Inc. during her freshman year. In the fall of her sophomore year she was elected National Eastern Region Vice President of the National FFA Organization. She thus took a year-long leave of absence to discharge her duties to this national youth development organization.

Upon Julie's return to Ohio State, she immediately became active again. She was involved in the Agricultural Education Society, College Ambassadors, Scarlet and Gray Ag Day, ATI Day, and others. Julie served two consecutive years as a narrator for the College of Food, Agricultural, and Environmental Sciences Recognition Banquet and, in 2005, was named as a Top 10 Senior in the College. Her honors project promises to be very helpful to the College, as she is investigating OSU students' perceptions of GEC courses in the College of Food, Agricultural, and Environmental Sciences.

Julie is from Ashland, Ohio, and is the daughter of Mike and Lora Tyson. In December of this past year, she married Greg McNaull.

Julie, I am very pleased to present this award to you today on behalf of the Board of Trustees. Congratulations.

Ms. Julie Tyson McNaull:

First I would like to begin by thanking Chad, President Holbrook, and members of the Board for this prestigious recognition. It has been an exciting day for me, as just about an hour ago I finished up my last final as an undergraduate here at Ohio State and am looking forward to commencement on Sunday.

When I look back over the past four years, it has been an eventful time. As Chad said, during my first year here at the University, I became involved in the history and traditions of this great nation and also this great University. I learned a little bit more about how Ohio State began as the Ohio Agricultural and Mechanical College and why we have the traditions that we do here, why we are proud to call ourselves Buckeyes, and "bleed Scarlet and Gray."

Continuing on after completing fall quarter my sophomore year, I was elected as a national FFA officer, pursuing the involvement of students, their recruitment, and inspiration of leadership opportunities for individuals across the entire nation. The national FFA organization devotes itself to developing premier leadership, personal growth, and career success within its student members. And they do so in a variety of different ways, through their

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different partners, through the agricultural education instructors, state staff, and various other faculty. It is actually one of the first places that I met Chad and also the first experience that I had here at OSU with a dinner that took place in this very building.

After taking off that year of service, I returned to Ohio State with a more focused idea of what I would like to do with my degree. Being a member of the honors program was a blessing, as it allowed me to complete my undergraduate education after taking a year off, still within that four-year window. I was able to explore a variety of different courses in marketing and communications, different interest areas that had been developed through various experiences throughout my lifetime. I was very fortunate to be involved in the College of Food, Agricultural, and Environmental Sciences, whether serving as a member of various student organizations, helping out with the largest student-run recognition program, our college banquet for two years, or being involved in a research project.

All of these different experiences would not have been possible without the support of numerous individuals, from my family – my parents and my siblings, my sister Jill, who is excited as a sophomore here in agricultural communications to continue her education – and also the various faculty and staff members. To Dean Bobby Moser, I express gratitude for your continued support throughout these four years. I would also like to thank various other administrators – Dr. L. H. Newcomb, Mrs. Kelly Koren, Dr. Marilyn Trefz, and Dr. Jill Pfister – for assisting me with my honors program and providing me with the opportunity to interact with future Buckeyes.

It has been one of my greatest joys here at Ohio State to be part of the recruitment effort for future students. I assisted on College Day, which involved over 150 prospective students and their parents and sometimes even their teachers, when they joined us here at the College to take a look at what we had to offer as they make that very crucial decision as to where they will spend their undergraduate education.

All of these different opportunities were also made possible by the support that I received financially through scholarships here at the University. I was very lucky that, when I returned from my year of service, all of my scholarships had been held for me and were available upon my return. Without that assistance, my undergraduate career would have been a lot different, as I probably would have had to seek other employment and potentially would not have been able to be as involved as I was within the College and University in general.

So for the various partners and supporters of The Ohio State University and the College of Food, Agricultural, and Environmental Sciences, I also express my thanks for your support and your generous contributions that you continue to make so students such as myself can continue to receive the outstanding education here at Ohio State, along with those valuable experiences that come with the journey.

I am excited to become a proud alumna of The Ohio State University this Sunday and look forward to my continued involvement through various alumni activities and also through the support of my family and other students who are still attending.

Thank you, once again, to the Board and to Dean Moser for the nomination. I appreciate this recognition. Go Bucks!

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Mr. Slane:

Thank you, Julie.

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COMMITTEE REPORTS

Mr. Slane:

At this time, I would like to call on the Committee chairs for their reports. We will start with Doug Borrer who chairs the Academic and Student Affairs Committee. Doug –

Mr. Borrer:

Thank you, Chairman Slane. Today we started with a presentation by Dr. Linda Harlow on the Denman Undergraduate Research Awards and heard from three of the winners who were, as always, outstanding.

The first winner's research covered gathering and applying statistical data and gave an example of waiting times at airline check-ins. The second student's research was on capturing CO₂ to reduce pollution from coal-fired power plants. Finally, we heard a really great musical presentation about the harmonics and rhythms of an all-bass quartet. It was very fascinating and the depth of these winners always continues to amaze me.

We then moved to an overview of the student problems and related trends addressed by the Student Advocacy Center under the direction of Karen Kyle. The purpose of the Center is to assist students in solving general problems while attending Ohio State. Last year the Center's staff dealt with 1,800 cases and over 4,200 issues. The variety of problems that they deal with include academic issues – grade grievances, withdrawal from school due to illness or personal problems, and how to deal with the charge of academic misconduct. The staff deal with fee issues, including financial aid, and help identify financial options for students who have a change in status.

The staff also deal with personal problems. Last year we had over 40 students who had fires in their homes or apartments. The staff worked closely with the Red Cross to help the students relocate and buy food and clothing, as well as continue their getting through the quarter. A very fascinating and valuable group that does a great job. Again, Mr. Hall, a very good job.

Finally, Provost Snyder presented four resolutions which are on the consent agenda today: 1) Approval of the Use of "Center," 2) Naming of the Electrical Substation, 3) Amendments to the *Bylaws of the Board of Trustees, Rules of the University Faculty*, and *Bylaws of the University Senate*, and 4) Personnel Actions.

Thank you, Mr. Slane.

Mr. Slane:

Thank you, Doug. Next, I would like to call on Jo Ann Davidson, chair of the Fiscal Affairs Committee.

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Mrs. Davidson:

Thank you very much, Mr. Chairman. We heard three reports this morning. One was an update on the Self-Insurance Trust operation. As you know, Dimon McFerson chairs the Self-Insurance Trust Board, and Kate Haller reported on behalf of their activities. I think the members of the Committee felt very comfortable that it was being run as it should be run, as an insurance company. Dimon, we appreciate your thinking of the fact that the Board should be kept up-to-date on that on a regular basis.

Mr. Shkurti reported on plans that are underway to offset the impact of some of our upcoming construction projects on student space, student study space, and social space. The next year -- from this fall to next fall -- will be spent working with students to be sure that we have taken into consideration how we offer alternative spaces. We then go into the Ohio Union and the Thompson Library and the continuation of the Larkins Phase II project. It would look like, with some very good planning that they have done, we will be able to accommodate that, maybe losing about 100 seats for the students over a two-year period of time. However, it will require that we do some good planning for transportation to be able to move the students to some of these locations which will not be quite as convenient for them as what they have right now.

We had a quarterly report on the capital projects that are ongoing here at The Ohio State University. You see that construction across the campus at varying levels. I think some concern was expressed about the Larkins project, which is not on schedule. The Committee continues to want to keep an eye on Larkins as we move forward.

There were five actions that came before the Committee. Number one was the Approval to Enter Into Feasibility Study, Design, and Construction Contracts and Approval to Increase Construction Contracts. I would just point out that in that group, special mention would be the decision to move ahead on the addition of two floors in the Ross Heart Hospital. Again we had Pete Geier with us, who reported on the necessity to do that because of the extreme need of additional bed space. This construction is the quickest way to get us there so that we can relieve some bed space in University Hospitals that is very badly needed. Also there is a change in the plan for the Fawcett Center which initially was going to be used for student housing. But now, looking at the combination of what is happening in Lincoln, it makes more sense to make the Fawcett Center into office space and then use that as swing office space as we go into some of the other construction.

There is a long-term lease on the consent agenda for your approval for a piece of property on Kinneer Road, adjacent to SciTech and other OSU property. We have been looking at this property for a period of time and believe that this is a good lease. We factored that into our ability to be able to have some rental income from that space to offset the cost.

We are bringing forward also the action which we discussed fully last time on the 2006 Columbus campus tuition increase of 6% and also some fee increases that have been discussed with us. The regional campus tuition changes will not come to the Board until next month.

There is an interim budget resolution which will take us over until our next Board meeting, as we end our fiscal year at the end of June. It will keep spending at the same 2005 level until we adopt the budget for 2006 at our next meeting.

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The final report was from Jim Schroeder on University Development. He reported that we are a little bit below where we were last year, but there are some very good trends in the fact that we have had good increases from our planned giving efforts and also our gifts to our endowment. Both are up by significant percentages.

The Committee is recommending those five items to you on the consent agenda today. Thank you.

Mr. Slane:

Thank you, Jo Ann.

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CONSENT AGENDA

President Karen A. Holbrook:

We are seeking your approval for:

REGIONAL CAMPUS BOARD APPOINTMENT/REAPPOINTMENTS

Resolution No. 2005-139

Synopsis: Approval of appointment/reappointments to The Ohio State University Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment/reappointments to the following Regional Campus Board for the terms as specified:

Newark Board Appointment

Zeba Haydar (student), July 1, 2005 – June 30, 2006

Newark Board Reappointments

Girard E. Besanceney, 2nd term, July 1, 2005 – June 30, 2008

Marlene M. Eader, 2nd term, July 1, 2005 – June 30, 2008

Paddy Kutz, 3rd term, July 1, 2005 – June 30, 2008

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the Newark Regional Campus Board.

CANCER HOSPITAL BOARD REAPPOINTMENTS

Resolution No. 2005-140

Synopsis: Reappointments of a community member and the Cancer Scholar member to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993, approved the establishment of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board; and

WHEREAS it has been stipulated in Board of Trustees Bylaw 3335-1-03 (U) and The James Cancer Hospital and Solve Research Institute Board Bylaw 3335-109-01 that the Cancer Hospital and Research Institute Board shall be comprised of six citizens from the general public and one member of the OSU cancer scholars program who shall be appointed by the University Board of Trustees in consultation with the President; and

WHEREAS the following named individuals have been nominated and selected for immediate reappointment to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board for the terms as specified:

<u>Name</u>	<u>Term</u>
Richard J. Solove (Community Member)	May 14, 2005 to May 13, 2009 (3 rd Term)
Clara D. Bloomfield (Cancer Scholar member)	May 14, 2005 to May 13, 2006

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be reappointed, effective immediately, as members of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board for the specific terms as set forth above.

**AMENDMENTS TO THE BYLAWS OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE
RESEARCH INSTITUTE BOARD**

Resolution No. 2005-141

Synopsis: The amendments to the *Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board* are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to *their Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute*; and

WHEREAS the proposed amendments to the James Cancer Hospital Board Bylaws were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on March 22, 2005, as follows:

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3335-109-01 General.

The body with ultimate responsibility to the Ohio state university board of trustees (hereinafter referred to as "university board") for establishing policy, maintaining quality patient care, and providing for organization management and planning and oversight of the financial performance of and within the Arthur G. James cancer hospital and Richard J. Solove research institute (hereinafter referred to as "CHRI") shall be the Arthur G. James cancer hospital and Richard J. Solove research institute board (hereinafter referred to as "board").

(A) The board shall be composed of:

(1) through (7) unchanged.

(8) Six citizens from the general public appointed by the university board of trustees in consultation with the university president. The initial term of office of all four of the community members shall commence May 14, 1996. Said initial terms of the four community members shall expire as follows: one on May 13, 1997; one on May 13, 1998; one on May 13, 1999; and one on May 13, 2000. The initial term of office of the fifth and sixth community member shall commence on January 1, 2000 and shall expire on May 13, 2004. Thereafter, terms of office of community members shall be for four years, commencing on May fourteenth and ending on May thirteenth. Each community member shall hold office from the date of appointment until the end of the term for which appointed. Any community member appointed to fill a vacancy occurring prior to the expiration of the term for which his or her predecessor was appointed shall hold office for the remainder of such term. No person who has served ~~two~~ three full four-year terms shall be eligible for reappointment;

(9) through (11) unchanged.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board* be adopted as recommended.

APPROVAL OF THE USE OF "CENTER"

Resolution No. 2005-142

Synopsis: Approval of the use of "center" is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS some proposals for external funding need to specify the term center in the title of the proposal even when formal academic center status has yet to be secured within the University; and

WHEREAS the College of Engineering has asked the Office of Academic Affairs that the term "center" be used for a recently-funded proposal for a "Center for Affordable Nanoengineering of Polymer Biomedical Devices"; and

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WHEREAS continuation of the use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs has reviewed this request and has no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of "center" for the "Center for Affordable Nanoengineering of Polymer Biomedical Devices" be approved, effective immediately.

NAMING OF ELECTRICAL SUBSTATION

Resolution No. 2005-143

Synopsis: Naming of the electrical substation located at 1960 Tuttle Park Place is proposed.

WHEREAS Thomas B. Smith served The Ohio State University with distinction for 39 years, retiring in 1986 as associate vice president emeritus for the Department of Physical Facilities; and

WHEREAS he provided adept and active leadership of the University's physical plant, including the design, construction, renovation, maintenance, utility systems, and landscape for the Columbus campus during a time of tremendous growth, and during his years of service more than three-fourths of the Columbus campus physical plant was constructed; and

WHEREAS he was instrumental in the development of major student recreation and athletic facilities, including the Scarlet and Gray Courses, Larkins Hall, St. John Arena, and the Jesse Owens Centers; and

WHEREAS he was responsible for the formation of the University's energy conservation program in 1973 to take a proactive approach to all aspects of campus energy management, and by the time of his retirement that program had saved the University well over \$100 million; and

WHEREAS Thomas B. Smith, Bachelor of Electrical Engineering degree in 1949, was a past president of the Association of Physical Plant Administrators, a recipient of that organization's Meritorious Service Award, and a recipient of an Ohio State University Distinguished Service Award:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code the new electrical substation located at 1960 Tuttle Park Place be named "The Thomas B. Smith Electrical Substation," effective immediately.

**AMENDMENTS TO THE *BYLAWS OF THE BOARD OF TRUSTEES,*
RULES OF THE UNIVERSITY FACULTY, AND
*BYLAWS OF THE UNIVERSITY SENATE***

Resolution No. 2005-144

Synopsis: Approval of amendments to the *Bylaws of the Board of Trustees, Rules of the University Faculty, and Bylaws of the University Senate* to reflect technical and editorial changes are recommended.

WHEREAS the *Bylaws of the Board of Trustees, Rules of the University Faculty, and Bylaws of the University Senate* are being updated to reflect current titles, unit names, delete redundancy, and correct cross-references; and

WHEREAS these changes are technical and editorial in nature; and

WHEREAS the University Senate Rules Committee has the authority, under rule 3335-5-47.3 of the Administrative Code, of monitoring the *Rules of the University Faculty* and of all statutes and bylaws pertaining to the Senate and ensuring that all published rules and bylaws within the Senate's purview are up to date; and

WHEREAS these amendments have been reviewed and approved by the Senate Rules Committee and Office of Academic Affairs:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws of the Board of Trustees, Rules of the University Faculty, and Bylaws of the University Senate*, to reflect technical and editorial changes, are approved, effective immediately.

(See Appendix XLIX for background information, page 1125.)

HONORARY DEGREES

Resolution No. 2005-145

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Gurdev S. Khush
Pedro A. Sanchez

Doctor of Science
Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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DEGREES AND CERTIFICATES – SPRING QUARTER COMMENCEMENT

Resolution No. 2005-146

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements; and

WHEREAS the faculty of the College of The Arts has recommended that Daniel Joseph Golde be awarded a Bachelor of Arts degree (cum laude), with a major in Music, retroactive to Autumn Quarter 2004:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 12, 2005, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2005-147

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 6, 2005 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget, be approved.

Appointments

Name: VERNON L. BAISDEN
Title: Acting Chief of Police
Department/Division: Public Safety/Police Division
Term: May 27, 2005, through May 26, 2006
Concurrent Appointment: Assistant Vice President for Public Safety

Name: DAVID L. DENLINGER
Title: Distinguished University Professor
Department: Entomology
Effective: June 7, 2005

Name: LAWRENCE W. LIBBY
Title: Interim Director
Institute: The John Glenn Institute for Public Service and Public Policy
Term: July 1, 2005, through June 30, 2006
Concurrent Appointment: Professor (The C. William Swank Chair in Rural and Urban Policy Fund), Department of Agricultural, Environmental, and Development Economics

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Name: THOMAS F. MAUGER
Title: Associate Professor (The Carl M. and Grace C. Baldwin Chair in Ophthalmology)
College: Medicine and Public Health
Term: October 1, 2004, through September 30, 2008
Concurrent Appointment: Chairperson, Department of Ophthalmology

Reappointments

Name: JERRY R. MENDELL
Title: Professor (The Helen C. Kurtz Chair in Neurology)
College: Medicine and Public Health
Term: July 1, 2005, through December 31, 2005

Name: PAUL A. WEBER
Title: Professor (The Irene D. Hirsch Chair in Ophthalmology)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Appointments of Directors

JERRY M. BIGHAM, School of Natural Resources, effective June 1, 2005, through June 30, 2009

ALAN T. MURRAY, Center for Urban and Regional Analysis, effective July 1, 2005, through June 30, 2009

Reappointment of Chairpersons

LARRY J. COPELAND, Obstetrics and Gynecology, effective July 1, 2005, through June 30, 2009

DAVID E. HAHM, Greek and Latin, effective October 1, 2005, through September 30, 2006

CHARLES R. HILLE,* Molecular and Cellular Biochemistry, effective July 1, 2005, through June 30, 2006

JOHN T. KISSEL,* Neurology, effective July 1, 2005, through June 30, 2006

MUTHU PERIASAMY, Physiology and Cell Biology, effective October 1, 2005, through June 30, 2009

JOHN N. REEVE, Microbiology, effective July 1, 2005, through June 30, 2009

JOEL H. SALTZ, Biomedical Informatics, effective July 1, 2005, through June 30, 2009

*Interim

Leaves of Absence Without Salary

ILEANA RODRIGUEZ, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 2005, to accept a Visiting Professorship, Department of Romance Languages and Literatures, Harvard University, Cambridge, MA.

ALLAN J. SILVERMAN, Professor, Department of Philosophy, effective Autumn Quarter 2005, to accept a Visiting Professorship, Department of Philosophy, University of California-Berkeley, Berkeley, CA.

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Leave of Absence Without Salary—Continuation

HARWOOD K. MCCLERKING, Assistant Professor, Department of Political Science, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to continue the Robert Wood Johnson Fellowship in Health Policy at the University of Michigan.

Professional Improvement Leaves

GEORGE E. NEWELL, Professor, School of Teaching and Learning, effective Autumn Quarter 2005.

PETER DEMERATH, Associate Professor, School of Educational Policy and Leadership, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

ERIC O. FISHER, Associate Professor, Department of Economics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

THOMAS B. GREGORY, Associate Professor, Department of Mathematics (Mansfield Campus), effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

NANCY A. NEEF, Associate Professor, School of Physical Activity and Educational Services, effective Winter Quarter and Spring Quarter 2006.

BARBARA L. SEIDL, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006.

YONGMIN SUN, Associate Professor, Department of Sociology (Mansfield Campus), effective Winter Quarter and Spring Quarter 2006.

Professional Improvement Leave—Cancellation

J. RONALD GREEN, Professor, Department of History of Art, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

Professional Improvement Leave--Change in Dates

STEPHEN F. DALE, Professor, Department of History, change leave from Autumn Quarter 2004, Winter Quarter and Spring Quarter 2005, to Winter Quarter 2005.

Emeritus Titles

CLARK L. ANDERSON, Department of Internal Medicine (Immunology), with the title Professor Emeritus, effective June 1, 2005.

ROBERT L. ARNOLD, Department of Art Education, with the title Professor Emeritus, effective July 1, 2005.

ROSANNE W. FORTNER, School of Natural Resources, with the title Professor Emeritus, effective July 1, 2005.

HENRY H. GLOVER, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2005.

WILLIAM L. HEWARD, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective July 1, 2005.

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TEDDY L. NAPIER, Department of Human and Community Resource Development, with the title Professor Emeritus, effective July 1, 2005.

JOHN A. NEGULESCO, Department of Biomedical Informatics (Anatomy), with the title Professor Emeritus, effective July 1, 2005.

POPAT N. PATIL, College of Pharmacy, with the title Professor Emeritus, effective June 1, 2005.

SUSAN DALLAS-SWANN, Department of Art, with the title Associate Professor Emeritus, effective June 1, 2005.

DONALD L. HAEFELE, School of Educational Policy and Leadership, with the title Associate Professor Emeritus, effective July 1, 2005.

GEORG R. HEIMDAL, Department of Art, with the title Associate Professor Emeritus, effective September 1, 2005.

DONALD W. THOMAS, Department of Human and Community Resource Development, with the title Associate Professor Emeritus, effective July 1, 2005.

SAMUEL J. WOODS, Agricultural Technical Institute, with the title Associate Professor Emeritus, effective July 1, 2005.

JOHN V. FARK, Ohio State University Extension, with the title Assistant Professor Emeritus, effective June 1, 2005.

JULIA F. GUY, Department of Biomedical Informatics (Anatomy), with the title Assistant Professor Emeritus, effective July 1, 2005.

MARILYN S. PAGE, School of Allied Medical Professions (Occupational Therapy), with the title Assistant Professor Emeritus, effective July 1, 2005.

RESOLUTIONS IN MEMORIAM

Resolution No. 2005-148

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Molly Caren Fisher

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 3, 2005, of alumna Molly Caren Fisher, a benefactor of the College of Food, Agricultural, and Environmental Sciences.

Molly was born on the Brown Fruit Farm north of Columbus that had been in her family since 1812. She first learned about Ohio State's College of Agriculture as a child, when horticulture students would visit the farm.

She received a degree in English from The Ohio State University in 1935. Molly took over management of the family farm a year later when her parents died.

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From 1936-1962, Molly ran the farm. Her commitment to running the farm alone during the Great Depression was remarkable and an example of her love for the land. For 25 years, she worked closely with Ohio State faculty, students, and Cooperative Extension Service agents who shared their knowledge with her while using her fruit farm as a teaching laboratory.

Molly's relationship with the University gained new strength in 1979, after she acquired a livestock operation in Madison County. Since she had no experience in this type of farming, she enrolled in classes in the College of Agriculture through Program 60.

In those classes, she grew to feel that she was a part of the student body. Students learned from hearing about her professional experiences, and they grew personally close to her. She was asked to join an agricultural sorority and became a member of the Agricultural Economics Club and the Saddle and Siroloin Club.

In 1983, Molly sold her farm to Ohio State for \$500,000. The farm was valued at \$2.2 million, so the value of her gift was \$1.7 million, the largest the University recorded that year. The former "Upper Gwynne Farm" was renamed the Molly Caren Agricultural Center and is now the site of the Farm Science Review.

Molly sat on several boards, including the College of Food, Agricultural, and Environmental Sciences Vice President's Development Board, Junior League of Columbus, Columbus Gallery of Fine Arts, Children's Hospital, and the Child Abuse and Neglect Advisory Board. She received the Distinguished Service Award from the Columbus School for Girls in 1973.

On behalf of the University community, the Board of Trustees expresses to the family of Molly Caren Fisher its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Charles Morley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 29, 2005, of Charles Morley, Professor Emeritus in the Department of History.

Professor Morley graduated from The Ohio State University in 1935. He received an M.A. degree in 1936 and a Ph.D. degree in 1940 from the University of Wisconsin. Prior to his appointment at The Ohio State University, he taught at the Universities of North Dakota, Nebraska, and Wisconsin. In 1943-1944, he was a research analyst with the Office of Strategic Services. In 1944, he became a faculty member at The Ohio State University, where he remained until his retirement in 1981. He was promoted to the rank of professor in 1958.

Professor Morley's area of expertise was Polish and Eastern European history. In 1951, Syracuse University Press published his Guide to Research in Russian History, which was long considered a seminal work in the field. In 1959, Columbia University Press published his Portrait of America: Letters of Henry Sienkewicz, which was reprinted by Octagon Books in 1979. He was fluent in Polish, Russian, French, and German. He traveled to Russia and Eastern Europe on numerous occasions, both for research and for scholarly conferences. In 1967, he received a Fulbright-Hayes Fellowship for research in Poland. He was the author of more than a dozen articles and delivered numerous scholarly papers. For about 25 years he edited or co-edited the Eastern European section of the American Historical Review's listing of recently published articles.

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He pioneered the study of Russian and East European history at The Ohio State University. He was an enthusiastic and well-received teacher of undergraduates. Nine students completed doctoral degrees under his direction.

Professor Morley was active in the historical profession as well as within the University. He served as vice chair and acting chair of the Department of History. He was a cooperative colleague and generous with his time, energy, and talents. In 1980, the Ohio Academy of History gave him its Distinguished Service Award for his outstanding service to the profession.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles Morley its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Lloyd M. Parks

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 5, 2005, of Lloyd McClain Parks, Ph.D., Dean Emeritus of the College of Pharmacy.

Dean Emeritus Parks earned a B.S. degree in 1933 and an M.S. degree in 1936 in pharmacy from Purdue University, and received a Ph.D. degree in pharmaceutical chemistry from the University of Wisconsin in 1938. Dr. Parks served on the faculty at the University of Wisconsin for 18 years from the ranks of instructor to professor of pharmaceutical chemistry.

Dr. Parks joined The Ohio State University College of Pharmacy in 1956 as dean and professor, and served as dean from 1956-1977. During his tenure, the undergraduate enrollment in pharmacy more than doubled, and the graduate enrollment and the size of the faculty doubled.

Under his leadership, the research excellence of the College grew tremendously. His vision and leadership led to the construction in 1967 of a new pharmacy building on the southwest part of campus. This current building housing the College of Pharmacy at OSU was renamed Lloyd M. Parks Hall on April 1, 1977, in recognition of his many contributions to pharmacy. He was awarded dean emeritus status upon his retirement in 1977.

Dr. Parks was known for his leadership in pharmaceutical education and research. He won the Ebert Prize in 1952 from the American Pharmaceutical Association (APhA) for outstanding research in pharmaceutical chemistry. In 1966, he was awarded the APhA Foundation Research Achievement Award for the Advancement of Pharmacy. He contributed more than 50 papers to the scientific and professional literature in pharmacy. Dr. Parks was a past president of the American Pharmaceutical Association from 1971-1972, and the APhA awarded him the highest honor in pharmacy, the Joseph P. Remington Medal, in 1975. He also served as president of the American Association of Colleges of Pharmacy in 1961. He was a past president of Rho Chi national pharmacy honor society and was a member of the USP Revision Committee from 1950- 1962. Dr. Parks completed a six-year term on the American Council on Pharmaceutical Education. He was also a member of the American Chemical Society, the American Association for the Advancement of Science, the American Institute of the History of Pharmacy, and the scientific society of Sigma Xi.

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Dean Parks was granted honorary degrees from Purdue University in 1962 and Union College in 1972. The Ohio State University bestowed upon Dr. Parks the honorary degree of Doctor of Science in 1983. Dr. Parks was recognized for outstanding contributions to the pharmacy profession by the Wisconsin Pharmacists Association with the Mortar and Pestle Award and by the Ohio Pharmaceutical Association with the Beal Award.

On behalf of the University community, the Board of Trustees expresses to the family of Dean Emeritus Lloyd M. Parks its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edmund Cowl "E.C." Redman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 8, 2005, of Edmund Cowl "E.C." Redman, former chairperson and member of The Ohio State University Board of Trustees.

E.C. Redman was born May 24, 1906, in Columbus, Ohio. He received his B.S. in Business Administration degree from The Ohio State University in 1927 and was a member of Phi Kappa Sigma Fraternity.

He was a superintendent in the Ohio Excise Tax Department, served as assistant chairman to the deputy director for the Ohio Department of Taxation from 1933-1934, and assistant chief of the Ohio Sales Tax Department from 1935-1937. In 1937 he established a partnership known as Barthalow/Redman and was principal of E.C. Redman CPA Accounting and Tax Consultant Firm in the State of Ohio from 1939-1976.

Mr. Redman also held a variety of executive positions during his professional career which included: president and director of Redman Oil Company, Inc.; president and director of Gooding Amusement Company, Inc.; president and director of Thrills Unlimited; and president and director of Red Rose, Inc.

Throughout his life, Mr. Redman served on various boards including: chairman of the Ohio Accounting Board, 1963-1969; Ohio Member of the American Institute of Certified Public Accountants and Ohio Society of CPAs; member of the Ohio Air Quality Development Authority Board, 1971-1978; member of the Board of Ohio's Turnpike Commission starting in 1963 for two terms; member of the Scioto Investment Co. Board of Directors, and trustee of the Haverfield Foundation.

In 1979, E.C. Redman was appointed as a member of The Ohio State University Board of Trustees to serve a nine-year term by the late Governor James A. Rhodes, and served as chairman of the Board from 1987-1988. During his tenure on the Board, he played a very active and enthusiastic role as a member of the University Hospitals Board from 1980-1986.

On behalf of the University community, the Board of Trustees expresses to the family of Edmund Cowl "E.C." Redman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

June 7, 2005 meeting, Board of Trustees

Thomas A. Wittich

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 14, 2005, of Thomas A. Wittich, Clinical Professor Emeritus in the Department of Veterinary Preventive Medicine.

Professor Wittich held a Doctor of Veterinary Medicine degree from OSU and received his pre-veterinary training at Ohio University. After receiving his D.V.M. degree in 1958, he entered private practice in Bowling Green, Kentucky. In 1959, Professor Wittich became an area veterinarian in the Division of Animal Industry of the Ohio Department of Agriculture. Two years later, he was appointed chief veterinarian in the Ohio Department of Mental Hygiene and Corrections and clinical instructor in the Department of Veterinary Preventive Medicine. In 1989, he retired as clinical professor emeritus. Professor Wittich was proud of his role in teaching senior veterinary students the art and science of promoting health and preventing disease in large, food-animal production operations.

Professor Wittich was an active member of the National Farm Managers' Association and served as its president. He was a dedicated 32-year member of the Madison County Board of Health, serving several terms as president. He was an active 4-H Club Advisor for many years, a life member of The Ohio State University Alumni Society and the OSU Veterinary Medicine Alumni Society, and an avid OSU football and basketball fan. Professor Wittich served in the U.S. Navy during WW II and as a U.S. Air Force pilot in the Korean War.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Thomas A. Wittich its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Milton A. Wolf

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 19, 2005, of Ambassador Milton A. Wolf, Ph.D., former chairperson and member of the Board of Trustees of The Ohio State University.

Milton A. Wolf grew up in Cleveland, Ohio, and graduated from Glenville High School before serving in the Army Air Corps during World War II. Following the war, he continued to pursue his education and was a 1948 graduate of The Ohio State University with a bachelor's degree in chemistry and biology. He also held a bachelor's degree in civil engineering, summa cum laude, from Case Institute of Technology, and master's and doctorate degrees in economics from Case Western Reserve University, where for many years he was a Distinguished Professorial Lecturer and a member of the CWRU board of trustees. He was a strong supporter and loyal friend of The Ohio State University, serving as a member of its Board of Trustees for nine years and as chairman in 1995-1996. In 1997, Ohio State recognized his accomplished career by awarding him an honorary doctor of diplomacy degree.

He was chairman of Milton A. Wolf Investors, an Ohio-based private investment firm and had an illustrious career that included time as a meteorologist, educator, real estate developer, fund-raiser, humanitarian, philanthropist, and former U.S. ambassador to Austria, and in his later years, serving in an international role as an adviser to heads of state. He was also an outstanding business and civic leader, having served on the boards of The Cleveland Clinic, the Mount Sinai Health Care System, the Cleveland Orchestra, and as a former director of

June 7, 2005 meeting, Board of Trustees

American Greetings Corp., Huntington Bancshares, and The Town and Country Trust.

While ambassador, Milton A. Wolf was the U.S. delegate to the United Nations Conference on Science and Technology in 1979, hosted the 1979 SALT II Summit in Vienna, and chaired the Fulbright Committee of Austria. He was the only sitting ambassador to receive Austria's highest decoration, the "Great Gold Medal of Honor with Sash." In addition, Wolf was a governor of the United Nations Association of the United States, former chairman of the American Austrian Foundation, and vice chairman of the Council of American Ambassadors.

Long active in Jewish affairs, Milton A. Wolf was past chair of the board and past president of the American Jewish Joint Distribution Committee, the overseas operational arm of the American Jewish community involved in relief, rescue, and reconstruction programs in more than 50 countries. He was past president of the Jewish Community Federation of Cleveland, a member of the board of governors of the Jewish Agency for Israel, and a national trustee of the United Jewish Appeal and the United Israel Appeal. He was the recipient of the Raoul Wallenberg International Humanitarian Award on behalf of the American Jewish Joint Distribution Committee and the Jewish Community Federation's Charles Eisenman Award.

Through the American Austrian Foundation, Ambassador Wolf helped establish the Salzburg Seminar Medical Programs to provide seminars and extended instruction to over 6,000 doctors from Central and Eastern Europe and the former Soviet Union. He also established a program for young Austrian journalists in partnership with the Sanford School of Public Policy at Duke University. The seminar program in his name on Media and Diplomacy has been hailed for its impact by its host, the Vienna Diplomatic Academy. He also initiated an intern program for graduate students at Case Western Reserve University in cooperation with Austrian financial institutions.

Milton A. Wolf was a distinguished gentleman of great honor known for his civility, intellect, and decorum; a loyal and loving family man and husband to his beloved late wife Roslyn; and a generous and kind friend to many. He had an extraordinary life and, "Taken all together, what Milton Wolf built was a life that stands as a monument to hard work, a love of learning, a love of country and a love for people." (The Plain Dealer, 5/22/05)

On behalf of the University community, the Board of Trustees expresses to the family of Milton A. Wolf its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Lawrence P. "Larry" Zelina

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 30, 2005, of Lawrence P. "Larry" Zelina, who was a current board member and past president of the Men's Varsity "O" Alumni Association.

Mr. Zelina was a familiar and friendly face in the halls of the Athletic Department. He was starting wing back on the 1968 Championship Ohio State University Football Team, as well as a starter on the 1969 Big Ten Co-champion and the 1970 Big Ten Champion Teams. Mr. Zelina participated in both the 1969 and 1971 Rose Bowl games. Ohio State was 27-2 overall and 20-1 in Big Ten play during his time as a Buckeye. His game-winning reception to defeat Illinois preserved Ohio State's unbeaten season and drive to the national title in 1968.

June 7, 2005 meeting, Board of Trustees

In the Ohio State record books, Mr. Zelina ranks number two all-time in punt returns for a touchdown in a season, number two all-time in punt return yards per attempt in a season, and fourth all-time for total punt return yardage in a season.

He was past president of Varsity "O" and co-chairman of the 25th Anniversary Dinner for the 1968 National Champions in 1993. Mr. Zelina co-authored the 1998 book, Ohio State '68: All the Way to the Top.

Larry Zelina was a 1967 graduate of Cleveland (Ohio) Benedictine High School, where he earned All-Ohio Honors in both football and baseball as well as a Parade High School All-American in football. He was inducted into Benedictine's Athletic Hall of Fame.

Mr. Zelina was an associate with Archer Meek Weiler Insurance in Columbus where he had worked for many years as an insurance professional. He is survived by his loving wife, Lorie and their three children, Michael Lawrence, Julie RoseMarie, and Kristie Lorraine.

Mr. Zelina's legacy lies in his unwavering devotion to the Ohio State Buckeyes through his volunteer work with the Athletic Department. His passion for football, sportsmanship, and team work will continue in his memory.

On behalf of the University community, the Board of Trustees expresses to the friends, family, and former team members of Mr. Lawrence P. Zelina its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2005-149

Synopsis: The report on research and other sponsored program contracts and grants and the summary for April 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2005-150

Synopsis: The report on the receipt of gifts and the summary for April 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the William D. and Jacquelyn L. Wells Chair in Imaging Research; and

WHEREAS this report includes the establishment of sixteen (16) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 2005 be approved.

June 7, 2005 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT

July through April
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>%</u>
Individuals:						
Alumni (Current Giving)	47,471	46,795	1	\$23,418,530	\$25,661,283	(9) ^A
Alumni (From Bequests)	<u>49</u>	<u>52</u>	(6)	<u>16,309,296</u>	<u>12,870,244</u>	27 ^B
Alumni Total	47,520	46,847	1	\$39,727,825	\$38,531,527	3
Non-Alumni (Current Giving)	36,024	36,055	0	\$16,374,066	\$20,537,167	(20) ^C
Non-Alumni (From Bequests)	<u>28</u>	<u>37</u>	(24)	<u>7,512,569</u>	<u>9,789,150</u>	(23) ^D
Non-Alumni Total	36,052	36,092	0	\$23,886,635	\$30,326,317	(21)
Individual Total	83,572	82,939	1	\$63,614,460	\$68,857,844	(8)
Corporations/Corp/Found.	3,703	3,496	6	\$28,825,773	\$29,922,732	(4) ^E
Private Foundations	466	467	0	\$20,906,262	\$16,538,956	26 ^F
Associations & Other Organizations	<u>1,274</u>	<u>1,463</u>	(13)	<u>\$3,216,865</u>	<u>\$4,808,350</u>	(33) ^G
Total	89,015	88,365	1	\$116,563,360**	\$120,127,882	(3)

** New national reporting standards require that irrevocable trusts be counted at **present value**. If counted at face value as in July 2003-April 2004, the total would be \$118,170,829 (2% decrease).

NOTES:

- A Individual Alumni current giving is down 9% due to \$1.2M gift of securities in December 2003 from Elizabeth Ross.
- B Individual Alumni bequest receipts are up 27% due to overall volume in payments over \$1M each – \$9.7M in bequest payments over \$1M each in 2004-05, compared with \$7M in bequests payments over \$1M each in 2003-04.
- C Individual Non-Alumni giving is down 20% due to \$6.8M GIK of property in September 2003 from Mae McCorkle to Athletics.
- D Individual Non-Alumni bequest receipts are down 23% due to \$4.9M in December 2003 from Albert J. Phipps to The Al and Martha Phipps Ohio State Golf Course Improvements Fund.
- E Corporation giving is down 4% mainly due to decreased gift volume – 403 gifts over \$10K in 2004-05, compared with 454 gifts over \$10K in 2003-04.
- F Private Foundation giving is up 26% due to \$6M in October 2004 from Max Fisher Foundations for the Fisher College of Business.
- G Associations and Other Organizations giving is down 33% mainly due to decreased gift volume – 74 gifts over \$10K in 2004-05 compared with 88 gifts over \$10K in 2003-04.

June 7, 2005 meeting, Board of Trustees

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$29,377,482	\$37,580,996	(22) ^A
Faculty Support	\$9,300,040	\$8,504,626	9 ^B
Program Support	\$58,382,602	\$51,509,107	13 ^C
Student Financial Aid	\$14,010,167	\$13,992,449	0
Unrestricted-Colleges/Departments	\$4,829,217	\$5,190,403	(7)
Unrestricted-University	<u>\$663,852</u>	<u>\$3,350,301</u>	(80) ^D
Total	\$116,563,360	\$120,127,882	(3)

NOTES:

- A Buildings/Equipment is down 22% due to \$1.2M in December 2003 for Ross Heart Hospital and \$4.9M in December 2003 to The Al and Martha Phipps Ohio State Golf Course Improvements Fund.
- B Faculty Support is up 9% due to \$1.5M gift in December 2004 from Jeg's Foundation for chair in cancer research.
- C Program Support is up 13% due to overall gift activity in bequest receipts – 183 bequest payments in 2004-05, compared with 91 in 2003-04.
- D Unrestricted-University is down 80% due to one bequest receipt for \$2.25M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through April		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$49,726,202	\$36,801,963	35*

*Endowment Additions are up 35% due to:

- \$20M in bequest receipts received in 2004-05 compared with \$18M in 2003-04,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
- \$1.5M gift from Jeg's Foundation for a chair in cancer research in December 2004,
- \$1.2M gift from the Davis Foundation to Heart and Lung Research Institute in January 2005, and
- \$1.1M gift from Blanche Davis Essex to the College of Education in April 2005.

June 7, 2005 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
William D. and Jacquelyn L. Wells Chair in Imaging Research (Used to provide a chair position within The Dorothy M. Davis Heart and Lung Research Institute; provided by discretionary funds from the DHLRI and the College of Medicine and Public Health)	\$1,500,000.00

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The OSU Martha Morehouse Medical Plaza Supporting Endowment Fund (Used to support patient care, medical education, and medical research activities in the OSU Martha Morehouse Medical Plaza at the OSU Medical Center; provided by a gift from the estate of Martha Morehouse)	\$992,332.00
Geraldine H. Waring Memorial Scholarship Fund (Used to award scholarships to support educational diversity at the University consistent with the University's mission and admissions policy; provided by gifts from the estate of Geraldine H. Waring)	\$111,111.00
Betty P. and Elwain C. Dreyer, Sr. Scholarship Fund (Used to provide scholarships to students at the Agricultural Technical Institute; provided by gifts from the estate of Mr. and Mrs. Elwain C. Dreyer, Sr.)	\$110,215.00
The Esther E. Schatz Scholarship Fund (Used to provide scholarships to students in the College of Education who are preparing to be elementary teachers; provided by a gift from the estate of Esther E. Schatz)	\$84,984.53
The Peter Taub Family Endowment Fund for Cancer Genetics Research (Used to support human cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from Peter Taub, his wife Cathy, and his children Emily, Stephanie, Katherine, and Jacob)	\$73,441.00
Photography Endowment Fund (Used to support the needs of the photography area within the Department of Art; provided by gifts from an anonymous donor)	\$67,778.80
The Reba Harvey Endowment Fund for the WOSU Stations (Used to support the WOSU Stations; provided by a gift from the estate of Reba Harvey)	\$60,000.00

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The Jeannette Thouvenin Scholarship Fund in Pharmacy (Used to provide scholarships to pharmacy students who wish to pursue a career in institutional practice; provided by gifts from Jeannette Thouvenin)	\$50,474.00
The VanWey Family Athletic Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity football team, preferably an offensive lineman; provided by a gift from Rock VanWey)	\$50,000.00
The Dodds Family Livestock Judging Team Endowment Fund (Used to support the Department of Animal Sciences' livestock judging team in preparation for and/or in representing the University in regional and national intercollegiate contests and associated educational programs; provided by gifts from Howard and Mary Dodds, honoring the team participation of their daughter Sasha Dodds)	\$30,000.00
The Lou and Lou Ream Student Professionalization Fund (Used to support travel to national professional meetings for very deserving Doctor of Pharmacy students; provided by gifts from Charles Louis Ream, his wife Lou Ream, and their son Greg Ream)	\$25,200.00
Bob and Linda Joseph Endowment Fund in Alpha Zeta Partners Leadership Program (Used to support international study and leadership training for Alpha Zeta Partners in the College of Food, Agricultural, and Environmental Sciences; provided by a gift from Bob and Linda Joseph)	\$25,008.00
The Fred P. Miller Soil Science Program Fund (Used at the discretion of the director of the School of Natural Resources in consultation with the Soil Science faculty or the programmatic leader of the Soil Science program to enhance the quality of undergraduate and graduate experiences in Soil Science; provided by a gift from Frederick P. Miller)	\$25,000.00
The Dr. Theodore Lyman Moor Graduate Student Research Fund (Used to support research activities and dissemination of research findings of a graduate student engaged in ophthalmic research in the Department of Ophthalmology; provided by gifts from Mrs. Lois Moor in memory of Dr. Theodore Lyman Moor)	\$25,000.00
The Perdue Family Endowed Scholarship Fund (Used to provide scholarships to students at The Michael E. Moritz College of Law; provided by gifts from Dale Perdue)	\$25,000.00
The Jack E. and Ann Thompson Scholarship Fund (Used to provide need-based scholarships for undergraduate students, with first preference being given to graduates of Scioto and Ross Counties high schools majoring in business; provided by gifts from Jack E. and Ann Thompson)	<u>\$25,000.00</u>
Total	\$3,280,544.33

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

William D. and Jacquelyn L. Wells Chair in Imaging Research

The William D. and Jacquelyn L. Wells Chair in Imaging Research at The Dorothy M. Davis Heart and Lung Research Institute (DHLRI) was established June 7, 2005, by the Board of Trustees of The Ohio State University with discretionary funds from the DHLRI and the College of Medicine and Public Health.

The annual distribution from this fund shall provide for a chair position held by a nationally or internationally eminent researcher in the field of cardiovascular medicine and/or imaging research within The Dorothy M. Davis Heart and Lung Research Institute at The Ohio State University. This person will be selected by the director of the DHLRI with the approval of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. The activities of the endowed chair holder shall be reviewed no less than every five years by the director of the DHLRI and the senior vice president and dean, to determine compliance with the intent of the DHLRI, as well as the academic and research standards of the University.

Research activities of the chair holder shall be supported to include their salary, research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in leading imaging medical research. The recipient of the William D. and Jacquelyn L. Wells Chair in Imaging Research will decide how to utilize this support with the approval of the director of The Dorothy M. Davis Heart and Lung Research Institute.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College that this fund should benefit the University in perpetuity. If in the future, the need for this fund should cease to exist, or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of The Dorothy M. Davis Heart and Lung Research Institute and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the DHLRI and College of Medicine and Public Health, as good conscience and need dictate.

Amount Establishing Endowment: \$1,500,000.00

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The OSU Martha Morehouse Medical Plaza Supporting Endowment Fund

The OSU Martha Morehouse Medical Plaza Supporting Endowment Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Martha Morehouse of Columbus, Ohio.

June 7, 2005 meeting, Board of Trustees

The annual distribution from this fund shall be used to support patient care, medical education, and medical research activities in the OSU Martha Morehouse Medical Plaza at the OSU Medical Center; or any affiliated operational costs such as improving or maintaining the Morehouse Plaza facilities. Allocation of funds shall be determined by the vice president for Health Services and CEO of the OSU Health System.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Health Services and CEO of the OSU Health System. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$992,332.00

Geraldine H. Waring Memorial Scholarship Fund

The Geraldine H. Waring Memorial Scholarship Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Geraldine H. Waring.

The annual distribution from this fund shall be used to support educational diversity at the University consistent with the University's mission and admissions policy. It is the donor's desire that one or more scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admission at the University and are majoring or minoring in accounting in The Max M. Fisher College of Business. Scholarship recipients shall be selected by the chair of the Department of Accounting and Management Information Systems with formal approval by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$111,111.00

June 7, 2005 meeting, Board of Trustees

Betty P. and Elwain C. Dreyer, Sr. Scholarship Fund

The Betty P. and Elwain C. Dreyer, Sr. Scholarship Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Mr. and Mrs. Elwain C. Dreyer, Sr. of Cardington, Ohio.

The annual distribution from this fund shall be used to provide one or more scholarships to students at the Agricultural Technical Institute needing financial assistance who maintain a minimum grade point average of 2.0.

The distribution shall be divided into thirds and used as follows: One-third shall be used to support educational diversity at the University consistent with the University's mission and admissions policy. It is the donor's desire that these scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students, who have been accepted for admission at the University. Upon development of a child-care technology program, the scholarships shall be available to students in the child-care technology program.

One-third shall be used for students in the beef option of the livestock production and management technology program.

One-third shall be used for students in the dairy cattle production and management technology program.

All scholarship recipients shall be selected by the ATI Financial Aid Coordinator in consultation with the appropriate program related faculty members and the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Ohio State University Agricultural Technical Institute. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$110,215.00

The Esther E. Schatz Scholarship Fund

The Esther E. Schatz Scholarship Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Esther E. Schatz (B.S.Ed., 1943; M.A. in Education, 1951). Ms. Schatz was a teacher at the University School and retired with the title of Associate Professor Emeritus in The Ohio State University College of Education.

June 7, 2005 meeting, Board of Trustees

The annual distribution from this fund shall be used to provide scholarships to students in the College of Education who are preparing to be elementary teachers. The students shall have financial need and shall do their student teaching in an urban school district, with the intention of teaching in urban schools upon graduation. Scholarship recipients will be selected in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$84,984.53

The Peter Taub Family Endowment Fund for Cancer Genetics Research

The Peter Taub Family Endowment Fund for Cancer Genetics Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Peter Taub of New Albany, Ohio, his wife Cathy (B.A., 1983), and his children, Emily, Stephanie, Katherine, and Jacob.

The annual distribution from this fund shall be used to support human cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$73,441.00

Total Commitment: \$125,000.00

June 7, 2005 meeting, Board of Trustees

Photography Endowment Fund

The Photography Endowment Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor.

The annual distribution from this fund shall be used to support the needs of the photography area within the Department of Art, with benefit to photography students. Expenditures shall be approved by the photography area coordinator in consultation with the chairperson of the Department of Art.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the photography area coordinator in consultation with the chairperson of the Department of Art. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$67,778.80

The Reba Harvey Endowment Fund for the WOSU Stations

The Reba Harvey Endowment Fund for the WOSU Stations was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Reba Harvey.

The annual distribution from this fund shall be used to support the WOSU Stations as approved by the general manager of the stations.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the general manager of the WOSU Stations. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,000.00

The Jeannette Thouvenin Scholarship Fund in Pharmacy

The Jeannette Thouvenin Scholarship Fund in Pharmacy was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State

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University Foundation, with gifts from Jeannette Thouvenin (B.S.Pharm., 1947) of East Sparta, Ohio.

The annual distribution from this fund shall provide scholarships to pharmacy students who wish to pursue a career in institutional practice such as hospitals, clinics, extended care facilities, or similar practice sites. Preference will be given to students with a 3.0 minimum grade point average. Scholarship recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,474.00

The VanWey Family Athletic Scholarship Fund

The VanWey Family Athletic Scholarship Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Rock VanWey (B.A., 1987) of Newark, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team, preferably an offensive lineman. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Dodds Family Livestock Judging Team Endowment Fund

The Dodds Family Livestock Judging Team Endowment Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in

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accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Howard and Mary Dodds of Springfield, Ohio, honoring the team participation of their daughter, Sasha Dodds (B.S., 2004).

The annual distribution from this fund shall be used to support the Department of Animal Sciences' livestock judging team in preparation for and/or in representing the University in regional and national intercollegiate contests and associated educational programs. Funds will be distributed by the chairperson of the Department of Animal Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, and the chairperson of the Department of Animal Sciences, or their successors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$30,000.00

The Lou and Lou Ream Student Professionalization Fund

The Lou and Lou Ream Student Professionalization Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles Louis Ream (B.S., 1955), his wife Lou Ream, and their son Greg Ream of Granville, Ohio.

The annual distribution from this fund shall be used to support travel to a national professional meeting for one or more very deserving Doctor of Pharmacy student(s). The student(s) will be selected by recommendation from the assistant dean for Student Services in consultation with student organization advisors and approved by the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,200.00

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Bob and Linda Joseph Endowment Fund in Alpha Zeta Partners Leadership Program

The Bob and Linda Joseph Endowment Fund in Alpha Zeta Partners Leadership Program was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Bob (B.S., 1968; M.S., 1970; Ph.D., 1975) and Linda (B.S., 1968) Joseph.

The annual distribution from this fund shall be used to support international study and leadership training for Alpha Zeta Partners in the College of Food, Agricultural, and Environmental Sciences. Expenditures shall be approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. If this need ceases to exist, then the annual distribution shall be used for 4-H leadership training.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the executive associate dean of the College of Food, Agricultural, and Environmental Sciences in consultation with the director of the College of Food, Agricultural, and Environmental Sciences Leadership Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,008.00

The Fred P. Miller Soil Science Program Fund

The Fred P. Miller Soil Science Program Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Frederick P. Miller (B.S.Agr., 1958; M.S., 1961; Ph.D., 1965) of Scottsdale, Arizona.

The annual distribution from this fund shall be used at the discretion of the director of the School of Natural Resources in consultation with the Soil Science faculty or the programmatic leader of the Soil Science program to enhance the quality of undergraduate and graduate experiences in Soil Science beyond that provided from the school's general operating budget. Examples include, but are not limited to, soil judging travel expenses, invited speakers, receptions for such speakers (vs. non-related entertainment expenses), field trips, scholarship support, student awards, and special needs beyond what general operating funds would normally support.

Should the Soil Science program transfer to another unit, the fund shall transfer with the Soil Science program and be used at the discretion of the leader of the Soil Science program in the spirit of the conditions set forth herein. Scholarships

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shall be awarded by the director of the School of Natural Resources or his/her designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, and director of the School of Natural Resources. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Dr. Theodore Lyman Moor Graduate Student Research Fund

The Dr. Theodore Lyman Moor Graduate Student Research Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Lois Moor (B.S.Bus.Ad., 1952) in memory of Dr. Theodore Lyman Moor (D.D.S., 1951).

The annual distribution from this fund shall be used to support research activities and dissemination of research findings of a graduate student engaged in ophthalmic research in the Department of Ophthalmology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Ophthalmology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Perdue Family Endowed Scholarship Fund

The Perdue Family Endowed Scholarship Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dale Perdue (J.D., 1980).

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The annual distribution from this fund shall be used to provide scholarships to students at The Michael E. Moritz College of Law. Scholarship recipients shall be selected by the dean of the Moritz College of Law in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$50,000.00

The Jack E. and Ann Thompson Scholarship Fund

The Jack E. and Ann Thompson Scholarship Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jack E. (B.S., 1959) and Ann Thompson.

The annual distribution from this fund shall be used to provide need-based scholarships for undergraduate students. First preference shall be given to graduates of Scioto and Ross Counties high schools majoring in business. If no student meets the above criteria, then second preference shall be given to graduates of Scioto and Ross Counties high schools, regardless of academic major. Third preference, if necessary, shall be given to graduates of any high school in Ohio. The scholarship shall be administered as part of the Ruth and Jesse Owens Scholars program at The Ohio State University. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

**APPROVAL TO ENTER INTO FEASIBILITY STUDY,
DESIGN, AND CONSTRUCTION CONTRACTS AND
APPROVAL TO INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2005-151

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS

OSU SPORTS MEDICINE PROGRAM EXPANSION FEASIBILITY STUDY

APPROVAL TO ENTER INTO DESIGN CONTRACTS

AERONAUTICAL AND ASTRONAUTICAL RESEARCH LAB COMPRESSORS

BIOLOGICAL SCIENCES BUILDING SUPPLY FAN REPLACEMENT

BIOLOGICAL SCIENCES BUILDING FUME HOOD REPAIRS

CENTRAL CLASSROOM BUILDING CHILLER REPLACEMENT

DENNEY HALL ELEVATOR MODERNIZATION

FAWCETT CENTER TOWER CONVERSION TO OFFICE SPACE

MCCAMPBELL HALL CHILLER REPLACEMENT

ROSS HEART HOSPITAL – TWO FLOOR ADDITION

VETERINARY HOSPITAL AIR HANDLING UNIT REPLACEMENT

WRIGHT CENTER OF INNOVATION – CENTER FOR FUEL CELL RESEARCH

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

BEVIS HALL – ROOM 068

ELECTROSCIENCE – ROOF REPLACEMENT

JENNINGS HALL RENOVATION (BOTANY AND ZOOLOGY RENOVATION)

NEWTON HALL – ROOF REPLACEMENT

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

ATI – RESURFACE GARRISON CIRCLE EAST

FRY HALL ADDITION

Synopsis: Authorization to enter into feasibility study, design, and construction contracts, and increase construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into Feasibility Study contracts for the following project:

OSU Sports Medicine Program Expansion Feasibility Study (N/A)	\$0.08M	departmental funds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Aeronautical and Astronautical Research Lab Compressors (05-06 capital request)*	\$0.06M	state funds
Biological Sciences Building Supply Fan Replacement (05-06 capital request)	\$0.84M	state funds
Biological Sciences Building Fume Hood Repairs (05-06 capital request)	\$1.50M	state funds
Central Classroom Building Chiller Replacement (05-06 capital request)	\$0.02M	state funds
Denney Hall Elevator Modernization (05-06 capital request)	\$0.05M	state funds
Fawcett Center Tower Conversion to Office Space (future capital request)	\$0.81M	future bond proceeds
McC Campbell Hall Chiller Replacement (05-06 capital request)	\$0.34M	state funds
Ross Heart Hospital – Two Floor Addition (future capital request)	\$32.35M	future bond proceeds
Veterinary Hospital Air Handling Unit Replacement (05-06 capital request)	\$1.20M	state funds
Wright Center of Innovation – Center for Fuel Cell Research (05-06 capital request)	\$0.70M	state funds

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WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Bevis Hall – Room 068 (03-04 capital request)*	\$0.24M	state funds and departmental funds
Electroscience – Roof Replacement (03-04 capital request)	\$0.28M	state funds
Jennings Hall Renovation (Botany and Zoology Renovation) (01-02 capital request)	\$31.17M	state funds and departmental funds and central funds
Newton Hall – Roof Replacement (03-04 capital request)	\$0.67M	state funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects:

ATI – Resurface Garrison Circle East (03-04 capital request)	\$0.14M	state funds
Fry Hall Addition (03-04 capital request)	\$9.13M	state funds and departmental funds and NIH grant funds

*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design and/or construction contracts, and increase construction contracts as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix L for background information and maps, page 1159.)

LONG-TERM LEASE OF REAL PROPERTY

Resolution No. 2005-152

1165 KINNEAR ROAD
COLUMBUS, OHIO

Synopsis: Authorization to enter into a long-term lease of the property at 1165 Kinnear Road in Columbus, Ohio, is requested.

WHEREAS the University has been presented an opportunity to lease the property at 1165 Kinnear Road, a 95,600 square foot office and manufacturing building, located on the south side of Kinnear Road, contiguous to University property on either side; and

WHEREAS the University is negotiating a lease agreement with Paul Huff Holdings, LLC, at a bargain lease rate for an initial term of 20 years, with an additional ten-year term during which the property would be in a charitable remainder trust benefiting the University, and at the end of which title to the property would transfer to the University; and

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WHEREAS this property is in a strategic location, and the appropriate University offices have determined that the long-term lease of the property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into a long-term lease with Paul Huff Holdings, LLC, for the property at 1165 Kinnear Road upon such terms and conditions as are in the best interest of the University.

(See Appendix LI for background information and map, page 1193.)

FY 2006 COLUMBUS CAMPUS TUITION

Resolution No. 2005-153

Synopsis: Instructional, general and non-resident fees at the Columbus Campus for FY 2006 are proposed effective Autumn Quarter 2005.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS undergraduate instructional and general fees are subject to a 6% tuition cap; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee increases for Columbus Campus undergraduate, graduate and professional programs; and

WHEREAS consultations continue to take place with regard to the regional campuses and ATI, and those fees will be presented at the July meeting of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for all tiers of undergraduates enrolled at the Columbus Campus will increase 6.0%; and

BE IT FURTHER RESOLVED, That undergraduate program fees for declared majors in the School of Music and in the Fisher College of Business be increased from \$50 to \$100, and that the undergraduate learning technology fee (\$110) in the College of Engineering be extended to include pre-major students; and

BE IT FURTHER RESOLVED, That instructional and general fees for most graduate students will increase 6% and that the instructional fees for the professional colleges and selected graduate programs will increase between 6% and 15%; and

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs be increased by 6%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2005, except that fees and charges for the Health System, as outlined in the accompanying materials, shall be effective July 1, 2005.

(See Appendix LII for background information, page 1195.)

INTERIM BUDGET FOR FY 2006

Resolution No. 2005-154

Synopsis: Authorization to make expenditures in FY 2006 is proposed.

WHEREAS the University has not yet finalized its operating budget for FY 2006; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for FY 2006 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for FY 2005, pending the adoption of the Current Funds Budget for FY 2006 at the July Board of Trustees meeting.

Upon motion of Mr. Slane, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Hendricks and Davidson.

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DISTINGUISHED UNIVERSITY PROFESSOR AWARD

Provost Barbara R. Snyder: [Video Presentation]

President Holbrook and members of the Board, I am delighted to be here today to present Professor David Denlinger for conferment of the honorific title, Distinguished University Professor.

Dr. Denlinger was recently inducted into the National Academy of Sciences, the most prestigious honor for a scientist in the United States. His seminal studies on the tsetse fly have brought to light important applications related to public health protection. One of his nominators wrote that his work, along with advancing basic knowledge, has contributed to improving and even saving the lives of millions of people.

He has had more than 180 publications in top journals and is frequently cited in scientific papers and in the popular press. Since 1993, he has served as editor of one of the most prestigious and highly regarded journals in the field, the *Journal of Insect Physiology*.

He has taught 10 different courses at Ohio State. A nominator wrote that he teaches a highly touted course in insect physiology each year as part of the core curriculum in the entomology graduate program. The course is known for being very demanding, but routinely receives the highest possible ratings from student evaluations. He is also a recipient of Ohio State's Distinguished Scholar Award and has served since 1994 as chairperson of the Department of Entomology.

Let me say on a personal note that David is not only an outstanding scholar and teacher, he is also a wonderful colleague. I had the privilege of working with him first when he served on the search committee that brought us Dean Joan Herbers.

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As a Distinguished University Professor, Dr. Denlinger will automatically become a member of the President's and Provost's Advisory Committee, and will receive \$10,000 a year for three years from the Office of Academic Affairs to continue to pursue his scholarly endeavors.

At this point, I would like to ask President Holbrook and Chairman Slane to come up and join me and Dr. Denlinger to come forward for the presentation of the plaque and the medallion.

[Presentation]

Provost Snyder:

We will now show a short video. I understand that this was made while David was in China himself, so I do not think you will actually see him in the video, but you will hear a number of people talk about him.

[Video Presentation]

Provost Snyder:

I am not sure what his two deans are going to say after the analogy of the rock star and the talking library, but I would like to call on David's two deans. You might be wondering why we have two deans today, but Entomology is a department that crosses college lines. It has one foot in the College of Biological Sciences and one foot in the College of Food, Agricultural, and Environmental Sciences. I am sure David feels like he often has one foot in each one of those places as well.

Let me first call on Dean Joan Herbers from the College of Biological Sciences.

Dean Joan M. Herbers:

Thank you very much for giving me an opportunity to recognize the accomplishments of one of our stars. Dave Denlinger is a home grown star. In his 29 years here at Ohio State, Dave has built a research program that has put a real spotlight on our institution. You may not know that Dave is the world authority on a phenomenon called diapause. Many insects engage in a physiological shutdown process – some to get through the cold winter, some to get through a hot summer, and some to get through a dry spell. All of these are called diapause, and understanding the biochemistry and endocrinology of diapause has been Dave's passion.

Now, lest you think that this is just a dilettante's dream, let me remind you that agriculture loses billions of dollars every year to insect pests and that many of our worst scourges in terms of human disease are carried by insect vectors. Dave's work has shown that understanding diapause is the key to controlling some of our most noxious pests.

It is no surprise then that granting agencies have consistently funded the work in Dave's lab. The cast of characters in his lab includes tsetse flies, mosquitoes, house crickets, gypsy moths and, Dave's personal favorite, the liver-eating flesh fly.

David Denlinger has transformed the substantial public support of his research into our scientific gold standard, the refereed publication. His nearly 200 publications and his legacy of students, who have themselves moved into splendid research careers, have profoundly influenced our

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discipline. His manifold contributions were climaxed last year with the Academy Award of science – election to the National Academy of Sciences.

But it has not all been roses along the way. Dave has had to dodge a bullet or two, he survived a coup d'état with his family, he has been mugged more than once, and he has had his fair share of tropical maladies. These trials, however, paled beside the challenge he accepted in 1994 when he became chairperson of Entomology, a position he still holds.

Now being department chair is a tough job no matter where or when, but this particular position carries with it double jeopardy, because Entomology reports to two deans. That means that Dave is called upon to attend two sets of meetings, submit two college reports, justify two budgets, and placate two sets of administrators. He has discharged his myriad responsibilities with grace and good humor, and it has not made a dent in his research productivity.

On this day we celebrate the career of a true academic, an outstanding scientist, and the very best of colleagues. Dave, we are proud to call you a "Buckeye" and we all bask in the warmth of your reflected glory. Congratulations.

Provost Snyder:

Let me now ask the dean of the College of Food, Agricultural, and Environmental Sciences, Dr. Bobby Moser, to say a few words about David.

Vice President Bobby D. Moser:

Provost Snyder, thank you very much. It is my pleasure to make a few comments. Dean Herbers has given an excellent description of Dave himself and his academic accomplishments, so let me just add a couple of things.

You know, we are very proud of Dave. He is one of our stars – truly, one of our stars. But first and foremost, Dave Denlinger is a scientist. You do not have to be around him very long until you see him looking under leaves looking for insects, and he is just attracted by the science and that is excellent. His academic and scholarly accomplishments are second to none, and we are very pleased with that.

As Joan said, he is also an accomplished administrator. That is significant because of the fact that he bridges two colleges. On top of that, not only does he bridge two colleges and tries to satisfy two deans, he has two campuses. He has faculty located here on this campus and also at OARDC in Wooster. So that complicates matters even more.

I was always impressed when Dave would come in for his annual conference and talk about the accomplishments of his administrative responsibilities as a chair, of which there were many. He provided excellent leadership. I honestly always considered him to be one of my better department chairs. Then, I would turn over the page and look at his personal scholarship and academic accomplishments and I was doubly impressed when I saw that. How could one person be able to do all this and do it with ease and with great accomplishment?

I think the best way to describe Dave Denlinger is he is a professor's professor. So receiving this award as being a Distinguished University Professor is very appropriate. Dave, congratulations, we are proud of you.

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Provost Snyder:

It is my great privilege to introduce to you the University's 32nd Distinguished University Professor, Dr. David Denlinger.

Professor David L. Denlinger:

Thank you, Provost Snyder, Dean Herbers, and Dean Moser, for those very kind and, I would say, perhaps overly generous remarks.

I am very appreciative of this honor. It is of course nice to receive awards from outside organizations, but it is even more meaningful to know that you are appreciated at your home institution. I thank you very much for this.

About a month ago, my wife Judy and I were in Washington, D.C., sipping lattes at one of those quaint coffee shops in Georgetown. Judy asked me at that time why it was that, a number of years ago, I turned down a good job offer from Georgetown University to come to Ohio State. It was a hard decision at that time, but I saw the potential here to build a world-class research program and I saw good colleagues here and I know I made the right decision.

At Ohio State, I have been able to build my lab and attract first-rate graduate students, undergrads, and post docs from around the world. Together we have been able to effectively pursue our research goals.

As Joan implied, my lab has focused on the regulation of insect development and especially how insects regulate their seasonal development. Most insects can only feed and reproduce during a few months of the year. The rest of the year is spent in a period of dormancy much like hibernation in the higher animals.

In the early days, we examined the role of day length in this process. Insects have a very sophisticated clock in their brains that can measure the length of the day. And, indeed, the short days of late summer and early fall tell them that winter is coming and they need to prepare for this dormant state. Next we probed the hormonal basis for these changes and, more recently, we have taken this work to the molecular level, looking at what genes are being turned on or off to put the insect into that dormant state and then to bring it out at the correct time.

As many of you realize, these are really boom days for biology and it is now possible to look at a whole suite of genes at one time, something I would not have dreamed would have been possible when we started this work many years ago. Quite frankly, I often feel like a kid in a candy shop – there are just too many neat genes out there, so many fun questions to ask, and hardly enough time to begin to savor all this fun.

We are, of course, intrigued with the possibilities of exploiting some of these genes to disrupt insect development. One need only look at the heavy human toll from malaria, yellow fever, dengue, sleeping sickness, and other insect-borne diseases to appreciate the importance of insect research.

And, of course, insects make great models for understanding how our own bodies work. Plus they are a bit easier to work with than humans and some other organisms. Our lab spends a lot of time doing brain transplants and this sort of thing with insects and, indeed, when we have a casualty here or there we can flick it into the waste basket and move right on, something that is not always possible.

June 7, 2005 meeting, Board of Trustees

My own work has led me to research projects in East Africa, Central America, and, most recently, in Antarctica, and we have collaborations with wonderful colleagues around the world. This community of scholars is a treasured part of my life here at Ohio State and I am grateful to the University for fostering a healthy climate that encourages us to reach out beyond Ohio to the rest of the world. Let me seize this opportunity to thank our very capable administrators and Board of Trustees for nurturing this vital and vibrant learning community. Thank you very much.

Mr. Slane:

Thank you, Dave, we are glad to have you here and glad that you turned Georgetown down. Thank you.

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Mr. Slane:

In a moment we are going to take a roll call vote to go into Executive Session for the purpose of dealing with personnel and legal matters. That vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a break for lunch before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, July 8, 2005, at the Longaberger Alumni House.

I hereby move the Board recess into Executive Session for the purpose of considering personnel matters regarding appointment and compensation and to consult with legal counsel on matters of pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Judge Duncan, Mses. Hendricks, and Davidson.

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Thereupon the Board adjourned to meet Friday, July 8, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

Daniel M. Slane
Chairman

David O. Frantz
Secretary

Amended Board Bylaws

3335-1-04 The faculty and staff.

- (A) University faculty; membership.
- (1) As used in these rules and in the "Rules of the University Faculty," the term faculty shall include persons with regular tenure-track, regular clinical, regular research, auxiliary, and emeritus faculty titles on full or part-time appointments with or without salary.
 - (2) For purposes of the legislative authority described in paragraph (B) of this rule, the term university faculty shall mean all regular tenure-track faculty, the president, members of the president's planning cabinet serving at the president's pleasure and designated as executive heads of offices, the deans of the colleges and of the graduate school, the executive dean of the colleges of the arts and sciences, and the dean for undergraduate studies.

Balance unchanged.

3335-1-05 University organization.

- (A) Unchanged.
- (B) Basic educational organization of the university. The basic organization of the educational units of the university shall be departments, divisions, schools, academic centers, colleges, regional campuses, the graduate school, the federation of the colleges of the arts and sciences, and the agricultural technical institute.
- (C) through (E) unchanged.
- (F) Colleges and graduate school; establishment. For educational administration the university shall be organized into a graduate school and eighteen colleges. The following five colleges shall comprise the federation of the colleges of the arts and sciences: the college of the arts, the college of biological sciences, the college of humanities, the college of mathematical and physical sciences, and the college of social and behavioral sciences. The other thirteen colleges are: the college of food, agricultural, and environmental sciences, the Max M. Fisher college of business, the college of dentistry, the college of education, the college of engineering, the college of human ecology, the Michael E. Moritz college of law, the college of medicine and public health, the college of nursing, the college of optometry, the college of pharmacy, the college of social work, and the college of veterinary medicine.
- (G) Graduate school; organization. The graduate school shall consist of: those members of the university faculty who are approved to give graduate instruction; a graduate faculty; the research and graduate council on research; and an administration composed of a curriculum committee, an executive committee, the dean, the secretary and such other administrative officers as are appointed pursuant to paragraph (H) of this rule.

Balance unchanged.

Amended Faculty Rules

3335-3-18 Director of libraries.

- (A) The director of libraries shall be appointed by the board of trustees upon nomination of the president. Before making this nomination the president shall confer with the executive vice president and provost who, in turn, shall confer with representatives of the faculty of the university libraries and with the ~~library~~ council on libraries and information technology.
- (B) The director of libraries shall have the responsibility and authority for administering the university libraries under the jurisdiction of that office and the university archives. In the discharge of library duties the director shall be guided by the policies established by the ~~library~~ council on libraries and information technology (see rule 3335-5-48.2 of the Administrative Code). The director shall report to the president through the executive vice president and provost.

Balance unchanged.

3335-3-21 Director of athletics.

- (A) The director of athletics shall be responsible to the president and shall be appointed under the procedures outlined in rule 3335-3-35 of the Administrative Code. The athletic council (see rule 3335-5-48.5 of the Administrative Code) shall also be consulted.

Balance unchanged.

3335-3-22 Council of deans.

- (A) The executive vice president and provost, the deans of the colleges, the executive dean of the colleges of the arts and sciences, the senior vice president for business and finance and chief financial officer, the senior vice president for research, the dean of the graduate school, the deans and directors of the regional campuses, the vice provost and dean for undergraduate studies, and the director of libraries shall comprise the council of deans of the university. The executive vice president and provost shall be chair of the council.

Balance unchanged.

3335-3-25 Organization of the university.

- (A) and (B) unchanged.
- (C) The basic organization of the educational units of the university shall be ~~departments, divisions, schools, academic centers, colleges, regional campuses, the graduate school, the colleges of the arts and sciences, and the agricultural technical institute~~ as established in paragraph (B) of rule 3335-1-05 of the Administrative Code.

3335-3-26 Establishment of colleges and graduate school.

- ~~(A)~~ For educational administration the university shall be organized into a graduate school and eighteen colleges, as established in paragraph (F) of rule 3335-1-05 of the Administrative Code. ~~The following five colleges shall comprise the colleges of the arts and sciences: the college of the arts, the college of biological sciences, the college of humanities, the college of mathematical and physical sciences, and the college of social and behavioral sciences.~~
- ~~(B)~~ ~~The other thirteen colleges are: the college of food, agricultural, and environmental sciences, the Max M. Fisher college of business, the~~

~~college of dentistry, the college of education, the college of engineering, the college of human ecology, the Michael E. Moritz college of law, the college of medicine and public health, the college of nursing, the college of optometry, the college of pharmacy, the college of social work, and the college of veterinary medicine.~~

3335-3-26.1 Establishment of regional campuses.

- (A) ~~There shall be four regional campuses of the university located at Lima, Mansfield, Marion, and Newark, Ohio. The administrative head of each regional campus shall be a dean and director, as established in paragraph (I) of rule 3335-1-05 of the Administrative Code.~~

Balance unchanged.

3335-3-26.2 ~~Coordinating Executive~~ dean for regional campuses.

- (A) ~~There shall be a coordinating an executive~~ dean for regional campuses. The ~~coordinating executive~~ dean shall be appointed from among the four regional campus deans and directors by the executive vice president and provost in consultation with the president to serve a two-year term and shall be eligible for reappointment.

Balance unchanged.

3335-3-27 Organization of the graduate school.

~~The graduate school shall consist of: those members of the university faculty who are approved to give graduate instruction; a graduate faculty as defined in rule 3335-5-29 of the Administrative Code; a council on research and graduate studies as created by rule 3335-5-32 of the Administrative Code; and an administration composed of a curriculum committee as created by rule 3335-5-36 of the Administrative Code, an executive committee as created by rule 3335-5-36 of the Administrative Code, the dean of the graduate school, an associate or assistant dean or deans, and a secretary those components established in paragraph (G) of rule 3335-1-05 of the Administrative Code.~~

3335-3-29.1 Dean and director of a regional campus.

- (A) Unchanged.
- (B) The major responsibility of each regional campus dean and director shall be that of providing active leadership in the promotion, direction, and support of educational activities and research opportunities, in the maintenance of a high level of morale among the faculty, and in the encouragement of the spirit of learning among the students. In addition the dean and director shall have administrative responsibility for the program of the regional campus subject to the approval of the executive vice president and provost or designee, the president, and the board of trustees. These administrative responsibilities shall include the duty:
- (1) Unchanged.
 - (2) To develop in consultation with the faculty a pattern of administration for the regional campus following the principles set forth in paragraph ~~(B)(2)~~ (C)(2) of rule 3335-3-35 of the Administrative Code.
 - (3) through (9) unchanged.
 - (10) Consult with the ~~coordinating executive~~ dean for regional campuses on matters of common concern to the regional campuses.

3335-3-31 Dean of the graduate school.

- (A) There shall be a dean of the graduate school who shall be the administrative head of the graduate school. The dean shall be appointed by the board of trustees upon nomination of the president. Before making a nomination, the president shall confer with the research and graduate council ~~on research and graduate studies~~.
- (B) The dean of the graduate school shall have the same general responsibilities and authorities that pertain to the deans of the several colleges. The dean shall also preside at the meetings of the research and graduate council ~~on research and graduate studies~~ and of its executive committee, make recommendations to the council concerning all such matters as are of primary importance in the development of the graduate work of the university, and make recommendations to the executive vice president and provost concerning the budget of the graduate school to provide for the proper maintenance of the school and to assist in the development of graduate work and research programs.

The dean of the graduate school shall present candidates for graduate degrees to the president, serve as a member of the council of deans, and in general, be responsible for the progress of the educational policies and well-being of the school. The dean shall report to the appropriate member of the president's planning cabinet upon the condition and progress of the graduate school whenever called upon to do so.

(C) and (D) unchanged.

- (E) The dean shall appoint all graduate school committees unless their membership has been designated by these faculty rules, the research and graduate council ~~on research and graduate studies~~, or the graduate faculty.

Balance unchanged.

3335-3-32 Associate and assistant deans or directors, coordinators, and other officials.

Each college, the federation of the colleges of the arts and sciences, the graduate school, and each regional campus may have associate and assistant deans or directors, coordinators, or such administrative officials as are needed to carry out the programs of each unit. These persons shall be appointed pursuant to the procedures outlined in rule 3335-5-02 of the Administrative Code and shall be responsible to the principal administrative official of the educational unit, and shall have such responsibilities and authorities as may be delegated to them from time to time by that official.

3335-3-35 Chairs of departments, directors of schools.

- (A) The chair of each department and the director of each school, shall be the administrative head, respectively, of the department or school. The department chair and the director of a school perform a dual function. In addition to being the administrative head of the department or school, the chair or director represents the faculty of the department or school in dealing with the dean or others in the university administration. Upon the nomination of the president, the board of trustees shall appoint each chair and director for a term of four years subject to the annual review provisions of paragraph (S) of rule 3335-1-03 ~~(R)~~ of the Administrative Code. A chair or director shall be eligible for reappointment. In selecting a chair or director, the president shall confer with the dean of the college involved. The dean, in turn, will consult with the faculty of the department or school on all campuses, as well as other appropriate university officials. The president shall give substantial weight to faculty recommendations in reaching a decision regarding a nomination or recommendation for

reappointment. Department chairs and directors of schools report to the deans of their colleges.

Balance unchanged.

3335-3-36 Academic centers.

- (A) Unchanged.
- (B) Academic centers shall be established or abolished by the board of trustees upon the recommendation of the university senate and the council on academic affairs. Faculties of existing educational units that would commit or receive resources shall be consulted in the creation or abolishment of an academic center. If the academic center has a research or graduate education component, the research and graduate council ~~on research and graduate studies~~ shall be consulted.

The office of academic affairs shall maintain a register of all academic centers and appropriate records concerning each one.

- (C) Reporting lines for academic centers shall be specified by the executive vice president and provost on the recommendation of the council on academic affairs and, where appropriate, the research and graduate council ~~on research and graduate studies~~.

An academic center shall be administered by a director who shall be appointed by and report to the dean of the pertinent college or, where there is no single pertinent college, to a dean, governing board of deans, or vice president, as determined by the nature, purposes, and special circumstances of the academic center.

Balance unchanged.

3335-5-02.1 Financial exigency.

- (A) Unchanged.
- (B) Mechanism of determination.
- (1) In the event of an imminent financial crisis, as announced and defined by the president to the university senate, the president will solicit the recommendations of the fiscal committee, as provided for under rule 3335-5-48_11 of the Administrative Code, to ascertain whether a determination of financial exigency is warranted.
- (2) The fiscal committee, acting in accordance with rule 3335-5-48_11 of the Administrative Code, shall have the responsibility to:
- (a) through (g) unchanged.
- (3) through (5) unchanged.
- (C) Review of administration proposals for alleviating financial exigency.
- (1) through (5) unchanged.
- (6) In the review, the council shall:
- (a) through (e) unchanged.
- (f) Determine that the reassignment, economic incentive, and retraining provisions under rule 3335-5-02_2 of the Administrative Code have been considered;

3335-5-02.3 Appeal procedures for tenured faculty because of termination of appointments during financial exigency.

(A) Scope and construction.

(1) through (3) unchanged.

- (4) An appeal may be made only on the basis of a complaint over the interpretation or implementation of paragraphs (B) to (D) of rule 3335-5-02_2 of the Administrative Code. In considering complaints over implementation of the aforementioned rules, the hearing panel shall consider only whether those individuals making the decisions followed the appropriate procedures and considered the important evidence material to a fair determination.

(B) The faculty hearing committee.

(1) Unchanged.

- (2) In response to each notice of intention to appeal, the faculty hearing committee shall select a hearing panel of tenured faculty members according to the provisions of rule 3335-5-48_10 of the Administrative Code. The hearing panel shall begin its review of the case not earlier than thirty days and no later than sixty days from receipt of the notice of intention to appeal, except by mutual consent of the complainant and the chair of the faculty hearing committee.

(3) through (7) unchanged.

Balance unchanged.

3335-5-03 Appointment of faculty and staff; tenure.

(A) The board of trustees shall appoint the president and all employees of the university not in the classified civil service, subject to the laws of the state of Ohio, and in the case of regular tenure-track faculty, to the rights and protection of tenure as provided for in these rules.

(B) Tenure is a commitment by the university and may be earned by all individuals with regular tenure-track faculty status subject to successful completion of a probationary period. Regular tenure-track faculty status is defined in rule 3335-5-19 of the Administrative Code.

(C) The protections of tenure and academic freedom extend to all levels of faculty responsibility within the university in accordance with rule 3335-5-01 of the Administrative Code and are not restricted to activities identified with specific instructional, research or public service programs.

(D) Tenure is lost only by formal resignation, by voluntary reduction of appointment below fifty per cent of service to the university except in the case of an approved leave of absence, by retirement, by transfer to regular clinical faculty, regular research, or auxiliary faculty status, or may be terminated by reason of proved incompetence or grave misconduct in accordance with rule 3335-5-04 of the Administrative Code, for causes set forth in rule 3335-5-02 of the Administrative Code, or under the conditions of bona fide financial exigency, as specified in rule 3335-5-02_1 of the Administrative Code.

(E) Tenured members of the regular faculty who serve the university as administrators do not lose tenure by virtue of being administrators.

3335-5-04 Hearing procedures for complaints against regular tenure-track, regular clinical, regular research, and auxiliary faculty members.

(A) Definitions and construction.

(1) This rule shall apply to all formal complaints against regular tenure-track, regular clinical, regular research, and auxiliary faculty members. Complaints may be filed under this rule against administrators who hold faculty appointments.

(2) through (13) unchanged.

(B) through (D) unchanged.

(E) The college investigation committee.

(1) and (2) unchanged.

(3) Any proposed sanctions shall be commensurate with the nature of the complaint. Sanctions of a continuing nature must include time limitations and an annual review. Sanctions include but are not limited to:

(a) through (f) unchanged.

(g) Reduction of salary base not to exceed thirty-three percent for one-year; ~~or~~

(h) and (i) unchanged.

(j) Dismissal of non-tenured faculty; and

(k) Unchanged.

(4) and (5) unchanged.

(F) and (G) unchanged.

(H) The faculty hearing committee.

(1) Within thirty days of receipt of an appeal from a respondent the faculty hearing committee which is established by rule 3335-5-48_10 of the Administrative Code, shall convene a hearing panel to consider the complaint. The respondent and the provost or designee may each make one peremptory challenge to the seating of one person on the hearing panel and one peremptory challenge to the selection of a presiding officer.

(2) through (10) unchanged.

Balance unchanged.

3335-5-05 Procedures concerning faculty complaints about promotion, tenure and renewal decisions.

(A) Unchanged.

(B) The committee on academic freedom and responsibility.

(1) through (4) unchanged.

(5) If the committee determines that reasonable and adequate grounds may exist for asserting improper evaluation, it shall forward the complaint and all additional materials gathered during examination

of the complaint to the faculty hearing committee and to the complainant, established pursuant to rule 3335-5-48₉ of the Administrative Code.

- (6) Unchanged.
- (C) The faculty hearing committee.
 - (1) Unchanged.
 - (2) The faculty hearing committee shall select a hearing panel according to the method provided in rule 3335-5-48₁₀ of the Administrative Code, to conduct proceedings in order to determine whether there is validity in the complaint.
 - (3) through (8) unchanged.

Balance unchanged.

3335-5-10 Communication with the president.

- (A) The usual method of communication between a member of the faculty and the president shall be ~~through the chair or director, the dean of the college, the appropriate member or members of the president's planning cabinet, and then to the president. For faculty with the rank of professor this usual method of communication may be altered in an individual case as described in paragraph (F) of rule 3335-1-04 of the Administrative Code.~~
- (B) ~~This rule shall in no way limit the president in communicating with members of the faculty.~~

3335-5-11 Communication with the board of trustees.

~~The ordinary method of communication between the employees of the university and the board of trustees, shall be in writing and shall be presented through the president of the university as provided in rule 3335-5-10 of the Administrative Code. This rule shall not be interpreted, however, as in any way limiting the right of communication between the employees of the university and the trustees, or as limiting the manner in which the trustees may gain information as to the work of the university. All business to be presented to the trustees in pursuance of this rule shall be in the hands of the president not later than two weeks prior to the day of the board meeting at which such business is to be considered as described in paragraph (G) of rule 3335-1-04 of the Administrative Code.~~

3335-5-19.1 University faculty.

For purposes of the governance functions described in rules 3335-5-20 to 3335-5-25 of the Administrative Code, the term "university faculty" shall mean all regular tenure-track faculty, the president, members of the president's planning cabinet serving at the president's pleasure and designated as executive heads of offices, the deans of the colleges and of the graduate school, and the dean for undergraduate studies.

3335-5-22 Meetings.

- (A) Meetings of the university faculty shall be held as needed during the school year. These meetings shall be held on call of the president, either on the president's own motion or on request of the university senate or of the university faculty. The request of the university senate shall be by action taken at any meeting of the university senate. The request of the university faculty shall be by petition signed by members of the university faculty (see rule 3335-5-19₁ of the Administrative Code) in a number equal at least to ten per cent of the total membership of the university

faculty. The president shall have a reasonable time to call the meeting after receiving the request.

Balance unchanged.

3335-5-23 Quorum.

Thirty per cent of the total membership of the university faculty (see rule 3335-5-19_1 of the Administrative Code) shall constitute a quorum for the transaction of business.

3335-5-24 Vote.

Only members of the university faculty (see rule 3335-5-19_1 of the Administrative Code) shall be eligible to vote at a meeting of the university faculty.

3335-5-25 Order of business.

- (A) Except as otherwise provided by the university faculty, its meeting shall be conducted in accordance with the latest revision of "Robert's Rules of Order, Newly Revised (2000)."

Balance unchanged.

3335-5-29 Membership.

The regular members of the graduate faculty shall consist of those members of the university faculty who are approved by the policy and standards committee of the research and graduate council on research and graduate studies. Ex officio members of the graduate faculty are the executive vice president and provost, the senior vice president for research, the dean of the graduate school, the deans of the colleges, and the director of libraries.

3335-5-30 Powers and functions.

The graduate faculty shall have the following general powers and functions:

- (A) To elect all voting faculty members of the research and graduate council on research and graduate studies in the manner prescribed by rule 3335-5-34 of the Administrative Code.
- (B) To initiate and to act upon any question affecting the policies of the graduate school or to request consideration and action by the research and graduate council on research and graduate studies.
- (C) To approve, modify, or reverse any action of the research and graduate council on research and graduate studies.
- (D) Unchanged.
- (E) To perform the functions approved by the research and graduate council on research and graduate studies.

3335-5-31 Meetings.

- (A) Meetings of the graduate faculty shall be called by the dean of the graduate school whenever so requested by ten per cent of the regular members of the graduate faculty or by a majority of the members present at any regular meeting of the research and graduate council on research and graduate studies.

Balance unchanged.

3335-5-35 Powers and functions.

The ~~research and graduate council on research and graduate studies~~ shall be the principal legislative body of the graduate school and, subject to modification or reversal by the graduate faculty, shall have the following powers and functions:

Balance unchanged.

3335-5-36 Committees.

(A) Unchanged.

(B) The executive committee shall consist of the chairs of the other four standing committees, the president of the council of graduate students and the dean of the graduate school. The curriculum, graduate associate and fellowship, and policy and standards, ~~and research~~ committees shall each consist of ten faculty members of the council on research and graduate studies, one from each graduate area, and three graduate students, all of whom are members of the council. The research committee ~~shall also include,~~ which is also a standing committee of the university senate, shall be constituted as described by rule 3335-5-48.14 of the Administrative Code.

~~(1) Six regular faculty selected by the faculty council. Of these six, one member must serve on a regional campus and no more than one member may be from any individual college.~~

~~(2) One research scientist or comparable staff member engaged in research appointed by the senior vice president for research and ratified by the steering committee. The term of service is one year and the member may be reappointed for a maximum of three years.~~

~~(3) One postdoctoral scholar appointed by the dean of the graduate school and ratified by the steering committee. The term of service is one year and the member may be reappointed for a maximum of three years.~~

~~(4) One professional student appointed by the inter-professional council.~~

~~(5) One undergraduate student appointed by the undergraduate student government.~~

~~(6) Three administrators, ex-officio, non-voting.~~

~~(a) The senior vice president for research.~~

~~(b) The dean of the graduate school.~~

~~(c) The executive director of the Ohio state university research foundation.~~

(C) Specific responsibilities, in addition to those assigned by the council on research and graduate studies, the senior vice president for research, the dean of the graduate school, and in case of the research committee the university senate (see rule 3335-5-48.14 of the Administrative Code), are as follows:

(1) through (3) unchanged.

~~(4) The research committee, also a standing committee of the university senate, considers and recommends to the council, and where appropriate to the university senate, policies and rules related to research, and serves~~

~~as an advisory committee to the senior vice president for research. The committee reviews current policies, initiates recommendations for change, and reviews proposed changes in practices and policies governing the conduct of research and scholarly activity including, but not limited to, policies required by the federal government, internal policies related to grants and contracts administration, policies related to the allocation of internal funds to research activities, and policies related to academic centers that are engaged in research. Recommendations will be forwarded to appropriate persons, offices, or bodies.~~

~~(5)~~

(4) The graduate associate and fellowship committee considers and recommends to the council policies and rules related to graduate associates and fellows.

3335-5-40 Alternate members.

When a regular member is unable to attend a meeting of the university senate, he or she shall notify the secretary in advance of the meeting, giving the name of the alternate who will act as a replacement. The alternate so designated shall then have the general powers and privileges in the university senate of the person replaced.

(A) and (B) unchanged.

(C) A student member shall designate an alternate from his or her constituency ~~in the following way:~~

~~(1) The student's runner up in his or her senatorial election shall be declared the alternate by the student's council or governing body.~~

~~(2) In the event of a vacancy in the alternate's position during the year the student member shall designate one from his or her constituency with the advice and consent of the student's council or governing body.~~

Balance unchanged.

3335-5-47 Organizing committees of the senate.

(A) The senate shall have three organizing committees (see rules 3335-5-47_1 to 3335-5-47_3 of the Administrative Code):

Balance unchanged.

3335-5-47.1 Steering committee.

(A) Membership.

The steering committee shall consist of fourteen members.

~~(1) Six regular faculty all of whom are members of the senate, selected by the faculty council. The term of service is two years.~~

(2) Four students.

(a) and (b) unchanged.

~~(c) The Two undergraduate students, one of whom is the president of the undergraduate student government. The vice president of the undergraduate student government may attend steering committee meetings with full voting privileges if the president either student cannot attend.~~

~~(d) One appointed by the undergraduate student government from the undergraduate student membership of the senate. The term of service is one year. The vice president of the undergraduate student government may attend steering committee meetings with full voting privileges if the appointed member cannot attend.~~

(3) Four administrators.

(a) through (c) unchanged.

~~(d) A dean who is a member of the senate, appointed by the president. The term of service is two years.~~

Balance unchanged.

3335-5-47.2 Program committee.

(A) Membership.

The program committee shall consist of nine members.

~~(1) Four regular faculty, all of whom are members of the senate, selected by the faculty council. The term of service is two years.~~

~~(2) Three students all of whom are members of the senate.~~

~~(a) One graduate student selected by the council of graduate students. The term of service is one year.~~

~~(b) One professional student selected by the inter-professional council. The term of service is one year.~~

~~(c) One undergraduate student selected by the undergraduate student assembly. The term of service is one year.~~

(3) Two administrators.

(a) Unchanged.

~~(b) A dean who is a member of the senate, appointed by the president. The term of service is two years.~~

(B) Unchanged.

(C) Organization.

~~(1) The committee shall elect a chair pro tem in the spring from its continuing membership and a chair at its first meeting in the autumn quarter.~~

~~(2) As an organizing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-47 of the Administrative Code.~~

3335-5-47.3 Rules committee.

(A) Membership.

The rules committee shall consist of ten members.

~~(1) Six regular faculty all of whom are members of the senate, selected by the faculty council. The term of service is two years.~~

- (2) Three students ~~all of whom are members of the senate.~~
 - (a) One graduate student ~~selected by the council of graduate students. The term of service is one year.~~
 - (b) One professional student ~~selected by the inter-professional council. The term of service is one year.~~
 - (c) One undergraduate student ~~selected by the undergraduate student assembly. The term of service is one year.~~
- (3) Unchanged.
- (B) Unchanged.
- (C) Organization.
 - (1) ~~The committee shall elect a chair pro tem in the spring from its continuing membership and a chair at its first meeting in the autumn quarter.~~
 - (2) As an organizing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-47 of the Administrative Code.

3335-5-48 Standing and special committees of the senate.

- (A) The senate may establish such standing and special committees as it deems necessary or desirable.
 - (1) The standing committees of the senate are those committees defined in rules 3335-5-48_1 through 3335-5-48_18 of the Administrative Code.
 - (2) Unchanged.

Balance unchanged.

3335-5-48.1 Council on academic affairs.

- (A) Membership.

The council on academic affairs shall consist of sixteen members.

 - (1) Ten regular tenure-track faculty.
 - (a) Six regular tenure-track faculty, at least two of whom are members of the senate, selected by the faculty council. The term of service is three years.
 - (b) Four regular tenure-track faculty ~~shall be~~ appointed by the president. The term of service is three years.
 - (2) Five students.
 - (a) Two graduate students ~~selected by the council of graduate students. The term of service is two years and one student is appointed each year.~~
 - (b) One professional student ~~selected by the inter-professional council. The term of service is one year.~~

- (c) Two undergraduate students ~~selected by the undergraduate student government. The term of service is two years and one student is appointed each year.~~

(3) Unchanged.

(B) Duties and responsibilities.

(1) Unchanged.

(2) Initiate recommendations to the senate and review all proposed changes in the educational and academic policies of the university. In reviewing proposed changes, the council shall:

(a) Unchanged.

(b) Receive from the graduate school, pursuant to the exercise of powers conferred upon the ~~research and graduate council on research and graduate studies~~ research and graduate council by rule 3335-5-35 of the Administrative Code, its proposals for the adoption, alteration or abolition of graduate-credit courses and curricula, and of academic degrees administered by it. (See rules 3335-8-02 and 3335-8-03 of the Administrative Code.)

Upon proposals respecting courses and curricula, the council shall act with finality subject to the rights of the graduate school or of any college to bring the council's decision before the senate for review. With respect to other submissions to it, the council shall make its recommendations to the senate after notice thereof, in at least abbreviated form, has been given in the official bulletin. Failure of the council on academic affairs to act or to submit its recommendations will not deprive the senate of power to review these other submissions.

(3) through (7) unchanged.

Balance unchanged.

3335-5-48.2 ~~The council~~ Council on libraries and information technology.

(A) Membership.

The council on libraries and information technology shall consist of thirteen members.

(1) Seven regular tenure-track faculty ~~selected by the faculty council. The term of service is three years.~~

(2) Three students.

(a) One graduate student ~~selected by the council of graduate students. The term of service is one year.~~

(b) One professional student ~~selected by the inter-professional council. The term of service is one year.~~

(c) One undergraduate student ~~selected by the undergraduate student government. The term of service is one year.~~

(3) Unchanged.

Balance unchanged.

3335-5-48.4 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of twenty-two members.

(1) Six regular tenure-track faculty, at least two of whom are members of the senate. The term of service begins in summer quarter.

(2) and (3) unchanged.

~~(4)~~ Three administrators, non-voting.

~~(4)~~ (a) The vice president for student affairs or designee, ~~non-voting.~~

~~(5)~~ (b) The associate vice president for student affairs for planning and student development, ~~non-voting.~~

~~(6)~~ (c) The director of student activities or designee, ~~non-voting.~~

~~(7)~~

(5) Alternates.

Members of the council on student affairs may have an alternate. The alternate shall be selected in the same manner as the original appointment. The chair has responsibility for recording correct voting status. If the member has voting status, the alternate may vote in the event of the member's absence.

Balance unchanged.

3335-5-48.5 Athletic council.

(A) The athletic council shall consist of fifteen members.

(1) Eight regular tenure-track faculty.

(a) Four regular tenure-track faculty selected by the faculty council. The term of service is four years with service commencing the first of July following appointment or election.

(b) Four regular tenure-track faculty members appointed by the president. The term of service is four years with service commencing the first of July following appointment.

(2) Four students.

(a) One graduate student ~~selected by the council of graduate students. The term of service is one year.~~

(b) One professional student ~~selected by the inter-professional council. The term of service is one year.~~

(c) Two undergraduate students ~~selected by the undergraduate student government. The term of service is two years and one student is selected each year.~~

(3) and (4) unchanged.

Balance unchanged.

3335-5-48.6 Council on enrollment and student progress.

(A) Membership.

The council on enrollment and student progress shall consist of sixteen members.

- (1) Nine regular tenure-track faculty.
 - (a) Three regular tenure-track faculty appointed by the president. ~~The term of service is three years.~~ Appointed members are eligible for reappointment.
 - (b) Six regular tenure-track faculty selected by the faculty council. ~~The term of service is three years.~~
- (2) Six students.
 - (a) Two graduate students ~~selected by the council of graduate students. The term of service is one year.~~
 - (b) Two professional students ~~selected by the inter-professional council. The term of service is one year.~~
 - (c) Two undergraduate students ~~selected by the undergraduate student government. The term of service is one year.~~
- (3) Unchanged.

Balance unchanged.

3335-5-48.7 Committee on academic misconduct.

(A) Membership.

The committee on academic misconduct shall consist of thirty-four members.

- (1) Eighteen regular tenure-track faculty ~~selected by the faculty council. The term of service is three years. No faculty member shall~~ Faculty members are eligible for reappointment, but may not serve more than two consecutive terms.
- (2) Fourteen students.
 - (a) Seven graduate students ~~selected by the council of graduate students. The term of service is one year beginning with the autumn quarter.~~
 - (b) Seven undergraduate students ~~selected by the undergraduate student government. The term of service is one year beginning shall begin~~ with the summer quarter.
- (3) and (4) unchanged.

(B) Duties and responsibilities.

- (1) Investigate or establish procedures for the investigation of all reported cases of student academic misconduct, with the exception of cases in a professional college having a published honor code, and decide upon suitable disciplinary action. (The term "academic misconduct" ~~includes all forms of student academic misconduct wherever committed; illustrated by, but not limited to, cases of plagiarism and dishonest practices in connection with examinations~~

is defined in paragraph (A) of rule 3335-23-04 of the Administrative Code.) Instructors shall report all instances of alleged academic misconduct to the committee.

(2) and (3) unchanged.

Balance unchanged.

3335-5-48.8 Committee on honorary degrees.

(A) Membership.

The committee on honorary degrees shall consist of seven regular tenure-track faculty members of the regular faculty selected by the faculty council. There shall be no more than two faculty members from the same college. The term of service is five years.

Balance unchanged.

3335-5-48.9 Committee on academic freedom and responsibility.

(A) Membership.

The committee on academic freedom and responsibility shall consist of eight members during autumn, winter, and spring quarters and ten members from June to the beginning of autumn quarter.

- (1) Six regular tenure-track faculty (eight during the summer period), at least three of whom are members of the senate or members-elect at the time of their selection by the faculty council. The term of service begins in the summer quarter following election and extends through the summer quarter following the third year of service.
- (2) Two graduate teaching, research, or administrative associates ~~selected by the council of graduate students. The term of service is one year.~~

Balance unchanged.

3335-5-48.10 Faculty hearing committee.

(A) Unchanged.

(B) Duties and responsibilities.

- (1) Unchanged.
- (2) Conduct hearings on complaints of alleged improper evaluation based upon reasons or considerations that infringe a constitutional right of the complainant following procedures of paragraph ~~(C)(3)~~ (C)(4) of rule 3335-5-05 of the Administrative Code.
- (3) Conduct hearings on allegations of improper evaluation based upon inadequate consideration of the pertinent facts by the individual(s) making the decision following procedures of paragraph ~~(C)(4)~~ (C)(5) of rule 3335-5-05 of the Administrative Code.
- (4) Conduct hearings on an appeal of a tenured faculty member because of termination of appointment during financial exigency following procedures of paragraph (B) of rule 3335-5-02_3 of the Administrative Code.

Balance unchanged.

3335-5-48.11 Fiscal committee.

(A) Membership.

The fiscal committee shall consist of twenty-one members.

- (1) Nine regular tenure-track faculty members.
 - (a) Eight regular tenure-track faculty, at least one of whom is a department chair, and at least two of whom are members of the senate, selected by the faculty council. ~~The term of service is three years.~~
 - (b) One regular tenure-track faculty appointed by the president. ~~The term of service is three years.~~
- (2) Four students.
 - (a) One graduate student ~~selected by the council of graduate students.~~ The term of service is two years.
 - (b) One professional student ~~selected by the inter-professional council.~~ The term of service is two years.
 - (c) Two undergraduate students, at least one of whom is a member of the senate, ~~selected by the undergraduate student government.~~ The term of service is two years, ~~and one member shall be appointed each year.~~
- (3) and (4) unchanged.

(B) Unchanged.

(C) Organization.

- (1) The committee shall annually elect a chair from its ~~regular~~ faculty membership.
- (2) Unchanged.

3335-5-48.12 Faculty compensation and benefits committee.

(A) Membership.

The faculty compensation and benefits committee shall consist of fifteen members.

- (1) Twelve regular tenure-track faculty, at least two of whom are members of the senate, ~~selected by the faculty council.~~ ~~The term of service is three years.~~
- (2) Two administrators.
 - (a) Unchanged.
 - (b) The associate vice president for human resources, or designee.
- (3) An emeritus member from the regular tenure-track faculty appointed annually by the president in consultation with the Ohio state university retirees association.
- (4) Unchanged.

Balance unchanged.

3335-5-48.13 Government affairs committee.

(A) Membership.

The government affairs committee shall consist of twelve members.

- (1) Five regular tenure-track faculty ~~selected by the faculty council. The term of service is three years.~~
- (2) Three students.
 - (a) One graduate student ~~selected by the council of graduate students. The term of service is one year.~~
 - (b) One professional student ~~selected by the inter-professional council. The term of service is one year.~~
 - (c) One undergraduate student ~~selected by the undergraduate student government. The term of service is one year.~~
- (3) Unchanged.
- (4) Three administrators, ~~ex-officio~~, non-voting.
 - (a) through (c) unchanged.

Balance unchanged.

3335-5-48.14 Research committee.

(A) Membership.

The research committee shall consist of twenty-six members.

- (1) Sixteen faculty.
 - (a) Ten regular tenure-track faculty to be determined by the established procedures of the council on research and graduate studies. ~~Faculty~~ These faculty must be members of the research and graduate ~~council on research and graduate studies~~ and represent the ten areas of the graduate school. The term of service is four years.
 - (b) Six regular tenure-track faculty selected by the faculty council. Of these six, one ~~member~~ must serve on a regional campus and no more than one ~~member~~ may be from any individual college. The term of service is four years.
- (2) and (3) unchanged.
- (4) Five students.
 - (a) Three graduate students ~~appointed by the council of graduate students. The term of service is one year.~~
 - (b) One professional student ~~appointed by the inter-professional council. The term of service is one year.~~
 - (c) One undergraduate student ~~appointed by the undergraduate student government. The term of service is one year.~~
- (5) Three administrators, ~~ex-officio~~, non-voting.

(a) through (c) unchanged.

(B) Duties and responsibilities.

(1) through (3) unchanged.

(4) Make recommendations to the research and graduate council ~~on research and graduate studies~~ about establishing, affiliating, or abolishing academic centers and other comparable organizations that are engaged in research and make recommendations for determining the membership or authorities of their boards or governing bodies.

(C) Organization.

(1) The committee shall serve as the research committee of the university senate and the research and graduate council ~~on research and graduate studies~~ and shall report to both bodies. Recommendations requiring formal action will be submitted to the university senate and/or the research and graduate council ~~on research and graduate studies~~, as appropriate.

(2) The chair shall be elected each year by the committee from among its faculty members. The chair will be an ex officio member of the research and graduate council ~~on research and graduate studies~~ if not already a member, and shall serve on the executive committee of the research and graduate council.

(3) As a standing committee of the research and graduate council ~~on research and graduate studies~~, this committee is also governed by the provisions of rules 3335-5-35 and 3335-5-36 of the Administrative Code.

(4) Unchanged.

3335-5-48.15 Council on the physical environment.

(A) Membership.

The council on the physical environment shall consist of ~~thirteen voting~~ sixteen members ~~and three ex-officio, non-voting members.~~

(1) Seven regular tenure-track faculty members. ~~The term of service is three years.~~

(a) Five regular tenure-track faculty members selected by the faculty council.

(b) Two regular tenure-track faculty members appointed by the president.

(2) Four students. ~~The term of service is one year.~~

(a) One graduate student ~~selected by the council of graduate students.~~

(b) One professional student ~~selected by the inter-professional council.~~

(c) Two undergraduate students, one representing on-campus students and one representing off-campus students, ~~selected by the undergraduate student government.~~

- (3) Unchanged.
- (4) Three administrators, ~~ex-officio~~, non-voting. ~~The term of service is three years.~~
 - (a) through (c) unchanged.

Balance unchanged.

3335-5-48.16 Diversity committee.

(A) Membership.

The diversity committee ~~on diversity~~ shall consist of sixteen members.

- (1) Eight regular tenure-track faculty ~~with staggered terms.~~
 - (a) Six regular tenure-track faculty selected by the ~~executive committee of the~~ faculty council ~~in accordance with procedures specified in paragraph (B)(2) of rule 3335-5-48 of the Administrative Code.~~ ~~The term of service is three years.~~
 - (b) Two regular tenure-track faculty appointed by the president. ~~The term of service is three years.~~
- (2) Three staff members ~~with staggered terms.~~
 - (a) Two staff members selected by the university staff advisory council. The term of service is three years.
 - (b) Unchanged.
- (3) Three students.
 - (a) One graduate student ~~selected by the council of graduate students.~~ ~~The term of service is one year.~~
 - (b) One professional student ~~selected by the interprofessional council.~~ ~~The term of service is one year.~~
 - (c) One undergraduate student ~~selected by the undergraduate student government.~~ ~~The term of service is one year.~~
- (4) Two ~~administration members~~ administrators, non-voting.
 - (a) The executive vice president and provost, or designee.
 - (b) The associate vice president for human resources, or designee.

Balance unchanged.

3335-5-48.17 Committee for evaluation of central administrators.

(A) Membership.

The committee for evaluation of central administrators shall consist of eight members.

- (1) Six tenured faculty members ~~with staggered terms~~ appointed by the president from a slate nominated by the executive committee of faculty council.

~~(a) Six tenured faculty members appointed by the president from a slate nominated by the executive committee of faculty council.~~

~~(b)~~

(a) Unchanged.

~~(c)~~

(b) Unchanged.

(2) Unchanged.

(B) Unchanged.

(C) Organization of review panels.

In the spring preceding the academic year in which the review is to be conducted, the committee shall organize itself into two review panels, each review panel to be organized as follows:

(1) Three ~~regular~~ faculty members from the committee, one of whom is designated by the president or provost, in consultation with the committee chair, as chair of the review panel.

(2) through (5) unchanged.

3335-6-02 Criteria for appointment, reappointment, and promotion and tenure of tenure-track faculty.

(A) Unchanged.

(B) No faculty member attains tenure automatically. Tenure may be acquired either in the original appointment to the regular ~~tenure-track~~ faculty rank of associate professor or professor or upon promotion from within the university to the rank of associate professor, or following a successful probationary period at the rank of associate professor or professor (as specified in rule 3335-6-03 of the Administrative Code). Tenure will not be awarded below the rank of associate professor.

(C) and (D) unchanged.

(E) Each tenure initiating unit shall have an appointments, promotion, and tenure document. The document shall describe, in qualitative terms, the unit's criteria for appointments, promotion, and tenure and evidence to be provided to support a case within the context of the unit's mission and the standards set forth in this rule as well as the mission and standards of the college. The document should indicate with some specificity how the quality and effectiveness of teaching, the quality and significance of scholarship, and the quality and effectiveness of service are to be documented and assessed. The document of a tenure initiating unit with regional campus faculty must establish criteria for appointments, promotion, and tenure for these faculty within the context of the regional campuses' mission as well as that of the tenure initiating unit. The document shall also describe the unit's procedures for conducting annual performance reviews of probationary faculty and reviews for promotion and tenure.

The document must be drawn up or amended through broad faculty consultation with all voting members of the tenure initiating unit according to the principles articulated in ~~paragraphs (C)(2) and (D) paragraph (C)(3)~~ of rule 3335-3-35 of the Administrative Code and must be approved by the dean of the college and the executive vice president and provost.

Balance unchanged.

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

- (A) Probationary periods are established for regular tenure-track faculty members. During a probationary period a faculty member does not have tenure and is considered for reappointment annually.
- (B) Length of probationary period.
 - (1) and (2) unchanged.
 - (3) Probationary tenure-track faculty members will be informed no later than the end of the year in which their mandatory review for tenure takes place as to whether tenure will be granted by the beginning of the following year. If tenure is not granted, a one year terminal year of employment is offered.
- (C) Annual review of probationary tenure-track faculty members.
 - (1) At the time of appointment, probationary tenure-track faculty members shall be provided with all pertinent documents detailing tenure initiating unit, college, and university promotion and tenure policies and criteria. If these documents are revised during the probationary period, probationary tenure-track faculty members shall be provided with copies of the revised documents.
 - (2) During a probationary period a tenure-track faculty member shall be reviewed annually in accordance with this rule and with policies of the tenure initiating unit, college and university. The annual review should encompass the faculty member's performance in teaching, in scholarship, and in service; as well as evidence of continuing development. The involvement of tenure initiating unit faculty in annual reviews is strongly encouraged. External evaluations of the faculty member's work, required for tenure and promotion reviews, may be obtained for any annual review if judged appropriate by the faculty review body or tenure initiating unit chair. The tenure initiating unit chair shall inform probationary faculty members at the time of initial appointment, and in a timely fashion each year thereafter, when the annual review will take place and provide a copy of the office of academic affairs dossier outline to be completed by the faculty member in reporting accomplishments to date. At the completion of the review the tenure initiating unit chair shall provide the faculty member and the dean of the college with a written assessment of the faculty member's performance and professional development. The assessment should include both strengths and weaknesses, as appropriate. If the chair's recommendation is to reappoint the faculty member to another probationary year of service, that recommendation shall be final. A recommendation from the chair to not reappoint the faculty member to another probationary year requires a review that follows fourth year review procedures (see paragraph (G) of this rule) and the dean shall make the final decision in the matter. All annual review letters to date shall become a part of a faculty member's dossier for subsequent annual reviews during the probationary period, including the review for promotion and tenure.
 - (3) When probationary tenure-track faculty receive their annual review, the tenure initiating unit chair shall inform them of their right to review their primary personnel file maintained by their tenure initiating unit and to place in that file a response to any evaluation, comment or other material contained in the file (see rule 3335-3-35 of the Administrative Code).

- (4) The fourth year review of probationary tenure-track faculty shall follow the same process as the review for tenure and promotion at the tenure initiating unit and college levels with two exceptions: Solicitation of external letters of evaluation may or may not be required by the tenure initiating unit and review by the college promotion and tenure committee shall be optional in all cases where both the tenure initiating unit and the dean approve the renewal of the appointment. Renewal of the appointment of a probationary assistant professor for the fifth year requires the approval of the dean of the college. Before reaching a negative decision or a decision contrary to the tenure initiating unit's recommendation, the dean must consult with the college promotion and tenure committee.
- (D) Exclusion of time from probationary periods.
- (1) An untenured regular tenure-track faculty member may exclude time from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. Requests to exclude time from the probationary period for this reason must be made within the year following the birth or adoption and prior to the beginning of the year in which the mandatory review for tenure must occur. The maximum amount of time that can be excluded from the probationary period for the birth of a child or adoption of a child under age six is one year. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure initiating unit for forwarding to the dean and to the office of academic affairs. Such requests will be approved unless they are prohibited by paragraphs (D)(3) or (D)(4) of this rule.
- (2) A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure initiating unit. Requests shall be reviewed by the tenure initiating unit promotion and tenure committee which shall advise the tenure initiating unit chair regarding their appropriateness. Such requests require approval by the tenure initiating unit chair, dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to the beginning of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments up to the time of the request will be considered in the review of the request.
- (3) and (4) unchanged.
- (5) ~~Faculty~~ Tenure-track faculty members will be reviewed annually during their probationary periods regardless of whether time is excluded from that period for any of the above reasons unless their absence from campus during an excluded period makes conduct of such a review impractical.
- (6) Unchanged.
- (E) Unchanged.

- (F) Probationary regular tenure-track faculty members on less than full-time service for part or all of their probationary period may request an extension of the probationary period. The extension must be requested prior to the beginning of the year in which the normally scheduled mandatory review for tenure would take place and requires approval of the tenure initiating unit chair, dean, and executive vice president and provost. The extension shall be for an integral number of years based on the principle that the usual probationary period represents full-time service. The maximum permissible extension of a probationary period under this paragraph is one year for a probationary instructor, three years for a probationary assistant professor (including time spent at the rank of instructor) and one year for a probationary associate professor or professor.

Balance unchanged.

3335-6-04 Promotion and tenure review procedures for tenure-track faculty.

- (A) General considerations.
- (1) In consultation with the rules committee or its designee, the office of academic affairs shall develop and promulgate procedural guidelines for promotion and tenure reviews to supplement Chapter 3335-6 of the Administrative Code. These guidelines shall include a dossier outline to be used for the documentation of accomplishments by all candidates to be reviewed for promotion and tenure and by all probationary tenure-track faculty for annual reviews. The guidelines shall also include general information about the review process at the college and university level, information about any legal considerations affecting promotion and tenure evaluations, examples of criteria by which candidates for promotion and tenure are evaluated, and other information intended to assist academic units in carrying out reviews.

(2) through (4) unchanged.

Balance unchanged.

3335-6-05 Criteria and procedures for appeals of negative promotion and tenure decisions and appointment nonrenewals and for seventh year reviews for tenure-track faculty.

- (A) Unchanged.
- (B) Seventh year reviews. Every effort should be made to consider new information about a candidate's performance before a final decision is made if the new information becomes available before a decision is rendered. In rare instances, a tenure initiating unit may petition the dean to conduct a seventh year review for an assistant professor who has been denied promotion and tenure. Both the eligible faculty of the unit and the chair must approve proceeding with a petition for a seventh year review. The petition must provide documentation of substantial new information regarding the candidate's performance that is germane to the reasons for the original negative decision. Petitions for seventh year reviews must be initiated before the beginning of the last year of employment because the seventh year review, if approved, would take place during the regular university review cycle of the assistant professor's seventh and last year of employment.

If the dean concurs with the tenure initiating unit's petition, the dean shall in turn petition the provost for permission to conduct a seventh year review. If the provost approves the request, a new review will be conducted equivalent to the one that resulted in the nonrenewal of the appointment. The conduct of a seventh year review does not presume a

positive outcome. In addition, should the new review result in a negative decision, the faculty member's last day of employment is that stated in the letter of nonrenewal issued following the original negative decision.

A tenure-track faculty member may not request a seventh year review, appeal the denial of a seventh year review petition initiated by his or her tenure initiating unit, or appeal a negative decision following a seventh year review, since the faculty member has already been notified that tenure has been denied at the conclusion of the sixth year review.

3335-6-06 Tenure initiating unit.

(A) and (B) unchanged.

(C) A faculty member may change from one tenure initiating unit to another voluntarily; or as a result of the restructuring of academic units, including consolidation, reorganization, or abolishment; or as a result of the abolishment of a tenure initiating unit during conditions of financial exigency. The following provisions govern such changes:

(1) Unchanged.

(2) A faculty member's tenure initiating unit may be changed as a result of structural changes in academic units, including consolidation or reorganization of units, or abolishment of units, that are approved by the university senate and board of trustees.

(a) Unchanged.

(b) When a tenure initiating unit is to be abolished and is not part of a plan to consolidate or reorganize two or more units into new tenure initiating units, every effort shall be made by the executive vice president and provost to transfer each tenure-track faculty member in that tenure initiating unit to another tenure initiating unit, in accordance with the provisions of paragraph (C) of this rule. Should such agreement be impossible, the person's tenure responsibility shall reside with the executive vice president and provost. The executive vice president and provost shall assign the faculty member appropriate duties. If the faculty member's previous assignment has been at a regional campus, the executive vice president and provost shall consult with the dean and director of the regional campus regarding an appropriate assignment.

(3) A tenure-track faculty member whose tenure initiating unit is abolished during conditions of financial exigency, as described in rule 3335-5-02.1 of the Administrative Code, may be reassigned to a new tenure initiating unit under the terms of paragraph (C)(1) of rule 3335-5-02.2 of the Administrative Code.

(D) When tenure-track faculty members change tenure initiating units under paragraphs (C)(2) and (C)(3) of this rule, the new tenure initiating units shall make reasonable efforts to assist faculty members in adjusting to the expectations of the new unit. Faculty members who believe that some other unit may be more appropriate than their new tenure initiating unit may also explore the possibility of further relocation under the terms of paragraph (C)(1) of this rule.

3335-6-08 Standards of notice.

(A) In cases of nonrenewal of an appointment to a regular tenure-track faculty rank, the university will, insofar as possible, observe the following standards of notice:

(1) through (3) unchanged.

Balance unchanged.

3335-7-03 Appointment cap.

Unless an exception is approved by the university senate and the board of trustees, regular clinical track faculty may comprise no more than forty percent of the total regular tenure-track faculty (as defined in rule 3335-5-19 of the Administrative Code) in each of the departments, schools, and colleges of the health sciences and no more than twenty percent of the tenure-track faculty in other departments, schools, and colleges.

3335-7-04 Proposals and approval process.

- (A) Proposals to establish or amend a regular clinical faculty track in a college must be submitted to the provost by the dean of the college. Proposals must include a clear rationale for establishing a regular clinical faculty track and address how the terms and conditions of the appointments will be consistent with the rules set forth in Chapter 3335-7 of the Administrative Code, what titles will be given to regular clinical track faculty, and what department and college governance rights will be extended to regular clinical track faculty. Regular clinical track faculty may not participate in the promotion and tenure reviews of tenure-track faculty. In addition, proposals must include the following components:
- (1) A definition of the role in teaching and scope of professional practice duties of clinical track faculty, identifying specifically how those differ from duties of tenure-track faculty;
 - (2) Identification of the requirements for a clinical track faculty appointment, including appropriate terminal degrees and any credential or licensure requirements; and
 - (3) A list of courses that could be taught by clinical track faculty and the relationship of those courses to the general curriculum. The expectation would be that clinical track faculty should teach primarily courses involving professional practice in the clinical setting or courses designed to teach professional skills.

Proposals must comply with any additional guidelines promulgated by the council on academic affairs and will be reviewed according to criteria specified by the council on academic affairs.

Balance unchanged.

3335-7-05 Criteria for appointment, for reappointment and nonreappointment, and for promotion.

Regular clinical track faculty may be appointed by colleges that do not have schools or departments and by schools and departments in colleges that have such subunits. The criteria for appointment, for reappointment and nonreappointment, and for promotion for regular clinical track faculty shall be established by the college, school, or department making such appointments and shall be set forth in that unit's appointments, promotion, and tenure document. The criteria must be consistent with the rationale for having a regular clinical faculty track in the unit in question and must be distinct from the criteria for tenure-track faculty appointments. However, normally regular clinical track faculty will have an earned doctorate or other terminal degree in the relevant field or equivalent experience. The criteria for appointment, for reappointment and nonreappointment, and for promotion should reflect the importance of the responsibilities of regular clinical track faculty.

3335-7-07 Term of appointment.

(A) and (B) unchanged.

- (C) During and until the end of the second and subsequent contract periods, regular clinical track faculty appointments may only be terminated for cause (see rule 3335-5-04 of the Administrative Code) or financial exigency (see rule 3335-5-02.1 of the Administrative Code) and the termination decision for either of these reasons shall result from procedures established by faculty rules. In addition, a contract may be renegotiated during a contract period only with the voluntary consent of the faculty member. By the end of the ~~second to final~~ penultimate year of each contract period, the faculty member will be informed as to whether a new contract will be extended at the conclusion of the current contract period. If a new contract is not extended, the final year of the current contract is a terminal year of employment. There is no presumption that a new contract will be extended. In addition, the terms of a contract may be renegotiated at the time of reappointment.

Balance unchanged.

3335-7-10 Transfers from the regular clinical faculty track to the tenure-track.

Transfers from the regular clinical track faculty track to the tenure-track are not permitted. Regular clinical track faculty may apply for tenure-track positions and compete in regular national searches for such positions.

3335-7-34 Duties and responsibilities.

The primary duty of regular research track faculty is to conduct research. A research track faculty member may, but is not required to, participate in limited educational activities in the area of his or her expertise. However, teaching opportunities for each research track faculty member must be approved by a majority vote of the TIU's regular tenure-track faculty. Under no circumstances may a member of the research track be continuously engaged over an extended period in the same instructional activities as tenure-track faculty. An appointment to a research track faculty position should not be made to displace or make unnecessary an appointment to a tenure-track faculty position.

3335-7-35 Term of appointment.

(A) through (C) unchanged.

- (D) During and until the end of the second and subsequent contract periods, regular research track faculty appointments may be terminated for not meeting the terms of the contract (e.g. failure to obtain extramural support for the research). Appointments may also be terminated during a contract period for cause (see rule 3335-5-04 of the Administrative Code), or financial exigency (see rule 3335-5-02.1 of the Administrative Code), and the termination decision for either of these reasons shall result from procedures established by faculty rules. In addition, a contract may be renegotiated during a contract period only with the voluntary consent of the regular research track faculty member. By the end of the penultimate year of each contract period, the regular research track faculty member will be informed as to whether a new contract will be extended at the conclusion of the current contract period. If a new contract is not extended, the final year of the current contract is a terminal year of employment. There is no presumption that a new contract will be extended. In addition, the terms of a contract may be renegotiated at the time of reappointment.

Balance unchanged.

3335-7-40 Oversight.

The office of academic affairs will submit an annual report to the university senate detailing the number, funding source, and TIU of regular research track appointments that have been made the previous year. Also included in the report will be the conditions of the appointments including fiscal arrangements. In unusual circumstances, salaries of research track faculty may be paid on a temporary basis from funds other than those generated from tuition and subsidy.

3335-8-02 Courses and curricula; establishment, alteration or abolition.

- (A) All proposals for the establishment, alteration and abolition of courses and curricula must be submitted to the council on academic affairs. Such proposals shall follow the procedure outlined in rule 3335-5-48.1 of the Administrative Code and shall be subject to review by the president and the board of trustees.

Balance unchanged.

3335-8-16 Cancellation of elective courses.

As promptly as possible ~~after the filing of the election cards~~ and appropriate, the office of the university registrar shall report to the dean of the college or director of the school having charge of the department or program concerned all elementary elective courses (those numbered below 300) in which fewer than twelve students are enrolled and all elective advanced undergraduate courses (those numbered 300 and above) in which fewer than eight students are enrolled. The dean or director shall cancel every such course unless the department or program can show adequate reason why it should be given. When such a course is cancelled, the dean or director shall notify the office of the university registrar, who shall insert in the official bulletin a notice of its cancellation.

3335-8-26 Point-hour ratio.

- (A) The point-hour ratio of a student shall be computed by dividing the sum of the applicable number of credit hours (as defined in paragraph (B) of this rule) in which the marks "A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," ~~or "E,"~~ or "EN" have been given into the sum of the credit points (see rule 3335-8-25 of the Administrative Code) assigned for such hours.
- (B) Unchanged.
- (C) No college of medicine and public health point-hour average shall be computed for a student enrolled in the college of medicine and public health in a curriculum leading to the degree, doctor of medicine, when that student has received only the marks of "H," "S," or "E" "U" in the college of medicine and public health.

3335-8-27 Failure in a required course.

- (A) An undergraduate or professional student who has not been dismissed from the university must repeat in a regularly scheduled class, at the first opportunity, a required course in which a mark of "E" or "EN" has been received, unless an equivalent course is recommended and approved by the authorized representative of the dean or director of the student's enrollment unit.
- (B) A graduate student who has not been dismissed from the university must repeat in a regularly scheduled class a required course in which a mark of "E" or "EN" has been received only if this is required by the student's adviser.

3335-8-27.1 Freshman forgiveness rule.

- (A) If a course in which an undergraduate student receives a grade of "D+," "D," or "E," or "EN" taken during the freshman year (the period during which the first forty-four credit hours are accumulated on the student's official permanent record) is repeated before the end of that student's sophomore year (when the student will have accumulated a total of eighty-nine credit hours), the original course credit and grade will be automatically excluded from the calculation of the student's cumulative point-hour ratio and deficiency points, but will remain on the student's official permanent record. This action will be subject to the following conditions:

(1) through (3) unchanged.

Balance unchanged.

3335-8-28 Repetition of courses.

- (A) Except as specified by rule 3335-8-27 of the Administrative Code, undergraduate students who have received a mark of "E," "EN," or "NP" in a course at this university may repeat the course for credit at their option.

(B) through (D) unchanged.

- (E) The credit hours for a repeated course shall in no case be counted more than once in meeting graduation requirements. When a student repeats a course, both grades appear on the student's record and both are used in computing the point-hour ratio, except as modified by rule 3335-8-27.1 of the Administrative Code.

3335-9-02 Time of admission.

(A) and (B) unchanged.

- (C) Admission as a professional student. Professional students meeting all admission requirements shall be admitted at such time or times as determined by the council on ~~admission and registration~~ enrollment and student progress with due regard to the curriculum of the professional college involved.

- (D) Admission as a transient student or auditor. Transient students and auditors meeting all admission requirements shall be admitted at such time or times as determined by the council on ~~admission and registration~~ enrollment and student progress.

3335-9-04 Specific admission requirements.

(A) Unchanged.

- (B) Graduate student. An applicant must meet the admission criteria established by the research and graduate council ~~on research and graduate studies~~. All applicants must specify a field of specialization.

Balance unchanged.

3335-9-11 Regular tenure-track faculty, regular clinical faculty, regular research faculty, and senior administrative and professional employees pursuing additional degrees.

Faculty members: No regular tenure-track faculty member, or regular clinical faculty member, or regular research faculty member will be permitted to pursue a degree offered by the college in which the faculty member holds an appointment. In those instances where faculty members wish to pursue degrees in other

colleges of this university, they must demonstrate that the acquisition of these degrees enhances their own competence as teachers and scholars. In making decisions to pursue additional degrees, university faculty must consider first and foremost the requirements of their total university commitment and responsibilities. Requests to pursue additional degrees must be approved by the chair of the department in which the faculty member holds appointment, dean of the college in which the faculty member holds appointment, dean of the school or college in which the degree would be granted (the dean of the graduate school in consultation with the executive committee of the council on research and graduate studies or dean of a professional college), and the executive vice president and provost.

Senior administrative and professional appointees: In those instances where senior administrative and professional appointees wish to pursue degrees at this university, they must demonstrate that the acquisition of these degrees enhances their competence as university employees. In making decisions to pursue additional degrees, senior administrative and professional appointees must consider first and foremost the requirements of their total university commitment and responsibility. Requests to pursue additional degrees must be approved by the immediate supervisor, the appropriate vice president in whose area the senior administrative and professional appointee holds position, dean of the school or college in which the degree would be granted (the dean of the graduate school in consultation with the executive committee of the research and graduate council on research and graduate studies or dean of a professional college), and the executive vice president and provost.

3335-9-12 ~~Registration~~ Enrollment conditional upon payment of fees.

(A) All bills, fees, and deposits required from students for a quarter, semester, or session, must be paid at the office of fees and deposits ~~prior to and as a condition of registration for that quarter, semester, or session~~ no later than the fee payment deadline for that quarter, semester, or session set by the office of the university registrar and approved by the council on enrollment and student progress.

(B) ~~On the first day of class each quarter, semester, or session, each student is required to demonstrate the right to enrollment in scheduled classes by presentation of an approved schedule or appropriate change document and paid fee card.~~

3335-9-17 ~~Filing~~ Timely registration forms.

All students are required to ~~present their registration forms with~~ submit course requests each quarter, semester, or session, ~~at the time and place announced following procedures promulgated~~ by the office of the university registrar. Failure to comply with this rule will result in a penalty assessment.

3335-9-18 Return of fees.

(A) Fees (except for the application and acceptance fees) are returnable in part if a student withdraws from the university for any cause other than at the request of the university and if such withdrawal is made within the period ~~of~~ established by the executive vice president and provost in cooperation with the appropriate offices, and published by the office of the university registrar. The application fee and the acceptance fee are not returnable irrespective of the reason for withdrawal.

Students dismissed from the university or withdrawing at the request of the university are not entitled to any refund of fees.

Balance unchanged.

3335-9-19 Instructional and general fees for instructors, graduate teaching associates, graduate research associates, graduate administrative associates, fellows, scholars, and university employees.

- (A) "Fees authorized" are those fees which are paid on behalf of a student through university accounts for the purpose of services rendered, employee benefits or student assistance. A fee authorization provides the authority to spend money from whatever account is specified to pay student fees. All fees must be authorized ~~by an appropriate fee authorization card~~ following procedures promulgated by the office of fees and deposits. ~~Approved~~ An approved fee authorization will be processed as an expenditure against the department and account specified.

Balance unchanged.

3335-9-23 Minimum scholastic requirements.

- (A) Unchanged.
- (B) Application of rule to transfer students. For the purpose of this rule the deficiency points of a transfer student from another university, who is admitted to advanced standing in this university, shall be computed only upon work done at this university.
- (C) Requirements and definition. In order to remain in good standing in the university a student must maintain a point-hour ratio (see rule 3335-8-26 of the Administrative Code) of at least 2.00. Deficiency points are applied only to the records of students whose point-hour ratio is below 2.00 and are defined as the number of credit points a student would have to earn to bring his or her point-hour ratio up to that level. Deficiency points may be calculated by subtracting the total number of credit points earned from twice the total number of credit hours attempted for which calculable grades ("A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," or "E₁" or "EN") were given.

3335-9-25 Academic probation.

- (A) and (B) unchanged.
- (C) Requirements and definition. In order to remain in good standing in the university a student must maintain a point-hour ratio (see rule 3335-8-26 of the Administrative Code) of at least 2.00. Deficiency points are applied only to the records of students whose point-hour ratio is below 2.00 and are defined as the number of credit points a student would have to earn to bring the student's point-hour ratio up to that level. Deficiency points may be calculated by subtracting the total number of credit points earned from twice the total number of credit hours attempted for which calculable grades ("A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," or "E₁" or "EN") were given.

3335-9-29 Degrees and certificates.

- (A) Unchanged.
- (B) Degrees and certificates shall be awarded graduate students by the board of trustees upon recommendation of the research and graduate council ~~on research and graduate studies~~ and the university senate, transmitted to the board by the president. (See rule 3335-5-35 of the Administrative Code.)

3335-9-30 Requirements for an undergraduate baccalaureate degree.

To obtain an undergraduate baccalaureate degree from this university, an undergraduate student must:

- (A) Unchanged.
- (B) Have been enrolled in the college, the federation of the colleges of the arts and sciences, or the school recommending that degree during the last quarter necessary to complete degree requirements. The executive committee of the college, the federation of the colleges of the arts and sciences, or the school recommending the degree may, on petition by the student, waive this requirement.
- (C) Unchanged.
- (D) Have earned credit points (see rule 3335-8-25 of the Administrative Code) totaling at least twice the number of credit hours attempted at this university for which calculable grades ("A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," or "E," or "EN") were given.

Balance unchanged.

3335-9-31 Requirements for a graduate degree.

To obtain a graduate degree from this university, a graduate student must have met the minimum requirements established by the research and graduate council ~~on research and graduate studies~~ and approved by the board of trustees, and have filed an application for the degree in accordance with rules prescribed by the research and graduate council ~~on research and graduate studies~~.

3335-9-32.1 Requirements for certificate of study.

A certificate of study may be awarded concurrent with or following the student's receipt of a baccalaureate degree. Award of such certificates shall attest to demonstrated competence in a coherent academic curriculum, program, or area of study.

- (A) To obtain a certificate a student must:
 - (1) Have been or be enrolled in the university during the last quarter of work necessary to complete the certificate requirement. In addition, the student must meet any residency requirement established by the college, the federation of the colleges of the arts and sciences, or the school recommending the certificate.
 - (2) through (5) unchanged.
 - (6) Have filed an application for the certificate in accordance with rules prescribed by the college, federation of the colleges of the arts and sciences, or school.
- (B) and (C) unchanged.
- (D) Authority for approval of all certificate programs shall rest with the council on academic affairs. Proposal for graduate certificates must also receive the approval of the research and graduate council ~~on research and graduate studies~~. The president of the university and the university senate shall be regularly informed of council actions in this regard.

Amended Bylaws of the University Senate

3335-19-01 Rules of order.

Unless otherwise indicated, all meetings of the senate (throughout these bylaws the word "senate" shall be taken to mean the university senate) shall be conducted in accordance with the latest revision of "Robert's Rules of Order, ~~Newly Revised (1990).~~"

3335-19-06 Quorum and voting.

- (A) Unchanged.
- (B) Action by the senate shall be by a majority of members present and voting and shall normally be by voice vote, except as otherwise required by these rules or by the latest revision of "Robert's Rules of Order, ~~Newly Revised (1990).~~"

Balance unchanged.

3335-19-07 Proposals for senate action.

- (A) through (E) unchanged.
- (F) Prior to a senate vote, a proposal that establishes or alters rules or bylaws within the senate's purview shall be reviewed by the rules committee, which may recommend changes in accordance with paragraph (B)(4) of rule 3335-5-47_3 of the Administrative Code.

(APPENDIX L)



OSU Sports Medicine Program Expansion Feasibility Study

315-2005-908

Requesting Agency(s): MEDICINE AND PUBLIC HEALTH ADMIN

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

OSU Sports Medicine Program Expansion study includes the following objectives: Implement a planning process that integrates the perspectives of appropriate university stakeholders; define the key building and site attributes of a facility; identify and describe the key internal and external spaces, adjacencies and connections, room and space sizes, and associated square footage needs for the facility; evaluate site options; prepare a complete project budget; prepare a project schedule; develop a phasing strategy for construction of the project that is driven by priority program needs and the availability of funding; and prepare fund-raising graphics that capture the essence of the design and service concept for fund raising materials and presentations.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will create exciting new benefits for the OSU Athletic Department and their student athletes. It will also present substantial new opportunities that will help launch OSU Medical Center as a national leader in sports medicine research, education and clinical care.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$75,000.00	\$75,000.00				
Total:	\$75,000.00	\$75,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Feasibility Study)	\$75,000.00	05/06/2005	06/07/2005	
DESIGN				
Arch/Engr Contract (Feasibility Study)	\$75,000.00	06/30/2005	08/30/2005	

Project Team:

Project Manager: Thomas Heretta (heretta.1@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Steve Deedrick (deedrick.4@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Aeronautical and Astronautical Research Lab Compressors

315-2005-946

Requesting Agency(s): AEROSPACE ENGINEERING & AVIATION

Location(s): Aero & Astronautical Research Lab

Gross Sq. Ft. 44,221 **Age:** 1966

Description:

Replace the two existing Ingersol Rand compressors with new units. The existing units were built and installed in 1940.

Project Information:

Purchase of compressors will be by OSURF and not be part of the total project budget managed in FPD. OFF#05-051.

Issues:

How does this project advance the Academic Plan? Replacing the 1940 Compressors at the Aeronautical and Astronautical Research Laboratory assures continued uninterrupted academic research.

Outstanding Funding Issues: The WCI Grant expires October 27, 2006

Timing Issues: The projects construction time must be scheduled to allow minimum research down time and must be completed prior to the expiration date of the grant funds, October 27, 2006.

"Ripple effects" of the project: None

Special limitations/risks: Amount of hazardous material clean-up of oil is unknown at this time.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Grant-Wright Center of Innovation	\$558,582.00	\$558,582.00				
Total:	\$558,582.00	\$558,582.00				

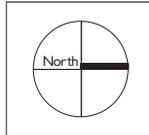
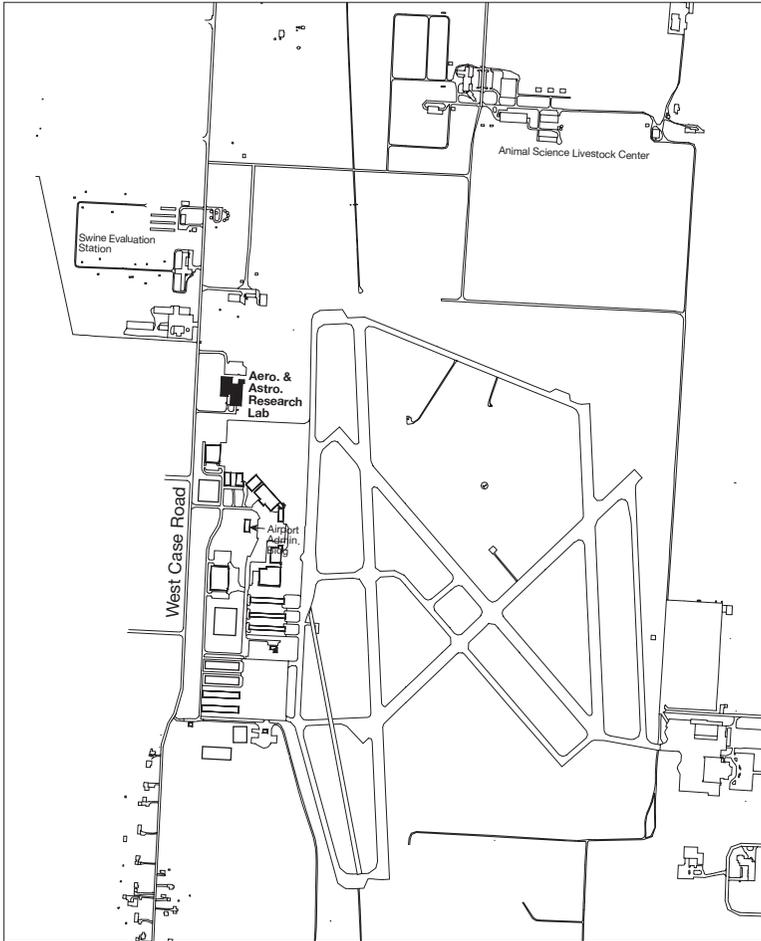
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Estimate Sent to User				05/11/2005
6540 Received by OFP				05/11/2005
Arch/Engr Approved by BoT	\$558,582.00	06/07/2005		
CONSTRUCTION				
Construction Start		05/01/2006		
Completion		08/25/2006		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Aeronautical and Astronautical Research Lab Compressors



Office of Business and Finance

May 17, 2005



Biological Sciences Building Supply Fan Replacement

315-2005-926

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Biological Sciences Building

Gross Sq. Ft. 182,129 **Age:** 1970

Description:

Repair the two large supply fans and two booster fans to improve air distribution throughout the building.

Project Information:

Issues:

How does this project advance the Academic Plan? Proper supply fan operation is essential for air distribution throughout the building to allow for comfortable and appropriate environmental conditions for learning and research.

Outstanding Funding Issues: None

Timing Issues: This project will need to be coordinated with the Biological Sciences Building - Fume Hood Repairs project to ensure proper building ventilation supply and exhaust.

"Ripple effects" of the project: These repairs could cause some areas of the building to be temporarily closed for renovations.

Special limitations/risks: Building occupants will be consulted and notified prior to any potential service interruptions or temporary closures. Replacement of the fans is necessary to avoid disruption in service which could cause the building environment to be uncomfortable and possibly disrupt ongoing research.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovations	\$840,000.00	\$840,000.00				
Total:	\$840,000.00	\$840,000.00				

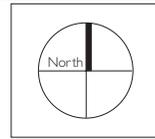
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$840,000.00	06/07/2005		
Bidding Approved BoT		12/01/2006		
DESIGN				
Schematic Design Approval		03/23/2006		
Design Dev Document Approval		06/26/2006		
Construction Document Approval		10/19/2006		
BIDDING				
Bid Opening		01/12/2007		
CONSTRUCTION				
Construction Start		04/26/2007		
Completion		09/19/2008		

Project Team:

Project Manager: Jerry Bender (bender.3@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Biological Sciences Building Supply Fan Replacement



Office of Business and Finance

May 11, 2005



Biological Sciences Building Fume Hood Repairs

315-2005-921

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Biological Sciences Building

Gross Sq. Ft. 182,129 **Age:** 1970

Description:

Repairs and modifications to the existing fume hood exhaust and building HVAC systems serving the BioScience Building. The modifications include repair and replacement of ductwork, equipment and controls to ensure safe fume hood operation and improved air distribution throughout the building.

Project Information:

Issues:

How does this project advance the Academic Plan? Proper fume hood operation is essential to the learning and research goals of the University by providing a safe means to perform work with volatile and harmful elements.

Outstanding Funding Issues: None

Timing Issues: This project will need to be coordinated with the Biological Sciences Building - Supply Fan Replacement project to ensure proper building ventilation supply and exhaust.

"Ripple effects" of the project: These repairs will cause some laboratories, classrooms and other areas to be temporarily closed for renovations.

Special limitations/risks: Building occupants will be consulted and notified prior to any potential service interruptions or temporary closures. System repairs are necessary to avoid service disruptions that could cause some academic and research capabilities to be lost.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovations	\$1,500,000.00	\$1,500,000.00				
Total:	\$1,500,000.00	\$1,500,000.00				

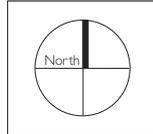
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,500,000.00	06/07/2005		
Bidding Approved BoT		12/01/2006		
DESIGN				
Schematic Design Approval		03/23/2006		
Design Dev Document Approval		06/26/2006		
Construction Document Approval		10/19/2006		
BIDDING				
Bid Opening		01/12/2007		
CONSTRUCTION				
Construction Start		04/26/2007		
Completion		09/19/2008		

Project Team:

Project Manager: Jerry Bender (bender.3@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Biological Sciences Building Fume Hood Repairs



Office of Business and Finance

May 11, 2005



Central Classroom Building Chiller Replacement

315-2005-939

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Central Classroom Building

Gross Sq. Ft. 89,008 Age: 1949

Description:

Remove the existing chiller in Room 500M and connect the building to the central chilled water system. This will increase its reliability and capacity to handle additional load as the building needs change.

Project Information:

Issues:

How does this project advance the Academic Plan? A proper cooling system is essential for economical, comfortable and appropriate environmental conditions to perform University business and facilitate learning.

Outstanding Funding Issues: None

Timing Issues: This project will need to be completed before the cooling season begins in mid-April of 2007.

"Ripple effects" of the project: This project will require some piping to be installed underground. This will cause some of the areas surrounding Central Classroom to be temporarily closed during construction.

Special limitations/risks: Building occupants will be consulted and notified prior to any potential service interruptions or temporary closures. System replacement is necessary colling disruptions and increased operating costs due to system inefficiencies

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB 16 Columbus Basic Renovations	\$190,000.00	\$190,000.00				
Total:	\$190,000.00	\$190,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$190,000.00	06/07/2005		
Bidding Approved BoT		06/02/2006		
DESIGN				
Schematic Design Approval		12/08/2005		
Design Dev Document Approval		02/06/2006		
Construction Document Approval		04/22/2006		
BIDDING				
Bid Opening		07/14/2006		
CONSTRUCTION				
Construction Start		10/26/2006		
Completion		03/15/2007		

Project Team:

Project Manager: Barry Mazik

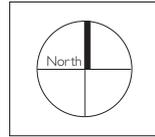
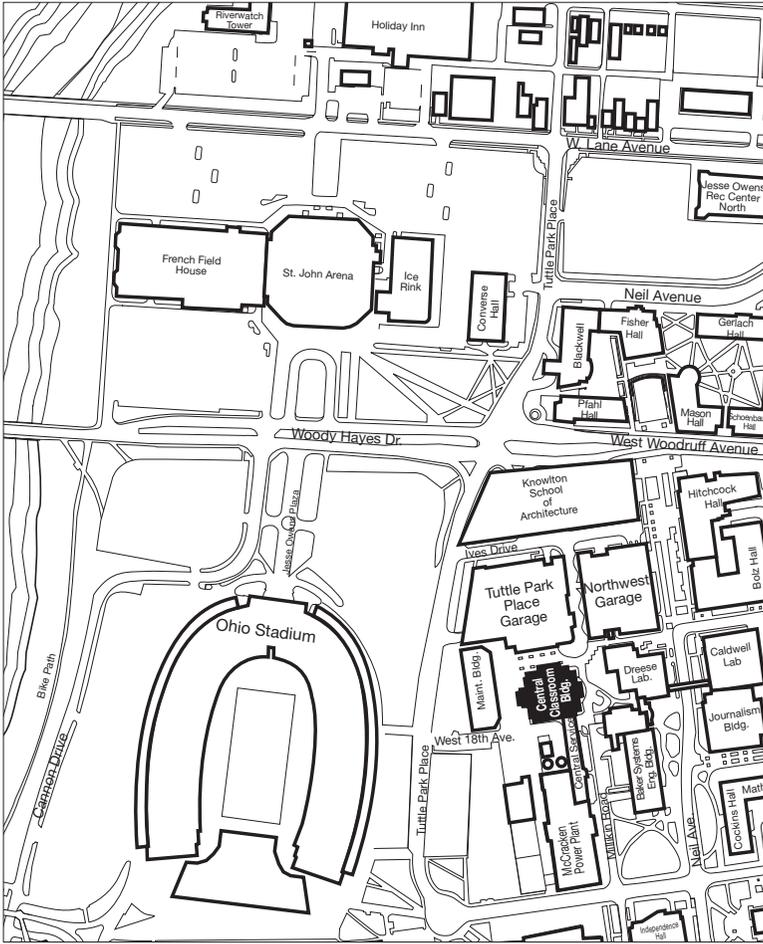
Project Coordinator: Karen Cogley (cogley.1@osu.edu)

Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned

Facility Planner: Is Unassigned

Central Classroom Building Chiller Replacement



Office of Business and Finance

May 11, 2005



Denney Hall Elevator Modernization

315-2005-927

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Denney Hall, Joseph V.

Gross Sq. Ft.103,832 Age: 1960

Description:

Upgrade both 1960 elevators to meet current codes, standards and usage.

Project Information:

Issues:

How does this project advance the Academic Plan? Elevators are an essential part of the University's plan to provide access to offices, laboratories and classrooms.

Outstanding Funding Issues: None

Timing Issues: This project will need to be coordinated with the building users to ensure that the reduced elevator capacity will occur at times most convenient for people with reduced ability.

"Ripple effects" of the project: These repairs could cause temporary closure(s) of the elevators.

Special limitations/risks: Building occupants will be consulted and notified prior to any potential service interruptions or temporary closures.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovations	\$450,000.00	\$450,000.00				
Total:	\$450,000.00	\$450,000.00				

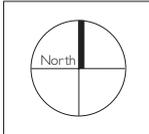
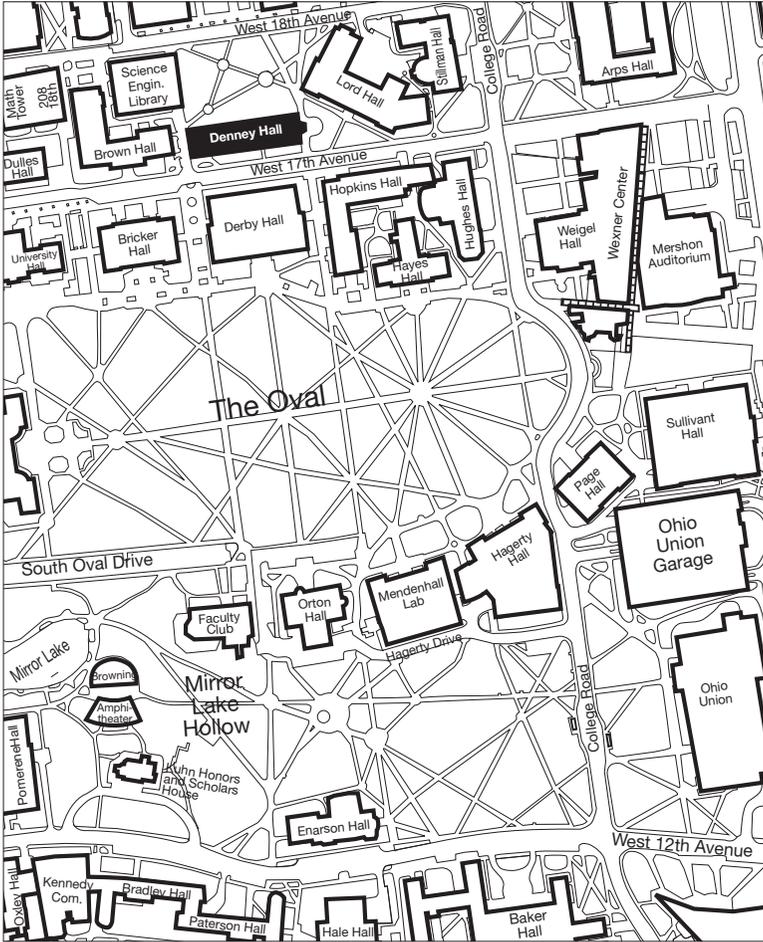
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$450,000.00	06/07/2005		
Bidding Approved BoT		07/07/2006		
DESIGN				
Schematic Design Approval		02/21/2006		
Design Dev Document Approval		04/07/2006		
Construction Document Approval		05/22/2006		
BIDDING				
Bid Opening		08/18/2006		
CONSTRUCTION				
Construction Start		11/30/2006		
Completion		02/28/2007		

Project Team:

Project Manager: Sam Alabi (alabi.1@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Denney Hall Elevator Modernization



Office of Business and Finance May 11, 2005



Fawcett Center Tower Conversion to Office Space

315-2005-917

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Fawcett Center For Tomorrow, Novice G

Gross Sq. Ft. 178,207 **Age:** 1970

Description:

OPF #05-038.

This project will convert Fawcett Center's tower space to office space for use by Student Affairs. This renovation will include demolition; building automation, fire alarm system, chillers, elevators and restroom upgrades; architectural remodeling and hazardous material abatement.

Project Information:

Issues:

How does this project advance the Academic Plan? The project will bring the building into Ohio Building code compliance, while providing necessary swing space for the Ohio Union project and future office space to allow the Office of Student Affairs to move out of Lincoln Tower.

Outstanding Funding Issues: None

Timing Issues: The start of construction is dependent on the timing of the move of the Development offices from the Fawcett Center tower to their new location on W. Lane Ave.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$8,100,000.00	\$8,100,000.00				
Total:	\$8,100,000.00	\$8,100,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$8,100,000.00	05/06/2005		
CONSTRUCTION				
Construction Start		03/01/2006		
Completion		02/28/2007		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)

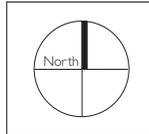
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)

Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned

Facility Planner: Cheryl Christie (christie.2@osu.edu)

Fawcett Center Tower Conversion to Office Space



Office of Business and Finance May 11, 2005



McC Campbell Hall Chiller Replacement

315-2005-941

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Mccampbell Hall, Eugene F

Gross Sq. Ft.107,587 Age: 1972

Description:

Replace the 200 ton R-11 chiller and pumps with new equipment to increase the systems capacity for increased load.

Project Information:

Issues:

How does this project advance the Academic Plan? Proper chiller operation is essential for comfortable and appropriate environmental conditions for learning and research.

Outstanding Funding Issues: None

Timing Issues: This project will need to be completed before the cooling season begins in mid-April of 2007.

"Ripple effects" of the project: Access near the building may be temporarily closed for short periods of time for lifting and placement of equipment.

Special limitations/risks: access to offices, laboratories and classrooms. System replacement is necessary to avoid service disruption.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB 16 Columbus Basic Renovations	\$340,000.00	\$340,000.00				
Total:	\$340,000.00	\$340,000.00				

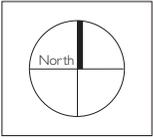
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$340,000.00	06/07/2005		
Bidding Approved BoT		06/02/2006		
DESIGN				
Schematic Design Approval		12/08/2005		
Design Dev Document Approval		02/06/2006		
Construction Document Approval		04/22/2006		
BIDDING				
Bid Opening		07/14/2006		
CONSTRUCTION				
Construction Start		10/26/2006		
Completion		03/15/2007		

Project Team:

Project Manager: Barry Mazik
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

McC Campbell Hall Chiller Replacement



Office of Business and Finance May 11, 2005



Ross Heart Hospital - Two Floor Addition

315-2005-945

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Ross Heart Hospital, Richard M

Gross Sq. Ft.0 Age:

Description:

This project is an addition to the existing Ross Heart Hospital that was completed in 2004. Approximately 73,000 GSF is proposed to be added in two floors above the southern portion of the existing facility to provide an additional 60 patient care beds and required support spaces. The addition will include an extension of all building systems including: elevator, stairs, ATS (Automated Transport System), fire protection, plumbing, HVAC, and electrical.

Project Information:

Also known as 50700-R054389

Issues:

How does this project advance the Academic Plan? The Ohio State University Medical Center wants to move the Ross Heart Hospital - Two Floor Addition project forward as quickly as possible to facilitate the increasing clinical needs of the Academic Medical Center, and continue advancing the University's Academic Plan. This project is an investment in patient care and research space, providing an environment that initiates cutting-edge translational research and improves the quality of educational opportunities that are oriented around important programs and disciplines. It will also help attract and retain faculty, and attract and retain-to-graduation talented students.

Outstanding Funding Issues: Bonding capacity and additional revenues that this addition will generate after construction completion.

Timing Issues: Coordination with the existing occupied facility for noise control, user inconveniences and any shutdowns so that it causes the least amount of disruptions.

"Ripple effects" of the project: Other localized projects may have an effect on access due to this project's construction.

Special limitations/risks: Impacts on local pedestrian and vehicular traffic patterns during construction and building over an occupied facility.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds 2007	\$32,352,400.00	\$32,352,400.00				
Total:	\$32,352,400.00	\$32,352,400.00				

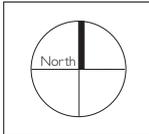
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$32,352,400.00	06/07/2005		
CONSTRUCTION				
Construction Start		02/01/2006		
Completion		07/01/2008		

Project Team:

Project Manager: Sara Herridge (herridge.4@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)

Ross Heart Hospital - Two Floor Addition



Office of Business and Finance

May 16, 2005



Veterinary Hospital Air Handling Unit Replacement

315-2005-925

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Veterinary Hospital

Gross Sq. Ft. 222,496 **Age:** 1973

Description:

The air handling equipment in the Veterinary Hospital is over 30 years old and slow degradation has reduced air capacity to the building. The air handling units will be upgraded to meet the current building load.

Project Information:

Issues:

How does this project advance the Academic Plan? Proper air handling operation is essential for comfortable and appropriate environmental conditions for learning and animal care.

Outstanding Funding Issues: None

Timing Issues: This project will need to be coordinated with the building users to be sure that any possible disruptions of the air supply will only have a minimal impact on their activities.

"Ripple effects" of the project: These repairs could cause some areas of the building to be temporarily closed for renovations.

Special limitations/risks: Building occupants will be consulted and notified prior to any service disruptions or temporary closures. System replacement is necessary to avoid future service failures

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovations	\$1,200,000.00	\$1,200,000.00				
HB16 ATI Basic Renovations	\$0.00	\$0.00				
Total:	\$1,200,000.00	\$1,200,000.00				

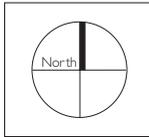
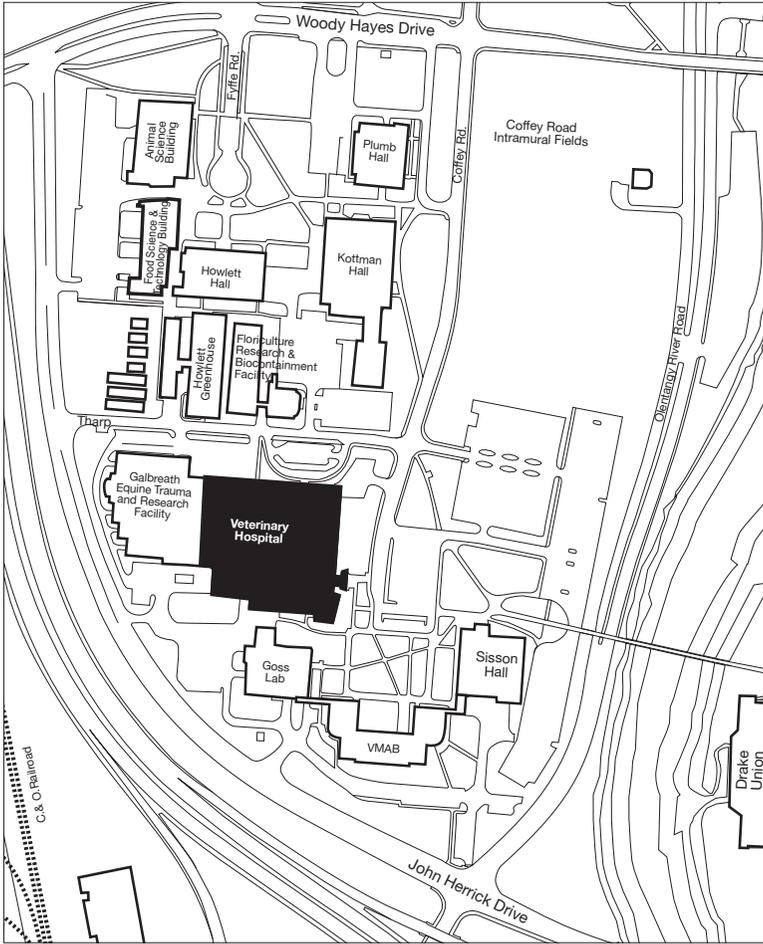
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,200,000.00	06/07/2005		
Bidding Approved BoT		09/22/2006		
DESIGN				
Schematic Design Approval		03/08/2006		
Design Dev Document Approval		05/22/2006		
Construction Document Approval		08/05/2006		
BIDDING				
Bid Opening		11/03/2006		
CONSTRUCTION				
Construction Start		02/16/2007		
Completion		03/19/2008		

Project Team:

Project Manager: Jerry Bender (bender.3@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Veterinary Hospital Air Handling Unit Replacement



Office of Business and Finance

May 11, 2005



Wright Center of Innovation - Center for Fuel Cell Research

315-2005-944

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): Research Center Gross Sq. Ft. 98,146 Age: 1949

Location(s): Koffolt Laboratories, Joseph H Gross Sq. Ft. 83,726 Age: 1960

Location(s): Kinnear Road, 930 Gross Sq. Ft. 38,172 Age: 1961

Location(s): MacQuigg Laboratory, Charles E. Gross Sq. Ft. 76,810 Age: 1967

Description:

Renovation of research laboratory space in Research Center, MacQuigg Laboratory, 930 Kinnear Road and Koffolt Laboratories.

Project Information:

Issues:

How does this project advance the Academic Plan? Renovate laboratory space to accommodate the acquisition of highly advanced equipment that will help develop new materials to improve the strength and durability of components for automobiles and other manufactured products. This will help to link nanotechnology to economically important polymer and associated manufacturing industries in Ohio.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Grant-Wright Center of Innovation	\$700,000.00	\$700,000.00				
Total:	\$700,000.00	\$700,000.00				

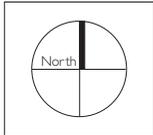
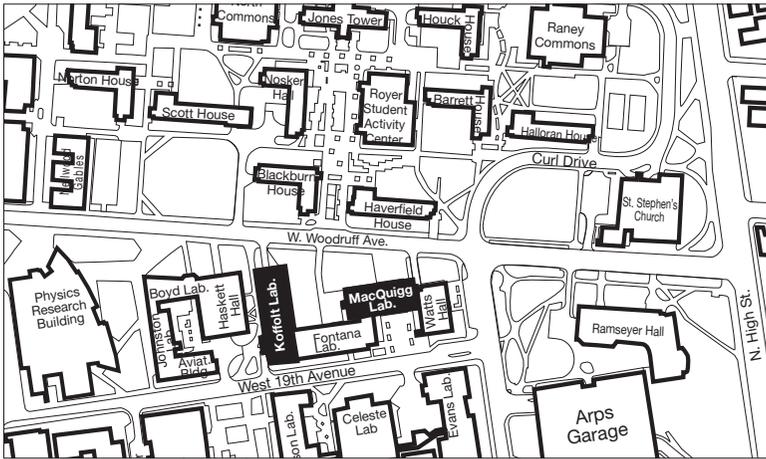
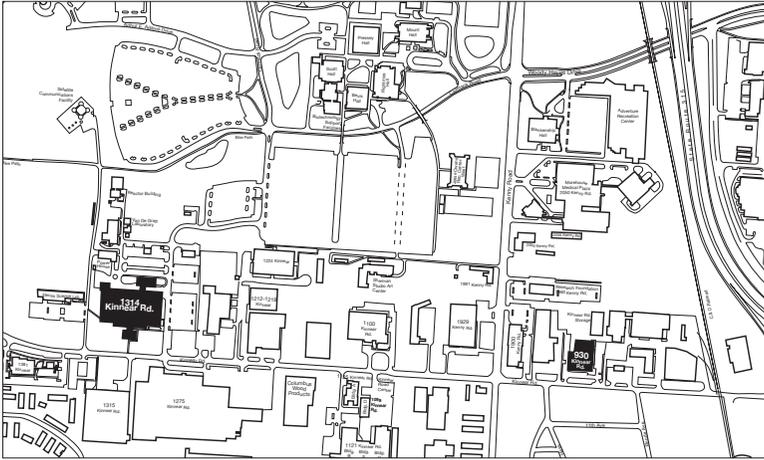
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$700,000.00	06/07/2005		
CONSTRUCTION				
Construction Start		11/01/2005		
Completion		06/30/2007		

Project Team:

Project Manager: Lori Seeger (seeger.7@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Wright Center of Innovation - Center for Fuel Cell Research



Office of Business and Finance	May 16, 2005
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Bevis Hall - Room 068

315-2004-934

Requesting Agency(s): HEALTH SCIENCES ADMINISTRATION

Location(s): Bevis Hall, Howard L.

Gross Sq. Ft. 80,178 Age: 1969

Description:

Renovate room 068 and expand suite 072 into Transgenic Zebrafish Facility. Includes floor replacement, HVAC modifications and water treatment systems.

Project Information:

Also known as 50700-R045257. OFP # 04-55

Issues:

How does this project advance the Academic Plan? Renovation and expansion of this research facility will contribute to the improvement of the learning and teaching environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Zebrafish are temperature sensitive and they will be housed in the adjacent suite while construction (including HVAC modifications) is occurring.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine	\$90,000.00	\$77,559.00				
Other Restricted-Medicine	\$15,000.00	\$15,000.00				
Other Restricted-Research	\$58,834.00	\$58,834.00				
BOR Action Fund Grant	\$72,485.00	\$84,926.00				
Total:	\$236,319.00	\$236,319.00				

Schedule:

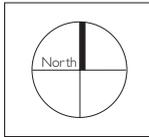
	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$236,319.00	11/05/2004		11/05/2004
Arch/Engr Advertisement (Ohio Register #136)		12/01/2004		12/01/2004
Bidding Approved BoT	\$236,319.00	06/07/2005		
DESIGN				
Arch/Engr Contract		04/08/2005		03/29/2005
Design Dev Document Approval		05/15/2005		
Schematic Design Approval		05/15/2005		
Construction Document Approval		06/01/2005		
BIDDING				
Bid Opening		08/01/2005		
CONSTRUCTION				
Award of Contracts		10/01/2005		
Construction Start		10/15/2005		
Completion		03/16/2006		

Project Team:

Project Manager: Abu Saleh (saleh.16@osu.edu)
Project Coordinator: Curtis Ashley (ashley.6@osu.edu)
Project Assistant: Andrea Cuthbert (thimmes.5@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Bevis Hall - Room 068



Office of Business and Finance

May 11, 2005



ElectroScience - Roof Replacement
315-2003-935

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): ELECTROSCIENCE LABORATORY

Gross Sq. Ft.: 28,209 **Age:** 1955

Description: The existing fibrated coated built-up roof on the ElectroScience building would be removed, new tapered insulation installed, a TPO roof system installed including new metal around the entire roof perimeter. Fall protection system also needs to be installed.

Project Team:

Facility Planner: Is Unassigned
Project Manager: Brett Garrett
Field Coordinator: Colin McBride
(mcbride.62@osu.edu)
Project Coordinator: Karen Cogley
(cogley.1@osu.edu)
Project Assistant: Lisa Baldwin
(baldwin.10@osu.edu)

Project Information:

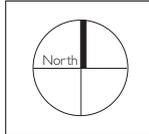
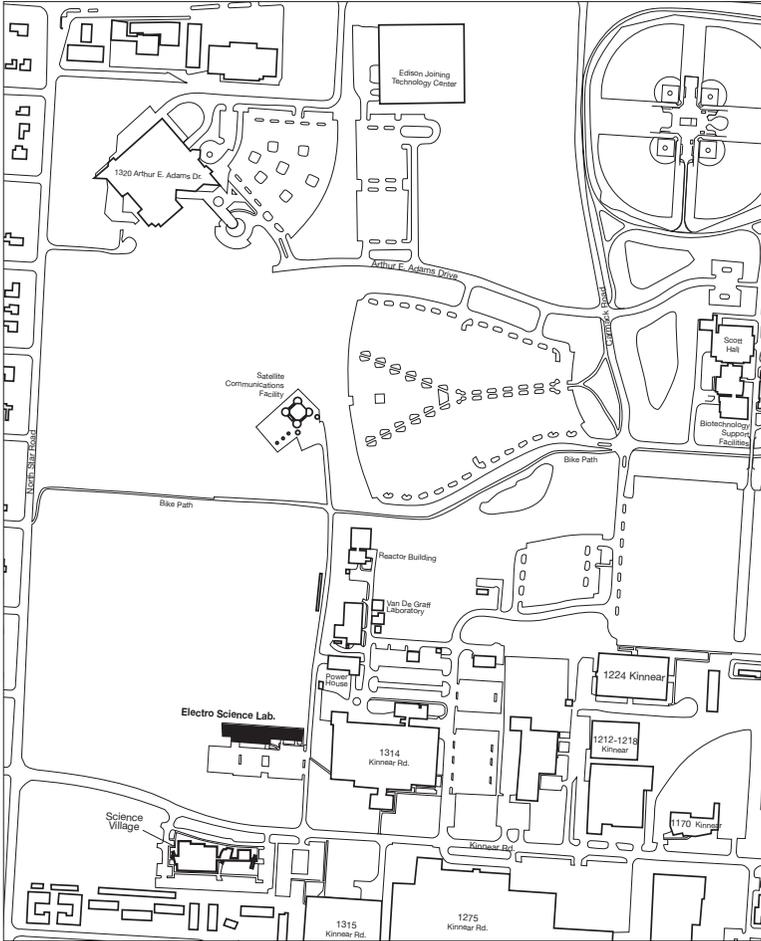
Anticipated to be designed by University personnel.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic Renovations	\$275,000.00	\$279,277.50				
Total:	\$275,000.00	\$279,277.50				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT	\$275,000.00	12/05/2003		12/05/2003
Bidding Approved BoT	\$275,000.00	07/04/2003	06/07/2005	
Design				
Design Dev Document Approval		04/04/2003	05/27/2005	
Construction Document Approval		06/03/2003	07/22/2005	
Bidding				
Bid Opening		08/02/2003	08/30/2005	
Construction				
Construction Start		10/01/2003	10/01/2005	
Completion		11/30/2003	12/30/2005	

ElectroScience - Roof Replacement



Office of Business and Finance May 11, 2005



Jennings Hall Renovation (Botany and Zoology Renovation)

315-1999-190

Requesting Agency(s): BIOLOGICAL SCIENCES ADMINISTRATION

Location(s): BOTANY & ZOOLOGY BUILDING

Gross Sq. Ft. 156,833 **Age:** 1914

Description: Renovate Jennings Hall for use by the College of Biological Sciences, Classroom Pool and the Mathematical Biosciences Institute. The renovation will include demolishing approximately 65,467 gsf of the 156,833 gsf.

Project Team:

Facility Planner: Teresa Yu
(yu.195@osu.edu)

Project Manager: Steve Middleton
(middleton.52@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curt Handschug
(handschug.1@osu.edu)

Project Assistant: Patricia Berger
(berger.58@osu.edu)

Project Information:

Local administration granted as per the letter dated 7/22/99.

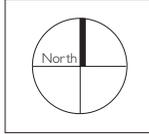
2,000.00 dollars added to cover additional services to the A/E for renderings.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Math & Ph	\$0.00	\$752,000.00				
General Funds-Biological S	\$0.00	\$4,028,000.00				
Other Restricted-President	\$0.00	\$1,250,000.00				
Other Restricted-Researc	\$0.00	\$1,250,000.00				
General Funds-Business &	\$0.00	\$150,000.00				
Other Restricted-Busines	\$0.00	\$0.00				
Univ. Bond Proceeds	\$0.00	\$0.00				
Future Capital Appropriatio	\$24,000,000.00	\$0.00				
HB850 Line Item Appropri	\$1,700,000.00	\$1,700,000.00				
Repair & Renovation Fisca	\$0.00	\$0.00				
HB640 Line Item Appropri	\$0.00	\$20,793,244.00				
HB640 Basic Renovations	\$0.00	\$0.00				
Central Funding	\$0.00	\$1,250,000.00				
Total:	\$25,700,000.00	\$31,173,244.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT (Planning)	\$1,700,000.00	02/05/1999		02/05/1999
Program Approved by the University		07/15/2001	05/30/2003	08/05/2003
Arch/Engr Approved by BoT	\$27,928,000.00	11/05/2004	11/05/2004	11/05/2004
Bidding Approved BoT		02/01/2001	06/03/2005	
Design				
Arch/Engr Contract		04/15/2001	07/15/2001	02/28/2002
Schematic Design Approval		10/15/2001	07/14/2004	07/14/2004
Design Dev Document Approval		01/15/2002	12/01/2004	12/01/2004
Construction Document Approval		07/15/2002	06/01/2005	
Bidding				
Bid Opening		09/15/2002	07/14/2005	
Construction				
Award of Contracts		11/01/2002	09/23/2005	
Construction Start		11/15/2002	09/24/2005	
Completion		05/15/2004	02/02/2007	
Close Out				
Occupancy			03/26/2007	

Jennings Hall Renovation (aka Botany & Zoology Renovation)



Office of Business and Finance May 11, 2005



Newton Hall - Roof Replacement
315-2003-930

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): NEWTON HALL, MILDRED E

Gross Sq. Ft. 80,879 **Age:** 1968

Description: The existing built-up roof over the Newton Hall main building and canopies would be removed. New ISO insulation and modified bitumen roof would be installed (27,576 sq. ft.) Also required: OSHA fall protection and 1,400 linear ft. of flashing.

Project Team:

Facility Planner: Is Unassigned
Project Manager: Brett Garrett
Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Project Information:

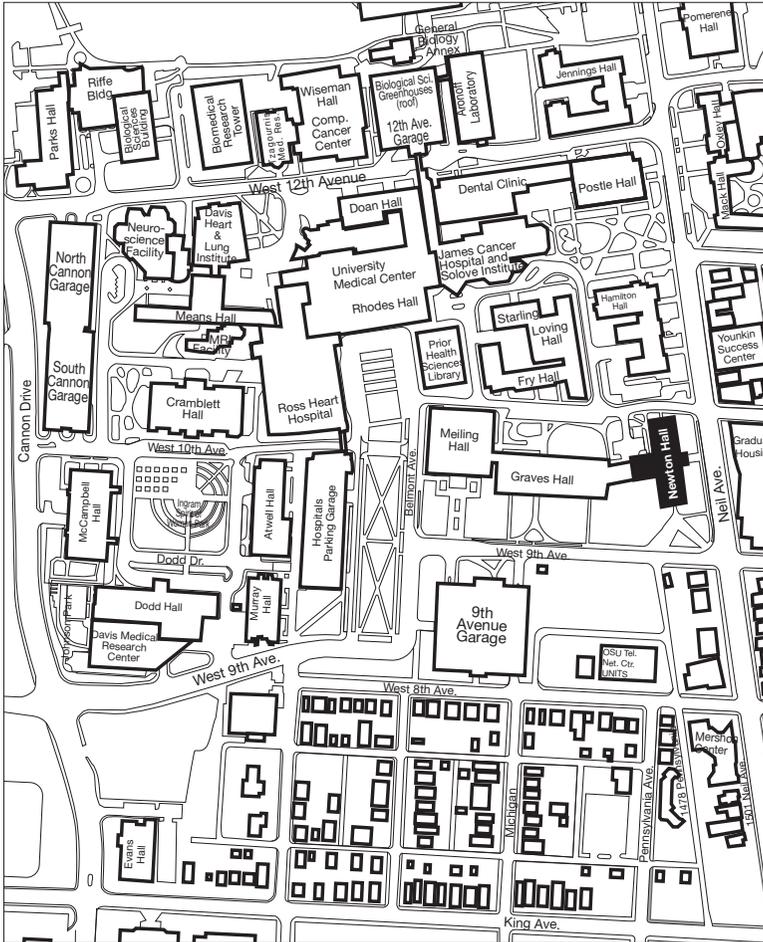
Anticipated to be designed by University personnel.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic Renovations	\$625,000.00	\$674,080.00				
Total:	\$625,000.00	\$674,080.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT	\$625,000.00	12/05/2003		12/05/2003
Bidding Approved BoT	\$674,080.00	12/05/2003	06/07/2005	
Design				
Design Dev Document Approval		11/04/2003	06/12/2004	06/24/2004
Construction Document Approval		12/04/2003	06/03/2005	
Bidding				
Bid Opening		01/18/2004	07/14/2005	
Construction				
Construction Start		05/01/2004	09/20/2005	
Completion		08/29/2004	01/18/2006	

Newton Hall - Roof Replacement



Office of Business and Finance

May 11, 2005



ATI - Resurface Garrison Circle East
315-2003-951

Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): Various Locations-ATI

Gross Sq. Ft.0 Age:

Description: Seal cracks, polypropylene fabric with seal coat and resurface with 1.5" of asphalt and retine including the east parking lot.

Project Team:

Facility Planner: Is Unassigned
Project Manager: Marjory Trishman
(spangler.40@osu.edu)
Field Coordinator: Is Unassigned
Project Coordinator: Andrea Cuthbert
(thimmes.5@osu.edu)
Project Assistant: Mikki Reese
(reese.153@osu.edu)

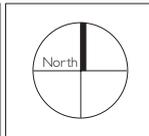
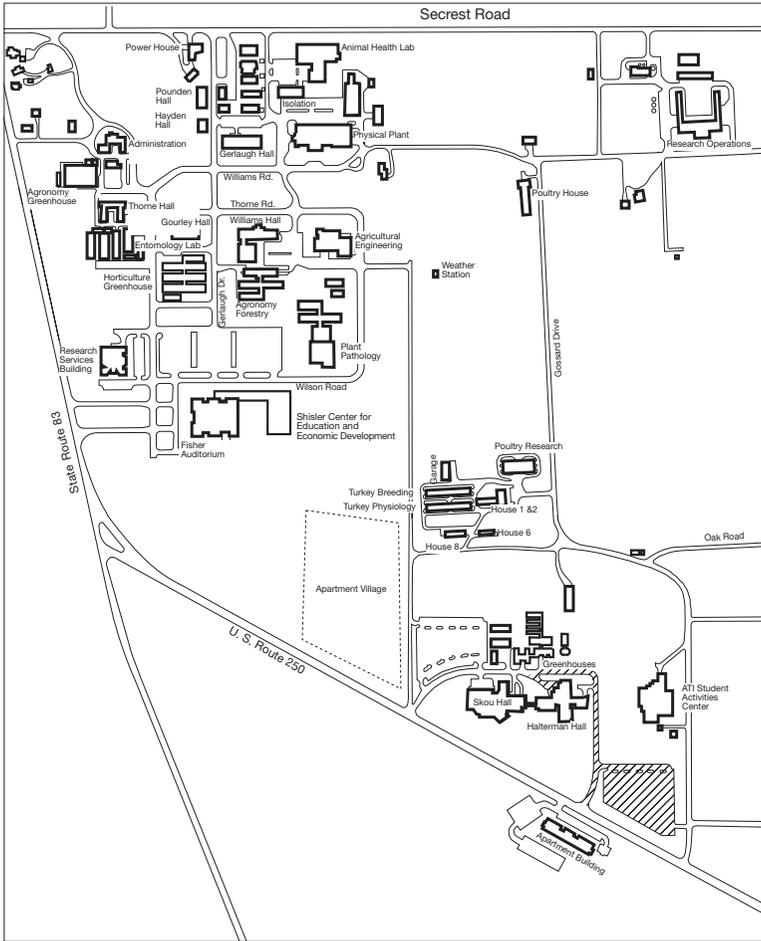
Project Information:

The volatile petroleum market has contributed to the escalating prices for asphalt. In order to get the most asphalt replaced in the worst damaged areas, the project was broken into two additional alternates, each a resurfacing of separate sections of the East Parking Lot. The conditions of the parking lot continued to deteriorate at an alarming rate due to last winter's severe freeze/thaw cycle. ATI believes it is in the best interest of the University to move monies to allow for the complete resurfacing now, rather than leaving areas for a future project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Regional Basic Renovations	\$85,000.00	\$138,438.95				
Total:	\$85,000.00	\$138,438.95				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT	\$85,000.00	05/30/2003		05/30/2003
Bidding Approved BoT	\$85,000.00	09/05/2003	07/09/2004	07/09/2004
Design				
Construction Document Approval		07/28/2003	07/28/2004	09/03/2004
Design Dev Document Approval		06/30/2003	06/30/2004	09/03/2004
Schematic Design Approval		06/30/2003	06/30/2004	09/03/2004
Bidding				
Bid Opening		08/28/2003	01/20/2005	05/04/2005
Construction				
Award of Contracts		10/28/2003	08/15/2005	
Construction Start		11/01/2003	08/16/2005	
Completion		12/15/2003	10/03/2005	

ATI - Resurface Garrison Circle East



Office of Business and Finance JMay 11, 2005



Fry Hall Addition
315-2002-077

Requesting Agency(s): OPTOMETRY

Location(s): FRY HALL, GLENN ANSEL

Gross Sq. Ft. 46,910 Age: 1951

Description: Construct a three floor addition to the existing Fry Hall building. The three new floors would house additional clinical and office areas for patient based research.

Project Team:

Facility Planner: Cheryl Christie
(christie.2@osu.edu)

Project Manager: Sara Herridge
(herridge.4@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Curtiss Ashley
(ashley.6@osu.edu)

Project Assistant: Steve Deedrick
(deedrick.4@osu.edu)

Project Information:

Conceptual project budget is in 2005 dollars.
Project schedule will be determined as a part of the Programming Phase.
Local administration of the project granted by the Ohio Board of Regents and Department of Administrative Services per their letter dated 1/7/03.
Project budget increased due to delays in receipt of Federal NIH grant funds, which lead to 5 month delay in bidding project and subsequent material cost escalation.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Optometry	\$1,000,000.00	\$1,000,000.00				
General Funds-Optometry	\$500,000.00	\$1,525,222.00				
BOR Action Fund	\$1,000,000.00	\$1,000,000.00				
Future Capital Appropriations	\$3,600,000.00	\$0.00				
Grant-National Institute of Health	\$2,000,000.00	\$2,000,000.00				
HB675 Line Item	\$0.00	\$3,600,000.00				
Total:	\$8,100,000.00	\$9,125,222.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
Planning				
Arch/Engr Approved by BoT	\$8,100,000.00	09/13/2002		09/06/2002
Arch/Engr Advertisement		03/03/2003		03/03/2003
Bidding Approved BoT	\$8,100,000.00			07/09/2004
Bidding Approved BoT (Project Budget Increase)	\$9,125,222.00	06/07/2005		
Design				
Arch/Engr Contract		12/01/2003		12/04/2003
Schematic Design Approval				12/11/2003
Design Dev Document Approval		01/26/2004	04/15/2004	03/23/2004
Construction Document Approval		05/24/2004	01/11/2005	01/06/2005
Bidding				
Bid Opening		10/11/2004	03/23/2005	03/23/2005
Bid Opening (Rebid 1)		04/15/2005	04/29/2005	04/29/2005
Construction				
Award of Contracts		11/11/2004	07/07/2005	
Construction Start		12/19/2005	07/22/2005	
Completion		12/19/2005	10/25/2006	

LONG-TERM LEASE OF REAL PROPERTY

1165 KINNEAR ROAD
COLUMBUS, OHIO

Background

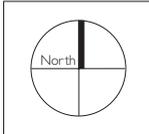
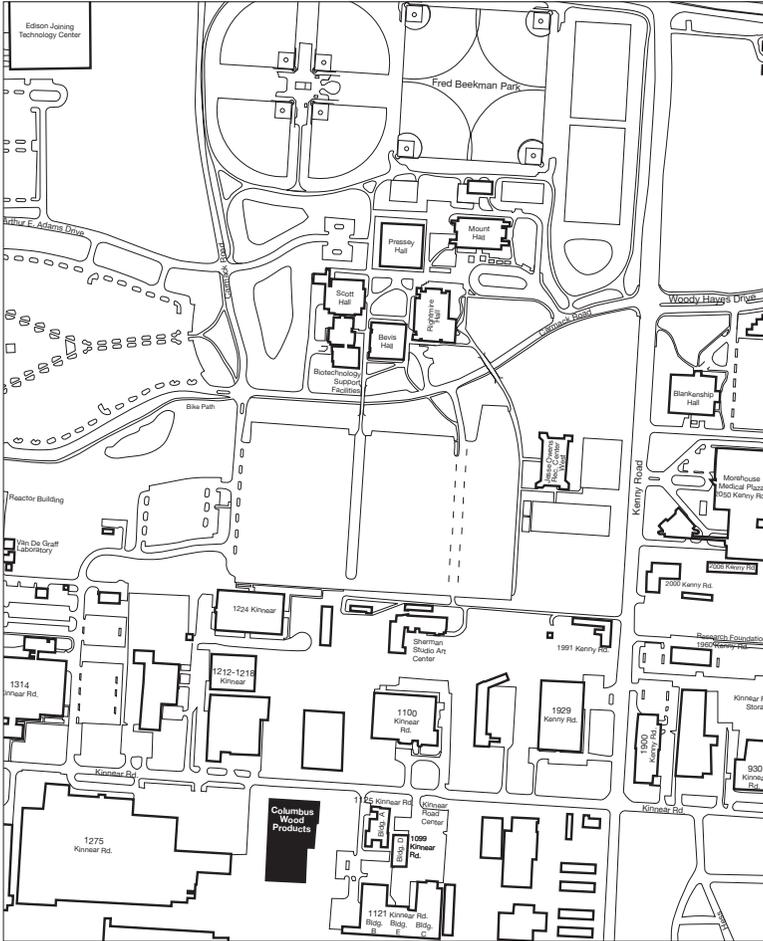
The property to be leased is a one-story brick office, concrete block manufacturing, and metal/block warehouse consisting of approximately 95,600 square feet. It is located on approximately four acres of land, on the south side of Kinnear Road, adjacent to University property to the west and east.

The owner of the property, Paul Huff, has approached the University with an offer to lease the property long-term at a bargain rent rate, which increases based upon 75% of the Consumer Priced Index. This would be a triple net lease with the University being responsible for all expenses and maintenance of the property. The proposed lease would be for an initial term of 20 years, with an additional ten-year term during which the property would be in a charitable remainder trust that would benefit the University. At the end of 30 years, title to the property would transfer to the University.

The property is currently leased to Columbus Wood Products until it relocates at the end of December 2006 or early 2007. This lease would be assigned to the University, with proceeds from the rent used to off set expenses on the property.

The property is in a strategic location and long-term lease of the property is in the best interest of the University.

1165 Kinnear Road (Columbus Wood Products Building)



Office of Business and Finance

May 7, 2005

(APPENDIX LII)
Fiscal Affairs Committee
OSU Board of Trustees
June 7, 2005

FY 2006 Tuition and Fee Recommendations

- I. Prior Board Actions
- II. Action Requested at this Meeting
- III. Why Increases Are Necessary
- IV. Other Student Charges and Fees
- V. Health System Budget
- VI. What Happens Next
- VII. President Holbrook's Letter of 5/5/05

Office of Academic Affairs
Office of Business and Finance
May 31, 2005

- I. Actions taken at the May 6, 2005 meeting.
 - An increase of 6% was recommended for instructional and general fees for resident undergraduates on the Columbus Campus, effective Autumn Quarter 2005.
 - A base increase of 6% was also proposed for graduate and non-resident instructional and general fees, as well as for non-resident surcharges, unless indicated otherwise.
 - An increase of \$30 (from \$12 to \$42) was approved for the mandatory recreation fee, effective Summer Quarter 2005.
- II. Action requested at this meeting.
 - Approve the 6.0% increase in undergraduate student tuition for the Columbus Campus and increase need-based financial aid proportionately to offset these increases for lower income students.
 - Approve other program, technology and designated fees for the Columbus Campus as outlined in the attached material.
 - Approve differential instructional fee increases ranging from 6% to a 15% for graduate and professional students effective Autumn Quarter 2005.
 - Approve recommended user charges for the Health System, effective July 1, 2005.
 - Approve interim budget to allow the University to operate between June 30 and the July 8, 2005 Board of Trustees Meeting.

- III. Why are tuition increases necessary?
- A. Costs of undergraduate education are rising faster than state support and we continue reducing costs wherever possible without harming our students.
 - B. The recommended increase in tuition will allow Ohio State to maintain the quality of its instructional programs for students.
 - C. An increase of \$450 (6.0%) is recommended for resident undergraduates at the Columbus Campus entering Autumn Quarter 2005. This is fully compliant with state mandated caps.
 - D. Access will be maintained by increasing need-based financial aid proportionately to offset the tuition and fee increases for lower income students.
 - E. Students will continue to benefit from greater access to regular faculty, improved instructional technology and learning opportunities outside the classroom.
 - F. Cost reduction initiatives, including those recommended by the USG Tuition Commission, will continue to be pursued (see attached letter from President Holbrook).
 - G. Despite the uncertain financial environment and intense competition, The Ohio State University will remain a tremendous value for our students and for the people of Ohio.
 - H. Tuition and fees at OSU will still be lower than tuition and fees at most of Ohio's other competitive admission universities.

New Resident Student Tuition Compared to Other Ohio Public 4-Year Universities With Selective Admissions

<u>University</u>	<u>Proposed Fall 2005¹</u>
Miami ²	TBD
Cincinnati	8,883
Bowling Green	8,560
Ohio University	8,235
Ohio State ³	8,082
Kent State	7,954

¹ Source for Fall 2005 data: Kent State University Fee Survey; estimates are subject to change until final approval.

² For Fall 2005, Miami's Board approved a 9% increase for FY06, which was over the cap per the House budget. A revised rate has not yet been determined.

³ OSU tuition and fees for new students entering after Spring Quarter 2003. Includes a \$9 per quarter bus pass, a \$15 per quarter Student Activity Fee and the \$42 per quarter Mandatory Recreation Fee.

I. New Resident Student Tuition Compared to Benchmark Institutions

Institution	2005 New Students ⁴
Pennsylvania State University ^{4b}	\$11,480
University of Michigan - Ann Arbor ⁵	TBD
University of Minnesota - Twin Cities ^{4b}	\$8,800
University of Illinois at Urbana-Champaign ^{4a}	\$8,624
Ohio State University – Columbus Campus⁶	\$8,082
University of California – Los Angeles ^{4b}	\$6,769
University of Wisconsin – Madison ^{4b}	\$6,220
University of Washington – Seattle Campus ^{4a}	\$5,619
University of Texas at Austin ⁷	TBD
University of Arizona ^{4b}	\$4,497
Benchmark Average	\$7,430

⁴ Sources for Fall 2005 data: AAUDE campus representatives^a and web sites^b; estimates are subject to change until final approval.

⁵ Per an e-mail from an AAUDE campus representative, the State of Michigan continues to have significant financial difficulties. Thus, University of Michigan is not ready to go public with any rates prior to decisions that will be made by the State. Estimates could be available as early as mid-June as the Board of Regents finalizes tuition rates in mid-July.

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⁷ Per an e-mail from an AAUDE campus representative, the Texas legislature is currently in session and trying to decide about flat rate tuition. Thus, tuition/fee rates will not be known until the end of the legislature session, which is at the end of May.

IV. Other Student Charges and Fees

- A. The total cost for a typical resident undergraduate to attend Ohio State's Columbus Campus and live in University housing in FY 2005 will increase from \$15,711 to \$16,736 or \$1,025 (6.5%).⁸ Details are provided below.

Fees and Charges

(All figures are for an academic year of three quarters)

Mandatory for All Undergraduate Students	Current Amount	Percent Increase	Dollar Increase
Instruction, General, Activity Fees	\$7,479	6.0%	\$450
Recreation Fee ⁹	24	NA	102
Health Insurance ¹⁰	1,212	4.0%	48
COTA Bus Pass	27	0.0%	0
Sub Total	\$8,742		\$600

Room & Board ¹¹	\$6,786	6.1%	\$417
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Other Non-Mandatory			
Parking ¹²	\$64.80	5.6%	\$4
Football Tickets ¹³	108	3.7%	4
Basketball Tickets ¹⁴	10	0.0%	0
Sub Total	\$183		\$8

Grand Total	\$15,711	6.5%	\$1,025
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⁸ Tier Three undergraduates first enrolled after Spring Quarter of 2003.

⁹ Phase two of three to fund the new recreation center. This is a flat fee for four credit hours and above.

¹⁰ Based on "Single Student Comprehensive Rate"; the "Medical Only" rate has been discontinued.

¹¹ Weighted average room rates and basic meal plan. Individual rates may vary.

¹² Rate is for West Campus.

¹³ Student football package is 4 games.

¹⁴ Per game – price varies between \$8-12 depending on location

B. Increases in fees that apply to some students:

Application Fees	No Change
Acceptance Fees	No Change
Out of State Surcharge	6.0%

Learning Technology Fees:

The College of Engineering established a learning technology fee in 1993 (\$110/quarter - Engineering and Architecture and \$73/quarter - CIS/Engineering Physics). The fee has not been increased since that time. The college is requesting that the fee, previously assessed to majors only, also be assessed to pre-majors. The funds will be used to provide pre-major students with the same software and laboratory access as majors.

Undergraduate Program Fees:

Undergraduate program fees were first implemented in FY 2005 and were limited to \$50/quarter. The School of Music is requesting a \$50/quarter increase in its program fee bringing the fee to \$100/quarter for FY 2006. This increase is part of a planned 3-year phase-in of a \$150/quarter fee.

The Fisher College of Business is requesting a \$50/quarter increase in its program fee as part of a 2-year phase-in of a \$100/quarter fee.

Clinical Fees:

The College of Nursing instituted a \$150/quarter clinical fee in Autumn Quarter 2001. The college has not raised the fee since it was first approved; however, due to the rising costs of labor-intensive clinical education, the college is requesting a \$100/quarter increase in its clinical fee.

V. Health System Fiscal Year 2006 Budget

The Ohio State University Health System budget for FY 2006 generates a positive Gain from Operations, permitting investment in the Medical Center and Health System, infrastructure improvement, and growth in financial reserves. The budget attempts to maximize operating margin, improve liquidity and maintain an appropriate debt/equity relationship in anticipation of future expansion.

Total Operating Revenues for FY 2006 are budgeted at \$1.197 billion and Total Operating Expenses are budgeted at \$1.120 billion, providing a Gain from Operations of approximately \$77.0 million. This compares to forecasted Gain from Operations for 2005 of \$55.0 million. Admissions are projected to increase 6.6% over 2005, with gains in Neurosurgery, Transplant, Neonatal, and Cardiovascular Services. Outpatient activities are projected to increase 7.1%, with gains in Emergency services at University Hospital East, The James, Sports Medicine, and Cardiovascular services at the Ross Heart Hospital.

Total Operating Revenues are projected to increase 11.8%, resulting largely from increased activities and new programs. Payments from government and third party payers are projected to grow only 2.3%, which includes reduced Medicaid payments and increases in Managed Care payments. A price increase of 15% is included in this budget. However, most payers will reimburse on a fixed payment basis, which minimizes the impact of the price increase.

Total Operating Expenses are projected to increase 10.3%. The growth in expenses is related to changes in activity levels and projected cost increases. Salary and benefit costs reflect the staffing necessary to support new programs and planned salary increases. The impact of non-labor cost reduction initiatives is expected to hold supplies, pharmacy, and service cost increases to moderate levels. Interest and depreciation expenses will increase significantly as the full year impact of the capital expenditures at the Ross Heart Hospital, the Morehouse Medical Plaza, and Ackerman Road offices will be recognized. Bad debt expense continues to grow significantly as a majority of the rate increase will not be collected from uninsured and underinsured patients.

Of the nearly \$77.0 million in Gain from Operations, approximately \$66.0 million will be reinvested in Medical Center programs, recruitment, and clinical initiatives. The reinvestment emphasizes Oncology, Cardiovascular, Digestive Diseases, and Transplantation services, implementing business plans designed to meet the Medical Center's goal of becoming a top tier academic medical center by 2008. The remaining \$11.0 million Gain from Operations, plus \$3.0 million of investment income, will be added to reserves or invested in Health System strategic needs.

The Capital Budget of \$46.0 million will be used for equipment and infrastructure needs. The Health System will service approximately \$10.0 million in existing debt principal while assuming an additional \$102.0 million in new debt. \$86.0 million of this debt comes from bond issue and the remainder through loans from the University. This new debt provides funds for Ross Heart Hospital, Digestive Disease expansion, improvements in Ackerman Road offices, expansion of University Hospital East emergency department, and planning for James Cancer Hospital expansion. Operating cash balances are expected to increase by approximately \$56.0 million, reflective of Gain from Operations plus the bond proceeds to repay expenditures for the Ross Heart Hospital.

The FY 2006 Budget for The Ohio State University Health System shows continued and consistent growth while maintaining financial stability and viability.

VI. What happens next?

- A. The FY 2006 Operating Budget (including revenue and expense detail) will be presented for approval at the July 8, 2005 Board of Trustees meeting, along with instructional and general fees for regional campuses.
- B. The state budget process will continue to be monitored.
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OSU Board of Trustees
June 7, 2005**

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THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FOURTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 8, 2005

The Board of Trustees met at its regular monthly meeting on Friday, July 8, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

July 8, 2005 meeting, Board of Trustees

The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on July 8, 2005, at 10:15 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Robert M. Duncan, Dimon R. McFerson, Jo Ann Davidson, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Chad A. Endsley, and Yoonhee P. Ha.

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Mr. Slane:

Good morning. I'd like to call the meeting of the Board of Trustees to order and welcome all of you.

On behalf of the Trustees, I'd like to welcome our two new Board members, Robert Schottenstein and Yoonhee Ha. Bob is chairman of the Board, CEO, and President of M/I Homes, one of the largest home builders in the United States. Prior to joining M/I, Mr. Schottenstein was engaged in the private practice of law, specializing in commercial real estate and banking transactions. He joined M/I in 1990, became president in 1996, and chairman and CEO in 2004.

He has been an active member in a number of business and charitable organizations and currently serves on the boards of Huntington Bancshares Inc., the Columbus Jewish Federation, and the Children's Hospital Foundation. Mr. Schottenstein also serves on the Large Home Builder's Council of the National Association of Home Builders, and is a member of The Columbus Partnership. Bob has been a great supporter of the University for many years, and is going to be a terrific addition to our Board. Welcome, Bob.

Yoonhee is an undergraduate student from Proctorville, Ohio, majoring in political science and finance. She has been appointed to a two-year term as a student trustee. She has served as an orientation leader and a manager for the Alumnae Scholarship Housing Program and is currently a volunteer at The James Cancer Hospital, and a member of the Honors Program Student Advisory Board. Yoonhee is also the director of The Ohio Academy of Science's Student Advisory Council.

After the completion of her undergraduate studies, she hopes to attend medical school and study health policy in order to provide health care to underserved populations. Yoonhee, welcome to the Board.

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PRESIDENT'S REPORT

President Karen A. Holbrook: [Slide presentation]

Let me also begin by welcoming Mr. Schottenstein and Ms. Ha, we are delighted to have you both here with us today.

My report today is going to be in two parts: 1) informational; and 2) good news, and I will start with the good news because that is always the most fun.

Some of you may know that as of 12:01 am this morning, the *U.S. News and World Report* issued America's best hospitals ratings and rankings, and Ohio State Medical Center was ranked in thirteen of the nineteen specialty areas. This is really good news.

July 8, 2005 meeting, Board of Trustees

For the first time we were ranked in four new specialty areas than we have been ranked before: digestive diseases, geriatrics, cardiology, and orthopedics. We have increased in our rankings in a number of other specialties or in our reputational scores, which is really important, in seven different areas: cancer, gynecology, endocrinology, nephrology, neurology, neurosurgery, respiratory diseases, and urology. Cancer is particularly exciting. We moved up ten positions in cancer and the reputational ranking moved up very substantially, so this is really very good news. We decreased in only two areas, but even those decreases are very slight and not particularly significant.

While rankings are somewhat questionable as to what they actually mean, obviously they mean a lot when you keep moving up and getting better. People do pay a lot of attention to rankings and so for the Medical Center this is just extraordinarily good news. It says that we are moving forward and on the map in so many different areas. One of the things that is significant is we are now the only heart center that is ranked in the central Ohio area. Fred, congratulations, and congratulations to everyone who has helped bring the Medical Center into this position. This is very significant and substantial news, and we can be very happy with this change.

The other part I want to share with you comes from the comments that I and my colleagues get from people on the outside that say, "Wow, it's summer; what are you going to do?" So I thought it might be useful for people to see how vibrant and active the campus is in so many different areas during the summer. I asked a number of leaders and administrators, and then I went on the web to find out what programs are ongoing. I want you to get some sense of the extraordinary activity that takes place on this campus during the summer.

Obviously it's a time that faculty and administrators do a lot of research, go to a number of conferences and symposia, travel all over the world, and do many things related to their scholarship. We also have an active summer school program on campus where we have about 20,000 students here this summer. In addition to that, we have programs that are on campus for preschoolers, and elementary and middle school students in the areas of physical activity, supercomputing, and engineering. We have many programs for high school students and for minority and specialty populations. We have programs for teachers, workshops and conferences, study abroad activities, outreach programs, regional campus programs, athletics, and we do a number of facilities upgrades. I thought I might show you examples of some of the programs we have going on this summer.

We have programs for elementary and middle school students which are exciting and interesting such as: the Ohio Super Computer Young Women's Summer Institute for Middle School Girls; the Camp Engineering program and Future Engineers' Summer Camp for boys and girls; and the College Bound Summer Institute -- a program in the College of Social Work that prepares students academically and has recreational activities as well.

You will notice a variety of interesting programs that we have for high school students. Some of the colleges have programs that are really transition programs that help students coming into many of our programs on campus prepare a little bit ahead of time. The College of Engineering does this in particular, to give high school students an introduction to what it is they are going to see when they get here in the fall. The Fisher College of Business and OSU Honors does the same thing in what they call the "Goals, Planning, and Strategy" (GPS) program to help students plan their course through college, both in terms of their personal activities and how to prepare themselves, as well as how to prepare academically.

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Other programs for high school students are: a Summer Workshop for Entering Women Engineering Students; a Surgery Boot Camp, to introduce high school students to careers in medicine; and a Stone Lab Summer Program. As you can see, we have all kinds of activities for high school students.

We also have programs for the disadvantaged and special population students, and many of them are minority students. Again, these programs are to help them think about what it is like to be on a college campus, to stay on a college campus, and to participate in college programs. For a number of these students there are programs that will help transition them from high school to college – to make a smoother acclimation as they come to campus next fall.

The McNair Scholars are coming to our campus this summer. These are undergraduate students that attend other universities and visit OSU to look at our graduate programs and see where they might be going. Also in the special population students category there are programs for: African American men to be more successful; and a program for single parents to help them understand how they can be more successful both in their parenting and academic careers.

We also focus on teachers, some from the Columbus Public Schools. We have courses that introduce them to technology and how they can embed technology into the courses that they will be teaching in the fall. As you can see, there is a long list of different programs for teachers that will help them put together units that are relevant to their own students. Some workshops and programs we have for teachers are: study abroad with our faculty and staff; a String Teachers Workshop; and a High School Choral Teachers: Vocal/Choral Pedagogy Workshop.

The next slide shows some of the summer workshops and conferences that we have on campus. MAPS had a very large International Symposium on Molecular Microscopy that they have been holding on this campus for the last sixty years. This symposium brings about 500 people to this campus during the summer and this year there were two Nobel-laureates who were speakers. One of the participants this summer was a person who had been here sixty years ago at the very first symposium held on this campus. Terry Miller organizes this very exciting workshop. We had about 199 graduate students attend this summer and if there was ever a wonderful opportunity for graduate students, it would be to get into the environment of these practicing scientists.

On this slide you can see that the Fisher College of Business hosts many professional development workshops or programs. And over 600 Ohio State students are participating in more than 50 study abroad programs during this summer. The study abroad programs are either: our own programs; part of the C.I.C.; or programs we partner with other schools on.

The next slide shows some of our activities on the regional campuses and we do have a number of other outreach programs. I'll only cite the Nurse Practitioner Program. This program provides physical exams to children in the Upward Bound program and also provides health services to migrant workers in some of the counties in Ohio. Under the special academic summer programs, we have listed a program for law students in Washington, DC.

The last slide gives you a couple of other examples of the things that go on. We have an enormous number of athletic programs. You can see there are summer camps in virtually every single athletic activity, and thousands of

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students come to our campus in the summer. We do a lot of upgrading of physical facilities during the summer, including refreshing technology in our classrooms.

This gives you some sense of really what goes on during the summer. This is not a quiet place and nobody takes off and leaves campus for the summer, but it is a very active environment. I thought you might be interested in some of the exciting programs that go on at Ohio State.

Thank you very much, Mr. Chairman.

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CHAIRMAN'S REPORT

Mr. Slane:

I would like to take note of recent actions taken by the legislature and the Governor that will significantly increase the size of this Board in the coming year.

Expansion of the Board provides the opportunity for us to examine anew our governance procedures and practices. I am asking the secretary of the Board to begin work now on examining these matters on behalf of the Board. As he looks into such matters as committee structure and function, relationship of committees to the full board, leadership of the board, including the election of officers, board orientation and other matters pertaining to governance, I would ask that he also look into the possibility of creating the position of National Trustee, similar to those in place on boards at other state institutions.

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COMMITTEE REPORTS

Mr. Slane:

At this time, I would like to call on the Committee chairs for their reports. I would like to start with Dimon McFerson, chair of the Investments Committee. Dimon –

Mr. McFerson:

We began the meeting with the Monthly Endowment Report from Mr. Nichols. He also presented the resolution on the Appointment/ Reappointment of Investment Managers.

We also had Mr. Nichols give us a report on the distribution of our assets. As you know, we have rather dramatically increased the diversification of our portfolio into numerous asset classes, which we have been working on as a committee now for the past year.

Then as we took a look at those allocations, Treasurer Nichols also gave us a report on some miscellaneous matters. We would like to report to the full Board that some of the things he said are as follows: that all assets of the University are held at a custodian bank. They are not held by investment managers. All manager trades that are made by the fund managers are reconciled with the various strategies that are in place for those managers, to be sure that their style is consistent and that they are meeting the

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requirements of the contract we have with them. In fact, all of the trades are tracked on a very active basis each day.

Finally, Dr. Schroeder gave us the monthly Report on University Development. Through 11 months of this fiscal year, we are down ever so slightly from last year -- \$128.3 million versus \$132.5 a year ago. We also have 1,400 more donors. We now have 97,907 donors of all types, which is very interesting -- from small donors to very large donors making contributions to the University. So we have a broad base of people that love this University and help us out.

We are passing on to the full Board for their approval today the authorization for the Appointment/Reappointment of Investment Managers and the acceptance of the University Development Report.

Mr. Slane:

Thank you, Dimon. We will now hear from Judge Duncan on the Academic and Student Affairs Committee meeting.

Judge Duncan:

Good morning. This morning in the Academic and Student Affairs Committee meeting, Dr. Mike Sherman introduced Drs. Martha Garland, Mabel Freeman, and Phyllis Miller to talk about orientation and welcoming new freshman to campus.

Four years ago, the Admissions Office and the Office of First Year Experience personnel linked together and participated in the planning and execution of the whole concept of welcoming new freshman. It is certainly the work that is provided that makes the transition more smooth and seemly.

As the President indicated the campus is lively in the summer and included in that liveliness is the fact that of the 7,500 new students that come to campus for orientation, 90% bring their parents. So during the summer there are approximately 9,000 parents on campus. The orientations are conducted in groups of 500 and take place over a two-day period.

During orientation students are given a briefing by the Office of Academic Affairs, speak with counselors, and review the curriculum and scheduling. The whole process is very technologically-intensive and a lot of this is done online -- scheduling and other information provided. In addition, there is personal mentoring when the students and their parents are on campus. Students are given a summer reading list and given a complimentary book especially selected by the college of their enrollment.

I've been around here a long time, and I think our welcoming of first year students is done better than anybody in the United States.

The presenters also discussed our Land-Grant Scholarship Program, which includes 110 Land-Grant Scholars. The whole philosophy of the land-grant scholars is to address students who have performed extremely well academically, but have severe financial needs. So in addition to the scholarships that may well be available, these dollar scholarships are provided so that these students -- many of whom are first in their family to attend college -- can be helped financially.

We have eighty-three counties represented in this program and we are hoping soon that all eighty-eight counties will be represented. The program

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is going to be monitored closely and hopefully in the future our Committee will be hearing more about the Land-Grant Scholarships.

Next we heard a report from Dr. Louise Douce, director of the Office of Counseling and Consultation Service, regarding mental health matters at the University. As we all know, family and societal pressures to perform well academically have increased. With the increased challenges of the higher academic standards there has been, and probably will continue to be, more stress involved. It is interesting to note in the discussion this morning, that the N.C.H.A. General Health Information Survey noted that when students were asked to identify matters that affected their academic performance, problems, or illnesses, of the top twelve answers, nine were mental health-related. This is a large problem.

Last year, the Office of Counseling and Consultation Service had 15,000 student visits. The office has eighteen professionals and they have a lot of work to do. It is a matter that, again, we do well at Ohio State, but the challenges are going to continue to be there.

The Office of Academic Affairs presented resolutions for our consideration and approval: 1) the Establishment of a Conflict of Commitment Policy; 2) the *Amendments to the Rules of the University Faculty*, regarding the definition and process of matters concerning financial fraud; and 3) a number of Personnel Actions. The Committee voted to recommend these resolutions, which appear in your notebooks, to the full Board.

Unless my colleagues have further comments, that is the end of my report.

Mr. Slane:

Thank you, Bob. Jo Ann, would you present your report on the Fiscal Affairs Committee meeting?

Mrs. Davidson:

Thank you, Mr. Chairman. We had a long and fairly complicated meeting this morning, so I hope you will bear with me. We had three items for discussion and ten resolutions to bring to the Board out of the Fiscal Affairs Committee meeting.

On the items for discussion, we had a good review with Drs. Jim Schroeder and Fred Sanfilippo on the private fundraising efforts on behalf of the Biomedical Research Tower. As you know, there is \$24 million anticipated in private funds going into that particular project. Jim Schroeder has revamped that plan, basically stating something we already knew, that sometimes it is more difficult to raise money for a general facility like this. Now that they are much more specific on which floors are going to be used and what research is going to be done there for cancer and heart, they are encouraged with the revamped plan. They will be initially working on one lead gift in which they have some very good prospects, so that was a good report.

We also received a report on the changes being recommended in the Digestive Disease Project. As you know -- and those of you that sit on one of the medical boards have already heard this -- they are recommending that we make a \$16 million change to this project where we would add additional floors for office space and then demolish Means Hall. This would do a couple of things: 1) give us an opportunity to open up traffic flows a little differently on 12th Avenue; and 2) take out of commission a fifty-four-year-old building that is actually being used for offices and which was never

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intended to be used for offices. Means Hall is very expensive to maintain and I'll speak to that a little later in one of the resolutions.

The third review was on a couple of our capital projects that are delayed and this is something the Committee had asked Bill Shkurti to talk about. I think Mr. Shkurti rightfully said that we should always remember that 88% of our projects are coming in on time, and 82% of them are coming in on budget.

The first project he spoke about was the Larkins Hall Replacement Project. There has been some delay in this project partly caused by the fact that we had some wet, early months, and also that it is a very complicated project. They are very much aware of the commitment that was made to students, so they are going to go back and take a look at the whole recreation fee issue to see whether or not some adjustments should be made in that. They did not bring any recommendations to us today, but will revisit that if they move in that particular direction.

The other project was the Physical Science Research Building, where there has been some delay because of the bankruptcy of the electrical contractor. Also, there was a couple of what they are calling "water events" that have delayed the project a little bit. They have had problems with sprinklers. They have also learned with this project not to let people move into a building until it is fully commissioned. I think that was very good information provided to the Committee.

There were ten resolutions for our approval: 1) Approval to Enter into Feasibility, Design, Construction Management, and Construction Contracts, and very small modifications and increases in a couple of ongoing construction contracts; 2) interim authorization given to Mr. Shkurti and to the Chairperson of the Fiscal Affairs Committee in this intervening time between now and our next meeting, which is not until late September, in the event that all of the questions have been satisfied and we would want to move ahead prior to the next Board meeting, that would specifically deal with the Digestive Disease Project that has been fully outlined to the Board; 3) the Purchase of Real Property adjacent to OSU Hospitals East -- a building that would be taken down to expand parking; 4) Sale of Real Property -- a piece of property in Westerville that is no longer needed by the Medical Center for clinical care; 5) FY 2006 ATI and Regional Campuses Tuition, which would be in line with the same 6% state cap that we've already passed for the Columbus campus; and 6) FY 2006 Current Funds Budget, which, as you know, we gave some initial authority going over to this first week in July to spend at the rate that we were spending in our last FY 2005 budget.

Let me just make a few comments about this budget. First of all, it is a budget that does address the Academic Plan and it certainly takes into consideration some of the savings made in our targeted areas -- looking at where we can pick up money on utilities, pick up money on purchasing, and pick up money on many of our other policies out there.

It is a \$3.3 billion budget. There would be very minimal increases for most of our colleges and support units, actually coming in at about 2.6 and 2.7 percent increases. Obviously, the other increases are caused by the cost of utilities and benefit increases. Overall it is a very low-increase budget for the ongoing operation. It takes a very minor decline in enrollment into consideration. I think the assumptions on revenues and expenditures are both very conservative and Mr. Shkurti talked about that.

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You can refer to the briefing in your Board book, but Mr. Shkurti is here and would be happy to answer any other detailed questions that you might have on the budget. I think one point that he wanted to make is when you look at the overall budget increase, people might look at it at 13% and say, "How are you increasing in these times your budget?" But the budget does reflect the Medical Center and the fact that they are increasing the number of patients that they treat, so we are increasing revenue and expenditures in that particular area. Overall for the operation of the campus it is a very limited increase.

The seventh resolution deals with amendments to the Alternative Retirement Plan that are caused by changes that were made in state law, which takes effect on August 1. We need to make three modifications in our Alternative Retirement Plan: 1) the legislation extends eligibility to participate in the Plan to all full-time employees, making it now accessible to Civil Service Staff; 2) employees will be permitted to transfer either all or a part of their account balance from one provider to another, before they had to transfer their entire account balance to the new provider; and 3) the employer must contribute the same amount to the Plan as they do right now under OPERS and STRS.

The last three resolutions deal with financing issues. Two of the resolutions would be for bond proposals: 1) a fixed rate bond proposal at \$244 million; and 2) a variable rate bond proposal at \$112 million. Jim Nichols points out that this combination of \$356 million is well under the cap that the Board has placed on bond proposals at \$400 million. The third resolution deals with the issuance of commercial paper notes, up to an amount of \$107 million and authority would be valid for an eighteen-month period of time.

Also included in these resolutions is the refunding of one of our bond proposals of the 1999 Series. This is where we can do the refunding and have a significant savings of dollars to the University, something in the area of \$7 million. It also gives the authority to do much more timely refunding of bond proposals as opportunities arise to be able to do that.

Mr. Chairman, that completes my report of the Fiscal Affairs Committee.

Mr. Slane:

Thank you, Jo Ann.

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FY 2007 – FY 2012 CAPITAL PROJECT RECOMMENDATIONS

Mr. Slane:

I'd now like to call on Bill Shkurti and Mike Sherman for the presentation on Capital Project Recommendations.

Mr. William J. Shkurti: [PowerPoint Presentation]

Thank you, Mr. Chairman. We are here today to talk about capital recommendations and planning for the next six years, Fiscal Year 2007, which starts almost a year from now, to Fiscal Year 2012. I think anyone who understands the University and sees it in operation realizes the heart and soul of the University are the people in it -- our faculty, staff, students, alumni, and friends -- and the University wouldn't exist without them. However, unless we thought we'd want to conduct our operations in an open field, we do need space and facilities that are conducive to an

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academic environment, and that is what Mike and I are going to be talking about today.

The purpose of this particular briefing is really a first reading. We aren't going to ask for the Board to vote at this meeting. Of the recommendations regarding the capital projects and their sources of funding for the Fiscal Year 2007-2012, what we'll be trying to do is give you a strategic overview. We aren't going to be going into detail on all of the projects. There is a 24-page document included in your Board material that provides quite a bit of detail. We aren't going to go to that level of detail in the meeting today, but talk more about principles and process in context to help you evaluate that document before asking you to vote on it.

What we are going to try to do is answer four specific questions: 1) Where did all these proposals come from? 2) How did we then prioritize them in the form of recommendations? 3) What are the implications of those recommendations? and 4) What happens next?

The way our presentation is set up is we will talk about the context and criteria we are operating in, recommendations regarding state funds, and recommendations regarding other funds which are becoming more and more important. This used to be just a recommendation regarding the state capital bill, ten or fifteen years ago, but now 80% of what we build we fund ourselves. So, that is an important consideration. As I mentioned earlier, the implications of all these decisions is important and we'll talk about what additional materials are included in the document.

There are some changes from previous years. Those of you that have been on the Board for some time know that we do this every two years. There are some of the major changes included in the document this time around and the reasons for them are as follows. First, we are talking more about what our plans for state funds are in future biennia, because state funding is becoming less and less predictable. So we need to figure out how to deal with that. We talk about the use and also limitations on University debt. We talked about that some in the Fiscal Affairs and Investments Committees meetings this morning. That is an important consideration because our own debt is becoming a bigger and bigger source of our funding, but we want to make sure we don't over commit and then cause ourselves problems later.

We are also asking the units who are requesting capital money as state money becomes harder and harder to come by, to contribute or participate in the facilities they think are important. With energy prices again on the up swing -- and no one knows where that will end -- energy conservation has always been important in designing and constructing our buildings. It's even more important now.

Finally, as we deal with an environment where funds are becoming harder and harder to come by, we need to make sure the return on the investment we are making on capital projects is understood and measured as best we can. It doesn't mean we operate like a profit-making business, but it does mean we make sure that the benefit to the University, its students, and its mission is clearly understood in terms of making major capital investments.

I talked about the context earlier and about where the requests come from as one of the questions. What happens is the provost and I send out a memo to all the deans, vice presidents, affiliated entities, would-be affiliated entities, and everybody we can think of saying let us know what you think you need, so that we can put this all into the capital process. We started that process June 2004, and go through a rather elaborate process internally in evaluating these requests. Our total number of requests added

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up to \$1.5 billion for state funds and another \$850 million in request for University-backed debt.

To give you a sense of proportion, what I'll show next is a chart on what has happened to our state support for major capital projects over the last four biennia. You can see that four biennia ago -- eight years ago -- compared to the current planning process, we received \$88 million in state money for major capital projects on all of our campuses. It dropped to \$78 million in FY 2001-02, went up just slightly to \$80 million in FY 2003-04, and then in this current capital biennium in FY 2005-06 it has dropped to \$64 million.

This is primarily a reflection of the outcome of the state's commitment to address K-12 facilities issues and deal with deferred maintenance issues, but obviously higher education then has had less made available to it. Although we are somewhat disappointed in this trend, we are still very appreciative of the money we do receive, because \$64 million is a lot of money even today. As you'll see compared to the requests we had, which were for \$1.5 billion, we obviously are going to have to make some choices and some priorities.

This takes me to the next chart. We don't see any dramatic change in state support and have to be prepared for the fact that it might continue to be reduced, although we hope that doesn't happen. We also have to deal with the fact that there are limits on our capacity to fund additional University-backed debt. We're rated by credit agencies, just as you are rated in your personal credit, and need to keep our debt within certain levels or our credit rating will drop and that's not a good thing.

The other issue we are dealing with is a lot of our facilities were built in the 1960s and 1970s, when the baby boomers first came to campus. A lot of these facilities will go for twenty or thirty years before starting to wear out. It does mean if they were built in the '60s and '70s, they are now wearing out in mass. We need to be able to renovate and rehabilitate those facilities to make sure they are still useful.

So the combination of all three of these trends, or events if you will, means that we need to set clear priorities here at the University. We aren't going to be able to do everything we want to do, but really everything we need to do to maximize scarce resources so they have a maximum benefit for the University.

That takes us then to the criteria we use to sort through all of these requests and determine what makes the most sense in terms of what we recommend to you. I'm going to now turn over the microphone to Dr. Mike Sherman, vice provost for Administration. Barbara Snyder, my usual sidekick in these presentations, cannot be with us today, but Mike deals with the facilities side of Academic Affairs, and it is academic priorities that really should drive our decisions. Mike will elaborate for you on the criteria of some of the specific projects.

Dr. W. Michael Sherman:

The requests for funding for capital projects go through multiple levels of review by different committees, primarily using these four criteria as the orienting criteria: 1) academic priority; 2) physical need; 3) financial feasibility; and 4) physical feasibility. Of course, the most important criterion is the academic priority related to the University's mission and its Academic Plan.

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We consider things such as the excellence of the program proposed to be located in the building, the demand by students for those programs, the research productivity by the faculty and students in those programs, as well as and, most importantly, the potential for interdisciplinary collaboration. An additional consideration is the physical need of the unit for the project and considering the condition of their existing space, which ranges from good to relatively bad, depending on deferred maintenance issues. In particular, are there any unmet health and safety requirements that are necessary to be addressed by modification to the current facility?

As Bill mentioned earlier, an additional consideration, which has changed in scope and perspective over the years, is the balance of the likelihood for state support. Coupled with that is the perspective of the potential for cost sharing by the requesting unit, as well as considering the potential impact to the requesting unit's budget if their amount of space that they occupy by the project being completed either increases or decreases -- in other words, the cost of ownership of that space -- as well as physical feasibility. There are other considerations such as: What previous commitments have been made to the requesting unit? Is there physical feasibility or staging issues that have to be considered relative to other projects? And, most importantly, is there and what is the impact on parking and how will that be resolved or mediated?

Considering those perspectives, this slide lists the projects that have the highest priority for funding for the Fiscal Year 2007-08 biennium. They have the highest priority considering the Academic Plan, have high physical need to achieve the Academic Plan, and, in that regard, contribute in optimal ways to our objective to provide a physical environment that is supportive to our instruction, research, and service obligations.

Importantly, the Thompson Library Renovation Project and the Interdisciplinary Research Building Project are identified as such in the Academic Plan. These recommendations are based upon the anticipation of \$57 million in state funds, with the balance of available funds being provided by the academic units. The Thompson Library Renovation, the Brown Hall Renovation, and the Hughes Hall Renovation have been on prior proposals that have been approved, that reappear because of reductions in previous capital budgets, and they reappear because of their continued high priority to achieve the Academic Plan.

It is probably important to note that four of these projects are renovation projects as opposed to new construction. As you know, the Thompson Library is probably the intellectual heart of the campus and one might consider it to be the most visible, single academic building on campus.

Brown Hall will house the Colleges of the Arts and Sciences, and is proposed to be the home of the Department of English, which is a selective investment unit that is recognized for its excellence in teaching and research. It serves 20,000 undergraduate students annually, and has other initiatives located in it that assist students in learning how to write.

As you know, the Hughes Hall Renovation project is the location of the nationally ranked School of Music. This is also a deferred maintenance issue that has, over its life span, become a detriment to the type of teaching and learning that is used now in teaching music and the arts and sciences. The Graves Hall Renovation responds to a critical lack of biomedical research space that addresses a deferred maintenance issue that will help reduce the liability that exists for a lack of available biomedical research space.

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The Interdisciplinary Research Building, again, is stated as a priority in the Academic Plan. It is the Office of Research's first priority for building projects. It's recognized as a building for opportunity in which we can respond to requests for proposals that require immediate access to facilities. It's also modeled as an in-and-out opportunity location for interdisciplinary research.

The next set of commitments that are related to academic priorities that involve other funds are those noted here: the Cancer Program Expansion, the Ohio Union Replacement, and the Student Services Building. These projects were accompanied by projects that are recently completed, or are near completion -- the Ross Heart Hospital, the Ackerman Project, the Recreation and Physical Activities Center, and the Biomedical Research Tower.

The Cancer Program Expansion was recommended two years ago as a high priority for new projects in this category. It supports the Comprehensive Cancer Center, one of OSU's most productive interdisciplinary research centers. We will support its continued growth that is directly related to the Academic Plan.

The Ohio Union Replacement is a core building for student life and learning, in formal and informal environments. It was a recommendation as a high priority in the FY 2003 recommendations. It is recently suggested by students as being a priority as having the potential for LEAD certification, which is an energy management standard that will be considered. A final decision for LEAD certification will be made at a later date, depending upon the long-term cost and benefits that are identified with achieving LEAD certification.

Since the 1980s, the Student Services Building addresses the location of the Offices of Admissions, the Registrar, Financial Aid, Enrollment Services, Fees and Deposits, and Student Loan Disbursements that are now located in Lincoln Tower, a building previously identified to house students. The proposed location of these facilities will be more central to student traffic and locations on the main campus.

You heard two presentations yesterday afternoon and this morning related to the Medical Center Master Facilities Plan. As you know, this is a plan to integrate the Medical Center Facilities into the overall institutional plan that deals with objectives from both an academic and a clinical perspective that has been done in partnership with the University. This plan is scheduled to be finalized this summer and will help address what goes where and why, and over what period of time. The next steps will be to secure University review and approval, and to reconcile this plan with the Medical Center Strategic and Financial Plans.

Mr. Shkurti:

Once the recommendations are made, that is only part of the process. There is also the issue of the implications then of moving forward with these projects, and we've already discussed a part of this. Mike has already talked about: the alignment with the Academic Plan, making sure we are being supportive of that; that when we move forward with these projects we are reducing our deferred maintenance problems, instead of increasing them; and that we try to take into account what is likely to happen to state funding and how uncertain that is. That is difficult, because once a project gets started we can't stop it. So we need to make sure when we start it we have some sense of where the money is coming from, the impact on debt

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capacity, and the impact on our students, faculty, and staff. We don't like to be renovating buildings while we have people in them.

The other thing we need to make sure is that the units involved that are requesting additional space recognize that the additional operating cost is now about \$10.50 a square foot, and that is going to be charged to them. They need to understand that and know how they're going to pay for it. As Mike mentioned earlier, then we take into account the transportation and parking needs, physical feasibility in terms of swing space, and, finally, energy conservation.

Also attached is some supplemental information on the funding principals. There is a very specific list of what projects are to be bonded so that everybody understands what that is and that it is within our capacity to keep our credit rating, and a format that will be used to measure the return on investment for our more significant projects.

Finally, there are some issues that will need additional discussion between now and the time that we're going to ask you to approve these recommendations. One issue is how we address the uncertainty regarding future state capital allocations. Our needs continue and we need to move forward, but we need to understand how we would deal with various funding scenarios on the state level.

The Interdisciplinary Research Building is something that everybody wants. We need to make sure we understand where the money is going to come from to pay for it, because it will have multiple users. Mike mentioned the Medical Center planning process. That is probably the area of campus that will have the most construction over the next several years, and we need to make sure that continues to be integrated with the University's planning and also meets the Medical Center needs.

We also have a growing number of affiliated entities. Under the new wave of rating agencies, they are looking at University debt -- especially after the Enron episode and related problems in the private sector -- and are very interested and diligent about making sure that we are taking into account the impact of affiliated entities on our financial statements and debt capacities. We need to make sure we do that in our planning process.

You will also see when you go through the specifics on debt requirement for the next bond issue -- which will be sometime in 2007 -- that it is already fully subscribed if we go ahead with those plans, which leaves us very little in the way of flexibility. So we need to figure out how we maintain some flexibility, how we move forward with issues that need University bonds, and how we protect our credit rating.

In terms of what happens next, over the summer there will be continued discussions on campus -- yet another summer activity we can add to the list the President listed earlier -- about some of the unresolved issues I mentioned. At the September meeting, we will come back and ask you for approval of the capital recommendations. Then the state process begins with the Board of Regents review this fall. If the state follows its usual schedule, in early 2006 the Governor will introduce the state capital budget for Fiscal Year 2007-08 and it, hopefully, should be approved by July 1 of next year.

In the past we used to go through this process every two years. What we are proposing is that in September 2006, we come back to you with an annual update. Since our environment is changing more rapidly than it has in the past, we need to stay ahead of that.

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In a way of summarizing what we've done, this is the first reading of the capital priorities for the next six years from all funding sources. Obviously, the more detailed recommendations are provided for the first two years and the following four years are a little more uncertain at this time. But we think it's important to nail that down.

Additional information is presented on the context criteria, implications, and funding sources for all these projects in the 24-page document that is attached. We've identified for you what we think are the outstanding issues that we will be working on over the summer, and then we will be asking for your approval at the September 23 meeting.

I think this addresses also the four questions that I mentioned at the beginning of our presentation. Hopefully, you have a sense now as to where the request for these projects came from, how the priorities were set, what the general implications are, and what the next steps will be.

Mr. Chairman, that concludes our formal presentation. If there are any questions we'd be glad to respond.

Mr. Slane:

Thank you very much. Any questions of Bill or Mike? Dimon --

Mr. McFerson:

(Inaudible).

Mr. Shkurti:

Yes, there is and there are two reasons for that. As I mentioned, we are in a somewhat changing environment. We wanted to get stuff out to the Board before the Board meeting, so this list was finalized about two weeks ago. As Mr. Nichols mentioned, both he and I tend to be rather conservative as to what we put in. So we listed everything that possibly we thought might need to be bonded in the upcoming bond issue.

What has changed from that first list to now is that Campus Partners let Jim know that they will need less bonding than they thought they would. I think that ended up being a swing of about \$30 million, since they found a different source for that. Also, there were a couple of projects that we thought were ready to go that are not ready to go and the units asked that we hold back on that.

So what you'll see out of what actually you approve today for the next bond issue will be less by that amount than what is in that table. In a way that also helps address the question I raise, which is my concern about the next bond issue, which is fully subscribed. The fact that we don't use capacity in this current bond issue is not necessarily a bad thing, because we carry that over, and we'll take that into account as we try to refine the next bond issue.

Mr. McFerson:

(Inaudible).

Mr. Shkurti:

That is correct. What '05 will show is what actually went out in the resolution that you approve today. There will probably be some other changes in this document. I don't think they'll be major, but there will be a lot of different

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changes. I'm sure somewhere, a project will surface that we overlooked and will have to be added, but, hopefully, it will be a very little project, not a big one.

Mr. McFerson:

(Inaudible).

Mr. Shkurti:

That is correct. Those '07 numbers will change somewhat between now and then. What we've told the major units -- the Medical Center and Student Affairs -- that issue a lot of bonds is that we will be fairly supportive of moving money around in there from one project to another, but that they should view the number in there as a ceiling that they need to work against and take that into account as they plan their project.

Mr. Slane:

Any other questions? Thank you, Bill and Mike.

(See Appendix I for background information, page 105).

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CONSENT AGENDA

President Karen A. Holbrook:

We have twenty-one resolutions on the Consent Agenda today and we would like to conduct a separate vote for #11, #19, #20, and #21 -- the Appointment and Reappointment of Investment Managers; the Authorization, Issuance and Sale of General Receipts Commercial Paper Notes, Series G; the Authorization, Issuance and Sale of General Receipts Bonds, Series 2005 A; and the Authorization, Issuance and Sale of Variable Rate Demand General Receipts Bonds, Series 2005 B. We are seeking your approval for:

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2005-2006

Resolution No. 2006-1

BE IT RESOLVED, That the appointments to committees and representatives to various Boards for 2005-2006 be amended as follows:

Academic and Student Affairs Committee:*

Douglas G. Borrer, Chair
Robert M. Duncan, Vice Chair
Walden W. O'Dell
Robert H. Schottenstein
Yoonhee P. Ha

Facilities Planning (AdHoc)

(Subcommittee of Fiscal Affairs)
Daniel M. Slane, Chair
Douglas G. Borrer, Vice Chair
Walden W. O'Dell
Brian K. Hicks

Fiscal Affairs Committee:*

Jo Ann Davidson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Brian K. Hicks
Chad A. Endsley

Investments Committee:*

Dimon R. McFerson, Chair
Jo Ann Davidson, Vice Chair
Walden W. O'Dell
Robert H. Schottenstein
Ex Officio:
John Gerlach, Jr. (Found Bd)

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Audit Committee:*

Karen L. Hendricks, Chair
Dimon R. McFerson, Vice Chair
Robert H. Schottenstein
Chad Endsley
James Gilmour
(Public Member, 2/29/08)

Agricultural Affairs Committee:*

Walden W. O'Dell, Chair
Fred L. Dailey, Vice Chair,
Ex Officio
Robert H. Schottenstein
Chad A. Endsley
Yoonhee P. Ha

**MEDICAL CENTER AFFAIRS
COMMITTEE:**

DANIEL M. SLANE, CHAIR
ROBERT M. DUNCAN
DIMON R. MCFERSON
JO ANN DAVIDSON
DAVID LAUER (Public Member)
DONALD SHACKELFORD
(Public Member)
ELLEN HARDYMON (Public
Member)

Governance Committee:

Daniel M. Slane, Chair
Robert M. Duncan, Vice Chair
Karen L. Hendricks

**Government Relations Advisory
Council:**

Daniel M. Slane, Chair
Jo Ann Davidson, Vice Chair
Douglas G. Borrer
Brian K. Hicks
Chad A. Endsley
David L. Brennan
Thomas Hoaglin
Rich Hillis
Stephen C. Landerman

**The Arthur G. James Cancer
Hospital & Richard J. Solove
Research Inst. Board:**

Daniel M. Slane, Chair
Karen L. Hendricks

University Hospitals Board:

Brian K. Hicks
Daniel M. Slane

Campus Partners Board:

Douglas G. Borrer (2006)

**Research Foundation Board of
Directors:**

Karen L. Hendricks

University Foundation Board

Ex Officio Class of Directors:

Douglas G. Borrer (2006)
Karen L. Hendricks (2007)
Robert H. Schottenstein (2008)

**Wexner Center Foundation
Board:**

Leslie H. Wexner (12/05)
Brian K. Hicks+

**Ohio State University Affiliates,
Inc. and Affiliated Entities
Committee:**

Daniel M. Slane (2006)
Robert M. Duncan (2007)
Karen L. Hendricks (2008)

Science and Technology

Campus Board:

Robert H. Schottenstein

**Regional Campus Trustee
Liaison:**

Robert H. Schottenstein

**University Managed Health Care
System, Board of Directors:**

Karen L. Hendricks

Self-Insurance Trust Board:

Dimon R. McFerson (2006)

Richard M. Ross Heart Hospital:

Dimon R. McFerson

Daniel M. Slane

*Board chair, Ex Officio member of
all standing committees

+President's appointee

UNIVERSITY HOSPITALS BOARD REAPPOINTMENTS

Resolution No. 2006-2

Synopsis: Approval of reappointments to the University Hospitals Board is proposed.

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WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as citizen members of the University Hospitals Board for 3-year terms as specified:

John F. Havens, April 1, 2005 - April 30, 2008 (2nd term)
Timothy O'Dell, April 1, 2005 - May 31, 2008 (2nd term)
Nancy Petro, April 1, 2005 - May 31, 2008 (2nd term)
George A. Skestos, September 1, 2005 - September 30, 2008 (2nd term)
Ann I. Wolfe, April 1, 2005 - May 31, 2008 (2nd term)

ESTABLISHMENT OF A CONFLICT OF COMMITMENT POLICY

Resolution No. 2006-3

Synopsis: Approval to establish a Conflict of Commitment Policy is proposed.

WHEREAS the National Institutes of Health and the National Science Foundation encourage research institutions to adopt conflict of commitment policies to assist their faculty in determining when their external activities are so substantial as to interfere with their institutional teaching, research and service responsibilities; and

WHEREAS the Faculty Conflict of Interest Advisory Committee has proposed the attached Conflict of Commitment Policy in consultation with the Office of Academic Affairs, the Office of Research, and the Faculty Senate; and

WHEREAS the proposed Conflict of Commitment Policy was approved by the University Senate on June 1, 2005:

NOW THEREFORE

BE IT RESOLVED, That the attached Conflict of Commitment Policy be approved, effective immediately.

(See Appendix II for background information, page 131).

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2006-4

Synopsis: Approval of amendments to rule 3335-5-04, and technical and editorial changes to rule 3335-11-06 of the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in rule 3335-5-04 were approved by the University Senate on June 1, 2005; and

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WHEREAS the University Senate Rules Committee has the authority, under rule 3335-5-47.3 of the Administrative Code, of monitoring the *Rules of the University Faculty* and of all statutes and bylaws pertaining to the Senate and ensuring that all published rules and bylaws within the Senate's purview are up to date; and

WHEREAS the changes in rule 3335-11-06 are technical and editorial in nature, and have been reviewed and approved by the Senate Rules Committee and Office of Academic Affairs:

Amended Rules

3335-5-04 Hearing procedures for complaints against regular tenure-track, regular clinical, regular research, and auxiliary faculty members.

(A) Definitions and construction.

(1) Unchanged.

(2) ~~At all stages in proceedings under this rule~~ As appropriate, department chairs, deans, or the executive vice president and provost (hereinafter "provost") will attempt, through the use of informal consultation, to resolve complaints to their satisfaction and that of the complainant, and the faculty member against whom the complaint is made (hereinafter "respondent").

(3) Financial fraud is defined as a deliberate act or deliberate failure to act that is contrary to law, rule or policy with intent to obtain unauthorized financial benefit from the university for oneself, one's family or one's business associates. Financial fraud includes but is not limited to, misappropriation of university funds or property, authorizing or receiving compensation or reimbursement for goods not received or services not performed or hours not worked, or unauthorized alteration of financial records.

~~(3)~~(4) Unchanged.

~~(4)~~(5) Unchanged.

~~(5)~~(6) Unchanged.

~~(6)~~(7) Unchanged.

~~(7)~~(8) Unchanged.

~~(8)~~(9) Unchanged.

~~(9)~~(10) If at any time the provost determines that a faculty member poses a clear and present danger to persons or property, the provost may temporarily and immediately reassign the faculty member or, in the event of allegations of nontrivial financial fraud, suspend the faculty member with pay pending completion of investigation of a complaint under this rule. The provost shall be responsible for assuring that a complaint is filed promptly.

~~(10)~~(11) Unchanged.

~~(11)~~(12) Unchanged.

~~(12)~~(13) Unchanged.

~~(13)~~(14) Unchanged.

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(B) Initial proceedings.

(1) and (2) unchanged.

(3) A complaint shall state facts to support an allegation that a faculty member has failed to meet his or her teaching, service, or research obligations, has committed acts or omissions which otherwise impair his or her effectiveness in meeting these obligations, has committed financial fraud or has otherwise violated university rules.

(4) and (5) unchanged.

(C) Review by the department chair.

(1) and (2) unchanged.

(3) If the chair determines that there is not probable cause to believe that the allegations are true, the chair shall dismiss the complaint. In this event, the complainant may appeal the dismissal to the dean. The appeal must be in writing and must be filed with the dean within twenty-one days after the notice of the chair's decision was mailed. In the event of an allegation of financial fraud, the chair shall refer the matter to the dean.

(4) Unchanged.

(D) Review by the dean.

(1) and (2) unchanged.

(3) If the dean determines that there is not probable cause to believe that the allegations are true, the dean shall dismiss the complaint. The proceedings shall terminate at this point except in cases involving faculty members in colleges without departments or in the event of an allegation of financial fraud. ~~In such cases the case of colleges without departments,~~ the complainant may appeal a dismissal by the dean to the college investigation committee. The appeal must be in writing and must be filed with the dean within twenty-one days after the dean's decision was mailed to the complainant. Upon receipt of an appeal the dean shall immediately forward the appeal to the college investigation committee, which shall proceed in accordance with paragraph (E) of this rule. In the case of an allegation of financial fraud, the matter shall be forwarded to the college investigation committee.

(4) Unchanged.

(E) The college investigation committee.

(1) through (3) unchanged.

(4) The committee ~~shall~~ may recommend termination of employment of tenured faculty members only in demonstrated cases of gross or serious incompetence, ~~or~~ grave misconduct or nontrivial financial fraud.

(5) Unchanged.

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(F) Decision by the dean.

- (1) Unchanged.
- (2) If the college investigation committee has recommended a sanction other than termination of employment, the dean may not increase the sanction to termination of employment except in the case of nontrivial financial fraud.
- (3) Unchanged.
- (4) If the dean dismisses the complaint, the proceedings shall be terminated and the matter closed. In cases of nontrivial financial fraud, the dean shall refer the matter to the provost.
- (5) and (6) unchanged.

(G) Review of appeals by the provost.

- (1) After reviewing the record of a case appealed by a respondent or referred by the dean, the provost may:
 - (a) through (c) unchanged.
 - (d) In the case of nontrivial financial fraud, increase the sanction.
 - (e) In the case of nontrivial financial fraud, reverse the dean's decision and impose a sanction.

(2) through (4) unchanged.

(H) The faculty hearing committee.

- (1) through (8) unchanged.
- (9) The hearing panel ~~shall~~ may recommend termination of employment of tenured faculty members only in demonstrated cases of gross or serious incompetence, ~~or grave misconduct~~ or nontrivial financial fraud.
- (10) Unchanged.

Balance unchanged.

3335-11-06 Student use of university facilities.

- (A) University facilities including outdoor space assigned to a student organization shall be used only for the usual activities of such student organizations. If a student organization desires to use such facilities for purposes other than its usual activities, it shall request permission for such use from the ~~student organization~~ finance office of student activities.
- (B) No student, group of students, or registered student organization may announce an activity involving the use of university facilities including outdoor space or may use such facilities for an activity, unless such use has first been approved and scheduled first by the ~~student organizations and activities~~ office and has been scheduled through of student activities, or other office in charge of scheduling for that particular building, as delegated by the office of the university registrar in accordance with rule 3335-13-03 of the Administrative Code.

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NOW THEREFORE

BE IT RESOLVED, That the amendments to rule 3335-5-04, and technical and editorial changes to rule 3335-11-06 of the *Rules of the University Faculty* are approved, effective immediately.

HONORARY DEGREE

Resolution No. 2006-5

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-48.8 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degree as listed below:

Frank M. Bass

Doctor of Business Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES – SUMMER QUARTER COMMENCEMENT

Resolution No. 2006-6

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 28, 2005, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2006-7

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 7, 2005 meeting of the Board, including the following Appointments/Reappointment, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, and salary rolls with promotion and tenure, as detailed in the University Budget, be approved; and

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BE IT FURTHER RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959 Report of the Committee on Retirement and Insurance, be waived to allow for the appointment of Herbert F. Weisberg as Chairperson of the Department of Political Science; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments approved on May 24, 2005, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: DAVID W. ANDREWS
Title: Interim Dean
College: Education
Term: July 1, 2005, through June 30, 2007
Concurrent Appointment: Dean, College of Human Ecology

Name: WILLIAM B. FARRAR
Title: Professor (The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology)
College: Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Name: PERIANNAN KUPPUSAMY
Title: Associate Professor (William D. and Jacquelyn L. Wells Chair in Imaging Research)
Institute/College: The Dorothy M. Davis Heart and Lung Research Institute/Medicine and Public Health
Term: July 1, 2005, through June 30, 2009

Name: LESLIE P. RIDOUT, JR.
Title: Associate Vice President and Chief Organizational Effectiveness and Human Resources Officer
Office/Center: Health Sciences/Medical Center
Effective: June 1, 2005
Present Position: President, INSIGHTS4U, LLC (Human Resource Consulting Co.)

Name: JULIAN F. THAYER
Title: Professor (The Ohio Eminent Scholar in Health Psychology)
Department: Psychology
Effective: October 1, 2005
Present Position: Senior Investigator, Section Chief, National Institute on Aging, Baltimore, MD

Reappointment

Name: GLENN S. DAEHN
Title: Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: July 1, 2004, through June 30, 2009

Appointment of Chairpersons and Director

SUSAN W. FISHER, Entomology, effective October 1, 2005, through September 30, 2009

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DEBORAH S. LARSEN*, Allied Medical Professions, effective July 1, 2005, through June 30, 2006

FRANKLIN W. SCHWARTZ, Geological Sciences, effective July 1, 2005, through September 30, 2009

JULIANNE M. SEROVICH*, Human Development and Family Sciences, effective July 1, 2005, through June 30, 2006

SERGIO SOAVE, Art, effective August 1, 2005, through June 30, 2009

HERBERT F. WEISBERG, Political Science, effective July 1, 2005, through June 30, 2009

*Interim

Reappointment of Chairpersons and Directors

RICHARD M. BEDNARSKI, Veterinary Hospital, effective July 1, 2005, through June 30, 2006

MICHAEL D. LAIRMORE, Veterinary Biosciences, effective July 1, 2005, through December 31, 2005

MARIA PALAZZI, Advanced Computing Center for the Arts and Design, effective July 1, 2005, through June 30, 2009

ROBERT G. SHERDING, Veterinary Clinical Sciences, effective July 1, 2005, through December 31, 2005

Leaves of Absence Without Salary

CHRISTOPHER ANDERSEN, Assistant Professor, School of Teaching and Learning (Newark Campus), effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, for personal reasons.

BRUCE HERMANN, Assistant Professor, Department of Theatre, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to pursue research opportunities.

MARC S. SPINDELMAN, Assistant Professor, Mortiz College of Law, Spring Semester 2005, to visit Georgetown University.

Leave of Absence Without Salary—Cancellation

ALLAN J. SILVERMAN, Professor, Department of Philosophy, effective Autumn Quarter 2005.

Leave of Absence Without Salary—Continuation

REANNE FRANK, Assistant Professor, Department of Sociology, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to continue her post-doctoral appointment as a Robert Wood Johnson Health and Society Scholar at the Harvard School of Public Health, Department of Society, Human Development and Health.

Professional Improvement Leave

MICHAEL K. CHAN, Associate Professor, Department of Biochemistry, effective Autumn Quarter 2005, Winter and Spring Quarter 2006.

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Professional Improvement Leaves—Cancellation

AMY E. SHUMAN, Professor, Department of English, effective Winter Quarter 2006.

VINCENT J. ROSCIGNO, Associate Professor, Department of Sociology, effective Autumn Quarter 2005.

Professional Improvement Leave--Change in Dates

JUDY T. WU, Associate Professor, Department of History, change leave from Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to Autumn Quarter 2006.

Emeritus Titles

MICHAEL A. FLIGNER, Department of Statistics, with the title Professor Emeritus, effective September 1, 2005.

SHELDON W. HALPERN, Moritz College of Law, with the title Professor Emeritus, effective July 1, 2005.

GEORGE A. MARZLUF, Department of Biochemistry, with the title Professor Emeritus, effective July 1, 2005.

TONY TRIPODI, College of Social Work, with the title Professor Emeritus, effective October 1, 2005.

LARRY J. EVANS, Department of Theatre (Mansfield Campus), with the title Associate Professor Emeritus, effective July 1, 2005.

MARCIA DICKSON, Department of English (Marion Campus), with the title Associate Professor Emeritus, effective October 1, 2005.

JOHN C. GORDON, Department of Veterinary Preventive Medicine, with the title Associate Professor Emeritus, effective July 1, 2005.

JANET H. HICKMAN, School of Teaching and Learning, with the title Associate Professor Emeritus, effective August 1, 2005.

ERIC R. KREIDLER, Department of Materials Science and Engineering, with the title Associate Professor Emeritus, effective July 1, 2005.

RICHARD H. NUENKE, Department of Molecular and Cellular Biochemistry, with the title Associate Professor Emeritus, effective July 1, 2005.

LAURA G. BLOMQUIST, University Libraries, with the title Assistant Professor Emeritus effective September 1, 2005.

PATRICIA A. MCCANDLESS, University Libraries, with the title Assistant Professor Emeritus, effective August 1, 2005.

ROGER P. STRADLEY, Department of Veterinary Biosciences, with the title Assistant Professor Emeritus, effective July 1, 2005.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Vesta A. Daniel, Art Education – effective October 1, 2005

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PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Maria B. Ignatieva, Theatre (Lima) – effective October 1, 2005

Andrew C. Shelton, Art - effective October 1, 2005

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Michael K.Chan, Biochemistry – effective October 1, 2005

Biao Ding, Plant Cellular and Molecular Biology – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Helen M. Chamberlin, Molecular Genetics – effective October 1, 2005

John V. Freudenstein, Evolution, Ecology, and Organismal Biology – effective October 1, 2005

Susan C. Jones, Entomology (OARDC) – effective October 1, 2005

Robert A. Klips, Evolution, Ecology, and Organismal Biology (Marion) – effective October 1, 2005

David E. Somers, Plant Cellular and Molecular Biology – effective October 1, 2005

Michael B. Weinstein, Molecular Genetics – effective October 1, 2005

THE MAX M. FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Karen H. Wruck, Finance – effective October 1, 2005

Walter Zinn, Marketing and Logistics – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jill E. Ellingson, Management and Human Resources – effective October 1, 2005

Keely L. Croxton, Marketing and Logistics – effective October 1, 2005

Mona V. Makhija, Management and Human Resources – effective October 1, 2005

COLLEGE OF DENTISTRY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Canise Y. Bean – effective October 1, 2005 and October 1, 2006

Reza H. Heshmati – effective October 1, 2005 and October 1, 2006

Dale S. Kanner – effective October 1, 2005 and October 1, 2006

REAPPOINTMENT

Mary A. Baechle – effective October 1, 2006

Janet L. Bolina – effective October 1, 2006

Kanokraj Srisukho – effective October 1, 2006

COLLEGE OF EDUCATION

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Terri T. Bucci, School of Physical Activity and Educational Services (Mansfield) – effective October 1, 2005

Steven J. Devor, School of Physical Activity and Educational Services – effective October 1, 2005

Laurice M. Joseph, School of Physical Activity and Educational Services – effective October 1, 2005

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Peter M. Anderson, Materials Science and Engineering – effective October 1, 2005
Bhavik R. Bakshi, Chemical and Biomolecular Engineering – effective October 1, 2005
Patrick J. Fox, Civil and Environmental Engineering and Geodetic Science – effective October 1, 2005
Joel T. Johnson, Electrical and Computer Engineering – effective October 1, 2005
Kurt W. Koelling, Chemical and Biomolecular Engineering – effective October 1, 2005
Jin-Fa Lee, Electrical and Computer Engineering – effective October 1, 2005
David L. Tomasko, Chemical and Biomolecular Engineering – effective October 1, 2005
Yunzhi Wang, Materials Science and Engineering – effective October 1, 2005
Barbara E. Wyslouzil, Chemical and Biomolecular Engineering – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

S. Beth Blostein, Knowlton School of Architecture – effective October 1, 2005
Benjamin A. Coifman, Civil and Environmental Engineering and Geodetic Science – effective October 1, 2005
James W. Davis, Computer Science and Engineering – effective October 1, 2005
Srinivasan Parthasarathy, Computer Science and Engineering – effective October 1, 2005
Philip Schniter, Electrical and Computer Engineering – effective October 1, 2005
Han-Wei Shen, Computer Science and Engineering – effective October 1, 2005

COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Randall B. Heiligmann, School of Natural Resources – effective October 1, 2005
Mark M. Loux, Horticulture and Crop Science – effective October 1, 2005
Mark Morrison, Animal Sciences – effective October 1, 2005
Peter R. Thomison, Horticulture and Crop Science – effective October 1, 2005
Sandra G. Velleman, Animal Sciences – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

David J. Barker, Horticulture and Crop Science – effective October 1, 2005
Pierluigi Bonello, Plant Pathology – effective October 1, 2005
Virginie L. Bouchard, School of Natural Resources – effective October 1, 2005
Elena G. Irwin, Agricultural, Environmental, and Development Economics – effective October 1, 2005
Hannah M. Mathers, Horticulture and Crop Science – effective October 1, 2005
Henry N. Zerby, Animal Sciences – effective October 1, 2005

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Kevin G. Boyle, History – effective October 1, 2005
William R. Childs, History – effective October 1, 2005
Matthew D. Goldish, History – effective October 1, 2005
David L. Hoffman, History – effective October 1, 2005
Elizabeth V. Hume, Linguistics – effective October 1, 2005
Erin McGraw, English – effective October 1, 2005
Daniel T. Reff, Comparative Studies – effective October 1, 2005
Barry Shank, Comparative Studies – effective October 1, 2005
Abril J. Trigo, History – effective October 1, 2005
Dionisio Viscarri, Spanish and Portuguese (Newark) – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Katherine M. Borland, Comparative Studies (Newark) – effective October 1, 2005
David A. Brewer, English – effective October 1, 2005

July 8, 2005 meeting, Board of Trustees

Hannibal Hamlin, English (Mansfield) – effective October 1, 2005
Elizabeth A. Hewitt, English – effective October 1, 2005
Walt D. Meurers, Linguistics – effective October 1, 2005
Laura Podalsky, Spanish and Portuguese – effective October 1, 2005
Lisa A. Shabel, Philosophy – effective October 1, 2005
Heather J. Tanner, History (Mansfield) – effective October 1, 2005
Wynne Wong, French and Italian – effective October 1, 2005
Etsuyo Yuasa, East Asian Languages and Literatures – effective October 1, 2005

THE MICHAEL E. MORITZ COLLEGE OF LAW

PROMOTION TO PROFESSOR

Larry T. Garvin – effective August 16, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Marc S. Spindelman – effective August 16, 2005

Donald B. Tobin – effective August 16, 2005

UNIVERSITY LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR

Karen R. Diaz – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Miriam E. Conteh-Morgan – effective October 1, 2005

Natalie Kupferberg – effective October 1, 2005

Beth M. Russell – effective October 1, 2005

Christina M. Schneider (Lima) – effective October 1, 2005

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Timothy J. Carlson, Mathematics – effective October 1, 2005

Andrzej J. Derdzinski, Mathematics – effective October 1, 2005

Philip J. Grandinetti, Chemistry – effective October 1, 2005

Richard E. Hughes, Physics – effective October 1, 2005

Michael A. Lisa, Physics – effective October 1, 2005

Wenzhi Luo, Mathematics – effective October 1, 2005

Mario Peruggia, Statistics – effective October 1, 2005

Marc H. Pinsonneault, Astronomy – effective October 1, 2005

Claudia Turro, Chemistry – effective October 1, 2005

Brian L. Winer, Physics – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Heather C. Allen, Chemistry – effective October 1, 2005

Anne E. Carey, Geological Sciences – effective October 1, 2005

Smita Mathur, Astronomy – effective October 1, 2005

Philipp Rothmaler, Astronomy (Lima) – effective October 1, 2005

COLLEGE OF MEDICINE AND PUBLIC HEALTH

PROMOTION TO PROFESSOR

Ginny L. Bumgardner, Surgery – effective October 1, 2005

John C. Byrd, Internal Medicine – effective October 1, 2005

Tim H. Huang, Molecular Virology, Immunology, and Medical Genetics – effective October 1, 2005

July 8, 2005 meeting, Board of Trustees

Rebecca D. Jackson, Internal Medicine – effective October 1, 2005
Periannan Kuppusamy, Internal Medicine – effective October 1, 2005
Kamal D. Mehta, Molecular and Cellular Biochemistry – effective October 1, 2005
William S. Melvin, Surgery – effective October 1, 2005
Christoph Plass, Molecular Virology, Immunology, and Medical Genetics – effective October 1, 2005
Keith O. Yeates, Pediatrics – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Sherif S. Farag, Internal Medicine – effective October 1, 2005
Lyn B. Jakeman, Pharmacology – effective October 1, 2005
Chien-Liang G. Lin, Neuroscience – effective October 1, 2005
Karl H. Obrietan, Neuroscience – effective October 1, 2005
Mark R. Parthun, Molecular and Cellular Biochemistry – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR [without tenure]

Yun Xia, Anesthesiology – effective October 1, 2005

COLLEGE OF MEDICINE AND PUBLIC HEALTH REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Gloria M. Galloway, Pediatrics – effective October 1, 2005
Christopher C. Kaeding, Orthopaedics – effective October 1, 2005
Catherine R. Lucey, Internal Medicine – effective October 1, 2005
Michael C. Thomasgard, Pediatrics – effective October 1, 2005
Harrison G. Weed, Internal Medicine – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Stephen P. Hoffmann, Internal Medicine – effective October 1, 2005
Sorabh Khandelwal, Emergency Medicine – effective October 1, 2005
Mary R. Leder, Pediatrics – effective October 1, 2005
Shahid I. Sheikh, Pediatrics – effective October 1, 2005

REAPPOINTMENT

Onsy Ayad, Pediatrics – effective October 1, 2006
Mary Jo Bowman, Pediatrics – effective October 1, 2006
Chad Braun, Family Medicine – effective October 1, 2006
Daniel Coury, Pediatrics – effective October 1, 2006
Curt Daniels, Internal Medicine - effective October 1, 2006
John Davis, Surgery – effective October 1, 2006
Gina French, Pediatrics – effective October 1, 2006
Amy Gewirtz, Pathology – effective October 1, 2006
Diane Gorgas, Emergency Medicine – effective October 1, 2006
William Marsh, Pathology – effective October 1, 2006
John McGregor, Neurosurgery – effective October 1, 2006
Alice Moise, Pediatrics – effective October 1, 2006
Hayat Mousa, Pediatrics – effective October 1, 2006
Juliann Paolicchi, Pediatrics – effective October 1, 2006
Todd Pesavento, Internal Medicine – effective October 1, 2006
Carol Potter, Pediatrics – effective October 1, 2006
Nilsa Ramirez, Pathology – effective October 1, 2006
Abhik Ray-Chaudhury, Pathology – effective October 1, 2006
Robert Rennebohm, Pediatrics – effective October 1, 2006
Chris Rhoades, Internal Medicine – effective October 1, 2006
Robert Small, Anesthesiology – effective October 1, 2006
Mamita Sood, Internal Medicine – effective October 1, 2006
Maryjo Welker, Family Medicine – effective October 1, 2006
Khaled Zamel, Pediatrics – effective October 1, 2006

July 8, 2005 meeting, Board of Trustees

COLLEGE OF NURSING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Deborah K. Steward – effective October 1, 2005

COLLEGE OF NURSING
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Mary M. Gottesman – effective October 1, 2005 and October 1, 2006

REAPPOINTMENT

Susan Bowman-Burpee – effective October 1, 2006

COLLEGE OF OPTOMETRY

TENURE [at rank of Associate Professor]

James E. Sheedy – effective October 1, 2005

REAPPOINTMENT

Gilbert E. Pierce – effective October 1, 2006

COLLEGE OF PHARMACY
REGULAR CLINICAL

REAPPOINTMENT

Vinita Pai – effective October 1, 2006

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Douglas E. Crews, Anthropology – effective October 1, 2005

Charles F. Emery, Psychology – effective October 1, 2005

Lisa A. Keister, Sociology – effective October 1, 2005

Audrey L. Light, Economics – effective October 1, 2005

Alan T. Murray, Geography – effective October 1, 2005

Vincent J. Roscigno, Sociology – effective October 1, 2005

Michael W. Vasey, Psychology – effective October 1, 2005

Richard W. Yerkes, Anthropology – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Christopher R. Browning, Sociology – effective October 1, 2005

Robert T. Greenbaum, School of Public Policy and Management – effective October 1, 2005

Dana L. Haynie, Sociology – effective October 1, 2005

Clarissa R. Hayward, Political Science – effective October 1, 2005

Marcus J. Kurtz, Political Science – effective October 1, 2005

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dawn Anderson-Butcher – effective October 1, 2005

Scottye J. Cash – effective October 1, 2005

Jacquelyn Monroe – effective October 1, 2005

July 8, 2005 meeting, Board of Trustees

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Kathleen A. Boris-Lawrie, Veterinary Biosciences – effective October 1, 2005

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mary Jo Burkhard, Veterinary Biosciences – effective October 1, 2005

William T. Drost, Veterinary Clinical Sciences, – effective October 1, 2005

Paivi J. Rajala-Schultz, Veterinary Preventive Medicine – effective October 1, 2005

Valerie F. Samii, Veterinary Clinical Sciences – effective October 1, 2005

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Anne J. G. Metzler, Veterinary Clinical Sciences – effective October 1, 2005
and October 1, 2006

REAPPOINTMENT

Lowell T. Midla, Veterinary Preventive Medicine – effective October 1, 2006

Fernando Silveira, Veterinary Preventive Medicine – effective October 1, 2006

Frank H. Welker, Veterinary Preventive Medicine – effective October 1, 2006

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard
J. Solove Research Institute)

Cindy M. Baker, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending,
7/1/2005 - 10/31/2006

Ragavendra Baliga, M.B.B.S., Internal Medicine, Cardiovascular Medicine, Associate
Attending, 4/8/2005 - 10/31/2006

Ryo E. Benson, M.D., Radiology, Associate Attending, 4/8/2005 -10/31/2006

Leonard M. Boras, A.A., Anesthesiology, Allied Health, 5/24/2005 - 10/31/2006

Patricia Bright, L.M.T., Family Medicine, Allied Health, 4/8/2005 -10/31/2006

George Bubalo, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - 10/31/2006

Camilla Curren, M.D., Internal Medicine, General Medicine, Associate Attending,
4/8/2005 – 10/31/2006

Mimi A. Ghosh, M.D., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Sheri L. Hart, M.D., Ph.D., Neurology, Associate Attending, 7/1/2005 - 3/31/2007

Steven M. Hegedus, M.D., Internal Medicine, General Medicine, Associate Attending,
7/1/2005 - 3/31/2007

Rafael E. Jimenez, M.D., Pathology, Associate Attending, 5/24/2005 - 3/31/2007

Dori L. Klemanski, C.N.P., Surgery, Surgical Oncology, Allied Health, 4/8/2005 -
3/31/2007

Justin K. Krueger, M.D., Internal Medicine, General Medicine, Associate Attending,
7/1/2005 -3/31/2007

Anne A. McVey, Ph.D., Psychiatry, Associate Attending, 4/8/2005 - 3/31/2006

Scott H. Merryman, M.D., Family Medicine, Associate Attending, 4/8/2005 - 6/30/2006

Katherine A. Mitzel, D.O., Emergency Medicine, Associate Attending, 7/1/2005 -
3/31/2006

Mark G. Moseley, M.D., Emergency Medicine, Associate Attending, 7/1/2005 - 3/31/2006

Perry D. Mostov, D.O., Family Medicine, Associate Attending, 5/24/2005 - 6/30/2006

Nadia Nathan, M.B.B./C.H., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2006

Bridget Nicholson, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health,
5/24/2005 - 3/31/2006

Berit Nilsson, L.M.T., Family Medicine, Allied Health, 4/8/2005 - 3/31/2006

David R. Nunley, M.D., Internal Medicine, Pulmonary, critical care and sleep medicine,
Associate Attending, 5/24/2005 - 3/31/2006

Hosi Padamadan, M.D., Family Medicine, Associate Attending, 5/24/2005 - 6/30/2006

July 8, 2005 meeting, Board of Trustees

Ajmal Shamim, M.B.B.S., Internal Medicine, General Medicine, Community Associate, 4/8/2005 - 3/31/2006

Kathleen Tatman, P.A.-C, Surgery, Thoracic/Cardiovascular, Allied Health, 5/24/2005 - 3/31/2006

Wayne D. Traetow, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2006

Ellen M. Turner, C.R.N.A., Anesthesiology, Allied Health, 5/24/2005 - 3/31/2006

Dehui D. Wang, R.AC, Family Medicine, Allied Health, 4/8/2005 - 3/31/2006

Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Cregg Ashcraft, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 6/30/2005

Carol Amore, C.N.P., Internal Medicine, Hematology Oncology, Allied Health, 4/8/2005 - *10/31/2006

Stephen Behnke, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - *10/31/2006

Laurie Chevalier, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - *10/31/2006

Joseph Culver, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - *10/31/2006

Joseph Dusseau, M.D., Family Medicine, Associate Attending, 4/8/2005 - *10/31/2006

Jennifer Ellis, M.D., Family Medicine, Associate Attending, 5/24/2005 - 6/30/2005

Michael Ezzie, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 6/30/2005

Theodore Fraker, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending - 4/8/2005, 6/30/2005

Josue Gabriel, M.D., Orthopaedic Surgery, Associate Attending, 5/24/2005 - 6/30/2005

Christine Hall, C.N.S., Internal Medicine, Endocrinology, Allied Health, 4/8/2005 - 6/30/2005

Shawn Hedderman, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - *3/31/2007

James Highley, D.O., Anesthesiology, Associate Attending, 4/8/2005 - 6/30/2005

Jordan Hopkins, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 6/30/2005

Shalva Kakabadze, M.D., Family Medicine, Associate Attending, 4/8/2005 - 6/30/2005

Sorabh Khandelwal, M.D., Emergency Medicine, Associate Attending, 4/8/2005 - 6/30/2005

Sandra Kostyk, M.D., Neurology, Associate Attending, 5/24/2005 - 6/30/2005

Richard Love, M.D., Internal Medicine, Hematology Oncology, Attending, 5/24/2005 - *3/31/2007

Allison Macerollo, M.D., Family Medicine, Associate Attending, 5/24/2005 - 6/30/2006

Diane Manos, M.D., Family Medicine, Associate Attending, 4/8/2005 - 6/30/2006

Connie McCoy, D.O., Family Medicine, Associate Attending, 5/24/2005 - 6/30/2006

Hans Miller, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 6/30/2006

Thomas Olencki, D.O., Internal Medicine, Hematology Oncology, Attending, 5/24/2005 - 6/30/2006

Milisa K. Rizer, M.D., Family Medicine, Associate Attending, 4/8/2005 - 6/30/2006

Daniel Sedmak, M.D., Pathology, Associate Attending, 5/24/2005 - 3/31/2006

Veena Sengupta, M.D., Neurology, Associate Attending, 5/24/2005 - 6/30/2006

H. Craig Stevens, M.D., Internal Medicine, General Medicine, Community Associate, 5/24/2005 - 6/30/2006

Olugbenga Tolani, M.B.B.S., Internal Medicine, General Medicine, Community Associate - 5/24/2005 - 6/30/2006

Mark Tzagournis, M.D., Family Medicine, Associate Attending, 4/8/2005 - 6/30/2006

Umar Waheed, M.D., Internal Medicine, General Medicine, Community Associate, 5/24/2005 - 6/30/2006

Joel Wood, M.D., Family Medicine, Associate Attending, 4/8/2005 - 6/30/2006

Daniel Vodovotz, M.D., Surgery, Urology, Associate Attending, 5/24/2005 - 3/31/2006

*Already reappointed under new cycle

July 8, 2005 meeting, Board of Trustees

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Onsy S. Ayad, M.D., Pediatrics, Pediatric Critical Care, Associate Attending, 4/8/2005 - 10/31/2006

Lisha M. Blue, C.N.P., Surgery, Surgical Oncology, Allied Health, 4/8/2005 - 10/31/2006

Jeffrey M. Caterino, M.D., Emergency Medicine, Associate Attending, 4/8/2005 - 10/31/2006

Jeffrey M. Caterino, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 10/31/2006

M. Farid Edwards, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Charles Eisenbeis II, M.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Elmahdi A. Elkhammas, M.D., Surgery, Transplant, Associate Attending, 4/8/2005 - 3/31/2007

E. Christopher Ellison, M.D., Surgery, General Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Hamdy Elsayed-Awad, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Charis E. Eng, M.D., Ph.D., Internal Medicine, Clinical Cancer Genetics, Attending, 4/8/2005 - 3/31/2007

Garth F. Essig, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

Cynthia B. Evans, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

Michael F. Evers, D.O., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Susan A. Ezzone, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Renata Fabia, M.D., Ph.D., Surgery, Pediatric Surgery, Clinical Attending, 5/24/2005 - 3/31/2007

Patrick J. Fahey, M.D., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Ruairi J. Fahy, M.D., Internal Medicine, Pulmonary, Associate Attending, 5/24/2005 - 3/31/2007

Sherif S. Farag, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Nabil J. Farhan, M.D., Internal Medicine, Nephrology, Associate Attending, 4/8/2005 - 3/31/2007

William B. Farrar, M.D., Surgery, Surgical Oncology, Attending, 4/8/2005 - 3/31/2007

Ronald M. Ferguson, M.D., Surgery, Transplant, Associate Attending, 4/8/2005 - 3/31/2007

L. Arick Forrest, M.D., Otolaryngology, Associate Attending, 4/8/2005 - 3/31/2007

Jeffrey M. Fowler, M.D., OB/GYN, Gyn Oncology, Attending, 4/8/2005 - 3/31/2007

Wendy L. Frankel, M.D., Pathology, Associate Attending, 4/8/2005 - 3/31/2007

Miriam L. Freimer, M.D., Neurology, Associate Attending, 4/8/2005 - 3/31/2007

Barry M. Friedman, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Chad I. Friedman, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

John J. Fromkes, M.D., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

Mark E. Galantowicz, M.D., Surgery, Thoracic, Associate Attending, 5/24/2005 - 3/31/2007

Vamshi K. Garlapaty, M.D., Internal Medicine, Nephrology, Associate Attending, 4/8/2005 - 3/31/2007

Julia A. Garrett, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Mark Gerhardt, M.D., Ph.D., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Andrew S. Gerken, M.D., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Amy S. Gewirtz, M.D., Pathology, Associate Attending, 5/24/2005 - 3/31/2007

Rupa Ghosh-Berkebile, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Jennifer L. Glatz, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Melissa M. Goist, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

July 8, 2005 meeting, Board of Trustees

Matthew I. Goldblatt, M.D., Surgery, General Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Ernesto Goldman, M.D., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Gayle M. Gordillo, M.D., Surgery, Plastic Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Deborah A. Gordish, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Diane L. Gorgas, M.D., Emergency Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Iain L. Grant, M.D., Otolaryngology, Associate Attending, 4/8/2005 - 3/31/2007

Glenn P. Gravlee, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Linda S. Gray, M.D., Internal Medicine, Rheumatology, Associate Attending, 4/8/2005 - 3/31/2007

John C. Grecula, M.D., Radiology, Radiation Oncology, Attending, 5/24/2005 - 3/31/2007

Michael B. Green, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Michael R. Grever, M.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Jonathan I. Groner, M.D., Surgery, Pediatric Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Ginger T. Guinther, C.R.N.A., Anesthesiology, Allied Health, 5/24/2005 - 3/31/2007

Bhagwandas Gupta, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Robert M. Guthrie, M.D., Emergency Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Rebecca M. Gutmann, M.D., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Bachar Hachwa, M.D., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Mona Halim-Armanios, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Christine E. Hall, C.N.S., Internal Medicine, Endocrinology, Allied Health, 5/24/2005 - 3/31/2007

David T. Hart, M.B.B.S, Internal Medicine, Cardio Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Veronica Haverick, C.R.N.A., Anesthesiology, Allied Health, 5/24/2005 - 3/31/2007

Jeffrey W. Hazey, M.D., Surgery, General Surgery, Associate Attending, 4/8/2005 - 3/31/2007

Dean W. Hearne, M.D., Internal Medicine, Dermatology, Associate Attending, 4/8/2005 - 3/31/2007

Lee A. Hebert, M.D., Internal Medicine, Nephrology, Associate Attending, 4/8/2005 - 3/31/2007

Shawn Hedderman, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - 3/31/2007

Megan Hendershot, P.A.-C, Surgery, Thoracic, Allied Health, 4/8/2005 - 3/31/2007

Adam B. Hessel, M.D., Internal Medicine, Dermatology, Associate Attending, 4/8/2005 - 3/31/2007

William J. Hicks, M.D., Internal Medicine, Hematology/Oncology, Attending, 5/24/2005 - 3/31/2007

James M. Highley, D.O., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Charles Hitchcock, M.D., Pathology, Associate Attending, 5/24/2005 - 3/31/2007

John E. Hohmann, M.D., Anesthesiology, Clinical Attending, 4/8/2005 - 3/31/2007

Tracy Hollar Ruegg, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Scott A. Holliday, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Donna M. Holtzapfel, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

Quazi M.A. Hossain, M.D., Internal Medicine, General Medicine, Community Associate, 5/24/2005 - 3/31/2007

Stephen L. Houff, M.D., Internal Medicine, General Medicine, Community Associate, 5/24/2005 - 3/31/2007

Michael B. Howie, M.D., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Walter B. Hull, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

Norma J. Jackson, D.O., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

July 8, 2005 meeting, Board of Trustees

V. Rama Jayanthi, M.D., Surgery, Urological Surgery, Associate Attending, 5/24/2005 - 3/31/2007

Janice L. Johanson, C.R.N.A., Anesthesiology, Allied Health, 5/24/2005 - 3/31/2007

Michael G. Johanson, D.O., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Ernest W. Johnson, M.D., Physical Medicine and Rehabilitation, Associate Attending, 4/8/2005 - 3/31/2007

Daniel E. Jolly, D.D.S., Dental, Associate Attending, 4/8/2005 - 3/31/2007

Wanjiku Kabiru, M.D., OB/GYN, Associate Attending, 5/24/2005 - 3/31/2007

Samir Kahwash, M.D., Pathology, Clinical Attending, 4/8/2005 - 3/31/2007

Shalva V. Kakabadze, M.D., Family Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Gerard S. Kakos, M.D., Surgery, Thoracic, Associate Attending, 5/24/2005 - 3/31/2007

Dong-Kyoo R. Kang, M.D., Otolaryngology, Clinical Attending, 4/8/2005 - 3/31/2007

Susan N. Kasubick, P.A.-C., Surgery, Thoracic, Allied Health, 4/8/2005 - 3/31/2007

Sherman A. Katz, M.D., Surgery, Thoracic, Clinical Attending, 4/8/2005 - 3/31/2007

Lisa M. Keder, M.D., OB/GYN, Clinical Attending, 4/8/2005 - 3/31/2007

Thomas C. Keeling, M.D., Internal Medicine, Infectious Disease, Community Associate, 4/8/2005 - 3/31/2007

Garrett T. Kelly, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Lisa C. Kemp, C.N.P., Surgery, Surgical Oncology, Allied Health, 5/24/2005 - 3/31/2007

Kari L. Kendra, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 5/24/2005 - 3/31/2007

Elizabeth A. Kennard, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

Ruthann C. Kennedy, C.N.P., Internal Medicine, Pulmonary, Allied Health, 5/24/2005 - 3/31/2007

Brian D. Kenney, M.D., Surgery, Pediatric Surgery, Clinical Attending, 4/8/2005 - 3/31/2007

Sedigheh Keyhani-Rofagha, M.D., Pathology, Associate Attending, 5/24/2005 - 3/31/2007

Babak Khabiri, D.O., Anesthesiology, Associate Attending, 5/24/2005 - 3/31/2007

Raheela A. Khawaja, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Gordon Y. Kim, D.O., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

Denis R. King, M.D., Surgery, Pediatric Surgery, Clinical Attending, 4/8/2005 - 3/31/2007

Robert B. Kirkpatrick III, M.D., Internal Medicine, Digestive Disease, Associate Attending, 5/24/2005 - 3/31/2007

Lawrence Kirschner, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Richard T. Kloos, M.D., Internal Medicine, Endocrinology, Associate Attending, 4/8/2005 - 3/31/2007

Lawrence Koegel, Jr., M.D., Otolaryngology, Clinical Attending, 4/8/2005 - 3/31/2007

Susan L. Koletar, M.D., Internal Medicine, Infectious Disease, Associate Attending, 4/8/2005 - 3/31/2007

Alan J. Kover, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Mandy L. Krouse, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 4/8/2005 - 3/31/2007

James F. Lamb, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 3/31/2007

David R. Lambert, M.D., Internal Medicine, Dermatology, Associate Attending, 4/8/2005 - 3/31/2007

Mark B. Landon, M.D., OB/GYN, Associate Attending, 4/8/2005 - 3/31/2007

Peter E. Larsen, D.D.S., Dental, Associate Attending, 4/8/2005 - 3/31/2007

Cynthia H. Ledford, M.D., Internal Medicine, General Medicine, Associate Attending, 5/24/2005 - 3/31/2007

Sungkyu Christopher Lee, M.D., Radiology, Associate Attending, 4/8/2005 - 3/31/2007

Donald C. LeMay, D.O., Family Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Edward J. Levine, M.D., Internal Medicine, Digestive Disease, Associate Attending, 4/8/2005 - 3/31/2007

July 8, 2005 meeting, Board of Trustees

Richard P. Lewis, M.D., Internal Medicine, Cardio Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Lin Li, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Thomas S. Lin, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 4/8/2005 - 3/31/2007

Gwyn R. Londeree, M.D., Internal Medicine, Dermatology, Clinical Attending, 4/8/2005 - 3/31/2007

Luis A. Lopez, M.D., Anesthesiology, Associate Attending, 4/8/2005 - 3/31/2007

Richard R. Love, M.D., Internal Medicine, Hematology/Oncology, Attending, 5/24/2005 - 3/31/2007

Gerard Lozanski, M.D., Pathology, Associate Attending, 4/8/2005 - 3/31/2007

Joel G. Lucas, M.D., Pathology, Associate Attending, 5/24/2005 - 3/31/2007

Catherine R. Lucey, M.D., Internal Medicine, General Medicine, Associate Attending, 4/8/2005 - 3/31/2007

John P. Lymanstall, C.R.N.A., Anesthesiology, Allied Health, 4/8/2005 - 3/31/2007

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Lisha Blue, C.N.P., Surgery, Prescriptive Authority and Drain Removal, Allied Health, 4/8/2005 - 10/31/2006

Jeffrey Caterino, M.D., Emergency Medicine, Ultrasound in ED Setting, Associate Attending, 4/8/2005 - 10/31/2006

E. Christopher Ellison, M.D., Surgery, Moderate Sedation, Associate Attending, 4/8/2005 - 3/31/2007

Susan Ezzone, C.N.P., Internal Medicine, Skin Punch Biopsy and Suturing, Bone Marrow Aspiration and Biopsy, ABGs, Lumbar Puncture w/IT Chemotherapy, Temp Apheresis Catheter Removal, Multiple Bone Marrow Aspiration, Chemotherapy Administration, Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007

Nabil Farhan, M.D., Internal Medicine, Interventional Nephrology/Vascular Access, Associate Attending, 4/8/2005 - 3/31/2007

L. Arrick Forrest, M.D., Otolaryngology, CO₂ and Surgical Yag Laser, Associate Attending, 4/8/2005 - 3/31/2007

Jeffrey Fowler, M.D., OB/GYN, CO₂ Laser, Attending, 4/8/2005 - 3/31/2007

Rupa Ghosh-Berkebile, C.N.P., Internal Medicine, Prescriptive Authority and Chemotherapy Administration, Allied Health, 4/8/2005 - 3/31/2007

Jennifer Glatz, C.N.P., Internal Medicine, ABGs, Temp Apheresis Catheter Removal, Chemotherapy Administration, Bone Marrow Biopsy and Aspiration, Skin Punch Biopsy and Suturing, Prescriptive Authority Allied Health, 4/8/2005 - 3/31/2007

Matthew Goldblatt, M.D., Surgery, Moderate and Deep Sedation, Associate Attending, 4/8/2005 - 3/31/2007

Diane Gorgas, M.D., Emergency Medicine, Hyperbaric Medicine, Associate Attending, 4/8/2005 - 3/31/2007

Iain Grant, M.D., Otolaryngology, CO₂ and Argon Lasers, Associate Attending, 4/8/2005 - 3/31/2007

Steven Hegedus, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 7/1/2005 - 3/31/2007

Tracy Hollar Ruegg, C.N.P., Internal Medicine, Chemotherapy Administration, Inject Intrathecal Drugs, Bone Marrow Biopsy and Aspiration, Lumbar Puncture, Prescriptive Authority, Thoracentesis, Paracentesis, Allied Health, 4/8/2005 - 3/31/2007

Donna Holtzapfel, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 4/8/2005 - 3/31/2007

Lisa Keder, M.D., OB/GYN, Moderate Sedation, Associate Attending, 4/8/2005 - 3/31/2007

Ruthanne Kennedy, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 5/24/2005 - 3/31/2007

Lawrence Koegel, Jr., M.D., Otolaryngology, CO₂ Laser, Clinical Attending, 4/8/2005 - 3/31/2007

Robert Kirkpatrick III, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 5/24/2005 - 3/31/2007

July 8, 2005 meeting, Board of Trustees

Mandy Krouse, C.N.P., Internal Medicine, Chemotherapy Administration, Allied Health,
4/8/2005 - 3/31/2007

RESOLUTIONS IN MEMORIAM

Resolution No. 2006-8

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Virgil L. Carnes

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 19, 2005, of Virgil Layton Carnes, Assistant Professor Emeritus of oral and maxillofacial surgery in the College of Dentistry.

Dr. Carnes was born October 22, 1921, on a small farm near New Burlington, Ohio. During his high school years, he was influenced by a coach and teacher to pursue a career in dentistry. Virgil Carnes entered The Ohio State University as a pre-dental student and was admitted into the OSU College of Dentistry in 1942. Following his graduation in 1946, he served a one-year internship at the College of Dentistry before entering private practice and joining the College faculty in the oral surgery clinic.

In 1952, he joined the U.S. Army as a dental officer. He was stationed at the Neubruche General Hospital in Germany as the Army Chief of Oral Surgery. When he returned to civilian life in 1955, he limited his Worthington practice to oral surgery and returned to part-time teaching at the OSU oral surgery clinic, a relationship that continued for over 40 years. Dr. Carnes is remembered by his former dental students and oral and maxillofacial residents as a very kind, gentle, giving man and a talented clinical teacher and skilled practitioner.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Virgil L. Carnes its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Wilbur A. Gould

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 2, 2005, of Wilbur Alfonso Gould, Professor Emeritus in the Department of Food Science and Technology. His life ended while in Florida retirement after 84 remarkable and productive years.

Born in Colebrook, New Hampshire, Dr. Gould received a B.S. degree in horticulture at the University of New Hampshire in 1942. Seven years later, after experience in the USDA and the U.S. Navy, he earned a doctorate at The Ohio State University where he became an instructor in 1946. He was the first director of the University's Food Industries Center and upon his retirement in 1985 was named Professor Emeritus.

Professor Gould is responsible for significant advancement of the food technology program at The Ohio State University. He had hundreds of successful graduates and was the honorary chair of the campaign for food science, creating a landmark building, and tripling the endowment support for this academic program. The faculty recognizes Wilbur Gould as a scholar who was a leading example of the modern land-grant mission.

July 8, 2005 meeting, Board of Trustees

In 1993 the scientific profession bestowed its highest honor, the Nicholas Appert Award, on Professor Wilbur Gould for preeminence in food science and technology. The University awarded Dr. Gould its Distinguished Service Award at its March 1997 commencement. He was the author of more than 12 books and co-author of four others, and published hundreds of peer-reviewed articles. Visitors to the Parker Food Science Building will see some of the many books written by Dr. Gould, including the autobiographical "A Passion for Sharing and Caring."

"Doc" Gould is the only person to earn the Snack Foods Association Circle of Honor Lifetime Achievement Award. In 1998 the Association announced, "Dr. Wilbur Gould has been the heart and soul of the Association's quality control and research program, and a tireless worker dedicated to helping the industry at home and abroad achieve the highest quality possible." For many years he taught the SFA Total Quality Assurance Short Course at OSU. This effort alone produced more than 800 graduates who went on to contribute significantly to the advancement of this industry around the world.

One example of his passion for sharing is the creation of the Wilbur A. Gould Food Industries Center Adult Education Fund with a principal in excess of \$100,000. The Wilbur A. Gould Food Industries Center was named in his honor on February 2, 2001. The names of the Gould family appear in the brick foundation and are affixed to Ohio State's walls of fame.

The faculty of the OSU Department of Food Science and Technology celebrates the passion for sharing and caring that is a legacy of Professor Emeritus Wilbur Gould. The 800 undergraduate, 137 M.S., and 74 Ph.D. students advised by him represent his commitment to one of the fundamental values of a land-grant faculty. We seek to provide a compelling environment where students reach their full potential. We hope to continue on this path as paved by this outstanding scholar.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Wilbur A. Gould its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles W. Miller

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 27, 2005, of Dr. Charles W. Miller, Assistant Professor Emeritus in the College of Dentistry.

Dr. Miller, a native of Massillon, Ohio, spent most of his life in Columbus. He was a graduate of Columbus North High School. He attended The Ohio State University as a pre-dental student and entered the College of Dentistry in the fall of 1941. During his dental education, he showed a particular aptitude in the field of orthodontics. Following his graduation in 1945, he enrolled in and completed the orthodontic postgraduate course in 1948, while serving as a dental officer in the U.S. Army Reserve.

He then entered the practice of orthodontics in Columbus which he maintained for the next 33 years. He later accepted a commission in the U.S. Navy Reserve. In 1958, he joined the University as a part-time instructor and maintained his teaching position until his retirement in 1984 with the title of Assistant Professor Emeritus. He was a popular teacher with dental students and orthodontic residents.

Upon retirement, Dr. Miller and his wife, Martha, moved to Naples, Florida, where he began a new vocation as a realtor while enjoying golf and painting. He is remembered for his skills in practice and in communication with his patients, colleagues, and friends.

July 8, 2005 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles W. Miller its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Carl E. Nielsen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 2005, of Carl E. Nielsen, Professor Emeritus in the Department of Physics.

Professor Nielsen was born in Los Angeles, California, on January 22, 1915. He received his Bachelor of Arts degree, Master of Arts degree, and Doctor of Philosophy degree in physics from the University of California, Berkeley. Before coming to The Ohio State University in 1947 he taught at the University of California and at Denver University.

Professor Nielsen's research interests in experimental physics spanned a wide range, from cosmic rays and cloud chambers to the physics of fluids and plasmas, and from the stability of accelerator beams to the field of alternative energy sources and the pioneering work on salinity-gradient solar ponds, for which he received the Charles Greeley Abbot Award of the American Solar Energy Society. He was also co-author of a book about solar ponds.

Matching his dedication to research was his dedication to teaching and to his students. His gifts to the University established the Undergraduate Physics Research Endowment Fund which provides scholarship support for undergraduate students in the Department of Physics.

Professor Nielsen was a member of the American Physical Society and of its Forum on the History of Physics and its Forum on Physics and Society. He was also a member of the Union of Concerned Scientists.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Carl E. Nielsen its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Norman R. Sleight

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 6, 2005, of Norman R. Sleight, former member of The Ohio State University Newark Regional Campus Board of Trustees.

Mr. Sleight received his Bachelor of Arts degree from Albion College in 1940. He received a graduate scholarship in chemistry from Iowa State University and worked as a research chemist for the United States Government's Manhattan Project. He started his insurance career as an agent for State Farm in Michigan and earned his CLU designation from the American College of Life Underwriters in 1951. In 1953, he was asked to bring State Farm to Ohio; serving first as Ohio state director and in 1961 was named regional vice president and worked in that capacity until his retirement in 1985.

Norman Sleight received numerous honors including the Distinguished Alumni Award from Albion College, the Lifetime Achievement Award in 1994 for community service from Licking Memorial Hospital, and the Boy Scouts of America Silver Beaver Award. He was elected to the Columbus Chapter of CLU Hall of Fame in 1994.

July 8, 2005 meeting, Board of Trustees

Mr. Sleight served as a member and chairman of the OSU-Newark Citizens Council and was a charter member of the OSU-Newark Board of Trustees from 1994-2003. He also served as a board member and treasurer of the Newark Campus Development Fund and was a member of the Presidents Club. His commitment to advanced education has resulted in scholarship funds at Albion College, Iowa State University, Cottey College, and The Ohio State University.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Norman R. Sleight its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2006-9

Synopsis: The report on research and other sponsored program contracts and grants and the summary for May 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2006-10

Synopsis: The report on the receipt of gifts and the summary for May 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Jeg Coughlin Chair in Childhood Cancer Developmental Therapeutics, The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology, and The Robert Smith Endowed Professorship in Physics; and

WHEREAS this report includes the establishment of fifteen (15) new named endowed funds, and the revision of one (1) endowed fund:

NOW THEREFORE

July 8, 2005 meeting, Board of Trustees

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 2005 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July through May
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	50,943	50,146	2	\$25,242,721	\$29,619,192	(15) ^A
Alumni (From Bequests)	<u>50</u>	<u>55</u>	(9)	<u>16,480,410</u>	<u>12,915,433</u>	28 ^B
Alumni Total	50,993	50,201	2	\$41,723,131	\$42,534,625	(2)
Non-Alumni (Current Giving)	40,826	40,357	1	\$17,270,670	\$23,026,302	(25) ^C
Non-Alumni (From Bequests)	<u>32</u>	<u>41</u>	(22)	<u>11,152,928</u>	<u>10,822,931</u>	3 ^D
Non-Alumni Total	40,858	40,398	1	\$28,423,598	\$33,849,233	(16)
Individual Total	91,851	90,599	1	\$70,146,728	\$76,383,858	(8)
Corporations/Corp/Foundation	4,127	3,823	8	\$33,301,916	\$34,046,842	(2) ^E
Private Foundations	491	495	(1)	\$21,335,059	\$16,947,287	26 ^F
Associations & Other Organiz.	<u>1,438</u>	<u>1,608</u>	(11)	<u>\$3,559,524</u>	<u>\$5,157,361</u>	(31) ^G
Total	97,907	96,525	1	\$128,343,228**	\$132,535,348	(3)

** New national reporting standards require that irrevocable trusts be counted at **present value**. If counted at face value as in July 2003-May 2004, the total would be \$129,962,930 (2% decrease).

NOTES:

- A Individual Alumni current giving is down 15% due to \$1.2M gift of securities in December 2003 and an overall decrease in irrevocable planned gifts acquired over \$200K (two irrevocable planned gifts over \$200K in 2004-05 totaling \$1.3M, compared with seven in 2003-04 totaling \$4.6M).
- B Individual Alumni bequest receipts are up 28% due to overall volume – \$16.5M in bequest payments in 2004-05 compared with \$13M in bequests payments in 2003-04.
- C Individual Non-Alumni giving is down 25% due to \$6.8M GIK of property in September 2003 from Mae McCorkle to Athletics.
- D Individual Non-Alumni bequest receipts are up 3% due to \$2.9M bequest payment in May 2005 from Albert and Martha Phipps to The Al and Martha Phipps Ohio State Golf Course Improvements Fund.
- E Corporation giving is down 2% mainly due to decreased gift volume – 478 gifts over \$10K in 2004-05, compared with 513 gifts over \$10K in 2003-04.
- F Private Foundation giving is up 26% due to \$6M in October 2004 from Max Fisher Foundations for the Fisher College of Business.
- G Associations and Other Organizations giving is down 31% mainly due to decreased gift volume – 78 gifts over \$10K in 2004-05 compared with 92 gifts over \$10K in 2003-04.

July 8, 2005 meeting, Board of Trustees

GIFT RECEIPTS BY PURPOSE

	Dollars July through May		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$33,223,676	\$38,249,816	(13) ^A
Faculty Support	\$9,950,725	\$9,629,940	3
Program Support	\$63,571,333	\$60,926,696	4
Student Financial Aid	\$15,652,582	\$14,738,283	6
Unrestricted-Colleges/Departments	\$5,187,545	\$5,557,886	(7)
Unrestricted-University	<u>\$757,366</u>	<u>\$3,432,727</u>	(78) ^B
Total	\$128,343,228	\$132,535,348	(3)

NOTES:

- A Buildings/Equipment is down 13% due to decreased gift activity over \$1M – six gifts over \$1M in 2004-05 totaling \$14M, compared with seven gifts over \$1M in 2003-04 totaling \$18M.
- B Unrestricted – University is down 78% due to one bequest receipt for \$2.25M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through May		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$54,577,248	\$39,409,954	38*

*Endowment Additions are up 38% due to:

- \$25.4M in bequest receipts received in 2004-05 compared with \$19.3M in 2003-04,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
- \$1.5M gift from Jeg's Foundation for a chair in cancer research in December 2004,
- \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005, and
- \$1.1M gift from Blanche Davis Essex to the College of Education in April 2005.

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Ohio Eminent Scholar in Health Psychology (Used to provide support for the work of an outstanding scholar In health psychology; provided by support from the General Assembly of the State of Ohio and private gifts)	\$1,500,000.00
The Retrieving the American Past II Fund (Used to support research and scholarships in the Department of History; provided by earnings from the Department of History's electronic database text, <u>Retrieving the American Past</u>)	\$150,000.00
The Ohio State University Alumni Association, Inc. Scholarship Endowment Fund (Used to provide scholarships with preference given based on academic performance and financial need; provided by gifts from the Alumni Association's affinity fund)	\$51,849.00

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Jeg Coughlin Chair in Childhood Cancer Developmental Therapeutics (Used to provide a chair position within the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in order to advance the medical science related to childhood cancers; provided by a gift from the JEG's Foundation)	\$1,500,000.00
<u>Establishment of Named Endowed Professorships</u>	
The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology (Used to support the salary and research of the chief of Surgical Oncology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Mrs. Arthur G. James and the James family, friends, and former patients of Arthur G. James, M.D.)	\$753,995.00
The Robert Smith Endowed Professorship in Physics (Used to support a distinguished senior faculty position in the Department of Physics; provided by a gift from Robert Beaton Smith)	\$750,000.00

July 8, 2005 meeting, Board of Trustees

Establishment of Named Endowed Funds

The Marilyn Ruth Hathaway Education Scholarship Fund (Used to provide scholarships for students in the College of Education who are preparing to become teachers; provided by gifts from Emily L. Hathaway and from her estate in memory of her daughter, Marilyn Ruth Hathaway)	\$1,296,291.41
The Jay J. Jacoby M.D., Ph.D., Chair Fund in Anesthesiology (Used to support a chair position to be held by the chairperson of the Department of Anesthesiology; provided by a gift from Helene Kurshan Jacoby in honor and memory of her late husband Jay J. Jacoby, M.D., Ph.D.)	\$1,094,466.82
William M. Garrett, M.D. Scholarship Endowment Fund in Medicine (Used to provide scholarships to medical students enrolled in the College of Medicine and Public Health; provided by gifts from the estate of Dr. William M. Garrett)	\$95,000.00
Joanne G. Sniadoski Cancer Research Fund in Urology (Used to support research for human bladder cancer; provided by a gift from the estate of Joanne G. Sniadoski)	\$53,479.00
The Morris Skilken Memorial Scholarship Fund (Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity football team; provided by gifts from B. Lee Skilken, Ken Gold, and the estate of Morris Skilken)	\$52,000.00
Miriam and Stanley Schwartz Jr. Scholarship Fund in Medicine (Used to provide scholarships to medical students enrolled in the College of Medicine and Public Health; provided by gifts from The Miriam and Stanley Schwartz Jr. Philanthropic Foundation in honor of Miriam Golin Schwartz and the late Stanley Schwartz Jr.)	\$50,000.00
The Glen F. Aukerman, M.D. Endowed Fund for Integrative Medicine (Used for the OSU Center for Integrative Medicine; provided by a gift from the family of Dr. Glen Aukerman to honor and recognize his outstanding commitment and dedication to total patient care)	\$40,000.00
Albert O. and Anne K. Myers Surveying Scholarship Fund (Used to provide scholarships to undergraduates who are majoring in geomatics engineering and who show strong interest in becoming a practicing land surveyor; provided by a gift from Albert J. Myers in memory of Albert O. and Anne K. Myers)	\$39,864.70
James A. Bailey, M.D. Scholarship Fund in Medicine (Used to provide scholarships to medical students with physical disabilities; provided by gifts from family members, colleagues, and friends in memory of James Arrelaus Bailey)	\$27,051.00
The Cseplo Family Innovation Fund (Used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plan of the College; provided by gifts from William P. Cseplo and Carolyn K. Cseplo)	\$26,000.00

July 8, 2005 meeting, Board of Trustees

The Color World Housepainting, Inc. Athletic Scholarship Fund \$25,000.00
(Used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the varsity football team; provided by a gift from Color World Housepainting, Inc. and Tom Hodgson, president and founder of Color World of Gahanna, Ohio)

Mary Beth Fontana, M.D. and Gary Wise, M.D. \$25,000.00
Professor of the Year Award Endowment Fund
(Used to provide an award to an outstanding College of Medicine and Public Health faculty member to be presented annually at graduation; provided by gifts from Dr. Mary Beth Fontana Wise)

Change in Description of Named Endowed Fund

The Sarah Ross Soter Endowed Chair Fund
in Women's Cardiovascular Health at OSU Heart Center

Total \$7,529,996.93

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Ohio Eminent Scholar in Health Psychology

The Ohio Eminent Scholar in Health Psychology was established July 8, 2005, by the Board of Trustees of The Ohio State University with support from the General Assembly of the State of Ohio and private gifts.

The annual distribution from this fund shall be used to provide support for the work of an outstanding scholar in health psychology. Appointment as The Ohio Eminent Scholar in Health Psychology will be recommended to the provost and president by the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Psychology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Social and Behavioral Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,500,000.00

The Retrieving the American Past II Fund

The Retrieving the American Past II Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University with earnings from the Department of History's electronic database text, Retrieving the American Past.

July 8, 2005 meeting, Board of Trustees

The annual distribution from this fund shall be used to support research and scholarships in the Department of History, as approved by the chairperson of the Department of History and the dean of the College of Humanities. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

This fund shall benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$150,000.00

The Ohio State University Alumni Association, Inc. Scholarship Endowment Fund

The Ohio State University Alumni Association, Inc. Scholarship Endowment Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University with gifts from the Alumni Association's affinity fund.

The annual distribution from this fund shall provide three (3) equal scholarships to currently enrolled students not receiving freshman recruiting scholarships (i.e. Maximus and Morrill Programs) with preference given based on academic performance and financial need. The scholarship may be renewed based upon continued superior academic performance and financial need. One of the scholarships shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that this scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African Americans or other underrepresented groups. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarships will be awarded by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the Alumni Association and the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$51,849.00

July 8, 2005 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Jeg Coughlin Chair in Childhood Cancer Developmental Therapeutics

The Jeg Coughlin Chair in Childhood Cancer Developmental Therapeutics was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the JEG'S Foundation, Delaware, Ohio.

The annual distribution from this fund shall provide a chair position within the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University in order to advance the medical science related to childhood cancers. The position shall be held by a nationally eminent scholar whose research has application to childhood cancer as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. To continue strengthening the positive working relationship between the physicians and researchers at the James and Children's Hospital, the chair holder will distribute annual progress reports, which highlight new developments in research and patient care, with the appropriate staff at Children's Hospital.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,500,000.00

Establishment of Named Endowed Professorships

The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology

The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established September 6, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Arthur G. James, the James family, friends, and former patients of Arthur G. James, M.D. The funding level has been reached and the professorship was established July 8, 2005.

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The annual distribution from this fund shall be used to support the salary and research of the chief of Surgical Oncology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and the dean of the College of Medicine and Public Health.

If the principal of the endowment reaches \$1,500,000, The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology shall be converted to The Dr. Arthur G. and Mildred C. James Chair in Surgical Oncology. The annual distribution shall be used to support the salary and research of an eminent scholar in surgical oncology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University.

The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology appointment shall be made upon the recommendation of the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center, in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. The activities of the appointee shall be reviewed no less than every five years by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$753,995.00

The Robert Smith Endowed Professorship in Physics

The Robert Smith Endowed Professorship in Physics was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert Beaton Smith (B.A., 1936) of Newport Beach, California.

The annual distribution from this fund will provide support for a distinguished senior faculty position in the Department of Physics. The Smith Professorship's teaching and research may focus on any area of physics. Appointment will be for a renewable five-year term and will be chosen by the chairperson of the

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Department of Physics with the approval of the Board of Trustees, the president, the provost, and the dean of the College of Mathematical and Physical Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Physics and the dean of the College of Mathematical and Physical Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$750,000.00

Establishment of Named Endowed Funds

The Marilyn Ruth Hathaway Education Scholarship Fund

The Marilyn Ruth Hathaway Education Scholarship Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Emily L. Hathaway and her estate in memory of her daughter Marilyn Ruth Hathaway (B.S.Ed., 1973; M.A. Education, 1977).

The annual distribution from this fund shall be used to provide scholarships for students in the College of Education who are preparing to become teachers. Scholarship recipients will be selected in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,296,291.41

The Jay J. Jacoby M.D., Ph.D., Chair Fund in Anesthesiology

The Jay J. Jacoby M.D., Ph.D., Chair Fund in Anesthesiology was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Helene Kurshan Jacoby, to create the first endowed chair in the Department of Anesthesiology in honor and memory of her late husband, Jay J. Jacoby, M.D., Ph.D., for his dedication and leadership as a chairman, physician, and educator in the Department of Anesthesiology at The Ohio State University.

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Dr. Jacoby founded the Department of Anesthesiology in 1947 and was nationally renowned for establishing the hospital "code blue" system and the post-operative care unit. Over his 60-year career in academic medicine, 40 years of which were spent in chairmanship positions, he trained hundreds of anesthesiology residents, many of whom have gone on to chair anesthesiology departments in medical schools around the country.

When the funding level reaches \$1,500,000.00, the annual distribution from this fund shall be used to support the work of The Jay J. Jacoby M.D., Ph.D., Chair in Anesthesiology, to be held by the chairperson of the Department of Anesthesiology as long as the Department exists at the College of Medicine and Public Health. The position shall be held by a nationally eminent anesthesiologist and professor of anesthesiology whose focus is to support the advancement of medical knowledge in the field of anesthesia through teaching, improved patient care, and research. The chairperson shall encourage participation and leadership in national and international organizations and must be an outstanding educator. The chairperson of the Department shall be identified by the additional title, "The Jay J. Jacoby M.D., Ph.D., Chair in Anesthesiology," and such name shall be used in all of his/her official correspondence and faculty listings. The individual holding The Jay J. Jacoby M.D., Ph.D., Chair in Anesthesiology will have spending authority with the approval of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The activities and expenditures of The Jay J. Jacoby M.D., Ph.D., Chair in Anesthesiology shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal. The endowment principal shall not be distributed or used for any costs.

It is the desire of the donor that this fund should benefit The Ohio State University College of Medicine and Public Health in perpetuity. If, and only if, the Department of Anesthesiology at The Ohio State University College of Medicine and Public Health should cease to exist, then another use for this fund shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,094,466.82

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William M. Garrett, M.D. Scholarship Endowment Fund in Medicine

The William M. Garrett, M.D. Scholarship Endowment Fund in Medicine was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Dr. William M. Garrett (M.D. with honors, 1934) from McArthur, Ohio.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students enrolled in the College of Medicine and Public Health. The selection of the recipients shall be based on financial need, with preference to those students from Chillicothe, Ohio, or from Ross County, and shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$95,000.00

Joanne G. Sniadoski Cancer Research Fund in Urology

The Joanne G. Sniadoski Cancer Research Fund in Urology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Joanne G. Sniadoski.

The annual distribution from this fund shall be used to support research for human bladder cancer to include, but not limited to, equipment, supplies, research personnel, publication of research, etc. for quality research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$53,479.00

The Morris Skilken Memorial Scholarship Fund

The Morris Skilken Memorial Scholarship Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from B. Lee Skilken (B.C.E., 1952), Ken Gold (B.S., 1977; M.A., 1978) and the estate of Morris Skilken.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. Scholarship recipients will be chosen by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$52,000.00

Miriam and Stanley Schwartz Jr. Scholarship Fund in Medicine

The Miriam and Stanley Schwartz Jr. Scholarship Fund in Medicine was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of Miriam Golin Schwartz (B.S., 1944; M.A., 1967; Ph.D., 1979) and the late Stanley Schwartz, Jr. (B.A. cum laude, 1942; J.D. summa cum laude, 1947) from the Miriam and Stanley Schwartz, Jr. Philanthropic Foundation of Columbus, Ohio. The fund may accept additional donations of principal from the donor or the family and friends of Mr. and Dr. Schwartz.

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The annual distribution from this fund shall be used to provide one or more scholarships to medical students enrolled in the College of Medicine and Public Health. The selection of the recipients shall be based on either financial need or merit. Scholarships shall be awarded at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Glen F. Aukerman, M.D. Endowed Fund for Integrative Medicine

The Glen F. Aukerman, M.D. Endowed Fund for Integrative Medicine was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from his family to honor and recognize Dr. Glen Aukerman, (M.D., 1964) for his outstanding commitment and dedication to total patient care through the integration of complementary modalities with traditional western medicine to produce optimum patient outcomes.

The annual distribution from this fund shall be used for The Ohio State University Center for Integrative Medicine under the direction of the Center's medical director for and not limited to: training and development, program support, outreach, student or resident support, administrative functions, research, and priority special initiatives.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Family Medicine in consultation with the medical director of the Center for Integrative Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$40,000.00

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Albert O. and Anne K. Myers Surveying Scholarship Fund

The Albert O. and Anne K. Myers Surveying Scholarship Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Albert J. Myers in memory of Albert O. and Anne K. Myers.

The annual distribution from this fund shall provide one or more scholarships to undergraduates who are majoring in geomatics engineering and who show strong interest in becoming a practicing land surveyor. Recipients must be either juniors or seniors and have a grade point average of 2.5 or above. Selection will be made by the dean of the College of Engineering in consultation with academic leaders of geomatics engineering and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$39,864.70

James A. Bailey, M.D. Scholarship Fund in Medicine

The James A. Bailey, M.D. Scholarship Fund in Medicine was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family members, colleagues, and friends, and made in memory of the late James Arrelaus Bailey (M.D., 1964) of Atlanta, Georgia.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students with physical disabilities enrolled in the College of Medicine and Public Health. Recipients shall be selected by the associate dean for Student Affairs in consultation with the associate dean for Admissions in the College of Medicine and Public Health and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$27,051.00

The Cseplo Family Innovation Fund

The Cseplo Family Innovation Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William P. Cseplo (B.S.Bus.Adm., 1973) and Carolyn K. Cseplo (B.S.Ed., 1973) of Dublin, Ohio.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plan of the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$26,000.00

The Color World Housepainting, Inc. Athletic Scholarship Fund

The Color World Housepainting, Inc. Athletic Scholarship Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Color World Housepainting, Inc. and Tom Hodgson, president and founder of Color World, of Gahanna, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Mary Beth Fontana, M.D. and Gary Wise, M.D.
Professor of the Year Award Endowment Fund

The Mary Beth Fontana, M.D. and Gary Wise, M.D. Professor of the Year Award Endowment Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mary Beth Fontana Wise (B.A., 1963; M.D. summa cum laude, 1966) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide an award to an outstanding College of Medicine and Public Health faculty member to be presented annually at graduation. The honoree shall be selected by the graduating medical student class through a process initiated by the class officers and supervised by the associate dean for Student Affairs; and approved by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Description of Named Endowed Fund

The Sarah Ross Soter Endowed Chair Fund in
Women's Cardiovascular Health at OSU Heart Center

The Sarah Ross Soter Endowed Chair Fund in Women's Cardiovascular Health at OSU Heart Center was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sarah Ross Soter. The description was revised July 8, 2005.

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The annual distribution shall be reinvested in the endowment principal until the fund reaches \$1,500,000 of the \$2,000,000 commitment. At that time, the annual distribution shall provide a chair position in the Division of Cardiovascular Medicine in the College of Medicine and Public Health in order to advance the medical science related to women's cardiovascular health. The position shall be held by a nationally eminent physician/researcher specializing in women's cardiovascular health as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the director of the Division of Cardiovascular Medicine and the donor. The activities of the endowed chair holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by senior vice president for Health Sciences and dean of the College of Medicine and Public Health and director of the Division of Cardiovascular Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN,
CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS, AND
TO INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2006-11

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS
EAST REGIONAL CHILLED WATER PLANT FEASIBILITY STUDY
URBAN DESIGN/SITING STUDY FOR THE NORTH ACADEMIC CORE

APPROVAL TO ENTER INTO DESIGN CONTRACTS
AERONAUTICAL AND ASTRONAUTICAL RESEARCH LAB ROOF
REPLACEMENT
AIRPORT HANGARS 1, 2 AND 3 ROOF REPLACEMENT
CELESTE LABORATORY FUME HOOD REPAIRS
CENTRAL CLASSROOM BUILDING – CLASSROOM RENOVATIONS
GOSS LABORATORY ELEVATOR UPGRADES
KOTTMAN HALL CHILLED WATER PIPE REPLACEMENT
KOTTMAN HALL FUME HOOD REPAIRS
OARDC – ANIMAL & PLANT BIOLOGY LEVEL 3 ISOLATE FAC
POSTLE HALL PARTIAL ROOF REPLACEMENT

APPROVAL TO ENTER INTO CONSTRUCTION MANAGEMENT CONTRACTS
ROSS HEART HOSPITAL – TWO FLOOR ADDITION

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APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

650 ACKERMAN ROAD – BUILDING #2
650 ACKERMAN ROAD – BUILDING 2 AND 4 ROOF SYSTEMS
ATI – HALTERMAN AND SKOU HALL CARPET REPLACEMENT
THOMPSON LIBRARY RENOVATION
WATERMAN LAB AND DON SCOTT FIELD

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

BYRD POLAR RESEARCH CENTER – COLD ROOM UPGRADES
UNIVERSITY HALL RENOVATION – PHASE I

Synopsis: Authorization to enter into feasibility study, design, construction management, and construction contracts, and increase construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into Feasibility Study contracts for the following projects:

East Regional Chilled Water Plant Feasibility Study (future capital request)	\$0.07M	future bond proceeds
Urban Design/Siting Study for the North Academic Core N/A)*	\$0.30M	central funds

WHEREAS in accordance with the attached materials the University desires to undertake and enter into design contracts for the following projects:

Aeronautical and Astronautical Research Lab Roof Replacement (05-06 capital request)*	\$0.71M	state funds
Airport Hangars 1, 2 and 3 Roof Replacement (05-06 capital request)	\$0.51M	state funds
Celeste Laboratory Fume Hood Repairs (03-04 capital request)	\$1.50M	state funds
Central Classroom Building – Classroom Renovations (05-06 capital request)	\$0.95M	state funds
Goss Laboratory Elevator Upgrades (05-06 capital request)	\$0.21M	state funds
Kottman Hall Chilled Water Pipe Replacement (05-06 capital request)	\$0.17M	state funds
Kottman Hall Fume Hood Repairs (05-06 capital request)	\$1.5M	state funds
OARDC – Animal & Plant Biology Level 3 Isolate Fac (03-04 capital request)	\$20.0M	state, federal grant, and local funds
Postle Hall Partial Roof Replacement (05-06 capital request)	\$0.35	state funds

WHEREAS in accordance with the attached materials the University desires to enter into construction management contracts for the following project:

Ross Heart Hospital – Two Floor Addition (future capital request)	\$32.35M	future bond proceeds
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WHEREAS in accordance with the attached materials the University desires to enter into construction contracts for the following projects:

650 Ackerman Road – Building #2 (03-04 capital request)*	\$3.00M	departmental funds
650 Ackerman Road – Building 2 and 4 Roof Systems (03-04 capital request)	\$1.03M	departmental funds

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ATI – Halterman and Skou Hall Carpet - Replacement Phase I (05-06 capital request)	\$0.04M	state funds
Thompson Library Renovation (05-06 capital request)	\$3.50M	state and local funds
Waterman Lab and Don Scott Field (03-04 capital request)	\$0.74M	state funds

WHEREAS in accordance with the attached materials the University desires to increase construction contracts for the following projects:

Byrd Polar Research Center – Cold Room Upgrades (03-04 capital request)	\$0.37M	state funds
University Hall Renovation – Phase I (N/A)	\$0.57M	departmental funds

*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as “N/A” have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, construction management, and construction contracts, and increase construction contracts as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix III for background information and maps, page 133.)

**INTERIM AUTHORIZATION
TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT, AND
CONSTRUCTION CONTRACTS**

Resolution No. 2006-12

Synopsis: Authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the September Board of Trustees meeting is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on September 23, 2005; and

WHEREAS during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period before the next regularly scheduled meeting of the Board of Trustees on September 23, 2005, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the

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Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design contracts and construction management contracts and enter into construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the September 23, 2005 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the September 23, 2005 meeting.

PURCHASE OF REAL PROPERTY

Resolution No. 2006-13

1441 EAST GRANVILLE STREET
COLUMBUS, OHIO

Synopsis: Authorization to purchase improved real property located at 1441 East Granville Street in Columbus, Ohio, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to purchase the improved real property located at 1441 East Granville Street in Columbus, Ohio, owned by Dennis R. Henderson, at a price of \$40,000.00; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funding for the acquisition and use of this property will be provided by University Hospitals East:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, in the name of the State of Ohio for the use of The Ohio State University, to purchase from Dennis R. Henderson, the improved real property located in Columbus, Ohio, at 1441 East Granville Street, at a purchase price not to exceed \$40,000.00, plus fees and closing costs, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix IV for background information and map, page 157.)

SALE OF REAL PROPERTY

Resolution No. 2006-14

515 SOUTH STATE STREET
WESTERVILLE, OHIO 43229

Synopsis: Authorization to sell the improved real property located at 515 South State Street, Westerville, Ohio, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns improved real property located at 515 South State Street in Westerville, Ohio; and

WHEREAS the University Medical Center has determined that this property no longer is needed for, and cannot be operated economically in support of, the Medical Center; and

WHEREAS Shreenathji Enterprises, LLC, has offered to purchase the property for \$500,000.00; and

WHEREAS the net proceeds from the sale of the property will be used to support the University Medical Center; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in the improved real property located at 515 South State Street, Westerville, Ohio, for \$500,000.00, upon such terms as are deemed to be in the best interest of the University.

(See Appendix V for background information and map, page 159.)

FY 2006 ATI AND REGIONAL CAMPUSES TUITION

Resolution No. 2006-15

Synopsis: Approval of instructional and general fees for undergraduate students enrolled at ATI and the Regional Campuses for FY 2006, effective Autumn Quarter 2005, are proposed.

WHEREAS consultations have taken place among the Agricultural Technical Institute and the Regional Campuses to determine the appropriate instructional and general fee increases for those students; and

WHEREAS undergraduate instructional and general fees are subject to a 6% fee cap before adjustments for the Access Challenge offset; and

WHEREAS the Regional Campus Advisory Boards approved a 6% increase in undergraduate instructional and general fees, before adjustments for Access Challenge offsets, at ATI and the Regional Campuses' respective June meetings:

NOW THEREFORE

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BE IT RESOLVED, That instructional and general fees and the non-resident surcharge for both upper and lower division undergraduates enrolled at ATI and the Regional Campuses be increased 6%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2005.

APPROVAL OF FY 2006 CURRENT FUNDS BUDGET

Resolution No. 2006-16

Synopsis: Approval of the Current Funds Budget for FY 2006 is proposed.

WHEREAS the State budget for FY 2006, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2006 have been previously approved by the Board of Trustees and other levels of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS expenditures, including compensation, have been identified for FY 2006; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus Campus, Regional Campuses, and ATI budgets, and the President now recommends approval of the Current Funds FY 2006 Budget:

NOW THEREFORE

BE IT RESOLVED, That the Current Funds Budget for the Columbus and Regional Campuses for FY 2006, as described in the accompanying text and tables, be approved, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board; and

BE IT FURTHER RESOLVED, That the Current Funds Budget for ATI for FY 2006, as described in the accompanying text and tables, be approved subject to subsequent review based on a five-year financial plan for ATI to be submitted to the President by December 31, 2005.

(See Appendix VI for background information, page 161.)

**AUTHORIZATION TO AMEND THE
ALTERNATIVE RETIREMENT PLAN**

Resolution No. 2006-17

Synopsis: Authorization for The Ohio State University to amend the Alternative Retirement Plan to incorporate the changes made by amendments to the Ohio Revised Code Sections 3305.01 et seq. and to incorporate changes required by the Internal Revenue Service is proposed.

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WHEREAS Ohio law provides that public colleges and universities maintain an Alternative Retirement Plan (the "Plan") for eligible faculty and unclassified staff members; and

WHEREAS The Ohio State University adopted the Plan on February 5, 1999; and

WHEREAS the Ohio General Assembly has amended the Ohio Revised Code Sections 3305.01 et seq. affecting the Plan (the "Amendments"); and

WHEREAS the Amendments are effective August 1, 2005; however, it is anticipated that the Ohio General Assembly may delay the effective date of these Amendments; and

WHEREAS the University desires to amend and restate the Plan to conform to the amendments made to the Ohio Revised Code and to qualify the Plan under current federal laws and regulations; and

WHEREAS the University desires to adopt the amended and restated Plan when there is no longer uncertainty regarding the effective date:

NOW THEREFORE

BE IT RESOLVED, That, at such time as the effective date of the above-referenced Amendments is known, the Senior Vice President for Business and Finance, in consultation with the Office of Human Resources, and the Office of Legal Affairs, be authorized to adopt and execute the above-mentioned amended and restated Plan and to execute any other instruments, documents, or conveyances necessary to effectuate the amended and restated Plan; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance, in consultation with the Office of Human Resources, and the Office of Legal Affairs, in carrying out this resolution, is hereby authorized and empowered to make any necessary changes to said amended and restated Plan as may be required to ensure compliance with the applicable and effective provisions of the Ohio Revised Code and the Internal Revenue Code of 1986, and any related rules and regulations, and to take such further action as may be necessary or advisable to implement this resolution.

(See Appendix VII for background information, page 173.)

Upon motion of Mrs. Davidson, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, O'Dell, Hicks, Schottenstein, and Judge Duncan and Mrs. Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2006-18

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

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WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 5/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>
<u>Domestic Large Cap Equity</u>			
ABN AMRO	\$19,042,381	(\$19,042,381)	\$0
Fifth Third	\$35,156,044		\$35,156,044
Huntington Value	\$34,154,072		\$34,154,072
University Students	\$19,143,893		\$19,143,893
Unallocated Equity	\$22,362,718		\$22,362,718
State Street S&P 500 Index	<u>\$218,859,803</u>	<u>\$19,042,381</u>	<u>\$237,902,184</u>
	\$348,718,911	0	\$348,718,911
<u>Domestic Mid Cap Equity</u>			
Meeder Financial	\$129,823,168		\$129,823,168
Nicholas Applegate	\$46,127,291		\$46,127,291
State Street Extended Index	<u>\$85,301,976</u>		<u>\$85,301,976</u>
	\$261,252,435	0	\$261,252,435
<u>Domestic Small Cap Equity</u>			
Bernzott Capital Advisors	\$25,000,000		\$25,000,000
G.W. Capital, Inc.	\$10,000,000		\$10,000,000
Hoover Investment Management	\$25,000,000		\$25,000,000
Independence Investments	\$25,000,000		\$25,000,000
Nicholas Applegate	\$68,714,967		\$68,714,967
Opus Capital Management	\$25,000,000		\$25,000,000
State Street Value Index	\$44,156,581		\$44,156,581
State Street Russell 2000 Index	<u>\$100,892,192</u>		<u>\$100,892,192</u>
	\$323,763,740	0	\$323,763,740
<u>International Equity</u>			
Invesco	\$25,217,862		\$25,217,862
State Street Index	<u>\$146,598,559</u>		<u>\$146,598,559</u>
	\$171,816,421	0	\$171,816,421
	<u>Commitment</u> <u>As of 5/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>
<u>Venture Capital/Private Equity</u>			
Blum Capital Partners III	\$10,000,000		\$10,000,000
CID Seed Fund	\$1,000,000		\$1,000,000
Commonfund Capital Partners 1999	\$7,067,000		\$7,067,000
Commonfund International Partners V	\$10,000,000		\$10,000,000

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Commonfund New Leaders	\$10,000,000		\$10,000,000
Commonfund Private Equity Partners VI	\$10,000,000		\$10,000,000
Commonfund Venture Partners VII	\$5,000,000		\$5,000,000
EDF Ventures Seed Fund	\$1,000,000		\$1,000,000
Fort Washington Private Equity IV	\$5,000,000		\$5,000,000
Mesirow Capital Partners IX	\$5,000,000		\$5,000,000
Mesirow Partnership Fund I	\$10,000,000		\$10,000,000
Mesirow Partnership Fund III	\$5,000,000		\$5,000,000
Reservoir Venture Partners	\$3,192,000		\$3,192,000
State Street Russell 2000 Index	<u>\$34,121,446</u>		<u>\$34,121,446</u>
	\$116,380,446	0	\$116,380,446

Market Value			Revised
<u>As of 5/31/05</u>	<u>Changes</u>		<u>Allocation</u>

Absolute Return Funds

Commonfund Investors	\$34,046,346		\$34,046,346
Ramius Fund	\$32,912,796		\$32,912,796
State Street Govt/Credit Index	<u>\$49,421,304</u>		<u>\$49,421,304</u>
	\$116,380,446	0	\$116,380,446

Real Estate

Campus Partners	\$24,970,908		\$24,970,908
Don Scott Airport	\$23,389,000		\$23,389,000
Miscellaneous	\$11,524,000		\$11,524,000
State Street Wilshire REIT Index	<u>\$50,840,251</u>		<u>\$50,840,251</u>
	\$110,724,159	0	\$110,724,159

Domestic Fixed Income

Cypress Asset Management	\$24,981,905		\$24,981,905
Hughes Capital Management	\$20,820,185		\$20,820,185
Huntington Trust	\$42,421,462		\$42,421,462
JP Morgan	\$21,464,433		\$21,464,433
MDL Capital Management	\$40,419,496	(\$40,419,496)	\$0
State Street Govt/Credit Index	<u>\$63,124,354</u>	<u>\$40,419,496</u>	<u>\$103,543,850</u>
	\$213,231,835	0	\$213,231,835

High Yield Fixed Income

Commonfund			\$30,464,448
State Street Govt/Credit Index	<u>\$52,664,442</u>		<u>\$52,664,442</u>
	\$83,128,890	0	\$83,128,890

International Fixed Income

State Street World Govt Ex-US Index	\$50,224,902	0	\$50,224,902
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Upon motion of Mr. McFerson, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution with four affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, and Judge Duncan, and three abstentions cast by Messrs. Hicks and Schottenstein, and Mrs. Davidson.

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**AUTHORIZATION, ISSUANCE AND SALE OF GENERAL
RECEIPTS COMMERCIAL PAPER NOTES SERIES G OF
THE OHIO STATE UNIVERSITY**

Resolution No. 2006-19

Synopsis: Providing for the authorization, issuance and sale of General Receipts Commercial Paper Notes, Series G (the "Series G Notes"), in a principal amount determined as provided herein, for the purpose of (i) financing the Series G Project, as defined herein, and (ii) paying costs and expenses associated with the issuance of the Series G Notes, authorizing a Series G Supplement to Amended and Restated Trust Indenture to secure the payment of Debt Service Charges on the Series G Notes, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution") amended and restated the Original Indenture, as supplemented in accordance with the terms thereof by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Indenture with respect to such issue (the Amended and Restated Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999, the Indenture and the First Supplement to Amended and Restated Trust

July 8, 2005 meeting, Board of Trustees

Indenture, dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") of which authorized amount \$68,965,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 A General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") of which authorized amount \$68,300,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2001 General Receipts Bond Resolution"), the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$85,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001 (the "Series 2001 Bonds") of which amount \$76,950,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and Series D) Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, \$175,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series D (the "Series D Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2002 A General Receipts Bond Resolution"), the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 (the "Series 2002 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"), of which amount \$133,300,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on February 7, 2003 (the "Series 2003 A General Receipts Bond Resolution"), the Indenture and the Series 2003A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003 (the "Series 2003 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2003 A (the "Series 2003 A Bonds"), all of which have been retired and redeemed as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on May 30, 2003 (the "Series E Commercial Paper Resolution"), the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003 (the "Series E Supplement") between the University and the Trustee, of up to \$430,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series E (the "Series E Notes"); and

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WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 B Bond Resolution"), the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 B Supplement") between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds") of which amount \$177,345,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 C Bond Resolution"), the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds") of which amount \$116,355,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on December 3, 2004 (the "Series F Commercial Paper Resolution"), the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004 (the "Series F Supplement") between the University and the Trustee, of up to \$348,500,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series F (the "Series F Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 A General Receipts Bond Resolution"), the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture (the "Series 2005 A Supplement") between the University and the Trustee of The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 B General Receipts Bond Resolution"), the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture (the "Series 2005 B Supplement") between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2005 B (the "Series 2005 B Bonds"); and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Commercial Paper Notes, Series G (the "Series G Notes") in the principal amount not to exceed \$120,000,000 for the purpose of paying or reimbursing a portion of the costs of the Series G Project and paying costs and expenses associated with the issuance of the Series G Notes; and

WHEREAS the University desires to make provisions for the issuance of the Series G Notes and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Series G Supplement to Amended and Restated Trust Indenture (the "Series G Supplement") herein authorized:

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

July 8, 2005 meeting, Board of Trustees

Section 1. Definitions and Interpretations. All words and terms defined in the Original Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Original Indenture but used herein and not previously defined herein are defined as follows:

"Book Entry System" means a system under which (i) a physical Series G Note certificate in fully registered form is issued for each maturity of Series G Notes only to a Depository or its nominee as registered owner, with the Series G Notes held by and immobilized in the custody of the Depository; and (ii) a book entry record maintained by and the responsibility of the Depository and not maintained by or the responsibility of the University or the Trustee, is the record that identifies, and records the transfer of the interests of, the owners of book entry interests in such Series G Notes.

"Costs of Issuance Account" means the Costs of Issuance Account in the Note Program Fund created pursuant to Section 5 hereof.

"Dealer" or "Dealers" means Merrill Lynch & Co. or any successor or assigns permitted under the Dealer Agreement, and any other dealer or dealers for the Series G Notes which is appointed by the University and has entered into a Dealer Agreement.

"Dealer Agreement" or "Dealer Agreements" means respectively, the Dealer Agreement, by and between the University and Merrill Lynch & Co., and any and all modifications, alterations, amendments and supplements thereto, and such agreement and any other Dealer Agreement entered into by the University and a Dealer or Dealers with respect to the Series G Notes.

"Depository" means any securities depository that is a clearing agency under federal law operating and maintaining, with its participants or otherwise, a Book Entry System to record ownership of book entry interests in obligations, and includes and means initially as to the Series G Notes, The Depository Trust Company (a limited purpose trust company), New York, New York.

"Note Proceedings" means the 1999 General Bond Resolution, the Amended and Restated Indenture, any applicable Series Resolution, any applicable Supplemental Indenture and any other resolutions and agreements and amendments of and supplements to the foregoing, or any combination thereof, authorizing or providing for the terms and conditions applicable to, or providing for the security or sale of Notes, and the terms contained in such Notes.

"Note Program Fund" means the Note Program Fund held by the University and created in Section 5 hereof to be funded with the proceeds of the Series G Notes.

"Offering Memorandum" means, as to the Series G Notes, the Offering Memorandum relating to the original issuance of the Series G Notes, authorized pursuant to Section 3 hereof.

"Project Account" means the Project Account in the Note Program Fund created pursuant to Section 5 hereof.

"Series G Commercial Paper Resolution" or "this Resolution" as used herein means this Resolution, as the same may be amended from time to time.

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"Series G Project" means the Series G Project as described on Attachment I to the Series D Supplement, which exhibit is incorporated by reference herein with the same force and effect as if fully set forth herein.

"Trustee" means The Huntington National Bank, and any successor Trustee as determined or designated under or pursuant to the Original Indenture.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in the 1999 General Bond Resolution, this Resolution, the Amended and Restated Trust Indenture and the Series G Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization. The Bonds, to be designated and known as The Ohio State University General Receipts Commercial Paper Notes, Series G, shall be issued pursuant to and as authorized by the Act, Section 21 of Article VIII of the Ohio Constitution, the 1999 General Bond Resolution, this Resolution, the Amended and Restated Trust Indenture and the Series G Supplement for the purposes of financing a portion of the costs of the University Facilities comprising the Series G Project and expenses incidental to the issuance of the Series G Notes. The Series G Notes shall be issued from time to time as provided in the Series G Supplement to finance and refinance the cost of the Series G Project. Proceeds of the Series G Notes may also be used to pay maturing Series G Notes.

(b) Form and Numbering. The Series G Notes shall be issued only as fully registered Bonds. The Series G Notes shall be numbered as determined by the Trustee.

(c) Denominations and Dates. The Notes shall be dated the date of their respective authentication and issuance; shall be issued in registered form, registered to bearer (subject to Section 2.06 of the Series G Supplement) unless otherwise designated by a Dealer; and shall be issued in denominations of \$100,000 and in integral multiples of \$1,000 in excess thereof.

(d) Principal Amount. The Series G Notes shall be issued in the principal amount specified in the Series G Supplement, which amount shall not exceed \$107,000,000.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Dealer to establish the date, location, procedures and conditions for the delivery of the Series G Notes to the Dealer and to take all steps as necessary to effect due execution, authentication and delivery of the Series G Notes to the Dealer or to the persons whom the Dealer directs under the terms of this Resolution. The Series G Notes shall be signed by the Treasurer in his official capacity (provided that such signature may be a

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facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest. The Series G Notes shall bear interest from their respective dates, payable at maturity, at a rate not to exceed 12% per annum (calculated on the basis of a year consisting of 365/366 days and actual number of days elapsed).

(g) Maturities. The Series G Notes (i) shall mature not more than 270 days after their respective dates, but in no event later than January 15, 2006, and (ii) shall mature on a Business Day. The stated interest rate, maturity date and other terms of each Note, so long as not inconsistent with the terms of the Series G Supplement, shall be as set forth in the Instructions delivered to the Trustee pursuant to Section 2.07 of the Series G Supplement.

(h) Redemption. The Series G Notes shall not be subject to redemption prior to their stated maturities.

(i) Appointment of Dealer. The Board hereby appoints Merrill Lynch & Co. as the initial Dealer for the Series G Notes.

(j) Security. As provided in the Indenture, there is hereby pledged to the security of the Series G Notes, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.10 of the Amended and Restated Trust Indenture) and (ii) the moneys contained in the Special Funds. Anything else to the contrary in the Indenture, the 1999 General Bond Resolution, the Series G Supplement or this Resolution notwithstanding, the Series G Notes shall not have access to, any claim upon or be secured by, the Bond Reserve Fund or the Note Program Fund. This pledge of General Receipts shall be on parity with expenses, claims and payments relating to other Parity Obligations (as defined in the Original Indenture) and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all the General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University; provided, however, the lien of such pledge shall not attach to any Series G Notes the proceeds of which are to be used to provide the Series G Project until the Board of Regents of the State shall have approved such pledge.

For the further security of the Series G Notes, and any Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series G Notes or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other moneys lawfully available therefor, to pay all costs and expenses required to be paid under the Note Proceedings, and (iii) together with other moneys lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(k) Payment, Places of Payment, and Paying Agents. The principal of and interest on the Series G Notes shall be paid in federal or other immediately available funds in such coin or currency of the United States of America as, at the respective times of payment, is legal tender for the payment of public and private debts. The principal of and interest on the Series G Notes shall be payable at the principal office of the Trustee on or before the close of business on any Business Day upon which such Series G Notes have become due and payable, provided that such Series G Notes are presented and surrendered on a timely basis. Upon presentation of such a Series G Note to the Trustee no later than 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment for such Series G Note shall be made by the Trustee in immediately available funds on

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such Business Day. If a Series G Note is presented for payment after 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment therefor shall be made by the Trustee on the next succeeding Business Day, without the accrual of additional interest thereon.

(l) Book Entry. Subject to the provisions of the immediately following paragraph, the Series G Notes shall be issued only to a Depository for holding in a Book Entry System in accordance with the provisions of Section 2.06 of the Series G Supplement. Those Series G Notes shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series G Notes shall be evidenced by a single certificate in the aggregate principal amount of the Series G Notes maturing on such maturity date.

If any Depository determines not to continue to act as a Depository for the Series G Notes for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series G Notes from the Depository, and authenticate and deliver the Series G Note certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series G Notes) of the Bondholders.

Section 3. Offering Memorandum. It is determined hereby that the manner of sale and the terms of the Series G Notes, as provided in this Resolution and the Series G Supplement, are consistent with all legal requirements and will carry out the public purposes of the Act.

The use and distribution of the Offering Memorandum relating to the Series G Notes is hereby approved and authorized. Such Offering Memorandum shall be in substantially the form of the offering memorandum for the Series F Notes, the form of which is hereby approved. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of any statements in the Offering Memorandum contained in Appendix B thereto.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series G Notes, including any accrued interest, shall be allocated, deposited and applied as follows:

(i) To the Bond Fund, accrued interest, if any, received on the sale of the Series G Notes; and

(ii) To the Note Program Fund, created pursuant to Section 5 of this Resolution, the entire remaining amount of the proceeds of the Series C Notes, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series G Notes.

Section 5. Note Program Fund. There is hereby created a fund to be maintained in the custody of the Treasurer and designated the "Note Program Fund." The Note Program Fund shall be funded from the proceeds of the sale of the Series G Notes. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the Series G Project and costs and expenses associated with the issuance of the Series G Notes. The Note

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Program Fund shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Note Program Fund, including all investment earnings thereon, pending disbursement from the Note Program Fund shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University, as the same may be amended from time to time. The University may establish such accounts in the Note Program Fund as are necessary or desirable to carry out the requirements of the Series G Supplement.

The Treasurer shall maintain such books and records with respect to disbursements from the Note Program Fund so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Note Program Fund may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Bond Fund to be used to pay Debt Service Charges on the Series G Notes.

There shall be established in the Note Program Fund the following accounts:

(i) The Costs of Issuance Account, from which shall be paid the costs of issuance of the Series G Notes;

(ii) The Redemption Account, from which shall be disbursed such portion of the proceeds as shall be necessary to retire such portion of the General Receipts Commercial Paper Notes, Series C and

(iii) The Project Account, from which shall be disbursed such portion of the proceeds of the Series G Notes necessary to pay costs of the Series G Project and paying costs and expenses associated with the issuance of the Series G Notes. The Treasurer shall designate in writing, either in the Series G Supplement or otherwise, the allocation of the proceeds of the Series G Notes to each of the foregoing accounts.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of Series G Project (each a "Component") to be paid from the Note Program Fund have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Note Program Fund with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Moneys remaining on deposit in the Note Program Fund after the completion of the Series G Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series G Notes will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series G Notes, so that the Series G Notes will not constitute "arbitrage bonds" under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series G Notes, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series G Notes setting forth the reasonable expectations of the University regarding the amount and use of those proceeds

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and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series G Notes.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series G Notes and will not take or permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series G Notes; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series G Notes.

Section 7. Series G Supplement and Other Documents. In order to better secure the payment of the Debt Service Charges as the same shall become due and payable, the Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute, acknowledge and deliver to the Trustee and the Dealer, in the name and on behalf of the University and pursuant to the Indenture, the Series G Supplement and the Dealer Agreement, respectively, each in substantially the form submitted to this Board, or to such officers on behalf of this Board and the University, and such documents are hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. The Series G Supplement shall also include the form of the Series G Notes (the "Form of Note"), attached thereto as Exhibit A. The execution of such documents by any of the officers shall conclusively evidence that the officers and the Board approve such changes and that such changes are not substantially adverse to the University.

Each of such officers is further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

Section 8. Authorization of Bond Insurance or Credit Support Instruments. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest or purchase price payments on the Series G Notes. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to execute and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series G Notes such amount as is required to pay the premium and expenses for such insurance policies.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION, ISSUANCE AND SALE OF GENERAL RECEIPTS BONDS,
SERIES 2005 A OF THE OHIO STATE UNIVERSITY**

Resolution No. 2006-20

Synopsis: Providing for the authorization, issuance and sale of General Receipts Bonds (the "Series 2005 A Bonds"), in a principal amount determined as provided herein, for the purposes of (A) the acquisition, construction and installation of the Series 2005 Project, as defined herein; (B) refunding the outstanding principal amount of certain Obligations of the University (the "Refunded Obligations"); and (C) paying costs and expenses associated with the issuance of the 2005 A Bonds, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution") amended and restated the Original Indenture, as supplemented in accordance with the terms thereof by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Indenture with respect to such issue (the Amended and Restated Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999, the Indenture and the First Supplement to Amended and Restated Trust

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Indenture, dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") of which authorized amount \$68,965,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 A General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") of which authorized amount \$68,300,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2001 General Receipts Bond Resolution"), the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$85,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001 (the "Series 2001 Bonds") of which amount \$76,950,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and Series D) Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, \$175,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series D (the "Series D Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2002 A General Receipts Bond Resolution"), the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 (the "Series 2002 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"), of which amount \$133,300,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on February 7, 2003 (the "Series 2003 A General Receipts Bond Resolution"), the Indenture and the Series 2003A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003 (the "Series 2003 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2003 A (the "Series 2003 A Bonds"), all of which have been retired and redeemed as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on May 30, 2003 (the "Series E Commercial Paper Resolution"), the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003 (the "Series E Supplement") between the University and the Trustee, of up to \$430,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series E (the "Series E Notes"); and

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WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 B Bond Resolution"), the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 B Supplement") between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds") of which amount \$177,345,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 C Bond Resolution"), the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds") of which amount \$116,355,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on December 3, 2004 (the "Series F Commercial Paper Resolution"), the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004 (the "Series F Supplement") between the University and the Trustee, of up to \$348,500,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series F (the "Series F Notes"); and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds") for the purpose of (A) the acquisition, construction and installation of the Series 2005 Project, as defined herein; (B) refunding certain of outstanding obligations (the "Refunded Obligations"), and (C) paying costs and expenses associated with the issuance of the Series 2005 A Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 2005 A Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a 2005 A Supplement to the Amended and Restated Trust Indenture (the "2005 A Supplement" and together with the Amended and Restated Trust Indenture, the "Indenture") herein authorized:

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Amended and Restated Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Amended and Restated Indenture but used herein and not previously defined herein are defined as follows:

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or

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the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Continuing Disclosure Agreement" shall mean the Continuing Disclosure Agreement executed by the University and the Trustee, dated as of even date with the Series 2005 A Supplement, as the same may be amended from time to time in accordance with the terms thereof.

"Escrow Agreement" means the Escrow Agreement, dated as of the same date as the Series 2005 A Refunding Bonds, between the University and the Escrow Trustee, providing for the payment and discharge of such portion of the Refunded Bonds as contemplated under such Escrow Agreement.

"Escrow Trustee" means the Trustee in its capacity as Escrow Trustee under the Escrow Agreement, and its successors and assigns in that capacity.

"Official Statement" means, as to the Series 2005 A Bonds, the Official Statement relating to the original issuance of the Series 2005 A Bonds, authorized pursuant to Section 3 hereof.

"Original Purchasers" means the purchasers indicated set forth on the Certificate of Award.

"Paying Agent" means the Trustee.

"Refunded Obligations" means the outstanding principal amount of the Obligations of the University identified in Section 2 hereof.

"Series 2005 A New Money Bonds" means that portion of the Series 2005 A Bonds the proceeds of which are not used to pay any portion of the principal of, interest or premium on the Refunded Obligations.

"Series 2005 A Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Series 2005 Project" means the Series 2005 Project as described on Exhibit A hereto, which exhibit is incorporated by reference herein with the same force and effect as if fully set forth herein.

"Series 2005 A Refunding Bonds" means that portion of the Series 2005 A Bonds the proceeds of which are used to pay any portion of the principal of, interest or premium on the Refunded Obligations, either directly or as a result of a defeasance of such Refunded Obligations pursuant to Article VIII of the Indenture.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such

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section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Amended and Restated Trust Indenture and the 2005 A Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization.

(i) The Series 2005 A Bonds shall be designated and known as "The Ohio State University General Receipts Bonds, Series 2005 A" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and the 2005 A Supplement. The Series 2005 A Bonds shall be issued for the purposes of financing a portion of the costs of the University Facilities comprising the Series 2005 Project, refunding the outstanding principal amount of the Refunded Obligations and paying costs and expenses incidental to the issuance of the Series 2005 A Bonds.

(ii) The outstanding Obligations of the University that may become Refunded Obligations consist of the Series F Notes, the Series 1999 A Bonds, the Series 1999 B Bonds, the Series 2001 Bonds, the Series 2002 A Bonds, the Series 2002 B Bonds, the Series 2003 B Bonds, and the Series 2003 C Bonds. The determination of whether and what principal amounts, if any, of such obligations are to be refunded by the proceeds of the Series 2005 A Bonds, and whether any such refunding shall be a current refunding or a refunding in advance of the respective maturities of the Refunded Obligations shall be made by the Treasurer of the University in the exercise of his reasonable discretion, and the Treasurer of the University is hereby directed and authorized to make such determination. Upon such determination by the Treasurer of the University, the Refunded Obligations shall consist of such Obligations of the University as are actually refunded, whether by a current refunding or a refunding in advance of their respective maturities. The written direction of the Treasurer to the Trustee as to deposit of proceeds of the Series 2005 A Bonds and the execution of the Federal Income Tax Compliance Agreement describing the use of the proceeds of the Series 2005 A Bonds shall be conclusive evidence that the determination of the Treasurer with respect to which Obligations are to constitute Refunded Obligations is authorized.

(iii) The Series 2005 A Refunding Bonds may bear such designation or titles, be issued in one or more sub-series within the Series 2005 A Bonds and otherwise be denominated in such fashion as the Treasurer, in the exercise of his reasonable discretion, shall determine to be appropriate in connection with the marketing and sale of such Series 2005 A Refunding Bonds. The Series 2005 A Refunding Bonds may be issued simultaneously with, prior to or after the issuance of the Series 2005 A New Money Bonds and the Treasurer shall execute an additional Certificate of Award if in the judgment of the Treasurer such action is reasonably necessary to facilitate the issuance of any series or sub-series of Refunding Bonds; provided, however, that no Series 2005 A Bonds shall be issued pursuant to this Resolution later than June 30, 2006.

(b) Form and Numbering. The Series 2005 A Bonds shall be issued only as fully registered bonds. The Series 2005 A Bonds shall be numbered as

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determined by the Trustee that will distinguish each Series 2005 A Bond from each other Series 2005 A Bond, and if necessary, any sub-series from any other sub-series.

(c) Denominations and Dates. The Series 2005 A Bonds shall be issuable in denominations of \$5,000 and integral multiples thereof and shall be dated as of as provided in the Certificate of Award.

(d) Principal Amount. The Series 2005 A Bonds shall be issued in the principal amount specified in the Certificate of Award; provided that the aggregate principal amount of New Money Bonds shall not exceed \$300,000,000.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchaser to establish the date, location, procedures and conditions for the delivery of the Series 2005 A Bonds to the Original Purchaser and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 2005 A Bonds to the Original Purchaser under the terms of this Resolution. The Series 2005 A Bonds shall be signed by the Treasurer in his official capacity (provided such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 2005 A Bonds shall bear interest on the unpaid principal amount thereof from the most recent date to which interest has been paid or duly provided for or, if no interest has been paid or provided for, from their date, with interest payable at their maturity at the percentage rate or rates per annum set forth in the Certificate of Award. Interest shall be calculated on the basis of a 360-day year consisting of twelve 30-day months. Such rate or rates shall in no event produce an interest rate for the Series 2005 A Bonds in excess of eight percent (8.00%) per annum.

(ii) The Series 2005 A Bonds shall mature not later than December 1, 2035 as provided for in the Certificate of Award.

(iii) The Series 2005 A Bonds, if so provided for in the Certificate of Award, shall be subject to optional redemption at the option of the University prior to stated maturity, in whole or in part, but if in part, in installments of \$5,000 principal amount of such Series 2005 A Bond or integral multiples thereof, in accordance with the terms, conditions, redemption prices and on the dates set forth in the Certificate of Award. Notice of call for and other terms and provisions governing redemption of the Series 2005 A Bonds shall be given in the manner provided in the Indenture. At no time shall the redemption price on any Series 2005 A Bonds, exclusive of accrued interest, exceed one hundred percent (100%) of the principal amount of such Bond to be redeemed.

(g) Security. As provided in the Amended and Restated Trust Indenture as supplemented by the 2005 A Supplement, there is hereby pledged to the security of the Series 2005 A Bonds and for the payment of the Debt Service Charges on the Series 2005 A Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture) and (ii) the monies contained in the Special Funds, but excluding the Bond Reserve Fund. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2005 A Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Fund or the Note Program Fund.

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The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Amended and Restated Indenture is not in derogation of the pledge contained in the Original Indenture, any supplement thereto Indenture, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2005 A Supplement shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

For the further security of the Series 2005 A Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 2005 A Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(h) Payment, Places of Payment and Paying Agents. The principal of and any redemption premium on any Series 2005 A Bond when due shall be payable to the registered holder upon presentation and surrender thereof at the principal corporate trust office of the Trustee. Interest on Series 2005 A Bonds shall be payable by check or draft mailed by the Trustee as provided in the Indenture; provided, however, that interest on Series 2005 A Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such holder ceases to be a holder of the requisite principal amount of Series 2005 A Bonds.

(i) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 2005 A Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 2005 A Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 2005 A Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 2005 A Bonds maturing on each such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 2005 A Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 2005 A Bonds from the Depository, and authenticate and deliver the Series 2005 A Bond certificates, in fully registered form to the assigns of the

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Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 2005 A Bonds) of the University. Series 2005 A Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$5,000 or any integral multiple thereof.

Section 3. 2005 A Supplement, Contract of Purchase, Certificate of Award, Official Statement, Escrow Agreement and Continuing Disclosure Agreement. To secure the pledge of General Receipts for the payment of Debt Service Charges on all Obligations, the execution, delivery and performance of the 2005 A Supplement in substantially the form on file with the Secretary of the Board is hereby approved and authorized. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University such Amended and Restated Trust Indenture, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University.

The Series 2005 A Bonds are sold and awarded to the Original Purchaser in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The Contract of Purchase shall be in substantially the same form as the contract of purchase entered into in connection with the issuance of the Series 2003 A Bonds, which form is hereby approved, together with any changes therein and completions thereof which necessary to reflect the terms of the Series 2005 A Bonds and are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 2005 A Bonds, as provided in this Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 2005 A Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 2005 A Bonds, the purchase price of such Bonds, the interest rate or rates with respect to each maturity of such Bonds, and the optional redemption provisions, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Indenture, the 2005 A Supplement and the Contract of Purchase.

The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Series 2005 A Bonds by the Original Purchasers is hereby approved, authorized and ratified. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the

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Chairman and the Treasurer or either of them, each in his official capacity on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of the statements in the Preliminary Official Statement or the final Official Statement under the caption "UNDERWRITING."

The University is authorized to execute, deliver and perform the Continuing Disclosure Agreement between the University and the Trustee, which shall be in substantially the same form as the continuing disclosure agreement entered into in connection with the issuance of the Series 2003 A Bonds, the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Continuing Disclosure Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

The University is authorized to execute, deliver and perform the an Escrow Agreement between the University and the Escrow Trustee. The Chairman and the Treasurer, or either of them is each authorized to execute the Escrow Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series 2005 A Bonds, including any accrued interest, shall be allocated, deposited and applied as follows:

(i) To the Debt Service Fund, accrued interest, if any, received on the sale of the Series 2005 A Bonds and the amount of proceeds of the Series 2005 A Bonds as specified by the Treasurer to refund such of the Refunded Obligations, other than the Series F Notes, as are being currently refunded;

(ii) To the Redemption Account in the Note Program Fund, an amount sufficient to currently refund that portion of the Refunded Obligations consisting of the Series F Notes; and

(iii) To the Series 2005 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2005 A Bonds as specified in the Certificate of Award, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 2005 A Bonds;

(iv) To the Series 2005 A Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2005 A Bonds as specified in the Certificate of Award, and to pay costs and expenses associated with the issuance of the Series 2005 A Bonds; and

(v) To the Escrow Fund, the amount of the proceeds of the Series 2005 A Refunding Bonds required to be deposited in the Escrow Fund under the Escrow Agreement.

Section 5. Series 2005 Project Account. There is hereby created by the University an account within the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 2005 Project Account." The Series 2005 Project Account shall be funded in part from the proceeds of the sale of the Series 2005 A Bonds. In addition to the costs of the Series 2005 Project paid from such proceeds, such proceeds shall be used for the payment of the costs

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and expenses associated with the issuance of the Series 2005 A Bonds. The Series 2005 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Series 2005 Project Account, including all investment earnings thereon, pending disbursement from the Series 2005 Project Account shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 2005 A Bonds remain unspent upon the issuance of any Obligations to fund costs of the Series 2005 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Obligations in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the Series 2005 Project Account so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Series 2005 Project Account may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Debt Service Fund to be used to pay Debt Service Charges on the Series 2005 A Bonds.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of Series 2005 Project (each a "Component") to be paid from the Series 2005 Project Account have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Series 2005 Project Account with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Monies remaining on deposit in the Series 2005 Project Account after the completion of the Series 2005 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 2005 A Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 2005 A Bonds, so that the Series 2005 A Bonds will not constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 2005 A Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 2005 A Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 2005 A Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 2005 A Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 2005 A Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 2005 A Bonds.

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Section 7. Call for Redemption of Refunded Bonds. The University hereby determines that the Refunded Bonds shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Indenture and that the execution and delivery by the University of the 2005 A Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the 2005 A Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 8. Authorization of Bond Insurance or Credit Support Instruments. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest on the Series 2005 A Bonds. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to executed and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series 2005 Project Account such amount as is required to pay the premium and expenses for such insurance policies.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public. In compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION, ISSUANCE AND SALE OF VARIABLE RATE
DEMAND GENERAL RECEIPTS BONDS, SERIES 2005 B OF
THE OHIO STATE UNIVERSITY**

Resolution No. 2006-21

Synopsis: Providing for the authorization, issuance and sale of Variable Rate Demand General Receipts Bonds (the "Series 2005 B Bonds"), in a principal amount determined as provided herein, for the purposes of (A) the acquisition, construction and installation of the Series 2005 Project, as defined herein; (B) currently refunding the outstanding principal amount of certain Obligations of the University (the "Refunded Obligations"); and (C) paying costs and expenses associated with the issuance of the 2005 B Bonds, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University

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Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution") amended and restated the Original Indenture, as supplemented in accordance with the terms thereof by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Indenture with respect to such issue (the Amended and Restated Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999, the Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") of which authorized amount \$68,965,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 A General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") of which authorized amount \$68,300,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2001 General Receipts Bond Resolution"), the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$85,000,000 The Ohio State University Variable Rate Demand

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General Receipts Bonds, Series 2001 (the "Series 2001 Bonds") of which amount \$76,950,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and Series D) Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, \$175,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series D (the "Series D Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2002 A General Receipts Bond Resolution"), the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 (the "Series 2002 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"), of which amount \$133,300,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on February 7, 2003 (the "Series 2003 A General Receipts Bond Resolution"), the Indenture and the Series 2003A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003 (the "Series 2003 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2003 A (the "Series 2003 A Bonds"), all of which have been retired and redeemed as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on May 30, 2003 (the "Series E Commercial Paper Resolution"), the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003 (the "Series E Supplement") between the University and the Trustee, of up to \$430,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series E (the "Series E Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 B Bond Resolution"), the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 B Supplement") between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds") of which amount \$177,345,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 C Bond Resolution"), the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds") of which amount \$116,355,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on December 3, 2004 (the "Series F Commercial Paper Resolution"), the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004 (the "Series F Supplement") between the University and the

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Trustee, of up to \$348,500,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series F (the "Series F Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 A General Receipts Bond Resolution"), the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture (the "Series 2005 A Supplement") between the University and the Trustee, of The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds"); and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2005 B (the "Series 2005 B Bonds") for the purpose of (A) the acquisition, construction and installation of the Series 2005 Project, as defined herein; (B) currently refunding a portion of certain of outstanding Obligations (the "Refunded Obligations"), and (C) paying costs and expenses associated with the issuance of the Series 2005 B Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 2005 B Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a 2005 B Supplement to the Amended and Restated Trust Indenture (the "2005 B Supplement" and together with the Amended and Restated Trust Indenture, the "Indenture") herein authorized:

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Amended and Restated Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Amended and Restated Indenture but used herein and not previously defined herein are defined as follows:

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Official Statement" means, as to the Series 2005 B Bonds, the Official Statement relating to the original issuance of the Series 2005 B Bonds, authorized pursuant to Section 3 hereof.

"Original Purchasers" means the purchasers indicated set forth on the Certificate of Award.

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"Paying Agent" means the Trustee.

"Refunded Obligations" means the outstanding principal amount of the Obligations of the University identified in Section 2 hereof.

"Series 2005 B Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Series 2005 B New Money Bonds" means that portion of the Series 2005 B Bonds the proceeds of which are not used to pay any portion of the principal of, interest or premium on the Refunded Obligations.

"Series 2005 Project" means the Series 2005 Project as described on Exhibit A hereto, which exhibit is incorporated by reference herein with the same force and effect as if fully set forth herein.

"Remarketing Agent" means remarketing agent designated in the Remarketing Agreement or any other investment banking firm which may at any time be substituted in place of either of them as provided in Section 5.20 of the Indenture.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Amended and Restated Trust Indenture and the 2005 B Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization.

(i) The Series 2005 B Bonds shall be designated and known as "The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2005 B" and shall be issued pursuant to and as authorized by the Act, Section 21 of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and the 2005 B Supplement. The Series 2005 B Bonds shall be issued for the purposes of financing a portion of the costs of the University Facilities comprising the Series 2005 Project, currently refunding the outstanding principal amount of the Refunded Obligations and paying costs and expenses incidental to the issuance of the Series 2005 B Bonds.

The outstanding Obligations of the University that may become Refunded Obligations consist of the Series F Notes, the Series 1999 A Bonds, the Series 1999 B Bonds, the Series 2001 Bonds, the Series 2002 A Bonds, the Series 2002 B Bonds, the Series 2003 B Bonds, and the Series 2003 C Bonds. The determination of whether and what principal amounts, if any, of such obligations are to be refunded by the proceeds of the Series 2005 A Bonds, and whether any such refunding shall be a current refunding or a refunding in

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advance of the respective maturities of the Refunded Obligations shall be made by the Treasurer of the University in the exercise of his reasonable discretion, and the Treasurer of the University is hereby directed and authorized to make such determination. Upon such determination by the Treasurer of the University, the Refunded Obligations shall consist of such Obligations of the University as are actually refunded, whether by a current refunding or a refunding in advance of their respective maturities. The written direction of the Treasurer to the Trustee as to deposit of proceeds of the Series 2005 A Bonds and the execution of the Federal Income Tax Compliance Agreement describing the use of the proceeds of the Series 2005 A Bonds shall be conclusive evidence that the determination of the Treasurer with respect to which Obligations are to constitute Refunded Obligations is authorized.

(ii) The Series 2005 B Refunding Bonds may bear such designation or titles, be issued in one or more sub-series within the Series 2005 B Bonds and otherwise be denominated in such fashion as the Treasurer, in the exercise of his reasonable discretion, shall determine to be appropriate in connection with the marketing and sale of such Series 2005 B Refunding Bonds. The Series 2005 B Refunding Bonds may be issued simultaneously with, prior to or after the issuance of the Series 2005 B New Money Bonds and the Treasurer shall execute an additional Certificate of Award if in the judgment of the Treasurer such action is reasonably necessary to facilitate the issuance of any series or sub-series of Refunding Bonds; provided, however, that no Series 2005 B Bonds shall be issued pursuant to this Resolution later than June 30, 2006.

(b) Form and Numbering. The Series 2005 B Bonds shall be issued only as fully registered bonds. The Series 2005 B Bonds shall be numbered as determined by the Trustee which will distinguish each Series 2005 B Bond from each other Series 2005 B Bond.

(c) Denominations and Dates. The Series 2005 B Bonds shall be issuable in denominations of \$100,000 and integral multiples thereof and shall be dated as of as provided in the Certificate of Award.

(d) Principal Amount. The Series 2005 B Bonds shall be issued in the principal amount specified in the Certificate of Award; provided that aggregate principal amount of any New Money Bonds shall not exceed \$250,000,000.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchasers to establish the date, location, procedures and conditions for the delivery of the Series 2005 B Bonds to the Original Purchasers and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 2005 B Bonds to the Original Purchasers under the terms of this Resolution. The Series 2005 B Bonds shall be signed by the Treasurer in his official capacity (provided such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 2005 B Bonds shall bear interest at a variable rate in any number of Modes determined pursuant to the 2001 Supplement. The University may also convert the interest rate on all or a portion of the Series 2005 B Bonds to Fixed Rates. The interest rate on the Series 2005 B Bonds shall at no time exceed the Maximum Interest Rate. Interest shall be payable on each Interest Payment Date.

(ii) The Series 2005 B Bonds shall mature not later than December 1, 2035 as provided for in the Certificate of Award.

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(iii) The Series 2005 B Bonds, if so provided for in the Certificate of Award, shall be subject to optional redemption at the option of the University prior to stated maturity, in whole or in part, but if in part, in installments of \$5,000 principal amount of such Series 2005 B Bond or integral multiples thereof, in accordance with the terms, conditions, redemption prices and on the dates set forth in the Certificate of Award. Notice of call for and other terms and provisions governing redemption of the Series 2005 B Bonds shall be given in the manner provided in the Indenture. At no time shall the redemption price on any Series 2005 B Bonds, exclusive of accrued interest, exceed one hundred percent (100%) of the principal amount of such Bond to be redeemed.

(g) Security. As provided in the Amended and Restated Trust Indenture as supplemented by the 2005 B Supplement, there is hereby pledged to the security of the Series 2005 B Bonds and for the payment of the Debt Service Charges on the Series 2005 B Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture) and (ii) the monies contained in the Special Funds, but excluding the Bond Reserve Fund. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2005 B Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Fund or the Note Program Fund.

The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Amended and Restated Indenture is not in derogation of the pledge contained in the Original Indenture, any supplement thereto Indenture, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2005 B Supplement shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

For the further security of the Series 2005 B Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 2005 B Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(h) Payment, Places of Payment and Paying Agents. The principal of and any redemption premium on any Series 2005 B Bond when due shall be payable to the registered holder upon presentation and surrender thereof at the principal corporate trust office of the Trustee. Interest on Series 2005 B Bonds shall be payable by check or draft mailed by the Trustee as provided in the Indenture; provided, however, that interest on Series 2005 B Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such

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holder ceases to be a holder of the requisite principal amount of Series 2005 B Bonds.

(i) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 2005 B Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 2005 B Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 2005 B Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 2005 B Bonds maturing on each such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 2005 B Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 2005 B Bonds from the Depository, and authenticate and deliver the Series 2005 B Bond certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 2005 B Bonds) of the University. Series 2005 B Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$5,000 or any integral multiple thereof.

(j) Tender and Purchase. The Series 2005 B Bonds will be subject to tender by the Holders thereof and also subject to purchase, including mandatory purchase, by the University in accordance with the terms of the 2005 B Supplement.

Section 3. 2005 B Supplement; Contract of Purchase; Certificate of Award; Official Statement; Continuing Disclosure Agreement and Remarketing Agreement. To secure the pledge of General Receipts for the payment of Debt Service Charges on all Obligations, the execution, delivery and performance of the 2005 B Supplement in substantially the form on file with the Secretary of the Board is hereby approved and authorized. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University such Amended and Restated Trust Indenture, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University.

The Series 2005 B Bonds are sold and awarded to the Original Purchaser in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The form of Contract of Purchase shall be in substantially the same form as the contract of purchase entered into in connection with the issuance of the Series 2003 B Bonds which form is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on

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behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 2005 B Bonds, as provided in this Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 2005 B Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 2005 B Bonds, the purchase price of such Bonds, the interest rate or rates with respect to each maturity of such Bonds, the annual principal amount or amounts of such Bonds becoming due, the maturity dates and the optional redemption provisions, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Indenture, the 2005 B Supplement and the Contract of Purchase.

The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Series 2005 B Bonds by the Original Purchasers is hereby approved, authorized and ratified. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-1 2 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the Chairman and the Treasurer or either of them, each in his official capacity on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of the statements in the Preliminary Official Statement or the final Official Statement under the caption "UNDERWRITING."

The execution, delivery and performance of the Continuing Disclosure Agreement (the "Continuing Disclosure Agreement") between the University and the Trustee shall be in substantially the same form as the continuing disclosure agreement entered into in connection with the issuance of the Series 2003 B Bonds the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Continuing Disclosure Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

The execution, delivery and performance of the Remarketing Agreement dated as of August 1 2005 (a "Remarketing Agreement") between the University and the Remarketing Agent shall be in substantially the same form as the remarketing agreement entered into in connection with the issuance of the Series 2003 B Bonds the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Remarketing Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series 2005 B Bonds, shall be allocated, deposited and applied as follows:

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(i) To the Redemption Account in the Note Program Fund, an amount sufficient to currently refund that portion of the Refunded Obligations consisting of the Series F Notes; and

(ii) To the Series 2005 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2005 B Bonds as specified in the Certificate of Award, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 2005 B Bonds;

(ii) To the Series 2005 B Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2005 B Bonds as specified in the Certificate of Award, and to pay costs and expenses associated with the issuance of the Series 2005 B Bonds.

Section 5. Series 2005 Project Account. There is hereby created by the University an account within the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 2005 Project Account." The Series 2005 Project Account shall be funded in part from the proceeds of the sale of the Series 2005 B Bonds. In addition to the costs of the Series 2005 Project paid from such proceeds, such proceeds shall be used for the payment of the costs and expenses associated with the issuance of the Series 2005 B Bonds. The Series 2005 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Series 2005 Project Account, including all investment earnings thereon, pending disbursement from the Series 2005 Project Account shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 2005 B Bonds remain unspent upon the issuance of any Obligations to fund costs of the Series 2005 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Obligations in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the Series 2005 Project Account so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Series 2005 Project Account may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Debt Service Fund to be used to pay Debt Service Charges on the Series 2005 B Bonds.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of Series 2005 Project (each a "Component") to be paid from the Series 2005 Project Account have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Series 2005 Project Account with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Monies remaining on deposit in the Series 2005 Project Account after the completion of the Series 2005 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 2005 B Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable

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expectations at the time of delivery of and payment for the Series 2005 B Bonds, so that the Series 2005 B Bonds will not constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 2005 B Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 2005 B Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 2005 B Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 2005 B Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 2005 B Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 2005 B Bonds.

Section 7. Call for Redemption of Refunded Obligations. The University hereby determines that the Refunded Obligations shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Indenture and that the execution and delivery by the University of the 2005 B Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the 2005 B Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 8. Authorization of Bond Insurance or Credit Support Instruments. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest or purchase price payments on the Series 2005 B Bonds. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to execute and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series 2005 Project Account such amount as is required to pay the premium and expenses for such insurance policies.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. O'Dell, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions with five affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, and Judge Duncan and Mrs. Davidson, and two abstentions cast by Messrs. Hicks and Schottenstein.

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(See Appendix VIII for background information on all three bonds, page 175.)

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STUDENT FINANCIAL AID AND LAND-GRANT SCHOLARS

Dr. W. Michael Sherman:

I would like to introduce Martha Garland, vice provost and dean for Undergraduate Studies, and Tally Hart, director of Student Financial Aid, who will provide an overview of OSU's impressive, substantial, and varied financial support of students by using and leveraging federal, state, local, and private dollars to support our success via our initiatives of student recruiting and retention, and post-graduate alumni success.

Dr. Martha M. Garland:

Thank you, Dr. Sherman. As I think all of us know, we are committed at Ohio State University to increasing the preparation levels and the success of our incoming students and at the same time remaining utterly committed as a land-grant university and a public university in Ohio to providing access to students. We want students who are strong and able to succeed, but we absolutely do not want students to be limited in their access to the University by financial needs. One of the most important activities that we engage in is providing financial aid and financial support to our students. It is also the case that while our student need is increasing because of our determination to continue to be accessible, costs are increasing because of the rising tuition that is necessary in the context of increasing educational costs and also the challenges that come from changing state support.

In that context, it is my real privilege to introduce to you Ms. Natalia Hart, director of the Office of Student Financial Aid, who has been with the University since 1996 and has had very important success in committing to improved services to our students. Helping our students get their financial aid packages in a timely way, information is communicated to them effectively and quickly, and we are responsive to their needs. In addition, we have a record in our Financial Aid Office of improving, on a continuing basis, our processing of funds. Huge amounts of money flow through the Financial Aid Office, and they flow through more and more quickly so that the University's financial management is very much enhanced by the efforts of our Financial Aid Office.

What we're going to talk about today though is not so much the operating effectiveness, which is very significant, but to tell you what we're doing in the current climate of demand for meeting the financial needs of our students. So it is my pleasure to turn the program over to Tally, who will be telling you about what we do in those areas.

Ms. Natalia K. Hart: [PowerPoint Presentation]

Thank you so much, Martha. Thank you for the invitation to talk to you about the issues of access to higher education and the barriers produced by cost.

I want to begin by telling you three things that are very critical to actions that you've taken. One is the nature of Ohio State that I believe inspires and animates our work, that our Academic Plan states as you've approved, that "Ohio State will remain economically diverse," is a daily inspiration in what we do. It truly motivates our interest in ensuring not only the numbers of students that are in the classroom each day, but the composition of those students.

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Secondly, your actions each year -- especially in times of reducing state support -- to assure assistance to students at Ohio State, has been key to our ability to maintain our goals of economic diversity. And third, that we sit in such a fine research institution, the collaboration among the many offices that have interest in these issues, and our upstanding faculty, are the undergirding of any successes that we in the Financial Aid Office have had in securing the services of our students and our attempts to assure access and equity in our Ohio State enrollment.

There are barriers that we know we face. First, like in many of your professional lives, the whole issue of a family's inability to save is a major driver in the financial aid process. It is striking to know that U.S. families consistently save more to go to Disney World than they save to go to college. That is a fact.

Part of the reason rests at our doorstep. Families believe costs are actually three times as much as our costs are. There is great substantial research done that proves this. It isn't just in looking at total costs. It's looking at individual components, like tuition. So the families are aiming clearly at the wrong target.

Finally, it is clear that the fear of these costs leads to a kind of paralysis. It's almost too much to contemplate. It is especially true, because there are few social values as highly held among Americans as higher education. It ranks right up there with home and health care. This is especially an important problem for the neediest families. If families, in general, have trouble imagining meeting college costs, needy families have great reticence about the possibility that aid will be available. The American Council in Education has documented that only about 50% of the needy families actually even apply for financial aid. And here at Ohio State, we know the issue that we are attacking right now is that these families don't even get to the financial aid process because they don't apply for admission. They believe it to be so insurmountable that they don't take the first step that would enable us to show them about money available.

We also know that borrowing continues to rise. Any of us who encounter college students know the questions about debt and borrowing has grown rapidly here at Ohio State. A concern to those of us who talk with students daily is the fact that the greatest growth in the borrowing is not in the traditional student loan process that you would think of -- like loans that are deferred until after a student leaves college -- but higher interest loans that become due and payable immediately in small payments. That has been the fastest growing part of our loan portfolio. Undergraduates alone borrowed a total of \$100 million more for 2004 than they did in 2001, and parents borrowed \$34 million more during that same period. So a great deal of the financing is coming in future debt.

We have evidence of credit card use for financing costs of going to college. In conjunction with the Offices of Admissions and the First Year Experience, we have offered a great deal of personal financial literacy training now to a full four classes of entering students. About 2,000 class hours are expended each year in issues of personal finance, and we really talk extensively about good and bad uses of credit cards because that is proving to be a barrier to success in completion in colleges throughout the country.

I've attached testimony that I've delivered before the Federal Senate Committee on banking -- who has a great deal of interest in financial literacy among the nation's young people -- and look to us as a model. I believe they heard that colleges couldn't do this. We are delighted to learn that at a

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place of Ohio State's size, we are providing solid personal financial literacy training to students who come to those classes.

Our research has enabled us to target resources to assure that we aren't just administering aid, but doing the right things with it. A research study that included members of our faculty showed us that our neediest students were lagging far behind our general population of students, both in enrollment and first to second year retention rate.

The gray bars show you the improvement in the yield rate of median students. These are families who probably have incomes at about \$30,000, and can pay less than \$100 a month toward the total cost of college. You can see the improvement of this plan in their matriculation rate, and most importantly to us, their retention from first to second year. I can tell you with great pride that students at all need levels enter and complete Ohio State at statistically the same rate. There is no disadvantage once the student has enrolled to be needy, to complete your Ohio State degree on time.

We have responded and you have responded especially with added funds to cover tuition increases above the caps as the original goals were set. Last year on the Columbus campus more than 12,000 students received additional grants, especially to assist with the higher cost of tuition. We've significantly expanded the Morrill Scholars Program, formally the Minority Scholars Program, to include a much broader range of students. To ensure our ethnic diversity, the funds were increased and we believe that that expansion both makes us in compliance with the Supreme Court rulings, but also helps assure our compliance with the diversity goals of the University.

I want to especially focus on the land-grant opportunity scholars. You heard Judge Duncan's remarks about their subcommittee looking at this issue. This is really a seed effort -- an effort to reach every county. I pledge to you next year we will report on students from eight-eight counties, not eighty-three counties. This is just an example of students who don't even apply for admission in 5 counties to achieve the full eighty-eight county goal. These are students with very high ability and extraordinary need. Many of these students -- and I look at each and every one of their financial backgrounds -- earned more while in high school than their parents' entire income for the year. These are kids who are supporting their families, while achieving extraordinary academic records.

I will tell you that the most frequent question we answered when we sent out these letters were calls from families with tears saying, "Do you really mean this? We never thought college was really going to be possible." I wish you could have heard those calls and heard the optimism among the families.

Most importantly, from the purposes of a land-grant institution, is what it means to have this future investment in our state's economy, to harness the talents of these students, and to ensure that they're going to be a part of our University community and the future economic community of the state. We hope that these students will be our emissaries to tell other kids -- we know that fourth grade is the key level -- that finances are not going to be an issue if they do their job academically to prepare.

These students are so needy that they bring extensive federal and state resources with them when they come to Ohio State, so the marginal amount to give them a full ride is surprisingly small. We were really blessed by added trademark royalties from license plates, our portion of it, that made up the difference to allow us to respond to the President's request that we consider the scholarship. So my family's joke is that I salute every time I

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see an OSU license plate on the highway. My sixteen-year-old is especially embarrassed by my efforts, but I don't care. I'm very proud of that.

As I said, Admissions and Financial Aid work very collaboratively with our faculty and Student Affairs to try to ensure not just the financial aid process, but the right group of applicants. If I have one personal request of you today, it is to find a fourth grader who is exceptionally bright, and maybe from an economically poor background, and tell them about college and tell them that money is available. I'm personally attending state-wide chess championships, where a lot of these kids are present, and have an effort through our great connections to 4-H, to try to reach students in non-conventional settings to ensure they know these facts. What we know is that fourth graders who don't believe that finances are possible, don't take the right middle school and high school math and science, and, therefore, don't become admissible. That is the point at which if we can reach them, we can really make a difference.

These are just some facts. I'll go through these very quickly to show you where the money comes from. As you can see, the largest amount is from the federal government. The total amount of federal financial aid that we administer is very close to the total research funds we're given at Ohio State from the federal government. It is important that you see that OSU grants -- the monies that you have endorsed -- have far outpaced the growth in any other source. The federal and state funds -- you know this issue well from your tuition discussions -- have simply been far more flat, and this shows the incredible commitment that OSU has made to helping needy students despite costs.

You can see by this graph that most of the federal funds are in the form of loans. This is where the borrowing occurs. Our students are extraordinarily good borrowers and they don't default on their loans. They do repay them, but we would all hold concerns about this amount of debt, in general, being required to finance educations of any young Americans.

This graph shows you that the higher interest loans are increasing more rapidly than the traditional low interest student loans. These reflect only undergraduate loans, because only parents of undergraduates are allowed to borrow for their childrens' education from the federal sources.

Finally, I wanted to show you an area of concern that we're working on, because I'm often asked, "Is Ohio State affordable?" I think this graph should be a point of great pride and one issue of future action as we look at affordability. The red bars -- everywhere they are higher than the gray bars -- mean that families could actually pay more for their Ohio State education, according to the standard financial analysis, than they are required to pay.

You see the one problem area which is families between \$50,000 - \$75,000 of income who still -- because of the fall off in federal and state resources -- are paying more than the standard formulas say they should be able to pay. This is a group that we are working on very actively and if we do have a financing problem that's where it lies. So we are looking at what would it take in the future to present you with this graph with at least the red bars all equal to the gray bars across the income sectors.

I can tell you, again, you should take great pride that the graphs for any other public institution in the state of Ohio are not nearly this positive. We are really leading the state in the track record of affordability, and when you combine that with the extraordinary value of the Ohio State education, it is an exceptional value to our citizens.

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I'm going to skip the summary in deference to your time and schedule, and leave the points I've highlighted as I went through the presentation. If I may, Mr. Chairman, I'd love to entertain any questions that you might have.

Mr. Slane:

Thank you, Ms. Hart. That was a great presentation. It is a little shocking that people and students in high school have the perception that college is three times the cost that it actually is. We would expect guidance counselors to be helping these kids. Is that not the case?

Ms. Hart:

It is the case. I think it has to do with the perception, rather than the reality. The annual highlights in news articles about the highest cost institutions and families derive from that that is the average cost, rather than the highest cost institution. One of the major messages that we, along with a communications division, try to deliver each year is the reality of the Ohio State cost immediately after that wave of press. Guidance counselors do their job, absolutely, but families still have perceptions that exceed the questions that they ask, and the realities as they understand them.

Mr. Slane:

Any other questions? Dimon --

Mr. McFerson:

I'm in my sixth year on the Board and this is one of the best reports I've ever heard. Thank you very much, Tally.

As we've tried to increase the freshman class -- and through our selective enrollment get a better and better class every year -- we've always said anyone that is accepted in this University under our higher guidelines, we will find the resources for them. I applaud you for doing that.

I serve on my local school board. Dan, you hit the nail on the head. Even though our counselors should be doing this, I think a lot of them are not doing it. We need to find a way to reinforce that. Do we use our wonderful outreach program and our extension program that covers every eighty-eight counties? Do we have those people staffed in every single county delivering this message to their local school districts?

Ms. Hart:

We have not previously equipped them. I do want to tell you that with Bobby Moser and with the other resources within the Extension Service, we are beginning a very exciting collaboration.

I mentioned 4-H, that is just sort of the end product manifestation. I've learned through understanding that they have amazing resources for financial planning. What we have to do is plug this information into that network. I want to tell you the reception with which I've been greeted when proposing this has been totally open, the kind of Ohio State welcome you would expect for this kind of information.

So one of the issues that I'm very excited about -- and why I am really serious about next year having all eighty-eight counties represented -- is that we have the vehicle, it is just a matter of plugging the knowledge in. It

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is a thirsty audience, people want to know about this. So it's a matter of having the right information delivered through that conduit.

I'm very delighted about it, and I can tell you that that's an example of this seeding effect of the land-grant opportunity scholarship that will be talked about. That's sort of the grabber, but along the way will come information to students with just good, solid grades, who we know the state needs in the future to have higher education. The other benefit of being at a land-grant institution is we don't have to just judge our success on how many Ohio State students we have from that effort -- that will be ours to claim. But that we could have, and intend to have, the potential of increasing students college-bound throughout the state is another benefit of us serving in an institution with a land-grant mission.

Mr. McFerson:

I think you're absolutely right. I mean we want this kid to go college. We'd like them to come here, but we do want them to go on to higher education and seek those higher education opportunities. That is terrific.

The outreach extension program is an underserved opportunity for us. We're doing a lot of great things out there, but it continues to be, in my view, underserved. They underserve because there is more, yet, that can be done.

Ms. Hart:

Exactly. The other thing that is very exciting that I know you know, is their efforts include real concentrations in urban areas. So it isn't a matter of just serving rural counties through that network. It really does provide exactly what we need, and, again, another benefit of being at this great institution.

Mr. McFerson:

Dr. Keith Smith, director of the OSU Extension, wants to serve. Every opportunity you bring him, I think, he will jump on it and continue to try to do a great job.

Mr. Hicks:

This has been researched and this is pretty analytical?

Ms. Hart:

Yes. A study that I personally managed for the William Endowment when I was working in Indiana, and a number of national studies, all conclude the same thing -- they all assume we ask the wrong question. People couldn't overestimate the cost by that much and they all resulted in the same conclusion. They really do overestimate the cost that much. You look at the surveys and they were divided. They sort of started with total cost and they got that wrong. Then they looked at housing, room and board, and tuition. They get it wrong on every level, and every sector, so it isn't just perception. It's very, very, solid research.

Mr. Hicks:

Do the studies go further to show and demonstrate what kind of information and how the information could be delivered to the right target audience that would change their perception?

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Ms. Hart:

No, and I think that's a very important question. As a matter of fact, one of the efforts on my calendar in the coming months is to work through some of the wonderful communications professionals like the Wolf Organization here in Ohio, to think about, from a communications point of view, how we could more clearly get this message across. There is a terrific analysis by the American Council of Education that shows there is no wider gap between any social good and its perceived affordability in this country than higher education. Americans want it as much as any other major good, and yet there is no other major good that they feel is less affordable. They just don't believe they can pay for it. They really, really value it. That is the gap we have to close and part of it is resources, but an equally important part of that is exactly the information issue.

Mr. Hicks:

The Ohio Board of Regents is doing some work obviously from the CHEE Report trying to drive demand. One of the things that they're taking a look at right now is conducting some feasibility studies to determine what kind of marketing messages would be most beneficial in convincing people who otherwise would not consider higher education, to actually think about it for themselves or their kids. I assume they are looking at some of these studies, but if they're not, obviously, you ought to help them do that.

Ms. Hart:

Absolutely. I serve on that group and I'm co-chairing the group that will develop the web-based infrastructure to deliver the information in a solid form, based on the market research, and based on that real students want to use it. We will use groups like I Know I Can and the College Access Network to ensure that that product is really something that reaches students at the full range of income and technological access in the state.

Mr. Endsley:

Thanks to you and all the Financial Aid staff at the University for the tremendous job that is done. I also want to thank you personally, Ms. Hart, for the passion that you show with which you do your job and seek opportunities for students to attend college.

Ms. Hart:

Thanks. It is a great labor of love.

Dr. Garland:

I think that people are very grateful to Tally for her passion. I think you can also see her very great finesse of intelligence and information that she brings to us. She is truly a national leader in this area, a regular testifier before Congress, and a person who informs this discussion at a national and international level. We are extraordinarily fortunate to have her here at Ohio State.

Mr. Slane:

Thank you, Tally, for a great report.

(See Appendix IX for background information, page 177.)

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Mr. Slane:

In a moment we are going to take a roll call vote to go into Executive Session for the purpose of dealing with personnel and legal matters. After the vote to go into Executive Session, we shall take a five-minute recess before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, September 23, 2005, at the Moritz College of Law.

I hereby move the Board recess into Executive Session for the purpose of dealing with a personnel matter regarding an appointment and to consult with legal counsel on pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, O'Dell, Hicks, Schottenstein, and Judge Duncan, and Mrs. Davidson.

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Thereupon the Board adjourned to meet Friday, September 23, 2005, at The Ohio State University Moritz College of Law, Columbus, Ohio.

Attest:

Daniel M. Slane
Chairman

David O. Frantz
Secretary

FIRST READING

**The Ohio State University
Board of Trustees
July 8, 2005**

TOPIC:

FY 2007 – FY 2012 CAPITAL RECOMMENDATIONS

CONTEXT:

Attached are the recommendations for the six-year capital plan for the period FY 2007 – FY 2012. The recommendations are designed to encompass all projects of \$1.5 million or more from all funding sources, all campuses and all affiliated entities.

RECOMMENDATIONS:

Recommendations are divided into two broad categories – state capital funds and other capital funds.

The highest priorities for state capital funds in FY 2007 – FY 2012 are:

1. Thompson Library Renovation
2. Brown Hall Renovation
3. Hughes Hall Renovation
4. Graves Hall Rehabilitation Phase I
5. Interdisciplinary Research Building

The highest priorities for funding from other sources are:

1. Cancer Program Expansion
2. Ohio Union Replacement
3. Student Services Building/Lincoln Tower Renovation

Detailed descriptions of decision criteria, other projects and implications of these recommendations are also included.

This document is being presented to the Board of Trustees for a first reading only. It will be brought forward for approval at the September Board meeting.

CONSIDERATIONS:

- Are the recommendations consistent with the Academic Plan?
- Is the discussion process clear?
- Are the implications clear?
- How are University goals regarding deferred maintenance and protection of credit rating advanced?

Subject: FY 2007-2012 Capital Plan

Date: June 27, 2005

**From: Barbara Snyder
William Shkurti**

To: Karen A. Holbrook

This memorandum represents our preliminary recommendations regarding prioritization and funding amounts of capital projects for the period FY2007-FY2012. Its purpose is to serve as a starting point for campus-wide consultations prior to submitting our final recommendations for Board of Trustees approval in September 2005.

The format is very similar to the one we have used for the last six years with five major changes.

- We have become more explicit about plans for State funds in future biennia.
- We have become more explicit about use and limits of use of University bonds and other credit limits to protect the University's credit rating.
- We have become more explicit about requiring units to identify sources other than State capital dollars for projects they support.
- We have become more explicit about energy conservation.
- We have become more explicit about measurement of Return on Investment for major project.

We have divided this memorandum into five parts. Part I describes the process and criteria used to make our decisions. Part II discusses our recommendations for State funded projects. Part III discusses projects that do not include State capital funds. The implications of our recommendations are discussed in Part IV. Part V is the appendix, which includes supplemental materials.

I. PROCESS AND PROJECT CRITERIA

An intensive information gathering and review process began nearly a year ago with a Request for Submission memo sent to all Deans and Vice Presidents on June 7, 2004. In the end, there were 24 major project requests for State capital funds, totaling approximately \$1.5 billion; 40 requests for 2005 and 2007 bonds totaling approximately \$850 million and an additional \$400 million dollars in future projects has already been requested for consideration during the 2009 bond approval process. With the advice of the Space Facilities Committee and the appropriate Vice Presidents, projects were selected for additional review for possible inclusion in the FY2007-FY2008 State capital biennial request or for University bonds. Information hearings with units requesting project funding were held during February, March, and April 2005.

Predicting what will be available in State funds has become more and more difficult. The chart below shows the amount of State funds allocated to The University's Columbus Campus, and regional campuses, ATI, and OARDC for major capital projects over the last four biennia.

Biennium	OSU Columbus (millions)	OSU Regional/ATI/OARDC (millions)
1999-2000	\$78	\$10
2001-2002	\$72	\$6
2003-2004	\$70	\$10
2005-2006	\$57	\$7

State support has declined steadily over this period while needs due to block obsolescence have increased. At this point it is difficult to predict what the State will allocate for FY2007-FY2008. We are using a planning figure of \$57 million for the Columbus Campus, while presenting a mechanism for alternative funding scenarios.

In order to rank projects for inclusion in our final request, each project was evaluated based on its relationship to the Academic Plan, physical need, financial feasibility, and physical feasibility. The financial and physical feasibility components were included because, based on the other requirements alone, our priority projects would greatly exceed our expected appropriations. In addition, the impact of facilities on operating costs was incorporated into our discussions and the capital guidelines clearly stated that central funds would not, as a rule, pay operating costs for additional space (Attachment A). These recommendations are based on assumptions about program needs. If those needs change, the University reserves the right, after consultation with the parties *involved*, to *reduce the project or reassign that space*.

In making these recommendations to you, we, along with representatives from the Offices of Academic Affairs, Business and Finance, Research, Health Services, Student Affairs, Development, and representatives of the Senate Fiscal Committee and the Senate Committee on the Physical Environment, have evaluated the information submitted by the units with respect to established criteria. However, the following criteria are not intended to provide a mathematical solution to a very complex set of issues:

Academic Priority

- Relation to University mission and the Academic Plan
- Program excellence
- Student demand
- Research productivity
- Opportunities for interdisciplinary collaboration

Physical Need

- Condition of existing space
- Unmet health and safety requirements

Financial Feasibility

- Likelihood of State support
- Cost sharing by requesting unit
- Net impact on operating costs

Physical Feasibility and Other Considerations

- Previous commitments
- Physical feasibility, including timing or staging issues
- Impact on parking
- Impact on other needs

An important element in the planning process is the Academic Plan. Alignment of the objectives of the project with the goals of the Academic Plan was an overriding factor in the Space Facilities Committee's recommendations. As always, the number of worthy projects exceeds the funds available. The Academic Plan provides an

additional context by which to establish academic priorities. A new element we added to the review process for this cycle was a requirement that the requesting unit provide metrics to show in more detail how this project would benefit the Academic Plan. This is discussed in greater detail in Section A of Part IV of this memo. The six major strategies identified in the Academic Plan are:

1. Build a world-class faculty
2. Develop academic programs that define Ohio State as the nation's leading public land-grant university
3. Improve the quality of the teaching and learning environment
4. Enhance and better serve the student body
5. Create a more diverse University community
6. Help build Ohio's future

Several of these strategies call for a supportive physical environment. The growing number of existing buildings requiring renovation or replacement is a threat to achieving our goals. So, in response to the Academic Plan, we are reserving scarce state dollars to support renovation or replacement of academic buildings, particularly where a deferred maintenance problem is involved. In addition, \$750,000 has been set aside in each of the next two years from central funds to pay the General Fund share of parking replacement under the parking replacement policy in order to ensure continued access to the campus by students, faculty, staff, and visitors.

II. RECOMMENDATIONS REGARDING STATE CAPITAL FUNDS

Our recommendations for State capital funds are divided into three groups. Group One is projects identified as a high priority for funds in the FY2007-FY2008 biennium. Group Two is projects identified as high priorities for FY2009-FY2010 and beyond. Group Three consists of projects not recommended for State capital funds at this time.

A. Group One: Recommendations for State Capital Funds in FY2007-FY2008 Biennium

The projects listed in Group One have the highest priority in the Academic Plan as well as high physical need and financial feasibility. For purposes of these recommendations we are planning on a base state appropriation of \$57 million, although we recognize this number could change. The five priority projects are Thompson Library Renovation, Brown Hall Replacement, Hughes Hall Renovation, Graves Hall Renovation Phase 1, and Interdisciplinary Research Building.

1. Thompson Library Renovation

The Thompson Library Renovation is one of only two capital construction projects specifically mentioned in the Academic Plan. The Thompson Library is in many ways the intellectual heart of the campus. It is the single most visible academic building. Although it is in better shape than some academic buildings on campus, it has not had a major renovation in over 30 years. The building's systems and its ability to respond to the academic needs of the institution are rapidly deteriorating.

Consequently, this project was identified as the number one priority in the FY2005-FY2006 capital process and a total of \$69 million in state funds was requested over six biennia.

In our February 25, 2005 memo to you, we explained why delays and funding cuts made it necessary to postpone construction

for one year. Those recommendations were approved by the OSU Board of Trustees on March 4, 2005.

Design is expected to be completed this summer. We recommend construction be authorized to commence in the fall of 2006 and requests of \$45 million in State funds for FY2007-FY2008 and \$16 million for FY2009-FY2010 be made.

Construction is expected to be completed in calendar 2009. The total cost of the project is expected to be \$102 million, with \$72 million from state funds and \$30 million in private fundraising. As explained in our memo of February 25, 2005, an additional \$3 million in State funds is needed to offset inflation costs due to a delay in the starting date of construction which accounts for the project increase from \$99 to \$102 million.

This project will not add any net square footage to the Library's inventory, since it is releasing existing space located elsewhere in the Library inventory back to the University to offset any additional square footage in the Library project. The project is not expected to create additional parking demands. However, having both the Library and Union closed for construction at the same time will create dislocation for students and staff. Therefore, the University is working with both the Library and Student Affairs to identify alternative space to meet the needs

for administrative offices and book stacks, meeting rooms, student study space, and informal gathering areas. A preliminary plan was presented to the OSU Board of Trustees at the June 7 meeting.

2. Brown Hall Renovation

This building is number three on Physical Facilities list of deferred maintenance problems. It was identified as a priority in the FY2005-FY2006 capital process for planning funds, but the project was postponed due to State budget cuts.

We are recommending the existing building be renovated or replaced to serve as the home for the Department of English, Digital Media Project, Writing Workshop, and Center for the Study of Teaching and Writing.

This project is the highest priority of the Colleges of the Arts and Sciences. The Department of English is a core academic department that has been recognized for selective investment and for excellence in teaching and research and teaches over 20,000 undergraduates annually.

Preliminary plans provide for a project of 55,000 – 70,000 ASF, resulting in an estimated total project cost between \$47 and \$57 million. For planning and funding allocation purposes, the conceptual total project budget is \$50 million.

We recommend \$3.5 million in State planning dollars for FY2007-FY2008 with State funding for construction of \$41.5 million to be phased over the following two biennia. We also recommend that the College of Humanities fund at least 10% of the conceptual total project budget through fundraising or other sources. Additional College funds can be added to increase the project budget beyond \$50 million if desired.

This project will address a major deferred maintenance problem and will not eliminate parking spaces or increase demand. However, it will require the College of Humanities to pay additional POM to acquire additional ASF.

3. Hughes Hall Renovation

Hughes Hall currently houses instructional space for the School of Music. Not only is Hughes Hall one of the worst deferred maintenance problems on campus (it ranks 11th on the Physical Facilities worst problem list; its space is unsuitable for the music program.

The challenge has been to develop a proposal that is financially and physically feasible. For this reason, we allocated funds in the FY2003- FY2004 capital cycle for a feasibility study. That study is now complete and calls for a three-phase project that provides a state funded renovation of Hughes Hall, while the College fund raises for the renovation of and addition to Weigel Hall.

The renovation of Hughes is estimated by the feasibility study to cost \$25 million. The renovation of and addition to Weigel is estimated by the feasibility study to cost \$40-50 million.

We recommend \$1.5 million in State funds in FY2007- FY2008 for planning the Hughes Hall renovation, with the remaining \$23.5 million in construction funds to be phased in over the next two biennia.

The Hughes Hall renovation would not add space or adversely affect parking.

4. Graves Hall Renovation Phase I

The College of Medicine and Public Health is one of the fastest growing areas of research in the University. Lack of suitable space is a major impediment to future growth. The Facilities Master Plan process in the Medical Center has identified the renovation of the Graves Hall basement as a cost effective way of creating additional space while addressing a potential deferred maintenance problem.

Consequently, we recommend a request of \$6 million in FY2007-FY2008 State capital funds for this project, to be matched with the remaining funds provided by the College.

This project will not add space or create parking issues.

5. Interdisciplinary Research Building

An Interdisciplinary Research Building is the only specific capital project, other than the Library renovation, identified in the Academic Plan and is a key component to advancing interdisciplinary research. A feasibility study was approved in the FY2005-FY2006 process and is scheduled to be completed this fiscal year. The Office of Research has identified this building as its highest priority with up to 105,000 ASF of wet and dry labs with space assignments on an "in-and-out" basis to be competitive and opportunity based.

The Office of Research has estimated a project cost of about \$90 million, and has requested \$30 million from state capital funds, with the remainder from private gifts, user fees, and reallocations from within the Office of Research. A siting study process is currently underway.

Since this facility may add nearly 100,000 ASF of research lab space to the campus inventory, we recommend the Office of Research develop a comprehensive business plan showing how both capital and operating costs will be funded. Approval of a preliminary plan is required before proceeding to design and a final plan prior to proceeding to construction.

We recommend this project proceed to the planning phase. Of the \$5 million needed for planning, we recommend half come from the FY2007-FY2008 capital bill and half from internal Research sources. Funding for construction would be phased over the two following biennia. Up to \$45 million may need to be bonded. The exact amount should be determined as part of the planning process for the 2009 bond issue.

We feel these five projects provide the best return to the University for use of limited State capital dollars. As the chart below shows, if these five are funded, and assuming approximately \$58 million in State capital funding in the next two biennia, it is likely State funds will not be available for other worthy projects in the FY2009-FY2010 and FY 2011-2012 biennia. We address those projects in the next section.

Project	State Funds Recommended For (millions)		
	2007-2008	2009-2010	2011-2012
1. Library Renovation	\$45.0	\$16.0	0
2. Brown Hall Renovation	3.5	21.0	\$20.5
3. Hughes Hall Renovation	1.5	14.0	9.5
4. Graves Hall Renovation Phases I and II	6.0	6.0	TBD
5. Interdisciplinary Research Building	2.5	0	TBD
Total	\$58.5	\$57.0	\$30.0+

B. Group Two: Recommendations for State Capital Funds in Future Biennia

We have always had more worthy projects than available funds. This has become more acute in recent years as State funds have declined while existing facilities age.

Listed below are five projects which we believe are consistent with the Academic Plan but for which sufficient State resources are clearly not available in the FY2007-FY2008 biennium and will be difficult to come by in future years. These projects are

- FAES Integrated Teaching and Research Facility
- Graves Hall Renovation Phase II
- Koffolt Lab Expansion/Renovation
- Postle Hall Renovation or New Building
- Public Health New Building

6. Integrated Teaching and Research Facility

The College of Food, Agricultural, and Environmental Sciences has the most obsolete facilities of any college. One third of its ASF is in buildings 33 years old or older.

The cornerstone to addressing this problem is a new integrated teaching and research facility that would allow programs to move out of obsolete buildings so they could be renovated or demolished.

The preliminary estimates are that a building of 117,000 ASF would cost between \$60 and \$75 million in FY2009 dollars. The problem is that State capital funds of that amount are not likely to be available in the immediate future.

Recognizing this problem, the University allocated \$2.8 million for a Master Plan for the College. The Master Plan has been completed, but approximately \$1.8 million of that amount remains unspent. We recommend that the unspent funds be used for a feasibility study and preliminary design for the Integrated Teaching and Research Facility to determine how a facility of this nature could be phased and what alternative funding sources could be identified.

Under this scenario we recommend that the College generate \$3.5 million for planning to occur during the FY2011-FY2012 biennium, to be tentatively followed by \$10 million of State funds in both FY2013-FY2014 and FY2015-FY2016. The College would be expected to generate the additional resources needed to complete the project. This long-range commitment of State capital funds will be reevaluated during future capital request cycles and possibly modified to reflect further planning studies and status of development efforts.

7. Graves Hall Renovation Phase II

In our recommendations for FY2007-FY2008, we identified \$6 million for the renovation of Graves Hall basement. The first floor also needs renovation. We recommend \$6 million be set-aside for this purpose in FY2009-FY2010. Similarly, the College will provide any additional funds needed to complete the project.

8. Koffolt Lab Expansion/Renovation

Our recommendations two years ago included a recommendation that this project be considered for state funding in FY2007-FY2008. Unfortunately, the State cuts in our capital allocation for FY2005-FY2006 have backed up needed projects.

Preliminary estimates are that a renovation of and an addition to Koffolt would cost between \$60-\$75 million in FY2009 dollars. We recommend that the College generates \$3.5-\$4.5 million to begin planning in FY2011-FY2012. The conceptual total project cost will be further

defined through the planning process. Then we recommend that State funds tentatively be allocated in FY2013-FY2014 and FY2015-FY2016. The college would then be expected to generate the additional resources needed to complete the project. This long-range commitment of State capital will be reevaluated during future capital request cycles and possibly modified to reflect further planning and status of development efforts. Another challenge is to identify swing space for the Engineering faculty and programs contained within the existing Koffolt facility. As a first step, we recommend \$300,000 be set aside for a feasibility study to determine if Koffolt should be demolished or renovated. This feasibility study should be funded half from the college and half from central funds.

9. Postle Hall Renovation or New Building

Postle Hall, which serves as the home for the College of Dentistry, is almost 50 years old and no longer meets the academic needs of the College. As a result, we authorized the College to proceed with a feasibility study to identify options to replace or renovate Postle Hall. The college has proposed a \$270 million dollar

project of which \$100 million would come from State capital funds. While we support the need to address obsolete facilities in Postle Hall, a project of this magnitude is not financially feasible or justified.

We recommend the College use the next two years to develop a scaled down project that is more consistent with what future funding is likely to be available. Then we recommend that the College generate the funding required to take the scaled down project through the planning process during FY2011-2012. In terms of State funds, we tentatively recommend \$13.5 million in FY 2013-2014 and \$10 million in FY2015-2016. The College would then be expected to generate the additional resources needed to complete the project. This long-range commitment of State capital will be reevaluated during future capital request cycles and possibly modified to reflect further planning and status of development efforts.

10. Public Health New Building

In the short run, space needs for this school can be met in Cunz Hall. In the long run, if the school grows as planned, it will need additional space. The School has requested a new building estimated to cost between \$61 million and \$74 million in FY 2009 dollars; we recommend this be re-evaluated as part of the FY2009-FY2010 planning cycle, including opportunities for fundraising and other funding sources.

C. Group Three: Projects Not Recommended for State Funds

In addition to the projects recommended above, we considered 19 additional projects involving between \$720 and \$840 million in State funds. These are listed below:

Requesting Unit	Project Description	FY2007-08 Request (millions)	Total Project Request (millions)
Arts	Weigel Hall Renovation and Addition	\$40.0	\$68.0
Arts and Sciences	Federation Facilities	0.5	7.0-9.0
Biological Sciences	Building Addition	1.5	33.0-40.0
Education	Arps Hall Renovation	.3	TBD
FAES	College Academic & Tech Building	3.0	56.0-68.0
FAES	Administrative Building Rehab	2.0	32.0-39.0
FAES	Stone Lab Upgrade	0.4	5.9-7.4
FAES	Cooke Castle Renovation	0.3	4.0-5.0
Health Sciences	Murray Hall Renovation	2.0	28.0-34.0
MAPS	Evans Lab Renovation	3.0	53.0-64.0
MAPS	Physical Sciences Building Addition	1.5	26.0-32.0
COMPH	Academic Facilities	3.0	56.0-68.0
COMPH	Academic Office Building	2.0	45.0-54.0
Public Health	Public Health New Building	3.5	61.0-74.0

Research	Rodent Animal Facility	6.0	124.0-149.0
SBS	Townshend Hall Renovation	0.5	6.0-8.0
SBS	Department of Economics Relocation	1.0	14.0-17.0
Library	Book Depository	NA	4.0-5.0
Vet Med	Hospital Renovation and Addition	<u>5.4</u>	<u>90.0</u>
Total		\$39.9	\$712.9- \$831.4

While not all unfunded projects are of equal merit or feasibility, it is clear the need for State support is much greater than what is likely to be available by a substantial amount. One strategy to address this is to use other funding sources where it might be appropriate. In that regard, we have specific recommendations regarding two projects in particular:

11. Townshend Hall Renovation

This facility will be vacated by the Department of Psychology when its new building opens in 2006. The College of Social and Behavioral Sciences has requested this building be assigned to Sociology. Sociology is a highly ranked department with a large undergraduate enrollment and a diverse faculty and student body. Moving into Townshend Hall would allow the department to consolidate from five separate locations.

Since Townshend Hall is in reasonably good shape, this could be done for a minimal cost, which we estimate to be in the range of \$4-6 million. We recommend this space be assigned to Sociology for the reasons listed above, and that a minimal renovation is done using Departmental, College, and University funds.

12. Murray Hall Renovation

Murray Hall was constructed in 1971 for the Ohio Department of Health. The 43,000 ASF facility is scheduled to be turned over to the University in the next 2-3 years when the Ohio Department of Health moves out, but it needs substantial renovation.

The Medical Center has been assigned the space and proposed a renovated Murray Hall as a location for the Multidisciplinary Institute for Behavioral Medicine Research. Since the condition of the facility is not known at this time and the exact date the Ohio Department of Health will vacate the facility also is not known, the Space Facilities Committee has allocated \$100,000 for a feasibility study which is expected to be completed by January of 2006. Our recommendation is that this study be used to inform the discussion of this facility as part of the FY2009-FY2010 capital process.

We recommend the remainder of the projects on this list requesting State funds either be funded from other sources or re-evaluated as part of the FY2009-FY2010 capital process.

III. RECOMMENDATIONS REGARDING OTHER FUNDS

As the amount of available State funds continues to decline, the University needs to continue to identify other funding sources for its capital needs. However, in doing so, we need to be mindful of

practical limits on the University's debt capacity, fundraising priorities, and other factors that bear on these decisions. Therefore, we have organized this section into two parts, significant commitments involving non-State appropriated funds and additional projects involving non-State appropriated funds. Non-State appropriated funds include bonds, user fees, development monies and other resources from requesting units.

A. Significant University Commitments Involving Non-State Funds

With the completion of the Ross Heart Hospital and 650 Ackerman Project in FY2005 and the Student Recreation Center and Biomedical Research Tower in FY2006, the University is left to initiate two major multiyear projects: the Cancer Program Expansion and the Ohio Union Replacement. In addition, we are adding one new project to this category, the new Student Services Center.

1. Cancer Program Expansion Project

This project was listed in our recommendations two years ago as the highest priority for new projects in the FY2005-FY2006 biennium. The Comprehensive Cancer Center is Ohio State's most productive interdisciplinary research center and continued growth of this unit is directly related to the goals of the Academic Plan.

These recommendations were approved by the Board of Trustees on September 4, 2003. On April 2, 2004, the Trustees approved a resolution to hire an architectural/engineering firm and a construction management firm to develop plans for a project between \$350 and \$400 million over a ten-year period.

The resolution allowed planning to proceed, but a comprehensive business plan needs to be approved before the project can go forward. Since that time Skidmore, Owning, and Merrill, LLP, an architectural firm, has been hired to lead the planning process for the cancer expansion. In addition, a great deal of effort has been devoted to aligning the Cancer Program Expansion Project with the Medical Center Facility Master Plan process, led by TSOI/Kobus and Associates, and the Five Year Business and Capital Plan process, led by the senior leadership staff of the Medical Center and Health System.

These processes will not be completed until mid July 2005, but the recommendations reflected in the Medical Center portion of this document reflect our best estimate of where this process is at this point.

2. Ohio Union Replacement

The Ohio Union is a core student services building and a significant deferred maintenance problem. That is why replacement of the current structure was recommended as a high priority in our September 2003 recommendations. These recommendations were approved and, on June 4, 2004, the Board of Trustees approved the hiring of architects, engineers, and construction managers to begin detailed planning for this project. The project was approved as a total replacement of the existing facility with a conceptual budget not to exceed \$100 million in FY2008 dollars. Funding sources are expected to include a combination of user fees, departmental funds, and private fundraising.

The architectural firms of Moody Nolan and Michael Dennis have since been hired to do the detailed planning. The June 2004 Board resolution requires a comprehensive business plan to be approved before authorization for construction. Construction is scheduled to begin in the late spring of 2007.

Students have expressed a desire to make the Ohio Union a LEEDS-certified project. While the University supports the goal of having more of our buildings be LEEDS certified, such a commitment, after design has already begun, can have an unanticipated impact on scope and construction costs. Consequently, we recommend we strive for certification on this project with the understanding that we will make a final decision later in the design process, after all the costs and benefits are thoroughly understood.

3. Student Services Building

Since the 1980's, core student service functions such as Admissions, Registrar, Financial Aid, Enrollment Services, Fees and Deposits, and Student Loan Disbursements have been housed in Lincoln Tower. This is an inefficient and inappropriate use of space originally designed for housing, not offices.

A consensus has existed for some time that these functions need to be moved. The problem has been where and how to pay for the relocation. A work group consisting of Facilities Planning and Development, users, and other stakeholders has developed a plan we believe will allow the project to move forward in a financially sound manner and we recommend its approval.

The proposal calls for a new building of approximately 71,000 ASF located next to the proposed Lane Avenue Parking Garage, as well as use of existing space in the Central Classroom Building.

The new building is expected to cost between \$27 - \$33 million in FY2007 dollars. It could be funded by a combination of rental payments reallocated by vacating Lincoln Tower, cash reserves in the debt service pool set aside for this purpose, and a modest carve out of student fees.

Efficiencies gained from the new building would result in a net reduction of 13% or 12,200 ASF. The new facility would be more accessible to students and Lincoln Tower could be renovated to return to its original design consistent with the University's long term housing plan. We also recommend this project have a goal of being LEEDS certified.

Our plan would be to ask the Board of Trustees to approve commencement of the planning process by no later than September 2005. Under this schedule, construction would begin sometime in spring 2007, to be completed approximately two years later.

B. Additional Projects Involving Non-State Funds

This section lists projects proposed by colleges, support units and affiliated entities to be funded by sources other than State funds. In many cases, University backed bonds are requested. In order to make most strategic use of our available debt capacity, we have asked units to plan on a six-year horizon. The projects listed here reflect the Units' plans for that time period. However, being included here does not guarantee a project will receive bonds or other University credit. That issue is addressed in Section IV.

1. Projects from Individual Colleges

We have pending requests from the four colleges listed below.

College	Project	Amount Requested (in millions)		
		2007-2008	2009-2010	2011-2012
Human Ecology	Early Childhood Development Center at Weinland Park	\$12		
Business	MBA Housing		\$12-14	
MAPS	Advanced Laser	TBD		
Engineering	Koffolt Infill	6-7		
Engineering	Electro Science	5-6		
Engineering	Nanoscale Science	7-8		
Engineering	Possible Airport Improvements	TBD	TBD	TBD
	Subtotal	\$30.0-\$33 +	\$14.0	

MBA housing is a proposal from the Fisher College of Business to provide scholarship housing for MBA students. A residential facility of 120 units is envisioned, with total project costs estimated to be between \$12 and \$14 million. The proposal calls for additional funds to be raised for an endowment to support operations and maintenance. The project will be funded from private donations and will not use University bonds or otherwise adversely affect the University's debt capacity. Siting study is currently underway.

The college of Engineering is overseeing a proposed update to the University Airport Master Plan and an environmental assessment of the plan's major components. Engineering is expected to present its recommendations to the University and the Board in the coming months. The Airport master plan update, noise assessment, and any future capital projects are all subject to Board of Trustees review and approval.

2. Transportation and Parking

Transportation and Parking's projects are listed below in priority order. Funding will come primarily from bonds paid from parking user fees. The biggest unknown at this point is additional parking for the Medical Center, which will be addressed as part of the planning for the Cancer Program Expansion Project.

Project	Request Amount (in millions)		
	2007-2008	2009-2010	2011-2012
9 th Avenue Parking Garage Rehabilitation	\$5.0		
New North Campus Parking Garage	28.0		
Ohio Union Garage Rehabilitation		\$9.0	
Ohio Union Garage Expansion		8.0	
Arps Garage Maintenance & Rehabilitation		3.0	

11 th Avenue Garage Maintenance & Rehabilitation			\$2.0
12 th Avenue Garage Maintenance & Rehabilitation			2.5
Med Center Garage(s)		TBD	TBD
Subtotal	\$33.0	\$20.0 ±	\$4.5 ±

3. Physical Facilities

Physical Facilities projects reflect four programmatic areas: electrical reliability (ER), heating/cooling (H/C), campus circulation (CC) and storm water management (SWM). They are listed below in priority order; however, this list is subject to modification when the utility master plan is completed in Spring 2006.

Project	Goal	Amount Requested (in millions)		
		2007-2008	2009-2010	2011-2012
Increase Campus Electric Capacity Phase 1 (Third Transformer)	ER	\$5.0-7.0		
Increase Campus Electric Capacity Phase 2 (Second Substation)	ER		\$29.0-35.0	
Central Steam Supply SAE Injection	H/C	0.7		
17 th Ave., 19 th Ave., Cannon Dr., and Hagerty Dr. Road Improvements	CC		5.0-6.0	
High Voltage Air Break Switch Replacement	ER	12.0-15.0		
New Combination Back Pressure/Steam Turbine Replacement	ER		15.0-18.0	
Campus Bikeway Development	CC		3.0-4.0	
North Campus Drainage Improvements	SWM		1.0	
Woody Hayes Dr. and Tuttle Park Place Rebuild	CC			\$2.5-3.0
Kinnear Corridor Improvements	CC	5.0		
Herrick Drive and Woodruff Ave. Rebuild	SWM CC			9.0-11.0
Subtotal		\$22.7-27.7	\$53.0-64.0	\$11.5-\$14.0

4. Student Affairs

Now that the new Recreation Center project is nearly completed and the Ohio Union project has been approved, the highest priority for the Office of Student Affairs is to improve the quality of student life on the Columbus Campus by reducing density and resolving deferred maintenance issues. This includes the renovation of the Fawcett Center for office space in order to facilitate moving offices out of Lincoln Tower and adding 517 beds to the residence hall system. The primary funding source is University bonds to be repaid with user fees and other income. Remaining bonds for the Rec Center and Union are also included to give a comprehensive picture of financing needs through 2012.

Project	Requested Amounts (in millions)		
	2007-2008	2009-2010	2011-2012
Larkins Replacement	\$41.0		
Ohio Union Replacement	10.0	\$88.2	
Wilce Student Health Center Renovation	3.3	7.0	
Archer House Residence Hall Renovation	5.0		
Fawcett Center Renovation	8.0		
Lincoln Tower Residence Hall Renovation			\$32.7
Student Affairs renovation and Renewal	11.0	12.0	13.0
Food Service Master Plan Renovation	2.5		15.0
Other Campus Properties (tentative)	3.0		8.0
Subtotal	\$83.8	\$107.2	\$68.7

5. Athletics

With the completion of the Ohio Stadium, Larkins, Woody Hayes, Golf Course, and other projects, the dollar amount of Athletics' projects is less extensive than in previous years. Eight projects have been identified. The primary source of funding will be fundraising. University bonds will not be used. Timing will depend on how quickly raised funds are available.

Project	Estimated Cost (millions)
Woody Hayes Athletic Center Renovation and Expansion, Phase I	\$14.0
New Crew Team Boat House	2.7
Varsity Tennis Center	11.0
Softball Field Upgrade	2.5-3.0
French Field House Resurfacing and Renovation	7.0-8.0
Ice Rink Expansion /Renovation	5M-6M
Steelwood Purchase Option	TBD
Nicklaus Museum	TBD
Subtotal	\$42.2 – \$44.7 +

6. OSU Medical Center

The OSU Medical Center is the single largest user of University-backed bonds. The Medical Center is currently engaged in three related planning processes that will affect its capital planning process: a long-range strategic plan, a master space plan for the Medical Center and certain health sciences academic units, and planning for the Cancer Program Expansion Project. The strategic plan and space master plan are currently being developed; however, the process is far enough along to reflect, with a high degree of certainty, capital priorities for FY2007-FY2008. Modifications for future biennia may have to be made when the planning process is completed in June.

The Medical Center/Health System capital priorities are driven by six areas where the Health System has a differentiated product-line consistent with its academic mission. These six areas are:

- Cardio-Vascular
- Cancer
- Transplantation
- Imaging
- Digestive Diseases
- General Reconstructive Surgery

Specific, major projects, and the sequence in which they are to be funded, occur over two phases as follows:

- | | |
|--|---|
| Phase I (FY2007 – FY2010) | Add 2 floors to the Ross Heart Hospital Infrastructure and Maintenance on Rhodes Hall
Expansion of Diagnostic Corridor
Inpatient Tower for Cancer and Critical Care |
| Phase II (FY2011-FY2014) 2 nd | Inpatient Tower for Doan Replacement
Backfill and Renovation of James
Expansion of Ambulatory |

These schedules and priorities are subject to change as the Medical Center long-range strategic plan is finalized. However, the estimated project costs by area are as follows:

Area	2007-2008	2009-2010	2011-2012	Total (in millions)
Imaging/Diagnostic & Treatment Core Facility	78.5	150.9	0	229.4
Cancer Program Expansion	34.0	115.8	0	149.8
University Hospitals Renovation	88.8	76.3	120.5	285.6
Ross Heart Hospital Expansion	32.4	0	0	32.4
All Other	65.1	0	0	65.1
Total	298.8	343.0	120.5	\$762.3

Of the total amount, the Medical Center has requested \$500-600 million be bonded by the University between FY2007 - FY2012. The recommendations for 2005 and 2007 bonding amounts are outlined in Attachment B. The amount of available allocations for the Medical Center projects from the University's bonding capacity for FY2009 thru FY2012 is unknown at this time but will be determined based on the guidelines discussed in section IV of this document.

In addition, Med Center Partners, which is an affiliated entity, may be undertaking some capital projects with funds generated from other sources. It is necessary that use of alternative funding for these projects be structured in such a way as to have no adverse impact on the University or the Medical Center's debt capacity.

7. Regional Campuses, OARDC, and ATI

The University's regional campuses, OADRC, and ATI have identified the following projects as high priority over the next six years.

Campus	Projects	Estimated Cost (in millions)		
		2007-2008	2009-2010	2011-2012
Lima	Extension Addition New Student Life Building Classroom Building	\$0.5-0.6 7.0-8.0		TBD
Mansfield	Ovalwood Hall Renovation Campus Recreation Center Oval Schuttera Service Center	7.0	\$3.2-4.6	\$1.1-1.3 3.2
Marion	New Science/Tech/Art Bldg			10.0 (?)
Newark	Founders/Hopewell Halls Renovations New Classroom Building Warner Library	3.0 5.5	TBD	
OARDC	Food Ag. and Bio. Eng. Building Renovation New Entomology Building	4.0 1.6 0.5	TBD	TBD
ATI	"Banking" allocation for future project	TBD	TBD	TBD
Total		\$29.1-\$30.2	\$3.2-\$4.6 +?	\$14.3-14.5 +

The projects are to be funded with a combination of State capital funds, cash reserves, and University bonds. We recommend these projects proceed within the bond capacity limits identified in Section IV Part D.

All four regional campuses expressed a desire to provide additional housing at some point in the next six years. Two campuses (Newark and Mansfield) have such housing. The Lima and Marion Campuses have requested housing as well.

Unfortunately, the University does not have the debt capacity for these as University built and operated facilities to meet the other capital needs of the regional campuses. Therefore, we recommend both Lima and Marion be directed to explore options with private developers who could provide student housing in close proximity to those campuses, as long as this can be done without adversely affecting the University's debt capacity.

8. Affiliated Entities

In the 1990s, the University created a number of affiliated entities to undertake strategic initiatives. Two of these, Campus Partners and SciTech, made use of University-backed credit during their start-up phase. Since then, the rating agencies now include University-backed credit to affiliated entities as counting against the University's debt capacity.

Since both Campus Partners and SciTech are now viable, we recommend their capital needs be financed by their own equity, thus preserving the University's debt capacity for other priorities in the Academic Plan.

We have discussed this concept with the leadership of both Campus Partners and SciTech. They are supportive of the

recommendation, provided that in the case of SciTech, the existing University \$10 million line of credit be maintained as a revolving line of credit and that in the case of Campus Partners, the goals of the five-year business plan are met.

We think these conditions are reasonable. Therefore, we are showing Campus Partners and SciTech capital plans for information only, rather than as requests for additional University-backed credit or State capital funds.

At the April 4, 2004, Board meeting the Board of Trustees authorized the creation of Med Center Partners. The purpose of Med Center Partners is to allow the Medical Center to engage in commercial partnerships that leverage its assets to the benefit of the University and the people of Ohio. It is anticipated that any capital projects pursued through Med Center Partners will be financially self-supporting and not require University bonds, credit enhancements, credit guarantees, or lines of credit. Should the Medical Center choose to lease facilities from Med Center Partners, such leases will need to be approved by the University and will count against the credit limits established for the Medical Center as described in Section IV Part D.

		Estimated Cost (in millions)		
Entity	Project	2007-2008	2009-2010	2011-2012
Campus Partners				
	15 th & High Residential Redevelopment	\$35.0-45.0	\$50.0-60.0	
SciTech	Engineering Research Lab	5.5		
	SW Quadrant Res Park I		6.0	
	SW Quadrant Res Park II			\$5.5
	Subtotal	\$40.5-50.5	\$56.6-\$60.6	\$5.5

9. Other Projects

In addition to the projects discussed, there are a number of capital projects that do not fit into the categories listed above. These are:

- University District Neighborhood Safety Center – this project was announced by President Holbrook and Mayor Coleman in October 2004. It is a city project, but the University has committed to pay half of the construction cost and rent for University use of the building for University Public Safety and Community Crime Patrol. The total project cost is estimated at between \$3.5 and \$4.0 million. Our share of \$1.75-2.0 million will come from central University cash reserves set aside for this purpose.
- Columbus Wood Products – this is a 95,600 square foot building located near SciTech that is currently up for sale or lease. The University is engaged in negotiations with the owner for a long-term lease of the facility for research use.

- Former Lazarus Building – this is a joint City of Columbus, Battelle and OSU effort to use the renovated Lazarus Building as a magnet for economic development in downtown Columbus. This could involve a University long-term lease of space for art uses and other activities. This project is still in the planning stages.
- Senior Housing Community – although this is a worthy project, it is not directly related to the academic mission of the University. Consequently, we recommend the Medical Center be given approval to explore options with private developers with the understanding that the project will not be located on University land and will not draw on University debt capacity.

IV. IMPLICATIONS

In this section, we address the implications of these recommendations in eight specific areas: the Academic Plan; future capital requests; deferred maintenance; students, faculty and staff; debt capacity; future operating costs; transportation and parking; physical feasibility and energy conservation.

A. Impact on Academic Plan

These recommendations address two of the highest priorities of the Academic Plan, namely the Library Renovation and the Interdisciplinary Research Building. Three of the renovation projects, Hughes Hall, Brown Hall, and Townshend Hall, address facilities needs of core academic disciplines.

The Cancer Program Expansion Project and the Graves Hall Renovation address expanding resource needs and the Ohio Union and Student Services Building enhance core student services to better serve the student body.

As part of the review process for the coming biennium we asked the units who had been recommended for State Capital Funds in FY2007-FY2008 to provide additional information on the benefits to the Academic Plan that would be realized in return for the investments required. A summary of that information is included in the appendix as Attachment C.

B. Impact on Deferred Maintenance

Funding of these recommendations will address two of the University's lingering deferred maintenance problems, Brown Hall and Hughes Hall. Both are on Physical Facilities list of the 30 worst deferred maintenance problems on campus, ranking number 3 and 11, respectively.

In addition, addressing renovations of the Thompson Library and Graves Hall, and the replacement of the Ohio Union proactively keeps these key facilities from becoming deferred maintenance problems in the future.

C. Impact of Future State Funded Capital Requests

With State funds declining and becoming more uncertain, multiyear planning becomes more important. In general, we have to phase large projects over three biennia, one for planning and two for construction. Although this is not ideal, this provides greater flexibility in use of State funds. The table below shows how the recommendations in this memo would play out over the next three biennia. For planning purposes, a

control total of approximately \$58 million is projected for each future biennium.

Project	Total Funding (millions)		State Funding (millions)		
	State	Other	FY07-08	FY09-10	FY11-12
Library Renovation	\$72.0	\$30.0	\$45.0	\$16.0	
Brown Renovation	45.0	5.0 or more	3.5	21.0	\$20.5
Hughes Renovation	25.0	0	1.5	14.0	9.5
Graves Rehabilitation. Phases I and II	12.0	TBD	6.0	6.0	
Interdisciplinary Research	TBD	TBD	2.5	0	TBD
Totals			\$58.5	\$57.0	\$30.0

D. Impact on Debt Capacity

In order to preserve debt capacity for the highest priorities of the Academic Plan, the University Board of Trustees approved guidelines on the use of bonds and other credit instruments on March 4, 2005. These recommendations are consistent with those guidelines and envision a bond issue of no more than \$400 million in mid-calendar 2005 and no more than \$400 to \$500 million in calendar 2007. How this would be allocated among the various groups of users is illustrated in Attachment B.

E. Impact on Students, Faculty, and Staff

A large number of students, faculty, and staff regularly use the buildings recommended here for replacement or renovation. They will benefit when the projects are done, but will be inconvenienced while they are under construction.

The single largest challenge will be the inconvenience caused by the Library renovation and Ohio Union replacement projects, both of which will be under construction at the same time. Temporary sites will be provided for both functions with appropriate transportation, but additional planning will need to be done to minimize inconvenience and confusion.

The proposed temporary space while the Library is unavailable due to construction includes:

- All book stacks will be moved to 650 Ackerman.
- Bus service will be provided to shuttle students from Main Campus to 650 Ackerman.
- Sullivant Hall Library will be the Central Campus library presence. Service will be provided to shuttle books from 650 Ackerman to Sullivant Hall.
- The Science and Engineering Library will provide additional student study space due to the consolidation of existing stacks.

The proposed temporary space while the Union is unavailable due to construction includes:

- The Fawcett Center floors 3-10 are proposed to house Student Activities, Business Offices, Undergraduate Student Government, Council of Graduate Students, Inter-professional Council, Ohio Union Activities Board, Ohio Union Graphics, Ohio Union Source, Information Desk, Student Commuter Services, Multi-Cultural Center, Student Legal Clinic, Student Advocacy, and Police Department offices.
- Food Court and Conferencing Space will not be replaced until the Union project is completed.
- The Fawcett Center, Schottenstein Center, Blackwell Inn, and Pfahl Hall will provide relief for conference, auditorium space, and evening social space
- Oxley's Café in The Wexner Center, Crane-Hagerty Café in Hagerty Hall, existing food businesses east of High Street, and Gateway and Marketplace will provide relief for Food Court service

Temporary student study and social space while both projects are unavailable during construction will be provided at several locations across campus. These temporary measures to minimize adverse impact of this needed construction was reviewed with the Board's Fiscal Affairs Committee at their June 2005 meeting.

F. Impact on Operating Costs

In the University's budget system, the benefiting units are responsible for operating costs of additional space assigned to them. The table below summarizes the approximate net change in ASF for major projects approved for the coming biennium.

Unit	Project	Net Change in ASF	Cost Increase (or Decrease)
OAA	Library Renovation	-11,500	(\$120,865)
English ASC/Humanities	Brown Hall Renovation	4,600	\$48,346
Medicine	Graves Hall Renovation	--	
Music ASC/Arts	Hughes Hall Renovation	--	
Research	Interdisciplinary Research Building	TBD	TBD
ASC/SBS	Townshend Hall Renovation	12,900	\$135,579
Health Science	Murray Hall Renovation	43,000	\$451,930
Health Science	Cancer Program Expansion	TBD	TBD
Student Affairs	Ohio Union Replacement	23,000	\$241,730
Engineering	Airport Expansion	TBD	
Various	Student Services Building	-12,200	(\$128,222)

G. Impact on Transportation and Parking

Meeting additional space needs without exacerbating parking and accessibility continues to be an enormous challenge. Vehicular and foot traffic congestion will undoubtedly occur as a result of building construction and road improvements, but it is a temporary obstacle.

Most projects that are renovations or replacements will not increase long-term parking demand but new facilities such as the Interdisciplinary Research Building, MBA Housing, and the acquisition of Murray Hall will. The Cancer Program Expansion project will create additional demand on a part of the campus where congestion is high and parking in short supply, but the project will replace any parking that

is removed and will add additional parking to accommodate additional needs

The Student Services building will eliminate approximately 500 surface parking spaces, but these can be replaced by the proposed Lane Avenue Garage. The new garage will increase parking availability in the north campus area, shifting demand from west campus to Lane Avenue and increasing the amount of vehicular traffic in this area.

The Ohio Union project will increase parking demand on the east side of campus, but this can be mitigated by the proposed expansion of the Ohio Union Garage.

H. Physical Feasibility

Many of the proposed projects are somehow related to an existing project and will require timing and space coordination, but are not impediments to the completion of the proposed projects. The availability of Smith Lab for swing space will facilitate demolition of Lord Hall. The new Student Services building will have to be completed before Lincoln can be converted to additional housing. The Ohio Department of Health must vacate Murray Hall before it can be assigned to the Medical Center. If the Hughes Hall Renovation proceeds before the Weigel Hall Addition is built, swing space for the Hughes occupants will need to be identified. The Gateway project must be complete for Human Resources occupancy before the Archer House Renovation can proceed. The new off-campus location for Development must be completed before the Fawcett Center tower can be vacated for renovation.

I. Energy Conservation

The recent rise in the cost of energy is expected to be a long-term trend; consequently, strengthened emphasis on energy conservation makes sense from both a financial and environmental protection standpoint. We have already instructed our architects to plan buildings in a way that maximizes efficient use of energy. A big step forward was made two years ago when it was agreed to make the new 4-H building LEEDS certified. The next step is to plan more buildings that comply with these standards.

We considered both the Library and the Union, but both are too far along in design to achieve certification in a cost effective way. Instead, we have instructed the architects on both of these projects to explicitly report to us on how efficient energy use is incorporated into the design of these two projects.

In addition, we recommend the proposed new student services building be identified as the first LEEDS certified project on the Columbus Campus east of the river. We have also asked the Office of Facilities Operations and Development to provide us with recommendations on further energy conservation measures no later than December 31, 2005.

We hope this information is helpful to you in evaluating our capital recommendations. With your approval, we will circulate these recommendations across campus for input prior to bring them back to the Board for final approval at the September Board of Trustees meeting.

PART V: Appendix
Supplemental Materials
2007-2008 Capital Budget
Funding Principles

Attachment A

With stable enrollment, limited funding and a substantial amount of deferred maintenance, the priority for use of central funds (including State funds) will be to enhance or improve existing space and reduce operating costs. Therefore, as a general rule:

1. Central funds will not be used to increase academic or administrative space assigned to a unit unless:
 - Paid for by the benefiting unit, or
 - Reallocated from elsewhere.
2. Central funds will not be committed to additional operating costs.
3. Capital and operating costs for additional research space should come from increased cost recoveries.
4. Any additional space for non-general fund units should be funded by that unit and meet the space service needs of the University.
5. Fund raising is an important consideration but fundraising does not guarantee matching funds independent of the criteria listed above. Fundraising is particularly encouraged for upgrades and renovations that do not require additional central support.
6. Use of University bonds and other credit instruments may be requested where a repayment mechanism can be identified. However, availability of this funding source is extremely limited and must be specifically approved as part of the project review approval process.
7. The ability to document and track proposed benefits of the project as to the Academic Plan will be an important consideration in choosing among competing projects.

Preliminary Recommendations Regarding Allocations of FY 2005 and FY 2007 Bond Issues

Attachment B

Approved Project	FY 2005 BONDS	FY 2007 BONDS
Weinland Park Childcare	\$1,500,000	
Mechanical Engineering	\$12,000,000	
Biomedical Research Facility	\$76,000,000	\$42,350,000
BRT Infill Completion		\$30,000,000
Camera Center	\$19,000,000	
Doan Digestive Disease	\$8,000,000	
East ED	\$4,000,000	
James Cancer Hosp. II	\$10,250,000	\$140,000,000
Ross addition		\$28,400,000
Ross Heart Hospital	\$45,000,000	
ULAR/BRT	\$9,000,000	
WOSU		\$3,500,000
Wexner Center Renovation	\$11,250,000	
12th Avenue/Neil Corridor Improvements		\$2,000,000
Boiler Replacement/McCracken	\$13,000,000	\$22,000,000
Central Steam Supply SAF Injection		\$700,000
East Chilled Water Plant		\$4,000,000
High Voltage Air Break Switch Replacement		\$15,000,000
Increase Campus Electric Capacity Phase I		\$6,000,000
Kinnear Corridor Improvements		\$5,000,000
McCracken Boiler Repairs	\$2,000,000	
McCracken Chiller Expansion	\$4,000,000	
North Hot Water Loop		\$2,500,000
Research Chilled Water Plant		\$7,500,000
South Dorm Sewer Separation		\$625,000
Woody Hayes Bridge & Steamline	\$2,800,000	
Lima Student Life		\$7,000,000
Manfield Ovalwood Renovations		\$7,000,000
Mansfield Admin & Classroom	\$6,500,000	
Marion Student Services Building	\$1,100,000	
Newark Warner Library		\$5,500,000
Kinnear Corridor		\$2,600,000
Service Corridor		\$700,000
South Campus	\$250,000	
Archer Conversion		\$5,000,000
Buckeye Village Community Center	\$5,600,000	
Fawcett Tower Rehab to Office		\$8,000,000
Food Service Master Plan		\$2,500,000
Grad/Prof. Housing Retail	\$3,500,000	
Housing & Food Service Renovation	\$10,800,000	\$11,000,000
Larkins Hall	\$63,000,000	\$41,000,000
Lincoln Tower 1-15	\$1,000,000	
Mansfield Apartments	\$5,400,000	
Off Campus Properties	\$637,500	\$3,000,000
Ohio Union		\$10,000,000
Wilce Health Center Renovations Phas	\$750,000	\$3,300,000
Science & Technology Center	\$4,000,000	
9th Avenue Garage Rehab		\$5,000,000
Lane Avenue Garage		\$27,900,000
Neil Avenue Garage	\$11,900,000	
Rhodes Hall Garage	\$20,000,000	
Gateway/CP	\$35,000,000	
Totals	\$387,237,500	\$449,075,000

2005 Allocations:

Colleges	\$13,500,000
Physfac	\$33,050,000
Regionals	\$7,600,000
REPM	\$250,000
Student Affairs	\$90,687,500
Other	\$9,000,000
Campus Partners	\$35,000,000
SciTech	\$4,000,000
T&P	\$31,900,000
Med Center	\$162,250,000

2005 Total \$387,237,500

2007 Allocations:

Physfac	\$65,325,000
Regionals	\$19,500,000
REPM	\$3,300,000
Student Affairs	\$83,800,000
Other	\$3,500,000
T&P	\$32,900,000
Med Center	\$240,750,000

2007 Total \$449,075,000

NOTE: These numbers are preliminary and subject to change

DRAFT

Dear _____:

The _____ project has been selected as one of only five Columbus Campus projects to be recommended for state capital funds in the FY 2007 – FY 2008 biennium. To ensure that the University receives an appropriate return on this significant investment, we would like you to complete the following questionnaire and return it to us within the next 30 days. It is not necessary to start this process from scratch. You should feel free to incorporate information presented at your capital hearing as appropriate; however, this is intended to be a much more focused and metric-driven review:

1. Please describe how completion of this project will advance the Academic Plan. Your response should be data driven and include metrics that will provide a before and after comparison.
2. If additional space is part of this project, please provide information to demonstrate that existing space is being used efficiently and specific metrics to demonstrate how additional space will be used and how the University will benefit.
3. Please describe in detail what financial contribution your unit(s) is/are prepared to make, where the resources will come from, and the anticipated timing of the receipt of those resources.

For further assistance in completing this questionnaire, please contact:

Mike Sherman, Vice Provost Academic Administration (292-5881, Sherman.4@osu.edu) regarding Academic Plan metrics, Richard Morse, Facilities Management (292-3155, morse.68@osu.edu) regarding space utilization, and Kathy Dillow, Business and Finance (292-6267, Dillow.7@osu.edu) regarding funding alternatives.

Thank you for your cooperation.

Sincerely,

Barbara R. Snyder
Executive Vice President and Provost
Business and Finance

William J. Shkurti
Senior Vice President for
Business and Finance

c: Karen Holbrook

CONFLICT OF COMMITMENT POLICY

I. PREAMBLE

Faculty at The Ohio State University accept an obligation to avoid conflicts of commitment in carrying out their University education, research, scholarship or service responsibilities. This policy is intended to assist faculty members, including administrators and staff with faculty appointments, in avoiding these conflicts and in finding a balance between activities that enhance the University's core purpose - to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge - and those that detract from it.

II. STATE AND FEDERAL LAWS AND REGULATIONS

Federal regulations require the University to adopt a policy governing conflicts of interest in research. In addition, faculty members should be aware that they are also subject to various provisions of Ohio law governing ethics and conflicts of interest in public employment. Additional information about the requirements of Ohio law may be obtained by consulting the Office of Legal Affairs.

III. DEFINITION

For purposes of this policy, a conflict of commitment exists when external or other activities are so substantial or demanding as to interfere with the individual's teaching, research, scholarship or service responsibilities to the University or its students.

IV. POLICY

Ohio State University full-time faculty members, including administrators with faculty appointments, owe their primary professional allegiance to the University, and their primary commitment of time and intellectual energies should be to the education, research, service and scholarship programs of the institution. The specific responsibilities and professional activities that constitute an appropriate and primary commitment will differ across schools and departments and will be based on academic practice and/or specific written agreement between the faculty member and his or her department chair and/or college dean.

Even with such understandings in place, however, attempts by faculty to balance University responsibilities with non-University related external activities can result in conflicts regarding allocation of professional time and energies. Conflicts of commitment usually involve issues of time allocation. For example, whenever a faculty member's outside consulting activities (as defined in the University's Policy on Paid External Consulting at <http://oaa.ohio-state.edu/handbook/paidexternal.html>) exceed the permitted limits (normally one eight hour day per week or less, as may otherwise be established by formal College or Departmental policy) or whenever a full-time faculty member's primary professional obligation is not to Ohio State, a conflict of commitment exists.

Faculty should disclose and discuss external commitments with their department chairs and/or deans. If an activity cannot be managed by the faculty member and his/her chair or dean to

avoid a conflict of commitment or the reasonable appearance of a conflict of commitment, the faculty member must refrain from participating in the activity.

Examples of situations that, absent prior department or college review and approval, may create an actual or a perceived conflict of commitment are presented below. The examples are by no means exhaustive, and are provided only as samples of some commonly encountered situations.

1. Teaching at another university during on-duty quarters in an academic year, or otherwise representing yourself as a faculty member of another university.
2. Use of one's professional expertise during on-duty quarters in an academic year to provide services that compete with services provided by an academic or service entity within the University.
3. Participating in private business activities to the detriment of your University education, research, scholarship or service responsibilities.
4. Conducting research or novel scientific investigation as a private consultant to outside entities, which should be conducted more appropriately as research sponsored through the Ohio State University Research Foundation.

Failure to comply with this policy may result in administrative or disciplinary actions against the faculty or staff member in accordance with the procedures set forth in Faculty Rule 3335-5-04. If the conflict of commitment involves a research project administered by the University, whether or not that administration is through the Ohio State University Research Foundation, any action required by funding or regulatory agencies will also be taken. The procedures for reporting such conflicts and management plans shall be promulgated by the Office of Academic Affairs in consultation with the Conflict of Interest Policy Advisory Committee.

(APPENDIX III)



East Regional Chilled Water Plant Feasibility Study

5062-PF07357-A

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Unidentified Utility, Col.

Gross Sq. Ft.0 Age:

Project Information:

Feasibility Study for a regional chilled water plant to serve buildings in the east region of the main campus. Proposed regional plant will provide reliable year-round chilled water and will conserve energy compared to stand-alone building chillers.

Issues:

How does this project advance the Academic Plan? This project will help the University determine the feasibility, reliability and potential cost savings of a chilled water plant to serve buildings in the east region of the campus that are not currently served by the McCracken Chiller Plant. Reliable and redundant cooling and humidity control in the identified buildings are essential environmental conditions for effective learning and research activities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: To be determined by the study.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$70,000.00	\$70,000.00				
Total:	\$70,000.00	\$70,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Feasibility Study)	\$70,000.00	07/08/2005		
Feasibility Study Start		09/01/2005		
Feasibility Study Completion		08/15/2006		

Project Team:

Project Manager: Jerry Bender (bender.3@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Urban Design/Siting Study for the North Academic Core

315-2005-966

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

Gross Sq. Ft.0 Age:

Description:

This project involves a strategic planning analysis of the North Academic Core of the campus for future projects. Previous studies and Master Plans have evaluated numerous sites and potential uses, developed specific design guidelines and identified capacities for numerous sites, some of which have since been utilized. This study will coordinate past studies with future projects to guide implementation of these projects while remaining consistent with the spirit of the Master Plan.

Project Information:

Issues:

How does this project advance the Academic Plan? This project will be used as a planning tool to assist the University in making strategic planning decisions in regards to the north academic core. The University's educational mission and programmatic goals will be a primary consideration in the planning process.

Outstanding Funding Issues: None

Timing Issues: This report will assist administrative decision-making on siting and phasing issues for several projects in the upcoming biennium.

"Ripple effects" of the project: The information gathered for this study will assist the University administration in making good decisions concerning the use of space as identified as available in the North Academic Core area to best utilize this limited resource.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Other Restricted-President	\$300,000.00	\$300,000.00				
Total:	\$300,000.00	\$300,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Feasibility Study)	\$300,000.00	07/08/2005		
Feasibility Study Start		08/15/2005		
Feasibility Study Completion		01/16/2006		

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

Urban Design/Siting Study for the North Academic Core



Office of Business and Finance

June 15, 2005



Aeronautical and Astronautical Research Lab Roof Replacement

315-2005-929

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Aero & Astronautical Research Lab

Gross Sq. Ft. 44,221 **Age:** 1966

Project Information:

Evidence of ponding and the age of the roof necessitate its replacement. A new modified bitumen roofing system and fall protection will be installed.

Issues:

How does this project advance the Academic Plan? The roof replacement of this building will continue to keep the building occupants dry, providing an environment suitable for education and research.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: There is a potential of water infiltration (leaks) in the building during construction.

Special limitations/risks: As the roofing system continues to deteriorate, the potential increases that water will infiltrate into the building, which could cause disruptions to academic and research efforts.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB 16 Columbus Basic Re	\$710,000.00	\$710,000.00				
Total:	\$710,000.00	\$710,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$710,000.00	06/07/2005	07/08/2005	
Bidding Approved BoT		06/02/2006	11/03/2006	
DESIGN				
Schematic Design Approval		12/08/2005	04/10/2006	
Design Dev Document Approval		02/06/2006	06/09/2006	
Construction Document Approval		04/22/2006	08/23/2006	
BIDDING				
Bid Opening		07/14/2006	12/15/2006	
CONSTRUCTION				
Construction Start		10/26/2006	03/29/2007	
Completion		03/15/2007	07/27/2007	

Project Team:

Project Manager: Brett Garrett
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Airport Hangars 1, 2 and 3 Roof Replacement

315-2005-940

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Hangar 1, 2, & 3

Gross Sq. Ft. 29,461 Age: 1943

Project Information:

Remove and discard the existing roof down to the structural deck, including all wood fascias. Remove and store existing gutters. Make any necessary repairs to the structural deck and boiler stack masonry. Install permanent fall protection. Install a complete fully adhered thermoplastic roofing system, including all new fascia. Re-install and certify lighting protection.

Issues:

How does this project advance the Academic Plan? The roof replacement of this building will continue to keep the building occupants dry, providing an environment suitable for education and research.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: There is the potential of water infiltration (leaks) in the building during construction.

Special limitations/risks: As the roofing system continues to deteriorate, the potential increases that water will infiltrate into the building, which could cause disruptions to academic and research efforts.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Re	\$510,000.00	\$510,000.00				
Total:	\$510,000.00	\$510,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch./Engr Approved by BoT	\$510,000.00	07/08/2005		
Bidding Approved BoT		11/03/2006		
DESIGN				
Schematic Design Approval		04/10/2006		
Design Dev Document Approval		06/09/2006		
Construction Document Approval		08/23/2006		
BIDDING				
Bid Opening		12/15/2006		
CONSTRUCTION				
Construction Start		03/29/2007		
Completion		07/12/2007		

Project Team:

Project Manager: Brett Garrett
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Celeste Laboratory Fume Hood Repairs
315-2005-962

Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Celeste Laboratory Of Chemistry

Gross Sq. Ft.110,269 **Age:** 1986

Project Information: Repairs and modification to the existing fume hood exhaust and building HVAC systems serving Celeste Laboratory. The modifications include repair and replacement of ductwork, equipment and controls to ensure safe fume hood operation, increased HVAC capacity and improved air distribution in the building.

Issues:

How does this project advance the Academic Plan? Proper fume hood operation is essential to the learning and research goals of the University by providing a safe means to perform work with volatile or harmful elements.

Outstanding Funding Issues: None

Timing Issues: These repairs are needed as soon as possible since these systems are old, deteriorated and have potential safety issues.

"Ripple effects" of the project: These repairs will cause some laboratories, classrooms and other areas to be temporarily closed for the renovations.

Special limitations/risks: As the systems continue to deteriorate, the potential increases that the systems will be taken out of service, which will cause some academic and research capabilities to be lost.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB790 Columbus Basic R	\$235,300.00	\$235,300.00				
Central Funding	\$499,700.00	\$499,700.00				
HB675 Columbus Basic R	\$765,000.00	\$765,000.00				
Total:	\$1,500,000.00	\$1,500,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,500,000.00	07/08/2005		
CONSTRUCTION				
Construction Start		06/20/2007		
Completion		09/22/2008		

Project Team:

Project Manager: Barry Mazik
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Central Classroom Building - Classroom Renovations

315-2005-949

Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF

Location(s): Central Classroom Building

Gross Sq. Ft. 89,008 **Age:** 1949

Project Information:

The renovation of the third floor will include technology improvements, cosmetic improvements to corridors and classrooms, investigation of floor plan, and some new equipment.

Issues:

How does this project advance the Academic Plan? This renovation project supports the academic plan by enhancing the quality of the teaching and learning environment of our classroom pool space, and by providing faculty, staff, and students with the latest technology tools for leadership in teaching, research, and career development.

Outstanding Funding Issues: None

Timing Issues: The renovation of the facility will have to be coordinated with existing occupants.

The project will have to be accomplished in several phases to maintain the acceptable number of classrooms on line in the general classroom pool due to the high percentage of use during prime hours.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB 16 Columbus Basic Re	\$948,610.00	\$948,610.00				
Total:	\$948,610.00	\$948,610.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$948,610.00	07/08/2005		
CONSTRUCTION				
Construction Start		12/01/2006		
Completion		08/31/2007		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Goss Laboratory Elevator Upgrades

315-2005-934

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Goss Laboratory, Leonard W.

Gross Sq. Ft. 67,996 **Age:** 1962

Project Information:

Upgrade the passenger elevator, which was installed in 1951, to meet current codes, standards and usage.

Issues:

How does this project advance the Academic Plan? This project will provide required ADA access for physically challenged students and faculty to all classrooms and laboratories throughout the building.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: None, there is a freight elevator that may be used during the repair of the passenger elevator.

Special limitations/risks: The freight elevator may not comply with all current codes and regulations.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Re	\$210,000.00	\$210,000.00				
Total:	\$210,000.00	\$210,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$210,000.00	07/08/2005		
Bidding Approved BoT		09/22/2006		
DESIGN				
Schematic Design Approval		03/26/2006		
Design Dev Document Approval		05/10/2006		
Construction Document Approval		06/24/2006		
BIDDING				
Bid Opening		11/03/2006		
CONSTRUCTION				
Construction Start		02/15/2007		
Completion		04/19/2007		

Project Team:

Project Manager: Sam Alabi (alabi.1@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Kottman Hall Chilled Water Pipe Replacement

315-2005-942

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Kottman Hall, Roy M

Gross Sq. Ft. 166,391 **Age:** 1981

Description:

Replace the 6" PVC chilled water supply and return lines with larger 8" or 10" lines to handle the increased building load.

Project Information:

Issues:

How does this project advance the Academic Plan? Controlled temperature and humidity are required for many research and academic projects in this building.

Outstanding Funding Issues: None.

Timing Issues: These repairs are needed as soon as possible because the existing pipes have proven to be at the end of their usable life and unable to supply a consistent flow of chilled water to Kottman Hall to control temperature and humidity.

"Ripple effects" of the project: These repairs will cause Kottman Hall to be without chilled water and air conditioning during the renovation period.

Special limitations/risks: As the piping continues to deteriorate, the potential increases that Kottman Hall could be without any chilled water supply and ultimately unable to produce comfort cooling (air conditioning) for the entire building.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Re	\$170,000.00	\$170,000.00				
Total:	\$170,000.00	\$170,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$170,000.00	07/08/2005		
Bidding Approved BoT		07/07/2006		
DESIGN				
Schematic Design Approval		01/10/2006		
Design Dev Document Approval		03/11/2006		
Construction Document Approval		05/25/2006		
BIDDING				
Bid Opening		08/18/2006		
CONSTRUCTION				
Construction Start		11/30/2006		
Completion		02/28/2007		

Project Team:

Project Manager: Barry Mazik
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Kottman Hall Fume Hood Repairs

315-2005-922

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Kottman Hall, Roy M

Gross Sq. Ft.166,391 **Age:** 1981

Description:

Repairs and modifications to the existing fume hood exhaust and building HVAC systems serving Kottman Hall. The modifications include repair and replacement of ductwork, equipment and controls to ensure safe fume hood operation, increased HVAC capacity and improved air distribution throughout the building.

Project Information:

Issues:

How does this project advance the Academic Plan? Proper fume hood operation is essential to the learning and research goals of the University by providing a safe means to perform work with volatile or harmful elements.

Outstanding Funding Issues: None.

Timing Issues: These repairs are needed as soon as possible since these systems are over twenty (20) years old and have potential safety issues.

"Ripple effects" of the project: These repairs will cause some laboratories, classrooms and other areas to be temporarily closed for the renovations.

Special limitations/risks: Building occupants will be consulted and notified prior to any potential service interruptions or temporary closures. System repairs are necessary to avoid service disruptions that could cause some academic and research capabilities to be lost.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Re	\$1,500,000.00	\$1,500,000.00				
Total:	\$1,500,000.00	\$1,500,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,500,000.00	07/08/2005		
Bidding Approved BoT		01/25/2007		
DESIGN				
Schematic Design Approval		04/25/2006		
Design Dev Document Approval		07/29/2006		
Construction Document Approval		11/21/2006		
BIDDING				
Bid Opening		03/08/2007		
CONSTRUCTION				
Construction Start		06/20/2007		
Completion		09/22/2008		

Project Team:

Project Manager: Barry Mazik
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



OARDC - Animal & Plant Biology Level 3 Isolate Fac

315-2000-125

Requesting Agency(s): OHIO AGRIC RESEARCH & DEVELOPMENT CTR

Location(s): Various Locations-OARDC

Gross Sq. Ft.0 Age:

Description:

The proposed BSL-3 Isolation Facility is a new integrated facility for the research of biological agents and pathogens in both animals and plants. The facility is unique in that it combines the research space for working with infectious diseases of both animals and plants into a single facility that meets the Biological Level 3 requirements. It will support the research programs of several departments.

Project Information:

The project is seeking July Board approval for design only. Design will be for a \$20M facility but will also explore alternative options for a \$30M facility and a \$40M facility. Project will not proceed to construction until all funds are secured and a business plan has been approved. Securing the funds will be the responsibility of OARDC/FAES. Siting was determined as part Feasibility study phase of the project.

Issues:

How does this project advance the Academic Plan? To pursue research to prevent, treat, detect or control infectious diseases of animals and plants. The research will help protect Ohio's \$80 billion dollar agricultural industry and promote the development of novel technology to prevent or control these diseases. In addition, the facility is part of the OARDC BioOhio Research Park concept on the Wooster campus to enhance economic development in Northeast Ohio.

Outstanding Funding Issues: Obtaining funding has been, and will continue to be a major focus of OARDC's effort to build the facility. Currently, OARDC is working through the FAES College Dean, Director of OARDC and the OSU Legislative Affairs office to secure additional Federal funding for this facility. The only available funding for this project is through State capital dollars and Federal dollars through Congressional appropriation.

Timing Issues: OARDC has an immediate need for such a facility to accommodate current research, especially with animal pathogens. Competitors are already building, or planning to build similar facilities. OARDC needs to have tangible evidence, as soon as possible, of intent to move forward in order to secure construction funding.

"Ripple effects" of the project: If no facility is constructed, the ripple effect will be negative. It will be difficult to continue National programs of excellence. Investigators will lack a resource necessary to secure Federal grant dollars. Potential loss of research dollars, faculty and research programs in infectious diseases of animals and plants will be restricted to pathogens at the BSL-2 level of containment.

Special limitations/risks: The size of the building will be determined by the amount of funding acquired. The project will be designed as a \$20M facility with expansion options ranging from \$30M to \$40M.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
OARDC	\$67,000.00	\$9,798,465.00				
Future Capital Appropriation	\$18,800,000.00	\$0.00				
HB640 Line Item Appropriation	\$200,000.00	\$200,000.00				
HB675 Line Item	\$0.00	\$2,903,062.00				
HB16 Line Item Appropriation	\$0.00	\$4,568,934.00				
Grant-Department of Health	\$1,966,224.00	\$1,966,224.00				
Grant-LLIJD	\$563,315.00	\$563,315.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Cost to be det. @ design)		08/30/2000		08/30/2000
Arch/Engr Approved by BoT (for design only)	\$20,000,000.00	07/08/2005		
CONSTRUCTION				
Construction Start		09/04/2007		
Completion		03/02/2009		

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Teresa Yu (yu.195@osu.edu)

OARDC – Animal and Plant Biology Level 3 Isolate Facility



Numbers indicate site options considered.
Sites 4 and 5 are preferred options.



Office of Business and Finance

June 14, 2005



Postle Hall Partial Roof Replacement

315-2005-924

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Postle Hall, Wendell D.

Gross Sq. Ft. 278,169 **Age:** 1950

Description:

Replace the roof areas over the southwest portion of the building, which are in poor condition, with a new modified bitumen roofing system and fall protection.

Project Information:

Issues:

How does this project advance the Academic Plan? The roof replacement of this building will continue to keep the building occupants dry, providing an environment suitable for education and research.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: There is the potential of water infiltration (leaks) in the building during construction.

Special limitations/risks: As the roof system continues to deteriorate, the potential increases that water will infiltrate into the building, which could cause disruptions to academic and research efforts.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Re	\$350,000.00	\$350,000.00				
Total:	\$350,000.00	\$350,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$350,000.00	07/08/2005		
Bidding Approved BoT		11/03/2006		
DESIGN				
Schematic Design Approval		04/10/2006		
Design Dev Document Approval		06/09/2006		
Construction Document Approval		08/23/2006		
BIDDING				
Bid Opening		12/15/2006		
CONSTRUCTION				
Construction Start		03/29/2007		
Completion		06/27/2007		

Project Team:

Project Manager: Brett Garrett
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Ross Heart Hospital - Two Floor Addition

315-2005-945

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Ross Heart Hospital, Richard M

Gross Sq. Ft.0 Age:

Project Information:

This project is an addition to the existing Ross Heart Hospital that was completed in 2004. Approximately 73,000 GSF is proposed to be added in two floors above the southern portion of the existing facility to provide an additional 60 patient care beds and required support spaces. The addition will include an extension of all building systems including: elevator, stairs, ATS (Automated Transport System), fire protection, plumbing, HVAC, and electrical.

Issues:

How does this project advance the Academic Plan? This project will address meeting some of the increasing clinical needs of the Academic Medical Center, and continue advancing the University's Academic Plan. This project is an investment in patient care and research space, providing an environment that initiates cutting-edge translational research and improves the quality of educational opportunities that are oriented around important programs and disciplines. It will also help attract and retain faculty, and attract and retain-to-graduation talented students.

Outstanding Funding Issues:

Timing Issues: Coordination with the existing occupied facility for noise control, user inconveniences and any shutdowns so that it causes the least amount of disruptions.

"Ripple effects" of the project: Other localized projects may have an effect on access due to this project's construction.

Special limitations/risks: Impacts on local pedestrian and vehicular traffic patterns during construction and building over an occupied facility.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds 2007	\$32,352,408.00	\$32,352,408.00				
Total:	\$32,352,408.00	\$32,352,408.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$32,352,408.00	06/07/2005		06/07/2005
Constr Mgr Approved by BoT	\$32,352,408.00	07/08/2005		
CONSTRUCTION				
Construction Start		02/01/2006		
Completion		07/31/2008		

Project Team:

Project Manager: Sara Herridge (herridge.4@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.5@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Teresa Yu (yu.195@osu.edu)



650 Ackerman Road - Building #2

315-2003-904-5

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Project Information:

Renovate Building #2 for OSU Medical Offices Information Systems Department.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$2,970,664.00	\$2,998,909.00				
Total:	\$2,970,664.00	\$2,998,909.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Cost undetermined)		02/07/2003		02/07/2003
Arch/Engr Advertisement		02/11/2003		02/11/2003
Bidding Approved BoT	\$2,998,909.00	07/08/2005		
DESIGN				
Arch/Engr Contract		10/21/2003		10/21/2003
Schematic Design Approval		02/18/2005	02/25/2005	02/25/2005
Design Dev Document Approval		04/27/2005		04/25/2005
Construction Document Approval		06/20/2005		06/01/2005
BIDDING				
Bid Opening		08/02/2005		
CONSTRUCTION				
Award of Contracts		10/02/2005		
Construction Start		10/15/2005		
Completion		04/30/2006		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)



650 Ackerman Road - Building 2 and 4 Roof Systems

315-2003-904-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Site - Buildings #2 and #4, 650 Ackerman

Gross Sq. Ft.0 Age:

Project Information:

Remove 35,000 sq. ft. of the existing roof on Building #2 and 25,000 sq. ft. of the existing roof on Building #4 and replace each with a new SBS roofing system.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$1,026,566.00	\$1,026,566.00				
Total:	\$1,026,566.00	\$1,026,566.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Cost undetermined)		02/07/2003		02/07/2003
Arch/Engr Advertisement		02/11/2003		02/11/2003
Bidding Approved BoT	\$1,026,566.00	07/08/2005		
DESIGN				
Arch/Engr Contract		10/17/2003		10/21/2003
Schematic Design Approval		02/14/2005		02/14/2005
Design Dev Document Approval		03/28/2005		
Construction Document Approval		06/21/2005		03/28/2005
BIDDING				
Bid Opening		08/02/2005		
CONSTRUCTION				
Award of Contracts		09/15/2005		
Construction Start		09/16/2005		
Completion		11/30/2005		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
Project Coordinator: Curtis Ashley (ashley.6@osu.edu)
Project Assistant: Steve Deedrick (deedrick.4@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)



ATI - Halterman and Skou Hall Carpet Replacement - Phase I

315-2005-958

Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): Halterman Hall, Jerry J.

Gross Sq. Ft. 55,325 **Age:** 1973

Location(s): Skou Hall, William John

Gross Sq. Ft. 72,105 **Age:** 1978

Project Information:

This project will replace the existing carpet in Skou Hall Student Lounge and Halterman Hall Computer Lab.

Issues:

How does this project advance the Academic Plan? Carpet replacement will enhance the appearance of the Student Lounge of Skou Hall and the Computer Lab spaces in Halterman Hall. Both of these areas are on the prospective student tour; therefore, they represent an opportunity to make a good first impression.

Outstanding Funding Issues: None

Timing Issues: Construction Start of August 1, 2005 and Construction Completion of September 1, 2005

"Ripple effects" of the project: None

Special limitations/risks: It is important to purchase and install the carpet while classes are not in session. Therefore, installation is scheduled for August 2005.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 ATI Basic Renovatio	\$40,000.00	\$40,000.00				
Total:	\$40,000.00	\$40,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT		08/01/2005		
CONSTRUCTION				
Construction Start		08/01/2005		
Completion		09/01/2005		

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Thompson Library Renovation

315-2002-046

Requesting Agency(s): UNIVERSITY LIBRARIES

Location(s): Library, Wm Oxley Thompson Memorial

Gross Sq. Ft. 299,695 **Age:** 1912

Description:

Renovate the Thompson Library, construct an addition to the facility, re-landscape a portion of the Oval, and provide swing space during construction. The swing space will include: Phase 1 - Sullivant Hall Learning Commons; Phase 2 - Sullivant Hall Interim Main Library Swing Space; Phase 3 - 650 Ackerman Road Warehouse; Phase 4 - 650 Ackerman Road Remote Library.

Project Information:

The project is seeking approval for construction of four swing space phases only at this time. Four phases of swing space are projected to cost approximately \$3.5M. Project budget has increased due to swing space needs being further defined and additional funding added to the project for swing space needs. Local administration granted by the Department of Administrative Services and Board of Regents per their letter dated 6/11/02.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-University L	\$30,000,000.00	\$30,000,000.00				
General Funds-University L	\$0.00	\$612,500.00				
Future Capital Appropriatio	\$69,000,000.00	\$56,800,000.00				
HB748 Columbus Basic R	\$0.00	\$150,000.00				
HB675 Line Item	\$0.00	\$4,200,000.00				
HB16 Line Item Appropriati	\$0.00	\$8,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Constr Mgr Approved by BoT	\$99,000,000.00	09/13/2002		09/06/2002
Arch/Engr Approved by BoT	\$99,000,000.00	09/13/2002		09/06/2002
Arch/Engr Advertisement (Ohio Register #110)			10/01/2002	10/29/2002
Constr Mgr Advertisement (Columbus Dispatch)				01/10/2003
Bidding Approved BoT (swing space phases only)	\$99,762,500.00	07/08/2005		
DESIGN				
Arch/Engr Contract		06/02/2003		06/04/2003
Schematic Design Approval		03/30/2004	11/01/2004	10/07/2004
Design Dev Document Approval		11/16/2004	06/24/2005	
Constr Mgr Contract		06/30/2003	08/15/2005	
Construction Document Approval		09/27/2005	05/01/2006	
BIDDING				
Bid Opening		03/07/2006	06/11/2006	
CONSTRUCTION				
Construction Start (swing space phases)		09/01/2005		
Completion (swing space phases)		06/01/2006		
Construction Start		07/03/2008	07/03/2006	
Completion		07/03/2009		
FF&E				
FF&E Installation		09/05/2008	09/05/2009	

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned

Facility Planner: Teresa Yu (yu.195@osu.edu)



Waterman Lab and Don Scott Field

315-2003-948

Requesting Agency(s): FOOD, AGRIC, & ENVIRONMENTAL SCIENCES

Location(s): Waterman Laboratory Headquarters

Gross Sq. Ft. 8,448 **Age:** 2001

Location(s): Various Locations, Franklin County

Gross Sq. Ft. 0 **Age:**

Description:

Renovate several buildings at Don Scott Field (swine facility, beef facility, horse facility and sheep facility) and at Waterman Lab (dairy facility).

Project Information:

This project will address deferred maintenance needs on several animal facilities.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic R	\$740,562.00	\$740,562.00				
Total:	\$740,562.00	\$740,562.00				

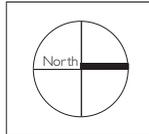
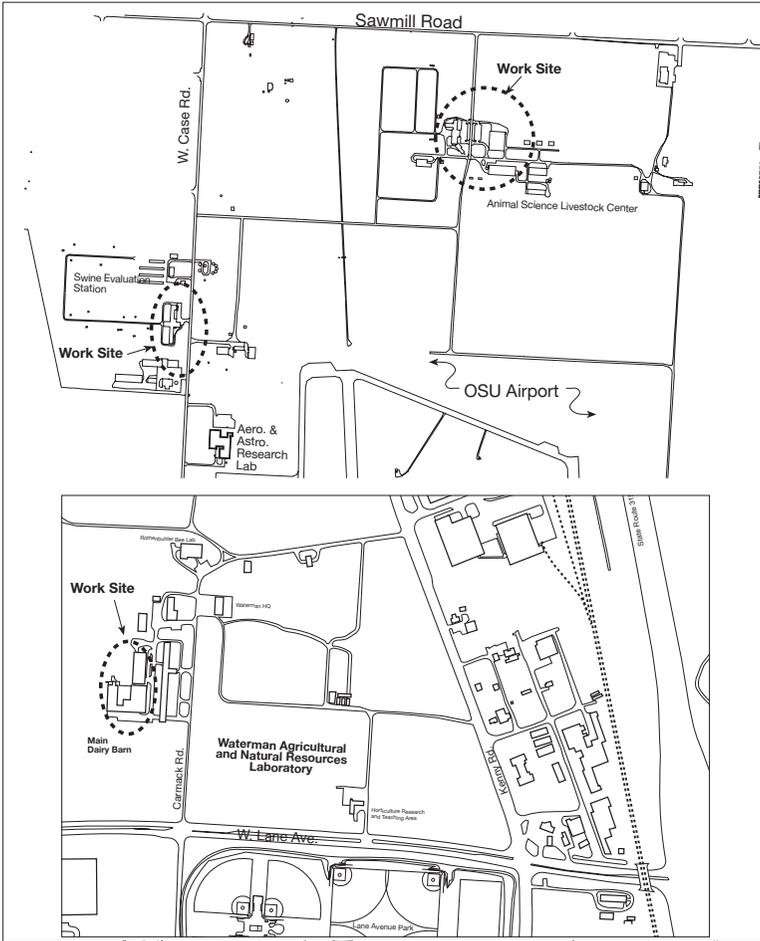
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Advertisement (Ohio Register #127)		03/05/2004		03/05/2004
Arch/Engr Approved by BoT	\$740,562.00			03/05/2004
Bidding Approved BoT	\$740,562.00	07/08/2005		
DESIGN				
Arch/Engr Contract		11/15/2004	12/03/2004	12/03/2004
Schematic Design Approval		05/23/2005		05/23/2005
Design Dev Document Approval		07/05/2005		
Construction Document Approval		09/06/2005		
BIDDING				
Bid Opening		09/21/2005		
CONSTRUCTION				
Award of Contracts		11/16/2005		
Completion			05/11/2006	

Project Team:

Project Manager: John Frazier (frazier.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Cheryl Christie (christie.2@osu.edu)

Waterman Lab and Don Scott Field



Office of Business and Finance June 16, 2005



Byrd Polar Research Center - Cold Room Upgrades

315-2003-944

Requesting Agency(s): RESEARCH, OFFICE OF

Location(s): Scott Hall, William H

Gross Sq. Ft. 58,109 Age: 1972

Description:

This project involves the renovation of the three cold rooms along with the roof over the corridor of Scott Hall and provides a 5-year maintenance agreement for servicing the new compressors. The ice core/paleoclimate research program at the Byrd Polar Research Center is one of the most internationally recognized research activities at Ohio State. Environmental archives are an integral component of this research program. These one-of-a-kind archives, including cold rooms which house ice cores from all over the world, must be maintained in a reliable, state-of-the-art facility. The cold rooms are a vital component of BPRC's research infrastructure. The work required to repair and maintain the cold rooms includes: replacing worn compressors; purchasing a moderate-level service contract for the fan units; repairing and replacing worn doors and leaking gaskets; sealing the walkway above the cold rooms and sealing the roof to prevent water seepage.

Project Information:

The budget has increased to include wiring, conduit and circuit breakers to support the new cooling equipment. Roof core samples determined that replacement of the insulation boards, flashing and gutters was required. Provisions were also included for controls or crane rental of the HVAC equipment. The additional funding was requested of and received from SFC.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB748 Columbus Basic R	\$0.00	\$60,000.00				
HB640 Basic Renovations	\$0.00	\$100,993.00				
HB675 Columbus Basic R	\$203,742.00	\$203,742.00				
Total:	\$203,742.00	\$364,735.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$203,742.00	07/11/2003		07/11/2003
Bidding Approved BoT	\$259,160.00	03/05/2004	11/05/2004	11/05/2004
Bidding Approved BoT (Project Budget Increase)	\$366,600.00	07/08/2005		
DESIGN				
Schematic Design Approval		12/30/2003	08/01/2004	08/01/2004
Design Dev Document Approval		12/30/2003	09/09/2004	09/09/2004
Construction Document Approval		02/28/2004	11/26/2004	11/29/2004
BIDDING				
Bid Opening		06/15/2004	03/10/2005	03/10/2005
Bid Opening (General & HVAC Rebid)				04/08/2005
Bid Opening (HVAC Only Rebid)				05/12/2005
Bid Opening (Electric Only Rebid)				06/17/2005
CONSTRUCTION				
Award of Contracts		08/15/2004	07/25/2005	
Construction Start		07/30/2004	07/26/2005	
Completion		07/30/2004	11/23/2005	

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Alex Cofield (cofield.3@osu.edu)



University Hall Renovation - Phase I
315-2004-923

Requesting Agency(s): ARTS AND SCIENCES ADMINISTRATION

Location(s): University Hall

Gross Sq. Ft. 77,935 **Age:** 1976

Description:

Renovation of approximately 3,100 GSF of the first floor of University Hall to construct an office suite for the Executive Dean of the Colleges of the Arts and Sciences. The project will also include the renovation of the Forbes Center and University Museum.

Project Information:

Project budget increased due to relocation of Women's Studies department. Arts and Sciences Federation has provided the funding for this additional scope.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Exec Dean	\$500,000.00	\$567,000.00				
Total:	\$500,000.00	\$567,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$500,000.00	07/09/2004		07/09/2004
Arch/Engr Approved by BoT	\$500,000.00	07/09/2004		07/09/2004
Arch/Engr Advertisement (Columbus Dispatch)				08/04/2004
Bidding Approved BoT (Project Budget Increase)	\$567,000.00	07/08/2005		
DESIGN				
Arch/Engr Contract		12/20/2004	01/21/2005	01/18/2005
CONSTRUCTION				
Completion (Phase 1 - part 1 and 2)		02/01/2005	03/25/2005	03/18/2005

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

PURCHASE OF REAL PROPERTY

1441 EAST GRANVILLE STREET
COLUMBUS, OHIO

Location and Description

The property consists of approximately 0.04 acres located at 1441 East Granville Street, on the southeast corner of East Granville Street and Burt Street and adjacent to University Hospitals East. The property contains a two-story, single-family building of approximately 904 square feet. Title to the property is held in the name of Dennis R. Henderson.

Appraisal and Purchase Price

An appraisal conducted in June 2005 by R.F. Berger and Associates valued the property at \$40,000.00. The purchase price is \$40,000.00. All acquisition and operating expenses will be funded by University Hospitals East.

Use of the Property

Title to the property will be taken in the name of the State of Ohio for the use of The Ohio State University. University Hospitals East will provide all funds necessary for acquisition and use of the property. University Hospitals East will demolish the building and use the property for parking.

Proposed Purchase of Real Property
1441 E. Granville Street
Columbus, Ohio



No True Scale



Map Provided by University Engineer's Office

Board of Trustees Meeting
Office of Business and Finance
July 8, 2005

 Proposed Purchase
of Property

SALE OF REAL PROPERTY

515 SOUTH STATE STREET
WESTERVILLE, OHIO 43229

Location and Description

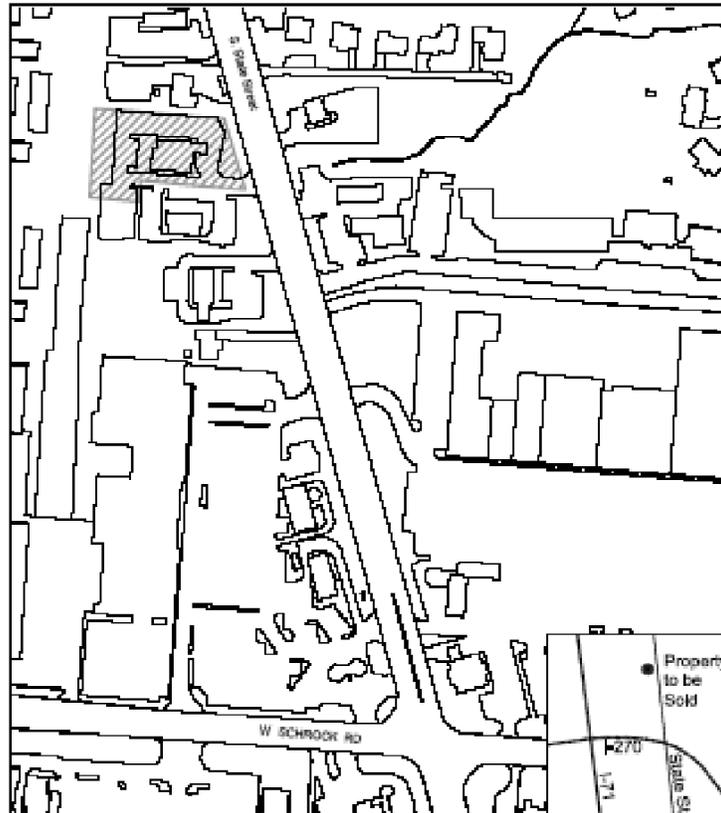
The property consists of approximately 0.77 acres located at 515 South State Street north of Schrock Road in Westerville, Ohio. The property contains a one-story, brick medical office building of approximately 3,430 square feet. Title to the property is held in the name of the Board of Trustees.

The University purchased the property with Medical Center funds in 1987, as part of a larger purchase of eight Humana, Inc. facilities, to operate a MedOhio facility. In June 2005, the University Medical Center closed the medical practice at 515 South State Street because it no longer was needed as a part of the Medical Center's patient care network.

Appraisal and Purchase Price

An MAI appraisal conducted in April 2005 by Arnold & Associates, valued the property at \$465,000.00. Shreenathji Enterprises, LLC, has offered to purchase the property at a price of \$500,000.00. Closing costs to be paid by the Medical Center are estimated at \$18,000.00, including a real estate commission to Group One Realty, Inc.

Proposed Sale of Real Property
515 S. State Street
Westerville, Ohio



No True Scale



Map Provided by University Engineer's Office

Board of Trustees Meeting
Office of Business and Finance
July 8, 2005

 Proposed Sale
of Property

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
July 8, 2005**

TOPIC:

FY 2006 Operating Budget

CONTEXT:

Now that the University has completed its internal planning process and the state biennial budget process is concluded, the FY 2006 Operating Budget is recommended for approval.

SUMMARY:

The Columbus Campus General Funds Budget provides for flat enrollment and increases of about 5% in revenues and spending.

Major program priorities include faculty and staff compensation, student financial aid, student services, support of interdisciplinary research, support of private giving and safety and security.

CONSIDERATIONS:

- How do these recommendations support the Academic Plan?
- What are the key assumptions and are they reasonable?
- What steps are being taken to improve efficiency and reduce costs?
- How are the University's strategic financial goals being advanced?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of resolution.

**The Ohio State University
Board of Trustees
Fiscal Affairs Committee
July 8, 2005**

FY 2006 Operating Budget

- I. Strategic Principles
- II. Columbus General Funds Budget Recommendations
- III. Regional Campuses
- IV. All Funds Budget Recommendations
- V. Financial Stewardship
- VI. Conclusions

Office of Business and Finance
6/24/05

I. Strategic Principles

- A. Resource allocations should support the Academic Plan/Leadership Agenda.
- B. Resource allocations should support the flow of resources to the colleges to carry out their missions.
- C. Resource allocations should ensure continued operating efficiencies and high quality support services.
- D. Resource allocations should advance effective financial stewardship.

II. General Fund Budget Recommendations

- A. FY 2006 Budget Assumptions
- B. FY 2006 Revenue Summary
- C. FY 2006 Expense Summary
- D. Strategic Allocation Reconciliation

**A. FY 2006 Assumptions – Columbus Campus
General Funds Budget**

Total Revenue Increase Net of Financial Aid =	+ 4.9%
Headcount Enrollment	- 0.6%
Tuition Package approved by BOT 6/7/05	+ 5.9%
State Support	+ 1.5%
All Other	+ 10.5%
Total Expenditures Increase Net of Financial Aid =	+ 4.9%
Salary Pool	+ 3.5%
Benefits	+ 7.4%
Utility Costs	+ 11.8%
Student Financial Aid (Undergraduate)	+ 8.3%
Planned Central Reserves	
Operating Margin & Enrollment Reserve	+ 3.5%
Rainy Day Fund	+ 4.5%

**B. General Funds Revenue Summary FY 2006
Columbus Campus, Continuing Funds**

Enrollments (Headcount)

	FY 2005	FY 2006	% Change
Total FTEs (Autumn) ¹	47,746	47,481	-0.6%
NFQF ²	5,800	5,800	0.0%

Revenue Sources (In Millions)

Category	FY 2005	FY 2006	% Change
Student Tuition ³	\$526.6	\$557.8	5.9%
State Support ⁴	320.4	325.1	1.5%
Cost Recovery ⁵	116.9	123.0	5.2%
All Other ⁶	17.1	25.1	46.8%
Sub Total	\$981.0	\$1,031.0	5.1%
Minus Undergraduate Student Financial Aid	(58.9)	(63.8)	8.3%
Revised Total	\$922.1	\$967.2	4.9%

¹ FTEs adjusted for continuing education hours.

² NFQF is reported as headcount.

³ Includes instructional, general, and non-resident surcharges.

⁴ State support includes State Share of Instruction, Success Challenge and Research Challenge (to be renamed Economic Growth Challenge in FY 2006).

⁵ Cost recovery includes indirect cost recovery from auxiliaries, regional campuses and federal research grants.

⁶ All other includes interest income and earmarked fees (e.g., Rec Fee).

⁷ Composition of "All Other" is described on the next page. Increase in Student Activity Fee and Recreation Fee account for \$6M of increase in "other" funds.

C. General Funds Expense Summary FY 2006 – Columbus Campus, Continuing Funds (In Millions)

Category	FY 2005	FY 2006	% Change
College Operating Budgets	\$513.3	\$526.7	2.6%
Support Unit Operating Budgets	246.5	253.1	2.7%
Student Financial Aid			
Undergraduate	58.9	63.8	8.3%
Graduate and Professional	62.9	66.7	6.0%
Facilities	60.9	66.2	8.7%
All Other ⁷	\$38.5	\$54.5	41.6%
Sub Total	\$981.0	\$1,031.0	5.1%
Minus Undergraduate Student Financial Aid	(58.9)	(63.8)	
Revised Total			
	\$922.1	\$967.2	4.9%

Continuing Funds Only - Columbus Campus

	FY 2005	FY 2006	% Change
Holding Accounts⁸			
Provost's Funds ⁹	\$8.9	\$13.4	50.6%
Strategic Investment Funds	5.5	5.5	0.0%
Student Activity Fee ¹⁰	1.0	2.2	120.0%
Recreation Fee ¹¹	1.0	6.3	530.0%
Earnings Overhead Allocation	0.0	3.4	NA
Mandates	0.0	0.5	NA
Other Funds ¹²	1.6	1.8	12.5%
Sub Total⁸	\$18.0	\$33.1	83.9%
Earmarked Reserves			
Enrollment Reserve	\$3.3	\$3.3	0.0%
President's Reserve	1.3	1.5	15.4%
Operating Margin	0.7	0.8	14.3%
Sub Total	\$5.3	\$5.6	5.7%
Other Central Funds			
Research Support ¹³	\$9.8	\$10.3	5.1%
Legal/Banking/Audit Fees	1.9	1.9	0.0%
Admin Computing Support	4.0	4.0	0.0%
Miscellaneous Operating ¹⁴	1.3	1.3	0.0%
Development Assessment ¹⁵	0.3	0.4	33.3%
Sub Total	\$17.3	\$17.9	3.5%
Transfers to Student Affairs¹⁶	(2.1)	(2.1)	
Grand Total	\$38.5	\$54.5	41.6%

⁸ Will be distributed to colleges and support units during FY 2006.

⁹ Provost funds started out at \$17.2 million in FY 2005, of which \$7.3 million was distributed in FY 2005.

¹⁰ Student Activity Fee increase represents final year of three year phase in.

¹¹ Increase for Recreation and Physical Activities Center Phase I. Phase II fee increase will be implemented in Autumn Quarter 2006.

¹² Includes revenue received in FY 2005 but allocated in FY 2006.

¹³ Includes funding for OSURF, Special Research Fund, and Research Challenge. Research Challenge will be known as Economic Growth Challenge in FY 2006.

D. Reconciliation Summary of Allocation of Increased General Fund Support by Area of Focus

The colleges are the key focal points to advance the objectives of the Academic Plan. Consequently, the University’s decentralized budget system is designed to make sure at least three quarters of increased annual revenues from tuition and fees and state share of instruction, as well as all indirect cost recoveries, are distributed back to the generating colleges.

Central discretionary funds of \$6.0 million in continuing funds and \$17.7 million in one-time funds are recommended to seed University-wide initiatives that cross college boundaries and strengthen core support services.

The major initiatives identified for additional central funds include:

- Support of Interdisciplinary Research
- Support of Private Giving (Development)
- Safety and Security Improvements
- 2008 Enrollment Plan
- Legal Mandates
- Library Services
- Enterprise-wide Systems

The 2008 Enrollment Plan, Safety and Security, and Library Services are continuations of existing initiatives. Efforts in Interdisciplinary Research, Support of Private Giving and Enterprise-wide Systems represent significant enhancements.

The table below summarizes the commitment of central continuing and one-time resources by program area. These are in addition to base resources provided to colleges and support units. Additional detail will be included in the Current Funds Budget document.

Program Focus	Continuing	One-Time
Support of Interdisciplinary Research	\$1,480,000	\$8,450,000
Support of Private Giving	1,392,000	3,400,000
Safety and Security	116,000	4,000,000
2008 Enrollment Plan	1,240,000	0
Legal Mandates	418,000	480,000
Library Services	500,000	0
Enterprise-wide Systems	436,000	991,000
All Other	447,000	350,000
Total	\$6,029,000	\$17,671,000

¹⁴ Includes miscellaneous expenses such as Indirect Cost Support, program phase-outs, Classified Pay Pool, Safety Improvement District and Benefits Reserve.

¹⁵ Only General Funds Portion of Development Assessment

¹⁶ Transfers include Student Activity Fee and Recreation Fees transferred in prior years.

III. Regional Campuses

All regional campuses are proposing 6% tuition increases.

Budgeted Revenue and Allocations

Lima	FY 2005	FY 2006	% Change
Budgeted Revenue (in thousands)			
General Funds Total	12,082	12,154	0.6%
Earnings Funds	408	500	22.6%
Restricted Funds	1,550	1,850	19.4%
Total Lima Revenue	14,040	14,504	3.3%
Budgeted Allocations (in thousands)			
General Funds Total	12,040	12,146	0.9%
Earnings Operations Total	408	408	0.0%
Restricted Funds Total	1,550	1,850	19.4%
Total Lima Allocations	13,998	14,404	2.9%

Mansfield	FY 2005	FY 2006	% Change
Budgeted Revenue (in thousands)			
General Funds Total	11,751	12,788	8.8%
Earnings Funds	462	521	12.8%
Restricted Funds	1,695	1,865	10.0%
Total Mansfield Revenue	13,908	15,174	9.1%
Budgeted Allocations (in thousands)			
General Funds Total	11,748	12,331	5.0%
Earnings Operations Total	610	798	30.8%
Restricted Funds Total	1,695	1,865	10.0%
Total Mansfield Allocations	14,053	14,994	6.7%

Marion	FY 2005	FY 2006	% Change
Budgeted Revenue (in thousands)			
General Funds Total	12,145	13,058	7.5%
Earnings Funds	96	49	-49.0%
Restricted Funds	2,706	3,602	33.1%
Total Marion Revenue	14,947	16,709	11.8%

Budgeted Allocations (in thousands) Thousands)			
General Funds Total	12,048	13,063	8.4%
Earnings Operations Total	99	41	-58.6%
Restricted Funds Total	2,706	3,602	33.1%
Total Marion Allocations	14,853	16,706	12.5%

Newark	FY 2005	FY 2006	% Change
Budgeted Revenue (in thousands)			
General Funds Total	16,708	17,567	5.1%
Earnings Funds	63	81	27.8%
Restricted Funds	1,950	2,362	21.1%
Total Newark Revenue	18,721	20,010	6.9%
Budgeted Allocations (in thousands) Thousands)			
General Funds Total	16,691	17,588	5.4%
Earnings Operations Total	63	81	27.8%
Restricted Funds Total	1,950	2,362	21.1%
Total Newark Allocations	18,704	20,031	7.1%

ATI	FY 2005	FY 2006	% Change
Budgeted Revenue (in thousands)			
General Funds Total	8,802	8,721	-0.9%
Earnings Funds	1,638	1,645	0.43%
Restricted Funds	1,875	1,875	-100.0%
Total ATI Revenue	12,315	12,241	-0.6%
Budgeted Allocations (in thousands) Thousands)			
General Funds Total	8,670	9,077	3.3%
Earnings Operations Total	1,982	2,161	9.0%
Restricted Funds Total	1,875	1,875	-100.00%
Total ATI Allocations¹	12,527	13,113	4.7%

OARDC	FY 2005	FY 2006	% Change
Budgeted Revenue (in thousands)			
General Funds Total	0	0	0.0%
Earnings Funds	1,590	1,550	-2.5%
Restricted Funds	45,430	45,430	0.0%

Total OARDC Revenue	47,020	46,980	-0.1%
Budgeted Allocations (in thousands)			
Thousands)			
General Funds Total			
Earnings Operations Total	1,590	1,550	-2.5%
Restricted Funds Total	45,430	45,430	0.0%
Total OARDC Allocations	47,020	46,980	-0.1%
Total Regional Campuses Revenue	120,951	125,618	3.9%
Total Regional Campuses Allocations	121,155	126,227	4.2%

¹Plan to fund budgeted allocations in excess of budgeted revenue by use of cash reserves.

IV. Analysis of Budget Recommendations For All Funds – Columbus Campus

- A. Summary of Recommendations by Funding Source
- B. Budget Recommendations for Health System and Major Auxiliaries
- C. Consolidated Statement of Health System Operations
- D. Consolidated Statement of Health System Change in Net Assets

A. Summary of Recommended Allocation Levels – Columbus Campus Only – All Funds Revenues (In Millions)¹

Category	FY2005	FY 2006	% Change
General Funds			
Net Tuition	\$527	\$558	5.9%
State Support	320	325	1.5%
All Other ²	\$134	\$148	10.5%
Sub Total	\$981	\$1,031	5.1%
Student			
Undergraduate			
Financial Aid	(59)	(64)	
Revised	\$922	\$967	4.9%
Sub Total			
Earnings			
Health System ³	\$1,070	\$1,200	12.2%
Auxiliaries ³	243	253	4.1%
All Other ⁴	100	273	173%
Sub Total	\$1,413	\$1,726	22.2%
Restricted			
Appropriations	\$57	\$56	-1.8%
Gifts & Grants	547	575	5.1%
Endowments	17	17	0.0%
Sub Total	\$621	\$648	4.3%
Grand Total	\$2,956	\$3,341	13.0%

¹ Totals may not reconcile with other tables due to adjustments for inter-fund transfers.

² Includes miscellaneous student fees, cost recoveries, and interest income.

³ FY 2005 resources represent 10 month actual & 2 month projection.

⁴ Includes conference fees, departmental earnings and OSUP. Large increase reflects significant growth in OSUP revenues. In future years OSUP will be reported separately.

B. Summary Of Budget Recommendations For Health System, Major Auxiliaries and Development (FY 2006)

Includes All Funds (General, Restricted, and Auxiliary)¹

(in millions)

Unit	FY 2005 Resources ²	FY 2006 Resources ³	Percent Change	FY 2006 Expenditures Transfers ³	Net Income
Health System	\$1,070	\$1,200	12.2%	\$1,186	\$14
Student Affairs Auxiliary Operati	129	131	1.6%	129	2
Intercollegiate Athletics	85	92	8.2%	92	0
Transportation and Parking	22	23	4.6%	23	0
University Airport	7	7	0%	7	0
Development	18.1	21.2	17.1%	21.2	0

¹ Totals may not reconcile with other tables due to adjustments for inter- and intra-fund transfers.

² FY 2005 resources present 10 month actual & 2 month projection.

³ Planned budget.

C.

**The Ohio State University Health System
Consolidated Statement of Operations
for the Years Ending June 30, 2005 and 2006
(in thousands)**

	FY 2005 Forecast	FY 2006 Budget	Budget % Var
REVENUE			
Net Patient Revenue	\$992,036	\$1,114,810	12.4%
Indirect			
Medical Education Revenue –	\$19,802	20,281	2.4
Resident Income	19,621	18,177	-7.4
Related Operations	1,445	522	-63.9
Reference Lab Operations	8,331	9,190	10.3
Other Revenue	<u>28,961</u>	<u>33,661</u>	<u>16.2</u>
Total Operating Revenue	\$1,070,196	\$1,196,641	11.8%
EXPENSE			
Salaries	\$377,214	\$421,002	11.6
Benefits	102,617	112,340	9.5
Hospital Physician Fees	19,415	18,644	-4.0
Physician/Faculty Services	4,919	4,284	-12.9
Supplies	139,221	145,788	4.7
Cost of Drugs	70,208	76,516	9.0
Services	131,567	136,401	3.7
Resident Salaries and Benefits	27,040	29,910	10.6

Med Staff & Academic Faculty Support	-	-	-
Depreciation	41,481	47,538	14.6
Interest	5,222	8,922	70.8
Provision for Bad Debt	75,709	96,087	26.9
University Overhead	<u>20,631</u>	<u>22,629</u>	<u>9.7</u>
Total Expense	\$1,015,244	\$1,120,060	10.3%
Gain (Loss) from Operations	\$54,952	\$76,582	39.4%
Operating Margin	5.1%	6.4%	
NON-OPERATING GAIN (LOSS)			
Income from Investments	\$3,012	\$2,992	-0.7
Gain/Loss on Sale of Assets	<u>18</u>	<u>0</u>	<u>-100.0</u>
Excess of Revenue over Expense	\$57,982	\$79,573	37.2%
Total Margin	5.4%	6.6%	

D.

**The Ohio State University Health System
Consolidated Statement of Changes in Net Assets
for the Years Ending June 30, 2005 and 2006
(in thousands)**

	FY 2005 Forecast	FY 2006 Budget	Budget % Var
Net Assets Beginning of Period	\$331,463	\$360,535	8.8%
Excess of Revenue over Expenditures	57,982	79,573	37.2%
Less Total Medical Center Investments	(47,968)	(65,764)	37.1%
Contributions for Property Acquisitions	<u>19,058</u>	<u>0</u>	-100.0%
Increase (Decrease) in Net Assets	\$29,072	\$13,809	
Net Assets End of Period	\$360,535	\$374,344	3.8%

V. **Resource Allocations Should Advance Effective Financial Stewardship**

- A. Compliance with State and Federal Mandates
- B. Cost Reduction – Status of Major Process Reviews
- C. Financial Goals

A. General Funds Allocated to Assure Compliance With State And Federal Mandates, Columbus Campus, FY 2006

	Continuing	One-Time
Facilities Related	\$165,000	\$185,000
Research Related	195,000	97,000
Disability Services	54,000	0
Other ¹	4,000	198,000
Total	\$418,000	\$480,000

¹ Includes funding for WOSU Digital Conversion Phase II and Meningitis Education.

B. Status of Major Process Reviews

Area	Estimated Savings	Most Recent Report to Board of Trustees
Purchasing	\$12-15M FY 2005	September 2004
Capital Construction	\$14.5M CY 2004	February 2005
Health Benefits	\$3-8M FY 2005	May 2005
Energy Management	\$0.9M Annually	December 2004
Debt Financing	\$0.5M continuing	March 2003
Enterprise Systems	\$3.6M continuing	May 2004

C. Financial Goals For FY 2006

	FY 2005	FY 2006	Long-Term Target
Operating Margin ¹	0.4%	0.5%	0.5 – 1.0%
Rainy Day Fund	\$11.0M	\$11.5M	\$25M
Other Reserves	Varies	Varies	Varies
Operating Cash	30 days +	30 days +	30 days+
All Funds Debt Service as a % of Total	1.8%	1.7% ²	Less than 5.0%
Bond Rating	AA	AA	AA
Future Commitments of Continuing Funds	\$10.2M	\$8.4M	No more than 1%

¹ Includes budgeted operating margin and enrollment reserve.

² Excludes one-time accelerated payment of \$37 million.

VI. Conclusions

- A. Chronology – What Happens Next
- B. Financial Issues for FY 2006
- C. Summary

A. What Happens Next?

September

Current Funds Budget Books
Purchasing Update

November

Year End Financial Review
First Quarter Budget/Risk Assessment

December

Energy Management Update

February

Mid-Year Review
Budget vs. Actual

B. Financial Issues for FY 2006

1. Funding of graduate education
2. Review of budget restructuring/budget rebasing
3. Financial impact of options to restructure undergraduate curriculum
4. FY 2007 – FY 2008 capital recommendations
5. Core process reviews
6. Funding the next development campaign
7. Return on investment reviews
8. Evaluation of university-wide risk management
9. Follow-up on expenditure controls
10. Student information system
11. Five-year financial plan (includes support units)
12. Strategic review of parking

C. Summary

- A. This budget supports the priorities of the Academic Plan/Leadership Agenda.
- B. Revenue assumptions are reasonable and in compliance with state law.
- C. Expenses are fully funded and within available revenues.
- D. Financial Stewardship is strengthened.
- E. Next steps and strategic issues for the next budget cycle have been identified.

**AMENDMENT OF THE ALTERATIVE RETIREMENT PLAN
BACKGROUND**

The Ohio General Assembly passed Substitute Senate Bill 133, amending Ohio Revised Code §3305.01 et seq. These amendments affect the University's Alterative Retirement Plan and are effective August 1, 2005. Due to concerns by the Inter University Council (IUC) institutions and the State retirement systems, it is anticipated that the General Assembly will delay the effective date of the required changes until April 1, 2006. However, at this time it is not certain that such delayed effective date will be implemented; therefore, action is required at this time regarding the Plan.

The amendments make three substantive changes to the Plan. First, the legislation extends eligibility to participate in the Plan to all full-time employees. Classified employees hired within five years of the effective date and after the effective date are eligible to transfer to the Plan. Prior to the change, only faculty and unclassified administrative employees were eligible to participate in the Plan. The second change to the statute gives employees the opportunity to transfer either all or a part of their account balance from one provider to another. Under prior law, if an employee changed providers, the provider was required to transfer to the new provider the employee's entire account balance. Under the change, employees have the option of leaving the balance with the previous provider. The third change to the Plan concerns the contribution made by the employer. Under prior law, the percentage of each participant's compensation contributed to the Plan was determined by the Board of Trustees of each institution. The change requires the employer to contribute the same amount to the Plan as would have been contributed to either OPERS or STRS had the employee been a participant in those plans.

(APPENDIX VIII)

EXHIBIT A
To
SERIES G
Of
The Board of Trustees of The Ohio State University

The Series G Project consists of, collectively:

1. Construction of the Biomedical Research Facility
2. Construction of the Ohio Union Replacement
3. Renovation of Archer House
4. Renovation of Fawcett Center
5. Renovation of Wilce Health Center
6. Off-Campus property acquisitions
7. Install, equip and improve enhancements to increase Campus electric capacity
8. Kinnear Road improvements
9. Replacement of McCracken Power Plant Boiler
10. Install, equip and improve enhancements to North Campus Hot Water Loop

Each of the foregoing (1) through (10), inclusive, constituting a "Component" within the meaning of Section 5 the Resolution.

EXHIBIT A
To
SERIES 2005 A
The Board of Trustees of The Ohio State University

The Series 2005 Project consists of, collectively:

1. Construction of the Biomedical Research Facility
2. Construction of Buckeye Village Community Center
3. Construction of Doan Digestive Disease Center
4. Construction of Gateway Office and Residential Building
5. Construction of Larkins Hall Recreational Facility
6. Construction of Mansfield Campus Administrative and Classroom Building
7. Construction of Mansfield Campus Residence Halls
8. Construction of Marion Campus Student Services Building
9. Construction of Mechanical Engineering Building
10. Construction of Neil Avenue Garage
11. Construction of Rhodes Hall Garage
12. Construction of University Lab Animal Facility
13. Construction of Weinland Park Childcare Center
14. Renovation of Housing and food service buildings
15. Renovation of Science and Technology Center
16. Renovation of Lincoln Tower
17. Renovation of University Hospitals East Emergency Department
18. Renovation of Wexner Center
19. Renovation of Wilce Health Center
20. Renovation of Woody Hayes Bridge Steam Line
21. Purchase and Renovation of the Moorehouse Medical Plaza
22. Furnishing retail space for graduate/professional housing building
23. Repair and replacement of boilers in the McCracken Power Plant
24. Expansion of the chiller in the McCracken Power Plant
25. Off-Campus property acquisitions

26. Expansion of the James Cancer Hospital and Richard J. Solove Research Institute
27. Expansion of the Ross Heart Hospital.

Each of the foregoing (1) through (26), inclusive, constituting a "Component" within the meaning of Section 5 the Resolution.

EXHIBIT A
To
Series 2005 B
The Board of Trustees of The Ohio State University

The Series 2005 Project consists of, collectively:

1. Construction of the Biomedical Research Facility
2. Construction of Buckeye Village Community Center
3. Construction of Doan Digestive Disease Center
4. Construction of Gateway Office and Residential Building
5. Construction of Larkins Hall Recreational Facility
6. Construction of Mansfield Campus Administrative and Classroom Building
7. Construction of Mansfield Campus Residence Halls
8. Construction of Marion Campus Student Services Building
9. Construction of Mechanical Engineering Building
10. Construction of Neil Avenue Garage
11. Construction of Rhodes Hall Garage
12. Construction of University Lab Animal Facility
13. Construction of Weinland Park Childcare Center
14. Renovation of Housing and food service buildings
15. Renovation of Science and Technology Center
16. Renovation of Lincoln Tower
17. Renovation of University Hospitals East Emergency Department
18. Renovation of Wexner Center
19. Renovation of Wilce Health Center
20. Renovation of Woody Hayes Bridge Steam Line
21. Purchase and Renovation of the Moorehouse Medical Plaza
22. Furnishing retail space for graduate/professional housing building
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25. Off-Campus property acquisitions
26. Expansion of the James Cancer Hospital and Richard J. Solove Research Institute
27. Expansion of the Ross Heart Hospital.

Each of the foregoing (1) through (27), inclusive, constituting a "Component" within the meaning of Section 5 the Resolution.

Financial Aid at The Ohio State University

Tally Hart
Director, Office of Student Financial Aid
July 8, 2005

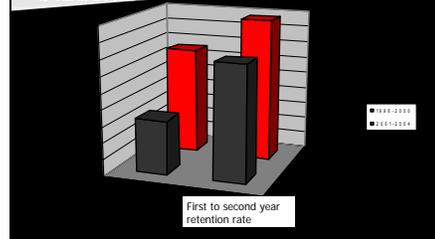
Facing College Costs

- Few families save for college
 - U.S. families save more to go to Disneyworld than to go to college
 - Believe costs are three times actual costs
 - Fear eliminates action/saving
- Neediest parents do not believe aid will be there to assist their children
 - Only 50% of needy students apply for aid
 - Fail to apply for admission due to costs

Facing College Costs cont.

- Borrowing for college continues to rise
 - 14% greater increase in higher interest loans than lower interest loans due to the federal maximum remaining fixed for almost 20 years
 - Undergraduates borrowed \$100 million more in 2004 than in 2001
 - Their parents borrowed \$34 million more in the same period
 - Evidence of credit card use
 - Slight reduction due to educational efforts as part of First Year Experience Success Series
 - Interest at federal level in financial literacy
 - Testimony before Federal Senate Committee on Banking attached

Improved Enrollment and Retention of Neediest OSU Students



OSU Response

- Funds to cover exceptional tuition increases
 - Tuition Assistance Grants were received by 12,378 students in academic year 2004-2005
- Expanded Morrill Scholars Program funds
 - Student recipients come from full range of diverse backgrounds in compliance with Supreme Court ruling regarding Affirmative Action in admissions

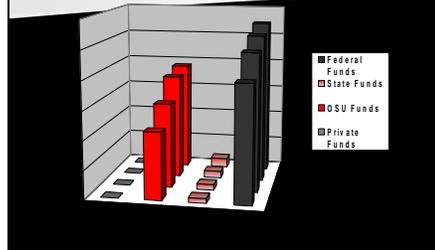
OSU Response cont.

- Land Grant Opportunities Scholars
 - High ability, needy students in Ohio are decreasing their aspirations due to college costs
 - Enormous negative long-term impact on the state's economy
 - Funds from trademark royalties from license plates made the difference
 - Message to students at 4th grade and beyond

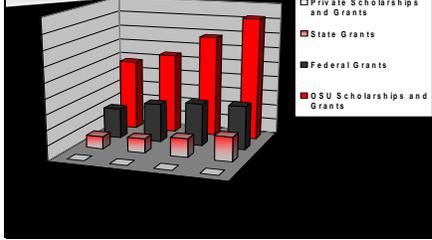
OSU Response cont.

- **Admissions and Financial Aid research identifies needy students as soon as test scores are available**
 - Needy students take ACT/SAT later than students with more income
 - Provide sample financial aid awards, stress importance of applying for admission and aid on time
 - Single largest factor in not receiving aid is failing to apply or applying late

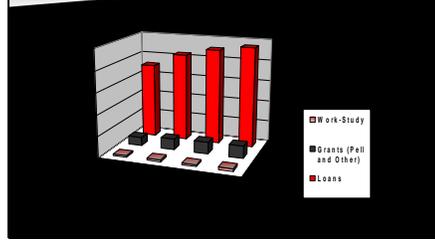
OSU Financial Aid 2001 - 2004 (\$ in millions)



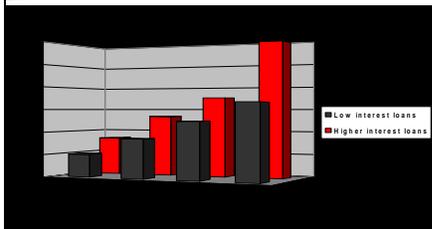
OSU Grants and Scholarships Outpace Federal and State Increases (\$ in millions)



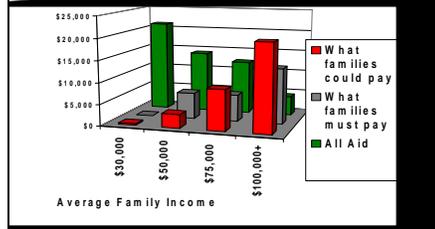
Most Federal Funds Are Loans (in millions)



Higher interest loans are increasing faster than low interest loans (\$ in millions)



What Families Could and Must Pay at OSU



Summary

- Ohio State has remained economically diverse while increasing academic standards, and continues to be an exceptional value for cost
- The University has made greater strides in providing grant funds to low income students than the state or federal governments
- Additional funds should be targeted to families paying more than expected

Summary con't.

- Continuing to remain economically diverse requires new information initiatives such as the Land Grant Opportunity Scholarship
- Borrowing continues to grow rapidly, especially in higher interest loans
 - Federal increases in loan limits are needed
 - Ohio State students still borrow below the average for our sector

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FIFTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 23, 2005

The Board of Trustees met at its regular monthly meeting on Friday, September 23, 2005, at The Ohio State University Moritz College of Law, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

September 23, 2005 meeting, Board of Trustees

The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on September 23, 2005, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Chad A. Endsley, and Yoonhee P. Ha. Fred Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

Good morning and welcome. Before I start, I would like to recognize and welcome two people who are here today. In his third term representing Southeastern Franklin County, State Representative Larry Flowers is with us this morning. He is the assistant majority floor leader for the Ohio House of Representatives. While he is on a number of very important committees, we are pleased to have him here today because he has always been very positive toward higher education. He has been one who has always listened, always had his door open, and always influenced his colleagues. Representative Flowers, we are delighted that you are here. You might stand, so everyone knows that you have joined us. Thank you very much.

I would also like to welcome Joanne Weston. Joanne is now the new chair of the University Staff Advisory Committee, a very important group for this University. She is replacing Jim Greenhalge -- the chair initially this year -- who has left the University. Joanne, welcome and thank you for taking on this important role for us as well.

This is the time of the year that we look at who has joined us for this academic year and I am delighted to announce we are welcoming the finest classes ever to enter Ohio State. The statistics are not going to be finalized for another few days, but -- for the 11th year in a row -- we now have the best undergraduate class we have ever had. By best, I mean the most academically-prepared undergraduate class.

We welcomed 5,875 new students at Convocation this past Monday morning and, as a class, they have an average ACT score of 25.8. Last year the average ACT score was 25.6. Each year we inch up as the class gets better. Thirty-eight percent of the entering freshmen were in the top ten percent of their graduating high school class; 78% were in the top 25% of their graduating high school class; and 16% are students of color. They have many talents and bring a lot to this great University.

Two of our professional classes have top classes as well. The entering class of medical students is highly selective. Four thousand students applied to enter medical school at Ohio State this past year and 9% -- that is very small -- were invited to join the class. Of that group of students, 60% matriculated which is a high number. This class has the highest GPA and MCAT scores compared with all previous years.

Two hundred seventeen new students entered Moritz College of Law, with 50% of them scoring in the top 15% nationally on the LSAT scores. The average class LSAT score has increased 16% over the last five years. The median GPA of entering students has hovered around 3.5-3.6 over the last few years. While applicants in general to law school were down this year, applicants to the Moritz College of Law were up. Minority students in the Moritz College comprise 18.4% of the class and another 3.2% of the class is international.

September 23, 2005 meeting, Board of Trustees

So I think we can be very proud of all of our entering students. I do not have the figures on the others, but I suspect they are going to be equally as good.

I also want to mention a unique group of students who are with us this year and these are the students who have joined us from the schools that were impacted by Hurricane Katrina. On Monday, we also hosted an orientation for 37 undergraduate students: 19 from Tulane University, seven from Xavier University, seven from the University of New Orleans, and three from other institutions. Twenty-five of those students are Ohio residents and 12 are non-residents. Thirteen are freshmen, 24 are upper class, and seven are in their senior year.

For each one of these students, there is a different story. Several of them, who are here because they have relatives in Ohio, lost entire homes and all of their possessions. One young man described to Mabel Freeman that the only thing left of his house were some metal pipes. Another young lady's apartment was entirely under water near the area of Lake Ponchartrain. So, we are really pleased to have welcomed these students. They have been housed together in a fraternity house and seem to be very happy to be living together and living in an environment that is very compatible to them as a group.

In the Student Affairs Committee meeting this morning, you heard that they were registered as visiting students and are not paying tuition to Ohio State if they have paid tuition to their own institution. Application fees and other matriculation fees or mandatory fees were also waived for these students.

One of the things that I want to say is that the staff who handled this in Admissions and, particularly, in Mabel Freeman's office -- through Martha Garland's shop -- were extremely responsive to people who called. They returned calls to families and offered assistance very quickly. Yesterday, I received a very nice letter from parents -- who are going to send a copy of it on to the newspaper -- saying that they could not believe the good response and immediate action that was taken to help their son come to Ohio State and to find him housing right away. The comment was they were talking to Ohio State and a couple of other Ivy League schools and got nothing back from the Ivies, whereas Ohio State was right on top of it.

I want to commend Deb Serling, assistant dean for USAS, and her academic advising colleagues who helped get these students into school and into classes that are very meaningful to their majors. I think we can be very proud of that activity. We also have had some graduate and professional students -- one from law, one from public health, two MBA students and three others -- join us.

I have a litany of things I could tell you about, but let me mention a few of the things Ohio State did to help Katrina victims immediately. Right after we saw what the situation was we quickly responded by putting together what we called "September to Remember." An overarching name for all of the things that could be done at Ohio State. We began by immediately putting up a website. David Hoover, I congratulate you for doing that and for really pulling together so much so quickly. From what I understand, about 12,000 hits have already come to our website.

We took on activities at the football games by selling programs. Athletics and the Alumni Association jumped in immediately to raise the price of the programs so that money could be contributed. Boxes were set around the stadium so people could contribute money to the Red Cross.

Colleges did a lot to add to the efforts to raise funds. Optometry is hosting a drive all month to raise donations for the Red Cross, and they have also collected food, toys, and clothing for the Columbus Salvation Army. And like all good organizations, they held a bake sale and raised money also to benefit the American Red Cross.

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The Fisher College of Business Staff Advisory Committee sponsored a soup lunch, along with the Blackwell's Bistro 2110. The Wexner Center for the Arts has reached out to the arts community in Columbus to provide support for the arts communities in the southern area. They will give some of their return that comes from the rededication of the Wexner Center to provide support for the Red Cross and other arts organizations.

WOSU quickly joined all of the local stations at the wonderful Columbus Unites effort that raised half a million dollars on the street in one day. WOSU staff members are donating food to the Mid-Ohio FoodBank. USAC collected money at their annual pep rally and picnic. One of our faculty members, Jim Akin, organized a Katrina Relief Concert on Sunday evening that raised \$87,000.

Many activities like that are raising money, but there have also been outreach activities to faculty and researchers at the impacted institutions. They have been invited to come to Ohio State and use equipment here so they can keep their research activities ongoing while they wait for their own research labs to be restored in the south.

The School of Public Health was involved in setting up a nationwide system of placement in coordination with Tulane's School of Public Health and Tropical Medicine to find places for students. The College of Social Work established a volunteer database that brought in nearly 800 volunteers from the College's student body, alumni, faculty and staff, the larger Columbus community, and social workers, and helped train more than 350 volunteers and developed volunteer teams.

The Medical Center was called upon and has been working also with the Katrina support area. More than 300 volunteers came forward to offer their services and they have already been called upon to help with Hurricane Rita. The College of Optometry is arranging eye and vision services. The College of Veterinary Medicine is collecting donations for sick and injured animals. Faculty are giving some of their funds to help animals and teams of people from the College of Veterinary Medicine are going down with supplies and support to help veterinary medicine and animal support shelters in the south.

What is really interesting is everybody has come forward with something that is very unique to their own discipline where they can make a special difference. The Library is offering free interlibrary loan services and online reference assistance to students and faculty in Louisiana and Mississippi. Our Library preservation and conservation expertise and resources have offered to assist with damaged collections and to donate surplus or duplicative library materials to help rebuild collections. And the Office of the CIO is positioned to provide data center facilities, power, cooling, and infrastructure to operate equipment of multiple institutions, and office space for institutional staff, as well as maintenance and service.

Of course students are always very much involved in these kinds of activities. Even though they were not back on campus, those who were here immediately jumped in to offer their support and have a number of things planned for the fall. My guess is that there are many things planned now that I do not know anything about yet, but I know we will see these things on the website as they keep unfolding.

Also on the evening of October 10, USG, CGS, IPC, and the Greek Councils are going to host a campus-wide spaghetti dinner in the Ohio Union at the cost of \$7 -- or you can give more -- or students can buy a "to go" meal. And OSU and Habitat for Humanity are sponsoring two trips to the disaster area -- one trip over the Veteran's Day weekend and one trip during Spring Break -- so students can help build homes for Katrina victims.

Students for Underrepresented Music Shows (SUMS) are having an event on the South Oval tonight called SUMS Spinfest, from 6:00 pm until midnight. The money

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and food they collect for Hurricane Katrina victims will go to the American Red Cross.

Besides doing things for other people, I think the sense of understanding of all the problems and things that have gone on as a result of this are very important. Students have planned community dialogues to talk about the effects of the hurricane: the government response and bureaucracy, the environmental issues, and rebuilding New Orleans. Of course there is no place better than Ohio State to do that with than our wetland center and all of the expertise we have to bring to bear on their problems: race issues, class issues, journalism issues, and international perspectives and perceptions. I think this is a marvelous thing to have done. This is going to be a partnership with the Ohio Union, the Multicultural Center, the John Glenn Institute, and the First Year Experience program.

Students are also looking into purchasing books for current OSU students affected by the hurricane and exploring gift cards from companies that will help the students.

This is a long list of the things that have been and are being done, but what it says is Ohio State truly is a land-grant institution that understands its social responsibility. I think we can all be very proud of everybody who has really contributed to make a great difference to people who are not as fortunate as we are today. Thank you, Mr. Chairman.

Mr. Slane:

Thank you, Karen.

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STUDENT RECOGNITION AWARD

Ms. Ha:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of the student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University. This month's recipient is Elizabeth Lubnina, who was nominated by Joe Alutto, dean of the Fisher College of Business. Today, Liz is accompanied by Senior Associate Dean Steve Mangum, her parents, and many of her closest teachers and mentors.

Four years ago, Liz entered Ohio State as one of only 10 freshmen to receive a full, merit-based Presidential Scholarship from the University. No stranger to success, she immediately established herself as a leader on this campus.

Academically, Liz has maintained a 3.92 GPA and will graduate this spring with an impressive triple major in finance, international business, and Russian. Nancy Lahmers, one of Liz's Honors Cohort professors in the Fisher College of Business, noted the following: "Her writing and presentation skills are professional and exceptional. She is a delightful young person who is fun to have in a classroom."

However, Liz's outstanding leadership has not been limited to the classroom setting. In addition to taking a rigorous course load, Liz has served as the president of a junior class honorary, president of the Russian Club, and vice president of a sophomore class honorary. Last year, Liz was recognized by the Department of Slavic and East European Languages and Literatures for her leadership.

Perhaps most impressive, however, is Liz's knowledge of the world around her. After working as an intern for Merrill Lynch in New York City last summer, Liz spent this past summer in Poland, where she analyzed a distribution system and

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outsourced filling processes for Serbia's largest juice company. She also conducted interviews in English and Russian in order to develop an export strategy for a Polish appliances company. She is well-traveled and has visited places such as Russia, Hungary, France, and Puerto Rico. Liz, on behalf of the Board of Trustees, I am pleased to present this award to you. Congratulations.

Ms. Elizabeth A. Lubnina:

Thank you very much for having me here today. I can recall the first day of college as if it were yesterday. I walked into my dormitory -- the traditional double, which happened to be the size of this area right in front of you -- and thought to myself, "Right. Where's the door to the next room?" Then I realized there was no door and, with a deep sigh, I sent half of my belongings back home with my parents.

Now sitting here before you a wise and weathered senior, I must admit my preoccupations are a bit different, but no less perplexing or life altering. For instance, never would I have thought that upon beginning my last year as an undergraduate I would be dancing that final oh-so-delicate dance of fitting a triple major into my schedule. Much less did I imagine that the summer before my graduation, I would complete an internship that would actually apply my three majors, using all of the skills that I acquired during what I call my daily journey from derivatives to Dostoyevsky.

Yes, ladies and gentlemen, with a consulting internship in Warsaw, Poland, I managed to find that elusive myth of an internship that actually exceeds your expectations and reaffirms those sleepless nights before final exams and those astronomical Starbucks' fees that can only be justified in light of greater academic pursuits. Never would I have imagined that on a rainy afternoon in August, I would find myself watching the kids of my Warsaw -- although an Ohio alum -- boss perform a rousing rendition of *Carmen Ohio* in a Polish living room thousands of miles and an ocean away from the home of the Buckeyes.

But as I take a look at this seemingly impossible web of circumstances, I realize that there is in fact one underlying consistency, one common thread that weaves its way through the experiences of my past three years and grows ever more apparent and meaningful as I begin my fourth year. That thread, of course, is the opportunity that has opened itself up to me as a member of the Ohio State family.

I remember giving a speech my freshman year with a similar sort of context and theme. During the course of my speech, I decided to take a hypothetical stroll through the campus and marvel at the grand and limitless opportunities surrounding me. I passed the Stadium, home to our national championship team that year; and the Main Library, home to hundreds of thousands of volumes of books.

Today, I invite you to take a similar hypothetical stroll, the one that has grown from that sense of wide-eyed wonder into more of a sense of deeply-felt respect and appreciation. It is like a favorite book that you read countless times throughout the course of a lifetime. Though with every opening of the beloved, worn, torn binding you immerse yourself in what seems to be quintessentially familiar, you inevitably discover that those fleeting details and hidden nuances, though less obvious, are no less magnificent and perhaps even more affecting and resonant. It becomes something intensely personal, something that stirs the spirit and stays with you for years to come.

So like that favorite book, my stroll through the Ohio State campus -- the one that I have taken many times over the course of three years and admittedly one that has been more of a sprint during those days when I set speed records covering the distance from north to south campus in five minutes -- nevertheless has grown all the more personal and meaningful as I stand before you here today.

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Whereas I look at the Fisher College of Business, for instance, I do not simply see an impressive structure with great resources and reputation. I see the opportunity to be part of something truly exceptional through the Honors Cohort Program. A program that has allowed me to engage in real consulting work for the likes of Nationwide, Cardinal Health, and the U.S. Navy, and to form lasting relationships with the best faculty and students this school has to offer.

When I look at the James Cancer Hospital and Solove Research Institute, I do not simply see a world-class institution for research and health care. Rather an opportunity to make a real and personal difference by organizing charity events and volunteering through the honorary system here at Ohio State.

I am lucky to have here today many of the faculty members and individuals who have inspired me in this journey and have made it so invaluable personal: Dr. Irene Delic, my fascinating Russian literature instructor and mentor through the Department of Slavic and East European Languages and Literatures; Dr. John Wanous, who, along with my cohort professors, has inspired and supported me through the Fisher College of Business; Dr. Dennis McKay and Rebecca Ward, who have been a source of constant and unrelenting encouragement and limitless opportunity through the Honors Collegium; and, of course, my beloved mom and dad, without whose help, love, and support, I would not be sitting here today.

I would like to conclude my time here with you today by extending what seems an appropriate personal "thank you" to all of my guests and also to you, the distinguished members of the Board of Trustees, for this great honor. It is truly humbling and I thank you from the bottom of my heart. Thank you.

Mr. Slane:

Elizabeth, when you become rich and famous don't forget us. I would also like to mention that Elizabeth is a Brennan Scholar. David Brennan is a former chairman of our Board and David would be very proud of you. Thank you very much.

Mr. McFerson:

Congratulations, Elizabeth. We always like to know what the students' plans are -- what is on the horizon for you?

Ms. Lubnina:

That is the question of the hour. Actually, I am in the process of applying for some fellowships. I would like to go to the London School of Economics next year for their international relations program. I have applied for a Marshall Scholarship and have been endorsed by the University, so my next step is hopefully progressing through that, and also for a Fulbright Award. If those two ambitious goals do not see their way through, then perhaps I will apply to some of the major consulting companies since I do have experience with consulting from this past summer.

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COMMITTEE REPORTS

Mr. Slane:

I would now like to call on the Committee chairs for their reports. I would like to start with Karen Hendricks, chair of the Audit Committee. Karen –

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Ms. Hendricks:

The Audit Committee met on September 16 and all committee members were present. Provost Snyder reviewed the amendment to the *Rules of the University Faculty* – rule 3335-5-04 -- that addresses specifically the financial fraud policy and the process for review of potential financial fraud infractions by faculty. The rule was passed by the University Senate in June after several months of study and deliberation.

Kevin Patton, director of Internal Audit, gave a progress report on the internal audit plan. Mr. Patton also reviewed the status of the related party conflict of interest disclosure statements returned annually by senior management. This is a part of a continuing effort to look at this area across the University.

The University is very close to the start up of an all-campus hotline that would enable anyone to report problems anonymously. This could be used for a broad range of issues, everything from employees to students to patients to researchers, etc. We have hired the most experienced vendor that is used by other universities; therefore, there is some precedent experience to manage this system on a 24/7 basis. The University is targeting to go live Winter Quarter.

Deloitte and Touche, the University's external auditors, updated the Audit Committee on the status of the financial audit for the entire University. The audited financials are due to the State Auditor by October 17.

Ilee Rhimes, the University's chief information officer, reviewed, at the request of the Audit Committee, the University's disaster recovery and business continuity plan, which seemed quite relevant given last month's events. The focus was on recovery from an IT disaster whatever the cause, natural or manmade. Ilee outlined the progress on backup systems for resource planning like the areas of fiscal, HR, health systems, fees and deposits, academic support, etc. At that point, what we found was that all of these systems are redundant between one or more data centers. So if one went down, we would be able to go up on another system. In fact, we have a remote data center at least 100 miles from Columbus that is recoverable within 24 hours or within four hours at the alternative home site.

We are now moving to looking at an enterprise continuity management plan that goes beyond just IT, with Phase I focusing on 10 critical areas. In the 2006 objectives, we will begin working on 18 additional tier one and tier two operational units. We have made excellent progress in this area, but have a ways to go given the complexity of the University.

As is customary, the Audit Committee met alone with the internal auditor and with the external auditors separately, to ensure that they could speak to us privately if needed.

That concludes my report, Mr. Chairman.

Mr. Slane:

Thank you. I would like to call on Dimon McFerson, chair of the Investments Committee.

Mr. McFerson:

The Investments Committee met this morning in the Moot Courtroom. We had fun pretending we were lawyers this morning.

The first report was from Dr. Schroeder on the development activity for this past fiscal year. I am happy to report that the amount of dollars received this past fiscal

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year was \$204,598,000 and, had we counted irrevocable trusts the same way we did last year that would be a slightly higher number. That represents a 2% increase at a time when many institutions had a lesser number this past year than the year before. Even more amazing is that this is 104,607 different donors, of which 97,825 are individuals – 55,000 alumni and 42,000 non-alumni. That is a huge base in essentially a non-campaign year, so Dr. Schroeder and his team deserve some real support for that great year.

Treasurer Nichols gave us a monthly endowment report, as well as a quarterly endowment report. I am happy to report that our total assets stand at \$1 billion, \$769 million as of August 31. That is up \$43 million from the end of June or two months ago.

We then had a discussion on the proxy guidelines as a result of all the equities that are held. Mr. Nichols reported on how those proxies are voted. We do not allow the investment managers to vote those proxies, but we vote them as an institution and there are specific guidelines in place with regard to how those votes are to be cast. In those questionable areas, the treasurer makes that final determination.

Finally, we reviewed the appointment and reappointment of investment managers, which is on the consent agenda today. We added four new managers in the international equity area. As we have reported from time to time, we are adding new managers in the different categories of our portfolio. Mr. Nichols indicated that 50 plus firms answered the RFP. After narrowing them down and then having personal interviews, four were added as managers of the international equity portion of our portfolio.

So we had a good meeting and those are the matters we discussed.

Mr. Slane:

Thank you, Dimon. We will now hear from Mr. Borrer, chair of the Academic and Student Affairs Committee.

Mr. Borrer:

We had a busy committee meeting this morning. We started with a report on the Athletic Department from Athletic Director Gene Smith and Dean Martha Garland. They spoke about the transition of the oversight of the educational process of our student-athletes and a detailed plan to link academics and athletics. I can assure you that they are attending to this incredibly well with the goal of increasing the graduation rate of our student-athletes. The GPA of our student-athletes is currently consistent with our regular enrollment and I would not be surprised at all to see that rise in the future.

We then heard an update on our clinical faculty from Dr. Carole Anderson. You may recall, the establishment of clinical-track faculty in various colleges is where we have created teaching faculty positions for practicing professionals in their given fields. We heard today detailed reports from the Colleges of Engineering, Law, Business, and Medicine, specifically medical research. We heard a number of examples of the great work that these new practitioners are able to do, and how we are able to pull people out of working environments and translate their knowledge to the students and really enhance their educational experience. I think great accolades go to Provost Snyder and President Holbrook. They have taken a lead on this and I really commend them for their efforts.

Finally, we heard a report from the Greek Life Task Force on the progress and good results of the fraternities and sororities on campus. The Greek community has had significant improvement in their grade point average, an increase in their University connectivity, and a high degree of public service.

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They still have issues to work on. Alcohol awareness continues to be an issue, as well as University connectivity during the initial stages of fraternity life. I will say they are making great progress and are indeed in the planning stages to increase minimum standards for students in the Greek system. I know that this has been a project that Vice President Hall has worked on with great enthusiasm and it is wonderful to see the degree of success this has had.

We had three business items for the consent agenda: 1) for Hurricane Katrina; 2) the use of the word "Center"; and 3) routine personnel actions.

Mr. Slane:

Thank you, Doug. I would now like to call on Jo Ann Davidson, chair of the Fiscal Affairs Committee.

Mrs. Davidson:

The Fiscal Affairs Committee had a long agenda today and I want to comment on the three items that were before us for discussion, and seven items that appear on the consent agenda for today's meeting.

We had our quarterly report on the capital projects -- the various major building projects that are going on on campus. This is to determine where they are as far as being on time and on budget, and to discuss what kind of corrective activity we need to be taking if there were problems in that construction.

We also had a report on one of our six core cost-saving initiatives, which is the joint purchasing agreements and contracts that have been reached with various vendors to be able to provide for each one of the colleges an opportunity to save money in their purchasing. I am pleased to report that the 2005 savings in that area was about \$21 million, and we commended the staff for that good work.

We had a first reading on a resolution to accept the Medical Center and the Cancer Project master plan. This resolution will come back to the Board for approval at our November meeting. Many of us on the Board have had detailed explanations of this master plan because of other committees that we sit on. If there are Board members who would like to have a full briefing prior to the November meeting, please let Maureen know. We will set up a special briefing for those of you who have not been exposed to its development over the past few months, so that by the time we get to the November meeting everyone will be fully briefed on that.

The items which are coming to the Board today are items 13-19. The first is a confirmation of action that was taken with the authority given to me as chair of the Fiscal Affairs Committee in the interim period of time from when we met in July to this particular meeting, to move ahead with two projects. The first project was the first step of the demolition of the Doan Hall project and the other project was for emergency repair on a steam line that comes across the Woody Hayes Drive bridge. So that would be a resolution just to confirm that those actions were taken.

The next item is to enter into the usual agreements that we have to move ahead with feasibility studies and design or construction projects on a number of areas around campus. In the design process there are two projects worth mentioning. The first project would be the Lane Avenue parking garage and the second project would be the Student Academic Services Building. Those two projects will now begin to go into design phases.

The third item is putting us in a position to move ahead with the employment of an executive architect, engineer, and a contract manager for Phase I of the Medical Center master plan. This is so that when we meet in November, if the Board accepts that plan, we will be in a position to move ahead with entering into

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contracts with these three groups. We will also be able to run this action parallel in the next 30 plus days, to be ready to move ahead very quickly if we authorize moving ahead on that plan. It would authorize the expenditure of up to \$10 million for those particular contracts.

The next item is the authorization of the 2007-2012 Capital Plan. This would, if adopted by the Board, set in process our request to the State of Ohio for the 2007 and 2008 Capital Plan. It also looks over a six-year period of time at the projects on which we would need to be moving forward. The longer term plans are subject to revision and we want to be able to keep maximum flexibility. The 2007-2008 Capital Plan would be what we would request from the state capital budget.

There was one concern raised by Mr. Dennis Hennen, president of WOOSE -- who represents some of the Worthington residents who oppose the expansion of the airport -- about inclusion in this plan some reference to airport expansion. Just let me make it clear to the other Board members and to anyone in our audience today, that the inclusion of that is recognition that the airport is a part of Ohio State University. It does not authorize any construction and it does not approve the overall master plan of the airport. We believe we would be remiss -- if we are looking at six years of capital improvements here -- if they are not at least recognizing that the airport is a piece of our responsibility.

The next issue is for the purchase of a piece of real estate that is adjacent to OSU Hospitals East and would be for parking purposes.

The next item is the first stage of implementation of a student information system. This would be a reworking of the system that we have right now, which has been in place for a period of time and needs updating. As many of you know, we currently use students' social security numbers. We want to develop a system in which we will have an identity for each student and make it easier for them to go through our system rather than having the numbers that we have right now. It would authorize the expenditure of \$5 million to begin that particular process and would not be completed until mid-2009.

The last item that we brought from the Committee with our recommendation is the final action on the 2006 current funds budget for The Ohio State University. Many of you have seen the red budget book, which is a great book to refer to for any historical and current information about the use of funds on Ohio State's campuses. The total budget that we would be approving is for \$3.4 billion.

Mr. Chairman, that concludes my report.

Mr. Slane:

Thank you, Jo Ann.

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PRESENTATION ON THE THIRD FRONTIER GRANTS

Mr. Slane:

I'd now like to call on senior vice president Bob McGrath for the presentation on the Third Frontier Grants.

Dr. Robert T. McGrath: [PowerPoint Presentation]

Good morning. The presentation this morning provides a brief opportunity for previewing the 2005 Annual Report on Research. Today, I will focus primarily on

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the innovation and economic impact that Ohio State contributes across the state as a result of the Jobs for Ohio Third Frontier investments.

As a result of the dedication, enthusiasm, and hard work of our research educators and our outstanding students, research programs across the University continue to grow. During this past year, dollar amounts for research expenditures and new research awards have each exceeded half a billion dollars. Using employment multipliers -- maintained by the U.S. Department of Commerce's Bureau of Economic Analysis -- it is estimated that each million dollars expended on academic R&D supports 32 jobs across the local community. This means that Ohio State's half a billion dollars per year R&D program supports over 16,000 Ohio jobs.

I am referring to research funding and associated jobs that would have gone to other states if not for the innovation, competitiveness, and hard work of Ohio State faculty who have brought over 4,000 ongoing, individual research awards to Ohio State and Ohio. As I discuss below, complementary R&D investments by our industrial partners support additional jobs within the Ohio economy. Together, under the Third Frontier programs, OSU and its academic partners are working to create the high-tech manufacturing, agriculture, medical, and information technology jobs on which the future economic vitality of Ohio critically depends.

As President Holbrook reported at a prior Board meeting, Ohio State now ranks among the top ten public research universities in the nation in terms of total expenditures on competitively awarded research projects. While the sheer volume of research activities at Ohio State is impressive, it is not the dollar values or the national rankings that excite me, our faculty, or our students. Instead, that excitement stems from the innovation and impact inherent in each one of the research projects ongoing at Ohio State.

For example, Dr. Dick Sayre is leading a multi-institutional, multinational program to improve the nutritional value of the cassava plant, thereby improving the health and well-being of over 250 million people in Africa. Far above us, high efficiency solar cells, designed by Dr. Steve Ringel and his students, have just been installed on the international space station for extensive testing. And our researchers in agriculture and medicine are conducting crop-to-clinic research and clinical trials on extraction of cancer-preventing nutraceuticals from berries aimed at prevention of oral, esophageal, and colon cancers.

This next slide shows the varied sponsorship of Ohio State's research activities. The National Institutes of Health continue to be the University's largest single sponsor. Our faculty continue to win more and more prestigious awards from the National Science Foundation. Driven in part by our expanding partnerships with Battelle, funding from the Department of Energy, the Department of Defense, and other federal agencies continue to grow.

Last year, state-sponsored research at Ohio State totaled almost \$70 million in expenditures. Much of this passed through with federal support. Most importantly for the discussion today, \$16.5 million of the University's R&D expenditures in 2005 supported development and commercialization of applied technologies under the Jobs for Ohio Third Frontier program.

On every R&D grant, the University commits to achieving specific milestones and basic research and applied science that the sponsor deems essential for accomplishing the program's objectives. In the case of the Third Frontier projects, there is an additional requirement that each dollar invested by the state be matched by a corresponding dollar-for-dollar investment from industrial or federal partners.

The next two slides provide an overview of the type of high impact government-industry-academic partnerships that have emerged under the Jobs for Ohio Third Frontier program. Our researchers and their industrial partners are providing

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middleware software supporting biomedical information synthesis for the National Cancer Institute's primary information technology program on patient data and treatment outcomes. In cancer-related research, OSU's Comprehensive Cancer Center is working with Siemens, Battelle, and Zivena to develop and test innovative inhalation drug therapies effective in cases of advanced lung cancer. Our engineers are working with the Air Force Research Laboratory, General Electric's Aircraft Engine division, the NASA Glenn Research Institute in Cleveland, and other Ohio companies to develop more fuel efficient jet engines.

It is important to note that the Third Frontier projects have been subjected to careful review and evaluation by the National Academy of Sciences. I commend the state's Third Frontier board for insisting upon this level of external scrutiny by national experts in selecting which projects will go forward. The recommendations provided by the National Academies provide quality control that ensures the most effective utilization of Ohio taxpayer dollars.

For 2005, the newly initiated Third Frontier awards led by Ohio State include those shown here. OSU is working with the Cleveland Clinic, Cincinnati Children's Hospital, Battelle, and Johns Hopkins on development and clinical testing of new immunotherapy pharmaceuticals for multiple sclerosis.

Ohio State has also led the establishment of a statewide partnership focused on the development and commercialization of polymer-based nano materials for ultra-miniature biomedical devices for high speed fiber networks and for a multitude of other applications. As you can see on the slide, Ohio State's partners on this program include the University of Akron, the University of Dayton, the University of Toledo, Kent State University, Wright State University, Goodyear, General Electric, Sherwin-Williams, Honda, Timken, Owens Corning, Ashland, Keithley Instruments, Goodrich, Lockheed Martin, and PolyOne.

In the agricultural arena, Dr. Bobby Moser and Steve Myers have led the formation of the Ohio BioProducts Innovation Center. Partnering with Battelle, the Ohio Soybean Council, Cargill, the Ohio Plant Biotech Consortium, the Ohio Corn Growers Association, Proctor and Gamble, Dupont, Dow Chemical, Sherwin-Williams, and others they want to develop biodegradable industrial lubricants and structural materials through extensive utilization of agro-products.

Along with an additional project assisting with the commercialization of biomass production of electricity, Ohio State will lead TransOhio Team awards representing nearly \$40 million of state Third Frontier investments in 2005. As shown also on this slide, these state investments are matched by industrial commitments supporting these innovative projects totaling nearly \$80 million.

The next two slides demonstrate that Ohio State's Jobs for Ohio Third Frontier programs impact jobs and economic development all across Ohio. Our partners, collaborators, contributors, and suppliers come from every region of the state. Industry and academic partners on the Third Frontier programs highlighted above reside in Toledo, Marion, Dayton, Cincinnati, Canton, Akron, and Cleveland. Similarly, suppliers providing critical support and materials reside in the cities just mentioned above, as well as in Lewis Center, Carroll, Cuyahoga Falls, Marietta, Bremen, and Somerset.

In closing, let me highlight the economic impact and improvements to quality of life resulting from just one of our ongoing Third Frontier projects. Dr. Michael Knopp is leading a research team encompassing contributors from Case Western Reserve University, Rexon, and Philips Medical Systems in Cleveland. Together, they have developed and commercialized the ultra-high field Achieva Magnetic Resonance Imaging System. The new Achieva MRI System operates with a magnetic field strength of 7 Tesla, as opposed to conventional MRI imaging systems that operate at about a 1.5 Tesla.

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As you can see on the slide, the result is a markedly more detailed image that unquestionably will lead to improved diagnoses and patient treatments. Alternatively, this improved system can be used to minimize stress on the patient by reducing the time required to acquire an image for diagnosis.

The first Achieva System for patient care has been installed at Ohio State's Medical Center and will be available for patient care later this year. Importantly, too, the system brings both recognition and jobs to Ohio. Philips Medical anticipates sales of the Achieva System at \$50 million per year. In fact, the University of Nottingham in the United Kingdom, Vanderbilt University, and the Swiss ETH Technical Institute have already placed orders for the second, third, and fourth systems and are anxious to become engaged in further Achieva development.

Development and now production of the Achieva System has stimulated 35 new high tech jobs at the Philips Medical site in Cleveland. In addition, Philips has transferred 45 other high paying, high-tech medical imaging-related jobs from the Netherlands to Cleveland. The associated local economic impact just for the Achieva System installation here at Ohio State includes \$300,000 worth of concrete supplied by Ohio contractors; 218 metric tons of steel produced not in Japan, not in Pennsylvania, but right here in Warren, Ohio; and a high-tech vibration isolation system costing nearly \$250,000 supplied by Kinetics Noise Control located right here in Dublin.

In summary, the Jobs for Ohio Third Frontier initiative fosters development of new technology. It also enhances Ohio's national and international prestige, recognition, and economic competitiveness. Execution of these programs support numerous jobs across the state, but, most importantly, these innovative projects are generating the jobs for the future in manufacturing, medicine, agriculture, information technology, and other areas that are essential for Ohio's continued economic vitality.

Thank you for your attention and I would be happy to answer questions.

Mr. Slane:

Any questions for Bob? Thank you very much. Great report.

(See Appendix XI for background information, page 297.)

President Holbrook:

Mr. Chairman, at this time I would like to present the Board with a resolution in support of Issue 1. As Dr. McGrath pointed out, this bond issue will benefit both Ohio and Ohio State by supporting state-sponsored research leading to improved health and well-being for all citizens and also enhancing the region's and the state's economy.

Third Frontier research funding leads directly to new technologies and new jobs, and leverages substantial industry investment. As the largest research university in Ohio, Ohio State stands to benefit greatly from state-sponsored research funding. State Issue 1 will be an excellent investment in the future of our University and state. I urge you to show your support by passing the resolution before you.

Mr. Slane:

Thank you, Karen. You have before you "Support of State Issue 1." Is there a motion for approval?

SUPPORT OF STATE ISSUE 1

Resolution No. 2006-22

WHEREAS Issue 1 will create and preserve jobs, enhance educational opportunities, and improve the quality of life and general well-being of people and businesses throughout Ohio by improving local government public infrastructure; by expanding Ohio's research capabilities to promote product innovation, development and commercialization; and by preparing economic development sites and facilities in Ohio; and

WHEREAS Issue 1 will authorize the State of Ohio to issue up to \$1.35 billion in bonds to help local governments pay for the cost of public infrastructure capital improvements, including roads and bridges, wastewater treatment systems, water supply systems, solid waste disposal facilities, and storm water and sanitary collection, storage and treatment facilities; and

WHEREAS Issue 1 will authorize the State of Ohio to issue up to \$500 million in bonds to provide financial assistance for research, product innovation, and commercialization in support of Ohio industries and businesses in such areas as alternative energy and fuel development and improved treatments and cures for cancer, heart and other diseases; and

WHEREAS Issue 1 will authorize the State of Ohio to issue up to \$150 million in bonds to pay the costs, or assist others in the payment of the costs, of projects which develop local sites and facilities in Ohio communities in support of industry, commerce, distribution, and research and development, including constructing and improving facilities, preparing and cleaning sites, acquiring real estate, and providing public infrastructure improvements; and

WHEREAS Issue 1 will foster job creation through infrastructure projects, job ready sites and the creation of new products and services based on science and technology research and development, thus ensuring Ohio's ability to create and compete for jobs, today and in the future; and

WHEREAS The Ohio State University, as the top-ranked public research university in Ohio, is an integral partner in the effort to advance our scientific knowledge and to develop new products and applications that will enhance our state's economy:

NOW THEREFORE

BE IT RESOLVED, That the said investment will improve the quality of life for all Ohioans and that The Ohio State University supports and endorses the passage of State Issue 1 and that a copy of this resolution be tendered to the Jobs for Ohio Committee.

Upon motion of Mr. Borrer, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolution with five affirmative votes, cast by Messrs. Slane, McFerson, Borrer, Schottenstein and Ms. Hendricks, and three abstentions cast by Messrs. O'Dell and Hicks, and Mrs. Davidson.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have nineteen resolutions on the Consent Agenda today and we would like to conduct a separate vote first for #5 – Wavier and Naming of a Complex -- and later for #11 – the Appointment and Reappointment of Investment Managers.

September 23, 2005 meeting, Board of Trustees

I am delighted to recommend to the Board this morning the naming of the "William H. Hall Student Residential Complex," recently constructed on South Campus, to recognize the outstanding and dedicated service that Bill Hall, Vice President for Student Affairs, has given to this University.

Bill's service and leadership at Ohio State, his commitment to diversity and to improving the quality of the student experience on campus make him a truly inspiring role model to students, faculty, and staff. We are thrilled to honor Mr. Hall for his remarkable career in this manner.

WAIVER AND NAMING OF A COMPLEX

Resolution No. 2006-23

Synopsis: Approval of the Waiver of Paragraph (F) of Bylaw 3335-1-08 of the Administrative Code and naming of the Student Residential Complex on South Campus, Columbus, Ohio, in honor of William H. Hall, vice president for Student Affairs, is proposed.

WHEREAS the Board of Trustees of The Ohio State University, did on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS William H. Hall is a tireless, devoted, and dedicated advocate for Ohio State students, including promoting the improvement of campus safety and enhancement of the residence life experience; and

WHEREAS Bill Hall joined Ohio State in 1977 and has served as director of residence and dining halls, assistant vice president, and, since 2001, vice president for student affairs; and

WHEREAS he has been active in building bridges between the University and the City of Columbus and University District residents and property owners; and

WHEREAS Bill Hall has ably served his country, retiring in 1998 as Brigadier General with the Ohio Army National Guard; and

WHEREAS his service and leadership at Ohio State and his commitment to a campus of diversity have made him an inspiring role model to students, faculty, and staff who love The Ohio State University; and

WHEREAS the student residential housing recently constructed on South Campus, the first new student housing built on campus since the 1960s, is but one of the many tangible results of his leadership and commitment:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that the student residential housing, bounded by Neil Avenue, Tenth Avenue, Worthington Street, and Ninth Avenue, and including the Neil Building, Scholars House West, Scholars House East, and Worthington Apartments, may be named the "William H. Hall Student Residential Complex."

Upon motion of Mr. Borrer, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Mr. William H. Hall:

I would be remiss if I did not make a few comments. I had not planned to comment, since I was going to save my remarks for this afternoon. When Karen called me to her office, I had no idea why she was asking me to stop by. After she told me that she was going to present this resolution today, I had to pinch myself several times to make sure that I had not passed over to greener pastures. After I realized that the resolution was not a dream, I turned into a quivering bowl of Jell-O. I literally broke down. I was so appreciative and am appreciative of Karen and the Board of Trustees for your confidence in me. Certainly, one really does not deserve an honor when a person gets up every day and actually loves to go to work. I have had that pleasure at this University for the last 29 years.

I want to thank you for the confidence that you have demonstrated in me in naming this complex. It is truly an honor. Thank you very much.

Mr. Slane:

Bill, you have taken a very difficult job and made it look very easy. We are really grateful for everything you have done so far.

President Holbrook:

Thank you. We are going to formally dedicate this residential complex at 3:00 pm this afternoon at Neil and 10th Avenues, so by all means please join us. It is going to be a wonderful occasion.

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President Holbrook:

In addition, we are seeking your approval for:

AMENDMENT TO COMMITTEE APPOINTMENTS FOR 2005-2006

Resolution No. 2006-24

BE IT RESOLVED, That the appointments to the Investments Committee for 2005-2006 be amended as follows:

Investments Committee:*

Dimon R. McFerson, Chair
Jo Ann Davidson, Vice Chair
Walden W. O'Dell
Robert H. Schottenstein
Ex Officio:
John Gerlach, Jr. (Foundation Board)
DAVID A. RISMILLER (Foundation Board)

**Board Chair, Ex Officio member of all standing committees*

REGIONAL CAMPUS BOARD APPOINTMENT

Resolution No. 2006-25

Synopsis: Approval of appointment to The Ohio State University Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

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WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to the following Regional Campus Board for the term as specified:

Lima Board Appointment

Jessica Geiger (student), July 1, 2005 – June 30, 2006

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of the Lima Regional Campus Board.

RESPONSE TO HURRICANE KATRINA

Resolution No. 2006-26

WHEREAS Hurricane Katrina and its aftermath have brought heartbreak and devastation to millions of our fellow citizens throughout the Gulf States; and

WHEREAS under the leadership of President Holbrook, The Ohio State University community is responding with compassion, generosity, and continuing assistance to the many victims of Hurricane Katrina through a number of fund-raising and other support efforts; and

WHEREAS with the support of the State of Ohio and the Ohio Board of Regents, Ohio State is making special efforts to assist students at Gulf Coast colleges and universities whose education has been interrupted by Hurricane Katrina; and

WHEREAS as provided by law, the Chancellor of the Board of Regents has granted the Board of Trustees of each of Ohio's public colleges and universities the authority to waive instructional and general fees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the University to enroll undergraduate, graduate, and professional students who have been accepted and paid tuition at universities closed, or whose operation has been seriously impacted, as a result of Hurricane Katrina or its aftermath, as visiting students for Autumn Quarter (Autumn Semester for the Moritz College of Law) and further authorizes and directs the University to waive instructional and general fees, and, as authorized, any other tuition or application or other mandatory fees; and

BE IT FURTHER RESOLVED, That the enrollment of these students be in accordance with policies and procedures determined by the President, including provision of all standard admissions and enrollment data and additional documentation needed to ensure an auditable record trail as outlined by the Chancellor of the Board of Regents and a certification as recommended by the U.S. Department of Education; and

BE IT FURTHER RESOLVED, That the University administration report back to the Board at its December 2, 2005 meeting regarding the enrollment of these students and University plans following the end of Autumn Quarter 2005.

(See Appendix XII for background information, page 299.)

APPROVAL OF THE USE OF "CENTER"

Resolution No. 2006-27

Synopsis: Approval of the use of "center" is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS requests have been received for use of this term from: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute for "The Esther L. Dardinger Neuro-Oncology Center"; the College of Medicine and Public Health for the "Center for Fetal Care"; and the Office of Minority Affairs for the "Todd Anthony Bell National Resource Center on the African-American Male"; and

WHEREAS subsequent use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs has reviewed these formal requests at its meeting on August 24, 2005, and has no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term "center" for "The Esther L. Dardinger Neuro-Oncology Center," the "Center for Fetal Care," and the "Todd Anthony Bell National Resource Center on the African-American Male" be approved, effective immediately.

HONORARY DEGREE

Resolution No. 2006-28

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-48.8 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degree as listed below:

Vladan Radovanovic

Doctor of Music

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 2006-29

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 8, 2005 meeting of the Board, including the following Appointments, Change in Title, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, and salary rolls with promotion and tenure, as detailed in the University Budget, be approved; and

September 23, 2005 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959 Report of the Committee on Retirement and Insurance, be waived to allow for the continuation of Stacy Weislogel as Associate Dean in the College of Engineering through June 30, 2006; and

BE IT FURTHER RESOVLED, That the Medical Staff Appointments and Reappointments approved on August 1, 2005, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: JOSEPH T. BARR
Title: Professor (The E. F. Wildermuth Foundation Professorship in Optometry)
College: Optometry
Effective: October 1, 2005

Name: ARTHUR F. GREENBAUM
Title: Professor (The James W. Shocknessy Professorship of Law)
College: The Michael E. Moritz College of Law
Effective: August 16, 2005

Name: JOSEPH P. HEREMANS
Title: Professor (The Ohio Eminent Scholar in Nanotechnology: Computational Nanotechnology)
Department: Mechanical Engineering
Effective: October 1, 2005
Present Position: Research Fellow, Delphi Corporation, Delphi Research Labs, Troy, MI

Name: DOUGLAS A. KNISS
Title: Senior Associate Vice President for Research
Office: Research
Effective: October 1, 2005
Present Positions: Professor, Department of Obstetrics and Gynecology and Center for Biomedical Engineering

Name: MAC A. STEWART
Title: Special Assistant to the President for Diversity
Office: President
Effective: July 1, 2005
Concurrent Position: Vice Provost, Office of Minority Affairs

Name: L. KEITH TODD
Title: Associate Vice President for Development
Office/Center: University Development/Medical Center
Effective: August 1, 2005
Present Position: Vice President for University Advancement, Medical College of Georgia, Augusta, GA

Name: CHRISTIAN K. ZACHER
Title: Secretary of the University Senate
Office: Academic Affairs
Term: October 1, 2005, through September 30, 2008
Concurrent Position: Professor, Department of English

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Name: XIAODONG ZHANG
Title: Professor (Robert M. Critchfield Professorship in Engineering)
College: Engineering
Term: January 1, 2006, through December 31, 2010
Present Position: Chair and Lattie Pate Evans Professor, Department of Computer Science, College of William and Mary, Williamsburg, VA

Change in Title

Name: CHRISTOPHER M. CULLEY
Title: Vice President for Legal Affairs and General Counsel
Office: Legal Affairs
Effective: September 23, 2005
Present Position: General Counsel, Office of Legal Affairs

Appointment of Chairpersons and Directors

MARK A. BENNETT,* Horticulture and Crop Science, effective August 1, 2005, through July 31, 2006

MICHAEL T. BRADY,* Pediatrics, effective September 1, 2005, through August 31, 2006

JEAN-MICHEL GULDMANN,* Knowlton School of Architecture, effective October 1, 2005, through September 30, 2006

CAROLYN J. MERRY, Civil and Environmental Engineering, effective July 1, 2005, through June 30, 2009

BERL R. OAKLEY,* Molecular Genetics, effective October 1, 2005, through September 30, 2006

DANIEL D. SEDMAK,* Anesthesiology, effective September 1, 2005, through August 31, 2006

BRUCE W. WEIDE,* Computer Science and Engineering, effective September 1, 2005, through December 31, 2005

CAROLINE C. WHITACRE, School of Biomedical Sciences, effective September 1, 2005, through June 30, 2009

XIAODONG ZHANG, Computer Science and Engineering, effective January 1, 2006, through December 31, 2009

Reappointment of Chairpersons

THOMAS L. BEAN,* Food, Agricultural and Biological Engineering, effective October 1, 2005, through September 30, 2006

FUSUN OZGUNER,* Electrical and Computer Engineering, effective July 1, 2005, through June 30, 2006

*Interim

Leaves of Absence Without Salary

MARY E. BECKMAN, Professor, Department of Linguistics, effective Spring Quarter 2006, to complete research and writing projects.

September 23, 2005 meeting, Board of Trustees

JOHN C. FELLINGHAM, Professor, Department of Accounting and Management Information Systems, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to accept a visiting appointment at the School of Accountancy, University of Florida, Gainesville, FL.

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2005, to work as Artistic Director of the Bebe Miller Company.

STEPHEN J. RALLIS, Professor, Department of Mathematics, effective Autumn Quarter 2005, to conduct research at the Université Louis Pasteur, Institut de Recherches Mathématiques Avancées in Strasbourg, France.

DAVID SCHMEIDLER, Professor, Department of Economics, effective Autumn Quarter 2005 and Spring Quarter 2006, to work on research activities outside the U.S.

ARKDAY A. TSEYTLIN, Professor, Department of Physics, effective Autumn Quarter 2005, to conduct research at the Mathematics Institute of Imperial College, London, United Kingdom.

LINDA J. MYERS, Associate Professor, Department of African American and African Studies, effective Winter Quarter, Spring Quarter and Summer Quarter 2006, to accept the position of Interim Dean of the Graduate School of Psychology, New College of California, San Francisco, CA.

V. DARLEEN OPFER, Director and Associate Professor, Ohio Collaborative, College of Education, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to accept a position at the University Faculty of Education, the University of Cambridge, Cambridge, United Kingdom.

Leaves of Absence Without Salary—Continuation

ANDRAS NEMETHI, Professor, Department of Mathematics, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to continue research at the Renyi Institute of Mathematics of the Hungarian Academy of Sciences, Budapest, Hungary.

MARY M. O'SULLIVAN, Professor, College of Education, effective January 1, 2006, through December 31, 2006, to continue work at the University of Limerick in Ireland.

HITAY OZBAY, Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, for personal reasons.

Professional Improvement Leaves

KENNETH A. FOLAND, Professor, Department of Geological Sciences, effective Winter Quarter and Spring Quarter 2006.

KATHLEEN M. MCGRAW, Professor, Department of Political Science, effective Winter Quarter 2006.

STEPHEN M. HILLS, Associate Professor, Department of Management and Human Resources, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

Professional Improvement Leave—Change in Dates

SARAH R. COLE, Professor, Moritz College of Law, change leave from Autumn Semester 2005 and Spring Semester 2006, to Spring Semester 2006.

September 23, 2005 meeting, Board of Trustees

Emeritus Titles

BUNNY C. CLARK, Department of Physics, with the title Distinguished University Professor Emeritus, effective October 1, 2005.

WOLFGANG D. BAUER, Department of Horticulture and Crop Science, with the title Professor Emeritus, effective October 1, 2005.

JAMES B. BROOKS, JR., Austin E. Knowlton School of Architecture, with the title Professor Emeritus, effective October 1, 2005.

LEE F. JOHNSON, Department of Molecular Genetics, with the title Professor Emeritus, effective October 1, 2005.

MARILYN A. JOHNSTON, School of Teaching and Learning, with the title Professor Emeritus, effective September 1, 2005.

PATRICK E. LIPPS, Department of Plant Pathology, with the title Professor Emeritus, effective September 1, 2005.

ALLAN R. MILLETT, Department of History, with the title Professor Emeritus, effective January 1, 2006.

JAMES L. MURPHY, University Libraries, with the title Professor Emeritus, effective September 1, 2005.

SHOICHIRO NAKAMURA, Department of Mechanical Engineering, with the title Professor Emeritus, effective September 1, 2005.

JOHN A. ROTHNEY, Department of History, with the title Professor Emeritus, effective September 1, 2005.

STEVEN M. STILL, Department of Horticulture and Crop Science, with the title Professor Emeritus, effective September 1, 2005.

RALPH A. WALKLING, Department of Finance, with the title Professor Emeritus, effective September 1, 2005.

RAYMOND J. KRASNIEWSKI, Department of Accounting and Management Information Systems, with the title Associate Professor Emeritus, effective September 1, 2005.

JOYCE R. MCDOWELL, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2005.

LARRY A. NAGODE, Department of Veterinary Biosciences, with the title Associate Professor Emeritus, effective September 1, 2005.

THOMAS E. NOYES, Ohio State University Extension, with the title Assistant Professor Emeritus, effective October 1, 2005.

HERBERT M. LANE, Ohio State University Extension, with the title Instructor Emeritus, effective September 1, 2005.

Promotions and Tenure

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Saskia A. Hogenhout, Entomology/OARDC – effective October 1, 2005

September 23, 2005 meeting, Board of Trustees

COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Athanasios Alexandrou, Agricultural Technical Institute – effective October 1, 2005

COLLEGE OF MEDICINE AND PUBLIC HEALTH

APPROVED FOR TENURE

William T.C. Yuh, Radiology -- effective September 1, 2005

Promotions and Tenure--Corrections

COLLEGE OF EDUCATION

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Terri T. Bucci, change from School of Physical Activity and Educational Services (Mansfield) to School of Teaching and Learning (Mansfield) – effective October 1, 2005

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Abril J. Trigo, change from History to Spanish and Portuguese – effective October 1, 2005

CHANGE FROM PROMOTION TO PROFESSOR TO PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dionisio Viscarri, Spanish & Portuguese (Newark) – effective October 1, 2005

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Philipp Rothmaler, change from Astronomy to Mathematics (Lima) – effective October 1, 2005

COLLEGE OF MEDICINE AND PUBLIC HEALTH

CHANGE FROM PROMOTION TO PROFESSOR TO PROMOTION TO PROFESSOR WITH TENURE

Kamal D. Mehta, Molecular and Cellular Biochemistry – effective October 1, 2005

Medical Staff—Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Fernando L. Arbona, M.D., Associate Attending, Anesthesiology, 7/1/2005 - 10/31/2006

Katherine Balturshot, M.D., Associate Attending, Family Medicine, 7/1/2005 - 10/31/2006

Curtis L. Binder, M.D., Associate Attending, Radiology, 8/1/2005 - 10/31/2006

Alan J. Block, D.P.M., Associate Attending, Orthopedic Surgery, Orthopaedics, 6/10/2005 - 10/31/2006

Laura B. Boehmer, M.D., Community Associate, Family Medicine, 6/10/2005 - 7/1/2005

Louis P. Caragine, Jr., M.D., Associate Attending, Neurologic Surgery, 7/1/2005 - 10/31/2006

John E. Carlson, M.D., Associate Attending, Radiology, 8/1/2005 - 10/31/2006

Beth A. Christian, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2005 - 10/31/2006

Elizabeth A. Diakoff, M.D., Associate Attending, Internal Medicine, Endocrinology, 7/1/2005 - 10/31/2006

Bakri H. Elsheikh, M.B.B.S., Associate Attending, Neurology, 7/1/2005 - 3/31/2007

Lisa P. Fugate, M.D., Associate Attending, Physical Medicine & Rehabilitation, 6/10/2005 - 3/31/2007

Gloria M. Galloway, M.D., Associate Attending, Neurology, 6/10/2005 - 3/31/2007

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Trudy L. Hamilton, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 6/10/2005 -3/31/2007
Brian P. Henderson, M.D., Associate Attending, Anesthesiology, 8/1/2005 - 3/31/2007
Sanjay Jain, M.D., Associate Attending, Radiology, 8/1/2005 - 3/31/2007
Karenann Jones, C.R.N.A., Allied Health, Anesthesiology, 6/10/2005 - 3/31/2007
John M. Jonesco, D.O., Associate Attending, Family Medicine, 6/10/2005 - 3/31/2007
Matthew R. Karlen, M.D., Associate Attending, Radiology, 8/1/2005 - 3/31/2007
Katherine A. Lappert, D.O., Associate Attending, Family Medicine, 6/10/2005 - 3/31/2007
Sarah C. Manitsas, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2005 -3/31/2006
Zhanna Mikulik, M.D., Associate Attending, Internal Medicine, Rheumatology, 7/1/2005 - 3/31/2006
Bradley W. Mitchel, M.D., Associate Attending, Anesthesiology, 7/1/2005 - 3/31/2006
Seyed-Amir Mortazavi, M.D., Attending, Internal Medicine, Hematology/Oncology, 7/1/2005 -3/31/2006
Vimal K. Narula, M.D., Associate Attending, Surgery, General Surgery, 8/1/2005 - 3/31/2006
Anita N. Ndife, M.B.B.S., Associate Attending, Family Medicine, 8/1/2005 - 3/31/2006
Uday S. Nori, M.B.B.S., Associate Attending, Internal Medicine, Nephrology, 8/1/2005 - 3/31/2006
John A. Norton, D.O., Associate Attending, Anesthesiology, 7/1/2005 - 3/31/2006
David S. Passerini, M.D., Associate Attending, Radiology, 8/1/2005 - 3/31/2006
Vipul R. Patel, M.D.*, Associate Attending, Surgery, Urological Surgery, 6/10/2005 - 3/31/2006
Bhairavi M. Patel, M.D., Associate Attending, Internal Medicine, General Medicine, 7/1/2005 - 3/31/2006
Ruth Ann Perr, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 6/10/2005 - 3/31/2006
Andrew H. Roth, M.D., Associate Attending, Anesthesiology, 7/1/2005 - 3/31/2006
Alan C. Rothrock, M.D., Associate Attending, Internal Medicine, General Medicine, 8/1/2005 -3/31/2006
Raymond Sanzo, C.R.N.A., Allied Health, Anesthesiology, 6/10/2005 - 3/31/2006
Eric R. Schumacher, D.O., Associate Attending, Internal Medicine, General Medicine, 7/1/2005 -3/31/2006
Charles M. Seelandt, M.D., Associate Attending, Anesthesiology, 7/1/2005 - 3/31/2006
Jeffrey T. Thorne, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 6/10/2005 -3/31/2006
Jon R. Von Visger, M.D., Associate Attending, Internal Medicine, Nephrology, 7/1/2005 - 3/31/2006
William C. Watson, M.D., Associate Attending, Surgery, General Surgery, 7/1/2005 - 3/31/2006
JoAnna D. Williams, M.D., Associate Attending, Pathology, 8/1/2005 - 3/31/2006

*Effective with 7/1/05 start date

Medical Staff—Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Ashwin Balagopal, M.D., Internal Medicine, General Medicine, Associate Attending, 6/10/2005 - *10/31/2006
Dennis Bauman, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 8/1/2005 -10/31/2006
Mark Bechtel, M.D., Internal Medicine, Dermatology, Associate Attending, 8/1/2005 - 10/31/2006
David Beversdorf, M.D., Neurology, Associate Attending, 6/10/2005 - *10/31/2006
Patricia Caldwell, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 8/1/2005 - 10/31/2006
Kimberly Catania, C.N.S., Internal Medicine, Hematology/Oncology, Allied Health, 8/1/2005 -10/31/2006

September 23, 2005 meeting, Board of Trustees

Maria Rizer Conroy, M.D., Family Medicine, Associate Attending, 6/10/2005 - *10/31/2006
Glen Cooke, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 8/1/2005 -10/31/2006
Laurel Courtney, C.N.S., Internal Medicine, Hematology/Oncology, Allied Health, 8/1/2005 - 10/31/2006
Holly Cronau, M.D., Family Medicine, Associate Attending, 6/10/2005 - *10/31/2006
Douglas Di'Orio, M.D., Family Medicine, Associate Attending, 6/10/2005 - *10/31/2006
Pamela Dull, M.D., Family Medicine, Associate Attending, 6/10/2005 - *10/31/2006
Lynne Eaton, M.D., OB/GYN, Gynecologic Oncology, Attending, 6/10/2005 - *3/31/2007
Kelly Hall, M.D., Family Medicine, Associate Attending, 8/1/2005 - *3/31/2007
Donna Holtzapfel, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 8/1/2005 -*3/31/2007
Janice Johanson, C.R.N.A., Anesthesiology, Allied Health, 8/1/2005 - *3/31/2007
Douglas Knutson, M.D., Family Medicine, Associate Attending, 6/10/2005 - *3/31/2007
Cynthia Ledford, M.D., Internal Medicine, General Medicine, Associate Attending, 8/1/2005 - *3/31/2007
Douglas Magorien, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 8/1/2005 - 10/31/2005
Janet Mason, M.D., Family Medicine, Associate Attending, 6/10/2005 - 6/30/2006
Linda Masone, C.R.N.A., Anesthesiology, Allied Health, 8/1/2005 - 10/31/2005
Joseph Montebello, M.D., Radiation Medicine, Attending, 6/10/2005 - 6/30/2006
John Prickett, P.A., Internal Medicine, Hematology/Oncology, Allied Health, 8/1/2005 - 10/31/2005
Patricia Rabinowitz, C.R.N.A., Anesthesiology, Allied Health, 8/1/2005 - 10/31/2005
Margaret Reichart, C.R.N.A., Anesthesiology, Allied Health, 8/1/2005 - 10/31/2005
Barbara Rogers, M.D., Anesthesiology, Associate Attending, 8/1/2005 - 10/31/2005
Kenneth Saul, D.O., Family Medicine, Associate Attending, 6/10/2005 - 6/30/2006
Annette Staub, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 8/1/2005 - 3/31/2006
Suellywn Stewart, M.D., Family Medicine, Associate Attending, 6/10/2005 - 6/30/2006
Kelley Stone, C.R.N.A., Anesthesiology, Allied Health, 8/1/2005 - 3/31/2006
Elizabeth Tuttle, M.D., Family Medicine, Associate Attending, 8/1/2005 - 3/31/2006
Stephen Woods, M.D., Physical Medicine, Associate Attending, 6/10/2005 - 6/30/2006
Paul Wulf, C.R.N.A., Anesthesiology, Allied Health, 8/1/2005 - 3/31/2006
William T.C. Yuh, M.D., Radiology, Associate Attending, 8/1/2005 - 3/31/2006

*Already reappointed under new cycle.

Medical Staff—Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Diana J. Angus, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 6/10/2005 - 10/31/2006
Cregg D. Ashcraft, M.D., Internal Medicine, General Medicine, Associate Attending, 6/10/2005 - 10/31/2006
Michael A. Baird, M.D., Internal Medicine, Digestive Disease, Associate Attending, 6/27/2005 - 10/31/2006
Elaine A. Beed, M.D., Internal Medicine, Hematology/Oncology, Community Oncology, 6/10/2005 - 10/31/2006
Susan C. Benes, M.D., Ophthalmology, Associate Attending, 6/10/2005 - 10/31/2006
Kenneth V. Cahill, M.D., Ophthalmology, Associate Attending, 6/10/2005 - 10/31/2006
Greg A. Christoforidis, M.D., Radiology, Associate Attending, 6/10/2005 - 10/31/2006
Steven K. Clinton, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Attending, 6/10/2005 -10/31/2006
Robert R. Crowell, M.D., Orthopedic Surgery, Orthopaedics, Associate Attending, 6/10/2005 -10/31/2006
Matthew E. Dangel, M.D., Ophthalmology, Associate Attending, 6/10/2005 - 10/31/2006
Michael R. Dick, M.D., Emergency Medicine, Associate Attending, 6/10/2005 - 10/31/2006

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Lynne A. Eaton, M.D., OB/GYN, Gynecologic Oncology, Attending, 6/10/2005 - 3/31/2007

Jennifer W. Ellis, M.D., Family Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Maria H. Estrada, D.O., Pediatrics, Pediatric Critical Care, Associate Attending, 6/27/2005 - 3/31/2007

David S. Feldman, M.D., Ph.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Jill A. Fitch, M.D., Pediatrics, Pediatric Critical Care, Associate Attending, 6/27/2005 - 3/31/2007

Mary E. Fontana, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Jill A. Foster, M.D., Ophthalmology, Clinical Attending, 6/10/2005 - 3/31/2007

Theodore D. Fraker, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Lucy R. Freedy, M.D., Radiology, Associate Attending, 6/10/2005 - 3/31/2007

Josue P. Gabriel, M.D., Orthopedic Surgery, Orthopaedics, Associate Attending, 6/10/2005 - 3/31/2007

Reinhard A. Gahbauer, M.D., Radiology, Radiation Oncology, Attending, 6/10/2005 - 3/31/2007

Pablo A. Gamboa, M.D., Radiology, Associate Attending, 6/27/2005 - 3/31/2007

Julia A. Garrett, C.N.P., Internal Medicine, Hematology/Oncology, Allied Health, 6/10/2005 - 3/31/2007

Thomas J. Gavin, M.D., Emergency Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Ahmed M. Ghany, M.D., Internal Medicine, Hematology/Oncology, Clinical Attending, 6/27/2005 - 3/31/2007

Michael C. Gong, M.D., Ph.D., Surgery, Urological Surgery, Attending, 6/10/2005 - 3/31/2007

Gregory E. Guy, M.D., Radiology, Associate Attending, 6/27/2005 - 3/31/2007

Garrie J. Haas, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Kevin V. Hackshaw, M.D., Internal Medicine, Rheumatology, Associate Attending, 6/10/2005 - 3/31/2007

Kelly F. Hall, M.D., Family Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Nathan C. Hall, M.D., Ph.D., Radiology, Associate Attending, 6/10/2005 - 3/31/2007

Mitchell L. Henry, M.D., Surgery, Transplant, Associate Attending, 6/10/2005 - 3/31/2007

Stephen P. Hoffmann, M.D., Internal Medicine, Pulmonary, Associate Attending, 6/10/2005 - 3/31/2007

Cheryl A. Huang, C.N.S., Otolaryngology, Allied Health, 6/10/2005 - 3/31/2007

Billy Ray Hunter, Sr., M.D., Psychiatry, Associate Attending, 6/10/2005 - 3/31/2007

Jay D. Iams, M.D., OB/GYN, Associate Attending, 6/10/2005 - 3/31/2007

Rebecca D. Jackson, M.D., Internal Medicine, Endocrinology, Associate Attending, 6/10/2005 - 3/31/2007

Robert W. Jensen, M.D., Neurology, Associate Attending, 6/10/2005 - 3/31/2007

Colin G. Kaide, M.D., Emergency Medicine, Associate Attending, 6/10/2005 - 3/31/2007

John R. Kalmar, D.M.D., Ph.D., Dental, Associate Attending, 6/10/2005 - 3/31/2007

Maria Katakai, M.D., Ph.D., Neurology, Associate Attending, 6/10/2005 - 3/31/2007

Steven E. Katz, M.D., Ophthalmology, Associate Attending, 6/10/2005 - 3/31/2007

Melanie S. Kennedy, M.D., Pathology, Associate Attending, 6/10/2005 - 3/31/2007

Hooman Khabiri, M.D., Radiology, Associate Attending, 6/10/2005 - 3/31/2007

Nadeem Khan, M.D., Pediatrics, Pediatric Critical Care, Associate Attending, 6/27/2005 - 3/31/2007

Sorabh Khandelwal, M.D., Emergency Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Rami N. Khayat, M.D., Internal Medicine, Pulmonary, Associate Attending, 6/10/2005 - 3/31/2007

Mark A. King, M.D., Radiology, Associate Attending, 6/10/2005 - 3/31/2007

Elizabeth A. Kinkade, C.N.P., Anesthesiology, Allied Health, 6/10/2005 - 3/31/2007

John T. Kissel, M.D., Neurology, Associate Attending, 6/10/2005 - 3/31/2007

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Rebecca B. Klisovic, M.D., Internal Medicine, Hematology/Oncology, Attending,
6/10/2005 - 3/31/2007

Robert G. Kloos, D.O., Surgery, General Surgery, Associate Attending, 6/27/2005 -
3/31/2007

Douglas J. Knutson, M.D., Family Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Albert J. Kolibash, Jr., M.D., Internal Medicine, Cardiovascular Medicine, Associate
Attending, 6/10/2005 - 3/31/2007

Sandra K. Kostyk, M.D., Ph.D., Neurology, Associate Attending, 6/10/2005 - 3/31/2007

Eric H. Kraut, M.D., Internal Medicine, Hematology/Oncology, Attending, 6/10/2005 -
3/31/2007

Sumant Lamba, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending,
6/10/2005 - 3/31/2007

John A. Larry, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending,
6/10/2005 - 3/31/2007

Carl V. Leier, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending,
6/10/2005 -3/31/2007

Richard G. Lembach, M.D., Ophthalmology, Associate Attending, 6/10/2005 - 3/31/2007

Joanne L. Lester, C.N.P., Surgery, Surgical Oncology, Allied Health, 6/10/2005 -
3/31/2007

Alan D. Letson, M.D., Ophthalmology, Clinical Attending, 6/10/2005 - 3/31/2007

Richard Limperos, M.D., Emergency Medicine, Associate Attending, 6/10/2005 -
3/31/2007

Zhenguang Liu, M.D., Ph.D., Internal Medicine, Cardiovascular Medicine, Associate
Attending, 6/10/2005 - 3/31/2007

Charles J. Love, M.D., Internal Medicine, Cardiovascular Medicine, Associate Attending,
6/10/2005 - 3/31/2007

Maria R. Lucarelli, M.D., Internal Medicine, Pulmonary, Associate Attending, 6/10/2005 -
3/31/2007

Margaret S. Lucas, P.A.-C, Internal Medicine, Hematology/Oncology, Allied Health,
6/10/2005 - 3/31/2007

D. Joanne Lynn, M.D., Neurology, Associate Attending, 6/10/2005 - 3/31/2007

Medical Staff—Requests for Additional Privileges (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Diana Angus, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 6/10/2005 -
10/31/2006

Michael A. Baird, M.D., Internal Medicine, Moderate Sedation, Associate Attending,
6/27/2005 - 10/31/2006

Susan C. Benes, M.D., Ophthalmology, Argon, CO₂, and Ophthalmic Yag Lasers,
Associate Attending, 6/10/2005 - 10/31/2006

Patricia Bright, L.M.T., Family Medicine, Shiatsu Acupressure, Allied Health, 6/10/2005 -
10/31/2006

Kenneth Cahill, M.D., Ophthalmology, Argon, CO₂, Surgical, Frequency Doubled,
Tunable Dye, Ophthalmic Yag Laser, Associate Attending, 6/10/2005 -10/31/2006

Lynne Eaton, M.D., OB/GYN, CO₂ laser, Attending, 6/10/2005 - 3/31/2007

Pablo Gamboa, M.D., Radiology, Moderate Sedation and Admitting Privileges, Associate
Attending, 6/27/2005 - 3/31/2007

Julia Garrett, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 6/10/2005 -
3/31/2007

Thomas Gavin, M.D., Emergency Medicine, Ultrasound in ED setting, Associate
Attending, 6/10/2005 - 3/31/2007 and Hyperbaric Medicine, 8/1/2005 - 3/31/2007

Michael Gong, M.D., Ph.D., Surgery, Argon, Holmium and Surgical Yag Lasers,
Attending, 6/10/2005 - 3/31/2007

Gregory Guy, M.D., Radiology, Moderate Sedation, Associate Attending, 6/27/2005 -
3/31/2007

Christine Hall, C.N.S., Internal Medicine, Prescriptive Authority, Allied Health, 6/10/2005
-3/31/2007

Colin Kaide, M.D., Emergency Medicine, Hyperbaric Medicine, Associate Attending,
6/10/2005 - 3/31/2007

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Lisa Kemp, C.N.P., Surgery, Prescriptive Authority, Drain Removal and Seroma Aspiration, Allied Health, 6/10/2005 - 3/31/2007

Hooman Khabiri, M.D., Radiology, Moderate Sedation and Admitting Privileges, Associate Attending, 6/10/2005 - 3/31/2007

Sorabh Khandelwal, M.D., Emergency Medicine, Hyperbaric Medicine, Associate Attending, 6/10/2005 - 3/31/2007

Elizabeth Kinkade, C.N.P., Anesthesiology, Prescriptive Authority, Epidural Analgesia, Opioid Titration, Allied Health, 6/10/2005 - 3/31/2007

Mandy Krouse, C.N.P., Internal Medicine, Bone Marrow Asp/Biopsy, Allied Health, 6/27/2005 -3/31/2007

Joanne Lester, C.N.P., Surgery, Prescriptive Authority, Drain Removal and Seroma Aspiration, Allied Health, 6/10/2005 - 3/31/2007

Richard Limperos, M.D., Emergency Medicine, Hyperbaric Medicine, Associate Attending, 6/10/2005 - 3/31/2007 and Ultrasound in ED Setting, 8/1/2005 - 3/31/2007

Mark Moseley, M.D.*, Emergency Medicine, Ultrasound in ED setting, Associate Attending, 6/10/2005 - 3/31/2006

Vimal Narula, M.D., Surgery, Moderate Sedation; Diag Laparoscopy/Thoracoscopy; Therapeutic Lap/Thoracoscopy: Cholecystectomy, Appendectomy, Herniorraphy, Major Diagnostics, Thoracoscopic Therapeutics; Advanced Lap/Thoracoscopy: Intestinal Resections & Mobilizations, Gastric & Abdominal Esophageal Procedures, Associate Attending, 8/1/2005 - 3/31/2006

Uday Nori, M.B.B.S., Internal Medicine, Moderate Sedation, Associate Attending, 8/1/2005 - 3/31/2006

Vipul R. Patel, M.D.*, Surgery, Holmium laser, Robotic Urologic Surgery, Renal or Prostate Ablation w/ Radiofrequency or Cryotherapy, Associate Attending, 6/10/2005 - 3/31/2006

Ruth Ann Perr, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 6/10/2005 -3/31/2006

Alan Rothrock, M.D., Internal Medicine, Moderate Sedation, Associate Attending, 8/1/2005 - 3/31/2006

Jeffrey Thorne, C.N.P., Internal Medicine, Prescriptive Authority, Allied Health, 6/10/2005 - 3/31/2006

RESOLUTIONS IN MEMORIAM

Resolution No. 2006-30

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Andrew J. Broekema

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 30, 2005, of Andrew J. Broekema, Dean Emeritus in the College of the Arts.

Born in Grand Rapids, Michigan, Dean Broekema earned bachelor's and master's of music degrees at the University of Michigan, where he was an Oliver Ditson Scholar. He was the first recipient of the Ph.D. in Musicology to be awarded by the University of Texas at Austin. He taught and served in administrative roles at the University of Texas and Eastern Kentucky University before coming to Ohio State.

Dr. Broekema joined the OSU School of Music in 1962 as an assistant professor and assistant director. After leaving to serve as chairperson of the Music Department at Arizona State University, he returned to Ohio State as dean of the College of the Arts in 1976, a position he held until 1987. Dean Broekema was a recipient of The Ohio State

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University Distinguished Service Award and was past president of the International Council of Fine Arts Deans.

Andrew Broekema was very active in the local arts community, serving on the boards of the Columbus Symphony Orchestra, the Columbus Museum of Art, and Opera Columbus. He was past president of the Greater Columbus Arts Council and was instrumental in developing the Wexner Center for the Arts, where he later served as a trustee.

On behalf of the University community, the Board of Trustees expresses to the family of Dean Andrew J. Broekema its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Marian F. Chase

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 21, 2005, of Marian F. Chase, Associate Professor Emeritus in the School of Allied Medical Professions (Physical Therapy).

Marian Chase was a lifelong resident of Columbus, Ohio. She held Bachelor of Science and Master of Arts degrees from The Ohio State University and a Certificate in Physical Therapy from the Frank E. Bunts Educational Institute, Cleveland Clinical Hospital. She was appointed as an assistant professor in 1968, promoted to associate professor in 1972, and taught until her retirement in 1984. Her primary appointment was as chief of physical therapy at the Nisonger Center for Mental Retardation and Developmental Disabilities.

Ms. Chase was an enthusiastic and dedicated teacher in her specialty area of mental retardation and developmental disabilities. She was a recognized and respected leader in the educational preparation of persons who planned to work with the mentally retarded or developmentally delayed infant or child.

Professor Chase provided many hours of service to professional organizations and consultative services to various health and educational institutions. She was a life member and fellow of the American Association of Mental Retardation and was recognized in 1999 by the American Physical Therapy Association as a recipient of The Jeanne Fischer Pediatric Mentorship Award. She had a distinguished and diverse career at The Ohio State University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Marian F. Chase its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Mary Ellen Clay

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 4, 2005, of Mary Ellen Clay, Associate Professor Emeritus in the Department of Entomology.

Born in Smyrna, Ohio, in 1940, Professor Clay held a Bachelor of Science degree from Muskingum College and Master's and Ph.D. degrees from The Ohio State University. She also completed postdoctoral work in mosquito biology at Ohio State from 1969-73, before joining the Ohio State staff as a lecturer in Introductory Biology in 1973. She was appointed as an assistant professor at Ohio State in 1974 and was promoted to the rank of associate professor in 1979. She retired from the University in 1995. Throughout her years at Ohio State she was a major contributor to the teaching program in Introductory

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Biology. She tirelessly worked to improve the standards of instruction in several of the large introductory biology classes, and was responsible for producing numerous teaching aids and for coordinating and supervising the activities for a large number of graduate teaching associates who were involved in these courses.

Professor Clay's research interests focused on the physiology and internal morphology of insects of medical importance, especially mosquitoes, fleas, and mothflies. She was active in nurturing graduate students with interests in medical entomology, and she developed strong friendships with the many students who passed through the department. Students were frequently lined up outside her door to visit with her and to seek advice on career plans. Through the years she served as a member of over 40 Honors Student Committees.

She was honored for her student involvement by being selected for the Honors Faculty Service Award in 1988 and for the Outstanding Faculty Award from the Sphinx and Mortar Board Senior Honor Societies in 1991 and 1992.

Professor Clay was active in numerous departmental, college, and University-wide committees, including dean and faculty search committees, curriculum committees, graduate committees, the Council on Academic Affairs, and as a Senate member, among others. In addition, she was an active member of numerous professional societies, including the Entomological Society of America, Sigma Xi, American Institute of Biological Sciences, American Mosquito Control Association, Ohio Academy of Sciences, and the American Association for the Advancement of Science.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Mary Ellen Clay its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Ernest G. Ehlers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 23, 2005, of Ernest G. Ehlers, Professor Emeritus in the Department of Geological Sciences.

Professor Ehlers was a native of Brooklyn, New York, and, since his retirement from Ohio State in 1984, a resident of Fairhope, Alabama. He attended Brooklyn College and Colorado School of Mines and received an M.S. degree in 1950 and a Ph.D. degree in 1952 in geology from the University of Chicago. He worked for two years in Tennessee as a geologist for the New Jersey Zinc Company before joining the Department of Mineralogy at Ohio State in 1954. He was promoted to associate professor in 1957 and to professor in 1965.

Professor Ehlers' primary expertise was in optical-microscopic methods of the study of solids, phase equilibria, and igneous and metamorphic petrology. He published several dozen articles on a variety of subjects including thermoluminescent dating of ceramic materials, mechanism of lightweight-aggregate formation, fossil bacteria in pyrite, and the effect of pressure on the melting temperature of metals. He authored three books: the Interpretation of Geological Phase Diagrams; Optical Mineralogy, v. 1, Theory and Technique and v. 2, Mineral Descriptions. A fourth book, Petrology: Igneous, Sedimentary, and Metamorphic was co-authored. His advice was sought on various studies by Battelle Memorial Institute, Owens-Corning Fiberglas, Radio Corporation of America, Hanna Coal, and Wheeling Steel, among others.

Professor Ehlers was a member of various professional societies including the American Ceramic Society and the Geochemical Society. He was a fellow in the Mineralogical Society of America and the Geological Society of America. He was a Senior Fulbright Lecturer at the University of Utrecht, Netherlands, and the University of Athens, Greece.

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Professor Ehlers' pleasant disposition and wry wit made him a magnet for students and colleagues. He was a rare individual who only had friends. He was twice named Outstanding Teacher in the Department. He and his wife Diane could fit easily into any group anywhere. In retirement he wrote numerous articles on gardening and together they played with three musical groups, he on guitar and she on fiddle and banjo.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Ernest G. Ehlers its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert M. Giesy III

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 27, 2005, of Robert Marshall Giesy III, Associate Professor Emeritus in the former Department of Botany (now the Department of Evolution, Ecology, and Organismal Biology).

Born in July 1922 at Columbus, Ohio, Robert M. Giesy studied at The Ohio State University where he earned a B.S. degree (1946) in pre-law, an M.S. degree (1954), and a Ph.D. degree (1957) in botany. He joined the faculty as an instructor in the Department of Botany and Plant Pathology (1958) and was promoted to assistant professor (1962) and associate professor (1965). Having served for 21 years, he retired with emeritus status (1980).

As an educator Dr. Giesy taught in the general botany courses from the time of his appointment until 1976. His participation in the organization and teaching of the general biology course occurred during 1967-70. He also had advanced courses in cell biology, techniques of electron microscopy, and the survey of the plant kingdom. In the summer of 1966 he taught in the program sponsored by the United States Agency for International Development (USAID) at Madras University in India.

Dr. Giesy's initial research was with the Bryophytes (moss and liverwort plants) and, during the academic year 1957-58, he received a Fulbright Scholarship at the University College of North Wales, where he conducted research on the mosses of Snowdonia, Wales. During his early years in the Department, he was caretaker of the moss and liverwort collections in The Ohio State University Herbarium. He returned to that interest in the latter years and secured the large and valuable collection of liverworts owned by Ohio resident Mary A. Taylor at her death in January 1976.

About 1960 Dr. Giesy began to focus his research using electron microscopy on non-vascular plants. He developed expertise in this effort by visiting the laboratories of the Radio Corporation of America in Canada, New Jersey, Indiana University, the University of Texas, and the University of California at Berkeley. His published papers between 1962-66 on electron microscopy of algae, fungi, and lichens were pioneering investigations.

Dr. Giesy was elected to Sigma Xi, the National Science Fraternity, and Phi Epsilon Phi, the Botanical Honorary Society. As a member of The Ohio Academy of Science, Giesy served as its treasurer (1960-62), was a member of the editorial board of The Ohio Journal of Science (1960-68), and wrote Necrology reports (1964, 1965). He also served on the editorial board of the American Journal of Botany (1960-69). Giesy relocated in 1989 to Tucson, Arizona, where he pursued woodturning, silversmithing, writing, photography, and travel.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Robert M. Giesy its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of

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Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Sheila E. Hodgson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 12, 2005, of Sheila E. Hodgson, Associate Professor Emeritus in the Department of Radiology.

Born in Boston, England, in 1930, Dr. Hodgson completed part of her premedical education at Manchester University, Manchester, England, from 1948-51 before traveling to the United States. She then continued her premedical education at the University of Pennsylvania in Philadelphia and at the University of Pittsburgh. She received her M.D. degree from the Woman's Medical College of Pennsylvania in 1964. She served a medical internship at Allegheny General Hospital from 1964-65, and completed a residency in diagnostic radiology there from 1965-67. She served as the chief resident in Therapeutic Radiology from 1967-68, during which time she was awarded a clinical fellowship from the American Cancer Society. She became a United States citizen by naturalization in Pittsburgh, Pennsylvania, in 1967.

Prior to accepting a position at The Ohio State University, Dr. Hodgson completed her training in Therapeutic Radiology at the Barnes Hospital and Mallinkrodt Institute of Radiology, Washington University, Saint Louis, Missouri. She received an advanced clinical fellowship from the National Institutes of Health in 1969. She was awarded her American Board of Radiology certification in radiology in 1969. She then held an associate radiation therapist position at the Barnes Hospital and Mallinkrodt Institute of Radiology from 1970-73.

She joined The Ohio State University faculty in 1973 as an assistant professor of radiology and an attending radiation oncologist. She was active in all aspects of teaching within the Division of Radiation Oncology, including medical students, residents and fellows in training, and the radiation technologist programs. She was always a resident physician advocate and well respected and loved through the years by her students. She was promoted to associate professor of radiology in 1981 and served as the acting director of the Division of Radiation Oncology from 1983-85. She participated extensively in clinical research protocols, and was particularly respected for her work with the pediatric patients and families throughout her career.

Dr. Hodgson was very active in numerous College of Medicine and Public Health and hospital committees, including the Human Subjects Biomedical Sciences Review Committee for many years, the Interdisciplinary Oncology Unit Scientific Review Committee, the Professional Advisory Committee for the Radiologic Technology Program in the School of Allied Medical Professions, and the Radiology Department Credentialing Committee, for which she was the chairperson in 1984. She participated in many of the professional societies associated with the field of radiation oncology both nationally and locally, and served as president of the Central Ohio Society of Clinical Oncology during 1978-79.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Sheila E. Hodgson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Lester E. Krueger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 21, 2005, of Lester E. Krueger, Professor in the Department of Psychology.

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Professor Krueger held Bachelor of Science in Journalism and Master of Science in Journalism degrees from Northwestern University, a Masters of Arts degree in psychology from the New School for Social Research, and a Doctor of Philosophy degree in psychology from Harvard University. He was a faculty member of the City College of New York before joining The Ohio State University. He joined the OSU's Department of Psychology faculty as an assistant professor in 1974, was promoted to associate professor in 1976, and to professor in 1980. His teaching and scholarship interest focused on the basis and locus of word advantage in the detection of letter repetition.

Professor Krueger's scholarly ability was recognized early by the National Institutes of Health (NIH), which awarded him a traineeship while he was a student at Harvard and continued to fund his research for the next decade. He was an associate editor for *Perception and Psychophysics* from 1987-98 and consulting editor for *Memory and Cognition* from 1977-99.

Professor Krueger served his profession admirably. During his career, he served on several committees for the Ohio Chapter of Sigma Xi (the Scientific Research Society) and the University. He was a fellow of the American Psychological Association and American Psychological Society and member of the Psychonomic Society, Sigma Xi, Society for Mathematical Psychology, and American Association of University Professors. Of special note, Professor Krueger was widely admired for the support and encouragement he extended to students. He is described by his colleagues and former students as being congenial, very intelligent, able to make concrete connections between ideas that others thought to be truly independent, and extremely encouraging both professionally and personally. He had many interests outside of his formal scholarly pursuits, including learning several languages, birding, reading at great length on a variety of topics, and enjoying word games, to name a few.

On behalf of the University community, the Board of Trustees expresses to the family, friends, students, and colleagues of Lester E. Krueger its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his estate as an expression of the Board's heartfelt sympathy.

M. Elizabeth Lloyd

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 29, 2005, of M. Elizabeth "Libby" Lloyd, Assistant Professor Emeritus in the Department of Art Education at the Lima Campus.

Born in 1925 in Lancaster, Ohio, Professor Lloyd held a Bachelor of Science in Education degree and a Master of Arts degree in printmaking from The Ohio State University. She taught at the Lima Campus from 1971 until her retirement in 1988. She also taught art in the New Philadelphia schools, in the Columbus Parks and Recreation department, and at Muskingum College. Beyond these experiences she had taught in the experimental kindergarten through high school program at the University School of The Ohio State University.

As an artist/teacher she was active in theater set design at Muskingum College, OSU-Lima, and Encore Theaters where she won awards for set designs. Her arts interests also included works in painting, ceramics, and fiber arts, all of which she exhibited over the years, including a retrospective in 2002 at Bluffton University. The Ada campus of Ohio Northern University has a permanent display of her pencil portraits from an exhibition called "Women Who Write."

Although she served on the Lima regional campus, Professor Lloyd maintained consistent contact with the faculty and activities on the main campus. Her ideas for departmental growth contributed to the regular faculty meetings where her good-natured comments were valued by her colleagues.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor M. Elizabeth Lloyd its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Delma I. McCourt

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 1, 2005, of Delma I. McCourt, Assistant Professor Emeritus in the Ohio State University Extension.

Professor McCourt was born July 20, 1916, in Harrison County, Ohio. She received a Bachelor's degree in 1940 in home economics education from The Ohio State University and a Master's degree in 1962 in home economics from Arizona State University.

Delma began her Extension career in 1954 as a home demonstration agent in Jefferson County. In 1958 she became the County Extension Agent (home economics) and held this position until her retirement in 1977.

During her career with Extension, Professor McCourt conducted Extension nutrition and clothing and textiles educational programs for clientele. She taught many expanded food and nutrition educational programs for Jefferson County homemakers as well as low-income youth during her career. She worked with local advisory committees in determining which programs were needed and wanted to help make clientele lives better. She was a member of the National Association of Extension Home Economics Agents and served on numerous committees.

These contributions in providing excellent Extension educational programs during her career earned her the respect and admiration of co-workers throughout the state.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Delma I. McCourt its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Ralph W. Newman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 15, 2005, of Ralph W. Newman, Instructor Emeritus in the Ohio State University Extension.

Mr. Newman was born July 22, 1922, in Winchester, Ohio. He received a Bachelor of Science in Agriculture degree in 1947 from The Ohio State University.

Ralph began his Extension career in 1948 as associate county extension agent in Clark County. In 1958 he became the county extension agent (agriculture) and held this position until his retirement in 1977.

During Mr. Newman's career with Extension he conducted Extension horticulture and vegetable production programs for the urban residents of Clark County. In addition, he gave outstanding leadership to the development of livestock committees and educational programs supporting the livestock industries in the county. The programs for which he provided support included the No-Tillage Forage Seeding Demonstration Plots, the Double Cropping Programs of Soybeans following Wheat, and the Fertibull Program. He was a member of the National Association of County Agriculture Agents and received the Distinguished Service Award.

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His many contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of co-workers throughout the state.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Ralph W. Newman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Roman T. Skarda

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 20, 2005, of Roman T. Skarda, Professor in the Department of Veterinary Clinical Sciences.

Dr. Skarda received his Doctor of Veterinary Medicine, M.S., and Ph.D. degrees from the University of Zurich, Switzerland. He was a veterinarian at the rank of captain in the Swiss Army from 1963 until he joined The Ohio State University in 1974. Dr. Skarda was a professor of anesthesiology in the Department of Veterinary Clinical Sciences for over 29 years. He served on the Graduate Studies Committee, the Promotion and Tenure Committee, was a faculty advisor for veterinary students, and served on other committees within the Department of Veterinary Clinical Sciences. Dr. Skarda developed the first formal course in acupuncture in the College.

Roman Skarda was considered the leading authority in local and regional anesthesia and anesthetic techniques in domestic animals. His applied and clinical research studies were among the first to introduce epidural and spinal local anesthetic techniques in horses and he was instrumental in refining similar techniques in all companion animals. He had extensive publications in the scientific literature regarding local anesthetic techniques of horses and cattle. Dr. Skarda also was a contributor to 10 leading textbooks in the field of veterinary anesthesia and analgesia.

Dr. Skarda was a member of the American and European Colleges of Veterinary Anesthesia and became one of an elite group of scholars to become certified as a member of the International Veterinary Acupuncture Society in 1997. Dr. Skarda was the recipient of the Lifetime Achievement Award from the American College of Veterinary Anesthesia in 2005. He also received an honorary diploma for his outstanding contribution to veterinary anesthesia from the European College of Veterinary Anesthesia.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Roman T. Skarda its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Mclver W. Woody

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 4, 2005, of Mclver W. Woody, Associate Director Emeritus in The Ohio State University Research Foundation.

Mclver Woody (or Mac to his friends and associates) worked with the OSU Research Foundation for 24 years. During this time, he served as an associate director in the Program Development and Assistance Division. In this role, he assisted faculty in the College of Engineering with identifying needs, interests, specific programs, funding patterns, operating styles, administrative and/or technical constraints, key contacts, and need and mode of preliminary research project communication. He also worked closely with faculty in many proposal preparation areas such as agency selection; articulation of research idea for specific agency; estimating and costing needed resources; meeting

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agency format and budget requirements; meeting department, college, and University requirements; meeting agency requirements; and typing and reproduction of the final draft of the proposal.

One particularly noteworthy accomplishment was that Mac introduced the first personal computers to the Research Foundation environment. He utilized this tool to generate electronic sponsored program proposal budgets for OSU researchers. This action played a key role in eventually moving The Ohio State University Research Foundation into a nationwide leadership role in electronic research administration. Upon his retirement in 1988, Mr. Woody was awarded emeritus status. He continued to maintain his interactions with staff by visiting the Research Foundation on a regular basis.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Mclver W. Woody its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2006-31

Synopsis: The report on research and other sponsored program contracts and grants and the summaries for June and July 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2006-32

Synopsis: The report on the receipt of gifts and the summary for June 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology, The W. Arthur Cullman Professorship in Marketing, and The Ohio Eminent Scholar in Nanotechnology: Computational Nanotechnology; and

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WHEREAS this report includes the establishment of twenty-four (24) new named endowed funds, the revision of one (1) professorship, and the revision of seven (7) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 2005 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July through June
2004-05 Compared to 2003-04

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	55,129	55,000	0	\$28,338,833	\$28,662,300	(1)
Alumni (From Bequests)	<u>55</u>	<u>59</u>	(7)	<u>16,985,104</u>	<u>22,074,540</u>	(23) ^B
Alumni Total	55,184	55,059	0	\$45,323,937	\$50,736,840	(11)
Non-Alumni (Current Giving)	42,606	42,602	0	\$21,148,457	\$24,424,512	(13) ^C
Non-Alumni (From Bequests)	<u>35</u>	<u>42</u>	(17)	<u>11,338,577</u>	<u>10,892,922</u>	4
Non-Alumni Total	42,641	42,644	0	\$32,487,034	\$35,317,434	(8)
Individual Total	97,825	97,703	0	\$77,810,971	\$86,054,274	(10)
Corporations/Corp/Foundation	4,590	4,370	5	\$75,014,644	\$72,839,062	3
Private Foundations	534	525	2	\$22,841,221	\$22,129,085	3
Associations & Other Organiz.	<u>1,658</u>	<u>1,848</u>	(10)	<u>\$28,931,327</u>	<u>\$22,251,094</u>	30 ^D
Total	104,607 ^A	104,446	0	\$204,598,162 ^{**}	\$203,273,515	1

** New national reporting standards require that irrevocable trusts be counted at present value. If counted at face value as in July 2003-June 2004, the total would be \$206,261,599 (2% increase).

NOTES:

- A Record number of donors; previous record was FY 2004.
- B Individual Alumni bequest receipts are down 23% due to \$8M bequest payment in June 2004 from the estate of Dorothy Klotz for The Klotz Chair in Cancer Research.
- C Individual Non-Alumni giving is down 13% due to \$6.8M GIK of property in September 2003 from Mae McCorkle to Athletics.
- D Associations and Other Organizations giving is up 30% due to increase in sponsored research.

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GIFT RECEIPTS BY PURPOSE

	Dollars July through June		
	2004-05	2003-04	% Change
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$34,737,609	\$39,327,922	(12) ^A
Faculty Support	\$11,287,009	\$20,721,264	(46) ^B
Program Support	\$135,783,706	\$117,449,531	16 ^C
Student Financial Aid	\$16,366,008	\$16,206,904	1
Unrestricted-Colleges/Departments	\$5,581,351	\$6,054,695	(8)
Unrestricted-University	<u>\$842,480</u>	<u>\$3,513,199</u>	(76) ^D
Total	\$204,598,162	\$203,273,515	1

NOTES:

- A Buildings/Equipment is down 12% due to decreased gift activity over \$1M – six gifts over \$1M in 2004-05 totaling \$14M, compared with seven gifts over \$1M in 2003-04 totaling \$18M.
- B Faculty Support is down 46% due to one \$8M bequest payment in June 2004 for The Klotz Chair in Cancer Research.
- C Program Support is up 16% due to increased sponsored research.
- D Unrestricted – University is down 76% due to one bequest receipt for \$2.25M in August 2003.

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through June		
	<u>2004-05</u>	<u>2003-04</u>	<u>% Change</u>
	\$56,940,457	\$51,109,199	11*

*Endowment Additions are up 11% due to:

- \$25.4M in bequest receipts received in 2004-05 compared with \$19.3M in 2003-04,
- \$6M gift from Max Fisher to the Fisher College of Business in October 2004,
- \$1.5M gift from Jeg's Foundation for a chair in cancer research in December 2004,
- \$1.2M gift from the Davis Foundation to the Heart and Lung Research Institute in January 2005, and
- \$1.1M gift from Blanche Davis Essex to the College of Education in April 2005.

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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>	
The W. Arthur Cullman Professorship in Marketing (Used to support the teaching and research of a recognized scholar in marketing; provided by gifts from Joseph F. Cullman III in honor and memory of his brother, W. Arthur Cullman)	\$1,051,446.00
<u>Change in Description of Named Endowed Professorship</u>	
Robert M. Critchfield Professorship in Engineering	
<u>Establishment of Named Endowed Funds</u>	
The Ohio Eminent Scholar in Nanotechnology: Computational Nanotechnology (Used to provide salary and program support for the work of an outstanding mechanical engineering professor and scholar in nanotechnology; provided by support from the General Assembly of the State of Ohio and private gifts)	\$1,500,000.00
The Development Support Fund (Used to support University Development operations; provided by gifts from the estate of Ruth Herndon and staff members of University Development)	\$1,366,390.00
The Albert F. and Margaret E. Gehres 4-H Fund (Used to support programs sponsored by the National 4-H Council, provide scholarships for Ohio students who are or have been 4-H members planning to enroll as freshmen, and for leadership development projects at the direction of the state 4-H Leader; provided by gifts from the estate of Albert F. and Margaret E. Gehres)	\$85,104.00
Frederick H. Davidorf Ophthalmology Lectureship Endowment Fund (Used to support the honorarium and expenses for a distinguished lecturer to provide the keynote address at the Annual Research Symposium in the Department of Ophthalmology; provided by gifts from Frederick and Holly Davidorf, family, friends, patients, and colleagues)	\$50,000.00
Mohican Area – OSU Mansfield Education Endowment Fund (Used to provide scholarships to students at OSU-Mansfield who are graduates of Loudonville High School or live in the Loudonville area; provided by gifts from community leaders in the Loudonville, Ohio, area)	\$25,300.00
Knowlton School of Architecture Alumni Society Scholarship Fund (Used to provide scholarships to undergraduate landscape architecture or architecture students or returning graduate students in city and regional planning, landscape architecture, or architecture; provided by gifts from the Knowlton School of Architecture Alumni Society)	\$25,086.00

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Medical Education Student Project Fund \$5,016.00
(Used at the discretion of the vice dean for Education in the College of Medicine and Public Health to support projects and facilities; provided by gifts from alumni and community physicians, including Paul A. Weber, M.D.) (grandfathered)

Change in Description of Named Endowed Funds

Arthur E. Baggs Memorial Fund

The Greater Cincinnati Alumni Scholarship Endowment Fund

Change in Name and Description of Named Endowed Fund

From: Donald G. Lux Scholarship in Technology Education
To: Donald G. Lux and Harriet H. Lux Scholarship Fund
in Technology Education

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology \$1,500,067.00
(Used to support the work of The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology; provided by a gift from Helene Kurshan Jacoby in honor and memory of her late husband Jay J. Jacoby M.D., Ph.D.)

Establishment of Named Endowed Funds

The Longaberger Foundation Critical Difference for Women \$155,100.00
Re-entry Scholarship Endowment Fund
(Used to support educational diversity at the University provided by a gift from The Longaberger Foundation)

The Bell Family Fund \$100,000.00
(Used to provide scholarships to deserving first year students from Williams County, Ohio; provided by a gift from Mary Chambers Bell designated by her sons, Dr. David C. Bell, Sr. and James Ivan Bell, in memory of their parents Mary Chambers Bell and Francis I. Bell)

The James J. Baechle Innovation Fund \$80,000.00
(Used by the dean of the Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plan of the College; provided by gifts from James J. Baechle)

OSU Medical Alumni Society Merit Scholarship Endowment Fund \$38,403.00
(Used to provide scholarships to medical students enrolled in the College of Medicine and Public Health; provided by gifts from the alumni and friends of the College of Medicine and Public Health)

The Anthony J. Marone, Jr. Scholarship Fund \$37,125.00
(Used to provide scholarships to undergraduate students majoring in accounting; provided by gifts from the family and friends of Mr. Anthony J. Marone, Jr.)

The Margaret H. Hines and Richard J. Hines \$33,528.00
Memorial Scholarship Fund in Anatomy

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(Used to provide support to graduate students in anatomy at the College of Medicine and Public Health; provided by gifts made in loving memory of their parents by sons, Richard L. Hines and Steven B. Hines and their families, and special gifts from family, friends, and colleagues given in memory of the late Margaret H. Hines, Ph.D. and Richard J. Hines)

The James H. Given, Jr. Farm Science Review Educational Improvement Fund \$32,201.00

(Used to cover expenses encountered by the College of Food, Agricultural, and Environmental Sciences students, faculty, and staff in the construction of educational displays, exhibits, and facilities in the Farm Science Review Central Exhibit Area and the Gwynne Conservation Area; provided by gifts from James H. Given, Jr. and members of the Farm Science Review Alumni Association)

Sylvia K. Mendelson Medical Student Scholarship Fund \$28,000.00

(Used to provide scholarships to medical students enrolled in the College of Medicine and Public Health who demonstrate integrity in their character, the desire to pursue research, and a genuine wish to serve humanity through medicine; provided by gifts from the estate of Louis H. Mendelson, M.D. in memory of his wife, Sylvia K. Mendelson, and in honor of the late John A. Prior, Sr., M.D.)

Joanne G. Sniadoski Coronary Occlusion Research Fund \$26,740.00

(Used to support medical research on acute coronary occlusion in the Division of Cardiovascular Medicine in the College of Medicine and Public Health; provided by a gift from the estate of Joanne G. Sniadoski)

Fechko Alumnae Scholarship House Fund \$26,013.00

(Used to support the Alumnae Scholarship House purposes as determined by the board of the Alumnae Scholarship House; provided by gifts from the estate of Ruth M. Fechko)

The Berwanger Family Foundation Phi Gamma Delta Scholarship Fund \$25,000.00

(Used to provide scholarships to members of the Phi Gamma Delta fraternity who have financial need; provided by gifts from Marlene and Joe Berwanger)

Janet Garmhausen Bock Enrichment Fund for Ph.D. Students in Nursing \$25,000.00

(Used to enrich the Ph.D. Program in the College of Nursing by supporting the project work of Ph.D. students with preference given to community service projects that focus on minority populations; provided by gifts from Dr. J. John and Mrs. Janet G. Bock in honor of Janet Bock's 50th anniversary of graduation from the OSU College of Nursing)

The Nona Glimcher Endowment Fund \$25,000.00

(Used to support gynecologic oncology research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from David J. and Victoria Glimcher)

The Bruce L. Hull Food Animal Student Fund \$25,000.00

(Used to support the activities of students interested in food animal medicine and surgery; provided by gifts from friends, family, and former students of Dr. Hull)

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,051,446.00

Change in Description of Named Endowed Professorship

Robert M. Critchfield Professorship in Engineering

The Robert M. Critchfield Professorship in Engineering was established July 11, 1975, by the Board of Trustees of The Ohio State University with a bequest gift from the late Robert M. Critchfield (B.E.E., 1916), former vice president of the General Motors Corporation. The professorship was changed to a fund February 7, 1992, and was changed back to a professorship November 5, 2004. The description was revised September 23, 2005.

The annual distribution from this fund shall be used to support a professorship in the College of Engineering. Preference will go to a faculty member in the Department of Electrical and Computer Engineering. The recipient will be recommended by the dean of the College of Engineering to the provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Establishment of Named Endowed Funds

The Ohio Eminent Scholar in Nanotechnology: Computational Nanotechnology

The Ohio Eminent Scholar in Nanotechnology: Computational Nanotechnology was established September 23, 2005, by the Board of Trustees of The Ohio State University with support from the General Assembly of the State of Ohio and private gifts.

The annual distribution from this fund shall be used to provide salary and program support for the work of an outstanding mechanical engineering professor and scholar in nanotechnology. Appointment as the Ohio Eminent Scholar in Nanotechnology: Computational Nanotechnology will be

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recommended to the provost and president by the dean of the College of Engineering in consultation with the chairperson of the Department of Mechanical Engineering.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Engineering, the chairperson of the Department of Mechanical Engineering, and the Office of Academic Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,500,000.00

The Development Support Fund

The Development Support Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University with gifts from the estate of Ruth Herndon (B.A., 1929) and staff members of University Development.

The annual distribution from this fund shall be used to support University Development operations.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for University Development and the president of The Ohio State University Foundation. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,366,390.00

The Albert F. and Margaret E. Gehres 4-H Fund

The Albert F. and Margaret E. Gehres 4-H Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University with gifts from the estate of Albert F. and Margaret E. Gehres.

Ten percent (10%) of the annual distribution shall be used to support programs sponsored by the National 4-H Council located in Chevy Chase, Maryland.

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Fifteen percent (15%) of the annual distribution from this fund shall provide scholarships for Ohio students who are, or have been, 4-H members who plan to enroll as entering freshmen in institutions of higher learning.

Seventy-five percent (75%) of the annual distribution from this fund shall be designated for leadership development projects at the direction of the State 4-H Leader. Such projects might include the establishment of a leadership resource library and/or the development of leadership training materials.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of Ohio State University Extension and the assistant director of 4-H Youth Development. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$85,104.00

Frederick H. Davidorf Ophthalmology Lectureship Endowment Fund

The Frederick H. Davidorf Ophthalmology Lectureship Endowment Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University with gifts from Frederick and Holly Davidorf, family, friends, patients, and colleagues of Dr. Davidorf, professor of Ophthalmology (B.S., 1960; M.S., 1963; M.D., 1965).

The annual distribution from this fund shall be used to support the honorarium and expenses for a distinguished lecturer to provide the keynote address at the Annual Research Symposium in the Department of Ophthalmology. A physician, educator, or researcher in the field of ophthalmology will be chosen yearly to deliver a presentation and serve on a panel of judges for the annual symposium. If the Annual Research Symposium ceases to exist within the Department of Ophthalmology, then a Frederick H. Davidorf Lectureship will be established within the Department of Ophthalmology.

When the principal of this fund reaches \$750,000.00, this fund shall be converted to the Frederick and Holly Davidorf Professorship to support a physician or researcher in the vitreo-retinal division in the Department of Ophthalmology. When the principal reaches \$1,500,000.00, this fund shall be converted to the Frederick and Holly Davidorf Chair to support an endowed chair for a physician or researcher in the vitreo-retinal division in the Department of Ophthalmology. The holder of the professorship or chair must continue to oversee the Annual Research Symposium and select the annual lecturer. This fund will continue to support the honorarium and expenses of the annual distinguished lecturer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the vitreo-retinal service in consultation with the chairperson of the Department of Ophthalmology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Mohican Area – OSU Mansfield Education Endowment Fund

The Mohican Area – OSU Mansfield Education Endowment Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University with gifts from community leaders in the Loudonville, Ohio, area.

The annual distribution from this fund shall be used to provide scholarships to students at The Ohio State University at Mansfield who are graduates of Loudonville High School or live in the Loudonville area. Scholarship recipients shall be selected by the dean and director of OSU-Mansfield in consultation with the director of admissions, Loudonville High School officials, and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean and director of OSU-Mansfield in consultation with the director of admissions, the development officer, and Loudonville High School officials. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,300.00

Knowlton School of Architecture Alumni Society Scholarship Fund

The Knowlton School of Architecture Alumni Society Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University with gifts from the Knowlton School of Architecture Alumni Society.

The annual distribution from this fund shall provide a need-based scholarship to an undergraduate landscape architecture or architecture student, or a returning graduate student in city and regional planning, landscape architecture, or architecture. Eligible candidates must demonstrate leadership skills and potential to be a future alumni leader. Scholarship recipients shall be selected by the director of the Austin E. Knowlton School of Architecture in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the Knowlton School of Architecture. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,086.00

Medical Education Student Project Fund

The Medical Education Student Project Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University with gifts from alumni and community physicians, including Paul A. Weber, M.D.

The annual distribution from this fund shall be used at the discretion of the vice dean for Education in the College of Medicine and Public Health to support student projects and facilities.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$5,016.00
(grandfathered)

Change in Description of Named Endowed Funds

Arthur E. Baggs Memorial Fund

The Arthur E. Baggs Memorial Fund was established February 14, 1961, by the Board of Trustees of The Ohio State University with gifts in memory of Arthur E. Baggs. The description was revised May 4, 1989; August 23, 1989; May 1, 1992; and November 5, 1999; and was further revised September 23, 2005.

Sixty-five percent (65%) of the annual distribution from this fund shall provide scholarships to outstanding undergraduates pursuing a major in ceramics. The selection of the recipient will be made by the Department of Art faculty in consultation with the Office of Student Financial Aid.

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The remaining thirty-five percent (35%) shall be used to support the Arthur E. Bagg Memorial Library in the ceramic area of the Department of Art.

If the above needs cease to exist, it is the donors' expressed desire to fund activities related to one of the following curricula in order of preference: industrial design, music, photography and cinema, and art history.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of the Arts and the chairperson of the Department of Art. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Greater Cincinnati Alumni Scholarship Endowment Fund

The Greater Cincinnati Alumni Scholarship Endowment Fund was established September 2, 1998, by the Board of Trustees of The Ohio State University with gifts from The Greater Cincinnati Alumni Club, alumni, and friends. The description is being revised September 23, 2005.

The annual distribution from this fund shall be used to provide scholarship support for enrolled students who have attained junior or senior status (with a 2.8 grade point average or above) under the guidelines of the Alumni Scholars Program, for one or more qualified graduates of a Greater Cincinnati (Hamilton, Warren, Butler, or Clermont Counties), Ohio, high school. The scholarship is renewable for junior level status students who receive the award. The Greater Cincinnati Alumni Club will recommend recipients and final selection will be made by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the Office of Student Financial Aid in consultation with the Greater Cincinnati Alumni Club. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Fund

Donald G. Lux and Harriet H. Lux Scholarship Fund in Technology Education

The Donald G. Lux Scholarship in Technology Education was established June 4, 1999, by the Board of Trustees of The Ohio State University with gifts from

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Robert L. Grimm (B.S.Ed., 1974) and Cynthia J. Grimm, and other friends and alumni, in recognition of the great personal and professional contributions of Dr. Donald G. Lux. The name and description were revised September 23, 2005.

Dr. Donald G. Lux received his Ph.D. in 1955 from The Ohio State University College of Education. He retired from OSU in 1984, and was inducted into the College of Education Hall of Fame in 1995. He is an internationally recognized researcher, developer, and teacher in technology education. He was major advisor to 45 Ph.D. graduates and a mentor to many others. Among his best known books are four editions of the *World of Construction* and the *World of Manufacturing*.

The annual distribution from this fund shall be used to provide financial support to students in technology education who are preparing to become teachers. Selection of the scholarships shall be made by the dean of the College of Education, in consultation with faculty responsible for technology education and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education in consultation with faculty responsible for technology education and the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology

The Jay J. Jacoby M.D., Ph.D., Chair Fund in Anesthesiology was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Helene Kurshan Jacoby, to create the first endowed chair in the Department of Anesthesiology in honor and memory of her late husband, Jay J. Jacoby M.D., Ph.D., for his dedication and leadership as a chairman, physician, and educator in the Department of Anesthesiology at The Ohio State University. The funding level has been reached and the chair was established September 23, 2005.

Dr. Jacoby founded the Department of Anesthesiology in 1947 and was nationally renowned for establishing the hospital "code blue" system and the post-operative care unit. Over his 60-year career in academic medicine, 40 years of which were spent in chairmanship positions, he trained hundreds of anesthesiology residents, many of whom have gone on to chair anesthesiology departments in medical schools around the country.

The annual distribution from this fund shall be used to support the work of The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology, to be held by the chairperson of the Department of Anesthesiology as long as the Department exists at the College of Medicine and Public Health. The position shall be held by a nationally

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eminent anesthesiologist and professor of anesthesiology whose focus is to support the advancement of medical knowledge in the field of anesthesia through teaching, improved patient care, and research. The chairperson shall encourage participation and leadership in national and international organizations and must be an outstanding educator. The chairperson of the Department shall be identified by the additional title "The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology," and such name shall be used in all of his/her official correspondence and faculty listings. The individual holding The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology will have spending authority with the approval of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The activities and expenditures of The Jay J. Jacoby M.D., Ph.D. Chair in Anesthesiology shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal. The endowment principal shall not be distributed or used for any costs.

It is the desire of the donor that this fund should benefit The Ohio State University College of Medicine and Public Health in perpetuity. If, and only if, the Department of Anesthesiology at The Ohio State University College of Medicine and Public Health should cease to exist, then another use for this fund shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,500,067.00

Establishment of Named Endowed Funds

The Longaberger Foundation Critical Difference for Women Re-entry Scholarship Endowment Fund

The Longaberger Foundation Critical Difference for Women Re-entry Scholarship Endowment Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Longaberger Foundation of Newark, Ohio.

The annual distribution from this fund shall be used to support educational diversity at the University consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female undergraduate, graduate, or professional level students who have interrupted their education to meet other responsibilities, are in need of financial support to continue their educational process to complete their degrees, and have been accepted for admission at the University. The University may modify any selection criteria should the criteria be found, in whole or in part, to be

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contrary to federal or state law or University policy. Recipients will be selected in consultation with the Critical Difference for Women Scholarship Selection Committee, director of The Women's Place, and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of The Longaberger Foundation that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Women's Place. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$155,100.00

The Bell Family Fund

The Bell Family Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mary Chambers Bell (B.S.H.E., 1925) designated by her sons, Dr. David C. Bell, Sr. (D.D.S., 1957) and James Ivan Bell, in memory of their parents, Mary Chambers Bell and Francis I. Bell (B.S.Agr., 1923).

The annual distribution from this fund shall be used to provide non-renewable scholarships to deserving first-year students from Williams County, Ohio, who graduated in the top 10% of their high school class. Preference shall be given to students who have exhibited leadership traits through their participation in student government, athletics, or other organizations and have expressed an interest in agriculture or human ecology. Candidates shall be recruited, interviewed, ranked, and recommended by the OSU Alumni Club of Williams County Scholarship Committee in consultation with Dr. David C. Bell, Sr. and James Ivan Bell and awarded by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

The James J. Baechle Innovation Fund

The James J. Baechle Innovation Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University

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Foundation, with gifts from James J. Baechle (B.S.Bus.Adm., *cum laude*, 1954) of Mill Neck, New York.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plan of the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$80,000.00

OSU Medical Alumni Society Merit Scholarship Endowment Fund

The OSU Medical Alumni Society Merit Scholarship Endowment Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of the College of Medicine and Public Health.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students enrolled in the College of Medicine and Public Health, and will be awarded with a focus on academic merit rather than on financial need. The selection of recipients shall be based on scholastics, leadership, service, and life accomplishments; and shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$38,403.00

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The Anthony J. Marone, Jr. Scholarship Fund

The Anthony J. Marone, Jr. Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family and friends of Mr. Anthony J. Marone, Jr. (B.S.Bus.Adm., 1975).

The annual distribution from this fund shall be used to provide one or more need-based scholarships to full-time undergraduate students who are majoring in accounting. One recipient shall be named until which time there is a minimum of \$5,000 in annual income to award multiple scholarships at increments of at least \$2,500 each. The recipient must maintain a minimum cumulative 3.0 grade point average (GPA) each academic year to retain the scholarship. If the recipient(s) of this scholarship ceases to major in accounting then the scholarship is forfeited permanently. This scholarship is for a maximum of 12 quarters of receipt. The University will provide donors with an annual stewardship report including updates on the current recipients as well as communication from the recipients. This scholarship fund will be administered by the Office of Student Financial Aid in consultation with the associate provost for Honors and Scholars.

Each year, 5% of the income, as well as any unused distribution, should be reinvested to the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate provost for Honors and Scholars. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$37,125.00

The Margaret H. Hines and Richard J. Hines Memorial Scholarship Fund in Anatomy

The Margaret H. Hines and Richard J. Hines Memorial Scholarship Fund in Anatomy was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in loving memory of their parents by sons Richard L. Hines and Steven B. Hines (M.A., 1981) and their families. The fund is further supported with special gifts from family, friends, and colleagues given in memory of the late Margaret H. Hines (M.S., 1952; Ph.D., 1974; Associate Professor, Anatomy) and Richard J. Hines of Columbus, Ohio.

This endowment has been established to honor the career and dedication of Dr. Margaret Hines as an educator and mentor in the field of anatomy, as well as to encourage other scholars to pursue careers in the teaching of anatomy.

The annual distribution from this fund shall provide support to graduate students in anatomy at the College of Medicine and Public Health, specifically for

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graduate students pursuing a master's or doctorate degree in the field of gross anatomy. Selection of recipients shall be made at the recommendation of the director of the Division of Anatomy in consultation with the director of the School of Biomedical Sciences and with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. As applicable, consultation will occur with the College of Medicine and Public Health Committee for Scholarship Awards and with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the directors of the division and the school and with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$33,528.00

The James H. Given, Jr. Farm Science Review Educational Improvement Fund

The James H. Given, Jr. Farm Science Review Educational Improvement Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James H. Given, Jr. (B.S., 1974) of Powell, Ohio, and members of the Farm Science Review Alumni Association.

The annual distribution shall be used to cover expenses encountered by the College of Food, Agricultural, and Environmental Sciences' students, faculty, and staff in the construction of educational displays, exhibits, and facilities in the Farm Science Review Central Exhibit Area and the Gwynne Conservation Area, which is made available to all Ohioans during the annual Farm Science Review. Expenditures shall be directed by the manager of The Ohio State University Farm Science Review or their designee.

If the OSU Farm Science Review should cease to exist, it is the donor's desire that the annual distribution shall be to support undergraduate scholarships for Ohio residents in the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences and the

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manager of The Ohio State University Farm Science Review, or their successors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$32,201.00

Sylvia K. Mendelson Medical Student Scholarship Fund

The Sylvia K. Mendelson Medical Student Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Louis H. Mendelson, (B.S., 1923; M.D., 1923) clinical assistant professor in the College of Medicine and Public Health, 1951-1965. His gift was made in memory of his wife, the late Sylvia K. Mendelson, of Columbus, Ohio; and in honor of the late John A. Prior, Sr. (B.A., 1935; M.D., 1938) and Ernest W. Johnson (B.A., 1948; M.D., 1952; M.A., 1957).

The annual distribution from this fund shall be used to provide scholarships to a minimum of two medical students each year who are enrolled in the College of Medicine and Public Health and who demonstrate integrity in their character, the desire to pursue research, and a genuine wish to serve humanity through medicine. The selection of the recipients shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$28,000.00

Joanne G. Sniadoski Coronary Occlusion Research Fund

The Joanne G. Sniadoski Coronary Occlusion Research Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Joanne G. Sniadoski of Chillicothe, Ohio.

The annual distribution from this fund shall be used to support medical research on acute coronary occlusion to include, but not limited to, equipment, supplies, research personnel, and publication of research in the Division of Cardiovascular

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Medicine in the College of Medicine and Public Health. Allocation of funds shall be approved by the director of the Division of Cardiovascular Medicine in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Amount Establishing Endowment: \$26,740.00

Fechko Alumnae Scholarship House Fund

The Fechko Alumnae Scholarship House Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Ruth M. Fechko (B.S.Bus.Adm., 1947) and gifts from family and friends in her memory.

The annual distribution from this fund shall be used to support Alumnae Scholarship House purposes as determined by the board of the Alumnae Scholarship House.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the board of Alumnae Scholarship House. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,013.00

The Berwanger Family Foundation Phi Gamma Delta Scholarship Fund

The Berwanger Family Foundation Phi Gamma Delta Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marlene (B.S.Ed., 1961) and Joe Berwanger (B.A., 1960).

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The annual distribution from this fund shall provide scholarships to members of the Phi Gamma Delta fraternity who have financial need. Scholarships will be awarded by the Office of Student Financial Aid in consultation with the Phi Gamma Delta House Corporation, Phi Gamma Delta BCA, or successor department within the Office of Student Affairs.

This fund shall be administered by Phi Gamma Delta House Corporation, Phi Gamma Delta BCA, or successor department within the Office of Student Affairs in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Student Affairs in consultation with the donors or their designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Janet Garmhausen Bock Enrichment Fund for Ph.D. Students in Nursing

The Janet Garmhausen Bock Enrichment Fund for Ph.D. Students in Nursing was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. J. John (B.S., 1952; M.D., 1957) and Mrs. Janet G. Bock (B.S.Nurs., *cum laude*, 1956) in honor of Janet Bock's 50th anniversary of graduation from The Ohio State University College of Nursing.

The annual distribution from this fund shall be used to enrich the Ph.D. program in the College of Nursing by supporting the project work of Ph.D. students with preference given to community service projects that focus on minority populations. Students will need to petition for seed money from this fund. Petitions will be reviewed by the director of the Ph.D. program and appropriate Ph.D. faculty members. Funds will be awarded by the dean, assistant dean, and director of the Ph.D. program and appropriate faculty who advise Ph.D. students.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean and assistant dean of the College of Nursing. Any such alternate

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distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Nona Glimcher Endowment Fund

The Nona Glimcher Endowment Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from David J. and Victoria Glimcher.

The annual distribution from this fund shall be used to support gynecologic oncology research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any unused distribution shall be returned to the principal of this fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Bruce L. Hull Food Animal Student Fund

The Bruce L. Hull Food Animal Student Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and former students of Dr. Hull.

The annual distribution from this fund shall be used to support the activities of students interested in food animal medicine and surgery. This fund will support Food Animal Club activities, encourage students to attend the AABP meeting each year, provide scholarships to veterinary students interested in pursuing careers in food animal medicine and surgery, and support activities of residents in food animal medicine and surgery. The chairperson of the Department of Veterinary Clinical Sciences will be responsible for the allocation of the available funds each year in consultation with the Food Animal Medicine and Surgery Section. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Thomas F. Mauger and L. Carol Laxson Endowment Fund for
Ophthalmology Research

The Thomas F. Mauger and L. Carol Laxson Endowment Fund for Ophthalmology Research was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas F. Mauger (M.S., 1981; O.D., 1981; M.D., 1984) and L. Carol Laxson (Ph.D., 1982; M.D., 1985).

The annual distribution from this fund shall be used to support research in the Department of Ophthalmology as approved by the chairperson of the Department of Ophthalmology until such time as the endowment principal reaches \$750,000.00, at which time the fund will support an endowed professorship in research in the Department of Ophthalmology. When the endowment principal reaches \$1,500,000.00, the fund will be used to support an endowed chair in research in the Department of Ophthalmology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Ophthalmology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Michael Moritz and Family – Phi Gamma Delta Scholarship Fund

The Michael Moritz and Family – Phi Gamma Delta Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lou Ann Moritz (Cert.Grad.Dent.Hyg., 1958) in memory of Michael Moritz (B.S.Bus.Adm., 1958; J.D., 1961).

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The annual distribution from this fund shall be used to give educational scholarships to currently enrolled Ohio State University students who are active members of the Phi Gamma Delta fraternity who live in the fraternity house and have financial need. Scholarships will be awarded by the Office of Student Financial Aid in consultation with the Phi Gamma Delta House Corporation, Phi Gamma Delta BCA, or successor department within the Office of Student Affairs.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Student Affairs. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Edwin L. and Mary Jane Overmyer Scholarship Fund

The Edwin L. and Mary Jane Overmyer Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Edwin L. (B.S.Agr., 1961) and Mary Jane Overmyer from Columbus, Ohio.

The annual distribution from this fund shall provide scholarship support to undergraduate students in The Max M. Fisher College of Business who demonstrate outstanding leadership skills. Preference will be given to students whose grade point average does not exceed 3.2 on a 4.0 scale. Scholarship recipients shall be selected by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

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The Helen and Joseph Skilken Family Innovation Fund

The Helen and Joseph Skilken Family Innovation Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Steve (B.S.Bus.Adm., 1972) and Karen Skilken (B.S.Bus.Adm., 1985).

The annual distribution from this fund shall be used to support the activities of the faculty, students, and staff of The Max M. Fisher College of Business in accordance with the strategic plans of the College.

In any given year that the endowment distribution is not fully expended, the unused portion will carry forward for the next year or will be reinvested at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Description of Named Endowed Funds

The Helen M. and Milton O. Lee Fellowships Fund

The Helen M. and Milton O. Lee Fellowships Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estates of Helen M. (B.A., History, 1923) and Milton O. Lee (B.A., Zoology, 1923; M.A., Zoology, 1923; and Ph.D., Physiology, 1926). The description was revised September 23, 2005.

The annual distribution from this fund shall be used by the College of Biological Sciences for fellowships for graduate students to go to the Woods Hole Marine Biological Laboratory, Woods Hole, Massachusetts, or fellowships for graduate students engaged in aquatic biology research. Selection of the recipients shall be at the sole discretion of the dean of the College of Biological Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Biological Sciences. Any such alternate distributions

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shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Mark D. Schwabero Family Endowment Fund

The Mark D. Schwabero Family Endowment Fund was established June 2, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark D. Schwabero (B.S.I.S.E., 1975; M.S., 1976) and Charlotte A. Schwabero of Naperville, Illinois. The description was revised September 23, 2005.

The annual distribution from this fund shall be used to support faculty teaching and research through the purchase of equipment, employment of assistants, and/or defraying costs of travel, publications, and incidentals related to professional development in the Center for Automotive Research.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

Lawrence A. Brown Faculty Fellow Fund

The Geography Faculty Fellow Fund was established February 1, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni, faculty, and friends of the Department of Geography. The name and description were revised September 23, 2005.

The annual distribution from this fund shall be used to support a one-year designation as a Lawrence A. Brown Faculty Fellow. These proceeds are to enhance the scholarship of the fellow, but not to augment that person's salary. The Department chairperson will appoint a faculty committee to solicit and review proposals from current tenure-eligible members of the Geography faculty at The Ohio State University. The selection of fellows will be made by the Department chairperson. It is anticipated that most awards will go to assistant and associate professors, that successive designations would not be made, and that expiration of a faculty fellow's term need not be immediately followed by a new appointment. The guiding consideration in the choice of fellows will be the extent to which the designation would make a significant difference in the professional development of the fellow.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the appropriate college dean, department chairperson, or program administrative officer. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Sandra M. and Michael J. Hermanoff Scholarship Fund

The Sandra M. and Michael J. Hermanoff Endowment Fund was established June 4, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sandra M. (B.A., 1965) and Michael J. Hermanoff of Bingham Farms, Michigan. The name and description were revised September 23, 2005.

The annual distribution from this fund shall be used to provide one scholarship to an undergraduate rank four student with financial need, who has a 3.0 or better grade point average (GPA) and has been involved in student activities or community volunteerism. Preference will be given to students awarded federal work-study. Scholarship recipients shall be selected by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2006-33

April - June 2005

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health

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Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of April – June 2005; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 72 waivers of competitive bidding requirements for annual purchases totaling approximately \$39,613,229 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 54 waivers of competitive bidding requirements for annual purchases totaling approximately \$18,383,701 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April – June 2005, is hereby accepted.

(See Appendix XIII for background information, page 301.)

REPORT ON INTERIM AUTHORIZATION FOR TWO CAPITAL PROJECTS

Resolution No. 2006-34

Synopsis: The report of the Chair of Fiscal Affairs Committee granting authorization for two capital construction projects during the period between the July and September Board meetings is presented.

WHEREAS at their July 8, 2005 meeting, the Board of Trustees delegated to the Chair of the Fiscal Affairs Committee authority to authorize design and construction contracts for capital projects during the period prior to the September 23, 2005 Board of Trustees meeting; and

WHEREAS during that period, the University brought forward two projects for such approval; and

WHEREAS the first project requested authorization to initiate change orders to design contracts and begin construction for the purpose of demolishing the two-story North Doan Hall appendage as part of the Doan Hall/Digestive Disease project; and

WHEREAS the second project requested authorization to enter into construction contracts for emergency repairs to the Woody Hayes Bridge steam line; and

WHEREAS in accordance with established guidelines, approval to proceed was received from the Chair of the Fiscal Affairs Committee for both these projects:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby accepts the report of the Chair of the Fiscal Affairs Committee regarding authorization to enter into design and construction contracts for the above mentioned projects.

(See Appendix XIV for background information, page 303.)

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN, AND
CONSTRUCTION CONTRACTS, AND TO INCREASE
CONSTRUCTION CONTRACTS**

Resolution No. 2006-35

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS
CUNZ HALL FEASIBILITY STUDY
KOFFOLT LABORATORIES FEASIBILITY STUDY

APPROVAL TO ENTER INTO DESIGN CONTRACTS

1214 KINNEAR ROAD – LAB SPACE RENOVATION PHASE II
AMBULATORY MARROW TRANSPLANT UNIT FIRST FLOOR RENOVATION
BEVIS HALL – BIOMEDICAL ENGINEERING LABORATORY RENOVATION
GOSS LABORATORY AIR HANDLING UNIT REPLACEMENT
JOHNSTON LABORATORY ROOF REPLACEMENT
JONES TOWER – AIR DISTRIBUTION UNITS UPGRADE
KOTTMAN HALL WINDOW AND MASONRY RENOVATIONS
LANE AVENUE PARKING GARAGE
LINCOLN TOWER CONCRETE MANHOLE DEMOLITION
NORTH LOW RISE DORMS – FIRE ALARM UPGRADE
POLO PARKING LOT WEST OF CANNON DRIVE
POMERENE HALL ROOF REPLACEMENT PHASE II
SMITH, STEEB, AND PARK HALLS – ELECTRICAL UPGRADE
STEEL MANHOLE REPLACEMENT
STUDENT ACADEMIC SERVICES BUILDING
WILCE STUDENT HEALTH – PHASE III

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

650 ACKERMAN ROAD – BUILDING #8 ELEVATOR IMPROVEMENTS
930 KINNEAR ROAD RENOVATIONS
ATI – ACADEMIC AFFAIRS OFFICE MOVE
CLINICAL SPACE REORGANIZATION – DOAN FIRST FLOOR
ADMIN. OFFICES
CLINICAL SPACE REORGANIZATION – DOAN FIRST FLOOR
HUMAN RESOURCES
CLINICAL SPACE REORGANIZATION – GROUND FLOOR
RHODES RENOVATION
CLINICAL SPACE REORGANIZATION – FIRST FLOOR
RHODES RENOVATION
MOREHOUSE MEDICAL PLAZA – THIRD FLOOR PAVILION ADDITION
MOREHOUSE MEDICAL PLAZA – PARKING GARAGE AND LOT
OARDC – SELBY HALL HVAC SYSTEM UPGRADE
STARLING LOVING HALL CLINICAL TRIALS AREA
WILCE STUDENT HEALTH – RESTROOM, STAIRWELL AND
CORRIDOR UPGRADE
WOODY HAYES ATHLETIC CENTER RENOVATION

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

650 ACKERMAN ROAD – OSUMC BUILDINGS #2 AND #4 ROOF SYSTEMS
CLINICAL SPACE REORGANIZATION – 8 EAST RHODES HALL
JAMES AMBULATORY SERVICES RENOVATION
LIMA CAMPUS – ADA MODIFICATIONS
MCCRACKEN POWER PLANT – INTERNAL DRAINAGE SYSTEM
MCCRACKEN POWER PLANT – SPILL CONTROL

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Synopsis: Authorization to enter into contracts for feasibility studies, design, and construction management, and to increase construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into feasibility study contracts for, the following projects:

Cunz Hall Feasibility Study (07-08 capital request)*	\$0.09M	departmental and local funds
Koffolt Laboratories Feasibility Study (07-08 capital request)	\$0.30M	departmental and local funds

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

1214 Kinnear Road – Lab Space Renovation Phase II (07-08 capital request)	\$1.80M	departmental funds
Ambulatory Marrow Transplant Unit First Floor Renovation (N/A)	\$1.40M	departmental funds
Bevis Hall – Biomedical Engineering Laboratory Renovation (05-06 capital request)	\$0.49M	state funds
Goss Laboratory Air Handling Unit Replacement (05-06 capital request)	\$0.27M	state funds
Johnston Laboratory Roof Replacement (05-06 capital request)	\$0.25M	state funds
Jones Tower – Air Distribution Units Upgrade (07-08 capital request)	\$1.04M	future bond proceeds
Kottman Hall Window and Masonry Renovations (05-06 capital request)	\$1.08M	state funds
Lane Avenue Parking Garage (07-08 capital request)	\$28.00M	future bond proceeds
Lincoln Tower Concrete Manhole Demolition (05-06 capital request)	\$0.20M	state funds
North Low Rise Dorms – Fire Alarm Upgrade (07-08 capital request)	\$2.0M	future bond proceeds
Polo Parking Lot West of Cannon Drive (N/A)	\$1.85M	local funds
Pomerene Hall Roof Replacement Phase II (05-06 capital request)	\$0.27M	state funds
Smith, Steeb, and Park Halls – Electrical Upgrade (07-08 capital request)	\$3.34M	future bond proceeds
Steel Manhole Replacement (05-06 capital request)	\$0.21M	state funds
Student Academic Services Building (07-08 capital request)	\$33.00M	local funds
Wilce Student Health – Phase III (07-08 capital request)	\$3.30M	future bond proceeds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

650 Ackerman Road – Building #8 Elevator Improvements (03-04 capital request)	\$0.76M	departmental funds
930 Kinnear Road Renovations (03-04 capital request)	\$0.87M	state funds
ATI – Academic Affairs Office Move (03-04 capital request)	\$0.05M	state funds
Clinical Space Reorganization – Doan First Floor Admin. Offices (N/A)	\$0.04M	local funds

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Clinical Space Reorganization – Doan First Floor - Human Resources (N/A)	\$0.13M	local funds
Clinical Space Reorganization – Ground Floor Rhodes Renovation (N/A)	\$0.04M	local funds
Clinical Space Reorganization – First Floor Rhodes Renovation (N/A)	\$1.18M	local funds
Morehouse Medical Plaza – Third Floor Pavilion Addition (05-06 capital request)	\$1.70M	future bond proceeds and local funds
Morehouse Medical Plaza – Parking Garage and Lot (05-06 capital request)	\$5.75M	future bond proceeds and local funds
OARDC – Selby Hall HVAC System Upgrade (05-06 capital request)	\$0.16M	state funds
Starling Loving Hall Clinical Trials Area (N/A)	\$1.10M	departmental and local funds
Wilce Student Health – Restroom, Stairwell, and Corridor Upgrade (07-08 capital request)	\$0.29M	local funds
Woody Hayes Athletic Center Renovation (05-06 capital request)	\$19.97M	local funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following project:

650 Ackerman Road – OSUMC Buildings #2 and #4 (03-04 capital request)	\$1.27M	local funds
Clinical Space Reorganization – 8 East Rhodes Hall (N/A)	\$3.03M	local funds
James Ambulatory Services Renovation (05-06 capital request)	\$1.79M	local funds
Lima Campus – ADA Modifications (95-96 capital request)	\$0.10M	state funds
McCracken Power Plant – Internal Drainage System (03-04 capital request)	\$0.44M	state funds
McCracken Power Plant – Spill Control (03-04 capital request)	\$0.35M	state funds

*Parentheses indicate the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as “N/A” have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, and construction management, and to increase construction contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XV for background information and maps, page 307.)

**AMENDED
EMPLOYMENT OF EXECUTIVE ARCHITECT/ENGINEERS, PROGRAMMING
AND CONSTRUCTION MANAGEMENT SERVICES**

Resolution No. 2006-36

**MEDICAL CENTER FACILITY MASTER PLAN -
CLINICAL EXPANSION PROJECTS**

Synopsis: Authorization to begin the selection process to seek executive architect/engineering, programming and construction management services for the Medical Center Facility Master Plan - Clinical Expansion projects which include the South Cannon Garage Replacement, MRI Relocation, diagnostic and therapeutic building, in-patient cancer tower, and site infrastructure projects is requested.

WHEREAS the Medical Center Facility Master Plan is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide; and

WHEREAS to pursue this plan, the University desires to enter into contracts to provide design, programming, phasing, component and costs projection guidance for further development of the clinical program; and

WHEREAS the estimated total costs for these design, programming, and related services is expected to be up to \$20,000,000, with funding to be provided through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS these design, programming, and related services will be provided in stages, with each stage to cost no more than \$10,000,000; and

WHEREAS the University will finalize the business, parking, and infrastructure plans for these Clinical Expansion projects before seeking Board of Trustees authorization to enter into individual project design and/or construction contracts:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to begin the selection process to seek qualified executive architectural/engineering, programming, and construction management firms as necessary for the Medical Center Facility Master Plan - Clinical Expansion projects; provided that no contracts for these services may be entered into without authorization for the Phase 1 stage of these services by this Board at a subsequent meeting; and

BE IT FURTHER RESOLVED, That design and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization, provided that no authorization for construction contracts is to be submitted to the Board until a comprehensive business plan is approved by the University.

(See Appendix XVI for background information, page 351.)

**FY 2007 THROUGH FY 2012 CAPITAL PLAN,
INCLUDING FY 2007 AND FY 2008 STATE CAPITAL REQUEST**

Resolution No. 2006-37

Synopsis: Authorization and acceptance of the FY 2007 through FY 2012 Capital Plan, including the FY 2007 and FY 2008 State Capital Request is proposed.

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WHEREAS the University has presented the recommended capital plan for FY 2007 through FY 2012 and the recommendations regarding the capital project funding request for State and non-State funds for the FY 2007 and FY 2008 biennium; and

WHEREAS these recommendations have been reviewed through the University's governance structure; and

WHEREAS only those projects outlined in these recommendations will be eligible for funding for the FY 2007 and FY 2008 biennium:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed FY 2007 through FY 2012 capital plan, subject to further modifications for FY 2009 through FY 2012 in the coming years and adopts the proposed recommendations for State and non-State capital funds for FY 2007 and FY 2008 and directs that the State capital funding requests be submitted to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for University funds for any such project must be submitted individually by the University for approval by the Board of Trustees.

(See Appendix XVII for background information, page 353.)

PURCHASE OF REAL PROPERTY

Resolution No. 2006-38

1445 EAST GRANVILLE STREET
COLUMBUS, OHIO

Synopsis: Authorization to purchase improved real property located at 1445 East Granville Street in Columbus, Ohio, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to purchase the improved real property located at 1445 East Granville Street in Columbus, Ohio, owned by Benny and Betty Upchurch, at a price of \$50,000.00; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funding for the acquisition and use of this property will be provided by University Hospitals East:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, in the name of the State of Ohio for the use of The Ohio State University, to purchase from Benny and Betty Upchurch, the improved real property located in Columbus, Ohio, at 1445 East Granville Street, at a purchase price not to exceed \$50,000.00, plus fees and closing costs, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

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(See Appendix XVIII for background information and map, page 383.)

IMPLEMENTATION OF THE STUDENT INFORMATION SYSTEM

Resolution No. 2006-39

Synopsis: Approval to proceed with a new student information system is requested.

WHEREAS the University's current student information system is an obsolete legacy system, relying on 30-year-old technology infrastructure; and

WHEREAS the Office of Undergraduate Studies and the Office of Information Technology, with other affected areas, have undertaken a feasibility study to assess options for replacing this system and the results of that study support implementation of a new student information system comprised of PeopleSoft's Student Administration modules; and

WHEREAS a new Student Information System, with a projected cost of \$40 million to \$50 million, will provide updated technology, enable better sharing of support resources, provide improved services to faculty, academic advisors, staff, and students, and provide improved data access, security, and reporting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed PeopleSoft Student Information System project and authorizes the University to proceed with implementation of this system commencing this fiscal year, with a projected completion date of September 2009; and

BE IT FURTHER RESOLVED, That the University administration establish, under the leadership of the Executive Vice President and Provost and the Senior Vice President for Business and Finance, a governance structure to direct this project, with appropriate sponsorship, scope and cost control, and the engaged involvement of intended users; and

BE IT FURTHER RESOLVED, That the funding for this project for FY 2006 in the amount of \$5 million be provided from central resources and that a funding plan and detailed schedule for the implementation of this project be provided as part of the FY 2007 budget process; and

BE IT FURTHER RESOLVED, That the University administration report to this Board periodically on the progress of this project.

(See Appendix XIX for background information, page 385.)

FY 2006 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Resolution No. 2006-40

Synopsis: Approval of the total University Current Funds Budget for FY 2006 is proposed.

WHEREAS the State budget for FY 2005 and FY 2006, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2006 have been approved at previous meetings of the Board of Trustees; and

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WHEREAS other levels of resources and expenditures for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made to eliminate double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2006:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2006, as described in the accompanying FY 2006 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix XX for background information, page 391.)

Upon motion of Mr. Hicks, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Schottenstein, and Meses. Hendricks and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2006-41

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

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	<u>Market Value As of 8/31/05</u>	<u>Changes</u>	<u>Revised Allocation</u>
<u>Domestic Large Cap Equity</u>			
Fifth Third	\$36,522,158		\$36,522,158
Huntington Value	\$35,417,370		\$35,417,370
University Students	\$19,853,985		\$19,853,985
Unallocated Equity	\$23,011,248		\$23,011,248
State Street S&P 500 Index	<u>\$236,341,170</u>		<u>\$236,341,170</u>
	\$351,145,931	0	\$351,145,931
<u>Domestic Mid Cap Equity</u>			
Meeder Financial	\$137,198,449		\$137,198,449
Nicholas Applegate	\$49,745,257		\$49,745,257
State Street Extended Index	<u>\$83,179,747</u>		<u>\$83,179,747</u>
	\$270,123,453	0	\$270,123,453
<u>Domestic Small Cap Equity</u>			
Bernzott Capital Advisors	\$24,953,031		\$24,953,031
G.W. Capital, Inc.	\$11,179,933		\$11,179,933
Hoover Investment Management	\$26,895,494		\$26,895,494
Independence Investments	\$26,890,964		\$26,890,964
Nicholas Applegate	\$76,431,903		\$76,431,903
Opus Capital Management	\$26,449,016		\$26,449,016
State Street Value Index	\$47,379,980		\$47,379,980
State Street Russell 2000 Index	<u>\$89,020,609</u>		<u>\$89,020,609</u>
	\$329,200,930	0	\$329,200,930
<u>International Equity</u>			
BlackRock	0	25,000,000	25,000,000
Freedom Capital Management	0	25,000,000	25,000,000
Invesco	\$26,380,972		\$26,380,972
Newgate Capital Management	0	10,000,000	10,000,000
LSV Asset Management	0	25,000,000	25,000,000
State Street Index	<u>\$156,775,138</u>	<u>(\$85,000,000)</u>	<u>\$71,775,138</u>
	\$183,156,110	0	\$183,156,110
	<u>Commitment As of 8/31/05</u>	<u>Changes</u>	<u>Revised Allocation</u>
<u>Venture Capital/Private Equity</u>			
Blum Capital Partners III	\$10,000,000	(\$10,000,000)	0
CID Seed Fund	\$1,000,000		\$1,000,000
Commonfund Capital Partners 1999	\$7,067,000		\$7,067,000
Commonfund International Partners V	\$10,000,000		\$10,000,000
Commonfund New Leaders	\$10,000,000		\$10,000,000
Commonfund Private Equity Partners VI	\$10,000,000		\$10,000,000
Commonfund Venture Partners VII	\$5,000,000		\$5,000,000
EDF Ventures Seed Fund	\$1,000,000		\$1,000,000
Fort Washington Private Equity IV	\$5,000,000		\$5,000,000
Mesirow Capital Partners IX	\$5,000,000		\$5,000,000
Mesirow Partnership Fund I	\$10,000,000		\$10,000,000
Mesirow Partnership Fund III	\$5,000,000		\$5,000,000
Reservoir Venture Partners	\$3,192,000		\$3,192,000
State Street Russell 2000 Index	<u>\$51,590,455</u>		<u>\$51,590,455</u>
	\$133,849,455	(\$10,000,000)	\$123,849,455

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	<u>Market Value</u> <u>As of 8/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>
<u>Absolute Return Funds</u>			
Commonfund Investors	\$35,419,091		\$35,419,091
Ramius Fund	\$33,569,439		\$33,569,439
State Street Govt/Credit Index	<u>\$54,860,925</u>		<u>\$54,860,925</u>
	\$123,849,455	0	\$123,849,455
<u>Real Estate</u>			
Campus Partners	\$24,970,908		\$24,970,908
Don Scott Airport	\$23,389,000		\$23,389,000
Miscellaneous	\$11,524,000		\$11,524,000
State Street Wilshire REIT Index	<u>\$50,391,891</u>		<u>\$50,391,891</u>
	\$110,275,799	0	\$110,275,799
<u>Domestic Fixed Income</u>			
Cypress Asset Management	\$24,913,433		\$24,913,433
Hughes Capital Management	\$20,789,024		\$20,789,024
Huntington Trust	\$42,385,138		\$42,385,138
JP Morgan	\$21,403,490		\$21,403,490
State Street Govt/Credit Index	<u>\$98,813,084</u>		<u>\$98,813,084</u>
	\$208,304,169	0	\$208,304,169
<u>High Yield Fixed Income</u>			
Commonfund	\$31,434,342		\$31,434,342
State Street Govt/Credit Index	<u>\$57,029,555</u>		<u>\$57,029,555</u>
	\$88,463,897	0	\$88,463,897
<u>International Fixed Income</u>			
State Street World Govt Ex-US Index	\$52,221,295	0	\$52,221,295

Upon motion of Mr. O'Dell, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution with five affirmative votes, cast by Messrs. Slane, McFerson, O'Dell, Hicks, and Ms. Hendricks, and three abstentions cast by Messrs. Borrer and Schottenstein, and Mrs. Davidson.

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PRESENTATION ON FACULTY AWARD WINNERS

Provost Barbara R. Snyder:

Chairman Slane, President Holbrook, and members of the Board, as you know, we at Ohio State believe it is important to recognize excellence across the University. For faculty, every year we recognize outstanding achievements in teaching, research, and service through the Alumni Distinguished Teaching Award, the Distinguished Scholar Award, and the Faculty Award for Distinguished University Service.

We actually have a few faculty members who, over the years, have received more than one of these awards, and one of those special faculty members is sitting on the stage with you. Secretary of the Board and Professor of English David Frantz has received both the teaching and the service award.

To give you a sense of the excellence among our faculty, it is my honor today to introduce three of our most outstanding faculty members. Each of them has received one of the three awards, reflecting our tripartite mission of teaching, scholarship, and service, and each is from one of our college

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clusters: the professional colleges, the arts and sciences colleges, and the health sciences colleges.

We have invited our guests to speak about that particular dimension of their work for which they received their award and what that aspect of their work has meant to them as faculty members. I will introduce all of them together and then ask each of them to speak.

Our first speaker is Professor Neeli M. Bendapudi, a recipient of the Alumni Award for Distinguished Teaching in 2001 and who represents the professional colleges. She is an associate professor of marketing and logistics in The Max M. Fisher College of Business.

Professor Bendapudi earned her Bachelor's and Master's degrees from Andhra University in India, and her doctorate degree from the University of Kansas. She specializes in the study of consumer behavior in the service sector. Her current research deals with customers' willingness and ability to maintain long-term relationships with firms and the brands and employees that represent them. She also examines the impact of perceptions of service quality and service failure and recovery on customer relationships.

Her MBA class on services marketing was cited in *Business Week* as one of the two most recommended courses in the Fisher program. In 2004, Professor Bendapudi established the Initiative for Managing Services at the Fisher College and serves now as its director.

Professor Bendapudi's work has been published in the *Harvard Business Review*, the *Journal of Marketing*, the *Journal of Marketing Research*, and the *Journal of Retailing*. She serves on several editorial boards and was elected to the American Marketing Association's Academic Council Executive Committee.

Our second speaker is Professor Gregory Jusdanis, recipient of the Distinguished Scholar Award in 2003 and is from the Colleges of the Arts and Sciences. He is the director of the Modern Greek Program in the Department of Greek and Latin in the College of Humanities.

Professor Jusdanis received his Bachelor's degree from McMaster University in Ontario, Canada, and his doctorate degree from the University of Birmingham in the United Kingdom. A recipient of the Guggenheim Fellowship and a Woodrow Wilson Fellowship, Professor Jusdanis is the author of three books. His most recent book, *The Necessary Nation*, is a study of nationalism. The book is widely used in graduate and undergraduate classes throughout the country in the fields of cultural studies, political science, and history, and a Spanish translation is forthcoming.

This past summer he was invited to teach a course on nationalism in Puerto Rico, where the local PBS station devoted an hour to a discussion of his book. He has written articles on the topics of multiculturalism, globalization, and the classical traditions, and is now completing a book-length study on the importance of art and literature in modern society.

On a personal note, I would like to thank you for your term of service on the University's Promotion and Tenure Committee which just completed. I think I was the person who called and asked you to do that a few years ago, so I am really grateful.

Our final speaker is Professor Stephen M. Reed, recipient of the Faculty Award for Distinguished University Service in 2002 and is from the College

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of Veterinary Medicine, which is one of the health sciences colleges. He is The Bud and Marilyn Jenne Designated Professor in Equine Clinical Sciences and Research, and the head of Equine Medicine and Surgery in the Department of Veterinary Clinical Sciences.

Professor Reed earned both his Bachelor's and DVM degrees at Ohio State and completed his post-veterinary training at Michigan State University. He is a diplomate in the American College of Veterinary Internal Medicine. Professor Reed's clinical and research interests are focused on equine neurology. He has been invited all over the world to provide continuing education or consultation on horses with neurological diseases. He was awarded the Schering-Plough award for clinical research on neurological diseases of horses at the World Equine Veterinary Association 8th Congress in Buenos Aires, Argentina.

Professor Reed is the author or co-author of more than 100 publications in refereed journals and is co-author of the only textbook dedicated to equine internal medicine, now in its 2nd edition. He has been an invited speaker at conferences in more than 12 countries on five continents.

Let me start with Professor Bendapudi.

Professor Neelima M. Bendapudi:

Good morning. I am a teacher, so I expect you to say "good morning!" I am just teasing. Thank you so very much for giving me the opportunity to present to all of you today. I also congratulate you on what must be a unique achievement – you have invited three professors here today and you have given us three minutes each. That is a pretty remarkable achievement.

My charge today was to speak to you about the role of teaching in a top-tier research institution and also to represent not only Fisher College, but the professional colleges and the role of teaching in these colleges. And that is what I will set out to do.

First of all, teaching in a research institution carries its own unique burdens and privileges. One of the things that distinguish us most from teaching -- that you could get in other universities -- is the fact that we believe we have an obligation to bring absolutely the state of the art to our students. We are not content with teaching material from a textbook that is two years old based on research that is perhaps five years old. I do not believe I am unique in this. I represent my colleagues when I honestly say that my research notes from one quarter form the basis for my teaching notes the next quarter. The questions that are sparked when I teach are the ones that I then go out to research the following quarter. I definitely see this very strong symbiotic relationship between research and teaching at Ohio State University.

The second distinguishing characteristic of teaching at a top-tier research school is that we are teaching people who will go out and address questions that we cannot even imagine today. We are not just training them in the art of receiving what we have to offer them. I think Yeats said it best, "at a research institution, teaching is not at all about filling a pail. It is about lighting a fire." That is something we take very seriously.

What does that mean in how we approach the classroom experience? First of all, it is the recognition that teaching has to occur outside the four walls of the classroom as well. As a teacher in a research institution, part of my task is to engage my students very actively in research projects that I might be involved in.

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To give you one example, this Autumn Quarter I started supervision of an honors thesis with an undergraduate student who will be examining the issues of class participation. This is a big part of professional colleges to encourage students to participate in class. This young woman will be studying how to market that idea to get more participation in the classroom from women, minorities, and international students – what can we do to enhance that participation?

The second aspect of teaching that I was asked to address is what it means to be a teacher in a professional school. Number one is -- I think this is a wonderful turn of events -- this very high emphasis on the level of teaching that we provide. So at the Fisher College, we take it very seriously. We know that our students constantly scan the rankings of the many different publications that are out there that tell them whether they will get good value for their money by coming to us for their educational experiences.

Elizabeth Lubnina this morning was a wonderful example of the quality and caliber of students we have today. Certainly we know we have to hold up our end of the bargain in provoking them, in challenging them, in championing their cause of education the four years that they are here at The Ohio State University or the two years they are here for the MBA program.

Finally, in a professional college it is very important to us that the education we provide our students is extraordinarily relevant to them, their future employers, and the community that they will represent.

Let me give you one example of something that I am involved in to improve our relevance of the education to the students' experiences. I am directing an initiative for managing services, which is about a year old. As part of that experience, I am supervising a set of eight of our very best MBA students -- the entering class of 2005 -- and providing them with an educational experience whereby they have internships through companies such as Cardinal Health, Nationwide Insurance, OSU Medical Center, Scotts, and Limited Brands. The idea is that this is part of their education. I am very pleased to report to the Board of Trustees that it is a unique experiment anywhere in business schools. This will be an ongoing educational experience for them, not just a summer internship.

What does that do? Our hope is that through the education, students are able to contribute more to these companies when it is finally time for summer internships and that they in turn will get more out of the companies because of this one-year-long educational experience. We also believe that this focus on services will be crucial, not only for the United States to be competitive in the global marketplace, but for Ohio as well. How do we poise ourselves for the future? So that is part of the teaching that goes on.

Let me just sum up by saying – and this is from the bottom of my heart -- to me teaching has not been and never will be a profession. I have always thought of it as a calling. I do not view it as one of those obligations that I have to put up with to be a professor at a top-tier institution. It is a very integral part of it; it is a noble obligation and an honor for me to be able to coach and to be able to see the growth of wonderful students such as Liz who you have seen here today.

Thank you so much to all of you. I appreciate your recognizing how crucial teaching is to the mission of The Ohio State University. Thank you.

Professor Gregory Jusdanis:

Thank you very much for your invitation. For research to be meaningful it has to have relevance to individuals beyond those who practice it and this begins with our students. Many people, often critics of the research university, think that professors, because they engage in work that is solitary, have little relation to the world, that professors are indifferent to the world of injustice, of pain, to the world of toil and work, and they concentrate only on their work. But no research project comes out of nothing, as it is often related to the problems we encounter in the world around us. Let me provide some examples from my work.

As Provost Snyder mentioned, my last book was a general study of nationalism. When I wrote that, it did not come out of nothing. I decided to spend 10 years of my life to do this because I felt I needed to counter some serious problems that I was seeing in the classroom and in the world around me. I felt nationalism was being criticized and it was being presented as always a negative force. I really wanted to see that it can also be a positive force in the world today. The challenge was to let my students know this.

My students – even though as a professor in the humanities, I work really mostly with books and articles – were involved in the project. For all these years I was teaching, I was teaching the material looking at it from this particular perspective, both on the graduate and undergraduate level. One day I decided to include a chapter of the book to an honors class I was teaching and the class was on identities in general. One of the students -- who was not present in the first class when I assigned the reading -- did not know that I was the author of the book. To show how critical students can be, this student came in and proceeded to criticize the work in a way that no other colleague had ever done. She totally disagreed with what I had to say, much to the embarrassment or humor of the other students.

My current project deals with perhaps even a more difficult problem to see how it is relevant to us today. As Provost Snyder said, it deals with the role of art in society today. It began also with a series of questions that I posed and those are: Why are educated people not reading novels and poetry in the way that they used to in previous ages? Why are the arts the first to be cut back in elementary and secondary education, and in times of fiscal constraints? Why are the arts and the humanities -- that is the people who study the arts -- so peripheral to our concerns today? How can we defend the National Endowment for the Arts and the National Endowment for the Humanities from suffering cutbacks by Congress? And in a society that so prizes work and money, why is there so little time for the arts?

Again, this project began as I posed these questions to myself and to my own students because I really wanted to excite in them the importance of literature. I wanted to tell them that it was significant and to communicate to them that a life without the arts is really a poor life. In the competition for their time, I had to explain to them why they should read literature. What I tell them is that one reads literature and is concerned with the arts because through that, we find out how the world might be.

This goes back to what Aristotle said. Aristotle said that the difference between history and poetry is the following: history describes how the world is; poetry tells us how the world might be. I would say in a society that is so preoccupied with the disciplines that do tell us how to do certain things and do tell us and describe to us how the world is, it is important to have certain practices, certain disciplines, and certain ways of doing things that might tell us how the world might be. We can lose ourselves in the life of imagination and in invention, and imagine new possibilities. This is what I try to tell my

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students when they are so busy with many different things that maybe it is nice to open up a novel or a book of poetry. The ultimate gratification then comes from students themselves.

Last year, I received an email from a former student of mine who is now in Florida. When it first came, I really had forgotten who he was and that he was in a class I taught four years ago. He mentioned that he never said much in class, which was true. I remember he would always come in with his motorcycle helmet and sit back in the distance and not say anything.

In this email he wrote to me and said he was sorry that he did not say anything in class, but he wanted me to know that the book of short stories that we read almost changed his life. Now four years out of college, he always has this book of short stories with him. In a time of crisis or happiness, he picks up one of those short stories that are somehow meaningful and relevant to him. I felt that even though perhaps he might not read my next book on the role of art in society, the thinking that began here in this University and the research that I conducted here on the role of art had an impact on somebody's life outside the University. Thank you.

Professor Stephen M. Reed:

Thank you very much for inviting me here to today. Providing service is a totally different arena. Certainly, when you arrive at a university like Ohio State or any Research One institution, the number one goal is to develop your research, and teaching, and to become involved. As you are doing that, one of the things that I noticed at The Ohio State University -- and Washington State where I had been -- is the size of the university and the fact that it can be very intimidating. One of the things that service provided for me was an opportunity to decrease the size of that, to get to know all of the individuals who were just simply names, and to truly try to make some of the words that we hear such as transparency become reality.

You have an opportunity if you want to be involved with what is going on within this university by providing service. Let me tell you a little bit about my background. I started on the University Senate and the first committee I was assigned to was the Rules Committee. It was extremely tough, but I had some great opportunities to learn from really good people such as Nancy Rudd, who later became a vice provost, and after she left it was David Williams, who became a vice president. Then they looked around and said, "Okay, Reed, you have been here the longest, can you chair this committee?" It was intimidating, but it really helped me start to learn how a place such as Ohio State University really runs.

Since that time, I have had the opportunity to serve on the Faculty Compensation and Benefits Committee, the Steering Committee, the Hearing Committee, and many other committees. I also had the opportunity to work on some really good committees such as the Athletic Council and work with people like David Frantz and Barbara Snyder.

So it is a way to really learn about how to be involved and engaged. It does take a lot of time; it is a commitment. Obviously, I feel now I am preaching to the choir. Each of you, with very extremely busy careers, take the time to dedicate nine years of your lives to do additional service to a great institution.

With that, I will conclude. Thank you.

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Mr. Slane:

We recognize that to be a great university it starts with a great faculty and the three of you really epitomize that. We thank you and are fortunate to have you. Does anybody have any questions? Thank you very much.

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Mr. Slane:

In a moment we are going to take a roll call vote to go into Executive Session for the purpose of dealing with legal and personnel matters. After the vote to go into Executive Session, we shall take a recess for lunch before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, November 4, 2005.

I hereby move that the Board recess into Executive Session for the purpose of consulting with legal counsel regarding pending or imminent litigation and a personnel matter regarding compensation.

Upon motion of Mr. Slane, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Schottenstein, and Mses. Hendricks and Davidson.

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Mr. Slane:

The Board of Trustees will now reconvene the Board meeting.

PRESIDENTIAL EVALUATION

Resolution No. 2006-42

The Governance Committee of the Board has conducted its annual evaluation of the President in accordance with Resolution #2004-115. The Governance Committee met with the full Board this afternoon in Executive Session. As a result of that session, and in accordance with the terms outlined in President Holbrook's initial letter of offer, a 25% bonus will be paid to her, and at this time a recommendation of a salary increase of 3.5%, effective October 1, 2005, is hereby proposed.

Upon motion of Mr. Borrer, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Schottenstein, and Ms. Hendricks.

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Thereupon the Board adjourned to meet Friday, November 4, 2005, at The Ohio State University, Columbus, Ohio.

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Attest:

Daniel M. Slane
Chairman

David O. Frantz
Secretary



Jobs for Ohio

The Impact of Ohio State's Third Frontier Programs

Presented To the OSU Board of Trustees
by

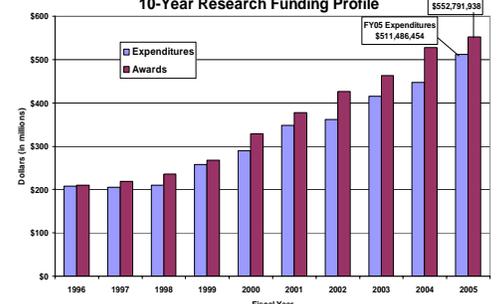
Robert McGrath

Senior Vice President for Research
Phone: 614 292 1582
Email: mcgrath.66@osu.edu

September 23, 2005




The Ohio State University 10-Year Research Funding Profile



- The immediate employment impact of academic R&D approximated using state employment multipliers maintained by the U.S. Commerce Department's Bureau of Economic Analysis (BEA) estimates that each \$1 million dollars expended supports 32 jobs across the local community [1]
- Ohio State's half billion dollar per year R&D program supports over 16,000 Ohio jobs.**

[1] <http://www.aau.edu/resuniv/FY01Employ.html>

Slide 2



Twenty Institutions Reporting the Largest Academic R&D Expenditures in Sciences and Engineering FY 2003 - (Millions of Current Dollars)

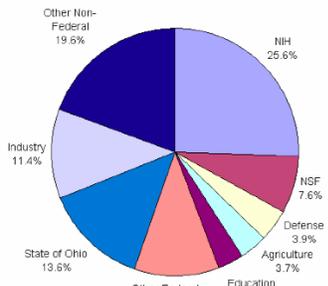
Institution	2003 Ranking - Public Institutions	2003 Ranking - Public & Private	Total		% change
			2002	2003	
All R&D expenditures*			36,370	40,077	10.2%
Leading 20 institutions			11,125	12,284	10.4%
Johns Hopkins Univ.	1	1	1,140	1,244	9.1%
Univ. of California, Los Angeles	2	2	788	849	7.7%
Univ. of Michigan	3	3	674	780	15.7%
Univ. Wisconsin, Madison	3	4	662	721	8.9%
Univ. of Washington	4	5	627	685	9.3%
Univ. of California, San Francisco	5	6	597	671	12.4%
Univ. of California, San Diego	6	7	585	647	10.6%
Stanford Univ.	7	8	538	603	12.1%
Univ. of Pennsylvania	9	9	522	565	8.2%
Cornell Univ.	10	10	496	555	11.9%
Penn State Univ.	7	11	493	533	8.1%
Duke Univ.	12	12	442	520	17.4%
Univ. of Minnesota	8	13	494	509	3.0%
Univ. of California, Berkeley	9	14	475	507	6.7%
The Ohio State Univ.	10	15	432	496	14.8%
Univ. of Illinois, Urbana-Champaign	11	16	427	494	15.7%
Massachusetts Inst. of Technology		17	447	486	8.7%
Univ. of California, Davis	12	18	457	482	5.5%
Washington Univ. St. Louis	19	19	417	474	13.7%
Baylor College of Medicine		20	412	462	12.1%
Leading 20 institutions			11,125	12,284	10.4%
All other institutions			25,245	27,794	10.1%

Slide 3



FY 2005 Research Expenditures by Sponsor: Total Expenditures = \$511 Million

NIH	\$130.9 M
NSF	\$38.9 M
Defense	\$19.9 M
USDA	\$18.9 M
Education	\$17.4 M
Other Federal	\$57.3 M
State of Ohio	\$69.5 M
Industry	\$58.3 M
Other Non-Federal	\$99.2 M



Slide 4



Ongoing Ohio State Third Frontier Projects:

Biomedical Informatics Synthesis Platform (BISP): *PI: Dr. Joel Saltz;*

- Partners: ResCentris, LabBook;
- Third Frontier: \$6M; Match \$8.5 M; Total \$14.5 M

Status Report:

- BISP's Middleware is the Central Component of the National Cancer Institutes' \$100M CaBIG Information Synthesis Program;
- 9 new federally funded R&D grants totaling >\$5M have already resulted

Center for Cancer Treatment and Translational Research: *PI: Dr. Michael Caligiuri;*

- Partners: Siemens, Battelle, Zivena
- Third Frontier: \$8M; Match \$15.2 M; Total \$23.2M

Status Report:

- Center Selected for funding as NIH Cancer and Leukemia Core Imaging Lab
- Phase II Therapeutic Trial of Inhaled Medication for Advanced Lung Cancer Nearing Completion; Preliminary Results Promising;
- Licensing discussions with pharmaceutical companies ongoing

Ohio Center for Advanced Propulsion and Power (OCAPP): *PI: Dr. James Williams;*

- Partners: AFRL, GE Aircraft Engines, Parker Hannifin, NASA Glenn, Glennan Microsystems, ARGO-Tech, Webcor, Timken
- Third Frontier: \$10.9M; Match \$22.3 M; Total \$33.2M

Status Report: Since Creation of The OCAPP -

- \$15M of additional federal funding to Ohio State
- \$20M in additional federal funding to the industry partners and to NASA Glenn

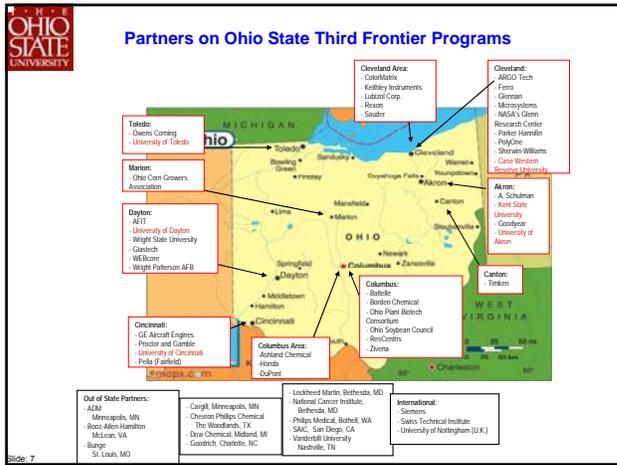
Slide 5



2005 Third Frontier Awards to The Ohio State University:

Award Type, Project Title / PI	Partners	Amount
Commercialization Platform of Immunotherapeutics for Multiple Sclerosis <i>PI: Dr. Yang Liu</i>	Cleveland Clinic; Cincinnati Children's Hospital; Battelle; Johns Hopkins	Award: \$4.2M Match: \$5.1M Total: \$9.3M
Ohio Center for Multifunctional Polymer Nano Devices (CMPND) <i>PI: Dr. L. James Lee</i>	Univ. Akron; Univ. of Dayton; Univ. of Toledo; Kent State; Wright State Univ.; Goodyear; General Electric; Sherwin-Williams; Honda; Timken; Owens Corning; Ashland; Keithley Instruments; Goodrich; Lockheed Martin; PolyOne	Award: \$22.5M Match: \$52.2M Total: \$74.7M
Ohio BioProducts Innovation Center (OBIC) <i>PI: Dr. Bobby Moser</i>	Battelle; Ohio Soybean Council; Cargill; Ohio Plant Biotech Consortium; ADM; ColorMatrix; OH Corn Growers Assoc.; Lubrizol; Sauder; Honda; Omega; Ferro; P&G; Chevron Phillips Chemical; Borden Chemical; Dupont; Dow Chemical; Sherwin-Williams	Award: \$11.6M Match: \$21.9M Total: \$33.5M
Development & Commercialization-Integrated Biomass to Electricity System <i>PI: Dr. Floyd Schanbacher</i>	TMI; New Bio, LLC	Award: \$1.5M Match: \$0.35M Total: \$1.85M
Total: 2005 Third Frontier Awards Led By Ohio State:		Award: \$39.8M Match: \$79.5M Total: \$119.3M

Slide 6



Slide 7

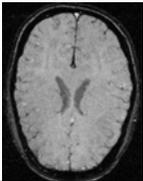


Slide 8

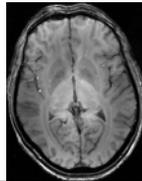
Center in Biomedical, Structural, Functional & Molecular Imaging

PI- Michael Knopp OSU (Lead), Case, Rexon, Philips Medical
WCI-BRTT: \$17.1M; Match: \$41.6M; Total: \$58.7M

- As a result of this Third Frontier funded partnership:
 - Philips Medical opened its Ultra High Field MRI Research Facility in Cleveland on June 20, 2005;
 - Research supporting the development & commercialization of the superconducting 7 Tesla Achieva System was completed by the Ohio based team of partners;
 - The newly developed Achieva system provides images with markedly improved resolution, along with shorted duration image data gathering which reduces demands and stress on the patient;
 - The first Achieva system for patient care will be operational at Ohio State in the fall of 2005.



1.5 Tesla MRI
Image of the
Human Brain



7.0 Tesla MRI
Image of the
Human Brain

Slide 9

Center in Biomedical, Structural, Functional & Molecular Imaging

- Philips Medical Anticipates annual sales for the Achieva System at \$50 million per year;
- Prototype Achieva systems have already been ordered by
 - University of Nottingham, United Kingdom;
 - Vanderbilt University;
 - Swiss Technical Institute (ETH)
- In Cleveland, Philips Medical now has
 - 35 employees working on the Achieva System;
 - 45 additional jobs related to medical imaging that have been transferred to Ohio
- Additionally, for the installation at Ohio State:
 - Ohio contractors provided the \$300,000.00 worth of concrete required for the foundation;
 - Ohio Steel in Warren, OH provided the 218 metric tons of steel required for magnetic field shielding (\$800,000.00);
 - Kinetics Noise Control in Dublin, Ohio provided the \$240,000 vibration isolation system



Slide 10

Jobs for Ohio: The Impact of Ohio State's Third Frontier Programs

In summary: The Jobs for Ohio - Third Frontier Initiative

- Fosters development of new technologies
- Enhances Ohio's national and international prestige, recognition and economic competitiveness
- Execution of these programs supports numerous jobs across the State.
- But most importantly, these innovative projects generate the jobs for the future in manufacturing, medicine, agriculture, information technology and more, that are essential for Ohio's continued economic vitality.**

Slide 11

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
September 23, 2005**

TOPIC:

Response to Hurricane Katrina

CONTEXT:

The damage in the wake of Hurricane Katrina has forced a number of colleges and universities on the Gulf Coast to close, leaving those students with few viable options.

A number of higher education organizations, including the American Association of Universities and the Ohio Board of Regents, have issued guidelines on how other universities can help those students on an emergency basis.

RECOMMENDATIONS:

- Adopt the attached resolution that provides for assistance to students who have been admitted and paid fees at universities affected by the storm (guidelines attached).
- Take additional steps to assist Ohio State students who may be affected, as well as National Guard personnel and others on a case by case basis who are assisting in the evacuation and clean-up in the wake of Katrina.

CONSIDERATIONS:

- How many students are affected and what will be the financial impact on Ohio State?
- How will the enrollment of these students be documented?
- What are the plans beyond Fall Quarter?
- How will state guidelines be complied with?

KATRINA RELIEF EFFORT

(available on line at <http://www.osu.edu/katrina/principles.php>)

Subject: Principles on taking students from Katrina-affected universities
Date: September 7, 2005
From: Barbara Snyder, Bill Shkurti
To: Deans and Vice Presidents

We have discussed the questions you have raised about how to handle students from institutions affected by Hurricane Katrina, and have developed a set of principles and guidance about tuition and fees.

1. Every effort should be made to accommodate these students, consistent with Chancellor Chu's letter of September 6, 2005 ([see Ohio Board of Regents response to Hurricane Katrina](#)).
2. Students will be accepted as visiting students for one quarter only, at least until we learn more from the affected institutions. The AAU and other higher education organizations have asked all member institutions to accept these students on this basis only, so that they remain students of their home institutions. This applies to all students - undergraduate, graduate, professional, resident and non-resident.
3. Every effort should be made to minimize and adverse financial impact of these efforts on the students, on the units and on the university. This means:
 - a. The affected students should not have to pay tuition twice. If a student has paid tuition at one of the affected institutions, that student will not be charged tuition or other mandatory fees, including the rec fee and the COTA fee, by Ohio State. Students who select on-campus housing will be charged room and board, however.
 - b. Application fees will not be charged for students from institutions affected by Hurricane Katrina.
 - c. Colleges will receive their share of state support as provided for in the budget process, but will not receive net tuition income from tuition waived or not paid.
 - d. Central Administration will receive its share of state support as provided for in the budget process, but will not receive any share of income from waived tuition.
4. Units will need to assist the University in maintaining the audit trail for all Hurricane Katrina affected students as described in Chancellor Chu's memo. This means all students need to be officially registered.
5. These principles apply to Fall Quarter (semester in the case of the Law School) only.

We appreciate everyone's help in accommodating these students. If you have questions or would like additional information, we ask that you contact Mike Sherman (sherman.4@osu.edu, 292-5881).

As a reminder, if you know of any Ohio State students affected by Hurricane Katrina (for example, students whose families live in the areas ravaged by Katrina), please let them know that they should contact Karen Kyle, director of the Student Advocacy Center, at kyle.41@osu.edu or 292-1111. If they have concerns or questions about financial aid, they should contact Kathleen Roca in the Office of Student Financial Aid at 2-8901.

(APPENDIX XIII)

**Waivers of Competitive Bidding Requirements
April-June 2005**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Health Sys – Merchandise for Resale	\$280,000	1	\$280,000	1	\$0	0	\$0	0
Health Sys – Prof Hlth Care Serv	\$7,694,119	10	\$1,440,000	2	\$0	0	\$6,254,119	8
Health Sys – Admin Equip & Serv	\$10,409,582	43	\$6,085,052	29	\$276,500	3	\$4,048,030	11
Utilities for All Campuses of OSU	\$20,000,000	1					\$20,000,000	1
Merchan. & Serv for Resale	\$11,771,015	3	\$11,771,015	3				
Instruc & Research Equip and Services	\$4,070,528	33	\$2,503,982	11	\$266,806	5	\$1,299,740	17
Admin Suprt Equip and Services	\$3,771,686	35	\$2,316,931	16	\$827,364	9	\$627,391	10
TOTAL	\$57,996,930	126	\$24,396,980	62	\$1,370,670	17	\$32,229,280	47



September 9, 2005

Phone (614) 292-7970

Jo Ann Davidson
JAD and Associates, LLC
37 West Broad Street - Suite 970
Columbus, Ohio 43215

Dear Jo Ann:

As a follow-up to our communications of early August, 2005 regarding the University request for interim authorization for two construction projects, I want to thank you for your consideration and subsequent approval of that request.

As you are aware, the resolution adopted at the July 2005 meeting of the Board of Trustees provided for interim authorization of construction projects. That resolution allows the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees, as appropriate; to authorize design, construction management, and construction contracts, and approve other related actions, for University capital projects.

In accordance with this resolution, the University respectfully requested authorization to initiate change orders to design contracts and authorization to begin construction on the Doan Hall Non Clinical Addition project. These change orders are estimated to be \$16.4 million. In addition, the University requested authorization to enter into construction contracts for emergency repairs as part of the Woody Hayes Bridge and Steam Line project. These repairs are estimated to cost \$400,000 - \$600,000. Both projects are detailed on the attached documents. Their combined project budgets are \$46.1 million.

In each case, interim approval was necessary in order to be able to deliver key systems and/or service in a timely manner. Any delays in moving forward may have had a significant impact on delivering these key initiatives on time/on budget.

Please feel free to contact me if you have any questions or desire any additional information on any of these projects.

Sincerely,

A handwritten signature in blue ink that reads 'Bill'.

William J. Shkurti
Senior Vice President for Business and Finance

Cc: Karen Holbrook
Barbara Snyder
David Frantz
Melissa Bellini
Kathy Dillow
Robert Haverkamp



Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

Gross Sq. Ft. 669,869 Age: 1951

Description:

This project includes the demolition of the existing two story North Doan appendage; construction of a non-clinical office building to house Medical Center faculty; tenant fit-out of all floors in the office tower; tenant fit-out of the second floor Doan infill; and renovation of the contiguous second floor of North Doan Hall for the Digestive Health Center. This project must be constructed using fast-track methodology with multiple bid packages in order to meet the aggressive Digestive Health Center timeline.

Project Information:

Project increased to add four additional floors to the original scope during the schematic design phase.

Issues:

How does this project advance the Academic Plan? The medical center serves both the academic interests of the University as well as the community. It is vital that the facilities remain current in the latest medical and technological advances. The additional space will expand our ability to serve the academic component and provide state-of-the-art facilities for patient care offered to the surrounding community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: The relocation of non-patient care programs from the existing two story facility in Doan Hall will be accommodated by moves to the Ross Heart Hospital and relocations to 650 Ackerman Road.

Special limitations/risks: The project will require narrowing 12th Avenue during most of the construction which overlaps with the construction of Biomedical Research Tower and Jennings Hall. There may also be conflicts with pedestrian paths and use of the loading docks requiring planning and coordination of the construction.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$14,000,000.00	\$35,900,000.00				
Total:	\$14,000,000.00	\$35,900,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$11,300,000.00	05/07/2004	09/15/2004	09/22/2004
Constr Mgr Approved by BoT	\$19,500,000.00	02/04/2005		02/04/2005
Bidding Approved BoT (Demo - Interim Approval)	\$500,400.00	08/03/2005		08/03/2005
Constr Mgr Approved by BoT (Budget Increase)	\$35,900,000.00	08/03/2005		08/03/2005
Arch/Engr Approved by BoT (Budget Increase)	\$35,900,000.00	08/03/2005		08/03/2005
Bidding Approved BoT (Budget Increase)	\$35,900,000.00	11/04/2005		
DESIGN				
Schematic Design Approval		04/15/2005		04/15/2005
Design Dev Document Approval		07/09/2005	09/15/2005	
Construction Document Approval		10/15/2005		
BIDDING				
Bid Opening (Demolition)		06/01/2005	09/01/2005	09/01/2005
CONSTRUCTION				
Award of Contracts (Demolition)		07/29/2005	10/18/2005	
Construction Start (Demolition)		08/01/2005	10/25/2005	
Completion (Demolition)		12/10/2005		
Completion		06/01/2007	09/30/2007	

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)
 Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Requesting Agency(s): PHYSICAL FACILITIES

Location(s): Unidentified Bridge-col.

Gross Sq. Ft.0 Age:

Description:

The Woody Hayes bridges that span the Olentangy River and Olentangy River Road were constructed in 1921. A detailed engineering inspection in February 1995 indicated a need for extensive structural rehabilitation. This project would demolish the existing bridges over the Olentangy River & Olentangy River Road and replace them with new bridges that have four 12' lanes with 10' sidewalks on each side, as well as provide ADA accessibility to the bridges from the parking areas. The bridges would be built using part-width construction allowing maintenance of traffic on the bridges. A vertical clearance of 15'6" is required to meet the current AASHTO standard.

Included with this project is the construction of a high-pressure 10" steam line, which would be installed on the bridge under-structure and connected to the existing line near St. John Arena & Ag Eng. The recommended single structure would allow for the opening of the river corridor as well as accommodating a bike path along the east bank of the Olentangy River without encroaching on the waterway.

Project Information:

Project originally approved by the Board of Trustees on July 2, 1999 at a value of \$6.5 million. The project budget was increased to \$8.4 million to incorporate the steam line extension work (project #5062-PF990627). Project increased to \$9.8 million following receipt of bids to reflect the acceptance of alternates and additional contingency.

Issues:

How does this project advance the Academic Plan?

Outstanding Funding Issues:

Timing Issues:

"Ripple effects" of the project:

Special limitations/risks:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Business & Admin	\$0.00	\$0.00				
Physical Facilities						
Univ. Bond Proceeds	\$6,500,000.00	\$8,400,000.00				
Auxiliaries-Trans. & Parking	\$0.00	\$16,950.00				
Repair & Renovation Fiscal Yr 2003	\$71,513.69	\$1,397,795.00				
Utilities Admin/Engineering						

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT (\$6,500,000 Project)				07/02/1999
Arch/Engr Approved by BoT (\$6,500,000 Project)		07/02/1999		07/02/1999
Bidding Approved BoT (\$9,869,745 Project)		07/02/1999	10/14/2002	10/04/2002
Bidding Approved BoT	\$600,000.00	08/03/2005		08/03/2005
DESIGN				
Construction Document Approval		04/04/2002		06/13/2002
BIDDING				
Bid Opening		08/07/2002		08/16/2002
Bid Opening (Rebid of HVAC)		09/20/2002	09/20/2002	09/20/2002
CONSTRUCTION				
Construction Start		07/01/2000	11/29/2002	12/02/2002
Completion		07/01/2002	05/30/2005	

Project Team:

Project Manager: Mark Hartmann (hartmann.16@osu.edu)
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Mark Scott
 Facility Planner: Is Unassigned

(APPENDIX XV)



Cunz Hall Feasibility Study

315-2005-988

Requesting Agency(s): PUBLIC HEALTH, SCHOOL OF

Location(s): Cunz Hall Of Languages, Dieter

Gross Sq. Ft. 68,049 **Age:** 1969

Description:

This study involves the analysis of an existing building to determine what changes are required to meet the needs of a new tenant. The primary current occupant of Cunz Hall is the School of Physical Activity and Education Services (PAES). They will be vacating Cunz Hall in the spring of 2007 and relocating to the new Recreation and Physical Education Center (RPEC). With most of the building empty (floors 1-3), renovations and updates can be made for the new occupant, the School of Public Health. This study will determine their needs, including infrastructure and room layout.

Project Information:

Issues:

How does this project advance the Academic Plan? Upgrading this building will allow the School of Public Health to expand its research, faculty and the number of graduates. This will create more options for students and fulfill a need within the state of Ohio.

Outstanding Funding Issues: None

Timing Issues: Once complete, this study will aid in decision making for improvements to Cunz Hall. Architectural design will follow, and construction can begin when PAES vacates the building.

"Ripple effects" of the project: This will create learning and research space for the School of Public Health, allowing the School to expand as is currently planned. They will vacate space in several locations, including Starling Loving Hall, which can then be used for other Medical Center functions.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Centrally Funded Capital Projects	\$80,000.00	\$80,000.00				
General Funds-School of Public Health	\$5,000.00	\$5,000.00				
Total:	\$85,000.00	\$85,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$85,000.00	09/23/2005		
Feasibility Study Start		09/26/2005		
Feasibility Study Completion		07/18/2006		

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)

Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)

Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned

Facility Planner: Is Unassigned

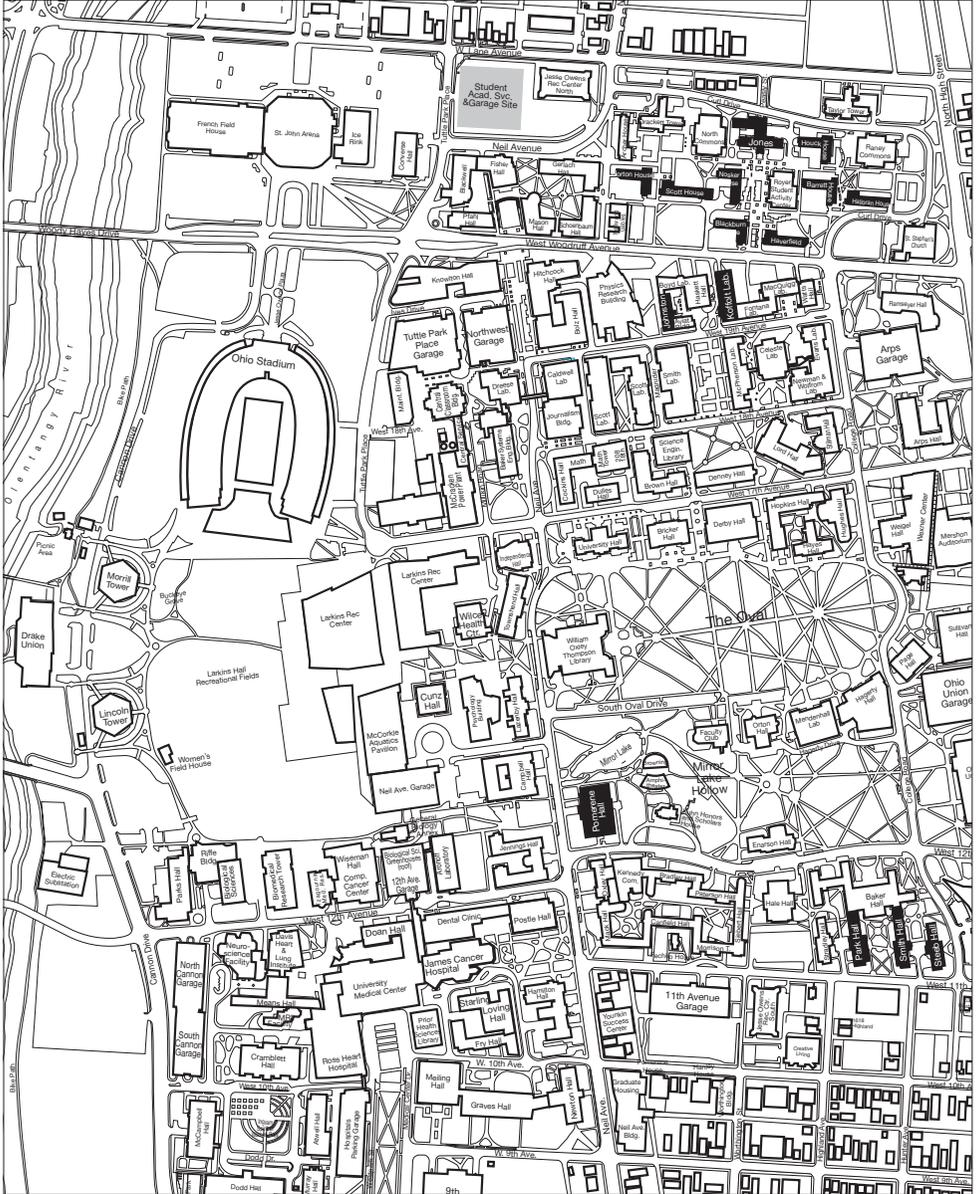
North Academic Core and South District Projects

Cunz Hall Feasibility Study

Not shown on map as sites are scattered:
Steel Manhole Replacement

Koffert Laboratories Feasibility Study
Johnston Laboratory Roof Replacement
Jones Tower - Air Distribution Units Upgrade
North Low Rise Dorms-Fire Alarm Upgrade
Pomerene Hall Roof Replacement

Smith, Steeb and Park Halls - Electrical Upgrade



Office of Business and Finance

September 13, 2005

North





Koffolt Laboratories Feasibility Study

315-2005-989

Requesting Agency(s): CHEMICAL ENGINEERING

Location(s): Koffolt Laboratories, Joseph H

Gross Sq. Ft. 83,726 **Age:** 1960

Location(s): Various Locations, Columbus

Gross Sq. Ft.0 Age:

Description:

This study will analyze Koffolt Laboratories to determine its future as the home of Chemical and Biomolecular Engineering. The study will compare the possible renovation of the existing facility with construction of a new facility. It will create a space program, review potential sites, and generate construction cost estimates for the various options identified. The final report will serve as a tool for the University to make sound decisions for the facility needs of the department to meet its future needs.

Project Information:

Issues:

How does this project advance the Academic Plan? Creation of an up-to-date facility for the Department of Chemical and Biomolecular Engineering will enhance the student educational experience, attract and retain first class students and faculty, expand research opportunities, and assist the department in maintaining its high rating among competing universities.

Outstanding Funding Issues: None

Timing Issues: This report will assist administrative decision making on the cost and timing of implementing the needed improvements.

"Ripple effects" of the project: Temporary space may be needed if the building is renovated. If a new site is selected for a replacement building, the current site will be available for other uses, likely related to the neighboring engineering departments.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Engineering	\$150,000.00	\$150,000.00				
General Funds-Business & Admin	\$150,000.00	\$150,000.00				
Total:	\$300,000.00	\$300,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$300,000.00	09/23/2005		
Feasibility Study Start		09/26/2005		
Feasibility Study Completion		07/31/2006		

Project Team:

Project Manager: Richard Morse (morse.68@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



1214 Kinnear Road - Lab Space Renovation Phase II

315-2005-981

Requesting Agency(s): PUBLIC HEALTH, SCHOOL OF

Location(s): Kinnear Road, 1212-18 (I)

Gross Sq. Ft. 39,287 **Age:**

Description:

This project is the second phase of the laboratory space renovation located at 1214 Kinnear Road. It involves the renovation of approximately 4,250 square feet of existing office and research space for the Division of Environmental Health Sciences. The renovated areas are to be used by the School of Public Health faculty, research scientists and staff.

Project Information:

Issues:

How does this project advance the Academic Plan? Renovation of 1214 Kinnear Road will create much needed wet lab research space to house the anticipated growth of the Division of Environmental Health Sciences within the School of Public Health. This project will provide research and office space for the new division Chair to recruit and develop a world-class faculty.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine	\$1,804,805.00	\$0.00				
General Funds-School of Public Health	\$0.00	\$1,804,805.00				
Total:	\$1,804,805.00	\$1,804,805.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Assigned to Project		12/02/2004		12/02/2004
6540 Estimate Sent to User		02/08/2005		02/08/2005
Arch/Engr Approved by BoT	\$1,804,805.00	09/23/2005		
CONSTRUCTION				
Construction Start		02/01/2006		
Completion		06/30/2006		

Project Team:

Project Manager: Jack Bargahelser (bargahelser.2@osu.edu)
Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
Project Assistant: Patricia Berger (berger.38@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Ambulatory Marrow Transplant Unit First Floor Renovation

315-2005-990

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): James Cancer Hosp & Solove Res Inst

Gross Sq. Ft.265,423 Age: 1990

Description:

This project will renovate the north side of the first floor clinic area to accommodate twelve outpatient ambulatory bone marrow transplant units (AMTU) and supporting activities. This will enable AMTU to relocate from an upper floor of the James Cancer Hospital and increase inpatient capacity. The south side will be upgraded and remain as ambulatory clinic space.

Project Information:

Issues:

How does this project advance the Academic Plan? Renovation of the north side of the first floor clinic area to accommodate twelve bone marrow transplant outpatient (AMTU) rooms and supporting activities will enable AMTU to relocate from an upper floor of the James Cancer Hospital and increase inpatient capacity. The south side will be upgraded and remain as ambulatory clinic space.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: This renovation will not be initiated until space is renovated at the Morehouse Medical Plaza so that a portion of the clinic services currently provided on the first floor of the James Cancer Hospital can be relocated to that facility.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hosp	\$1,432,560.00	\$1,432,560.00				
Total:	\$1,432,560.00	\$1,432,560.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,432,560.00	09/23/2005		
CONSTRUCTION				
Construction Start		05/01/2007		
Completion		01/31/2008		

Project Team:

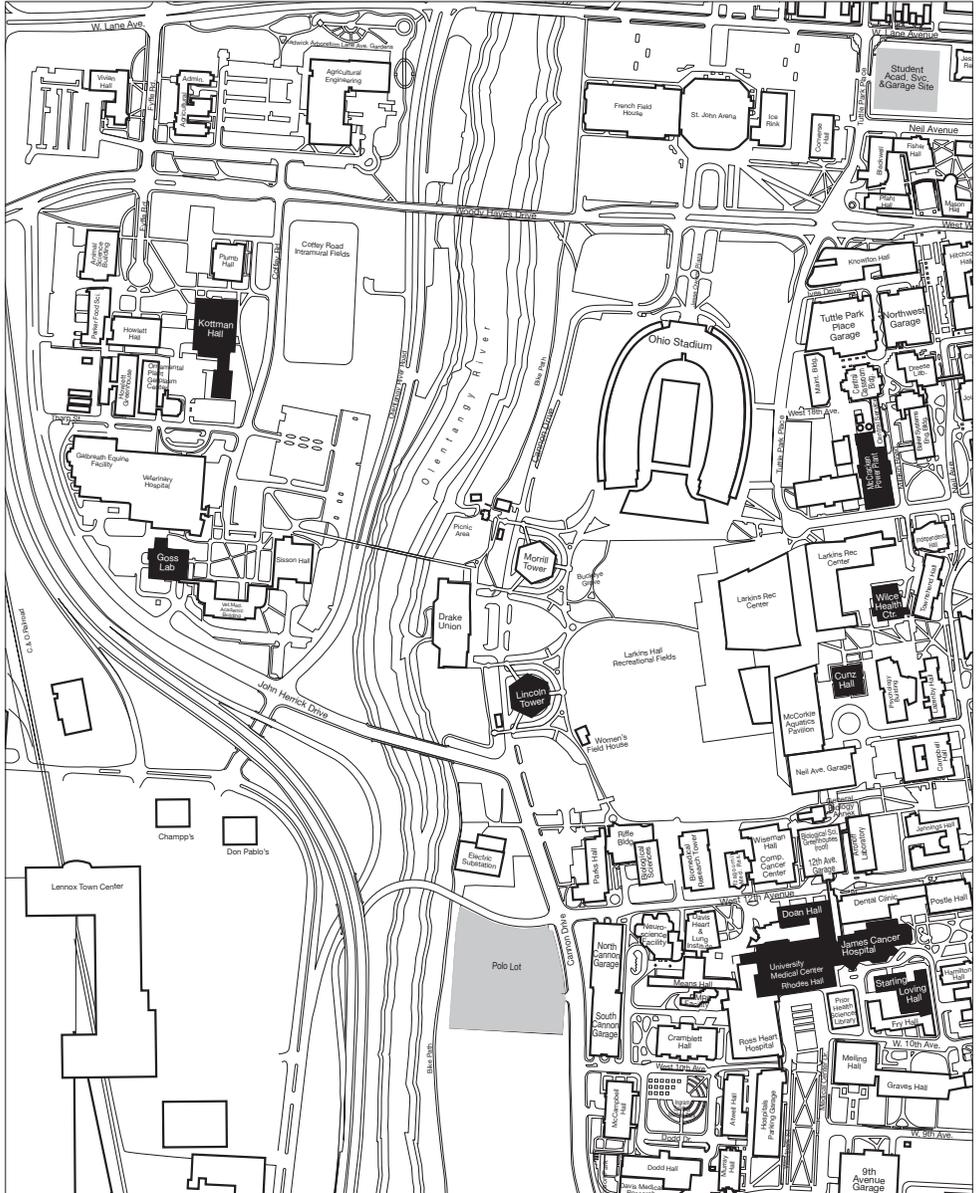
Project Manager: Paul Lenz (lenz.3@osu.edu)
Project Coordinator: Curtis Ashley (ashley.6@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Midwest Campus, Medical Campus and North Academic Core Projects

Ambulatory Marrow Transplant Unit First Floor Renovation
 Resources
 Goss Laboratory Air Handling Unit Replacement
 Renovation
 KottmanHall Window and Masonry Renovations
 Renovation
 Lane Avenue Parking Garage
 Lincoln Tower Concrete Manhole Demolition
 Upgrade

Clinical Space Reorganization-Doan First Floor Human
 Clinical Space Reorganization-Ground Floor Rhodes
 Clinical Space Reorganization-First Floor Rhodes
 Starling Loving Hall Clinical Trials Area
 Wilce Student Health-Restroom,Stairwell and Corridor



Office of Business and Finance

September 13, 2005





Bevis Hall - Biomedical Engineering Laboratory Renovation

315-2005-943

Requesting Agency(s): BIOMEDICAL ENGINEERING

Location(s): Bevis Hall, Howard L.

Gross Sq. Ft. 80,178 **Age:** 1969

Description:

This project will renovate approximately 1,251 square feet on the third floor of Bevis Hall to improve research space for the Biomedical Engineering Center (BME). The project will renovate two research labs (Rooms 324 and 328) into biology wet labs. If funds are available, the project will also similarly renovate Room 320.

Project Information:

Issues:

How does this project advance the Academic Plan? The Biomedical Engineering (BME) Center is poised to attain department status by the end of 2005. As a department, BME must provide suitable research and teaching labs for its faculty. To accommodate its research and teaching needs, the BME Center requires labs suitable for chemical, biochemical, and biological tasks. Such tasks include new polymeric constructs, culturing cells and tissues and measuring biological interactions with artificial materials. BME will continue to be housed in Bevis Hall and will continue its mission to graduate biomedical engineers at the undergraduate and graduate level.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$486,012.00	\$486,012.00				
Total:	\$486,012.00	\$486,012.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$486,012.00	09/23/2005		
Arch/Engr Advertisement		10/03/2005		
Bidding Approved BoT		07/07/2006		
DESIGN				
Arch/Engr Contract		11/30/2005		
Design Dev Document Approval		01/22/2006		
Schematic Design Approval		01/22/2006		
Construction Document Approval		04/01/2006		
BIDDING				
Bid Opening		08/22/2006		
CONSTRUCTION				
Award of Contracts		10/22/2006		
Construction Start		10/31/2006		
Completion		05/15/2007		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
Project Coordinator: Curtis Ashley (ashley.6@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Goss Laboratory Air Handling Unit Replacement

315-2005-935

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Goss Laboratory, Leonard W.

Gross Sq. Ft. 67,996 Age: 1962

Description:

Upgrade the five air handling units in Goss Lab for present and future load capacities.

Project Information:

Issues:

How does this project advance the Academic Plan? The project involves the replacement of several indoor air handling units. These repairs are needed to enhance the indoor air quality of academic and research areas.

Outstanding Funding Issues: None

Timing Issues: These repairs are needed as soon as possible as many of these systems are 30 to 40 years old.

"Ripple effects" of the project: These repairs may cause some laboratories, classrooms and other areas to be temporarily closed during the renovations.

Special limitations/risks: As the systems continue to deteriorate, the potential increases that systems may be taken out of service which will cause some academic and research space to not function as intended.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$265,000.00	\$265,000.00				
Total:	\$265,000.00	\$265,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$265,000.00	09/23/2005		
Arch/Engr Advertisement		10/03/2005		
Bidding Approved BoT		02/02/2007		
DESIGN				
Schematic Design Approval		06/25/2006		
Design Dev Document Approval		08/24/2006		
Construction Document Approval		11/07/2006		
BIDDING				
Bid Opening		03/16/2007		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		12/20/2007		

Project Team:

Project Manager: Barry Mazik
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Johnston Laboratory Roof Replacement

315-2005-991

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Johnston Laboratory, Herrick L

Gross Sq. Ft. 31,220 **Age:** 1943

Description:

Replace the original 1943 built-up roof with a new modified bitumen roofing system and fall protection (approximately 7,700 square feet).

Project Information:

Issues:

How does this project advance the Academic Plan? The roof replacement of this building will continue to support an environment suitable for education and research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: There is a potential of water infiltration (leaks) in the building during construction.

Special limitations/risks: As the roofing system continues to deteriorate, the potential increases that water could infiltrate into the building, which will cause some disruptions to academic and research efforts and can lead to extensive and expensive damage to the building.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$246,258.00	\$246,258.00				
Total:	\$246,258.00	\$246,258.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch./Engr Approved by BoT	\$246,258.00	09/23/2005		
CONSTRUCTION				
Construction Start		06/19/2007		
Completion		09/17/2007		

Project Team:

Project Manager: Brett Garrett
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Mark Scott
Facility Planner: Is Unassigned



Jones Tower - Air Distribution Units Upgrade

315-2005-982

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Jones Graduate Tower

Gross Sq. Ft. 159,759 **Age:** 1969

Description:

This project will replace original air distribution units in 494 resident rooms with two new air distribution units.

Project Information:

Formerly known as project #50700-R050076

Issues:

How does this project advance the Academic Plan? Upgrade of the original air distribution units will enhance the quality of residence halls to better serve faculty, staff, and students.

Outstanding Funding Issues: Pending approval of 2007 bonds.

Timing Issues: During the design phase it will be determined how to phase construction to minimize student impact.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:

	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,037,898.00	\$1,037,898.00				
Total:	\$1,037,898.00	\$1,037,898.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,037,898.00	09/23/2005		
CONSTRUCTION				
Construction Start		08/31/2006		
Completion		08/31/2007		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Kottman Hall Window and Masonry Renovations

315-2005-931

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Kottman Hall, Roy M

Gross Sq. Ft. 166,391 **Age:** 1981

Description:

This project will remove existing double glazed windows and replace with new thermal aluminum windows with insulated low E glass. The stone lintels above the third floor window will also be removed, cleaned, repaired, reinstalled and sealed.

Project Information:

Budget for this project includes the Kottman Hall Masonry/Lintel Repair (315-2005-933) which was cancelled and combined with this project to gain efficiencies.

Issues:

How does this project advance the Academic Plan? Renovation of the deteriorated masonry and windows in the building will reduce air infiltration and help the building mechanical systems to perform as designed. The renovation of the masonry will reduce water infiltration that can create potential safety concerns.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: Some offices and hallways could be "closed-off" during construction.

Special limitations/risks: As the masonry lintels continue to deteriorate, the potential of people being hurt by spalling/falling masonry increases. Additionally, as the window system continues to deteriorate it will cause additional strain on the building heating/cooling system, reducing its efficiency and its ability to supply comfort heating and cooling.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$660,000.00	\$1,080,000.00				
Total:	\$660,000.00	\$1,080,000.00				

Schedule:

BoT Approved Amt. Projected Revised Actual

PLANNING				
Arch/Engr Approved by BoT	\$1,080,000.00	09/23/2005		
Bidding Approved BoT		02/02/2007		
DESIGN				
Schematic Design Approval		07/10/2006		
Design Dev Document Approval		09/08/2006		
Construction Document Approval		11/22/2006		
BIDDING				
Bid Opening		03/16/2007		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		10/26/2007		

Project Team:

Project Manager: Brett Garrett
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Lane Avenue Parking Garage

315-2005-992-1

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

Construct a new 1500 space parking garage which will result in 1100 new spaces.

Project Information:

Location will be on the existing parking lot south of Lane, between Neil and Tuttle Park Place.

Issues:

How does this project advance the Academic Plan? The parking garage will support the new student services building by providing necessary parking, plus it provides academic parking for the faculty, staff, students and visitors in the north quadrant of campus.

Outstanding Funding Issues: Bonds will be paid through parking fees (permits and hourly rates).

Timing Issues: A large parking deficit is projected for this area of campus in 2007. Thus, the garage must be open to meet this need.

"Ripple effects" of the project: 500 cars will be displaced during construction.

Special limitations/risks: Project needs to be carefully coordinated with the Student Academic Services Building project due to the adjacent location.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$28,000,000.00	\$28,000,000.00				
Total:	\$28,000,000.00	\$28,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$32,060,000.00	09/23/2005		
CONSTRUCTION				
Construction Start		09/01/2006		
Completion		09/01/2007		

Project Team:

Project Manager: Margaret Murphy (murphy.641@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)



Lincoln Tower Concrete Manhole Demolition

315-2005-932

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Cannon and Herrick Drive

Gross Sq. Ft.0 Age:

Description:

Relocate the 10" steam line where it crosses Cannon Drive north of Herrick Drive, which will eliminate the existing concrete manhole and prevent steam discharges onto the sidewalk and roadway.

Project Information:

Issues:

How does this project advance the Academic Plan? The project will help ensure a reliable supply of steam to meet campus needs.

Outstanding Funding Issues: None

Timing Issues: The project needs to be constructed during the summer of 2006.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$200,000.00	\$200,000.00				
Total:	\$200,000.00	\$200,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$200,000.00	09/23/2005		
Arch/Engr Advertisement		10/03/2005		
Bidding Approved BoT		04/07/2006		
DESIGN				
Design Dev Document Approval		01/15/2006		
Schematic Design Approval		01/15/2006		
Construction Document Approval		03/03/2006		
BIDDING				
Bid Opening		05/15/2006		
CONSTRUCTION				
Construction Start		08/15/2006		
Completion		09/30/2006		

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



North Low Rise Dorms - Fire Alarm Upgrade

315-2005-984

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Blackburn House, John T.	Gross Sq. Ft. 35,832 Age: 1963
Location(s): Haverfield House, James W.	Gross Sq. Ft. 30,267 Age: 1963
Location(s): Barrett House, Thomas W.	Gross Sq. Ft. 35,829 Age: 1963
Location(s): Halloran House, William I.	Gross Sq. Ft. 30,269 Age: 1963
Location(s): Norton House, Fred W. Jr.	Gross Sq. Ft. 35,789 Age: 1963
Location(s): Scott House, Robert R.	Gross Sq. Ft. 36,251 Age: 1963
Location(s): Houck House, E. r. & E. c	Gross Sq. Ft. 37,790 Age: 1966
Location(s): Nosker House, William C.	Gross Sq. Ft. 38,715 Age: 1966

Description:

This project will upgrade existing fire alarm systems in Blackburn, Haverfield, Barrett, Halloran, Houck, Nosker, Norton and Scott Houses to meet or exceed current codes.

Project Information:

The existing fire alarm systems do not meet the decibel standards.

Issues:

How does this project advance the Academic Plan? Upgrade of the fire alarm system will enhance the quality of the residence halls to better serve faculty, staff, and students.

Outstanding Funding Issues: Pending approval of 2007 bonds.

Timing Issues: The construction needs to occur during Spring and Summer quarter breaks in order to minimize disruptions to students housed in the residence halls.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$2,002,590.00	\$2,002,590.00				
Total:	\$2,002,590.00	\$2,002,590.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Estimate Sent to User				08/23/2005
6540 Received by OFP				08/26/2005
Arch/Engr Approved by BoT	\$2,002,590.00	09/23/2005		
CONSTRUCTION				
Construction Start (Phase I (4 Buildings))		03/21/2007		
Completion (Phase I)		08/19/2007		
Construction Start (Phase II (4 Buildings))		03/21/2008		
Completion (Phase II)		08/19/2008		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
 Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Polo Parking Lot West of Cannon Drive
5062-PF07942

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Unidentified Parking (surface)-col.

Gross Sq. Ft.0 Age:

Description:

This project will design, construct, and pave the gravel portion of the Polo parking lot west of Cannon Drive (1,215 spaces). The project also includes drainage and lighting.

Project Information:

Issues:

How does this project advance the Academic Plan? The existing gravel lot has been plagued with "potholes". Paving this lot will provide students, faculty and staff safe and convenient parking.

Outstanding Funding Issues: None

Timing Issues: The project needs to be constructed during the summer of 2006.

"Ripple effects" of the project: The lot will be closed during construction and temporary parking will be arranged by Transportation and Parking and the Medical Center.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Trans. & Parking	\$1,850,000.00	\$1,850,000.00				
Total:	\$1,850,000.00	\$1,850,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,850,000.00	09/23/2005		
Arch/Engr Advertisement		09/26/2005		
Bidding Approved BoT		03/03/2006		
DESIGN				
Design Dev Document Approval		12/15/2005		
Schematic Design Approval		12/15/2005		
Construction Document Approval		01/26/2006		
BIDDING				
Bid Opening		03/28/2006		
CONSTRUCTION				
Construction Start		06/12/2006		
Completion		08/31/2006		

Project Team:

Project Manager: Bo Zhang (zhang_403@osu.edu)
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Pomerene Hall Roof Replacement Phase II

315-2005-930

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Pomerene Hall, Frank E.

Gross Sq. Ft. 72,134 **Age:** 1922

Description:

This project will replace the lower roofs over the north terrace, kitchen, locker rooms and natatorium of Pomerene Hall, which were not included in the 1993-1994 replacement project.

Project Information:

Issues:

How does this project advance the Academic Plan? The roof replacement of this building will continue to keep the building occupants dry, providing an environment suitable for University business and education.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: There is a potential of water infiltration (leaks) into the building during construction.

Special limitations/risks: As the roofing system continues to deteriorate, the potential increases that water will infiltrate into the building, which could cause some disruptions to University business and academic efforts and damage to the building.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$265,000.00	\$265,000.00				
Total:	\$265,000.00	\$265,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$265,000.00	09/23/2005		
Arch/Engr Advertisement		10/03/2005		
Bidding Approved BoT		12/08/2006		
DESIGN				
Schematic Design Approval		06/25/2006		
Design Dev Document Approval		08/09/2006		
Construction Document Approval		10/08/2006		
BIDDING				
Bid Opening		01/19/2007		
CONSTRUCTION				
Construction Start		05/03/2007		
Completion		08/31/2007		

Project Team:

Project Manager: Brett Garrett
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Smith, Steeb, and Park Halls - Electrical Upgrade

315-2005-983

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Park Hall, Joseph A.

Gross Sq. Ft.103,676 **Age:** 1959

Location(s): Smith Hall, Howard Dwight

Gross Sq. Ft.102,742 **Age:** 1959

Location(s): Steeb Hall, Carl E

Gross Sq. Ft.102,213 **Age:** 1960

Description:

This project will upgrade the electrical service to three south campus high rise residence halls: Smith, Steeb and Park Halls. The project will provide new main switchboard breakers, new distribution panels, new lighting/power panels, new wiring with ground wire, dedicated power circuits for each resident room, dedicated lighting circuits by zone, new grounded receptacles, new dual compartment Wiremold surface raceway in each resident room and Transient Voltage Surge Suppressors at each electrical panel.

Project Information:

Formerly known as 50700-R040017

Issues:

How does this project advance the Academic Plan? Upgrade of the electrical system will enhance the quality of the residence halls to better serve faculty, staff, and students.

Outstanding Funding Issues: Pending approval of 2007 and 2009 bonds.

Timing Issues: Design of all three residence halls will be done at the start of the project by a single architectural associate. Steeb Hall will be completed in 2006, Smith Hall will be completed in 2007, and Park Hall will be completed in 2008.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$3,342,600.00	\$3,342,600.00				
Total:	\$3,342,600.00	\$3,342,600.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,342,600.00	09/23/2005		
CONSTRUCTION				
Construction Start		06/12/2006		
Completion		08/31/2008		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
 Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Steel Manhole Replacement

315-2005-936

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

Gross Sq. Ft.0 Age:

Description:

This project will replace two deteriorated steel manholes with new concrete manholes. One is located west of Lincoln Tower and the other is in the roadway between Fry Hall and Prior Health Sciences Library.

Project Information:

Issues:

How does this project advance the Academic Plan? The project will help to ensure a reliable supply of steam to meet campus needs.

Outstanding Funding Issues: None

Timing Issues: The project needs to be constructed during the summer of 2006.

"Ripple effects" of the project: Temporary disruption of traffic during construction.

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$210,000.00	\$210,000.00				
Total:	\$210,000.00	\$210,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$210,000.00	09/23/2005		
Arch/Engr Advertisement		10/03/2005		
Bidding Approved BoT		04/07/2006		
DESIGN				
Design Dev Document Approval		01/15/2006		
Schematic Design Approval		01/15/2006		
Construction Document Approval		03/03/2006		
BIDDING				
Bid Opening		05/15/2006		
CONSTRUCTION				
Construction Start		08/15/2006		
Completion		09/30/2006		

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Student Academic Services Building

315-2005-992-2

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

Construct a new, approximately 118,333 SF building, to accommodate core student services functions. This building will free up space in Lincoln Tower so it can be converted back to residence halls.

Project Information:

Issues:

How does this project advance the Academic Plan? The new Student Services Building will provide improved efficiencies of space (net reduction of 13% or 12,200 ASF). It will allow the student services functions to be more accessible to students and allow Lincoln Tower to be returned to housing, which is consistent with the University's long term housing plan.

Outstanding Funding Issues: None.

Timing Issues: None.

"Ripple effects" of the project: None.

Special limitations/risks: Project needs to be carefully coordinated with the Lane Avenue Garage project due to the adjacent location.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Central Funding	\$33,000,000.00	\$33,000,000.00				
Total:	\$33,000,000.00	\$33,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$29,200,000.00	09/23/2005		
CONSTRUCTION				
Construction Start		04/01/2007		
Completion		08/30/2008		

Project Team:

Project Manager: Margaret Murphy (murphy.641@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)



Wilce Student Health - Phase III

315-2005-987

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Wilce Student Health Center, John W

Gross Sq. Ft. 53,768 Age: 1970

Description:

This project will add a new two story entrance on the south side of the building. The addition will provide an elevator, central stair, and drive-through pneumatic tube delivery system for pharmacy.

Project Information:

Issues:

How does this project advance the Academic Plan? The new addition will enhance the quality of the Wilce Student Health Center to better serve faculty, staff, and students.

Outstanding Funding Issues: The addition is pending approval of 2007 bonds.

Timing Issues: The expansion of the facility will have to be coordinated with existing occupants.

The future renovation for the existing building interior adjacent to the new construction is pending approval for 2009 Bonds.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$3,300,000.00	\$3,300,000.00				
Total:	\$3,300,000.00	\$3,300,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,300,000.00	09/23/2005		
CONSTRUCTION				
Construction Start		01/15/2007		
Completion		01/18/2008		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



650 Ackerman Road - Building 8 Elevator Improvements

315-2003-904-8

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

This project will provide necessary improvements to the three elevators in Building 8 at 650 Ackerman Road.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	5756,499.00	5756,499.00				
Total:	5756,499.00	5756,499.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT				02/07/2003
Arch/Engr Advertisement		02/11/2003		02/11/2003
Bidding Approved BoT	5756,499.00	09/23/2005		
DESIGN				
Arch/Engr Contract		10/21/2003		10/21/2003
Construction Document Approval		09/22/2005		
CONSTRUCTION				
Award of Contracts		10/24/2005		
Construction Start		10/31/2005		
Completion		08/02/2006		

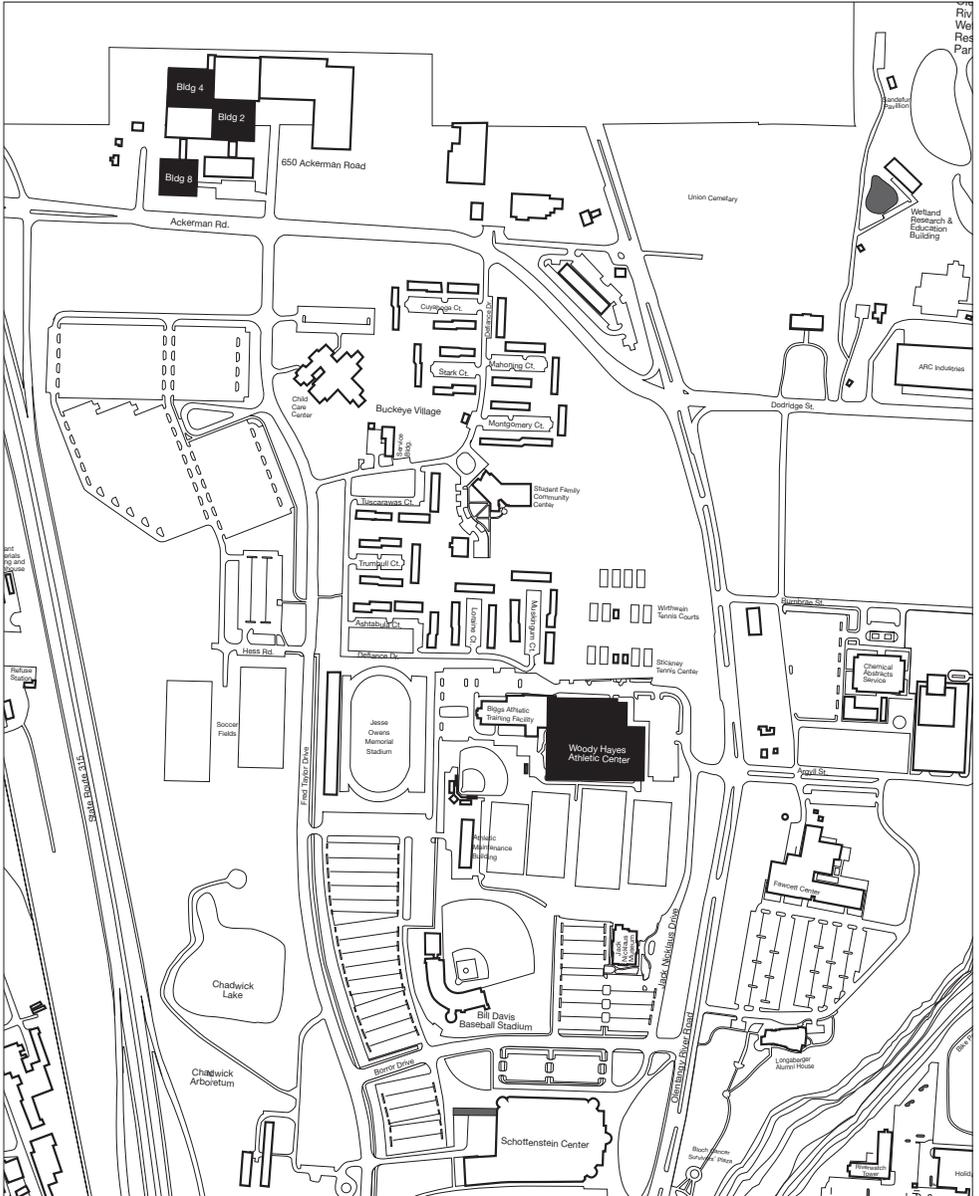
Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
 Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
 Project Assistant: Patricia Berger (berger.38@osu.edu)

Field Coordinator: Stephen Angelo (angelo.6@osu.edu)
 Facility Planner: Teresa Yu (yu.195@osu.edu)

North Area District Projects

- 650 Ackerman Road-Building 8 Elevator Improvements
- Woody Hayes Athletic Center Renovation
- 650 Ackerman Road-OSUMC Building 2 and 4 Roof Systems



Office of Business and Finance

September 13, 2005





930 Kinnear Road Renovations

315-2003-992

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): Kinnear Road, 930

Gross Sq. Ft. 38,172 Age: 1961

Description:

This project will renovate approximately 2,413 gross square feet of office, mechanical equipment, elevator and mechanical space for the Center of Automotive Research. The project also includes resurfacing the existing parking lot.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 Columbus Basic Renovation	\$871,579.00	\$871,579.00				
Total:	\$871,579.00	\$871,579.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$871,579.00	12/05/2003		12/05/2003
Arch/Engr Advertisement (Ohio Register #129)		05/03/2004		05/03/2004
Bidding Approved BoT	\$871,579.00	09/23/2005		
DESIGN				
Arch/Engr Contract		03/15/2004	12/03/2004	12/14/2004
Schematic Design Approval				03/13/2005
Design Dev Document Approval				05/25/2005
Construction Document Approval		08/30/2005	09/09/2005	
BIDDING				
Bid Opening		12/01/2005		
CONSTRUCTION				
Construction Start		11/25/2005	02/15/2006	
Completion		05/12/2006	09/07/2006	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Alex Cofield (cofield.3@osu.edu)



ATI - Academic Affairs Office Move

315-2003-982

Requesting Agency(s): ATI-ADMINISTRATIVE SUPPORT

Location(s): Halloran House, William I.

Gross Sq. Ft. 55,325 Age: 1973

Description:

This project will install new office system furniture and carpet in Halterman Hall at the Agricultural Technical Institute in Wooster.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB 640 ATI Basic Renovations	\$0.00	\$45,287.00				
HB 675 Regional Basic Renovation	\$45,287.00	\$2,659.00				
Total:	\$45,287.00	\$47,946.00				

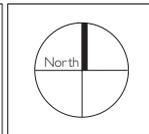
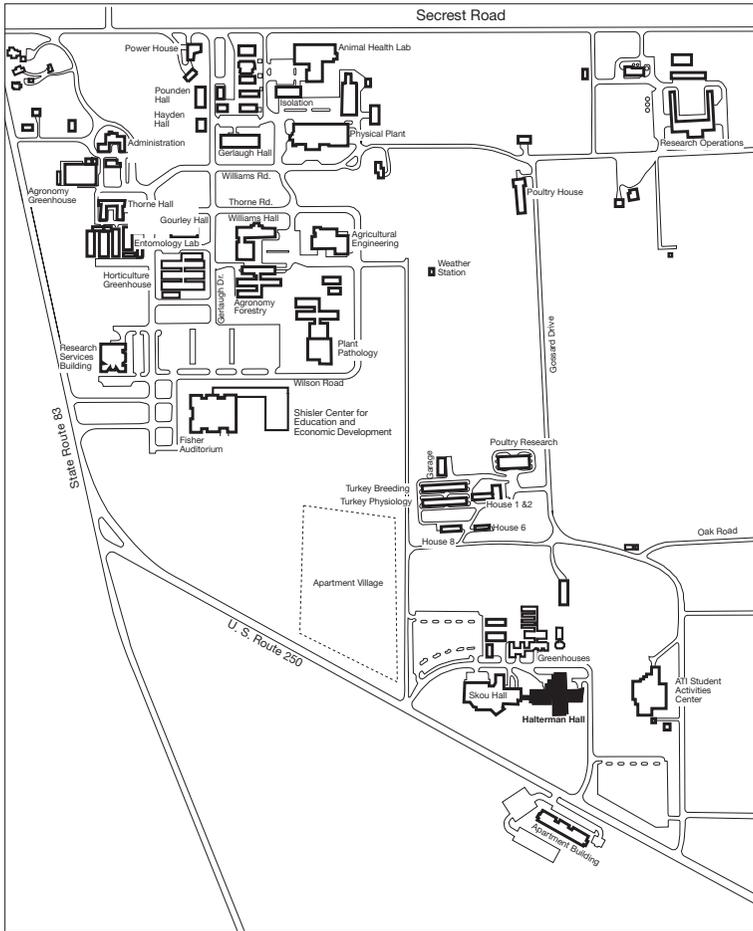
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$47,946.00	09/23/2005		
FFBE				
FFBE Purchase Order Issuance		11/15/2005		
FFBE Purch List, Close Out Inspection		03/18/2006		

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

ATI - Academic Affairs Office Move



Office of Business and Finance

August 29, 2005



Clinical Space Reorganization - Doan First Floor Admin. Offices

315-2001-911-15

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

Gross Sq. Ft. 669,869 Age: 1951

Description:

This project will renovate an existing corridor and office area into a new entrance and lobby for University Hospital Administration. The project includes acoustical ceiling, light fixtures, finish upgrades and mechanical restructuring.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$40,000.00	\$41,000.00				
Total:	\$40,000.00	\$41,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 million projects)				06/29/2001
Bidding Approved BoT	\$41,000.00	09/23/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Design Dev Document Approval				06/15/2005
Schematic Design Approval				06/15/2005
Construction Document Approval		08/26/2005		08/23/2005
CONSTRUCTION				
Construction Start		10/18/2005		
Completion		01/02/2006		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.38@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Clinical Space Reorganization - Doan First Floor Human Resources

315-2001-911-18

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

Gross Sq. Ft. 669,869 Age: 1951

Description:

This project will renovate rooms 166, 166A and 166B on the first floor of Doan Hall to provide new office space for the Human Resources department currently located in the two story section of North Doan Hall which is scheduled for demolition. The office suite will include three private offices, a workroom with reception desk, and a waiting area including four carrels for job applicants. The project will also include electrical panel relocation and minor HVAC infrastructure modifications.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$118,474.00	\$131,769.00				
Total:	\$118,474.00	\$131,769.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 million projects)				06/29/2001
Bidding Approved BoT	\$131,769.00	09/23/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Schematic Design Approval				05/25/2005
Construction Document Approval				07/27/2005
Design Dev Document Approval				07/27/2005
CONSTRUCTION				
Construction Start		08/31/2005	10/24/2005	
Completion		10/31/2005	12/04/2005	

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Clinical Space Reorganization - Ground Floor Rhodes Renovation

315-2001-911-19

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-university Hospital

Gross Sq. Ft.510,587 Age: 1979

Description:

This project will renovate the existing locker room and restroom spaces to accommodate improved support facilities for corrections officers. The project will include one office and one employee break room connected to a new locker room and ADA compliant restroom.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$38,953.00	\$42,626.00				
Total:	\$38,953.00	\$42,626.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 million projects)				06/29/2001
Bidding Approved BoT	\$42,626.00	08/31/2005	09/23/2005	
DESIGN				
Arch/Engr Contract				04/03/2002
Design Dev Document Approval				06/15/2005
Schematic Design Approval				06/15/2005
Construction Document Approval				08/30/2005
CONSTRUCTION				
Construction Start		09/30/2005		
Completion		12/31/2005		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Clinical Space Reorganization - First Floor Rhodes Renovation

315-2001-911-14

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft. 510,587 Age: 1979

Description:

This project involves the renovation and expansion of approximately 7,031 square feet of the existing Lobby area. The new Admissions space will include ten new consult rooms, an expanded waiting area and reception desk. The new Lobby space will include more efficient lighting systems, improved mechanical distribution and an updated donor recognition wall. New finishes and circulation will improve patient services and way-finding. As a result of the renovation, the Gift Shop will also gain additional square footage.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,180,588.00	\$1,180,588.00				
Total:	\$1,180,588.00	\$1,180,588.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20 -25 million projects)				06/29/2001
Bidding Approved BoT	\$1,180,588.00	09/23/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Schematic Design Approval				02/28/2005
Design Dev Document Approval		05/11/2005		05/11/2005
Construction Document Approval		08/10/2005		08/10/2005
CONSTRUCTION				
Construction Start		10/25/2005		
Completion		12/26/2006		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Morehouse Medical Plaza - Third Floor Pavilion Addition

315-2004-905-3

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Morehouse Medical Plaza-Pavilion

Gross Sq. Ft.162,352 Age: 1983

Description:

This project will provide for an addition to the third floor Pavilion Building.

Project Information:

Part of the \$13M Outpatient Services - 2050 Kenny Road project previously approved at the BoT on March 5, 2004.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$186,590.00	\$186,590.00				
Univ. Bond Proceeds	\$1,521,200.00	\$1,521,200.00				
Total:	\$1,707,790.00	\$1,707,790.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$13,000,000.00	03/05/2004		03/05/2004
Arch/Engr Advertisement		04/01/2004		04/01/2004
Bidding Approved BoT	\$1,707,790.00	09/23/2005		
DESIGN				
Arch/Engr Contract		10/20/2004		10/13/2004
Schematic Design Approval		10/13/2004	01/15/2005	12/22/2004
Design Dev Document Approval		12/19/2004		03/20/2005
Construction Document Approval		06/01/2005	09/23/2005	
BIDDING				
Bid Opening		04/01/2005	11/20/2005	
CONSTRUCTION				
Award of Contracts		05/15/2005	01/19/2006	
Construction Start		06/02/2005	02/06/2006	
Completion		12/10/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
Project Coordinator: Curtis Ashley (ashley.6@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Morehouse Medical Plaza - Parking Garage and Lot

315-2004-905-2

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Morehouse Medical Plaza-Pkg Garage1

Gross Sq. Ft.125,532 Age: 1983

Description:

This project will construct a new Parking Garage and Surface Parking Lot at the Morehouse Medical Plaza.

Project Information:

Part of the \$13M Outpatient Services - 2050 Kenny Road project previously approved at the BoT on March 5, 2004.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$431,875.00	\$431,875.00				
Univ. Bond Proceeds	\$5,317,000.00	\$5,317,000.00				
Total:	\$5,748,875.00	\$5,748,875.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$13,000,000.00	03/05/2004		03/05/2004
Arch/Engr Advertisement		04/01/2004		04/01/2004
Bidding Approved BoT	\$5,748,875.00	09/23/2005		
DESIGN				
Arch/Engr Contract		10/20/2004		10/13/2004
Schematic Design Approval		11/13/2004	01/15/2005	12/22/2004
Design Dev Document Approval		01/20/2005	02/20/2005	03/20/2005
Construction Document Approval		05/01/2005	09/23/2005	
BIDDING				
Bid Opening		06/01/2005	11/20/2005	
CONSTRUCTION				
Award of Contracts		12/19/2005	01/19/2006	
Construction Start		01/05/2006	02/06/2006	
Completion		12/10/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
Project Coordinator: Curtis Ashley (ashley.6@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



OARDC - Selby Hall HVAC System Upgrade

315-2005-967

Requesting Agency(s): OHIO AGRIC RESEARCH & DEVELOPMENT CTR

Location(s): Selby Hall

Gross Sq. Ft. 70,292 Age: 1972

Description:

This project will replace the deteriorating air handler and may include replacement of the air handling system, coils, damper controls, dampers, steam valve and associated duct work.

Project Information:

This project is a replacement of a Trane air handling unit at Selby Hall.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 OARDC Basic Renov	\$163,265.00	\$158,436.27				
Total:	\$163,265.00	\$158,436.27				

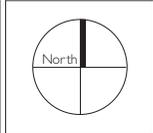
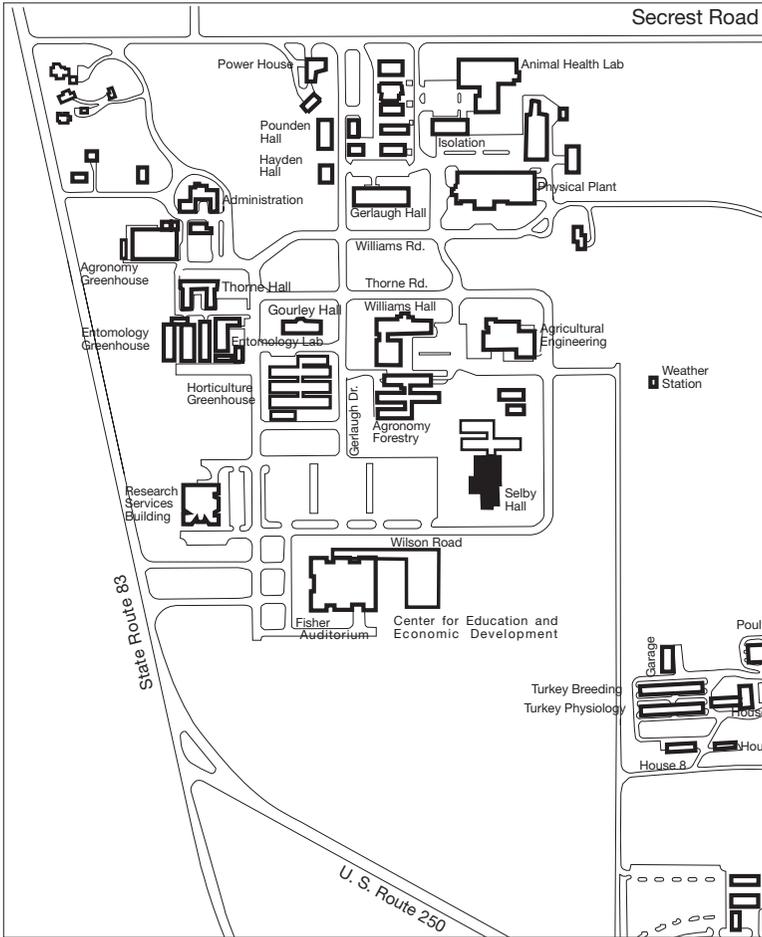
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$158,436.27	09/23/2005		
FF&E				
FF&E Purchase Order Issuance		10/15/2005		
FF&E Purch List, Close Out Inspection		03/01/2006		

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

OARDC – Selby Hall HVAC System Upgrade



Office of Business and Finance

August 29, 2005



Starling Loving Hall Clinical Trials Area

315-2004-907

Requesting Agency(s): HEALTH SCIENCES ADMINISTRATION

Location(s): Starling Loving Hall

Gross Sq. Ft. 141,920 **Age:** 1917

Description:

This project will renovate the first floor of Starling Loving Hall to accommodate new office space for the Clinical Trials area. The space to be renovated is currently occupied by the Information Technology Department of the Medical Center (which is being relocated to 650 Ackerman). The HVAC, electrical and plumbing upgrades will be done in accordance with the Utilities Upgrade Masterplan for this building.

Project Information:

The project budget has decreased due to the reduction in the scope of work. The area to be renovated has been reduced from 9,180 square feet to 5,270 square feet. In addition, it has been determined that some of the existing HVAC equipment can be utilized for this renovation project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine	\$2,329,371.00	\$1,102,673.00				
Auxiliaries-University Hospitals	\$0.00	\$0.00				
Total:	\$2,329,371.00	\$1,102,673.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,329,371.00	04/02/2004		04/02/2004
Bidding Approved BoT	\$1,102,673.00	09/23/2005		
DESIGN				
Arch/Engr Contract		07/01/2004	02/14/2005	02/07/2005
Schematic Design Approval				06/15/2005
Design Dev Document Approval		07/27/2005	09/05/2005	07/15/2005
Construction Document Approval		08/19/2005	08/31/2005	08/31/2005
BIDDING				
Bid Opening		11/10/2005		
CONSTRUCTION				
Award of Contracts		10/31/2005		
Construction Start			11/01/2005	
Completion		04/28/2006		

Project Team:

Project Manager: Abu Saleh (saleh.16@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Wilce Student Health - Restroom, Stairwell and Corridor Upgrade

315-2005-985

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Wilce Student Health Center, John W

Gross Sq. Ft. 53,768 **Age:** 1970

Description:

This project will renovate the restrooms, stairwells, and corridors on the ground, first, and second floors of Wilce Student Health Center.

Project Information:

The project was originally below the threshold for Board of Trustees approval. The project budget increased during the design phase due to scope changes to incorporate all restrooms, stairwell, and corridor upgrades prior to future major renovations.

Formerly known as project #50700-R050058.

Issues:

How does this project advance the Academic Plan? Renovation of the restrooms, stairwells and corridors will enhance the quality of the Student Health Center to provide better outpatient healthcare services to faculty, staff, and students.

Outstanding Funding Issues: None

Timing Issues: Project must be completed prior to the start of construction of Wilce Student Health - Phase III, planned for January 2007.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$294,327.00	\$294,327.00				
Total:	\$294,327.00	\$294,327.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$294,327.00	09/23/2005		
DESIGN				
Design Dev Document Approval (SD/DD Combined)				06/15/2005
Construction Document Approval		08/15/2005		08/26/2005
BIDDING				
Bid Opening		11/01/2005		
CONSTRUCTION				
Construction Start		01/23/2006		
Completion		06/30/2006		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Woody Hayes Athletic Center Renovation

315-2003-989-1

Requesting Agency(s): ATHLETICS

Location(s): Woody Hayes Athletic Center

Gross Sq. Ft.170,270 Age: 1987

Description:

This project will renovate and expand the Woody Hayes Athletic Center. There will be the addition of office spaces for the Department of Athletics and an expansion of the existing weight room. Additionally, the addition of a large therapy pool, for use by all student athletes, will be bid as an alternate.

Project Information:

Design approval was given to a combined project to renovate the Woody Hayes Athletic Center and to construct a new Varsity Tennis Center. The two projects will be split and will be constructed separately.

The project has increased to include additional scope including upgraded metal roof and wall panels, an aluminum and glass framed exterior staircase, and upgraded interior lighting.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Athletics	\$13,775,967.00	\$19,974,664.00				
Total:	\$13,775,967.00	\$19,974,664.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-\$22M project included tennis courts)	\$22,000,000.00			11/07/2003
Bidding Approved BoT	\$19,974,664.00			09/23/2005
DESIGN				
Arch/Engr Contract				05/24/2004
Schematic Design Approval				11/20/2004
Design Dev Document Approval				03/15/2005
Construction Document Approval		10/01/2005		
BIDDING				
Bid Opening	\$19,974,664.00	10/21/2005		
CONSTRUCTION				
Award of Contracts	\$19,974,664.00	11/15/2005		
Construction Start	\$19,974,664.00	02/01/2006		
Completion	\$19,974,664.00	06/01/2007		

Project Team:

Project Manager: Thomas Heretta (heretta.1@osu.edu)
Project Coordinator: Curt Handschug (handschug.1@osu.edu)
Project Assistant: Patricia Berger (berger.38@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Cheryl Christie (christie.2@osu.edu)



650 Ackerman Road - OSUMC Building 2 and 4 Roof Systems

315-2003-904-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Site - See Comments.

Gross Sq. Ft.0 Age:

Description:

This project will remove 35,000 square feet of the existing roof on Building 2 and 25,000 square feet of the existing roof on Building 4 and replace each with a new SBS roofing system.

Project Information:

The construction budget has increased because of the additional labor required to complete both roofs prior to inclement weather.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$1,026,566.00	\$1,270,327.00				
Total:	\$1,026,566.00	\$1,270,327.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		02/07/2003		02/07/2003
Arch/Engr Advertisement		02/11/2003		02/11/2003
Bidding Approved BoT	\$1,026,566.00	07/08/2005		07/08/2005
Bidding Approved BoT (Budget Increase)	\$1,270,327.00	09/23/2005		
DESIGN				
Arch/Engr Contract		10/17/2003		10/21/2003
Schematic Design Approval		02/14/2005		02/14/2005
Design Dev Document Approval		03/28/2005		03/28/2005
Construction Document Approval		06/21/2005	07/11/2005	07/22/2005
CONSTRUCTION				
Construction Start		09/26/2005		
Completion		11/30/2005		

Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
 Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
 Project Assistant: Patricia Berger (berger.38@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Teresa Yu (yu.195@osu.edu)



Clinical Space Reorganization - 8 East Rhodes Hall

315-2001-911-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft. 510,587 Age: 1979

Description:

This project will renovate 8 East Rhodes Hall for medical and surgical beds, and will provide a prototype for all future inpatient renovations. Rooms will be converted from semi-private to private and will be ADA compliant. Core area includes a nurse station and support spaces.

Project Information:

The project budget has increased due to additional scope of work to include the addition of Dialysis in the patient rooms, Bariatric Rooms, Executive Health suite, cart alcoves, and renovating all the Toilet Rooms including shower replacement. Additionally, the scope was expanded to include an additional structural bay and a half as well as infrastructure upgrades (new temperature controls, heating hot water lines, and terminal boxes).

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$2,380,000.00	\$3,025,631.00				
Total:	\$2,380,000.00	\$3,025,631.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (20-25 Million Projects)		06/29/2001		06/29/2001
Bidding Approved BoT	\$2,380,000.00	02/04/2005		02/04/2005
Bidding Approved BoT (Budget Increase)	\$3,025,631.00	09/23/2005		
DESIGN				
Arch/Engr Contract		11/01/2001	04/01/2002	04/03/2002
Schematic Design Approval		12/30/2004	01/31/2005	10/15/2004
Design Dev Document Approval		12/30/2004	01/31/2005	02/02/2005
Construction Document Approval		02/27/2005	07/01/2005	07/20/2005
CONSTRUCTION				
Construction Start		02/14/2005	04/15/2005	04/25/2005
Completion		04/15/2005	02/01/2006	

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



James Ambulatory Services Renovation

315-2001-924

Requesting Agency(s): CANCER HOSPITAL & RESEARCH INSTITUTE

Location(s): James Cancer Hosp & Solove Res Inst

Gross Sq. Ft. 265,423 **Age:** 1990

Description:

This project will renovate the second floor of the James Cancer Hospital for inpatient treatment including chemo therapy, exam and support spaces.

Project Information:

The project budget has increased due to the need to keep the floor partially occupied during construction, and increased project scope that includes the clinical area and upgrade of facilities systems.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-James Cancer Hospital	\$1,000,000.00	\$1,792,407.00				
Total:	\$1,000,000.00	\$1,792,407.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$1,000,000.00	04/05/2002		04/05/2002
Arch/Engr Approved by BoT	\$1,000,000.00	04/05/2002		04/05/2002
Bidding Approved BoT (Budget Increase)	\$1,792,407.00	09/23/2005		
DESIGN				
Arch/Engr Contract		07/15/2002	12/31/2002	12/23/2002
Schematic Design Approval (Phase One)		09/01/2002	01/15/2003	01/10/2003
Design Dev Document Approval (Phase One)				01/31/2003
Construction Document Approval (Phase One)				02/28/2003
Schematic Design Approval (Phase Two)				12/12/2004
Design Dev Document Approval (Phase Two)		05/13/2005	05/05/2005	05/05/2005
Construction Document Approval (Phase Two)		05/26/2005	06/20/2005	06/02/2005
CONSTRUCTION				
Construction Start (Phase One)				06/23/2003
Completion (Phase One)				12/31/2003
Construction Start (Phase Two)		07/01/2005	12/15/2005	
Completion (Phase Two)		01/03/2006	07/24/2006	

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Lima Campus - ADA Modifications

315-1995-911

Requesting Agency(s): LIMA CAMPUS

Location(s): Various Locations-lima

Gross Sq. Ft.0 Age:

Description:

This project will upgrade the building fire alarm systems in Reed Hall, Cook Hall and the Technical Education Library on the Lima Campus.

Project Information:

The budget has increased due to change in project scope. The original infrastructure of the buildings have been found to be insufficiently designed to accommodate the required fire alarm upgrades.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB790 Lima ADA Modifications	\$33,000.00	\$33,000.00				
HB748 Lima ADA Modifications	\$0.00	\$17,745.00				
Lima Technical College	\$0.00	\$53,143.00				
Total:	\$33,000.00	\$103,888.00				

Schedule:

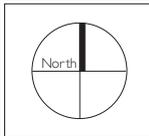
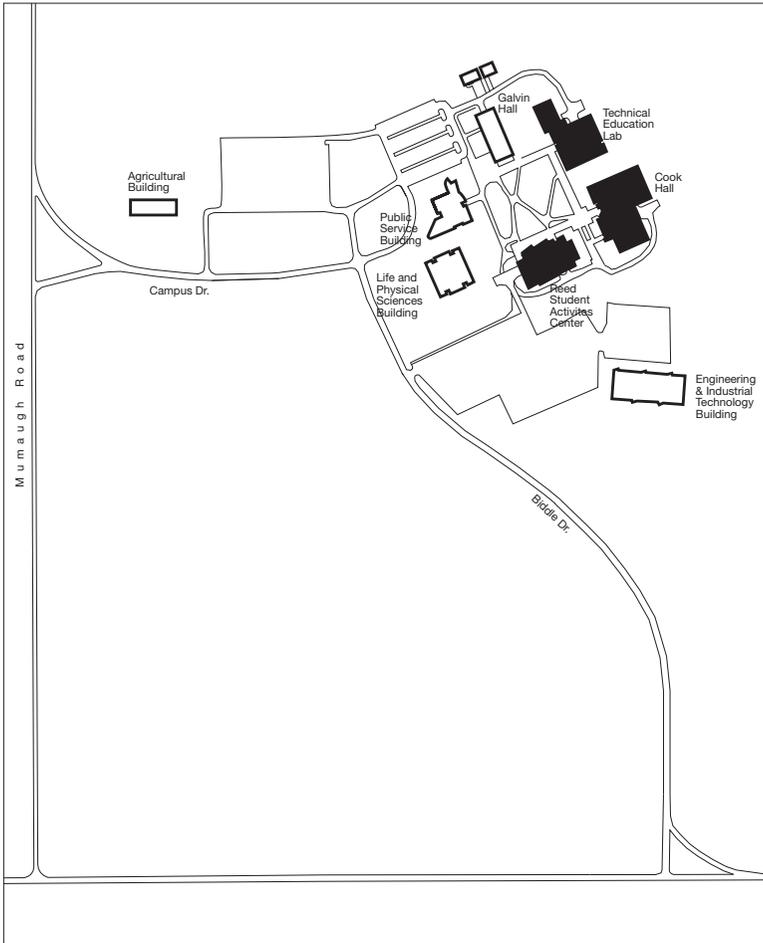
	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT		\$33,000.00	03/03/1995	03/03/1995
Arch/Engr Approved by BoT		\$33,000.00	03/03/1995	03/03/1995
Bidding Approved BoT ((Budget Increase))		\$103,888.00	09/23/2005	
DESIGN				
Arch/Engr Contract				06/18/2003
Schematic Design Approval		09/01/1995	08/01/2003	09/01/2003
Design Dev Document Approval		03/01/1996	10/01/2003	10/01/2003
Construction Document Approval		12/06/1996	09/16/2005	
BIDDING				
Bid Opening		06/15/1996	11/09/2005	
CONSTRUCTION				
Construction Start			01/09/2006	
Award of Contracts			01/09/2006	
Completion		09/15/1997	06/12/2006	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
 Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

Lima Campus - ADA Modifications



Office of Business and Finance

JAugust 29, 2005



McCracken Power Plant - Internal Drainage System

315-2003-927

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McCracken Power Plant, William C

Gross Sq. Ft.107,910 Age: 1918

Description:

The original drainage system (circa 1914) is no longer serviceable or in compliance with EPA requirements. This project would rehabilitate the system and meet control requirements. This project will also address future drainage needs.

Project Information:

The budget has increased due to recent labor and material price increases. Project complexity, which includes the consideration of future spill control needs and strict EPA regulations, have also increased costs.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB640 Basic Renovations	\$0.00	\$115,000.00				
HB675 Columbus Basic Renovation	\$225,000.00	\$320,000.00				
Repair & Renovation Fiscal Yr 2006	\$0.00	\$0.00				
Total:	\$225,000.00	\$435,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Advertisement (OH Reg 116 due 04/30/03)				04/01/2003
Arch/Engr Approved by BoT	\$225,000.00	04/04/2003		04/04/2003
Bidding Approved BoT	\$340,000.00	03/05/2004		02/04/2005
Bidding Approved BoT ((Budget Increase))	\$435,000.00	09/23/2005	02/04/2005	02/04/2005
DESIGN				
Arch/Engr Contract				02/05/2004
Design Dev Document Approval		09/15/2003	08/06/2004	08/03/2004
Construction Document Approval		01/01/2004	11/22/2004	11/30/2004
BIDDING				
Bid Opening		04/01/2004	03/10/2005	05/04/2005
Bid Opening (rebid)		06/02/2005	10/20/2005	
CONSTRUCTION				
Construction Start			12/26/2005	
Completion		09/01/2004	06/30/2006	

Project Team:

Project Manager: Alexander Lentsner
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
 Facility Planner: Is Unassigned

**AMENDED
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

Topic: Executive design, programming, and construction management services for the Medical Center Facility Master Plan - Clinical Expansion projects

Context:

The Medical Center Facilities Master Plan provides a clinical siting strategy that moves the clinical center of gravity west from Rhodes Hall and the Ross Heart Hospital. This includes the development of a four- or five-story multidisciplinary diagnostic and therapeutic building and a ten-story in-patient tower. Three enabling projects also are required. The Ross Heart Hospital is being expanded to provide revenue-producing beds. Means Hall will be demolished and those faculty offices replaced in the North Doan Hall Annex building. Third, the South Cannon Garage will need to be removed and replaced to allow for the diagnostic and therapeutic building.

In anticipation of consideration of the Facility Master Plan by the Board of Trustees, we are requesting Board approval to begin the selection process to seek an executive architect/engineer, programmer, and construction manager for the purpose of providing design, programming, phasing, component and costs projection guidance for further development of the clinical program.

Recommendations:

- Approval to begin the selection process to seek executive architects and engineers and programming and construction management services to develop an integrated design/development process for Phase I projects. No contracts will be awarded until the Board of Trustees approves the Facility Master Plan, which is anticipated to be at the November 2005 meeting.
- Approval would be granted only for expenditure of \$10M of the estimated total \$20M design and programming cost. The University will seek subsequent approval for the expenditure of the remaining \$10M cost of these services.
- As the individual projects evolve, each will need to be submitted to the Board of Trustees for design and construction approval at the appropriate time.

Considerations:

- How will this process be integrated into the University's capital process?
- What is the relationship between this design and planning team and the associate architect and construction manager for the individual projects?
- What are the risks and how will they be managed?

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

Topic:

FY 2007 through FY 2012 Capital Plan

Context:

The University's capital plan has been in discussion for the last six months. Preliminary recommendations were submitted to the Board of Trustees in July and circulated across campus for comment.

The attached document reflects the final recommendations approved by the President's Cabinet and the President. The recommendations for FY 2007 and FY 2008 are firm, but the funding levels specified are dependent upon the University receiving the anticipated allocation from the State. Recommendations for FY 2009 and beyond are subject to modification.

Recommendations:

Major changes from the earlier recommendations include:

- Reworking priorities with the central totals including incorporation of the Project Cancer for the Medical Center to reflect the outcome of their facility master planning process
- Raising Koffolt Lab expansion from 8th to 5th on the priority list
Delaying the Interdisciplinary Research Building
- Updating the recommendation on the Airport Master Plan
- Realigning projects for the FY 2005 and FY 2007 bond issues
(Note: This creates a \$40 million uncommitted reserve)
Additional language regarding uncertainty about state funding

Considerations:

- Are these recommendations consistent with the Academic Plan?
- Have the substantive concerns regarding the preliminary recommendations been addressed?
- Are the recommendations aligned with resources?
- What happens if state capital appropriations are cut or delayed?

Requested of the Fiscal Affairs Committee:

Approval of the recommendations.

Approval signifies only adoption of the overall plan. Individual projects will still require Board approval for design and again for construction.

**FY 2007 THROUGH FY 2012 CAPITAL PLAN
SUMMARY OF RECOMMENDATIONS**

Recommendations for State Funds in FY 2007–08

1. Library Renovation	\$47.5M
2. Brown Hall Renovation	3.5M
3. Hughes Hall Renovation	1.5M
4. Murray, Meiling, Graves Halls Renovations, Phase I	<u>6.0M</u>
	\$58.5M

Recommendations for State Funds in the Following Biennia

5. Koffolt Lab Expansion Renovation
6. Integrated Teaching and Research Facility (FAES)
7. Murray, Meiling, Graves Halls Renovation, Phase II
8. Interdisciplinary Research Building
9. Postle Hall Renovation or Replacement
10. Public Health New Building

High Priority commitments Involving Non-State Funds

1. Project Cancer/Medical Center Facility Master Plan,
Phases I and II
2. Ohio Union Replacement
3. Student Academic Services Building

Debt Service Commitments (for detail see p. 23)

FY 2005 Bonds up to \$400M
FY 2007 Bonds up to \$450M

Revised September 12, 2005

Subject: FY 2007 through FY 2012 Capital Plan

Date: September 12, 2005

From: Barbara Snyder
William Shkurti

To: Karen A. Holbrook

This memorandum represents our final recommendations regarding prioritization and funding amounts of capital projects for the period FY 2007 through FY 2012. It reflects campus-wide consultations of our preliminary recommendations presented to the Board of Trustees in July 2005.

The format is very similar to the one we have used for the last six years with five major changes.

- We have become more explicit about plans for State funds in future biennia.
- We have become more explicit about use and limits of use of University bonds and other credit limits to protect the University's credit rating.
- We have become more explicit about requiring units to identify sources other than State capital dollars for projects they support.
- We have become more explicit about energy conservation.
- We have become more explicit about measurement of Return on Investment for major projects.

We have divided this memorandum into five parts. Part I describes the process and criteria used to make our decisions. Part II discusses our recommendations for State funded projects. Part III discusses projects that do not include State capital funds. The implications of our recommendations are discussed in Part IV. Part V is the appendix, which includes supplemental materials.

I. Process and Project Criteria

An intensive information gathering and review process began nearly a year ago with a Request for Submission memo sent to all Deans and Vice Presidents on June 7, 2004. In the end, there were 24 major project requests for State capital funds, totaling approximately \$1.5 billion; 40 requests for 2005 and 2007 bonds totaling approximately \$850 million and an additional \$400 million in future projects has already been requested for consideration during the 2009 bond approval process. With the advice of the Space Facilities Committee and the appropriate Vice Presidents, projects were selected for additional review for possible inclusion in the FY 2007 and FY 2008 State capital biennial request or for University bonds. Information hearings with units requesting project funding were held during February, March, and April 2005.

Predicting what will be available in State funds has become more and more difficult. The chart below shows the amount of State funds allocated to the University's Columbus Campus, and regional campuses, ATI, and OARDC for major capital projects over the last four biennia.

Biennium	OSU Columbus (millions)	OSU Regional/ATI/OARDC (millions)
1999-2000	\$78	\$10
2001-2002	\$72	\$6
2003-2004	\$70	\$10
2005-2006	\$57	\$7

State support has declined steadily over this period while needs due to block obsolescence have increased. At this point it is difficult to predict what the State will allocate for FY 2007 and FY 2008. We are using a planning figure of \$58.5 million for the Columbus Campus, while presenting a mechanism for alternative funding scenarios.

In order to rank projects for inclusion in our final request, each project was evaluated based on its relationship to the Academic Plan, physical need, financial feasibility, and physical feasibility. The financial and physical feasibility components were included because, based on the

other requirements alone, our priority projects would greatly exceed our expected appropriations. In addition, the impact of facilities on operating costs was incorporated into our discussions and the capital guidelines clearly stated that central funds would not, as a rule, pay operating costs for additional space (Attachment A). These recommendations are based on assumptions about program needs. If those needs change, the University reserves the right, after consultation with the parties involved, to reduce the project or reassign that space.

In making these recommendations to you, we, along with representatives from the Offices of Academic Affairs, Business and Finance, Research, Health Services, Student Affairs, Development, and representatives of the Senate Fiscal Committee and the Senate Committee on the Physical Environment, have evaluated the information submitted by the units with respect to established criteria. However, the following criteria are not intended to provide a mathematical solution to a very complex set of issues:

Academic Priority

- Relation to University mission and the Academic Plan
- Program excellence
- Student demand
- Research productivity
- Opportunities for interdisciplinary collaboration

Physical Need

- Condition of existing space
- Unmet health and safety requirements

Financial Feasibility

- Likelihood of State support
- Cost sharing by requesting unit
- Net impact on operating costs

Physical Feasibility and Other Considerations

- Previous commitments
- Physical feasibility, including timing or staging issues
- Impact on parking
- Impact on other needs

An important element in the planning process is the Academic Plan. Alignment of the objectives of the project with the goals of the Academic Plan was an overriding factor in the Space Facilities Committee's recommendations. As always, the number of worthy projects exceeds the funds available. The Academic Plan provides an additional context by which to establish academic priorities. A new element we added to the review process for this cycle was a requirement that the requesting unit provide metrics to show in more detail how this project would benefit the Academic Plan. This is discussed in greater detail in Section A of Part IV of this memo. The six major strategies identified in the Academic Plan are:

- 1) Build a world-class faculty
- 2) Develop academic programs that define Ohio State as the nation's leading public land-grant university
- 3) Improve the quality of the teaching and learning environment
- 4) Enhance and better serve the student body
- 5) Create a more diverse University community
- 6) Help build Ohio's future

Several of these strategies call for a supportive physical environment. The growing number of existing buildings requiring renovation or replacement is a threat to achieving our goals. So, in response to the Academic Plan, we are reserving scarce state dollars

to support renovation or replacement of academic buildings, particularly where a deferred maintenance problem is involved. In addition, \$750,000 has been set aside in each of the next two years from central funds to pay the General Fund share of parking replacement under the parking replacement policy in order to ensure continued access to the campus by students, faculty, staff, and visitors.

II. Recommendations Regarding State Capital Funds

Our recommendations for State capital funds are divided into three groups. Group One is projects identified as a high priority for funds in the FY 2007 and FY 2008 biennium. Group Two is projects identified as high priorities for FY 2009 and FY 2010 and beyond. Group Three consists of projects not recommended for State capital funds at this time.

A. Group One: Recommendations for State Capital Funds in FY 2007-08 Biennium

The projects listed in Group One have the highest priority in the Academic Plan as well as high physical need and financial feasibility. For purposes of these recommendations we are planning on a base state appropriation of \$58.5 million, although we recognize this number could change. The four priority projects are Thompson Library Renovation; Brown Hall Replacement; Hughes Hall Renovation; and Murray, Graves and Meiling Halls Renovations Phase I.

1. Thompson Library Renovation

The Thompson Library Renovation is one of only two capital construction projects specifically mentioned in the Academic Plan. The Thompson Library is in many ways the intellectual heart of the campus. It is the single most visible academic building. Although it is in better shape than some academic buildings on campus, it has not had a major renovation in over 30 years. The building's systems and its ability to respond to the academic needs of the institution are rapidly deteriorating.

Consequently, this project was identified as the number one priority in the FY 2005 and FY 2006 capital process and a total of \$69 million in state funds was requested over six biennia.

In our February 25, 2005 memo to you, we explained why delays and funding cuts made it necessary to postpone construction for one year. Those recommendations were approved by the OSU Board of Trustees on March 4, 2005.

Design is expected to be completed this summer. We recommend construction be authorized to commence in the fall of 2006 and requests of \$47.5 million in State funds for FY 2007 and FY 2008 and \$12 million for FY 2009 and FY 2010 be made.

Construction is expected to be completed in calendar 2009. The total cost of the project is expected to be \$102 million, with \$72 million from State funds and \$30 million in private fundraising. As explained in our memo of February 25, 2005, an additional \$3 million in State funds is needed to offset inflation costs due to a delay in the starting date of construction which accounts for the project increase from \$99 to \$102 million.

This project will not add any net square footage to the Library's inventory, since it is releasing existing space located elsewhere in the Library inventory back to the University to offset any additional square footage in the Library project. The project is not expected to create additional parking demands. However, having both the Library and Union closed for construction at the same time will create dislocation for students and staff. Therefore, the University is working with both the Library and Student Affairs to identify alternative space to meet the needs for administrative offices and book stacks, meeting rooms, student study space, and informal gathering areas. A preliminary plan was presented to the Board of Trustees at the June 7, 2005 meeting.

The University has also submitted a \$4.2 million line item request for Phase III of the Library Book Depository. The project will provide the third of five high bay storage modules designed to provide beneficial storage of low activity books and materials. The modules allow for reduction in stack space needs in Thompson and other campus libraries. This is an essential component of the Thompson Library project and to the libraries' collection management as a whole. Line item request dollars are allocated for projects viewed by the Board of Regents as state-wide initiatives and are granted in addition to the capital formula allocation the University receives.

2. Brown Hall Renovation

This building is number three on Physical Facilities' list of deferred maintenance problems. It was identified as a priority in the FY 2005 and FY 2006 capital process for planning funds, but the project was postponed due to State budget cuts.

We are recommending the existing building be renovated or replaced to serve as the home for the Department of English, Digital Media Project, Writing Workshop, and Center for the Study of Teaching and Writing.

This project is the highest priority of the Colleges of the Arts and Sciences. The Department of English is a core academic department that has been recognized for selective investment and for excellence in teaching and research and teaches over 20,000 undergraduates annually.

Preliminary plans provide for a project of 55,000 – 70,000 ASF, resulting in an estimated total project cost between \$47 and \$57 million. For planning and funding allocation purposes, the conceptual total project budget is \$50 million.

We recommend \$3.5 million in State planning dollars for FY 2007 and FY 2008 with State funding for construction of \$41.5 million to be phased over the following two biennia. We also recommend that the College of Humanities fund at least 10% of the conceptual total project budget through fundraising or other sources. Additional College funds can be added to increase the project budget beyond \$50 million if desired.

This project will address a major deferred maintenance problem and will not eliminate parking spaces or increase demand. However, it will require the College of Humanities to pay additional POM to acquire additional ASF.

3. Hughes Hall Renovation

Hughes Hall currently houses instructional space for the School of Music. Not only is Hughes Hall one of the worst deferred maintenance problems on campus (it ranks 11th on the Physical Facilities worst problem list), its space is unsuitable for the music program.

The challenge has been to develop a proposal that is financially and physically feasible. For this reason, we allocated funds in the FY 2003 and FY 2004 capital cycle for a feasibility study. That study is now complete and calls for a three-phase project that provides a state funded renovation of Hughes Hall, while the College fund raises for the renovation of and addition to Weigel Hall.

The renovation of Hughes is estimated by the feasibility study to cost \$29 million. The renovation of and addition to Weigel is estimated by the feasibility study to cost \$40-\$50 million.

We recommend \$1.5 million in State funds in FY 2007 and FY 2008 for planning the Hughes Hall renovation, with the remaining \$27.5 million in construction funds to be phased in over the next two biennia.

The Hughes Hall Renovation adds only a minimal amount of space and would not adversely affect parking.

4. Murray, Graves and Meiling Halls Renovations Phase I

The College of Medicine and Public Health is one of the fastest growing areas of research in the University. Lack of suitable space is a major impediment to future growth. The acquisition of Murray Hall occurs at a truly strategic time in the growth of our Academic Medical Center. Pending the results the feasibility study which will affirm the capabilities of the building, Murray Hall will likely become the Institute for Behavioral Medicine Research's translational home.

The Medical Center Facility Master Plan process has also identified the renovations to Graves Hall and parts of Meiling Hall as being a cost effective way of adding, consolidating and upgrading student service spaces in addition to addressing a potential deferred maintenance problem. These renovations may include an annex to Graves Hall, which will house much needed large and small auditorium style classrooms.

Consequently, we recommend a request of \$1.0 million in FY 2007 and FY 2008 State capital funds for continued planning for the Murray Hall Project and \$5.0 million in FY 2007 and FY 2008 State Capital Funds for the College of Medicine and Public Health Academic Center. In addition, we recommend \$6 million be set aside for this purpose in FY 2009 and FY 2010. Similarly, the College will provide any additional funds needed to complete these projects.

The acquisition of Murray Hall will add space to the University's inventory, but the renovations for Graves and Meiling should not appreciably impact space. The Murray project may have some impact on parking but that will need to be determined as part on the feasibility study.

We feel these four projects provide the best return to the University for use of limited State capital dollars. As the chart below shows, if these four are funded, and assuming approximately \$58.5 million in State capital funding in the next two biennia, it is likely State funds will not be available for other worthy projects in the FY 2009 and FY 2010, and FY 2011 and FY 2012 biennia. We address those projects in the next section.

Project	State Funds Recommended For (millions)		
	2007-2008	2009-2010	2011-2012
1. Library Renovation	\$47.5	\$12.0	0
2. Brown Hall Renovation	3.5	21.0	\$20.5
3. Hughes Hall Renovation	1.5	15.5	12.0
4. Murray, Graves and Meiling Halls Renovations Phase I	6.0	6.0	TBD
Total	\$58.5	\$54.5	\$32.5

B. Group Two: Recommendations for State Capital Funds in Future Biennia

We have always had more worthy projects than available funds. This has become more acute in recent years as State funds have declined while existing facilities age.

Listed below are six projects which we believe are consistent with the Academic Plan but for which sufficient State resources are clearly not available in the FY 2007 and FY 2008 biennium and will be difficult to come by in future years. These projects are

- Koffolt Lab Expansion/Renovation
- FAES Integrated Teaching and Research Facility
- Murray, Graves and Meiling Halls Renovations Phase, II
- Interdisciplinary Research Building
- Postle Hall Renovation or New Building
- Public Health New Building

5. Koffolt Lab Expansion/Renovation

Our recommendations two years ago included a recommendation that this project be considered for state funding in FY 2007 and FY 2008. The College of Engineering plays a significant role in supporting the University's land-grant initiatives. Rapid movement into the areas of biotechnology will be absolutely critical to the College's ability to continue to support state initiatives and in advancing the University's reputation as a nationally recognized top engineering college. The College has also identified a donor who is prepared to make a substantial commitment to this important project.

Preliminary estimates are that a renovation of and an addition to Koffolt would cost between \$60-\$75 million in FY 2009 dollars. We recommend this project proceed to the planning phase.

As a first step, we recommend \$300,000 be set aside for a feasibility study to determine if Koffolt should be demolished or renovated and how swing space needs for existing programs can be addressed. This should begin immediately to inform the FY 2009 and FY 2010 process. The study should be funded half by the College and half by Central funds.

Based on the outcome of the study, we are prepared to support \$7 million for planning and design in the FY 2009 and FY 2010 biennium. \$2.5 million of the \$7 million needed would come from State funds and the remainder from the College.

We are also prepared to commit \$15 million in State capital funds for construction in the FY 2011 and FY 2012 biennium. The remainder of the funding needs to be identified by the College.

6. FAES Integrated Teaching and Research Facility

The College of Food, Agricultural, and Environmental Sciences has the most obsolete facilities of any college. One third of its ASF is in buildings 33 years old or older.

The cornerstone to addressing this problem is a new integrated teaching and research facility that would allow programs to move out of obsolete buildings so they could be renovated or demolished.

The preliminary estimates are that a building of 117,000 ASF would cost between \$60 and \$75 million in FY 2009 dollars. The problem is that State capital funds of that amount are not likely to be available in the immediate future.

Recognizing this problem, the University allocated \$2.8 million for a Master Plan for the College. The Master Plan has been completed, but approximately \$1.8 million of that amount

remains unspent. We recommend that the unspent funds be used for a feasibility study and preliminary design for the Integrated Teaching and Research Facility to determine how a facility of this nature could be phased and what alternative funding sources could be identified.

Under this scenario we recommend that the College generate \$3.5 million for planning to occur during the FY 2011 and FY 2012 biennium, to be tentatively followed by \$10 million of State funds in both FY 2013 and FY 2014, and FY 2015 and FY 2016. The College would be expected to generate the additional resources needed to complete the project. This long-range commitment of State capital funds will be reevaluated during future capital request cycles and possibly modified to reflect further planning studies and status of development efforts.

7. Murray, Graves and Meiling Halls Renovations, Phase II

In our recommendations for FY 2007 and FY 2008, we identified \$5 million to begin the renovations of Graves Hall and Meiling Hall. To complete these renovations, we recommend \$6 million be set aside for this purpose in FY 2009 and FY 2010. Similarly, the College will provide any additional funds needed to complete the project.

8. Interdisciplinary Research Building

An Interdisciplinary Research Building is the only specific capital project, other than the Thompson Library renovation, identified in the Academic Plan and is a key component to advancing interdisciplinary research. The Office of Research has identified this building as its highest priority. The project may house up to 105,000 ASF of wet and dry labs, and space assignments would be made competitively and on a project-by-project basis. Unfortunately, the State cuts in our capital allocation for FY 2005 and FY 2006 have backed up needed projects.

The Office of Research has estimated a project cost of about \$90 million, and has requested \$30 million from State capital funds, with the remainder from private gifts, user fees, and reallocations from within the Office of Research. A siting study process is currently underway and we recommend the Office of Research develop a comprehensive business plan showing how both capital and operating costs will be funded.

Due to the shortage of State funds, this project will need to include participation from the using units.

9. Postle Hall Renovation or New Building

Postle Hall, which serves as the home for the College of Dentistry, is almost 50 years old and no longer meets the academic needs of the College. As a result, we authorized the College to proceed with a feasibility study to identify options to replace or renovate Postle Hall. The College has proposed a \$270 million project of which \$100 million would come from State capital funds. While we support the need to address obsolete facilities in Postle Hall, a project of this magnitude is not financially feasible or justified.

We recommend the College use the next two years to develop a scaled down project that is more consistent with what future funding is likely to be available. Then we recommend that the College generate the funding required to take the scaled down project through the planning process during FY 2011 and FY 2012. In terms of State funds, we tentatively recommend \$13.5 million in FY 2013 and FY 2014 and \$10 million in FY 2015 and FY 2016. The College would then be expected to generate the additional resources needed to complete the project. This long-range commitment of State capital will be reevaluated during future capital request cycles and possibly modified to reflect further planning and status of development efforts. In the interim we will support necessary repairs to make sure the current facility remains safe and is more functional.

10. Public Health New Building

In the short run, space needs for this School can be met in Cunz Hall. In the long run, if the School grows as planned, it will need additional space. The School has requested a new building estimated to cost between \$61 million and \$74 million in FY 2009 dollars; we recommend this be re-evaluated as part of the FY 2009 and FY 2010 planning cycle, including opportunities for fundraising and other funding sources.

C. Group Three: Projects Not Recommended for State Funds

In addition to the projects recommended above, we considered 19 additional projects involving between \$720 and \$840 million in State funds. These are listed below:

Requesting Unit	Project Description	FY2007-2008 Request (millions)	Total Project Request (millions)
Arts	Weigel Hall Renovation and Addition	\$40.0	\$68.0
Arts & Sciences	Federation Facilities	0.5	7.0-9.0
Biological Sciences	Building Addition	1.5	33.0-40.0
Education	Arps Hall Renovation	.3	TBD
FAES	College Academic & Tech Building	3.0	56.0-68.0
FAES	Administrative Building Rehab	2.0	32.0-39.0
FAES	Stone Lab Upgrade	0.4	5.9-7.4
FAES	Cooke Castle Renovation	0.3	4.0-5.0
Health Sciences	Murray Hall Renovation	2.0	28.0-34.0
MAPS	Evans Lab Renovation	3.0	53.0-64.0
MAPS	Physical Sciences Building Addition	1.5	26.0-32.0
COMPH	Academic Facilities	3.0	56.0-68.0
COMPH	Academic Office Building	2.0	45.0-54.0
Public Health	Public Health New Building	3.5	61.0-74.0
Research	Rodent Animal Facility	6.0	124.0-149.0
SBS	Townshend Hall Renovation	0.5	6.0-8.0
SBS	Department of Economics Relocation	1.0	14.0-17.0
Library	Book Depository	NA	4.0-5.0
Vet Med	Hospital Renovation and Addition	<u>5.4</u>	<u>90.0</u>
Total		\$75.9	\$712.9-\$831.4

While not all unfunded projects are of equal merit or feasibility, it is clear the need for State support is much greater than what is likely to be available by a substantial amount. One strategy to address this is to use other funding sources where it might be appropriate. In that regard, we have specific recommendations regarding two projects in particular:

11. Townshend Hall Renovation

This facility will be vacated by the Department of Psychology when its new building opens in 2006. The College of Social and Behavioral Sciences has requested this building be assigned to Sociology. Sociology is a highly ranked department with a large undergraduate enrollment and a diverse faculty and student body. Moving into Townshend Hall would allow the department to consolidate from five separate locations.

Since Townshend Hall is in reasonably good shape, this could be done for a minimal cost, which we estimate to be in the range of \$4-\$6 million. We recommend this space be assigned to Sociology for the reasons listed above, and that a minimal renovation is done using Departmental, College, and University funds.

12. Murray Hall Renovation

Murray Hall was constructed in 1971 for the Ohio Department of Health. The 43,000 ASF facility is scheduled to be turned over to the University in the next 2-3 years when the Ohio Department of Health moves out, but it needs substantial renovation.

The Medical Center has been assigned the space and proposed a renovated Murray Hall as a location for the Multidisciplinary Institute for Behavioral Medicine Research. Since the condition of the facility is not known at this time and the exact date the Ohio Department of Health will vacate the facility also is not known, the Space Facilities Committee has allocated \$100,000 for a feasibility study which is expected to be completed by January 2006. In addition, \$1 million in FY 2007 and FY 2008 funds have been recommended to support a more detailed programming and facility analysis. Our recommendation is that these studies be used to inform the discussion of this facility as part of the FY 2009 and FY 2010 capital process.

We recommend the remainder of the projects on this list requesting State funds either be funded from other sources or re-evaluated as part of the FY 2009 and FY 2010 capital process.

III. Recommendations Regarding Other Funds

As the amount of available State funds continues to decline, the University needs to continue to identify other funding sources for its capital needs. However, in doing so, we need to be mindful of practical limits on the University's debt capacity, fundraising priorities, and other factors that bear on these decisions. Therefore, we have organized this section into two parts, significant commitments involving non-State appropriated funds and additional projects involving non-State appropriated funds. Non-State appropriated funds include bonds, user fees, development monies and other resources from requesting units.

A. Significant University Commitments Involving Non-State Funds

With the completion of the Ross Heart Hospital and 650 Ackerman Project in FY2005 and the Student Recreation Center and Biomedical Research Tower in FY2006, the University is left to initiate two major multiyear projects: the Cancer Program Expansion and the Ohio Union

Replacement. In addition, we are adding one new project to this category, the new Student Academic Services Building.

1. Project Cancer

This project was listed in our recommendations two years ago as the highest priority for new projects in the FY 2005 and FY 2006 biennium. The Comprehensive Cancer Center is Ohio State's most productive interdisciplinary research center and continued growth of this unit is directly related to the goals of the Academic Plan.

These recommendations were approved by the Board of Trustees on September 5, 2003. On April 2, 2004, the Trustees approved a resolution to hire an architectural/engineering firm and a construction management firm to develop plans for a project between \$350 and \$400 million over a ten-year period.

The resolution allowed planning to proceed, but a comprehensive business plan needs to be approved before the project can go forward. Since that time Skidmore, Owning, and Merrill, LLP, an architectural firm, has been hired to lead the planning process for the cancer expansion. In addition, a great deal of effort has been devoted to aligning Project Cancer with the Medical Center Facility Master Plan process, led by TSO/Kobus and Associates, and the Five-Year Business and Capital Plan process, led by the senior leadership staff of the Medical Center and Health System.

As a result, plans for Project Cancer and its associated funding have been incorporated into the Medical Center Facility Master Plan Phase I and II implementation. Further details on Medical Center initiatives and the related projects are discussed in detail later in this document.

2. Ohio Union Replacement

The Ohio Union is a core student services building and a significant deferred maintenance problem. That is why replacement of the current structure was recommended as a high priority in our September 2003 recommendations. These recommendations were approved and, on June 4, 2004, the Board of Trustees approved the hiring of architects, engineers, and construction managers to begin detailed planning for this project. The project was approved as a total replacement of the existing facility with a conceptual budget not to exceed \$100 million in FY 2008 dollars. Funding sources are expected to include a combination of user fees, departmental funds, and private fundraising.

The architectural firms of Moody Nolan and Michael Dennis have since been hired to do the detailed planning. As a result of their initial findings, it has become clear that the project scope and the project resources are not yet in alignment. Recommendations for resolving this will be presented at either the November or December Board of Trustees meeting.

The June 2004 Board resolution requires a comprehensive business plan to be approved before authorization for construction. Construction is scheduled to begin in late spring 2007.

Students have expressed a desire to make the Ohio Union a LEEDS-certified project. While the University supports the goal of having more of our buildings be LEEDS certified, such a commitment, after design has already begun, can have an unanticipated impact on scope and construction costs. Consequently, we recommend we strive for certification on this project with the understanding that we will make a final decision later in the design process, after all the costs and benefits are thoroughly understood.

3. Student Academic Services Building

Since the 1980s, core student service functions such as Admissions, Registrar, Financial Aid, Enrollment Services, Fees and Deposits, and Student Loan Disbursements have been housed in Lincoln Tower. This is an inefficient and inappropriate use of space originally designed for housing, not offices.

A consensus has existed for some time that these functions need to be moved. The problem has been where and how to pay for the relocation. A work group consisting of Facilities Operations and Development, users, and other stakeholders has developed a plan we believe will allow the project to move forward in a financially sound manner and we recommend its approval.

The proposal calls for a new building of approximately 71,000 ASF located next to the proposed Lane Avenue Parking Garage, as well as use of existing space in the Central Classroom Building.

The new building is expected to cost between \$27-\$33 million in FY 2007 dollars. It could be funded by a combination of rental payments reallocated by vacating Lincoln Tower, cash reserves in the debt service pool set aside for this purpose, and other central funds.

Efficiencies gained from the new building would result in a net reduction of 13% or 12,200 ASF. The new facility would be more accessible to students and Lincoln Tower could be renovated to return to its original design consistent with the University's long-term housing plan. We also recommend this project have a goal of being LEEDS certified.

Our plan would be to ask the Board of Trustees to approve commencement of the planning process at their September 2005 meeting. Under this schedule, construction would begin sometime in Spring 2007, to be completed approximately two years later.

B. Additional Projects Involving Non-State Funds

This section lists projects proposed by colleges, support units and affiliated entities to be funded by sources other than State funds. In many cases, University backed bonds are requested. In order to make most strategic use of our available debt capacity, we have asked units to plan on a six-year horizon. The projects listed here reflect the units' plans for that time period. However, being included here does not guarantee a project will receive bonds or other University credit. That issue is addressed in Section IV.

1. Projects from Individual Colleges

We have pending requests from the four colleges listed below.

College	Project	Amount Requested (in millions)		
		2007-2008	2009-2010	2011-2012
Human Ecology	Early Childhood Development Center at Weinland Park	\$12		
Business	MBA Housing		12-14	
MAPS	Advanced Laser	TBD		
Engineering	Koffolt Infill	6-7		
Engineering	Electro Science	5-6		
Engineering	Nanoscale Science	7-8		
Engineering	Possible Airport Improvements		8.7	
	Subtotal	\$30.0-\$33 ±	\$20.7-22.7	

MBA housing is a proposal from the Fisher College of Business to provide scholarship housing for MBA students. A residential facility of 120 units is envisioned, with total project costs estimated to be between \$12 and \$14 million. The proposal calls for additional funds to be raised for an endowment to support operations and maintenance. The project will be funded from private donations and will not use University bonds or otherwise adversely affect the University's debt capacity. Siting study is currently underway.

The College of Engineering is overseeing a proposed update to the University Airport Master Plan and an environmental assessment of the plan's major components. The College has made a decision to postpone consideration of the expansion of the north runway and new jet hanger for a number of years. These items will be included in the Airport Master Plan. That plan update, the noise assessment, and any future capital projects are all subject to Board of Trustees review and approval. The proposed small aircraft hangar project, which is currently in design (\$8.7M), is in the existing Airport Master Plan and may be considered for University bonds, subject to Board of Trustee approval at the time of construction.

2. Transportation and Parking

Transportation and Parking's projects are listed below in priority order. Funding will come primarily from bonds paid from parking user fees. The biggest unknown at this point is additional parking for the Medical Center, which will be addressed as part of the planning for Project Cancer.

Project	Request Amount (in millions)		
	2007-2008	2009-2010	2011-2012
9 th Avenue Parking Garage Rehabilitation	\$5.0		
New North Campus Parking Garage	28.0		
Ohio Union Garage Rehabilitation		\$9.0	
Ohio Union Garage Expansion		8.0	
Arps Garage Maintenance & Rehabilitation		3.0	
11 th Avenue Garage Maintenance & Rehabilitation			\$2.0
12 th Avenue Garage Maintenance & Rehabilitation			2.5
Med Center Garage(s)		TBD	TBD
Subtotal	\$33.0	\$20.0 ±	\$4.5 ±

3. Physical Facilities

Physical Facilities projects reflect four programmatic areas: electrical reliability (ER), heating/cooling (H/C), campus circulation (CC), and storm water management (SWM). They are listed below in priority order; however, this list is subject to modification when the utility master plan is completed in Spring 2006.

Project	Goal	Amount Requested (in millions)		
		2007-2008	2009-2010	2011-2012
Increase Campus Electric Capacity Phase 1 (Third Transformer)	ER	\$5.0-7.0		
Increase Campus Electric Capacity Phase II (Second Substation)	ER		\$29.0-35.0	
Central Steam Supply SAE Injection	H/C	0.7		
17 th Ave., 19 th Ave., Cannon Dr., and Hagerty Dr. Road Improvements	CC		5.0-6.0	
High Voltage Air Break Switch Replacement	ER	12.0-15.0		
New Combination Back Pressure/Steam Turbine Replacement	ER		15.0-18.0	
Campus Bikeway Development	CC		3.0-4.0	
North Campus Drainage Improvements	SWM		1.0	
Woody Hayes Dr. and Tuttle Park Place Rebuild	CC			\$2.5-3.0
Kinnear Corridor Improvements	CC	5.0		
Herrick Drive and Woodruff Ave. Rebuild	SWM CC			9.0-11.0
Subtotal		\$22.7-27.7	\$53.0-64.0	\$11.5- \$14.0

4. Student Affairs

Now that the new Recreation Center project is nearing completion and the Ohio Union project has been approved, the highest priority for the Office of Student Affairs is to improve the quality of student life on the Columbus Campus by reducing density and resolving deferred

maintenance issues. This includes the renovation of the Fawcett Center for office space in order to facilitate moving offices out of Lincoln Tower and adding 517 beds to the residence hall system. The primary funding source is University bonds to be repaid with user fees and other income. Remaining bonds for the Rec Center and Ohio Union are also included to give a comprehensive picture of financing needs through 2012.

Project	Requested Amounts (in millions)		
	2007-2008	2009-2010	2011-2012
Larkins Replacement	\$41.0		
Ohio Union Replacement	10.0	\$88.2	
Wilce Student Health Center Renovation	3.3	7.0	
Archer House Residence Hall Renovation	5.0		
Fawcett Center Renovation	8.0		
Lincoln Tower Residence Hall Renovation			\$32.7
Student Affairs Renovation and Renewal	11.0	12.0	13.0
Food Service Master Plan Renovation	2.5		15.0
Other Campus Properties (tentative)	<u>3.0</u>		<u>8.0</u>
Subtotal	\$83.8	\$107.2	\$68.7

5. Athletics

With the completion of the Ohio Stadium, Larkins, and other projects, the dollar amount of Athletics' projects is less extensive than in previous years. Eight projects have been identified. The primary source of funding will be fundraising. University bonds will not be used. Timing will depend on how quickly raised funds are available.

Project	Estimated Cost (millions)
Woody Hayes Athletic Center Renovation and Expansion, Phase I	\$14.0
New Crew Team Boat House	2.7
Varsity Tennis Center	11.0
Softball Field Upgrade	2.5-3.0
French Field House Resurfacing and Renovation	7.0-8.0
Ice Rink Expansion /Renovation	5M-6M
Steelwood Purchase Option	TBD
Nicklaus Museum	TBD
Subtotal	\$42.2 – \$44.7 ±

6. University Medical Center

The Medical Center is the single largest user of University-backed bonds. The Medical Center is currently engaged in three related planning processes that will affect its capital planning process: a long-range strategic plan, a long-range financial plan and a master facility plan that includes Project Cancer and certain health sciences academic units. The strategic plan, financial plan and facility master plan are far enough along to reflect, with a high degree of certainty, capital priorities for FY 2007 and FY 2008 and estimates for future biennia.

The Medical Center/Health System capital priorities are driven by six areas where the Health System has a differentiated product-line consistent with its academic mission. These six areas are:

- Cancer
- Cardio-Vascular
- Critical Care
- Imaging
- Neuroscience
- Transplantation

Specific, major projects, and the sequence in which they are to be funded, occur over two phases as follows:

FY 2007 and FY 2008	Ross Heart Hospital Expansion North Doan Building (Digestive Disease) Project Programming for Cancer Tower and Diagnostic Core Parking Garage Replacement Expansion of Ambulatory Services
FY 2009 and FY 2010	Cancer Tower and Diagnostic Core Infrastructure Remediation on Rhodes/Doan Hall Faculty Offices
FY 2011 and FY 2012	Backfill and Renovation of James Modernization of Rhodes/Doan

These schedules and priorities are subject to change as the Medical Center long-range strategic plan is finalized. However, the estimated project costs by area are as follows:

Area	2007-2008	2009-2010	2011-2012	Total (in millions)
Ross Heart Hospital Expansion	31.1	1.3		32.4
North Doan Building	34.2			34.2
Project Planning for Tower & Diagnostic Core	7.5			7.5
Parking Garage Replacement	29.2			29.2
Ambulatory Expansion	35.0	16.0	5.0	56.0
Cancer Tower, Diagnostic Core & Infrastructure	62.1	246.0	108.9	417.0
Remediation on Rhodes/Doan	24.2	60.4	76.4	161.0
All Other	39.4	3.5		42.9
	262.7	327.2	190.3	780.2

Of the total amount, the Medical Center has requested \$500-\$600 million be bonded by the University between FY 2007 through FY 2012. The recommendations for 2005 and 2007 bonding amounts are outlined in Attachment B. The amount of available allocations for the Medical Center projects from the University's bonding capacity for FY 2009 through FY 2012 is unknown at this time but will be determined based on the guidelines discussed in Section IV of this document.

In addition, Med Center Partners, which is an affiliated entity, may be undertaking some capital projects with funds generated from other sources. It is necessary that use of alternative funding for these projects be structured in such a way as to have no adverse impact on the University or the Medical Center's debt capacity.

7. Regional Campuses, OARDC, and ATI

The University's regional campuses, OADRC, and ATI have identified the following projects as high priority over the next six years.

Campus	Projects	Estimated Cost (in millions)		
		2007-2008	2009-2010	2011-2012
Lima	Extension Addition New Student Life Building Classroom Building	\$0.5-0.6 7.0-8.0		TBD
Mansfield	Ovalwood Hall Renovation Campus Recreation Center Oval Schuttera Service Center	7.0	\$5.5-8.5	\$1.1-1.3 3.2
Marion	New Science/Tech/Art Bldg			10.0 (?)
Newark	Founders/Hopewell Halls Renovations New Classroom Building Warner Library	3.0 5.5	TBD	
OARDC	Food Ag. and Bio. Eng. Build. Renovation New Entomology Building	4.0 1.6 0.5	TBD	TBD
ATI	"Banking" allocation for future project	TBD	TBD	TBD
Total		\$29.1- \$30.2+	\$5.5-8.5 +	\$14.3-14.5 +

The projects are to be funded with a combination of State capital funds, cash reserves, and University bonds. We recommend these projects proceed within the bond capacity limits identified in Section IV Part D.

All four regional campuses expressed a desire to provide additional housing at some point in the next six years. Two campuses (Newark and Mansfield) have such housing. The Lima and Marion Campuses have requested housing as well.

Unfortunately, the University does not have the debt capacity for these as University built and operated facilities and to meet the other capital needs of the regional campuses. Therefore, we recommend both Lima and Marion be directed to explore options with private developers who could provide student housing in close proximity to those campuses, as long as this can be done without adversely affecting the University's debt capacity.

8. Affiliated Entities

In the 1990s, the University created a number of affiliated entities to undertake strategic initiatives. Two of these, Campus Partners and SciTech, made use of University-backed credit during their start-up phase. Since then, the rating agencies now include University-backed credit to affiliated entities as counting against the University's debt capacity.

Since both Campus Partners and SciTech are now viable, we recommend their capital needs be financed by their own equity, thus preserving the University's debt capacity for other priorities in the Academic Plan.

We have discussed this concept with the leadership of both Campus Partners and SciTech. They are supportive of the recommendation, provided that in the case of SciTech, the existing University \$10 million line of credit be maintained as a revolving line of credit and that in the case of Campus Partners, the goals of the five-year business plan are met.

We think these conditions are reasonable. Therefore, we are showing Campus Partners and SciTech capital plans for information only, rather than as requests for additional University-backed credit or State capital funds.

The purpose of Med Center Partners is to allow the Medical Center to engage in commercial partnerships that leverage its assets to the benefit of the University and the people of Ohio. It is anticipated that any capital projects pursued through Med Center Partners will be financially self-supporting and not require University bonds, credit enhancements, credit guarantees, or lines of credit. Should the Medical Center choose to lease facilities from Med Center Partners, such leases will need to be approved by the University and will count against the credit limits established for the Medical Center as described in Section IV Part D.

		Estimated Cost (in millions)		
Entity	Project	2007-2008	2009-2010	2011-2012
Campus Partners				
	15 th & High		\$50.0-60.0	
	Residential Redevelopment	\$35.0-45.0		
SciTech				
	Engineering Research Lab	5.5		
	SW Quadrant Res Park I		6.0	
	SW Quadrant Res Park II			\$5.5
	Subtotal	\$40.5-50.5	\$56.0-\$66.0	\$5.5

9. Other Projects

In addition to the projects discussed, there are a number of capital projects that do not fit into the categories listed above. These are:

- University District Neighborhood Safety Center – this project was announced by President Holbrook and Mayor Coleman in October 2004. It is a city project, but the University has

committed to pay half of the construction cost and rent for University use of the building for University Public Safety and Community Crime Patrol. The total project cost is estimated at between \$3.5 and \$4 million. Our share of \$1.75-\$2 million will come from central University cash reserves set aside for this purpose.

- 1165 Kinnear Road and other strategic real estate purchases – 1165 Kinnear Road is a 95,600 square foot building located near SciTech that is currently up for sale or lease. The University is engaged in negotiations with the owner for a long-term lease of the facility for research use. The University also continues to consider strategic land purchase opportunities as they become available that are in accordance with the University's established Land Acquisition Policy.
- Former Lazarus Building – this is a joint City of Columbus, Battelle and University effort to use the renovated Lazarus Building as a magnet for economic
- Development in downtown Columbus. This could involve a University long-term lease of space for art uses and other activities. This project is still in the planning stages.
- Senior Housing Community – although this is a worthy project, it is not directly related to the academic mission of the University. Consequently, we recommend the Medical Center be given approval to explore options with private developers with the understanding that the project will not be located on University land and will not draw on University debt capacity.

IV. IMPLICATIONS

In this section, we address the implications of these recommendations in nine specific areas: the Academic Plan; deferred maintenance; future capital requests; debt capacity; students, faculty and staff; future operating costs; transportation and parking; physical feasibility; and energy conservation.

A. Impact on Academic Plan

These recommendations address two of the highest priorities of the Academic Plan, namely the Library Renovation and the Interdisciplinary Research Building. Three of the renovation projects, Hughes Hall, Brown Hall, and Townshend Hall, address facilities needs of core academic disciplines.

The Project Cancer and the Murray, Graves and Meiling Halls Renovations address expanding resource needs and the Ohio Union and Student Academic Services Building enhance core student services to better serve the student body.

As part of the review process for the coming biennium we asked the units that had been recommended for State capital funds in FY 2007 and FY 2008 to provide additional information on the benefits to the Academic Plan that would be realized in return for the investments required. A summary of that information is included in the appendix as Attachment C.

B. Impact on Deferred Maintenance

Funding of these recommendations will address two of the University's lingering deferred maintenance problems, Brown Hall and Hughes Hall. Both are on Physical Facilities list of the 30 worst deferred maintenance problems on campus, ranking number 3 and 11, respectively.

In addition, addressing renovations of the Thompson Library and Graves Hall, and the replacement of the Ohio Union proactively keeps these key facilities from becoming deferred maintenance problems in the future.

C. Impact of Future State Funded Capital Requests

With State funds declining and becoming more uncertain, multi-year planning becomes more important. In general, we have to phase large projects over three biennia, one for planning and two for construction. Although this is not ideal, this provides greater flexibility in use of State funds. The table below shows how the recommendations in this memo would play out over the next three biennia. For planning purposes, a control total of approximately \$58 million is projected for each future biennium.

Project	Total Funding (millions)		State Funding (millions)		
	State	Other	FY 07-08	FY 09-10	FY 11-12
Library Renovation	\$72.0	\$30.0	\$47.5	\$12.0	
Brown Renovation	45.0	5.0 or more	3.5	21.0	\$20.5
Hughes Renovation	29.0	0	1.5	15.5	12.0
Murray, Graves and Meiling Halls Renovation	12.0	TBD	6.0	6.0	
Koffolt Laboratory	TBD	TBD	0	2.5	15.0
Totals			\$58.5	\$57.0	\$47.5.

It is also important to recognize that should some sort of formulaic state expenditure cap be imposed via constitutional amendment or other means, these plans would have to be delayed and scaled back significantly.

Because of the continued uncertainties regarding State funds and other possible changes in the academic, financial and physical environment, we recommend this plan be updated annually, beginning in September 2006.

D. Impact on Debt Capacity

In order to preserve debt capacity for the highest priorities of the Academic Plan, the University Board of Trustees approved guidelines on the use of bonds and other credit instruments on March 4, 2005. These recommendations are consistent with those guidelines and envision a bond issue of no more than \$400 million in mid-calendar 2005 and no more than \$400 to \$500 million in calendar 2007. How this would be allocated among the various groups of users is illustrated in Attachment B.

E. Impact on Students, Faculty, and Staff

A large number of students, faculty, and staff regularly use the buildings recommended here for replacement or renovation. They will benefit when the projects are done, but will be inconvenienced while they are under construction.

The single largest challenge will be the inconvenience caused by the Library renovation and Ohio Union replacement projects, both of which will be under construction at the same time. Temporary sites will be provided for both functions with appropriate transportation, but additional planning will need to be done to minimize inconvenience and confusion.

The proposed temporary space while the Library is unavailable due to construction includes:

- All book stacks will be moved to 650 Ackerman Road
- Bus service will be provided to shuttle students from Main Campus to 650 Ackerman Road.
- Sullivant Hall Library will be the Central Campus library presence. Service will be provided to shuttle books from 650 Ackerman Road to Sullivant Hall.
- The Science and Engineering Library will provide additional student study space due to the consolidation of existing stacks.

The proposed temporary space while the Ohio Union is unavailable due to construction includes:

- The Fawcett Center floors 3-10 are proposed to house Student Activities, Business Offices, Undergraduate Student Government, Council of Graduate Students, Inter-Professional Council, Ohio Union Activities Board, Ohio Union Graphics, Ohio Union Source, Information Desk, Student Commuter Services, Multi-Cultural Center, Student Legal Clinic, Student Advocacy, and Police Department offices.
- Food Court and Conferencing Space will not be replaced until the Ohio Union project is completed.
- The Fawcett Center, Schottenstein Center, Blackwell Inn, and Pfahl Hall will provide relief for conference, auditorium space, and evening social space
- Oxley's Café in the Wexner Center, Crane-Hagerty Café in Hagerty Hall, existing food businesses east of High Street, and Gateway and Marketplace will provide relief for Food Court service

Temporary student study and social space while both projects are unavailable during construction will be provided at several locations across campus. These temporary measures to minimize adverse impact of this needed construction were reviewed with the Board's Fiscal Affairs Committee at their June 2005 meeting.

F. Impact on Further Operating Costs

In the University's budget system, the benefiting units are responsible for operating costs of additional space assigned to them. The table below summarizes the approximate net change in ASF for major projects approved for the coming biennium.

Unit	Project	Net Change in ASF	Cost Increase (or Decrease)
OAA	Library Renovation	-11,500	(\$120,865)
English ASC/Humanities	Brown Hall Renovation	4,600	\$48,346
Medicine	Murray, Graves and Meiling Halls Renovations	TBD	--
Music ASC/Arts	Hughes Hall Renovation	--	
Engineering	Koffolt Laboratory Renovation	TBD	TBD
ASC/SBS	Townshend Hall Renovation	12,900	\$135,579
Health Science	Murray Hall Renovation	43,000	\$451,930
Health Science	Clinical Expansion Phase I	TBD	TBD
Student Affairs	Ohio Union Replacement	23,000	\$241,730
Engineering	Airport Expansion	TBD	
Various	Student Academic Services Building	-12,200	(\$128,222)

G. Impact on Transportation and Parking

Meeting additional space needs without exacerbating parking and accessibility continues to be an enormous challenge. Vehicular and foot traffic congestion will undoubtedly occur as a result of building construction and road improvements, but it is a temporary obstacle.

Most projects that are renovations or replacements will not increase long-term parking demand but new facilities such as the Interdisciplinary Research Building, MBA Housing, and the acquisition of Murray Hall will. Project Cancer will create additional demand on a part of the campus where congestion is high and parking in short supply, but the project will replace any parking that is removed and will add additional parking to accommodate additional needs.

The Student Academic Services Building will eliminate approximately 500 surface parking spaces, but these can be replaced by the proposed Lane Avenue Garage. The new garage will increase parking availability in the north campus area, shifting demand from west campus to Lane Avenue and increasing the amount of vehicular traffic in this area.

The Ohio Union project will increase parking demand on the east side of campus, but this can be mitigated by the proposed expansion of the Ohio Union Garage.

H. Physical Feasibility

Many of the proposed projects are somehow related to an existing project and will require timing and space coordination, but are not impediments to the completion of the proposed projects. The availability of Smith Lab for swing space will facilitate demolition of Lord Hall. The new Student Academic Services Building will have to be completed before Lincoln Tower can be converted to additional housing. The Ohio Department of Health must vacate Murray Hall before it can be assigned to and used by the Medical Center. If the Hughes Hall Renovation proceeds before the Weigel Hall Addition is built, swing space for the Hughes occupants will need to be identified. The new off-campus location for Development must be completed before the Fawcett Center tower can be vacated for renovation.

I. Energy Conservation

The recent rise in the cost of energy is expected to be a long-term trend; consequently, strengthened emphasis on energy conservation makes sense from both a financial and environmental protection standpoint. We have already instructed our architects to plan buildings in a way that maximizes efficient use of energy. A big step forward was made two years ago when it was agreed to make the new 4-H building LEEDS certified. The next step is to plan more buildings that comply with these standards.

We considered both the Library and the Ohio Union, but both are too far along in design to achieve certification in a cost effective way. Instead, we have instructed the architects on both of these projects to explicitly report to us on how efficient energy use is incorporated into the design of these two projects.

In addition, we recommend the proposed new student services building be identified as the first LEEDS-certified project on the Columbus Campus east of the river. We have also asked the Office of Facilities Operations and Development to provide us with recommendations on further energy conservation measures no later than December 31, 2005.

We hope this information is helpful to you in evaluating our capital recommendations.

c: President's Cabinet
Council of Deans
Senate Committee on the Physical Environment
Senate Fiscal Committee
Space Facilities Committee
Mike Sherman
Lee Walker
Jim Nichols
Jill Morelli
Kathy Dillow
Melissa Bellini

PART V: Appendix
Supplemental Materials

Attachment A

**FY 2007 and FY 2008 Capital Budget
Funding Principles**

With stable enrollment, limited funding and a substantial amount of deferred maintenance, the priority for use of central funds (including State funds) will be to enhance or improve existing space and reduce operating costs. Therefore, as a general rule:

1. Central funds will not be used to increase academic or administrative space assigned to a unit unless:
 - Paid for by the benefiting unit, or
 - Reallocated from elsewhere.
2. Central funds will not be committed to additional operating costs.
3. Capital and operating costs for additional research space should come from increased cost recoveries.
4. Any additional space for non-general fund units should be funded by that unit and meet the space service needs of the University.
5. Fundraising is an important consideration but fundraising does not guarantee matching funds independent of the criteria listed above. Fundraising is particularly encouraged for upgrades and renovations that do not require additional central support.
6. Use of University bonds and other credit instruments may be requested where a repayment mechanism can be identified. However, availability of this funding source is extremely limited and must be specifically approved as part of the project review approval process.
7. The ability to document and track proposed benefits of the project as to the Academic Plan will be an important consideration in choosing among competing projects.

Attachment B

Projects	FY 2005 BONDS	FY 2007 BONDS		
Weinland Park Childcare	\$1,500,000			
Mechanical Engineering	\$12,000,000			
McCracken Chiller Expansion	\$4,000,000			
McCracken Boiler Repairs	\$2,000,000			
Woody Hayes Bridge & Steamline	\$2,800,000		2005 Allocations	
Boiler Replacement/McCracken	\$13,000,000	\$22,000,000	Colleges	\$13,500,000
Wexner Center Renovation	\$11,250,000		Physfac	\$33,050,000
Research Chilled Water Plant		\$7,500,000	Regionals	\$7,600,000
East Chilled Water Plant		\$4,000,000	REPM	\$250,000
North Hot Water Loop		\$2,500,000	Student Affairs	\$90,687,500
Increase Campus Electric Capacity Phase I		\$6,000,000	Other	\$9,000,000
Central Steam Supply SAE Injection		\$700,000	Campus Partners	\$4,000,000
High Voltage Air Break Switch Replacement		\$15,000,000	SciTech	\$4,000,000
Kinnear Corridor Improvements		\$5,000,000	T&P	\$31,900,000
12th Avenue/Neil Corridor Improv		\$2,000,000	Med Center	\$162,250,000
South Dorm Sewer Separation		\$625,000		
Lima student Life Building		\$7,000,000	2005 Total	\$356,237,500
Marion Student Services Building	\$1,100,000			
Newark Warner Library		\$5,500,000		
Mansfield Admin & Classroom	\$6,500,000			
Manfield Ovalwood Renovations		\$7,000,000		
Kinnear Real Estate		\$2,600,000		
Service Corridor Real Estate		\$700,000		
South Campus Real Estate	\$250,000			
Larkins Hall	\$63,000,000	\$41,000,000	2007 Allocations	
Buckeye Village Community Center	\$5,600,000		Physfac	\$65,325,000
Mansfield Apartments	\$5,400,000		Regionals	\$19,500,000
Grad/Prof. Housing Retail	\$3,500,000		REPM	\$3,300,000
Wilce Health Center Renovations Phase 3	\$750,000	\$3,300,000	Student Affairs	\$83,800,000
Housing & Food Service Renov	\$10,800,000	\$11,000,000	Other	\$12,200,000
Fawcett Tower Rehab to residence		\$8,000,000	T&P	\$32,900,000
Off Campus Properties	\$637,500	\$3,000,000	Med Center	\$224,330,000
Ohio Union		\$10,000,000		
Food Service Master Plan		\$2,500,000	2005 Total	\$441,355,000
Lincoln Tower 1-15	\$1,000,000			
Archer Conversion		\$5,000,000		
Campus Partners Gateway	\$4,000,000			
Science & Technology Center	\$4,000,000			
Airport Hangars		\$8,700,000		
ULAR/BRT	\$9,000,000			
WOSU		\$3,500,000		
Neil Avenue Garage	\$11,900,000			
Lane Avenue Garage		\$28,000,000		
9th Avenue Garage Rehab		\$5,000,000		
Rhodes Hall Garage	\$20,000,000			
Biomedical Research Facility	\$76,000,000	\$42,350,000		
BRT Infill Completion		\$30,000,000		
Camera Center	\$19,000,000			

Doan Digestive Disease	\$8,000,000	\$22,500,000
East ED	\$4,000,000	
James Cancer Hosp. II	\$10,250,000	
Ross addition		\$24,180,000
Ross Heart Hospital	\$45,000,000	
Parking Deck		\$21,200,000
Project Programming		\$3,500,000
MRI Relocation		\$7,000,000
Means/Garage Demo		\$4,900,000
Tower 1		\$16,600,000
D&T		\$5,100,000
Faculty Offices		\$5,000,000
Murray hall		\$1,000,000
Sewer		\$2,500,000
Ambulatory		\$27,500,000
650 Ackerman		\$5,000,000
OSU East		\$6,000,000
	\$356,237,5	\$441,455,000

EXAMPLE

July 15, 2005

Joseph J. Branin
Director, University Libraries
106F Main Library
1858 Neil Avenue
CAMPUS

Dear Joe:

The Thompson Library Renovation project has been selected as one of only five Columbus Campus projects to be recommended for state capital funds in the FY 2007 – FY 2008 biennium. To ensure that the University receives an appropriate return on this significant investment, we would like you to complete the following questionnaire and return it to us within the next 30 days. It is not necessary to start this process from scratch. You should feel free to incorporate information presented at your capital hearing as appropriate; however, this is intended to be a much more focused and metric-driven review.

1. Please describe how completion of this project will advance the Academic Plan. Your response should be data driven and include metrics that will provide a before and after comparison.
2. If additional space is part of this project, please provide information to demonstrate that existing space is being used efficiently and specific metrics to demonstrate how additional space will be used and how the University will benefit.
3. Please describe in detail what financial contribution your unit(s) is/are prepared to make, where the resources will come from, and the anticipated timing of the receipt of those resources.

For further assistance in completing this questionnaire, please contact:

Mike Sherman, Vice Provost Academic Administration (292-5881, Sherman.4@osu.edu) regarding Academic Plan metrics, Richard Morse, Facilities Management (292-3155, morse.68@osu.edu) regarding space utilization, and Kathy Dillow, Business and Finance (292-6267, Dillow.7@osu.edu) regarding funding alternatives.

Thank you for your cooperation.

Sincerely,

Barbara R. Snyder Executive Vice President and Provost	William J. Shkurti Senior Vice President for Business and Finance
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c: Karen Holbrook
Kathy Dillow
Richard Morse
Mike Sherman

PURCHASE OF REAL PROPERTY

1445 EAST GRANVILLE STREET
COLUMBUS, OHIO

Location and Description

The property consists of approximately 0.05 acres located at 1445 East Granville Street, approximately 35 feet east of Burt Street. The subject adjoins the north parking lot at University Hospitals East. The property contains a two-story, frame single-family building of approximately 904 square feet. Title to the property is held in the name of Benny L. and Betty A. Upchurch.

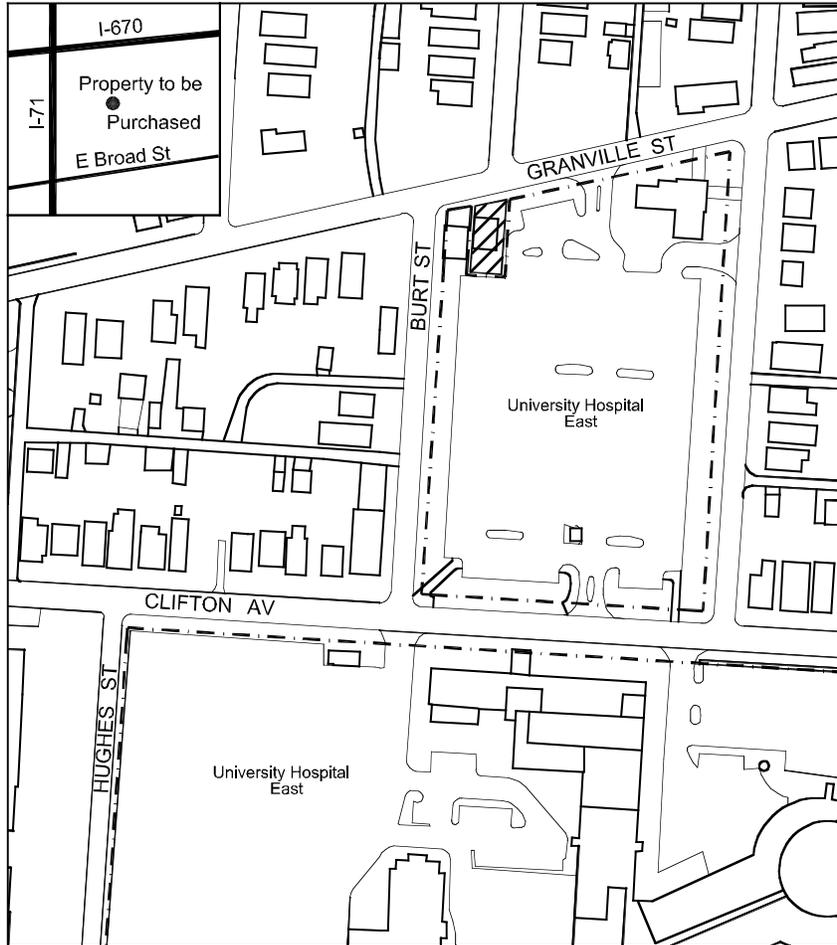
Appraisal and Purchase Price

An appraisal conducted in August 2005 by R.F. Berger and Associates valued the property at \$50,000.00. The purchase price is \$50,000.00. All acquisition and operating expenses will be funded by University Hospitals East.

Use of the Property

Title to the property will be taken in the name of the State of Ohio for the use of The Ohio State University. University Hospitals East will provide all funds necessary for acquisition, use, and any demolition costs associated with the property. University Hospitals East will use the property for parking.

Proposed Purchase of Real Property
1445 E. Granville Street
Columbus, Ohio



No True Scale



Map Provided by University Engineer's Office

Board of Trustees Meeting
Office of Business and Finance
September 23, 2005

 Proposed Purchase of Property

**The Ohio State University Board of Trustees
Fiscal Affairs Committee**

September 23, 2005

Topic:

Implementation of new Student Information System

Context:

During the past fiscal year, the Office of Undergraduate Studies along with the Office of Information Technology and other affected areas conducted a feasibility study to assess options for replacement of the current obsolete legacy Student Information System (SIS). The results of that assessment have shown that implementation of the PeopleSoft Student Administration modules would satisfy the majority of the requirements for student information at Ohio State.

The SIS is the last major administrative system to be replaced. Implementation of a new SIS will provide updated technology and sharing of support resources, as well as opportunity for improved services to faculty, academic advisors and students through additional self-service applications and improved data access and reporting. The limitations of our current systems have made it very difficult to respond to increasing business requirements associated with student information, as well as to support college processes for monitoring progress toward degree completion and program effectiveness. Through replacement of aging technology we will be able to more effectively respond to changing business requirements and provide flexibility in meeting needs of the campus. (Attachment A).

Recommendation:

- The University should proceed with implementation of the PeopleSoft Student Information System on a phased-in basis to commence in FY 2006 with a targeted completion of September 2009 (Attachment B).
- The total cost of the project is expected to be \$40-50 million over a four-year period. Funding for FY 2006 will be approximately \$5 million and will come from central resources. The funding plan for future years to be adopted as part of the FY 2007 budget process. This funding plan will need to include cost sharing by colleges and support units, as well as a significant central investment.
- A governance structure should be established that includes appropriate sponsorship and scope control and to assure appropriate engagement of intended users (Attachment C).

Considerations:

- Why PeopleSoft?
- What has the experience been with PeopleSoft elsewhere?
- How reliable are the cost estimates?
- What has been the internal approval process and who has been consulted?
- How will the return on investment be measured and what return is expected?
- Who is responsible for making sure this process is successful; how will success be defined?
- What will be the cost to the units?
- What functions are in the scope, which are not and why?
- What are the major risks and how will they be addressed?
- What are likely to be the continuing costs and how will they be funded?
- What are the implications of the Oracle acquisition of PeopleSoft?
- What have been the lessons learned from previous systems installations and how will they be applied?
- How will the colleges and deans, academic programs and academic advisors, etc. be assured their voices will be heard?
- Does this mean we are committed to converting to semesters?
- How will the Board be kept informed?

Requested of the Fiscal Affairs Committee:

Approval to proceed with planning and design of the new Student Information System.

Office of Academic Affairs
Office of Business and Finance
September 6, 2005

**STUDENT INFORMATION SYSTEM
STRATEGIC BUSINESS DRIVERS**

REMOVE SOCIAL SECURITY NUMBER AS THE STUDENT IDENTIFIER

The University needs to provide very restricted uses of an individual's Social Security Number. The current student identifier is the Social Security Number.

PROVIDE CONSISTENT INFORMATION SHARING ACROSS FUNCTIONAL AREAS

The University needs to be able to provide consistent student related processes and information sharing across administrative, student, and faculty users. The Student System is currently driven by 30-year old technology infrastructure. It has been amended and improved on an ad hoc, "localized" basis, at times resulting in inconsistent processes and inconsistent data sharing across functional areas. The result is frequent manual manipulation of the data to derive the information needed.

CREATE AUTHORITATIVE DATA SOURCE

There is a need for an authoritative source of student-related data. Student-related data across multiple systems is currently redundant, not integrated, and in some cases conflicting. Academic and administrative decisions are frequently made using incomplete, inconsistent, and conflicting data, which is derived from many sources.

CREATE MANAGEABLE AND MAINTAINABLE SYSTEMS

It is difficult to make regulatory requirement and guideline changes to the existing systems. Changes in the existing legacy systems are frequently time consuming and overly complex due to the "siloes" character of the different functional area systems.

CREATE INTEGRATED SYSTEMS

The existing information systems consist of different architectures, different data structures, inconsistent data characteristics and hardware platforms. This environment makes it very difficult to utilize data for a given entity as it moves through these systems. Business analysis can be more efficiently performed if the requisite data is more easily available and consistent across the Human Resources, Student Administration, Financials, and Fees and Deposit systems.

PROVIDE EFFECTIVE OUTCOMES

The University needs concise, correct and easily accessed information to provide external reporting requests and to perform internal monitoring. Current information is difficult to extract, and too frequently requires manual summarization to achieve meaningful analysis. Additionally, information may not even be available in the existing system to answer the question being asked.

Student Administration System Proposed Project Time-Line

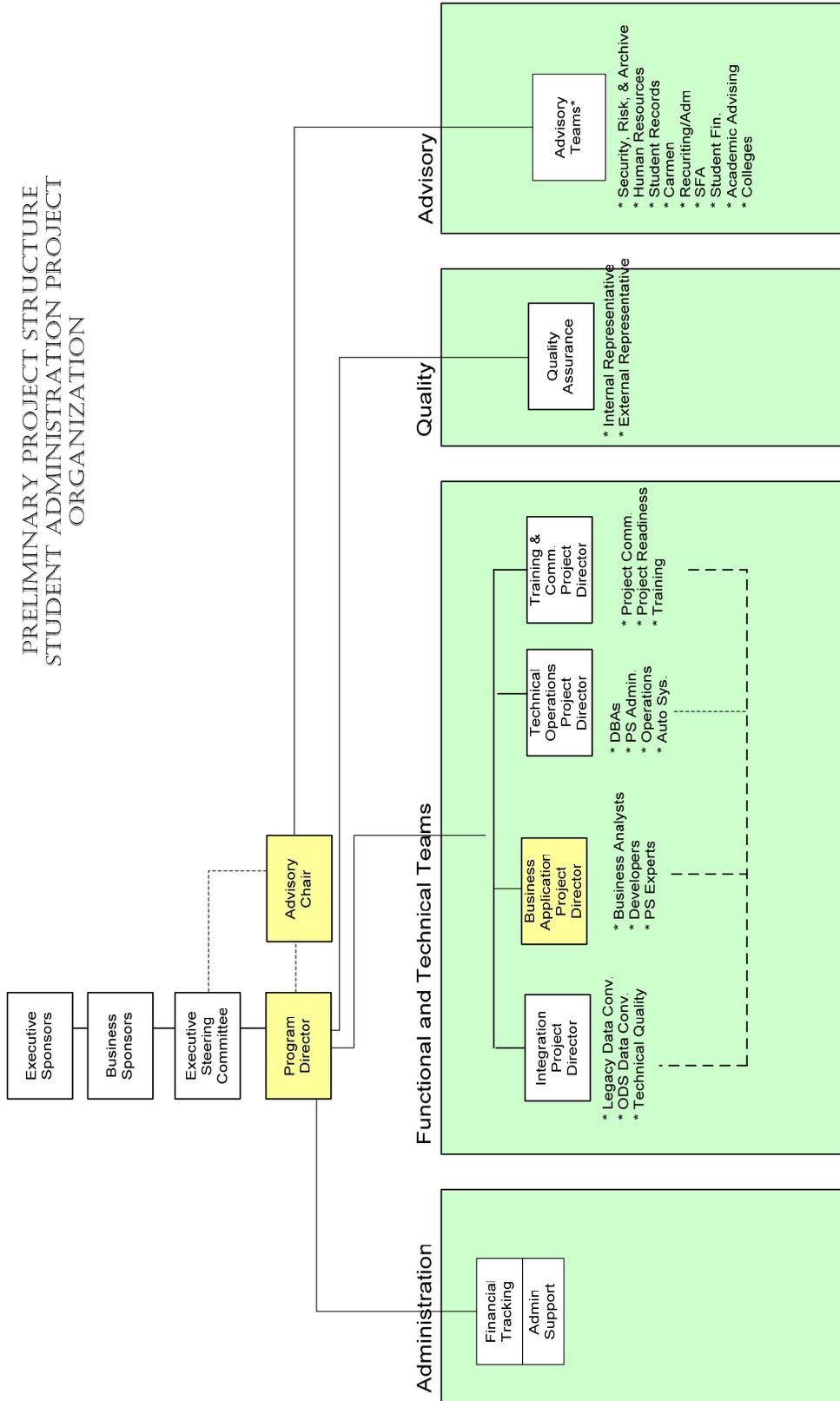
ID	Task Name	2006				2007				2008				2009				
		Q4	Q1	Q2	Q3													
1	PS Team Training																	
2	Project Pre-Planning																	
3	Fit/Gap																	
4	Design																	
5	Development & Unit Test																	
6	Integration (String) Test																	
7	System Test																	
8	User Acceptance Test																	
9	Load/Stress Test																	
10	Performance Test																	
11	Legacy Conversion																	
12	Operational Data Store Conversion																	
13	Change Management																	
14	Move to Production Test																	
15	Implement into Production																	

Implementation will be performed on a "life of a student" business process schedule over several months. The current implementation plan follows:

- Applications for Class of '09
- SFA Apps for SU '09, Start Class Sched. Process, Cont. Student Housing
- Winter '09 Grades & Graduation, Recruitment '10
- Housing Apps., Advising, Orientation Letters, Award Letters
- SU/FALL Registration Opens, SU Fees, Anticipated Aid, Payment Plans
- SU '09 Begins, Earliest Fall '09, FA Direct Dep. Disb., SP'09 Grades & Grad.
- Fall Fees, SFA Anticipated Aid Disbursement, Board Reports
- SU Grades & Grad
- SFA Direct Deposit Distribution, Bulk of Enrollment

- July 2008
- January 2009
- March 2009
- April 2009
- May 2009
- June 2009
- July 2009
- August 2009
- September 2009

PRELIMINARY PROJECT STRUCTURE
STUDENT ADMINISTRATION PROJECT
ORGANIZATION



* Advisory Teams consist of the Directors and Academicians

**The Ohio State University Board of Trustees
Fiscal Affairs Committee**

September 23, 2005

Topic:

FY 2006 Current Funds Budget

Context:

This is the final step in approval of the FY 2006 operating budget. There are no major surprises, but there are loose ends to tie down.

Summary:

A summary listing of late breaking developments in the budget process is attached (Attachment 1).

A summary of what is included in the budget red book is attached (Attachment 2).

A written response to questions posed at the July 8 meeting is attached (Attachment 3).

Considerations:

- What happens next?
- What are the emerging issues for FY 2007?
- Is there any additional information the Fiscal Affairs Committee would like?

Requested of the Fiscal Affairs Committee:

Approval of the attached recommendations.

FY 2006 Operating Budget

Summary of Final Adjustments

- Final spending total is \$3.4 billion. This is less than the sum of the individual fund groups due to inter-fund transfers.
- The single largest fund group is now self-supporting auxiliaries, which accounts for 47% of the total budget for all campuses.
- State support is scheduled to increase by 1.5% on the Columbus Campus. This is the second year in a row that state support has increased slightly, but the state share of Columbus Campus general fund revenues continues to decline, and still remains below FY 2001 levels.
- This budget requires an average reallocation of 1% for General Fund units to accomplish their compensation goals. Actual amounts will vary significantly by unit based on workload, reserves, and revenues generated.
- \$5 million in one-time central funds is included to support detailed planning for a new Student Information System.
- This budget does not include any money from the 1.5% doctoral set aside of the Economic Growth Challenge/Innovation Incentive for Ph.D. Programs. Access to those funds requires a match from the University. Should this be achieved, up to an additional \$1 million will be available in FY 2006 to match a University set aside of \$1 million. The Provost has asked the Graduate School to develop a plan to capture this match.
- Funding is included for 50,000 of the 70,000 square feet of office space to be rented by the University at Gateway. A permanent funding source for the remaining 20,000 square feet will be identified as part of the FY 2007 budget process.
- \$3.3 million of support for Development is from one-time funds in FY 2006. A continuing source needs to be identified as part of the planning for the next campaign.

Attachment 2

Summary of Information in Budget Red Book

Priorities

- Academic Plan
- Budget Context
- FY 2006 Priorities

Revenue Summary

Expenditure Summary

- Base Budgets
- Changes by Category

Multi-Year Commitments

Tables and Appendices

Attachment 3

To: Bill Shkurti
 From: Lee Walker
 Subject: Response to Questions from July 8 Budget Presentation
 Date: August 23, 2005

This memo is in response to the questions asked by Board members at your July 8, Fiscal Affairs Committee presentation of the Current Funds Budget.

In response to Dimon McFerson's question about what was included in the other revenue sources category, other includes:

	Revenue (Thousands)
Equip/Space Rental	\$600
Patent Royalties	50
Current Use Gifts	525
Name & Seal Royalty	3,500
OSU License Plates	400
Miscellaneous Income	<u>285</u>
Total	\$5,350

Miscellaneous income primarily from administrative cost reimbursement for costs associated with processing student loans.

In response to Dimon McFerson's question about how much was distributed in endowment generated resources below is a table created with the assistance of the Treasurer's Office for inclusion in the FY 06 CFB. We intend to update and include a version of this table in future CFB books as well as the current book.

Year	FY03	FY04	FY05	FY06
Amount in Millions	\$64.6	\$63.5	\$77.6	\$81.0e
% Change	--	-1.7%	+22.2%	+4.4%

In response to Jo Ann Davidson's question about the budgeted revenue and expense for OARDC, below is the OARDC budget as it appears in the CFB book. The budget shows both revenue and expense decreasing slightly from last year (.1%).

Please let me know if we can provide additional information.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUNC
 (IN THOUSANDS)

	2004-05 Revised Budget	2005-2006			Percent Change
		General	Earnings Restricted	Total Budget	
RESOURCES					
Government Support					
State Support					
State Share of Instruction	0			0	
Appropriations	35,830		0	0	-100.0%
Ohio Grants & Contracts	0		35,830	35,830	
Subtotal State Support	35,830	0	0	35,830	0.0%
Federal Grants & Contracts	6,500		6,500	6,500	0.0%
Local Grants & Contracts	0			0	
Subtotal Government	42,330	0	0	42,330	0.0%
Student Fees					
Instructional, General and Tuition					
Other	0			0	
Subtotal Student Fees	0	0	0	0	
Other Resources					
Health System					
Auxiliary Sales & Services	0			0	
OSU - Physicians	0			0	
Departmental Sales & Services	1,590	1,550		1,550	-2.5%
Private Grants & Contracts	2,500		2,500	2,500	0.0%
Endowment Income	600		600	600	0.0%
Investment Income	0			0	
Other	0			0	
Subtotal Other	4,690	0	1,550	3,100	-0.9%
Total Resources	47,020	0	1,550	45,430	-0.1%
EXPENDITURES					
Instruction & General					
Instruction & Departmental Research					
Academic Support	500		500	500	0.0%
Student Services	2,590	1,550	500	2,050	-20.8%
Institutional Support	0			0	
Plant, Operations & Maintenance	0		3,500	3,500	
Subtotal Instruction & General	4,230		4,500	4,500	6.4%
	7,320	0	1,550	9,000	44.1%
Separately Budgeted Research					
Public Service	38,500		35,230	35,230	-8.5%
Scholarships & Fellowships	1,000		1,000	1,000	0.0%
Auxiliaries	200		200	200	0.0%
Health System	0			0	
OSU - Physicians	0			0	
Total Expenditures	47,020	0	1,550	45,430	-0.1%

FY 2006 COLUMBUS CAMPUS TUITION

Synopsis: Instructional, general and non-resident fees at the Columbus Campus for FY 2006 are proposed effective Autumn Quarter 2005.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS undergraduate instructional and general fees are subject to a 6% tuition cap; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee increases for Columbus Campus undergraduate, graduate and professional programs; and

WHEREAS consultations continue to take place with regard to the regional campuses and ATI, and those fees will be presented at the July meeting of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for all tiers of undergraduates enrolled at the Columbus Campus will increase 6.0%; and

BE IT FURTHER RESOLVED, That undergraduate program fees for declared majors in the School of Music and in the Fisher College of Business be increased from \$50 to \$100, and that the undergraduate learning technology fee (\$110) in the College of Engineering be extended to include pre-major students; and

BE IT FURTHER RESOLVED, That instructional and general fees for most graduate students will increase 6% and that the instructional fees for the professional colleges and selected graduate programs will increase between 6% and 15%; and

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs be increased by 6%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2005, except that fees and charges for the Health System, as outlined in the accompanying materials, shall be effective July 1, 2005.

INTERIM BUDGET FOR FY 2006

Synopsis: Authorization to make expenditures in FY 2006 is proposed.

WHEREAS the University has not yet finalized its operating budget for FY 2006; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for FY 2006 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for FY 2005, pending the adoption of the Current Funds Budget for FY 2006 at the July Board of Trustees meeting.

FY 2006 ATI AND REGIONAL CAMPUS TUITION

Synopsis: Approval of instructional and general fees for undergraduate students enrolled at ATI and the Regional Campuses for FY 2006, effective Autumn Quarter 2005, are proposed.

WHEREAS consultations have taken place among the Agricultural Technical Institute and the Regional Campuses to determine the appropriate instructional and general fee increases for those students; and

WHEREAS undergraduate instructional and general fees are subject to a 6% fee cap before adjustments for the Access Challenge offset; and

WHEREAS the Regional Campus Advisory Boards approved a 6% increase in undergraduate instructional and general fees, before adjustments for Access Challenge offsets, at ATI and the Regional Campuses' respective June meetings:

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees and the non-resident surcharge for both upper and lower division undergraduates enrolled at ATI and the Regional Campuses be increased 6%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2005.

APPROVAL OF FISCAL YEAR 2006 CURRENT FUNDS BUDGET

Synopsis: Approval of the Current Funds Budget for FY 2006 is proposed.

WHEREAS the State budget for FY 2006, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2006 have been previously approved by the Board of Trustees and other levels of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS expenditures, including compensation, have been identified for FY 2006; and

WHEREAS appropriate planning and consultation within the University has been accomplished with regard to the Columbus Campus, Regional Campuses, and ATI budgets, and the President now recommends approval of the Current Funds FY 2006 Budget:

NOW THEREFORE

BE IT RESOLVED, That the Current Funds Budget for the Columbus and Regional Campuses for FY 2006, as described in the accompanying text and tables, be approved, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board; and

BE IT FURTHER RESOLVED, That the Current Funds Budget for ATI for FY 2006, as described in the accompanying text and tables, be approved subject to subsequent review based on a five-year financial plan for ATI to be submitted to the President by December 31, 2005.

APPROVAL OF FISCAL YEAR 2006 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Synopsis: Approval of the total University Current Funds Budget for FY 2006 is proposed.

WHEREAS the State budget for FY 2005 and 2006, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2006 have been approved at previous meetings of the Board of Trustees; and

WHEREAS other levels of resources and expenditures for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made to eliminate double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2006:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2006, as described in the accompanying FY 2006 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

I. Setting Budget Priorities

Academic Plan

In 2000 the Board of Trustees first approved the Academic Plan. This document defines six strategies and related initiatives that are necessary for The Ohio State University to become a truly great teaching and research university. Pursuing such an ambitious goal is important because top-tier research universities are essential in today's knowledge economy to ensure economic growth and social progress for the people and the regions they serve. Ohio lacks such a top-tier institution, but The Ohio State University is poised to fill that role.

The Six Core Strategies

- Build a World-Class Faculty.
- Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University.
- Enhance the Quality of the Teaching and Learning Environment.
- Enhance and Better Serve the Student Body.
- Create a Diverse University Community.
- Help Build Ohio's Future.

These strategies and their related initiatives serve as a roadmap for the university. However, almost since its inception, the Academic Plan had to be adapted to fiscal constraints brought about by reductions in state funding.

Between spring 2001 and spring 2005, the university addressed a series of state budget cuts totaling over \$50 million. These cuts constrained progress on the Academic Plan and led the university to focus on only the most critical elements of the plan. Four strategic principles were developed to guide the allocation of university resources:

- Resource allocations should support the Academic Plan/Leadership Agenda;
- Resource allocations should support the flow of discretionary resources to the colleges to carry out their missions;
- Resource allocations should enhance core support services;
- Resource allocations should advance financial stewardship.

Based on the state tuition caps and state appropriation levels, tuition was set at the June meeting of the Board of Trustees. Undergraduate student tuition increases effective Autumn Quarter were set at the state cap of 6.0% (excluding the \$42 mandatory recreation fee). However, over 54% of undergraduate resident students receive some form of university financial aid. For them, the effective increase is less,

and in some cases zero, as financial aid will be increased to offset tuition increases. These increases will permit continued progress in meeting the goals of the Academic Plan, economic diversity will be maintained through offsetting increases in financial aid, and efforts will continue to reduce cost pressures on students.

The university implemented tiered tuition increases in FY 2004, which meant that new undergraduate students starting in Summer Quarter 2003 or later paid higher tuition than students who started in spring 2003, who in turn paid higher tuition than students who were enrolled prior to summer 2002. The university did not create any additional tiers after FY 2004. However, the existing tiered tuition levels continue to result in various differential tuition levels depending on the undergraduate's date of enrollment. The two lower tiers will begin to phase out in FY 2007 and by FY 2008 there will again be only one fee level.

Budget Context

At the beginning of the FY 2006 budget planning process, the university presented a financial benchmark report to its Board of Trustees. The report compares OSU's financial trends with eight benchmark institutions in a number of key areas.

The eight benchmark institutions include, in order of their relative rank: Michigan, UCLA, Wisconsin-Madison, Illinois-Urbana/Champaign, Texas-Austin, Washington, Minnesota-Twin Cities, and Arizona. This year, Penn State again was excluded from current and historical analysis due to vast differences in reporting on the Integrated Post Secondary Education Data System (IPEDS) as compared to the other benchmark institutions in FY 2003.

The eight institutions represent public higher education institutions of the highest quality that most closely resemble Ohio State in organization and missions. The institutions represent Ohio State's peers and aspirational peers. Using the most recent audited financial data available, FY 2003, the financial comparisons follow:

Current funds revenues per FTE student at Ohio State are significantly (15%) below the average of our benchmark institutions. However, this represents nearly an 11% improvement over FY 1996, when revenues were 25.9% below the average benchmark.

State support per student FTE at Ohio State (\$9,003) in FY 2003 is also less (14.2%) than the benchmark average. State appropriations are the slowest growing revenue source: the average annual growth rate from 1993 to 2003 is 0.8% in 2003 constant dollars.

While instructional expenditures per student FTE at Ohio State are almost the same (-0.2%) as the benchmark average, expenditures on academic support outside the classroom are 28% below the benchmark average.

The comparison of fees and tuition based on FY 2005 data shows:

- Because of reductions in state support and an increased reliance on tuition and fees, average resident undergraduate tuition and fees at Ohio State are 12.1% above the benchmark average in FY 2005.
- Ohio State is ranked higher than any other Ohio public university in academic reputation. Ohio State's resident continuing undergraduate tuition and fees range (depending upon tier) from 0.9% below to 9.6% above the state average. The newest student fees are the second lowest among Ohio's six public 4-year universities with selective admissions. This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match our competition in key academic and support areas.

The university will continue to develop benchmarking of key academic, demographic and administrative issues to inform decisions on budget prioritization.

FY 2006 Priorities

The budget process continues to be guided by the Academic Plan. In FY 2006, state support to higher education will grow by about 1.5%. The state is providing the Columbus campus with \$325 million in core state support in FY 2006. (This figure includes State Share of Instruction, Research Incentive and Success Challenge.) Although this increase is the largest since FY 2001, total state support still remains 4% lower than FY 2001 levels.

Despite the modest increase in state funding and the other cost pressures felt by the university, undergraduate tuition and fees were increased by 6% for FY 2006, the smallest percentage increase since 2001. Need-based financial aid was increased proportionately to offset this increase and maintain access for lower income students.

Increased revenue generated from the tuition increase and state funding increase is allocated according to the following strategic principles.

- Support the Academic Plan/Leadership Agenda.
- Support the flow of resources to the colleges to carry out their missions.
- Ensure continued operating efficiencies and high quality support services.
- Advance effective financial stewardship.

The colleges are the key focal points to advance the objectives of the Academic Plan. Consequently, the university's decentralized budget system is designed to ensure that at least 75% of increased annual revenues from tuition and fees, State Share of Instruction and all indirect cost recoveries are distributed back to the generating colleges.

Central discretionary funds of \$7.6 million in continuing funds and \$22.3 million in one-time funds are used to seed university-wide initiatives that cross college boundaries and strengthen core support services. These include:

- Support of interdisciplinary research
- Support of private giving
- Safety and security improvements
- 2008 undergraduate enrollment plan
- Legal mandates
- Library services
- Enterprise-wide data and information systems

The FY 2006 budget continues to support the review of core academic support processes in order to reduce expenses and improve services. These six processes are: capital project approval, design, and construction; purchasing goods and services; energy cost management; health care benefits management; minimizing university borrowing costs; and maximizing the university's return on its investment in major systems projects. The university will continue to diversify its revenue sources through increased private fund raising and sponsored research. Although the university will make progress on its strategic goals during the coming year, implementation of the Academic Plan will continue to be accomplished at a slower pace than originally anticipated.

Revised Budget Process

Over the past eight years the university has moved toward a decentralized budget process that more directly aligns financial incentives for the colleges with the academic goals of the university. The revised budget process aligns the allocation of new revenues with the Academic Plan and reconciles college base budgets with academic goals. Beginning in FY 2003, annual increases in revenues and expenditures were shared with the colleges based on the following principles of the new budget system:

- The allocation of resources should be mission driven.
- In a large, complex organization, decentralized decision-making works best.
- Any budget system, but particularly one that is decentralized, depends on the creation and maintenance of a timely and user-friendly information system.
- A significant portion of revenues should be explicitly linked to the generating units, specifically the colleges.
- A portion of all revenues should be dedicated to the support of university-wide goals.
- Costs should also be explicitly linked to the generating college or vice presidential area.
- Although the system should be mission driven, predictability and stability are also important characteristics.
- Appropriate oversight and accountability should be provided by the university's governance and administrative structure.
- A carefully thought out transition is essential to the ultimate success of any changes in the budget system.

While the revised budget process is not a panacea for the university's resource issues, it does provide greater incentives for units to generate and use resources consistent with the goals of the Academic Plan. The process will undergo a review during FY 2006.

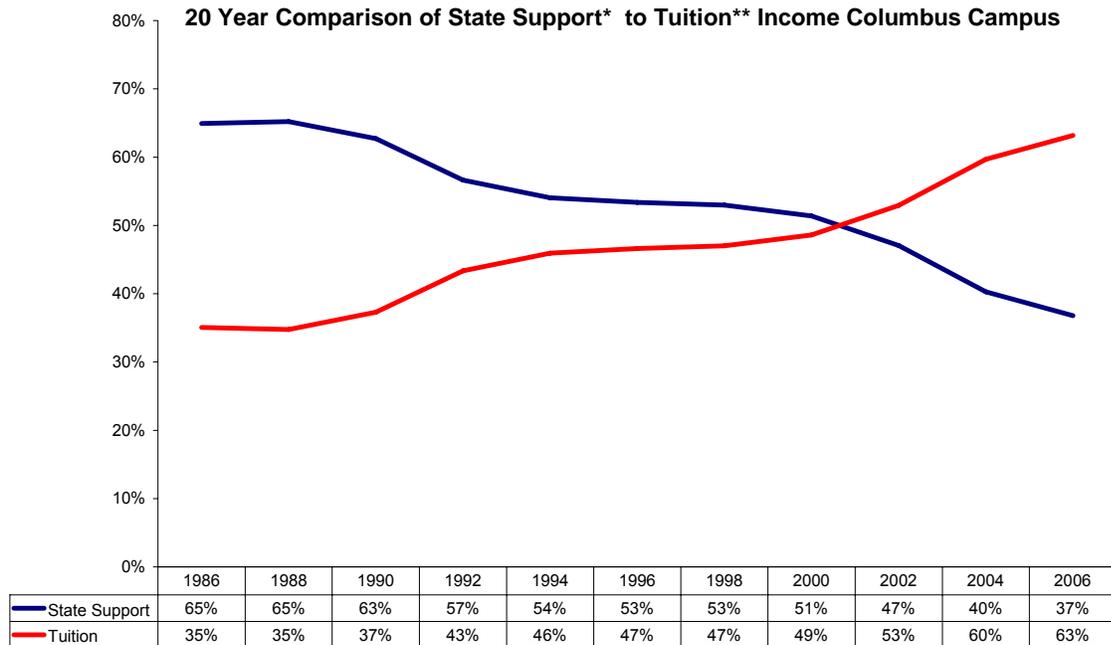
II. FY 2006 Revenue Summary

Overview

The university's total current funds revenues (including general funds, earnings and restricted revenue) are projected to increase by 13.6% from \$3.06 billion to \$3.48 billion between FY 2005 and FY 2006.

General fund revenues for the Columbus campus consist primarily of state support (State Share of Instruction, challenge funding and state line-item appropriations) and student tuition and fees. General fund revenues are projected to increase by \$49.2 million. Of that amount, \$8.7 million is earmarked for increased undergraduate and graduate financial aid. That equates to an 8.3% increase above FY 2005 in funds available for undergraduate financial aid and a 6% increase in graduate financial aid.

The FY 2002 current funds budget marked the first time revenue from student tuition exceeded state instructional support at the Columbus campus. Ohio has gone from a position eighteen years ago, when Ohio State's share of instructional support was nearly double its student fee income, to a position today where the state provides a minority share of the instructional funding for Ohio State. The forecast for the foreseeable future is that state support will continue to fall further behind student fee income, putting an even greater financial burden on students and the university.



* As used here, "State Support" includes State Share of Instruction and Success and Research Incentive (formerly known as Research Challenge) funding.

** "Tuition Income" includes instructional, general, student activity, and recreation fees, and non-resident surcharge.

State Support

Core funding for the university includes State Share of Instruction and five other line-item appropriations, which are known as challenge funding. The amount of challenge funding received is dependent upon the university's performance in meeting the following statewide goals:

Success Challenge – rewards successful completion of baccalaureate programs by at-risk students (OIG-eligible undergraduates) and successful, timely completion of baccalaureate degrees by state residents.

Research Incentive – rewards success in securing sponsored research from external sources. (Formerly known as Research Challenge.)

Access Challenge – reduces financial barriers to entry-level higher education (two-year campuses only). Reductions in Access Challenge make it more difficult for the regional campuses to keep their tuition low.

Jobs Challenge – rewards successful efforts in meeting community needs for non-credit job training (two-year campuses only).

Priorities in Graduate Education – supports improvements in graduate programs in computer science.

In FY 2006 the General Assembly created the **Economic Growth Challenge**, which incorporates the Research Incentive mentioned above and the new Innovation Incentive. Innovation Incentive is intended to improve doctoral programs and research in strategic areas by allowing participating institutions to match a portion of their doctoral allocation of the State Share of Instruction with state funds. The statewide methodology for allocating Innovation Incentive has not yet been determined.

Student Fees

Student Enrollments

Total undergraduate, graduate and professional Columbus campus enrollments for Autumn Quarter 2005 are projected to be 50,502. We are expecting an Autumn Quarter freshman class of 5800; however, an increase in the number of students graduating in four years has decreased estimated undergraduate enrollment levels for FY 2006 by 1.6% or 597 below FY 2005 enrollments. This decline is likely to continue as we admit more highly qualified students and enhance course availability.

Graduate enrollments continued to stabilize in FY 2005 after several years of decline and are projected to grow slightly in FY 2006. Professional student enrollments are projected to grow slightly as well.

Undergraduate Instructional, General, and Recreation Fees

In accord with the tuition caps established in the FY 2006 - FY 2007 biennial state budget, undergraduate tuition and fees were increased by 6% for FY 2006.

For all students enrolled for four or more credit hours, a mandatory student recreation fee of \$12 per quarter was implemented during Winter Quarter 2005 with the opening of the new satellite recreation center. This fee will be increased to \$42 per quarter in

Autumn Quarter 2005 and again to \$76 per quarter in FY 2007 as the construction of the new main recreation building is completed.

Each of the three undergraduate tuition tiers effective Autumn Quarter reflects a 6% increase in instructional and general fees plus the recreation fee and a \$9-per-quarter Central Ohio Transportation Authority (COTA) fee:

- Tier 1 - \$7,323 annually (\$2,441 per quarter) for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002. This tier will phase out in FY 2007 and any remaining students will move to Tier 2.
- Tier 2 - \$7,980 annually (\$2,660 per quarter) for full-time continuing undergraduates who were first enrolled at Ohio State between Summer Quarter 2002 and Spring Quarter 2003. This tier will phase out in FY 2008 and then all undergraduates will be in Tier 3.
- Tier 3 - \$8,082 annually (\$2,694 per quarter) for full-time students who first enrolled at Ohio State for Summer Quarter 2003 or later.

These tuition increases will provide the university with resources to continue to make progress toward the goals of the Academic Plan, meet the needs of our students and continue to be a high value investment to the citizens of Ohio. In 2006 new students at the OSU campus will pay less in tuition and fees than new students at four other Ohio public universities.

**Ohio Public 4-Year Universities
Undergraduate Resident Tuition and Fees Rates (new students)**

Universities	Credit Hours (Range)	Academic Year 2005-06 Fees¹
Miami ^{2,3}	12+	\$9,542
Cincinnati ³	12-19	8,877
Bowling Green ³	11-18	8,560
Ohio University ³	11-20	8,235
Ohio State-Columbus Campus^{3,4}	12+	8,055
Akron	12-15	7,958
Kent State ³	11+	7,954
Toledo	12-16	7,478
Cleveland State	12-16	7,344
Wright State	11-18	6,864
Youngstown State	12-16	6,333
Shawnee State	12-18	5,508
Central State	12-18	4,994
Ohio Average		\$7,514

Data Source: Institutional research campus representatives and web sites.

¹ Fees for full-time resident students entering in Autumn 2005. Data Source: Institutional campus representative or web site.
² Miami's annualized fall tuition and fees rate is \$21,410. However, Ohio residents receive scholarships of \$10,902 - \$12,710 resulting in an average net tuition of \$9,542 per year.
³ Institutions with selective admissions.
⁴ OSU's number excludes COTA fee.

Student Activity Fees

The basic general fee for all undergraduate students and all graduate and professional students effective Autumn Quarter 2005 will be \$125 per quarter. All students also pay a fee of \$15 per quarter earmarked for student activities. (Part-time students pay a prorated portion.) This year marks the first time that a fee for student activities is charged to all students; previously only students first enrolled Autumn Quarter 2003 or later were charged. The student activity fee is projected to generate approximately \$2.2 million for student activities outside the classroom.

Graduate and Professional Fees

Masters and PhD instructional, general, and student activity fees will increase \$492 per year (6%), or \$164 per quarter.

Some graduate and professional students pay a higher, or differential, fee. Revenue generated from FY 2006 differential fee increases is earmarked to support the graduate and professional programs that generate the fee income.

Sixteen graduate and professional programs will have differential fees in FY 2006. Eight of these programs will have differential fee increases in excess of a base fee increase of 6.0% in FY 2006, and one program will have a fee decrease. The following table specifies the various graduate and professional programs' differential fee increases for full-time graduate and professional students effective in Autumn 2005.

FY 2006 Quarterly Increase for Graduate and Professional Programs in Differential Fee Categories

College/Program	Resident Instructional Fee	
	% Change	\$ Change
College of Business MAcc	6.0%	\$365
College of Business MBA	15.0%	731
College of Business Part-time MBA	15.0%	729
College of Business EMBA	-3.7%	-431
College of Business MLHR	6.0%	162
Dentistry	12.0%	718
Law (semester)	10.0%	697
Medicine	6.0%	431
Occupational Therapy	10.0%	260
Physical Therapy	6.0%	171
Optometry	10.0%	425
Pharmacy	12.0%	414
School of Public Health MPH	6.0%	165
School of Public Health PEP	6.0%	165
School of Public Health MHA	6.0%	186
Vet Medicine	9.0%	478

Non-Resident Surcharges

Effective Autumn Quarter 2005, the undergraduate non-resident surcharge at all campuses is to increase 6% to \$3,741 per quarter for a full-time student. The non-resident surcharge is also to increase by 6% for most graduate and professional programs at each campus.

Regional Campuses and ATI

The 2006 instructional and general fees for undergraduates attending the regional campuses and ATI, before applying Access Challenge credits, are increasing 6.0% above the 2005 academic year fees.

Resident Undergraduate Tuition – Regional Campuses and ATI			
	Tuition	Access Credit	Student Share
Regional Lower Division	\$5,886	(\$576)	\$5,310
Regional Upper Division	5,886	0	5,886
ATI	5,865	(387)	5,478

Technology Fees

Several colleges and programs have established learning technology fees in the past to fund the additional technology needed to remain competitive within their fields. For FY 2006, these fees will be as follows:

College/Program	FY 2006	
	Undergrad	Grad
College of Arts	\$50	\$50
College of Business	112	159
College of Engineering	110	120
College of Nursing	50	50
CIS	73	
Engineering Physics	73	
School of Music	50	
School of Public Policy & Mgt	--	120

Undergraduate Program and Program Fees

The following four programs will have undergraduate program fees in FY 2006:

College/Program	FY 2006 fee per quarter
School of Music	\$100
College of Business	100
College of Nursing	50
College of Biological Sciences	50

For the Colleges of Nursing, Business and Music, these fees replace combined undergraduate technology/program fees that were charged in FY 2005. For Business and Music the new technology and program fees represent a \$50 increase over the FY 2005 combined technology/programs fees of \$162 and \$100 respectively. The undergraduate program fee for the College of Biological Sciences is charged to students in ranks 3 and 4.

All technology and program fees are prorated by credit hours.

Residence Halls and Other Charges

Housing fees (the second highest expense after tuition) for a resident undergraduate student at Ohio State's Columbus campus are set to increase by 6.1%, or \$417, for FY 2005. The total cost for a resident undergraduate student to attend Ohio State's Columbus campus and live in university housing in FY 2005 will increase approximately \$1,006 (6.0%) for a three quarter academic year for a Tier 1 continuing student and \$1,061 (6.3%) for a three quarter academic year for a new student.

However, for resident undergraduate students who receive some form of university financial aid the increase will be less and in some cases zero.

Fees and Charges (Annual)	2005 Rate	Percent Increase	Dollar Increase
Tuition ⁵	\$7,479	6.0%	\$450
Room & Board ⁶	6,786	6.1%	417
Books & Supplies	1,038	3.0%	31
Health Insurance ⁷	1,212	4.0%	48
Parking ⁸	181.80	5.0%	9
COTA Bus Pass	9	0.0%	0
Football Tickets (four games)	108	3.7%	4
Basketball Tickets	10	0.0%	0
Recreation Fee	24	--	102
Total	\$16,848	6.3%	\$1,061

Sponsored Research

Over the past four years, indirect cost recovery from sponsored research has been one of the fastest-growing components of the university's general funds budget. Indirect cost recoveries grow as a function of the level of external research grants awarded to the university. The negotiated indirect cost recovery reimbursement rate is a function of the university's actual expenditures (subject to certain established ceilings) for general administrative and library support services, and research facility and equipment costs. The university is currently projecting that growth in indirect cost recoveries will level off for FY 2006. The regional campus service charge is projected to decrease by 11.8%, resulting in decreased regional campus costs and decreased main campus revenues of \$560,000 in FY 2006. University overhead paid by earnings units and auxiliaries is increasing by 10.2%, providing an increase of almost \$4 million in FY 2006. Three million dollars of the increase will be generated primarily as a result of the growth in

⁵ Instructional and general (includes student activity) fee for students first enrolled after Spring Quarter 2003.

⁶ Weighted average undergraduate room rates plus the base meal plan.

⁷ Based on the single comprehensive rate.

⁸ Rates are for the Columbus main campus. West campus rates are increasing \$4.00 annually (5.6%).

hospital revenues and will be used to fund university commitments to the Medical Center and increased support costs.

Endowment Disbursements

In addition to their general funds support colleges and academic support units receive revenues generated through the investment of endowment assets. In FY 05 approximately 56% of disbursements from endowments were used to support college activities. 95% of this amount is restricted by the donor.

Year	FY03	FY04	FY05	FY06
Amount in Millions	\$64.6	\$63.5	\$77.6	\$81.0e
% Change	--	-1.7%	+22.2%	+4.4%

Note: The figures above were provided by Development and include all endowment income disbursements.

Other Income

Additional sources of general funds income include interest income, unrestricted endowment and designated income, and miscellaneous administrative fees and charges income. As a category, other income is projected to increase 14.4% over FY 2005 levels, primarily because of anticipated growth in the University's investment interest income due to rising interest rates.

III. FY 2006 Expenditure Summary

Resource Allocation

FY 2006 is the fourth year of Ohio State's restructured budget process. This budget process aligns the allocation of resources with the Academic Plan and decentralizes much of the decision making about expenditure priorities to the college and vice-presidential level.

In FY 2006, Ohio State's current funds budgeted expenditures for all campuses total \$3.44 billion including \$1.067 billion in general funds, \$1.67 billion in funds generated from earnings and auxiliary operations and \$703 million in estimated restricted expenditures.

At the Columbus campus, support of a continuing level of services for FY 2006 requires \$1.03 billion, including \$62.4 million to support FY 2005 levels of undergraduate student financial aid, \$613 million to support existing faculty and staff levels and \$66.2 million to support existing facilities operations costs. The total FY 2006 financial aid budget including graduate fee authorizations is \$173 million or 16.5% of the university's general funds budget.

The restructured budget allocation methodology for state support, tuition, and indirect cost recoveries has, as anticipated, resulted in differential net marginal revenue growth among the colleges. The colleges teaching a growing number of credit hours or expanding their research are realizing more growth in general funds revenues than the colleges with flat or declining credit hours or research initiatives. In addition, some professional colleges and programs charge differential fees. Differential tuition revenues are earmarked for the support of the programs in which the students paying the tuition are enrolled.

It is important to recognize that some colleges rely more heavily on general fund revenue than others and therefore are more directly affected by the new allocation methodologies.

Sources of Funds by College - FY 2004
(In Order of Percent of General Funds)

College	Total Funds (in millions)	General Funds % of Total ⁹	Earnings % of Total ¹⁰	Restricted % of Total ¹¹
Humanities	\$55.7	91.2%	0.2%	8.6%
Social Work	4.4	89.3%	1.5%	9.2%
Arts	24.9	88.5%	3.3%	8.2%
Law	18.0	73.7%	1.0%	25.3%
Nursing	8.6	70.1%	0.3%	29.6%
Human Ecology	10.8	70.1%	5.0%	24.9%
Fisher College of Business	44.9	69.6%	6.7%	23.7%
Math & Physical Sci	92.0	64.6%	0.2%	35.2%
Social & Behavioral Sci	78.3	63.1%	4.9%	32.0%
Public Health	5.7	62.0%	0.4%	37.6%
Biological Sciences	39.1	53.4%	2.1%	44.6%
Pharmacy	19.6	52.8%	5.3%	41.9%
Education	55.5	52.7%	12.4%	35.0%
Dentistry	38.2	50.3%	26.4%	23.3%
Engineering	147.9	42.2%	8.5%	49.3%
Veterinary Medicine	49.5	39.0%	29.3%	31.7%
Optometry	14.7	31.1%	16.8%	52.1%
Medicine	194.2	29.3%	1.1%	69.6%
Food, Agric & Env Sci ¹²	177.3	15.6%	5.4%	79.0%
Total	\$1,079.4	46.1%	6.4%	47.5%

Note: Due to interfund transfers, sources may be slightly overstated in certain situations.

⁹ **General Funds** are unrestricted resources available for allocation in support of core instruction, instructional support, and related general administrative and physical plant expenditures. Also includes fee authorizations.

¹⁰ **Earnings Operations** are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are Veterinary Hospital, University Airport, Reading Recovery, Engineering Experiment Station, Dental Clinic, Optometry Clinic, University Press, and The Lantern.

¹¹ **Restricted Funds** are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Sponsored programs are included.

¹² Includes the College of Food, Agricultural & Environmental Sciences, as well as ATI, OSUE and OARDC.

Changes in Colleges and Support Units

Summary of Annual Funds Budget Changes Available for College Salary and Benefit Increases and Program Expansion (Columbus Campus General Funds Budget – In Millions)

	Final 2005 PBA	Increase from FY 2005 to FY 2006 ¹³	Budget Rebasing	Total Increase from FY 2005 to FY 2006	Percent Increase
Arts	\$22.7	\$1.3		\$1.3	5.9%
Biological Sciences	21.9	0.9		0.9	4.2%
Humanities	53.5	1.0	0.2	1.2	0.0%
Math and Physical Sciences	61.9	0.8		0.8	1.3%
Social and Behavioral Sciences	53.8	2.6		2.6	4.8%
Executive Dean of Arts and Sciences	7.0	0.0		0.0	0.4%
Arts and Sciences	\$220.7	\$6.7	\$0.2	\$6.9	3.1%
Business	31.3	1.9		1.9	6.0%
Food, Agric, & Environmental Sci	18.0	0.0		0.0	-0.2%
Education	30.4	-0.7		-0.7	-2.3%
Engineering	63.3	0.1		0.1	0.1%
Human Ecology	8.7	0.5		0.5	5.4%
Nursing	6.4	0.6		0.6	8.8%
Pharmacy	11.8	1.5		1.5	12.8%
Social Work	4.3	0.5		0.5	11.7%
Dentistry ¹⁴	19.3	0.8	-0.4	0.5	2.4%
Law	12.6	0.6		0.6	5.1%
Medicine ¹⁵	53.0	0.5	1.4	1.9	3.6%
Public Health	4.1	0.2		0.2	5.0%
Optometry ¹⁴	4.7	0.4		0.4	9.3%
Veterinary Medicine ¹⁴	20.9	0.6		0.6	2.8%
Interdisciplinary Graduate Programs		0.1		0.1	N/A
All Other Colleges	\$288.8	\$7.5	\$1.0	\$8.6	3.0%
Total Increase	\$509.5	\$14.2	\$1.2	\$15.4	3.0%

¹³ Includes the total marginal resources allocation minus marginal assessments for space, research administration, student services and the central tax. Figures also include faculty promotions and differential fees as well as \$1.2M increase for Graduate Fee Authorizations.

¹⁴ Includes Med I SSI allocation based on preliminary data. Will be updated once end of year data are available.

¹⁵ Includes Med II SSI allocation based on preliminary data. Will be updated once end of year data are available.

**Summary of Annual Funds Budget Changes
Available for Support Unit Salary and Benefit Increases and Program Expansion¹⁶
(Columbus Campus General Funds Budget – In Millions)**

ACADEMIC SUPPORT UNIT	FY 2005 PBA	Base Increase from FY2005 to FY 2006¹⁷	University Initiatives, Service Imp. & Mandates	Total Incr.	Percent Incr.	One Time Funds
Academic Affairs						
OAA ¹⁸	\$51.2	\$1.4	\$0.4	\$1.8	3.5%	\$7.1
Graduate School ¹⁹	7.7	0.7		0.7	9.1%	
University Libraries ²⁰	24.3	0.3	0.5	0.8	3.3%	
Undergraduate Studies ²¹	27.2	0.5	0.1	0.7	2.6%	
Academic Affairs Total	110.4	2.9	1.0	3.9	3.5%	7.1
Ag Admin (Continuing Education)	1.6	-0.1		-0.1	-6.3%	0.3
Ag Admin. (OARDC)	1.2	0.0		0.0	0.0%	
Board of Trustees	0.6	0.0		0.0	0.0%	
Business and Finance ²²	72.3	2.0	0.5	2.6	3.5%	4.7
Legal Affairs	1.5	0.0	0.1	0.1	6.7%	
President	2.2	0.0		0.0	0.0%	
Student Affairs	19.1	0.0	0.3	0.3	1.6%	
External Relations	5.8	0.1		0.1	1.7%	0.3
Development ²³	0.0			NA	NA	4.9
Support Unit Total	\$214.7	\$4.9	\$1.9	\$6.8	3.2%	\$17.3
Research ²⁴	19.0	0.5	1.8	2.3	12.1%	4.8
Health Sciences ²⁵	12.7	1.1		1.1	8.7%	6.7
Research Support Unit Total	\$31.7	\$1.6	\$1.8	\$3.4	12.1%	\$11.5
Total Academic Support	\$246.4	\$6.5	\$3.7	\$10.2	4.1%	\$28.8

¹⁶ Program expansions are reviewed and selected for funding through a process which includes consultation with faculty, deans, and the president's cabinet.

¹⁷ Increase/decrease of less than \$50,000 shows as \$0.0. Includes \$0.2M increase for Graduate Fee Authorizations in departmental budgets.

¹⁸ Includes OIT, Human Resources and Provost Office Administration

¹⁹ Graduate School continuing funds does not include \$8.1M for graduate fellowships.

²⁰ Library increase includes \$500,000 from a combination of Earnings Overhead and other Central General Funds.

²¹ Undergraduate Studies includes \$1.1M increase in merit based financial aid, and \$140,000 for minority recruitment.

²² Business and Finance increases include increases to Safety and Security departments, as well as maintenance and increases for fraud hotline.

²³ University Development's budget is primarily funded by earnings on Development funds. The FY06 budget was increased by \$1.4M, \$245,000 of which came from an assessment to the colleges and support units. \$3.5M in one time funds are for transitional support and the expansion of the development program.

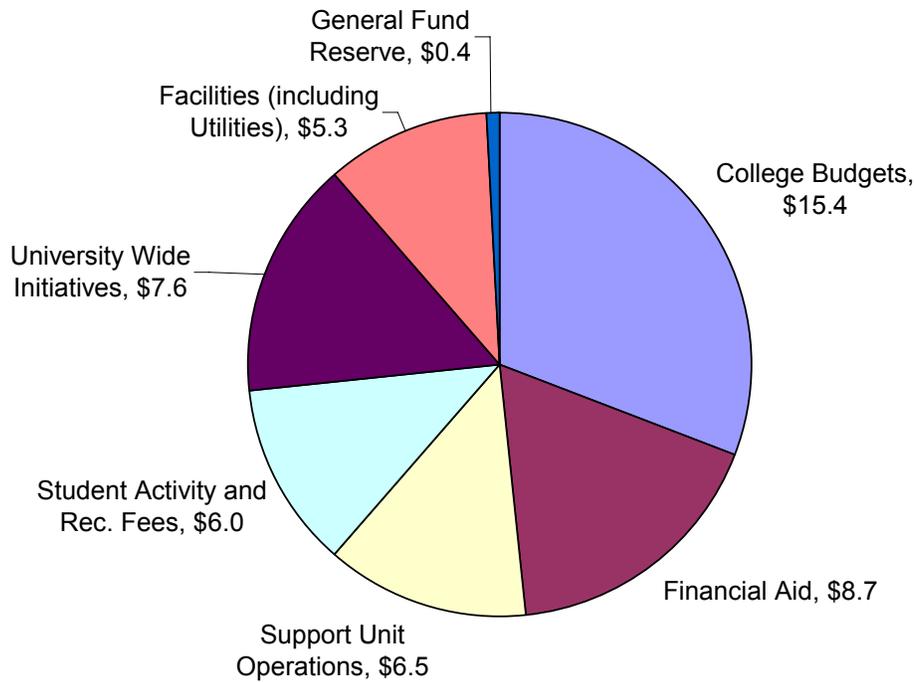
²⁴ Research Funds includes \$2.15M one time Research assessment for 2nd of 4 installments for funding the Grants Management software.

²⁵ Health Sciences one time funds include \$5M in Medical Center Support, and does not include prior year commitments for Biomedical Research Tower and Pharmacology.

Changes by Category

Expenditures and planned reserves for FY 2006 are increasing by \$50.0 million allocated as shown below; \$49.6 is from FY 2006 marginal increase in revenues and \$0.4 is reallocation of prior year continuing funds for university wide initiatives.

FY06 Continuing Funds Increase by Category
(in millions)



FY06 Continuing Funds Increase by Category (In Millions)

Category	FY 06 Increase	Percent of Growth
College Budgets	\$15.4	31.4%
Financial Aid ²⁶	8.7	17.7%
Support Unit Operations	6.5	13.2%
Student Activity, Rec. Fees	6.0	12.2%
University Wide Initiatives ²⁷	7.6	14.5%
Facilities (including Utilities)	5.3	10.8%
General Fund Reserve	0.4	0.8%

²⁶ Does not include \$2.4M increase for Graduate Fee Authorizations in College and Support Unit Operating budgets.

²⁷ Includes reallocation of \$400K prior year President's Reserve continuing funds to support university wide initiatives.

**General Funds Expense Summary FY 2006 – Columbus Campus,
Continuing Funds (In Millions)**

Category	FY 2005	FY 2006	Difference	% Change
College Base Operating Budgets ²⁸	\$509.5	\$524.9	\$15.4	3.0%
Support Unit Base Operating Budgets	214.7	221.5	6.8	3.2%
Research Support Unit Base Operating Budgets	31.7	35.1	3.4	10.7%
Student Financial Aid				
Undergraduate	58.9	63.8	4.9	8.3%
Graduate and Professional ²⁹	62.9	66.7	3.8	6.0%
Facilities	60.9	66.2	5.3	8.7%
Student Activity and Rec. Fees	2.1	8.1	6.00	285.7%
All Other ³⁰	39.9	44.2	4.3	10.8%
Sub Total	\$980.6	\$1030.5	\$49.9	5.1%
Undergrad Student Financial Aid	(58.9)	(63.8)	(\$4.9)	8.3%
Revised Total	\$921.7	\$966.7	\$45.0	4.9%

Marginal increases in revenues are budgeted according to the priorities of the Academic Plan and include:

- Increased student financial aid
- Competitive faculty and staff salaries
- Student activity fee and recreation fee to support out-of-classroom student experiences
- Safety and security support
- Research support, with a special emphasis on the removal of barriers to multidisciplinary research
- Technological support
- Support of private giving

Areas of emphasis for FY 2006 include:

Student Financial Aid – Financial aid funds are increased at a rate that ensures students who are otherwise qualified will not be denied admission for financial reasons. For FY 2006, about 17% of the university’s growth in revenues was allocated to student financial aid. This increases the amount budgeted for undergraduate student financial aid in FY 2006 by \$4.9 million over FY 2005 levels. An additional \$3.8 million is budgeted to support the growth in graduate fee authorizations.

Competitive faculty and staff salaries – Beginning in FY 2006, the effective date of annual salary increases for 12-month faculty and non-bargaining unit staff is to move from July 1 (or the first pay period for employees paid biweekly) of each fiscal year to

²⁸ FY 2005 figures include reconciliation to actual fee income.

²⁹ Does not include \$2.4M increase in Graduate Fee Authorizations in College and Support Unit Operating budgets.

³⁰ All other includes discretionary funds for the Provost and President to be directed for university initiatives.

October 1 (or the corresponding pay period for biweekly). To help offset the effects on future income and on pension calculations, affected faculty and staff were given a one-time base salary adjustment effective October 1, 2004. This adjustment was calculated as ¼ of the faculty or staff member's FY 2005 regularly scheduled merit increase.

Pay increases for faculty and staff effective October 2005 are projected to average 3.5%. The variance among colleges in the average faculty pay increase is a reflection of the competitiveness of the faculty salaries with each department's benchmark institutions. However, the primary criterion for compensation is performance. Pay increases in many units are to be partially funded by a reallocation of existing budget. In some instances, this will be accomplished by not filling vacant positions; in other cases, by using internal funding sources or by reducing operating costs.

Student Activity and Recreation Fees – Effective Autumn Quarter 2005, the \$15 per quarter student activity fee is to be paid by all students. The fee, which previously was only for students who first enrolled Autumn Quarter 2003 or later, has been phased in over three years, and is anticipated to generate approximately \$2.2 million annually. This funding will support undergraduate, graduate and professional out-of-the-classroom student experiences including student government, clubs and student-sponsored activities.

The recreation fee went into effect Winter Quarter 2005 as a flat \$12 per quarter fee to be used for the support of the new satellite recreation center. This is planned to increase to \$42 per quarter Autumn Quarter 2005, and will increase again, to \$76 per quarter, in FY 2007 as the final phase of the main recreation facility is completed. Using this fee revenue and paid memberships from faculty and staff who choose to join, the recreation center will be self-supporting, and will retire the bonds used to fund the Student Affairs portion of the building.

Research Support – \$1.3 million in continuing funds is budgeted to support interdisciplinary research. \$2 million is set aside as the second of four installments to cover the cost of the new research grants management system. A Research Incentive funding increase of \$474,000 in FY06 will be invested in University research initiatives by the Office of Research and thru the President's Strategic Investment Fund.

President's Strategic Investment – In October 2000, the University Board of Trustees approved the creation of the President's Strategic Investment Fund. The purpose of this fund is to allow the President to direct one-time resources into areas of strategic investment supportive of the Academic Plan.

For FY 2006, almost \$7 million is budgeted for the continuation of such programs as Arts and Humanities Seed Grants and the promotion of interdisciplinary programs, as well as Medical Center support. Also included is funding of \$750,000 for the Mathematics and Bioscience Institute, \$1 million for University Development efforts, and \$2 million for a Community Safety Center.

Resources for the President's Strategic Investment Fund come from both general funds freed up by moving University Development off the General Fund and from a portion of the Research Incentive appropriation. The Board resolution prohibits use of these resources for continuing commitments. Use of these funds is reported annually to the Board of Trustees. Committed funds are identified in the following table.

**The President's Strategic Investment Fund
Planned Resources and Commitments (in millions)**

Resources:		FY05	FY06	FY07	Total
Research Incentive A/R ³¹		2.49	2.71		
Development A/R		5.45	5.45		
Cash Carried Forward		11.95	6.13	1.76	
Total Available		19.90	14.30	1.76	
Commitments:	Previous Expenditures				
P-12 Initiative	0.54	0.18			0.71
COMPH Pharmacology		0.93	0.93		1.85
Main Library Renovation ³²		0.30			0.30
Biomedical Research Tower ³³	2.40	1.80	0.80		5.00
Technology Transfer	1.60	0.80	0.65		3.05
Undergrad Experience	1.20	0.60			1.80
School of Public Health		1.00	0.50	0.50	2.00
Comp Cancer Center Base Support	1.00				1.00
Comp Cancer Center Match		0.30			0.30
Humanities & Arts Seed Grants	0.50	0.30	0.30		1.10
Campus Beautification	0.25		0.25		0.50
Student Activity Fee Phase-in	0.30	1.20			1.50
Weinland Park Child Care		1.00			1.00
Grad School Interdisciplinary Major		0.25			0.25
WOSU/COSI Partnership		0.50			0.50
Senior Living Project		0.11			0.11
ULAR Lab Animal Match		1.50			1.50
Interdisciplinary Research		1.00	1.25		2.25
Additional Med Center Support		2.00	2.00		4.00
Math & Bioscience Institute			0.75	0.50	1.25
Development Central Transition			1.00		1.00
Community Safety Center			2.00		2.00
Promotional Spots			0.10		0.10
Student Information System Planning			2.0		2.0
Committed Funds	7.79	13.77	12.53	1.00	35.09
Uncommitted Funds		6.13	1.76	0.76	

³¹ Represents 35.5% of Research Incentive (formerly known as Research Challenge) budget.

³² No-interest loan pending Capital Bill.

³³ An additional \$3 million was provided in FY 2003 from FY 2002 indirect cost recoveries.

President’s Strategic Investment Endowment – The President's Strategic Investment Endowment income is derived from the investments made possible by a change in Ohio law that allows the University Treasurer to invest non-state and non-tuition University revenues in the University's Endowment Fund. The FY 2006 allocation is \$1.2 million for University Development initiatives and is the first allocation made from this fund.

**The President’s Strategic Investment Endowment
Planned Resources and Commitments (in millions)**

Resources:	FY05	FY06	FY07
Interest Income	\$1.00	\$1.40	TBD
Cash Carried Forward		1.00	1.20
Total Available		2.40	TBD
Commitments:			
Development Program Initiatives		1.20	TBD
Uncommitted Funds	\$1.00	\$1.20	TBD

Success Challenge – Success Challenge funds are awarded to Ohio State based on 1) timely graduation by Ohio resident students and 2) graduation of at-risk students. For FY 2006, the Success Challenge funds allocated to Ohio State decreased by \$61,000. This decrease occurred because the Ohio General Assembly held the total amount of Success Challenge funding for FY 2006 equal to the FY 2005 level, and although Ohio State’s allocation based on the timely completion criterion increased, OSU’s percentage of statewide degrees awarded to at-risk students slightly decreased.

Other Service Improvements and Mandates – An additional \$418,000 continuing and \$480,000 one-time funding is budgeted in response to legal mandates, primarily related to health and safety, including the Americans with Disabilities Act (ADA) and Environmental Protection Agency (EPA) requirements in regard to storm water. The one-time funds include \$178,000 for the second of two phases of WOSU’s digital conversion. An additional \$1.7 million in continuing funds is budgeted to cover service improvements, focusing on library acquisitions, safety and security, and university data and information systems.

Support of Facilities – In addition to funding salary and benefit increases, the colleges and support units funded from their net marginal resources an estimated \$5.9 million inflationary increase in budgeted facility costs including utilities, rent, repair and renovations. This amount includes the second year of the three-year phase-in of an endowment established to address long-term maintenance and renovation needs of all general fund space added since FY 2000.

The major auxiliary operations, regional campuses, the Ohio Agricultural Research and Development Center, and the Agricultural Technical Institute are each responsible for funding maintenance and renewal of their own facilities.

In this chapter, the various categories of university expenditures were summarized. The next chapter examines the university's multi-year commitments and trends over time in expenditures.

IV. Multi-Year Commitments

The documentation of multi-year commitments has been part of the annual budget report every year since FY 1996. The purpose of this review is to share with the campus community the nature of these commitments and how they change from year to year. In order to plan effectively, the university needs to be able to make commitments across fiscal years, but do so in a way that does not jeopardize future financial flexibility and maximizes the opportunities for implementation of the Academic Plan.

Continuing General Funds

The following table lists the explicit multi-year commitments against continuing general funds. The Provost's Strategic Investment Fund is a continuation of existing commitments. Campus Partners continuing general fund commitments include projected rental costs for the move of Human Resources and other units into Gateway in FY 2006. GA benefits are contributions made by the university toward the costs of graduate assistant health care benefits in order to keep the student's cost at \$150 per quarter. Cancer Center Match is to fund 10% of the marginal increase in indirect cost recoveries on cancer research over a five year period. OIT PeopleSoft Conversion is the third year of a three year plan to support the conversion to PeopleSoft. Enrollment Plan 2008 is to enhance the quality of undergraduate recruitment. Research Compliance and Physical Facilities Compliance are to fund government mandates. All amounts are additional funds required in that year.

Multi-Year Continuing General Funds Commitments (Columbus Campus General Funds Budget – In Millions)

Commitment	FY06	FY07 Est.	FY08 Est.
Provost Strategic Investment Fund	\$2.0	\$2.0	\$2.0
Campus Partners	0.5	0.0	0.0
GA Benefits	0.5	0.9	0.0
Cancer Center Match	0.4	0.4	0.4
OIT PeopleSoft Conversion	0.5	0.0	0.0
Enrollment Plan 2008	1.1	1.1	TBD
Research Compliance	0.1	0.0	0.0
Physical Facilities Compliance	0.1	0.0	0.0
Development Support	1.4	TBD	TBD
Total	\$6.6	\$4.4	\$2.4

The desired ceiling for multi-year commitments is that commitments in the succeeding three years not exceed 1% of the current year's budget. This guideline was established in the mid-1990s in order to preserve future financial flexibility. One percent of the FY 2006 Columbus campus general funds budget is \$10 million. The total of the succeeding three years multi-year commitments (FY 2006 thru FY 2008) equals \$12.4 million. Therefore, caution must be exercised in making additional future multi-year commitments until the university's financial picture improves.

Budget Rebasing

Rebasing transfers are funded from the revenues generated by the Provost's 5% of the tuition and state support marginal increases. This 5% is available to the Provost to be invested in areas of strategic importance as identified in the Academic Plan. Since 2002 these funds have been used to align colleges' base budgets with the goals of the Academic Plan. This includes moving funds into college base budgets as well as recovering funds from college base budgets. The table below documents the rebasing transfers to and from colleges over a five-year period beginning in FY 2002. As of FY 2006, six of the seven colleges entitled to rebasing transfers have access to funds equal to the five-year rebasing goal. The final rebasing transfer is expected to be in FY 2007.

**College Rebasing History
(Columbus Campus General Funds Budget – In Millions)**

College	Total Thru FY05	FY06	Total Thru FY06	5 Year Goal
Humanities	\$2.50	\$0.20	\$2.70	\$2.50-\$4.40
Social & Behavioral Sciences	1.10	0.00	1.10	1.10
Biological Sciences	0.60	0.00	0.60	0.60
Arts & Sciences Subtotal	\$4.20	\$0.20	\$4.40	\$4.2 – 6.1
Medicine	3.90	1.40	5.30 ³⁴	6.70
Optometry	0.50	0.00	0.50	0.50
Social Work	0.30	0.00	0.30	0.30
Human Ecology	0.20	0.00	0.20	0.20
Subtotal	\$4.90	\$1.40	\$6.30	\$11.90-13.80
Nursing	(0.04)	0.00	(0.04)	(0.10-0.30)
Pharmacy	(0.04)	0.00	(0.04)	(0.10-0.60)
Dentistry	(0.49)	(0.36)	(0.85)	(1.20-2.10)
Subtotal	(0.57)	(0.36)	(0.93)	(1.40-3.00)
Net Transfers	\$8.53	\$1.24	\$9.77	\$8.90-12.40

In addition to the specific multi-year commitments listed above, the university will continue to need to fund increases in a number of areas of the general funds budget.

³⁴ Rebasing total through FY 2006 includes \$5.3M continuing funds. A total of \$1.4M in continuing rebasing funds is to be transferred in FY 2007.

These include:

- Competitive annual compensation increases for faculty, staff and student employees
- Support of research
- Deferred maintenance and other capital needs
- Academic and administrative computing needs
- Student financial aid
- Unfunded legal mandates
- Diversity and outreach
- Other Academic Plan initiatives

One-Time General Funds

In FY 2005 and FY 2006, \$2.0 million of the commitment to the Medical Center support of \$5.0 million per year for five years was transferred from the President's Strategic Investment Fund and \$3.0 million from one-time general funds. The sources for the remaining commitment in future years still need to be identified.

The WOSU Digital TV conversion is a two-year commitment that ends in FY 2006.

The grants management system installation is funded through the research administration assessment and will be paid off in FY 2008.

Implementation of the Student Information System will begin in FY 2006, with funding of \$5 million from central resources. The funding plan for future years is to be determined in the FY 2007 budget process, but is expected to include cost sharing from colleges and support units in addition to a significant central commitment. The targeted completion date of the project is September 2009.

Multi-Year One-Time General Funds Commitments (Columbus Campus General Funds Budget – In Millions)

Commitment	Initial FY	FY 06 Inc.	FY 07 Est.	FY 08 Est.	FY 09 Est.
Campus Security System	2004	\$1.50	\$1.50	\$1.50	\$1.50
Medical Center Support	2005	5.00	5.00	5.00	5.00
WOSU Digital TV Conversion	2005	0.17	0	0	0
Grants Management System Installation	2005	2.00	2.50	2.00	0
Human Subjects Research	2006	0.35	0.68	0.26	0
Student Information System	2006	5.00	TBD	TBD	TBD

These figures do not include capital commitments, which will be addressed as part of the biennial capital planning process.

Conclusions

Financial projections indicate that if present trends continue, the university will have sufficient funds to cover its commitments, but will not have discretionary funds available to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the university needs to reduce other commitments or secure additional funds.

Selected Definitions

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Transportation & Parking, Fawcett Center, University Airport and Property Management.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices.

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

One-Time Funds are cash payments made to colleges and departments on a discretionary basis. The source of the funds is the cash balance carried forward from the previous year.

**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

2004-05 Revised Budget	2005-06 Budget	Dollar Change	Percent Change
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RESOURCES

Government Support

State	473,046	488,346	15,300	3.2%
Federal	310,938	339,049	28,111	9.0%
Local	31,224	35,486	4,262	13.7%
Subtotal Government Support	815,208	862,881	47,673	5.8%

Student Fees

Instructional, General & Tuition	560,953	595,348	34,395	6.1%
Other	23,655	32,244	8,589	36.3%
Subtotal Student Fees	584,608	627,592	42,984	7.4%

Other Resources

Health System	(1) 1,057,132	1,199,632	142,500	13.5%
Auxiliaries	211,296	232,828	21,532	10.2%
OSU - Physicians	(2) 18,000	184,000	166,000	922.2%
Departmental Sales & Services	73,740	73,718	(22)	0.0%
Private Grants & Contracts	256,025	244,472	(11,553)	-4.5%
Other	47,226	55,191	7,965	16.9%
Subtotal Other Resources	1,663,419	1,989,841	326,422	19.6%

Total Resources

3,063,235	3,480,314	417,079	13.6%
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EXPENDITURES

Instructional & General	1,117,417	1,152,884	35,467	3.2%
Separately Budgeted Research	366,915	383,927	17,012	4.6%
Public Service	121,420	122,204	784	0.6%
Scholarships & Fellowships	161,425	171,926	10,501	6.5%
Auxiliaries	217,282	244,463	27,181	12.5%
Health System	(1) 1,057,037	1,192,823	135,786	12.8%
OSU - Physicians	(2) 16,000	168,010	152,010	950.1%

Total Expenditures

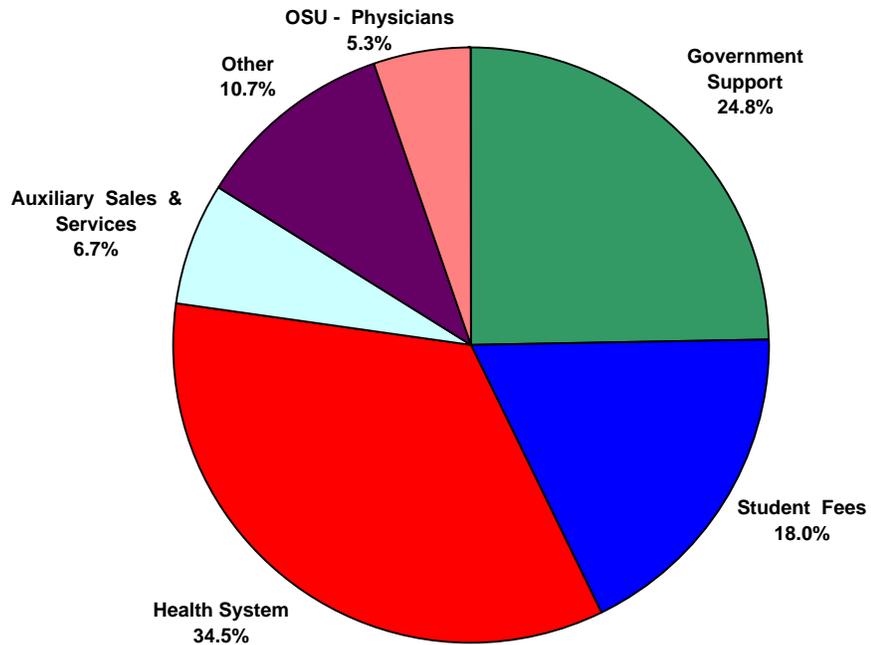
3,057,496	3,436,238	378,742	12.4%
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(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

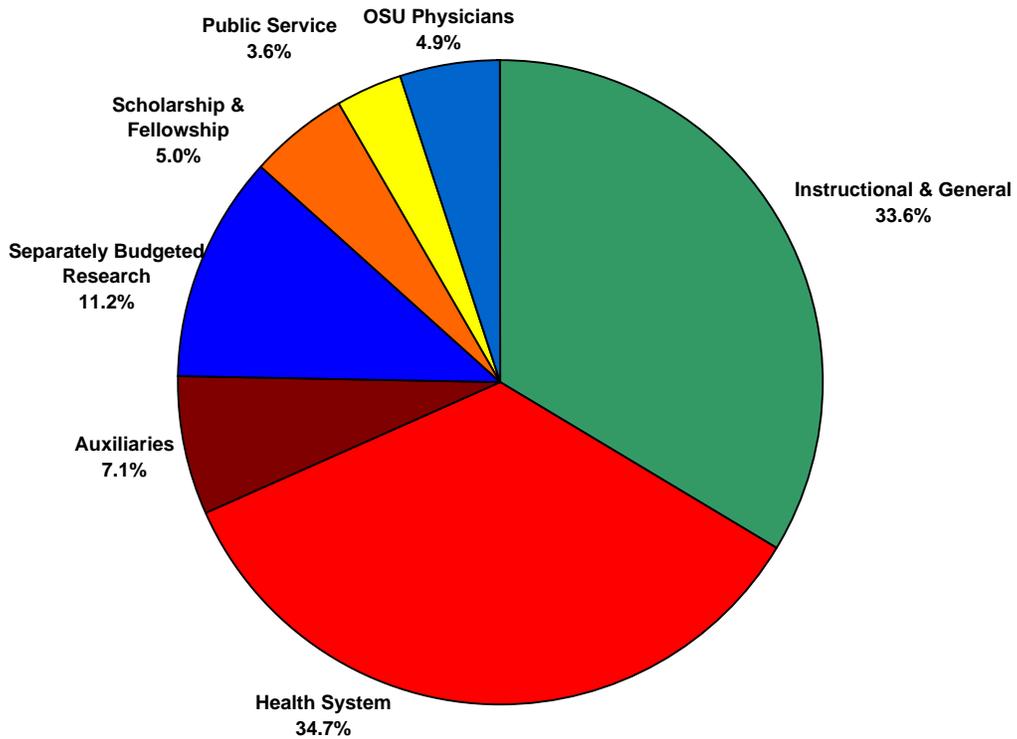
(2) OSU - Physicians not shown in 2004-2005 current funds budget.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY - FY 2006

RESOURCES BY SOURCE



EXPENDITURES BY FUNCTION



SUMMARY OF ANNUAL STUDENT FEES COLUMBUS CAMPUS

INSTRUCTIONAL & GENERAL FEES				NONRESIDENT SURCHARGE				
FY 2005 Fees	FY 2006 Fees	Dollar Change	Percent Change	FY 2005 Fees	FY 2006 Fees	Dollar Change	Percent Change	
Undergraduate:								
(1)								
Tier 1	6,765	7,170	405	6.0%	10,587	11,223	636	6.0%
Tier 2	7,383	7,827	444	6.0%	10,587	11,223	636	6.0%
Tier 3	7,479	7,929	450	6.0%	10,587	11,223	636	6.0%
Graduate Programs:								
Graduate	8,142	8,634	492	6.0%	11,883	12,597	714	6.0%
MLHR	8,448	8,952	504	6.0%	11,883	12,597	714	6.0%
MBA	14,970	17,181	2,211	14.8%	11,883	12,597	714	6.0%
Part-time MBA	14,943	17,148	2,205	14.8%	11,883	12,597	714	6.0%
EMBA	34,926	33,651	(1,275)	-3.7%	11,883	12,597	714	6.0%
Master of Accounting	18,594	19,707	1,113	6.0%	11,883	12,597	714	6.0%
Health Administration	9,669	10,245	576	6.0%	11,883	12,597	714	6.0%
Public Health MPH	8,607	9,120	513	6.0%	11,883	12,597	714	6.0%
Public Health PEP	8,607	9,120	513	6.0%	11,883	12,597	714	6.0%
MPT	8,886	9,417	531	6.0%	11,883	12,597	714	6.0%
MOT	8,142	8,940	798	9.8%	11,883	12,597	714	6.0%
Professional:								
Pharmacy	10,707	11,967	1,260	11.8%	12,642	13,401	759	6.0%
Dentistry	18,297	20,469	2,172	11.9%	24,402	25,866	1,464	6.0%
Optometry	13,095	14,388	1,293	9.9%	24,402	25,866	1,464	6.0%
Veterinary Medicine	16,305	17,757	1,452	8.9%	25,224	26,736	1,512	6.0%
Law	14,298	15,710	1,412	9.9%	12,832	13,602	770	6.0%
Medicine	21,897	23,208	1,311	6.0%	26,031	12,831	(13,200)	-50.7%
(2)								

Notes:

Full time fees for Undergraduate Students are for 12+ credit hours.

Full time fees for Graduate and Professional Students are for 10+ credit hours

- (1) Tier 1 are students who were first enrolled prior to Summer 2002.
Tier 2 are students who were first enrolled between Summer 2002 and Spring 2003.
Tier 3 are students who were first enrolled after Spring 2003.
- (2) Medicine Level 1 and 2 fees. Medicine will offer tuition credits to students in Levels 3 and 4 bringing their effective instructional fee lower than Levels 1 and 2 by 1.7% for Level 3 and 5.8% for Level 4

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

	322,678	327,144	0	0	327,144	1.4%
	115,798	22,473	0	93,347	115,820	0.0%
	34,570	6,655	0	38,727	45,382	31.3%
	473,046	356,272	0	132,074	488,346	3.2%
	310,938	48,444	0	290,605	339,049	9.0%
	31,224	5,736	0	29,750	35,486	13.7%
	815,208	410,452	0	452,429	862,881	5.8%
	560,953	595,348	0	0	595,348	6.1%
	23,655	25,944	6,300	0	32,244	36.3%
	584,608	621,292	6,300	0	627,592	7.4%
	1,057,132	0	1,199,632	0	1,199,632	13.5%
	211,296	0	232,828	0	232,828	10.2%
	18,000	0	184,000	0	184,000	922.2%
	73,740	0	73,718	0	73,718	0.0%
	256,025	11,594	0	232,878	244,472	-4.5%
	22,850	5,300	0	17,600	22,900	0.2%
	12,375	12,758	3,000	0	15,758	27.3%
	12,001	6,633	9,900	0	16,533	37.8%
	1,663,419	36,285	1,703,078	250,478	1,989,841	19.6%
	3,063,235	1,068,029	1,709,378	702,907	3,480,314	13.6%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

(4)

	702,513	575,978	36,662	99,362	712,002	1.4%
	131,320	118,752	8,688	15,660	143,100	9.0%
	78,442	74,296	6,115	2,214	82,625	5.3%
	120,448	72,307	8,195	44,832	125,334	4.1%
	84,694	82,474	287	7,062	89,823	6.1%
	1,117,417	923,807	59,947	169,130	1,152,884	3.2%
	366,915	35,311	7,881	340,735	383,927	4.6%
	121,420	9,876	13,053	99,275	122,204	0.6%
	161,425	94,009	150	77,767	171,926	6.5%
	217,282	4,944	230,519	9,000	244,463	12.5%
	1,057,037	0	1,185,823	7,000	1,192,823	12.8%
	16,000	0	168,010	0	168,010	950.1%
	3,057,496	1,067,947	1,665,384	702,907	3,436,238	12.4%

(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) OSU - Physicians not shown in 2004-2005 current funds budget.

(3) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

(4) General funds expenditures reflects a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

	301,898	306,629		306,629	1.6%	
	75,815	19,122	56,565	75,687	-0.2%	
	33,530	6,655	38,000	44,655	33.2%	
	411,243	332,406	0	94,565	3.8%	
	296,827	48,444	275,000	323,444	9.0%	
	31,196	5,709	29,000	34,709	11.3%	
	739,266	386,559	0	398,565	785,124	6.2%
	526,571	557,845		557,845	5.9%	
	22,793	25,183	6,300	31,483	38.1%	
	549,364	583,028	6,300	0	589,328	7.3%
	1,057,132	1,199,632		1,199,632	13.5%	
	211,187	232,700		232,700	10.2%	
	18,000	184,000		184,000	922.2%	
	70,000	70,000		70,000	0.0%	
	253,175	11,594	230,358	241,952	-4.4%	
	22,250	5,300	17,000	22,300	0.2%	
	11,650	11,900	3,000	14,900	27.9%	
	10,260	5,360	9,400	14,760	43.9%	
	1,653,654	34,154	1,698,732	247,358	1,980,244	19.7%
	2,942,284	1,003,741	1,705,032	645,923	3,354,696	14.0%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

	668,593	542,377	35,142	98,000	675,519	1.0%
	121,019	111,211	7,136	15,000	133,347	10.2%
	69,924	66,592	6,092	2,026	74,710	6.8%
	112,110	64,437	8,195	40,397	113,029	0.8%
	75,123	76,232	281	2,500	79,013	5.2%
	1,046,769	860,849	56,846	157,923	1,075,618	2.8%
	327,850	35,251	7,881	305,000	348,132	6.2%
	117,995	9,876	11,422	97,000	118,298	0.3%
	153,646	92,822	150	70,000	162,972	6.1%
	217,044	4,944	230,212	9,000	244,156	12.5%
	1,057,037	0	1,185,823	7,000	1,192,823	12.8%
	16,000	0	168,010	0	168,010	950.1%
	2,936,341	1,003,742	1,660,345	645,923	3,310,010	12.7%

(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

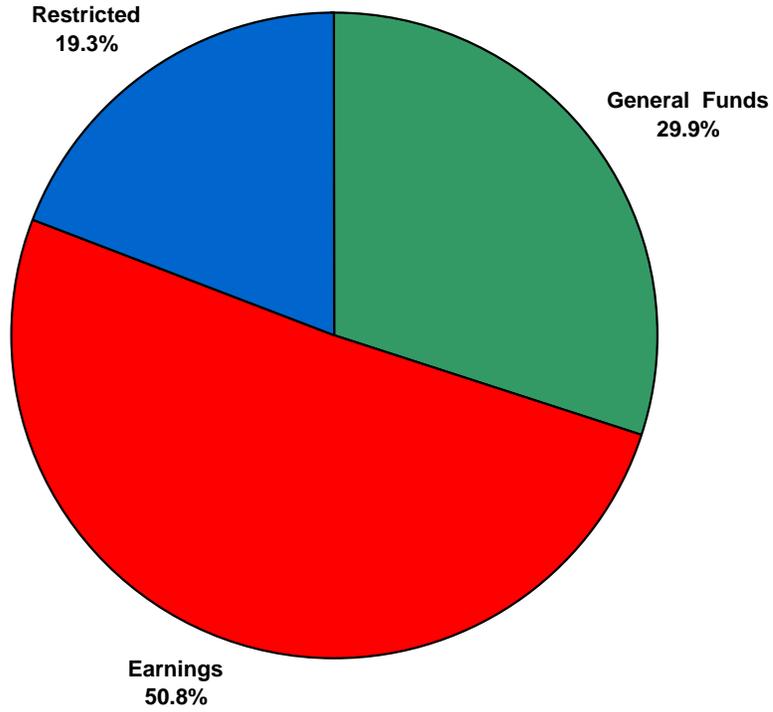
(2) OSU - Physicians not shown in 2004-2005 current funds budget.

(3) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

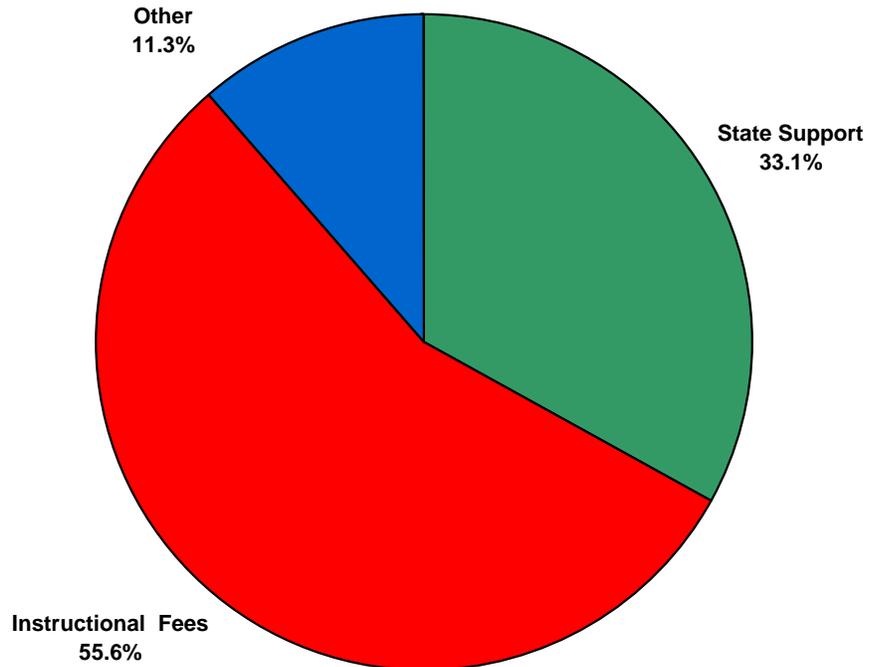
(4) General funds expenditures reflect a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

BUDGETED RESOURCES Columbus Campus - FY 2006

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



**DETAILED BREAKOUT OF FY 2006 FINAL FUNDING
RECOMMENDATIONS BY PROGRAM CATEGORY
COLUMBUS CAMPUS**

	Continuing Funds	One-Time
Support of Research (Assessment)		
Office of Research Continuing Oper.	471,000	0
OSURF Operation Expansion	210,000	0
Multidisciplinary Centers	250,000	0
[1] Grants Management Installation (Phase II of IV)	0	500,000
Support of Technology Partnerships	0	150,000
Assessment Sub Total	931,000	650,000
Other Research Support		
Medical Center Support (Phase II of V)	0	5,000,000
Comp. Cancer Center Match	400,000	0
Multidisciplinary Initiatives	0	1,250,000
Arts & Humanities Grants	0	300,000
Technology Transfer	0	650,000
Human Subjects (Phase I of III)	0	350,000
Other Sub Total	400,000	7,550,000
Total	1,331,000	8,200,000
Development Support		
Central Support	1,151,000	0
Central Transitional Support	0	2,200,000
Program Expansion	0	1,100,000
College Support	245,000	0
Total	1,396,000	3,300,000
Safety and Security		
Emergency Management	60,000	0
Community Ambassadors	56,000	0
Community Safety Center	0	2,000,000
Campus Security System (Phase III of VI)	0	1,500,000
Electric Substation	0	500,000
Total	116,000	4,000,000
Enrollment 2008		
Merit Aid (Phase II of V)	1,100,000	0
Minority Recruitment	140,000	0
Total	1,240,000	0
Mandates		
Environmental	165,000	185,000
Research Related	195,000	97,000
Disability Services	54,000	0
All Other	4,000	198,000
Total	418,000	480,000
Library Support		
Total	500,000	0
Enterprise-wide Systems		
Student Information System (Phase I)	0	5,000,000
Financial Systems Transition	0	500,000
Wireless Infrastructure	0	442,000
Archiving/Data Warehouse	249,000	0
Payroll	187,000	0
SSAN Remediation	0	241,000
Business Continuity Planning	0	250,000
Total	436,000	6,433,000
All Other		
Undergraduate Res.	146,000	0
Grounds Improvement	100,000	0
Legal Affairs/Paralegal	59,000	0
Elevator Maintenance	85,000	0
Campus Beautification	0	250,000
Promotional Spots	0	100,000
Housing Legal Clinic	59,000	0
Fraud Hotline	38,000	0
President's Initiatives	0	1,033,000
Foundation Accounting	36,000	0
Total	523,000	1,383,000
Grand Total	5,960,000	23,796,000

[1] The \$500,000 is the increase in a \$2M cash assessment to the colleges in FY 2006. In FY 2005 there was a \$1.5M cash assessment to recover the installation costs for the Grants Management System. There will be additional cash assessments in FYs 2007 and 2008 of \$2.5M and \$2M for a total of \$8M. Does not include prior year commitments from the President's Strategic Reserve for the Biomedical Research Tower and Pharmacology.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
LIMA CAMPUS BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Percent Change
	General	Earnings Restricted	Total Budget	

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

	3,875	3,757		3,757	-3.0%
	648	612	67	679	4.8%
	140		150	150	7.1%
	4,663	4,369	0	4,586	-1.7%
	1,410		1,633	1,633	15.8%
	27	27		27	0.0%
	6,100	4,396	0	6,246	2.4%
	6,335	6,804		6,804	7.4%
	339	154		154	-54.6%
	6,674	6,958	0	6,958	4.3%
	0			0	
	0			0	
	0			0	
	0			0	
	0			0	
	0			0	
	110	133		133	20.9%
	1,156	667	500	1,167	1.0%
	1,266	800	500	1,300	2.7%
	14,040	12,154	500	14,504	3.3%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

	7,335	6,882	408	160	7,450	1.6%
	1,568	1,659		60	1,719	9.6%
	1,137	1,190		30	1,220	7.3%
	1,243	1,143		50	1,193	-4.0%
	987	1,272		5	1,277	29.4%
	12,270	12,146	408	305	12,859	4.8%
	45			70	70	55.6%
	433			75	75	-82.7%
	1,250		1,400		1,400	12.0%
	0				0	
	0				0	
	0				0	
	13,998	12,146	408	1,850	14,404	2.9%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

3,920	3,879			3,879	-1.0%
1,068	679	467		1,146	7.3%
250		100		100	-60.0%
5,238	4,558	0	567	5,125	-2.2%
1,024			1,268	1,268	23.8%
0			30	30	
6,262	4,558	0	1,865	6,423	2.6%
6,594	7,500			7,500	13.7%
200	250			250	25.0%
6,794	7,750	0	0	7,750	14.1%
0				0	
46		46		46	0.0%
0				0	
416		475		475	14.2%
30				0	-100.0%
0				0	
240	275			275	14.6%
120	205			205	70.8%
852	480	521	0	1,001	17.5%
13,908	12,788	521	1,865	15,174	9.1%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

5,778	5,845	135		5,980	3.5%
1,217	1,306	40		1,346	10.6%
1,584	1,460	25		1,485	-6.3%
1,607	1,776	40		1,816	13.0%
1,074	1,102	50		1,152	7.3%
11,260	11,489	0	290	11,779	4.6%
140	60		75	135	-3.6%
418		573		573	37.1%
2,060	782		1,500	2,282	10.8%
175		225		225	28.6%
0				0	
0				0	
14,053	12,331	798	1,865	14,994	6.7%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

3,519	3,700			3,700	5.1%
694	717	6		723	4.2%
200		77		77	-61.5%
4,413	4,417	0	83	4,500	2.0%
2,200			2,800	2,800	27.3%
0			719	719	
6,613	4,417	0	3,602	8,019	21.3%
7,644	8,255			8,255	8.0%
105	135			135	28.6%
7,749	8,390	0	0	8,390	8.3%
0				0	
0		1		1	
0				0	
96		48		48	-50.0%
300				0	-100.0%
0				0	
125	180			180	44.0%
64	71			71	10.9%
585	251	49	0	300	-48.7%
14,947	13,058	49	3,602	16,709	11.8%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

6,069	6,188	9	100	6,297	3.8%
2,161	1,941	2	40	1,983	-8.2%
1,782	1,956	23	38	2,017	13.2%
1,997	1,591		750	2,341	17.2%
840	1,102	6	4	1,112	32.4%
12,849	12,778	40	932	13,750	7.0%
0				0	
300		900		900	200.0%
1,704	285		1,770	2,055	20.6%
0		1		1	
0				0	
0				0	
14,853	13,063	41	3,602	16,706	12.5%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Percent Change
	General	Earnings Restricted	Total Budget	

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

5,022	4,869			4,869	-3.0%
1,086	952	74		1,026	-5.5%
150		100		100	-33.3%
6,258	5,821	0	174	5,995	-4.2%
1,677			2,188	2,188	30.5%
0				0	
7,935	5,821	0	2,362	8,183	3.1%
10,020	11,011			11,011	9.9%
218	222			222	1.8%
10,238	11,233	0	0	11,233	9.7%
0				0	
63		81		81	28.6%
0				0	
0				0	
0				0	
225	245			245	8.9%
260	268			268	3.1%
548	513	81	0	594	8.4%
18,721	17,567	81	2,362	20,010	6.9%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

8,196	9,934	60		9,994	21.9%
1,897	1,812			1,812	-4.5%
3,123	2,143	90		2,233	-28.5%
2,260	2,143	75		2,218	-1.9%
1,340	1,556			1,556	16.1%
16,816	17,588	0	225	17,813	5.9%
60		40		40	-33.3%
0				0	
1,765		2,097		2,097	18.8%
63		81		81	28.6%
0				0	
0				0	
18,704	17,588	81	2,362	20,031	7.1%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Total Budget	Percent Change
	General	Earnings Restricted			

RESOURCES

Government Support

State Support

State Share of Instruction

Appropriations

Ohio Grants & Contracts

Subtotal State Support

Federal Grants & Contracts

Local Grants & Contracts

Subtotal Government

Student Fees

Instructional, General and Tuition

Other

Subtotal Student Fees

Other Resources

Health System

Auxiliary Sales & Services

OSU - Physicians

Departmental Sales & Services

Private Grants & Contracts

Endowment Income

Investment Income

Other

Subtotal Other

Total Resources

4,444	4,310			4,310	-3.0%
657	391	338		729	11.0%
300		300		300	0.0%
5,401	4,701	0	638	5,339	-1.1%
1,300			1,216	1,216	-6.5%
1			1	1	0.0%
6,702	4,701	0	1,855	6,556	-2.2%
3,789	3,933			3,933	3.8%
0				0	
3,789	3,933	0	0	3,933	3.8%
0				0	
0				0	
0				0	
1,638		1,645		1,645	0.4%
20			20	20	0.0%
0				0	
25	25			25	0.0%
141	62			62	-56.0%
1,824	87	1,645	20	1,752	-3.9%
12,315	8,721	1,645	1,875	12,241	-0.6%

EXPENDITURES

Instruction & General

Instruction & Departmental Research

Academic Support

Student Services

Institutional Support

Plant, Operations & Maintenance

Subtotal Instruction & General

Separately Budgeted Research

Public Service

Scholarships & Fellowships

Auxiliaries

Health System

OSU - Physicians

Total Expenditures

6,042	4,752	1,103	407	6,262	3.6%
868	823		20	843	-2.9%
892	955		5	960	7.6%
1,231	1,217		20	1,237	0.5%
1,100	1,210		3	1,213	10.3%
10,133	8,957	1,103	455	10,515	3.8%
320			320	320	0.0%
1,274		1,058	300	1,358	6.6%
800	120		800	920	15.0%
0				0	
0				0	
0				0	
12,527	9,077	2,161	1,875	13,113	4.7%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUND
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support
State Support
State Share of Instruction
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government
Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees
Other Resources
Health System
Auxiliary Sales & Services
OSU - Physicians
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other
Total Resources

0				0	
35,830			35,830	35,830	0.0%
0			0	0	
35,830	0	0	35,830	35,830	0.0%
6,500			6,500	6,500	0.0%
0			0	0	
42,330	0	0	42,330	42,330	0.0%
0				0	
0				0	
0	0	0	0	0	
0				0	
0				0	
0				0	
1,590		1,550		1,550	-2.5%
2,500			2,500	2,500	0.0%
600			600	600	0.0%
0				0	
0				0	
4,690	0	1,550	3,100	4,650	-0.9%
47,020	0	1,550	45,430	46,980	-0.1%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General
Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Health System
OSU - Physicians
Total Expenditures

500			500	500	0.0%
2,590		1,550	500	2,050	-20.8%
0				0	
0			3,500	3,500	
4,230			4,500	4,500	6.4%
7,320	0	1,550	9,000	10,550	44.1%
38,500			35,230	35,230	-8.5%
1,000			1,000	1,000	0.0%
200			200	200	0.0%
0				0	
0				0	
0				0	
47,020	0	1,550	45,430	46,980	-0.1%

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

2004-05 Revised Budget	2005-2006			Dollar Change	Percent Change	
	General Funds	Restrct'd	Total Budget			
<u>CORE FUNDING</u>						
Instructional Funding	301,898	306,629	306,629	4,731	1.6%	
Mission-Based Core Funding:						
Success Challenge (1)	11,113	11,052	11,052	(61)	-0.5%	
Research Incentive (2)	7,164	7,638	7,638	474	6.6%	
Priorities in Graduate Education	572		572	0	0.0%	
Subtotal Core Funding	320,747	325,319	325,891	5,144	1.6%	
<u>APPROPRIATIONS</u>						
OSU-Specific Line Items:						
Cooperative Extension	25,645	25,645	25,645	0	0.0%	
Clinical Teaching	13,566	13,566	13,566	0	0.0%	
Sea Grants	258	232	232	(26)	-10.1%	
Dental/Veterinary Medicine	1,277	1,277	1,277	0	0.0%	
Supercomputer	4,021	4,271	4,271	250	6.2%	
OARNET	3,727	3,727	3,727	0	0.0%	
Ohio Learning Network	3,119	3,119	3,119	0	0.0%	
OSU Glenn Institute	286	286	286	0	0.0%	
BioMEMS Program	166	100	100	(66)	-39.8%	
Subtotal OSU-Specific Line Items	52,065	286	51,937	158	0.3%	
General Line Items						
Teacher Improvement Initiatives (3)	1,136	1,196	1,196	60	5.3%	
Urban Universities	330	140	140	(190)	-57.6%	
College Readiness and Access	249	319	319	70	28.1%	
Library Book Depository	413	397	397	(16)	-3.9%	
Student Support Services	146	146	146	0	0.0%	
Capital Component	1,237	1,237	1,237	0	0.0%	
Medical Items:						
Family Practice	708	697	697	(11)	-1.6%	
Primary Care	394	355	355	(39)	-10.0%	
Geriatric Medicine	107	107	107	0	0.0%	
Area Health Education Center	181	181	181	0	0.0%	
Subtotal General Line Items	4,901	146	4,628	(127)	-2.6%	
Total Appropriations	56,966	432	56,565	31	0.1%	
<u>OHIO GRANTS & CONTRACTS</u>	33,530	6,655	38,000	44,655	33.2%	
<u>TOTAL STATE SUPPORT</u>	411,243	332,406	95,137	427,543	16,300	4.0%

(1) Budget was not adjusted for FY 2005 Success Challenge increase.

(2) Formerly known as Research Challenge

(3) Teacher Improvement Initiatives consolidates line items for Math/Science Teaching Improvement and the Resource Center for Math/Science/Reading.

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

2004-05 Total Budget	2005-06		Total Budget	Dollar Change	Percent Change
	General Funds	Restrct'd			

LIMA CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Lima Campus

3,875	3,757		3,757	(118)	-3.0%
569	533		533	(36)	-6.3%
79	79		79	0	0.0%
123		67	67	(56)	
771	612	67	679	(92)	-11.9%
140	0	150	150	10	7.1%
4,786	4,369	217	4,586	(200)	-4.2%

MANSFIELD CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Mansfield Campus

3,920	3,879		3,879	(41)	-1.0%
601	603		603	2	0.3%
76	76		76		0.0%
391		467	467	76	19.4%
1,068	679	467	1,146	78	7.3%
250		100	100	(150)	-60.0%
5,238	4,558	567	5,125	(113)	-2.2%

MARION CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Marion Campus

3,519	3,700		3,700	181	5.1%
581	610		610	29	5.0%
107	107		107	0	0.0%
6		6	6	0	0.0%
694	717	6	723	29	4.2%
200		77	77	(123)	-61.5%
4,413	4,417	83	4,500	87	2.0%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

2004-05 Total Budget	2005-06		Total Budget	Dollar Change	Percent Change
	General Funds	Restrct'd			

NEWARK CAMPUS

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total Newark Campus

5,022	4,869		4,869	(153)	-3.0%
894	883		883	(11)	-1.2%
69	69		69		0.0%
123		74	74	(49)	-39.8%
1,086	952	74	1,026	(60)	-5.5%
150		100	100	(50)	-33.3%
6,258	5,821	174	5,995	(263)	-4.2%

AGRICULTURAL TECH INSTITUTE

State Share of Instruction
State Appropriations
 Access Challenge
 Jobs Challenge
 Student Support Services
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

Total ATI

4,444	4,310		4,310	(134)	-3.0%
301	264		264	(37)	-12.3%
102	102		102	0	0.0%
254		338	338	84	33.1%
657	391	338	729	72	11.0%
300		300	300	0	0.0%
5,401	4,701	638	5,339	(62)	-1.1%

OARDC

Appropriations
State Grants & Contracts

Total OARDC

35,830		35,830	35,830	0	0.0%
			0	0	0.0%
35,830	0	35,830	35,830	0	0.0%

TOTAL EXTENDED CAMPUSES

State Share of Instruction
Appropriations
State Grants & Contracts

Total Extended Campuses

20,780	20,515	0	20,515	(265)	-1.3%
40,106	3,351	36,782	40,133	27	0.1%
1,040	0	727	727	(313)	-30.1%
61,926	23,866	37,509	61,375	(551)	-0.9%

SUMMARY OF STUDENT FEE INCOME COLUMBUS CAMPUS

(IN THOUSANDS)

	FY 2005 Budget	FY 2006 Budget	Dollar Change	Percent Change
<u>INSTRUCTIONAL FEES</u>				
Instructional Fees	394,254	423,359	29,105	7.4%
General Fees	18,268	18,816	548	3.0%
Non-Resident Surcharge	114,049	115,670	1,621	1.4%
Subtotal Instructional Fees	526,571	557,845	31,274	5.9%
<u>OTHER FEES</u>				
Student Activity Fee	1,030	2,201	1,171	113.7%
Application Fees	1,840	1,840	0	0.0%
Acceptance Fees	1,075	1,075	0	0.0%
Recreation Fee (1)	1,053	5,859	4,806	456.4%
Technology Fees (2)	3,755	4,525	770	20.5%
Program Fees (2)	790	1,308	518	65.6%
Study Abroad	3,500	3,500	0	0.0%
Continuing Education	400	400	0	0.0%
Flight Instruction	900	900	0	0.0%
Medical Instrument Fees	1,625	1,800	175	10.8%
Other	1,775	1,775	0	0.0%
Subtotal Other Fees	17,743	25,183	7,440	41.9%
<u>TOTAL STUDENT FEE INCOME</u>	544,314	583,028	38,714	7.1%

(1) The recreation fee was implemented In Winter Quarter 2005 at \$12/quarter, and is to increase to \$42/quarter in Autumn 2005, and to \$76/quarter in Summer 2006.

(2) Technology and program fees were recorded together in FY 2005, but have been separated for FY 2006.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER**

COLUMBUS CAMPUS

Undergraduate Tier 1*								
Undergraduate Tier 1: Students first enrolled before Summer Quarter 2002								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees		Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity		COTA			
				(1)	(2)			
0	186	11	2		9	208	156	364
1	374	21	3		9	407	312	719
2	469	26	3		9	507	624	1,131
3	563	31	4		9	607	935	1,542
4	750	42	5	42	9	848	1,247	2,095
5	938	52	6	42	9	1,047	1,559	2,606
6	1,124	63	8	42	9	1,246	1,871	3,117
7	1,312	73	9	42	9	1,445	2,182	3,627
8	1,500	83	10	42	9	1,644	2,494	4,138
9	1,688	94	11	42	9	1,844	2,806	4,650
10	1,875	104	13	42	9	2,043	3,118	5,161
11	2,062	115	14	42	9	2,242	3,429	5,671
12+	2,250	125	15	42	9	2,441	3,741	6,182

Undergraduate Tier 2*								
Students first enrolled between Summer Quarter 2002 and Spring Quarter 2003								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees		Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity		COTA			
				(1)	(2)			
0	205	11	2		9	227	156	383
1	411	21	3		9	444	312	756
2	515	26	3		9	553	624	1,177
3	617	31	4		9	661	935	1,596
4	823	42	5	42	9	921	1,247	2,168
5	1,029	52	6	42	9	1,138	1,559	2,697
6	1,234	63	8	42	9	1,356	1,871	3,227
7	1,440	73	9	42	9	1,573	2,182	3,755
8	1,646	83	10	42	9	1,790	2,494	4,284
9	1,852	94	11	42	9	2,008	2,806	4,814
10	2,057	104	13	42	9	2,225	3,118	5,343
11	2,263	115	14	42	9	2,443	3,429	5,872
12+	2,469	125	15	42	9	2,660	3,741	6,401

* See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(1) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER**

COLUMBUS CAMPUS

Undergraduate Tier 3*								
Students first enrolled after Spring Quarter 2003								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity					
				(1)	(2)			
0	208	11	2		9	230	156	386
1	417	21	3		9	450	312	762
2	522	26	3		9	560	624	1,184
3	626	31	4		9	670	935	1,605
4	834	42	5	42	9	932	1,247	2,179
5	1,043	52	6	42	9	1,152	1,559	2,711
6	1,251	63	8	42	9	1,373	1,871	3,244
7	1,460	73	9	42	9	1,593	2,182	3,775
8	1,669	83	10	42	9	1,813	2,494	4,307
9	1,877	94	11	42	9	2,033	2,806	4,839
10	2,086	104	13	42	9	2,254	3,118	5,372
11	2,294	115	14	42	9	2,474	3,429	5,903
12+	2,503	125	15	42	9	2,694	3,741	6,435

* See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(1) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Masters & PhD (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	172	8	1		9	190	210	400
1	344	16	2		9	371	420	791
2	551	25	3		9	588	840	1,428
3	826	38	5		9	878	1,260	2,138
4	1,101	50	6	42	9	1,208	1,680	2,888
5	1,377	63	8	42	9	1,499	2,100	3,599
6	1,652	75	9	42	9	1,787	2,519	4,306
7	1,927	88	11	42	9	2,077	2,939	5,016
8	2,202	100	12	42	9	2,365	3,359	5,724
9	2,478	113	14	42	9	2,656	3,779	6,435
10+	2,753	125	15	42	9	2,944	4,199	7,143

MLHR (4)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	179	8	1		9	197	210	407
1	357	16	2		9	384	420	804
2	572	25	3		9	609	840	1,449
3	858	38	5		9	910	1,260	2,170
4	1,144	50	6	42	9	1,251	1,680	2,931
5	1,430	63	8	42	9	1,552	2,100	3,652
6	1,715	75	9	42	9	1,850	2,519	4,369
7	2,001	88	11	42	9	2,151	2,939	5,090
8	2,287	100	12	42	9	2,450	3,359	5,809
9	2,573	113	14	42	9	2,751	3,779	6,530
10+	2,859	125	15	42	9	3,050	4,199	7,249

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Students in this program also pay a \$159 learning technology fee prorated by credit hour.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

MBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	350	8	1		9	368	210	578
1	700	16	2		9	727	420	1,147
2	1,120	25	3		9	1,157	840	1,997
3	1,681	38	5		9	1,733	1,260	2,993
4	2,241	50	6	42	9	2,348	1,680	4,028
5	2,801	63	8	42	9	2,923	2,100	5,023
6	3,361	75	9	42	9	3,496	2,519	6,015
7	3,921	88	11	42	9	4,071	2,939	7,010
8	4,482	100	12	42	9	4,645	3,359	8,004
9	5,042	113	14	42	9	5,220	3,779	8,999
10+	5,602	125	15	42	9	5,793	4,199	9,992

Part-Time MBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	350	8	1		9	368	210	578
1	699	16	2		9	726	420	1,146
2	1,118	25	3		9	1,155	840	1,995
3	1,677	38	5		9	1,729	1,260	2,989
4	2,236	50	6	42	9	2,343	1,680	4,023
5	2,796	63	8	42	9	2,918	2,100	5,018
6	3,355	75	9	42	9	3,490	2,519	6,009
7	3,914	88	11	42	9	4,064	2,939	7,003
8	4,473	100	12	42	9	4,636	3,359	7,995
9	5,032	113	14	42	9	5,210	3,779	8,989
10+	5,591	125	15	42	9	5,782	4,199	9,981

(1) Students in this program also pay a \$159 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

EMBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	694	8	1			9	712	210
1	1,387	16	2			9	1,414	420
2	2,218	25	3			9	2,255	840
3	3,328	38	5			9	3,380	1,260
4	4,437	50	6	42		9	4,544	1,680
5	5,546	63	8	42		9	5,668	2,100
6	6,655	75	9	42		9	6,790	2,519
7	7,764	88	11	42		9	7,914	2,939
8	8,874	100	12	42		9	9,037	3,359
9	9,983	113	14	42		9	10,161	3,779
10+	11,092	125	15	42		9	11,283	4,199

Master of Accounting (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	403	8	1			9	421	210
1	806	16	2			9	833	420
2	1,289	25	3			9	1,326	840
3	1,933	38	5			9	1,985	1,260
4	2,578	50	6	42		9	2,685	1,680
5	3,222	63	8	42		9	3,344	2,100
6	3,866	75	9	42		9	4,001	2,519
7	4,511	88	11	42		9	4,661	2,939
8	5,155	100	12	42		9	5,318	3,359
9	5,800	113	14	42		9	5,978	3,779
10+	6,444	125	15	42		9	6,635	4,199

(1) Students in this program also pay a \$159 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Health Administration</u>								
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total
			Activity Fees	Rec Fees	COTA			
			(1)		(2)			
0	206	8	1		9	224	210	434
1	411	16	2		9	438	420	858
2	658	25	3		9	695	840	1,535
3	987	38	5		9	1,039	1,260	2,299
4	1,316	50	6	42	9	1,423	1,680	3,103
5	1,645	63	8	42	9	1,767	2,100	3,867
6	1,974	75	9	42	9	2,109	2,519	4,628
7	2,303	88	11	42	9	2,453	2,939	5,392
8	2,632	100	12	42	9	2,795	3,359	6,154
9	2,961	113	14	42	9	3,139	3,779	6,918
10+	3,290	125	15	42	9	3,481	4,199	7,680

<u>Public Health MPH</u>								
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total
			Activity Fees	Rec Fees	COTA			
			(1)		(2)			
0	182	8	1		9	200	210	410
1	364	16	2		9	391	420	811
2	583	25	3		9	620	840	1,460
3	875	38	5		9	927	1,260	2,187
4	1,166	50	6	42	9	1,273	1,680	2,953
5	1,458	63	8	42	9	1,580	2,100	3,680
6	1,749	75	9	42	9	1,884	2,519	4,403
7	2,041	88	11	42	9	2,191	2,939	5,130
8	2,332	100	12	42	9	2,495	3,359	5,854
9	2,624	113	14	42	9	2,802	3,779	6,581
10+	2,915	125	15	42	9	3,106	4,199	7,305

(1) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Public Health PEP									
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total	
			Activity Fees	Rec Fees	COTA				
					(1)	(2)			
0	182	8	1			9	200	210	410
1	364	16	2			9	391	420	811
2	583	25	3			9	620	840	1,460
3	875	38	5			9	927	1,260	2,187
4	1,166	50	6	42		9	1,273	1,680	2,953
5	1,458	63	8	42		9	1,580	2,100	3,680
6	1,749	75	9	42		9	1,884	2,519	4,403
7	2,041	88	11	42		9	2,191	2,939	5,130
8	2,332	100	12	42		9	2,495	3,359	5,854
9	2,624	113	14	42		9	2,802	3,779	6,581
10+	2,915	125	15	42		9	3,106	4,199	7,305

Master of Physical Therapy									
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total	
			Activity Fees	Rec Fees	COTA				
					(1)	(2)			
0	189	8	1			9	207	210	417
1	377	16	2			9	404	420	824
2	603	25	3			9	640	840	1,480
3	904	38	5			9	956	1,260	2,216
4	1,206	50	6	42		9	1,313	1,680	2,993
5	1,507	63	8	42		9	1,629	2,100	3,729
6	1,808	75	9	42		9	1,943	2,519	4,462
7	2,110	88	11	42		9	2,260	2,939	5,199
8	2,411	100	12	42		9	2,574	3,359	5,933
9	2,713	113	14	42		9	2,891	3,779	6,670
10+	3,014	125	15	42		9	3,205	4,199	7,404

(1) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Master of Occupational Therapy</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	179	8	1		9	197	210	407
1	357	16	2		9	384	420	804
2	571	25	3		9	608	840	1,448
3	857	38	5		9	909	1,260	2,169
4	1,142	50	6	42	9	1,249	1,680	2,929
5	1,428	63	8	42	9	1,550	2,100	3,650
6	1,713	75	9	42	9	1,848	2,519	4,367
7	1,999	88	11	42	9	2,149	2,939	5,088
8	2,284	100	12	42	9	2,447	3,359	5,806
9	2,570	113	14	42	9	2,748	3,779	6,527
10+	2,855	125	15	42	9	3,046	4,199	7,245

<u>Pharmacy</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	242	8	1		9	260	279	539
1	483	16	2		9	510	558	1,068
2	773	25	3		9	810	893	1,703
3	1,159	38	5		9	1,211	1,340	2,551
4	1,546	50	6	42	9	1,653	1,787	3,440
5	1,932	63	8	42	9	2,054	2,234	4,288
6	2,318	75	9	42	9	2,453	2,680	5,133
7	2,705	88	11	42	9	2,855	3,127	5,982
8	3,091	100	12	42	9	3,254	3,574	6,828
9	3,478	113	14	42	9	3,656	4,020	7,676
10+	3,864	125	15	42	9	4,055	4,467	8,522

(1) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Medicine (1)									
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total	
			Activity Fees	Rec Fees	COTA				
					(2)	(3)			
0	476	8	1			9	494	268	762
1	951	16	2			9	978	535	1,513
2	1,522	25	3			9	1,559	855	2,414
3	2,283	38	5			9	2,335	1,283	3,618
4	3,044	50	6	42		9	3,151	1,711	4,862
5	3,806	63	8	42		9	3,928	2,139	6,067
6	4,567	75	9	42		9	4,702	2,566	7,268
7	5,328	88	11	42		9	5,478	2,994	8,472
8	6,089	100	12	42		9	6,252	3,422	9,674
9	6,850	113	14	42		9	7,028	3,849	10,877
10+	7,611	125	15	42		9	7,802	4,277	12,079

Optometry (4)									
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total	
			Activity Fees	Rec Fees	COTA				
					(2)	(3)			
0	292	8	1			9	310	539	849
1	584	16	2			9	611	1,078	1,689
2	934	25	3			9	971	1,724	2,695
3	1,401	38	5			9	1,453	2,587	4,040
4	1,868	50	6	42		9	1,975	3,449	5,424
5	2,336	63	8	42		9	2,458	4,311	6,769
6	2,803	75	9	42		9	2,938	5,173	8,111
7	3,270	88	11	42		9	3,420	6,035	9,455
8	3,737	100	12	42		9	3,900	6,898	10,798
9	4,204	113	14	42		9	4,382	7,760	12,142
10+	4,671	125	15	42		9	4,862	8,622	13,484

(1) Medicine Level 1 and 2 fees. Medicine will offer tuition credits to students in Levels 3 and 4 bringing their effective instructional fee lower than Levels 1 and 2 by 1.7% for Level 3 and 5.8% for and 5.8% for Level 4.

(2) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Optometry students also pay a flat \$340 per quarter equipment fee.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Dentistry (1)</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	419	8	1			9	437	539
1	837	16	2			9	864	1,078
2	1,340	25	3			9	1,377	1,724
3	2,009	38	5			9	2,061	2,587
4	2,679	50	6	42		9	2,786	3,449
5	3,349	63	8	42		9	3,471	4,311
6	4,019	75	9	42		9	4,154	5,173
7	4,689	88	11	42		9	4,839	6,035
8	5,358	100	12	42		9	5,521	6,898
9	6,028	113	14	42		9	6,206	7,760
10+	6,698	125	15	42		9	6,889	8,622

<u>Vet Medicine</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident total	Non-Resident Tuition	Non-Resident Total
					(2)	(3)		
0	362	8	1			9	380	557
1	724	16	2			9	751	1,114
2	1,159	25	3			9	1,196	1,782
3	1,738	38	5			9	1,790	2,674
4	2,318	50	6	42		9	2,425	3,565
5	2,897	63	8	42		9	3,019	4,456
6	3,476	75	9	42		9	3,611	5,347
7	4,056	88	11	42		9	4,206	6,238
8	4,635	100	12	42		9	4,798	7,130
9	5,215	113	14	42		9	5,393	8,021
10+	5,794	125	15	42		9	5,985	8,912

(1) Dentistry students also pay a flat \$984 per quarter equipment fee.

(2) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Law (Semester)										
Credit Hours	Instrn'l Fees	General Fees	Student			Resident total	Non-Resident Tuition	Non-Resident Total		
			Activity Fees	Rec Fees	COTA				(1)	(2)
0	479	12	2		13.50	506.50	425	931.50		
1	958	24	3		13.50	998.50	850	1,848.50		
2	1,533	38	4		13.50	1,588.50	1,360	2,948.50		
3	2,300	56	7		13.50	2,376.50	2,040	4,416.50		
4	3,067	75	9	63	13.50	3,227.50	2,720	5,947.50		
5	3,834	94	11	63	13.50	4,015.50	3,401	7,416.50		
6	4,600	113	13	63	13.50	4,802.50	4,081	8,883.50		
7	5,367	132	15	63	13.50	5,590.50	4,761	10,351.50		
8	6,134	150	18	63	13.50	6,378.50	5,441	11,819.50		
9	6,900	169	20	63	13.50	7,165.50	6,121	13,286.50		
10+	7,667	188	22	63	13.50	7,953.50	6,801	14,754.50		

(1) The Recreation Fee is a flat fee for four or more credit hours. This fee will increase to \$76 in Summer 2006.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

Undergraduate - Lower Division							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	157	7	164	(16)	148	156	304
1	314	13	327	(32)	295	312	607
2	393	16	409	(40)	369	624	993
3	471	19	490	(48)	442	935	1,377
4	628	26	654	(64)	590	1,247	1,837
5	785	32	817	(80)	737	1,559	2,296
6	943	39	982	(96)	886	1,871	2,757
7	1,100	45	1,145	(112)	1,033	2,182	3,215
8	1,257	51	1,308	(128)	1,180	2,494	3,674
9	1,414	58	1,472	(144)	1,328	2,806	4,134
10	1,571	64	1,635	(160)	1,475	3,118	4,593
11	1,728	71	1,799	(176)	1,623	3,429	5,052
12+	1,885	77	1,962	(192)	1,770	3,741	5,511

Undergraduate - Upper Division							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	157	7	164	0	164	156	320
1	314	13	327	0	327	312	639
2	393	16	409	0	409	624	1,033
3	471	19	490	0	490	935	1,425
4	628	26	654	0	654	1,247	1,901
5	785	32	817	0	817	1,559	2,376
6	943	39	982	0	982	1,871	2,853
7	1,100	45	1,145	0	1,145	2,182	3,327
8	1,257	51	1,308	0	1,308	2,494	3,802
9	1,414	58	1,472	0	1,472	2,806	4,278
10	1,571	64	1,635	0	1,635	3,118	4,753
11	1,728	71	1,799	0	1,799	3,429	5,228
12+	1,885	77	1,962	0	1,962	3,741	5,703

**2005-2006 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Graduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	171	5	176	0	176	210	386
1	341	10	351	0	351	420	771
2	546	15	561	0	561	840	1,401
3	818	23	841	0	841	1,260	2,101
4	1,091	31	1,122	0	1,122	1,680	2,802
5	1,364	39	1,403	0	1,403	2,100	3,503
6	1,637	46	1,683	0	1,683	2,519	4,202
7	1,910	54	1,964	0	1,964	2,939	4,903
8	2,182	62	2,244	0	2,244	3,359	5,603
9	2,455	69	2,524	0	2,524	3,779	6,303
10+	2,728	77	2,805	0	2,805	4,199	7,004

AGRICULTURAL TECHNICAL INSTITUTE

<u>Undergraduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	157	7	164	(11)	153	156	309
1	313	13	326	(22)	304	312	616
2	391	16	407	(27)	380	624	1,004
3	470	19	489	(32)	457	935	1,392
4	626	26	652	(43)	609	1,247	1,856
5	783	32	815	(54)	761	1,559	2,320
6	939	39	978	(65)	913	1,871	2,784
7	1,096	45	1,141	(75)	1,066	2,182	3,248
8	1,252	51	1,303	(86)	1,217	2,494	3,711
9	1,409	58	1,467	(97)	1,370	2,806	4,176
10	1,565	64	1,629	(108)	1,521	3,118	4,639
11	1,722	71	1,793	(118)	1,675	3,429	5,104
12+	1,878	77	1,955	(129)	1,826	3,741	5,567

ANNUAL FEE HISTORY COLUMBUS CAMPUS RESIDENT FEES

	FY 1996	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	10 Year Average Increase
Undergraduate:							
(1)							
Tier 1	3,273	4,761	5,190	5,991	6,765	7,170	8.2%
Tier 2	3,273	4,761	5,664	6,540	7,383	7,827	9.1%
Tier 3	3,273	4,761	5,664	6,624	7,479	7,929	9.3%
Graduate Programs:							
(1)							
Masters & PhD	4,707	6,306	6,612	7,206	8,142	8,634	6.3%
MLHR	4,707	6,843	7,176	7,575	8,448	8,952	6.6%
MBA	4,707	11,334	12,891	13,635	14,970	17,181	13.8%
EMBA	NA	27,402	29,331	31,749	34,926	33,651	NA
Master of Accounting	NA	15,810	16,590	17,556	18,594	19,707	NA
Health Administration	4,707	6,306	8,100	8,556	9,669	10,245	8.1%
Public Health MPH	4,707	6,306	6,909	7,620	8,607	9,120	6.8%
Public Health PEP	4,707	6,306	7,029	7,620	8,607	9,120	6.8%
Master of Physical Therapy	NA	6,561	7,191	7,866	8,886	9,417	NA
Master of Occupational Therapy	NA	NA	NA	7,227	8,142	8,940	NA
Professional:							
(1)							
Pharmacy	5,442	7,716	8,610	9,591	10,707	11,967	7.0%
Dentistry	8,013	12,840	14,349	16,020	18,297	20,469	9.8%
Optometry	7,512	10,374	11,286	12,369	13,095	14,388	6.7%
Veterinary Medicine	7,740	12,012	13,188	14,589	16,305	17,757	8.7%
Law	5,864	10,826	11,880	13,024	14,298	15,710	10.4%
Medicine	9,408	15,168	17,412	19,278	21,897	23,208	9.4%

- (1) Full time fees for undergraduates are 12+ hours & for Graduates and Professional programs are 10+ hours. Fee numbers include only the instructional and general fees.
- (2) Tier 1 students were first enrolled before Summer 2002.
Tier 2 students were first enrolled between Summer 2002 and Spring 2003.
Tier 3 students were first enrolled after Spring 2003.
- (3) These degree granting programs have been created since 1996.
- (4) These are graduate programs that once charged the graduate fee but now have differential fees.
- (5) Medicine Level 1 and 2 fees. Medicine will offer tuition credits to students in Levels 3 and 4 bringing their effective instructional fee lower than Levels 1 and 2 by 1.7% for Level 3 and 5.8% for Level 4.

SUMMARY OF TYPICAL STUDENT FEES COLUMBUS CAMPUS UNDERGRADUATES

TIER 1 STUDENTS First Enrolled Prior to Summer 2002				TIER 3 STUDENTS First Enrolled After Spring 2003			
2004-05 Fees	2005-06 Fees	Dollar Change	Percent Change	2004-05 Fees	2005-06 Fees	Dollar Change	Percent Change

RESIDENT FEES

Instructional & General
Student Activity Fee (1)
Recreation Fee (2)
Room & Board (3)
Text Books/Supplies (4)
Subtotal

6,765	7,125	360	5.3%	7,434	7,884	450	6.1%
0	45	45	NA	45	45	0	0.0%
24	126	102	425.0%	24	126	102	425.0%
6,792	7,203	411	6.1%	6,792	7,203	411	6.1%
1,038	1,069	31	3.0%	1,038	1,069	31	3.0%
14,619	15,568	949	6.5%	15,333	16,327	994	6.5%

Health Insurance (5)
Parking & Bus Pass (6)
COTA Pass
Football Tickets (7)
Basketball Tickets (8)

1,212	1,260	48	4.0%	1,212	1,260	48	4.0%
182	191	9	4.9%	182	191	9	4.9%
27	27	0	0.0%	27	27	0	0.0%
108	112	4	3.7%	108	112	4	3.7%
64	64	0	0.0%	64	64	0	0.0%

Total

16,212	17,222	1,010	6.2%	16,926	17,981	1,055	6.2%
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NON-RESIDENT FEES

Instructional & General
Non-Resident Tuition
Student Activity Fee (1)
Recreation Fee (2)
Room & Board (3)
Text Books/Supplies (4)

6,765	7,125	360	5.3%	7,434	7,884	450	6.1%
10,587	11,223	636	6.0%	10,587	11,223	636	6.0%
0	45	45	NA	45	45	0	0.0%
24	126	102	425.0%	24	126	102	425.0%
6,792	7,203	411	6.1%	6,792	7,203	411	6.1%
1,069	1,069	0	0.0%	1,069	1,069	0	0.0%

Subtotal

25,237	26,791	1,554	6.2%	25,951	27,550	1,599	6.2%
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Health Insurance (5)
Parking & Bus Pass (6)
COTA Pass
Football Tickets (7)
Basketball Tickets (8)

1,212	1,260	48	4.0%	1,212	1,260	48	4.0%
182	191	9	4.9%	182	191	9	4.9%
27	27	0	0.0%	27	27	0	0.0%
108	112	4	3.7%	108	112	4	3.7%
64	64	0	0.0%	64	64	0	0.0%

Total

26,830	28,445	1,615	6.0%	27,544	29,204	1,660	6.0%
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- (1) The student activity fee is within the fee cap, and is considered part of the general fee for undergraduates. In 2004-05 it applied only to students first enrolled after Summer 2003. In 2005-06 it applies to all students.
- (2) The recreation fee was implemented in Winter Quarter 2005 at \$12/quarter, and is to increase to \$42/quarter in Autumn 2005, and to \$76/quarter in Summer 2006.
- (3) Undergraduate - Average room rate plus basic meal plan.
- (4) Estimated costs.
- (5) Student insurance is based on the single student comprehensive rate.
- (6) Using main campus rate.
- (7) FY 06 increase is \$1.00/game, four game package. FY 05 adjusted to four game package; actual package was five games.
- (8) Eight basketball games

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2006**

Description	Timing	Rate	Percent Change
Student Affairs Auxiliary Operations			
Undergraduate (Average room rates, & basic meal plan)	Quarter	2,401.00	3.3%
Graduate (Single + Phone)	Month	404.00	3.9%
Family Student Housing (2 bedroom apartment)	Month	660.00	0.0%
Board Only (100 meals plus \$100 Buck ID)	Quarter	950.00	5.6%
Parking & Transportation			
Parking, 4-Wheel Vehicle (Main Campus)	Annual	190.80	5.0%
Parking, 4-Wheel Vehicle (West Campus)	Annual	68.40	5.6%
COTA Bus Pass	Quarter	9.00	0.0%
Recreational Fees			
Football Tickets	Per Game	28.00	3.7%
Basketball Tickets	Per Game	8.00 - 12.00	0.0%
Golf Course Membership	Annual	550.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	42.00	(1)
Student Health Insurance			
Student	Quarter	420.00	4.0%
Student & Spouse	Quarter	1,167.00	8.1%
Student & Children	Quarter	1,175.00	8.1%
Student, Spouse & Children	Quarter	1,577.00	8.2%
Law Students	Semester	630-2,366	4.1%- 8.2%
Early Arriving Students	Month	140-526	13.8%-18.5%
Equipment Fees			
Dental Clinical Education Support Fee	Quarter	984.00	0.0%
Dental Hygiene Clinical Education Support Fee	Quarter	379.00	0.0%
Medicine (Tier 1 Students)	Quarter	600.00	New
Clinic Fees			
Optometry Clinic Usage Fee	Quarter	340.00	0.0%
Dental Hygiene EFDA Fee (Continuing Students)	Quarter	128.00	0.0%
Nursing Clinical Fee	Quarter	250.00	66.7%
Nursing Insurance Fee	Annual	12.00	0.0%
Technology Fees			
College of Arts (Undergraduate & Graduate)	Quarter	50.00	0.0%
College of Business (Undergraduate)	Quarter	112.00	0.0%
College of Business (Graduate)	Quarter	159.00	0.0%
College of Engineering (Undergraduate)	Quarter	110.00	0.0% (2)
College of Engineering (Graduate)	Quarter	120.00	0.0%
College of Nursing (Undergraduate & Graduate)	Quarter	50.00	0.0%
MAPS students in CSE (Undergraduate)	Quarter	73.00	0.0%
Department of Engineering Physics (Undergraduate)	Quarter	73.00	0.0%
School of Music (Undergraduate)	Quarter	50.00	0.0%
School of Public Policy & Management (Graduate)	Quarter	120.00	0.0%
Program Fees			
College of Biological Sciences	Quarter	50.00	0.0%
College of Business (Undergraduate)	Quarter	100.00	100.0%
College of Nursing (Undergraduate)	Quarter	50.00	0.0%
School of Music (Undergraduate)	Quarter	100.00	100.0%

(1) The recreation fee was implemented in Winter Quarter 2005 at \$12/quarter, and is to increase to \$42/quarter in Autumn 2005, and to \$76/quarter in Summer 2006.

(2) Engineering undergraduate technology fee extended to include pre-majors in FY06.

DETAIL OF SELECTED RATES OTHER STUDENT FEES

FY 2006

Description	Timing	Rate	Percent Change
Other Student Fees			
Application Fees-International (All but Medicine and Law)	One Time	50.00	0.0%
Application Fees-Domestic (All but Medicine and Law)	One Time	40.00	0.0%
Application Fees-Medicine International	One Time	70.00	0.0%
Application Fees-Medicine Domestic	One Time	60.00	0.0%
Application Fees-Law International	One Time	70.00	0.0%
Application Fees-Law Domestic	One Time	60.00	0.0%
Acceptance Fees-Undergraduate	One Time	100.00	0.0%
Acceptance Fees-Professional	One Time	25.00	0.0%
Transcript Fees	Each Request	7.00	0.0%
Dissertation Processing Fee	Each Request	70.00	0.0%
Orientation-Attend Summer Quarter	One Time	50.00	0.0%
Orientation-Attend Other Quarters	One Time	25.00	0.0%

FACULTY, STAFF & DEPARTMENTAL FEES

Health Insurance			
Prime Care Plan			
Individual	Month	53.47	NA (3)
Family	Month	167.09	NA (3)
OSUHP Plan			
Individual	Month	177.88	NA (3)
Family	Month	555.87	NA (3)
Traditional Plan			
Individual	Month	177.88	NA (3)
Family	Month	555.87	NA (3)
Buckeye Plan			
Individual	Month	29.10	NA (3)
Family	Month	90.93	NA (3)
Parking & Transportation			
Parking, 4-Wheel Vehicle A Decal (Main Campus)	Annual	549.60	3.3%
Parking, 4-Wheel Vehicle B Decal (Main Campus)	Annual	285.60	5.0%
Recreational Fees			
Football Tickets	Per Game	47.00	2.2%
Basketball Tickets	Per Game	15.00 - 20.50	0.0%
Golf Course Membership	Annual	1,625.00	0.0%
Golf Course Greens Fees	Per Round	23.00 - 30.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	18.00	(4)
Departmental Rates			
Basic Telephone Service	Month	16.65	-10.7%
University Health System	Various	Various	15.0% (5)

(3) Employee Health Insurance rates will not change until January 2006. Premiums listed are for FY05.

(4) Faculty & Staff Recreation fee will increase to \$100 when the new main recreation center opens.

(5) Weighted Effective Increase.

SUMMARY OF RESIDENT STUDENT FEES BIG TEN PUBLIC INSTITUTIONS

FOR FY 2005 AND FY 2006

UNDERGRADUATE FEES NEW STUDENTS			
	FY 2005 Fees	FY 2006 Fees	1 Year % Change
1 Penn State	10,856	11,508	6.0%
2 Michigan	8,201	9,213	12.3%
3 Illinois	7,944	8,624	8.6%
4 Minnesota	8,029	8,622	7.4%
5 Michigan State	7,352	8,043	9.4%
6 Ohio State	7,515	8,055	7.2%
7 Indiana	6,777	7,112	4.9%
8 Purdue	6,092	6,458	6.0%
9 Wisconsin	5,866	6,280	7.1%
10 Iowa	5,396	5,612	4.0%
Average	7,403	7,953	7.3%

- Notes: 1) Tuition is for new students entering Autumn Quarter 2005.
 2) FY 2005 data is from AAUDE Data Exchange except for Michigan which was provided by institutional website.
 3) FY 2006 data are from institutional research campus representatives and websites; estimates are subject to change until final approval.
 4) OSU tuition excludes \$27 COTA pass through fee.

SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2006
(IN THOUSANDS)

Resources				Expenditures & Transfers				Net Income
Auxiliary	General Funds	Restricted	Total Budget	Expends	Debt Service	Other Transfers	Total Budget	

COLUMBUS CAMPUS

Student Affairs

Auxiliary Operations(1)

Intercollegiate Athletics

Bookstores (2)

Transportation &

Parking Services

University Airport

Space Planning & Real Estate

Subtotal Columbus

117,971	4,944		122,915	103,096	15,944	1,920	120,960	1,955
82,604		9,000	91,604	76,304	15,293		91,597	7
23,906			23,906	17,122	6,110	403	23,635	271
7,300			7,300	6,915	233		7,148	152
919			919	816			816	103
232,700	4,944	9,000	246,644	204,253	37,580	2,323	244,156	2,488

MANSFIELD CAMPUS

Bookstore

30			30	30			30	0
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NEWARK CAMPUS

Parking Facility

81			81	81			81	0
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GRAND TOTAL

232,811	4,944	9,000	246,755	204,364	37,580	2,323	244,267	2,488
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(1) Includes Student Housing & Food Service, The Fawcett Center, Student Unions, Regional Housing, Student Health Services, the Schottenstein and the Blackwell. Excludes Schottenstein Center artist fees (\$8M).

(2) Medical Bookstore closed July 2005. University bookstore no longer part of University Auxiliary operations

STUDENT AFFAIRS AUXILIARY OPERATIONS (IN THOUSANDS)

		FY 2005 Budget*	FY 2006 Budget	Dollar Change	Percent Change
RESOURCES					
Food Service		26,121	27,229	1,108	4.2%
Housing		46,314	48,238	1,924	4.2%
Fawcett Center	(1)	3,476	3,392	(84)	-2.4%
ATI Residence Hall	(2)	2,303	2,092	(211)	-9.2%
Newark Housing		849	850	1	0.1%
Mansfield Housing		659	689	30	4.6%
Ohio Union		1,315	1,324	9	0.7%
Blackwell		10,048	11,007	959	9.5%
Schottenstein Center	(3)	7,721	8,287	566	7.3%
Student Health Services	(4)	8,879	8,540	(339)	-3.8%
Other	(5)	5,536	6,323	787	14.2%
General Funds Support		5,261	4,944	(317)	-6.0%
Subtotal Resources		118,482	122,915	4,433	4.3%
EXPENDITURES & TRANSFERS					
Personnel	(6)	37,872	40,107	2,235	5.9%
Benefits		10,279	11,189	910	8.9%
Supplies & Services	(7)	40,189	42,420	2,231	5.6%
Equipment		4,738	3,622	(1,116)	-23.6%
University Overhead		5,751	5,758	7	0.1%
Debt Service	(8)	14,205	15,944	1,739	12.2%
Other Transfers		1,851	1,920	69	3.7%
Subtotal Expenditures & Transfers		114,885	120,960	6,075	5.3%
NET INCOME		3,597	1,955	(1,642)	-45.6%

* Budget Adjusted mid-year

- (1) Due to the renovation of the Fawcett Center, office space areas will be unavailable for rent beginning in January 2006.
- (2) The ATI campus is experiencing an enrollment decline. Corresponding decreases are reflected in expenditures.
- (3) Schottenstein Center budget is net of artist fees of \$7.9M in FY 2005 and \$8.0M in FY 2006.
- (4) Student Health Services resources reflect a decline in Pharmacy and Dental Service revenues.
- (5) Includes Success Center, Buck ID, Summer Conferences, Oxley's and Drake.
- (6) Approximately 1/2 of personnel increase is due to the planned opening of new food operations in FY 2006 (Courtside Café, Pizza at Drake, new Catering business). Associated revenues are not anticipated to fully materialize until FY 2007.
- (7) Excludes Schottenstein Center artists fees.
- (8) Increases in FY 2006 budget are due to the addition of 2005 bonds for the construction of the Buckeye Village Community Center, Mansfield Apartments, and miscellaneous housing and food service projects.

INTERCOLLEGIATE ATHLETICS

(IN THOUSANDS)

	FY 2005 Budget	FY 2006 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>				
Auxiliary				
Football	28,411	33,271	4,860	17.1%
Stadium Revenue	15,010	15,090	80	0.5%
Men's Basketball	11,611	11,444	(167)	-1.4%
Other Sports	1,110	1,551	441	39.7%
Golf Course	3,677	3,007	(670)	-18.2%
Other	17,706	18,241	535	3.0%
Subtotal Auxiliary	77,525	82,604	5,079	6.6%
Restricted				
Fund Raising	8,450	9,000	550	6.5%
Total Resources	85,975	91,604	5,629	6.5%
<u>EXPENDITURES & TRANSFERS</u>				
Auxiliary				
Personnel	22,681	23,531	850	3.7%
Benefits	5,675	6,179	504	8.9%
Supplies & Services	24,952	28,723	3,771	15.1%
Equipment	1,072	581	(491)	-45.8%
Schottenstein Rent	1,683	1,760	77	4.6%
University Overhead	3,490	3,600	110	3.2%
Athletics Grants-In-Aid	2,965	2,930	(35)	-1.2%
Debt Service	15,453	15,293	(160)	-1.0%
Other Transfers	(446)	0	446	-100.0%
Subtotal Auxiliary	77,525	82,597	5,072	6.5%
Restricted				
Athletics Grants-In-Aid	8,450	9,000	550	6.5%
Debt Service	0	0	0	
Subtotal Restricted	8,450	9,000	550	6.5%
Total Expenditures & Transfers	85,975	91,597	5,622	6.5%
<u>NET INCOME</u>	0	7	7	NA

(1) Consists of ticket surcharge, club seats, suite rental and scoreboard revenue.

(2) Athletics Grants-In-Aid must be supplemented by Auxiliary funds.

THE OHIO STATE UNIVERSITY HEALTH SYSTEM *
(IN THOUSANDS)

	FY 2005 Budget**	FY 2006 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>				
Auxiliary				
Inpatient Revenue (Net)	695,336	784,222	88,886	12.8%
Outpatient Revenue (Net)	323,323	369,045	45,722	14.1%
Other	38,473	46,365	7,892	20.5%
Subtotal Auxiliary	1,057,132	1,199,632	142,500	13.5%
Restricted				
State Appropriation	1,400	0	(1,400)	-100.0%
Other	8,600	7,000	(1,600)	-18.6%
Subtotal Restricted	10,000	7,000	(3,000)	-30.0%
Total Resources	1,067,132	1,206,632	139,500	13.1%
<u>EXPENDITURES & TRANSFERS</u>				
Auxiliary				
Patient Services	683,300	775,975	92,675	13.6%
Student Education	25,614	28,561	2,947	11.5%
Research	2,302	1,658	(644)	-28.0%
Administration	232,159	264,107	31,948	13.8%
Overhead	20,568	23,628	3,060	14.9%
Plant, Operation & Maintenance	38,877	44,356	5,479	14.1%
Transfers To Plant (Net)	44,217	47,538	3,321	7.5%
Subtotal Auxiliary	1,047,037	1,185,823	138,786	13.3%
Restricted	10,000	7,000	(3,000)	-30.0%
Total Expenditures & Transfers	1,057,037	1,192,823	135,786	12.8%
<u>NET INCOME</u>	10,095	13,809	3,714	36.8%

* Includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

** Budget adjusted mid-year

**STATE SUPPORT AND STUDENT FEES
TEN YEAR TREND
COLUMBUS CAMPUS
(IN THOUSANDS)**

Fiscal Year	State Support (1)			Student Fees (2)		
	Amount	Dollar Change	Percent Change	Amount	Dollar Change	Percent Change
1996	275,834	8,834	3.3%	241,051	12,881	5.6%
1997	287,565	11,731	4.3%	253,512	12,461	5.2%
1998	303,057	15,492	5.4%	269,094	15,582	6.1%
1999	311,787	8,730	2.9%	286,218	17,124	6.4%
2000	324,623	12,836	4.1%	306,757	20,539	7.2%
2001	337,754	13,131	4.0%	329,059	22,302	7.3%
2002	322,683	(15,071)	-4.5%	363,150	34,091	10.4%
2003	316,848	(5,835)	-1.8%	410,465	47,315	13.0%
2004	317,978	1,130	0.4%	463,855	53,390	13.0%
2005	320,175	3,327	1.1%	526,571	62,716	15.3%
E 2006	325,319	5,144	1.6%	557,845	31,274	6.7%
Ten Year Average Increase			1.7%	8.8%		

- (1) State Support includes State Share of Instruction, Research Incentive (formerly Research Challenge), and Success Challenge funds.
- (2) Student Fees include Instructional, General and Non-Resident Fees.

HEADCOUNT ENROLLMENTS AUTUMN QUARTER, 1995-2005

Year	<u>Columbus Campus</u>							Veterinary
	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	Pharmacy	Medicine
1995	35,475	10,495	678	360	863	249	36	521
1996	35,485	10,149	683	371	848	249	44	523
1997	35,647	9,907	666	380	855	247	41	535
1998	36,252	9,538	634	375	842	247	94	529
1999	36,092	9,153	628	372	832	248	147	531
2000	35,749	9,382	643	379	832	245	195	527
2001	36,049	9,452	655	395	844	245	300	537
2002	36,855	9,761	673	400	826	244	380	537
2003	37,605	9,931	703	412	843	244	453	540
2004	37,509	10,210	734	418	846	245	490	543
E 2005	36,912	10,270	709	419	824	248	566	554

Graduate includes: Masters, PhD, MBA, EMBA, MAcc, MLHR, MPT, MHA, MPH, MOT, and PEP

Year	<u>Summary By Campus</u>						Grand
	Columbus	Lima	Mansfield	Marion	Newark	ATI	Total
1995	48,677	1,244	1,359	1,171	1,548	783	54,782
1996	48,352	1,281	1,343	1,312	1,611	827	54,726
1997	48,278	1,374	1,460	1,105	1,676	925	54,818
1998	48,511	1,321	1,517	1,141	1,778	965	55,233
1999	48,003	1,323	1,573	1,176	1,883	1,031	54,989
2000	47,952	1,238	1,583	1,276	2,025	969	55,043
2001	48,477	1,356	1,495	1,390	2,079	940	55,737
2002	49,676	1,412	1,513	1,534	2,229	902	57,266
2003	50,731	1,338	1,640	1,567	2,148	830	58,254
2004	50,995	1,281	1,634	1,521	2,143	791	58,365
E 2005	50,502	1,265	1,634	1,521	2,200	791	57,913

E - Estimated

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SIXTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 4, 2005

The Board of Trustees met at its regular monthly meeting on Friday, November 4, 2005, at The Ohio State University Recreation and Physical Activity Center, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 4, 2005 meeting, Board of Trustees

The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on November 4, 2005, at 10:50 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Chad A. Endsley, and Yoonhee P. Ha.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I am going to talk about two things today: 1) this marvelous facility that we are in today; and 2) a follow-up on something you heard about in the spring that shows what is happening in one of our extraordinary research facilities in Arizona -- the Large Binocular Telescope.

Let me start out by adding on to what was said this morning at the Academic and Student Affairs Committee meeting. I do not want to be redundant because there was a good discussion on this facility in that meeting, but most of that discussion focused on the collaboration that put this facility together, that planned it, and continues to plan the programming for it. They talked about the academic programs and some of the research that relates to what goes on in this facility. Also mentioned was the value it has for competitive athletics, now that Ohio State can host some of the major Big 10 and NCAA events. This is very exciting.

Then we heard from our students about what this facility means to them. I thought Zane Fry had one of the nicest comments relating to what we talk about a lot -- and that is the Ohio State community. He talked about this kind of facility as one that helps grow community. I thought that was a very good comment. Others pointed out that this is an inspiring facility and there is no question about it.

I am going to focus briefly on wellness as a theme for Ohio State. The CDC put out a report some time ago that was a very good one called, "The Power of Prevention." That is really what this building is all about. It is about prevention; it is about wellness.

If we simply look at a medical model and look at the conditions that exist in our health and the health of our nation today, by the year 2011 this country will have spent \$2.8 trillion on health care costs. The goal is to reduce that and reducing that does not mean curing infectious diseases. That is not the primary emphasis because 75% of the health care costs in this nation relate to behaviors. That is what this building is all about -- changing behaviors.

Three of the most important behaviors in this country are tobacco use, lack of physical activity, and poor eating habits. Those account for 33% of the deaths in this country every year or about 800,000 people.

Unhealthy lifestyles are characteristic of our population. They begin at early ages and are reinforced by all of the ads that we see on TV, through magazines, and the internet. We know that our students come to Ohio State, a large portion of them are fit and want to remain fit. They want to be in an environment where wellness is not only endorsed, but where wellness is promoted. So Ohio State is the place where we have a real opportunity to help make a significant impact on thinking wellness and changing attitudes for the future.

One of the things I am going to mention is that a number of years ago Ohio State put together something called the "Wellness Collaborative." I first was introduced to this about two summers ago and now have seen a Wellness Collaborative Action

November 4, 2005 meeting, Board of Trustees

Plan that followed up on it. It is a University-wide group that came together because they were committed to faculty, staff, and student wellness, including safety.

Let me tell you who all is involved in this and then you will get a sense of the breadth of these programs and how many people really care about the wellness of the population of Ohio State. These are programs from the Student Wellness Center under Student Health Services and Student Affairs, the School of Allied Medical Professions, Residence Life, the Faculty and Staff Wellness Program, Counseling and Consultation Service, Buckeye Sports Psychology Services, the Office of Financial Aid, the Rape Education and Prevention Program, the Department of Recreational Sports, and the School of Physical Activity and Educational Services.

A very large number of people have come together in this collaborative. They put out a "White Paper" in June 2003 that was meant to embed wellness in all of the University's academic, research, and outreach and engagement plans by putting in place a wellness culture that influences positive choices, encourages balanced lives, and counteracts unhealthy lifestyles. This is, again, in concert with the Academic Plan and with the things that come out of Human Resources in terms of work-life balance for both the faculty and staff.

The idea of the collaborative was to provide a unified campus agenda to improve wellness of Ohio State faculty, staff, and students and save costs through health and productivity. It also provided leadership for research and holistic complementary and integrative health and outreach beyond the campus, making wellness a priority overall.

It has a lot of programs related to lifestyle management. If you look at managing lifestyle, particularly of things like smoking, physical activity and obesity, there are actual costs that can be assigned to these that are in the multi-billions of dollars that can all be corrected with the kind of lifestyle that is promoted through a facility such as this one.

We provide a lot of services on this campus for health and wellness, and the programming activities are all meant to hit social, physical, intellectual, career, emotional, and spiritual life on this campus. We heard the students this morning talk about the social interactions of students getting together with other students and spending the weekend in leadership activities. Physical is very obvious. Intellectual is obvious through all of the programs that we have. But I think all of these things are really very important.

Let me highlight one other thing that Ohio State is doing that I think is very exciting and that is changing our health plans at Ohio State. Instead of emphasizing the medical model again and using medical intervention, the idea of promoting wellness before people have to see a physician will really save a significant amount of money. Forty percent of physician visits could be successfully treated with self-care if people had done that at the front end rather than waiting until they were ill.

We have in place health coaches on campus and we are doing a number of screenings. There are a lot of different places on campus to encourage faculty and staff to find out more about their own wellness. We have wellness ambassadors who are on the Columbus campus and regional campuses. We have an annual Wellness Fair. We have the Student Wellness Center, of course, and we have a lot of this promoted during Welcome Week. We have "Lunch and Learn" programs with 181 classes that reached 4,441 participants last year. We have a number of off-campus activities that are developed. We have a lot of research on wellness. Overall what we are trying to do is truly make a difference in the lives of people at Ohio State in the wellness arena.

November 4, 2005 meeting, Board of Trustees

We have been recognized for our success with the Governor's Healthy Ohioans Healthy Worksite Award and University Health Connection has been recognized for being a Best Practice Model Delivery Site.

Wellness is an important priority for The Ohio State University and being in a facility like this today simply emphasizes that we do care and that we are very much involved in thinking about the wellbeing of our people, not just from an intellectual side, but also from a physical side as well. Everyone knows those two things go together hand-in-hand.

I want to transition then to something that I hope many of you have seen in an absolutely wonderful editorial that was in *The Columbus Dispatch* after the first light of the Large Binocular Telescope. That is something that Ohio State is involved in and you will see on the DVD who our partners are in the Large Binocular Telescope.

For those of you who do not know, this is the world's largest and most powerful ground telescope ever that will eventually have 24 times the light-gathering power of the Hubble Space Telescope. Ohio State is one of the three major partners of the telescope along with some of the others that you will see on the DVD. I simply have to read you the last paragraph in *The Columbus Dispatch* because we could not have written a better story had we done it ourselves. We really are so grateful for their support and realization of how important this is.

What they have said is, "Every such success -- this refers to the Large Binocular Telescope and to the fact that we have more new fellows of the American Association for the Advancement of Science -- generates buzz in the scientific community for OSU, and that talk attracts talented faculty and grants." I would add that it also attracts talented students and staff. "The university's investment in and attention to science and research are paying off."

We feel like that is true and I think once you see what happened at the Large Binocular Telescope with the first light you will feel the same way. Some of our Trustees had the opportunity to see it when it was just being put together and I think we all need to go back for another visit when we get the second mirror up, running, and functional and we will then have it as a binocular telescope. Let us roll the DVD and see where we are today.

Jim Krygier, from the Department of Astronomy, is with us today so he might talk about this. It is such a beautiful story.

[DVD presentation]

Mr. James E. Krygier:

The Large Binocular Telescope is an international collaboration -- Ohio State, Arizona, the German astronomy community, the Italian astronomy community, and the Research Corporation of America are all partners.

The second mirror has now been taken up to the top of the hill and has been mounted on the telescope and through the rest of the winter we will be working on fixing it and bringing it up to speed. The hope is that by next summer the second mirror will be working and be even more dramatic. The first one is already working.

When you think that the universe is more than 10 billion years old, you will see even more dramatic, further distant galaxies and other things in our world that we can look at. It is going well; it is great. The partners are excited and obviously Ohio State is right up in the front of it and enjoying every moment of it. We thank you all for your support.

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Mr. McFerson:

How many cloudy days on the mountain?

Mr. Krygier:

Not many. That is why it is in Arizona on Mount Graham, which is 10,500 feet high. There should be around 250 nights a year available for observing, but you will have some nights for maintenance. Ohio State owns one-sixth of the nights.

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STUDENT RECOGNITION AWARD

Ms. Ha:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of the student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University. This month's recipient is Cedric V. Pritchett, who was nominated by Dr. Fred Sanfilippo, senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

Prior to enrolling in the College of Medicine and Public Health as an Achievement Scholar, Cedric graduated from the Kettering College of Medical Arts with a 3.99 GPA and worked as a physician assistant. Today, Cedric is a second-year medical student who has excelled in academics, leadership, and community service.

Academically, Cedric finished his first year of medical school in the Integrated Program with an impressive 93.26% and received honors, which placed him in the top 10% of his class. In addition to excelling in his studies, he has demonstrated his leadership abilities by serving as a senator for the Inter-Professional Council. He has devoted countless hours to his role as director of M.D. Camp, an enrichment program for underrepresented high school students. Working tirelessly with other students, Cedric raised over \$15,000 in grants to make the program a reality. As a demonstration of his well-roundedness, he even found time to be a part of MeD Notes, an a cappella ensemble.

Perhaps Dean Sanfilippo put it best when he noted, "There are other students who are great scholars or great leaders but no one puts both components together like Cedric. He is mature, with outstanding communication skills and a great sense of humor. Cedric will be a superb clinician and leader in whatever he chooses to do in his career in medicine."

Cedric, on behalf of the Board of Trustees, I am pleased to present this award to you today. Congratulations.

Mr. Cedric V. Pritchett:

Good morning, members of the Board, faculty, and staff. First of all, I should just say, "thank you," and I do believe a few remarks are appropriate at this time after such a recognition.

My words of thanks will be fairly few. First of all, I want to thank my Father in Heaven for the direction, the ability, the opportunity, and the hope that has been granted to me as an individual. I also want to thank my fan club, primarily my wife and her family. Unfortunately, my parents are not able to be here, but hers were generous enough to step in and fill the role. I also want to thank just numerous

November 4, 2005 meeting, Board of Trustees

mentors and physicians along the route who have helped me become who I am today and unfortunately are not able to attend this event.

My experience at Ohio State has been nothing short of great. I chose this College of Medicine and Public Health because I believed in the vision that it had, the quality of education that it offered, and the direction in which it appeared to be going. I have not been disappointed. On the contrary, I have been excited. As President Holbrook just mentioned, every week you can visit the website and see some new advancement in the University or in the College of Medicine and Public Health and that just really makes you feel like you are on the cutting edge of science and technology. It is truly a wonderful privilege to be part of a distinguished institution, but it is a greater reward to be a contributor to its prominence. And that is my goal.

Yoonhee mentioned earlier some of the events that I have been involved in -- MeD Notes, the Columbus Free Clinic, the Inter-Professional Council, and M.D. Camp. They have truly enriched me and made me a better person.

This year, my focus changed just a bit. I tried to get more involved in science and medicine as a science, working with Dr. Bahner in the ultrasound academy. This week I was fortunate enough to be able to travel to Washington, D.C. and represent the College of Medicine and Public Health at the American Association of Medical Colleges convention, hosting M.D. Camp as an innovation and our contribution to the field of medicine.

The desire to engage in such activities is really a tribute to my past. However, the opportunities and the resources come directly from the faculty of the College of Medicine and Public Health. I want to just offer some personal thanks at this time to Dean Sanfilippo for the element of advancement that he has introduced at our school and the atmosphere of excellence that he maintains. Whatever he has started at the faculty level definitely descends and diffuses to the students and we as well seek to embrace that vision of achievement and discovery.

Two individuals were unable to be here this afternoon, notably Dr. Paul Weber, associate vice dean for Education, and Dr. Benedict Nwomeh, an assistant professor in the Department of Surgery, Division of Pediatrics. These two gentlemen are scholars, teachers, and personal friends. They made it a point to invest their energy in me, to understand my vision, and to help make my vision a reality. Furthermore, they have extended to me the opportunity to partner with them in approaching our mutual goals. It is their lives and their approaches to life that has infused fresh vigor into these pre-clinical years of mine. For this, I am in their debt and extremely grateful.

Finally, I also wanted to just recognize Muntaqima Furqan, associate director in the Office for Diversity and Cultural Affairs in the College of Medicine and Public Health. She has been an excellent confidante, a valuable colleague, and perhaps a bit of a matriarchal figure as well, as I have navigated these first couple of years. She is always expecting accountability and encouraging responsibility to the community at large, which I believe is at the heart of Ohio State's vision.

So, Board members, and all who sit in this lecture hall today, I must say that I am star struck as I walk down the halls or in the clinics to see faculty, to see staff, and to see classmates who are of such quality and provide such qualifications. I am happy to be a piece of the puzzle and I am happy to be a member on this winning team. Thank you very much and to God be the glory.

November 4, 2005 meeting, Board of Trustees

Mr. Slane:

We are glad you chose Ohio State and you are going to be a great ambassador for us.

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COMMITTEE REPORTS

Mr. Slane:

I would now like to call on the Committee chairs for their reports. I would like to start with Karen Hendricks, chair of the Audit Committee. Karen –

Ms. Hendricks:

Thank you, Mr. Chairman. The Audit Committee convened yesterday from 3:00 p.m. until 5:45 p.m. and all Audit Committee members were present. Greta Russell, the University's controller, reviewed the financial highlights for FY 2005, which ended June 30, 2005. She drew five key conclusions that I thought were worthy of including in my report.

The first key conclusion is that the University's overall financial health remains sound in 2005. Expendable net assets decreased \$49 million to \$1.14 billion, primarily due to capital expenditures. Total net assets increased \$352 million to \$3.78 billion. Growth in tuition, grants and contracts, and OSU Health System and OSU Physicians revenue more than offset growth in operating expenses.

The second key conclusion was that the total University's plant debt grew \$63 million to \$878 million at June 30, 2005. Two bond issues subsequent to year-end -- that is after June 30 -- increased our total debt to \$1.08 billion, which is what our current debt level is.

The third key conclusion is the University's self-insurance liabilities are fully funded with a total surplus of approximately \$38 million at June 30.

The fourth key conclusion is that University Senate Bill 6 composite score is stable at 4.2. This is a score used by the state to assess the financial health of the state's public universities. It is a five-point scale with five being the maximum score and fiscal watch threshold at 1.75. So with OSU at 4.2, we are very comfortable with where we are.

The last point that Greta made was that the accounting rules on consolidation of the University's affiliates into the University's financial statements and audits are broad and inclusive. New affiliates are assumed to be in the University's financial statements unless proven otherwise. Greta reviewed in detail the criteria we use for inclusion or exclusion of affiliates in the normal auditing process for the University.

After Greta finished her report, Kris Devine and Michael Fritz, from Deloitte and Touche, the University's external auditors, reviewed the FY 2005 audit results. Probably the most important point I will make today is that the external auditors gave the University a clean and unqualified audit opinion. They reviewed the scope of the audit, which included the University's financial statements and audits that are required with federal monies when they are involved; The Ohio State University Research Foundation; Transportation Research Center; Campus Partners; OSU Foundation; OSU Physicians; and the NCAA procedures. It is a very broad and complex audit.

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Parms and Company, who was our third party minority contractor, performed audits on WOSU and OSU Managed Health Care Systems. The auditors communicated all that is required under generally accepted accounting standards and reviewed potential emerging issues related to new pronouncements from the Government Accounting Standards Board. They outlined all the constructive service comments -- areas they request management responses -- to improve University controls. This is required by law and Accounting Standards.

The Committee accepted the audit report unanimously. Then the Committee met privately with the external auditors separately without University management and personnel to discuss any potential issues or problems they might have. We also met privately, and separately, with the internal auditors without University management and personnel to discuss any potential issues or problems that they might have.

This audit represented the fourth and final year under our contract with our external auditors Deloitte and Touche. As required by the State Auditors, OSU will be putting this auditing responsibility out for bid for this next contract period in FY 2006.

On behalf of the Board, I want to acknowledge the outstanding and professional job Deloitte and Touche has done for the University, particularly Mike Fritz, who has completed 15 years working with OSU in some capacity off and on in our audits, and Kris Devine, who has been with us for eight years. This is a very complex audit and these people have been excellent partners. I would just like to acknowledge them with a round of applause.

Mr. Chairman, this concludes my report.

Mr. Slane:

Thank you, Karen. We will now hear from Mr. Borrer, chair of the Academic and Student Affairs Committee.

Mr. Borrer:

Thank you, Chairman Slane. Our first presenter today at the Academic and Student Affairs Committee meeting was Provost Barbara Snyder. She outlined a list of academic priorities for the University that they are working on.

The first of those priorities is the alignment of funding in graduate education. In the future, working toward that funding will be based on performance of the departments and programs, and in the next years they will be reviewing and evaluating performance to base the funding.

Next, we had a review of undergraduate student education. Our students are better prepared than they ever have been when entering our University. So we are working toward building a more coherent and flexible program to satisfy general requirements. One of the recommendations of the study is to reduce the number of hours in the current curriculum from 191 to 180.

Third is the concept of targeted investments in departments was discussed. The words "excellence" and "impact" rang very true from Provost Snyder. Her goal is to move our programs and departments to the top of their peer groups. The goal is worldwide excellence and, I believe, they have a very ambitious program that we clearly support here on the Board.

Next we heard from Dr. Mike Sherman and Mr. Mike Dunn on the Recreation and Physical Activity Center and the relationship with academics. President Holbrook talked about the great collaboration that went on with so many different

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stakeholders and I think she covered that very well. This facility is a great example of the blending of academics into the use of a recreational facility.

We then heard from Miechelle Willis, associate director of Athletics, who talked about the McCorkle Aquatics Pavilion. It is the largest facility in the United States for indoor water sports for teams. We are going to be hosting both the Big Ten men's and women's championships in upcoming years and in 2008 we will be hosting the NCAA synchronized swimming championship and the NCAA women's swimming and diving championships. This will be a first time for both of those at Ohio State.

Then for the consent agenda we had six general recommendations: the establishment of the Department of Biomedical Engineering; renaming of the School of Natural Resources; approval of the use of "Center;" establishment of regular clinical-track faculty in the Fisher College of Business; amendments to the *Rules of the University Faculty*; and monthly personnel actions.

That concludes my report, Chairman Slane.

Mr. Slane:

Thanks, Doug. Next would be Jo Ann Davidson, chair of the Fiscal Affairs Committee.

Ms. Davidson:

Thank you, Mr. Chairman. We had two very good reports at the Fiscal Affairs Committee meeting this morning. The first would be very much in line with Dr. Holbrook's comments a little earlier about striving for wellness issues on our campus. Dr. Fred Sanfilippo and Larry Lewellen, who are both executive sponsors of Your Plan for Health -- the plan for delivering health care services for our faculty and staff -- made a report about what they have been working collaboratively on. There are three goals in mind: 1) to optimize wellness and increase productivity; 2) to continue to be an employer of choice in this community; and 3) to help control costs and try to keep them in the 5-7% range. They would like Ohio State to take the leadership and be considered a national leader in health plans.

There are some special activities in 2006, moving to perhaps some plan changes in 2007. Beginning on January 1, 2006, they will provide some incentives to staff for them to go online and do their own health assessment. They would offer additional incentives to staff in order to get them to have their biometric information taken. This information would be so valuable as part of their own health assessment. Obviously to be able to do some of those things, they also need to be able to assure that we have a secure e-mail system that will be available then for our faculty and staff to communicate with their caregivers. To be able to move in this direction and to provide some of those incentives, they will be investing 1% of the health care cost that we project, but with the anticipated return on that of about 5-7% in the next three-year period of time.

Starting off, the premium increases for Ohio State faculty and staff next year will be limited to 2.5%, which is lower than what was initially anticipated. There will also be a one-month premium holiday during the year, some time Winter Quarter, not only for faculty and staff members, but also for departments as far as contributions to the health care plan.

They also reported that they intend to build the plan reserves, which have been in a range of 5-10%. The Committee had asked some questions with the fluctuation in health care costs whether that was a high enough reserve and they are going to move to try to increase those reserves to be in the 10-20% range.

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The next report we had was from Bill Shkurti dealing with the first quarter financial report, to give us an idea after the first quarter where we stand financially. He mentioned a couple of things we have to be concerned about which are the increases in our energy costs and an increase in construction costs that are obviously fluctuating out there because of the hurricane disasters that we have had in other areas of the country.

Mr. Shkurti provided a grid to show where we have low risk right now in our financial picture and where we might have a more moderate risk. In the low risk area is enrollment, state support, research, other auxiliaries, regional campuses, and affiliated entities that are under University control.

I think he cited four areas that might be a little bit more in the moderate risk range. One is the Medical Center. When you are moving into a new year at the federal level when they start discussing budgets, you never know what modifications are going to be made to Medicare that could have a major impact upon the Medical Center. The Medical Center is such a huge piece of the overall budget for The Ohio State University.

The second item that was mentioned was in the development and fundraising area because we do have three projects that are moving towards completion and we still have some funds to raise for Page Hall, Scott Hall, and the Research Tower. The third was the affiliated entities that are not under University control, only because a couple of those are new and we need to be following that to be sure that we understand those risks.

The last was a little bit in debt management; not about the overall issuance of our bonds, which went very well and with which we feel very comfortable. What the Audit Committee reported is very accurate. But there are a couple of departments and areas that are running rather significant deficits that we need to actually review and keep an eye on.

The items that are coming from the Fiscal Affairs Committee on the consent agenda for Board approval are: the development report that Dr. Schroeder shared with us; and the employment of executive architects/engineer, programming and construction management services for the Medical Center Facility Master Plan and Clinical Expansion. You may remember we had a first reading on that at our last Board meeting and it is recommended for adoption. The third item is the ongoing approval of feasibility studies, design and construction contracts; and the last is the adoption of the Medical Center Master Plan and Project Cancer, which has been fully discussed with the Board a number of times, so this time it comes for the Board's stamp of approval. The Committee unanimously recommended those four actions for the consent agenda today.

Thank you, Mr. Chairman.

Mr. Slane:

Thank you, Jo Ann.

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STUDENT LEADERS' REPORTS

Mr. Richard A. Hollingsworth:

Good morning. Vice President Hall sends his regrets that he could not be with you this morning, but the invitation to have the student leaders speak came from the Board and we certainly want to thank you for your willingness to hear this group of student leaders.

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One of the great traditions at The Ohio State University is the active involvement of students in the governance and decision-making on campus. The quality of that involvement, of course, is a direct function of the character and commitment of our student leaders. Today presenting are the three government presidents and the student chair of the Council on Student Affairs, a University Senate subcommittee. They are going to share with you a little bit about their activities and the issues that they believe are important to students. Because our student governments operate pretty independently, as you would expect and as we would want them to, I have no idea what they are going to say, but I am confident that these folks will reveal the quality of their characters and commitment to Ohio State and to the quality of student life.

First, we will hear from Mr. Isaac Wu. Isaac is a senior in the Fisher College of Business with a triple major in operations management, transportation, and logistics. If that is not enough academic work, he is also minoring in political science. Isaac is from Cincinnati, Ohio, and serves as the chair of the Council on Student Affairs.

Isaac will be followed by Amanda Graf, president of the Inter-Professional Council. Amanda is a fourth-year student in the College of Medicine and Public Health. Her undergraduate degree is from Ohio State in molecular genetics and psychology, and she is from Centerville, Ohio.

We will then hear from Barb Pletz. Barb is a doctoral student in the College of Education, in educational foundations and the philosophy of education. She already has two degrees from Ohio State, a bachelor in education and a master in journalism and she is from Columbus, Ohio. She is the president of the Council of Graduate Students.

Finally, you will hear from Suzanne Scharer, president of the Undergraduate Student Government. Suz is a fourth-year marketing major in the Fisher College of Business and is from Marion, Ohio.

Mr. Isaac K. Wu:

Good morning and thank you for the opportunity to share the many exciting and wonderful things going on with student life at The Ohio State University.

As outlined in the Faculty Rules, the Council on Student Affairs is a subcommittee of the University Senate that serves as the principal link between student government and the faculty and administration. It is comprised of selected students, faculty, and staff. The Council deliberates and makes decisions that influence the quality of student life on campus. This is seen especially in our advisory capacity to the vice president for Student Affairs in making recommendations regarding the operations of the Office of Student Affairs.

In the past, issues have revolved around topics such as student media, student health insurance, and the *Code of Student Conduct*. This year, our agenda highlights issues on transportation and parking, safety, and even a look at the academic calendar, all in regards to how students are affected.

In addition, our allocation subcommittee continues to earmark funds for student organizations and refine policies with the student activity fee. Introduced three years ago, the student activity fee has played an integral part in improving the quality of student life outside of the classroom. Student involvement has tripled in the last decade, part of this due to the success of the student activity fee. When the student activity fee was introduced, there were approximately 600 registered student organizations. Currently, there are over 900 student organizations on campus offering each student the opportunity to get involved in a group that shares his or her interests.

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The student activity fee has also brought about new initiatives, programs, and events of great benefit and interest to students. I would like to highlight three of these initiatives: 1) Alternative Spring Break; 2) Explore Columbus; and 3) the Ohio Union Activities Board.

Alternative Spring Break is an opportunity for students to travel to some part of the nation and perform active community service. For the past three years we have sponsored 8-10 trips each spring. This year in response to Hurricane Katrina, an Alternative Fall Break will occur as students travel to Slidell, Louisiana, to help with the relief and rebuild efforts in partnership with Habitat for Humanity.

Explore Columbus is the discount ticket program which, as its name implies, is a student's ticket to the city. To shed light on the magnitude and the volume of Explore Columbus, the program started off three years ago handling and distributing 26,000 tickets. Last year, that number rose to 47,000 tickets. Furthermore, it has become a very close-knit relationship between Ohio State and many businesses downtown. More recently, it was named the "Best Bargain" in *Columbus Monthly* magazine.

The Ohio Union Activities Board is a student-run organization that performs a great service to the University in its broad programming. Covering a broad array of topics and audiences from comedy to concerts to family fun evenings, students are given an opportunity to learn real-life skills while experiencing some of their most memorable moments. From students joining Bob Dole and Howard Dean for dinner before a very lively debate, to Dave Chapelle interacting with audience members, and even a class reunion from that old television favorite, "Saved By the Bell."

The quality of programming is affirmed by the number of students taking advantage of the programming, as attendance for this quarter has already reached 19,790 students. That is the highest of any autumn quarter since the fee's inception.

I think it is fair to say that the student activity fee has empowered students to entertain, educate, and inspire fellow Buckeyes in fostering community and providing a group for every individual's needs and interests.

As I said before, the student activity fee funds over 900 student organizations. Three of the largest of those are the three student governments and I am excited for the Board of their major accomplishments.

I will now turn it over to Amanda Graf, the president of the Inter-Professional Council.

Ms. Amanda E. Graf:

Good morning. Thank you very much for this opportunity to speak with all of you about student governance at Ohio State, in particular the Inter-Professional Council (IPC).

Initially, I would just like to tell you a little bit about student governance in general at Ohio State. We are very fortunate to have a tricameral system of student government with the Undergraduate Student Government, the Council of Graduate Students, and the Inter-Professional Council. This allows each student government organization to focus its efforts on the unique needs of its constituencies because we are all very different with different needs and concerns at the University. It also affords us the opportunity to come together and collaborate on larger issues and universal projects, about which you will hear a little more from Suz.

IPC represents the smallest constituency. We have approximately 3,000 students from the Colleges of Dentistry, Law, Medicine and Public Health, Optometry, Pharmacy, and Veterinary Medicine. We are also the youngest student

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government organization on campus, founded in the late 1970s. Of note, there are still several former IPC greats around campus: Mr. Brad Myers, the University Registrar, is a former IPC president; and Dr. Joe Barr, our current faculty advisor and associate dean in the College of Optometry, is also a former IPC officer. You also heard a little bit today from one of our senators, Mr. Cedric Pritchett, of whom we are very proud.

IPC is composed of legislative, executive, and judicial branches. Annually, five senators are elected from each of the six schools. We then vote internally to elect our executive branch of a president, vice president, and secretary. Each school also elects a justice to serve on our judicial panel.

IPC approaches each year with three primary goals: 1) connect and engage professional students at the University-level; 2) provide opportunities for our constituents to enhance their professional development; and 3) work to encourage interaction among the students from the different colleges.

Within each of our primary goals are a number of related objectives and initiatives. First, connecting professional students to the University at large is an interesting challenge because we come from six colleges that differ widely in size, support, and interest. Our colleges are relatively independent from the University, our time constraints are very large as professional students, and our constituency is considerably smaller than the others. At times the needs and concerns of professional students can be somewhat obscured at the University-level. Nonetheless, they should be identified and addressed.

In order to do so, IPC works to place professional students on the many University Senate committees to provide a professional student voice on the various issues that are discussed. These students are then able to report back to IPC and to all the professional students via a new web-based reporting system that was implemented this fall during an overhaul of our website, completed by our chief-of-staff, Kevin Freeman. We also work with the other student government leaders to address large issues such as hurricane relief and safety.

Secondly, IPC is able to encourage our constituents to seize a variety of opportunities for professional experience and growth by providing financial assistance through our professional development fund. This wonderfully generous fund comes to us from the Office of Academic Affairs and allows IPC to assist students in a variety of endeavors that enhance professional experience, such as traveling to conferences, hosting speakers, and traveling for mission and volunteer experiences. In the past few years, students from many of our disciplines have received funding from IPC for trips to Africa, South America, Mexico, and a number of underserved areas right here in the United States.

Finally, IPC develops social, service, and academic programs and opportunities to encourage interaction among our constituents. It is important for all of us to learn to work with one another now, as it will be necessary to work with other professionals throughout our careers. We also know that we have a lot to learn from one another and, typically, we enjoy being around one another.

Our three internal committees -- social, service, and outreach committees -- work throughout the year to develop and implement programs. For instance, this past weekend we had our annual Halloween gathering and were able to raise approximately \$5,000 to donate to hurricane relief efforts. Each year we also plan several community service opportunities. For example, next week a group of our professional students will be going to help out at the Ronald McDonald House at Children's Hospital.

This is the second year for the annual IPC Case Competition, which is one of our most exciting initiatives -- encouraging students to work together on an academic

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project. It is an innovative and challenging program that gives the students the opportunity to work with team members from other schools. Six teams, with one member from each discipline, will work together over the winter to develop a written and oral presentation answer to a question that has been designed by a faculty committee which is chaired by Dr. Bill Becker, from the College of Medicine and Public Health. These faculty members have given a considerable amount of time to develop the questions and then they will also spend a day during the spring judging the presentations and reading the papers. The question this year has been designed to be, "The great pandemic." We leave it very open-ended so that students can take any direction they would like. After seeing last year's presentations they will be very different from one another. I look forward to seeing the direction in which the students will go.

IPC is off to a great start this year. We have much work to do and a lot to look forward to. As an organization, we will certainly spend this year doing our best to effectively represent our constituents and work to improve their experiences here at The Ohio State University.

You will now have an opportunity to hear from Barb Pletz about the graduate student experience.

Ms. Barbara A. Pletz:

Thank you, Amanda. Good morning, Chairman Slane, Board members, President Holbrook, and guests. I appreciate the chance to inform you about the Council of Graduate Students or what we affectionately call "CGS."

The 2005-06 academic year is going to be an exciting one for CGS, as we celebrate our 50th anniversary. Dean Everett Walters of the Graduate School stated almost 50 years ago, "I have watched with almost parental pride its first tottering steps, hassles over organization and constitutional matters, growth, an increasing number of representatives, and a developing program of activities and maturity, independence for undergraduate regulations and professional publications. Although at times its ventures seemed destined for disaster, they successfully materialized. The first social events were poorly attended, the early coffee hours were quite unsuccessful, and the beginning meetings hardly representative, and the projected publications seem beyond reasonable hope of accomplishment."

Well, Dean Walters, CGS has come a long way in 50 years. Not only are we probably one of the oldest student government organizations in the United States, we are also the largest, representing over 10,000 graduate students registered in 114 graduate programs. The Council has enjoyed collegial relationships with not only the other student organizations but with faculty, central administration, and, may I add, the Board of Trustees.

It is because of that relationship that this past academic year was a watershed for graduate students, because we now have a permanent graduate compensation and benefits committee housed within the University Senate; standardized appointment documents so both graduate students and departments know the expectations of each; short- and long-term leave -- for example, medical, adoption, parental, and/or other reasons; and increased health care benefits that include spouse or domestic partner.

Those are benefits for the funded graduate assistant. Because of our relationship with the Graduate School and the Office of Research, we have awarded thousands of dollars and experienced an increased participation by our graduate students in the Edward F. Hayes Research Forum. In addition, because of the Ray Travel Award, CGS awards thousands of dollars to graduate students presenting at national and international conferences.

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Not only do graduate students participate in research and teaching, we also participate through service. CGS elects and appoints over 200 graduate students to various University-wide bodies, including the University Senate and the Research Graduate Council.

Our achievements and successes have not gone unnoticed. In 1998, the National Association of Graduate-Professional Students (NAGPS) recognized CGS with its highest honor by naming us the Graduate Student Association of the Year. A year later, NAGPS honored CGS, again, with the outstanding new graduate program in the nation for the Ray Travel Award.

As we celebrate our golden anniversary we will highlight past and present graduate student achievements; host the Ohio Graduate Council meetings in January; continue working with federal and state legislators regarding legislation that affects the graduate students such as the Federal Higher Education Reauthorization Act; continue working with the faculty, the administration and, of course, you, the Board of Trustees, regarding compensation and benefits concerns; partner with the Office of Institutional Research in determining the needs of non-funded or under-funded graduate students; and continue partnering with IPC – like the frequent fitness programs -- and USG – like the Katrina Spaghetti Program -- as we address concerns that affect all our organizations.

In closing, we are proud of our accomplishments, yet there is always more to be done. As graduate students, we have been fortunate to be led by those who have a passion for the wellbeing of graduate students, by elected delegates who represent us well, and by our advocate the Graduate School administration.

So join us this year as we celebrate our golden anniversary and as we, the graduate students of The Ohio State University, continue to do great things. Thank you. Suz will now talk about USG's accomplishments.

Ms. Suzanne M. Scharer:

Thank you, Barb. Good morning. The Undergraduate Student Government is the governing body that advocates for all 36,000+ undergraduates at The Ohio State University. Our organization is made up of budding politicians, civic servants, aspiring philanthropists, engaged students, and many who just want to give back to Ohio State.

We have a diverse mix of students that makes being part of this organization such an experience. Although you may typically see us challenging decisions or creating our own route on campus, we are all here for one cause and that is to serve our peers.

USG is made up much like a federal government, including legislative, executive, and judicial branches. Every spring our organization transitions to welcome a new administration. In April of last year, my running mate, Matt Kreiner, and I were elected president and vice president by a student vote. Elected with us in the spring included many of our 56 senators representing academic, living areas, and at large constituencies. Our senate researches and passes legislation based on students' opinions on a variety of issues relative to their specific constituencies.

On the executive side, Matt and I oversee a cabinet of 26 directors and over 100 committee members who work on a variety of projects, policies, and initiatives pertaining to residence halls; off-campus living; local, state, and federal issues; and even professionally developing our members. Aside from the support of nearly 200 active student members, much of our work is done alongside many other University community members. Together with many faculty, staff, and administrators, we are able to carry out the work of the undergraduate students.

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Each year, a new administration takes over with new ideas on how to improve the organization, improve advocacy of students, and improve the average student's daily life. However, from year to year, many of those issues remain the same. For several years, USG has been advocating for changes to our general education curriculum and now we are looking forward to the University-wide review of the undergraduate education as charged by Provost Snyder.

For many years, USG has reviewed higher education funding and how best to use student tuition dollars. This year we are continuing our tuition commission with help from Mr. Shkurti and his office. For many years, we have seen the changing culture of the University district and now we are anticipating future work on a community safety center and other community building activities.

Aside from these overarching ideas, each day we focus on campus-wide programming, educating students on new policies, and building relationships with students. Matt and I have focused efforts on civic engagement through an information website, OSUVotes.com; through taking a proactive approach to involve more minority students in USG and other campus organizations; helping our student-run radio, The Underground, develop as a premier campus organization; increasing our participation in campus-wide events like orientation, Welcome Week, homecoming, and Beat Michigan Week; and even begun developing the future leaders of our organization through our first-year intern program. As students evolve and as different issues arise, their needs change and it is our role to develop new initiatives for the students we represent.

In response to the devastation of the Gulf coast by Hurricane Katrina, students began work in early September on how to help those in need. After brainstorming sessions and quick thinking, we began to engage our community in an idea of continuous service. To start this initiative the three student governments along with the four Greek councils hosted a spaghetti dinner fundraiser in the Ohio Union. After several weeks of power planning, we served 1,500 pounds of cooked pasta, 150 gallons of marinara sauce, over 3,000 slices of garlic bread, 200 pounds of salad, and 6,000 meatballs on Monday, October 10.

To involve more community members, we put together a drive-through on Ohio Union Drive, developed a "to go" station, hosted two dinner seatings in the Ohio Union ballrooms, and utilized the four traditional dining commons on campus. We were hoping to raise awareness and would have been ecstatic to raise \$10,000, but with amazing support we raised \$32,547.91. These funds are now helping out the San Antonio Food Bank where Ohio State and Oklahoma State together performed community service at last year's Alamo Bowl. More directly, these funds are starting a disaster relief fund within the Student Advocacy Center to help students who need additional support in these times of need. This event was truly students helping students.

The Ohio State University is truly unique. We have amazing students, faculty, staff, administrators, and community members who give back to the University in a variety of ways. As engaged students in the Undergraduate Student Government, we are preparing each other for service and civic engagement long after our years in college have ended. Who knows? Maybe some of our members will be appointed to this Board in a few years.

Today, you heard just a few of the top priorities of a few student leaders. But what I hope you will take with you is the dedication, thought, and hard work that exists in the hundreds of students we work with each day and the tens of thousands of students we all represent. Thank you for allowing all of us to present this morning and we look forward to working with each of you in the future.

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Mr. Slane:

Thanks for your great work and we will see you all at lunch today. Thank you.

Mr. McFerson:

On average, how many hours a week do each of you spend volunteering in these capacities?

Mr. Wu:

Usually between 15 and 20 hours a week.

Ms. Graf:

Depending on what rotation I am doing, that is probably about right.

Ms. Pletz:

Probably around 40 hours.

Ms. Scharer:

My résumé says 40 to 50 hours and that is about accurate, especially around times like these.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have seventeen resolutions on the Consent Agenda today and we are seeking your approval for:

AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF* FOR BOTH THE OHIO STATE UNIVERSITY HOSPITALS AND THE OHIO STATE UNIVERSITY HOSPITALS EAST

Resolution No. 2006-43

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* for both The Ohio State University Hospitals and The Ohio State University Hospitals East are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws and Rules and Regulations of the Medical Staff* for both The Ohio State University Hospitals and The Ohio State University Hospitals East; and

WHEREAS these amendments were approved by the University Hospitals Board on September 22, 2005:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments are hereby adopted.

(See Appendix XXI for background information, page 521.)

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE
ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE***

Resolution No. 2006-44

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on September 27, 2005:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments be hereby adopted.

(See Appendix XXII for background information, page 549.)

ESTABLISHMENT OF THE DEPARTMENT OF BIOMEDICAL ENGINEERING

Resolution No. 2006-45

Synopsis: The establishment of the Department of Biomedical Engineering in the College of Engineering is proposed.

WHEREAS biomedical engineering includes the application of engineering to medicine and is the fastest growing engineering subfield at both undergraduate and graduate levels in the country; and

WHEREAS the current Biomedical Engineering Center is well prepared to move to departmental status and the new department will have the requisite resources for its research, education, and service missions; and

WHEREAS many colleges and universities in North America and throughout the world have programs and academic departments in biomedical engineering; and

WHEREAS the proposal was approved by the University Senate at its September 29, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Department of Biomedical Engineering in the College of Engineering be hereby approved, effective immediately.

RENAMING OF THE SCHOOL OF NATURAL RESOURCES

Resolution No. 2006-46

Synopsis: Renaming of the School of Natural Resources to the School of Environment and Natural Resources is proposed.

WHEREAS the School of Natural Resources addresses natural resource and environmental issues for the benefit of human society and the biosphere; and

WHEREAS the proposed name change does not mean a new academic orientation for the School, but a better reflection of ongoing activity and the School's role in the College of Food, Agricultural, and Environmental Sciences, and has been endorsed by the faculty of the School, the faculty in the College, and by the dean; and

WHEREAS other academic units that use the term "environment" – the College of Biological Sciences, the College of Engineering, the College of Mathematical and Physical Sciences (Department of Geological Sciences), the Moritz College of Law, and the College of Social and Behavioral Sciences (Department of Geography) were consulted, reviewed the proposal, and provided support; and

WHEREAS by prior University Senate and Board of Trustees' action, use of the term environment by one academic unit does not preclude its use now or in the future by any other academic unit; and

WHEREAS the proposal was approved by the University Senate at its September 29, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the School of Natural Resources be renamed the "School of Environment and Natural Resources," effective immediately.

APPROVAL OF THE USE OF "CENTER"

Resolution No. 2006-47

Synopsis: Approval of the use of "center" is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS requests have been received for use of this term from: the College of Medicine and Public Health for the "Center for Critical Care" and the "Center for Personalized Health"; and

WHEREAS subsequent use of the term "academic" center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs has reviewed these formal requests at its meeting on October 5, 2005, and has no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term "center" for the "Center for Critical Care" and the "Center for Personalized Health" be approved, effective immediately.

ESTABLISHMENT OF REGULAR CLINICAL-TRACK FACULTY IN THE FISHER COLLEGE OF BUSINESS

Resolution No. 2006-48

Synopsis: Approval to establish regular clinical-track faculty in the Fisher College of Business is proposed.

WHEREAS the detailed rationale for establishing regular clinical-track faculty that includes: improving the quality of instruction by having a track of faculty uniquely qualified to provide instruction in professional skill-based courses, business problem simulation, and "live" settings; and improving the College's ability to retain and attract full-time teaching and practice-oriented faculty; and

WHEREAS the proposal has the support of the faculty and of the dean of the Fisher College of Business; and

WHEREAS the proposal adheres to University rule 3335-7-04 (previously rule 3335-48-04) and the Council on Academic Affairs' Guidelines for the Establishment or Amendment of Clinical Faculty Tracks; and

WHEREAS the proposal was approved by the University Senate at its September 29, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of regular clinical-track faculty in the Fisher College of Business is hereby approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2006-49

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on September 29, 2005:

Amended Rule

3335-5-33 Membership.

There shall be a council on research and graduate studies constituted as follows:

(A) and (B) unchanged.

(C) Faculty members. Forty-four members of the graduate faculty, elected from the regular members of the graduate faculty of each of the ~~seventeen~~ eighteen colleges with graduate programs and the group of cross-college interdisciplinary graduate programs so designated by the dean of the graduate school: business ~~(3)~~ (2), social work (1), food, agricultural, and environmental sciences (3), human ecology (1), arts (4), biological sciences (4), education (4), engineering (4), humanities (4), mathematical and physical sciences (4), medicine and public health

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(1), nursing (1), dentistry (1), optometry (1), veterinary medicine (1), pharmacy (1), social and behavioral sciences (4), law (1), and interdisciplinary (2).

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

JOSEPH SULLIVANT MEDAL AWARD

Resolution No. 2006-50

Synopsis: Approval of the awarding of the Joseph Sullivant Medal is proposed.

WHEREAS the Joseph Sullivant Medal is awarded once every five years as a memorial to the eminent services of Joseph Sullivant who, as a member of the first Board of Trustees, contributed significantly in determining the character and future of The Ohio State University; and

WHEREAS pursuant to the procedure established by this Board of Trustees, nominations for the award were referred through the Dean of the Graduate School to a Board of Award appointed by the President; and

WHEREAS after a careful review of the nominations this Board of Award recommended to the President that Liang-Shih Fan, Distinguished University Professor (The C. John Easton Professor in Engineering) be the recipient of this award; and

WHEREAS the President, in support of this recommendation and on behalf of the Board of Trustees, authorizes the granting of this medal at a time convenient to the University and the recipient:

NOW THEREFORE

BE IT RESOLVED, That the Joseph Sullivant Medal Award be presented to Liang-Shih Fan in accordance with the provisions for granting this award.

PERSONNEL ACTIONS

Resolution No. 2006-51

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 23, 2005 meeting of the Board, including the following Promotion, Change in Title, Reappointments, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, be approved.

Promotion

Name:	RICHARD S. STODDARD
Title:	Associate Vice President for Government Relations
Office:	Government Relations
Effective:	July 1, 2005
Present Position:	Assistant Vice President for Government Relations

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Change in Title

Name: JOHN B. STONE
Title: Senior Associate Vice President for Health Sciences
Office: Health Sciences
Effective: November 4, 2005
Concurrent Position: Chief Administrative Officer and Chief Financial Officer, OSU Medical Center

Reappointments

RICHARD K. HERRMANN, Director, Mershon Center, effective July 1, 2005, through June 30, 2008

MICHAEL D. LAIRMORE, Chairperson, Department of Veterinary Biosciences, effective January 1, 2006, through December 31, 2009

JOHN C. LIPPOLD, Interim Chairperson, Department of Industrial, Welding, and Systems Engineering, effective July 1, 2005, through June 30, 2006

ILEE RHIMES, Chief Information Officer, Office of Information Technology, effective November 15, 2005, through November 14, 2010

Leave of Absence Without Salary—Change in Dates

LINDA J. MYERS, Associate Professor, Department of African American and African Studies, change leave from Winter Quarter, Spring Quarter and Summer Quarter 2006, to Autumn Quarter 2005, Winter Quarter, Spring Quarter and Summer Quarter 2006.

Leave of Absence Without Salary—Continuation

WILLIAM E. BURAK, Associate Professor, Department of Surgery, effective September 1, 2005, through August 31, 2006, for personal reasons.

Professional Improvement Leave

H. ERDAL OZKAN, Professor, Department of Food, Agricultural and Biological Engineering, effective Spring Quarter and Summer Quarter 2006.

Professional Improvement Leave—Cancellation

HOJJAT ADELI, Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Winter Quarter 2006.

Emeritus Titles

HARRY P. ALLEN, Department of Mathematics, with the title Professor Emeritus, effective January 1, 2006.

J. BROOKS BREEDEN -- correction, Austin E. Knowlton School of Architecture, with the title Professor Emeritus, effective October 1, 2005.

DAVID R. DOWTY, Department of Linguistics, with the title Professor Emeritus, effective November 1, 2005.

THOMAS C. GRUBB, JR., Department of Evolution, Ecology and Organismal Biology, with the title Professor Emeritus, effective November 1, 2005.

LUCY R. FREEDY, Department of Radiology, with the title Associate Professor-Clinical Emeritus, effective November 1, 2005.

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FRANK L. JENNINGS, Agricultural Technical Institute, with the title Assistant Professor Emeritus, effective November 1, 2005.

RESOLUTIONS IN MEMORIAM

Resolution No. 2006-52

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Herbert M. Barnes

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 7, 2005, of Herbert M. Barnes, Associate Professor Emeritus in the Department of Animal Sciences.

Professor Herbert M. Barnes was an especially devoted and loyal employee of The Ohio State University. His employment began as a freshman student in the then Department of Animal Husbandry in the College of Agriculture. His responsibilities included care of the swine herd utilized in the department's teaching and research programs. When he retired from OSU, he was the swine extension specialist and an impassioned proponent for the improvement of swine. He continued to effectively assist swine producers in Ohio to improve their pigs using up-to-date genetic principles, current nutrition information, and state-of-the-art management practices.

Herb Barnes was a member of the national champion OSU Intercollegiate Livestock Judging Team during his senior year. He later shared his expertise as coach of the Ohio 4-H livestock judging teams which also won national championships. In addition, he provided guidance to swine breeders nationally. His professional influence in that capacity contributed to his election to the State Fair Swine Hall of Fame.

Professor Barnes was a member of the American Society of Animal Science and numerous swine organizations. He was a teacher and writer of uncanny ability who was highly regarded not only in Ohio but nationally.

His long career included supervisory duties in the beef department of The Kroger Company meat plant prior to service as an artillery officer during World War II. He continued his military service in the U.S. Army reserves and served as commander of the 2078th Army Reserve School at Fort Hayes, Ohio. He retired at the rank of colonel.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Herbert M. Barnes its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

James R. Blakeslee, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 6, 2005, of James R. Blakeslee, Jr., Associate Professor Emeritus in the Department of Veterinary Anatomy and Cellular Biology (now part of the Department of Veterinary Biosciences).

Born in Muncy, Pennsylvania, in 1933, Professor Blakeslee received a Bachelor of Science degree from the University of Pittsburgh and held Master of Science and Doctor of Philosophy degrees from the Roswell Park Memorial Institute at the State University of New York-Buffalo, where he trained in the laboratory of the internationally known

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microbiologist, Dr. Harold Cox. He joined the faculty at The Ohio State University in 1972 and was a respected researcher and teacher for 23 years until his retirement in 1995.

Dr. Blakeslee was a pioneer in the field of the newly discovered human retrovirus, Human T-Cell Leukemia Virus Type 1 (HTLV-1), which was the first retrovirus discovered to infect human beings. Following a sabbatical in the laboratory of Dr. Y. Hinuma at Kyoto University in Japan in 1983, he established a collaborative research program at Ohio State to study the biology of adult T-cell leukemia and its causative agent HTLV-1. This work became a nidus for the recruitment of world renowned researchers in human retrovirology. In addition, Dr. Blakeslee was a founding member of the OSU Comprehensive Cancer Center and the Center for Retrovirus Research at OSU.

Dr. Blakeslee was an active member of the University community and served on numerous school, college, and University committees, including serving as chairperson of the University's Athletics Council.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. James R. Blakeslee, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John B. Freeman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 22, 2005, of John B. Freeman, Professor Emeritus in the Department of Art.

Professor Freeman received both a Bachelor of Arts degree in 1949 and a Master of Fine Arts degree in 1950 from Washington State University. He pursued additional studies at the Institute of Design in Chicago and Pratt Institute in Brooklyn. Professor Freeman joined the faculty of The Ohio State University School of Art in 1951 as an instructor and achieved the rank of professor in 1969. While a faculty member, he coordinated the sculpture program.

Professor Freeman began his career as a painter and commercial designer, but shifted to sculpture in 1956. His work was shown extensively both in Ohio and nationally. He had three New York one-person shows, the last one at the Royal Marks Gallery in 1971. Other venues for one-person shows were The Columbus Gallery of Fine Arts (now the Columbus Museum of Art), Akron Art Institute, Antioch College, and Denison University. His works are in the collections of the Columbia, South Carolina, Museum of Art; the Murchison Collection, Dallas; Otterbein College; and numerous private collections. His work was also a part of exhibitions held at the San Francisco Museum of Fine Arts, the Seattle Museum of Fine Arts, and the Provincetown Arts Festival. Invited group exhibitions included shows at the Cincinnati Art Museum and the University of Illinois Biennial in 1967 and 1969.

John Freeman was awarded Professor Emeritus status in 1984. He moved to Portland, Maine, and returned to Columbus to live in the summer of 2005.

On behalf of the University community, the Board of Trustees expresses to the family of Professor John B. Freeman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Kitty O. Locker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 9, 2005, of Kitty O. Locker, Associate Professor in the Department of English.

Professor Locker received her B.A degree in English from DePauw University and both her M.A. and Ph.D. degrees in English from the University of Illinois at Urbana-Champaign. She began teaching for The Ohio State University in 1985, teaching such courses as Writing for the Web, Studies in the Teaching of College Composition, Business Communication, and Rhetoric and Community Service. She received national awards for both her research and teaching.

These awards and honors include the Meada Gibbs Outstanding Teacher Award and the Outstanding Researcher Award, both from the Association for Business Communication, an organization for which she also served as president. An active citizen in the Department of English, Professor Locker was a member of the Rhetoric and Composition faculty since 1985. Serving as a member of the Computer Committee, Professor Locker created the first Department of English web page.

Involved outside of the department as well, Professor Locker was instrumental in creating the minor in professional writing. She also served on three editorial review boards: *Business Communication Quarterly*; *Pedagogy: Critical Approaches in Teaching Literature, Language, Composition, and Culture*; and the *Journal of Language and Learning across the Disciplines*.

Throughout her academic career, Professor Locker authored or co-authored a dozen book chapters, scores of refereed journal articles, and five textbooks. She is especially recognized as the author of *Business and Administrative Communication*, a textbook in its seventh edition and

translated into several languages. Her work in progress included the scholarly monograph, *The Development of the Faceless Bureaucrat: The Emergence of Bureaucratic Style in the Correspondence of the British East India Company, 1600-1800*.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Kitty O. Locker its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Charles G. Orosz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 7, 2005, of Charles G. Orosz, Professor in the Departments of Surgery, Pathology, and Molecular Virology, Immunology, and Medical Genetics; and Deputy Director for Transplant Research in the Comprehensive Transplant Center.

Born in Cleveland, Ohio, in 1949, Professor Orosz held a Bachelor of Science degree in biology, a Master of Science degree in physiology, and a Ph.D. degree in immunology, all from Cleveland State University. He served a post-doctoral research appointment at the University of Wisconsin and held a faculty appointment at the University of Minnesota before coming to The Ohio State University in 1983.

During his tenure at Ohio State, Professor Orosz founded and directed the Therapeutic Immunology Laboratories and served as director of the Histocompatibility Laboratories at the Medical Center, and at Allegheny General Hospital in Pittsburgh. At Ohio State, he was a member of the Comprehensive Cancer Center and of the executive board of The Dorothy M. Davis Heart and Lung Research Institute.

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Professor Orosz served his profession at the highest level. He was serving as president of the American Society for Histocompatibility and Immunogenetics (ASHI) at the time of his death, and had been named as the ASHI representative to the United Network for Organ Sharing Board. He also held current memberships on the Basic Sciences Symposium Committee of The Transplantation Society, Steering Committee of the Federation of Clinical Immunology Societies, the Immune Tolerance Network Review Board, and the Basic Sciences and Awards Committees of the American Society of Transplantation.

Further, he was an associate editor for the *Journal of Immunology*, and served on the editorial boards of *Transplantation*, *Journal of Immunology*, *Transplant Immunology*, *International Journal of Experimental and Clinical Chemotherapy*, *International Immunopharmacology*, and *Current Drug Targets – Cardiovascular & Haematological Disorders*. He was a contributing editor for *Current Opinion in Organ Transplantation*.

Professor Orosz' investigations into the immunobiology of graft acceptance and the role of alloantibodies in allograft pathobiology were well supported for many years by the National Institutes of Health, providing opportunities for technicians and students to be involved in his internationally-known research programs. He was listed as an author on over 200 peer-reviewed publications and received many honors and awards during his lifetime, most recently being named the recipient of the 2005 ASHI Distinguished Scientist Award.

Beyond scientific and professional pursuits, Professor Orosz strongly influenced the people with whom he worked. As a result of this, he enjoyed local, national, and international impact in developing the scientific and leadership skills of the many fortunate individuals who called him mentor and colleague. These individuals encompass a remarkable spectrum of interests: transplantation immunobiology, nanotechnology, and complexity theory, as well as basic and applied research.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles G. Orosz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Karlis Svanks

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 27, 2005, of Karlis Svanks, Associate Professor Emeritus in the Department of Chemical and Biomolecular Engineering.

Professor Svanks was born in 1906 in Riga, Latvia, and received his bachelor and master degrees in chemical engineering from the University of Latvia. After studying in Vienna, he immigrated to the United States in 1950 and was appointed to a research position with the Ohio State Engineering Experiment Station.

In 1966 he received his Ph.D. degree in chemical engineering from The Ohio State University with Professor Aldrich Syverson as his research advisor, and was appointed to a faculty position in the Department of Chemical Engineering. As a faculty member he served as thesis advisor to 17 Master of Science students.

His research focused on coal studies and water resources and water pollution including the Lake Erie Nutrient Control Program. He was highly praised by his colleagues for his extraordinary laboratory skills and his devotion to his work. Well-liked by his faculty colleagues, Professor Svanks was an expert bridge player, an avid fly fisherman, an opera aficionado, and an adventurous traveler.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Karlis Svanks its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2006-53

Synopsis: The report on research and other sponsored program contracts and grants and the summaries for August and September 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of August and September 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2006-54

Synopsis: The report on the receipt of gifts and the summary for September 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of thirteen (13) new named endowed funds, the revision of three (3) endowed funds, and the rescission of one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 2005 be approved.

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TOTAL UNIVERSITY PRIVATE SUPPORT
July through September
2005 Compared to 2004
GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2005</u>	<u>2004</u>	<u>% Change</u>	<u>2005</u>	<u>2004</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	11,043	10,699	3	\$4,060,285	\$5,208,100	(22) ^A
Alumni (Irrevocable Trusts & Annuities)	6	5	20)	80,922	293,624	(72) ^B
Alumni (From Bequests)	<u>12</u>	<u>20</u>	(40)	<u>1,107,903</u>	<u>10,565,585</u>	(90) ^C
Alumni Total	11,061	10,724	3	\$5,249,110	\$16,067,309	(67)
Non-Alumni (Current Giving)	11,089	10,590	5	\$3,224,503	\$3,236,148	0
Non-Alumni (Irrevocable Trusts & Annuities)	2	3	(33)	585,602	9,527	
Non-Alumni (From Bequests)	<u>12</u>	<u>14</u>	(14)	<u>2,164,800</u>	<u>3,865,358</u>	(44) ^E
Non-Alumni Total	11,103	10,607	5	\$5,974,904	\$7,111,033	(16)
Individual Total	22,164	21,331	4	\$11,224,014	\$23,178,342	(52) ^F
Corporations/Corp/Foundation	1,008	1,006	0	\$6,182,672	\$8,002,717	(23) ^F
Private Foundations	155	130	19	\$2,968,494	\$1,677,732	77 ^G
Associations & Other Organiz.	<u>379</u>	<u>366</u>	4	<u>\$1,275,042</u>	<u>\$468,731</u>	172 ^H
Total	23,706	22,833	4	\$21,650,221**	\$33,327,522	(35)

** National reporting standards require that irrevocable trusts be counted at present value.

- A Individual Alumni current giving is down 22% due to \$2.5M in July-September 2004 from Elizabeth M. Ross to the Ross Heart Hospital.
- B Individual Alumni Irrevocable gifts are down 72% due to one \$400K (\$200K pv) irrevocable commitment in July 2004 from Dorothy and Art Shephard.
- C Individual Alumni bequest receipts are down 90% due to \$9.6M in bequest payments in July-September 2004 from four estates including:
 - \$5.6M from Carl Baldwin to ophthalmology research,
 - \$1.5M from Robert and Martha Schoenlaub for a chair in cancer research,
 - \$1.5M from Wilma H. Schiermeier for the Schiermeier Wetland Complex, and
 - \$1M from Martin and Blanche Essex to Educational Policy and Leadership program support.
- D Individual Non-Alumni Irrevocable gifts are up 6,047% due to one \$1M (\$500K pv) irrevocable commitment in August 2005 from Emily Hathaway.
- E Individual Non-Alumni bequest receipts are down 44% due to \$2M in July 2004 from Grace Baldwin to ophthalmology research.
- F Corporate/Corp/Foundation giving is down 23% due to \$1.5M in July-August 2004 from TRC to engineering for student activity support.
- G Private Foundations giving is up 77% due to overall gift activity at the \$50K+ gift level: eight gifts over \$50K in July-September 2004 compared with 17 gifts over \$50K in July-September 2005.
- H Associations and Other Organizations giving is up 172% due to overall gift activity at the \$10K+ gift level: nine gifts over \$10K in July-August 2004 compared with 21 gifts over \$10K in July-August 2005.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

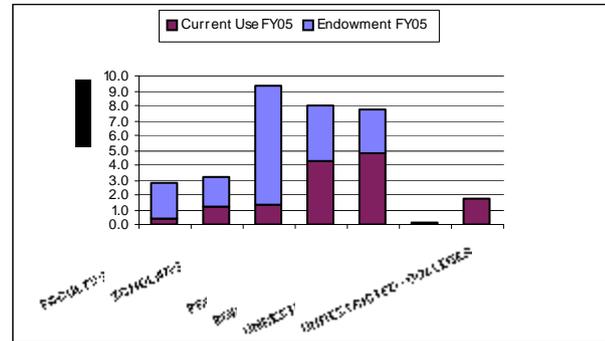
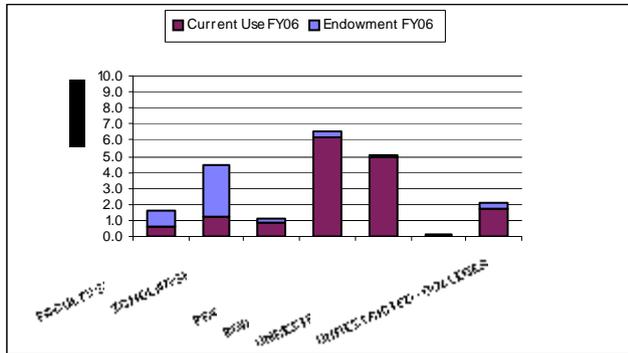
July through September

2005 Compared to 2004

GIFT RECEIPTS BY PURPOSE

	<u>Current Use</u>	<u>2005</u> <u>Endowment</u>	<u>Total</u>	<u>Current Use</u>	<u>2004</u> <u>Endowment</u>	<u>Total</u>	<u>%Change</u>
Faculty Support	\$664,486	\$931,961	\$1,596,447	\$362,874	\$2,473,296	\$2,836,170	(44)
Scholarships	\$1,220,591	\$3,268,949	\$4,489,540	\$1,216,036	\$2,041,984	\$3,258,019	38
Research	\$882,252	\$190,586	\$1,072,838	\$1,307,735	\$7,985,875	\$9,293,610	(88)
Program Support	\$6,182,185	\$399,171	\$6,581,356	\$4,314,204	\$3,721,137	\$8,035,341	(18)
Buildings & Equipment	\$4,960,889	\$82,442	0	\$4,816,404	\$2,911,307	\$7,727,712	(35)
Unrestricted – University	\$85,800	---	\$85,800	\$117,756	---	\$117,756	(27)
Unrestricted – Colleges	<u>\$1,754,377</u>	<u>\$360,000</u>	<u>\$2,114,377</u>	<u>\$1,733,678</u>	<u>\$29,861</u>	<u>\$1,763,539</u>	20
Total	\$15,750,579	\$5,233,108	\$20,983,687*	\$13,868,686	\$19,163,460	\$33,032,147	(36)

* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



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THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The William A. and Helen L. Berdelman Engineering Endowment Fund (Used to commemorate William A. and Helen L. Berdelman and their desire to advance the quality of teaching and research within the University's College of Engineering; provided by gifts from William A. and Helen L. Berdelman)	\$114,702.00
Timothy P. and Colleen C. Duffey Swimming Scholarship Fund\$ (Used to supplement the grant-in-aid scholarship costs of undergraduate student-athletes who are members of the varsity swim team; provided by a gift from Dr. Timothy P. Duffey)	60,150.00
The Hays A. Cape Dean's Innovation Fund (Used to support the activities of the faculty, students, and staff of the Fisher College of Business; provided by a gift from the estate of Hays A. Cape)	\$50,000.00
The Maryann Z. and Lawrence D. Kennedy Scholarship Fund in Pharmacy (Used to provide scholarships to students majoring in pharmacy; provided by gifts from Maryann Z. and Lawrence D. Kennedy)	\$50,000.00
The Dr. John H. Helwig Endowment Fund for Food Animal Research and Graduate Studies in Veterinary Preventive Medicine (Used to support food animal research or graduate students doing research in food animal disease or public health within the Department of Veterinary Preventive Medicine; provided by gifts from Suzanne Helwig McNutt, Joanne Jarvis Percy, alumni, family, and friends in memory of Dr. John H. Helwig)	\$35,875.00
The Jack and Nancy Moore Endowment Fund for Genetic Cancer Research (Used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Michael Lawrence Moore)	\$29,786.00
John D. Neesley Graduate Fellowships in Chemistry (Used to support competitive fellowships for graduate students in the Department of Chemistry; provided by gifts from John D. Neesley)	\$25,844.00
The Dr. Martha Floer Farkas Scholarship Fund (Used to support scholarships for students in the College of Veterinary Medicine interested in pursuing a career in small animal medicine; provided by gifts from Joseph N. Farkas, Joseph J. Farkas, and Belvoir Pet Hospital)	\$25,275.00
Dr. Paul E. and Anne C. Droste Music Education Scholarship Fund (Used to provide financial aid to students majoring in music education who have graduated from a Columbus Public High School; provided by gifts from Dr. Paul E. and Anne C. Droste)	\$25,132.80

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The James L. Dailey 4-H Canters Cave 4-H Fund \$25,000.00
(Used to support 4-H programs conducted at the Elizabeth L. Evanss Outdoor Education Center; provided by a gift from Ohio Valley Bank Corp.)

The Dr. Charles W. Fox Endowed Scholarship Fund \$25,000.00
(Used to support scholarships for students in the College of Veterinary Medicine interested in pursuing a career in veterinary medicine; provided by a gift from Dr. Charles W. Fox)

The George and Velma George Endowment Fund \$25,000.00
(Used to provide scholarship support to undergraduate students in the Fisher College of Business; provided by gifts from Velma B. and the late George M. George)

Charles Dodge Slagle, M.D. Medical Merit Scholarship Endowment Fund \$25,000.00
(Used to provide scholarships to first-year medical students entering the College of Medicine and Public Health; provided by gifts from family members, colleagues, and friends made in memory of the late Dr. Charles Dodge Slagle)

Change in Name and Description of Named Endowed Funds

From: The Bruce W. Erickson Distinguished Scholar Fund
To: The Bruce W. Erickson Scholarship Fund

From: The Nanette N. Hoge Scholars Fund
To: The Nanette N. Hoge Scholarship Fund

From: The Robert M. Hoge Scholars Fund
To: The Robert M. Hoge Scholarship Fund

Rescission of Named Endowed Fund

The Color World Housepainting, Inc. Athletic Scholarship Fund

Total \$516,764.80

Establishment of Named Endowed Funds

The William A. and Helen L. Berdelman Engineering Endowment Fund

The William A. and Helen L. Berdelman Engineering Endowment Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William A. Berdelman (B.C.E., 1939) and Helen L. Berdelman (B.S.Ed., 1951).

The annual distribution from this fund shall be used to commemorate William A. and Helen L. Berdelman and their desire to advance the quality of teaching and research within the University's College of Engineering. The dean of the College of Engineering will be responsible for allocating these discretionary earnings in ways to enhance the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

November 4, 2005 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$114,702.00

Timothy P. and Colleen C. Duffey Swimming Scholarship Fund

The Timothy P. and Colleen C. Duffey Swimming Scholarship Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Timothy P. Duffey (B.S., 1977).

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity swim team. Scholarship recipients will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,150.00

The Hays A. Cape Dean's Innovation Fund

The Hays A. Cape Dean's Innovation Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Hays A. Cape (B.S.Bus.Adm., 1930).

The annual distribution from this fund shall be used to support the activities of the faculty, students, and staff of The Max M. Fisher College of Business in accordance with the strategic plans of the College as approved by the dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

November 4, 2005 meeting, Board of Trustees

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Maryann Z. and Lawrence D. Kennedy Scholarship Fund in Pharmacy

The Maryann Z. and Lawrence D. Kennedy Scholarship Fund in Pharmacy was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Maryann Z. (B.S., 1978) and Lawrence D. Kennedy of Solon, Ohio.

The annual distribution from this fund shall be awarded to a student majoring in pharmacy who maintains a minimum 2.5 grade point average, has demonstrated financial need, and has a Free Application for Federal Student Aid (FAFSA) on file. Scholarships will be awarded by the College of Pharmacy in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

The Dr. John H. Helwig Endowment Fund for Food Animal Research and Graduate Studies in Veterinary Preventive Medicine

The Dr. John H. Helwig Endowment Fund for Food Animal Research and Graduate Studies in Veterinary Preventive Medicine was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Suzanne Helwig McNutt (B.A., 1961), Joanne Jarvis Percy (B.S.Ed., 1964), alumni, family, and friends, in memory of Dr. John H. Helwig (D.V.M, 1937; M.S., 1939).

The annual distribution from this fund shall be used to provide monies for food animal research or to support graduate students doing research in food animal disease or public health within the Department of Veterinary Preventive Medicine. Allocation of funds shall be determined by the chairperson of the Department of Veterinary Preventive Medicine. Student scholarships shall be awarded in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine in consultation with the donor or the donor's designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Funding Endowment: \$35,875.00

The Jack and Nancy Moore Endowment Fund for Genetic Cancer Research

The Jack and Nancy Moore Endowment Fund for Genetic Cancer Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael Lawrence Moore (B.S., 1976; M.D., 1979; M.B.A., 2004), M.D., FACP, of Dublin, Ohio.

The annual distribution from this fund shall be used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any unused distribution shall be returned to the principal of this fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$29,786.00

November 4, 2005 meeting, Board of Trustees

John D. Neesley Graduate Fellowships in Chemistry

The John D. Neesley Graduate Fellowships in Chemistry was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John D. Neesley (B.S., 1948).

The annual distribution from this fund shall be used to support competitive fellowships for graduate students in the Department of Chemistry. The competitive process will be determined by the chairperson of the Department of Chemistry or a designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Chemistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,844.00

The Dr. Martha Floer Farkas Scholarship Fund

The Dr. Martha Floer Farkas Scholarship Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from her husband, Joseph N. Farkas (B.S.Agr., 1962; D.V.M., 1964), her son Joseph J. Farkas (D.V.M., 1995), and Belvoir Pet Hospital of South Euclid, Ohio.

The annual distribution from this fund shall be used to support one (1) scholarship for a student at the College of Veterinary Medicine interested in pursuing a career in small animal medicine. First preference will be given to students in these counties in the following order: Cuyahoga and Hamilton. If a student from one of these counties is not eligible then the most qualified student from any county in Ohio may be selected. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be

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made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,275.00

Dr. Paul E. and Anne C. Droste Music Education Scholarship Fund

The Dr. Paul E. and Anne C. Droste Music Education Scholarship Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Paul E. (B.S.Ed., 1958) and Anne C. (B.S.Ed., 1964; M.A., 1968) Droste.

The annual distribution from this fund shall provide financial aid to students majoring in music education who have graduated from a Columbus Public High School. Scholarship recipients will be selected by the head of Music Education as recommended by the director of the School of Music in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the head of Music Education in consultation with the director of the School of Music. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,132.80

The James L. Dailey 4-H Canters Cave 4-H Fund

The James L. Dailey 4-H Canters Cave 4-H Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Ohio Valley Bank Corp (OVBC) of Gallipolis, Ohio, upon James Dailey's retirement as chairman of the board of OVBC.

The annual distribution from this fund shall be used to support 4-H programs conducted at the Elizabeth L. Evans Outdoor Education Center (Canters Cave 4-H Camp) as recommended by the Canters Cave 4-H Camp Board in consultation with the associate vice president and director of OSU Extension and the assistant director for 4-H Youth Development. Preference shall be given to but not limited to implementation of a Youth in Philanthropy Camp and to need-based scholarships to support educational diversity at the camp, consistent with the camp's mission.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

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assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate vice president and director of OSU Extension and the assistant director for 4-H Youth Development. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The Dr. Charles W. Fox Endowed Scholarship Fund

The Dr. Charles W. Fox Endowed Scholarship Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Charles W. Fox, (D.V.M., 1939) from Elyria, Ohio.

The annual distribution from this fund shall be used to support one (1) scholarship for a student at the College of Veterinary Medicine interested in pursuing a career in veterinary medicine. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

The George and Velma George Endowment Fund

The George and Velma George Endowment Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Velma B. and the late George M. George of Blacklick, Ohio, in tribute to Dr. John K. Pfahl (M.B.A., 1949; Ph.D., 1953).

The annual distribution from this fund shall be used to provide scholarship support to an undergraduate student(s) in The Max M. Fisher College of Business. Selection of the recipient(s) shall be made by the director of the Undergraduate Programs Office with formal approval by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Charles Dodge Slagle, M.D.
Medical Merit Scholarship Endowment Fund

The Charles Dodge Slagle, M.D. Medical Merit Scholarship Endowment Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family members, colleagues, and friends; and made in memory of the late Dr. Charles Dodge Slagle (Starling Medical College, Class of 1897) of Centerville, Ohio.

The annual distribution from this fund shall be used to provide one or more scholarships to first-year medical students entering the College of Medicine and Public Health. The selection of the recipients shall be based on merit and shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in consultation with the College of Medicine and Public Health Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

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Change in Name and Description of Named Endowed Funds

The Bruce W. Erickson Scholarship Fund

The Bruce W. Erickson Distinguished Scholar Fund was established June 7, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts through the Nanette N. and Robert M. Hoge Fund at the Columbus Foundation in memory of Bruce W. Erickson (B.S., 1963). The name and description were revised November 4, 2005, at the request of Mr. Robert Hoge (B.S., 1965; M.B.A., 1966) and Mrs. Nanette Hoge (B.S., 1965 – cum laude; B.S., 1967 – cum laude).

The annual distribution from this fund shall be used to provide merit scholarships (University, Tradition, Medalist, Distinguished, Presidential) to a student enrolled in the College of Mathematical and Physical Sciences. The recipient will be selected by the University Honors and Scholars Center in consultation with the Office of Student Financial Aid.

Scholarships will be awarded at the highest merit scholarship award level possible. In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. Each scholarship recipient will continue through 12 quarters of receipt so long as he or she maintains academic eligibility as required by the University Honors and Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate provost in the University Honors and Scholars Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Nanette N. Hoge Scholarship Fund

The Nanette N. Hoge Scholars Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts through the Nanette N. and Robert M. Hoge Fund at the Columbus Foundation. The name and description were revised November 4, 2005, at the request of Mr. Robert Hoge (B.S., 1965; M.B.A., 1966) and Mrs. Nanette Hoge (B.S., 1965 – cum laude; B.S., 1967 – cum laude).

The annual distribution from this fund shall be used to provide merit scholarships (University, Tradition, Medalist, Distinguished, Presidential) with preference given to a student enrolled in one of the following colleges (in this order): College of Mathematical and Physical Sciences, College of Biological Sciences, College of Engineering, and The Max M. Fisher College of Business. The recipient will be selected by the University Honors and Scholars Center in consultation with the Office of Student Financial Aid.

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Scholarships will be awarded at the highest merit scholarship award level possible. In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. Each scholarship recipient will continue through 12 quarters of receipt so long as he or she maintains academic eligibility as required by the University Honors and Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate provost in the University Honors and Scholars Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Robert M. Hoge Scholarship Fund

The Robert M. Hoge Scholars Fund was established July 11, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts through the Nanette N. and Robert M. Hoge Fund at the Columbus Foundation. The name and description were revised November 4, 2005, at the request of Mr. Robert Hoge (B.S., 1965; M.B.A., 1966) and Mrs. Nanette Hoge (B.S., 1965 – cum laude; B.S., 1967 – cum laude).

The annual distribution from this fund shall be used to provide merit scholarships (University, Tradition, Medalist, Distinguished, Presidential) with preference given to a student enrolled in one of the following colleges (in this order): College of Engineering, The Max M. Fisher College of Business, College of Mathematical and Physical Sciences, and College of Biological Sciences. The recipient will be selected by the University Honors and Scholars Center in consultation with the Office of Student Financial Aid.

Scholarships will be awarded at the highest merit scholarship award level possible. In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. Each scholarship recipient will continue through 12 quarters of receipt so long as he or she maintains academic eligibility as required by the University Honors and Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate provost in the University Honors and Scholars Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2006-55

JULY - SEPTEMBER 2005

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, November 7, 1997, and March 1, 2002 provides that the President and/or the Senior Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Senior Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of July – September 2005; and

WHEREAS during the period covered, the Senior Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 96 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,307,747 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 56 waivers of competitive bidding requirements for annual purchases totaling approximately \$27,644,232 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July – September 2005, is hereby accepted.

(See Appendix XXIII for background information, page 601.)

**EMPLOYMENT OF EXECUTIVE ARCHITECT/ENGINEERS, PROGRAMMING
AND CONSTRUCTION MANAGEMENT SERVICES**

Resolution No. 2006-56

MEDICAL CENTER FACILITY MASTER PLAN -
CLINICAL EXPANSION PROJECTS

Synopsis: Authorization to contract for executive architect/engineering, programming and construction management services for the Medical Center Facility Master Plan - Clinical Expansion projects is requested.

WHEREAS the Medical Center Facility Master Plan is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide; and

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WHEREAS the Facility Master Plan proposes Clinical Expansion projects currently envisioned to consist of the South Cannon Garage replacement and other parking facilities, MRI relocation, diagnostic and therapeutic building, in-patient cancer tower, and site infrastructure and faculty office projects, with an estimated total project cost of \$780 million, with funding to be provided through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS to pursue this plan, the University desires to enter into contracts for design, programming, phasing, costs projection and implementation planning guidance for further development of the clinical program, and the estimated total costs for these design, programming, and related services is expected to be up to \$20 million, with funding to be provided through University bond proceeds, with debt service to be paid by the Medical Center; and

WHEREAS the University desires to select design, programming, and construction management professionals now to provide all of these services but at the present time is seeking approval for expenditure of no more than \$10 million for such services, with a request for authorization for services of up to an additional \$10 million to be submitted at a later time; and

WHEREAS the University will finalize the business, parking, and infrastructure plans for these Clinical Expansion projects before seeking Board of Trustees authorization to enter into individual project design and/or construction contracts; and

WHEREAS at its September 23, 2005 meeting, the Board of Trustees authorized the University to begin the selection process for these professional services:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to select qualified executive architectural/engineering, programming, and construction management firms as necessary for these Medical Center Facility Master Plan - Clinical Expansion projects, provided that no more than approximately \$225 million in additional University debt capacity be used for these projects through FY 2007; and

BE IT FURTHER RESOLVED, That the University is authorized to spend up to \$10 million for these executive design and planning services and that any additional expenditure for these services shall require subsequent authorization from this Board; and

BE IT FURTHER RESOLVED, That design and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization, provided that no authorization for construction contracts is to be submitted to the Board until a comprehensive business plan is approved by the University.

(See Appendix XXIV for background information and map, page 603.)

**APPROVAL TO ENTER INTO FEASIBILITY STUDY, DESIGN, AND
CONSTRUCTION CONTRACTS**

Resolution No. 2006-57

APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS
CENTER FOR AUTOMOTIVE RESEARCH (CAR) FEASIBILITY STUDY

APPROVAL TO ENTER INTO DESIGN CONTRACTS
9TH AVENUE PARKING GARAGE RENOVATION
BAKER SYSTEMS ENGINEERING ROOF REPLACEMENT
INCREASE CAMPUS ELECTRIC CAPACITY PHASE I
(THIRD TRANSFORMER)
OHIO UNION GARAGE RENOVATION AND EXPANSION
POSTLE HALL PARTIAL WINDOW REPLACEMENT

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
NORTH DOAN HALL – NON-CLINICAL ADDITION
WILCE STUDENT HEALTH – DENTAL CLINIC RENOVATION

Synopsis: Authorization to enter into contracts for a feasibility study, design, construction management and construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into a feasibility study contract for, the following project:

Center for Automotive Research (CAR) Feasibility Study (N/A)*	\$0.02M	departmental funds
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WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

9 th Avenue Parking Garage Renovation (07-08 capital request)	\$2.00-4.00M	2007 bond proceeds
Baker Systems Engineering Roof Replacement (05-06 capital request)	\$0.50M	state funds
Increase Campus Electric Capacity Phase I Third Transformer) (07-08 capital request)	\$7.00M	2007 bond proceeds
Ohio Union Garage Rehabilitation and Expansion (07-08 capital request)	\$17.00M	future bond proceeds
Postle Hall Partial Window Replacement (05-06 capital request)	\$0.63M	state funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

North Doan Hall – Non-Clinical Addition (07-08 capital request)	\$35.90M	Hospital operating funds
Wilce Student Health – Dental Clinic Renovation (07-08 capital request)	\$0.51M	Student Affairs operating funds

*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

November 4, 2005 meeting, Board of Trustees

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design and construction contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXV for background information and maps, page 605.)

**ADOPTION OF THE MEDICAL CENTER FACILITY MASTER PLAN
AND PROJECT CANCER**

Resolution No. 2006-58

Synopsis: Adoption of the proposed 2005 Medical Center Facility Master Plan and Project Cancer Expansion is requested.

WHEREAS the Board of Trustees recognizes that planning for the University's Medical Center facilities and physical environment is a valuable and critical requirement for accomplishing the University's mission and enhancing the quality of life for our students, faculty, staff, visitors, patients and their families, and neighbors; and

WHEREAS the Medical Center, in consultation with the University Architect's Office, has coordinated a review of its Facility Master Plan, with participants from affected University constituencies and an external review team; and

WHEREAS the resulting plan contains recommended policy, technical, and data-gathering actions to strengthen the master plan implementation efforts; and

WHEREAS the appropriate University offices have reviewed the proposed 2005 Medical Center Facility Master Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed 2005 Medical Center Facility Master Plan.

(See Appendix XXVI for background information and map, page 617.)

ACCEPTANCE OF THE REPORT OF AUDIT FOR 2004-05

Resolution No. 2006-59

Synopsis: The report of the audit of the financial statements for The Ohio State University for 2004-05 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS, with the approval of the Auditor of State, The Ohio State University entered into a four-year agreement with Deloitte & Touche in March 2002 for an annual audit of the University for fiscal years 2001-02 through 2004-05; and

WHEREAS the Deloitte & Touche audit of the University for 2004-05, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, and certain constructive service comments have been discussed with the Audit Committee; and appropriate procedures and responses are being developed as a result of these comments:

November 4, 2005 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 2004-05, including the report on the audit of the University's financial statements and the summary of constructive service comments to management, be accepted.

Upon motion of Mr. McFerson, seconded by Mrs. Davidson, the Board of Trustees adopted the foregoing resolutions with eight affirmative votes, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, and Schottenstein, Meses. Hendricks and Davidson, and one abstention cast by Judge Duncan.

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NEW STUDENT PROFILES AT OSU

Provost Barbara R. Snyder:

As Mr. Borrer, chair of Academic and Student Affairs, mentioned earlier, I spoke this morning about graduate and undergraduate education and what we need to do to make our very strong programs among the very best in the world, and about the challenges involved in implementing those changes. Now I want you to hear about the students for whom these programs are designed. I think you will see why we have that commitment to making that change and think you will be as proud as I am to welcome these outstanding students to our University.

Before we begin, I would like to say something about our professional programs, because they are not part of the presentation today. As you heard from the president of IPC, the professional programs actually do their own admissions. President Holbrook has already delivered this wonderful news in her State of the University address, but for those of you who were not able to be there, I would like to note that the College of Dentistry, the Moritz College of Law, and the College of Medicine and Public Health welcomed this year their best prepared classes ever. I want to acknowledge the leadership of Dean Jan Kronmiller, from the College of Dentistry, Dean Nancy Rogers, from the Moritz College of Law, and Dean Fred Sanfilippo, from the College of Medicine and Public Health.

Also, the College of Veterinary Medicine welcomed its most diverse class ever and that is a wonderful accomplishment for that college. I would like to acknowledge the leadership of Interim Dean John Hubbell and Dean Tom Rosol in bringing in that great class.

It is my privilege to introduce three of our most outstanding academic leaders to talk to you about the quality of our incoming graduate and undergraduate students. To my right is vice provost and dean for Undergraduate Studies Martha Garland. To her right is assistant vice president for Admissions and the First Year Experience Mabel Freeman, and interim dean of the Graduate School and vice provost for Academic Policy and Faculty Resources Carole Anderson.

Dr. Martha M. Garland:

Chairman, it is a delight to hear from our students as we did earlier and it is wonderful for us to have the opportunity to tell you that more of them are coming and we know exactly how many. We are very proud of our effectiveness in managing our enrollment and in the direction of increased preparation levels and excellence.

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This work is done by a combination of lots of people all across the campus but key to the undergraduate piece of it is Dr. Mabel Freeman from the Office of Undergraduate Admissions and First Year Experience and she will tell you about the incoming first year class.

Dr. Mabel G. Freeman:

Thank you very much. We are in the midst of what we call the "2008 Plan" to continue to improve the quality of the incoming freshman class. That plan asks that we bring in 5,800 freshman per year. Last year we went a little bit too much over that with a couple hundred extra, but this year we almost hit it on the nose – we welcomed a class of 5,860 – so we are very excited. That 5,800 is based on the continuing growth and the retention of upper class students so that we maintain our undergraduate population.

In the class that just arrived, 39%, almost four out of ten students, graduated in the top 10% of their high school class. That is a jump – last year that was 35% from the top 10%. Last year in the class of 2004, we had 71% coming out of the top 25% of their high school class. This year we jumped to 77% who finished in the top quartile of their high school class.

We can talk about an average ACT; it went up another two-tenths of a point to 25.8. I would tell you that 75% of the freshman had a 24 or above on the ACT and I would point out that the average ACT in Ohio is a 21.2. That also will tell you of a challenge that we have down the road.

The number of University Scholars – those are our students who typically are in the top 3% of their high school class and have at least a 29 on the ACT or a 1300 SAT – jumped by 100 students this year. We had 721 University Scholars last year in the class; this year we have 821 of those same caliber students in the class.

I think we have gotten back on the right direction as far as the diversity of the class, after our 2003 realities with the Michigan Supreme Court decision. This year we were able to increase the number of African American students, the number of Hispanic students, and the number of Native American students. We want to do more. Approximately 16.5% of the class are students of color in this year's freshman class and we want to continue on that.

This past year was our first year to work with international undergraduate admissions. While our numbers went down, we have a very small number of international undergraduate students – only 75. We think we have created a plan to get that number moving again. Our international recruitment involves both domestic and foreign internationals. We have students who are in this country whose parents are foreign internationals who actually we view as a domestic international student. In addition, we have for the first time in many years on this campus finally sent a counselor abroad this fall to do some laying of some new groundwork. So I think we are going to see that go up.

The other statistic I wanted to give you has to do with remedial placement and I am going to give you a 10-year comparison. Ten years ago in the freshman class of 1995 -- a class of almost the same size, 5,794 -- 23% of the class had to take a remedial math course. In this year's class, 4.4% placed at a remedial level. That makes a huge difference in our educational patterns.

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We have seen a similar improvement – about 4% of the class 10 years ago placed in intensive English, a form of remedial English. This year, it is just 1.3% of the class. The English Department has had a way of trying to keep that pretty balanced over the years.

So we know that these are students who are coming in much better in their preparation to be here at this type of institution. The biggest way we know that is that this year we welcomed back as sophomores 89.7% -- and I go along with the President who rounds that up to 90% -- of last year's freshman. Ten years ago, that was a 79% figure. In the nation, the average for university freshmen returning for their sophomore year hovers around 75-76%. So we hit almost 90% this year.

That is a factor of bringing in better prepared students, this campus offering better academic advising, and offering programs like the freshman seminars. I would like to toot our own horn and say that a lot of that has to do with the First Year Experience and some of the ways we are taking care of our freshmen. It is also a factor of buildings like the one we are sitting in. The shifting in some of our physical facilities, the John Glenn Institute, the renovations of Page and Hagerty Halls, that makes a difference to students really enjoying their campus experience. All of these things together have reflected in this class.

Looking ahead very quickly, we have big challenges. The State of Ohio and its K-12 education system directly impact our ability to continue to bring in well-prepared students because 86% of our freshman class are Ohio students this year. We also know that the rest of our friends around the state and around the Big Ten are not sleeping. They are very aware of what we are doing and literally some of our programs are being copied right down to almost the names of them within the state. I suppose we should be flattered, but that keeps us moving right along, too.

Thank you very much.

Dr. Carole A. Anderson:

Good morning. Unlike undergraduate admissions, graduate enrollment on this campus is very decentralized to the more than 100 graduate programs including many of the demographics. As of fall, we had slightly over 10,000 graduate students – 10,172. That is a decrease of almost 4% from last year.

We admitted 2,248 new students to campus. That is a decrease of 7.4%. Accounting for a lot of that is the decrease in international admissions, which decreased 16%. We are not quite sure what is happening. We have a few ideas, but we do not know.

Several colleges experienced decreased enrollment of graduate students in the 5-10% range. They are the Colleges of: Engineering; Food, Agricultural, and Environmental Sciences; Education; Humanities; Pharmacy; Arts; and Human Ecology. We have not been able to drill down to find out what is responsible for that, but there are some things that I think point to that.

One is the economy is picking up a little bit and when that happens graduate enrollment tends to go down a little bit. England and Australia are heavily recruiting international students from the Far East. They are being very aggressive in recruiting them. China and India are investing very heavily in their own higher education systems and more international students are staying home and not coming here. Of course you all know about some of the problems that we have had with students getting visas

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and it is easier for them to go to Europe or Australia than it is to come here. Those are some of the reasons that international enrollment is going down.

Provost Snyder mentioned earlier about an increased emphasis on graduate education which is one of the primary initiatives this year. I think what you are going to be hearing about in the next several years is a lot about graduate education on this campus, particularly the quality of graduate education as well as the funding.

We spent the last several years working on undergraduate quality and a lot of central control and programming, and it obviously has been very successful. We really have not done that with graduate education. It has been up to the 100 programs. There is virtually no central control over how many or the quality of the students who are admitted into the program beyond the bare minimum.

The National Research Council will be conducting its review of graduate programs beginning in the spring and fall. Ohio State has signed on to participate in a Ph.D. completion study sponsored by the Council on Graduate Schools funded by the Ford Foundation. We will be having University accreditation with a focus on graduate education and we will also be getting program review of graduate programs.

All of those are tied to quality assessment and the push to increase the quality of our graduate students. This is a very important initiative because graduate students are essential to faculty and their research programs and the quality of graduate students is directly proportionate to the ability to attract high-quality faculty. This is a very important initiative for the University at this time. We need to get better information about our graduate programs and graduate students, and the quality of those and those variables.

Mr. Slane:

Thank you very much. Very impressive. Any questions?

Mr. Hicks:

Are benchmark schools seeing the same reductions in international enrollment? Is that 16% pretty much across-the-board?

Dr. Anderson:

I am not sure about that. We do not have all that information yet, but we know nationally it has gone down. We have not had as much of a decrease as some of the other schools, but it is going down nationally.

Mr. Hicks:

How well do we recruit versus our benchmark in international students? Do we put forth approximately the same or less effort?

Dr. Anderson:

One of my enlightenments since April has been that our programs probably do not do much recruitment. It is much like undergraduate was 10 or 15 years ago. We were not doing recruitment very vigorously. The University of Michigan and several other universities, for example, have opened up

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offices in China and the Far East. So we really need to begin to think about that. It has really been handled at the program-level where there is a wide variety of recruitment. There is no centralized recruitment.

Mr. McFerson:

Four years ago when Dr. Holbrook joined us, she said she was going to emphasize undergraduate education and you can really see some very strong results here. I, for one, congratulate you. All that translates into a better graduation rate and we just saw those numbers here recently. A few years from now when these kids start graduating, those numbers are going to shoot up dramatically. I think it will really start sending the message that Ohio State is a great place to go. I think these are terrific numbers.

As a guy that works in K-12 in my other job, I take this information back to our high school folks and keep telling them we have to do a better and better job if we are going to have our best students qualify for Ohio State.

So you keep raising the bar and it allows us, in K-12, to keep raising the bar as well, because that is how it works.

President Holbrook:

Carole, you may want to augment this, but we will be having a CIC meeting on campus in December on international education and are bringing in two stars: 1) Allan Goodman, president and CEO of the Institute for International Education; and 2) Peter McGrath from NASULGC. The idea is to get people talking about international education and what we can all do to help each other and to get better.

Mr. Slane:

Great job. Thank you very much.

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Mr. Slane:

In a moment we are going to take a roll call vote to go into Executive Session for the purpose of dealing with legal matters; that vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a recess for lunch before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, December 2, 2005, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of consulting with legal counsel regarding pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Schottenstein, Judge Duncan, and Meses. Hendricks and Davidson.

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Thereupon the Board adjourned to meet Friday, December 2, 2005, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Daniel M. Slane
Chairman

David O. Frantz
Secretary

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITAL
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY MEDICAL STAFF
ADMINISTRATIVE COMMITTEE AUGUST 10, 2005
AND THE UNIVERSITY HOSPITAL BOARD SEPTEMBER 22, 2005

I. MEDICAL STAFF BYLAWS

- A. Clarified role of attending physician regarding supervision of other licensed healthcare professionals.
- B. Modified Podiatric Privileges to allow podiatrists to admit patients as recently permitted by state law.
- C. Added new department.
- D. Clarified immunization requirement.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Update language through out to reflect expanded role of other licensed health care providers in providing patient care.
- B. Added requirements related to timing and content of certain medical records entries to comply with JCAHO standards.

Amended University Hospitals Medical Staff Bylaws

3335-43-04 Membership.

(A) through (E) unchanged.

(F) Procedure for reappointment.

- (1) At least ninety days prior to the end of the medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least forty-five days prior to the end of the medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified. A completed reappointment application form must contain:

(a) Unchanged.

(b) Evidence of required immunizations if applicable since last appointment.

(c) through (m) unchanged.

Balance unchanged.

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into four categories: honorary medical staff; attending medical staff; courtesy medical staff; and limited staff.

(A) Honorary medical staff.

- (1) The honorary medical staff shall be composed of those individuals who hold emeritus faculty status and who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. Nominations may be made to the medical director who shall present the candidate to the medical staff administrative committee for approval.

Members of the honorary medical staff shall have access to the Ohio state university hospitals and shall be given notice of all medical staff activities and meetings. However, members of the honorary medical staff shall not be required to attend staff meetings or pay medical staff dues. Members of the honorary medical staff shall enjoy all ~~privileges~~ rights and responsibilities of an attending medical staff member except members of the honorary medical staff shall not have the right to vote or hold elected office in the medical staff organization.

- (2) ~~Honorary medical staff members who do not desire shall indicate at the time of appointment whether they wish to exercise clinical privileges may notify the credentials committee in writing. The credentials committee shall have the discretion to waive portions of the customary, and shall be subject to the appointment and reappointment procedures specified in these bylaws.~~

~~Members of the honorary~~ Honorary medical staff members who ~~desire~~ do not wish to exercise any clinical privileges shall be ~~subject to the appointment and reappointment procedures specified in~~ exempt from the requirements of liability insurance, DEA registration and board certification, but are otherwise subject to the provisions of these bylaws.

- (B) Attending medical staff.

(1) through (2) unchanged.

- (3) Responsibilities:

Each member of the attending medical staff shall:

(a) through (e) unchanged.

- (f) Supervise other licensed healthcare professionals as necessary in accordance with accreditation standards and state law. It is the responsibility of the attending physician to authorize each licensed healthcare professional to perform only those services which the licensed healthcare professional is privileged to perform.

- (C) and (D) unchanged.

- (E) Clinical privileges.

(1) through (3) unchanged.

- (4) Podiatric privileges:

- (a) ~~All patients admitted~~ Practitioners of podiatry may admit patients to the Ohio state university hospitals for podiatric care shall receive the same medical appraisal as all other hospitalized patients if such patients are being admitted solely to receive care that a podiatrist may provide without medical assistance, pursuant to the scope of the professional license of the podiatrist. Practitioners of podiatry must, in all other circumstances co-admit patients with a member of the medical staff

who is a doctor of medicine or osteopathic medicine. A member of the medical staff who is a doctor of medicine or ~~osteopathic medicine:~~ osteopathy shall be responsible for any medical problems that the patient has while an inpatient of the Ohio state university hospitals.

(b) A member of the medical staff who is a doctor of medicine or osteopathy:

(i) ~~Shall admit the patient and shall be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization~~ any medical problems that the patient has while an inpatient of the Ohio state university hospitals; and

(ii) ~~Shall determine the need of any proposed procedure based on the total health status of the patient; and~~

~~(iii)~~(ii) ~~Confirm~~ Shall confirm the findings, conclusions and assessment of risk prior to ~~high-risk diagnostic~~ high-risk diagnosis or therapeutic interventions defined by the medical staff.

(c) ~~The podiatrist~~ Practitioners of podiatry shall be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record.

~~(b)~~(d) The podiatrist shall be responsible to the chief of the department of orthopaedics.

(5) through (7) unchanged.

(8) Other licensed health care professionals.

(a) through (d) unchanged.

(e) Each licensed health care professional shall be individually assigned to a clinical department, ~~or, if appropriate,~~ and to a member one or more members of the medical staff.

(f) through (l) unchanged.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) Unchanged.

(B) Names of clinical departments and divisions.

(1) through (3) unchanged.

(4) Internal medicine. The following divisions are designated:

Allergy
Cardiovascular medicine
Community internal medicine
Dermatology
Endocrinology and metabolism
Digestive health
General medicine
Hematology and oncology
Hospital medicine
Human genetics
Infectious diseases
Nephrology
Pulmonary, critical care and sleep medicine
Rheumatology - immunology

(5) through (14) unchanged.

(15) Radiation medicine.

~~(15)~~

(16) Radiology. The following divisions are designated:

Diagnostic radiology
Nuclear medicine
~~Radiation oncology~~

~~(16)~~

(17) Unchanged.

~~(17)~~

(18) Unchanged.

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) through (C) unchanged.

(D) Representative of the courtesy medical staff.

(1) Unchanged.

(2) The courtesy medical staff member representative shall be selected from written or electronic nominations made ~~from the floor~~ by members of the courtesy medical staff ~~at a meeting scheduled for that purpose~~. Nominees shall be submitted in writing or electronically to all members of the courtesy medical staff for voting no later than March first of the election year.

(3) through (5) unchanged.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged.

(C) Medical staff administrative committee:

- (1) Unchanged.
- (2) Duties.
 - (a) Unchanged.
 - (b) To receive and act upon ~~commission~~ and committee reports.
 - (c) through (h) unchanged.
 - (i) To review and act on medical staff appointments, reappointments, and requests for delineation of clinical privileges. Whenever there is doubt of an applicant's ability to perform the privileges requested, the medical staff administrative committee shall have the authority to request an evaluation of the applicant's clinical activities relevant to requested privileges.
 - (j) through (n) unchanged.
- (3) and (4) unchanged.
- (D) Health system credentialing committee:
 - (1) Unchanged.
 - (2) Duties:
 - (a) To review all applications for medical staff and licensed health care professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the health system credentialing committee will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;
 - (b) through (h) unchanged.
 - (i) To review requests made for clinical privileges by other licensed health care professionals as set forth in these ~~rules~~ bylaws.
 - (3) Licensed health care professionals subcommittee:
 - (a) Unchanged.
 - (b) Duties:
 - (i) To review, within thirty days of receipt, all completed applications as may be referred by the ~~credentials~~ health system credentialing committee.
 - (ii) through (v) unchanged.
 - (vi) To forward, following review of the application, a written recommendation for

clinical privileges to the ~~credentials~~ health system credentialing committee for review at its next regularly scheduled meeting.

Balance unchanged.

3335-43-13 Adoption.

(A) and (B) unchanged.

(C) From time to time certain administrative policies and procedures associated with processes described in these bylaws for corrective action, fair hearing and appeal, credentialing, privileging and appointment shall supplement the bylaws at the recommendation of the appropriate committee and the medical staff administrative committee and be forwarded to the Ohio state university hospitals board for ratification.

Amended University Hospitals Medical Staff Rules & Regulations

84-01 Ethical pledge.

(A) Each member of the medical staff shall pledge adherence to standard medical ethics, including:

(1) and (2) unchanged.

(3) Refraining from delegating the responsibility for diagnosis or care of hospitalized patients to a medical or dental practitioner or other licensed healthcare professional who is not qualified to undertake this responsibility ~~and~~ or who is not adequately supervised;

(4) and (5) unchanged.

84-04 Consultations.

(A) Consultation requirements.

When the attending or courtesy medical staff member identifies in the course of treating the patient, a patient care problem is identified that requires intervention during the hospital stay that is outside the attending or courtesy medical staff member's area of training and experience, it is the responsibility of the attending or courtesy medical staff member or his or her designee to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations.

(B) and (C) unchanged.

84-05 Privileges for giving orders.

(A) and (B) unchanged.

(C) Responsible medical practitioner.

The licensed physician, dentist, podiatrist (~~under medical doctor supervision~~), or psychologist (under medical doctor supervision) member of the medical staff responsible for the care and treatment of the patient is responsible for all orders for the patient. Attending, courtesy, and honorary medical staff may designate members of the limited staff, or other licensed healthcare professional with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write or electronically enter orders, but in all cases ~~the~~ these orders shall be signed by the physician, dentist, podiatrist, psychologist, or designated limited staff member who has the right of practice of medicine, dentistry, psychology, or podiatry, and who is responsible for that patient's care. All non-verbal orders must be authenticated by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written or electronically entered by "off-service" limited staff or consultant staff must be authenticated by the responsible practitioner or the practitioner's designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g. the intensive care unit or recovery room.

(D) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, ~~or~~ member of the limited staff, or other licensed healthcare professional with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the medical director, the executive director of the hospitals, and each chief of the clinical service where they shall exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospitals, or by the customary medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the approved titles or categories of providers shall be maintained by the medical director. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be recorded and authenticated by the approved health care provider to whom it is given as "verbal order by ~~Dr.~~" or "V. O. or T. O. by ~~Dr.~~" recording the ~~medical~~ licensed healthcare practitioner's name and the time of the order. All telephone and verbal orders for D.E.A. schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within one day by the licensed physician, dentist, podiatrist, psychologist, ~~or~~ limited staff member, or other licensed healthcare professional with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within twenty-one days of discharge or visit by a licensed physician, dentist, podiatrist, psychologist, ~~or~~ limited staff member, or other licensed healthcare professional with appropriate privileges.

(E) Unchanged.

(F) Preprinted orders.

Preprinted order forms for patients must be reviewed, dated and signed by a responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate privileges before becoming effective.

(G) and (H) unchanged.

(I) Transfer of clinical service.

Transfer of clinical service means transfer of full patient responsibility from one attending physician, dentist, psychologist, or podiatrist to another; the patient may remain on the same unit or a "change of nursing service" may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

For the purposes of writing or electronically entering orders, two essentials of "transfer of clinical service" are necessary:

- (1) The initial transfer order must indicate the release of responsibility and control of the patient, pending acceptance by the receiving service. The order may read -- "transfer (or admit) to Dr., thoracic surgery service."
- (2) Transfer of service may be completed only by the receiving service writing or electronically entering an order to the effect -- "accept in transfer (or admission) to Dr., cardiology service."

Orders effective before the transfer must be renewed, rewritten or reentered upon transfer by the responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate privileges. The new or renewed orders may be written or electronically entering before or at the time of transfer, and may become effective immediately. It is the responsibility of the receiving nurse to establish the availability of new or renewed orders. If new orders are unavailable, then the nurse may continue previous orders and immediately notify the responsible medical practitioner.

(J) Unchanged.

(K) Hospital discharge/readmission orders.

Hospital discharge from standard inpatient units or day care units to outpatient status requires appropriate discharge orders. Readmission to any inpatient unit requires new, rewritten/reentered or renewed orders by the responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate privileges.

Balance unchanged.

84-12 Medical information committee.

(A) Unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical information committee, including the following:

(1) and (2) unchanged.

(3) Deadlines and sanctions.

(a) and (b) unchanged.

(c) The history and physical examination may be performed up to thirty days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. The notation shall be made on the history and physical at the time of admission, surgery or visit. The update must be performed by a member of the medical staff or his/her designee, and be signed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned and dated by the responsible medical staff member.

(d) through (g) unchanged.

(h) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated within three days of the patients' visit.

(i) Reports in the electronic signature system must be signed within ten business days of availability.

(4) Discharges

(a) Patients shall be discharged only on written or electronically entered order of the responsible medical staff member, limited staff member, or other licensed healthcare professional with appropriate clinical privileges. At the time of ordering the patient's discharge or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member shall see that the record is complete. The attending medical staff member or his or her designee is responsible for verifying the principal diagnosis, secondary diagnoses principal procedure, and other significant invasive procedures in the medical record by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending medical staff member or his or her designee must record a "provisional" principal diagnosis by the time of discharge.

(b) through (h) unchanged

Balance unchanged.

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITAL EAST
MEDICAL STAFF BYLAWS AND
RULES AND REGULATIONS

AMENDMENTS APPROVED BY
MEDICAL STAFF EXECUTIVE COMMITTEE JUNE 2005;
GENERAL MEDICAL STAFF AUGUST 2005 AND
UNIVERSITY HOSPITAL BOARD SEPTEMBER 22, 2005

I. MEDICAL STAFF BYLAWS

- A. Updated language to reflect new appointment/reappointment cycle and application requirements
- B. Changed title of CEO to Executive Director through out due to position title change.
- C. Clarified conditions that lead to automatic suspension from Medical Staff.
- D. Revised several procedural sections related to Appointment/Reappointment and Peer Review to reflect common practices adopted between the business units.
- C. Clarified language related administering the medical staff.
- D. Updated several definitions.
- E. Corrected pagination issues and typographical errors.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Updated language to include electronic orders
- B. Revised the following to meet JCAHO standards
 - Timeframes for completion of various documentation
 - Content requirements for various documentation
- C. Corrected pagination

Amended University Hospitals East Medical Staff Bylaws

3335-45-04 Membership.

(A) through (C) unchanged.

(D) Special conditions for medical staff membership.

(1) Unchanged.

(2) In the interests of balanced teaching and patient care, the chief of the clinical department may, following consultation with the dean of the applicable college, the chief executive officer, ~~director~~, the medical director, and with the concurrence of the executive committee, restrict admissions. Imposition of such restriction shall not give rise to any right of appeal or grievance permitted by these rules.

(3) through (5) unchanged.

3335-45-05 Appointment and reappointment.

(A) Initial application.

(1) through (3) unchanged.

(4) The applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon.

(4)
(5) Unchanged.

~~(6)~~
(6) A completed application shall include, and the applicant shall have the burden to provide, of producing information for an adequate evaluation of applicant's qualifications for membership and for the clinical privileges requested. If the applicant fails to complete the prescribed forms or fails to provide the information requested within sixty days of receipt of the signed application by the medical director of designee, processing of the application shall cease and the application shall be deemed to have been voluntarily withdrawn which action is not subject to hearing or appeals pursuant to rule 3335-45-09 of the Administrative Code. At a minimum, the following information a complete application shall include:

(a) through (d) unchanged.

(e) Peer recommendation from at least three individual(s) knowledgeable about the applicant's identity, clinical and professional skills;

- (f) through (i) unchanged.
- (j) An agreement to disclose within thirty days to the medical director the initiation of any process which could lead to a condition listed in paragraph ~~(A)(4)(i)~~ (A)(5)(i) of this rule;
- (k) through (r) unchanged.
- (s) Verification by primary source documentation of:
 - (i) ~~State~~ Current and previous state licensure.
 - (ii) Unchanged.
 - (iii) DEA registration when required for exercise of clinical privileges.
 - (iv) Graduation from an accredited medical school or ~~osteopathic professional~~ professional school, ~~or an accredited program of dentistry, podiatry or psychology.~~
 - (v) Successful completion or record of post ~~M.D.~~ graduate medical or professional education, ~~and/or other postgraduate education.~~
 - (vi) Unchanged.
- (t) Information from the national practitioner data bank;
- (u) Verification that the applicant has not been excluded from any federally funded health care program;
- (v) Complete disclosure by applicant of all past and current claims, suits, and settlements, if any;
- ~~(w)~~ (w) Unchanged.
- ~~(x)~~ (x) Unchanged.
- ~~(y)~~ (y) Unchanged.
- ~~(z)~~ (z) Unchanged.
- ~~(aa)~~ (aa) Unchanged.
- ~~(bb)~~ (bb) Unchanged.
- (B) Action on initial application.
 - (1) Unchanged.
 - (2) The chief of the applicable clinical department shall be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within thirty days of receipt of the ~~signed complete~~ application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of the Ohio state university hospitals east.

- (a) All reviewed applications, and any ~~completed~~ complete applications which are not reviewed, or for which a recommendation is not made by the clinical department or the chief of the clinical department on a timely basis ~~the completed application~~ shall be forwarded to the medical director for presentation to the credentialing committee on the same basis as other applicants. ~~This action shall continue the applicant's status and privileges, if any, and creates no vested rights beyond the duration of the appointment processing period, only until such time as the processing of the application is concluded.~~
- (b) Unchanged.
- (3) Upon receipt of a ~~completed~~ complete application, the credentialing committee shall proceed to:
- (a) through (c) unchanged.
- (4) Unchanged.
- (C) Unchanged.
- (D) Action of the board on initial application.
- (1) through (4) unchanged.
- (5) The application shall be forwarded together with a recommendation by the professional affairs, research and education committee for approval, modification, or rejection of application for privileges by the Ohio state university hospitals board for final action. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the clinical division. ~~The chairperson of the board shall also notify the executive director of Ohio state university hospitals east of the decision of the board.~~
- (E) Term of appointment.
- (1) The board shall make all appointments to the medical staff. Appointments shall be for ~~two years~~ twenty-four months, provided that all initial appointments shall be provisional in nature with the exception of the peer review medical staff, as per paragraph (B)(4)(d) of rule 3335-45-08 of the Administrative Code, ~~initial~~ Initial appointments, except for the honorary and limited categories, shall be provisional for six months regardless of the date of the appointment. Full appointment requires the evaluation of the department chair. Thereafter, the member shall be subject to reappointment as set forth in paragraph (F) of this rule. If, after the six-month period, the department chair does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. In the event that the

~~medical executive committee recommends that an adverse action is be taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws. Thereafter, the member shall be subject to reappointment as set forth in paragraph (F) of this rule.~~

(2) Unchanged.

(F) Reappraisal and reappointment.

(1) Each member of the medical staff shall be reappointed, at a minimum, on a biennial basis ~~(every two years), not to exceed twenty-four months.~~ The credentialing committee shall begin to conduct its review one hundred eighty days prior to the end of the biennial period, and consider all pertinent information available on each member whose biennial term expires at the end of the medical staff year for the purpose of making a recommendation on the member's reappointment to the medical staff and for granting of clinical privileges during the term of such reappointment.

(2) Unchanged.

(3) The credentialing committee shall initiate its review by requesting, in writing, a ~~completed~~ complete and signed reappointment application in a form as prescribed by the medical director, ~~containing at least the following information from the member~~ A complete reappointment application must contain:

(a) Answers and updates to all information provided by the member in the initial application or most recent reapplication.

(b) Unchanged.

(c) ~~A copy of the face sheet of the practitioner's current professional liability insurance policy showing at least the minimum requirements established by the board.~~

~~(d)~~(c) Unchanged.

~~(e)~~(d) Unchanged.

~~(f)~~(e) Unchanged.

(f) Peer recommendation from an individual(s) knowledgeable about the applicant's clinical and professional skills when sufficient information concerning the applicant is not available within the clinical department.

(g) ~~Failure, without good cause as determined by the credentialing committee, to submit a timely reappointment application or to provide requested information shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges. The termination of medical staff membership and privileges on this basis shall not~~

~~be deemed an adverse action and shall not give rise to the due process rights of rule 3335-45-09 of the Administrative Code. Evidence of required immunizations.~~

- (h) Evidence of current professional liability insurance.
 - (i) Verification of primary source documentation of:
 - (i) Current or previous state licensure;
 - (ii) Faculty appointment, if applicable;
 - (iii) DEA registration when required for clinical privileges;
 - (iv) Successful completion or record of additional post graduate medical or professional education;
 - (v) Board certification, recertification, or continued active candidacy for certification.
 - (j) Information from the national practitioner data bank.
 - (k) Verification that the applicant has not been excluded from any federally funded health care program.
 - (l) A summary of the member's clinical activity during the previous appointment period.
 - (m) Patterns of care as demonstrated through quality assurance records.
 - (n) Verification of completion of annual educational requirements as set forth in the university integrity and HIPAA programs.
 - (o) Complete disclosure by medical staff members of claims, suits, and settlements, if any.
- (4) Leave of absence.
- (a) ~~A request for a leave of absence from the medical staff shall be submitted in writing to the medical director and the chief of the clinical department stating the exact period of the time of leave, which may not exceed one year. Leave of absence from the faculty shall be as provided by university rules and policies. An application for reappointment shall be submitted following a leave of absence from the medical staff and/or from the faculty and be processed as provided in this paragraph.~~
 - (b) ~~A member of the medical staff who takes a leave of absence for medical reasons has the duty to disclose to his or her chief of clinical department and the medical director any medical leave of absence that may potentially impact his or her~~

~~ability to discharge his or her clinical and teaching responsibilities. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity. The credentialing committee, the medical director, the chief of the clinical service, or the medical executive committee shall have the authority to require any documentation, including advice and consultation from the committee for physician health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff member is seeking privileges.~~

~~(5)~~

(4) The credentialing committee shall obtain, at a minimum, the following information from the chief of each clinical department in which the member has such privileges:

(a) through (f) unchanged.

(g) The member's demonstrated ability to work with other members of the medical staff and with hospital personnel to achieve the ~~deliverance~~ delivery of medical care according to professional standards;

(h) and (i) unchanged.

~~(6)~~

(5) ~~The Failure, without good cause as determined by the credentialing committee, shall request the medical director to contact the clearinghouse to determine if any malpractice claims or adverse actions have ever been reported as to the practitioner applying for reappraisal and to submit a timely reappointment. Any information obtained from such clearinghouse shall be documented in the record of the practitioner being reviewed and, upon request of the practitioner, shall be available to the practitioner for review and copying application or to provide requested information shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges at the end of the medical staff member's current appointment period which action shall not be subject to a hearing or appeal pursuant to rule 3335-45-09 of the Administrative Code.~~

(6) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentialing committee. Failure of the chief of the clinical department to act timely on an application for reappointment shall be the same as provided in paragraph (B)(2)(a) of this rule. The credentialing committee shall review the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The credentialing committee shall review all aspects of the reappointment application including verification of the member's quality assurance record for

continuing membership qualifications and for clinical privileges. The credentialing committee shall review each member's performance-based profile to ensure that the same level of quality of care is delivered by all medical staff members with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

- (7) The credentialing committee shall review peer recommendations and the information provided by the member and other persons and make any investigation it determines necessary and submit a written recommendation to the ~~medical executive committee~~ director on whether to reappoint the member and the extent of privileges, if any, to be granted at least thirty days prior to the end of the period of appointment. Such written recommendation shall be submitted to the medical executive committee for action at its next meeting and to the board at its next meeting after the medical executive committee meeting. ~~When the decision of the medical executive committee results in a decision of non-reappointment or reduction, suspension or revocation of clinical privileges, the medical executive committee shall instruct the medical director to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to these bylaws. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in these bylaws apply. The notice by the medical director shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records. If the affected member of the medical staff does not make a written request for a hearing to the medical director within thirty one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any hearing or appeal as provided in these bylaws to which the staff member might otherwise have been entitled on the matter. If a timely, written request for hearing is made, the procedures set forth in these bylaws shall apply.~~
- (8) The medical executive committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical executive committee regarding reappointment of a member shall be communicated by the medical director, along with the recommendation of the medical director, to the professional affairs, research, and education committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.
- (9) When the decision of the medical executive committee results in a decision of non-reappointment or reduction, suspension or revocation of clinical privileges, the medical executive committee shall instruct the medical director to give written notice to the affected member of the decision,

the stated reason for the decision, and the member's right to a hearing pursuant to these bylaws. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in these bylaws apply. The notice by the medical director shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records. If the affected member of the medical staff does not make a written request for a hearing to the medical director within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any hearing or appeal as provided in these bylaws to which the staff member might otherwise have been entitled on the matter. If a timely, written request for hearing is made, the procedures set forth in these bylaws shall apply.

~~(9)~~

(10) Unchanged.

~~(9)~~

(11) The board may reappoint a member of the medical staff as recommended by the medical executive committee for ~~two years~~ twenty-four months.

(G) Leave of absence.

(1) A request for a leave of absence from the medical staff shall be submitted in writing to the medical director and the chief of the clinical department stating the exact period of the time of leave, which may not exceed one year. Leave of absence from the faculty shall be as provided by university rules and policies. An application for reappointment shall be submitted following a leave of absence from the medical staff and/or from the faculty and be processed as provided in this paragraph.

(2) A member of the medical staff who takes a leave of absence for medical reasons has the duty to disclose to his or her chief of clinical department and the medical director any medical leave of absence that may potentially impact his or her ability to discharge his or her clinical and teaching responsibilities. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity. The credentialing committee, the medical director, the chief of the clinical service, or the medical executive committee shall have the authority to require any documentation, including advice and consultation from the committee for physician health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff member is seeking privileges.

~~(G)~~

(H) Unchanged.

3335-45-07 Clinical privileges.

(A) through (F) unchanged.

(G) Other licensed health care professionals privileges.

(1) through (10) unchanged.

(11) Appeal process.

(a) A licensed health care professional may submit a notice of appeal to the chairperson of the Ohio state university hospitals board within fourteen days of receipt of written notice of any adverse corrective action pursuant to ~~these bylaws paragraph (E) of rule 3335-45-09 of the Administrative Code.~~

(b) through (g) unchanged.

(12) Unchanged.

Balance unchanged.

3335-45-08 Peer review and corrective action.

(A) Unchanged.

(B) Peer review.

(1) Unchanged.

(2) Peer review may be requested in accordance with paragraph (B) of this rule by any elected officer of the medical staff, the chief of any medical staff clinical department, the chair of any standing committee of the medical staff, the ~~chief executive officer director, or the medical director, any member of the board, the dean of the college of medicine and public health, or the vice president for health services.~~

(C) through (E) unchanged.

(F) Automatic suspension or termination.

(1) Unchanged.

(2) ~~A practitioner whose~~ Whenever a medical staff member's drug enforcement administration (DEA) number or other right to prescribe or administer controlled substances number is revoked or suspended, he or she shall be immediately and automatically ~~be terminated from practicing at the hospital, from divested of his or her staff status, and from exercise of clinical privileges. If such right to prescribe medications covered by the number or other right to prescribe or administer controlled substances is partially limited or restricted, clinical privileges within the scope of such limitation or restriction shall be automatically suspended; provided that such limitation or restriction may give rise to an investigation for corrective action pursuant to paragraphs (B) and (C) of this rule.~~

(3) ~~Any~~ When a medical staff member or licensed health care professional whose participation in any federally funded reimbursement program is terminated by those programs, or who is otherwise excluded or member's DEA or other

~~controlled substances number is suspended from participation in whole or part in these programs for reasons of competency due to clinical competency or professional ethics or character, shall automatically relinquish all clinical privileges as of the effective date of the termination, exclusion or suspension. If the medical staff member's or licensed health care professional's participation in these programs is not fully reinstated by the expiration of the medical staff member's or licensed health care professional's then current reappointment term, the affected medical staff member or licensed health care professional shall be deemed to have relinquished all clinical privileges at that time. It shall be the duty of all medical staff members and licensed health care professionals to promptly inform the medical director of any action taken, or the initiation of any process which could lead to such action taken by any of these programs or restricted in any manner, his or her right to prescribe medications covered by the number is similarly automatically suspended or restricted during the term of the suspension or restriction.~~

(4) Upon exclusion, debarment, or other prohibition from participation in any state or federal health care reimbursement program, or a federal procurement or non-procurement program, the medical staff member's appointment and privileges shall be immediately and automatically suspended until such time as the exclusion, debarment, or prohibition is lifted.

~~(4)~~

(5) A practitioner who fails to report to the hospital any restriction or condition identified in paragraph ~~(A)(4)(i)~~ (A)(6)(i) of rule 3335-45-05 of the Administrative Code within thirty days of imposition shall result in automatic termination of medical staff membership and clinical privileges.

~~(5)~~

(6) ~~An automatic~~ A temporary suspension of all of a practitioner's admitting and clinical privileges ~~(except with regard to the practitioner's current inpatients)~~ may be imposed by the medical director after a warning, in writing, of delinquency for failure to complete medical records in a timely fashion as defined by the medical staff rules and regulations. Such suspension shall remain in effect until such time as all delinquent medical records have been completed and filed with the medical information management of the hospital as determined by the medical director. Repeated failure to complete medical records within the time limits specified in the medical staff rules and regulations may result in the filing of a request for peer review against the practitioner.

~~(6)~~

(7) Unchanged.

~~(7)~~

(8) ~~Any practitioner who fails to provide documentation to the medical director of current valid~~ Failure to maintain the minimum required type and amount of professional malpractice liability insurance coverage (of at least the minimum as required by the board) with an approved

insurer, shall automatically have all admitting result in immediate and automatic suspension of a medical staff member's appointment and clinical privileges at the hospital suspended, until such time as adequate documentation has been provided to the medical director evidencing valid malpractice insurance requirements of at least the manner required by the board proof of appropriate insurance coverage is furnished. In the event such proof is not provided within ten days of such suspension, the medical staff member shall be deemed to have voluntarily terminated his or her appointment and privileges.

~~(8)~~
(9) Unchanged.

~~(9)~~
(10) Unchanged.

~~(10)~~
(11) Unchanged.

~~(11)~~
(12) Unchanged.

~~(12)~~
(13) Unchanged.

~~(13)~~
(14) Unchanged.

3335-45-10 Administration of the ~~hospital~~ medical staff of the Ohio state university hospitals east.

(A) Medical director leadership.

The medical director shall be a physician and shall be a member of the attending medical staff at the Ohio state university hospitals east. The chief medical officer of the health system, with the approval of the board and the university hospitals board, shall appoint the medical director. The scope of authority and responsibilities of the medical director shall be as outlined in the Ohio state university hospitals board bylaws.

~~(A)~~(B) Unchanged.

(B) ~~Hospital executive leadership.~~

~~The Ohio state university hospitals board and the board authorize and fully extend the authority of the executive director of the Ohio state university hospitals to serve as the chief executive officer of the hospital, with the same duties and responsibilities for the hospital as he or she has at the Ohio state university hospitals.~~

(C) ~~Medical director leadership.~~

~~The Ohio state university hospitals board and the board authorize and fully extend the authority of the medical director of the Ohio state university hospitals to serve as the medical director of the hospital, with the same duties and responsibilities for the hospital as he or she has at the Ohio state university hospitals.~~

3335-45-11 Officers.

(A) through (C) unchanged.

(D) Election of officers.

- (1) Officers shall be elected by a majority of those voting by written ~~or electronic~~ ballot ~~of the active~~ at an annual meeting of the medical staff.

(2) and (3) unchanged.

Balance unchanged.

3335-45-13 Clinical departments.

(A) Unchanged.

(B) Clinical departmental chiefs.

(1) through (3) unchanged.

(4) Responsibilities. Clinical departmental chiefs shall:

(a) through (f) unchanged.

~~(g)~~ ~~Appoint committees, as needed, to conduct clinical department functions;~~

~~(h)~~(g) Unchanged.

~~(i)~~(h) Unchanged.

~~(j)~~(i) Unchanged.

~~(k)~~(j) Unchanged.

~~(l)~~(k) Unchanged.

~~(m)~~(l) Unchanged.

~~(n)~~(m) Unchanged.

~~(o)~~(n) Unchanged.

~~(p)~~(o) ~~Develop~~ Development and ~~implementing~~ implementation of policies and procedures that guide and support the provision of services;

- ~~(q)(p)~~ Recommend a sufficient number of qualified and competent persons to provide care or service; and
- ~~(r)(g)~~ Determine qualifications and competence of clinical department or service personnel who are not licensed independent practitioners and who provide patient care services; and
- ~~(s)~~ Recommend space and other resources needed by the clinical department.

Balance unchanged.

3335-45-18 Procedure for adoption

(A) and (B) unchanged.

(C) Related medical staff governance documents.

Administrative policies and procedures, associated with processes described in these bylaws for corrective action, fair hearing and appeal, credentialing, privileging and appointment shall be reviewed and recommended by the appropriate medical staff committee and the medical executive committee, and forwarded to the Ohio state university hospitals board for ratification.

3335-45-21 Definitions.

The following terms shall have the meanings defined herein when used in these rules unless otherwise specified.

(A) through (D) unchanged.

(E) The term "~~chief executive officer~~ director" refers to the ~~individual senior executive~~ appointed by the Ohio state university hospitals board to act on its behalf in manage the overall management operation of the hospital. Whenever the term "~~chief executive officer~~ director" is used in these rules, it shall include persons designated by the ~~chief executive officer~~ director to act on his or her behalf.

(F) through (S) unchanged.

(T) The term "quorum" means the number of voting members of the medical staff, or a committee or clinical department thereof, that must be present at a meeting to transact business. ~~These medical staff members that are eligible to vote at a duly called and open meeting of the medical staff or of a committee or clinical department thereof, shall constitute a quorum. Whenever these medical staff bylaws or rules and regulations are being adopted or amended, approval shall require a~~ A simple majority of appointed voting members present. It will be the decision of the chair of the committee or department to table an issue if they feel there is an inadequate shall constitute a quorum, except that at a duly called and open meeting of the medical staff, a quorum shall consist of the number of voting members present.

(U) through (EE) unchanged.

(FF) ~~The term "medical director" shall mean the chief~~ refers to the medical officer director of the Ohio state university hospitals east and shall be appointed as provided in these rules. ~~The medical director shall fulfill the responsibilities of the chief executive officer or designee for purposes of these medical staff bylaws. The appointment, scope of authority, and responsibilities of the medical director shall be as outlined in these medical staff bylaws and the Ohio state university hospitals board bylaws.~~

Balance unchanged.

Amended University Hospitals East Medical Staff Rules & Regulations

86-03 Outpatient/same day medical procedure/surgery.

(A) through (G) unchanged.

(H) Pre-operative/pre-medical procedure requirements.

(1) Pre-operative requirements.

(a) Unchanged.

(b) Initial history and physical ~~must~~ may be performed ~~within up to~~ within up to thirty days prior to surgery. If completed before surgery, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of surgery.

~~(c) The history and physical must be updated within seven days prior to surgery.~~

~~(d)~~

(c) Unchanged.

~~(e)~~

(d) Unchanged.

(2) Unchanged.

Balance unchanged.

86-04 Medical records.

(A) and (B) unchanged.

(C) Time of completion.

The attending practitioner shall complete and sign the patient's medical record within twenty-one days of discharge. A procedure note shall be entered in the record by the responsible attending medical practitioner or designee immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. The note shall include the preoperative diagnosis, procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any

pertinent information not included on the operating room/anesthesia record, and preliminary surgical findings. An operative/procedure report must be dictated immediately following the procedure. Any operative/procedure report not dictated by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending practitioner responsible shall lose operating/procedure room scheduling and elective admitting privileges the following day pursuant to paragraph ~~(F)~~ (E) of rule ~~3335-45-07~~ 3335-45-08 of the Administrative Code.

(D) Deadlines and sanctions.

(1) A history and physical examination may be ~~completed performed up to thirty days~~ prior to admission, surgery or the patient's initial visit, ~~and accepted as part of the medical record if.~~ If completed within thirty days preceding the before admission, surgery or the patient's initial visit there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of admission, surgery, or visit. If the history and physical examination is completed greater than seven days, but within thirty days of admission, a notation shall be made in the history and physical examination to indicate review and any updates.

(2) through (4) unchanged.

(5) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee immediately upon completion of an invasive procedure. An operative/procedure report must be dictated immediately following the procedure. Procedure notes must be written for any surgical or medical procedure, irrespective of its repetitive nature, which involves material risk to the patient. For any formal operative procedure, a note shall include the ~~preoperative diagnosis~~ pre-operative and post-operative diagnoses, procedure procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the operative/anesthesia record, ~~and preliminary surgical findings, and specimens removed and disposition of each specimen.~~ Where a formal operative/procedure report is appropriate, the report must be dictated immediately following the procedure, ~~the.~~ The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated by ten a.m. the day following the procedure shall be deemed delinquent and the medical staff member responsible shall lose operating/procedure ~~and medical staff~~ privileges the following day. Affected medical staff members shall receive telephone calls from the medical information management ~~administrator~~ department indicating the delinquent operative/procedure report(s).

(6) and (7) unchanged.

(E) Discharges.

- (1) Patients shall be discharged only on written or electronically entered order of the responsible medical staff member. At the time of ordering the patient's discharge or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member shall see that the record is complete. The attending medical staff member is responsible for verifying the principal diagnosis, secondary diagnosis(es), principal procedure, and other significant procedures in the medical record by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending medical staff member must record a "provisional" principal diagnosis by the time of discharge.
- (2) ~~The~~ For patients staying more than two days, the discharge summary for each patient must be dictated by the responsible medical staff member, or the medical staff member's designee, within three days of discharge for any patient stay of more than forty-eight hours. A handwritten or dictated discharge summary must be completed within seven days of discharge for any patient stay of forty-eight hours or less. A dictated summary is required on all patients who expire, regardless of length of stay. The discharge summary must be signed by the responsible attending practitioner. If electronic discharge instructions are present, only an abbreviated summary must be dictated. The abbreviated summary must include the reason for hospitalization, significant findings upon admission and hospital course.

(3) and (4) unchanged.

(F) through (K) unchanged.

(L) History and physical.

(1) through (4) unchanged.

- (5) The history and physical examination for an inpatient or ambulatory surgery patient shall include:

(a) through (k) unchanged.

- (6) A history and physical examination appropriate to the procedure, and the ambulatory patient; shall be documented in the medical record of all ambulatory surgery patients, and patients undergoing outpatient procedures- (excluding ambulatory surgery) shall include:

(a) Indications for procedure/visit;

(b) Relevant history;

(c) Medications or reference to current listing;

(d) Focused review of systems;

(e) Pre-procedure assessment/examination (if

applicable);

(f) Impression; and

(g) Plan of care.

(7) Unchanged.

Balance unchanged.

IMPACT STATEMENT
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

**AMENDMENTS APPROVED BY THE MEDICAL STAFF
ADMINISTRATIVE COMMITTEE AUGUST 2005 AND THE CHRI
BOARD SEPTEMBER 27, 2005**

- Add language to support the privileging of allied health professionals.
- Updated language to reflect new appointment/reappointment cycle and application requirements.
- Modify language as it pertains to the peer review processes so as to be in alignment with other business units.
- Corrected internal inconsistency to clearly indicate that there is no right to appeal when loss of privileges is due to automatic suspension.
- Clarify language about the communication flow from MSAC to the Hospitals Board and back.
- Added language to comply with JCAHO standards on medical staff oversight of applicants.
- Redefined the composition of the MSAC, making the executive director, the associate director for professional education, and the CNO ex-officio, non-voting members.
- Created ability to add additional members to the Medical Staff Administrative Committee.
- Corrected titles of various positions used in the document, most notably the Senior Executive Director now serves as head of the medical staff instead of the Executive Director.
- Generally updated language to align with other business units' Medical Staff Bylaws.
- Corrected pagination and several typographical errors.

**RULES AND REGULATIONS AMENDMENTS APPROVED BY THE
MEDICAL STAFF ADMINISTRATIVE COMMITTEE AUGUST 2005
AND FEBRUARY 2004 AND
THE CHRI BOARD SEPTEMBER 27, 2005**

August 2005

- Clarify language to meet new CMS standards for timeliness of history and physical documentation.

February 2004

- Add language pertaining to alternative attending medical staff member coverage.
- Changes made to include “electronic” orders as patient orders where appropriate.
- Updated requirements for several types of patient care orders.
- Revised language related to performance of autopsies and which should be considered a coroner’s case.
- Changes made to better reflect required content of medical record, legibility requirements and address who is authorized to make entries in the medical record.
- Updated language regarding confidentiality to conform to federal HIPAA regulations.
- Clarified requirements of discharge summary as well as the process for completion of medical records and notification of attending medical staff as to the delinquency of record requirements.
- Redefined the representation on the OR committee.
- Added language describing the appointment of members and the charge of the Pharmacy and Therapeutics/Drug Utilization Evaluation Committee.
- Streamlined the change and approval process for Rules and Regulations.

Amended James Medical Staff Bylaws

3335-111-01 Medical staff name.

The board of trustees of the Ohio state university, by official action, established "the Arthur G. James cancer hospital and Richard J. Solove research institute (CHRI)." ~~The executive director of the CHRI serves as the chief executive and operating officer of the CHRI and in this capacity is accountable to the senior vice president for health sciences and vice president for health services and the board.~~ Hereinafter, the term "director" shall mean the executive director of the CHRI; the abbreviation "CHRI" shall mean the Arthur G. James cancer hospital and Richard J. Solove research institute; the term "medical staff" shall refer to the medical staff of the cancer hospital and research institute. "The medical staff of the Arthur G. James cancer hospital and Richard J. Solove research institute" shall be the name of the hospital's medical staff organization. In accordance with rules 3335-109-01 to 3335-109-20 of the Administrative Code, the CHRI board has delegated to the medical staff of the CHRI the responsibility to prepare and recommend adoption of these bylaws.

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) Unchanged.
- (B) ~~To provide support education and research programs; to enhance and advance the educational and patient care programs; and, elevate and advance the educational standards of the medical profession~~ our professions, including, but not limited to, ~~undergraduate and graduate~~ pre and post medical or osteopathic students, nursing students, ~~graduate nursing students, undergraduate and graduate pharmacy students,~~ students of the allied medical professions, and students of other health professional colleges; and provide research programs to enhance and advance the educational and patient care programs.
- (C) To provide a means whereby medical problems may be reviewed; ~~joint commission on accreditation of healthcare organizations quality assurance standards adhered to~~ adherence to regulatory and accreditation standards; policies and procedures discussed; and to provide a means for establishing and maintaining standards of professional, medical and educational performance, organization, and discipline within the medical staff and harmonious cooperation and understanding among the units comprising the CHRI.

- (D) Unchanged.

3335-111-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, community oncologist attending, clinical or community associate medical staff to whose care the patient is admitted treated at or transferred within to the CHRI, and to an allied health professional being granted clinical privileges under these bylaws.

- (B) There shall be only one category or classification of patients in the CHRI, and those patients are the ~~private~~ patients of the medical staff under whose care they are ~~admitted~~ treated. Patients ~~admitted to treated at~~ the CHRI who, prior to ~~admission~~ treatment, have not requested or selected a member of the medical staff to attend them shall be assigned for their care and treatment to a member of the medical staff ~~by the section chief of the appropriate clinical service or the section chief's designee~~ for their care and treatment.
- (C) Unchanged.
- (D) Students, including pre and post medical or osteopathic, but not limited thereto, shall be under the direction and control of the members of the medical staff to whom the patient is assigned for treatment within the CHRI.

3335-111-04 Membership.

- (A) Qualifications.
- (1) Membership on the medical staff of the CHRI is a privilege extended to allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, ~~sex~~ sexual orientation, national origin, religion, sexual orientation sex, age, handicap, or Vietnam-era veteran status. Doctors of medicine, osteopathic medicine, dentistry, and practitioners of psychology and podiatry in faculty and administrative positions who desire medical staff membership shall be subject to the same policies and procedures as all other applicants for the medical staff.
- (2) All members of the medical staff of the CHRI, except community oncologist attending staff and oncology community associate staff, shall be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the respective state licensing board. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, ~~health status and judgement adequate to perform the privileges being requested,~~ adherence to the ethics of their profession, dedication to educational and research goals ~~including adherence to practice guidelines implemented by the medical staff,~~ and ability to work with others with sufficient adequacy to assure that any patient treated by them at the CHRI will be given ~~the highest~~ high quality of medical care, shall be qualified for eligibility for

membership on the medical staff of the CHRI. Except for community oncologist attending staff and community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for completion of medical records. If the medical staff member regains an appointment to the Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time.

(3) All members of the medical staff will comply with medical staff and the CHRI policies regarding employee and medical staff health and safety, provision of uncompensated care, and will comply with appropriate administrative directives and policies which, if not followed, could adversely impact overall patient care or may adversely impact the ability of the CHRI employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on disruptive behavior, conflict of interest and access and communication guidelines.

(4) Exclusion of any medical staff member or allied health professional from participation in any federal or state government program or suspension from participation, in whole or in part, in any federal or state government reimbursement program, shall result in immediate termination of membership on the medical staff of the CHRI and the immediate termination of clinical privileges at the CHRI as of the effective date of the exclusion or suspension. If the medical staff member's or allied health professional's participation in these programs is fully reinstated, the affected medical staff member or allied health professional shall be eligible to apply for membership and clinical privileges at that time. It shall be the duty of all medical staff members and allied health professionals to promptly inform the director of medical affairs of any action taken, or the initiation of any process, which could lead to such action taken by any of these programs.

~~(3)~~

(5) Board certification.

An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by at least one of the American board of medical specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three

years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever ~~recertification is required by a subspecialty board approved herein~~ requires recertification, applicants for appointment or reappointment shall meet the terms of recertification established by their respective subspecialty board or boards. Failure to meet or maintain board certification ~~will~~ may result in immediate termination from the medical staff. This requirement may be waived by vote of the medical staff administrative committee, upon the recommendation of the credentials committee or the director of medical affairs.

~~(4)~~
(6) Unchanged.

~~(5)~~
(7) Unchanged.

~~(6)~~
(8) Any medical staff member or licensed allied health professional whose participation in any federally funded reimbursement program is membership has been terminated by those programs, or who is otherwise excluded or suspended from participation in whole or in part from these programs, shall be prohibited from providing services to individuals covered by federally funded reimbursement programs as of the effective date of the termination, exclusion or suspension pursuant to paragraphs (A)(4), (A)(5) or (A)(7) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-111-06 of the Administrative Code. Continued exercise of clinical privileges for the provision of services to individuals covered by other third party payors or paid by the patient shall be granted or prohibited following consideration by the credentials committee and the director of medical affairs. If the medical staff member's or licensed allied health professional's participation in these programs is not fully reinstated by the expiration of the medical staff member's or licensed allied health professional's then current reappointment term, the affected medical staff member or licensed Any allied health professional will be deemed to have relinquished all whose clinical privileges at that time have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph (F)(6)(i) of rule 3335-111-07 of the Administrative Code. It shall be the duty of all medical staff members and licensed allied health professionals to promptly inform the director of medical affairs of any action taken, or the initiation of any process which could lead to such action being taken by any of these programs.

~~(7)~~ All patients admitted for podiatric care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of allopathic or osteopathic medicine shall admit the patient and be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization, and shall determine the effect of any proposed procedure on

the total health status of the patient. The podiatrist will be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record. The podiatrist will be responsible to the chairperson of the department of orthopaedics.

(8) All patients admitted to the CHRI for oral and maxillofacial surgical care shall receive the same medical appraisal as all other hospitalized patients. Qualified oral and maxillofacial surgeons shall admit patients, shall be responsible for the plan of care for the patients, shall perform the medical history and physical examination, if they have such privileges, in order to assess the medical, surgical, and anesthetic risks of the proposed operative and other procedure(s), and shall be responsible for the medical care that may be required at the time of admission or that may arise during hospitalization. Practitioners of dentistry, who have not been granted privileges as oral and maxillofacial surgeons, may admit patients to the hospital if such patients are being admitted solely to receive care which a dentist may provide without medical assistance, pursuant to the scope of the professional license of the dentist. Practitioners of dentistry and/or podiatry must, in all other circumstances, co-admit patients with a physician member of the medical staff. A physician member of the medical staff will be responsible for any medical problems that the patient has while an inpatient of the hospital. The dentist is responsible to perform and document those parts of the history and physical related to dentistry.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the senior executive director or designee on prescribed forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule and recommendations are obtained within a reasonable time from the section chief, chief of the clinical division and the appropriate academic department chairperson. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. ¶ The application shall include written statements which by the applicant that commit the applicant to abide by the bylaws, rules and regulations of the medical staff, the CHRI hospital board, and the board of trustees of the Ohio state university. The application applicant shall also contain a statement acknowledging that medical staff membership produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release

one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment.

Initial appointment to the medical staff, except for the honorary and limited categories category, will ~~shall~~ be provisional for a period of six months ~~(but may extend~~ extending to the end of the fiscal year, (first of July through thirtieth of June) or following fiscal year depending upon date on which applicant first becomes eligible for reappointment, not to exceed twenty-four months. Initial appointment, except appointment to the honorary medical staff category, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment, all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the department chair ~~and, in~~ with a positive recommendation. In the case of community ~~oncologists~~ oncology attendings and community oncology associates, receipt of the positive evaluation provided by the department chair or chief of the clinical service in ~~other hospitals~~ the primary hospital in which they hold privileges is required. ~~The burden of proof for providing this information is on the applicant.~~ Extension of medical staff membership and privileges shall be on a biennial basis ~~unless there is a change in employment relationship.~~ The provisional appointee identifies the primary hospital. If, after the six month period, the department chair or chief of clinical services does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. In the event that an adverse action is taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) Professional ethics.

The code of ethics as adopted, or as may be amended, by the American medical association, the American dental association, the American osteopathic association, the American ~~society of clinical psychologists~~ psychological association, the American college of surgeons, or the American podiatric medical association shall usually govern the professional ethical conduct of the respective members of the medical staff.

(E) Procedure for appointment.

(1) The completed and signed application for membership ~~on the all categories of the~~ medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the senior executive director or designee. ~~Signing the application constitutes a consent to be interviewed in regard to the application, authorizes appropriate personnel within the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, health status,~~

character and ethical qualifications. The applicant also consents to inspection by CHRI personnel of all records and documents that may be material to the evaluation of professional qualifications and competence to carry out the clinical, medical, and educational privileges for which the applicant is applying as well as professional ethical qualifications for medical staff membership and further releases from any liability all representatives of the CHRI for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current challenges to licensure, including voluntary and involuntary relinquishment of such licensure, any loss or limitations of membership in any professional organization, or loss or limitations of medical staff membership or privileges at any other hospital, including voluntary terminations, voluntary or involuntary relinquishment of board certification or DEA certificate, voluntary or involuntary cancellation of professional liability insurance and, at a minimum, final judgments or settlements in malpractice cases. Upon request of the medical staff administrative committee, the applicant will document physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive professional care of a generally recognized level of high quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff. Individuals in administrative positions who request medical staff membership or clinical privileges are subject to the same procedures as all other applicants for membership and privileges. The applicant shall include in the application a signed statement indicating the following:

- (a) If the applicant should be appointed to a category of the CHRI medical staff, the applicant agrees to be governed by the bylaws, rules and regulations of the medical staff, the CHRI board, and the board of the trustees of the Ohio state university.
- (b) The applicant consents to be interviewed in regard to the application.
- (c) The applicant authorizes the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, character and ethical qualifications.
- (d) The applicant consents to the CHRI's inspection of all records and documents that may be material to the evaluation of the applicant's professional qualifications and competence to carry out the clinical and educational privileges which the applicant is seeking as well as the applicant's professional and ethical qualifications for medical staff membership.
- (e) The applicant releases from any liability:

- (i) All representatives of the CHRI for acts performed in connections with evaluating the applicant's credentials or releasing information to other institutions for the purpose of evaluating the applicant's credentials in compliance with these bylaws performed in good faith and without malice; and
 - (ii) All third parties who provide information, including otherwise privileged and confidential information, to members of the medical staff, the CHRI staff, the CHRI board members, and members of the Ohio state university board of trustees concerning the applicant's credentials performed in good faith and without malice.
- (f) The applicant has an affirmative duty to disclose any prior termination, voluntary or involuntary, current loss, restriction, denial, or the voluntary or involuntary relinquishment of any of the following: professional licensure, board certification, DEA registration, membership in any professional organization or medical staff membership or privileges at any other hospital or health care facility.
- (g) The applicant further agrees to disclose to the director of medical affairs of the CHRI the initiation of any process which could lead to such loss or restriction of the applicant's professional licensure, board certification, DEA registration, membership in any professional organization or medical staff membership or privileges at any other hospital or health care facility.
- (h) The applicant agrees that acceptance of an appointment to any category of the CHRI medical staff authorizes the CHRI to conduct any appropriate health assessment including, but not limited to, drug or alcohol screens on a practitioner before granting of privileges and at any time during the normal pursuit of medical staff duties, based upon reasonable cause as determined by the chief of the practitioner's clinical department or the director of medical affairs of the CHRI or their authorized designees.
- (2) The director or designee will forward the application to the chairperson of the appropriate academic department for review and verification of faculty status. The director or designee will forward the application to the section chief to which the applicant is being appointed. The chairperson and the section chief shall signify their recommendation on the signature page of the application. The purpose of the health assessment shall be to ensure that the applicant or appointee to the CHRI medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the applicant or appointee would or is permitted to exercise by reason of medical staff appointment. At the time of the initial request for a health assessment, and at any time an appointee refuses to participate as needed in a health

assessment, including, but not limited to, a drug or alcohol screening, the department chief, division or department directors, or the director of medical affairs may impose a summary suspension per paragraph (D) of rule 3335-111-05 of the Administrative Code. Upon request of the medical staff administrative committee or CHRI board, the applicant or appointee will document their physical/mental status with sufficient adequacy to demonstrate that any patient treated by the applicant or appointee will receive efficient and quality care at a professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as an appointee to the medical staff.

- (3) ~~When application is complete, the credentials committee will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant and shall submit a report of those findings and recommendations to the medical staff administrative committee for action and recommendation to the CHRI board. The chairman of the credentials committee shall be responsible to see that each complete application is reviewed and processed within ninety days.~~

~~The ninety day time period is a guideline only and does not create any right to have an application processed within this precise period. This period may be stayed or altered pending receipt and verification of further information requested from the applicant, or if the application is deemed incomplete at any time. If the procedural rights specified in rule 3335-111-05 of the Administrative Code are activated, the time requirements provided therein govern the continued processing of the application. An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the applicant signs the application and the information is verified. A completed application must contain:~~

- (a) Peer recommendations from an individual(s) knowledgeable about the applicant's current clinical and professional skills;
- (b) Evidence of required immunizations;
- (c) Evidence of current professional liability coverage;
- (d) Satisfaction of ECFMG requirements, if applicable;
- (e) Verification by primary source documentation of:
 - (i) Current and previous state licensure, and
 - (ii) Faculty appointment, when applicable.
- (f) DEA registrations, when required for the exercise of requested clinical privileges;
- (g) Graduation from an accredited professional school, when applicable;

- (h) Successful completion or record of post professional graduate medical education;
 - (i) Board certification or active candidacy for board certification;
 - (j) Information from the national practitioner data bank and other JCAHO approved sources;
 - (k) Verification that the applicant has not been excluded from any federally funded health care program; and
 - (l) Complete disclosure by the applicant of all past and current claims, suits, verdicts, and settlements, if any.
- (4) ~~The medical staff administrative committee (see paragraph (B) of rule 3335-111-10 of the Administrative Code) shall recommend to the director, the appropriate academic department chairperson, and the section chief that the application be accepted, further investigated, or rejected. The director will forward the candidate's qualifications, with recommendations to the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board (herein CHRI board). Under certain circumstances, the application may be reviewed and approved by a designated subcommittee of the CHRI board prior to presentation to the full board. Following approval by the CHRI board or the designated subcommittee of the CHRI board, the candidate is eligible to participate in patient care activities as defined on the approved clinical privilege form. In order for an applicant to be eligible for expedited approval by the subcommittee of the CHRI board, the application must contain no significant prior unresolved malpractice actions, no reference problems, few prior hospital affiliations and no reports of disciplinary action, licensure restrictions, involuntary limitations on clinical privileges, medical staff membership or any type of competency issue. The expedited process is intended to streamline only the approval process. It does not modify the credentials verification process. The department chair shall be responsible for investigating and verifying the character, qualifications and professional standing of the applicants by making inquiry of the primary source of such information and shall within thirty days of receipt of the completed application, submit a report of those findings along with a recommendation on medical staff membership and clinical privileges to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their department chair's report submitted to the subcommittee of the credentials committee charged with review of applications for associates to the medical staff.~~
- (5) ~~When the CHRI board has acted, The section chiefs shall receive all initial signed and verified applications from the appropriate department chairs and shall make a recommendation to the director of medical affairs of the CHRI shall transmit the decision in writing to the applicant on each application. The director of medical affairs shall~~

also notify the chairperson of the appropriate academic department make an initial determination as to whether the application is complete. The director of medical affairs shall forward all completed applications to the credentials committee.

- (6) The applicants shall have the burden of producing information for an adequate evaluation of his/her qualifications for membership and for the clinical privileges requested. If the applicant fails to complete the prescribed forms or fails to provide the information requesting within sixty days of receipt of the signed application, processing of the application shall cease and the application shall be deemed to have been voluntarily withdrawn, action which is not subject to hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.
- (7) If the department chair does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the director of medical affairs for presentation to the credentials committee on the same basis as other applicants.
- (8) Completed applications shall be acted upon as follows:
 - (i) By the credentials committee within thirty days after receipt of a completed application from the director of medical affairs;
 - (ii) By the medical staff administrative committee within thirty days after receipt of a completed application and the report of the recommendation of the credentials committee;
 - (iii) By the professional affairs committee of the CHRI board; and
 - (iv) By the CHRI board within one hundred twenty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee.
 - (v) By the CHRI board, or a subcommittee of the board if expedited credentials are granted, within one hundred twenty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee.
- (9) These time periods are deemed guidelines only and do not create any right to have an application processed within these precise periods. These periods may be stayed or altered pending receipt and verification of further information requested from the applicant, or if the application is deemed incomplete at any time. If the procedural rights specified in rule 3335-111-06 of the Administrative Code are activated, the time requirements provided therein govern the continued processing of the application.

- (10) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the department chair's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications, and ethical standing of the applicant and shall determine, through information contained in the personal references and from other sources available, whether the applicant established and met all of the necessary qualifications for the category of the medical staff and clinical privileges requested.
- (11) The credentials committee shall, within thirty days from receipt of a completed application, make a recommendation to the director of medical affairs that the application be accepted, rejected or modified. The director of medical affairs shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the director of medical affairs may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session.
- (12) The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHRI board, and thereafter to the CHRI board. When the CHRI board has acted, the chair of the board shall instruct the director of medical affairs to transmit the final decision to the department chair, the applicant, and the respective section chief.
- (13) At any time, the medical staff administrative committee first recommends non-appointment of an initial applicant for any category of the medical staff or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the director of medical affairs to notify the applicant by certified return receipt mail that applicant may request an evidentiary hearing as provided in paragraph (D) of rule 3335-111-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-111-06 of the Administrative Code.
- (14) The director of medical affairs, who may make a separate recommendation to the CHRI board, shall directly communicate the final recommendation of the medical staff administrative committee to the CHRI board. When the CHRI board has acted, the director of medical affairs will transmit the final decision to the department chair, the applicant, the respective section chief, and the Ohio state university board of trustees.

(F) Procedure for reappointment.

- (1) ~~At least sixty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June), the chairperson of the appropriate academic department and each section chief shall review medical staff members for the purpose of determining recommendations for reappointment to the medical staff and for granting clinical privileges for the ensuing two years. Those recommendations shall be transmitted in writing to the director at least thirty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year. The credentials committee shall review each applicant's quality assurance record to see that the same level of quality care is delivered by all medical staff members with similar delineated clinical privileges across all sections and across all categories of medical staff membership. The applicant, for reappointment or renewal of clinical privileges, may be required to submit evidence of current ability to perform privileges requested. Where reappointment is recommended the subsequent procedure will be the same as upon appointment, but, in addition, the individual's adherence to quality assurance standards as well as cooperation with and participation in other peer review activities will be taken into account. Where a recommendation to not reappoint or to change clinical privileges is made, the reason for such recommendation shall be stated. The director of medical affairs will forward the appropriate recommendations to the medical staff administrative committee. Reappointment for all categories of the medical staff shall be for a period not to exceed twenty-four months. At least ninety days prior to the end of the medical staff member's or licensed allied health professional's appointment period, the department chair shall provide each individual with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee.~~
- (2) ~~The basis on which the chairperson of the academic department and the section chiefs of the CHRI are to act in regard to the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; ethical conduct; current licensure, listing of CME units, fifty per cent of which shall relate to the applicant's clinical specialty and are consistent with the licensing requirements of the applicable state professional board and privileges requested; health status, including any reasonable evidence and/or health assessment that may be requested by the credentials committee, the medical staff administrative committee or committee on physician health; annual PPD test; participation in clinical research programs; participation in staff affairs including attendance at committees to which member has been appointed or elected; compliance with the bylaws, rules and regulations of the medical staff including quality assurance responsibilities, and the board of trustees of the Ohio state university; cooperation with CHRI personnel; relations with other physicians, other health professionals or other staff;~~

~~professional attitude toward patients; clinical and technical skills as indicated in part by the results of monitoring and evaluation activities; adherence to the access and communication standards; and, fulfillment of responsibilities to the university and the public. Continued membership on the medical staff requires participation in the patient care activities of the CHRI. A staff member who fails to admit patients or engage in comparable patient care activities in the CHRI (as determined by the director of medical affairs) for the preceding year will not be eligible for reappointment to the medical staff. The candidate may reapply for membership on the medical staff by procedures set forth in this rule subject to the same provisions and probation as new applicants for membership. The reappointment application shall include all information necessary to update and evaluate the qualification of the applicant. The department chair shall review the information available on each applicant for reappointment and shall make recommendations regarding reappointment to the medical staff and for granting of privileges for the ensuing appointment period. The department chair's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the appropriate section chief at least forty-five days prior to the end of the individual's appointment. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee.~~

- (3) ~~When the medical staff administrative committee is notified of a recommendation not to reappoint or of a reduction, suspension or revocation of clinical privileges, they shall instruct the director to give the affected member written notice of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to paragraphs (A) and (B) of rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative appeal process shall occur prior to the imposition of the proposed penalties unless the emergency provisions outlined in paragraph (D) of rule 3335-111-05 of the Administrative Code apply. The notice by the director shall be sent certified return receipt mail to the affected member's last known address as determined by university records. An application for reappointment is complete when all the information requested has been submitted and/or verified. A completed reappointment application must contain:~~

- (a) Peer recommendation from an individual(s) knowledgeable about the applicant's clinical and professional skills when sufficient information concerning the applicant is not available within the clinical department;
- (b) Evidence of current professional liability insurance;
- (c) Verification by primary source documentation of state licensure;

- (d) DEA registration when required for clinical privileges as requested;
 - (e) Successful completion or record of any additional post graduate medical or professional education not submitted since initial or last appointment;
 - (f) Board certification, recertification, or continued active candidacy for certification;
 - (g) Information from the national practitioner data bank;
 - (h) Verification that the applicant has not been excluded from any federally funded health care program;
 - (i) Specific requests for any changes in clinical privileges sought at reappointment with supporting documentation as required by credentialing guidelines;
 - (j) Specific requests for any changes in medical staff category;
 - (k) A summary of the member's clinical activity during the previous appointment period;
 - (l) Verification of completion of any annual education requirements as set forth in the university integrity and HIPAA programs;
 - (m) Complete disclosure by individuals of claims, suits, verdicts and settlements, if any since last appointment; and
 - (n) Continuing medical education and applicable continuing professional education activities; documentation of category one CME that, at least in part, relates to the individual medical staff member's specialty or subspecialty area and is consistent with the licensing requirements of the applicable Ohio state licensing board shall be required.
- (4) ~~If the affected member of the medical staff does not make a written request for a hearing to the director within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the member's right to any review by the medical staff administrative committee to which the member might otherwise have been entitled on the matter. It also means that all other avenues of redress are also waived. The applicant for reappointment shall be required to submit any reasonable evidence of current ability to perform the clinical privileges requested. The department chair shall review and evaluate the reappointment application and the supporting documentation. The department chair shall evaluate all matters relevant to recommendation, including: the applicant's professional competence; clinical judgment; clinical or technical skills; ethical conduct; participation in medical staff affairs, if applicable; compliance with the bylaws, rules and~~

regulations of the medical staff, the CHRI board, and the board of trustees of the Ohio state university; cooperation with the CHRI hospitals personnel and the use of the CHRI hospital's facilities for patients; relations with other physicians other health professionals or other staff; maintenance of a professional attitude toward patients; and the responsibility to the CHRI and the public.

- (5) If a timely, written request for hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply. The department chair shall submit a report of those findings along with a recommendation on reappointment to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their department chair's report submitted to the subcommittee of the credentials committee charged with review of application for associates to the medical staff. The section chief shall review the reappointment application and forward to the director of medical affairs with a recommendation for reappointment. The director of medical affairs shall forward the reappointment forms and the recommendations of the department chair and section chief to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority, as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including source verification of the member's quality assurance record for continuing membership qualifications and for continuing clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that all medical staff members deliver the same level of quality of care with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.
- (6) The final action of the medical staff administrative committee regarding a reappointment decision will be communicated by the director, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHRI board, and thereafter to the CHRI board. The CHRI board shall make a final decision and instruct the director to notify the same parties as directed in paragraph (E)(5) of this rule. The credentials committee shall forward its recommendations to the director of medical affairs at least thirty days prior to the end of the period of appointment for the individual. The director of medical affairs shall transmit the completed reappointment application and recommendation of the credentials committee to the medical staff administrative committee.
- (7) Failure of the member to submit a reappointment application shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges at the end of the medical staff member's current appointment period, action which shall not be subject to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code. A request for reappointment subsequently received from a member

who has been automatically terminated shall be processed as a new appointment.

- (8) Failure of the department chairperson to act in a timely manner on an application for reappointment shall be the same as provided in paragraph (E)(7) of this rule.
- (9) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for appointment to the medical staff and shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application. The recommendation of the medical staff administrative committee regarding reappointment shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHRI board, and thereafter to the CHRI board. When the CHRI board has acted, the chair of the board shall instruct the director of medical affairs to transmit the final decision to the department chairperson, the applicant, and the section chief.
- (10) When the decision of the medical staff administrative committee results in a decision of non-reappointment or reduction, suspension, or revocation of clinical privileges, the medical staff administrative committee shall instruct the director of medical affairs to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in paragraph (C) of rule 3335-111-06 of the Administrative Code apply. The notice by the director of medical affairs shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records.
- (11) If the affected member of the medical staff does not make a written request for a hearing to the director of medical affairs within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any hearing or appeal as provided in rule 3335-111-06 of the Administrative Code to which the staff member might otherwise have been entitled on the matter. If a timely, written request for hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply.
- (G) Resumption of clinical activities following a leave of absence: a member of the medical staff who takes a leave of absence for medical reasons has the duty to disclose to his or her department chairperson and the director for medical affairs any medical leave of absence that may potentially impact his or her ability to discharge his or her clinical and or teaching responsibilities. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity. The credentials committee, the director of medical affairs, the chief of the clinical service or

the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the committee for licensed independent practitioner health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff is seeking privileges. All members of the medical staff who take a leave for medical or non-medical reasons must be in good standing on the medical staff upon resumption of clinical activities. The usual procedures for reappointment, including deadlines for submission of application as set forth in paragraph (F) of this rule will apply irrespective of the nature of the leave.

3335-111-05 ~~Corrective~~ Peer review and corrective action.

(A) Informal review.

All medical staff members agree to cooperate in review activities that are solely intended to improve the quality of medical care provided to patients at the CHRI and by the individual medical staff member. Such activities may include the handling and informal review of complaints, including patient complaints, disagreements, questions of clinical competence, or conduct and variation in clinical practice identified by the clinical sections or divisions and medical staff committees. The resulting information from such activities shall be furnished to the applicable academic department chair and section chief. Upon review by the section chief, and with concurrence of the director of medical affairs, the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, an initial written determination shall be made by the section chief and the director of medical affairs whether:

(1) and (2) unchanged.

(3) Peer review under paragraph (B) of this rule is warranted. In cases where the section chief and director of medical affairs cannot agree, the matter shall be submitted and determined as set forth in paragraph (B) of this rule. The section chief and the director of medical affairs shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response, which shall also be placed in the member's file.

(B) Peer review.

(1) Unchanged.

(2) Peer review may be initiated by a department chair, the section chief, the director of medical affairs, any member of the medical staff, the director of the CHRI, the dean of

the college of medicine and public health, any member of the CHRI board, or the vice president for health services. All requests for peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

~~(2)~~

(3) Unchanged.

~~(3)~~

(4) Unchanged.

~~(4)~~

(5) The peer review committee shall investigate every request and shall report in writing within thirty days its findings and recommendations for action to the appropriate ~~academic~~ clinical department ~~chairperson~~ chief and ~~notice given to the~~ section chief. In making its recommendation the peer review committee may consider as appropriate, relevant literature and clinical practice guidelines, all the opinions and views expressed throughout the review process, and any information or explanations provided by the member under review. Prior to making its report, the medical staff member against whom the action has been requested shall be afforded an opportunity for an interview with the peer review committee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for peer review, and shall be afforded the opportunity to discuss, explain or refute the allegations against the medical staff member. The medical staff member may furnish written or oral information to the peer review committee at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

~~(5)~~

(6) Upon receipt of the written report from the peer review committee, the appropriate ~~academic~~ clinical department ~~chairperson~~ chief shall, within seven days, make his or her own written determination and forward that determination along with the findings and recommendations of the peer review committee to the director of medical affairs, or if required by paragraph (B)(3) of this rule, to the senior vice president for health sciences or designee.

~~(6)~~

(7) Following receipt of the recommendation from the ~~academic~~ clinical department ~~chairperson~~ chief and the report from the peer review committee, the director of medical affairs, or the senior vice president for health sciences or designee, shall have ten days to approve or to modify the determination of the ~~academic~~ clinical department chairperson. Following receipt of the report of the ~~academic~~ clinical department chairperson, the director of medical affairs or senior vice president for health sciences or designee shall decide whether the grounds for the requested corrective action are such as should result in a reduction, suspension or revocation of clinical privileges. If the director of medical affairs, or senior vice president for health sciences or designee, decides the

grounds are not substantiated, the director of medical affairs will notify the peer review committee; department chairperson; section chief; person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

In the event the director of medical affairs or senior vice president for health sciences or designee finds the grounds for the requested corrective action are substantiated, the director of medical affairs shall promptly notify the affected medical staff member of that decision and of the affected medical staff member's right to request a hearing before the medical staff administrative committee pursuant to rule 3335-111-06 of the Administrative Code. The written notice shall also include a statement that the medical staff member's failure to request a hearing in the timeframe prescribed in rule 3335-111-06 of the Administrative Code shall constitute a waiver of rights to a hearing and to an appeal on the matter; a statement that the affected medical staff member shall have the procedural rights found in rule 3335-111-06 of the Administrative Code; and a copy of the rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the director of medical affairs shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

~~(7)~~

(8) Unchanged.

~~(8)~~

(9) Unchanged.

(C) Composition of peer review committee.

(1) When the determination that peer review is warranted is made, the ~~section~~ clinical department chief shall select three members of the medical staff to serve on a peer review committee.

(2) Whenever the questions raised concern the clinical competence of the member under review, the ~~section~~ clinical department chief shall select members of the medical staff to serve on the peer review committee who shall have similar levels of training and qualifications as the member who is subject to peer review.

(3) An outside review consultant may serve as a member of the peer review whenever:

(a) A determination is made by the ~~section~~ clinical department chief and the director of medical affairs that the clinical expertise needed to conduct the review is not available on the medical staff;

(b) and (c) unchanged.

If an outside reviewer is recommended, the section clinical department chief shall make a written recommendation to the director of medical affairs for selection of an outside reviewer. The director of medical affairs shall make the final selection of an outside reviewer.

(D) Summary suspension.

- (1) Notwithstanding the provisions of this rule, a member of the medical staff shall have all or any portion of clinical privileges immediately suspended or appointment terminated by the senior executive director or section chief, ~~in consultation with the section chief and the director of medical affairs~~ whenever such action must be taken in the best interest of patient care. Such summary suspension shall become effective immediately upon imposition and the ~~medical staff member~~ senior executive director will ~~be subsequently notified~~ notify the medical staff member in writing of the suspension ~~by the director~~. Such notice shall be by certified return receipt mail to the affected medical staff member's last known address as determined by university records.
- (2) A medical staff member whose privileges have been summarily suspended or whose appointment has been terminated shall be entitled to appeal the suspension pursuant to rule 3335-111-06 of the Administrative Code. If the affected member of the medical staff does not make a written request for a hearing to the senior executive director within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the affected member's right to any review by the medical staff administrative committee of which the member might otherwise be entitled. If a timely, written request for a hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply.
- (3) Immediately upon the imposition of a summary suspension, the senior executive director in consultation with the appropriate section chief, shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the hospital at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage. While a summary suspension is in effect, the member of the medical staff is ineligible for reappointment to the medical staff. Medical staff and hospital administrative duties and prerogatives are suspended during the summary suspension.

(E) Automatic suspension.

- (1) Notwithstanding the provisions of this rule, a temporary suspension in the form of withdrawal of a medical staff member's admitting privileges, effective until medical records are completed, may be imposed automatically by the senior executive director after a warning, in writing, of delinquency for failure to complete medical records as defined by the rules and regulations of the medical staff.
- (2) Action by the state boards of licensure revoking or suspending a medical staff member's licensure or placing

the member on probation ~~will~~ shall automatically ~~suspend~~ impose the same restrictions to that member's CHRI medical staff privileges.

- (3) Failure to maintain the minimum required type and amount of professional liability insurance with an approved insurer, shall result in immediate and automatic suspension of a medical staff member's appointment and privileges until such time as proof of appropriate insurance coverage is furnished. In the event such proof is not provided within ten days of such suspension, the medical staff member shall be deemed to have voluntarily terminated his or her appointment and privileges.
- (4) Upon exclusion, debarment, or other prohibition from participation in any state or federal health care reimbursement program, or a federal procurement or non-procurement program, the medical staff member's appointment and privileges shall be immediately and automatically suspended until such time as the exclusion, debarment, or prohibition is lifted.
- (5) If a medical staff member pleads guilty to or is found guilty of a felony which involves violence or abuse upon a person, conversion, embezzlement, or misappropriation of property; fraud, bribery, evidence tampering, or perjury; or a drug offense, the medical staff member's appointment and privileges shall be immediately and automatically terminated.
- (6) Whenever a medical staff member's drug enforcement administration (DEA) or other controlled substances number is revoked, he or she shall be immediately and automatically divested of his or her right to prescribe medications covered by the number.
- (7) When a medical staff member's DEA or other controlled substances number is suspended or restricted in any manner, his or her right to prescribe medications covered by the number is similarly automatically suspended or restricted during the term of the suspension or restriction.
- (8) No medical staff member shall be entitled to the procedural rights set forth in rule 3335-111-06 of the Administrative Code as a result of an automatic suspension or termination. As soon as practicable after the imposition of an automatic suspension, the medical staff administrative committee shall convene to determine if further corrective action is necessary. Any further action with respect to an automatic suspension must be taken in accordance with this rule.

3335-111-06 Hearing and appellate review procedure.

- (A) Right to hearing before the medical staff administrative committee and to appellate review.
 - (1) When a member of the medical staff has exhausted remedies under paragraph (F) of rule 3335-111-04 of the Administrative Code on reappointments; or under rule 3335-111-05 of the Administrative Code for corrective action; or who has been summarily ~~or automatically~~

suspended under paragraph (D) ~~or (E)~~ of rule 3335-111-05 of the Administrative Code receives notice of a proposed action by the senior executive director or the director of medical affairs that will adversely affect reappointment as a member of the medical staff or the exercise of clinical privileges, the staff member shall be entitled to an adjudicatory hearing.

(2) Unchanged.

(B) Request for hearing.

(1) The request for a hearing shall be submitted in writing by the affected medical staff member to the senior executive director within thirty-one days of notifications by the senior executive director of the intended action. The senior executive director shall forward the request to the medical staff administrative committee along with instructions to convene a hearing.

(2) The failure of a medical staff member to request a hearing to which the member is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of the member's right to any review by the medical staff administrative committee to which the member might otherwise been entitled. The senior executive director shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the CHRI board as provided for in paragraph (E) of this rule. The senior executive director shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) Notice of hearing.

(1) After receipt of a timely request for hearing by the senior executive director from a medical staff member entitled to such hearing, the medical staff administrative committee shall be notified of the request for hearing by the senior executive director, and shall at the next scheduled meeting take the following action:

(a) Instruct the director of medical affairs and chief of staff to jointly appoint within seven days a hearing committee, consisting of three to five members of the medical staff who are not members of the medical staff administrative committee, are not direct competitors, do not have a conflict of interest, and who have not previously participated in the peer review of the matter under consideration.

(b) Instruct the hearing committee to schedule and arrange for a hearing or hearings which initial hearing or meeting shall be conducted not less than ~~fourteen~~ thirty nor more than ~~thirty~~ sixty days from the date of the ~~medical staff administrative committee meeting wherein the notice of receipt of the request for a hearing was received by the senior executive director.~~ medical staff administrative committee meeting wherein the notice of receipt of the request for a hearing was received by the senior executive director. However, an initial hearing or meeting for a medical staff member who is under summary

suspension, which is then in effect, shall be held as soon as arrangements may be reasonably made.

- (2) The medical staff member shall be given at least ten days prior notice of the scheduled hearing, provided that ~~this notice may be waived in writing by the medical staff member~~ may waive this notice in writing. Notice shall be by certified return receipt mail to the staff member at the staff member's last known address as reflected by university records. The notice of hearing shall state in concise language the acts or omissions with which the medical staff member is charged; a list of representative charts or documents being used; names of potential witnesses to be called; and any other reason or evidence that may be considered by the hearing committee during the hearing.

(D) Conduct of hearing.

(1) through (5) unchanged.

- (6) The affected medical staff member shall have the following rights: to be represented by an attorney at law and to call and examine witnesses; to introduce evidence; to cross-examine any witnesses on any matter relevant to the issue of the hearing; and to challenge any witness and to rebut any evidence. If the medical staff member does not testify in his/her own behalf, the member may be called and examined as if under cross-examination.

- (7) The hearing committee shall request the person who has taken the action from which the affected medical staff member has requested the hearing to present evidence to the hearing committee in support of the adverse recommendation. The hearing committee may proceed to hear evidence and testimony from either party in whatever order the hearing committee deems appropriate. The hearing committee may call its own witnesses, may recall any ~~parties~~ party's witnesses, and may question witnesses as it deems appropriate. All parties shall be responsible to secure the attendance of their own witnesses. All witnesses and evidence received by the hearing committee shall be open to challenge and cross-examination by the parties. Witnesses shall not be placed under oath. At the close of the evidence the hearing committee may request each party to make summary statements, either oral or written.

(8) through (13) unchanged.

(E) Appeal process.

- (1) Within ~~fourteen~~ thirty days after receipt of a notice by an affected medical staff member of the action of the medical staff administrative committee the staff member may, by written notice to the chairperson of the CHRI board, request an appeal. Such appeal shall only be held on the record before the medical staff administrative committee.
- (2) If an appeal is not requested within the ~~fourteen-day~~ thirty-day period, the affected medical staff member shall be

deemed to have waived the right to an appeal, and to have accepted such adverse decision.

- (3) through (6) unchanged.
- (7) Any final decision by the CHRI board shall be communicated by the senior executive director by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The senior executive director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine and public health, the chief medical officer of OSU health system, the vice president for health services, the director of medical affairs, chief of staff, the section chief, academic department chairperson and the person(s) who initiated the request for peer review. The senior executive director shall take immediate steps to implement the final decision.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, community associate, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff.

(A) Honorary staff.

The honorary staff will be composed of those individuals recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncologic field of interest. They shall enjoy all privileges and responsibilities of attending staff appointments except patient care privileges and the right to vote and hold elected office in the medical staff organization. The honorary staff designation is awarded by the CHRI board on the recommendation of the senior executive director of the CHRI, senior vice president for health sciences, section chief, or the credentials committee after approval by the medical staff administrative committee. This is a life-time appointment.

(B) Attending staff.

(1) Qualifications:

The attending staff shall consist of the senior executive director, and those regular faculty members of the colleges of medicine and public health and dentistry who are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training.

Current American board of medical specialties certification, if applicable.

Publications.

Grant funding.

Other funding and experience (as deemed appropriate by the senior executive director and the section chief);

And, whose clinical and teaching responsibilities are assigned by their respective academic chairpersons to one hundred per cent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

Attending staff members may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the senior executive director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to the procedures of paragraph (F) of rule 3335-111-05 of the Administrative Code and rule 3335-111-06 of the Administrative Code.

(b) through (d) unchanged.

(3) Unchanged.

(C) and (D) unchanged.

(E) Community oncologist attending staff.

(1) Qualifications:

The community oncologist attending (COA) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training.

Current American board of medical specialties certification, if applicable.

Practice profile.

Membership - professional oncology societies.

Publications.

Grant funding.

Other funding and experience (as approved by the CHRI senior executive director);

Individual COA staff utilization expectations shall be determined by the CHRI senior executive director with the advice of the CHRI director of medical affairs and shall be intended to provide optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI senior executive director and the staff member applying for COA privileges will

mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity, and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.

All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI senior executive director for initial evaluation. The CHRI senior executive director may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. However, the approval of an academic department chairperson and section chief shall not be required for the appointment or reappointment relative to any application for COA staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI senior executive director will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.

(2) Prerogatives:

Community oncologist attending staff members may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the senior executive director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph (F) of rule 3335-111-04 of the Administrative Code and rule 3335-111-05 of the Administrative Code.

(b) through (d) unchanged.

(3) Unchanged.

(F) Community associate staff.

(1) Qualifications:

The community associate medical staff shall consist of those applicants who do not have faculty appointments in any of the academic units of the Ohio state university and who are licensed in the state of Ohio. All applications for appointment and reappointment to the community associate staff shall be made to the senior executive director for initial evaluation. The senior executive director shall consult with the chairperson of the appropriate academic department and when appropriate may refer each application for completion of the appointment procedure in accordance with pertinent requirements of paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. The approval of the academic

department chairperson or section chief shall not be required.

(2) and (3) unchanged.

(G) and (H) unchanged.

(I) Clinical privileges.

(1) Delineation of clinical privileges:

(a) The process of delineating privileges shall be the responsibility of the director of medical affairs with the approval of the senior executive director, and shall be on file with the senior executive director. A medical staff member may contest the specific privileges granted under rule 3335-111-04 of the Administrative Code.

(b) and (c) unchanged.

(2) Temporary and special privileges:

(a) Temporary privileges -- with the written request and approval of the chairperson of the academic department in which the privileges will be exercised and the section chief, the director of medical affairs may act on behalf of the senior executive director and the CHRI board and grant temporary privileges when an application for full appointment is pending and there are specific patient care needs that mandate an immediate authorization to practice. An appropriately licensed professional may be granted temporary privileges for an initial period of thirty days, with subsequent renewals approved by the director of medical affairs not to exceed the pendency of the application. Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.

(b) through (d) unchanged.

(3) and (4) unchanged.

3335-111-08 Organization of the CHRI.

(A) The senior executive director.

(1) Method of appointment:

The senior executive director shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI board in accordance with university bylaws, rules and regulations. The senior executive director shall also be the chief executive and operating officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The senior executive director shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The senior executive director shall be the chairperson of the medical staff administrative committee and shall be a member of all committees of the CHRI.

(B) The director of medical affairs.

(1) Method of appointment:

The director of medical affairs shall be appointed by the senior vice president for health sciences upon recommendation by the senior executive director. The director of medical affairs shall be the chief medical officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The director of medical affairs shall be responsible to the senior executive director, the ~~chief medical officer~~ director of the Ohio state university medical center health system, and the CHRI board for the quality of patient care provided in the CHRI. The director of medical affairs shall assist the senior executive director in the administration of medical affairs including quality assurance and credentialing.

(C) The sections.

Each member of the attending, associate attending, clinical, limited, and honorary staff shall be assigned to a CHRI section by the senior executive director upon the recommendation of the appropriate academic department chairperson and the credentials committee.

There are four clinical sections: medical oncology, surgical oncology, radiation oncology and pathology. Appointment to a specific section is based on the clinical specialty of the applicant for medical staff membership. Each section is headed by a section chief who has the responsibility to oversee all research and clinical activities conducted by members of the section. Specifically, the section chief shall be responsible for the following: the development and implementation of policies and procedures that guide and support the provision of service; recommendations re: staffing needs and clinical privileges for all members appointed to the section; the orientation and continuing surveillance of the professional performance of all section members; recommendation for space and other resources needed. The section chief is appointed by the senior executive director.

(D) ~~Department chairpersons~~ Chair of the departments.

Balance unchanged.

(A) and (B) unchanged.

(C) Delegates at-large.

There shall be two delegates at-large that are members of the medical staff. Each delegate at large shall be a member of the medical staff administrative committee and shall serve on those committees of the CHRI board as appointed by the chairperson of the CHRI board.

(D) Qualifications of officers.

(1) Unchanged.

(2) The senior executive director and director of medical affairs are not eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their CHRI administrative role during the period of their term of office.

(E) Election of officers.

(1) All officers (other than at-large officers) will be elected by a majority of those voting by written or electronic ballot after the April meeting of the medical staff. If one candidate does not achieve a majority vote ~~is not achieved by one candidate~~, there will be an election on a second ballot between the two receiving the greatest number of votes.

(2) The nominating committee will be composed of five members. The chief of staff and the chief of staff-elect will serve on the committee and the chief of staff-elect will be its chairperson. The three other members of the committee will be appointed by the chief of staff-elect will appoint the three other members of the committee.

(3) through (6) unchanged.

(F) Term of office.

(1) Unchanged.

(2) The at-large representatives ~~will each~~ shall serve two years, beginning on the first of July. ~~They~~ The delegate at large may succeed themselves for three successive terms (six years, total), if so elected. They may not ~~continue longer serve again~~ without a period of two years out of office as a delegate at large. ~~They~~ The delegate at large may be elected chief of staff-elect at any time if they are members of the attending staff.

(G) Vacancies in office.

(1) Vacancies in the office of chief of staff during the chief's term will be automatically succeeded and performed by the chief of staff-elect. When the unexpired term is one year or less, the new chief of staff will continue in office until the completion of the expected term in that office. When the unexpired term is more than one year, the new

chief of staff will serve ~~until the end of the~~ out the remaining term of the replaced chief of staff only.

- (2) Vacancies in the office of chief of staff-elect ~~will~~ shall be filled by a special election held within sixty days of establishing the vacancy by the nominating and election process set forth in paragraph (F) of this rule. The nominating committee will make nominations and a special meeting of the voting members of the medical staff will be called to add nominations and elect the replacement. The new chief of staff-elect will become chief of staff at the end of the term of the incumbent.
- (3) Unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

- (A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee (MSAC) and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs. Unless otherwise provided by the bylaws, all appointments to medical staff committees are for one year and may be renewed. Up to two additional member(s) may be appointed to the MSAC at the recommendation of the senior executive director of the CHRI, subject to the approval of the medical staff administrative committee and subject to review and renewal on a yearly basis. The chairperson shall control the committee agenda, attendance of staff and guests and conduct the proceedings. A simple majority of appointed voting members shall constitute a quorum. All committee members appointed or elected to serve on a medical staff committee are expected to participate fully in the activities of those committees.

- (B) Medical staff administrative committee:

- (1) Composition:

- (a) Chief of staff, chief of staff-elect, past chief of staff, section chiefs of medical oncology, radiation ~~oncology medicine~~, surgical oncology and pathology; CHRI chair of clinical quality and resource management policy group committee; CHRI senior executive director, ~~CHRI deputy director, CHRI director of administration,~~ CHRI director of medical affairs, ~~CHRI associate director for professional education;~~ two delegates at-large ~~delegates,~~ ~~CHRI administrator for nursing;~~ senior executive director medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. CHRI executive director, the CHRI associate director for professional education, and the CHRI administrator, patient care services, shall serve as ex-officio non-voting members.
- (b) Any member of the committee who anticipates absence from a meeting of the committee may appoint a temporary substitute as a representative at the meeting. The temporary substitute will have all the rights of the absent member. The senior

executive director may invite any member of staff as the senior executive director's representative at a meeting or to attend any meeting with the senior executive director.

(c) Unchanged.

(2) Duties:

(a) Unchanged.

(b) To receive and act upon commission and committee reports. To delegate appropriate staff business to committees while retaining the right of executive responsibility and authority over all medical staff committees. This shall include but is not limited to review of and action upon medical staff appointments and reappointments whenever timely action is necessary.

(c) Unchanged.

(d) To recommend action to the senior executive director on matters of medico-administrative nature, ~~including assessing and recommending outside agencies or individuals for contract services.~~

(e) To fulfill the medical staff's accountability to the CHR board for medical care rendered to patients in the CHR, and for professional conduct and activities of the medical staff, including recommendations concerning:

(i) Medical staff structure;

(ii) The mechanism to review credentials and to delineate clinical privileges;

(iii) The mechanism by which medical staff membership may be terminated or suspended;

(iv) Participation in the CHR's performance improvement, quality and patient safety activities; and

(v) Corrective action and hearing procedures applicable to medical staff members and other licensed health care professionals granted clinical privileges.

(f) through (m) unchanged.

(3) Meetings:

The committee shall meet monthly and keep detailed minutes, which shall be distributed to each committee member before or at the next meeting of the committee.

(4) Unchanged.

(C) Credentials committee:

(1) Composition:

The credentialing responsibilities of the medical staff are delegated to the Ohio state university health system credentialing committee, the composition of which shall include representation from the medical staff of each hospital.

~~The chief medical officer of the health system shall appoint the health system credentialing committee shall be appointed by the chief medical officer of the health system.~~ The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendation to the chief medical officer for representation on the health system credentialing committee.

The health system credentialing committee shall meet at the call of its chair, whom shall be appointed by the chief medical officer of the health system.

(2) Unchanged.

Balance unchanged.

Amended James Medical Staff Rules and Regulations

03 ATTENDING ASSIGNMENT.

(A) Unchanged.

(B) Alternative attending medical staff member coverage.

Each division shall have a plan for medical coverage. Each member of the medical staff shall designate on his or her medical staff application one or more members of the attending or limited medical staff who have accepted this responsibility and who shall be called to attend his or her patients if the responsible attending medical staff member is not available, the director of medical affairs, section chiefs, department chair or his designee shall have authority to contact any member of the medical staff and arrange for coverage should the attending medical staff member and the alternate be unavailable.

~~(B)~~

(C)

In the case of a medical or psychiatric emergency involving a patient, visitor or CHRI staff member in an inpatient or outpatient setting, any individual who is a member of the Medical Staff or who has been delineated privileges is permitted to do everything possible to save the life or prevent serious harm regardless of the individual's staff status or clinical privileges.

~~Emergency care is considered to be treatment rendered to stabilize the patient prior to transport to The Ohio State University Hospitals Emergency Department or other appropriate facility if the patient's condition dictates.~~

~~To initiate emergency announcements over the verbal paging system, staff should contact the Hospital operator by dialing 6-3133. Either a "Code Blue" or "Medical Admitting" stat page is requested. The operator will announce the alert twice in succession.~~

~~Physician coverage for medical emergencies is provided by the Medical Admitting Resident on call on a 24-hour basis.~~

04 CONSULTATIONS.

(A) Consultation requirements.

When a medical staff member identifies, in the course of treating the patient, a patient care problem that requires intervention during the hospital stay that is outside the medical staff member's area of training and experience, it is the responsibility of the medical staff member to obtain consultation by the appropriate specialist.

(B) Responsibility to monitor consultations.

It is the duty of the medical staff, through its clinical section chief and the medical staff administrative committee to assure that members of the staff comply in the matter of requesting consultations as needed.

(C) Consultation contents.

A satisfactory consultation shall be rendered within one day of the request and shall include examination of the patient, examination of the medical record, and a written opinion signed by the consultant that is made a part of such record. If operative procedures are involved, the consultation note, except in an emergency shall be recorded prior to the operation.

Amended James Medical Staff Rules and Regulations (contd)

04(05) ORDER WRITING PRIVILEGES.

(A) Definition of "Patient Orders".

(1) A patient order(s) is a prescription for care or treatment of inpatients, outpatients or emergency patients which is written, dictated verbally to an RN, RPh, physician assistant or RRT and signed by a medical practitioner. An order can be given verbally, electronically or in writing to qualified personnel identified by category in paragraph (C) of this rule and shall be authenticated by the licensed medical practitioner. Patient orders may be written given initially, renewed, discontinued or canceled cancelled. Throughout these rules and regulations, the word "written" and its grammatical derivatives, as used to describe a non verbal order, refer to both written and electronically entered orders.

(2) Electronic orders are equivalent and have the same authority as written orders. Electronic orders have been expressly structured to mirror these rules and regulations and all policy guidelines adopted by the medical staff and hospital administration.

(B) Responsible medical practitioner.

All patient care is the responsibility of the attending, associate attending, clinical attending, community oncologist or community associate staff. Coverage may be provided by the limited staff under supervision. The licensed physician, dentist, psychologist or podiatrist (under medical doctor supervision) member of the staff with appropriate clinical privileges responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, associate attending and clinical medical staff may designate members of the limited staff to write orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases the orders shall be signed by the physician, dentist, psychologist, podiatrist, or designated limited staff member who has the right to practice medicine, dentistry, psychology, or podiatry and who is responsible for that patient's care prior to the execution of the order. Supervising physicians may delegate to members of their ~~physician assistant staff~~ qualified personnel the ability to relay, enter, transcribe or write orders for routine laboratory, radiologic and diagnostic studies under their direction, but, in all cases, the order shall be co-signed by the supervising physician within 24 hours of the order being written. Community oncologist attending or community associate staff coverage may be provided by the limited staff under supervision.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or his designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management: e.g. the intensive care unit or recovery room.

- (C) Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist or member of the limited medical staff only to health care providers who have been approved in writing by title or category by the director of medical affairs, the director of the CHRI, and each chief of the clinical service where they will exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospital, or by the customary medical staff credentialing process when the provider is not an employee of the hospital. Lists of the approved titles or categories of providers shall be maintained by the director of medical affairs. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. the order is to be written and signed by approved health care provider to whom it is dictated or given as "verbal order by Dr. _____," or "V.O. by Dr. _____," giving the medical practitioner's name and hour, followed by the approved health care provider's signature and date, and read back in its entirety to the ordering physician, dentist, psychologist, podiatrist, or designated limited staff member. All telephone and verbal orders for DEA schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, or designated limited staff member. All other inpatient verbal and telephone orders must be

authenticated within twenty-one (21) days of discharge by signature by a licensed physician, dentist, podiatrist, psychologist, or limited staff member. All outpatient verbal and telephone orders must be authenticated prior to or at the time of the next outpatient visit by signature of a licensed physician, dentist, psychologist, podiatrist, or limited staff member.

(D) through (F) unchanged.

(G) Change of nursing service.

Level of care is defined as the type and frequency of medical and nursing interventions required to appropriately manage the medical and nursing care requirements of the patient. "Change of ~~nursing service level of care~~" means official and physical movement (transfer) of a patient from ~~any permanent care unit to another an inpatient or observation care unit providing one level of care to another providing a different level of care~~, with or without change in attending physician, dentist, psychologist or podiatrist or clinical service. Orders effective before transfer must be renewed or rewritten upon transfer by signature of a responsible medical practitioner. The new or renewed orders may be written before or when the patient arrives on the receiving unit and may become effective immediately.

In each case of "change of nursing service," it is the responsibility of the receiving nurse to establish the availability of renewed or new written orders. Prior orders will remain in effect until new orders are available. This should be done within eight hours of transfer.

(H) "Transfer of clinical service" means transfer of full patient responsibility from one attending physician, dentist, psychologist or podiatrist to another; the patient may remain on the same unit or a "change of nursing service" in patient care area may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

For the purposes of order writing, two essentials of "transfer of clinical service" are necessary:

(1) and (2) unchanged.

Orders effective before the transfer must be renewed or rewritten upon transfer by signature of a responsible medical practitioner. The new or renewed orders may be written before or at the time of transfer, and may become effective immediately. It is the responsibility of the receiving nurse to establish the availability of new or renewed orders. If new orders are unavailable, then the nurse may continue previous orders and immediately notify the responsible medical practitioner.

(I) and (J) unchanged.

~~(K) Orders in emergency vehicles.~~

~~These rules and regulations apply to CHRI owned and/or manned emergency care and retrieval vehicles.~~

~~(L)~~(K) ~~No code blue~~ Do not resuscitate orders.

The order for "~~no code blue~~" do not resuscitate indicating that the patient should not undergo cardiopulmonary resuscitation may be written only by the attending physician or his delegate. Verbal orders for "~~no code blue~~" do not resuscitate will not be accepted under any circumstances. The order for "~~no code blue~~" do not resuscitate may be rescinded only by the attending physician or delegate ~~in written form on the order sheet~~ and an order must be written to annul said order. Please refer to hospital policy 03-24 Do Not Resuscitate Orders for further detail.

~~(M)~~(L) Restraint and seclusion orders.

Restraint and seclusion orders require careful evaluation and monitoring. ~~Each order shall include the type of restraint, reason for restraint and duration of restraint, not to exceed twenty four hours.~~ Please refer to hospital policy 03-30 Restraint and Seclusion for further details.

~~0506~~ DEATH PROCEDURES.

(A) Every member of the medical staff shall be actively interested in securing necropsies in every death on their service. ~~Performance of a necropsy is especially important under the following circumstances:~~ No autopsy shall be performed without written consent, permission, or direction as prescribed by the laws of Ohio.

~~*When death occurs within 72 hours of admission, unless patient has been admitted for Hospice care.~~

~~*When an unexpected death occurs and the cause of death is not known based on available clinical information.~~

~~*When an autopsy will help explain unknown and unanticipated medical complications.~~

~~*When the patient's treatment has included an investigational or experimental agent.~~

~~*When the patient has been a participant in a clinical trial approved by the human subjects committee.~~

~~*When the patient has had a transplant.~~

~~*When the unexpected death is not subject to autopsy by the Franklin county coroner.~~

~~*When the death may be due to undocumented high risk infectious disease or environmental or occupational hazards.~~

~~*When the autopsy may allay concerns of and provide reassurance to the family regarding the death.~~

~~*When there is a need to enhance the education and knowledge of the medical staff and housestaff.~~

~~No necropsy shall be performed without written consent, permission, or direction as prescribed by the laws of Ohio.~~

(B) and (C) unchanged.

(D) Criteria for autopsy requests include the following:

- (1) Coroner's cases when the coroner elects not to perform an autopsy. The county coroner has jurisdiction for performing an autopsy when death is the result of violence, casualty, or suicide, or occurs suddenly in a suspicious or unusual manner. Deaths occurring during surgery or within twenty-four (24) hours of admission to the hospital are also coroner's cases, and the decision whether to autopsy is the coroner's responsibility. When the coroner elects not to perform an autopsy, a request of an autopsy shall be made pursuant to paragraph (A) of this rule.
- (2) Unexpected or unexplained deaths, where apparently due to natural causes or due to those occurring during or following any surgical, medical, or dental diagnostic procedures or therapies.
- (3) Undiagnosed infectious disease where results may be of value in treating close contacts.
- (4) All deaths in which the cause of death is not known with certainty on clinical grounds.
- (5) Cases where there is question of disease related to occupational exposure.
- (6) Organ donors (to rule out neoplastic or infectious disease).
- (7) Cases in which autopsy may help to allay the concerns of the family or public regarding the death and to provide assurance to them regarding the same.
- (8) Deaths in which autopsy may help to explain unknown or unanticipated medical complications to the attending.
- (9) Deaths of patients who have participated in investigational therapy protocols.
- (10) Deaths in which there is a need to enhance the education and knowledge of the medical staff and house staff. The attending practitioner shall be notified of the autopsies performed by the pathology department.

- (E) When an autopsy is performed, provisional anatomic diagnosis should be recorded in the medical record within three days and the complete protocol should be made a part of the record within sixty days.

~~0607~~ DISASTER PLAN EMERGENCY PREPAREDNESS.

(A) Emergency care.

Emergency care is considered to be treatment rendered to stabilize the patient prior to transport to the Ohio state university hospitals emergency department or other appropriate facility as the patient's condition dictates.

(B) Disaster preparedness.

In case of a civil, military, natural emergency or disaster, patients may be discharged from the CHRI, moved to other community hospitals, or moved to other facilities made available for the care and treatment of patients, by the order of the director of medical affairs of the CHRI or the ~~director's~~ director of medical affairs designated agent, to preserve life and health, to make room for more critically ill or injured patients sent to the hospitals from a disaster area or for the purpose of saving lives and to provide adequate medical care and treatment.

~~07~~(8) SURGICAL CASE REVIEW (TISSUE COMMITTEES).

Unchanged.

~~08~~(09) TISSUE DISPOSITION.

~~09~~(10) COMMITTEES.

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical value enhancement advisory policy groups.

Medical ~~Records~~ information committee.

(A) The Medical ~~Records~~ information committee shall have representation from medical staff, nursing, medical records department, and hospital administration. The committee shall meet at least quarterly and carry out the following duties:

(1) through (8) unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical records committee, including the following:

(1) Chart contents

(a) The attending physician shall be responsible for the preparation of a complete medical record for each patient. This record shall including the following:

(i) through (iii).

(iv) ~~Personal and family~~ Previous personal history, and physical examination, including:

~~(a) Date of admission~~

~~(b) Chief complaint~~

~~(c) History of present illness~~

~~(d) Past medical history~~

~~(e) Relevant past social and family history~~

~~(f) Medications~~

- ~~(g)~~ Review of systems
- ~~(h)~~ Physical exam
- ~~(i)~~ Test results
- ~~(j)~~ Impression
- ~~(k)~~ Plan of care
- ~~(l)~~ A history and physical appropriate to the procedure shall be documented in the medical record of all ambulatory surgery patients, and patients undergoing outpatient procedures.
- (v) Family history.
- (vi) Physical examination.
- ~~(v)~~
- (vii) Special reports, as those from:
 - (a) and (b) unchanged.
 - (c) Consultants as verified by the attending medical staff member's signature.
- ~~(vi)~~
- (viii) Unchanged.
- ~~(vii)~~
- (ix) Unchanged.
- ~~(viii)~~
- (x) Unchanged.
- ~~(ix)~~
- (xi) Unchanged.
- ~~(x)~~
- (xii) ~~Condition~~ Discharge disposition, condition of patient at discharge, including and instructions given at that time.
- ~~(xi)~~
- (xiii) Unchanged.
- ~~(xii)~~
- (xiv) Unchanged.
- (xv) The legal status of patients receiving mental health services.
- (xvi) Emergency care provided to the patient prior to arrival, if any.
- (xvii) Evidence of known advance directives.
- (xviii) All reassessments and any revisions of the treatment plan.

- (xix) Any and all orders related to the patient's care.
 - (xx) Every medication dispensed to an inpatient at discharge.
 - (xxi) Every dose of medication administered and any adverse drug reaction.
 - (xxii) Any referrals and communications made to external or internal providers and to community agencies.
 - (xxiii) Postoperative documentation records, the patient's vital signs and level of consciousness; medications, including IV fluids, blood and blood components; any unusual events or postoperative complications; and management of such events.
 - (xxiv) An intra-operative anesthesia record.
 - (xxv) A post anesthesia follow up report written within forty eight (48) hours after surgery by the individual who administers the anesthesia.
 - (xxvi) Signed and dated reports of nuclear medicine interpretations, consultation, and procedures.
- (b) History and physical examination.
- (i) A complete history and physical examination shall be documented on all inpatient records. The history and physical shall include:
 - (a) Date of admission
 - (b) Chief complaint
 - (c) History of present illness
 - (d) Past medical history
 - (e) Relevant past social and family history
 - (f) Medications
 - (g) Review of systems
 - (h) Physical examinations
 - (i) Test results
 - (j) Impression
 - (k) Plan of care
 - (ii) A history and physical appropriate to the procedure and the patient shall be documented in the medical record of all

ambulatory surgery patients, and patients undergoing outpatient procedures.

(iii) A history and physical appropriate to the patient and the patient's chief complaint shall be documented in the medical record of all ambulatory patients.

(iv) The history and physical examination for ambulatory patients and patients undergoing outpatient procedures shall include:

(a) Indications for procedure/visit

(b) Relevant history

(c) Medications or reference to current listing

(d) Focused review of systems, as appropriate

(e) Pre-procedure assessment/examination

(f) Impression and plan

(2) Deadlines and sanctions

(a) ~~The complete A history and physical examination shall be dictated or written on the patient's chart no later than twenty-four hours after admission of the patient. If the history and physical examination is dictated, a summary of pertinent findings must be recorded in the patient's chart within twenty-four hours after admission. A history and physical appropriate to the patient and the patient's chief complaint shall be documented in the medical record of all ambulatory patients. A history and physical examination may be completed prior to admission, surgery or the patient's initial visit and accepted as part of the medical record if completed within thirty days preceding the admission, surgery or visit. If the history and physical examination is completed greater than seven (7) days but within 30 days of admission or outpatient visit, notation shall be made in the history and physical to indicate review and any updates is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed and dated. In the event the history and physical examination is performed by a physician extender, it shall be countersigned by the responsible medical staff member. Oral surgeons and dentists are responsible for portions of the history and physical exam related to dentistry.~~

(b) ~~A staff admission progress note must be compiled by the responsible attending medical staff member~~

~~or his/her designee no later than seventy-two hours after admission of the patient. The staff admission progress note must be signed by the responsible attending staff member. The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission of the patient. A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical examination is performed by a physician extender, it shall be countersigned by the responsible medical staff member.~~

(c) The history and physical examination may be performed up to thirty (30) days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of admission, surgery or visit. The update must be performed by a member of the medical staff or his/her designee, and be signed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned and dated by the responsible medical staff member.

~~(e)~~

(d) When the history and physical examination signed by the responsible medical staff member, including the results of indicated laboratory studies and x-rays, and the staff admission progress note, are is not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history, and physical, and laboratory physical signed by the responsible medical staff member, and indicated test results are entered into the chart. In cases where such delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending medical staff member or designee, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it will shall be adjudicated by the medical director of medical affairs or his the medical director's-designee.

~~(d)~~

(e) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. For any formal operative procedures, a note shall include the preoperative diagnosis pre-operative and post-operative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications,

invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, ~~and preliminary surgical findings, and specimens removed and disposition of each specimen.~~ Where a formal operative procedure report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated ~~immediately~~ by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible ~~will~~ shall lose operating/procedure room and medical staff privileges and ~~admitting privileges~~ the following day. ~~Medical Affected medical staff members will~~ shall receive ~~phone~~ telephone calls from the medical record ~~administrator~~ information management department indicating the delinquent operative/procedure reports. ~~For all procedures which require submission of a specimen, the pathologist shall make such examination as necessary to arrive at a satisfactory diagnosis. The pathologist's report shall then be included on the patient's record.~~

- (f) Progress notes must provide a pertinent chronological report of the patient's course in the hospital and reflect any change in condition, or results of treatment. In the event that the patient's condition has not changed, and no diagnostic studies have been done, a progress note must be completed by the attending medical staff member at least every three days. Each medical student progress note in the medical records must be signed or counter-signed by a member of the attending, courtesy, or limited staff.
 - (g) Birth certificates must be signed by the medical staff member who delivers the baby within one week of completion of the certificate. Fetal death certificates and death certificates must be signed and the cause of death must be recorded by the medical staff member with a permanent Ohio license within 24 hours of death.
 - (h) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated within three days of the patient's visit.
 - (i) Reports in the electronic signature system must be signed within ten (10) business days of availability.
- (3) Discharges
- (a) Unchanged.
 - (b) The discharge summary for each patient must be dictated by the responsible medical staff member or the member's designee within three days of discharge for any patient stay of more than forty-eight (48) hours. A handwritten or dictated discharge

summary must be completed within seven days of discharge for any stay of forty-eight hours or less. A dictated summary is required on all patients who expire, regardless of length of stay.

- (c) All medical records must be completed by the attending medical staff member or, when applicable, by his/her designee within twenty-one (21) days of discharge of the patient. Attending medical staff members who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting and operative privileges suspended until all records are completed. A list of delinquent records, by attending medical staff member, will be prepared and distributed by the medical records administrator once each week. The medical staff member will be given one week's notice of an intent to suspend. If an attempt is made by the attending medical staff member, or his/her designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending medical staff member until the next list is prepared.

(e)

- (d) Unchanged.

(4) Confidentiality.

Access to medical records is limited to use in the treatment of patients, research, and teaching. All medical staff members are required to maintain the confidentiality of medical records. Improper use or disclosure of patient information is subject to disciplinary action.

(5) Ownership.

Medical records of hospital sponsored care are the property of the hospital and shall not be removed from the hospital's jurisdiction and safekeeping except in accordance with a court order, subpoena, or statute.

(4)

(6) Records storage, security, and accessibility

~~Access to medical records is limited to use in the treatment of patients, research and teaching. All medical staff members are required to maintain the confidentiality of medical records. Improper use or disclosure of patient information is subject to disciplinary action.~~ All patient's records, pathological examinations, slides, radiological films, photographic records, cardiographic records, laboratory reports, statistical evaluations, etc., are the property of the CHRI and shall not be taken from the CHRI except on court order, subpoena or statute duly filed with the medical record administrator or the hospital administration. The hospital administration may, under certain conditions, arrange for copies or reproductions of the above records to be made. Such copies may be removed from the hospital after the medical record administrator or the proper administrative authority has received a written receipt thereof. In the case of

readmission of the patient, all previous records or copies thereof shall be available for the use of the attending medical staff member. Under normal circumstances, the original hospital records, pathological examinations, slides, radiological films, etc., will be maintained by the hospital for no less than five years. Microfilms, electronic tape recordings, and such other acceptable storage techniques will be used to maintain patient's records, following the above prescribed five years.

~~Medical records of patients treated at the CHRI must be kept secure and accessible at all times. It is the policy of the CHRI that medical records may not be taken to any location outside the Medical Information Management Department without being properly signed out to the location. Medical records of recently discharged patients must remain on the Nursing Unit of discharge for forty-eight hours after the patient's discharge. Records may not be removed from the Nursing Unit except as authorized by the Medical Information Management Department.~~

~~Any member of the limited medical staff removing a medical record from a Nursing Unit or the Medical Information Management Department without the permission of the Medical Information Management Department staff is subject to appropriate disciplinary action. Upon the first incident, the medical staff member is subject to a written warning issued by the Director of Medical Affairs. If a second incident occurs the medical staff member will be subject to a temporary suspension. The third incident will be grounds for dismissal from the CHRI and its Medical Staff.~~

~~(5)~~

~~(7)~~ Unchanged.

~~(8)~~ Sterilization consent.

Prior to the performance of an operative procedure for the expressed purpose of sterilization of a (male or female) patient, the attending medical staff member shall be responsible for the completion of the legal forms provided by the hospital and signed by the patient. Patients who are enrolled in the Medicaid program must have their forms signed at least thirty (30) days prior to the procedure. Informed consent must also be obtained from one of the parents or the guardian of an unmarried minor.

~~(6)~~

~~(9)~~ Unchanged.

~~(7)~~ Electronic signature.

~~The electronic signature of medical record documents requires a signing password. At the time the password is issued, the physician is required to sign a statement that they will be the only person using the password. This statement will be maintained in the department responsible for the electronic signature system.~~

(10) Entries and authentication.

- (a) Entries in the medical record can only be made by staff authorized by the medical information management committee.
- (b) All entries must be legible and complete and must be authenticated and dated promptly by the person, identified by name and credentials, who is responsible for ordering, providing, or evaluating the service furnished.
- (c) The electronic signature of medical record documents requires a signing password. At the time the password is issued, the individual is required to sign a statement that she/he will be the only person using the password. This statement will be maintained in the department responsible for the electronic signature.
- (d) Signature stamps may be used by medical staff members only when there is a statement on file with the medical information management department stating that the medical staff member maintains possession of the stamp and will be the only person who will use the stamp in the medical records. The use of the stamp may not be delegated by the medical staff member to any other person for the purpose of affixing a signature to an entry in the medical record. Signature stamps may not be used on physician orders.

(11) Abbreviations.

Abbreviations, acronyms and symbols appearing on the non-approved abbreviations list may not be used in the medical record.

Operating Room Committee

- (A) The operating room committee shall have representation from all clinical departments utilizing the operating room, ~~director of operating room nursing~~ manager of perioperative services, director of admitting, and the operating room coordinator, and hospital administration. The committee shall meet at least quarterly and carry out the following duties:
 - (1) through (3) unchanged.
 - (4) Monitor medical staff compliance with operating room policies established for patient safety, infection control, access and throughput and smooth functioning of the operating rooms.
 - (5) and (6) unchanged.
- (B) Unchanged.

Pharmacy and Therapeutics/Drug Utilization Evaluation Committee
(P & T Committee)

The P & T committee ~~has~~ shall be appointed in conformity with the medical staff bylaws and have representation from medical staff, nursing, pharmacy department, college of pharmacy, and the hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

- (A) ~~Conduct ongoing monitoring, evaluation and improvement activities focused on the use of medications and communicate conclusions and recommendations to members of relevant departments/sections/services~~ Review the appropriateness, safety, and effectiveness of the prophylactic empiric and therapeutic use of drugs, including antibiotics, through the analysis of individual or aggregate patterns of drug practice.
- (B) Consider the welfare of patients as well as education, research and economic factors when analyzing the utilization of drugs and related products.
- (C) Advise on the use and control of experimental drugs.
- ~~(B)(D)~~ Unchanged.
- ~~(C)(E)~~ Unchanged.
- ~~(D)(F)~~ Unchanged.
- ~~(E)(G)~~ Unchanged.
- (H) Establish methods by which serum blood levels may be used to improve the therapeutic activity of drugs.
- (I) Establish programs to educate health care providers to the appropriate methods of monitoring the therapeutic effect in drugs via serum drug assays.
- (J) Provide guidance to the therapeutic drug monitoring service at the CHRI.
- (K) Recommend the development of policies and procedures to the pharmacy and therapeutic and drug utilization executive subcommittee.

Transfusion and isoimmunization committee.

- (A) The transfusion and isoimmunization committee has representation from physicians of the clinical departments frequently using blood products, nursing, transfusion service, and hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:
 - (1) through (8) unchanged.
- (B) Each member of the medical staff shall conform to the policies established by the transfusion committee, including the following:

(1) All pregnant patients admitted for delivery or abortion shall be tested for Rh antigen.

~~(4)~~

(2) No ~~medicine~~ medication may be added to blood or blood products.

Infection control committee

(A) The committee members shall be appointed and shall also include representation from nursing, environmental services, and hospital administration. The chairperson will be a physician with experience and/or training in infectious diseases and carry out the following duties.

(1) and (2) unchanged.

Balance unchanged.

10 MECHANISM FOR CHANGING RULES AND REGULATIONS.

(A) Unchanged.

(B) Proposals for amendment to the rules and regulations may be made by any member of the attending staff. Such proposals shall be referred to the medical staff bylaws committee for review. ~~Notice will then be given at any meeting of the medical staff administrative committee and this notice will be tabled until the next meeting. Two-thirds vote of the members present will be required for adoption.~~

(C) Unchanged.

(D) Notice of proposed changes will then be given at any meeting of the medical staff administrative committee.

(E) Two-thirds vote of the members present will be required for adoption.

~~(D)~~

(F) Amendments so accepted shall become effective when approved by the ~~Hospital's~~ CHRI board ~~and presented to the Ohio state university board of trustees.~~

~~(E)~~

(G) These rules and regulations shall not conflict with the rules and regulations of the board of trustees of the Ohio state university Board of Trustees.

(H) Each member of the medical staff and those having delineated clinical privileges shall be provided an electronic or hard copy of the rules and regulations upon finalization of the approved amendment changes.

(APPENDIX XXIII)

**Waivers of Competitive Bidding Requirements
July-September 2005**

<u>Category</u>	<u>Total</u>		<u>Sole Source</u>		<u>Emergency</u>		<u>Sufficient Economic Reason</u>	
Health Sys– Merchandise for Resale	\$2,000,000	1	\$0	0	\$0	0	\$2,000,000	1
Health Sys– Prof Hlth Care Serv	\$16,009,786	14	\$13,746,880	13	\$0	0	\$2,262,906	1
Health Sys– Admin Equip & Serv	\$9,634,446	41	\$7,778,912	26	\$320,245	5	\$1,535,289	10
Merchan. & Serv for Resale	\$26,000	1	\$0	0	\$0	0	\$26,000	1
Instruc & Research Equip and Services	\$7,515,053	57	\$4,833,329	28	\$498,429	4	\$2,183,295	25
Admin Suprt Equip and Services	\$5,766,694	38	\$3,799,917	21	\$753,289	4	\$1,213,488	13
TOTAL	\$40,951,979	152	\$30,159,038	88	\$1,571,963	13	\$9,220,978	51

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

NOVEMBER 4, 2005

Topic:

Executive design, programming, and construction management services for the Medical Center Facility Master Plan - Clinical Expansion projects.

Context:

The Medical Center Facilities Master Plan provides a clinical siting strategy that moves the clinical center of gravity west from Rhodes Hall and the Ross Heart Hospital. This includes the development of a four- or five-story multidisciplinary diagnostic and therapeutic building and a ten-story in-patient tower. Three enabling projects also are required. The Ross Heart Hospital is being expanded to provide revenue-producing beds. Means Hall will be demolished and those faculty offices replaced in the North Doan Hall Annex building. Third, the South Cannon Garage will need to be removed and replaced to allow for the diagnostic and therapeutic building.

In anticipation of consideration of the Facility Master Plan by the Board of Trustees, the University is requesting Board approval to contract for an executive architect/engineer, programmer, and construction manager for the purpose of providing design, programming, phasing, and cost projection guidance for further development of the clinical program.

Recommendations:

- Approval to contract for executive architects and engineers and programming and construction management services to develop an integrated design/development process for these Clinical Expansion projects.
- Approval would be granted only for expenditure of \$10M of the estimated total \$20M design and programming cost. The University will seek subsequent approval for the expenditure of the remaining \$10M cost of these services.
- As the individual projects evolve, each will need to be submitted to the Board of Trustees for design and construction approval at the appropriate time.

Considerations:

- How will this process be integrated into the University's capital process?
- What is the relationship between this design and planning team and the associate architect and construction manager for the individual projects?
- What are the risks and how will they be managed?

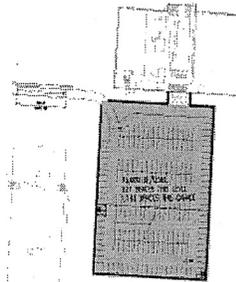
Requested of the Fiscal Affairs Committee:

Approval of resolution.



Phase I

Phase I, Level BI



Office of Business and Finance
 University Medical Center
 October 18, 2005



Center for Automotive Research (CAR) Feasibility Study

315-2005-994

Requesting Agency(s): CENTER FOR AUTOMOTIVE RESEARCH

Location(s): Kinnear Road, 930

Gross Sq. Ft. 38,172 Age: 1961

Description:

This study will involve the analysis of the existing building, located at 930 Kinnear Rd., to determine how the facility can be modified to meet the needs of the Center for Automotive Research (CAR) over the next twenty-five years. This study will also be used to generate interest in the project from external funding sources.

Project Information:

The Center for Automotive Research (CAR) is an interdisciplinary university research center supported by the Transportation Research Endowment Program (TREP), as well as industry and governmental grants and contracts. Due to the growth of CAR, expansion of their facility is desired.

Issues:

How does this project advance the Academic Plan? Upgrading this building will create additional learning and research space for the Center for Automotive Research (CAR), enabling them to continue their standing as a leader in automotive research. It will allow CAR to expand its research, staff and the number of students currently working on projects for CAR. Additional laboratory space will provide faculty, staff and students with the latest technology for leadership in teaching, research and career development.

Outstanding Funding Issues: None

Timing Issues: This report will assist administrative decision making on the cost and timing of implementing the needed improvements.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Engineering	\$24,500.00	\$24,500.00				
Total:	\$24,500.00	\$24,500.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Feasibility Study Start	\$24,500.00	11/07/2005		
Feasibility Study Completion		04/28/2006		

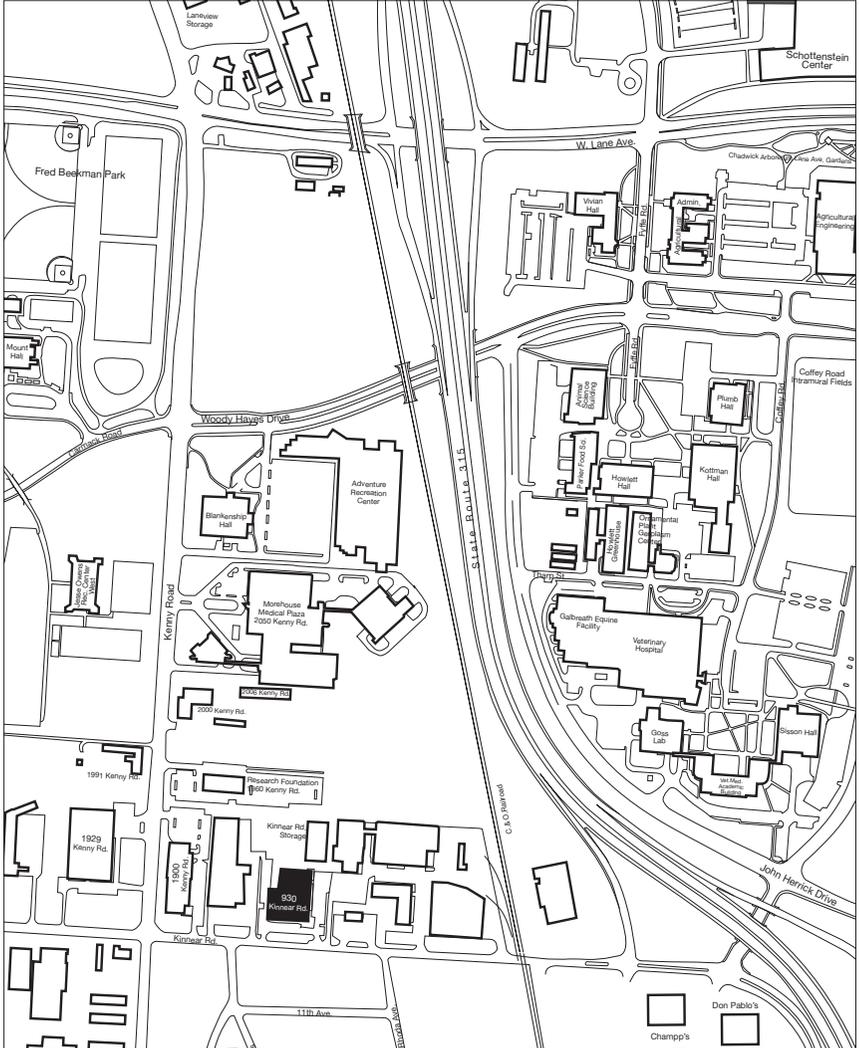
Project Team:

Project Manager: Stacey Bourmis (bourmis.2@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

West Campus Area Projects

Center for Automotive Research (CAR) Feasibility Study



Office of Business and Finance

October 7, 2005

North



9th Avenue Parking Garage Renovation

315-2005-995

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage F (9th Ave)

Gross Sq. Ft. 369,421 **Age:** 1980

Description:

This project will include structural concrete renovation and repairs, and upgrades to electrical and lighting systems for the parking garage. Work will require selective demolition and repair of precast concrete members and deck throughout the structure. When complete the entire deck surface will be treated with traffic coating to protect the surface and extend its life.

Project Information:

Preliminary project budget is \$2,000,000 - \$4,000,000.

Formerly known as 50700-R040037

Issues:

How does this project advance the Academic Plan? Renovation and repairs to the 9th Avenue Parking Garage will keep the structure operable for the foreseeable future. Delaying critical repairs to the structure will allow the deterioration to continue unchecked and the ultimate costs would continue to rise. The garage provides parking for College of Medicine and OSU Medical Center faculty and staff.

Outstanding Funding Issues: None

Timing Issues: The design services estimated completion date is March, 2006. The estimated construction completion date is June, 2011. The construction completion date will be finalized once final determination of the project scope is complete.

"Ripple effects" of the project: The OSU Medical Center Facilities Master Plan may include demolition of the South Cannon Garage. If the South Cannon Garage is demolished, timing must be coordinated with the 9th Avenue Garage Renovation project to minimize parking shortages in this area of campus.

Special limitations/risks: The 9th Avenue Parking Garage is located in an area of campus that is highly congested with vehicles and pedestrians. The estimated five year construction period is due to the renovation and repair work being weather and temperature dependent, and because Transportation and Parking has requested that the garage remain open for use during the construction period.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$4,000,000.00	\$4,000,000.00				
Total:	\$4,000,000.00	\$4,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$2.0 - \$4.0 Million)		11/04/2005		
CONSTRUCTION				
Construction Start		06/05/2006		
Completion		06/01/2011		

Project Team:

Project Manager: Lori Seeger (seeger.7@osu.edu)
 Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Baker Systems Engineering Roof Replacement

315-2005-928

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Baker Systems Engineering, David F.

Gross Sq. Ft. 115,361 **Age:** 1968

Description:

This project will replace the existing built-up roof system with a modified bitumen system and revise existing copings and counterflashing and install fall protection. (17,300 Square Feet)

Project Information:

Issues:

How does this project advance the Academic Plan? The roof replacement for this building will continue to support an environment suitable for education and research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: There is a potential of water infiltration (leaks) into the building during construction.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic Renovation	\$500,000.00	\$500,000.00				
Total:	\$500,000.00	\$500,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		11/04/2005		
Bidding Approved BoT		02/02/2007		
DESIGN				
Schematic Design Approval		07/25/2006		
Design Dev Document Approval		09/18/2006		
Construction Document Approval		12/02/2006		
BIDDING				
Bid Opening		03/16/2007		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		09/26/2007		

Project Team:

Project Manager: Brett Garrett (garrett.194@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Increase Campus Electric Capacity Phase I (Third Transformer)

5062-PF07944

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Electric Substation, Buckeye

Gross Sq. Ft. 13,200 **Age:** 1974

Description:

This project will add a third transformer at the OSU Electric Substation providing redundancy and the needed additional capacity for the increasing campus power needs due to new and future buildings.

Project Information:

2007 Bonds

Issues:

How does this project advance the Academic Plan? The addition of a third 84 Mega Volt-Amp transformer will give the University the additional capacity needed for current and future demands. Without this expansion, the University will not have the needed electrical capacity to service new and future academic and research buildings.

Outstanding Funding Issues: None

Timing Issues: This new transformer capacity must be available by spring 2007 as the University will have three new 2000-ton chillers in the McCracken Power Plant scheduled to come on line at that time to meet the growing cooling needs of the main campus.

"Ripple effects" of the project: None

Special limitations/risks: A possible one or two day outage at the substation will be required for transfer of power to the new equipment. Proper planning should prevent this from impacting main campus electric service.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$7,000,000.00	\$7,000,000.00				
Total:	\$7,000,000.00	\$7,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		11/04/2005		
Bidding Approved BoT		04/07/2006		
DESIGN				
Schematic Design Approval		01/04/2007	01/04/2006	
Construction Document Approval		02/15/2006		
BIDDING				
Bid Opening		06/01/2006		
CONSTRUCTION				
Construction Start		07/01/2006		
Completion		04/15/2007		

Project Team:

Project Manager: Jerry Bender (bender.3@osu.edu)
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Ohio Union Garage Renovation and Expansion

315-2005-997

Requesting Agency(s): TRANSPORTATION & PARKING SERVICES

Location(s): Parking Garage C (Union)

Gross Sq. Ft. 387,952 **Age:** 1969

Description:

This project will include structural concrete renovation and repairs, and upgrades to the elevator, electrical and lighting systems for the parking garage. Additionally, the project will add two bays to the existing garage to accommodate the increased parking need generated by the Ohio Union Replacement project.

Project Information:

Issues:

How does this project advance the Academic Plan? Renovation and repairs to the Ohio Union Garage will improve the condition, function and appearance of University facilities and grounds. The garage provides access to various academic interests in the surrounding area.

Outstanding Funding Issues: University bonds will be repaid with revenues from parking fees. Student Affairs will participate in cost sharing with Transportation & Parking to cover the gap between incoming parking revenues and the debt service on bond repayment.

Timing Issues: The construction of this project will be coordinated with the Ohio Union Replacement project construction. The renovation and repairs in the existing garage will start in 2007 to minimize adverse impacts to parking demand and to prevent further damage to the structure, which will help to contain costs.

"Ripple effects" of the project: The garage will be out of service during construction, and therefore, parking will be displaced for this area of campus; a mitigation plan is in progress.

Special limitations/risks: Space for the garage expansion is limited by the Ohio Union Replacement project. An existing city sewer below the existing garage will be addressed; access to and egress from the new garage bays may be challenging; the construction of this project will occur concurrently with the Ohio Union Replacement project, resulting in logistical and coordination issues that will be addressed.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$17,000,000.00	\$17,000,000.00				
Total:	\$17,000,000.00	\$17,000,000.00				

Schedule:

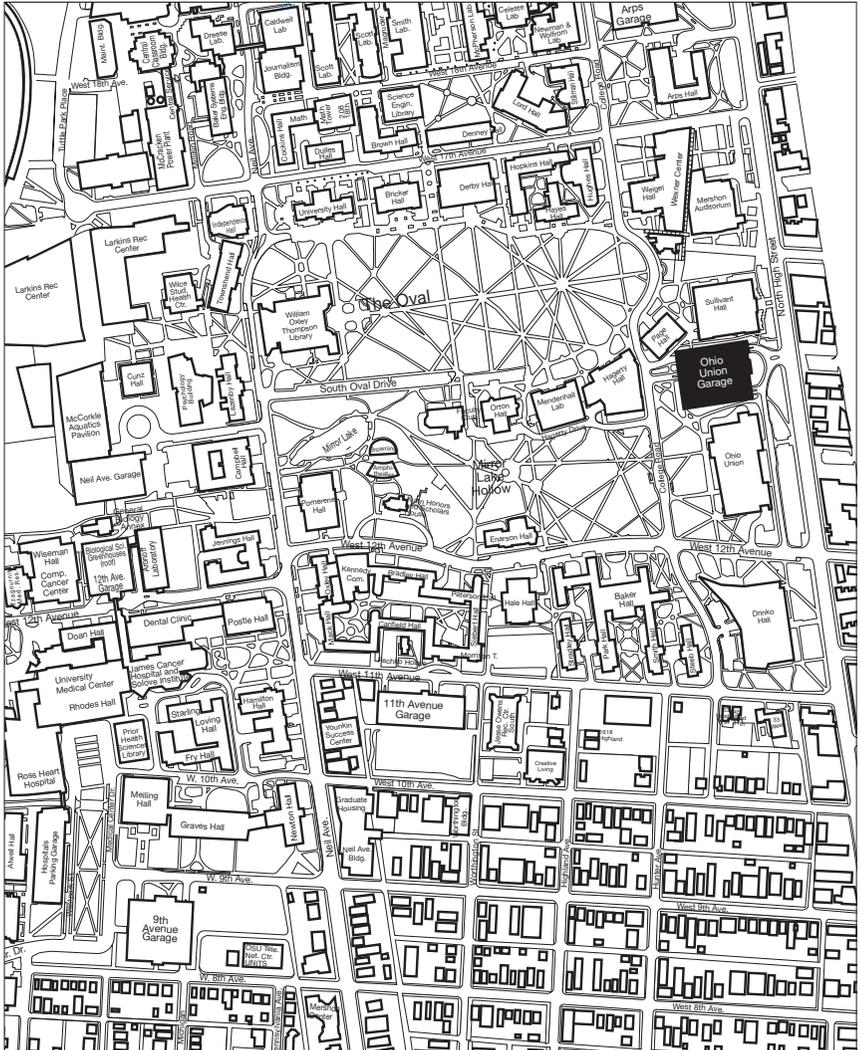
	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Capital Project Approved by BoT	\$17,000,000.00			09/23/2005
Constr Mgr Approved by BoT	\$17,000,000.00	11/04/2005		
Arch/Engr Approved by BoT	\$17,000,000.00	11/04/2005		
CONSTRUCTION				
Construction Start		05/01/2007		
Completion		05/01/2009		

Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)	Field Coordinator: Is Unassigned
Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)	Facility Planner: Is Unassigned
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)	

North Academic Core Projects

Ohio Union Garage Rehabilitation and Expansion



Office of Business and Finance

October 18, 2005

North





Postle Hall Partial Window Replacement

315-2005-923

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Postle Hall, Wendell D.

Gross Sq. Ft. 278,169 **Age:** 1950

Description:

This project will replace approximately seventy (70) 17 feet x 7 feet exterior windows on the North side of Postle Hall with thermally insulated window units.

Project Information:

Issues:

How does this project advance the Academic Plan? The replacement of the windows will reduce air infiltration and assist the building mechanical systems so that they perform as designed, which will support an environment suitable for education and research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Some of the offices and classrooms could be "closed-off" during the construction period, which will be coordinated with the affected occupants in the building.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB16 Columbus Basic	\$630,000.00	\$630,000.00				
Renovation						
Total:	\$630,000.00	\$630,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		11/04/2005		
Bidding Approved BoT		02/02/2007		
DESIGN				
Schematic Design Approval		07/25/2006		
Design Dev Document Approval		09/23/2006		
Construction Document Approval		12/07/2006		
BIDDING				
Bid Opening		03/16/2007		
CONSTRUCTION				
Construction Start		06/28/2007		
Completion		11/26/2007		

Project Team:

Project Manager: Brett Garrett (garrett.194@osu.edu)
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



North Doan Hall - Non-Clinical Addition

315-2004-914

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

Gross Sq. Ft. 669,869 **Age:** 1951

Description:

This project includes the demolition of the existing two story North Doan appendage; construction of a non-clinical office building to house Medical Center faculty; tenant fit-out of all floors in the office tower; tenant fit-out of the second floor Doan infill; and renovation of the contiguous second floor of North Doan Hall for the Digestive Health Center. This project must be constructed using fast-track methodology with multiple bid packages in order to meet the aggressive Digestive Health Center timeline.

Project Information:

Project increased to add four additional floors to the original scope during the schematic design phase.

Issues:

How does this project advance the Academic Plan? As an academic medical center, it is vital that the University's medical facilities remain current in the latest medical and technological advances. The additional space will expand our ability to serve the academic component and provide state-of-the-art facilities for patient care offered to the surrounding community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: The relocation of non-patient care programs from the existing two story facility in Doan Hall will be accommodated by moves to the Ross Heart Hospital and relocations to 650 Ackerman Road.

Special limitations/risks: The project will require narrowing 12th Avenue during most of the construction which overlaps with the construction of Biomedical Research Tower and Jennings Hall. Careful planning and scheduling will be necessary to avoid conflicts with pedestrian and loading dock access.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$14,000,000.00	\$35,900,000.00				
Hospitals						
Total:	\$14,000,000.00	\$35,900,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$11,300,000.00	05/07/2004	09/15/2004	09/22/2004
Constr Mgr Approved by BoT	\$19,500,000.00	02/04/2005		02/04/2005
Bidding Approved BoT (Demo - Interim Approval)	\$500,400.00	08/03/2005		08/03/2005
Constr Mgr Approved by BoT (Budget Increase)	\$35,900,000.00	08/03/2005		08/03/2005
Arch/Engr Approved by BoT (Budget Increase)	\$35,900,000.00	08/03/2005		08/03/2005
Bidding Approved BoT	\$35,900,000.00	11/04/2005		
DESIGN				
Schematic Design Approval		04/15/2005		04/15/2005
Design Dev Document Approval		07/09/2005	09/28/2005	09/28/2005
Construction Document Approval		10/31/2005		
BIDDING				
Bid Opening (Demolition)		06/01/2005	09/01/2005	09/01/2005
CONSTRUCTION				
Award of Contracts (Demolition)		07/29/2005	10/31/2005	
Construction Start (Demolition)		08/01/2005	11/08/2005	
Completion (Demolition)		12/10/2005		
Completion		06/01/2007	09/30/2007	

Project Team:

Project Manager: Richard Van Deusen (van-deusen.2@osu.edu)
 Project Coordinator: Curtiss Ashley (ashley.6@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Wilce Student Health - Dental Clinic Renovation

315-2005-986

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Wilce Student Health Center, John W

Gross Sq. Ft. 53,768 **Age:** 1970

Description:

This project will convert existing shell space in the Wilce Student Health Center into a new dental clinic, which will include state-of the art digital scan x-ray equipment.

Project Information:

The project budget increased during the design phase due to the addition of digital equipment and the mechanical and electrical infrastructure needed to support the equipment and the new digital technology.

Formerly project # 50700-R050091

Issues:

How does this project advance the Academic Plan? Renovation of shell space into a new dental lab will enhance the quality of the Wilce Student Health Center to better serve faculty, staff, and students.

Outstanding Funding Issues: None

Timing Issues: Project must be completed prior to the start of construction of Wilce Student Health - Phase III, planned for January 2007.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$140,000.00	\$513,200.00				
Total:	\$140,000.00	\$513,200.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$513,210.00	11/04/2005		
DESIGN				
Construction Document Approval		11/15/2005		
CONSTRUCTION				
Construction Start		01/23/2006		
Completion		06/30/2006		

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
 Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
 Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

NOVEMBER 4 2005

Topic:

Medical Center Facility Master Plan and Project Cancer

Context:

The process for developing an area master plan for the University Medical Center and the Health Sciences was initiated at President Holbrook's request in March 2003. The overall goal of the Medical Center is to achieve parity with top-quartile academic medical centers nationwide. To achieve this goal, the objective of the planning process was to focus on the ability to expand services in meeting the Medical Center's research, clinical and education missions. The planning process and the recommended components of the plan are outlined in the attached. An executive summary and the draft plan are available for review if desired.

Recommendations:

Approval of the Medical Center Facility Master Plan. Approval of this plan will provide a longer-term framework for guiding Medical Center development and a context for review of subsequent individual projects. The University's standard process for review of district and area master plans is a "two-meeting" process to ensure adequate time for review and consideration. First reading was conducted at the September 2005 Board of Trustees meeting. Planning, funding, and construction of individual projects still require separate University and Board approval as those projects are developed.

Considerations:

Over the next 6 – 12 months, and prior to requesting authorization for design or construction of any of the individual projects identified in this plan, the Medical Center and the University will work to:

- Develop a plan that clearly addresses collateral impacts on infrastructure, access, and parking and identifies the necessary sources of funds.
- Elaborate on the portion of the plan that addresses the needs of the College of Medicine and Public Health.
- Finalize conceptual project costs and align phased implementation schedule with available sources of funds.
- Identify and communicate process for obtaining approval for changes or modifications to the proposed plan.
- Finalize and approve related business plans.
- Ensure plan is consistent with the six-year Capital Plan approved September 23, 2005

Requested of the Fiscal Affairs Committee:

Approval of the Master Plan.

SUMMARY

MEDICAL CENTER FACILITY MASTER PLAN AND PROJECT CANCER

Introduction

The Medical Center Facility Master Plan establishes a framework and long-range vision for the future of the University's Medical Center campus and Health Sciences academic facilities. It is a working document for the growth, development, and improvement of Medical Center/Health Sciences area of campus that provides the planning rationale for decisions regarding the buildings, landscape, infrastructure, circulation, parking, and community/patient interaction. The plan focuses future growth and development, establishes priorities for improving the appearance and provides a basis for determining resource needs and raising funds.

Process

A planning team with representatives from the University Architect's Office, and clinical, research and Health Sciences areas of the Medical Center guided the plan. The team assisted in the initial inventory and evaluation, and formally reviewed the plan at the first draft/alternatives and final draft/preferred alternative stages.

The process began with an inventory and evaluation of existing facilities and infrastructure and surrounding community conditions as well as the vision, mission, and goals and Academic priorities of the Medical Center and the University. Meetings, interviews, and open forums were held to identify planning issues. These issues, along with inventory and evaluation data, became the basis for the goals and objectives and a framework for the campus plan.

Alternative plan concepts were developed to examine a variety of solutions for short-term and long-term development of the campus. These alternative plans were presented for input to the planning team and to students, staff, faculty, neighbors, and community leaders at open forums. In addition, the plans were made available for review and comment via the web and public display of the plans. From the input received on the alternatives, a recommended plan was developed. This plan was reviewed again in a process similar to that used for the alternatives. The plan was refined and presented for final draft review.

Goals and Objectives

The goals for the Medical Center were based on general goals established for the Columbus campus master planning process. Several objectives, specific to the Medical Center were developed under each of these goals.

Conserve the University's finite resources.

Objectives

- Develop a land use plan to establish priorities and strategies for campus development.
- Assess suitability of buildings for continued and/or expanded use in near, mid- and long-term evaluating both physical and functional conditions.
- Identify locations for future facilities.
- Identify open space reserve areas necessary to preserve the campus image.

- Identify potential areas on campus for outside development.

Unify and Integrate Campus Development.

Objectives

- Improve pedestrian and vehicular circulation on campus.
- Identify and locate future building uses and sites.
- Improve the use of existing campus facilities.

Improve the quality of the Campus/Medical Center environment through a long-range commitment to strong design principles.

Objectives

- Establish an identity for the campus and the individual institutions.
- Provide Design Guidelines to unify the campus appearance.
- Ensure accessibility.
- Maintain and improve the passive and active green spaces on campus.
- Improve the campus landscaping.

Recommended Plan

The clinical ‘center of gravity’ of the Medical Center shifts west. Investment is targeted there.

This occurs in a condensed development pattern of large, flexible floor plates and interconnected inpatient towers. Connections begin at the western edge of Rhodes/Doan, and move west. The four lower floors are connected, as are select upper tower floors. The tower construction occurs above shelf construction, just west of the current Rhodes tower.

Future towers also remain east of Cannon Drive, and are intimately linked to other bed towers developed initially, or now existing.

Land west of Cannon Drive is primarily developed in future phases, thereby maximizing use of existing assets and minimizing initial site related enabling costs. Its future is ambulatory care development, faculty offices, and associated parking.

Connections among mission areas are nurtured through 12th Avenue becoming a ‘transitional zone.’ Wet research laboratories to the north, and faculty offices/dry-lab research space south of 12th Avenue, encourage translational research to the clinical core. Future research buildings tie into this concept.

A faculty office building appropriately sited in the ‘translational zone’ is a key strategy whose need is immediate.

Significant diagnostic, imaging and ambulatory care spaces are developed on the four floors of the “Diagnostic and Treatment” (D&T) bar extending west from the Rhodes/Doan elevator tower, to Cannon Drive.

The center of gravity’s shift west is made possible by the replacement and demolition of Means Hall, and the MRI building just east of the Emergency Department.

The South Cannon Garage site enables the Medical Center complex to reach Cannon Drive. Its parking complement is replaced, and

growth in parking need met, in a multifaceted siting strategy linking parking to point of service.

Site circulation is enhanced in a pattern where entrances occur off of 10th Avenue. A new north south connector link is established between 10th and 12th Avenues. Ultimately, 10th Avenue is straightened and connected to Neil Avenue. Cannon Drive is enhanced as a boulevard character gateway to the Medical Center.

A network of green spaces creates a pedestrian-oriented campus and streetscape, and connects the Medical Center complex to the main campus.

Neighborhood connections to the south are enhanced, per the guidance of the OSU South Campus Master Plan. Similarly, the Neil Avenue corridor is enhanced through both sensitive development and preservation (Hamilton Hall).

The southeast quadrant is developed as an integrated Health Sciences environment serving multiple colleges, around a 'health sciences green' and the Prior Health Sciences Library.

Doan Hall is decommissioned as a clinical facility and systematically converted to faculty office use per the 'translational research' strategy previously mentioned.

Rhodes Hall remains a clinical inpatient facility, with fewer and more private beds.

As the James Cancer Hospital occupies its beds in the new tower, the existing James facility is reclaimed for University Hospitals' use in supporting 'signature programs' in transplant and critical care.

Necessary remediation and modernization investments are made to all existing buildings, per documented needs and priorities in the Master Plan.

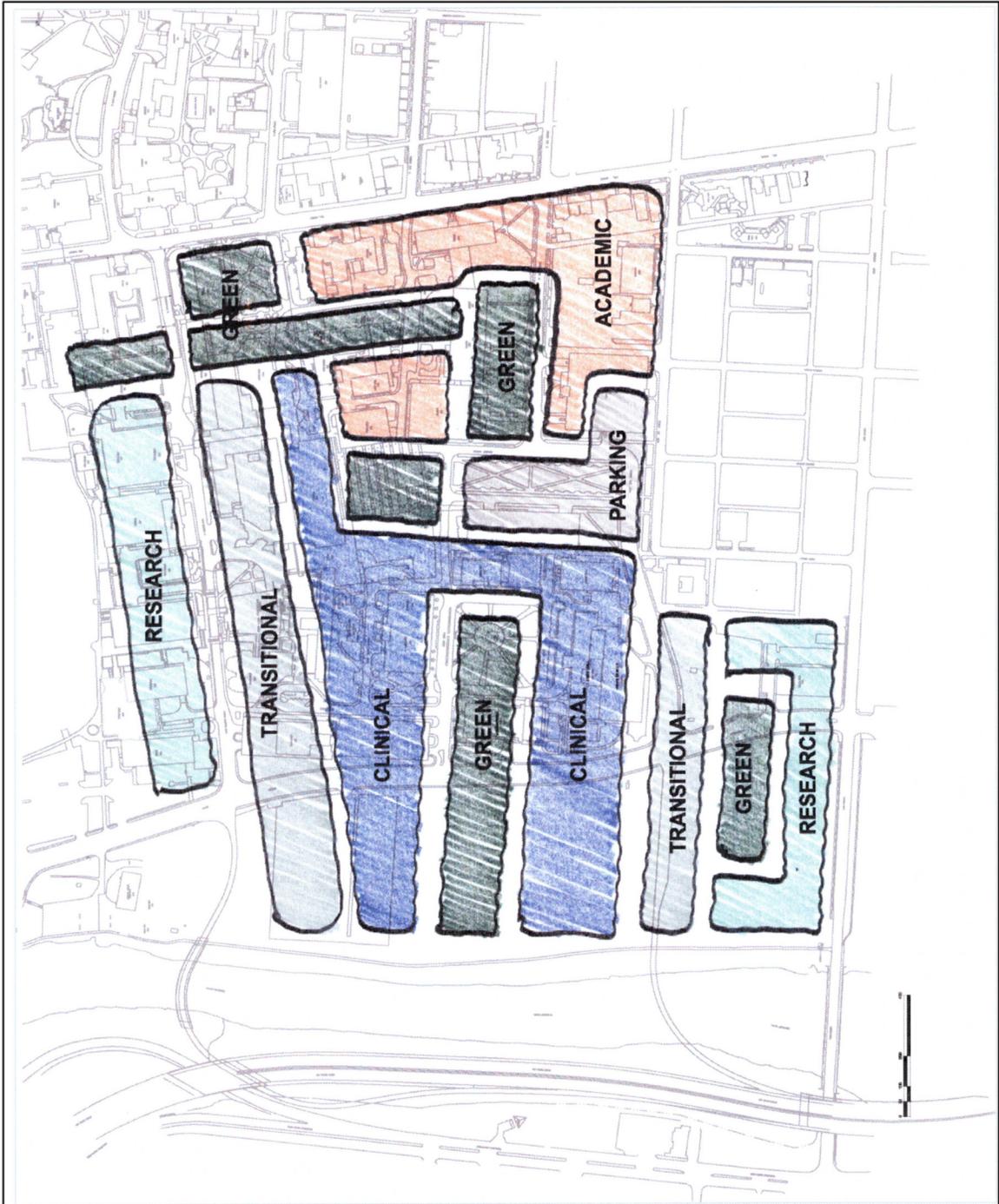
Infrastructure investments include a chiller plant and electrical substation required to serve the new square footage, and provide needed redundancies in systems.

Off site, community-based ambulatory care strategies are being pursued simultaneously, thereby lessening the need for ambulatory care space on the south campus by approximately 30%.

Buildings whose condition surveys and documented reinvestment requirements suggest change in use or demolition include Starling Loving Hall, Graves Hall, McCampbell Hall, and all buildings serving the Health Sciences Colleges.

The 'visions' outlined above will be realized in phases. The space needs driving the timing relates to projected growth in clinical services, research requirements, the evolution of signature program areas, and faculty recruitment.

Selected highlights of future phases include a major Emergency Department expansion west (when Cramblett Hall is replaced) and a major new research building on the current North Cannon Garage site.



General Zoning Concept
 2005 Medical Center Master Plan, Phases 1 & 2

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 2, 2005

The Board of Trustees met at its regular monthly meeting on Friday, December 2, 2005, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

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December 2, 2005 meeting, Board of Trustees

The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on December 2, 2005, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Chad A. Endsley, and Yoonhee P. Ha.

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PRESIDENT'S REPORT

President Karen A. Holbrook:

I had planned to talk about international students at this meeting because we have recently concluded International Education Week nationally and we have a great deal to celebrate at Ohio State in this regard. However, the empty seat among our vice presidents brings so clearly to mind a tragic loss for a private family and our University family. No matter what group of students I thought about, I could only think of Bill Hall. And thus, it seemed appropriate and important to focus for the few minutes I have this morning on Bill Hall.

One can write lists of accomplishments that are to Bill's credit. They are important and make a significant difference, and will stand as monuments to his work in years ahead in his foundations for others to build upon. What really counts at this time, however, is to recount who he was as a person and the impact he had on individuals, especially students. The value he added through his presence and his interactions with everyone captures the contributions of Bill Hall at a level well beyond his tangible and measurable accomplishments.

As I thought about what I would say, I started by simply putting words on paper that describe Bill Hall and his relationships with me, with students, with his colleagues, with his friends, and with his family. Descriptive terms came very easily as he made it so easy for everyone to be a friend, and friends he had everywhere he went during his years at Ohio State and throughout his life.

Even after knowing Bill more than three years and working with him on at least a weekly basis, Bill still had a hard time calling me by my first name but yet I feel we had a close relationship. Perhaps that was the military in him that taught him respect for title and position. Yet in contrast to what one might think -- that he would embrace protocol from his military background -- in no instance did Bill recognize hierarchy. He was equally attentive to all persons at any gathering regardless of their position. He made each one feel important by engaging them in meaningful conversation, asking about their well-being and typically asking a question that related to something specific only to that individual and then actually listening to their answers. In short, Bill valued and respected each individual with whom he interacted.

Bill was not a man of a lot of words. He said what he needed to say and not more simply to be heard. He could diffuse a tense situation with words that made it clear that no further nonsense was acceptable. Perhaps that was the military in him.

Bill was a proud man, but in a very different way than that statement might suggest. He was proud of you and he was proud of me. He was dismissive of and humble about any recognition brought to himself. He typically denied he deserved it deferring credit to others and enjoying seeing them receive accolades. He was modest and humble.

I learned from the Student Affairs website -- where individuals posted comments about Bill upon his death -- that even his older sister didn't know he was a vice president until three years ago. Most of all, Bill was proud of the students and the

December 2, 2005 meeting, Board of Trustees

many ways they demonstrated leadership and citizenship. He led them, but he led them by example and guided them not by telling them what to do. He encouraged them, he encouraged everyone and boasted their confidence in themselves.

He played many roles. Sometimes acting as a parent or guardian, an advisor and friend, a mentor and role model, an advocate and a partner. He was always the voice of students at meetings where they were not present yet issues related to their lives were being discussed. He was a conspirator and a compassionate supporter. He was deeply committed to diversity and to fairness and lived this commitment in everything he did. He could be kind, sympathetic and understanding. But he could also be demandingly critical when it was necessary to challenge an action or a decision he did not believe was right for individuals or that might embarrass the University. He was a communicator and a decision maker, appropriately serious when it was needed but always able to see the amusing side of a situation. He cared about students' success and safety and their intellectual, emotional and physical well-being.

Even in sickness Bill demonstrated the courage that was so typical of him. He spoke out about his cancer, he understood and talked about his own situation, his treatments and his feelings. He drew you in and made you feel comfortable in confronting with him the reality of his condition, never pretending it wasn't there yet never focusing on himself or his predicament. Even in pain he could call up his characteristic quick wit and wonderful smile, and if you wanted to see that smile widened just ask him about Kathy, Andy and Jeff.

Yes we will recruit a new vice president and we will find a successor for the position. But part of that job description will have to be that the new person must be able to live for awhile with the inevitable comparison to Bill Hall, as he is surely the gold standard for Student Affairs vice presidents and friends.

Each one of us has our own special Bill Hall story or stories. He will be with each of us as we face difficult situations and we will ask ourselves, "What would Bill Hall have done?" and we will find the right answer. Our friend and colleague will be dearly missed, but we will remember and celebrate his life at Ohio State and each one of us who knew him is better for it. Thank you.

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STUDENT RECOGNITION AWARD

Ms. Ha:

The Student Recognition Award is presented each month by the Board of Trustees to a student in honor of the student's achievement in his or her area of study, service to the University and/or community, and/or research achievements that have been a credit to the college and the University. This month's recipient is Laurie M. Millward, who was nominated by Dr. Tom Rosol, dean of the College of Veterinary Medicine.

A graduate of Miami University of Ohio, Laurie is currently a fourth-year student in the College of Veterinary Medicine. In addition to pursuing a Doctor of Veterinary Medicine degree, Laurie is working towards earning a Master of Science degree from the Veterinary Biosciences graduate program. She has garnered much research experience throughout her undergraduate and graduate careers, and she has been funded by the Howard Hughes Medical Institute and the National Institutes of Health. Laurie has also been involved in a number of organizations and served as secretary of the Radiology Club on campus. After graduation, Laurie hopes to complete a residency in clinical pathology, earn a Doctor of Philosophy degree, and stay in academic medicine.

December 2, 2005 meeting, Board of Trustees

Jean Sander, associate dean for Academic and Student Affairs in the College of Veterinary Medicine, had the following to say about Laurie, "She has an impressive record of academic achievement and has gained valuable research experiences while in her graduate program. She has outstanding social skills and is pleasant and well-spoken, always making a good impression in representing her profession with pride."

Laurie, congratulations on all your achievements and we look forward to hearing about your continued success.

Ms. Laurie M. Millward:

First, I would like to thank President Holbrook and the members of the Board for this esteemed award. I am truly grateful to be here today to receive this amazing honor.

I came to Ohio State in 2001 to begin my graduate work in research science. For years my dream was to become involved in investigating mechanisms of disease in a research laboratory to further the progress of medicine. During my lifetime, I have witnessed first-hand the debilitating effects disease has had on my own family members and this personal experience was what fueled my desire to be a scientist. Simultaneously, I have always been fascinated with and had a passion for clinical veterinary medicine. I would often face the dilemma of choosing between a career in veterinary clinical medicine versus research science.

During my first year at Ohio State, I was blessed to have met Dr. Michael Lairmore. It was with his guidance and mentorship that I was able to pursue both of these dreams as a dual degree student. I was accepted to both the College of Veterinary Medicine and the Veterinary Biomedical Sciences Graduate Program as a dual degree student in 2002.

Dr. Lairmore has worked tirelessly at creating research opportunities for veterinary students to receive funding for their research. I was able to have my work in his lab funded by a National Institutes of Health T32 grant. This program has been able to blend both my love of veterinary clinical medicine with my love of laboratory research perfectly. The dual degree program provides a comparative medicine approach to disease diagnostics and treatment while emphasizing critical methods used in laboratory analysis. Dr. Lairmore has truly opened many doors for me and he is an amazing teacher, mentor, and friend. I would like to thank him today for his exceptional guidance.

My four years as a veterinary student at The Ohio State University have been by far the most special years of my life. I have been pushed mentally and even physically in this program, and I have grown in so many ways. The faculty is outstanding in the College of Veterinary Medicine and I am truly blessed to have been able to study under some of the most exceptional veterinary clinicians in the country. I have also made some of the dearest friends of my life during these four years and I am proud to be associated with the caliber of students in my class. I am so excited for my future studies at Ohio State after I receive my D.V.M. degree in June.

I am thrilled to be the next clinical pathology resident at the College of Veterinary Medicine next year. Once again, I have been awarded an exceptional opportunity to work in a position that combines both clinical medicine and research medicine. I plan to complete a Ph.D. degree and become a board certified clinical pathologist in 2009. After this, I plan on pursuing a career in academia in a research institution like The Ohio State University College of Veterinary Medicine where, hopefully, I can combine clinical medicine and research once again.

I cannot take this award today without mentioning my family. I am who I am today due to the love and guidance that my family has given to me. My mother and father

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were my first and best teachers. I thank them from the bottom of my heart for their support and inspiration through these challenging years in school. My sister was and is my best friend, and she still remains my hero in life. I want to thank Dean Rosol, Dean Sander, and Dr. Lairmore for nominating me for this award today. I am so happy that Dean Sander accompanied me today. Our college has benefited greatly by having such a caring and devoted dean of students on board.

Thank you, once again, to the Board for this award. I will continue to strive to achieve my very best here at Ohio State in the years to come. Thank you.

Mr. Slane:

Thank you, Laurie, that was great.

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COMMITTEE REPORTS

Mr. Slane:

At this time, we will have the Committee Reports. I will begin by reporting that the Affiliated Entities Committee of the Board met on November 18. At this meeting, General Counsel Chris Culley and Associate Legal Counsel Anneliese Adkinson presented an update on the monitoring process for all University affiliates. This included the distribution and review of an updated chart delineating all of the entities, the sample letter to the University administrator responsible for reporting on the entity, and the document to be used in a quarterly report to the Board Committee.

The Committee then heard reports from several affiliated entities including University Affiliates, Medical Center Partners, the Science and Technology Campus Corporation, as well as a report on the Educational Council Initiative.

Next, I would like to call on Judge Duncan for a report on the Medical Center Affairs Committee.

Judge Robert Duncan:

Thank you, Mr. Chairman. Members of the Board, the Medical Center Affairs Committee met yesterday afternoon at the Ross Heart Hospital. All members of the Committee were present, along with Dr. Sanfilippo, Mr. Geier, Dr. Rund, and other senior Medical Center personnel.

Dr. Sanfilippo reported on the status of the effort to fill a number of leadership positions in the Medical Center. He also noted to us that there were three very significant new research projects which have been prepared and submitted for grants. He also noted that a Medical Center leadership retreat is being planned for February. He also noted that the Medical Center's Robotic Surgery program -- which we will hear more about this morning -- is one of the world's leading programs. He requested, and the Committee unanimously approved, non-academic center status for the "Center for Robotic Surgery." This resolution is on the consent agenda for full Board approval today.

He also reported that last Friday, both Children's Hospital and the University approved a cooperative agreement setting forth the nature and structure of the academic relationship between the institutions. He believes that the agreement is a win-win situation for both institutions and the community. He expressed thanks to all who participated in the negotiations and especially the work of Len Schlessinger and Pete Geier.

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He also informed the community that an agreement between Columbus Children's Hospital, Cincinnati Children's Hospital, and Ohio State is soon to be finalized. It will formalize relationships that will foster these institutions' ability to work together in certain areas of research and treatment regarding children and cancer.

The Medical Center's Chief Financial Officer, John Stone, provided the Committee with financial summaries for the four months ending October 31 for the College of Medicine, the OSU Health System, and OSU Physicians Incorporated. He highlighted the college's endowment market value, the health systems patient activity numbers, cash flows, and other financial matters.

In summary, the financial performance for the four months ending October 31 is solid and substantially tracking budget. Mr. Stone also noted that maintaining equipment, replacing and updating equipment, and buying new state-of-the-art equipment continues to be a financial challenge.

Eric Kunz reported that the planning for the two additional floors for the Ross Heart Hospital is well underway and expects the project to be underway in the spring.

In accordance with the Medical Center Master Plan as approved, RFP's for architects have gone out, 16 well-known firms responded, six were invited to make presentations, and three were selected for further consideration. In addition, a process for the selection of a project manager is underway.

Mr. Kunz also indicated that a committee has been formed to study the need for off-site ambulatory care facilities and with a particular concern for the OSU Partners Dublin project. A health service steering committee is now in place and membership includes both administrators and physicians. The committee's work is to make recommendations regarding operation of the clinical enterprise.

Dr. Rund, president of OSU Physicians, noted that the corporation has completed initial phases of organization, has had consolidation, and has achieved financial stability and steady growth. It has successfully completed an initial series of contract negotiations with payors. OSU Physicians is continuing its efforts to attain the highest quality of patient care and increase growth and efficiency.

Peter Geier reported that pursuant to an agreement with the City of Dublin, in the very near future it is expected that 100 acres will soon be transferred to OSU Partners for use and development. Partners are to enter into contracts with a management group. Jeff Wilkins will leave University employment and assume a leadership role in the management group. Business plans are being developed and financial planning is still in progress.

The Committee, by roll call vote, decided to go into Executive Session to discuss personnel matters. Such matters were discussed and there were no action items. The Committee reconvened and adjourned.

Any members of the Committee have anything to add or subtract from those comments? If not, Mr. Chairman, that ends my report.

Mr. Slane:

Thank you for that comprehensive report. Next, I will call on Wally O'Dell to give an Agricultural Affairs Committee report.

Mr. O'Dell:

Thank you, Mr. Chairman. The Agricultural Affairs Committee met this morning at 8:00 am. We had a very interesting Battelle report on Extension presented by Drs. Bob Moser and Keith Smith. The Extension effort reaches all 88 counties, and has

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over 1,150 employees, 300,000 4-H participants, and 37,000 volunteers with over five million hours of donated services. Extension has a very solid impact around the state in terms of improvement of the agricultural profitability and productivity, promotion of sound nutrition and food safety, and youth development.

There were several recommendations in the report, but I will only mention three: 1) enhance the faculty and educator understanding of the role in regional and state economic development efforts; 2) design programs to focus on the economic development mission; and 3) increase the capacity to address major state-wide issues related to economic development.

This was a very interesting report. It was a nice hour well-spent. Anyone from the Committee want to add to that? If not, that is my report.

Mr. Slane:

We will now hear the Investments Committee report from Chairman Dimon McFerson.

Mr. McFerson:

Before I begin, I would like to compliment Dr. Holbrook on that wonderful eulogy on Bill Hall. I would like to suggest, Chairman Slane, that this Board find a way to go on record endorsing those words and putting them in *The Lantern* so that the students will understand as a Board how we felt about this good man.

The Investments Committee met this morning for an hour of fun. Our first report was from Dr. Schroeder on the development activity for the first four months of the year. The number of donors continues to hold strong at about 33,000, which is a remarkable number of individual gifts. The total dollars are off, however, from the four-month period of last year mostly because of some rather large gifts that came in during that period of time. We expect by year-end that our dollar activity will return to more normal levels.

Next, Treasurer Jim Nichols gave a number of reports. The first report was on the monthly endowment fund. He reported that the market value of the endowment was \$1.767 billion at the end of October; that was an increase of \$40 million over the market value at the end of Fiscal Year June 30, 2005. While we have unofficial results for November, it was a very good month for the market. Our dollars increased approximately four percentage points and are comfortably ahead of \$1.8 billion.

He also gave the quarterly report, which included a detailed presentation on the status of each asset class and manager, as well as performance reviews for the fiscal year-to-date – at one, three, and five-year results. He reported that the final total of the income distributed off the endowment to the various colleges around campus was a \$100,000 shy of \$80 million. This is significantly above what it was five to ten years ago. That is remarkable and we will only get better over the years.

He also reported that the development fees that are charged to the endowment fund were 24 basis points for the first three months of the year. This probably will average out to about 100 basis points or one full percentage point for the year. The investment expenses for the Treasurer's Office held steady, about 5 basis points, and will be approximately 20 basis points for the year. So we pay out about 4.5%. We have 1 more percent for the Development Office, which is down from what it used to be and about 20 basis points for the Treasury expenses. The arithmetic would take us to about 5.75% of the endowment.

With that in mind, we would like to report that the investment returns for the University were at 9.5% for the Fiscal Year ending 2005; 14.3% if you average the

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past 2 years; and 10.4% for the past 3 years. If you recall, some of the earlier years in this new decade were not very strong with regard to market results.

Mr. Nichols also made a presentation on the analysis of the market value of the endowment on an inflation adjusted basis. He also recommended changes to the manager composition of the endowment fund by adding one domestic small cap manager, one venture capital seed fund manager, two high-yield fixed income managers, and two international fixed income managers. We are significantly expanding the number of managers to have significant diversification on our portfolio. We will continue to see those recommendations made.

Mr. Schottenstein asked a great question about the process we go through to find these managers and it is a very elaborate process. The request for proposals is sent out and we get a significant number of firms that are interested in managing our money. The Treasurer's Office then screens those firms and makes specific recommendations to the Committee, as we saw at this meeting. The treasurer also recommended three adjustments for existing money managers. If the performance is not where we think it should be, we are not hesitant to make changes to our investment managers.

Finally, there was a presentation by Jim Nichols and Bill Shkurti on the President's Strategic Investment Fund. This is a wonderful fund that has been put in place to allow President Holbrook to make these strategic investments and the dollars available will only get larger as time goes on. It really does offer some wonderful opportunities for the various colleges on campus.

I think we can all draw comfort from the fact that the stewardship of our money is working well.

Mr. Slane:

Next, I will call on Chairman Borrer for his report on the Academic and Student Affairs Committee meeting.

Mr. Borrer:

Thank you, Chairman Slane. Today in the Academic and Student Affairs Committee meeting, our first presentation was from Vice Provost Randy Smith. We are in the process of our institutional reaccreditation, which is a 10-year cycle and we are up for review in 2007. The planning process is well underway and we are very much prepared for a successful outcome. The onsite review will be in April 2007 and we are looking forward to good results there.

We next heard from Ms. Boehm and Ms. Wharton on student financial health. A very interesting study shows that students with high stress regarding their finances have lower performance levels and longer graduation times than students that don't. The Student Wellness Center has reacted to that and has added financial counseling as one of their services. We expect that to become a greater awareness in the student population and, hopefully, will help alleviate stress. It is a stress level that causes the decline in performance not necessarily the actual amount of dollars that are needed, so it is a unique situation.

Our third presentation concerned flexible family careers in our tenure track and tenured faculty. We have a higher rate of women and minorities versus the number of women and minorities who graduate as Ph.D.s. We also have a lower retention rate of that same group once they become tenure track or tenured professors. So what is recommended is that we provide more flexible work plans and a better work environment to allow for greater retention.

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What the study found was very interesting in that the University already had these plans as part of the existing rules. It appears that they are not being used and although we have the ability to do it now, it is going to be up to Provost Snyder and her group to promote a greater use of it. So there is great work to do there and it is something that was very interesting to learn.

Finally, Provost Snyder recommended the following resolutions for the consent agenda: the establishment of a Doctor of Physical Therapy degree program; the approval of academic center status for the University Honors and Scholars Center; renaming of the College of Medicine and Public Health; approval of non-academic center status; renaming of center; renaming of internal spaces; renaming of the Schiermeier Wetland Complex; and routine personnel actions. That concludes my report.

Mr. Slane:

Next we will have a report from Jo Ann Davidson who chairs the Fiscal Affairs Committee.

Mrs. Davidson:

Thank you, Chairman Slane. We had three reports given to the Fiscal Affairs Committee members this morning. The first report was from Bill Shkurti on the lines of credit update, which is done on an annual basis. This is the ability given to colleges and units on campus to be able to get a line of credit to move ahead with a project and repay that line of credit over a period of time. They pay whatever interest that would be appropriate so there is no loss of investment opportunity on the University's behalf.

The second report was a quarterly projects report. That information is in your agenda books and is an excellent way to keep track of the construction projects that are going on on-campus, and whether or not they are on time and on budget. There were some questions and requests from several of the Committee members and we have a few more details on the Larkins Hall replacement. We were updated on some of the problems that were experienced on this project so the Committee would have a better understanding of that \$10 million variance. This report is an excellent way of looking at each project. It is great seeing that the chart has a lot more projects that are on time and on budget, than those that are having some difficulties.

Our third report this morning was an energy update, which is an annual report. It is one of those problem areas that we look at to actually conserve costs as we review the areas of the University. Ms. Bellini gave that report indicating that rather than having the narrow focus on energy, which is a critically important role, they are now expanding it to look at the sustainability issue on campus. This would not only include energy, but would include looking at other operational expenses of the University such as construction expenses and environmental conditions.

I do want to comment very briefly on the energy cost issue. Clearly, the University will have increased costs in Fiscal Year 2006. Our costs for energy in FY 2005 were \$37 million; we would expect in FY 2006 those costs to go up to \$46 million. Obviously, this increase in costs is due to the growth in heating fuels primarily, but we also brought a lot of additional square footage of space onto the campus, too, which we are now providing energy coverage for. I do want to commend them for the work in doing some hedging and looking ahead and locking in some prices for the future, which is going to save us about \$6 million in FY 2006. So our costs would have exceeded and gone up another \$6 million had they not had these successful efforts in hedging for energy purchases for FY 2006.

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Also we are talking about some of the other things that are being done in the more long-range area to control energy costs. They are doing more pilot programs and energy audits of some of the buildings on campus, and they are beginning to integrate the greening concept into design standards. If you can do this successfully, that would really reduce by about 25% the cost of energy for those buildings when the concept is built into it. So while there was some concerning news on that, I think they are doing a good job of planning and looking at the overall sustainability issue and energy as part of those concerns.

We have four resolutions that are coming out of the Fiscal Affairs Committee meeting to the Board this morning for approval. The first is something that we have done for a period of time and that is to extend interim authorization to the chair of the Fiscal Affairs Committee and the president of the University or the senior vice president for Business and Finance, to give approval to move ahead with some design and construction contracts in the interim period since the Board will not be meeting again until February. That is done in consultation with the Committee members. We don't want to hold up a project if that two month delay is going to have some adverse effect on a project.

Our second approval item to come before you is routine -- entering into the feasibility studies or design and construction contracts and hiring construction managers. I just want to mention that Dr. Moser spent a little time with us and there are a couple of things of real interest to him on that resolution. That, of course, is moving ahead with the 4-H building and also acquiring a construction manager for that project. I think that it was mentioned by Mr. McFerson that one of the real good things to say about that project is all of that private development money was raised before that project moved ahead. So we are entering into that construction project with the approval of the Board today.

The third resolution deals with the renewal of a 25-acre OARDC property to the City of Wooster for water and sewer lines. The fourth resolution is a second reading of a resolution that was before you last month, this would be to approve the annexation of some acreage in Wooster to the City of Wooster, so that we can continue to get water and sewer services from the city.

Those four resolutions are recommended for your approval. I welcome any other comments by any other members of the Fiscal Affairs Committee or any questions.

Mr. Slane:

Thanks, Jo Ann.

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KEY ACADEMIC PRIORITIES AND THE ACADEMIC PLAN

Mr. Slane:

I would like to call on Provost Snyder for her report on the Academic Plan.

Provost Barbara R. Snyder: [PowerPoint presentation]

I am pleased to be with you this morning to talk about our three key academic priorities for the academic year. I hope by now you are familiar with these priorities: 1) targeted investments in excellence; 2) the alignment of funding with quality and graduate education; and 3) the University-wide review of undergraduate education. Each of these priorities is easily a major initiative in and of itself, but, as we all know, there are two ways to get to the top of an oak tree: 1) is to sit on an acorn and wait; and 2) is to climb and that is what we are doing -- we are climbing right to

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the top. That is the purpose of our academic priorities, the strategy of our leadership agenda, and the vision of our Academic Plan.

In the time I have with you today, I would like to highlight the intentional triangle of the three priorities, the leadership agenda, and the Academic Plan. Let me start that conversation by drawing your attention to the -- hot off the presses -- update of the Academic Plan for 2005. We are extremely proud of it and wanted to make sure that each of you received a copy. It has been on the web for the last couple of weeks. You will see on its cover, a message from President Holbrook which states that our University "is indeed on the move." *US News and World Report* has named us as one of the nation's top public research universities and 21st among the national public doctoral universities.

Starting on page eight of the report, you will find some impressive evidence of the increasing stature of our faculty. We hired 60 faculty members at the senior rank this year and for the third straight year we led the country in the number of faculty named as Fellows of the American Association for the Advancement of Science. The National Science Foundation now ranks Ohio State among the nation's top ten public research universities on the basis of funded research. That half a billion dollars per year R&D program, supports more than 16,000 jobs in Ohio.

The update points out that top quality research space on our campus is expanding as is the number of state-of-the-art classrooms. We have established an Office of Undergraduate Research to give students more direct access to research opportunities and mentors. It is located in Page Hall on the Oval, where we think it will have great visibility and be easily accessible to our undergraduate students.

We have earmarked \$66 million of our budget for financial aid this academic year to make sure that lower income students continue to have access to an Ohio State education. In addition, we have intensified our efforts to recruit minority students and this year established the Todd Bell National Resource Center on the African-American male to enhance the retention and graduation rates of our African-American male students.

As to students, there has been what can only be characterized as a "sea" change in their readiness for our high quality education. The update notes that for the 11th consecutive year our incoming freshmen were the best prepared in the University's history. Our freshman retention rate is now at 89.7%; the national average among Ph.D. granting institutions by the way is 77.5%. Our six-year graduation rate is at 68%, up from 55% just 5 years ago.

One of the great things about being provost is that I get to tell some of these academic success stories and I hope you love hearing them. At the same time, given the eminence of our faculty and the quality of our students, our responsibilities to build on these successes have never been greater. That responsibility is framed by our Academic Plan and its over arching goal that Ohio State become the premier public land-grant research university in the nation. To accomplish this goal, we must provide signature opportunities for faculty success and we must ramp up our efforts to enhance the education of today's and tomorrow's better prepared students.

This year's three academic priorities are strategies to help us do just that. Last month, the Academic and Student Affairs Committee heard my presentation on these priorities: targeted investments in excellence; alignment of funding with quality graduate education; and restructuring our undergraduate curriculum. But I want to discuss them with the whole Board as well.

Let me start with our targeted investments in excellence initiative. As you can tell from the Academic Plan update, we have made substantial progress centrally. Our faculty, students, and facilities are better than at any time in Ohio State's history.

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The reputation of the University, however, is directly dependent on the reputations of our departments, schools, colleges, and programs. How do we know this? At last summer's Leadership Retreat, we spent considerable time reviewing progress to date on the Academic Plan. As part of that review, we compared ourselves to every institution ranked above us and examined the differences between them and us. We learned that public research universities with *US News* peer assessment -- scores higher than Ohio State's -- all have top flight programs in such core areas as English, economics, chemistry, and psychology. If we are to go to the next level as an institution, we, too, have to have top flight programs in these areas and others.

Earlier this fall I asked every college to identify which of its programs or departments are most likely to move to the top of their respective fields and have a significant impact on the University's academic stature. At the same time, I asked the colleges to develop plans that would enable these programs and departments to move to the top of their fields. In some cases, these might be some programs that are already in existence or they might be programs that we need to create if we are to become one of the world's great universities.

The colleges' plans will be judged by two primary criteria: 1) programs or departments must be of such excellence that they can achieve world-wide recognition; and 2) they must have a significant impact on the University's academic stature. Those are the key criteria -- excellence and impact.

Bill Shkurti and I have managed to identify \$50 million in central funding over the next five years for investments in the selected programs. This includes one-time funds, continuing funds, and lines of credit. The money will be matched by funds from the colleges for a total investment of \$100 million. We know these resources will allow us to invest in only a handful of programs. Moreover, we are expecting the colleges to implement their plans irrespective of whether or not they receive the central funding. The purpose of the central funds is to allow the colleges to implement their plans faster at a higher level or a broader scale.

The colleges' plans will be presented at the Leadership Retreat meeting on January 17. In selecting the programs to be funded, I will be seeking the advice of the President's Cabinet, the Council of Deans, the President's and Provost's Advisory Committee, the Senate Steering Committee, and other Senate Committees as appropriate. I plan to have the evaluation phase completed and investment decisions announced by the end of Spring Quarter so that the first \$5 million can be released to the investment targets by July 1, 2006.

If our targeted and investment strategy is based on excellence and impact, so, in a sense, are our other two academic priorities: 1) funding for graduate education; and 2) restructuring the undergraduate curriculum. Both of these initiatives will bring increased excellence to what we offer our students and both will have a lasting impact on our ability to deliver a top-quality education. Our double-pronged focus on graduate and undergraduate education emerged as critical elements of the 2004 Leadership Agenda, which, as you know, is our short-term road map for implementing the Academic Plan.

Let me bring you up-to-date on our graduate education effort. Last year, I charged the Committee on Graduate Education to examine doctoral education at Ohio State. Now known simply as the "Freeman Committee" -- after its chair the Dean of Mathematical and Physical Sciences Rick Freeman -- the Committee has issued the first part of its final report. Here are its key findings about the current state of our graduate programs.

Ohio State lags behind its peers in the production of both Ph.D.s and master's students. While the number of master's degrees we award has risen steadily, the number of Ph.D. degrees is declining. Our doctoral programs differ considerably in

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quality. This is in part because each program is currently free to recruit and admit students with no central control over quality or number.

The quality of applicants and admitted students varies widely across our approximately 100 doctoral programs. Even though the best way to improve a unit's graduate program may be to reduce or hold constant the number of doctoral students, there is a powerful financial disincentive to do so. That is because under the current fiscal model for distributing doctoral subsidy, each graduate credit hour generates the same subsidy regardless of the quality of the program. Since Ohio State's total doctoral subsidy is fixed by a formula adopted by the Board of Regents some years ago, increasing graduate head counts means that every year the available doctoral subsidy per credit hour falls in every program across the University. In other words, the same amount of money is spread more thinly across our programs.

Both the Freeman Committee and the University Senate's Fiscal Committee are urging that we substantially overhaul our fiscal model for supporting doctoral education. They are recommending a new internal funding formula based on a greater extent on quality rather than solely on credit hours. Both committees also recommend that our doctoral programs be assessed on a regular cycle.

As I explained last month to the Academic and Student Affairs Committee, I am not suggesting that our doctoral programs are in disarray or that the general quality of what we offer our graduate students is lacking. As you know, many of our graduate programs are top ranked: geography, linguistics, industrial and systems engineering, political science, psychology, chemistry, physics, and business. These are only a few of our nationally ranked doctoral programs. If we truly want to become the premier land-grant research university in the country, we can do better and we must do better. We have already begun soliciting feedback on the Freeman report to help us to do just that.

Another committee has also been looking at graduate education, but this time from the administrative and structural-side of the house. Likewise named for its chair, Paul Beck, dean of the College of Social and Behavioral Sciences, this committee has been studying the structure and functions of the Graduate School. The first part of the Beck Committee's report pertaining to the optimal structure of the Graduate School arrived in my office just a few days ago. The committee identified no compelling reason to alter our present structural arrangement whereby a dean of the Graduate School oversees graduate studies and reports to the Provost.

Accordingly, as soon as possible, we will launch a nationwide search for a new dean of the Graduate School. Meanwhile, the Beck Committee will continue to review the functions of the Graduate School. By the end of January, the committee expects to make recommendations as to how the Graduate School can best support top quality graduate experience; one that meets the call of the Academic Plan for us to enhance and better serve all of our student body. With that sweeping call, the Academic Plan is quite clear that we need to do more, not just for our graduate and professional students but also for our undergraduate students as well.

Consequently, a priority focus of the Leadership Agenda is providing all of our students with distinctive educational experiences and opportunities. It is a matter of special pride and serious responsibility that today's undergraduates are very different than the ones we served a decade ago. As I noted earlier, we have welcomed incoming classes of increasingly well-prepared students for 11 years in a row. If we are to provide these undergraduates with truly distinctive educational experiences and opportunities, we must challenge them as never before. However, we have not had a comprehensive review of the undergraduate curriculum since 1988.

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Last year, I appointed a committee on the University-wide review of undergraduate education. This committee is charged to take a look at all aspects of undergraduate education at Ohio State, especially in light of the enhanced preparation level of our current students and the increasingly better prepared students we will be recruiting in years to come.

Chaired by distinguished Humanities Professor Brian McHale, from the Department of English, this committee examined the general education curriculum, the number of credit hours required for graduation, and how well our undergraduate programs reflect our commitment to diversity, interdisciplinary, research, and outreach. As was the case of our graduate programs, I don't want to suggest that Ohio State is not delivering a world-class education to its undergraduates, it is. But as we did for graduate education, the time has come to increase our efforts in undergraduate education.

The McHale report concludes that our general education curriculum, or GEC, is somewhat out of step with today's better prepared student body. It also found that the GEC doesn't always lead to an integrated, coherent educational experience. The committee developed a number of suggestions for strengthening undergraduate education at Ohio State. They include encouraging minors and double majors and instituting a program of freshman clusters, which are interdisciplinary three course sequences each on a unifying theme of broad interest -- like citizenship and ethnicity in the United States or the mathematical order of the natural world.

The idea behind these suggestions is to eliminate the random choices that today's GEC sometimes encourages. Instead, create a more coherent curricular package while giving students more flexibility in choosing the pieces of that package. The committee has also recommended a 25% decrease in the credit hours of the GEC. Again, this would increase the flexibility in the GEC by allowing our undergraduate students more opportunities to take electives in areas of interest to them and by making it easier for more students to complete minors or double majors.

Among the other recommendations, the McHale Committee proposes we reduce the minimum number of credit hours required for University graduation from the current 191 to 180. Such a step would bring us more in line with peer institutions throughout the country. A 12-month timeline for action on the McHale Committee's report will be distributed shortly. It will provide for campus-wide discussions and submission of comments to me from now through March. At that point, we will begin the formal process with the University Senate through the Council on Academic Affairs and the colleges to make whatever changes are deemed appropriate. The timeline will call for Senate action in November 2006 and the implementation of the new curriculum with the class entering in the fall 2007.

As you can see, this is a time of energetic self-examination; how to target our investments in the most strategic way possible; how to reform and reinvigorate graduate education; and how to shape Ohio State's undergraduate education into the most effective, imaginative, and engaging in the country. These are the academic priorities and they are all about enhancing our academic excellence. Academic excellence is the surest route, indeed, it is the only route, to the reputation goal articulated in the Academic Plan -- that Ohio State offer nothing less than the finest education in the country and be regarded widely as the best public land-grant research university.

Each of these bold undertakings is unapologetically complex and the success of each hinges on the goodwill and cooperation of the entire University community. These are the logical and necessary next steps in accomplishing the leadership agenda and fulfilling the mandates of the Academic Plan. That is why challenging, though it may be, we have chosen to launch them simultaneously. Your support will be critical to our success. As I scarcely need to remind members of this Board,

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you can't build a reputation on what you are going to do, so we are doing it all and we are doing it now. Boosted by these three big initiatives, we think we are climbing straight to the top of that oak tree.

I would like to end by saying that I hope you share my enthusiasm about these initiatives and their potential to shape the future of our University. I would now be happy to answer any questions.

Mr. Slane:

Barbara, can we assume that as to the undergraduate recommendations that they may be implemented by fall 2007?

Provost Snyder:

They will be implemented by fall 2007, assuming that everybody cooperates with the timeline and I think that everyone will. We have already begun discussions on the timeline with the Colleges of the Arts and Sciences and the other colleges that teach undergraduate students. The Council on Academic Affairs has already been engaged in this process, so the last step will be coming to you.

Mr. Slane:

You'll be very firm there?

Provost Snyder:

I will be as firm as I need to be. I think people will cooperate, I really do.

Mr. Slane:

Great. Does anybody have any questions for the provost?

Mr. Hicks:

That was a very informative report by the way. This is excellent. I think the back cover of this document on the academic highlights is really a great snapshot of some of the progress we have made. I commend you and everyone else that was involved in putting that together.

Let me ask about the target investments and education initiative. Is that in replacement of or how does that connect to the strategic investment initiative that comes out of the President's Office?

Provost Snyder:

The president still has strategic investment funds and she still invests those as she sees best. She has chosen to support this initiative by committing some of her strategic investment money to this initiative, so she is the source of some of this money that will be funding this.

Mr. Hicks:

Okay. So some of the programs that could be funded through the targeted investments in excellence will also receive separate funding from the strategic investments?

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Provost Snyder:

No; they will receive funding from her strategic investment fund through this process. She has committed a part of that money for the next five years to this effort.

Mr. Hicks:

Okay. Do we have specific metrics on the new program for measurement of success? How will we be notified of those on an ongoing basis?

Provost Snyder:

We will update you periodically. Every proposal must come with their college's proposed metrics. So each college making a proposal has to say, "Here are the metrics of success for this plan." Remember they have to carry it forward whether they receive central investment or not, so I will be holding the deans accountable for the success of those plans based on the metrics that the colleges put forth in those plans. We will be looking very closely at the proposals that receive the central investment. You will be hearing about those just as we have done with the Selective Investment program that predates me. We will be coming back to you periodically with progress on every one of those investments. I expect it will only be a handful of programs that will get this central money, but every college will be executing its plan for prioritizing those programs that can get to the top and finding a way to make sure they get there.

Mr. Hicks:

The Selective Investment program is not going away correct?

Provost Snyder:

The Selective Investment program continues in the sense that the money that was invested – it was \$500,000 for 13 units in continuing funds – in those units all still have that money and are continuing to use it. We have stopped that program. Again, that predated my arrival here a few years ago, but those 13 programs continue to have access to those funds and are using them.

Mr. Hicks:

At some point, it would be helpful for me if we could see a summary of where we have made strategic investments, where we have made selective investments, where we think we are going to be making targeted investments in excellence, and the metrics that were used to measure and where we are at. We have a lot of specific additional revenue that is going into certain programs. It seems like it is layered and I am sure that it is organized in a way that makes sense, but that would be helpful for me to understand where those monies are going.

Provost Snyder:

I did give a report on Selective Investments last year to the Board and it is on the web so you are able to see for those 13 units that received that investment exactly where they are at this point in time. We do that periodically and will continue to do that. I can make sure you get a hard copy of that.

Mr. Hicks:

It would be interesting to see side-by-side with the Strategic Investments as well.

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Provost Snyder:

We will make sure that you have that. One of the questions also that the template requires colleges to answer is whether they received other central investments through Selective Investment or through the Academic Enrichment funds. We want to know what they have done with those monies before we make a decision on future investment in the same program.

Mr. Schottenstein:

Great report. I was just curious to whom is the Academic Plan Update sent to? There is a lot of great stuff in here and we still have work to do in a lot of areas. But do we send it to alumni, the general community, or the leadership of Columbus?

Provost Snyder:

We don't send copies to all alumni, although we do tell them through the *Alumni Magazine* that it is available on the web and where to find it. We print a relatively small number of hard copies for President Holbrook to send to other presidents throughout the country and higher education leaders – ACE, AAU, and so forth. She just received those copies and will be getting those out soon. Literally, we received these yesterday.

Mr. Schottenstein:

I guess my thought was that either this or perhaps even a more condensed version is a very compelling piece from a public support, fundraising, and other general good feeling about all the great stuff going on here that I think deserves to be trumpeted.

Provost Snyder:

I agree.

Mr. Slane:

That is a good point, Bob.

Ms. Hendricks:

With regard to overhauling the fiscal model for doctoral candidates, I am assuming then that there will be some that are going to get fed more money and some that are going to get less. Do you ultimately see that you will have some fallout in some of the Ph.D. programs or doctoral programs?

Provost Snyder:

I think we will probably have to make some difficult choices to eliminate a small number of doctoral programs that are at the bottom in terms of ranking. I am not saying at the bottom in terms of Ohio State. What we plan to do is take the data we gather from all of our doctoral programs and compare those doctoral programs to similar doctoral programs at other AAU institutions across the country, so we would be able to see where our strengths and weaknesses are.

I think we will probably have to make some difficult choices because the money we get for doctoral education is in a sense a block grant and we get basically the same amount of money no matter how many more students we take. The only way we could change that allocation is if we dropped below 85% of this number that has to do with the historical formula the Board of Regents created years ago; and we are not close to that.

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We won't get less money and we won't get more money, so we have to figure out how to divide this block grant among the programs that we have. If we are going to improve the programs that are strong, or those that have the potential to be strong or stronger, we are going to have to make some changes. I think looking at the programs at the very bottom, I expect that in a few years we will be talking to you about eliminating a program or two.

Ms. Hendricks:

I would encourage you not to be timid about that. I think one of the real challenges -- the things that have really moved us forward -- is to make those tough choices and to have great programs not just a lot of average ones. I know how hard that is and in an organization like this with people trying really hard, but I would encourage you to make those tough choices as the data comes forward that makes it obvious.

Provost Snyder:

I haven't shied away from that. However, I will tell you that I have gotten a lot of criticism for that because the issue about eliminating doctoral programs is always very difficult. In fact, we probably do have across our doctorate programs the best in the state in every area. Does that mean we shouldn't eliminate some? I think it doesn't mean that. I think we want to be better than just the best in the state. It is not that that is bad, but we want our doctoral programs to be nationally regarded and that it is going to require some tough choices. I thank you for the support.

Mr. Slane:

Thank you, Barbara, great job.

(See Appendix XXVII for background information, page 687.)

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ROBOTIC SURGERY PRESENTATION

Dr. Fred Sanfilippo:

I am pleased to introduce two individuals who have been the driving force behind the development of robotic surgery at Ohio State University and who will shortly provide the background and rationale for developing the Center for Robotic Surgery, which is on your consent agenda today. Dr. Scott Melvin, director and chief of the Division of General Surgery, professor in the Department of Surgery, and chief of the Medical Staff, who is world renowned in the area of pancreatic cancer and has been at OSU for 12 years. Also with us this morning is Dr. Vipul Patel, associate clinical professor in the Division of Urology, who joined OSU this summer. Dr. Patel is world renowned in robotic surgery having done more than 1,000 cases, probably one of the largest experiences in the world.

I would have to say just to begin success in any venue is based on our ability to recruit and retain the very best. I think this summer we were very fortunate in being able to recruit Dr. Patel, someone who has been recruited around the world and we were able to bring him here to Columbus, Ohio, and OSU. I am particularly pleased to be able to retain somebody of Dr. Melvin's stature. Not to embarrass you, Scott, but we were able to retain him, very recently, from a little school in Baltimore that offered him a fabulous position at Johns Hopkins but who decided to stay here at OSU. With that, let me turn it over to Scott to give some of the background about robotic surgery here at OSU.

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Dr. Scott Melvin: [PowerPoint presentation]:

Thank you, Dr. Sanfilippo. Chairman Slane, members of the Board, and President Holbrook, it is a pleasure to be here. We will talk to you today about minimally invasive surgery and give you that as the background to robotic surgery.

Basically using technology to reduce the stress on people and to provide therapy for different disease processes is the whole concept behind not only robotic surgery, but also minimally invasive surgery. It is not a new concept at Ohio State. It was brought into the era of modern technology in the early 1990s and Ohio State was a leader back then.

In 1999, we developed the Center for Minimally Invasive Surgery as a multidisciplinary unit to include: general surgery, vascular surgery, veterinary medicine, urology, cardiac surgery, and a variety of different specialties. Our mission, like many other missions here, includes both education -- and the education was broad-based including a variety of different levels -- research, and clinical care. We started a clinical fellowship in 1996 and the center in 1999, and briefly today we will talk about our future goals.

Over the last few years, one of the results has been for us to train surgeons from the U.S. and around the world. Over 100 surgeons a year have currently been through our program for a variety of different specialties, and to look at and experience the technology here. We have been relatively successful in obtaining research funding and to maintain our programs to create publications and obtain international recognition.

Additionally, none of this happens outside the realm of clinical care. In providing excellence in clinical care and hallmark programs, we have in the treatment of gastric esophageal reflux, the surgical management of obesity, the transplant program, and the cancer programs. These have benefited as well from the technology that can be applied to these disease processes. This is an example of a world-class operating room. People from around the country continue to come to our facility to see this type of technology laid out in the operating room. It is also a great thing for everyone to see the block "O." It is a really fantastic facility we use to take care of our patients.

Moving on to robotic surgery, which is a portion of minimally invasive surgery, we were one of the first centers worldwide to adopt the robotic technology when it was first approved by the FDA for U.S. use in 2000. By the time it was approved for FDA use in the U.S., we already had several surgeons who had been trained elsewhere in the world. We were the first center with a dedicated lab and a lab robot. We developed GI, general and cardiac surgery. Currently, we have the world's first reports of a myotomy on the esophagus to help a swallowing problem, pancreatic resections, and the first report using the new technology of the four-arm robot which we will explain in a minute. Additionally, the first prospective comparisons to see if it is a good idea, a large published experience, and, like we said, the first experiment with a four-arm device.

This is not a picture of Dr. Patel. Nor are we as surgeons at risk of being completely replaced with robots, but clearly the robotic technology that we have available has been really developed at least in part by our group here at Ohio State. We are now at the stage where we can expand it to the modern therapy and provide advantages to patients. Urology is one area where that has been clearly demonstrated to provide benefit in the high volume program. What we are going to outline next will hopefully take us to the next level in using the developed technology to provide further benefits to patients.

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Dr. Vipul R. Patel: [PowerPoint and video presentation]

Thank you, Dr. Holbrook and Chairman Slane, for allowing me to present to you today. Many of you were involved in my recruitment almost a year ago, so this is a presentation describing the fruits of your labor and my family appreciates you bringing me here. We will talk a little bit about robotics, its impact in urology -- not only in urology, but really statewide and worldwide -- and what our potential impact will be over the next few years and the next few decades.

The DaVinci Robot is unique and really one of its kind. It was developed by the U.S. military and was transitioned over to commercial production after initially hooking up computers to cadets and by monitoring how their movements can be enacted by computers.

The advantages of robotic technology are that it provides: three-dimensional vision -- it allows you to see much better than you can see laparoscopic or during open surgery; it gives you a little wrist that can move in any direction that your hand can move; and it has tremble filtration and motion scaling, so it makes life for a surgeon much easier. As I often say, it makes a good surgeon even better.

This is how I describe it when people look into the robotic console -- I often have a lot of visitors say they feel like they are inside of the patient and that is the key to robotics. It just makes everything very precise, very accurate, and the key is vision and articulation. We have small instruments that are interchangeable and they attach to the four-arm robot. The surgeon now has four arms instead of two and can use each at all times. As you can see, the instruments are quite small, they articulate but they are pretty much about one to one-half a centimeter in size depending on the instrument, therefore, accurate and precise.

This is a brief video just outlining how the surgery is performed. As you can see, I am sitting there at the robotic console not having to be gowned. It is much more ergonomic for surgeons and there are studies showing that it may well increase the longevity of a surgeon's experience. These are small little hand instruments called, "surgical masters." As your hands turn, the instruments turn, and as your hands open and close, the instruments open and close. So for once, you are not directly next to the patient. Our goal is to one day be able to potentially be in other cities, other states, and help surgeons who may be in distress at other institutions.

This is a brief video showing the key to robotic surgery, which is suturing. This is the prostate which is near and dear to my heart in urology. Here you will see that we are tying off a major vascular structure that supplies the blood to the prostate. Many of you who may have friends who have had open prosthetic surgery, their chief complaint or worry is blood loss. However, here we can pretty much eliminate the need for blood donation and blood transfusion, and this is because the surgical robot allows us to tie very precisely. As you can see, these are the same instruments that were sitting on my hand during the previous picture, but they look quite large here and this is due to the magnification and the three-dimensional vision.

The Ohio State Urology program has gone through unprecedented growth in robotic surgery over the last few months since my arrival. Last year, we did approximately 40 open surgeries and already we have done over 130 of the robotic surgeries. Our projection for this year is 400+ robotic surgeries and we are soon becoming the top, or at least one of the top, robotic centers urologically.

I would say our single surgeon experience is the largest. We are about to purchase a second clinical system because the volume of patients coming into Ohio State has been so large that we are having to expand the program. My growth estimates are if we have the available technology and surgeons there is a potential to get close to 1,000 robotic surgeries per year over the next 3-5 years, with the ultimate

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goal to be the number one prostate center in the country. I truly think with our technical advantage we have the ability to do that with the appropriate support.

These are the projections of what has happened in the past with robotic surgery and, in particular, prostatectomy. As you see, it was started in the year 2000. This year, 18,000 prostatectomy surgeries will be done and by the year 2007, I think, a conservative projection is 40,000 out of a potential 100,000 cases. I think we have the potential to be on the leading edge of that.

I think robotics will play a role in all areas of medicine not just in surgery. I think it is important that we have adopted the technology and that we support other departments that are wishing to evolve and use robotic technology as well. Standards of care are changing for patients and also for resident trainees. As I interviewed our resident applicants this year, the number one question was, "Tell us about robotic surgery and if we are going to be trained on robotics." I think that general surgery and many other specialties, the same will be asked.

Robotics is multi-specialty -- the robot was really designed for cardiac surgery. At Ohio State, general surgery started and now urology is the number one program using robotics in the country. I believe the next frontier will be gynecologic surgery.

Our robotic center will have an academic mission: clinical care, teaching, and research, and the Center for Robotic Surgery will help fulfill these missions. Our robotic center will be the first designated multidisciplinary center in the world. It will focus on robotic surgery and also in telemedicine, telementoring, and surgical simulation. This is where surgical medicine is going. We don't think in the future we will be operating or teaching residents in the way we are today. The other advantage it provides is interdisciplinary collaboration with biomedical engineering, economics, and the College of Veterinary Medicine.

Our goals are in clinical excellence, adopting new technologies, and then perfecting them and translating them into outcomes where patients now have less pain, faster recovery, and better outcomes overall. Our teaching mission is to provide our residents the ultimate education -- that we are the most competitive out there in recruiting residents to come to our surgery and academic programs. I think we can do that by advancing telemedicine and simulation. The goal is to create the future pioneers and thought leaders in surgery.

We already have, I believe, the busiest international training center. In the last few months, we have received guests from each of these nations listed. They have gone back to their countries and have taken Ohio State back with them and are now performing surgery the way we have tried to teach them.

We also have a research mission. We have a collaboration going on with Cornell, Penn, and UC-Irvine about clinical outcomes. NASA has many research projects regarding robotics and it would be nice to partner with them, and also the various colleges within The Ohio State University.

Development of future robots will be key. I believe the current robot being worked on is much smaller and comes down from the ceiling and has better articulation. We will be involved in the development of the future robotic systems around the world.

Many people ask me, "Why did you come to Ohio State and why do you think Ohio State has the potential to be not just one of the top but the leader in robotic surgery?" I think Dr. Melvin has already set the reputation for excellence in robotic surgery and has been at OSU much longer than I have. Robotic surgery was developed by Scott Melvin. We have the first multidisciplinary center. We will -- with the host of the first world robotic urology symposium -- be publishing the first robotic urology textbook. But, most importantly, when they recruited me, the Board

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showed me they had the vision and the vision is going to be excellence for where Ohio State is going.

The robotic center will allow us to stand alone and the goal is to take this to the next level. My goal has always been to develop Ohio State to become the brand name for robotic surgery around the world. So when a patient thinks they need robotic surgery, Ohio State is the first name that comes to mind. Currently there are other centers out there that may come to mind, but in the next decade we have the potential to be that institution. We have the vision, we have the technology, and we have all the people here who can make that happen.

Once again, thank you for allowing me to come to The Ohio State University.

Mr. Slane:

On behalf of all the males in this room, we are glad Dr. Melvin stayed and we are glad Dr. Patel came. Does anyone have any questions?

Ms. Hendricks:

When you teach these doctors internationally, are there any limitations to the equipment they have? I mean they go back home, but do they have robots?

Dr. Melvin:

That is a very interesting question and the economics are important. Two weeks ago, we did the first robotic surgery in South America, Argentina. They don't have a robot south of the equator in South America, so it was flown down there. It took about three days to get all the pieces compatible. It is a limitation, but it is becoming more easily to overcome.

Dr. Patel:

I think the economics are interesting. Even in the U.S., the economics of robotics are still being worked out. However, patient demands have overridden this. I was recently in Peru, not the wealthiest country in the world; however, multiple robots will be bought. What countries and other institutions are finding is that if robotics are not offered, then patients are leaving. So patient demand is overriding economics.

Mr. Slane:

Great presentation. Thank you very much.

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CONSENT AGENDA

President Karen A. Holbrook:

We currently have nineteen resolutions on the Consent Agenda today and we would like to conduct a separate vote for #15 – Appointment and Reappointment of Investment Managers. We are seeking your approval for:

REAPPOINTMENTS TO THE RICHARD M. ROSS HEART HOSPITAL BOARD

Resolution No. 2006-60

Synopsis: Approval of reappointments to the Richard M. Ross Heart Hospital Board is proposed.

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WHEREAS the Board of Trustees on October 3, 2003, approved the establishment of the Richard M. Ross Heart Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by the Ohio state university board of trustees, in accordance with University Hospitals Board bylaw 3335-104-01, and in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the university:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as citizen members of the Richard M. Ross Heart Hospital Board effective December 2005 through December 2007:

John B. Gerlach, Jr. (2nd term)
Frank Wobst (2nd term)

ESTABLISHMENT OF A DOCTOR OF PHYSICAL THERAPY DEGREE PROGRAM

Resolution No. 2006-61

Synopsis: Approval of the establishment of a Doctor of Physical Therapy degree program is proposed.

WHEREAS the Doctor of Physical Therapy degree program will emphasize advanced problem solving, critical thinking, clinical reasoning and management, and differential diagnosis to support the level of independent practice expected of therapists in the decades ahead; and is differentiated from a Ph.D. by its emphasis on clinical skills and practice issues, not research; and

WHEREAS the Doctor of Physical Therapy is the preferred clinical degree of the American Physical Therapy Association, and nationally, approximately half of all accredited programs currently culminate in this degree, with most of the remainder moving toward establishing it; and

WHEREAS the proposal adheres to the Council on Research and Graduate Studies' Framework for Professional Doctoral Programs and was approved by the University Senate at its November 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Doctor of Physical Therapy degree program is hereby approved, effective upon the approval of the Ohio Board of Regents.

**APPROVAL OF "ACADEMIC CENTER" STATUS FOR THE
UNIVERSITY HONORS AND SCHOLARS CENTER**

Resolution No. 2006-62

Synopsis: Approval of "Academic Center" status for the University Honors and Scholars Center is proposed.

WHEREAS a recent internal and external review process of the University Honors and Scholars Center resulted in the recommendation to seek academic center status for it; and

WHEREAS formal faculty and student advisory committees for the Center endorsed the recommendation, as did the academic colleges that have honors programs; and

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WHEREAS academic center status will result in regular, formal review of the Center by the Council on Academic Affairs; and

WHEREAS the proposal adheres to the Council on Academic Affairs' Guidelines for the Establishment and Review of Academic Centers; and

WHEREAS the proposal was approved by the University Senate at its November 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to designate "Academic Center" status for the University Honors and Scholars Center is hereby approved, effective immediately.

RENAMING OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH

Resolution No. 2006-63

Synopsis: Renaming of the College of Medicine and Public Health to the College of Medicine is proposed.

WHEREAS in 2000, through action by the Council on Academic Affairs, the University Senate, and the Board of Trustees, the School of Public Health changed its reporting line from the College of Medicine and Public Health, to the Office of Academic Affairs, and subsequently the position of dean of the School of Public Health was established; and

WHEREAS the College of Medicine and Public Health, through its established governance procedures, has now supported the related name change for the College; and

WHEREAS the School of Public Health now has endorsed the name change for the college and will continue as an integral part of the Health Sciences cluster of colleges; and

WHEREAS the proposal was approved by the University Senate at its November 10, 2005 meeting:

NOW THEREFORE

BE IT RESOLVED, That the College of Medicine and Public Health be renamed the "College of Medicine," effective Winter Quarter 2006 (January 3, 2006).

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2006-64

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty rule 3335-3-36 (A) specifies that: "Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs"; and

WHEREAS a request has been received for use of this term from the College of Medicine for the "Center for Robotic Surgery"; and

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WHEREAS subsequent use of the term “academic” center will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review; and

WHEREAS the Council on Academic Affairs has reviewed this formal request and has no objections:

NOW THEREFORE

BE IT RESOLVED, That the use of the term “center” for the “Center for Robotic Surgery” be approved, effective immediately.

RENAMING OF CENTER

Resolution No. 2006-65

Synopsis: Renaming of the Center for Excellence in Manufacturing Management to the Center for Operational Excellence is proposed.

WHEREAS the Fisher College of Business has requested that the name of the Center for Manufacturing Excellence be changed to better reflect the changing nature of the activities being undertaken; and

WHEREAS the proposal has the support of the leadership of the Center and its external advisory committee, the support of the College, and the concurrence has been provided by the College of Engineering; and

WHEREAS the change in name was reviewed and approved by the Council on Academic Affairs at its meeting on November 2, 2005;

NOW THEREFORE

BE IT RESOLVED, That the name of the Center for Excellence in Manufacturing Management be changed to the Center for Operational Excellence, effective immediately.

NAMING OF INTERNAL SPACES

Resolution No. 2006-66

Synopsis: The naming of internal spaces within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President’s Cabinet, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

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Project: Page Hall, 1810 College Road

- Office provided through the generosity of FedEx, Room 150E, First Floor
- Alex Shumate Graduate Student Lounge, Room 230
- Longaberger Seminar Room, Room 240
- Pamela Conrad Seminar Room, Room 240A
- Office provided through the generosity of Harry Jacobs, Room 310D
- Office provided through the generosity of Stan Chesley and Susan Dlott, Room 310F
- SBC Distance Learning Studio, Room 310G
- Distinguished Visitor's office generously provided in memory of Frank and Jeanette Veno, Room 310K
- Office provided through the generosity of Brad and Cynthia Tillson, Room 310P
- Office provided through the generosity of Tom and Merilynn Kaplin, Room 310Q
- Lockheed Martin Boardroom, Room 340
- Annie Glenn Executive Conference Room provided through the generosity of Barbara K. Fergus, Room 350B
- Office provided through the generosity of Deborah and Andrew Merritt, Room 350C
- Ralph and Barbara Rockow Executive Director's Office, Room 350E

Project: College of Dentistry, 302 West 12th Avenue

- Dr. Nancy Goorey Educational Suite, Room 3085
- Dr. Charles Solt Library, Room 4008

Project: Physics Research Building, 191 West Woodruff Avenue

- David and Christine Vernier Commons, First Floor, off of the central atrium
- Alpheus Smith Seminar Room, Room 1080, First Floor

Project: Buckeye Village Community Center, 2724 Defiance Drive

- Minkin Family Art Studio, Room 130, First Floor
- Dr. Beverly Guella Toomey, Room 124 (fireplace), First Floor

Project: Recreation and Physical Activity Center, 337 West 17th Avenue

- Tom Davis Special Event Gym, Room B25
- Mary Daniels Wellness Suite, Room B130
- Jonathan Larrimer Members Lounge, Room B245
- Dave Griner Student Leadership Training Room, Room B251

RENAMING OF THE SCHIERMEIER WETLAND COMPLEX

Resolution No. 2006-67

Synopsis: Renaming of the Schiermeier Wetland Complex located at 352 West Dodridge Street, Columbus, Ohio, the "Wilma H. Schiermeier Olentangy River Wetland Research Park" is proposed.

WHEREAS Wilma H. Schiermeier, a 1955 graduate of The Ohio State University, was an Ohio producer of beef cattle, vegetables and flowers and a dedicated member of the board of the Ohio Farm Bureau who sought to preserve the land for natural and agribusiness uses; and

WHEREAS Wilma H. Schiermeier, was so keenly interested in environmental research and the importance of clean water and air that she made an estate gift to The Ohio State University of over \$1.5M for that purpose; and

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WHEREAS the highly recognized Olentangy River Wetland Research Park exists to investigate the role of wetlands in landscape ecology and to provide a facility for research and the teaching of students and the general public; and

WHEREAS the wetland park currently encompasses other named components including the Heffner Wetland Research and Education Building and the Sandefur Wetland Pavilion; and

WHEREAS the gift from Wilma H. Schiermeier completes a major construction and endowment campaign to assure the future success of the Olentangy River Wetland Research Park without excluding future contributions:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned area shall be renamed the "Wilma H. Schiermeier Olentangy River Wetland Research Park," effective immediately.

**AMENDMENTS TO THE BYLAWS OF THE
BOARD OF TRUSTEES AND RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2006-68

Synopsis: Amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty to reflect a title change, rescind a title, and to delineate responsibilities in the central University administration is recommended for approval.

WHEREAS the position of senior vice president for External Relations is being changed to the senior vice president for University Relations in order to unify the departments that report to the senior vice president, streamline the services they offer, and organize them to work together more collaboratively; and

WHEREAS the senior vice president for University Relations will continue to direct the units known as Government Relations, Media Relations, Internal Communications, Marketing Communications, Research Communications, and the WOSU Stations; and

WHEREAS with this change, the title of vice president for Government Relations will be rescinded; and

WHEREAS as a part of the restructuring of the University administration, amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty are necessary to effectuate the changes proposed:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, the proposed administrative reorganization be hereby adopted, effective immediately; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees is hereby authorized and directed to incorporate the recommended changes – title change and rescission of title – in the applicable sections in the Bylaws of the Board of Trustees and Rules of the University Faculty.

Amended Bylaws

3335-1-03 Administration of the university.

(N) Senior vice president for ~~external~~ university relations. The major area of responsibility and authority of the senior vice president for ~~external~~ university

relations shall be the communications, public relations, and marketing of the university, WOSU stations, and the administration of all aspects of the university's relationships and dealings with federal, state and local government officials, representatives and agencies to advance the university's mission and substantive agenda. Without limiting the generality of the foregoing, the senior vice president for external university relations shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: developing broad policies and operating procedures for communications, public relations, and marketing activities in support of the university's institutional goals; developing and implementing the university's marketing, communications, and public relations strategies; coordinating all internal and external institutional marketing and communications activities; instituting and coordinating collaborative strategies and activities with academic and academic-support units; presenting the university properly to its key audiences nationally and statewide; and informing the university's constituencies about the many benefits it offers and services it provides; advising the president and senior university leadership on all legislative and regulatory matters impacting the university's interests; overseeing the development of strategies to effectively advance the university's academic agenda with government policymakers and funding agencies at all levels; maintaining top-level communications between the university and government officials; and overseeing development of support for the university's agenda among advocacy groups, institutional colleagues, policymakers, and Ohio citizens. The senior vice president for external university relations shall report to the president, and, as appropriate, shall consult with the executive vice president and provost.

~~(O) Vice president for government relations. The major area of responsibility and authority of the vice president for government relations shall be the administration of all aspects of the university's relationships and dealings with federal, state and local government officials, representatives and agencies to advance the university's mission and substantive agenda. Without limiting the generality of the foregoing, the vice president for government relations shall, under the direction of the president and with the approval of the board of trustees, advise the president and senior university leadership on all legislative and regulatory matters impacting the university's interests; develop strategies to effectively advance the university's academic agenda with policymakers and funding agencies, particularly at the federal level; maintain regular and effective substantive communications between the university and government officials at all levels; and develop support for the university's agenda by engaging the interest and commitment of advocacy groups, institutional colleagues, policymakers and Ohio's citizens. The vice president for government relations shall report to the president of the university. The vice president shall coordinate the university's policies and contacts involving federal, state, and local government including government agencies as they relate to university priorities among the various internal unit directors of government relations.~~

DEGREES AND CERTIFICATES – AUTUMN QUARTER COMMENCEMENT

Resolution No. 2006-69

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements; and

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WHEREAS the faculty of the College of Social and Behavioral Sciences has recommended that Corinne Arnold be awarded a Bachelor of Arts degree, with a major in Political Science, retroactive to Spring Quarter 2004:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 11, 2005, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2006-70

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 4, 2005 meeting of the Board, including the following Appointments, Change in Title, Professional Improvement Leaves, Reappointment, and Emeritus Titles, be approved.

Appointments

Name: JOSEPH B. STULBERG
Title: Professor (John W. Bricker Professorship in Law)
College: Moritz College of Law
Effective: August 16, 2005

Name: PETER P. SWIRE
Title: Professor (The C. William O'Neill Professorship in Law and
Judicial Administration)
College: Moritz College of Law
Effective: December 1, 2005

Change in Title

Name: WILLIAM CURTIS STEINER
Title: Senior Vice President for University Relations
Office: University Relations
Effective: December 2, 2005
Present Position: Senior Vice President for External Relations

Reappointment

WILLIAM G. GOLDEN, Associate Professor-Clinical, College of Dentistry -- Regular Clinical, effective July 1, 2004.

Professional Improvement Leaves

K. K. GAN, Professor, Department of Physics, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2006.

STEPHEN S. PINSKY, Professor, Department of Physics, effective Winter Quarter 2006.

SUSAN L. KLINE, Associate Professor, School of Communication, effective Spring Quarter and Autumn Quarter 2006, and Winter Quarter 2007.

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GREGORY P. LAFYATIS, Associate Professor, Department of Physics, effective Winter Quarter 2006.

Professional Improvement Leave—Change in Dates

BIRGITTE SOLAND, Associate Professor, Department of History, change leave from Autumn Quarter 2005, Winter Quarter and Spring Quarter 2006, to Autumn Quarter 2005.

Emeritus Titles

CHARLES F. JOHNSON, Department of Pediatrics, with the title Professor Emeritus, effective December 1, 2005.

GARY W. MULLINS, School of Environment and Natural Resources, with the title Professor Emeritus, effective January 1, 2006.

LYNN B. WILLETT, Department of Animal Sciences, with the title Professor Emeritus, effective January 1, 2006.

DAVID L. ZARTMAN, Department of Animal Sciences, with the title Professor Emeritus, effective February 1, 2006.

JEFFREY D. LAYMAN, Ohio State University Extension, with the title Assistant Professor Emeritus, effective December 1, 2005.

RESOLUTIONS IN MEMORIAM

Resolution No. 2006-71

Synopsis: Approval of the Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

David J. Citino

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 17, 2005, of David J. Citino, Professor in the Department of English and Poet Laureate of The Ohio State University.

Professor Citino was a graduate of St. Ignatius High School in Cleveland, Ohio University (B.A.), and The Ohio State University (M.A., Ph.D.). He was the author of 12 books of poetry: *A History of Hands* (forthcoming, Ohio State); *The News and Other Poems* (Notre Dame, 2002); *The Invention of Secrecy* (Ohio State, 2001); *The Book of Appassionata: Collected Poems* (Ohio State, 1998); *Broken Symmetry* (Ohio State, 1997); *The Weight of the Heart* (Quarterly Review of Literature, 1996); *The Discipline: New and Selected Poems, 1980-1992* (Ohio State); *The House of Memory* (Ohio State, 1990); *A Letter from Columbus* (Logan Elm, 1988); *The Gift of Fire* (Arkansas, 1986); *The Appassionata Doctrines* (Cleveland State, 1986); *The Appassionata Poems* (Cleveland State, 1983); and *Last Rites and Other Poems* (Ohio State, 1980).

Dr. Citino's poems have been published over the last 35 years in such periodicals as *The Antioch Review*, *Beloit Poetry Journal*, *Chicago Review*, *The Georgia Review*, *The Kenyon Review*, *Michigan Quarterly Review*, *New England Review*, *Poetry*, *Salmagundi*, *Shenandoah*, *The Southern Review*, *Threepenny Review*, *Yale Review*, and the *OSU Buckeye Football Program*. Among his honors and awards are the Governor's Award and a major fellowship from the Ohio Arts Council, the first annual Poetry Award from the Ohioana Library Association, the OSU Alumni Distinguished Teaching Award, the

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Exemplary Faculty Award from the OSU College of Humanities, the Nancy Dasher Award from the College English Association of Ohio, a fellowship in poetry from the National Endowment for the Arts, the Bjornson Award for Distinguished Service to the Humanities from the Ohio Humanities Council, the Career Achievement Award from the OSU Alumni Association, and the Hon. John V. Corrigan Distinguished Alumnus Award from St. Ignatius High School.

He was poetry editor of Ohio State University Press; former president of the Board of Trustees of the Greater Columbus Arts Council; and former president of the Board of Thurber House, the writers' center located in downtown Columbus. Dr. Citino wrote on poetry and related matters for *The Columbus Dispatch*. He was the author of *Paperwork* (Kent State, 2003), a book of essays; contributing editor of *The Eye of the Poet: Six Views of the Art and Craft of Poetry* (Oxford, 2002); and co-author of *The Bible as Literature*, 5th edition (Oxford). Professor Citino delivered the OSU Winter Quarter 2000 Commencement Address, "Pomp, Circumstance, and Other Songs of a Lifetime," a poem written for the occasion. In 2002 he was named by the OSU Board of Trustees the Poet Laureate of the University. Upon President Karen Holbrook's first day on the job, Dr. Citino marked the occasion with the poem, "Welcome to the President." David was a marvelous human being in every sense of that word; to know him was to appreciate his keen intelligence, his insatiable curiosity, his caring heart, the capaciousness of his soul, and his love of life and celebration of everything in life. He was beloved by all: his family, his students, his colleagues, his friends, the community at large, and a community of readers across the nation. As a poet he embraced the world both with an intense passion and with the greatest gentleness. He wrote on a range of everyday themes, including childhood, education, and all that constitutes everyday news. His poems celebrate the joy of life and its "last rites." A son's achievements become a golden moment:

MY SON'S VIOLIN

Hard as he tries, he can't get it right.
The house writhes; Bach lurches
through the rooms like a drunk.
My son carries the instrument delicately,
as if it were something holy, older
than he can imagine. He winces
as I clasp it, roughly pluck and hear,
twist and twist again until my hands
have fashioned the order my father
made for me: E A D G. Everything's
right again, he tells me with his eyes.
He thanks me and goes out, footsteps
growing dim as he mounts the stairs.
All at once the house lifts and spins
with music. If it were given to me
to choose, this would be the moment
of my death.

On behalf of the University community, the Board of Trustees expresses to the family of Professor David J. Citino its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Chester Devenow

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 6, 2005, of Chester Devenow, former chairperson and member of The Ohio State University Board of Trustees.

December 2, 2005 meeting, Board of Trustees

Chester Devenow was born on March 3, 1919, in Detroit, Michigan. His father was a Russian immigrant who worked as a laborer for Ford Motor Co. and later became a small manufacturer of store fixtures and restaurant equipment. After graduation from Central High School in Detroit, Chester Devenow studied music for a time at the Juilliard School in New York City. In 1941 he received a degree in political science from New York University and enrolled in law school at Harvard.

During World War II, Mr. Devenow became an Army intelligence officer attached to General Douglas MacArthur's staff in the Pacific and received a Bronze Star. After the war, he managed several of the Fruchtmann companies in the Toledo area and by 1961 he was managing Globe-Wernicke Industries, which included City Auto Stamping and City Machine & Tool, and a furniture-manufacturing and office-supply firm in Cincinnati.

In 1966, Mr. Devenow engineered a merger with Sheller Manufacturing Corporation in Detroit, with the resulting company, Sheller-Globe Corporation, becoming a major automotive supplier with sales of nearly \$1 billion annually before it was taken over in 1986. It eventually became a unit of United Technologies.

A titan of local industry who almost single-handedly created a Fortune 500 company, Chester Devenow was later called upon to mediate many high-profile management-labor disputes. Mr. Devenow had the confidence of both labor and management, and his circle of friends included Lee Iacocca and the late Henry Ford II, as well as labor leaders for the United Auto Workers, Teamsters, and other unions. William Patterson, a former executive vice president of Sheller-Globe, recalls Mr. Devenow as "a very fine gentleman, a good businessman. He probably had more business savvy than any man I ever knew."

After the Sheller-Globe sale, Chester Devenow intended to retire but was pressed into service as a banker when Trustcorp Inc. was struggling. He was called in by banking regulators to be chairman during the transition that led to the sale of Trustcorp to Society Corp. in Cleveland, which in turn was acquired by KeyCorp.

Chester Devenow was also active in the community, chairing groups as the Toledo Area Chamber of Commerce, Blue Cross-Blue Shield of Northwestern Ohio board, and the board of Siena Heights College in Adrian. He also served on the boards of the University of Toledo Foundation, the Toledo Museum of Art, the National Energy Foundation, the Northwest Ohio Center for Labor-Management Cooperation, and Ohio's Technology and Productivity Center. In 1973, Chester Devenow was appointed as a member of The Ohio State University Board of Trustees to serve a nine-year term by Governor John J. Gillian.

In 1981, Chester was awarded the Ohio Governors Award. He was also an honorary founder of St. Vincent Medical Center and a recipient of the Heritage Award of Yeshiva University. His many memberships included: the Jockey Club in Miami; the Marco Polo Club in New York; Mar-A-Lago in Palm Beach; and the Palm Beach Yacht Club; and in the Toledo area: the Belmont County Club, the Inverness Club, and the Toledo Club.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Chester Devenow its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles Raymond Gambs, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 26, 2005, of Charles Raymond Gambs, Jr., Assistant Vice President Emeritus in the Department of Public Safety.

December 2, 2005 meeting, Board of Trustees

Mr. Gambs was a veteran of World War II, U.S. Army Air Corps Navigator 1st Lt.; U.S. Army Reserve – Judge Advocate General's Corps – Colonel; and Commander – 9th Military Law Center. Additionally, Mr. Gambs received his Juris Doctor from The Ohio State University College of Law and was admitted into practice in 1949. He then served the United States as a special agent for the Federal Bureau of Investigation from 1950-1958. He returned to The Ohio State University in 1958 and stayed until his retirement in 1985 as Assistant Vice President Emeritus for the Department of Public Safety. Charlie was a long-time member of the staff of the dean of Students, serving as assistant dean and as student judicial officer. In the 1970s, he was the University's first director of Contracts Administration and the first director of Licensing and Trademark Services.

Mr. Gambs served his profession and community by staying actively involved in numerous organizations: Sigma Chi Fraternity, Federal Bar Association, Ohio State Bar Association, Society of Former Agents for the Federal Bureau of Investigation (Chairman, 1963), American Legion-University Post #310 (Commander, 1967) and Post #443, National Association of Student Personnel Administrators, Society of University Patent Administrators, International Association Chiefs of Police, U.S. Army Retiree's Council – Ft. Knox, U.S. Power Squadron, and Gallipolis Boat Club.

Mr. Gambs was an avid outdoorsman, reader, and traveler. He was a proud veteran and a good example to all who knew him. His dedication to the University will be missed.

On behalf of the University community, the Board of Trustees expresses to the family of Mr. Charles R. Gambs, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William H. Hall

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 27, 2005, of William H. Hall, vice president for Student Affairs.

William H. "Bill" Hall came to The Ohio State University in 1977 as director of housing administration and operations. The following year he was appointed director of residence and dining halls and in 1994 was named assistant vice president for Student Affairs. After serving in an interim capacity for nearly a year, he was appointed vice president for Student Affairs following a national search. As vice president for Student Affairs, Mr. Hall was responsible for housing and residence education, dining services, conference and hospitality services, the Ohio Union, the Multicultural Center, the Schottenstein Center, the Younkin Success Center, recreational sports, student activities, Greek life, student health services, counseling and career advising, off-campus student services, disability services, student advocacy services, student judicial affairs, the OSU Parent Association, and community relations.

With Vice President Hall's encouragement, the Office of Student Affairs has collaborated with units throughout the University to foster opportunities for students. Among these collaborations are the Younkin Success Center, a partnership with Athletics and the College of Education; the Multicultural Center, a partnership with Academic Affairs; and the Blackwell Inn at Fisher College, a partnership with the Fisher College of Business.

His outstanding stewardship is widely credited with reducing residence hall density, improving the student move-in process, revising the *Code of Student Conduct*, and inaugurating diversity training for student leaders. He also oversaw a number of major construction projects, including a 500-bed student housing complex, the Recreational and Physical Activity Center, and plans for a new Ohio Union.

December 2, 2005 meeting, Board of Trustees

Vice President Hall provided strong and sure direction for major campus events, including visits by U.S. Presidents, presidential candidates, and other dignitaries. As an ardent advocate of student safety on and off campus, he led the successful efforts to promote responsible student behavior and was instrumental in building bridges between the University and the City of Columbus, local property owners, and residents of the University District.

Prior to coming to Ohio State, Bill Hall was director of housing at Southern Illinois University, the institution that granted his bachelor's and master's degrees in education. He was also a graduate of the U.S. Army War College. Following a distinguished 30-year career with the Ohio National Guard, he retired in 1998 at the rank of Brigadier General. His military ties remained strong, however, and in December 2004, an Ohio National Guard-sponsored trip took him to Kosovo, where he visited Guard troops and Ohio State students serving there.

Known widely as "The General," Vice President Hall endeared himself to thousands of students through "Generally Speaking," a weekly email column in which he provided information, advice, and observations of campus life. In nominating him to deliver the spring 2005 commencement address, a *Lantern* editorial hailed him as the exemplar of "what it means to be a Buckeye." He was awarded an honorary Doctor of Public Service degree at that commencement.

In September 2005 the south campus housing complex built under his leadership was named the William H. Hall Student Residential Complex in his honor.

Throughout his 28 years of service to The Ohio State University, Bill Hall was revered for his dedication to improving the lives of Ohio State students and for his leadership in enhancing their campus experience. He was known for his ready accessibility, his uncompromising integrity, and his ingrained sense of fair play. He celebrated life to the full with his colleagues and with the students who were the center of his professional life.

On behalf of the University community, the Board of Trustees expresses to the family of William H. Hall its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles Maxwell Perry

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 29, 2005, of Charles Maxwell "Max" Perry, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Perry was born in 1918 in Broadway, Ohio. He received his Bachelor of Science degree in 1948 and a Master of Science in 1965, in agricultural education from The Ohio State University.

Max began his Extension career in July 1952 as the county agent for agriculture in Perry County. He held this position until his retirement in January 1979.

Max's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He conducted many educational programs for dairymen, beef producers, swine producers, and sheep producers, and organized committees for these programs. He was instrumental in organizing a regional planning commission, a multi-county feeder calf graded sale, and a land improvement organization. Max regularly wrote a weekly newspaper column providing agriculture information as well as homeowner and gardener information on lawn care and insect problems. Max was a member of the National Association of County Agricultural Agents and received the Distinguished Service Award from this organization.

December 2, 2005 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles Maxwell Perry its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

M. Rosalind Pierson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 20, 2005, of M. Rosalind Pierson, Associate Professor in the Department of Dance.

Rosalind Pierson was born January 10, 1941 in Salt Lake City, Utah. A gifted dancer, teacher, and mentor, Professor Pierson graduated from Bennington College and performed and toured professionally with the Charles Weidman Company and The Garden State Ballet. She studied with Virginia Tanner, Jose Limon, and Vera Nemtchinova.

Professor Pierson directed the Five-College Moving Company, the Mount Holyoke Concert Dance Group, and The Ohio State University Dance Company (UDC). She choreographed works for BalletMet Columbus and the Moving Arts Company and was a major contributor to the UDC repertory. Professor Pierson served on the Board of Directors of the Congress on Research in Dance (CORD) and co-chaired the 1998 CORD conference at OSU.

During her 30 years at Ohio State, Professor Pierson taught classical ballet, modern dance, performance technique, improvisation, and choreography. Two of her most satisfying accomplishments were being the coordinator and dance instructor of the OSU Summer Institute for Gifted and Talented High School Students in the Arts, and directing the University Dance Company.

On behalf of the University community, the Board of Trustees expresses to the family of Professor M. Rosalind Pierson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Lida E. Wenzel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 25, 2004, of Lida E. Wenzel, poet, artist, and Assistant Professor Emeritus in the Department of Spanish and Portuguese at the Mansfield Campus.

Lida Wenzel was a native of Argentina and was educated at Colegio Normal Maria Auxiliadora and La Plata University. She emigrated to the United States in 1950 where she continued her education at Ashland University, Ashland, Ohio. She began her teaching experience in Argentina in 1941 and continued at the high school level in Mansfield, Ohio, beginning in 1959. In 1965 she became a faculty member in Spanish and Spanish Literature and Culture at The Ohio State University's Mansfield Campus where she taught until her retirement in 1988.

Professor Wenzel published a book of poetry in 1952, and her individual poems were published in many other venues. She taught private art lessons for many years, having studied art at La Plata University and at the National Gallery in Buenos Aires.

Lida Wenzel was a dedicated teacher who, in addition to her regular teaching assignments, would accept students in independent studies, often without compensation. For several years she led students on study tours to Spain. Through these tours and in many other ways, Professor Wenzel attempted to cultivate in her students an appreciation of other languages and cultures.

December 2, 2005 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor Lida E. Wenzel its deepest sympathy and sense of understanding in their loss.

It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2006-72

Synopsis: The report on research and other sponsored program contracts and grants and the summary for October 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 2005 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2006-73

Synopsis: The report on the receipt of gifts and the summary for October 2005 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Deloitte and Touche Chair in Accounting, The George T. Harding III, MD, Endowed Chair in Psychiatry, The University Pathology Services Clinical Pathology Professorship, and The Grayce M. Sills Professorship; and

WHEREAS this report includes the establishment of fifteen (15) new named endowed funds and the revision of three (3) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 2005 be approved.

December 2, 2005 meeting, Board of Trustees

TOTAL UNIVERSITY PRIVATE SUPPORT
July through October

2005 Compared to 2004

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2005</u>	<u>2004</u>	<u>% Change</u>	<u>2005</u>	<u>2004</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	17,153	16,169	6	\$6,024,334	\$6,211,254	(3)
Alumni (Irrevocable Trusts and Annuities)	7	5	40	83,550	293,624	(72) ^A
Alumni (From Bequests)	<u>16</u>	<u>22</u>	(27)	<u>1,347,502</u>	<u>11,435,076</u>	(88) ^B
Alumni Total	17,176	16,196	6	\$7,455,386	\$17,939,955	(58)
Non-Alumni (Current Giving)	14,131	14,559	(3)	\$4,115,801	\$4,400,262	(6)
Non-Alumni (Irrevocable Trusts and Annuities)	2	2	0	585,602	12,224	4690 ^C
Non-Alumni (From Bequests)	<u>18</u>	<u>17</u>	6	<u>3,307,169</u>	<u>4,207,564</u>	(21) ^D
Non-Alumni Total	14,151	14,578	(3)	\$8,008,572	\$8,620,050	(7)
Individual Total	31,327	30,774	2	\$15,463,957	\$26,560,005	(42)
Corporations/Corp/Foundation	1,330	1,261	5	\$9,081,593	\$9,511,411	(5)
Private Foundations	184	167	10	\$4,028,068	\$8,739,119	(54) ^E
Associations and Other Organizations	<u>513</u>	<u>486</u>	6	<u>\$1,577,900</u>	<u>\$ 790,166</u>	100 ^F
Total	33,354	32,688	2	\$30,151,518**	\$45,600,701	(34)

** National reporting standards require that irrevocable trusts be counted at present value.

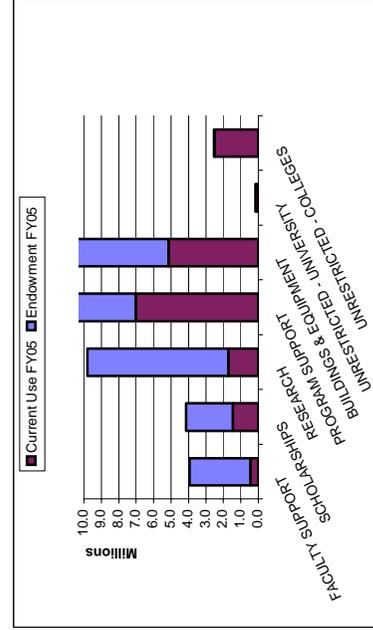
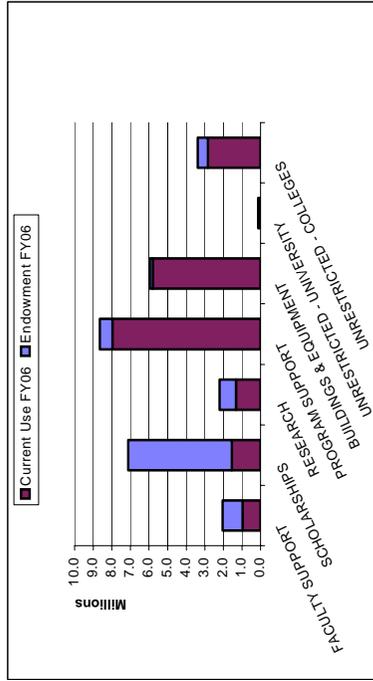
- A Individual Alumni Irrevocable gifts are down 72% due to one \$400K (\$200K pv) irrevocable commitment in July 2004 from Dorothy and Art Shephard.
- B Individual Alumni bequest receipts are down 88% due to \$10M in bequest payments in July-October 2004 from five estates including:
 - \$5.6M from Carl Baldwin to ophthalmology research,
 - \$1.5M from Robert and Martha Schoenlaub for a chair in cancer research,
 - \$1.5M from Wilma H. Schiermeier for the Schiermeier Wetland Complex,
 - \$1M from Martin and Blanche Essex to Educational Policy and Leadership Program support, and
 - \$440K from Dr. Herbert L. Fenburr for professorship in engineering.
- C Individual Non-Alumni Irrevocable gifts are up 4,690% due to one \$1M (\$500K pv) irrevocable commitment in August 2005 from Emily Hathaway.
- D Individual Non-Alumni bequest receipts are down 21% due to \$2M in July 2004 from Grace Baldwin to ophthalmology research.
- E Private Foundations giving is down 54% due to \$6M from Max M. and Marjorie S. Fisher Foundation to the Fisher College of Business.
- F Associations and Other Organizations giving is up 100% due to overall gift activity at the \$10K+ gift level; 18 gifts over \$10K in July-October 2004 compared with 25 gifts over \$10K in July-October 2005. Private Foundations giving is up 77% due to overall gift activity at the \$50K+ gift level: eight gifts over \$50K in July-September 2004 compared with 17 gifts over \$50K in July-September 2005.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July through October
 2005 Compared to 2004
 GIFT RECEIPTS BY PURPOSE

	2005		2004		
	<u>Current Use</u>	<u>Endowment</u>	<u>Current Use</u>	<u>Endowment</u>	<u>%Change</u>
Faculty Support	963,436	1,088,090	2,051,526	3,481,310	-48
Scholarships	1,542,388	5,567,498	7,109,887	2,683,070	72
Research	1,317,756	886,553	2,204,309	8,084,203	-78
Program Support	7,965,980	686,718	8,652,699	3,798,511	-20
Buildings and Equipment	5,795,843	161,463	5,957,305	9,174,067	-58
Unrestricted – University	125,933	---	125,933	---	-21
Unrestricted – Colleges	2,839,498	540,400	3,379,898	159,131	34
				<u>35,350</u>	
Total	\$20,550,834	\$8,930,722	\$29,481,557*	\$27,256,509	-36

* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



December 2, 2005 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Deloitte and Touche Chair in Accounting (Used to support a chair in accounting at The Max M. Fisher College of Business; provided by gifts from the partners of Deloitte Haskins and Sells and the Deloitte Haskins and Sells Foundation)	\$1,781,123.00
<u>Establishment of Named Endowed Professorships</u>	
The University Pathology Services Clinical Pathology Professorship (Used to provide a professorship position supporting the advancement of medical knowledge in the field of pathology research; provided by gifts from University Pathology Services of Columbus, Ohio)	\$761,089.00
The Grayce M. Sills Professorship (Used to provide a professorship in behavioral health nursing or to support a visiting professor in behavioral health nursing in the College of Nursing; provided by gifts from alumni, friends, and faculty of the College of Nursing) (grandfathered)	\$657,223.00
<u>Establishment of Named Endowed Funds</u>	
Advancement of Diversity, Outreach and Engagement Endowment Fund (Used to facilitate outreach and engagement in promoting Interest and awareness in engineering, including the transportation field, across diverse settings within the Honda-OSU community; provided by funds from the Transportation Research Center, Inc.)	\$1,129,979.00
The Marion N. Rowley Chair Fund in Human Cancer Genetics Research (Used to provide a chair supporting a distinguished scholar in human cancer genetics research; provided by gifts from The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in memory of Marion N. Rowley)	\$300,000.00
Charles G. Orosz, PhD, Post Doctoral Fellowship Fund in Transplant Sciences (Used to support a post doctoral fellow engaged in full-time research under the direction of the deputy director of research for the Comprehensive Transplant Center; provided by funds from the Department of Surgery)	\$250,000.00
The Mac A. Stewart Endowed Scholarship Fund (Used to provide scholarships to undergraduate or graduate students in the College of Human Ecology participating in an international education or service project with preference given to students who wish to travel in Africa; provided by gifts from friends and colleagues of Mac A. Stewart)	\$26,232.00

December 2, 2005 meeting, Board of Trustees

Forestry Forum Endowed Scholarship Fund \$15,555.00
(Used to provide scholarships to students in natural resources active in forestry or urban forestry and in the OSU Forestry Forum; provided by gifts from the Forestry Forum) (grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The George T. Harding III, MD, Endowed Chair in Psychiatry \$1,501,832.01
(Used to support the professional activities of a psychiatrist within the Department of Psychiatry who will engage in clinical treatment and teaching activities; provided by gifts from family and friends of the late George T. Harding, III M.D.)

Establishment of Named Endowed Funds

Helen Cummings Berdelman Scholarship Fund in Elementary Education \$144,702.00
(Used to provide scholarships to students in the College of Education who are preparing to become elementary school teachers; provided by gifts from the estate of Helen Cummings Berdelman)

The Tom W. Davis Athletic Scholarship Fund \$100,000.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of a varsity team; provided by a gift from Tom W. Davis)

The Betty Sherwood Kinney Re-Entry Scholarship Fund \$80,000.00
(Used to provide scholarships for undergraduate students or students in the Graduate Entry program in the College of Nursing upon returning to school after a break in their education; provided by a gift from the Trust of Betty Sherwood Kinney)

The Tom W. Davis Cheerleading Athletic Scholarship Fund \$50,548.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity cheerleading team; provided by a gift from Tom W. Davis)

The Tom W. Davis Wrestling Athletic Scholarship Fund \$50,000.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity wrestling team; provided by a gift from Tom W. Davis)

The Howard W. and Marjorie J. Kraft Family Endowment Fund for Lymphoma Cancer Research \$40,753.70
(Used to support lymphoma cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from Marjorie J. Kraft in honor of her family)

The Class of 1955 Medical Education Scholarship Fund \$39,107.00
(Used to provide scholarships for fourth-year medical students enrolled in the College of Medicine; provided by gifts from members and friends of the OSU College of Medicine alumni class of 1955)

December 2, 2005 meeting, Board of Trustees

The Jeffrey Thomas Hayden Foundation Postdoctoral Endowed Fellowship Fund in Pediatric Brain Tumor Research \$25,000.00
(Used to support a fellowship and/or support basic, clinical, and transitional research to increase knowledge about pediatric brain cancer in the Division of Neurooncology; provided by gifts from The Jeffrey Thomas Hayden Foundation)

The Ruth D. and George W. Sherman Scholarship Fund \$25,000.00
(Used to provide scholarship support to undergraduate students who are studying sport and exercise science education; provided by gifts from the family of Ruth D. and George W. Sherman)

Larry Zelina/Varsity "O" Endowed Athletic Scholarship Fund \$25,000.00
(Used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity football team; provided by gifts from the Men's Varsity "O" Association of Columbus, Ohio)

Change in Name and Description of Named Endowed Funds

From: James E. Gui Design Competition Awards Fund
To: James Gui '54 Design Competition Fund

From: The Darrell K. Root Scholarship Fund
To: The Darrell K. Root and Carolyn A. Root Scholarship Fund

From: The Wilma H. Schiermeier Wetland Complex Fund
To: The Wilma H. Schiermeier Olentangy River Wetland Research Park Fund

Total \$7,003,143.71

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Deloitte and Touche Chair in Accounting

The Deloitte Haskins & Sells Accounting Professorship Fund was established December 4, 1987, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the partners of Deloitte Haskins and Sells and the Deloitte Haskins and Sells Foundation. The name of the fund was revised to The Deloitte and Touche Accounting Professorship Fund February 1, 1991. The funding level was reached and the professorship was established November 5, 1993. The funding level required for a chair has been reached and the chair was established December 2, 2005.

The annual distribution from this fund shall be used to support a chair in accounting at The Max M. Fisher College of Business. Appointment to The Deloitte and Touche Chair in Accounting will be recommended by the dean of the Fisher College of Business to the provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

December 2, 2005 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,781,123.00

Establishment of Named Endowed Professorships

The University Pathology Services Clinical Pathology Professorship

The University Pathology Services Clinical Pathology Professorship Fund was established March 1, 2002, by the Board of Trustees of The Ohio State University with gifts from University Pathology Services, Columbus, Ohio, and from other friends of the Department of Pathology. The funding level has been reached and the professorship was established December 2, 2005.

The annual distribution from this fund shall provide for a professorship position. The professorship shall support the advancement of medical knowledge in the field of pathology research, both basic and clinical, and shall be held by an individual who is or shall be a member of the Department of Pathology in the College of Medicine. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of pathology research, who maintains an active productive research program, and who is an effective educator-teacher.

Selection shall be made as recommended by the senior vice president for Health Sciences and dean of the College of Medicine in consultation with the chairperson of the Department of Pathology. The activities of the endowed professorship holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$761,089.00

The Grayce M. Sills Professorship

The Grayce M. Sills Professorship Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University with gifts from alumni, friends, and faculty of the College of Nursing. The description was revised August 29, 2001. The funding level has been reached and the professorship was established December 2, 2005.

December 2, 2005 meeting, Board of Trustees

The annual distribution from this fund shall be used to provide a professorship in behavioral health nursing or to support a visiting professor in behavioral health nursing in the College of Nursing. Appointment to The Grayce M. Sills Professorship will be recommended by the dean of the College of Nursing to the provost and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Nursing. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$657,223.00 (grandfathered)

Establishment of Named Endowed Funds

Advancement of Diversity, Outreach and Engagement Endowment Fund

The Advancement of Diversity, Outreach and Engagement Endowment Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with funds from Transportation Research Center, Inc.

The annual distribution from this fund shall be used to facilitate outreach and engagement in promoting interest and awareness in engineering, including the transportation field, across diverse settings within the Honda-OSU community as approved by the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Engineering. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,129,979.00

The Marion N. Rowley Chair Fund in Human Cancer Genetics Research

The Marion N. Rowley Chair Fund in Human Cancer Genetics Research was established December 2, 2005, by the Board of Trustees of The Ohio State University by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in memory of Marion N. Rowley of Glendale, California.

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Until the principal reaches the minimum funding level, the annual distribution shall be used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. When the principal reaches \$1,500,000, the annual distribution from this fund shall be used for a chair supporting a distinguished scholar in human cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$300,000.00

Total Commitment: \$1,500,000.00

Charles G. Orosz, PhD, Post Doctoral Fellowship Fund in Transplant Sciences

The Charles G. Orosz, PhD, Post Doctoral Fellowship Fund in Transplant Sciences was established December 2, 2005, by the Board of Trustees of The Ohio State University with funds from the Department of Surgery at The Ohio State University Medical Center.

The annual distribution from this fund shall be used to support a post doctoral fellow engaged in full-time research under the direction of the deputy director of research for the Comprehensive Transplant Center. The deputy director of research for the Comprehensive Transplant Center shall make fellow selection with input from the chief of the Division of Transplantation. Use of the funds will be reviewed annually by the chairperson of the Department of Surgery.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the department that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine in consulta-

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tion with the chairperson of the Department of Surgery. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the department as good conscience and need dictate.

Amount Establishing Endowment: \$250,000.00

The Mac A. Stewart Endowed Scholarship Fund

The Mac A. Stewart Endowed Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues of Mac A. Stewart in honor of his 28 years of distinguished service to University College, culminating in 10 years as the dean.

The annual distribution from this fund shall provide scholarships to undergraduate or graduate students in the College of Human Ecology participating in an international education or service project with preference given to students who wish to travel to Africa. Scholarship recipients shall be selected by the dean of the College of Human Ecology in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$26,232.00

Forestry Forum Endowed Scholarship Fund

The Forestry Forum Endowed Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from the Forestry Forum.

The annual distribution from this fund shall be used to provide scholarships to students in natural resources active in forestry or urban forestry and in the OSU Forestry Forum. Scholarship recipients will be selected by the forestry-related faculty of the School of Environment and Natural Resources and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the Forestry Forum officers and advisors in consultation with members of the forum. Any such

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alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$15,555.00 (grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The George T. Harding III, MD, Endowed Chair in Psychiatry

The George T. Harding III, MD, Endowed Chair in Psychiatry Fund was established November 1, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends of the late George T. Harding, III, M.D., (Clinical Professor Emeritus in the Department of Psychiatry and retired medical director of Harding Hospital) of Worthington, Ohio. The funding level has been reached and the chair was established December 2, 2005.

The annual distribution from this fund shall be used to support the professional activities of a psychiatrist within the Department of Psychiatry who will engage in clinical treatment and teaching activities, including: creative curriculum development; efficient delivery within the economic system; modeling, mentoring, and supervision of medical students and residents; and contributions to the professional literature. The chair holder will provide clinical care, with an emphasis on the provision and teaching of psychotherapy both traditional and innovative, which will embrace a number of domains to include spirituality and ethics.

The chair position shall be held by a faculty member who is nationally recognized for contributions in psychotherapy and whole person care as recommended by the senior vice president for Health Sciences and dean of the College of Medicine, in consultation with the chairperson of the Department of Psychiatry. The activities of the chair shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine to determine compliance with the intent of the donors as well as academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,501,832.01

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Establishment of Named Endowed Funds

Helen Cummings Berdelman Scholarship Fund in Elementary Education

The Helen Cummings Berdelman Scholarship Fund in Elementary Education was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Helen Cummings Berdelman (B.S.Ed., 1951) who was an elementary school teacher with a great personal commitment to students and schools.

The annual distribution from this fund shall provide scholarships to students in the College of Education who are preparing to become elementary school teachers. Scholarship recipients shall be selected by the dean of the College of Education, in consultation with faculty responsible for elementary education and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$144,702.00

The Tom W. Davis Athletic Scholarship Fund

The Tom W. Davis Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom W. Davis of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity athletics team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

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The Betty Sherwood Kinney Re-Entry Scholarship Fund

The Betty Sherwood Kinney Re-Entry Scholarship Fund in the College of Nursing was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Trust of Betty Sherwood Kinney (B.S., 1939; Cert.Grad.Nurse, 1939).

The annual distribution from this fund shall provide scholarships for undergraduate students or students in the Graduate Entry program in the College of Nursing upon returning to school after a break in their education. Scholarship recipients shall be selected by the dean, assistant dean, and associate dean of Academic Affairs in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean, assistant dean, and associate dean of Academic Affairs in consultation with a member of the donor's family, if possible. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$80,000.00

The Tom W. Davis Cheerleading Athletic Scholarship Fund

The Tom W. Davis Cheerleading Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom W. Davis of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity cheerleading team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a

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manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,548.00
Total Commitment: \$100,000.00

The Tom W. Davis Wrestling Athletic Scholarship Fund

The Tom W. Davis Wrestling Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tom W. Davis of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity wrestling team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00
Total Commitment: \$100,000.00

The Howard W. and Marjorie J. Kraft Family Endowment Fund for Lymphoma Cancer Research

The Howard W. and Marjorie J. Kraft Family Endowment Fund for Lymphoma Cancer Research was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Marjorie J. Kraft in honor of her family.

The annual distribution from this fund shall be used to support lymphoma cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine.

If the above stated purpose should cease to exist, the donor's second preference is to support human cancer genetics research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$40,753.70

The Class of 1955 Medical Education Scholarship Fund

The Class of 1955 Medical Education Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members and friends of The Ohio State University College of Medicine alumni class of 1955.

The annual distribution from this fund shall provide one or more scholarships to fourth-year medical students enrolled in the College of Medicine. Selection of the recipients shall be based on financial need and academic merit and shall be made at the recommendation of the associate dean for Student Affairs and the College Scholarship Committee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$39,107.00

Total Commitment: \$55,000.00

The Jeffrey Thomas Hayden Foundation Postdoctoral Endowed Fellowship Fund in Pediatric Brain Tumor Research

The Jeffrey Thomas Hayden Foundation Postdoctoral Endowed Fellowship Fund in Pediatric Brain Tumor Research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Jeffrey Thomas Hayden Foundation in memory of Jeffrey Thomas Hayden.

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Jeffrey Thomas Hayden was diagnosed with an inoperable malignant brain tumor and passed away one month shy of his 13th birthday. Prior to his illness Jeffrey excelled in the classroom and on the playing field. He particularly loved the Ohio State Buckeyes and dreamed of attending The Ohio State University to become a medical researcher to find a cure for this dreaded disease. Jeffrey's parents want to honor his dream and memory through this endowed fellowship in pediatric brain tumor research.

The annual distribution from this fund shall be used to support a fellowship and/or support basic, clinical, or transitional research to increase knowledge about pediatric brain cancer in the Division of Neurooncology in the College of Medicine at The Ohio State University, as designated by the senior vice president for Health Sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Total Commitment: \$250,000.00

The Ruth D. and George W. Sherman Scholarship Fund

The Ruth D. and George W. Sherman Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation from the family of Ruth D. and George W. Sherman.

Ruth D. and George W. Sherman demonstrated steadfast commitment to the success of their children, William Michael (a faculty member and vice provost at OSU), Barbara Ann (a registered respiratory therapist treating children and adults with asthma), and Dean Frederick (a welding production supervisor at Honda of America). This gift recognizes the commitment of Ruth and George to education and is a commitment by their children to facilitate the educational success of undergraduate students at OSU in perpetuity.

The annual distribution shall provide scholarship support to undergraduate students who are studying sport and exercise science education holding a 3.0 grade point average or higher and who have demonstrated need for financial support. Selection of the recipients shall be made by the dean of the College of Education in consultation with the faculty in sport and exercise science education and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Education, in consultation with faculty responsible for sport and exercise science education, and the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Larry Zelina/Varsity "O" Endowed Athletic Scholarship Fund

The Larry Zelina/Varsity "O" Endowed Athletic Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Men's Varsity "O" Association of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of the varsity football team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

Change in Name and Description of Named Endowed Funds

James Gui '54 Design Competition Fund

The James E. Gui Design Competition Awards Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James E. Gui (B.Arch., 1954). The name and description were revised December 2, 2005.

The annual distribution from this fund shall be used for student awards in design competition in the Austin E. Knowlton School of Architecture. The awards will be administered during the spring quarter of the students' fourth and final year in the undergraduate studio sequence. It is the donor's intention that the amounts of the awards be approximately in the ratio of (1) for first place, (0.65) for second place, (0.35) for third place and, should honorable mention awards be merited, (0.10) for the honorable mention awards with a corresponding reduction in the ratios for first, second and third places. Award recipients will be selected by the faculty members of the Knowlton School of Architecture in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of the Knowlton School of Architecture in consultation with the faculty. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Darrell K. Root and Carolyn A. Root Scholarship Fund

The Darrell K. Root Scholarship Fund was established July 11, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Darrell K. Root (M.Ed., 1957; Ph.D., 1971). The name and description were revised December 2, 2005.

Dr. Root's career began as a high school mathematics instructor and coach in Ohio's public schools. Other positions included that of a high school principal, assistant superintendent for evaluation and curriculum development, and district superintendent. During his career, he was deputy director of The Ohio State University Evaluation Center and managed several large projects for the center in research and evaluation. He also was an assistant professor at the University of Dayton after his retirement from public schools. Throughout his career in education he was a consultant with the Western Michigan University Evaluation Center and assisted or directed several nationwide studies. He is proud to be one of the members of the Wall of Honor at the National Center for Evaluation at Western Michigan University which honors those who have made major contributions to the development and implementation of educational evaluation.

The annual distribution from this fund shall be used for The Darrell K. Root and Carolyn A. Root Scholarship in the College of Education. Recipients shall be students in the area of educational policy and leadership who are pursuing an advanced degree and are preparing for a career as practitioners in school administration. The dean of the College of Education or designee shall select the scholarship recipients in consultation with the University Committee on Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Education in order to carry out the desire of the donor.

December 2, 2005 meeting, Board of Trustees

The Wilma H. Schiermeier Olentangy River Wetland Research Park Fund

The Wilma H. Schiermeier Wetland Complex Fund was established February 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Wilma H. Schiermeier (B.S.H.E., 1955). The name and description were revised December 2, 2005.

The annual distribution from this fund shall be used for operating costs of the Wilma H. Schiermeier Olentangy River Wetland Research Park, its components and programs. After plant operation and maintenance costs are satisfied, other uses shall include, but are not limited to, site development, scientific research, staffing, graduate and undergraduate support, and educational outreach. The annual income shall be administered by the director of the School of Environment and Natural Resources in conjunction with the director of the Wilma H. Schiermeier Olentangy River Wetland Research Park.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural and Environmental Sciences in consultation with the director of the School of Environment and Natural Resources or their successors. Any such alternated distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

INTERIM AUTHORIZATION TO ENTER INTO DESIGN, CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS

Resolution No. 2006-74

Synopsis: Interim authorization to enter into design, construction management, and construction contracts for University capital projects as necessary prior to the February 3, 2006 Board of Trustees meeting, is requested.

WHEREAS to support the Academic Plan, ensure timely design and construction of University facilities and improvements, and make the most effective use of limited financial resources, the University desires to move forward expeditiously with needed capital projects, subject to approval by the Board of Trustees; and

WHEREAS the next scheduled meeting of the Board of Trustees is on February 3, 2006 and during the intervening period, the Board desires to facilitate such approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That in the intervening period the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chairperson of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and construc-

December 2, 2005 meeting, Board of Trustees

tion contracts, and approve other related actions for University capital projects; and

BE IT FURTHER RESOLVED, That, during this period, as approved by the President, the Senior Vice President for Business and Finance shall present any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for capital projects to the Chair of the Fiscal Affairs Committee, as she may direct, for review and approval; and

BE IT FURTHER RESOLVED, That, in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Business and Finance shall be authorized to enter into design, construction management, and construction contracts, if satisfactory bids are received, and take any other related actions on capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at the February 3, 2006 meeting; and

BE IT FURTHER RESOLVED, That the authority granted by this resolution shall expire as of the February 3, 2006 meeting.

**APPROVAL TO ENTER INTO FEASIBILITY STUDY,
DESIGN, CONSTRUCTION, AND CONSTRUCTION
MANAGEMENT CONTRACTS**

Resolution No. 2006-75

**APPROVAL TO ENTER INTO FEASIBILITY STUDY CONTRACTS
MORITZ COLLEGE OF LAW FEASIBILITY STUDY**

APPROVAL TO ENTER INTO DESIGN CONTRACTS
930 KINNEAR ROAD – HEAVY DUTY DYNAMOMETER CONTROL
AERONAUTICAL AND ASTRONAUTICAL RESEARCH
LABORATORY ADDITION
JAMES CANCER HOSPITAL – ELEVATOR UPGRADE
KENNEDY COMMONS ROOF REPLACEMENT
OARDC – INTERIOR LIGHTING UPGRADES PHASE II
OARDC – LIFE SAFETY SYSTEM UPGRADES
UNIVERSITY HOSPITALS EAST – ENDOSCOPY AND
DIGESTIVE HEALTH RENOVATION
WOMEN'S SOFTBALL STADIUM

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
960 KINNEAR ROAD – IT AND SERVICE CENTER RELOCATION
BRADLEY AND PATERSON HALLS RESTROOM RENOVATIONS
CAMPUS GROUNDS – SOUTH DORMS SITE IMPROVEMENTS
CLINICAL SPACE REORGANIZATION – INTERVENTIONAL
RADIOLOGY RENOVATION
CLINICAL SPACE REORGANIZATION – RHODES HALL
ROOMS S206 AND S212
CLINICAL SPACE REORGANIZATION – RHODES HALL IR/MIS
INFRASTRUCTURE
EARLY CHILDHOOD DEVELOPMENT CENTER AT WEINLAND PARK
FAWCETT CENTER TOWER CONVERSION TO OFFICE SPACE
LONGABERGER ALUMNI HOUSE IT/COMMUNICATIONS RENOVATION
OHIO 4-H CENTER
SOUTH DORMS AREA SEWER – SEPARATION/DRAINAGE IMPROVEMENTS
WRIGHT CENTER OF INNOVATION – MACQUIGG LABORATORY
ROOMS 448 AND 448A

December 2, 2005 meeting, Board of Trustees

**APPROVAL TO ENTER INTO CONSTRUCTION MANAGEMENT CONTRACTS
OHIO 4-H CENTER**

Synopsis: Authorization to enter into contracts for feasibility studies, design, construction, and construction management contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into a feasibility study contract for, the following project:

Moritz College of Law Feasibility Study (N/A)*	\$0.13M	College development funds and Central funds
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WHEREAS in accordance with the attached materials, the University desires to undertake, and enter into design contracts for, the following projects:

930 Kinnear Road – Heavy Duty Dynamometer Control (03-04 capital request)	\$0.14M	State funds College development funds
Aeronautical and Astronautical Research Laboratory Addition (N/A)	\$0.44M	College development funds
James Cancer Hospital – Elevator Upgrade (N/A)	\$0.67M	Hospital operating funds
Kennedy Commons Roof Replacement (07-08 capital request)	\$1.60M	2007 bond proceeds
OARDC – Interior Lighting Upgrades Phase II (03-04 capital request)	\$0.11M	State funds
OARDC – Life Safety System Upgrades (03-04 capital request)	\$0.97M	State funds
University Hospitals East – Endoscopy and Digestive Health Renovation (N/A)	\$1.36M	Hospital operating funds
Women’s Softball Stadium (07-08 capital request)	\$2.82M	Athletics development funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

960 Kinnear Road – IT and Service Center Relocation (07-08 capital request)	\$1.10M	2007 bond proceeds
Bradley and Paterson Halls Restroom Renovations (07-08 capital request)	\$3.16M	2007 bond proceeds
Campus Grounds – South Dorms Site Improvements (03-04 capital request)	\$1.26M	State funds 2005 bond proceeds 2007 bond proceeds
Clinical Space Reorganization – Interventional Radiology Renovation (N/A)	\$2.55M	Hospital operating funds
Clinical Space Reorganization – Rhodes Hall Rooms S206 and S212 (N/A)	\$0.94M	Hospital operating funds
Clinical Space Reorganization – Rhodes Hall IR/MIS Infrastructure (N/A)	\$0.15M	Hospital operating funds
Early Childhood Development Center at Weinland Park (05-06 capital request)	\$11.60M	College development funds/Office of the President funds 2005 bond proceeds 2007 bond proceeds
Fawcett Center Tower Conversion to Office Space (07-08 capital request)	\$8.09M	2007 bond proceeds
Longaberger Alumni House IT/ Communications Renovation (N/A)	\$0.19M	Alumni Association Development Funds

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Ohio 4-H Center (05-06 capital request)	\$12.48M	State funds College and 4-H Development Funds
South Dorms Area Sewer – Separation/ Drainage Improvements (07-08 capital request)	\$0.80M	2007 bond proceeds
Wright Center of Innovation – MacQuigg Laboratory Rooms 448 and 448A (03-04 capital request)	\$0.08M	State funds

WHEREAS in accordance with the attached materials, the University desires to enter into a construction management contract for the following project:

Ohio 4-H Center (05-06 capital request)	\$12.48	State funds College and 4-H Development Funds
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*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as "N/A" have not had separate capital project authorization because of their smaller size.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into feasibility study, design, construction, and construction management contracts, as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXVIII for background information and maps, page 691.)

EASEMENTS

Resolution No. 2006-76

**CITY OF WOOSTER, OHIO
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER
WOOSTER, OHIO**

Synopsis: Authorization to renew two easements to the City of Wooster to permit a water line and sewer line to and through the Ohio Agricultural Research and Development Center, Wooster, Ohio, is proposed.

WHEREAS the City of Wooster has requested renewal of an easement over a strip of land twenty feet wide by 5,062.5 feet long for an existing sewer line and an easement over a strip of land fifteen feet wide by 3,375 feet for an existing water line; both easements for a term of 25 years to continue sewer and water utility service to Ohio Agricultural Research and Development Center, Wooster, Ohio; and

WHEREAS the appropriate University offices have determined that the granting of these easements is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and

December 2, 2005 meeting, Board of Trustees

grant these easements to the City of Wooster upon such terms and conditions as are in the best interest of the University.

(See Appendix XXIX for map, page 719.)

**ANNEXATION OF REAL PROPERTY
TO THE CITY OF WOOSTER**

Resolution No. 2006-77

495 ACRES IN WOOSTER TOWNSHIP, WAYNE COUNTY, OHIO

Synopsis: Approval of the annexation of approximately 495 acres of University property in Wayne County to the City of Wooster, Ohio, is proposed.

WHEREAS The Ohio State University owns approximately 3,000 acres of improved and unimproved real property in Wayne County for the use of the Ohio Agricultural Research and Development Center and the Agricultural Technical Institute, including approximately 495 acres adjacent to the City of Wooster in unincorporated Wooster Township; and

WHEREAS sewer and water services, which can be provided by the City of Wooster, are vital to the future development of this property for OARDC and ATI and the new BioHio Research Park, and as provided in the Ohio Constitution, the City of Wooster has discretion to determine whether, and under what terms, to extend such services to users outside the municipality; and

WHEREAS the City of Wooster and the University have negotiated an agreement relative to this proposed annexation to benefit both the City and the University; and

WHEREAS the appropriate University offices have determined that annexation of this property to the City of Wooster is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University strongly supports annexation of the 495 acres of real property in Wooster Township of Wayne County to the City of Wooster and urges the City of Wooster and the Board of Commissioners of Wayne County to approve this annexation; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized, on behalf of the University, to enter into an annexation agreement with the City of Wooster on terms and conditions deemed to be in the University's best interest and to develop and/or execute any other necessary legal instruments to provide for annexation of this property to the City of Wooster.

(See Appendix XXX for background information and map, page 721.)

Upon motion of Mr. McFerson, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borror, O'Dell, Hicks, Schottenstein, Judge Duncan, and Mses. Hendricks and Davidson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2006-78

Synopsis: Approval of the Appointment and Reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

	<u>Market Value</u> <u>As of 10/31/05</u>	<u>Changes</u>	<u>Revised</u> <u>Allocation</u>	
<u>Domestic Large Cap Equity</u>				
Fifth Third	\$36,109,724		\$36,109,724	
Huntington Value	\$35,267,845		\$35,267,845	
University Students	\$19,632,895		\$19,632,895	
Unallocated Equity	\$24,130,735		\$24,130,735	
State Street S&P 500 Index	<u>\$247,698,340</u>		<u>\$247,698,340</u>	
	\$362,839,539	0	\$362,839,539	21%
<u>Domestic Mid Cap Equity</u>				
Meeder 100	\$130,159,959	(\$40,000,000)	\$90,159,959	
Meeder Enhanced	0	\$40,000,000	\$40,000,000	
Nicholas Applegate	\$48,995,250		\$48,995,250	
State Street Extended Index	<u>\$85,459,253</u>		<u>\$85,459,253</u>	
	\$264,614,462	0	\$264,614,462	15%
<u>Domestic Small Cap Equity</u>				
Bernzott Capital Advisors	\$24,799,610		\$24,799,610	
Diamond Hill	0	\$10,000,000	\$10,000,000	
G.W. Capital, Inc.	\$10,649,629		\$10,649,629	
Hoover Investment Management	\$26,356,172		\$26,356,172	
Independence Investments	\$26,571,156		\$26,571,156	
Nicholas Applegate	\$75,759,026		\$75,759,026	
Opus Capital Management	\$26,028,291		\$26,028,291	
State Street Value Index	\$46,051,307		\$46,051,307	
State Street Russell 2000 Index	<u>\$28,795,231</u>	(\$10,000,000)	<u>\$18,795,231</u>	
	\$265,010,422	0	\$265,010,422	15%

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International Equity

BlackRock	\$25,000,000		\$25,000,000	
Freedom Capital Management	\$25,000,000		\$25,000,000	
Invesco	\$26,819,262	(\$13,000,000)	\$13,819,262	
Newgate Capital Management	\$10,000,000		\$10,000,000	
LSV Asset Management	\$25,000,000		\$25,000,000	
State Street Index	<u>\$73,543,870</u>	\$13,000,000	<u>\$86,543,870</u>	
	\$185,363,132	0	\$185,363,132	10%

Commitment		Revised
<u>As of 10/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Venture Capital/Private Equity

CID Seed Fund	\$1,000,000		\$1,000,000	
Commonfund Capital Partners 1999	\$7,067,000		\$7,067,000	
Commonfund International Partners V	\$10,000,000		\$10,000,000	
Commonfund New Leaders	\$10,000,000		\$10,000,000	
Commonfund Private Equity Partners VI	\$10,000,000		\$10,000,000	
Commonfund Venture Partners VII	\$5,000,000		\$5,000,000	
EDF Ventures Seed Fund	\$1,000,000		\$1,000,000	
Fort Washington Private Equity IV	\$5,000,000		\$5,000,000	
Mesirow Capital Partners IX	\$5,000,000		\$5,000,000	
Mesirow Partnership Fund I	\$10,000,000		\$10,000,000	
Mesirow Partnership Fund III	\$5,000,000		\$5,000,000	
Reservoir Venture Partners	\$3,192,000		\$3,192,000	
Stonehenge Opportunity Fund II	0	\$5,000,000	\$5,000,000	
State Street Russell 2000 Index	<u>\$110,957,610</u>	(\$5,000,000)	<u>\$105,957,610</u>	
	\$183,216,610	0	\$183,216,610	10%

Market Value		Revised
<u>As of 10/31/05</u>	<u>Changes</u>	<u>Allocation</u>

Absolute Return Funds

Commonfund Investors	\$35,391,420	\$54,482,652	\$89,874,072	
Ramius Fund	\$33,797,458		\$33,797,458	
State Street Govt/Credit Index	<u>\$54,482,652</u>	<u>(\$54,482,652)</u>	0	
	\$123,671,530	0	\$123,671,530	7%

Real Estate

Campus Partners	\$24,970,908		\$24,970,908	
Don Scott Airport	\$23,389,000		\$23,389,000	
Miscellaneous	\$11,524,000		\$11,524,000	
State Street Wilshire REIT Index	<u>\$49,616,842</u>		<u>\$49,616,842</u>	
	\$109,500,750	0	\$109,500,750	6%

Domestic Fixed Income

Cypress Asset Management	\$24,913,433		\$24,913,433	
Hughes Capital Management	\$20,789,024		\$20,789,024	
Huntington Trust	\$42,385,138		\$42,385,138	
JP Morgan	\$21,403,490		\$21,403,490	
State Street Govt/Credit Index	<u>\$99,318,446</u>		<u>\$99,318,446</u>	
	\$208,809,531	0	\$208,809,531	12%

High Yield Fixed Income

Commonfund	\$31,434,342	(\$3,097,535)	\$28,336,807	
Delaware Investments	0	\$30,000,000	\$30,000,000	
Lehman Brothers	0	\$30,000,000	\$30,000,000	
State Street Govt/Credit Index	<u>\$56,902,465</u>	<u>(\$56,902,465)</u>	0	
	\$88,336,807	0	\$88,336,807	5%

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International Fixed Income

Brandywine Asset Management	0	\$20,000,000	\$20,000,000	
JP Morgan Asset Management	0	\$20,000,000	\$20,000,000	
State Street World Govt Ex-US	<u>\$52,221,295</u>	<u>(\$40,000,000)</u>	<u>\$12,221,295</u>	
Index	\$52,221,295	0	\$52,221,295	3%

Upon motion of Mr. O'Dell, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Judge Duncan, and Ms. Hendricks, and two abstentions cast by Mrs. Davidson and Mr. Schottenstein.

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FACULTY LEADERS REPORTS

Provost Barbara R. Snyder:

We have two of our faculty leaders here with us today for their reports. Dr. T.K. Daniel, professor of Educational Policy and Leadership in the College of Education, is chair of the Faculty Council this year; and Dr. Chris Zacher, professor of English and director of the Humanities Institute from the College of Humanities, is the new secretary of the University Senate as of October 1, replacing Susan Fisher who served us for five years in that capacity.

Professor Philip T.K. Daniel:

Thank you for the opportunity to appear before you today. Chris and I will somewhat truncate our remarks given the interest in time.

As you are aware, the Faculty Council comprises the seventy faculty members of the University Senate and we represent the faculty in the nineteen colleges at the University. We are responsible for matters relating to academic and educational policy. Pursuant to this responsibility, we make recommendations to the committees of the Senate, as well as directly to the Senate itself. We play a guardian role as well, whereby those issues relating to academic and educational policy are vetted through our constituent body.

As faculty members, we meet with President Holbrook, Provost Snyder, and, of course, many other members of the administration. We believe the relationship is a positive one. We seek to be involved in all activities affecting academic and educational policy from idea to implementation. We have conducted ourselves in that way since the start of our collective leadership terms. As such, we have sought continued liaison with the administration and the start of a positive, long-term meeting-based relationship with you the members of the Board of Trustees. We invited Chairman Slane to our new Senate Orientation this past September, where he gave a wonderful presentation and we followed it up with meetings and lunches with other members of the Board. What we hope is that we can arrange an ongoing meeting schedule where we can share mutual goals and concerns.

As I said my comments are going to be somewhat truncated, but I do have some concerns. In mentioning those, I am reminded of a statement by Virgil who said, "non omnia possumus omnes" – not everybody can do everything. In other words, it is wise to continue to focus on the areas where we can have impact and make a real difference. We share with you a focus on priority areas under the Academic Plan. In addition, we want to emphasize support of good teaching on campus as well as research support for all

December 2, 2005 meeting, Board of Trustees

segments of the faculty. We desire to strive to be the best. In fact, we desire to strive to be the best of the best but at the same time, maintaining our positive reputation as serving the people of Ohio as a land-grant institution and promoting diverse ethnic, gender, and cultural tapestry of this great University in this great state.

We are concerned about quality of life issues such as healthcare and other benefits before and after retirement. We are concerned about the evaluation of faculty, as well as the faculty evaluation of administrators. We are concerned about initiatives on campus that may well change the fabric of the institution through committees formed to address undergraduate and graduate education, selective investment, and targeted investment. We are deeply concerned about shared governance to which I mentioned above, participation in University decision-making within the two "I's" – idea to implementation.

We seem to find ourselves in an atmosphere of centralized decision-making when the culture of most great universities encourages highly decentralized decision making. Many of us see this as a possible challenge to academic freedom, one of the mainstay features of our University bylaws. We feel that it may be threatened in these days of post-Enron approaches to fiscal control and a development of corporate-based reporting procedures emphasizing top-down accountability. This is a wide ranging topic and one we look forward to addressing in this as well as less formal atmospheres with you in the coming weeks and months.

Professor Christian K. Zacher:

As Provost Snyder said, I am the new secretary of the University Senate. I was recommended for the position by the Senate Steering Committee and appointed to it by President Holbrook.

As you may know, Ohio State's current Senate was invented in 1972 in the wake of the turbulent 60s; previously the campus Senate was made up of only faculty. So in the 33 years since then -- which is almost as long as I have been here -- the Senate has been composed of representatives from not only the faculty but also the administration and the student bodies, undergraduate, graduate and professional. Some of us and some other universities prefer faculty only assemblies and some prefer our kind.

I am still learning my job, but what I do know so far about this half-time position -- and as Provost Snyder mentioned I spend the other half of my time directing our Humanities Institute -- is it is the clerical and janitorial work that is required in any organization. The more engaging part of it is contributing to what Professor Daniel has referred to as shared governance. The interlocking and overlapping responsibilities that administrators, faculty and students have for the University's academic success. These three constituencies have equal interest in the University and my job, as I am coming to learn it, is to stand at this three-way intersection and try to make sure these groups are equally attended to. I come from and expect to return to the faculty. However, my job description says that I am an administrator and I know that I always try to be a student. I think that I am fairly well-equipped for the job, even if I do show bias toward faculty interests which seems to me inevitable.

In addition, having been a department chair, an associate dean, and twice now a center director while all the time remaining a faculty member, I think I have a growing realization that the campus community must keep on studying how to live with our two parallel organizational systems that are sometimes compatible and sometimes not. One that is academic which

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draws a line from faculty members to their chairs, deans, and the provost, the president, and this Board; and the other the political governance system which draws a line from elected college faculty and student representatives through their leaders and the Senate to central administration and the Board. Figuring out how these two systems can best interact can be as hard as figuring out just when a faculty member turns into an administrator.

My long-term aims in the secretary's job, like those of my colleague here, are to further the work of the University by helping the Senate and all of its representatives do their business and to help them speak the same language even when they sometimes speak different dialects. In the shorter term, I am eager to help the community do its best to address these significant recommendations that T.K. and Barbara Snyder have mentioned and that are hanging in Barbara Snyder's oak tree – namely, the current reviews of undergraduate and graduate education, the hopes for improved support for our faculty's careers, and these important plans for targeted investment. Thank you.

Mr. Slane:

Thank you very much, any questions for the faculty leaders? We are having lunch with them so we can put them on the hot seat at lunch time. Thank you, professors.

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Mr. Slane:

In a moment we will be taking a roll call vote to go into Executive Session for the purpose of dealing with legal matters; that vote will conclude all formal Board action for the day beyond adjourning the Board meeting after the Executive Session.

After the vote to go into Executive Session, we shall take a recess for lunch before beginning that session. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Wednesday, February 1, 2006, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of consulting with legal counsel regarding pending or imminent litigation.

Upon motion of Mr. Slane, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Slane, McFerson, Borrer, O'Dell, Hicks, Schottenstein, Judge Duncan, and Meses. Hendricks and Davidson.

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Thereupon the Board adjourned to meet Wednesday, February 1, 2006, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Daniel M. Slane
Chairman

David O. Frantz
Secretary

**THE ACADEMIC PLAN,
ACADEMIC PRIORITIES
AND ACADEMIC EXCELLENCE**

Academic Priorities

- Targeted investments in excellence
- Alignment of funding with quality in graduate education
- University-wide review of undergraduate education

October 2005

**Academic Plan
2005 Update**

OSU on the move

- *U.S. News and World Report* named us the state's best public university and one of the nation's top-ranked public institutions
- Hired 60 faculty members at senior rank
- Led country in number of fellows of the AAAS
- NSF ranks us among the nation's top 10 public research universities
- Top-quality research space on campus is expanding
- Established an Office of Undergraduate Research
- Earmarked \$66 million in financial aid
- Intensified efforts to recruit minority students
- For the 11th consecutive year, incoming freshmen were the best prepared in university history
- Freshman retention rate is now at 89.7 percent

Academic Plan – goal is that Ohio State become the premier public land-grant research university in the nation

Targeted Investment Initiative

- Top-flight programs needed in English, economics, chemistry, and psychology
- Primary criteria for college plans
 - World-wide excellence
 - Impact on university’s academic stature
- \$50M in central funding matched by funds from target units for total investment of \$100M
- Colleges implement their plans irrespective of central funding
- Presentation of college plans on January 17th
- Evaluation phase completed and investment decisions announced by end of spring quarter
- Funds should become available by July 1, 2006

State of our graduate programs

- OSU lags behind in Ph.D. and Master’s degree graduates
- Doctoral programs differ considerably in quality
- Current fiscal principles do not support doctoral program quality

Freeman Committee Findings

- Each graduate credit hour generates the same subsidy
- No central control of graduate student numbers or quality
- Financial incentives support strong and weak units equally
- Total doctoral state subsidy is fixed
- Same amount of money spread more thinly across programs

Recommendations

- Overhaul fiscal model for supporting doctoral education
- New internal funding formula based more directly on quality than on credit hours
- Assess doctoral programs on a regular cycle

Beck Committee Report – Part 1 (*structure of Graduate School*)

- Identified no compelling reason to alter our present structural arrangement
- Next step, launch a nationwide search for a new dean of the Graduate School
- Committee will continue to review the functions of the Graduate School

Leadership Agenda

- Providing all our students with “distinctive educational experiences and opportunities”

McHale Committee Findings

- GEC is out of step with today’s better-prepared student body
- GEC doesn’t lead to a coherent educational experience

Recommendations

- Encourage minors and double majors
- Institute Freshman Clusters
- 25% decrease in the number of credit hours in the GEC
- Reduce the minimum credit hours required for graduation from the current 191 to 180

Next Steps

- Submission of comments through March
- Formal processes with University Senate, through Council on Academic Affairs, and other bodies
- Senate action in November, 2006

Academic Priorities

- Targeted investments in excellence
- Alignment of funding with quality in graduate education
- University-wide review of undergraduate education



930 Kinnear Road - Heavy Duty Dynamometer Control

315-2005-1000

Requesting Agency(s): CENTER FOR AUTOMOTIVE RESEARCH

Location(s): Kinnear Road, 930

Gross Sq. Ft. 38,172 Age: 1961

Description:

This project includes an upgrade of the electrical system to provide connection to a heavy duty dynamometer control and an outdoor fence enclosure of related research equipment at 930 Kinnear Road for the Center for Automotive Research.

Project Information:

Formerly known as 50700-R050100

Issues:

How does this project advance the Academic Plan? These infrastructure upgrades are necessary to support the latest technology and equipment used by faculty, staff and students, and will enable the College to continue their standing as a leader in automotive research.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
BOR Action Fund	\$70,421.00	\$70,421.00				
Earnings-Engineering	\$70,421.00	\$70,421.00				
Total:	\$140,842.00	\$140,842.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$140,842.00	12/02/2005		
CONSTRUCTION				
Construction Start		04/02/2006		
Completion		08/31/2006		

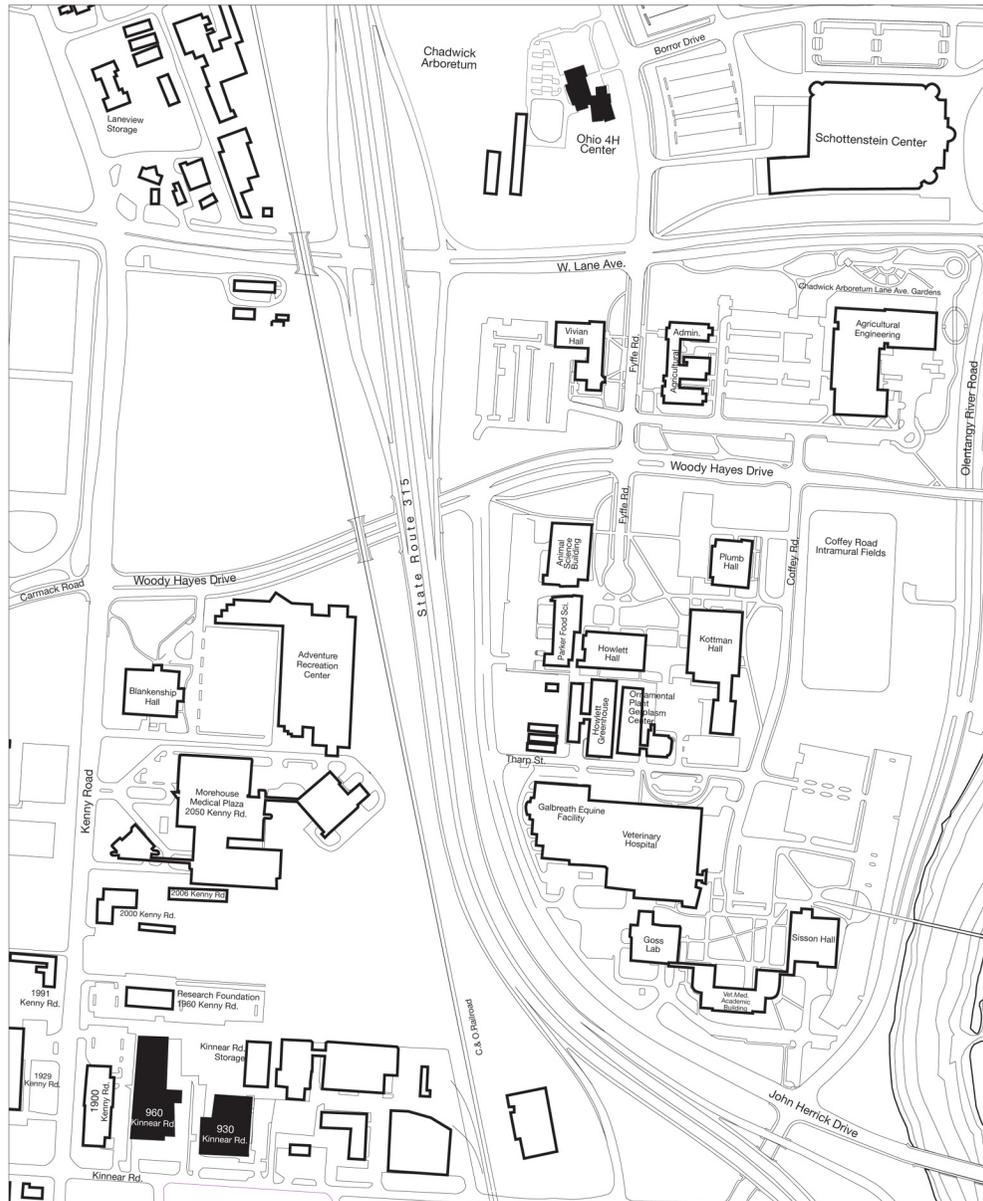
Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

West Area Projects

- 930 Kinnear Road – Heavy Duty Dynamometer Control
- 960 Kinnear Road – IT and Service Center Relocation
- Ohio 4-H Center



Office of Business and Finance / Board of Trustees Meeting

December 2, 2005

North





Aeronautical and Astronautical Research Laboratory Addition

315-2005-999

Requesting Agency(s): AEROSPACE ENGINEERING & AVIATION

Location(s): Aero & Astronautical Research Lab

Gross Sq. Ft. 44,221 **Age:** 1966

Description:

This project includes a 3,600 gross square foot addition to the west end of the Aeronautical and Astronautical Research Laboratory. This will enable the College of Engineering to hire a leading researcher in gas turbines.

Project Information:

Issues:

How does this project advance the Academic Plan? The addition of two gas turbine research laboratories will support the research for a new faculty position and graduate positions within the College of Engineering. The project will greatly enhance the research capability of the College of Engineering in the gas turbine field.

Outstanding Funding Issues: A Business Plan for this project must be approved by the Office of Business and Finance.

Timing Issues: It is expected that the researcher will join the University in June 2006.

"Ripple effects" of the project: The project site does not have an impact on the Airport. The research in the Aeronautical and Astronautical Research Laboratory is not related to the airport functions and does not encroach on the airport property or air space.

Special limitations/risks: The Airport Director, has been consulted on the proposed addition and has no objections. The proposed research does not add to the noise or emissions at this site.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Engineering	\$442,380.00	\$442,380.00				
Total:	\$442,380.00	\$442,380.00				

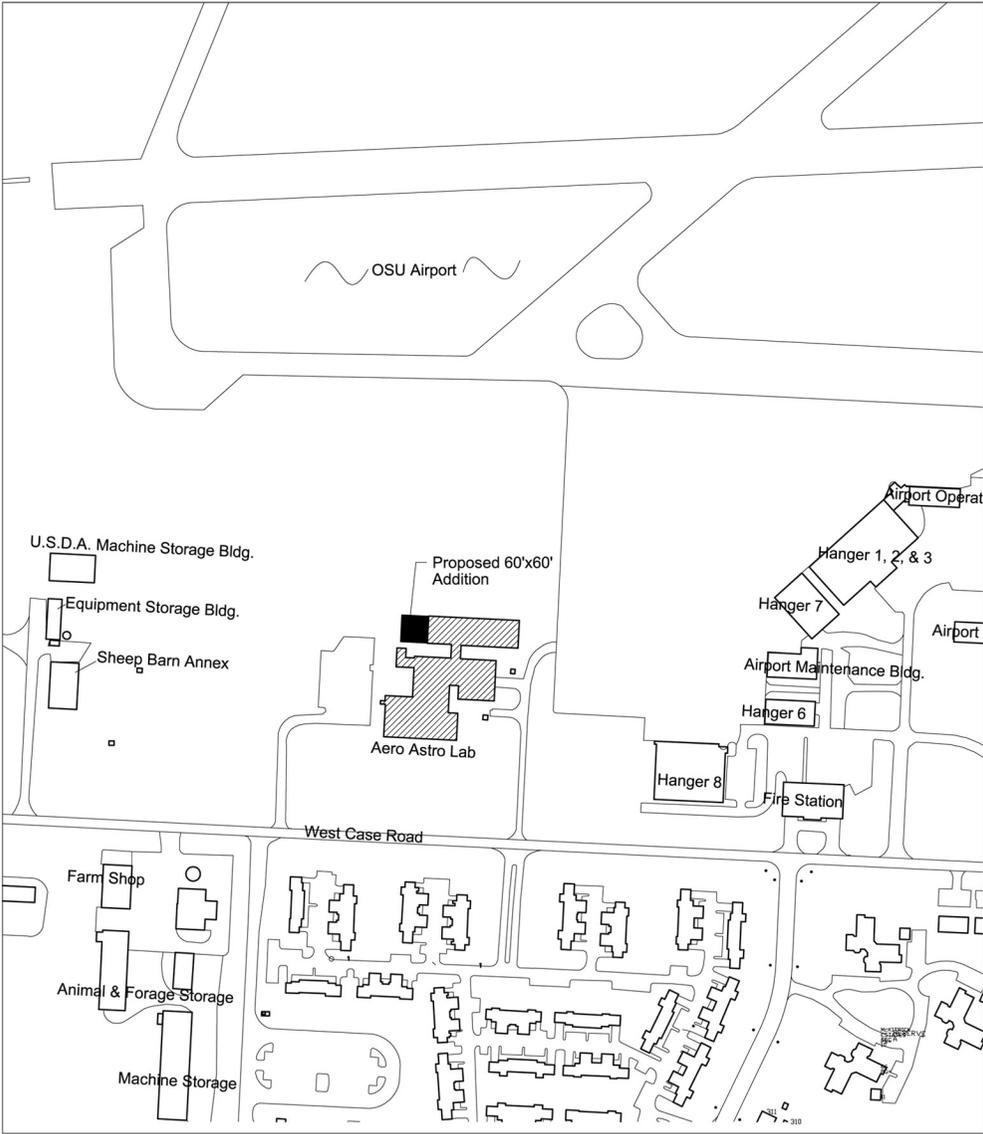
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$442,380.00	12/02/2005		
CONSTRUCTION				
Construction Start		08/14/2006		
Completion		02/28/2007		

Project Team:

Project Manager: Craig Henry (henry.194@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned

Aeronautical and Astronomical Research Laboratory Addition



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James Cancer Hospital - Elevator Upgrade

50700-R044564

Requesting Agency(s): CANCER HOSPITAL & RESEARCH INSTITUTE

Location(s): James Cancer Hosp & Solove Res Inst

Gross Sq. Ft. 265,423 **Age:** 1990

Description:

This project will consist of a major elevator modernization in the James Cancer Hospital. The project will include the modernization and upgrade of three patient and staff elevators; the renovation of the equipment room; as well as upgrades to the electrical, plumbing and fire suppression systems.

Project Information:

Issues:

How does this project advance the Academic Plan? Upgrading the elevators and associated infrastructure will enhance patient services at the James Cancer Hospital.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: Special attention to project safety and building function will be essential since this building will be fully operational during the elevator upgrades. Two elevator cars are required to be fully operational 24 hours per day, seven days per week for the duration of the project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-James Cancer Hospital	\$667,400.00	\$667,400.00				
Total:	\$667,400.00	\$667,400.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				11/01/2004
6540 Assigned to Project				11/15/2004
Arch/Engr Approved by BoT	\$667,400.00	12/02/2005		
CONSTRUCTION				
Construction Start		08/01/2006		
Completion		05/31/2007		

Project Team:

Project Manager: Jack Bargaheiser (bargaheiser.2@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Kennedy Commons Roof Replacement

315-2005-1002

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Kennedy Commons, June L

Gross Sq. Ft. 37,233 **Age:** 1939

Description:

This project will replace the existing slate, copper and built-up roof system with equivalent new roofing materials. It will also revise existing copings and counterflashing and provide for fall protection (28,000 square feet).

Project Information:

Formerly Project #50700-R050105

Issues:

How does this project advance the Academic Plan? Replacement of the roof on this building will enhance the quality of Kennedy Commons to better serve faculty, staff and students.

Outstanding Funding Issues: None

Timing Issues: The condition of the existing roof has deteriorated substantially, therefore, planning and construction of the new roof needs to occur as soon as possible.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,600,000.00	\$1,600,000.00				
Total:	\$1,600,000.00	\$1,600,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,600,000.00	12/02/2005		
CONSTRUCTION				
Construction Start		06/01/2006		
Completion		10/15/2006		

Project Team:

Project Manager: Scott Conlon (conlon.1@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



OARDC - Interior Lighting Upgrades Phase II

315-2005-969

Requesting Agency(s): OHIO AGRIC RESEARCH & DEVELOPMENT CTR

Location(s): Gerlaugh Hall

Gross Sq. Ft. 47,119 **Age:** 1966

Location(s): Williams Hall

Gross Sq. Ft. 52,582 **Age:** 1957

Description:

This project will replace the existing incandescent and fluorescent lighting with new energy efficient T-8 fluorescent fixtures in Gerlaugh Hall and Williams Hall on the OARDC campus. The replacements of these fixtures is expected to provide a savings in electrical power consumption for OARDC.

Project Information:

Project will be designed in-house by OARDC personnel.

Issues:

How does this project advance the Academic Plan? Project will allow for a more efficient use of University resources and energy.

Outstanding Funding Issues: None

Timing Issues: Speedy approval and construction will maximize long term energy conservation and save the University operating costs.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC Supplemental	\$2,195.12	\$24,827.12				
Renov						
HB16 OARDC Basic	\$85,000.00	\$85,000.00				
Renovation						
Total:	\$87,195.12	\$109,827.12				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$109,827.12	12/02/2005		
DESIGN				
Construction Document Approval (Combined SD, DD and CD)		01/16/2006		
CONSTRUCTION				
Construction Start		03/03/2006		
Completion		06/01/2006		

Project Team:

Project Manager: MarJory Trishman (trishman.2@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



OARDC - Life Safety System Upgrades

315-2003-968

Requesting Agency(s): OARDC-BUSINESS OFFICE

Location(s): Research Services Building	Gross Sq. Ft. 31,935 Age: 1987
Location(s): Administration Building	Gross Sq. Ft. 31,598 Age: 1895
Location(s): Gerlaugh Hall	Gross Sq. Ft. 47,119 Age: 1966
Location(s): Selby Hall	Gross Sq. Ft. 70,292 Age: 1972
Location(s): Williams Hall	Gross Sq. Ft. 52,582 Age: 1957

Description:

This project will include the addition or renovation of the fire alarm systems, emergency lighting systems, chemical fume hoods, and emergency generator systems in the Administration Building, the Research Services Building, Gerlaugh Hall, Selby Hall and Williams Hall, as well as elevator upgrades in Gerlaugh Hall and Williams Hall on the OARDC campus.

Project Information:

The project budget increased as a result of decisions by the University to combine three previously separate projects into one project in order to gain efficiencies.

Issues:

How does this project advance the Academic Plan? The project will provide a safer physical environment for our research staff and their research, as well as improving and protecting the physical conditions of the University facilities.

Outstanding Funding Issues: None

Timing Issues: For maximum safety of our research faculty and staff, improving the Life Safety conditions of these office and laboratory spaces should be implemented as swiftly as possible.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
HB675 OARDC Supplemental	\$440,000.00	\$340,000.00				
Renov						
HB16 OARDC Basic	\$200,000.00	\$630,000.00				
Renovation						
Total:	\$640,000.00	\$970,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		12/02/2005		
CONSTRUCTION				
Construction Start		05/01/2007		
Completion		02/01/2008		

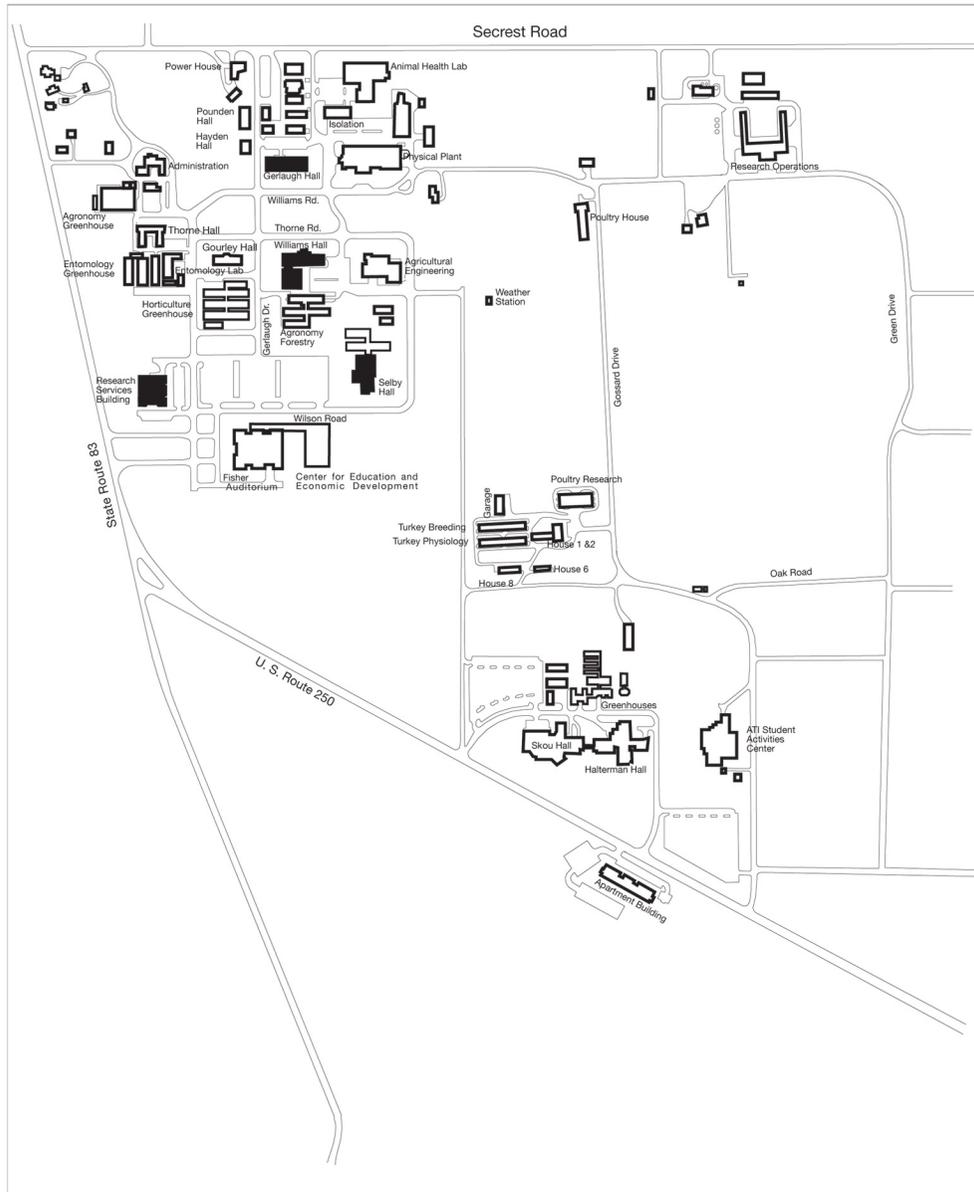
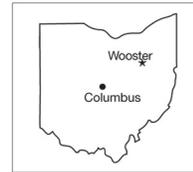
Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

OARDC Projects

- OARDC - Interior Lighting Upgrades Phase II (Gerlaugh Hall & Williams Hall)
- OARDC - Life Safety System Upgrades (Research Services Building, Gerlaugh Hall, Shelby Hall & Williams Hall)



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North





University Hospitals East - Endoscopy and Digestive Health Renovation

315-2005-1001

Requesting Agency(s): UNIVERSITY HOSPITALS EAST

Location(s): University Hospitals East

Gross Sq. Ft. 465,711 **Age:** 1966

Description:

This project will renovate approximately 10,000 square feet on the north side of University Hospitals East Emergency Room. The renovation of this area will create three endoscopy suites, one procedure room, a scope processing area, a pre-procedure and post-procedure area, and support areas.

Project Information:

Issues:

How does this project advance the Academic Plan? Renovation of the Emergency Room at University Hospitals East will provide current facilities with the latest medical and technological advances. The additional space will expand the Hospital's ability to serve both the academic interest and provide state-of-the-art facilities for patient care offered to the surrounding community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$1,364,000.00	\$1,364,000.00				
Hospitals						
Total:	\$1,364,000.00	\$1,364,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,364,000.00	12/02/2005		
DESIGN				
Schematic Design Approval		01/31/2006		
Design Dev Document Approval		03/15/2006		
Construction Document Approval		04/14/2006		
CONSTRUCTION				
Construction Start		06/01/2006		
Completion		10/31/2006		

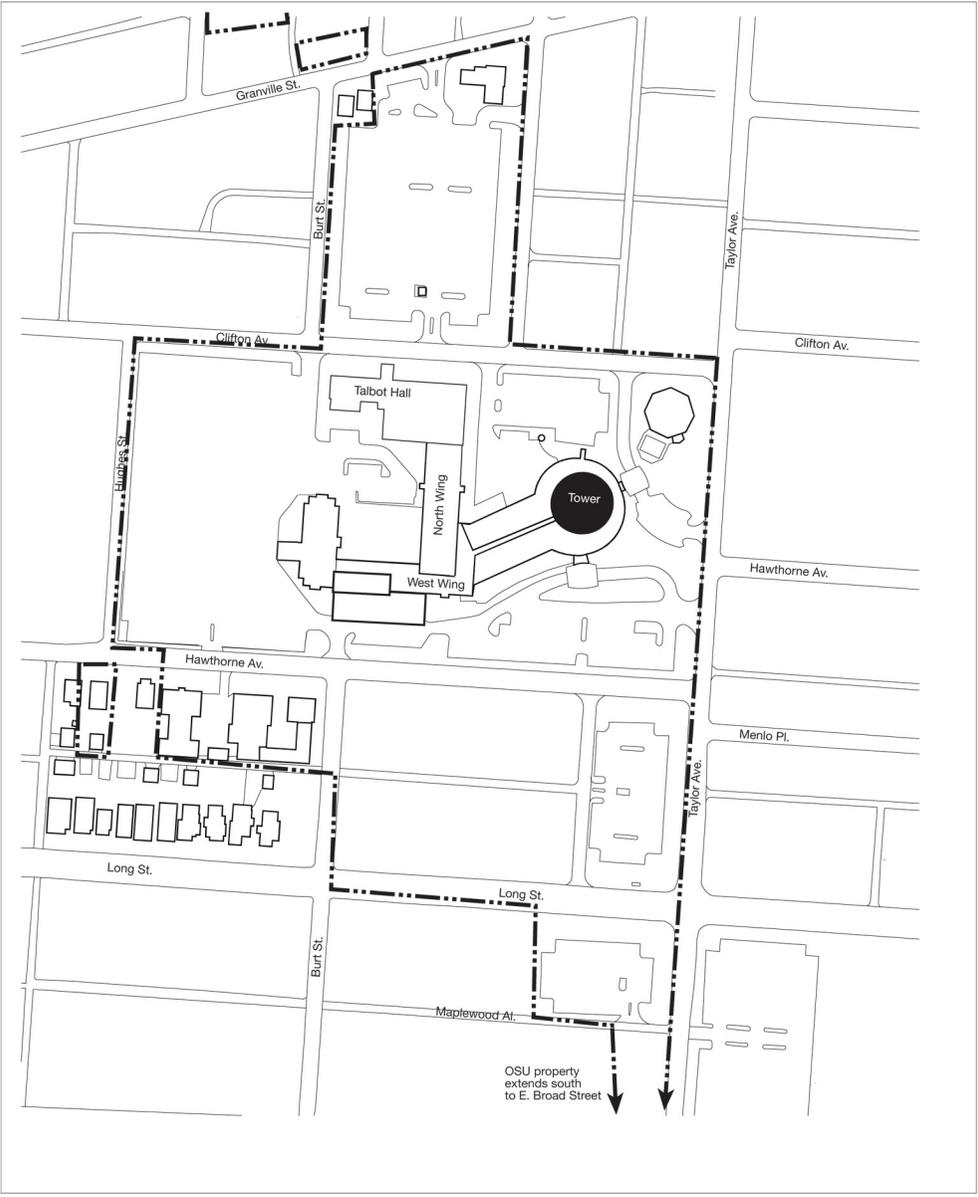
Project Team:

Project Manager: Lance Timmons (timmons.19@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

University Hospitals East Projects

• University Hospitals East - Endoscopy and Digestive Health Renovation



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Women's Softball Stadium

315-2005-998

Requesting Agency(s): ATHLETICS

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will construct a softball stadium for varsity women's athletics with seating for 1,500-2,000 spectators. The stadium will be located between the Woody Hayes Training Center and the Jesse Owens Track Stadium.

Project Information:

Formerly Project #50700-R050097

Issues:

How does this project advance the Academic Plan? Construction of a new Women's Softball Stadium will provide up-to-date facilities for student athletes, will provide compliance with the NCAA Title IX program, and will enrich the student experience by providing a wider variety of venues for entertainment.

Outstanding Funding Issues: None

Timing Issues: Construction must occur from mid-summer to early the following spring, during the off-season.

"Ripple effects" of the project: None

Special limitations/risks: Project must be completed by the start of the 2008 softball season.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Athletics	\$2,517,673.00	\$2,821,055.00				
Total:	\$2,517,673.00	\$2,821,055.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				09/01/2005
Arch/Engr Approved by BoT	\$2,821,055.00	12/02/2005		
CONSTRUCTION				
Construction Start		06/15/2007		
Completion		03/15/2008		

Project Team:

Project Manager: Dave Chapman (chapman.123@osu.edu)
 Project Coordinator: Andrea Cuthbert (thimmes.5@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



960 Kinnear Road - IT and Service Center Relocation
315-2004-940

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Kinnear Road, 960

Gross Sq. Ft. 42,415 **Age:** 1954

Description:

This project will redesign existing office space at 960 Kinnear Road to accommodate the Student Affairs Office of Information Technology and 24-Hour Service Center. The department currently occupies space on the first, sixth and eleventh floors of Lincoln Tower. The move to 960 Kinnear Road will be the first of a series of moves required to relocate offices out of Lincoln Tower in preparation for returning the space to resident rooms.

Project Information:

Formerly Project #50700-R040035.

The project budget increased due to an increase in scope which includes design and construction of a Maintenance Utility Area. Other factors that contributed to the project budget increase were upgrades to the fire alarm systems to satisfy code requirements.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student	\$0.00	\$0.00				
Affairs						
Univ. Bond Proceeds	\$1,000,000.00	\$1,100,000.00				
Total:	\$1,000,000.00	\$1,100,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,000,000.00	11/05/2004		12/03/2004
Arch/Engr Advertisement (Columbus Dispatch)				02/07/2005
Bidding Approved BoT	\$1,100,000.00	12/02/2005		
DESIGN				
Design Dev Document Approval (SD/DD Combined)				08/01/2005
Arch/Engr Contract		09/30/2005	11/02/2005	
Construction Document Approval		09/30/2005	11/10/2005	
CONSTRUCTION				
Construction Start		08/08/2005	02/09/2006	
Completion		12/09/2006	06/07/2006	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Is Unassigned



Bradley and Paterson Halls Restroom Renovations

315-2004-935

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Bradley Hall, Carolyn

Gross Sq. Ft.68,507 Age: 1954

Location(s): Paterson Hall, Alma Wacker

Gross Sq. Ft.61,276 Age: 1954

Description:

This project will renovate the corridor restrooms in Bradley and Paterson Halls. The work will include renovations to the plumbing, electrical, and HVAC systems, as well as cosmetic upgrades to the walls, floors and ceilings.

Project Information:

Formerly Project #50700-R040013

The project budget has increased due to user scope changes; additional mechanical and electrical design; the need for phased construction over two summer quarters; hazardous material abatement; and labor premiums due to an accelerated construction schedule required to ensure occupancy for the start of autumn quarter. The restroom renovations to Bradley and Paterson Halls were originally budgeted to renovate a shared restroom configuration, but were changed to private use configuration in order to improve the quality of student residence life.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student Affairs	\$1,200,000.00	\$0.00				
Univ. Bond Proceeds	\$0.00	\$3,158,961.00				
Total:	\$1,200,000.00	\$3,158,961.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,200,000.00	11/05/2004		11/05/2004
Arch/Engr Advertisement (Columbus Dispatch)				02/16/2005
Bidding Approved BoT	\$3,158,961.00	12/02/2005		
DESIGN				
Arch/Engr Contract		06/30/2005		06/16/2005
Schematic Design Approval		08/01/2005		08/19/2005
Design Dev Document Approval		08/29/2005	09/23/2005	09/28/2005
Construction Document Approval		11/23/2005	11/15/2005	
BIDDING				
Bid Opening		01/05/2006		
CONSTRUCTION				
Award of Contracts		03/31/2006		
Construction Start		06/13/2005	06/01/2006	
Completion		09/08/2006	09/15/2007	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)

Field Coordinator: Is Unassigned

Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)

Facility Planner: Is Unassigned

Project Assistant: Mikki Reese (reese.153@osu.edu)



Campus Grounds - South Dorms Site Improvements
315-2003-917

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Mall, Plaza, Green-Col.

Gross Sq. Ft.0 Age:

Description:

This project will enhance the living and learning environment of the students. Work includes development of a sub-district plan and implementation plans. The implementation plans will provide for improvements of pavements, landscaping, and site furnishings, as well as some storm sewer work. Area to be treated is the east portion of the south dorms area (Stradley Hall, Park Hall, Smith Hall, Steeb Hall and Baker Hall).

Project Information:

The project budget increased due to the inclusion of some storm sewer work in the area.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Student	\$175,000.00	\$0.00				
Affairs						
HB675 Columbus Basic	\$1,000,000.00	\$1,000,000.00				
Renovation						
2003 Bond Issue	\$0.00	\$0.00				
2005 Bond Issue	\$0.00	\$175,000.00				
2007 Bond Issue	\$0.00	\$80,000.00				
Total:	\$1,175,000.00	\$1,255,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Advertisement (Oh Reg #115 255s due 03/)		03/03/2003		03/03/2003
Arch/Engr Approved by BoT	\$1,175,000.00	02/07/2004		02/06/2004
Bidding Approved BoT	\$1,225,000.00	02/05/2005	12/02/2005	
DESIGN				
Arch/Engr Contract		11/30/2003	10/11/2004	06/17/2004
Schematic Design Approval		05/01/2004	01/10/2005	01/10/2005
Design Dev Document Approval		09/01/2004	02/10/2005	02/10/2005
Construction Document Approval		12/01/2004	11/30/2005	
BIDDING				
Bid Opening		03/08/2004	02/06/2006	
CONSTRUCTION				
Award of Contracts		04/01/2005	05/08/2006	
Construction Start		06/21/2004	06/12/2006	
Completion		09/20/2004	09/11/2006	

Project Team:

Project Manager: Stephen Volkmann (volkmann.4@osu.edu)
Project Coordinator: Karen Cogley (cogley.1@osu.edu)
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
Facility Planner: Is Unassigned



Clinical Space Reorganization - Interventional Radiology Renovation

315-2001-911-21

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Doan Hall, Charles Austin

Gross Sq. Ft. 669,869 **Age:** 1951

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft. 510,587 **Age:** 1979

Description:

This project will renovate approximately 11,225 square feet of the existing procedure room suite including office space, support areas, storage, and the respiratory therapy area. To be included in this project are two new angiography procedure rooms and upgraded equipment. This project will also provide for the consolidation of the storage and equipment room, an expanded support core, new physicians' reading accommodations, and a seven bed recovery suite.

Project Information:

This project will be completed in three phases. This project will bid in conjunction with the Clinical Space Reorganization - IR/MIS Infrastructure project.

The project budget has increased due to design modifications of the mechanical equipment in conjunction with the revised location and routing of the HVAC systems. Additionally, phasing the construction of the project in order to maintain the required continuous operations of the Radiology Department contributed to the project budget increase.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$1,974,014.00	\$2,547,825.00				
Hospitals						
Total:	\$1,974,014.00	\$2,547,825.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 million projects)				06/29/2001
Bidding Approved BoT	\$2,547,825.00	12/02/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Schematic Design Approval				03/18/2005
Design Dev Document Approval		08/31/2005		07/12/2005
Construction Document Approval		12/27/2005		
BIDDING				
Bid Opening		02/03/2006		
CONSTRUCTION				
Construction Start		04/04/2006		
Completion		11/18/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
 Project Coordinator: Curt Handschug (handshug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Clinical Space Reorganization - Rhodes Hall Rooms S206 and S212
315-2001-911-27

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft. 510,587 **Age:** 1979

Description:

This project will renovate rooms S206 and S212 in Rhodes Hall in preparation for the installation of new radiographic and fluoroscopic equipment. The existing equipment has exceeded its useful life and has become outdated. Both rooms will receive cosmetic upgrades and infrastructure upgrades necessary to support the new equipment.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$93,900.00	\$93,900.00				
Hospitals						
Total:	\$93,900.00	\$93,900.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 Million Project)		06/29/2001		06/29/2001
Bidding Approved BoT	\$93,900.00	12/02/2005		
DESIGN				
Arch/Engr Contract		04/03/2002		04/03/2002
Schematic Design Approval				10/25/2005
Construction Document Approval		11/08/2005		
Design Dev Document Approval		11/08/2005		
CONSTRUCTION				
Construction Start		12/12/2005		
Completion		01/31/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Clinical Space Reorganization - Rhodes Hall IR/MIS Infrastructure
315-2001-911-28

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

Gross Sq. Ft.510,587 **Age:** 1979

Description:

This project will provide mechanical systems needed to support the Interventional Radiology and Minimally Invasive Surgery projects located in Rhodes Hall. Mechanical equipment will be strategically placed in both the interior and exterior of Rhodes Hall, with piping and ductwork routed to their respective locations.

Project Information:

This project will bid in conjunction with the Clinical Space Reorganization - Interventional Radiology Renovation project.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$150,840.00	\$150,840.00				
Hospitals						
Total:	\$150,840.00	\$150,840.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$20-25 Million Project)				06/29/2001
Bidding Approved BoT	\$150,840.00	12/02/2005		
DESIGN				
Arch/Engr Contract				04/03/2002
Design Dev Document Approval		11/18/2005		
Schematic Design Approval		11/18/2005		
Construction Document Approval		12/27/2005		
BIDDING				
Bid Opening		02/03/2006		
CONSTRUCTION				
Construction Start		04/04/2006		
Completion		04/28/2006		

Project Team:

Project Manager: Paul Lenz (lenz.3@osu.edu)
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned



Early Childhood Development Center at Weinland Park
315-2002-925

Requesting Agency(s): HUMAN ECOLOGY ADMINISTRATION

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project will construct a facility to house an early childhood development center in the Weinland Park area, southeast of the Columbus campus. The existing childhood laboratory housed in Campbell Hall will be relocated to this new facility and will expand its services to include infants, toddlers, and preschool age children.

Project Information:

This project has a unique partnering relationship between Columbus Public Schools, Columbus Recreation and Parks Department and the University. The project budget increased to \$11.6 million due to additional security for the facility, site constraints, the provision of an access road for emergency vehicles, and escalation in the price of raw materials.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Human	\$5,600,000.00	\$7,600,000.00				
Ecology						
Univ. Bond Proceeds	\$1,500,000.00	\$1,500,000.00				
President's Office	\$1,000,000.00	\$1,000,000.00				
Line of Credit	\$1,500,000.00	\$1,500,000.00				
Total:	\$9,600,000.00	\$11,600,000.00				

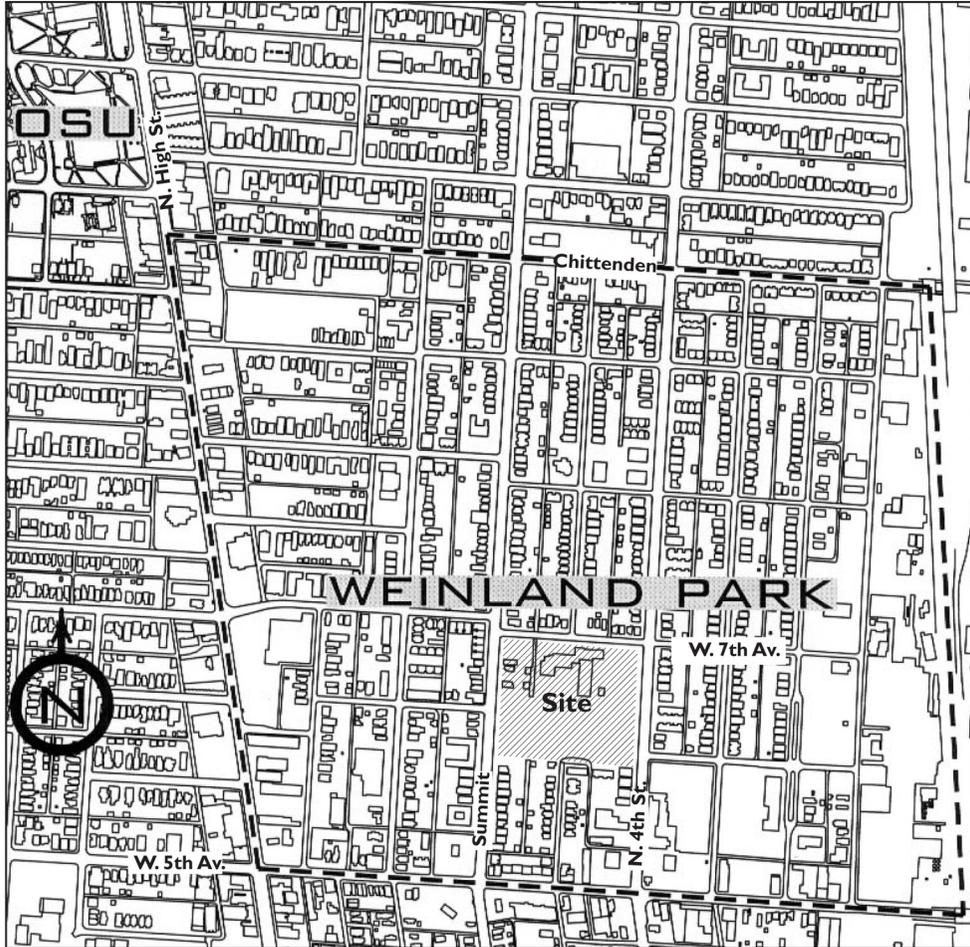
Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (\$5 - \$10 million project)		10/04/2002		10/04/2002
Arch/Engr Advertisement (Ohio Register #127)		03/01/2004		03/01/2004
Bidding Approved BoT	\$11,600,000.00	12/02/2005		
DESIGN				
Arch/Engr Contract		11/05/2004		11/05/2004
Schematic Design Approval		12/18/2004	05/31/2005	05/31/2005
Design Dev Document Approval		03/19/2005	09/30/2005	09/30/2005
Construction Document Approval		06/18/2005	11/15/2005	
BIDDING				
Bid Opening		07/22/2005	01/04/2006	
CONSTRUCTION				
Construction Start		09/27/2005	03/04/2006	
Award of Contracts		09/22/2005	03/04/2006	
Completion		09/01/2006	03/04/2007	

Project Team:

Project Manager: John Frazier (frazier.2@osu.edu)
Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Teresa Yu (yu.195@osu.edu)

Early Childhood Development Center at Weinland Park





Fawcett Center Tower Conversion to Office Space
315-2005-917

Requesting Agency(s): STUDENT AFFAIRS, OFFICE OF

Location(s): Fawcett Center For Tomorrow, Novice G

Gross Sq. Ft.178,207 **Age:** 1970

Description:

This project will renovate the Fawcett Center Tower into office space. This renovation will include demolition; upgrades to the building automation, fire alarm system, chillers, elevators and restrooms; hazardous material abatement and cosmetic upgrades.

Project Information:

The renovation of the Fawcett Center Tower must be completed by March 2007 in order for Student Affairs to use as swing space for the Ohio Union Replacement Project. To meet this deadline, the demolition and hazardous material abatement needs to occur in advance of the renovation.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$8,091,415.00	\$8,091,415.00				
Total:	\$8,091,415.00	\$8,091,415.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$8,091,415.00	05/06/2005		06/07/2005
Arch/Engr Advertisement (Columbus Dispatch)		06/28/2005		06/28/2005
Bidding Approved BoT (Demo and abatement only)	\$440,000.00	12/02/2005		
Bidding Approved BoT	\$8,091,415.00	04/07/2006		
DESIGN				
Arch/Engr Contract		09/30/2005	11/15/2005	
Schematic Design Approval		12/15/2005		
Design Dev Document Approval		01/15/2006		
Construction Document Approval		03/01/2006		
CONSTRUCTION				
Construction Start (Demolition package)		04/30/2006		
Construction Start		03/01/2006	06/15/2006	
Completion (Demolition package)		07/31/2006		
Completion		02/28/2007	03/30/2007	

Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)
Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
Facility Planner: Cheryl Christie (christie.2@osu.edu)



Longaberger Alumni House IT/Communications Renovation
50700-R050071

Requesting Agency(s): ALUMNI ASSOCIATION

Location(s): Longaberger Alumni House

Gross Sq. Ft. 56,704 **Age:** 1999

Description:

This project will renovate the Information Technology and Communications department on the second floor of the Longaberger Alumni House to add office and storage space and to modify the existing server room.

Project Information:

The project budget increased during the design phase to add additional electrical service to provide for future needs.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Alumni Association	\$180,000.00	\$194,724.00				
Development						
Total:	\$180,000.00	\$194,724.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
6540 Received by OFP				04/27/2005
Bidding Approved BoT	\$194,724.00	12/02/2005		
DESIGN				
Design Dev Document Approval		10/21/2005		10/21/2005
Construction Document Approval		11/11/2005		
BIDDING				
Bid Opening		12/15/2005		
CONSTRUCTION				
Award of Contracts		02/05/2006		
Construction Start		02/06/2006		
Completion		03/31/2006		

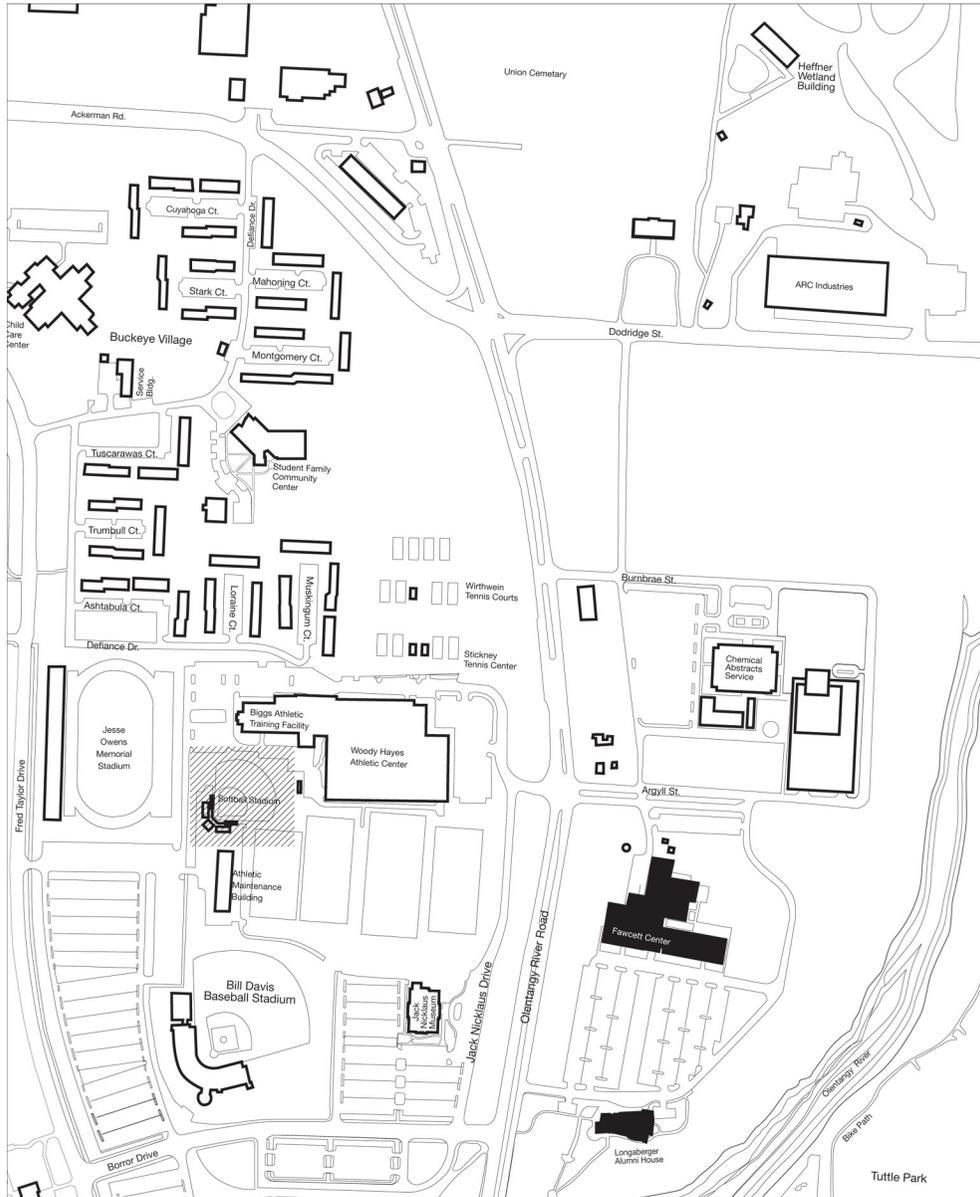
Project Team:

Project Manager: Nikolina Sevis (sevis.2@osu.edu)
 Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
 Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

Olentangy Plains Area Projects

- Women's Softball Stadium
- Fawcett Center Tower Conversion to Office Space
- Longaberger Alumni House IT/Communications Renovation



Office of Business and Finance / Board of Trustees Meeting December 2, 2005





Requesting Agency(s): OSUE AGRIC & NATURAL RESOURCES

Location(s): See Project Information

Gross Sq. Ft.0 Age:

Description:

This project consists of the demolition of Dakan Hall and the planning, programming, design, FF&E, site planning and construction administration of the new Ohio 4-H Center. The new structure will include space for the OSU 4-H Youth Development staff, the OSU Extension programs, and those programs from the College of Food, Agricultural, and Environmental Sciences who will interact with 4-H. Outdoor program space, outdoor amenities, and parking is also included.

Project Information:

The new building is to be constructed on the site north of the existing Dakan Hall.

The project budget first increased to \$10 million to support the increase in building size and the 4-H program needs. The budget further increased an additional \$557,945.00 to cover an industry-wide increase in the cost of steel and because the user will pursue LEED (Leadership in Energy and Environmental Design) Certification in conjunction with the U.S. Green Building Council. At the time the project was bid (August 2005) the construction industry began to see major inflationary increases in construction costs and anomalies associated with hurricane-related costs. This increase is projected to carry over into 2006. After having undergone considerable value engineering to allow for modifications in construction savings, Ohio 4-H Foundation has committed the additional funds necessary to maintain the program scope.

Request to hire a Construction Manager is one of the efforts which has been reviewed by the design team and deemed a cost saving delivery method.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Development-Food, Agr & Env Sciences Ohio 4-H Foundation Board	\$9,110,627.00	\$10,982,064.00				
HB16 Line Item	\$0.00	\$1,500,000.00				
Appropriation Transfer from BOR-076						
Total:	\$9,110,627.00	\$12,482,064.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$9,110,627.00	03/01/2002		03/01/2002
Arch/Engr Approved by BoT	\$9,110,627.00	03/01/2002		03/01/2002
Bidding Approved BoT (Project budget increase)	\$10,000,000.00			05/30/2003
Bidding Approved BoT (2nd increase)	\$10,557,945.00	02/04/2005		02/04/2005
Bidding Approved BoT (3rd increase)	\$12,482,064.00	12/02/2005		
Constr Mgr Approved by BoT	\$12,482,064.00	12/02/2005		
DESIGN				
Arch/Engr Contract		07/01/2002	12/31/2002	01/08/2003
Schematic Design Approval		09/30/2002	08/15/2003	08/15/2003
Design Dev Document Approval		11/25/2002	03/29/2004	03/29/2004
Construction Document Approval		03/17/2003	06/01/2005	06/01/2005
BIDDING				
Bid Opening (DEMO)		05/06/2003	04/22/2004	04/22/2004
Bid Opening		07/12/2004	08/17/2005	08/12/2005
Bid Opening (RE-BID)		04/03/2006		
CONSTRUCTION				
Award of Contracts (DEMO)		06/22/2004	06/14/2004	06/14/2004
Construction Start (DEMO)		06/16/2003	06/14/2004	06/15/2004
Completion (DEMO)		07/27/2004	10/01/2004	09/17/2004
Award of Contracts		06/16/2003	03/15/2006	
Construction Start		07/06/2005	06/06/2006	
Completion		07/01/2004	08/06/2007	

Project Team:

Project Manager: Marjory Trishman (trishman.2@osu.edu)
 Project Coordinator: Faye Bodyke (bodyke.3@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Faye Bodyke (bodyke.3@osu.edu)
 Facility Planner: Cheryl Christie (christie.2@osu.edu)



South Dorms Area Sewer Separation/Drainage Improvements
5062-PF6778

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

Gross Sq. Ft.0 Age:

Description:

This project will separate the storm sewer from the combined storm/sanitary sewer in the eastern portion of the south dorms area, bordering Stradley Hall, Park Hall, Smith Hall, Steeb Hall and Baker Hall, and will construct a new storm main along 11th Avenue with the goal of eliminating flooding and sewer backup in the area.

Project Information:

The project budget increased due to timing issues and the need for better coordination and sequencing to ensure effective separation of sanitary and storm sewers.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$0.00	\$0.00				
2007 Bond Issue	\$625,000.00	\$795,000.00				
Total:	\$625,000.00	\$795,000.00				

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$625,000.00	12/05/2003		12/05/2003
Bidding Approved BoT	\$795,000.00	04/01/2005	01/19/2006	
DESIGN				
Construction Document Approval		03/01/2005	11/30/2005	
BIDDING				
Bid Opening		04/15/2005	02/02/2006	
CONSTRUCTION				
Award of Contracts		07/15/2005	03/31/2006	
Construction Start		12/31/2005	04/03/2006	
Completion		12/31/2005	08/31/2006	

Project Team:

Project Manager: Bo Zhang (zhang.403@osu.edu)
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)
 Facility Planner: Is Unassigned



Wright Center of Innovation - MacQuigg Laboratory Rooms 448 and 448A
315-2005-944-4

Requesting Agency(s): ENGINEERING ADMINISTRATION

Location(s): MacQuigg Laboratory, Charles E.

Gross Sq. Ft. 76,810 **Age:** 1967

Description:

This project will include abatement of existing floor tile and minor demolition of abandoned plumbing pipes; minor renovations; HVAC and electrical modifications; and relocation of existing ethernet lines.

Project Information:

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Grant-Wright Center of Innovation	\$79,841.00	\$79,841.00				
Total:	\$79,841.00	\$79,841.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (within #315-2005-944)				06/07/2005
6540 Received by OFP				06/16/2005
6540 Estimate Sent to User				08/01/2005
Bidding Approved BoT	\$79,841.00	12/02/2005		
DESIGN				
Design Dev Document Approval		10/31/2005		10/15/2005
Schematic Design Approval			10/15/2005	10/15/2005
Construction Document Approval				10/31/2005
Arch/Engr Contract			11/01/2005	
BIDDING				
Bid Opening		12/28/2005		
CONSTRUCTION				
Award of Contracts		02/26/2006		
Construction Start		03/10/2006		
Completion		06/08/2006		

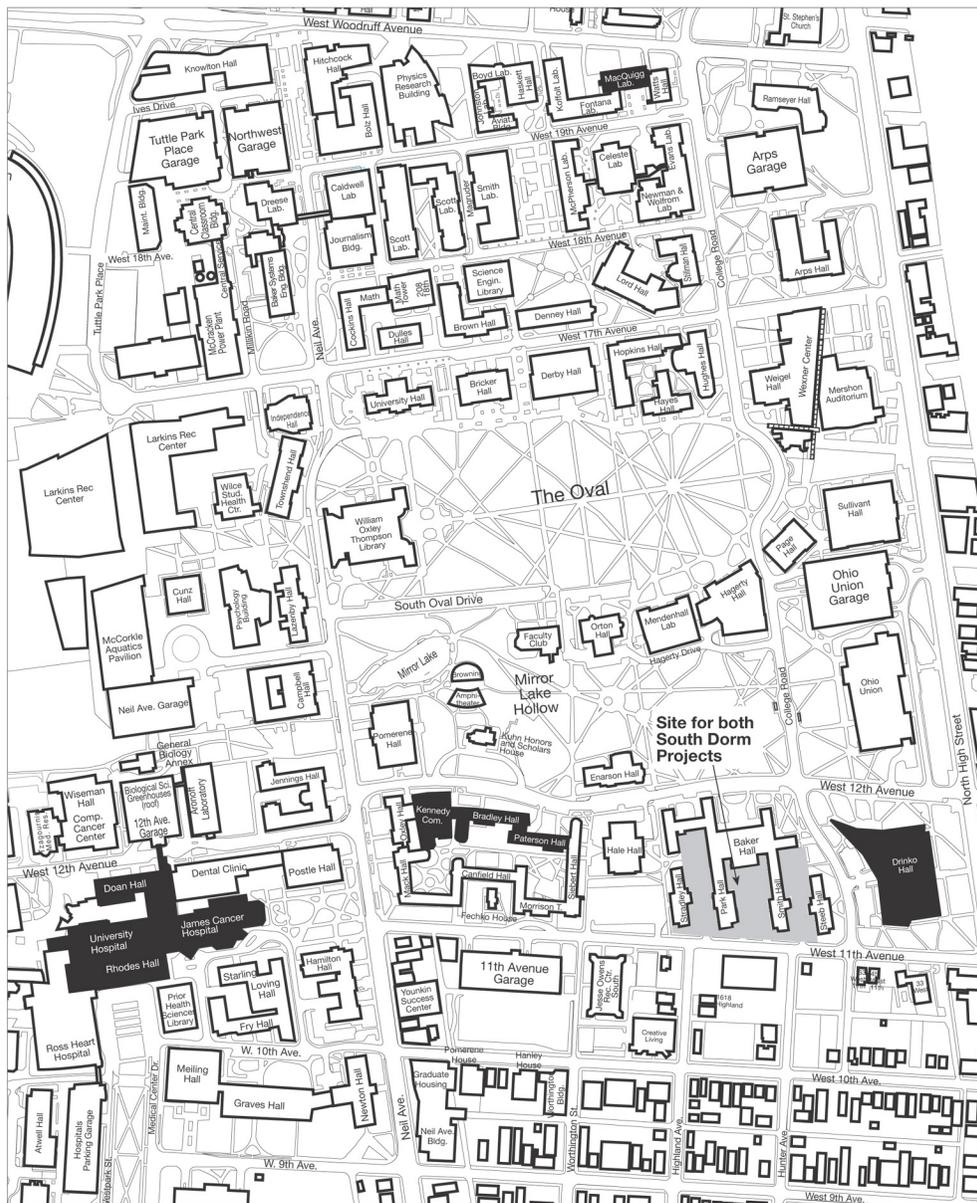
Project Team:

Project Manager: Ruth Miller (miller.2495@osu.edu)
 Project Coordinator: Leanne Chandler (chandler.63@osu.edu)
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned
 Facility Planner: Is Unassigned

North Academic Core, South Campus Area and Medical Campus Projects

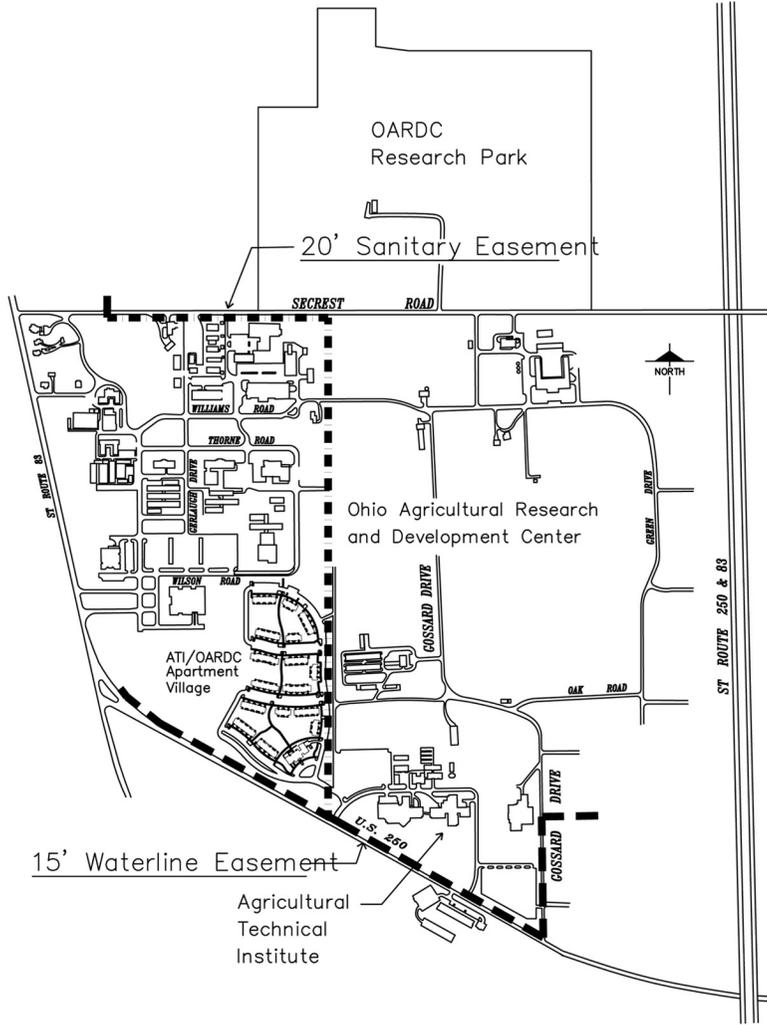
- Moritz College of Law Feasibility Study
- Kennedy Commons Roof Replacement
- Bradley and Paterson Halls Restroom Renovations
- Campus Grounds – South Dorms Site Improvements
- Clinical Space Reorganization – Interventional Radiology Renovation
- Clinical Space Reorganization – Rhodes Hall Rooms S206 and S212
- Wright Center of Innovation – MacQuigg Laboratory Rooms 448 and 448A
- Clinical Space Reorganization – Rhodes Hall IR/MIS Infrastructure
- James Cancer Hospital - Elevator Upgrade
- South Dorms Area Sewer - Separation/Drainage Improvements



Office of Business and Finance / Board of Trustees Meeting
 December 2, 2005



Water and Sanitary Sewer Easements at OARDC



Office of Business and Finance / Board of Trustees Meeting

December 2, 2005



Annexation of OARDC/ATI Property by the City of Wooster

Frequently Asked Questions

‘Annexation by the City of Wooster’: What does that mean?

Portions of the land on which the OARDC and ATI campuses are located (see the attached map) will become part of the City of Wooster. The Wooster campuses will then be located within the corporation of the City of Wooster but will operate with autonomy similar to that of the Ohio State campus in Columbus. The University has negotiated an annexation agreement with the City of Wooster to allow OARDC and ATI to operate as we presently do to fulfill our mission. The boundaries of the annexation will be Secrest Road to the north (including OARDC property north of Secrest Road); Madison Avenue to the west; Dover Road to the south (including the ATI dorms on the other side of Dover Road); and the Dix Expressway (U.S. 250/Ohio 83) to the east.

How will I be affected if my work location is not on the land being annexed by the City of Wooster?

If your work location—where you physically perform your work—remains outside the city limits of Wooster, there will be no change made to your local tax withholding. You should, however, fill out and submit a new W-4 to be sure you’re not automatically charged City of Wooster tax incorrectly.

Why is this happening now?

Annexation of the Wooster campuses is not a new issue. The City of Wooster approached OARDC in 1998 regarding annexation. Since then, the long-term agreement for water and sewer with the City of Wooster has expired, and the Ohio Environmental Protection Agency is mandating that cities not expand sewer and water services to entities located outside their corporate boundaries that are not presently within a sewer district. In order for the campuses to be eligible for continued water and sewer hook-ups to Wooster utilities, it became necessary to negotiate with the City of Wooster and move forward with annexation. Currently, the University and the City of Wooster are finalizing the details of an annexation agreement that sets guidelines on how OARDC and ATI will continue to operate as state entities within the city limits. Once the language of the annexation agreement is approved by the University and by the City of Wooster, the agreement must still be approved by Ohio State’s Board of Trustees and the Ohio Department of Administrative Services.

Who was involved in the process?

The annexation process involved representatives from Ohio State’s Business and Finance Office; the Office of the Dean of the College of Food, Agricultural, and Environmental Sciences; the OARDC Director’s Office; the ATI Director’s Office; Ohio State’s Legal Affairs Office; private attorneys; and representatives of the City of Wooster.

Who made the decision?

The question is not really who made the decision for annexation, but rather what is driving the need for annexation. First, the Ohio EPA requires all entities to be associated with an organized sewage and water district. Currently, OARDC and ATI are connected to City of Wooster sewer and water systems but are located in Wooster Township. For us to continue to use city sewer and water systems, we must be part of a sewer and water district or be part of the city. Second, the City of Wooster will not extend additional sewer and water rights or hook-ups outside the city limits. Both ATI and OARDC need to expand these services to our east campus locations and to new buildings in the future. Third, there is new development south of U.S. 250 that is not within the city limits, and there is a petition by a commercial developer for annexation of this land. To do this, the city needs to annex the land contiguous to the development—that land being Ohio State’s Wooster campuses.

How will this affect me?

The City of Wooster has an income tax, and anyone working within the city limits is required to pay that tax. Therefore, effective Jan. 1, 2006 (as proposed), a 1-percent City of Wooster income tax will be deducted from the paychecks of OARDC/ATI employees who work on the land being annexed by the city. If you currently pay taxes to the City of Wooster, the annexation will not affect you.

How will this benefit me and/or OARDC/ATI?

This is a good and fair question. The benefits may be more long-term than short-term. First, the Wooster campuses will continue to have access to water and sewer services. Second, development of the land south of OARDC will have benefits for employees of OARDC and ATI and for our students and visitors. Currently there are few services on the southern edge of Wooster and fewer in proximity to the Wooster campuses. Annexation will allow for additional development and possibly various other services such as convenience stores, restaurants, etc.—we have already seen the construction of a hotel and medical building in the area. Third, some tax revenues may be returned to improve the safety of the borders of the Wooster campuses through sidewalks, traffic signals, and other potential projects. Fourth, we all use services and businesses in the City of Wooster, regardless of the location of our residence, and our contributions will help maintain quality city infrastructure and services from which we all benefit.

Annexation of OARDC/ATI Property by the City of Wooster Frequently Asked Questions

Will the annexation change the boundaries of school districts?

No. There will be no change to school district boundaries.

How will this affect services currently performed on the Wooster campuses?

Services such as police, trash pick-up, road maintenance and snow removal will not be affected by the annexation. These and all such services will continue to be performed in the same way they have been in the past.

I am currently paying taxes to the city where I live. Will I also have to pay the Wooster local tax?

Ohio State will be required to withhold Wooster local tax for all employees of OARDC and ATI who work on the main Wooster campuses. If you are currently paying tax to a different locality based on where you live, you may be responsible to continue paying to that locality in addition to the tax you pay to the City of Wooster. It is your responsibility to contact the Income Tax Division of the city where you reside for information about this and to determine whether there is reciprocity between that locality and the City of Wooster. This will depend on the tax code of your municipality. Some cities or villages will permit a credit for the income tax paid to Wooster against any income tax due from you to your city or village of residence, and some may not permit such a credit. You will be responsible for doing any paperwork required.

Will I need to fill out a new W-4?

If Wooster local tax is currently being withheld, a new W-4 is not necessary. However, to ensure proper local tax withholding for your residence location, a new W-4 should be completed. If you are not working on the main Wooster campuses that are being annexed by the city, you should do a W-4 for exemption.

What if I don't do a new W-4?

In the event that an employee working on the Wooster campuses does not complete a new W-4, Ohio State's Human Resources system will automatically default your withholding to the Wooster local tax.

When will annexation take effect?

The proposed effective date is Jan. 1, 2006.

