

**TUESDAY, FEBRUARY 20, 2024**  
**WEXNER MEDICAL CENTER BOARD MEETING**

Leslie H. Wexner, chair  
Alan A. Stockmeister  
John W. Zeiger  
Gary R. Heminger  
Tomislav B. Mitevski  
Juan Jose Perez  
Taylor A. Schwein  
Stephen D. Steinour  
Robert H. Schottenstein  
Cindy Hilsheimer  
Amy Chronis  
Hiroyuki Fujita (ex officio, voting)  
Walter "Ted" Carter Jr. (ex officio, voting)  
Karla Zadnik (ex officio, voting)  
Michael Papadakis (ex officio, voting)  
John J. Warner (ex officio, voting)

Location: Sanders Grand Lounge, Longaberger Alumni House  
2200 Olentangy River Road, Columbus, Ohio 43210

Time: 1:00-4:30pm

**Public Session**

1. Approval of November 2023 Wexner Medical Center Board Meeting Minutes
2. CEO Report – Dr. John J. Warner 1:00-1:20pm
3. Wexner Medical Center Financial Report – Mr. Vincent Tamaro 1:20-1:25pm
4. Recommend for Approval Acquisition of Real Property – Mr. Frank Aucremanne 1:25-1:30pm
5. Recommend for Approval to Increase Professional Services and Construction Contracts – Mr. Frank Aucremanne 1:30-1:35pm
6. Quality and Professional Affairs Committee – Items for Approval – Mr. Alan Stockmeister, Dr. Andrew Thomas 1:35-1:40pm
  - Ratification of Committee Appointment
  - Appointment of OSU Wexner Medical Center Infection Prevention and Control Program Leaders

**Executive Session**

1:40–4:30pm



## **SUMMARY OF ACTIONS TAKEN**

*November 14, 2023 - Wexner Medical Center Board Meeting*

### **Members Present:**

Alan A. Stockmeister  
John W. Zeiger  
Gary R. Heminger  
Tomislav B. Mitevski  
Juan Jose Perez

Taylor A. Schwein  
Stephen D. Steinour  
Cindy Hilsheimer  
Amy Chronis  
Hiroyuki Fujita (ex officio)

Peter J. Mohler (ex officio)  
Melissa L. Gilliam (ex officio)  
Michael Papadakis (ex officio)  
John J. Warner (ex officio)

**Members Present via Zoom:** N/A

### **Members Absent:**

Leslie H. Wexner  
Robert H. Schottenstein  
W.G. "Jerry" Jurgensen

## **PUBLIC SESSION**

The Wexner Medical Center Board convened for its 48th meeting on Tuesday, November 14, 2023, at Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 12:59 p.m.

### ***Item for Action***

1. Approval of Minutes: No changes were requested to the August 15, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

### ***Items for Discussion***

2. Chief Executive Officer's Report: Before beginning the formal part of the agenda, Dr. John J. Warner, EVP at Ohio State and CEO of the Wexner Medical Center, invited Amy Pompeii, president-elect of Ohio State University Nurses Association (OSUNA) to address the Board. She brought attention to the following concerns on behalf of OSUWMC nurses:
  - Promote reinstatement of chief nurse executive
  - Chronic understaffing, increased workplace violence and physical safety concerns
  - Feeling undervalued and unsupported
  - Emergency room wait times
  - Resources needed to meet patient care demands

Dr. Warner expressed his appreciation to Ms. Pompeii and the other members of the OSUNA for attending the meeting and sharing their observations with the Board. Dr. Warner continued with the chief executive officer's report highlighting happenings and recognitions in and around the medical center beginning with the celebration of Veterans Day and a call out to thank the hundreds of veterans and active service members at OSUWMC and across Ohio State. He also pointed out the Military Medicine Program at OSUWMC. This program is a collaborative group of expert surgeons, military specialists and rehabilitation experts, many of whom are combat veterans themselves, who want to contribute to a better quality of life for our wounded warriors by addressing their physical



## THE OHIO STATE UNIVERSITY

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and mental health care needs in weeks and months as opposed to what many veterans experience is years. Another OSUWMC program for veterans is STRIVE (Suicide and Trauma Reduction Initiative for Veterans). It is the only research institute in the U.S. that focuses on developing, refining, and treating in the areas of suicide, trauma and gun-related violent risk reduction. STRIVE moved its globally recognized programs and operations to The Ohio State University in 2020.

The Parkinson's Foundation designated The Ohio State University Wexner Medical Center as a Parkinson's Comprehensive Care Center. This designation recognizes 10 medical centers nationwide that excel in utilizing a specialized, multidisciplinary team approach to provide the highest level of patient-centered care demonstrating leadership in professional training and conducting impactful patient education and community outreach. Ohio State's Wexner Medical Center is the only hospital in Ohio to receive this designation.

In September, WMC was among the first in the nation to administer a new targeted gene therapy for patients with a specific form of ALS. The new gene therapy is a result of increased understanding of the genetics of ALS, which has allowed us to pinpoint a specific target to treat and, now with gene therapy, to actually hit that target. It is a 15-minute outpatient procedure, and it does not require surgery. This is another important step in advancing treatment options for patients with this severe form of ALS.

Ohio State's Gene Therapy Institute announced a collaboration with Andelyn Biosciences, a pioneer in patient focused cell and gene therapy development and contract manufacturing organization. It is an affiliate of Nationwide Children's Hospital. We are working together with them on the development and clinical manufacturing of novel gene therapies. This collaboration was established to facilitate the pathway to bring Ohio State investigative gene therapies for a multitude of neurological disorders — from Parkinson's disease to ALS and Huntington's disease — all the way from concept to treating patients in clinical trials.

Dr. Warner also shared that neuroscience and psychology researchers were awarded \$7.7 million grant from the U.S. Department of Defense to develop a deeper understanding of cellular changes that occur after Traumatic Brain Injury (TBI). This award will fund four investigative projects over four years that will examine different mechanisms of certain specialized brain cells and how they may be involved in the onset and continuation of brain behaviors dysfunction after a patient suffers a TBI. This comprehensive collaborative project brings experts from across the university including members with expertise in neuroscience, psychology, animal behavior, electrophysiology, and biomedical informatics.

Many patients with TBI often receive care in our Dodd Rehabilitation Hospital that recently celebrated its 60<sup>th</sup> anniversary providing care to patients. Dodd is only one of 16 rehabilitation hospitals across the country and the only one in central Ohio considered to be a national leader for providing care for TBI patients. It was also rated No. 1 in the state of Ohio by *Newsweek Magazine*, for three years in a row.

OSUWMC received another \$3.6 million award from the National Institutes of Health allowing neurosurgical, neurology, and neuroscience researchers across the Wexner Medical Center and College of Medicine to treat diabetic neuropathy. There are now about 30 million patients across the US that experience some sort of neuropathy with many of those attributed to diabetes and the long-term effect of diabetes. Our new approach that this grant will support combines spinal cord simulation with a small fiber nerve activity called Detecting Early Neuropathy, patent pending.



Finally, Dr. Warner celebrated the incredible success of Pelotonia over this past year. In 2023, Pelotonia raised \$25 million for cancer research at The Ohio State University Comprehensive Cancer Center and The James, bringing their total contributions to now over \$284 million. The team at Pelotonia couldn't be more of an amazing partner to all of us at Ohio State. Dr. Warner extended a special thank you to Doug Ulman, Joe Apgar and to the entire Pelotonia team for all they do for us and the impact they are having on cancer care in our community.

- 3. Wexner Medical Center Financial Report: Mr. Vincent Tammaro provided a high-level report out of the medical center's financial performance through the first quarter of FY24. Overall, the health system's performance through September was very strong with excess of revenue over expense of approximately \$29 million compared with a budgeted excess of approximately \$21.5 million.

(See Attachment X for background information, page XX)

**EXECUTIVE SESSION**

It was moved by Mr. Stockmeister and seconded by Ms. Chronis that the Wexner Medical Center Board recess into executive session to discuss the sale or disposition of property, to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Mohler, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered into executive session at 1:23 p.m., then reconvened into public session at 2:56 p.m.

**PUBLIC SESSION**

*Items for Action*

- 4. Resolution No. 2024-37: Recommend for Approval to Enter Into/Increase Professional Services and Construction Contracts:

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**  
RADONC ADVANCED IMAGING LINAC

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
2001 POLARIS PKWY – CELL THERAPY LAB  
THE JAMES OUTPATIENT CARE – 4<sup>TH</sup> FLOOR ORTHO SARCOMA AND REHAB  
WEXNER MEDICAL CENTER INPATIENT HOSPITAL  
WMC OUTPATIENT CARE POWELL

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**  
EAST – FIRE SUPPRESSION

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and



	Prof. Serv. Approval Requested	Total Requested	
RadOnc Advanced Imaging Linac	\$0.9M	\$0.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
2001 Polaris Pkwy – Cell Therapy Lab	\$0.1M	\$6.8M	\$6.9M	Auxiliary funds
The James Outpatient Care – 4 <sup>th</sup> Floor Ortho Sarcoma and Rehab	\$0.5M	\$7.5M	\$8.0M	Auxiliary funds
Wexner Medical Center Inpatient Hospital	\$1.8M	\$36.5M	\$38.3M	University debt, Auxiliary funds, Fundraising
WMC Outpatient Care Powell	\$1.8M	\$9.6M	\$10.6M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
East – Fire Suppression	\$5.4M	\$5.4M	Auxiliary funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Attachment X for background information, page XX)

5. Resolution No. 2024-38: Recommend for Approval for Disposition of Real Property:

Synopsis: Authorization to sell real property located at 7706 Olentangy River Road, Columbus, Franklin County, Ohio, is proposed.



WHEREAS The Ohio State University seeks to sell approximately 0.74 acres of improved real property located at 7706 Olentangy River Road, Columbus, Ohio, identified as Franklin County parcel number 610-233931; and

WHEREAS the property no longer aligns with the Wexner Medical Center's ambulatory care strategy; and

WHEREAS the Wexner Medical Center plans to use the sale proceeds for future strategic initiatives:

NOW THEREFORE

BE IT RESOLVED, that the Wexner Medical Center Board hereby approves and proposes that the sale of said property be recommended to the University Board of Trustees for approval; and

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the sale of the property upon terms and conditions deemed to be in the best interest of the university and at a sale price at or above appraisal value.

(See Attachment X for background information, page XX)

6. Resolution No. 2024-39: Recommend for Approval Amendments to the Bylaws of The Ohio State University Wexner Medical Center Board:

Synopsis: Recommended approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in August 2023:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby recommends approval by the University Board of Trustees of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

(See Attachment X for background information, page XX)

**Action:** Upon the motion of Mr. Zeiger, seconded by Mr. Heminger, the Wexner Medical Center Board recommended the foregoing resolutions for final approval by majority roll-call vote with the following members present and voting: Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Mohler, Dr. Gilliam, Mr. Papadakis and Dr. Warner.



## **EXECUTIVE SESSION**

It was moved by Mr. Stockmeister and seconded by Mr. Perez that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Mohler, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board re-entered executive session at 3:01 p.m., and the meeting adjourned at 4:35 p.m.



**Wexner Medical Center Board  
Financial Report  
Public Session**

February 20, 2024





## December Financial Results

# The Ohio State University Health System

Consolidated Statement of Operations

For the YTD ended: December 31, 2023

(in thousands)

<b>OSUHS</b>						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	2,164,086	2,143,202	20,884	1.0%	1,945,549	11.2%
<b>Operating Expenses</b>						
Salaries and Benefits	928,676	927,732	(944)	-0.1%	854,262	-8.7%
Resident/Purchased Physician Services	110,376	109,238	(1,138)	-1.0%	97,255	-13.5%
Supplies/Pharmaceuticals/Other	831,482	816,567	(14,915)	-1.8%	734,464	-13.2%
Depreciation	117,069	119,179	2,110	1.8%	108,245	-8.2%
Interest	21,265	21,265	-	0.0%	22,530	5.6%
<b>Total Expense</b>	<b>2,008,868</b>	<b>1,993,981</b>	<b>(14,887)</b>	<b>-0.7%</b>	<b>1,816,756</b>	<b>-10.6%</b>
Gain (Loss) from Operations (pre MCI)	155,218	149,221	5,997	4.0%	128,793	20.5%
Medical Center Investments	(125,181)	(120,181)	(5,000)	4.2%	(115,408)	-8.5%
Income from Investments	26,989	13,472	13,517	100.3%	13,409	101.3%
Other Gains (Losses)	14,692	15,000	(308)	-2.1%	13,463	9.1%
<b>Excess of Revenue over Expense</b>	<b>\$ 71,718</b>	<b>\$ 57,512</b>	<b>\$ 14,206</b>	<b>24.7%</b>	<b>\$ 40,257</b>	<b>78.2%</b>
Non-Budgeted One-Time Recognitions	\$ 3,358	\$ -	\$ 3,358	0.0%	\$ 51,152	---
<b>Margin with Non-Budgeted One-Time Recognitions</b>	<b>\$ 75,076</b>	<b>\$ 57,512</b>	<b>\$ 17,564</b>	<b>30.5%</b>	<b>\$ 91,409</b>	<b>-17.9%</b>
Margin Percentage	3.5%	2.7%	0.8%	29.3%	4.7%	-1.2%
<b>EBIDA</b>	<b>\$ 213,410</b>	<b>\$ 197,956</b>	<b>\$ 15,454</b>	<b>7.8%</b>	<b>\$ 222,184</b>	<b>-3.9%</b>
EBIDA Margin Percentage	9.9%	9.2%	0.7%	6.8%	11.4%	-1.6%

# The Ohio State University Wexner Medical Center

## Combined Statement of Operations

For the YTD ended: December 31, 2023

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	2,913,748	2,898,845	14,903	0.5%	2,628,963	10.8%
<b>Operating Expenses</b>						
Salaries and Benefits	1,627,985	1,628,771	786	0.0%	1,485,620	-9.6%
Resident/Purchased Physician Services	110,376	109,238	(1,138)	-1.0%	97,255	-13.5%
Supplies/Pharmaceuticals/Other	1,002,120	987,807	(14,313)	-1.4%	890,124	-12.6%
Depreciation	126,583	129,977	3,393	2.6%	117,248	-8.0%
Interest	21,370	21,360	(10)	0.0%	22,635	5.6%
<b>Total Expense</b>	<b>2,888,434</b>	<b>2,877,153</b>	<b>(11,281)</b>	<b>-0.4%</b>	<b>2,612,883</b>	<b>-10.5%</b>
<b>Gain (Loss) from Operations (pre MCI)</b>	<b>25,315</b>	<b>21,693</b>	<b>3,622</b>	<b>16.7%</b>	<b>16,080</b>	<b>57.4%</b>
Income from Investments	32,183	17,552	14,631	83.4%	15,281	110.6%
Other Gains (Losses)	12,661	13,169	(508)	-3.9%	9,891	28.0%
<b>Excess of Revenue over Expense</b>	<b>\$ 70,159</b>	<b>\$ 52,414</b>	<b>\$ 17,745</b>	<b>33.9%</b>	<b>\$ 41,251</b>	<b>70.1%</b>
<b>Non-Budgeted One-Time Recognitions</b>	<b>\$ 3,358</b>	<b>\$ -</b>	<b>\$ 3,358</b>	<b>0.0%</b>	<b>\$ 51,152</b>	<b>---</b>
<b>Margin with Non-Budgeted One-Time Recognitions</b>	<b>\$ 73,517</b>	<b>\$ 52,414</b>	<b>\$ 21,103</b>	<b>40.3%</b>	<b>\$ 92,403</b>	<b>-20.4%</b>
<b>Margin Percentage</b>	<b>2.5%</b>	<b>1.8%</b>	<b>0.7%</b>	<b>39.5%</b>	<b>3.5%</b>	<b>-1.0%</b>
<b>EBIDA</b>	<b>\$ 221,470</b>	<b>\$ 203,751</b>	<b>\$ 17,719</b>	<b>8.7%</b>	<b>\$ 232,287</b>	<b>-4.7%</b>
<b>EBIDA Margin Percentage</b>	<b>7.6%</b>	<b>7.0%</b>	<b>0.7%</b>	<b>8.1%</b>	<b>8.8%</b>	<b>-1.2%</b>

\* This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

# The Ohio State University Wexner Medical Center

Combined Balance Sheet  
As of: December 31, 2023  
(in thousands)

	Dec 2023	June 2023	FY24-FY23 Change
Cash	\$ 1,257,997	\$ 1,392,047	\$ (134,050)
Net Patient Receivables	716,263	624,951	91,312
Other Current Assets	237,065	206,304	30,761
Assets Limited as to Use	1,066,023	988,171	77,852
Property, Plant & Equipment - Net	3,510,161	3,306,934	203,227
Other Assets	636,281	611,151	25,130
<b>Total Assets</b>	<b>\$ 7,423,790</b>	<b>\$ 7,129,558</b>	<b>\$ 294,232</b>
Current Liabilities	\$ 432,463	\$ 449,016	\$ (16,553)
Other Liabilities	342,697	364,681	(21,984)
<b>Total Debt</b>	<b>1,479,068</b>	<b>1,219,817</b>	<b>259,251</b>
<b>Net Assets</b>	<b>5,169,562</b>	<b>5,096,045</b>	<b>73,517</b>
<b>Liabilities and Net Assets</b>	<b>\$ 7,423,790</b>	<b>\$ 7,129,558</b>	<b>\$ 294,232</b>
Days Cash on Hand	143.9	163.2	(19.3)
Net Days in Accounts Receivable	56.5	51.9	(4.6)
Debt to Capital	22.2%	19.3%	-2.9%

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.



**Thank You**

[Wexnermedical.osu.edu](http://Wexnermedical.osu.edu)

**RECOMMEND FOR APPROVAL THE ACQUISITION OF REAL PROPERTY**

0.277+/- ACRES ON OAKWOOD ALLEY & FRANCISCAN WAY,  
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to acquire property from the City of Columbus described as Oakwood Alley and Franciscan Way between Burt Street, Taylor Avenue, Long Street and Hawthorne Avenue, Columbus, Ohio and being approximately 0.277 acres of land.

WHEREAS at the request of the university, the City of Columbus has offered to sell the above described alleys for \$6,750 (\$0.57 per square foot), subject to approval of the sale by the City of Columbus Council; and

WHEREAS the purchase of this property supports the university's plan to maintain the adjacent parking lots for patients, staff, and visitors:

NOW THEREFORE

BE IT RESOLVED, that the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to the University Board of Trustees for approval; and

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon the terms and conditions deemed to be in the best interest of the university and at a sale price at or below the appraised value.

**APPROVAL FOR ACQUISITION OF REAL PROPERTY  
OAKWOOD ALLEY & FRANCISCAN WAY  
COLUMBUS, FRANKLIN COUNTY, OHIO  
BOARD BACKGROUND**

**Background**

The Ohio State East Hospital (East Hospital) owns the parking lots south of Hawthorne Avenue between Burt Street and Taylor Avenue. Two City of Columbus public alleys, Oakwood Alley and Franciscan Way, are used to access the parking lots. These alleys have long been maintained by East Hospital, and the hospital would like to acquire the alleys to more effectively maintain the lots.

The university submitted a request to the City of Columbus to release the two right of ways. The City has agreed to sell the area at a cost of \$6,750 (\$0.57 per square foot) subject to final City approvals and to retention of a general utility easement for those utilities currently located within the alleys.

**Location and Description**

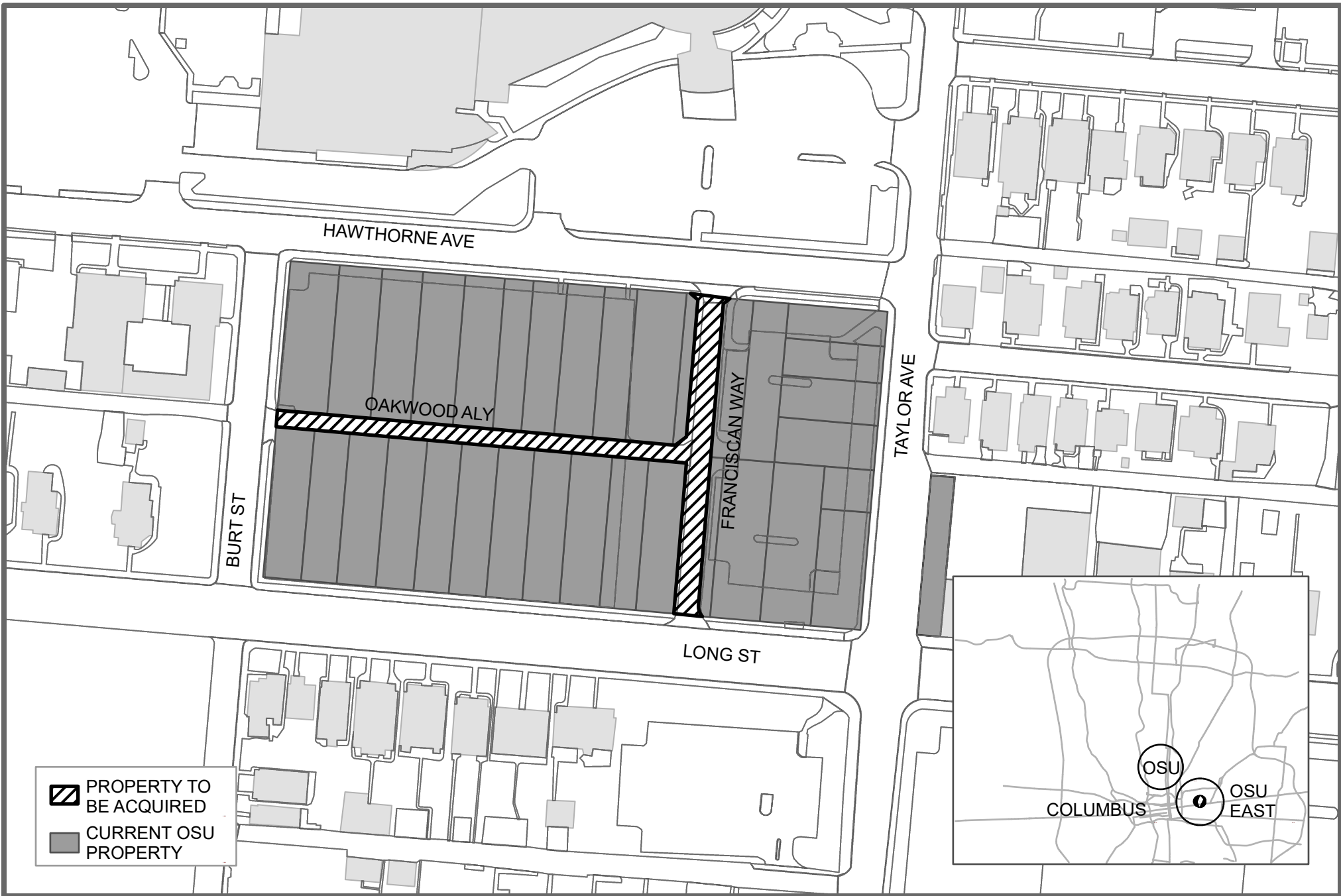
The subject property consists of approximately 0.277 acres between Burt Street, Taylor Avenue, Hawthorne Avenue and Long Street, Columbus, Ohio.



**Property History**

The property is currently vested in the City of Columbus as public right of way.

**Purchase of Property**

Planning, Architecture and Real Estate, together with the Wexner Medical Center, recommend that the university proceed with acquisition of the land upon terms and conditions deemed to be in the best interest of the university. Wexner Medical Center will provide the acquisition funds.



-  PROPERTY TO BE ACQUIRED
-  CURRENT OSU PROPERTY

HOSPITAL EAST ALLEY ACQUISITION  
 COLUMBUS, FRANKLIN COUNTY, OHIO 43203



**RECOMMEND APPROVAL TO INCREASE PROFESSIONAL SERVICES  
AND CONSTRUCTION CONTRACTS**

**APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
MARTHA MOREHOUSE FACILITY IMPROVEMENTS – SOAR MRI  
WMC OUTPATIENT CARE POWELL

Synopsis: Authorization to increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to increase professional services contracts and increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Martha Morehouse Facility Improvements – SOAR MRI	\$0.9M	\$7.9M	\$8.8M	Auxiliary funds, university funds, grant funds
WMC Outpatient Care Powell	\$14.6M	\$150.4M	\$165.0M	Auxiliary funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

# Project Data Sheet for Board of Trustees Approval

## Martha Morehouse Facility Improvements - SOAR MRI

OSU-200053 (CNI#19000137)

Project Location: Kenny Rd, 2006-2030 (0214)

- **Approval Requested and Amount**

Professional services	\$0.9M
Construction w/contingency	\$7.9M
<b>Total requested</b>	<b>\$8.8M</b>

- **Project Budget**

Professional services	\$4.0M
Construction w/contingency	\$46.6M
<b>Total project budget</b>	<b>\$50.6M</b>

- **Project Funding**

Auxiliary funds, university funds, grant funds

- **Project Schedule**

BoT approval	08/19
design	09/19 – 12/20
construction – phase 1	09/20 – 11/21
construction – phase 2-7	05/21 – 01/25
BoT approval SOAR	02/24
design SOAR	02/24 - 05/24
construction SOAR	06/24 - Fall 24
facility opening SOAR	Fall 24
facility opening MMH	01/25

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2020 Capital Investment Plan.
- The FY 2024 Capital Investment Plan will be amended to include the proposed increase.

- **Project Scope**

- Psychiatry and Behavioral Health within the College of Medicine received a grant for a 3T MRI for research purposes as a part of the State of Ohio Adversity and Resilience (SOAR) Study. SOAR is the first-ever multi-generational study aimed at understanding the causes and modifiable risk factors of mental illness.
- The project includes the procurement and installation of a 60' x 15' modular building to the north of the Research Administration Building.
- The scope includes site utilities, foundation work, emergency generator power, UPS (uninterrupted power source), and ADA site walkway improvements from the building to the modular unit. Planned renovations to the Research Administration Building include a reception/waiting area, control and processing rooms, ADA restroom/dressing room, lab space, cognitive consult/interview rooms, and staff offices.
- MRI equipment costs are included with construction costs.

- **Approval Requested**

- Approval is requested to increase professional services and construction contracts.
- Approval is requested to amend the FY 2024 Capital Investment Plan.



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- **project team**

University project manager: Alexandra Radabaugh  
AE/design architect: BDTAID  
CM at Risk or Design Builder: Elford

# Project Data Sheet for Board of Trustees Approval

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## WMC Outpatient - Powell

OSU-220880 (REQ ID# AMB220075)

Project Location: \*\*7171 Sawmill Parkway, Powell

- **Approval Requested and Amount**

Professional services	\$14.6M
Construction w/contingency	\$150.4M
<b>Total requested</b>	<b>\$165.0M</b>

- **Project Budget**

Professional services	\$23.0M
Construction w/contingency	\$160.0M
<b>Total project budget</b>	<b>\$183.0M</b>

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	05/22
Design	06/22 – 09/23
BoT construction approval (enabling)	11/23
BoT construction approval	02/24
Construction	04/24 – 04/26
Facility opening	08/26

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2023 Capital Investment Plan.
- Consistent with the strategic plans of the university and Wexner Medical Center to provide medical services within community-based ambulatory facilities.
- The FY 2024 Capital Investment Plan will be amended to include the requested professional services and construction amount.

- **Project Scope**

- The project will design and build a five-story medical office building and a two-story ambulatory health center which includes imaging, outpatient rehab/PT, endoscopy, and support services.

- **Approval Requested**

- Approval is requested to increase professional services and construction contracts.
- Approval is requested to amend the FY 2024 Capital Investment Plan.



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- **project team**

University project manager:	Rice, George
AE/design architect:	DLR Group
CM at Risk or Design Builder:	CK Construction

**RATIFICATION OF COMMITTEE APPOINTMENT FY2024-25**

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointment to the Quality and Professional Affairs Committee for FY2024-25 is as follows:

**Quality and Professional Affairs Committee**

Alan A. Stockmeister, Chair  
Juan Jose Perez  
Taylor A. Schwein  
**KARLA ZADNIK**  
Michael Papadakis  
John J. Warner  
Eric Adkins  
Doreen Agnese  
Jay M. Anderson  
Carol R. Bradford  
Stacy A. Brethauer  
David E. Cohn  
Scott A. Holliday  
Elizabeth Seely  
Deana Sievert  
Corrin Steinhauer  
Andrew M. Thomas

**APPOINTMENT OF OSU WEXNER MEDICAL CENTER INFECTION PREVENTION AND CONTROL  
PROGRAM LEADERS**

Synopsis: Approval of the appointment of leaders responsible for the Infection Prevention and Control Program for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the leaders of the Infection Prevention and Control Program are responsible for managing and directing the program by: employing methods for preventing and controlling the transmission of infections through surveillance, prevention, and control of hospital-acquired infections; providing and maintaining clean and sanitary environments to avoid sources and transmission of infection; and addressing any infection control issues identified by public health authorities for the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS Ryan Carroll, MD, Nora Colburn, MD and Shandra Day, MD are qualified through education, training, and experience in infection prevention and control; and

WHEREAS Andrew Thomas, MD, the Chief Clinical Officer for the OSU Wexner Medical Center, and Deana Sievert, DNP, MSN, RN, the Chief Nursing Officer for University Hospital and Ross Heart Hospital, recommended that Dr. Carroll, Dr. Colburn, and Dr. Day serve as the leaders responsible for the Infection and Prevention Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital by letter (attached) dated November 16, 2023; and

WHEREAS, on November 28, 2023, the Quality and Professional Affairs Committee recommended to the Wexner Medical Center Board the approval of Dr. Carroll, Dr. Colburn and Dr. Day as the leaders responsible for the Infection Prevention and Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Carroll, Dr. Colburn and Dr. Day as the leaders responsible for the Infection Prevention and Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.



**THE OHIO STATE UNIVERSITY**

**WEXNER MEDICAL CENTER**

Medical Staff Administration  
Chief Clinical Officer

Andrew M. Thomas, MD, MBA  
Senior Associate Vice President

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410 W. 10th Ave.  
Columbus, OH 43210

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614-293-4989 Fax

medicalcenter.osu.edu

November 16, 2023

Ryan Carroll, MD  
Nora Colburn, MD  
Shandra Day, MD  
Department of Internal Medicine  
Division of Infectious Diseases

Dear Drs. Carroll, Colburn and Day,

Thank you for your continued service as the leaders for the Infection Control and Clinical Epidemiology program for the Ohio State University Wexner Medical Center (OSUWMC).

For the purposes of this letter, the OSU Wexner Medical Center includes University Hospital, East Hospital, Brain and Spine Hospital, Richard M. Ross Heart Hospital, Harding Hospital, Dodd Rehabilitation Hospital, Ambulatory Clinics and Services.

In accordance with CMS Regulations (CMS 482.42), as the medical and nursing leadership of the Medical Center, we will be forwarding your appointment as the leadership of this program to the OSUWMC board for final approval.

We deeply appreciate your willingness to serve the Ohio State University Wexner Medical Center in this important capacity.

Sincerely,

Andrew M. Thomas, MD, MBA  
Chief Clinical Officer  
Senior Associate Vice President for Health Sciences

Deana Sievert, DNP, MSN, RN  
Chief Nursing Officer, University Hospital and Ross Heart Hospital