

THURSDAY, NOVEMBER 16, 2023
FINANCE AND INVESTMENT COMMITTEE MEETING

Tomislav B. Mitevski, chair
James D. Klingbeil, vice chair
John W. Zeiger
Gary R. Heminger
Lewis Von Thaer
Michael F. Kiggin
Pierre Bigby
George A. Skestos
Taylor A. Schwein
Amy Chronis
Kent M. Stahl
Hiroyuki Fujita (*ex officio*)

Location: Sanders Grand Lounge, Longaberger Alumni House
2200 Olentangy River Road, Columbus, OH 43210

Time: 10:00am-12:00pm

Public Session

ITEMS FOR DISCUSSION

1. University Financial Scorecards – *Mr. Michael Papadakis, Ms. Kris Devine, Mr. Vincent Tammaro* 10:00-10:20am
2. Affordability & Efficiency Report to the Ohio Department of Higher Education – *Mr. Michael Papadakis* 10:20-10:35am
3. Advancement Update – *Mr. Michael Eicher* 10:35-10:50am

ITEMS FOR ACTION

4. Approval of August 2023 Committee Meeting Minutes – *Mr. Tomislav Mitevski*
5. Consent Agenda:
 - a. Approval of the FY23 Progress Report on the Ohio Task Force on Affordability and Efficiency in Higher Education Recommendations
 - b. Approval for the Discontinuation of Transcript Withholding for Unpaid Balances
 - c. **Hand-Carry:** Authorization to Approve Athletic Ticket Prices and Golf Course Membership Dues
 - d. Approval of the Ohio State Energy Partners' Fiscal Year 2024 Utility System Capital Improvement Plan
 - e. Ratification of Cost Allocation Agreement
 - f. Approval of the University Foundation Report
 - g. Naming Approvals
 - h. Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts
 - i. Approval for Purchase of Real Property-Oil City
6. Written Reports
 - a. FY24 Interim Financial Report
 - b. Detailed Foundation Report
 - c. Major Project Updates

Executive Session

10:50am-12:00pm

CONSOLIDATED FINANCIAL SCORECARD

Enterprise Operating Activity	FY24 YTD Actual	FY24 YTD Plan		Status
1. Sources	\$2.3B	\$2.3B		100.4%
2. Uses	\$2.2B	\$2.2B		99.6%
3. Sources less Uses	\$108.6M	\$89.7M		121.0%

Capital Projects / Financing	FY24 YTD Actual	FY24 YTD Plan		Status
1. Capital Spend Activity - All sources	\$239M	\$229M		104%
2. Net Capital Spend Activity - Cash	\$129M	\$119M		108%
3. Debt Service & Financing Activity	\$10M	\$5M		200%

(Includes principal repayment and affiliate loan activity)

Liquidity	FY24 YTD Actual	Target		Status
1. Operating Liquidity - Days Cash on Hand	115	Policy > 90 Days		Stable
2. Total Enterprise Liquidity - Days Cash on Hand	207	> 180 Days		Stable

Investment Performance

Operating Funds	FY24 YTD Actual	Benchmark		Status
FYTD Performance	1.06%	0.95%		+0.11%
3-Year Performance	0.87%	0.45%		+0.42%

Long Term Investment Pool	FY24 YTD Actual	Benchmark		Status
FYTD Performance	-0.91%	0.07%		-0.98%
3-Year Performance	9.14%	5.47%		+3.67

Institutional Financial Metrics	FY24 YTD Actual	Target		Status
1. Credit Rating	Aa1 / AA / AA+	Aa1 / AA / AA+		Stable
2. Debt Service to Operating Expenses (OpEx)	2.3%	< 4.0%		Stable
	FY24 YTD Actual	Target		Status
3. Debt Service Coverage (EBIDA/DS) <i>(FY23 -Estimate)</i>	3.6x	≥ 3.0x		Stable
	FY24 YTD Actual	FYE 23 Unaudited		Status
4. Cash & Investments to OpEx	1.22x	1.22x		Stable

UNIVERSITY FINANCIAL SCORECARD

University Operating Activity	FY24 YTD Actual	FY24 YTD Plan		Status
1. Sources	\$1.0B	\$1.0B		102%
2. Uses	\$1.0B	\$1.0B		99%
3. Sources less Uses	\$21.9M	-\$.8M		2777%

Revenue Drivers	FY24 YTD Actual	FY24 YTD Plan		Status
1. Enrollment - summer, autumn	86,325	86,559		99.7%
2. Credit Hours - summer, autumn	1,022,714	1,024,775		99.8%
3. Tuition and Fees, gross	\$258.4M	\$255.9M		101%
4. Total Grants and Contracts (Exchange & Non-Exchange)	\$276.5M	\$263.6M		105%
5. State Operating Support	\$107.1M	\$105.4M		102%
6. LTIP Distributions	\$92.4M	\$92.5M		100%
7. Fundraising – Current Use Cash Receipts	\$25.1M	\$30.6M		82%
8. Net Contribution from Auxiliary Enterprises (Operating)	-\$4.3K	-\$13.3K		167%

Performance Metrics	FY24 YTD Actual	FY24 YTD Plan		Status
1. New first year student retention	94.2%	93.4%		100.9%
2. Four year graduation rate	71.1%	72.3%		98.3%
3. Six year graduation rate	87.7%	88.1%		99.5%

MEDICAL CENTER FINANCIAL SCORECARD

Medical Center Operating Activity	FY24 YTD Actual	FY24 YTD Plan		Status
1. Sources	\$1065.7B	\$1065.4B		100.0%
2. Uses	\$971.3B	\$978.5B		99.3%
3. Sources less Uses, Operating	\$94.4M	\$86.9M		108.6%
4. Income Statement: Excess of Revenue over Expense	\$31.1M	\$21.6M		144.3%
5. OSUP Sources less Uses	\$.8M	\$3.6M		22.8%

Revenue Drivers	FY24 YTD Actual	FY24 YTD Plan		Status
1. Patient Discharges	14,664	16,047		91%
2. Total Surgeries	13,976	14,277		98%
3. Outpatient Visits	401,557	400,299		100%
4. ED Visits	31,325	31,460		100%

Performance / Activity Metrics	FY24 YTD Actual	FY24 YTD Plan		Status
1. Operating EBIDA Margin	9.6%	8.7%		110%
2. Liquidity Days Cash on Hand	148.1 Days	143.7 Days		Stable
3. Debt Service Coverage	5.6x	5.3x		Stable

Affordability & Efficiency – Report to Ohio Department of Higher Education

Michael Papadakis, Senior Vice President and CFO

Finance & Investment Committee | November 16, 2023



Ohio Task Force on Affordability & Efficiency

THE CHARGE

- Former Governor Kasich's Executive Order 2015-01K established a new task force to review and recommend ways in which all state-sponsored institutions of higher education can impact affordability based on three key needs:
 1. Increase efficiencies via expense management and generate new resources
 2. Protect and enhance the quality of education
 3. And decrease costs to students and their families

- The Governor assembled a task force of eight members consisting of corporate leaders and legislative leaders and led by Ohio State as the university had efficiency initiatives already underway since 2012.

- Statewide collaboration was coordinated between an
 - Advisory Panel (Intra-University Council and Ohio Association of Community Colleges) and
 - Institutional Councils (Representatives from each college and university)

Ohio Task Force on Affordability & Efficiency

INITIAL RECOMMENDATIONS

- Institutions set 5-year goals for savings and revenue generation.
- Assets and operations review to outsource, dispose or find private partners.
- Administrative cost reforms to streamline and reduce costs.
- Joint procurement and requirement of employees to use new/expanded vendor contracts.
- Textbook affordability initiatives and consortiums.
- Duplicative/low-enrollment programs consolidated or retired.
- Time to degree initiatives to complete in 4 years to avoid costs and reduce debt.
- Use of savings to be used to directly reduce student costs.
- Annual reports approved by the Board of Trustees Finance & Investment Committee.

Ohio State Historical Report Summary

- **2016:** Since FY12, the university produced cumulative savings of \$190M by utilizing the university's buying power to drive both savings and quality enhancements. In FY16, the university saved \$50M through strategic procurement.
- **2017:** Administrative efficiencies funded \$60M in President's Affordability Grants and the comprehensive energy management partnership provided \$1.165B in resources to further support the academic mission and student financial aid.
- **2018:** Elimination of 278 student course fees, and piloted digital textbook program that reduced student textbook costs by 75% saving students \$1.9M a year. Established joint oversight board between co-located regional campuses producing \$5.4M in efficiencies.
- **2019:** \$155.4M of efficiencies and the ongoing commitment to strategic procurement initiatives saved \$64M in FY19.
- **2020:** Transitioned 12,000 courses online and processed 46,000 student housing and dining refunds in response to COVID-19. In the same year, generated \$220M in operational efficiencies.
- **2021:** Strategic procurement savings of \$46.3M in FY21. Financial controls implemented, including a hiring pause, a reduction in travel and business-essential-only spending, created \$194.8M in university efficiency savings, \$103.7M in medical center savings and \$44.7M in capital efficiencies, totaling \$343M in FY21.
- **2022:** Through partnerships and adopting open educational resources (OER) to reduce textbook costs, the university saved students \$18M. Regional Campuses reported \$4.9M in total savings for sharing expenses in personnel and academic services.



Ohio State 2023 Report Summary

- **Facilities Planning:** New to the report request this year was a facilities planning section. Analysis completed during the *Framework 3.0* master plan considered space utilization, enrollment data, growth/retraction scenarios, instructional use, online learning, facility conditions and flexible work arrangements with a focus on efficient use of space resulting in cost savings and/or cost avoidance.
- **Regional Campuses:** Co-located technical colleges' sharing expenses for personnel, public safety and academic support services saving in total \$4.9M.
- **Textbook Affordability:** Through partnerships between Ohio State colleges and faculty implement open educational resources (OER) to reduce textbook costs.
 - This partnership, in place since 2016, coupled with the *CarmenBooks* Inclusive Access program has saved students \$44.7M.
- **Policy Reforms:** The Board of Trustees of each state institution of higher education shall consider and adopt resolutions determining whether to end the practice of transcript withholding. Ohio State's resolution is on the November 16 consent agenda.
- **Future Goals:** The State of Ohio can further support the strength, resiliency and reputational excellence in Ohio's post-secondary education system by:
 - Continuing strong investments in education through State Share of Instruction (SSI), the Ohio College Opportunity Grant (OCOG), and the Capital Budget.
 - Continue to invest in innovation and targeted workforce needs like veterinary medicine and dentistry.
 - Enhance online learning infrastructure and prioritize mental health services and resources to ensure successful completion.

REGIONAL CAMPUS	FY23 BUDGET	SAVINGS
Lima	\$13M	\$1.9M
Mansfield	\$13M	\$1.0M
Marion	\$16M	\$0.9M
Newark	\$33M	\$1.1M

Operational Excellence Scorecard

Operational Efficiency Enterprise Progress to Goal: \$80M

Efficiency Savings	FY24 Target	FY24 YTD	Progress to Goal	Status
University	\$35M	\$10.4M	29.7%	
OSUWMC	\$30M	\$28.0M	93%	
Capital Efficiencies	\$15M	\$14.2M	95%	

ADVANCEMENT SCORECARD

DATA THROUGH September 30, 2023	FY24 GOAL	FY24 TO 9/30	FY23 TO 9/30	3 FY AVERAGE TO 9/30	YTD TARGET
A FISCAL YEAR MEASURES					
1. GIFTS AND PLEDGES	\$625M	\$154.7M	\$144.1M	\$135.9M	105.3%
2. CASH	\$500M	\$121.3M	\$97.2M	\$88.5M	125.3%
3. TOTAL DONORS	230,000	111,912	118,035	102,474	105.6%
A. RENEWED DONORS	136,000	69,484	71,236	61,373	100.9%
B. ACQUIRED AND REACQUIRED DONORS	94,000	42,428	46,799	41,102	111.3%
B EVENTS					
1. CONSTITUENT ATTENDANCE ACROSS EVENTS	50,000	6,022	5,764	4,229	-
2. AVERAGE NET PROMOTER SCORE	73.0	85.1	71	75.6	-

Time & Change: The Ohio State Campaign

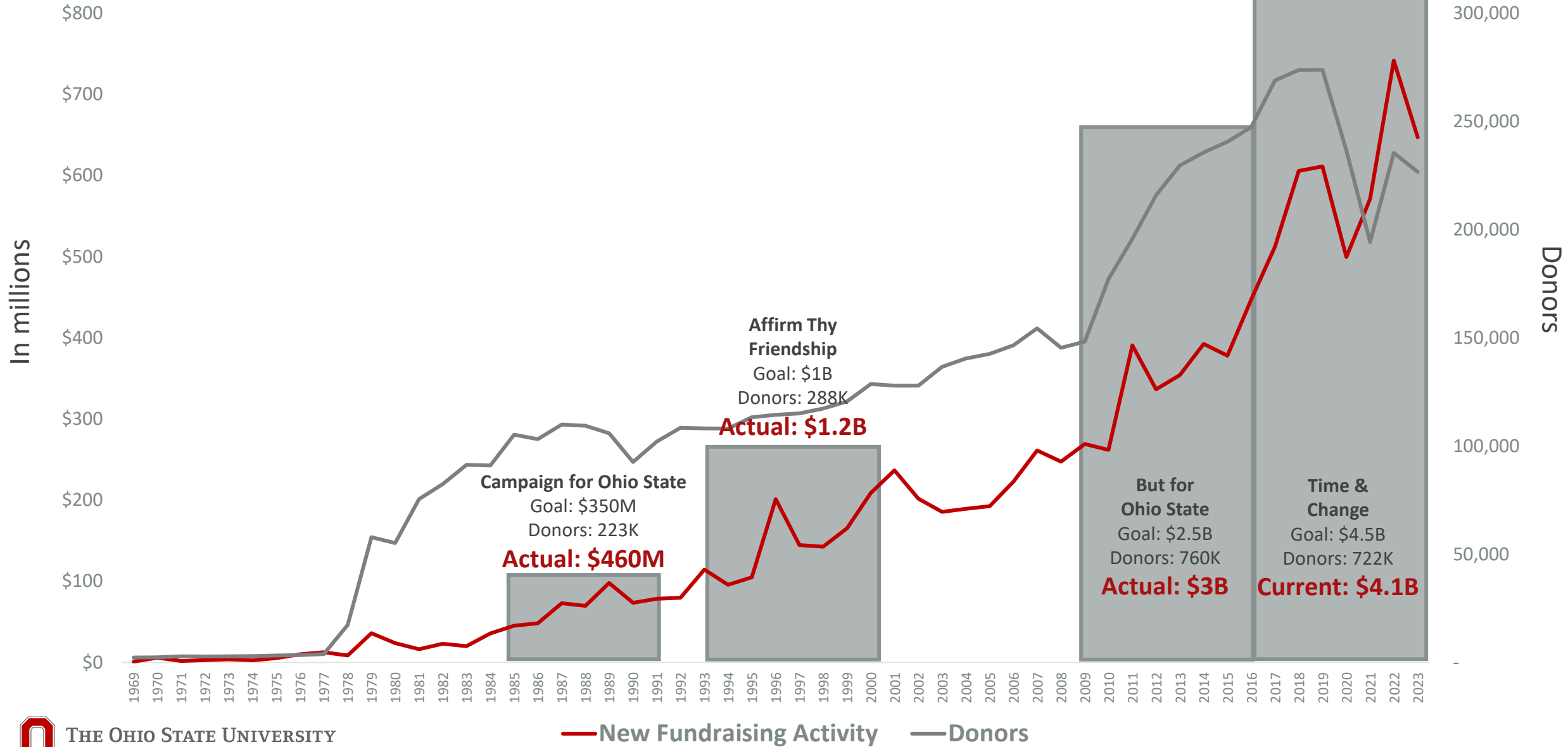
As of September 30, 2023

Mr. Michael C. Eicher

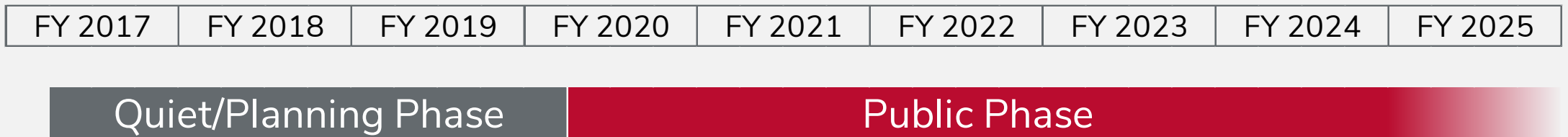
Senior Vice President for Advancement

President, The Ohio State University Foundation

Campaigns at Ohio State



Campaign Timeline



Start Date: October 1, 2016

Public Launch: October 3, 2019

Campaign: Overall Progress

Inspiring 1,000,000 Donors

741,092

Raising \$4,500,000,000

\$4,174,885,992

Fundraising Progress

<u>Metric</u>	<u>Received to Date</u>	<u>Goal</u>	<u>% of Goal</u>	<u>\$ from Goal</u>	<u>Target</u>	<u>% of Target</u>	<u>\$ from Target</u>	
New Fundraising Activity	\$4,174.89M	\$4,500.00M	93%	(\$325.11M)	\$3,844.60M	109%	\$330.29M	
Endowment	\$924.55M	\$875.00M	106%	\$49.55M	\$747.56M	124%	\$176.99M	
Capital	\$485.42M	\$718.50M	68%	(\$233.08M)	\$591.40M	82%	(\$105.97M)	

Unit Campaign Progress: Activity

Group	Unit Modified	Goal	Received to Date	Target	% of Goal Achieved	\$ from Target
Colleges	Arts and Sciences (College of)	\$400.00M	\$400.55M	\$341.74M		\$58.81M
	Business (Fisher College of)	\$200.00M	\$156.94M	\$170.87M		(\$13.93M)
	Education and Human Ecology (College of)	\$60.00M	\$73.51M	\$51.26M		\$22.25M
	Engineering (College of)	\$450.00M	\$552.60M	\$384.46M		\$168.14M
	Food, Agricultural and Enviro Sciences (C..)	\$225.00M	\$260.54M	\$192.23M		\$68.31M
	Law (Michael E. Moritz College of)	\$50.00M	\$45.14M	\$42.72M		\$2.42M
	Public Affairs (John Glenn College of)	\$20.00M	\$12.74M	\$17.09M		(\$4.35M)
	Social Work (College of)	\$15.00M	\$25.09M	\$12.82M		\$12.27M
Regional Campuses	OSU Lima	\$5.50M	\$3.80M	\$4.70M		(\$0.90M)
	OSU Mansfield	\$6.90M	\$5.14M	\$5.90M		(\$0.76M)
	OSU Marion	\$7.40M	\$7.36M	\$6.32M		\$1.03M
	OSU Newark	\$20.20M	\$19.25M	\$17.26M		\$1.99M
Academic Support Units	Athletics	\$400.00M	\$409.45M	\$341.74M		\$67.71M
	Libraries	\$45.00M	\$36.10M	\$38.45M		(\$2.34M)
	Scholarship and Student Support	\$225.00M	\$208.27M	\$192.23M		\$16.04M
	Student Life	\$25.00M	\$24.61M	\$21.36M		\$3.25M
	Wexner Center for the Arts	\$25.00M	\$23.15M	\$21.36M		\$1.80M
	WOSU Public Media	\$70.00M	\$75.87M	\$59.80M		\$16.07M
Wexner Medical Center	Medical Center (Wexner)	\$1,600.00M	\$1,191.14M	\$1,366.97M		(\$175.83M)
Health Sciences Colleges	Dentistry (College of)	\$60.00M	\$34.23M	\$51.26M		(\$17.03M)
	Nursing (College of)	\$40.00M	\$47.52M	\$34.17M		\$13.34M
	Optometry (College of)	\$15.00M	\$13.08M	\$12.82M		\$0.26M
	Pharmacy (College of)	\$40.00M	\$47.89M	\$34.17M		\$13.71M
	Public Health (College of)	\$20.00M	\$37.01M	\$17.09M		\$19.93M
	Veterinary Medicine (College of)	\$175.00M	\$215.52M	\$149.51M		\$66.01M

Target Percentage to Date: 85%

0% 50% 100%
% of Goal Achieved

(\$100M) \$100M
\$ from Target



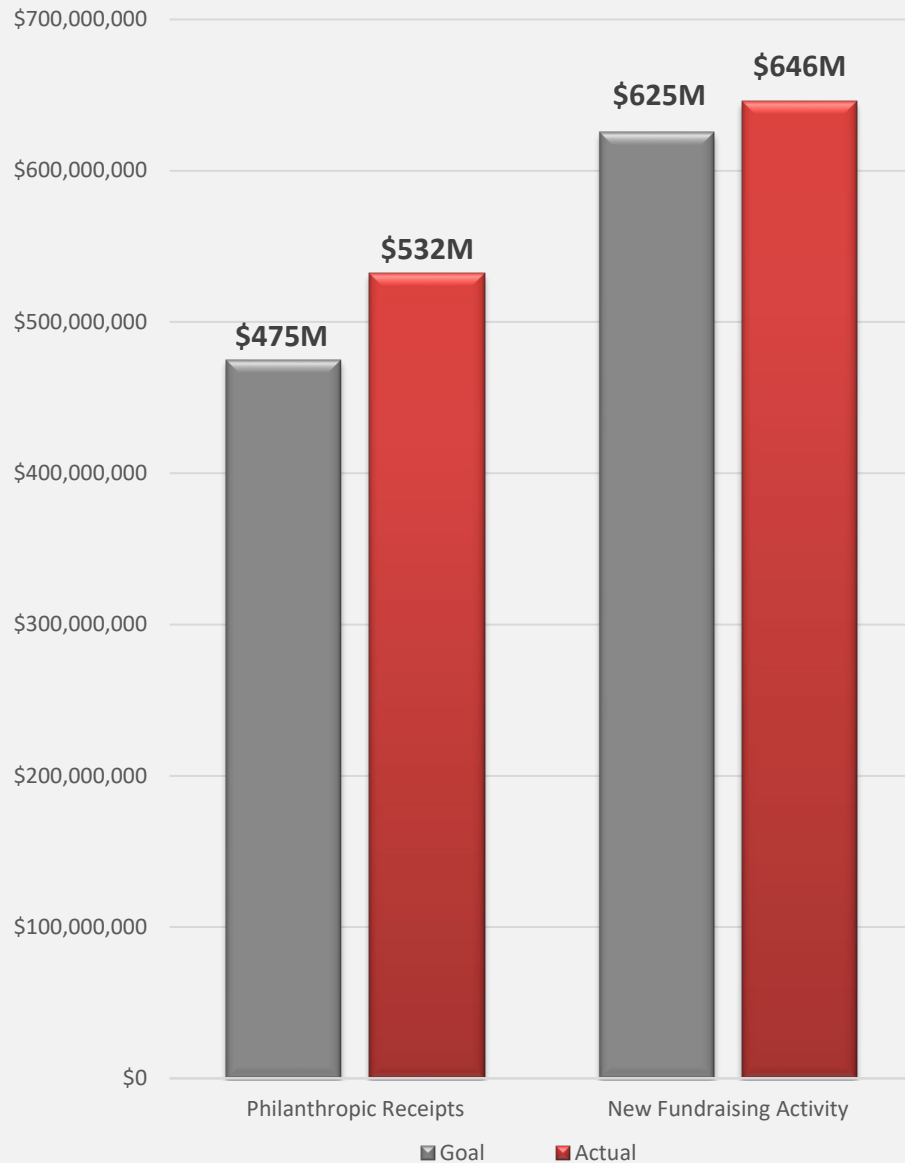
Looking Back: *But For Ohio State Comparisons*

	BFOS (reported)	T&C (to date)	T&C Goal
NFA	\$3.01B	\$4.175B	\$4.5B
Endowment	\$566M	\$925M	\$875M
Capital	\$255M	\$485M	\$720M
Donors	760K	741K	1M
Principal Gifts	45	99	85
Research	\$1.02B	\$1.61B	n/a
Student Support	\$528M	\$755M	n/a
Scholarships, Undergrad	n/a	\$464M	n/a
Timeframe (months)	93 + advance counting	84	96

As of 9/30/2023

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FY23 Fundraising



FY23 Fundraising Summary

July 1, 2022 - June 30, 2023

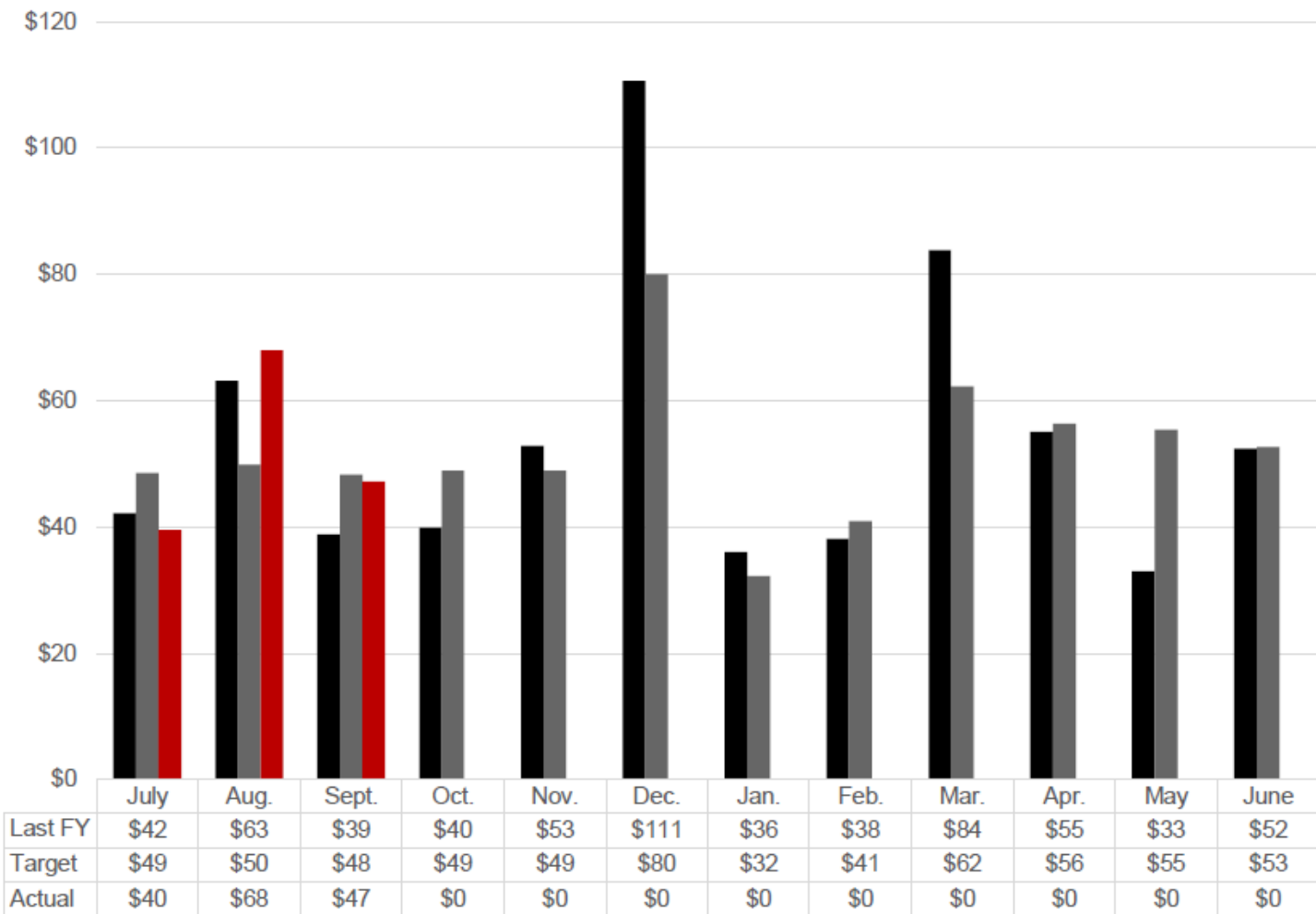
FY23 Fundraising Accomplishments

- Second best year for NFA
- 6 colleges and units had record years for NFA
- Highest year on record for philanthropic receipts
- Record count of principal gifts at 18

FY24 New Fundraising Activity to Date

July 1 – September 30, 2023

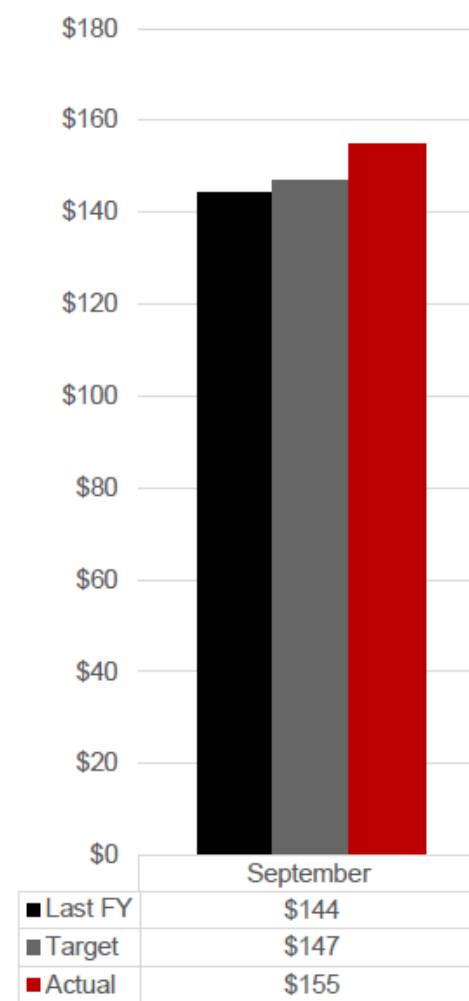
Monthly Activity - Last FY vs. Target vs. Actual



■ Last FY ■ Target ■ Actual

Target = (Last 3 FY % of total achieved at month end) * (Current Annual Goal)

Cumulative Totals

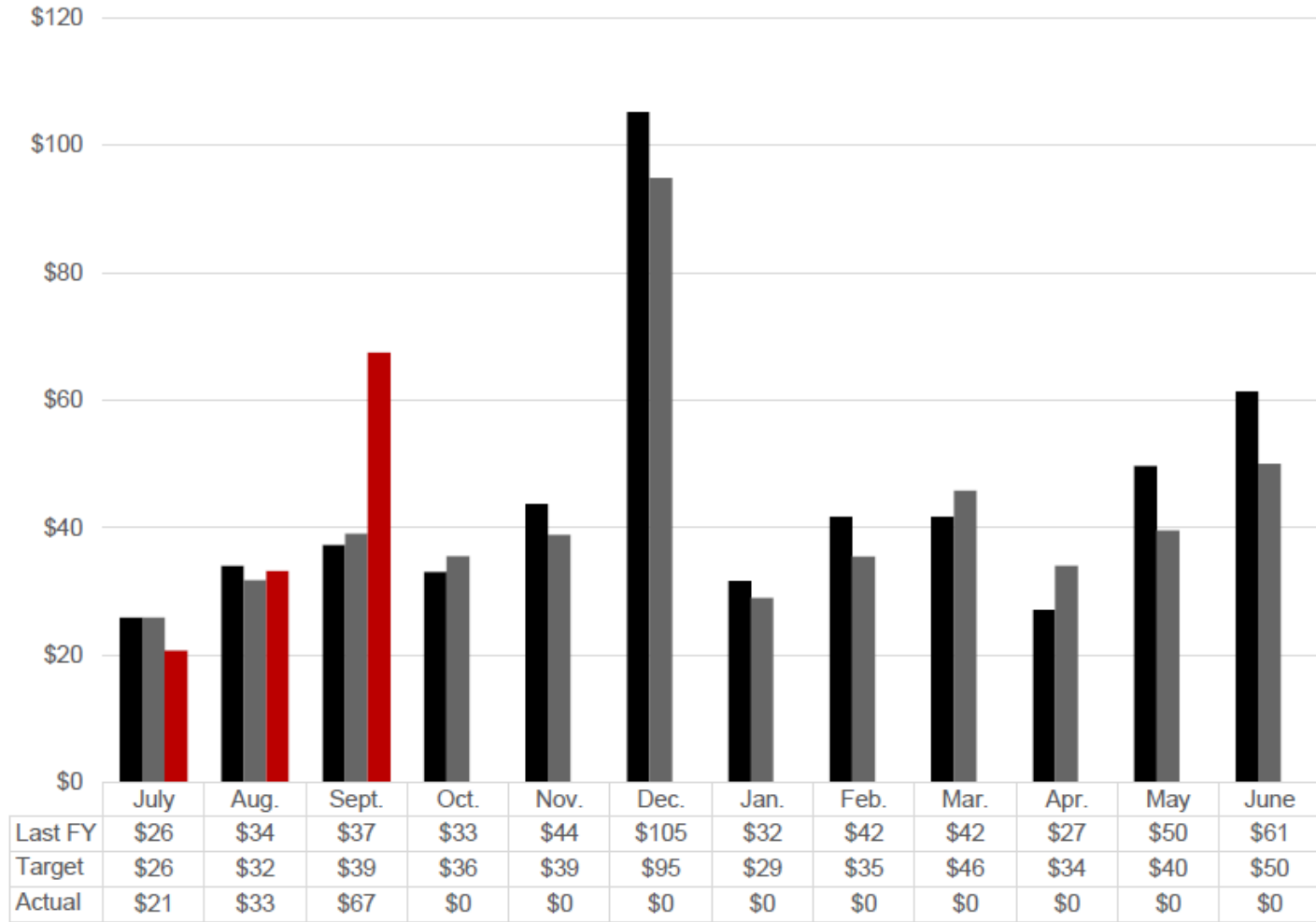


■ Last FY ■ Target ■ Actual

FY24 Receipts to Date

July 1 – September 30, 2023

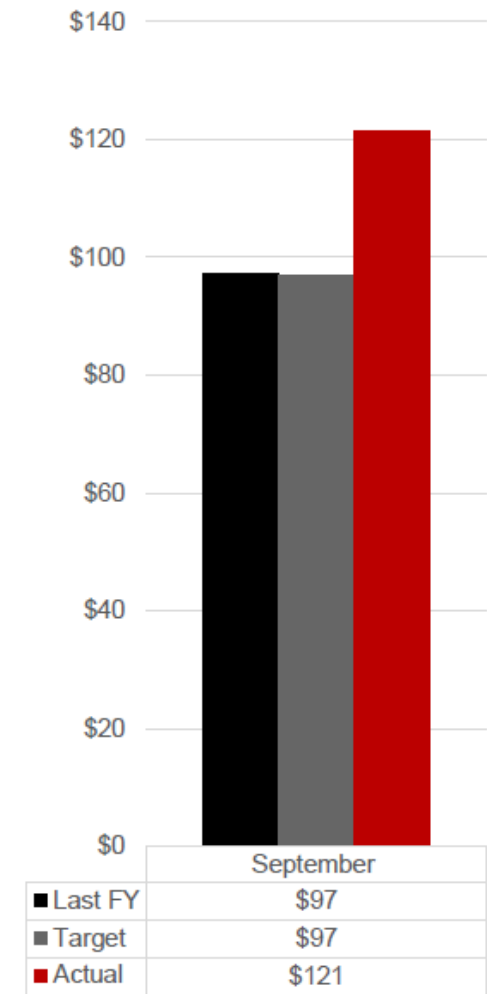
Monthly Receipts - Last FY vs. Target vs. Actual



■ Last FY ■ Target ■ Actual

Target = (Last 3 FY % of total achieved at month end) * (Current Annual Goal)

Cumulative Totals



■ Last FY ■ Target ■ Actual



SUMMARY OF ACTIONS TAKEN

August 17, 2023 – Finance & Investment Committee Meeting

Voting Members Present:

Tomislav B. Mitevski
John W. Zeiger
Gary R. Heminger

Lewis Von Thae
Pierre Bigby
Taylor A. Schwein

Hiroyuki Fujita (ex officio)

Member Present via Zoom:

James D. Klingbeil

Amy Chronis

Kent M. Stahl

Members Absent:

Michael Kiggin

The Finance & Investment Committee of The Ohio State University Board of Trustees convened on Thursday, August 17, 2023, in person at Vitria on the Square, 14 E. 15th Avenue, Columbus, OH, 43201, and virtually over Zoom. Committee Chair Tomislav Mitevski called the meeting to order at 10:01 a.m.

PUBLIC SESSION

Items for Discussion

Chairman Mitevski welcomed Taylor Schwein to the Finance and Investment Committee.

1. **Annual University Financial Overview:**

Michael Papadakis, chief financial officer, shared highlights from the university's FY2023 preliminary unaudited year-end financial results, including a detailed look at the institution's financial statements, cash and investments, and efficiencies. Mr. Papadakis reminded the committee of the environment of last year: 8% inflation was the norm at the time. We were probably a bit conservative given some of the headwinds at that time.

The fiscal results for the year show strength across the board. Operating revenues increased \$808 million in FY23 compared to FY22. The university's total net position is \$10.2 billion in 2023. Cash and investments four-year summary starting the year before COVID, FY19 through FY23, shows a beginning cash and investment starting at \$9.5 billion and ending with cash and investments at \$10.8 billion. Additionally, since FY-2000, annual distributions from the Long-Term Investment Pool (LTIP) to support university priorities have grown more than six-fold from \$46 million to \$289 million. Based on FY23 LTIP performance, FY24 distribution is estimated to be \$305 million.

(See Attachment X for background information, page XX)

2. **FY24 Operating Budget Overview:**

Mr. Papadakis, Ms. Devine and Mr. Tammara discussed the university budget process and the operating budget for Fiscal Year 2024. Mr. Papadakis explained the three types of funds that drive



how the college/unit budgets are determined – General Funds, Earning Funds and Restricted Funds – and then shared an overview of the budgeting process for both the university and the medical center. Strategic benchmarking, revenue optimization and expense efficiency activities occur continuously throughout the year, and efficiencies have been a focus of the institution since 2012. Mr. Papadakis shared a snapshot of the proposed FY24 operating budget on a consolidated basis with \$9.6 billion in revenue sources and \$9.0 billion in revenue uses. The largest categories of expenditures are personnel expenses (56%) and supplies/services (35%).

(See Attachment X for background information, page XX)

1. FY24 Capital investment Plan:

Mr. Papadakis and Mr. Jay Kasey, senior vice president for administration & planning, discussed the FY24 Capital Investment Plan and new projects worth \$34 million that had been added since approval of the Interim FY24 Capital Investment Plan during the May 2023 Board meeting.

2. Advancement Update:

Michael Eicher, senior vice president for advancement provided updates on the *Time and Change* campaign, fiscal year, and *Scarlet & Gray Advantage* fundraising progress. Of note, the *Time and Change* campaign surpassed \$4 billion in fundraising and recently exceeded the endowment fundraising goal of \$875 million. The Foundation Report includes the establishment of endowments totaling \$6.3 million.

Three naming resolutions will be presented on the consent agenda.

Items for Action

- 3. Approval of Minutes: No changes were requested to the May 18, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.
- 4. Resolution No. 2023-28: Approval of Operating Budget for Fiscal Year 2024:

APPROVAL OF FISCAL YEAR 2024 OPERATING BUDGET

Synopsis: Approval of the Operating Budget for the Fiscal Year ending June 30, 2024, is proposed.

WHEREAS The State of Ohio Biennial Budget for State Fiscal Years 2024 and 2025, including funding levels for State institutions of higher education, has been signed into law; and

WHEREAS Tuition and mandatory fee levels for the Columbus and Regional Campuses for the Academic Year 2023-2024, were approved at the July 14, 2023, Board of Trustees meeting; and

WHEREAS The Administration now recommends approval of the Fiscal Year 2024 Operating Budget for the University for the Fiscal Year ending June 30, 2024.

NOW THEREFORE

BE IT RESOLVED, That the University's Operating Budget for the Fiscal Year ending June 30, 2024, as described in the accompanying Fiscal Year 2024 Operating Budget Book for the Fiscal Year ending June 30, 2024, be approved, with authorization for the President, or Board appointed designee, to make expenditures within the projected income.

(See Appendix X for background information, page XX)

- 5. Resolution No. 2023-23: Approval of Capital Investment Plan for Fiscal Year 2024:



APPROVAL OF FISCAL YEAR 2024 CAPITAL INVESTMENT PLAN

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2024, as proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2024; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2024, as described in the accompanying documents; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix X for background information, page XX)

6. Resolution No. 2023-29: Appointment to the Self-Insurance Board

APPOINTMENT TO THE SELF-INSURANCE BOARD

Synopsis: Appointment of a member to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President;

WHEREAS in the absence of a president, the recommendation is from the senior vice president and general counsel; and

WHEREAS the term of member James Gilmour expired on June 30, 2023:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approve that the following individual be appointed as a member of the Self-Insurance Board effective September 1, 2023 for the term specified below:

D. Brent Mulgrew, term ending June 30, 2025

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

7. Resolution No. 2023-30: Approval of the University Foundation Report:

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of June 30, 2023, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of two (2) endowed professorships: the John & Christine Olsen Professorship in Head and Neck Radiation Oncology, the John & Christine Olsen Professorship in Head and Neck Surgical Oncology; one (1) designated chair, the Edgar C. Hendrickson Designated Chair Fund; two (2) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twenty-two (22) additional named endowed funds; (ii) the revision of three (3) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2023.

8. Resolution No. 2023-31 Naming of the Dr. Ira S. Niedweske Organic Chemistry Lab:

**NAMING OF THE DR. IRA S. NIEDWESKE (DVM, MS '77) ORGANIC CHEMISTRY LAB
IN CELESTE LABORATORY**

Synopsis: Approval for the naming of the organic chemistry lab (Room 410) in Celeste Laboratory, located at 120 West 18th Avenue, is proposed.

WHEREAS The renovation of Celeste Laboratory, a facility that provides instructional and research space for approximately 10,000 students per semester—more than 15 percent of the Columbus campus population—will have a significant impact on all students in STEM fields; and

WHEREAS updated spaces in Celeste Laboratory will empower undergraduates to collaborate with faculty and graduate students on innovative research and provide hands-on experience to complement classroom instructions, creating more well-rounded students who will go on to be leaders in science, health and medicine and engineering; and

WHEREAS Dr. Ira S. Niedweske and Jill Crawford Niedweske have provided significant contributions to Celeste Laboratory and the Department of Chemistry and Biochemistry; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Dr. Ira S. Niedweske and Jill Crawford Niedweske's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Dr. Ira S. Niedweske (DVM, MS '77) Organic Chemistry Lab.

9. Resolution No. 2023-32: Naming of Internal Space – Conard Hall at The Ohio State University at Mansfield:

NAMING OF INTERNAL SPACES

IN CONARD HALL AT THE OHIO STATE UNIVERSITY AT MANSFIELD

Synopsis: Approval for the naming of internal spaces in Conard Hall, located at 1760 University Drive in Mansfield, is proposed.

WHEREAS Ohio State Mansfield helps to serve the university's land grant mission by providing access to affordable education in all areas of Ohio; and

WHEREAS the recent renovations to Conard Hall have served to meet the needs of BSET students, increasing learning opportunities and providing adaptive and multi-functional spaces to benefit BSET students; and

WHEREAS the donors listed below have provided significant contributions toward the BSET program; and

- Richland County Foundation
- Charter Next Generation Films

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- The Richland County Foundation Smart Manufacturing Lab (room 232)
- The Charter Next Generation Films PLC Lab (room 233)

10. Resolution No. 2023-33: Naming of the Boyce Family Lacrosse Shooting Room

**NAMING OF THE BOYCE FAMILY LACROSSE SHOOTING ROOM
AT THE LACROSSE STADIUM**

Synopsis: Approval for the naming of the shooting room at the Lacrosse Stadium, located at 630 Irving Schottenstein Drive, Columbus, OH 43210, is proposed.

WHEREAS The new state-of-the-art, 2,500-seat lacrosse stadium will be the new practice and competition space for the men's and women's varsity lacrosse teams; and

WHEREAS the lacrosse stadium will serve the community and grow the sport of lacrosse through camps and clinics hosted within the space; and

WHEREAS the shooting room will serve as an athletic classroom for lacrosse student-athletes to hone their skills; and

WHEREAS Melissa and Collis Boyce as well as Natalie and Sandford Boyce have provided significant contributions to the men's lacrosse program and the construction of the new lacrosse stadium; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Melissa and Collis Boyce's, and Natalie and Sandford Boyce's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D)



of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Boyce Family Lacrosse Shooting Room.

11. Resolution No. 2023-24: Approval to Enter Into/Increase Professional Services and Enter Into Construction Contracts:

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
BATTERY CELL RESEARCH & DEMONSTRATION CENTER**

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS**

AIRPORT - TAXIWAY A REHABILITATION
DEPARTMENT OF ECONOMICS RELOCATION
WATERMAN - MULTI-SPECIES ANIMAL LEARNING CENTER (MALC)

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Req.	
Battery Cell Research & Demonstration Center	\$2.3M	\$2.3M	Grant funds (NIST) Partner funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Req.	
Airport - Taxiway A Rehabilitation	\$1.0M	\$3.5M	\$4.5M	University funds Grant funds (ODOT & FAA)
Department of Economics Relocation	\$1.1M	\$0.7M	\$1.8M	University Funds
Waterman - Multi-Species Animal Learning Center (MALC)	\$1.9M	\$47.0M	\$48.9M	University debt University funds Fundraising State funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE



BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

Action: Upon the motion of Mr. Mitevski, seconded by Mr. Bigby, the committee adopted the foregoing motions by voice vote with the following members present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Heminger, Mr. Von Thae, Mr. Bigby, Ms. Schwein, Ms. Chronis, Mr. Stahl, and Dr. Fujita.

Written Reports

In the public session materials, there were six written reports shared for the committee to review:

- a. University Financial Scorecards (See Attachment X for background information, page XX)
- b. Preliminary Consolidated Financial Statement for the Year Ending June 30, 2023 (See Attachment X for background information, page XX)
- c. Detailed Foundation Report (See Attachment X for background information, page XX)
- d. Major Project Updates (See Attachment X for background information, page XX)
- e. FY23 Annual Waiver of Competitive Bidding Report (See Attachment X for background information, page XX)
- f. Internal Bank Update (See Attachment X for background information, page XX)

EXECUTIVE SESSION

It was moved by Mr. Mitevski, and seconded by Mr. Heminger, that the committee recess into executive session to discuss to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Heminger, Mr. Von Thae, Mr. Bigby, Ms. Schwein, Ms. Chronis, Mr. Stahl and Dr. Fujita.

The committee entered executive session at 11:06 a.m. and adjourned at 12:03 p.m.

**APPROVAL OF FY23 PROGRESS REPORT ON OHIO TASK FORCE
ON AFFORDABILITY AND EFFICIENCY IN HIGHER EDUCATION RECOMMENDATIONS**

Synopsis: Approval of Ohio State's FY23 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and

WHEREAS The Ohio State University supported the goals and work of this task force; and

WHEREAS the task force delivered its recommendations in the report "Action Steps to Reduce College Costs" on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State's circumstances; and

WHEREAS Ohio State's strategic goal focused on operational excellence and resource stewardship is in strong alignment with task force recommendations:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's FY23 progress report in response to the task force recommendations, as detailed in the attached document; and

BE IT FURTHER RESOLVED, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.



Department of
Higher Education

Mike DeWine, Governor
Randy Gardner, Chancellor



Affordability & Efficiency

FY23 Efficiency Reporting Template

Introduction:

Ohio Revised Code section 3333.95 requires the chancellor of the Ohio Department of Higher Education (DHE) to maintain an “Efficiency Advisory Committee” that includes an “efficiency officer” from each state institution of higher education (IHE). Each IHE must then provide an “**efficiency report**” updated annually to DHE, which is compiled by the chancellor into a statewide report shared at year-end with the governor and legislature. The committee itself meets at the call of the chancellor.

The first several Efficiency Reports were heavily influenced by and structured around the Ohio Task Force on Affordability and Efficiency’s October 2015 report “Action Steps to Reduce College Costs” (Task Force). The Task Force report provided many good recommendations that sharpened our focus and set a course for increasing efficiency throughout public higher education in Ohio. Since then, the Efficiency Reports have transitioned to other timely issues. This year’s report will continue that practice.

In addition, there are a number of topics that are required to be addressed per the Ohio Revised Code. Specifically, ORC Section 3333.951(C) requires IHEs to report on their annual study to determine the cost of textbooks for students enrolled in the institution. ORC 3333.951(B) requires Ohio’s co-located colleges and universities to annually review best practices and shared services and report their findings to the Efficiency Advisory Committee. ORC 3345.59(E) requires information on efficiencies gained as a result of the “regional compacts” created in 2018.

The reporting template also requests information regarding college debt and debt collection practices, among other things.

Your Efficiency Report Contact: David Cummins, Associate Vice Chancellor Financial Planning and Oversight, 614-752-9496, dcummins@highered.ohio.gov Please provide your institution’s efficiency report by **Friday, November 3, 2023** via email to OdheFiscalReports@highered.ohio.gov

The Ohio State University

Section I: Efficiency and Effectiveness

Benchmarking

Each institution should regularly identify and evaluate its major cost drivers, along with priority areas that offer the best opportunities for efficiencies. Institutions should also track their progress in controlling costs and improving effectiveness.

1. Does your institution utilize Higher Education Information (HEI) system data to evaluate the efficiency of operations? If so, which data sources are most useful or informative? How can the data provided in HEI be better utilized for this purpose?

In order for Ohio State to utilize HEI data for efficiency, the data needs to be evaluated in a comparative format. This would entail excluding items such as administrative costs associated with the medical center, clinical operations, normalizing research, eliminating costs specific to the land grant university structure and mission, eliminating administrative costs associated with fiscal agent relationships and affiliates, and evaluating the comparability of self-sustaining auxiliary enterprises.

2. What other data, metrics, or benchmarks does your institution utilize to evaluate operational efficiencies and the appropriate balance of instructional vs. administrative expenses? How is such data utilized by your institution? Please summarize and provide an overview of your performance based on each measure.

The Ohio State University partners with HelioCampus, a consortium of over 80 higher education institutions to benchmark administrative labor costs across nine areas (Communication, Development, Facilities, Finance, General Administration, Human Resources, Information Technology, Research Administration, and Student Services). HelioCampus provides a standard activity model (SAM) to allocate labor and normalization factors to ensure an accurate comparison against peers. Normalization factors vary, but can include student and staff counts, square footage, research expenditures, etc. FY22 peers included the University of Illinois at Urbana-Champaign, University of Wisconsin, University of North Carolina - Chapel Hill, University of Utah, University of Arizona, and University of California Davis. The peer benchmarks were selected based on consortium membership and R1 public research institutions. The identified areas of opportunity are currently being used by the University Efficiency Committee to drive savings across the university and are taken into consideration when areas request additional budget.

Additionally, the university annually performs a peer comparison, which includes a combination of Big Ten schools, top-ten-ranked public higher education universities, and institutions with large academic medical centers—totaling 21 institutions. The comparison focuses on key metrics related to market profile and operating performance; financial resources and liquidity; and debt and leverage factors. Metrics are a component of Moody's rating scorecard. The university metrics align with or favorably compare to our 'Aa1/AA' peers on key metrics.

Facilities Planning

In April 2022 the Auditor of State's Office completed a Performance Audit of the facility inventory data maintained by DHE. AOS provided three recommendations within that audit:

- DHE should work to ensure that all institutions report data by a specified date and it should develop and follow internal data verification methods.
 - DHE should provide the collected facilities data in a timely manner so that policy makers can make informed decisions relating to necessary changes in the state operating and capital budgets.
 - DHE should develop a strategic plan for higher education, with a focus on facilities.
1. How has your institution employed planning and changing use of campus space to reduce costs and increase efficient use of capital resources?

Updated guidelines for office and research space use were completed in late 2021. The previous guidelines were adopted in 2000 and reflected the space standards of that time. The updated guidelines are used in the planning and implementation of new construction and renovation projects to maximize efficiency and reduce overall square footage. The guidelines are routinely used during facility plans and studies to determine the "right sized" square footage needs for departments and programs.

The Board of Trustees approved a new campus masterplan, Framework 3.0 for the Columbus campus, in August 2023. The final plan was a culmination of 18 months of planning which began with an assessment of existing space typologies and uses. This assessment incorporated multiple data sets including course and enrollment data, facility condition data, research expenditures, flexible work agreements, and campus Wi-Fi data. An overlay of projected programmatic needs, space use trends, and updated guidelines for space allocation resulted in a report of areas of need (classrooms, teaching laboratories, collaboration and study spaces, dining, wellness, and clinic spaces among others) and areas of surplus (academic and administrative office spaces). This comprehensive planning resulted in recommendations for additional space-related policies, practices, and oversight. The university is implementing those recommendations and has recently formed a space governance committee. One of the committee's key objectives is to create, update, and maintain guidelines and standards for space utilization that focus on efficient use of space resulting in cost savings and/or cost avoidance. Additionally, detailed college facility master plans, expected to be complete by 2025, will assess the current utilization of existing spaces to identify opportunities for optimization within existing facilities.

2. How have recent enrollment trends, including changing demographics and the increased utilization of distance learning, impacted facilities planning at your institution?

Overall, student enrollment is stable across the university. The use of online sections has enabled the university to respond to enrollment growth in specific majors, strategies to improve faculty-student ratios, and a decrease in the classroom inventory (due to renovation projects) without adding square footage. As classrooms and other instructional spaces are renovated or constructed, enhanced technology that allows for options in teaching modality (e.g., hybrid or hyflex) will be considered to maintain flexibility in both our scheduling and physical footprint. Providing spaces on campus for students and faculty that have online classes and meetings

in between in-person classes and meetings has become more important. These landing spaces or “zoom rooms” need to be equipped with the proper amenities to connect online, provide some privacy, and be conveniently located and accessible on campus.

- a. Do you see continued increases in distance learning, or do you think that the percentage of courses taken by distance learning has reached a stable level?
 - i. *The percentage of online sections against other delivery options are starting to stabilize with a higher number of online sections offered than pre-pandemic. Online sections account for 17.9% of all sections across academic year 2023 compared to 9.02% in academic year 2020. Overall, while the use of online sections for academic year 2023 is down 67% from academic year 2021 (Summer 2020-Spring 2021) the use of online sections is up 135% from academic year 2020. Online course sections have decreased by 21.2% from academic year 2022 to academic year 2023—with some colleges increasing their use of online sections and more decreasing their use.*
 - ii. *Ohio State is rebuilding its online office and is planning an increased number of 100% online degree options, mainly for a post-baccalaureate audience with some undergraduate degree completion programs meant for a post-traditional learner population. This planned growth would be in addition to our on-campus student numbers, not a replacement of those enrollments.*

3. What benchmarks or data sources does your institution use to assess demand for physical space?

While we routinely benchmark and share best practices with our peers, demand assessments are based on university-specific data sources such as enrollment figures and projections, course offerings/requirements, faculty and staff hiring plans, space utilization data, and strategic program growth.

- a. Do you see a shift in the demand for different types of physical space, e.g. lab space?

Yes. The space analysis that was completed during the Framework 3.0 master plan considered the space needs under current conditions as well as specific growth/retraction scenarios. Instructional spaces, both classrooms and laboratories, research-specific spaces and several types of amenity spaces are in demand. Some of these categories of spaces were identified in the last campus master plan, Framework 2.0, and those needs have become more acute over time. The feedback obtained during the planning process through various engagement sessions also indicates that spaces that allow for online learning in between in-person classes/activities are important and in demand. Intentional design and programming of “zoom rooms” or other spaces that can accommodate hybrid online learning, as well as collaboration, has become important post-COVID.

4. Does your institution utilize HEI physical structure data or area utilization data to inform the six-year capital planning process?

The capital planning process is informed by multiple data sets and other inputs including HEI data. Overall, the capital planning process integrates physical, strategic, and financial planning.

Regional Compacts

ORC Section 3345.59 requires regional compacts of Ohio’s public institutions, with an executed agreement in place by June 30, 2018, for institutions to collaborate more fully on shared operations and programs. The section identifies nine areas to be addressed to improve efficiencies, better utilize resources and enhance services to students and their regions. Per paragraph E of that section:

(E) Each state institution of higher education shall include in its annual efficiency report to the chancellor the efficiencies produced as a result of each compact to which the institution belongs.

Specific to the Regional Compact in which your institution is a member, please describe collaborations that have occurred within the regional compacts and the efficiencies or enhanced services provided in any of the relevant categories below.

Category	Description
Reducing duplication of academic programming	No academic program duplications in this region. One university and a set of 2-year institutions with different missions/offerings.
Implementing strategies to address workforce education needs of the region	Through a \$7 million, 5-year grant from JPMorgan Chase, there are continued discussions with Columbus City Schools and Columbus State Community College on pathways. Developing a new IT pathway with Columbus State and enhancing collaboration on Construction Systems Management.
Sharing resources to align educational pathways and to increase access within the region	See above.
Reducing operational and administrative costs to provide more learning opportunities and collaboration in the region	N/A
Enhancing career counseling and experiential learning opportunities for students	Part of the JPMorgan Chase New Skills Ready Network is to ensure alignment of advisors across Ohio State, Columbus State and Columbus City Schools.
Expand alternative education delivery models such as competency-based and project-based learning	N/A
Collaboration and pathways with information technology centers, adult basic and literacy education programs and school districts	With Columbus State and Columbus City Schools, we are running STEAMM Rising—a K-12 Summer Institute to show teachers examples of STEAMM areas at Ohio State and establish partnerships with Ohio State Faculty. Offered to 100 teachers per year for 2022-2026.
Enhancing the sharing of resources between institutions to expand capacity and capability for research and development	Appearance and growth of industry, such as Intel, bring industries together to determine workforce needs, especially in IT and Advanced Manufacturing. A new Center for Software Innovation at Ohio State brings promise of research and educational opportunities for the whole region.

Identifying and implementing the best use of university regional campuses	Maintain active membership in Central Ohio Compact.
Other initiatives not included above	N/A

Co-located Campuses

ORC Section 3333.951(B) requires Ohio's co-located colleges and universities to annually review best practices and shared services in order to improve academic and other services and reduce costs for students, and to report their findings to the Efficiency Advisory Committee.

(B) Each state institution of higher education that is co-located with another state institution of higher education annually shall review best practices and shared services in order to improve academic and other services and reduce costs for students. Each state institution shall report its findings to the efficiency advisory committee established under section [3333.95](#) of the Revised Code. The committee shall include the information reported under this section in the committee's annual report.

Ohio State Campus: Lima Co-Located Campus: Rhodes State College (Lima) Estimated Total Cost Savings from Shared Services: Approximately \$1,947,104.		
Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities)	Cost sharing for physical facilities leadership, building maintenance and environment services, and campus custodial services is done on a building square feet method of calculation. Cost sharing for groundskeeping is done on an aggregate square feet method of calculation. Utilities and building-specific costs are charged by respective buildings' expenses.	Estimated savings to university: \$1,448,848
Academic Support Services (includes libraries)	Cost sharing for library services for personnel, materials, and equipment are done on an on-campus full-time equivalent (FTE) method of calculation. Cost sharing for library collection costs is done by direct cost collections unique to each institution. Borra Center students (RSC downtown building) are included in FTE.	Estimated savings to university: \$140,941
Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses)	Cost sharing for Campus Security and Public Safety services for personnel, materials, and equipment are done on an on-campus full-time equivalent (FTE) method of calculation.	Estimated savings to university: \$297,472

Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics)	Cost sharing for the personnel and operation expenses are done on an on-campus full-time equivalent (FTE) method of calculation.	Estimated savings to university: \$59,843
Administrative Services (includes Office of Advancement and shared marketing agency)	N/A	
Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore/gift shop)	The cafeteria and vending service is outsourced through a contract with external service providers. Cost sharing for contracts is done on a full-time equivalent (FTE) method of calculation. Cost sharing for shared copying and printing services on a cost-share reconciliation method each quarter. The bookstore and gift shop service are outsourced through a contract with external service providers. Cost sharing for contracts is done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: \$0
Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency.	

Ohio State Campus: Mansfield
Co-Located Campus: North Central State College
Estimated Total Cost Savings from Shared Services: Approximately \$1,062,936.

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities)	Cost sharing is managed generally by a formula based on assigned square feet for each co-located institution. Changes in course offerings between campuses changed % allocation. Credit hours on-campus vs off-campus.	Estimated savings to university: \$605,369
Academic Support Services (includes libraries)	Cost sharing for library services changed due to classes on campus versus remote. Cost-sharing for internship programming ended 1st quarter and was merged with other areas within each campus.	Estimated savings to university: \$69,200

Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses)	Cost sharing for public safety admin, traffic management personnel, and police and emergency response services is generally on a 50/50 basis for the University and for the co-located institution.	Estimated savings to university: \$143,900
Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics)	Cost sharing for student engagement and recreation and intramural sports is 75% for the University and 25% for the co-located institution. The athletic program was suspended during the year.	Estimated savings to university: \$42,700
Administrative Services (includes Office of Advancement and shared marketing agency)	No longer applicable/shared	
Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore/gift shop)	Cost of the childcare center is supported by revenue generated from user fees and grants. Cafeteria and vending services have proceeds from contracts directed to a Campus Improvement Fund to benefit shared improvements. Costs for shared copying and printing services are managed and paid by the co-located institution and provided on a cost basis to the University.	Estimated savings to university: \$201,767
Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources.	

Ohio State Campus: Marion
Co-located Campus: Marion Technical College
Estimated Total Cost Savings from Shared Services: Approximately \$933,113.

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Physical Facilities Operations Includes operations FTE, management, utilities, maintenance, custodial, grounds, roads, real estate lease(s), space rental, and energy management	This shared service operation supports the efficient use of the limited resources of both institutions for the preservation of the facilities, operational improvements, and savings. Total revenue and expense are equally split across two cost pools which are differentially allocated based on the institution's percentage ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE).	Estimated savings to the university: \$794,320

<p>Academic Support Services Library collections and operations</p>	<p>Expense is split 50/50 to cost pools and differentially allocated based on each institution's percent ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE).</p> <p>Some testing, mental health, and disabilities services are shared between the institutions on a no-cost exchange basis.</p>	<p>Estimated savings to the university: \$58,324</p>
<p>Campus Security and Public Safety Includes public safety administration; traffic management; and police and emergency responses</p>	<p>Expense is split 50/50 to cost pools and differentially allocated based on each institution's percent ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE).</p>	<p>Estimated savings to the university: \$45,773</p>
<p>Student Life and Campus Events Includes student engagement; recreation and intramural sports and athletics; student center</p>	<p>Cost sharing for these services allocates 75% of the cost to Ohio State Marion and 25% of the cost to Marion Technical College in recognition of comparative use by each institution's student population.</p>	<p>Estimated savings to the university: \$25,154</p>
<p>Administrative Services Administrative management and overhead</p>	<p>Not shared</p>	<p>N/A</p>
<p>Auxiliary Services Includes vending services</p>	<p>Bricks & Mortar bookstore closed, no sharing of copying or printing services at this time. Vending services are outsourced, and revenue generated through this outsourced agreement is shared between institutions following revenue base allocation of 50/50 to ASF/FTE cost pools and allocated based on percent ownership of pools.</p>	<p>\$-4,206 revenue distribution</p>
<p>Technology Services Includes core IT services</p>	<p>Provides IT services to FTE in cost-shared areas including computer, support, file storage, network, and software OSU employee needs to perform their job. Methodology of cost allocation is the same as for physical facilities.</p>	<p>Estimated savings to the university: \$13,748</p>
<p>Approach and Process to Sharing Services with Co-located Campus</p>	<p>In accordance with state policy and by mutual accord, the University and Marion Technical College share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources. The University and Marion Technical College continue to cultivate shared services opportunities wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency. By administering the model through OSU Marion, Marion Technical College benefits from sourced and contracted cost agreements with vendors at rates lower than available to them otherwise.</p> <p>Resources from both institutions are combined for some infrastructure and building renovation projects through the capital budget allocation.</p>	

Ohio State Campus: Newark
Co-Located Campus: Central Ohio Technical College
Estimated Total Cost Savings From Shared Services: approximately \$1,146,844

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Public Service (includes conference services)	Cost sharing for conference services is shared on a 50/50 basis.	Estimated savings to university: \$838
Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities) Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses)	Cost sharing for all these services is done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: \$445,635
Academic Support Services (includes libraries)	Cost sharing for both these services is done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: \$204,659
Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics)	Cost sharing for these services is done on a headcount method of calculation.	Estimated savings to university: \$64,122
Administrative Services (includes Office of Advancement and shared marketing agency)	Cost sharing for the executive office, office of development, business and finance office, accounting, performing arts, and welcome center is done on a 50/50 method of calculation. Cost sharing for human resources, purchasing, bursar, technology services, marketing and public relations, staff development committee, services center, telecommunications, and telephone services are done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: \$431,591
Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore/gift shop)	No changes	

Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency.	
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Section II: Academic Practices

This section covers areas more directly related to instruction, with an emphasis on savings strategies related to the cost of textbooks, and the expanded use of alternative instructional materials.

Textbook Affordability

Textbook Cost Study

ORC Section 3333.951(D) requires Ohio’s public colleges and universities to do the following on an annual basis:

(D) Each state institution of higher education shall conduct a study to determine the current cost of textbooks for students enrolled in the institution, and shall submit the study to the chancellor of higher education annually by a date prescribed by the chancellor.

Your institution’s submission of Textbook Cost Study information via the annual Efficiency Report is used to satisfy this statutory requirement. Please attach the analysis of textbook costs developed by your institution labeled “[Institution Name – Academic Year – Textbook Cost Study]” and summarize the results of your institution’s study below.

Category	Amount
Average cost for textbooks that are new	\$54.84
Average cost for textbooks that are used	\$39.62
Average cost for rental textbooks	\$35.90
Average cost for eBook	\$50.49

Reducing Textbook Costs for Students

ORC Section 3333.951(C) requires Ohio's public colleges and universities to report their efforts toward reducing textbook costs for students.

(C) Each state institution of higher education annually shall report to the efficiency advisory committee on its efforts to reduce textbook costs to students.

Please discuss all initiatives implemented, including those specifically referenced below, that ensure students have access to affordable textbooks.

Open Educational Resources (OER)

1. Has your institution adopted practices/policies to formally encourage the use of OER materials in lieu of purchased materials? Please explain and please include links to relevant information, if applicable, that is available on your institution's website.

The Affordable Learning Exchange (ALX) is a partnership between units at OSU to support faculty in adopting open educational resources and other alternative course materials to reduce the overall cost of education for our students. This program has been in place since 2016 and has saved students \$21,615,946 on the cost of course materials using OER and freely available course materials. In FY 2023, \$99,801 in annual savings was added by 28 new faculty projects supported by the ALX initiative.
<https://affordablelearning.osu.edu/>

2. Has your institution provided support to faculty for the development of OER materials? If so, please explain and include links to relevant information, if applicable, that is available on your institution's website.

Support for the development of OER materials is provided by the ALX team, which includes staff support and consultation from Digital Learning and University Libraries. Typical ALX projects employ multiple strategies, including adopting an open textbook, adapting or remixing openly licensed materials, or even creating brand-new resources. Because of the varied nature of the projects, various levels and types of support are provided. The ALX team includes staff who offer support for project management technology, technology tools, and design. This team coordinates with experts across teams and units who provide guidance on navigating copyright and licensing questions, instructional design, video production, and other needs associated with course design and course materials development. In addition to high-touch ALX projects, instructors can request a consultation with members of this cross-unit team, and robust web resources (see [Customizing Your Course with Open Educational Resources](#)) are available on the university's central [Teaching and Learning Resource Center](#).

3. What courses did your institution offer during the 2022-23 academic year that used OER? Please fill out the attached template completely. This template will be used to inform a statewide landscape analysis of OER adoption and may be publicly shared in a report.

We do not have complete data for all courses using OER. The ALX team has access to self-reported data from faculty who have worked with the program through grants or professional learning opportunities. We have indicated those instructor-reported courses using OER on the attached template and are only calculating student savings based on those, even though OER use is likely occurring and creating student savings in more courses. We are using the data points included on the template to develop a more complete assessment and process for future reports.

Inclusive Access

Inclusive access is defined as an arrangement between an institution, through faculty, and students to offer college textbooks and materials as “included” within tuition and/or a fee assessment, rather than purchased individually by the student. The benefit to faculty and students of inclusive access typically includes a significantly reduced cost per textbook for students, as compared to students buying a new copy of the textbook, and confidence that all students will possess the necessary textbook and/or materials on “day one.” Federal law provides the statutory right for students to “opt-out” of inclusive access if they prefer, which preserves the right of the student to source materials.

1. Does your institution formally encourage faculty to offer inclusive access acquisition of college textbooks as a cost-savings for students? If yes, what mechanisms are in place help promote this strategy with faculty?

Yes. As part of the Affordable Learning Exchange, we encourage faculty to investigate the suitability of participating in CarmenBooks, our inclusive access program. We offer an eBook reader and discounts of up to 85% on course materials in the CarmenBooks inclusive access program as part of our membership in the Unizin consortium. A member of the ALX team is in charge of this program and manages all faculty, publisher, and student communication and coordination, and provides training, outreach, and documentation to faculty and students who participate in the program.

2. What courses did your institution offer during the 2022-23 academic year that participated in an inclusive access program? Please fill out the attached template completely. This template will be used to inform a statewide landscape analysis of the utilization of inclusive access and may be publicly shared in a report. **See attached.**

3. How are students at your institution made aware of their right to opt out of utilizing inclusive access?

Students are first made aware in the course description that the course participates in the CarmenBooks program. Upon registration, an email is automatically sent to the enrolling student that describes the opt-out policy, process, and dates. There is also a line item included on the student's statement of account that alerts them to participate in the program. Finally, information is included on student-facing pages of both the Affordable Learning Exchange and Teaching and Learning Resource Center websites.

Please provide contact information for the person completing this section of the Efficiency Report, so that we may follow up if we have questions.

John Muir, Dir. Online Program and Course Design, Digital Learning, Office of Academic Affairs muir.25@osu.edu 614-688-2102

Other Textbook Affordability Practices

What other practices, if any, does your institution utilize to improve college textbook affordability?

We have offered faculty professional development opportunities around OERs and textbook affordability through our Digital Learning office and University Libraries.

Please provide any relevant information in the table below.

Initiative	Explanation of Initiative	Cost Savings to Students
Affordable Learning Exchange - Grants OER/textbook affordability faculty grants	All grant winners are required to reduce the cost of course materials between 25%-100%	Cumulative grants-program savings through 2023: \$21,615,946
Affordable Learning Exchange – CarmenBooks Inclusive Access	Inclusive Access program offering contracted discounts on publisher course materials (textbooks and courseware) up to 85% off MSRP	Cumulative inclusive-access savings through 2023: \$23,083,680.35
CUMULATIVE TOTAL SAVINGS		\$44,699,626.35

Section III: Policy Reforms

Transcript Access

ORC Section 3345.027 requires the following of public colleges and universities:

(C)(1) Not later than December 1, 2023, the board of trustees of each state institution of higher education shall formally consider and adopt a resolution determining whether to end the practice of transcript withholding. Once adopted, each state institution shall submit a copy of the resolution to the chancellor of higher education.

(2) In adopting the resolution required under this division, each board of trustees shall consider and evaluate all of the following factors:

- (a) The extent to which ending the practice of transcript withholding will promote the state's post-secondary education attainment and workforce goals;
- (b) The rate of collection on overdue balances resulting from the historical practice of transcript withholding;
- (c) The extent to which ending the practice of transcript withholding will help students who have disenrolled from the state institution complete an education, whether at the same institution or another state institution.

If a board of trustees resolves to maintain the practice of transcript withholding, the board shall include in the resolution a summary of its evaluation of the factors contained in division (C)(2) of this section.

(3) Not later than January 1, 2024, the chancellor shall provide a copy of each resolution submitted under this division to the governor, the speaker of the house of representatives, and the president of the senate

Although the submission of this year's Efficiency Report will occur prior to the submission date of the policy required to be adopted by the section above, please be aware of this new requirement as you plan your fall schedule for Board of Trustee meetings.

Ohio State is aware of this new requirement and is taking the necessary steps to meet the December 1, 2023, deadline.

Special Purpose Fees Policy

Limitations on increases in instructional and general fees have traditionally been set by the General Assembly within biennial operating budgets. Limitations on special purpose fee increases, alternatively, are fairly new beginning with Am. Sub. HB 49 of the 132nd General Assembly. Section 381.160 of Am. Sub. HB49 precluded increases in special purpose fees and establishing new special fees, at universities, except for certain categories of fees specifically exempted in law from the fee limitations. Am. Sub. HB 166 of the 133rd General Assembly continued the special purpose fee restriction but additionally required the Chancellor to review and approve new special purpose fees and increases in existing special purpose fees at universities and community colleges. This same level of special purpose fee restraint has been continued in every biennial budget since, including the current biennial budget Am. Sub. HB 33 (Section 381.260(A)(1)(c)).

Please describe your institution's policy for assigning special purpose fees to specific courses or academic programs. Specifically:

1. What criteria are used to determine whether a course or lab fee is appropriate?

The university has not approved new undergraduate course or lab fees since the advent of the undergraduate tuition guarantee program, which began in Autumn 2018. The university does permit colleges to seek approval for new graduate course, lab, or differential fees through the Senate Fiscal's Student Fee Review Subcommittee (SOFs), an integral part of OSU's shared governance structure. Specific details of the guidelines and criteria for requesting a new/increasing fee are available online, as linked below:

- [Student Fee Review Subcommittee Guidance](#)
- [Student Fee Request Template](#)

2. What is the internal process for approving new fees or fee increases?

Colleges that are seeking new or increasing graduate course, lab, or differential fees start by submitting their request to SOFS for review and preliminary approval. Those fees that are recommended by the subcommittee, are then reviewed for approval by the full Senate Fiscal Committee (SFC). If a college's fee request is approved by SFC, it is submitted to the Provost, and Chief Financial Officer who then submit it to the Board of Trustees for formal approval. Ohio State's Board of Trustees most recent tuition and fees approval occurred in July of 2023. Details are available online, using the following link: [BOARD OF TRUSTEES MEETING SCHEDULE \(osu.edu\)](#)

3. What controls are in place to assure that the fee revenue is utilized appropriately to the benefit of the students paying the fee?

In our budget model, course, lab, program, and differential graduate fees go directly to the college where the fee costs are incurred to ensure students who pay the fee are benefitting from the fee charged.

Additional Practices

Some IHE's may implement practices that make college more affordable and efficient, but which have not been the topic of a specific question in this reporting template. This section invites your institution to share any positive practices you have implemented that benefit student affordability and/or institutional efficiency. Please share any additional best practices your institution is implementing or has implemented.

Providing inclusive access and an excellent and affordable education is core to Ohio State's mission. Several practices have been implemented in FY23 to enhance affordability and efficiency:

*This year's **Scarlet & Gray Advantage (S&GA)** pilot included 125 first-year undergraduate students representing each Ohio State campus and more than half of Ohio's 88 counties. Through the pilot program, students have access to university resources, financial aid, financial literacy education, and work opportunities. The insights from the program and infrastructure improvements will optimize financial aid for all Ohio State students.*

*The **Buckeye Opportunity Program**, which supports students from Ohio who qualify for a Federal Pell Grant and covers their tuition and mandatory fees, expanded its eligibility to include new students enrolled on Ohio State's regional campuses for the autumn semester. Previously this program was only available to new regional campus students in the spring semester.*

***ScholarshipUniverse**, an easy-to-use online scholarship-matching platform, has been scaled at Ohio State to enable students to better search and apply for internal and external opportunities through a single platform.*

*In the spring, Ohio State joined the **STARS College Network** (Small-Town And Rural Students), which was established to help students from small-town and rural America enroll in, succeed at, and graduate from college. Through the network, Ohio State will be implementing expanded outreach and support throughout the state to engage rural community students by increasing visits by admissions staff, supporting rural and small-town students and family members through the college search and application process,*

holding on-campus programs for first-generation students and their families, and building upon existing programs that help provide a support network for students from small towns and rural areas once they have enrolled.

Section IV: Future Goals

The DeWine-Husted administration recognizes that each IHE faces unique challenges and opportunities with respect to the institution's highest priority goals over the next several years. With that in mind, please provide any suggestions about possible roles the state could play in supporting your institutional goals.

1. Please provide your thoughts and suggestions regarding ways the State of Ohio can further support strength, resiliency and reputational excellence in Ohio's post-secondary education system.

State Investments in Higher Education: Continue to support strong investments in higher education through state funding mechanisms like the State Share of Instruction (SSI), the Ohio College Opportunity Grant (OCOG), and the Capital Budget. Robust funding in these areas helps to ensure affordability and accessibility for students and to pay for deferred maintenance on college campuses across the state.

Support Research: Invest in research initiatives and grants for labs and equipment that can drive innovation, economic development, and attract top faculty and students to institutions of higher education.

Targeted Investments: Continue to invest in designated medical line items that assist students who are studying to become doctors, veterinarians, and dentists. Enhanced support for these line items as well as the Veterinary Medical line item are necessary to address significant workforce needs. Enhanced support for the College of Food, Agriculture, and Environmental Sciences (CFAES) Extension can have an impact in all 88 counties.

Continue to Invest in Innovation: Leverage the Innovation District for workforce-related initiatives in new and emerging technologies and industries. This can include partnerships with local businesses and industries to offer relevant coursework and internships.

Online Education: Enhance online education infrastructure and resources to offer flexible learning options, especially for non-traditional students and those in remote areas.

Mental Health Services: Prioritize mental health services and resources for students to ensure their well-being, which can improve retention rates and overall success.

By focusing on these areas, Ohio can strengthen its post-secondary education system, enhance its reputation, and better prepare students for success.

Thank you for completing the FY23 Efficiency Reporting Template. We appreciate the important role Ohio's colleges and universities play in supporting Ohio students, economic growth, world-class research and the overall success for our state.

The Ohio State University			
Textbook Cost Study for Autumn 2022 and Spring 2023			
	Total Value	Units	Average Price
Buy New	\$ 1,000,340.47	18,242	\$ 54.84
Buy Used	\$ 169,489.95	4,278	\$ 39.62
Rental	\$ 298,715.43	8,321	\$ 35.90
Digital	\$ 87,603.95	1,735	\$ 50.49

PLEASE ONLY INCLUDE OER COURSES ON THIS LIST. PLEASE CHECK SHEET2 FOR A DEFINITION OF AN OER COURSE.

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Fall 2022	PSYCH 2367	20902, 20903, 23194, 26022	We have not captured this information but are working with university partners to include on future reports.	105
Fall 2022	COMM 2321	16190, 16192, 16193		81
Fall 2022	COMM 2221	16187		26
Fall 2022	PSYCH 2220	35720		9
Fall 2022	MATH 1151	14310, 14311, 14367, 14368, 14410, 14411, 14543, 14544, 18026, 18058, 18063, 18446, 18451, 18458, 18508, 18515, 18522, 18531, 23902, 25503, 26861		2358
Fall 2022	ENGR 2367	7015, 6924, 6925, 6926, 6929, 6903, 6930, 6931, 6932, 6987, 7000, 7001, 7041, 7042, 7043		347
Fall 2022	CIVILEN 4350	10450		51
Fall 2022	CIVILEN 5350	10531		19
Fall 2022	ENGLISH 3271	27084		15
Fall 2022	NRSADVN 2440	12828, 12833		63
Fall 2022	NRSADVN 4780	12847, 1270		40
Fall 2022	NRSADVN 4240	12616, 12868		28
Fall 2022	NRSADVN 4402	12848, 12849		25
Fall 2022	NRSADVN 3110	12838		10
Fall 2022	COMM 3334	16216, 36654		77
Fall 2022	ENGLISH 3271	35600		27
Fall 2022	ENGLISH 4572	35603		24
Fall 2022	ES EPSY 1159	32243, 33090, 33180, 33355, 33356, 33729, 34136		205
Fall 2022	ENR 3470	31206		23
Fall 2022	EDUTL 1902	32179, 32219, 32986		53
Fall 2022	MATH 1152	18031, 18538		327
Fall 2022	MATH 1172	18039, 18044, 21974, 21979		764
Fall 2022	MATH 1131	18245, 18420, 18599		549
Fall 2022	MATH 2153	18401, 18404, 18588, 18595, 21996		479
Fall 2022	MATH 2173	18407, 18553, 18554		315
Fall 2022	ANTHROP 2202	14649		37
Fall 2022	EEOB 3310	26207		194
Fall 2022	POLISCI 1200	36450		36
Fall 2022	ENGLISH 1110	17566, 17572, 26488, 25712, 27308, 35408, 14344, 35714, 37712		149
Fall 2022	LAW 7214	1088		27

PLEASE ONLY INCLUDE OER COURSES ON THIS LIST. PLEASE CHECK SHEET2 FOR A DEFINITION OF AN OER COURSE.

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Fall 2022	QUECHUA 5501	24316		5
Fall 2022	QUECHUA 5502	36206		4
Fall 2022	QUECHUA 5503	25584		3
Fall 2022	DESIGN 5200	16637; 24328; 24329		51
Fall 2022	PSYCH 3340	25323; 35845		49
Fall 2022	FRENCH 3101	17613		18
Fall 2022	MATH 3618	18339		49
Fall 2022	DESIGN 3105	16620; 35074		49
Fall 2022	BIO 1102	28263		21
Fall 2022	ENGR 1221	6936; 6937		63
Fall 2022	PSYCH 2220	14569		19
Fall 2022	PSYCH 1100	37069; 14317		52
Fall 2022	ASTRON 3350	15243		44
Fall 2022	DESIGN 3505	16622		38
Fall 2022	ENR 2000	29220		36
Fall 2022	ESWDE 7701	32463		15
Fall 2022	EALL 1231	16700		234
Fall 2022	MATH 1148	36070		34
Fall 2022	MATH 1050	14296; 14519; 14631; 14521		81
Fall 2022	EDUTL 1901	32171; 32988		36
Fall 2022	ART 3002	14783; 25007		29
Fall 2022	GEOG 3597	25613		27
Fall 2022	HTHRHSC 4400	5493; 5620; 5750		200
Fall 2022	ENGLISH 2367	27074		24
Fall 2022	SPAN 5689	26746		13
Spring 2023	PSYCH 2367	27374		29
Spring 2023	COMM 2221	18363, 18364, 18366		83
Spring 2023	COMM 2321	18361		24
Spring 2023	PSYCH 2220	22604		10
Spring 2023	ENGR 2367	8152, 8082, 8083, 8084, 8086, 8087, 8144, 8145, 8150, 8151, 8189, 8230		243
Spring 2023	COMM 3334	18394, 18395, 33923		114
Spring 2023	MATH 1151	16727, 16759, 16784, 16892, 16893, 20199, 22204, 27052, 27057, 27062, 27122, 27839, 27994, 30158		911
Spring 2023	NRSADVN 2440	12732, 12868		42
Spring 2023	NRSADVN 4780	12729, 12869		57
Spring 2023	NRSADVN 4240	12756, 12772		35
Spring 2023	NRSADVN 4402	12733, 12790, 36676		32

PLEASE ONLY INCLUDE OER COURSES ON THIS LIST. PLEASE CHECK SHEET2 FOR A DEFINITION OF AN OER COURSE.

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Spring 2023	ES EPSY 1159	13360, 13364, 13372, 13373, 13377, 13389, 13424, 33586		207
Spring 2023	ENR 3470	31128		39
Spring 2023	EDUTL 1902	13004, 13021		33
Spring 2023	MATH 1152	20342, 27069, 27074		413
Spring 2023	MATH 1172	20347, 20352, 27079, 27084, 27089, 27096		813
Spring 2023	MATH 1131	20156, 20161, 27034		600
Spring 2023	MATH 2153	20357, 27203, 27207, 27211, 37324		269
Spring 2023	MATH 2173	27219, 27224		304
Spring 2023	ANTHROP 2202	16964, 16961		55
Spring 2023	EEOB 3310	28124		215
Spring 2023	ENGLISH 3304	19687, 36902		38
Spring 2023	ENGLISH 1110	19646, 19649, 19662, 25961, 26119,		93
Spring 2023	LAW 6121	1025		60
Spring 2023	QUECHUA 5501	28404		3
Spring 2023	QUECHUA 5502	22418, 30377		4
Spring 2023	QUECHUA 5503	35707		2
Spring 2023	DESIGN 2750	18904		179
Spring 2023	SOCWORK 5005	16083		28
Spring 2023	FRENCH 3101	19714		15
Spring 2023	DESIGN 3105	23887		23
Spring 2023	ENGR 1221	11871; 8147		70
Spring 2023	PSYCH 2220	16950		18
Spring 2023	PSYCH 1100	16771		36
Spring 2023	ASTRON 1221	27984		51
Spring 2023	DESIGN 3505	23886; 34972		35
Spring 2023	MOLGEN 4606	25358		66
Spring 2023	KINSISM 4245	13042		54
Spring 2023	GEO 5700	27255		33
Spring 2023	EALL 1231	18986		249
Spring 2023	PSYCH 3313	28778		139
Spring 2023	KNSISM 6807	13491		35
Spring 2023	DESIGN 4153	18977		15
Spring 2023	MATH 1148	27118		19
Spring 2023	MATH 1050	16869		17
Spring 2023	EDUTL 1901	34396		19
Spring 2023	ART 3002	29227		16
Spring 2023	HTHRHS 4400	5427; 5528		155
Spring 2023	ENGLISH 2367	28182; 36999; 37000		69
Spring 2023	FREN 2501	35640		14

PLEASE ONLY INCLUDE OER COURSES ON THIS LIST. PLEASE CHECK SHEET2 FOR A DEFINITION OF AN OER COURSE.

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Spring 2023	SPAN 5689	21285		6
TOTAL STUDENTS				6089

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER(s)	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED	ESTIMATED SAVINGS
			We have not captured this information but are working with university partners to include on future reports.		
Autumn 2022	ACCTMIS 3200	4278, 4279, 4892, 4404		160	\$6,400.00
Autumn 2022	ACCTMIS 3200H	4280		30	\$1,200.00
Autumn 2022	ACCTMIS 3300	4284, 4405, 4587		102	\$2,040.00
Autumn 2022	ACCTMIS 3400 (Lewis)	04286		49	\$3,136.49
Autumn 2022	ACCTMIS 4200	4291, 4995		80	\$6,200.00
Autumn 2022	AEDECON 2001	29128, 30517		131	\$7,991.00
Autumn 2022	AEDECON 2105	29350, 29129		136	\$2,720.00
Autumn 2022	AEDECON 3102	29352		45	\$765.00
Autumn 2022	AEDECON 4106	29363		22	\$4,084.74
Autumn 2022	AEROENG 2200	11912		124	\$13,237.00
Autumn 2022	AEROENG 3560	11446		104	\$19,859.84
Autumn 2022	ANTHROP 2200	26183		16	\$818.24
Autumn 2022	ANTHROP 2200	14445, 14447, 14413		90	\$1,170.00
Autumn 2022	ANTHROP 2201	24207, 24208, 23562, 14642, 14643, 14648		267	\$2,403.00
Autumn 2022	ANTHROP 2201H	22125		10	\$465.00
Autumn 2022	ARTEDUC 2700	28749, 27284, 24424, 22300, 15158, 15167, 15155, 26815		198	\$11,286.00
Autumn 2022	ARTEDUC 2700 (national)	15157 only		25	\$825.00
Autumn 2022	ASTRON 1101	23589		319	\$6,303.44
Autumn 2022	BIOCHEM 2210	15300		78	\$1,092.00
Autumn 2022	BIOCHEM 4511	26132, 23176, 15304, 25316, 15305		781	\$14,839.00
Autumn 2022	BIOCHEM 5613	26283, 26286		32	\$9,055.68
Autumn 2022	BIOCHEM 5721	22528, 15301		144	\$26,714.88
Autumn 2022	BIOLOGY 1101 (Marion)	25543, 26125, 25545, 25547		62	\$13,155.78
Autumn 2022	BIOLOGY 1110	25194		134	\$4,020.00
Autumn 2022	BIOLOGY 1113.01	27673, 14229, 27674		43	\$10,557.36
Autumn 2022	BIOLOGY 1113.01 (Lab Manuals)	24354, 24355		19	\$627.76
Autumn 2022	BIOLOGY 1113.01 (Mastering)	15357, 24881, 15356, 15364		1177	\$16,478.00
Autumn 2022	BIOLOGY 1113H	15365		59	\$826.00
Autumn 2022	BIOLOGY 1114.01	27106, 24878, 15358, 15359		758	\$186,104.16
Autumn 2022	BIOLOGY 1114H	15366		59	\$14,485.68
Autumn 2022	BUSFIN 3120	4297, 4326		225	\$4,500.00
Autumn 2022	BUSFIN 3220	4401, 4579, 4577, 4582, 4580, 4413		1163	\$96,858.50
Autumn 2022	BUSFIN 3500	4575, 4788		148	\$10,360.00
Autumn 2022	BUSFIN 4211	4843, 5206, 5047, 4664, 4667, 4668, 35761		285	\$29,925.00
Autumn 2022	BUSFIN 4221	05073		32	\$8,682.56
Autumn 2022	BUSFIN 4250	04686		427	\$20,923.00
Autumn 2022	BUSFIN 4255	4943, 4845		90	\$7,650.00
Autumn 2022	BUSMHR 2000	4398, 4399, 4688, 4372, 4569		1217	\$20,689.00
Autumn 2022	BUSMHR 2500	4394, 4678		475	\$35,625.00
Autumn 2022	BUSMHR 4020	05173		43	\$2,451.00
Autumn 2022	BUSMHR 4490	4874, 4396, 4593		726	\$54,450.00
Autumn 2022	BUSMHR 4490H	4992		35	\$2,625.00
Autumn 2022	BUSML 3150	5160, 4299		256	\$4,352.00
Autumn 2022	BUSML 3250	4848, 4302		553	\$9,401.00
Autumn 2022	BUSML 3250 (Connect)	4300, 4301		529	\$39,675.00
Autumn 2022	BUSML 4201	5161, 4304, 4305, 4306, 4849		233	\$8,155.00
Autumn 2022	BUSML 4202	4307, 4309, 5077, 36256, 36257		261	\$53,220.51
Autumn 2022	BUSML 4223	5002, 5003		75	\$3,838.50
Autumn 2022	BUSML 4252	5178, 5179		23	\$1,380.00
Autumn 2022	BUSML 4254	5180		48	\$816.00
Autumn 2022	BUSOBA 2320	4744, 4381, 4386, 4541, 4574		1081	\$48,634.19
Autumn 2022	BUSOBA 3230	4908, 4916, 4971, 4983		1067	\$74,690.00
Autumn 2022	BUSTEC 2232T	30539		22	\$385.00
Autumn 2022	BUSTEC 2240T	27429		16	\$756.00
Autumn 2022	BUSTEC 2241T	07695		22	\$924.00
Autumn 2022	BUSTEC 2244T	29057		11	\$462.00
Autumn 2022	CHEM 1100	36195		22	\$4,228.18
Autumn 2022	CHEM 1110	15573, 15581, 14266, 14380, 26216, 14473, 14476, 14230		532	\$10,108.00
Autumn 2022	CHEM 1110 (Lab Manuals)	26216, 14473, 14476, 14230		79	\$2,725.50
Autumn 2022	CHEM 1205	26965, 34764		113	\$2,147.00
Autumn 2022	CHEM 1210	15486, 15499, 15514, 15525, 15534, 15543, 15551, 15560, 15567, 14268, 14382, 26486, 26217, 26288, 23558, 22275, 27097, 14233		2758	\$52,402.00
Autumn 2022	CHEM 1210 (Lab Manuals)	14233, 23558, 22275, 27097, 26288, 26217, 26486		203	\$7,003.50
Autumn 2022	CHEM 1220	15589, 15602, 15607, 27535, 24810		724	\$13,756.00
Autumn 2022	CHEM 1220 (Lab Manuals)	24809		6	\$207.00
Autumn 2022	CHEM 1610	15632		162	\$3,078.00
Autumn 2022	CHEM 1910H	25812, 15629		76	\$1,900.00
Autumn 2022	CHEM 2210	15617		52	\$1,300.00
Autumn 2022	CHEM 2310	15806		106	\$28,181.16
Autumn 2022	CHEM 2510	15765, 15743, 15752, 15774, 15783, 15792, 15730, 28175		1394	\$34,850.00
Autumn 2022	CHEM 2510 (Wooster)	14236		4	\$1,222.08
Autumn 2022	CHEM 2520	25334, 15797		392	\$9,800.00
Autumn 2022	CHEM 2610	15639		82	\$2,050.00
Autumn 2022	CIVILEN 2050	10329		62	\$992.00
Autumn 2022	CIVILEN 2060	10301		99	\$3,960.00
Autumn 2022	CIVILEN 2410	10309		88	\$1,936.00
Autumn 2022	COMM 1100	14276, 14277, 16177		434	\$17,360.00
Autumn 2022	COMM 1101	23452		30	\$1,200.00

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TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER(s)	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED	ESTIMATED SAVINGS
Autumn 2022	COMM 2110	26011, 16179, 16180, 16181, 16182, 16183, 16184, 16178		246	\$23,943.18
Autumn 2022	COMM 2131	21858, 26012		69	\$3,588.00
Autumn 2022	COMM 2331	26013		197	\$54,109.99
Autumn 2022	COMM 3440	16209		186	\$5,762.28
Autumn 2022	COMM 3444	26932		176	\$8,448.00
Autumn 2022	COMM 4337	16251		36	\$1,187.28
Autumn 2022	COMM 4820	16281		20	\$339.60
Autumn 2022	COMM 7927	27440		5	\$435.00
Autumn 2022	CRPLAN 5001	10685, 10732		11	\$275.00
Autumn 2022	CSE 1110	7097, 35068		150	\$3,300.00
Autumn 2022	CSE 2111	7126, 7128, 7130, 7132, 7134, 7902, 7527, 7551, 12358, 7819, 7680, 11827, 7898		1495	\$75,497.50
Autumn 2022	CSE 2112	11982		35	\$2,519.65
Autumn 2022	CSFRST 2100	34314		20	\$400.00
Autumn 2022	CSHPMG 2700	32198		22	\$638.00
Autumn 2022	CSHSPMG 2100	34227		44	\$880.00
Autumn 2022	CSHSPMG 2990	33464		26	\$1,703.52
Autumn 2022	CSHSPMG 4610	33884		47	\$5,585.95
Autumn 2022	ECE 2060	10004		456	\$74,286.96
Autumn 2022	ECE 3010	8957, 9849, 9983		83	\$15,398.16
Autumn 2022	ECE 3030	8948, 9038, 9959		91	\$20,522.32
Autumn 2022	ECE 3090	10015		6	\$1,040.82
Autumn 2022	ECE 3551	09935		48	\$10,824.96
Autumn 2022	ECE 3561	08972		107	\$17,431.37
Autumn 2022	ECE 6010	08962		15	\$2,432.25
Autumn 2022	ECON 2001.01	14347, 14486		47	\$2,867.00
Autumn 2022	ECON 2001.01	23477		80	\$1,200.00
Autumn 2022	ECON 2001.01 Buser	24095		555	\$22,200.00
Autumn 2022	ECON 2001.01 Mirzaie	17050		589	\$27,683.00
Autumn 2022	ECON 2001.03H	17062		32	\$7,199.68
Autumn 2022	ECON 2001.03H	17063		34	\$510.00
Autumn 2022	ECON 2002.01	23871, 14488, 26426		63	\$3,843.00
Autumn 2022	ECON 2002.01	17065, 24267		676	\$10,140.00
Autumn 2022	ECON 2002.01 (Buser)	21848		568	\$19,874.32
Autumn 2022	ECON 2002.03H	17076		35	\$1,645.00
Autumn 2022	ECON 2002.03H	17075		35	\$525.00
Autumn 2022	ECON 4001.01	25385, 17084		64	\$1,280.00
Autumn 2022	ECON 4200	23482		108	\$2,160.00
Autumn 2022	ECON 4300	17090		103	\$20,498.03
Autumn 2022	ECON 4560	23772		41	\$820.00
Autumn 2022	ECON 5700	26127, 26128		53	\$3,657.00
Autumn 2022	ENGLISH 2263	24814		9	\$270.00
Autumn 2022	ENGLISH 3271	27102		30	\$3,765.60
Autumn 2022	ENGR 1138	7067, 12368, 35825		70	\$2,796.50
Autumn 2022	ENGR 1182.01	07057		10	\$600.00
Autumn 2022	ESEPSY 1259	34137, 34138, 34139, 34140, 34141, 34142, 34143, 34144, 34145, 34146, 34147, 34148, 34149, 34150, 34151, 34152, 33730, 33711, 33712		431	\$74,869.01
Autumn 2022	ESEPSY 2059	33751, 33458, 33719, 34411, 34419		62	\$3,943.82
Autumn 2022	ESEPSY 2309	32249, 32250, 33199, 33200, 32483, 33449, 34511		213	\$13,955.76
Autumn 2022	ESSPED 2251	33840		25	\$1,804.75
Autumn 2022	FABENG 5160	10922, 10918		40	\$1,080.00
Autumn 2022	FDSCTE 2200	29277		197	\$1,182.00
Autumn 2022	FRENCH 1101.01	17617, 17618, 23432, 35636, 17600, 17601, 35635, 26519		141	\$4,342.80
Autumn 2022	FRENCH 1101.21	28374, 28375, 35637		32	\$985.60
Autumn 2022	FRENCH 1101.61	25818, 26856, 25714, 26944		50	\$1,540.00
Autumn 2022	FRENCH 1102.01	35638, 17602, 17603, 17604, 17605, 35640		112	\$3,449.60
Autumn 2022	FRENCH 1102.21	28376, 28377, 35642		34	\$1,047.20
Autumn 2022	FRENCH 1102.61	26265, 26857, 26186, 27828		43	\$1,324.40
Autumn 2022	FRENCH 1103.01	35644, 24860, 17606, 23175, 25476, 17607, 35645, 35643, 26880		149	\$4,589.20
Autumn 2022	FRENCH 1103.21	28378, 28379, 28380, 35647		35	\$1,078.00
Autumn 2022	FRENCH 1103.61	26266, 26858, 26267, 27829		52	\$1,601.60
Autumn 2022	FRENCH 1155.01	17608, 17609, 35648, 35649		76	\$2,340.80
Autumn 2022	FRENCH 1155.21	28381		15	\$462.00
Autumn 2022	GENMATH 1141T	30182		29	\$1,370.25
Autumn 2022	HDFS 2420	33028		50	\$2,888.50
Autumn 2022	HIMS 5648	5374, 5375		38	\$2,527.00
Autumn 2022	HISTART 2001	26782, 17761, 35092		501	\$66,362.46
Autumn 2022	HISTART 2001 (Marion)	24851		15	\$2,482.80
Autumn 2022	HISTART 2001H	35862		24	\$3,179.04
Autumn 2022	HISTART 2002	21846, 17766		325	\$43,049.50
Autumn 2022	HISTORY 1211	27000		59	\$2,859.14
Autumn 2022	HISTORY 1211	27000		59	\$7,477.66
Autumn 2022	HTHRSC 2500	5807, 5780, 5355		687	\$21,640.50
Autumn 2022	HTHRSC 3500	5659, 5664		207	\$8,280.00
Autumn 2022	HTHRSC 3500.01	5712		20	\$800.00
Autumn 2022	HTHRSC 5510	5781, 5428, 5565		98	\$9,034.62
Autumn 2022	HTHRSC 5510.01	5732		6	\$553.14
Autumn 2022	HTHRSC 5650	5506, 5507		6	\$113.88
Autumn 2022	HTHRSC 5500	4320, 4321		161	\$5,602.80
Autumn 2022	HTHRSC 5500.01	4334		24	\$835.20
Autumn 2022	HUMNNTR 2310	34268, 13062		176	\$5,456.00
Autumn 2022	HUMNNTR 2410	36749, 36751, 36755, 36758, 36759, 36761, 36763		745	\$23,095.00

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Autumn 2022	HUMNNTR 5611	12977		31	\$8,674.42
Autumn 2022	INTSTDS 4560	26833		8	\$160.00
Autumn 2022	ITALIAN 1101.03	27782, 27783, 27784, 28627, 36881		96	\$7,680.00
Autumn 2022	KNSFHP 1104	33770, 33771, 33775, 33905		124	\$10,404.84
Autumn 2022	KNSFHP 1150.01 (Connect)	32075		27	\$810.00
Autumn 2022	KNSFHP 1150.02 (Connect)	33875		22	\$660.00
Autumn 2022	KNSFHP 3312	33220		59	\$11,170.47
Autumn 2022	MATH 1050	18224, 18225, 18226, 18227, 18228, 182249, 27972, 14248, 14249, 14631, 14523, 14522, 14521, 14520, 14519, 14518, 14517, 23581, 23581, 26533, 26534, 14298, 27175, 14296, 14359		353	\$9,884.00
Autumn 2022	MATH 1075	27849, 18230, 18231, 18232, 14528, 14531		744	\$25,296.00
Autumn 2022	MATH 1138	26493		14	\$559.30
Autumn 2022	MATH 1156	18256, 21971		126	\$1,764.00
Autumn 2022	MBA 6211	5089		37	\$2,645.50
Autumn 2022	MBA 6223	04711		56	\$2,744.00
Autumn 2022	MBA 6253	4942, 4807, 36454		136	\$37,923.60
Autumn 2022	MDN 6000	5808		24	\$6,715.68
Autumn 2022	MICROBIO 4000.01	27547, 18615, 18616		662	\$12,578.00
Autumn 2022	MICROBIO 4000.02	27076		108	\$2,052.00
Autumn 2022	MOLGEN 4500.01	24735, 34899, 34890		327	\$6,213.00
Autumn 2022	MOLGEN 4500.02	28067		104	\$1,976.00
Autumn 2022	MOLGEN 4500E	18972, 26250, 26251, 34917		7	\$133.00
Autumn 2022	MOLGEN 4606	19107		68	\$12,851.32
Autumn 2022	MOLGEN 5650	19113, 19114		31	\$720.75
Autumn 2022	MUSIC 2250	19504		104	\$3,094.00
Autumn 2022	PHYSICS 1200	20285, 20300, 20315, 20330, 14557, 35707, 14333, 27982		911	\$68,315.89
Autumn 2022	PHYSICS 1200 (Marion)	26245		24	\$318.72
Autumn 2022	PHYSICS 1201	20473, 20468, 22141		405	\$30,370.95
Autumn 2022	PHYSICS 1250	14559, 24225, 27401, 27425, 20355, 20372, 20389, 20406, 22142, 20681, 14312, 14391, 25674, 26310, 25676, 34751, 34752, 34754, 34755		1378	\$62,010.00
Autumn 2022	PHYSICS 1251	22143, 20480, 20495, 24073, 36224		467	\$9,340.00
Autumn 2022	PHYSIO 3200	02335		262	\$13,100.00
Autumn 2022	POLITSC 1300	20883		115	\$5,955.85
Autumn 2022	PORTGSE 1101.01	24999		18	\$1,098.00
Autumn 2022	PORTGSE 1102.01	25528		11	\$891.00
Autumn 2022	PORTGSE 1103	25529		9	\$729.00
Autumn 2022	PSYCH 1100	36876, 24086, 26506, 20890, 20891, 20892, 20893, 22631, 23566, 24358, 23598, 26761, 26016, 26017, 26018, 26019, 26020, 26021, 26850, 27646, 27647, 27648, 27649, 27650, 24589, 24590, 23909, 28645, 34785, 36288		1664	\$91,520.00
Autumn 2022	PSYCH 1100 (Hadeed)	36204		39	\$780.00
Autumn 2022	PSYCH 1100 (Hupp/Okdie)	22282, 14566		38	\$4,708.96
Autumn 2022	PSYCH 1100 (Jones)	36202, 36203, 14568		82	\$16,911.68
Autumn 2022	PSYCH 1100 (Lima)	27553, 35048		46	\$736.00
Autumn 2022	PSYCH 1100 (Mansfield)	14352, 14351		40	\$1,330.00
Autumn 2022	PSYCH 1100 (Marion)	27986, 27987, 14564		38	\$494.00
Autumn 2022	PSYCH 1100 (Miser)	24950, 14563		82	\$4,510.00
Autumn 2022	PSYCH 1100 (Weiss)	25094, 23908		36	\$3,816.00
Autumn 2022	PSYCH 1100E	35049		8	\$128.00
Autumn 2022	PSYCH 1100H	27256, 2425, 24591, 26172, 27960, 35658, 36291		125	\$30,748.75
Autumn 2022	PSYCH 2220	24067, 20894, 20898, 23435, 25513, 36268		609	\$15,225.00
Autumn 2022	PSYCH 2300	36289, 34786, 20899, 26025, 24066, 36292		522	\$6,786.00
Autumn 2022	PSYCH 2333	35908		12	\$692.76
Autumn 2022	PSYCH 3310	24749, 23428, 26762		210	\$26,021.10
Autumn 2022	PSYCH 3313	24600, 26865, 23430, 27090		409	\$58,859.19
Autumn 2022	PSYCH 3313 (Mansfield)	24243		10	\$160.00
Autumn 2022	PSYCH 3331	20900, 23565, 27950, 28078, 28187, 25500, 27949		553	\$31,924.69
Autumn 2022	PSYCH 3331 (Lima)	27559		16	\$532.00
Autumn 2022	PSYCH 3331 (Newark)	27988		16	\$640.00
Autumn 2022	PSYCH 3331E	36566		1	\$40.00
Autumn 2022	PSYCH 3331H	26733		29	\$1,674.17
Autumn 2022	PSYCH 3340	27962		118	\$4,720.00
Autumn 2022	PSYCH 3340 (Newark)	28171		14	\$1,218.00
Autumn 2022	PSYCH 3340E	36571		9	\$783.00
Autumn 2022	PSYCH 3375	26866		9	\$432.00
Autumn 2022	PSYCH 3513	26023, 36270		220	\$2,860.00
Autumn 2022	PSYCH 3530	23431		150	\$1,950.00
Autumn 2022	PSYCH 3550	35660		79	\$1,264.00
Autumn 2022	PSYCH 3550 (Newark)	14573		25	\$5,471.25
Autumn 2022	PSYCH 4508	35662		75	\$4,275.00
Autumn 2022	PSYCH 4531	26868		11	\$352.00
Autumn 2022	SOCIO 1101 (Lopez)	21387		519	\$26,469.00
Autumn 2022	SOCIO 1101 (Martin)	27030		65	\$7,049.90
Autumn 2022	SOCIO 3487	21909		90	\$9,761.40
Autumn 2022	SOCWORK 1120	13657, 13696, 13516, 13447, 13093, 13094, 35589, 13090, 13450		223	\$24,186.58
Autumn 2022	SOCWORK 1130	13096, 35593, 13505, 13507, 35985, 13091, 13552, 13632, 13446, 13095		201	\$31,850.46
Autumn 2022	SOCWORK 1130H	13448		18	\$2,852.28

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Autumn 2022	SOCWORK 3101	13101, 13103, 13104, 13647, 13102, 13410, 13431, 13434, 13428		157	\$17,028.22
Autumn 2022	SOCWORK 3201	35836		32	\$2,496.00
Autumn 2022	SOCWORK 3301	13105, 13411		25	\$5,138.00
Autumn 2022	SOCWORK 3401	13652, 13108, 13109, 13110, 13111, 13112, 13412, 13709, 13432, 13436, 13430		187	\$10,659.00
Autumn 2022	SOCWORK 3401H	13468		11	\$627.00
Autumn 2022	SOCWORK 3501	13113, 13114, 13115, 13116, 13117, 13118, 13413, 13710, 13433, 13437, 13496, 13641		168	\$18,221.28
Autumn 2022	SOCWORK 3502	13625		10	\$1,055.20
Autumn 2022	SOCWORK 3597	13449, 13121, 13119, 13120		99	\$12,267.09
Autumn 2022	SOCWORK 3600	13498, 13553, 13653, 13623, 35055, 13624		87	\$13,786.02
Autumn 2022	SOCWORK 4501	13129, 13130, 13131, 13132, 13133, 13456, 13454, 13464, 13452, 13659		231	\$25,054.26
Autumn 2022	SOCWORK 4502	13134, 13135, 13136, 13137, 13138, 13457, 13458, 13465, 13512, 13660		225	\$34,242.75
Autumn 2022	SOCWORK 4503	13499		13	\$1,734.98
Autumn 2022	SOCWORK 5014	13143, 13148		19	\$4,083.00
Autumn 2022	SOCWORK 5015	13604, 13605, 13639, 13640, 13682, 13683		91	\$12,144.86
Autumn 2022	SOCWORK 5806	13643, 13644		32	\$1,824.00
Autumn 2022	SOCWORK 6301	13544, 13556, 13557, 13596, 13649, 13667, 13668, 13669, 13154, 13155, 13156, 13157, 13158		302	\$17,446.54
Autumn 2022	SOCWORK 7512	13541, 13542, 13172, 35822		61	\$9,666.06
Autumn 2022	SOCWORK 7530	13706, 13176, 13177		56	\$2,688.00
Autumn 2022	SOCWORK 7621	13393, 36087		25	\$3,638.00
Autumn 2022	SOCWORK 7630	13513, 13524, 13591, 35828, 35829, 13181		103	\$16,321.38
Autumn 2022	SPANISH 1101	14322, 14419, 14588, 14589, 35163, 23289, 35162, 35164, 21392, 21393, 21394, 21395, 21396, 21397, 21398, 21453, 25015, 14587		284	\$17,324.00
Autumn 2022	SPANISH 1102	14323, 25689, 23262, 23263, 23317, 26507, 26530, 26571, 25833, 25840, 26739, 21401, 35197, 21402, 21403, 21404, 21405, 21406, 21407, 21408, 21409, 21410, 21411, 21412, 23162, 23163, 23243, 23244, 23245, 35196, 35198, 35199, 35200, 35201, 35202, 14590, 14591		614	\$37,454.00
Autumn 2022	SPANISH 1103	14324, 25691, 14592, 23248, 26432, 26433, 26434, 26435, 24998, 25000, 25025, 25803, 25804, 25805, 21413, 21414, 21415, 21416, 21417, 21418, 21419, 21420, 21421, 21422, 21423, 21424, 21425, 21426, 21427, 21428, 23158, 23159, 23241, 28670, 35204, 35205, 35206, 35207, 35208, 35209, 35210, 35211, 35212		747	\$45,567.00
Autumn 2022	SPANISH 1155	23318, 27279, 27286, 27287, 23921, 23933, 23153, 23154, 23160, 23161, 35165, 35166, 35167, 35168		275	\$16,775.00
Autumn 2022	SPANISH 2202	24378, 21399, 21400, 25765, 25832, 24379, 35183		112	\$2,240.00
Autumn 2022	STAT 1350.01	27980, 34854, 21724, 34687, 14420, 14593, 14594, 14595		539	\$12,531.75
Autumn 2022	STAT 1350.02	28088, 27412		441	\$10,253.25
Autumn 2022	STAT 1430.01	14348, 34679, 34680, 34689, 14422, 14596		679	\$30,548.21
Autumn 2022	STAT 1430.02	26292, 28129		271	\$12,192.29
Autumn 2022	STAT 1450.01	26923, 21721, 34855, 26199		205	\$4,766.25
Autumn 2022	STAT 1450.02	27423		121	\$2,813.25
Autumn 2022	STAT 2450.01	34686		203	\$4,719.75
Autumn 2022	STAT 2480.01	24201, 35084, 36245		141	\$3,278.25
Autumn 2022	STAT 2480.02	27426		87	\$2,022.75
Autumn 2022	STAT 3201	27093, 27094, 27095, 27096		202	\$31,089.82
Autumn 2022	STAT 3440	35054, 35982, 36246		28	\$6,860.00
Autumn 2022	STAT 3450.01	21720		195	\$7,800.00
Autumn 2022	STAT 3450.02	27390		91	\$3,640.00
Autumn 2022	STAT 3470.01	34681, 34682, 34683, 25692		551	\$17,356.50
Autumn 2022	STAT 3470.02	27391		165	\$5,197.50
Autumn 2022	STAT 4201	21715		88	\$13,978.80
Autumn 2022	STAT 4202	21718		88	\$13,978.80
Autumn 2022	STAT 5301	21722, 21723		52	\$8,003.32
Autumn 2022	THEATRE 2100	21745, 21778		498	\$54,013.08
Autumn 2022	THEATRE 2100H	23221		24	\$2,603.04
Spring 2023	ACCTMIS 3200	4581, 4165, 4166		135	\$12,808.80
Spring 2023	ACCTMIS 3201	4167		45	\$4,269.60
Spring 2023	ACCTMIS 3300	4760, 4761		85	\$1,785.00
Spring 2023	ACCTMIS 3400	4169, 4170		95	\$5,586.00
Spring 2023	ACCTMIS 3600	4172, 4888, 4889		106	\$1,908.00
Spring 2023	ACCTMIS 3620	35409		52	\$1,092.00
Spring 2023	ACCTMIS 4200	4758, 4759		91	\$3,298.75
Spring 2023	ACCTMIS 4410	4827, 4175, 4547		119	\$10,041.22
Spring 2023	AEDECON 2001	32527, 32017		91	\$6,188.00
Spring 2023	AEDECON 2105	31276		51	\$1,071.00
Spring 2023	AEDECON 3102	31034		30	\$540.00

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Spring 2023	AEDECON 4106	31046		26	\$832.00
Spring 2023	ANIMSCI 2200.03	30851, 34236		135	\$789.75
Spring 2023	ANIMSCI 3150	30866, 32643		49	\$286.65
Spring 2023	ANTHROP 2201	20480, 20502, 20503, 16958, 16959, 16963		238	\$2,142.00
Spring 2023	ANTHROP 2201H	20490		24	\$216.00
Spring 2023	BIOCHEM 4511	17532, 17533, 27421		539	\$10,780.00
Spring 2023	BIOCHEM 5613	17548, 21441		55	\$16,114.45
Spring 2023	BIOLOGY 1101	16684, 16686, 16819		120	\$25,878.00
Spring 2023	BIOLOGY 1102	21796		124	\$2,356.00
Spring 2023	BIOLOGY 1102 (Marion)	16687		10	\$1,956.50
Spring 2023	BIOLOGY 1113.01	16689		20	\$4,979.80
Spring 2023	BIOLOGY 1113.01 (Lab Manual)	17639, 17640, 17641, 17642, 17643, 17644, 17645, 17646, 17647, 17650, 17652, 17653, 17654, 17655, 17656, 21813, 21814, 21829, 21857, 17620		840	\$3,360.00
Spring 2023	BIOLOGY 1113.01 (Mastering)	17612, 17620		1024	\$15,360.00
Spring 2023	BIOLOGY 1113.02 (Lab Manual)	34086		41	\$164.00
Spring 2023	BIOLOGY 1113.02 (Mastering)	34086		41	\$615.00
Spring 2023	BIOLOGY 1113H	17614		32	\$480.00
Spring 2023	BIOLOGY 1114.01 (Lab Manual)	17616, 17615		909	\$909.00
Spring 2023	BIOLOGY 1114.01 (Packback)	17616		312	\$1,825.20
Spring 2023	BIOLOGY 1114.01 (textbook)	33964, 35294, 17616, 17615		950	\$236,540.50
Spring 2023	BIOLOGY 1114.02	34024		40	\$9,959.60
Spring 2023	BIOLOGY 1114.02 (Lab Manual)	34024		40	\$40.00
Spring 2023	BIOLOGY 1114H	17621		48	\$11,951.52
Spring 2023	BIOLOGY 1114H (Lab Manual)	17621		48	\$48.00
Spring 2023	BIOLOGY 2105	35424		17	\$99.45
Spring 2023	BIOLOGY 3401	21787, 17617		291	\$2,138.85
Spring 2023	BIOMEDE 2800	34058		79	\$1,185.00
Spring 2023	BUSFIN 3120	4242, 4243		219	\$4,599.00
Spring 2023	BUSFIN 3220	04221		1131	\$57,115.50
Spring 2023	BUSFIN 3300	4830, 4849, 4238		138	\$9,217.02
Spring 2023	BUSFIN 3500	4230, 4551		158	\$12,087.00
Spring 2023	BUSFIN 4211	4783, 4817, 4820, 4492, 35597, 4782, 4493, 4650, 5021		395	\$33,555.25
Spring 2023	BUSFIN 4221	4818, 4819, 4495, 4880, 4494		218	\$16,677.00
Spring 2023	BUSFIN 4250	04233		352	\$18,110.40
Spring 2023	BUSFIN 4255	4706, 4707, 4831, 35599		167	\$16,199.00
Spring 2023	BUSFIN 4265	35693, 35602		93	\$4,459.35
Spring 2023	BUSFIN 7260	04554		16	\$767.20
Spring 2023	BUSMHR 2000 (McGraw)	4572, 4189, 4187, 4188		1094	\$82,050.00
Spring 2023	BUSMHR 2000 (Packback)	4572, 4189, 4187, 4188		1094	\$6,399.90
Spring 2023	BUSMHR 2292	04412		1049	\$4,563.15
Spring 2023	BUSMHR 2292H	04519		79	\$343.65
Spring 2023	BUSMHR 2500 (McGraw)	4828, 4498		425	\$34,531.25
Spring 2023	BUSMHR 2500 (Packback)	4828, 4498		425	\$1,848.75
Spring 2023	BUSMHR 4020	04218		46	\$6,486.00
Spring 2023	BUSMHR 4323	04824		14	\$3,175.34
Spring 2023	BUSMHR 4490	4193, 4199, 4204, 5003, 4210, 5007, 4087		1183	\$96,118.75
Spring 2023	BUSMHR 4490 (Packback)	4210		633	\$2,753.55
Spring 2023	BUSMHR 4490H	4984		24	\$1,950.00
Spring 2023	BUSML 3150	4124, 4967		240	\$4,320.00
Spring 2023	BUSML 3250	4685, 4113, 4394, 4398, 4075, 4400, 4111, 4112		1063	\$86,368.75
Spring 2023	BUSML 3380	4745, 4110, 4108, 4109, 5015		1011	\$5,914.35
Spring 2023	BUSML 4201	4979, 4114, 4115		129	\$4,740.75
Spring 2023	BUSML 4201	4116, 4549		90	\$20,412.90
Spring 2023	BUSML 4233	4833, 4836		95	\$7,718.75
Spring 2023	BUSML 4252	4748		42	\$2,646.00
Spring 2023	BUSML 4254	4986		47	\$846.00
Spring 2023	BUSML 4383	4402, 4895		51	\$221.85
Spring 2023	BUSML 7206	4502		17	\$1,135.43
Spring 2023	BUSOBA 2320	4095, 4099, 35901, 4092, 4641		1173	\$51,612.00
Spring 2023	BUSOBA 2320 (Mansfield)	04084		6	\$126.00
Spring 2023	BUSOBA 3130	04107		156	\$11,934.00
Spring 2023	BUSOBA 3230	4654, 4660, 4740, 4764, 35496, 4073, 4081, 5009		1111	\$84,991.50
Spring 2023	BUSOBA 3230H	4955		35	\$2,677.50
Spring 2023	BUSOBA 4232	4104, 4546		71	\$14,364.72
Spring 2023	BUSOBA 4240	04898		28	\$2,283.40
Spring 2023	BUSTEC 1202T	31772, 30792		29	\$1,278.90
Spring 2023	BUSTEC 2207T	30742		3	\$245.85
Spring 2023	BUSTEC 2231T	30744		40	\$294.00
Spring 2023	BUSTEC 2232T	30745		12	\$222.60
Spring 2023	BUSTEC 2241T	30746		30	\$1,323.00
Spring 2023	BUSTEC 2244T	30748		45	\$9,970.20
Spring 2023	BUSTEC 2249T	30749		28	\$1,610.00
Spring 2023	CHEM 1110	17941, 21952, 16802, 16691, 16828, 22026, 16747		357	\$7,140.00
Spring 2023	CHEM 1110 Lab Manuals	22026, 16747, 16828, 16691		141	\$4,864.50
Spring 2023	CHEM 1205	28806		30	\$450.00
Spring 2023	CHEM 1210	28101, 21955, 17958, 17968, 17977, 17987, 34344, 34347, 16693, 33984, 27597, 29658, 16749		1222	\$18,330.00
Spring 2023	CHEM 1210 Lab Manuals	16749, 29658, 27597, 33984, 16693		150	\$5,175.00
Spring 2023	CHEM 1220	28973, 17995, 18022, 18008, 18035, 18048, 18061, 16798, 28170, 28846, 16831, 16752		1766	\$26,490.00
Spring 2023	CHEM 1220 Lab Manuals	28846, 28170, 16831, 28973, 16752		102	\$3,519.00

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Spring 2023	CHEM 1250	22037, 28104		65	\$2,502.50
Spring 2023	CHEM 1620	17948		130	\$1,950.00
Spring 2023	CHEM 1920H	17954		48	\$1,200.00
Spring 2023	CHEM 2310	17795		93	\$25,818.66
Spring 2023	CHEM 2510	17802, 17811, 28574		500	\$13,750.00
Spring 2023	CHEM 2520	17820, 17833, 17842, 17855, 17860, 17865, 21961, 30302, 16695, 29661		1026	\$28,215.00
Spring 2023	CHEM 2520 (Wooster)	28208		2	\$604.64
Spring 2023	CHEM 2620	17870		58	\$1,595.00
Spring 2023	CHEM 4870	18080		45	\$5,751.45
Spring 2023	CIVILEN 2050	08447		75	\$1,275.00
Spring 2023	CIVILEN 2410	8582		54	\$1,242.00
Spring 2023	CLAS 2220	16741		28	\$4,541.88
Spring 2023	COMM 1100	22619, 22692		454	\$20,203.00
Spring 2023	COMM 1101	22620		30	\$1,335.00
Spring 2023	COMM 2110	18355, 18352, 18354, 18356, 18357, 18358, 18359, 18603, 22621		233	\$7,456.00
Spring 2023	COMM 2131	22675, 18604		58	\$1,856.00
Spring 2023	COMM 2331	18368		160	\$5,120.00
Spring 2023	COMM 3620	18391		147	\$11,120.55
Spring 2023	COMM 4401	28018		26	\$2,496.00
Spring 2023	CSE 1110	6547, 6549		147	\$3,381.00
Spring 2023	CSE 2111	6556, 6559, 6562, 6565, 6568, 6961, 6970, 6991, 7102, 7132		1300	\$65,650.00
Spring 2023	CSE 2112	07105		81	\$6,637.95
Spring 2023	CSFRST 2100	14544		32	\$672.00
Spring 2023	CSFRST 2300	13666		131	\$569.85
Spring 2023	CSFRST 2374	13660		446	\$1,940.10
Spring 2023	CSFRST 3474	14742		50	\$292.50
Spring 2023	CSHSPMG 2100	14563		28	\$588.00
Spring 2023	CSHSPMG 2300	15355		55	\$239.25
Spring 2023	CSHSPMG 2990	14417		31	\$1,931.92
Spring 2023	EARTHSC 1121H	19305		28	\$364.00
Spring 2023	EARTHSC 1151	19310		131	\$8,036.85
Spring 2023	EARTHSC 5203	19318, 19326		29	\$126.15
Spring 2023	ECE 2060	11782, 9487		425	\$77,269.25
Spring 2023	ECE 3010	9668, 8631		58	\$11,058.86
Spring 2023	ECE 3030	8700, 9649		70	\$16,029.30
Spring 2023	ECE 3561	08636		98	\$17,817.38
Spring 2023	ECE 5078	35493, 35492		22	\$704.00
Spring 2023	ECON 2001.01	16806, 16842		66	\$4,488.00
Spring 2023	ECON 2001.01	25751		580	\$23,200.00
Spring 2023	ECON 2001.01	19384, 19400		650	\$34,027.50
Spring 2023	ECON 2001.01	25749		78	\$1,170.00
Spring 2023	ECON 2002.01	25773, 16845		53	\$3,604.00
Spring 2023	ECON 2002.01	19418		79	\$1,659.00
Spring 2023	ECON 2002.01	19417, 16803, 19401		795	\$11,925.00
Spring 2023	ECON 2002.03H	19421		40	\$9,359.60
Spring 2023	ECON 3820	30119		32	\$139.20
Spring 2023	ECON 4001.01	25775		92	\$1,840.00
Spring 2023	ECON 4002.01	19430, 19431		234	\$59,141.16
Spring 2023	ECON 4130	19455		89	\$520.65
Spring 2023	ECON 4140	19434, 30120		148	\$865.80
Spring 2023	ECON 4300	19447		79	\$15,528.24
Spring 2023	ECON 4400	19424, 19425		131	\$35,237.69
Spring 2023	ECON 5700	27406, 27407		66	\$4,554.00
Spring 2023	EEOB 2510	19574		158	\$3,160.00
Spring 2023	EEOB 2520	27778, 16714		31	\$134.85
Spring 2023	ENGLISH 1110.01	29225, 29226, 29261, 29262, 30278, 30279		78	\$3,019.38
Spring 2023	ENGLISH 1110.03	25887, 16767		17	\$658.07
Spring 2023	ENGLISH 2290	27896		155	\$7,684.90
Spring 2023	ENR 5649	31111, 31112		48	\$352.80
Spring 2023	ENTMLGY 4600	31524, 31365		276	\$1,614.60
Spring 2023	ESEPSY 1259	15422, 13401, 13402, 13403, 13404, 13405, 13406, 13407, 13408, 13419, 13420, 13396, 13397, 13398, 13399, 13400, 13421, 13374		409	\$79,227.39
Spring 2023	ESEPSY 2059	13411, 13412, 13413, 13414, 13393, 13409, 15026, 13418		162	\$10,304.82
Spring 2023	ESEPSY 2309	13351, 13352, 13353, 13361, 13362, 13366		162	\$10,095.84
Spring 2023	ESPHE 4280	13753		21	\$566.58
Spring 2023	ESQREM 7648	14653		17	\$1,071.00
Spring 2023	ESSPED 2251	13572		41	\$1,803.59
Spring 2023	ESSPED 5742	13571, 13646		25	\$1,099.75
Spring 2023	FABENG 2110	10988		39	\$2,171.13
Spring 2023	FABENG 3130	10992		35	\$1,648.50
Spring 2023	FABENG 3150	10995		39	\$1,836.90
Spring 2023	FDSCTE 2200	32448		177	\$1,239.00
Spring 2023	FRENCH 1101.01	19717, 19718, 19719, 26153, 35116, 35117		81	\$2,608.20
Spring 2023	FRENCH 1101.21	29933, 35118		19	\$611.80
Spring 2023	FRENCH 1101.61	27784, 28111, 27780, 29106		29	\$933.80
Spring 2023	FRENCH 1102.01	19724, 19725, 26148, 35120, 35121, 35119, 35253		121	\$3,896.20
Spring 2023	FRENCH 1102.21	29934, 35122		18	\$579.60
Spring 2023	FRENCH 1102.61	27785, 28623, 27548, 28900		32	\$1,030.40
Spring 2023	FRENCH 1103.01	19723, 26154, 26163, 25124, 29938, 35123, 19722, 19732		133	\$4,282.60
Spring 2023	FRENCH 1103.21	29936, 35125, 35126, 29935		54	\$1,738.80

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Spring 2023	FRENCH 1103.61	28242, 28774, 28093, 29946		42	\$1,352.40
Spring 2023	FRENCH 1155.01	19720		19	\$611.80
Spring 2023	FRENCH 3101	28078		22	\$149.82
Spring 2023	GENCHEM 1100T	30788		24	\$480.00
Spring 2023	GENMATH 1141T	30790		11	\$546.70
Spring 2023	GENMATH 1145T	30791		2	\$30.00
Spring 2023	HCS 2200	31413		208	\$1,528.80
Spring 2023	HCS 2270	32028		199	\$1,164.15
Spring 2023	HCS 3370	32028		130	\$760.50
Spring 2023	HCS 3475	32686		388	\$2,269.80
Spring 2023	HDFS 2420	12876, 12915		99	\$5,402.43
Spring 2023	HDFS 3310	12928		50	\$3,449.50
Spring 2023	HIMS 5648	5119		48	\$3,432.00
Spring 2023	HISTART 2001	19872, 27431, 34333		392	\$57,902.32
Spring 2023	HISTART 2002	19878, 19885, 30067		251	\$37,075.21
Spring 2023	HISTART 2002 (Marion)	30012		18	\$2,921.76
Spring 2023	HISTART 2002H	34212		24	\$3,545.04
Spring 2023	HISTART 5312	34168, 34169		14	\$865.90
Spring 2023	HISTORY 1211	29045		60	\$3,342.60
Spring 2023	HISTORY 1211	29045		60	\$7,919.40
Spring 2023	HISTORY 2001	27249		34	\$1,559.92
Spring 2023	HTRHSC 3400	5523, 5524		142	\$830.70
Spring 2023	HTRHSC 3400.01	5450		20	\$117.00
Spring 2023	HTRHSC 3500 (Connect)	5525, 5094		181	\$8,054.50
Spring 2023	HTRHSC 3500 (etext)	5408		75	\$2,400.00
Spring 2023	HTRHSC 3500.01	5451		30	\$1,335.00
Spring 2023	HTRHSC 4370	5403, 5407, 5485		191	\$830.85
Spring 2023	HTRHSC 4370.01	5453		24	\$104.40
Spring 2023	HTRHSC 5350	05489		32	\$235.20
Spring 2023	HTRHSC 5350.01	05532		9	\$66.15
Spring 2023	HTRHSC 5500	5459		92	\$3,201.60
Spring 2023	HUMNNTR 2310	14207		142	\$5,644.50
Spring 2023	HUMNNTR 2410	35246, 34008, 34009, 34007, 33806, 33613, 33814, 33808, 33812		763	\$30,329.25
Spring 2023	HUMNNTR 3313	14200, 14560		112	\$823.20
Spring 2023	INTSTDS 2200	26661		16	\$1,008.00
Spring 2023	ISE 2040.02	11925, 11924, 11994, 11995		429	\$18,018.00
Spring 2023	ISE 5830	34355, 34356		38	\$11,535.28
Spring 2023	ITALIAN 1101.03	29956, 29957		52	\$6,110.00
Spring 2023	ITALIAN 1101.71	28211, 28750, 28751, 29103, 29104, 29105		26	\$3,055.00
Spring 2023	ITALIAN 5101	26670, 26671		11	\$1,292.50
Spring 2023	KNSFHP 1104	14736, 14032, 14033, 14045		159	\$13,007.79
Spring 2023	KNSFHP 1150.01	13839		53	\$1,802.00
Spring 2023	KNSFHP 1150.02	13840		52	\$1,768.00
Spring 2023	KNSFHP 3312	13932, 14036		58	\$1,972.00
Spring 2023	MATH 1050	27163, 35325, 20148, 20149, 20150, 16763		98	\$2,881.20
Spring 2023	MATH 1075	35327, 28186, 16872, 16870, 20319, 20320, 27101, 16875, 28742, 16874, 16873		444	\$19,513.80
Spring 2023	MATH 1116	16878		15	\$934.80
Spring 2023	MATH 1148	20166, 20173, 20180		546	\$21,294.00
Spring 2023	MATH 1149	29206		37	\$1,443.00
Spring 2023	MBA 6223	4885, 4886, 4900, 5026		123	\$6,328.35
Spring 2023	MBA 6261	04902		52	\$753.48
Spring 2023	MBA 6273 (eText)	4555, 4556, 4781, 5020, 36141		210	\$46,527.60
Spring 2023	MBA 6273 (MindTap)	04901		50	\$2,485.00
Spring 2023	MBA 6281.01	4560, 4561		83	\$361.05
Spring 2023	MBA 6292	04921		50	\$217.50
Spring 2023	MDN 6500	05562		33	\$8,837.73
Spring 2023	MEDCOLL 7790	02223		3	\$126.99
Spring 2023	MICROBIO 4000.01	16760, 25408, 25704		705	\$14,100.00
Spring 2023	MOLGEN 4500.01 (Instruct)	24970, 25005		163	\$953.55
Spring 2023	MOLGEN 4500.01 (Marion)	35259		15	\$480.00
Spring 2023	MOLGEN 4500.01 (Pearson)	24970, 25005		382	\$7,640.00
Spring 2023	MOLGEN 4500.01 (Questions)	24970, 25005		219	\$952.65
Spring 2023	MOLGEN 4500E (Packback)	24971, 29732		11	\$64.35
Spring 2023	MOLGEN 4500E (Pearson)	24971, 29732		11	\$220.00
Spring 2023	MUSIC 2250	24204		35	\$6,013.35
Spring 2023	OCCTHER 6220	05411		47	\$274.95
Spring 2023	PHYSICS 1200	16903, 23227, 23036, 23104, 23218, 28967		635	\$47,618.65
Spring 2023	PHYSICS 1201	23250, 23574, 23039, 23138, 23449, 30170		657	\$49,268.43
Spring 2023	PHYSICS 1201 (Marion)	28157		16	\$223.68
Spring 2023	PHYSICS 1250	23205, 23054, 23089, 23604, 16733, 16906, 28163		674	\$30,330.00
Spring 2023	PHYSICS 1251	23181, 23133, 23072, 23057, 23452, 23606, 27587, 16909, 23192		590	\$11,800.00
Spring 2023	PHYSIO 3200	02359		265	\$14,707.50
Spring 2023	POLITSC 1200	22880		179	\$11,277.00
Spring 2023	POLITSC 1300	22881		175	\$8,478.75
Spring 2023	PORTGSE 1101.01	22740		13	\$793.00
Spring 2023	PORTGSE 1102.01	22739		10	\$610.00
Spring 2023	PORTGSE 1103	27700		10	\$610.00
Spring 2023	PSYCH 1100	22579, 22597, 22598, 22442, 22443, 22444, 22445, 28520, 28523, 28524, 27893, 28011, 28012, 28793, 28794, 28795, 27247, 27247, 29799, 33474, 33477, 33478, 33479, 34148		791	\$131,266.45

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Spring 2023	PSYCH 1100 (Mansfield)	16770		14	\$490.00
Spring 2023	PSYCH 1100 (Marion)	22594, 28160, 16912		89	\$1,157.00
Spring 2023	PSYCH 1100 (Miser)	16911		35	\$2,100.00
Spring 2023	PSYCH 1100 (Okdie)	16914		39	\$5,413.59
Spring 2023	PSYCH 1100 (Weiss)	16913		41	\$1,824.50
Spring 2023	PSYCH 1100H	33524, 22609, 33523, 22433, 22433		55	\$14,189.45
Spring 2023	PSYCH 1100H (Newark)	35298		5	\$300.00
Spring 2023	PSYCH 2220	27265, 22432, 22549, 22550, 22558, 22431		533	\$13,325.00
Spring 2023	PSYCH 2300	22453, 28789, 29793, 33528, 34158		351	\$4,699.89
Spring 2023	PSYCH 2300 (Newark)	16,916, 22452		27	\$5,675.40
Spring 2023	PSYCH 2376 (Packback)	28775		82	\$479.70
Spring 2023	PSYCH 2376 (textbook)	28775		82	\$2,624.00
Spring 2023	PSYCH 3310 (eText)	35077, 29801		101	\$14,019.81
Spring 2023	PSYCH 3310 (Mindtap)	22605		19	\$665.00
Spring 2023	PSYCH 3312	28777, 27271		120	\$8,120.40
Spring 2023	PSYCH 3313	29784, 29803, 35308, 28779, 33561		287	\$46,152.47
Spring 2023	PSYCH 3313 (Mansfield)	29977		5	\$80.00
Spring 2023	PSYCH 3321	30152		138	\$4,830.00
Spring 2023	PSYCH 3331	30153, 22568, 30154, 34152, 34153, 22593, 33562, 28798		405	\$25,239.60
Spring 2023	PSYCH 3331H	22563		28	\$1,744.96
Spring 2023	PSYCH 3335	29722		20	\$700.00
Spring 2023	PSYCH 3340	28790, 34149, 33564		116	\$5,162.00
Spring 2023	PSYCH 3513	28749, 34156, 34157, 34149, 33564		338	\$4,394.00
Spring 2023	PSYCH 3530	29438		13	\$578.50
Spring 2023	PSYCH 3551	29970		119	\$5,295.50
Spring 2023	PSYCH 3551 (Newark, 1/2)	16925		22	\$1,200.54
Spring 2023	PSYCH 3551 (Newark, 2/2)	16925		22	\$65.56
Spring 2023	PSYCH 4508	28178		64	\$4,032.00
Spring 2023	PSYCH 4510	33644		11	\$495.00
Spring 2023	PSYCH 4540	28220		14	\$1,703.94
Spring 2023	PSYCH 4543 (Marion)	35266		15	\$945.00
Spring 2023	PSYCH 4543 (Newark)	28753		12	\$1,502.88
Spring 2023	SOCIOL 1101 (Lopez)	28563		496	\$10,416.00
Spring 2023	SOCIOL 2210	30311, 21573		96	\$7,902.72
Spring 2023	SOCIOL 2463	28573, 21589		128	\$8,064.00
Spring 2023	SOCIOL 3487	21592		58	\$7,059.18
Spring 2023	SOCWORK 1120	16048, 16060, 15861, 15995, 16037, 15540, 15541, 15824, 15838, 15786, 15464		224	\$27,263.04
Spring 2023	SOCWORK 1130	15813, 16036, 16063, 15542, 15806, 15839, 15908, 15857, 15820		143	\$25,269.53
Spring 2023	SOCWORK 3101	16102		50	\$6,085.50
Spring 2023	SOCWORK 3201	15546, 15547, 15548, 15549, 15550, 15788, 15793, 15466, 15887		177	\$13,806.00
Spring 2023	SOCWORK 3301	15972		11	\$2,298.89
Spring 2023	SOCWORK 3501	15926, 16095		55	\$6,694.05
Spring 2023	SOCWORK 3502	15555, 15556, 15557, 15558, 15559, 15996, 16062, 15790, 15468, 15935, 15795		145	\$23,536.40
Spring 2023	SOCWORK 3597	16049, 15858, 15892, 16038, 15565, 15566, 35186		160	\$22,209.60
Spring 2023	SOCWORK 3600	16107, 15862, 15997, 15976, 15927		106	\$18,731.26
Spring 2023	SOCWORK 4503	15575, 15576, 15577, 15578, 15938, 16054, 15828, 15472, 15823		204	\$30,336.84
Spring 2023	SOCWORK 5006	16081, 16082		10	\$2,089.90
Spring 2023	SOCWORK 5015	15590, 15591		31	\$4,610.01
Spring 2023	SOCWORK 5023	15832, 15833		29	\$2,262.00
Spring 2023	SOCWORK 5806	16017, 16015, 16016, 16018, 16052, 16053, 16029, 16041, 16008		56	\$3,528.00
Spring 2023	SOCWORK 6302	16073, 16074, 16073, 15595, 15611, 15612, 15613, 15614, 15615, 15912, 15949, 15993		290	\$43,207.10
Spring 2023	SOCWORK 7512	16113, 15598, 15919, 15929		49	\$8,658.79
Spring 2023	SOCWORK 7530	16043, 16118, 15961, 15979, 15980		120	\$6,120.00
Spring 2023	SOCWORK 7621	16045, 16046, 16106, 15620, 15780, 15883, 15890, 15898, 15981, 15982		184	\$27,414.16
Spring 2023	SOCWORK 7630	15923		12	\$2,120.52
Spring 2023	SPANISH 1101	16734, 21315, 21233, 21234, 21358, 21370, 28422, 27798, 35022, 35019, 35020, 21318		197	\$12,017.00
Spring 2023	SPANISH 1102	16936, 21316, 21235, 21236, 21237, 21238, 21239, 21240, 21241, 21242, 21243, 21368, 21369, 27478, 27479, 28416, 28465, 27795, 35035, 35036, 35037, 35032, 35033, 35034, 35029, 35030, 35031, 16735		381	\$23,241.00
Spring 2023	SPANISH 1103	27554, 21317, 21248, 21249, 21250, 21251, 21252, 21253, 21254, 21255, 21256, 21257, 21258, 21259, 21260, 21261, 21262, 21263, 21264, 21265, 21266, 21283, 21284, 21325, 21326, 21328, 21330, 21331, 29235, 35048, 21332, 27797, 28415, 21355, 29269, 29322, 27796, 35044, 35045, 35046, 35047, 35049, 35050, 35051, 35052, 35053, 35054, 35055, 35056, 35057, 35058, 35059, 35060, 35061, 35062, 35063, 16937		938	\$57,218.00

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER(s)	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED	ESTIMATED SAVINGS
Spring 2023	SPANISH 1155	21244, 21245, 21246, 21327, 21344, 28412, 28493, 35040, 35041, 35042, 35043		205	\$12,505.00
Spring 2023	SPANISH 2202	21267, 21268, 21352, 21353, 27476		95	\$1,995.00
Spring 2023	STAT 1350.01	16786, 20759, 20771, 20765, 16938, 16939, 35277, 35275, 35276, 20950		595	\$13,833.75
Spring 2023	STAT 1350.02	29372, 29383		380	\$8,835.00
Spring 2023	STAT 1430.01	16940, 29364, 29362, 30021		572	\$21,164.00
Spring 2023	STAT 1430.02	33837, 29407		252	\$9,324.00
Spring 2023	STAT 1430H	20782		26	\$962.00
Spring 2023	STAT 1450.01	27549, 20784, 20789		167	\$3,882.75
Spring 2023	STAT 1450.02	29392		116	\$2,697.00
Spring 2023	STAT 2450.01	20929		189	\$4,394.25
Spring 2023	STAT 2480.01	27373, 20793		130	\$3,022.50
Spring 2023	STAT 2480.02	29398		80	\$1,860.00
Spring 2023	STAT 3201	30263, 20942		98	\$16,837.38
Spring 2023	STAT 3450.01	20895		109	\$4,905.00
Spring 2023	STAT 3450.02	29403		53	\$2,385.00
Spring 2023	STAT 3470.01	20796, 20905		320	\$10,640.00
Spring 2023	STAT 3470.02	29404		192	\$6,384.00
Spring 2023	STAT 4201	20794		68	\$10,584.20
Spring 2023	STAT 4202	20797		106	\$16,498.90
Spring 2023	STAT 4302	29355, 33464		67	\$2,477.66
Spring 2023	STAT 5301	20938, 20939		42	\$7,216.02
Spring 2023	THEATRE 2100	29021, 29022		277	\$6,592.60
Spring 2023	THEATRE 2100H	20641, 20700, 35733		63	\$1,499.40
Spring 2023	THEATRE 2700	20695		25	\$1,425.00
				116,535	\$6,629,008.79

**APPROVAL FOR THE DISCONTINUATION OF TRANSCRIPT
WITHHOLDING FOR UNPAID BALANCES**

Synopsis: Approval for the discontinuation of transcript withholding for students and former students for unpaid balances is proposed.

WHEREAS consistent with state law, Ohio State manages the collection of debt and other unpaid balances owed to the university by students, faculty, staff, and other third parties until it is referred to the Ohio Attorney General's office for collection; and

WHEREAS in support of the state's workforce goals and promotion of gainful employment for all students and former students, Ohio State, upon request and authorization from the student, provides transcripts to a student's prospective employer where the transcript is a prerequisite to employment irrespective of whether the student has an unpaid balance with the university; and

WHEREAS in circumstances other than those described above, the university may place a hold on transcripts of students and former students who have unpaid balances with the University Bursar until the debt is resolved; and

WHEREAS the university has considered the factors outlined in Ohio Revised Code Section 3345.027, which include: the extent to which this practice promotes the state's post-secondary education attainment and workforce goals; the rate of collection on overdue balances resulting from the historical practice of transcript withholding; and, the extent to which ending the practice of transcript withholding will help students who have disenrolled from the state institution complete their education, whether at the same institution or another state institution; and

WHEREAS following this consideration, the university recommends discontinuing its practice of transcript withholding for students and former students for unpaid balances:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves the discontinuation of the practice of transcript withholding for students and former students for unpaid balances; and

BE IT FURTHER RESOLVED, That a copy of this resolution shall be forwarded to the Chancellor of the Ohio Department of Higher Education pursuant to Ohio Revised Code Section 3345.027(C)(1).

AUTHORIZING THE DISCONTINUATION OF TRANSCRIPT WITHHOLDING

BACKGROUND

TOPIC: AUTHORIZING THE DISCONTINUATION OF TRANSCRIPT WITHHOLDING

CONTEXT: It is proposed that the Ohio State University discontinue withholding student transcripts for past-due balances.

SUMMARY:

Most state institutions withhold transcripts from students with a past-due balance. Prior to registration each semester, students electronically sign a financial responsibility statement agreeing OSU may withhold their official transcript until all financial obligations have been met. This practice has historically been effective in helping collect debts from students.

House Bill 33 (HB33) requires each state institution of higher education to formally consider and adopt a resolution, no later than December 1st, 2023, determining whether to keep or end the practice of transcript withholding. HB33 required the university to describe the impact of continuing transcript withholding on the state's secondary education attainment and workforce goals, the rate of collection on overdue balances resulting from the historical practice of transcript withholding; and the extent to which ending the practice of transcript withholding will help students who have dis-enrolled from the state institution complete an education, whether at the same institution or another state institution.

Additionally, the Federal Department of Education recently, as part of their participation agreements with higher education institutions, updated regulations to restrict transcript withholding from students receiving federal funding.

Given these factors and our analysis of the student data, the process of withholding student transcripts is no longer administratively viable.

REQUESTED OF THE FINANCE & INVESTMENT COMMITTEE: Approval of the discontinuation of withholding student transcripts for past-due balances.

**APPROVAL OF OHIO STATE ENERGY PARTNERS UTILITY SYSTEM CAPITAL
IMPROVEMENTS PLAN FOR FISCAL YEAR 2024**

Utility System Life-Cycle Renovation, Repair and Replacement Projects
Utility System Expansion and Extension Projects
Energy Conservation Measure Projects

Synopsis: Approval of the Ohio State Energy Partners LLC (“OSEP”) utility system capital improvements plan (“OSEP CIP”) for fiscal year 2024; authorization for OSEP to make such capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the “Agreement”).

WHEREAS the Agreement requires OSEP to annually submit an OSEP CIP for approval; and

WHEREAS the OSEP CIP includes the requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2023; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, including the construction schedules, supporting technical data, and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS these utility system capital improvement projects will be delivered pursuant to the terms of the Agreement, including the schedules as detailed in the project approval requests; and

WHEREAS these capital expenditures for the approved OSEP CIP utility system projects will be added to the utility fee pursuant to the Agreement and any associated university directives; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the OSEP CIP and its alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the OSEP CIP for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the OSEP CIP for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the fiscal year 2024 OSEP CIP; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with these fiscal year 2024 capital improvements to the Utility System as outlined in the attached materials.

BACKGROUND

TOPIC: Approval of Ohio State Energy Partners' ("OSEP") Utility System Capital Improvements Plan for Fiscal Year 2024

CONTEXT: Pursuant to the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), OSEP will fund and implement capital improvements to the Utility System.

Proposed capital projects are evaluated for alignment with applicable strategic, financial, and physical plans and to ensure continued reliability, safety, and compliance.

Approval of these projects will be pursuant to the project scopes, project schedules, project cost breakdowns, total project costs outlined below, any applicable university directives, applicable project approval request forms, and supporting documentation submitted pursuant to the Agreement.

OSEP capital projects are categorized as one of four types:

1. Life-Cycle Renovations, Repair, and Replacement Projects ("LFC"): LFC projects are capital improvements to existing utility system plants and distribution networks.
2. Expansion Projects ("EXP"): EXP projects expand or extend the capacity of the campus utility systems.
3. Energy Conservation Measure Projects ("ECM"): ECM projects improve the energy efficiency of campus buildings, utility plants, and utility distribution networks.

SUMMARY:

Tunnel Closure Utility Decommissioning – Midwest campus 152-24-LFC

Scope: University project OSU-230499 identified several segments of utility tunnels in need of repair, replacement, or abandonment. This OSEP project is for the associated upgrades, repair, and abandonment of the Utility System infrastructure in those tunnel segments under the Midwest campus area. The University will lead this coordination project and perform OSEP's scope of work under OSU-230499.

Design and Construction Cost Request: \$ 4.591 M

Project Cost Breakdown	Cost
FY 2024 – Design & Construction Cost	\$ 4.591 M
Total Project Cost	\$ 4.591 M

Electrical Maintenance at Building Interfaces – Phase 1 153-24-LFC

Scope: Upgrades and/or replacements for electrical equipment at building interfaces, specifically in buildings where upgrades to the high voltage Utility System will require simultaneous upgrades to the in-building lower voltage university equipment. This project is focused on Doan, Graves, Newton, Meiling, and Prior Halls. Design was previously approved for this project under OSEP project 127-23-LFC.

Construction Cost Request: \$ 7.252 M

Project Cost Breakdown	Cost
FY 2024 – Construction	\$ 3.626 M
FY 2025 – Construction	\$ 3.626 M
Total Project Cost	\$ 7.252 M

Steam and Condensate Repairs & Replacements – East of Neil Ave. 156-24-LFC

Scope: Detailed design engineering to repair and replace steam and condensate infrastructure in the tunnels along 12th Ave. and College Rd. The design will also include an analysis of the potential to convert these facilities and the connected buildings from steam to a more energy efficient heating-hot-water system.

Design Cost Request: \$ 0.884 M

Project Cost Breakdown	Cost
FY 2024 – Design Cost	\$ 0.884 M
FY 2025 – Construction Estimate	\$ 6.687 M
FY 2026 – Construction Estimate	\$ 6.040 M
Total Project Cost Estimate	\$ 13.611 M

Vault Dewatering and Monitoring Systems - 160-24-LFC

Scope: Detailed engineering design to upgrade eleven chilled and heating hot water vaults on campus. The specific vaults are prone to flooding and are in areas where immediate access is difficult due either to the proximity of adjacent utilities and/or their location beneath vehicular and/or pedestrian traffic areas. This project will design the installation of automatic pumping systems with integrated monitor and alarm features to minimize flooding risks and utility system outages.

Design Cost Request: \$ 0.507 M

Project Cost Breakdown	Cost
FY 2024 – Design Cost	\$ 0.507 M
FY 2025 – Construction Estimate	\$ 1.242 M
FY 2026 – Construction Estimate	\$ 1.139 M
Total Project Cost Estimate	\$ 2.888 M

Steam and Condensate Repair & Replacement – West of Neil Ave. – 180-24-LFC

Scope: Perform the first phase of engineering design to improve the reliability and resiliency of the central heating systems to the Wexner Medical Center area of campus. This initial design will determine the best comprehensive approach for addressing the deferred maintenance on the steam and condensate systems that serve this area.

Initial Design Cost Request: \$ 1.077 M

Project Cost Breakdown	Cost
FY 2024 – Initial Design Cost	\$ 1.077 M
FY 2025 – Design and Construction Estimate	\$ 7.304 M
FY 2026 – Construction Estimate	\$ 8.062 M
FY 2027 – Construction Estimate	\$ 6.178 M
Total Project Cost Estimate	\$ 22.621 M

Tunnel Utility Upgrades – McCracken North & Bypass Sections 185-24-LFC

Scope: University project OSU-230499 identified several segments of utility tunnels in need of repair, replacement, or abandonment. This OSEP project is for the associated upgrades, repair, and abandonment of the Utility System infrastructure in the McCracken North and Bypass tunnel segments. The University will lead this coordination project and perform OSEP’s scope of work under OSU-230499.

Design Cost Request: \$ 1.343 M

Project Cost Breakdown	Cost
FY 2024 – Design	\$ 1.343 M
FY 2025 – Construction Estimate	\$ 5.853 M
FY 2026 – Construction Estimate	\$ 6.204 M
Total Project Cost Estimate	\$ 13.400 M

West Campus North Electrical and Natural Gas Upgrades – 081-21-EXP

Scope: Extensions and upgrades of the electrical and natural gas Utility Systems serving the Waterman Laboratory area of campus, including the installation of a new duct bank, vault, switchgear, and new larger gas piping to service the Controlled Environment Agriculture Research Complex and the Multispecies Animal Learning Center and to provide capacity for future development in this area. This project was previously approved for design and purchase of long-lead equipment.

Construction Cost Request: \$ 9.553 M

Project Cost Breakdown	Cost
FY 2021 – FY 2023 – Design Cost	\$ 0.728 M
FY 2024 – Long lead equipment	\$ 0.198 M
FY 2024 – Construction Cost	\$ 6.323 M
FY 2025 – Construction Cost	\$ 3.230 M
Total Project Cost	\$ 10.479 M

Biomedical and Materials Engineering Complex – Phase 2 - Utilities – 121-22-EXP

Scope: Extensions to the chilled water and high voltage electrical distribution systems in coordination with the university’s Biomedical and Materials Engineering Phase 2 project under OSU-210274. This project was previously approved for design.

Construction Cost Request: \$ 0.496 M

Project Cost Breakdown	Cost
FY 2022 -2023 Design Costs	\$ 0.204 M
FY 2024 – Construction	\$ 0.248 M
FY 2025 – Construction	\$ 0.248 M
Total Project Cost	\$ 0.700 M

Utility Replacements & Upgrades – South McCracken Tunnel Insulation 178-24-ECM

Scope: Design and construction of upgrades to sections of the heating and cooling distribution system in the South McCracken tunnel, including the abatement and installation of approximately 1,200 feet of existing steam and chilled water piping.

Design and Construction Cost Request: \$ 1.375 M

Project Cost Breakdown	Cost
FY 2024 Design & Construction Cost	\$ 1.375 M
Total Project Cost	\$ 1.375 M

REQUESTED OF THE MASTER PLANNING & FACILITIES AND THE FINANCE & INVESTMENT COMMITTEES: Approval of the resolution.

RATIFICATION OF COST ALLOCATION AGREEMENT

Synopsis: Ratification of that certain Cost Allocation Agreement regarding the combined heat and power plant, is proposed.

WHEREAS the University, Ohio State Energy Partners LLC and ENGIE Buckeye Operations LLC entered into a Cost Allocation Agreement dated October 2, 2023 (the "Agreement") to among other things facilitate the completion of the combined heat and power plant by September 30, 2024, including by allocating costs, providing for new construction milestones and associated remedies, augmenting information sharing among the parties, and establishing an oversight committee consisting of representatives from each of the parties; and

WHEREAS it is proposed that the Board hereby approve and ratify the University's entering into the Agreement and any actions taken or to be taken thereunder.

NOW THEREFORE

BE IT RESOLVED, That the Board hereby approves that it is in the best interests of the University to enter into the Cost Allocation Agreement and to perform the obligations arising under, or in connection with, the Cost Allocation Agreement; and

BE IT FURTHER RESOLVED, That the Board hereby approves and ratifies the University (1) entering into the Cost Allocation Agreement, and (2) the taking of such actions thereunder as the President and Senior Vice President for Business and Finance ("Authorized Officers"), or either of them, deems necessary, advisable or appropriate to perform obligations under the Agreement, such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That all actions previously taken by any Authorized Officer or employee of the University, by or on behalf of the University in connection with the Agreement, including executing the same, be, and each of the same hereby is, adopted, ratified, confirmed and approved in all respects; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

BACKGROUND

TOPIC: Ratification of that certain Cost Allocation Agreement regarding the CHP plant

CONTEXT: The university previously entered into a Cost Allocation Agreement and is requesting the Board to ratify the Agreement.

SUMMARY: The Cost Allocation Agreement facilitates the completion of the CHP plant by September 30, 2024, including by allocating costs, providing for new construction milestones and associated remedies, augmenting information sharing among the parties, and establishing an oversight committee.

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of September 30, 2023, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of two (2) endowed professorships: the Philip Barbour Hardyman Professorship in Surgery, the Endowed Surgical Professorship in Health Equity; three (3) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twelve (12) additional named endowed funds; (ii) the revision of five (5) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2023.

NAMING OF THE G. GILBERT CLOYD STUDENT COMMONS

IN GALVIN HALL

Synopsis: Approval for the naming of the student commons in Galvin Hall at The Ohio State University at Lima, located at 4240 Campus Drive in Lima, Ohio, is proposed.

WHEREAS The recently renovated lower level of Galvin Hall at The Ohio State University Lima Campus provides spaces for students to connect and learn, furthering the Lima Campus goal of providing access to the resources and strength of The Ohio State University and developing leaders within western Ohio; and

WHEREAS Dr. George Gilbert "Gil" Cloyd has demonstrated exemplary dedication and service to The Ohio State University, most notably serving as chair of The Ohio State University Foundation Board from 2019-2023, as well as serving on The Ohio State Board of Trustees from 2007 to 2015; and

WHEREAS Dr. Cloyd has been inducted to The Ohio State University at Lima Alumni Hall of Fame, recognized with the College of Veterinary Medicine Alumni Society Recognition Award and Distinguished Alumni Award, by the Foundation Board with the Gerlach Award and received the university's Distinguished Service Award; and

WHEREAS Dr. Cloyd is a member of the Oval Society and his loyal service and transformative philanthropy will impact and inspire the university and its Lima Campus for generations; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The G. Gilbert Cloyd Student Commons.

	<u>Amount Establishing Endowment*</u>	<u>Total Commitment</u>
<u>Establishment of Named Endowed Fund (University)</u>		
Steps for Sarcoma Endowment Fund Established November 16, 2023, with a fund transfer by The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove (OSUCCC – James) of gifts from donors and proceeds from Steps for Sarcoma, an annual event created in 2010 which fundraises for sarcoma research at the OSUCCC – James; used to benefit medical research on sarcoma diseases.	\$250,000.00	\$250,000.00
Journalism Major Program Fund Established November 16, 2023, with a fund transfer by College of Arts and Sciences of a gift from the estate of Eileen C. Billie (BA 1968, MA 1970) used for the journalism major program in the College of Arts and Sciences, School of Communication.	\$150,244.21	\$150,244.21
Ruth Ella Moore, PHD, Scholarship Fund Established November 16, 2023, with gifts from friends, family, and colleagues of Dr. Ruth Ella Moore, the first African American Woman to graduate with a PhD from The Ohio State University, and the first to graduate with a PhD in the natural sciences in the country; provides one or more scholarships to students who are enrolled in the College of Public Health. Preference shall be given to candidates who are first-generation or trailblazing in their educational pursuits. The donors desire that when awarding this scholarship special consideration be given for students who have overcome substantial educational or economic obstacles. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college and demonstrate a commitment to diversity and inclusion.	\$102,855.31	\$102,855.31
<u>Change in Name and Description of Named Endowed Fund (University)</u>		
From: The Robert J. O’Leary Endowed Lecture Series Fund To: The Robert J. O’Leary Endowed Fund		
From: The Mabel Sarbaugh Undergraduate Honors Scholarship in Home Economics To: The Mabel Sarbaugh Undergraduate Honors Scholarship in Human Ecology		
<u>Change in Description of Named Endowed Fund (University)</u>		
The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund		
<u>Change in Name of Named Endowed Fund (University)</u>		

From: Integrated Systems Engineering Department Fund To: Friends of Integrated Systems Engineering Fund		
<u>Establishment of Named Endowed Professorships (Foundation)</u>		
Philip Barbour Hardymon Professorship in Surgery Established November 16, 2023, with gifts from the Dawson Fund; supports a surgical oncology or thoracic surgery professorship position in the Department of Surgery. If the position is vacant, the annual distribution will be reinvested in the endowment principal. If the gifted principal balance reaches \$3,500,000 by December 31, 2028, the fund name and purpose will be revised and the annual distribution shall support a chair position in the Department of Surgery. If the position is vacant, the annual distribution will be reinvested in the endowment principal.	\$1,000,000.00 As of October 10, 2023	\$1,000,000.00
Endowed Surgical Professorship in Health Equity Established November 16, 2023, with gifts from OSU Physicians Inc.; supports a distinguished surgeon engaging in research, education, and clinical efforts that address the disparities in health care that adversely impact equitable care and health outcomes of marginalized groups. Candidates must demonstrate excellence in understanding and addressing health equity. Prior to full funding, if the position is vacant, or if full funding is not reached, the annual distribution may be used to support faculty in the College of Medicine.	\$1,000,000.00	\$1,000,000.00
<u>Establishment of Named Endowed Fund (Foundation)</u>		
Everett L. and Helen L. Rogers Graduate Study Scholarship Fund Established November 16, 2023, with a gift from the estate of Marilyn R. Becker (BSBA 1954) in memory of her parents Everett L. Rogers and Helen L. Rogers; provides one or more scholarships to graduate students who are enrolled in the Max M. Fisher College of Business.	\$1,049,427.44	\$1,049,427.44
The Marjorie Kreilick Endowed Scholarship Fund Established November 16, 2023, with an estate gift from Marjorie Kreilick (BA 1946, MA 1947); provides renewable tuition-only scholarship support for undergraduate students who are graduates of Oak Harbor High School in Ohio, or its successor, who are enrolled in the College of Arts and Sciences.	\$485,757.95	\$485,757.95
Sidi Grünstein Gluck and Peter Gluck Endowed Scholarship Fund in Art Education Established November 16, 2023, with an estate gift from Peter Gluck and Sidi Grünstein Gluck (BS 1963, MA 1968, MFA 1971); provides scholarships to students enrolled in the College of Arts and Sciences who are studying art education in the Department of Arts Administration, Education and Policy.	\$250,000.00	\$250,000.00

<p>Ohio Turfgrass Foundation Scholarship Fund Established November 16, 2023, with gifts from the Ohio Turfgrass Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to undergraduate students who are enrolled in the College of Food, Agricultural, and Environmental Sciences and are studying turfgrass science in the Department of Horticulture and Crop Science or turfgrass management at Agricultural Technical Institute with preference to supporting two students annually, one at the Columbus Campus and one at ATI. The donor desires to support high performing candidates who demonstrate academic merit. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college. It is the donor's desire to award up to 50% of tuition and fees for recipients at the Columbus campus and/or at ATI.</p>	\$250,000.00	\$250,000.00
<p>Clare and Elvira Rohrer Endowed Scholarship Fund Established November 16, 2023, w with an estate gift from Clare E. Rohrer (BS 1947); supplements the grant-in-aid costs of undergraduate student-athletes.</p>	\$150,000.00	\$150,000.00
<p>Dr. Carol Lee Clinton Emergency Medicine Career Accelerator Endowed Fund Established November 16, 2023, with gifts from Dr. Carol Lee Clinton (BS 1986, MD 1990); supports the Department of Emergency Medicine.</p>	\$120,261.00	\$120,261.00
<p>David S. Cobb Scholarship Fund Established November 16, 2023, with a gift from Phillip E. Cobb (BS 1965); supplements the grant-in-aid costs of undergraduate student-athletes participating on the men's lacrosse team who are from the greater Dallas - Fort Worth area in Texas. If there are no men's lacrosse student-athletes from the greater Dallas - Fort Worth area in Texas, the scholarship(s) will be open to all men's lacrosse student-athletes or women's lacrosse student-athletes. If no students meet the selection criteria, the scholarship(s) will be open to all student-athletes.</p>	\$100,548.00	\$100,548.00
<p>The Isler Family Scholarship Fund Established November 16, 2023, with gifts from Michael John Isler (BS 1990, MBA 1996) and Heather Arntz Isler (BS 1991); provides one or more scholarships to undergraduate students who are enrolled in the Max M. Fisher College of Business and demonstrate financial need. Candidates must be from Northern Ohio, be involved in an extracurricular or leadership activities, and have a minimum 3.3 cumulative grade point average. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college and demonstrate financial need.</p>	\$100,140.74	\$100,140.74

<p>The Carol and Tom Graham Endowment Fund in Gynecologic Oncology Established November 16, 2023, with gifts from Thomas L. Graham given in loving memory of Carol Graham; supports medical research, education, technology, facilities, and priority initiatives for the prevention, treatment, and cure of ovarian cancer in the Division of Gynecologic Oncology.</p>	\$100,000.00	\$100,000.00
<p>The Malcolm Jenkins Visionary Impact Scholarship (MJVIS) Fund Established November 16, 2023, with gifts from The Malcolm Jenkins Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to rising second-year undergraduate students who meet one or more of the following criteria: are a first-generation college student; demonstrate financial need, or has overcome substantial educational or economic obstacles. Candidates must be in good academic standing and submit a personal essay illustrating their vision for making transformative contributions to the OSU community and society at large.</p>	\$100,000.00	\$100,000.00
<p>John B. Roth, MD '70 Pediatric Prize Fund in Medicine Established November 16, 2023, with gifts from Dr. John B. Roth (MD 1970); provides one or more prizes to be given to graduating fourth-year medical students who have demonstrated outstanding performance in pediatrics and are pursuing a residency in pediatrics. It is the donor's desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients.</p>	\$100,000.00	\$100,000.00
<p>Dennis Trapp Endowed Chemistry Scholarship Fund Established November 16, 2023, with gifts from James Molley and Cheryl Molley, and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to undergraduate students who are enrolled in the College of Arts and Sciences and are studying a major in the Department of Chemistry and Biochemistry. First preference shall be given to candidates who graduated from Hamilton Township High School in Ohio.</p>	\$100,000.00	\$100,000.00
<p><u>Change in Description of Named Endowed Fund (Foundation)</u></p>		
<p>James F. and Patricia C. Dietz Engineering Scholarships Fund</p>		
<p>Total</p>	\$5,409,234.65	

*Amounts establishing endowments as of September 30, 2023, unless notated otherwise.

NAMING OF INTERNAL SPACES

IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER

Synopsis: Approval for the naming of internal spaces in the Interdisciplinary Health Sciences Center, located at 1645 Neil Avenue, is proposed.

WHEREAS the Interdisciplinary Health Sciences Center provides upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the College of Medicine and the Health Science colleges; and

WHEREAS through immersive interdisciplinary opportunities and next-generation educational technologies, future physicians and health science professionals will enrich their knowledge, experience and professional connections, so they may effectively lead wherever they establish their practice; and

WHEREAS the donors below have provided significant contributions to the College of Medicine and the Interdisciplinary Health Sciences Center; and

- Drs. Caroline Whitacre and Michael Para
- Drs. Anne and Robert Klamar
- Larry and Lisa Copeland
- Medical Class of 1970
- Dr. R. Eugene and Mrs. Catherine Arthur
- Medical Class of 1971
- Medical Class of 1973 (4-year program)
- Medical Class of 1972
- Dr. Gary Bitonte
- Dr. John L. Melvin and Dr. Carol Melvin Pate
- Dr. Milo and Mrs. Susan Hilty
- Medical Class of 1990
- Dr. Joel and Mrs. Brenda Goodnough
- Drs. Bethany and Ashish Panchal
- Medical Class of 1977
- Mr. Laurence and Dr. Linda Stone
- Medical Class of 1985
- Medical Class of 1960
- Dr. Dina Rooney
- Medical Class of 1997
- Medical Class of 2000
- Medical Class of 1996
- Dr. Howard Lee and Dr. Jean Lew
- Medical Class of 1975
- Medical Class of 1966
- Medical Class of 1989
- Dr. R. M. Deamer
- Dr. Eric Okum
- Medical Class of 1992
- Medical Class of 2002

- Dr. Donna Caniano
- Dr. Kelly Copeland Hall
- Dr. Eric Altneu
- Medical Class of 2015
- Dr. Jeffrey and Mrs. Stephanie Caterino
- Dr. Patrick T. and Mrs. Susan R. Moore
- Dr. Roger and Mrs. Marilyn Friedman
- Medical Class of 2007
- Medical Class of 1986
- Drs. Kevin and KaSheena Hollis
- Dr. Demicha and Mr. Chay Rankin

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, that in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Drs. Caroline Whitacre and Michael Para Administrative Suite (330)
- Anne E. Klamar, MD, and Robert C. Klamar, MD, Administrative Suite (405)
- Generous gift from Lisa and Larry Copeland (010)
- Generous gift from the Medical Class of 1970 (012)
- Dr. R. Eugene Arthur and Catherine Arthur Conference Room (329)
- Generous gift from the Medical Class of 1971 (132)
- Generous gift from the Medical Class of 1973 (4-year program) (232)
- Generous gift from the Medical Class of 1972 (234)
- A. Gary Bitonte, MD, FACS Dean's Conference Room (Room 300C)
- Generous gift from John Lewis Melvin and Carol Melvin Pate (005)
- Generous gift from Milo Hilty, MD, Pediatric ID & Mrs. Susan Hilty (125)
- Generous gift from the Medical Class of 1990 (135)
- Brenda R. & Joel E. Goodnough, '79 MD, Res, Conference Room and Library (440B)
- Generous gift from Dr. Ashish & Dr. Bethany Panchal, Class of 2005 (225)
- Generous gift from the Medical Class of 1977 (235)
- Generous gift from Mr. Laurence B. Stone and Dr. Linda C. Stone (305B)
- Generous gift from the Medical Class of 1985 (320L)
- Generous gift from the Medical Class of 1960 (320A)
- Generous gift from Dina K. Rooney '89 MD in memory of Dr. Bertha Bouroncle (015B)
- Generous gift from the Medical Class of 1997 (002C)
- Generous gift from the Medical Class of 2000 (014)
- Generous gift from the Medical Class of 1996 (015A)

- Howard H. Lee, '87 MD, Res and Jean S. Lew, DDS Study Room (016)
- Generous gift from the Medical Class of 1975 (018)
- Generous gift from the Medical Class of 1966 (025K)
- Generous gift from the Medical Class of 1989 in memory of our classmates (025L)
- Generous gift from R. M. Deamer '67 MD, in memory of Zena Deamer & G. H. Griffith (405D)
- Generous gift from Dr. Eric Okum (015C)
- Generous gift from the Medical Class of 1992 (015E)
- Generous gift from the MD Class of 2002 (015G)
- Donna A. Caniano, MD Study Room (015Q)
- Generous gift from Dr. Eric Altneu & Dr. Kelly Copeland Hall (015R)
- Generous gift from the College of Medicine Class of 2015 (340A)
- Generous gift from Dr. Jeffrey and Mrs. Stephanie Caterino (420Q)
- Dr. James Hutchinson Williams Interview Room (425)
- Generous gift from Dr. Roger A. & Mrs. Marilyn B. Friedman (340B)
- Generous gift from the Medical Class of 2007 (350C)
- Generous gift from the Medical Class of 1986 (350A)
- Generous gift from Kevin D. Hollis MD, MBA & KaSheena Hollis, DMD and Demicha Rankin, MD & Chay Rankin MBA (428B)a

NAMING OF INTERNAL SPACES

In The Ohio State University Comprehensive Cancer Center –
Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval for the naming of the internal spaces in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, located at 460 West Tenth Avenue on the Wexner Medical Center campus, is proposed.

WHEREAS The Inpatient Tower expansion of the Wexner Medical Center’s campus is the largest project in Ohio State’s history; and

WHEREAS the Benhase Respite Area, Lisa H. Ricker Respite Area, and Kathy & Alec Wightman Respite Area in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute no longer exist because of the construction of the Inpatient Tower; and

WHEREAS Donna and Daniel Benhase, Jon Ricker, and Kathy and Alec Wightman have provided significant contributions to the building fund for the James Cancer Hospital and Solove Research Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Donna and Daniel Benhase’s, Jon Ricker’s, and Kathy and Alex Wightman’s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Benhase Family Respite Area (X1820C)
- Lisa H. Ricker Respite Area (X1920C)
- Kathy & Alec Wightman Respite Area (X2020C)

NAMING OF INTERNAL SPACE

IN THE JAMES OUTPATIENT CARE

Synopsis: Approval for the naming of an internal space in The Ohio State University Wexner Medical Center James Outpatient Care facility, to be located at 2121 Kenny Road, is proposed.

WHEREAS The James Outpatient Care facility will provide convenient access to state-of-the-art health services for The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) patients; and

WHEREAS the facility will include a variety of services supporting the OSUCCC – James program; and

WHEREAS Sandra and David Filbert have provided significant contributions to the OSUCCC – James and the James Outpatient Care facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal space be named the following:

- Generous gift from Sandra and David Filbert (6246)

NAMING OF INTERNAL SPACES

IN GALVIN HALL

Synopsis: Approval for the naming of internal spaces in Galvin Hall at The Ohio State University at Lima, located at 4240 Campus Drive in Lima, Ohio, is proposed.

WHEREAS The Ohio State University at Lima serves to build the future of western Ohio by developing leaders and providing access to the resources and strength of The Ohio State University; and

WHEREAS the recently renovated Galvin Hall provides spaces to further the mission of Lima campus by allowing students areas to connect and learn; and

WHEREAS the donors listed below have provided significant contributions to support the Lima Campus and renovation of Galvin Hall; and

- Ann Schneidhorst
- Brenda and Earl Recker
- Devon Phelps

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- The Rudolph "Rudy" Schneidhorst, DVM Conference Room
- Dr. Earl, Brenda, Craig & Kevin Recker Catering Kitchen
- The Phelps Family Huddle Room

NAMING OF INTERNAL SPACE

IN THE VETERINARY MEDICAL CENTER

Synopsis: Approval for the naming of Exam Room 5 in the Veterinary Medical Center, located at 601 Vernon L. Sharp Street, is proposed.

WHEREAS The Veterinary Medical Center serves the citizens of the State of Ohio through the support of the clinical education of veterinary students, post graduate veterinarians and others, and promotes animal well-being through the operation of a state-of-the-art center; and

WHEREAS since 1885, the College of Veterinary Medicine has had a comprehensive referral veterinary medical center that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS Alpha Psi Veterinary Fraternity has provided significant contributions to the Veterinary Medical Center's Enhancement and Expansion; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Alpha Psi Veterinary Fraternity's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Generously donated by Alpha Psi Alumni Association Alpha Chapter est.1907.

NAMING OF INTERNAL SPACES

IN THE JAMES OUTPATIENT CARE

Synopsis: Approval for the naming of internal spaces in The James Outpatient Care, located at 2121 Kenny Road, is proposed.

WHEREAS The James Outpatient Care provides convenient access to state-of-the-art health services for The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) patients; and

WHEREAS the Clinical Treatment Unit and Pediatric Oncology Suite have moved from OSUCCC – James to The James Outpatient Care; and

WHEREAS the donors listed below have provided significant contributions to the OSUCCC – James facility; and

- Up on the Roof
- Rita D. & Richard A. Isaly Sr.
- Marjorie Otten Smith & Robert Burns Smith

WHEREAS the namings have been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Up on the Roof Clinical Treatment Unit (X702L)
- Rita D. Isaly & Richard A. Isaly Sr. Pediatric Radiation Oncology Visitor Lounge (1405)
- Marjorie Otten Smith & Robert Burns Smith Pediatric Patient Room (1215)

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS
FY24 COLLEGE FACILITY MASTER PLANS
RADONC ADVANCED IMAGING LINAC

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS
2001 POLARIS PKWY – CELL THERAPY LAB
THE JAMES OUTPATIENT CARE – 4TH FLOOR ORTHO SARCOMA AND REHAB
TUNNEL REHABILITATION PHASE I
WEXNER MEDICAL CENTER INPATIENT HOSPITAL
WMC OUTPATIENT CARE POWELL

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
BATTERY CELL RESEARCH & DEMONSTRATION CENTER
EAST – FIRE SUPPRESSION

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
FY24 College Facility Master Plans	\$1.0M	\$1.0M	University funds
RadOnc Advanced Imaging Linac	\$0.9M	\$0.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
2001 Polaris Pkwy – Cell Therapy Lab	\$0.1M	\$6.8M	\$6.9M	Auxiliary funds
The James Outpatient Care – 4 th Floor Ortho Sarcoma and Rehab	\$0.5M	\$7.5M	\$8.0M	Auxiliary funds
Tunnel Rehabilitation Phase I	\$1.6M	\$3.7M	\$5.3M	University debt, Partner funds (OSEP/ENGIE)
Wexner Medical Center Inpatient Hospital	\$1.8M	\$36.5M	\$38.3M	University debt, Auxiliary funds, Fundraising
WMC Outpatient Care Powell	\$1.0M	\$9.6M	\$10.6M	Auxiliary funds

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS (CONT)**

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Battery Cell Research & Demonstration Center	\$19.7M	\$19.7M	Partner funds, Grant funds
East – Fire Suppression	\$5.4M	\$5.4M	Auxiliary funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the fiscal year 2024 Capital Investment Plan be amended to include additional funding for the Wexner Medical Center Inpatient Hospital and the Battery Cell Research and Demonstration Center projects; and

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

APPROVAL TO ENTER INTO CONTRACTS FOR PROFESSIONAL SERVICES TO CONDUCT FACILITY MASTER PLANS FOR SELECTED COLLEGES IN FY24

Framework 3.0 which outlines the short to midterm and long-range plan for the main campus university facilities was approved by the Board of Trustees in August 2023. The plan is a living breathing document that will adapt overtime but provides a guide and vision for the future. A key recommendation of Framework 3.0 is the completion and maintenance of Facility Master Plans for each of the colleges across the university.

The goal of the College Facility Master Planning project is to work directly with each college across the university to study and create a master plan that aligns with the guiding principles and objectives of Framework 3.0 – Community, Experience, Stewardship and Connectivity. These plans will create a facility roadmap for each college addressing programmatic needs, deferred maintenance needs and space optimization and utilization targets.

To complete the College Facility Master Plans, Planning, Architecture, & Real Estate (PARE) will work directly with the colleges across the university and, in some cases, a third-party consultant to develop and create a comprehensive and strategic facilities master plan aimed at aligning the physical, programmatic, and financial needs of the college.

The project team for each master plan will include a diverse and representative leaders, faculty, students, facilities staff, and other stakeholders. The process will include a thorough investigation of the current and future use and condition of each college's facilities. Specifically, the scope of each college master plan will include:

Current Facilities Assessments: The OSU Facilities Operations and Development (FOD) team has been completing facility assessments using an updated process. PARE/consultants will use these current facility assessments to provide a thorough assessment of existing facilities, site, and infrastructure to identify their conditions and functional adequacy over a 10-year period (0–5-year needs and 5–10-year needs).

Additional Data: Data will be collected on current and projected enrollment, current programmatic deficiencies, needed technological improvements, and projections of staffing and or academic curriculum changes.

Guiding Principles: The development of a vision for the college's future facilities aligned with the goals of Framework 3.0.

Future Facility Needs: Based on the current facility assessment and other key data points (enrollment, program, space needs, faculty growth etc.) establish a list of facility improvements, including possible replacements, additions, renovations, infrastructure improvements and other upgrades.

Space Utilization and Optimization Assessment: The current utilization of existing spaces will be analyzed to identify opportunities for optimization using the University Space Standards as a benchmark.

Financial Analysis: An assessment of estimated costs associated with proposed facility projects including escalation for 0–5-year projects and 5–10-year projects, aligned with potential funding sources.

Every college plan will be unique based on the defined scope for that college, but each plan should include:

- A final report for each college
- A cost analysis outlining 0-5 and 5-10-year facility maintenance needs aligned with potential funding sources.
- Options to consider for future new construction, additions, repurpose and/or renovations.
- Preliminary conceptual images for donor engagement. These images to be conceptual building massing, not photorealistic.

Each plan is expected to take 6-18 months depending on the size and complexity of the college's physical footprint. The goal will be to complete all plans by the end of 2025. Third party consultants will be selected through the university's established procurement process.

Pursuant to the Board of Trustees Review and Approval of Facilities Improvement Projects, Planning Studies and Real Estate Transactions policy, any planning study estimated to cost over \$250,000 requires Board of Trustee review and approval. While exact costs for the first round of studies will not be known until the third-party consultants are interviewed and selected, it is anticipated that the larger, more complex studies will exceed the board approval threshold. Approval is being requested for up to \$1M for planning studies for Fiscal Year 2024. Future fiscal year requests for approval will be brought to the board at the appropriate time.

Project Data Sheet for Board of Trustees Approval

RadOnc Advanced Imaging Linac

OSU-220735 (REQ ID# JAM220053)

Project Location: James Outpatient Care, 2121 Kenny Road

- **Approval Requested and Amount**

Professional services	\$0.9M
Total requested	\$0.9M

- **Project Budget**

Professional services	\$0.9M
Construction w/contingency	TBD
Total project budget	TBD

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	12/23 - TBD
BoT construction approval	TBD
Construction	TBD
Facility opening	TBD

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

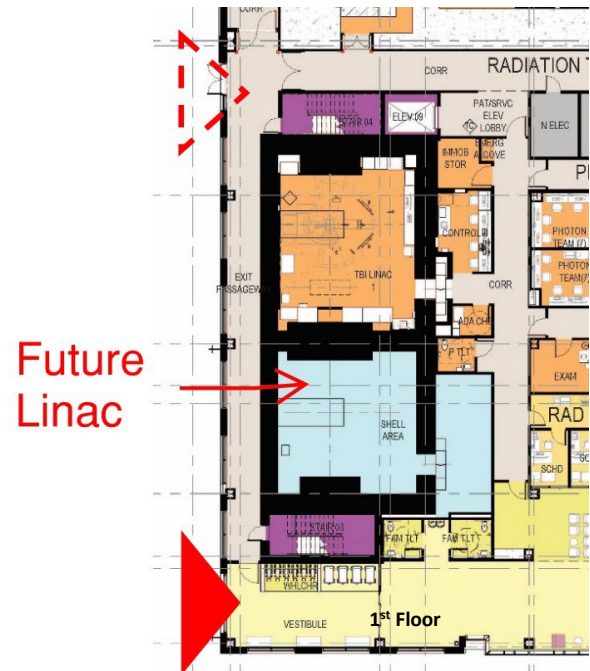
- This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**

- The project will install an advanced imaging linac and associated support spaces, including changing room, equipment room and control room which was previously shelled space.

- **Approval Requested**

- Approval is requested to enter into professional services contracts.



- **project team**

University project manager:	Dollery, Mitchell
AE/design architect:	TBD
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

2001 Polaris Pkwy - Cell Therapy Lab

OSU-230401 (REQ ID# WMC240015)

Project Location: Polaris Pkwy, 2001 (836)

- **Approval Requested and Amount**

Professional services	\$0.1M
Construction w/contingency	\$6.8M
Total requested	\$6.9M

- **Project Budget**

Professional services	\$0.1M
Construction w/contingency	\$6.8M
Total project budget	\$6.9M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	05/23 – 11/23
BoT construction approval	11/23
Construction	12/23 – 12/24
Facility opening	12/24

- **Project Delivery Method**

Design Build - Competitive GMP

- **Planning Framework**

- This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**

- This project will deliver the infrastructure to accommodate new cell and gene therapy modular research space.
- The project cost includes procurement of the modular units.

- **Approval Requested**

- Approval is requested to enter into professional services and construction contracts.



- **project team**

University project manager:	Garrett, Ken
AE/design architect:	TBD
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

The James Outpatient Care - 4th Floor Ortho Sarcoma and Rehab Buildout

OSU-240225 (REQ ID# SHA220028)

Project Location: James Outpatient Care, 2121 Kenny Road

- **Approval Requested and Amount**

Professional services	\$0.5M
Construction w/contingency	\$7.5M
Total requested	\$8.0M

- **Project Budget**

Professional services	\$0.5M
Construction w/contingency	\$7.5M
Total project budget	\$8.0M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	06/23 – 04/24
BoT construction approval	11/23
Construction	05/24 – 02/25
Facility opening	03/25

- **Project Delivery Method**

Design Build

- **Planning Framework**

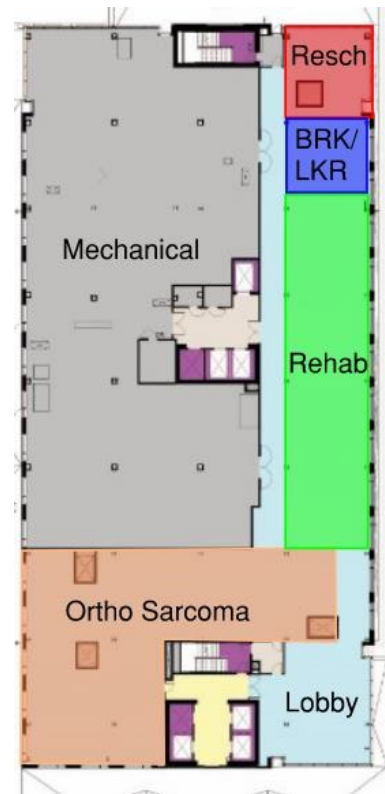
- This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**

- The project will build out 4th floor shelled space for Ortho Sarcoma and Rehab clinic as well as research office space.
- Ortho Sarcoma is relocating from main campus allowing for the expansion of the head and neck clinic.
- This request also allows for the completion of the design that was initiated as a part of the overall James Outpatient Care project.

- **Approval Requested**

- Approval is requested to increase professional services and enter into construction contracts.



- **project team**

University project manager:	Dollery, Mitchell
AE/design architect:	Perkins and Will
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

Tunnel Rehabilitation Phase I

OSU-230499 (REQ ID# FOD230015)

Project Location: **Midwest Campus: Animal Science, Kottman, McCracken, Neil Avenue and Woody Hayes Tunnel Segments

- **Approval Requested and Amount**

Professional services	\$1.6M
Construction w/contingency	\$3.7M
<hr/> Total requested	<hr/> \$5.3M

- **Project Budget**

Professional services	\$1.6M
Construction w/contingency	\$3.7M
OSEP/ENGIE scope	\$4.9M
<hr/> Total project budget	<hr/> \$10.2M

- **Project Funding**

University debt, partner funds (OSEP/ENGIE)

- **Project Schedule**

BoT professional services approval	8/23
Design	07/23 – 01/24
BoT construction approval	11/23
Construction	05/24 – 05/25

- **Project Delivery Method**

General Contracting

- **Planning Framework**

- This project is included in the FY 2023 and FY 2024 Capital Investment Plans.

- **Project Scope**

- This project is the first phase of a multiphase project to address deferred maintenance including structural repairs, removal of asbestos containing material, drainage and water infiltration in the tunnel segments of the midwest campus near Animal Science, Kottman and Woody Hayes.
- This project includes the design portion of the tunnel near McCracken, and segments of Neil Avenue near Thompson Library.
- The project will perform OSEP utility scope within the tunnels needed to preserve campus operations.

- **Approval Requested**

- Approval is requested to enter into professional services and construction contracts.



- **project team**

University project manager:	Stazzone, AI
AE/design architect:	RMF Engineering
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

Wexner Medical Center Inpatient Hospital

OSU-180391 (REQ ID# WMC240013)

Project Location: James Cancer Hospital (375), Medical Center Tower (870), Parking Garage - Cannon Dr N and S (172), Ross Heart Hospital (353)

- **Approval Requested and Amount**

Professional services	\$1.8M
Construction w/contingency	\$36.5M
Total requested	\$38.3M

- **Project Budget**

Professional services	\$168.8M
Construction w/contingency	\$1,774.2M
Total project budget	\$1,943.0M

- **Project Funding**

University debt, auxiliary funds, fundraising

- **Project Schedule**

BoT professional services approval	02/18
Design	02/18 – 01/22
BoT construction approval	08/20
Construction	09/20 – 10/25
Facility opening	04/26

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2018, FY 2020, and FY 2023 Capital Investment Plans.
- \$27M of the proposed increase is included in the FY 2024 Capital Investment Plan. The plan will be amended to include the remaining \$11.3M.

- **Project Scope**

- Requested increase is to complete the design and construction for the full build out of level 5 south combined endoscopy/bronchoscopy suite and level 1 administration and support spaces.
- The overall project will design and construct a new inpatient hospital tower with 820 private room beds and 51 bassinets. The project will include state-of-the-art diagnostic, treatment and inpatient service areas including imaging, operating rooms, critical care and progressive care beds and leading-edge digital technologies to advance patient care and teaching.

- **Approval Requested**

- Approval is requested to increase professional services and construction contracts.
- Approval is requested to amend the FY 2024 Capital Investment Plan.



- **project team**

University project manager:	Fallang, Ragan
AE/design architect:	HDR
CM at Risk or Design Builder:	Walsh-Turner JV

Project Data Sheet for Board of Trustees Approval

WMC Outpatient Care Powell

OSU-220880 (REQ ID# AMB220075)

Project Location: **7171 Sawmill Parkway, Powell

- **Approval Requested and Amount**

Professional services	\$1.0M
Construction w/contingency	\$9.6M
Total requested	\$10.6M

- **Project Budget**

Professional services	\$11.0M
Construction w/contingency	\$172.0M
Total project budget	\$183.0M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	05/22
Design	06/22 – 10/23
BoT approval	11/23
BoT construction approval	02/24
Construction	04/24 – 04/26
Facility opening	08/26

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2023 Capital Investment Plan.
- Consistent with the strategic plans of the university and Wexner Medical Center to provide medical services within community-based ambulatory facilities.

- **Project Scope**

- The project will design and build a five-story medical office building and a two-story ambulatory health center which includes imaging, outpatient rehab/PT, endoscopy, and support services.
- This request includes the purchase of long lead items for construction, such as electrical gear, generator, and steel.

- **Approval Requested**

- Approval is requested to increase professional services and enter into construction contracts.



- **project team**

University project manager:	Rice, George
AE/design architect:	DLR Group Westlake Reed Leskosky
CM at Risk or Design Builder:	CK

Project Data Sheet for Board of Trustees Approval

Battery Cell Research & Demonstration Center

OSU-230897 (REQ ID# RCH230011)

Project Location: **Site-see project information

- **Approval Requested and Amount**

Construction w/contingency	\$19.7M
<u>Total requested</u>	<u>\$19.7M</u>

- **Project Budget**

Professional services	\$2.3M
Construction w/contingency	\$19.7M
<u>Total project budget</u>	<u>\$22.0M</u>

- **Project Funding**

Partner funds, grant funds

- **Project Schedule**

BoT professional services approval	08/23
Design	10/23 – 04/24
BoT construction approval	11/23
Construction	04/24 – 03/25
Facility opening	04/25

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2024 Capital Investment Plan. The plan will be amended to reflect the updated budget of \$22M.
- The project scope is consistent with the vision of Kinnear Road as a materials, manufacturing and mobility corridor.

- **Project Scope**

- The project will renovate 25,560 square feet of warehouse space at the 1305 Kinnear Road facility into a dedicated battery cell research, production, and support space for the Institute for Materials Research.
- The lab will accelerate the domestic development of battery cell materials and manufacturing technologies while providing an experiential learning setting for advanced battery technology workforce development.
- The project will also create a hub for academic and industry connections across chemical and physical sciences, engineering, business, and policy.

- **Approval Requested**

- Approval is requested to enter into construction contracts.
- Approval is requested to amend the FY 2024 Capital Investment Plan.



- **project team**

University project manager:	Flaherty, Brendan
AE/design architect:	Wellogy
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

East - Fire Suppression

OSU-220196 (REQ ID# EAS220007)

Project Location: East Hospital - Main (398)

- **Approval Requested and Amount**

Construction w/contingency	\$5.4M
<u>Total requested</u>	<u>\$5.4M</u>

- **Project Budget**

Professional services	\$0.8M
Construction w/contingency	\$5.4M
<u>Total project budget</u>	<u>\$6.2M</u>

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	05/22
Design	06/22 – 05/24
BoT construction approval	11/23
Construction	06/24 – 01/28
Facility opening	02/28

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**
 - This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**
 - This phased project will extend the fire suppression system to non-sprinklered areas of Ohio State East Hospital to meet the required 2028 code changes.

- **Approval Requested**
 - Approval is requested to enter into construction contracts.



- **project team**

University project manager:	Thomas, Mandy
AE/design architect:	Karpinski
CM at Risk or Design Builder:	TBD

APPROVAL FOR ACQUISITION OF REAL PROPERTY

3+/- ACRES AT 1795 OIL CITY ROAD,
WOOSTER TOWNSHIP, WAYNE COUNTY, WOOSTER, OHIO

Synopsis: Authorization to purchase real property located at 1795 Oil City Road, Wooster Township, Wayne County, Wooster, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase approximately 3 acres of improved real property located at 1795 Oil City Road near Wooster, Ohio, identified as Wayne County parcel number 56-02341.000 and which is adjacent to the Wooster Campus; and

WHEREAS the university has been leasing the site for use as a farm machinery service, repair, and maintenance facility, for storage of agricultural seed and fertilizer, and as a home base for field operation staff; and

WHEREAS the College of Food, Agricultural and Environmental Sciences had identified this site as needed for long term strategic purposes and the landlord is willing to sell the property:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon terms and conditions deemed to be in the best interest of the university and at a sale price at or below the appraised value.

**APPROVAL FOR PURCHASE OF REAL PROPERTY
1795 OIL CITY ROAD, WAYNE COUNTY, WOOSTER, OHIO
BOARD BACKGROUND**

Background

The College of Food, Agricultural, and Environmental Sciences (CFAES) has been leasing the property located at 1795 Oil City Road, Wooster, Ohio since the 1980s. The property was originally used for the ATI Construction Management Teaching Lab. Today, the property is used by CFAES Agricultural and Field Operations staff for farm machinery service, repair, and maintenance, for storage of agricultural seed and fertilizer, and as a home base for the operations employees. Acquisition of this property was part of the 2021 CFAES Master Plan which included recommendations for strategic divestment and investment to align land/facilities with current and future needs. The Board of Trustees has previously approved the divestments that were part of the 2021 CFAES Master plan.

Locations and Description

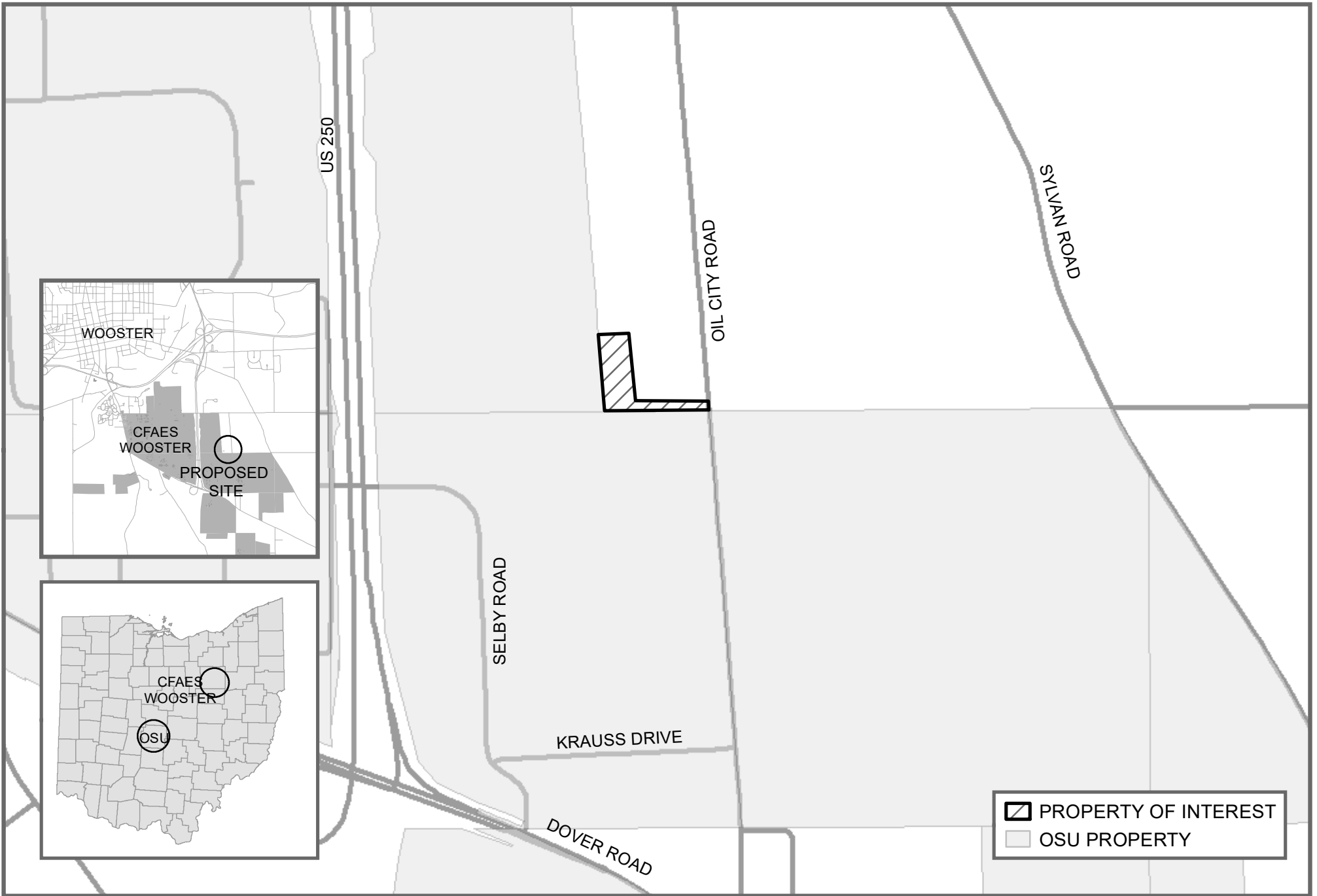
The subject property consists of 3.114 acres at 1795 Oil City Road, Wooster Township, Wayne County, Wooster, Ohio and is contiguous with the CFAES Wooster Campus (bordered by OSU property on two sides). The Wayne County parcel identification is 56-02341.000. The property is fenced and gated which provides a secure location for equipment and commodities. The property includes three post-frame buildings, which total approximately 8,788 square feet. Two buildings are improved with plumbing, electric, and HVAC. The property is within a “back of house” corridor including Feed Mill, Poultry Research Facility, compost pad, and other related facilities that serve Agricultural and Field Operations for the CFAES Wooster Campus. Acquisition of the site will cost substantially less than recreating similar structures on the current CFAES campus.

Property History

CFAES has been leasing this property since the 1980s. After the 2010 tornado that affected the Wooster campus, the strategic importance of the site increased as it served to replace space on the Wooster campus lost during the tornado. It is presently being used for farm machinery service, repair, and maintenance, for storage of agricultural seed and fertilizer, and as a home base for the Agricultural and Field Operations employees.

Purchase of Property

Planning, Architecture and Real Estate, together with CFAES, recommends that the university proceed with the acquisition of land with improvements upon terms and conditions deemed to be in the best interest of the university. CFAES will provide the acquisition funds.



PARCEL ID 56-02341.000 - 3.114 ACRES
 1795 OIL CITY ROAD
 WOOSTER, OHIO

Prepared By: The Ohio State University
 Office of Planning, Architecture, and Real Estate
 Issue Date: September 12, 2023
 The Ohio State University Board of Trustees

THE OHIO STATE UNIVERSITY

TOPIC: Fiscal Year 2024 Interim Financial Report – September 30, 2023

CONTEXT: The purpose of this report is to provide an update of financial results for the three months ending September 30, 2023.

FINANCIAL SUMMARY

The university's overall financial position remains strong. Operating revenues increased \$168 million in the first quarter of fiscal year 2024 compared to the first quarter of fiscal year 2023, driven primarily by strong growth in healthcare revenues, increases in auxiliary enterprises, higher grant and contract revenues, and increased tuition and fees. Specific impacts include:

- A \$120 million increase in healthcare revenues, reflecting strong growth in both oncology and non-oncology infusions and practice expansion.
- A \$30 million increase in auxiliary revenues, primarily due to more stadium shows for Schottenstein Center in the first quarter of fiscal year 2024 compared to the first quarter of fiscal year 2023.
- A \$19 million increase in grants and contracts, primarily due to increases in private grants of \$9 million, federal grants of \$8 million, state grants of \$1 million, and local grants of \$1 million.
- A \$11 million increase in student tuition, due primarily to resident and non-resident rate increases and a rate increase to those undergraduate students not in the Ohio State Tuition Guarantee.

The year-to-date decrease in net position was \$159 million, which is \$163 million less than the prior year's decrease in net position of \$322 million. The change relates primarily to year-to-date net investment losses, which declined from \$219 million loss in the first quarter of fiscal year 2023 to \$32 million loss in the first quarter of fiscal year 2024. Additional details on university revenues, expenses, cash and investments, debt, and cash flows are provided below.

Revenues

Student tuition and fees, net - increased \$11 million or 5.2%, to \$212 million for the first quarter of fiscal year 2024 compared to the first quarter of fiscal year 2023, due primarily to an increase in gross tuition and other student fees of \$15 million, offset by an increase in scholarship allowances of \$4 million. The increase in gross tuition revenue is primarily driven by the increase in instructional and non-resident surcharge. While overall university Autumn enrollments declined by 0.6%, rate increases for the incoming (undergraduate) tuition guarantee cohort and graduate students, combined with an increasing share of non-resident students continue to help offset the declining revenues caused by declining enrollment.

Grants and contracts – increased \$19 million in the first quarter of fiscal year 2024 compared to the first quarter of fiscal year 2023 due primarily to increases in private grants and contracts of \$9 million, federal grants and contracts of \$8 million, state grants and contracts of \$1 million, and local grants and contracts of \$1 million. The increases from federal grants and contracts are primarily due to increases from the Department of Defense, National Institutes of Health, and the Department of Agriculture.

Gifts – increased \$6 million over the prior year due primarily to increases in current use gifts of \$6 million.

Sales and services of auxiliary enterprises - increased \$30 million over the prior year due primarily to a \$44 million increase in Schottenstein Center revenue due to more events in fiscal year 2024. This increase was partially offset by a \$15 million decrease in Athletics revenue, mainly attributable to two fewer home football games in September.

Sales and services of the OSU Health System and OSU Physicians, Inc - increased \$120 million to \$1,407 million. The Health System experienced growth in both oncology and non-oncology infusions contributing to the strong margin. OSU Physicians revenues increased \$19 million due primarily to practice expansion and integration of the departments from the Health System to OSU Physicians.

Other operating revenues – decreased \$11 million primarily due to decreases in one time royalty revenues generated in 2022.

Expenses

University – expenses increased \$50 million to \$915 million in the first quarter of fiscal year 2024. Salaries increased \$26 million, or 7%, primarily due to a 3% increase in faculty and staff salary guidelines and additional investments in human capital related to strategic investments in academic excellence and research, and to address market wage pressures. Benefits increased \$13 million, primarily due to increases in salary guidelines and composite benefit rates as well as strategic hiring. Supplies and services increased \$7 million, or 3%, primarily due to inflation. Depreciation increased \$4 million compared to prior year primarily due to new assets being placed in service. Other University expense changes include a \$2 million increase in graduate fee authorizations, a \$1 million increase in student aid, and a \$3 million decrease in interest expense.

OSU Health System and OSU Physicians – expenses, including depreciation and interest expenses, increased \$104 million to \$1,355 million in the first quarter of fiscal year 2024. The Health System continues to focus on throughput, workforce retention, and recruiting. While not immune to the challenges that continue to face the healthcare industry, the Health System's expense management was strong and below budget in the first quarter of fiscal year 2024.

Auxiliary – expenses increased \$28 million to \$140 million in the first quarter of fiscal year 2024, primarily due to increases in Schottenstein Center of \$27 million and Athletics of \$2 million.

Cash and Investments

For the quarter ending September 30, 2023, total university cash and investments increased \$167 million to \$10,958 million compared to June 30, 2023, primarily due to increases in unexpended bond proceeds of \$192 million, temporary investments of \$79 million, cash and cash equivalents of \$29 million, and other long-term investments of \$7 million, offset by decreases in Long-Term Investment Pool of \$140 million. Additional details for the Long-Term Investment Pool and temporary investments are provided below.

Long-Term Investment Pool and Temporary Investments

For the quarter ending September 30, 2023, the fair value of the university's Long-Term Investment Pool decreased by \$140 million to \$7,244 million. Changes in total valuation compared to the prior year are summarized below:

	2024	2023
Market Value at July 1	\$ 7,383,676	\$ 6,960,782
Net Principal Additions	8,864	104,971
Change in Market Value	(96,368)	(217,443)
Income Earned	50,180	41,750
Distributions	(75,910)	(71,335)
Expenses	(26,853)	(24,586)
Market Value at September 30	\$ 7,243,589	\$ 6,794,139

Net principal additions include new endowment gifts (\$11.7 million), reinvestment of unused endowment distributions (\$3.5 million), and net transfers of quasi-endowment funds (-\$7.3 million). Change in fair value includes realized gains (losses) on the sale of investment assets and unrealized gains (losses) associated with assets held in the pool on September 30, 2023. Income earned includes interest and dividends and is used primarily to help fund distributions. Expenses include investment management expenses (\$19.9 million), University Development related expenses (\$6.0 million), and other administrative-related expenses (\$0.2 million).

LTIP Investment Returns

For the quarter ending September 30, 2023, the LTIP earned a return, net of investment fees, of -0.91%. The comparable quarter ending September 30, 2022 saw a net investment return of -2.76%.

Temporary Investments

For the quarter ending September 30, 2023, the Tier 1 Investments (weighted average duration is < 1 year) earned a return of 1.41%, outperforming the blended benchmark of ICE Bofa 6m US Treasury Bill benchmark and Bank of America ML 91-day T-Bill (1.31%) by 0.10%. Tier 2 Investments (weighted average duration is < 5 years) earned 0.69%, outperforming the blended benchmark of ICE Bofa US Corp & Govt 1-3 Years, BBG US Govt/Credit 1-5 Years, and BBG US Ag Gvt/Cr Intrmd (0.57%) by 0.12%.

For the comparable quarter ending September 30, 2022, the Tier 1 Investments earned a return of 0.48%. Tier 2 Investments returned -1.21% for the same time-period.

Other Assets and Liabilities

Accounts receivable increased \$143 million, primarily reflecting a combination of increases in Health System patient care receivables and tuition receivables. Prepaid expenses increased \$158 million, primarily due to scholarships and fee authorizations for graduate associates, which are recognized as expense over the course of the semester. Unexpended bond proceeds increased \$192 million, reflecting new bond issuance offset by expenditures for capital projects. Deposits and advance payments for goods and services were up \$427 million, primarily reflecting tuition and fee receipts for fall semester. These amounts will be recognized as tuition revenue over the course of the semester.

Debt

In September, the university closed on four bond issues, Series 2023B, Series 2023C, Series 2023D-1 and Series 2023D-2. The proceeds of the \$266 million of tax-exempt fixed rate General Receipts Bonds, Series 2023B, will be used to fund construction of the Wexner Medical Center's new Inpatient Hospital. The proceeds of the \$112 million of tax-exempt fixed rate General Receipts Refunding Bonds, Series 2023C, were used to refund portions of the Series 2016A bonds and to pay for costs of issuance. The proceeds of the \$125 million of tax-exempt Variable Rate Demand General Receipts Refunding bonds, Series 2023D-1, and the \$150 million of tax-exempt Variable Rate Demand General Receipts Refunding bonds, Series 2023D-2, were used to refund the Series 2010E bonds and Series 2014B bonds, respectively, and to pay for costs of issuance.

Cash Flows

University cash and cash equivalents increased \$29 million in the first quarter of fiscal year 2024 compared to June 30, 2023. Net cash used in operating activities was \$66 million, compared to net cash used by operating activities of \$112 million in the first quarter of the prior year. The decrease in cash usage relates primarily to increases in receipts from sales and services, partially offset by payments made to employees and vendors. Net cash provided by noncapital financing activities was \$201 million in the first quarter of fiscal year 2024, compared to \$212 million for the prior year. The decrease is due primarily to decreases in state line-item appropriations due to year over year timing of receipts. Net cash provided by capital financing activities was \$66 million in the first

quarter of fiscal year 2024 due primarily to proceeds from bond issuance. Net cash used by investing activities was \$171 million, primarily due to purchases of investment.

THE OHIO STATE UNIVERSITY
CONSOLIDATED STATEMENTS OF NET POSITION - UNAUDITED
September 30, 2023 and June 30, 2023
(in thousands)

	<u>As of September</u> <u>2023</u>	<u>As of June</u> <u>2023</u>	<u>Increase/(Decrease)</u>	
			Dollars	%
ASSETS:				
Current Assets:				
Cash and cash equivalents	\$ 1,268,921	\$ 1,239,560	\$ 29,361	2.4%
Temporary investments	1,804,013	1,725,226	78,787	4.6%
Accounts receivable, net	1,053,652	910,506	143,146	15.7%
Notes receivable - current portion, net	6,387	6,387	-	0.0%
Pledges receivable - current portion, net	73,297	73,297	-	0.0%
Accrued interest receivable	23,295	22,065	1,230	5.6%
Inventories, prepaid expenses, and other assets	361,121	193,515	167,606	86.6%
Total Current Assets	<u>4,590,686</u>	<u>4,170,556</u>	<u>420,130</u>	<u>10.1%</u>
Noncurrent Assets:				
Unexpended bond proceeds	402,174	210,358	191,816	91.2%
Notes receivable, net	29,032	30,330	(1,298)	-4.3%
Pledges receivable, net	136,110	136,110	-	0.0%
Net other post-employment benefit asset	128,942	128,942	-	0.0%
Long-term investment pool	7,243,589	7,383,676	(140,087)	-1.9%
Other long-term investments	239,218	231,885	7,333	3.2%
Leases receivable, net	49,129	49,129	-	0.0%
Other noncurrent assets	268,713	268,713	-	0.0%
Capital assets, net	8,573,710	8,493,717	79,993	0.9%
Total Noncurrent Assets	<u>17,070,617</u>	<u>16,932,860</u>	<u>137,757</u>	<u>0.8%</u>
Total Assets	<u>21,661,303</u>	<u>21,103,416</u>	<u>557,887</u>	<u>2.6%</u>
Deferred Outflows:				
Pension	1,474,386	1,474,386	-	0.0%
Other post-employment benefits	213,518	213,518	-	0.0%
Other deferred outflows	20,963	21,271	(308)	-1.4%
Total Assets and Deferred Outflows	<u>\$ 23,370,170</u>	<u>\$ 22,812,591</u>	<u>\$ 557,579</u>	<u>2.4%</u>
LIABILITIES AND NET POSITION:				
Current Liabilities:				
Accounts payable and accrued expenses	\$ 801,901	\$ 783,124	\$ 18,777	2.4%
Deposits and advance payments for goods and services	876,980	449,707	427,273	95.0%
Current portion of bonds, notes and leases payable	121,951	121,951	-	0.0%
Long-term bonds payable, subject to remarketing	603,820	603,820	-	0.0%
Other current liabilities	78,785	92,197	(13,412)	-14.5%
Total Current Liabilities	<u>2,483,437</u>	<u>2,050,799</u>	<u>432,638</u>	<u>21.1%</u>
Noncurrent Liabilities:				
Bonds, notes and leases payable	3,265,832	2,989,009	276,823	9.3%
Concessionaire payable	425,815	431,608	(5,793)	-1.3%
Net pension liability	4,214,821	4,214,821	-	0.0%
Net other post-employment benefit liability	92,020	92,020	-	0.0%
Compensated absences	216,167	213,689	2,478	1.2%
Self-insurance accruals	83,432	84,980	(1,548)	-1.8%
Amounts due to third-party payors - Health System	74,697	74,697	-	0.0%
Irrevocable split-interest agreements	33,370	33,008	362	1.1%
Refundable advances for Federal Perkins loans	20,821	20,821	-	0.0%
Advance from concessionaire	952,917	958,816	(5,899)	-0.6%
Other noncurrent liabilities	307,493	308,943	(1,450)	-0.5%
Total Noncurrent Liabilities	<u>9,687,385</u>	<u>9,422,412</u>	<u>264,973</u>	<u>2.8%</u>
Total Liabilities	<u>12,170,822</u>	<u>11,473,211</u>	<u>697,611</u>	<u>6.1%</u>
Deferred Inflows:				
Parking service concession arrangement	375,613	378,021	(2,408)	-0.6%
Pension	109,418	109,418	-	0.0%
Other post-employment benefits	133,209	133,209	-	0.0%
Other deferred inflows	470,315	448,875	21,440	4.8%
Total Deferred Inflows	<u>1,088,555</u>	<u>1,069,523</u>	<u>19,032</u>	<u>1.8%</u>
Total Net Position	<u>10,110,793</u>	<u>10,269,857</u>	<u>(159,064)</u>	<u>-1.5%</u>
Total Liabilities, Deferred Inflows, and Net Position	<u>\$ 23,370,170</u>	<u>\$ 22,812,591</u>	<u>\$ 557,579</u>	<u>2.4%</u>

THE OHIO STATE UNIVERSITY
CONSOLIDATED STATEMENTS OF REVENUES, EXPENSES,
AND CHANGES IN NET POSITION - UNAUDITED
For the Three Months Ended September 30, 2023 and September 30, 2022
(in thousands)

	September		Increase/(Decrease)	
	2023	2022	Dollars	%
Operating Revenues:				
Student tuition and fees, net	\$ 212,391	\$ 201,813	\$ 10,578	5.2%
Federal grants and contracts	119,722	111,461	8,261	7.4%
State grants and contracts	20,551	19,363	1,188	6.1%
Local grants and contracts	7,617	6,765	852	12.6%
Private grants and contracts	94,811	85,701	9,110	10.6%
Sales and services of educational departments	55,248	56,173	(925)	-1.6%
Sales and services of auxiliary enterprises	131,455	101,326	30,129	29.7%
Sales and services of the OSU Health System, net	1,148,563	1,047,768	100,795	9.6%
Sales and services of OSU Physicians, Inc., net	258,178	239,463	18,715	7.8%
Other operating revenues	14,629	25,489	(10,860)	-42.6%
Total Operating Revenues	2,063,165	1,895,322	167,843	8.9%
Operating Expenses:				
Educational and General:				
Instruction and departmental research	302,599	282,729	19,870	7.0%
Separately budgeted research	163,884	151,036	12,848	8.5%
Public service	54,748	52,337	2,411	4.6%
Academic support	83,452	70,025	13,427	19.2%
Student services	29,643	26,920	2,723	10.1%
Institutional support	105,609	112,772	(7,163)	-6.4%
Operation and maintenance of plant	43,018	39,009	4,009	10.3%
Scholarships and fellowships	28,706	27,688	1,018	3.7%
Auxiliary enterprises	140,428	112,115	28,313	25.3%
OSU Health System	1,033,894	955,226	78,668	8.2%
OSU Physicians, Inc.	250,298	228,802	21,496	9.4%
Depreciation	134,748	126,508	8,240	6.5%
Total Operating Expenses	2,371,027	2,185,167	185,860	8.5%
Operating Loss	(307,862)	(289,845)	(18,017)	-6.2%
Non-operating Revenues (Expenses):				
State share of instruction and line-item appropriations	107,058	127,235	(20,177)	-15.9%
Federal subsidies for Build America Bonds interest	2,830	2,863	(33)	-1.2%
Federal non-exchange grants	39,379	35,264	4,115	11.7%
Federal COVID-19 assistance programs	6,484	9,259	(2,775)	-30.0%
State non-exchange grants	3,678	3,445	233	6.8%
Gifts	29,556	23,926	5,630	23.5%
Net investment income (loss)	(32,326)	(218,691)	186,365	85.2%
Interest expense	(39,203)	(42,734)	3,531	8.3%
Other non-operating revenues (expenses)	(4,017)	(2,809)	(1,208)	-43.0%
Net Non-operating Revenues (Expenses)	113,439	(62,242)	175,681	282.3%
Income (loss) before changes in net position	(194,423)	(352,087)	157,664	44.8%
Changes in Net Position				
State capital appropriations	15,049	10,658	4,391	41.2%
Private capital gifts	8,571	8,807	(236)	-2.7%
Additions to permanent endowments	11,739	10,856	883	8.1%
Total Changes in Net Position	35,359	30,321	5,038	16.6%
Increase (decrease) in Net Position	(159,064)	(321,766)	\$ 162,702	50.6%
Net Position - Beginning of Year	10,269,857	9,591,695		
Net Position - End of Period	\$ 10,110,793	\$ 9,269,929		

THE OHIO STATE UNIVERSITY
STATEMENTS OF CASH FLOWS - UNAUDITED
For the Three Months Ended September 30, 2023 and September 30, 2022
(in thousands)

	<u>September 2023</u>	<u>September 2022</u>	<u>Increase/(Decrease)</u>	
			Dollars	%
Cash Flows from Operating Activities:				
Tuition and fee receipts	\$ 383,331	\$ 379,422	\$ 3,909	1.0%
Grant and contract receipts	238,438	236,438	2,000	0.8%
Receipts for sales and services	1,543,486	1,331,711	211,775	15.9%
Payments to or on behalf of employees	(1,067,867)	(985,223)	(82,644)	-8.4%
University employee benefit payments	(246,901)	(275,460)	28,559	10.4%
Payments to vendors for supplies and services	(902,587)	(814,958)	(87,629)	-10.8%
Payments to students and fellows	(24,868)	(23,843)	(1,025)	-4.3%
Student loans issued	(526)	(1,023)	497	48.6%
Student loans collected	7,803	6,604	1,199	18.2%
Student loan interest and fees collected	415	359	56	15.6%
Other receipts (payments)	2,976	34,370	(31,394)	-91.3%
Net cash provided (used) by operating activities	<u>(66,300)</u>	<u>(111,603)</u>	<u>45,303</u>	<u>40.6%</u>
Cash Flows from Noncapital Financing Activities:				
State share of instruction and line-item appropriations	107,058	127,235	(20,177)	-15.9%
Non-exchange grant receipts	43,057	38,709	4,348	11.2%
Federal COVID-19 assistance programs	6,484	9,259	(2,775)	-30.0%
Gift receipts for current use	29,556	23,926	5,630	23.5%
Additions to permanent endowments	11,739	10,856	883	8.1%
Drawdowns of federal direct loan proceeds	137,150	132,040	5,110	3.9%
Disbursements of federal direct loans to students	(135,259)	(128,587)	(6,672)	-5.2%
Repayment of loans from related organization	-	(1,011)	1,011	100.0%
Amounts received for annuity and life income funds	894	517	377	72.9%
Amounts paid to annuitants and life beneficiaries	(532)	(1,644)	1,112	67.6%
Agency funds receipts	6,454	6,616	(162)	-2.4%
Agency funds disbursements	(5,279)	(5,588)	309	5.5%
Other receipts	85	-	85	100.0%
Net cash provided by noncapital financing activities	<u>201,407</u>	<u>212,328</u>	<u>(10,921)</u>	<u>-5.1%</u>
Cash Flows from Capital Financing Activities:				
Proceeds from capital debt and leases	301,736	-	301,736	100.0%
Gift receipts for capital projects	8,571	8,807	(236)	-2.7%
Payments for purchase or construction of capital assets	(226,695)	(214,294)	(12,401)	-5.8%
Principal payments on capital debt and leases	(5,793)	(4,688)	(1,105)	-23.6%
Interest payments on capital debt and leases	(12,160)	(7,893)	(4,267)	-54.1%
Net cash provided (used) by capital financing activities	<u>65,659</u>	<u>(218,068)</u>	<u>283,727</u>	<u>130.1%</u>
Cash Flows from Investing Activities:				
Purchases of investments	(1,183,150)	(2,976,553)	1,793,403	60.3%
Proceeds from sales and maturities of investments	953,724	3,257,965	(2,304,241)	-70.7%
Investment income	58,021	28,364	29,657	104.6%
Net cash provided (used) by investing activities	<u>(171,405)</u>	<u>309,776</u>	<u>(481,181)</u>	<u>-155.3%</u>
Net Increase (Decrease) in Cash	29,361	192,433	<u>\$ (163,072)</u>	<u>-84.7%</u>
Cash and Cash Equivalents - Beginning of Year	1,239,560	479,601		
Cash and Cash Equivalents - End of Period	<u>\$ 1,268,921</u>	<u>\$ 672,034</u>		

Steps for Sarcoma Endowment Fund

The Board of Trustees of The Ohio State University shall establish the Steps for Sarcoma Endowment Fund effective November 16, 2023, as a quasi-endowment with a fund transfer by The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove (OSUCCC – James) of gifts from donors and proceeds from Steps for Sarcoma, an annual event created in 2010 which fundraises for sarcoma research at the OSUCCC – James.

The annual distribution from this fund shall be used to benefit medical research on sarcoma diseases. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the OSUCCC – James.

The highest ranking official in the OSUCCC – James or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the OSUCCC – James that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the OSUCCC – James or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Journalism Major Program Fund

The Board of Trustees of The Ohio State University shall establish the Journalism Major Program Fund effective November 16, 2023, as a quasi-endowment, with a fund transfer by College of Arts and Sciences of a gift from the estate of Eileen C. Billie (BA 1968, MA 1970).

The annual distribution from this fund shall be used for the journalism major program in the College of Arts and Sciences, School of Communication. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Arts and Sciences that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Ruth Ella Moore, PHD, Scholarship Fund

The Board of Trustees of The Ohio State University shall establish the Ruth Ella Moore, PHD, Scholarship Fund effective November 16, 2023, with gifts from friends, family, and colleagues of Dr. Ruth Ella Moore, the first African American Woman to graduate with a PhD from The Ohio State University, and the first to graduate with a PhD in the natural sciences in the country.

The annual distribution from this fund provides one or more scholarships to students who are enrolled in the College of Public Health. Preference shall be given to candidates who are first-generation or trailblazing in their educational pursuits. The donors desire that when awarding this scholarship special consideration be given for students who have overcome substantial educational or economic obstacles. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college and demonstrate a commitment to diversity and inclusion. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Public Health or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Public Health or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Robert J. O'Leary Endowed Fund

The Board of Trustees of The Ohio State University established The Robert J. O'Leary Endowed Lecture Series Fund on December 14, 1984, with a fund transfer by the College of Social Work of an unrestricted gift from the estate of Robert J. O'Leary, MA, Social Administration, 1931. Effective November 16, 2023, the fund name and description shall be revised.

The annual distribution shall be used at the discretion of the highest ranking authority in the College of Social Work or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Social Work or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Social Work that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Mabel Sarbaugh Undergraduate Honors Scholarship in Human Ecology

The Mabel Sarbaugh Undergraduate Honors Scholarship in Home Economics was established December 6, 1985, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Mabel M. Sarbaugh, Columbus, Ohio. The name and description were revised May 2, 1997. Effective November 16, 2023, the fund name and description shall be revised.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution will be used to support undergraduate honors scholarships for junior or senior students studying human ecology in the College of Education and Human Ecology (formerly the College of Education and the College of Human Ecology) who have demonstrated leadership. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the College of Education and Human Ecology who are studying human ecology. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Education and Human Ecology, in consultation with Student Financial Aid.

Should the Human Ecology Undergraduate Honors Program cease to exist, the annual distribution shall go to the Human Ecology Programs Fund for use as prescribed by that fund.

Should the need for this fund cease to exist or so diminish as to provide unused annual distribution, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendation of the highest ranking official in the College of Education and Human Ecology or his/her designee in order to carry out the desire of the donor.

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Mabel M. Sarbaugh, Columbus, Ohio, friends and colleagues. Effective November 16, 2023, the fund description shall be revised.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution shall provide scholarship support to students who are or were 4-H members during their senior year in high school. Applicants must be committed to a profession in human ecology and planning to enroll as a freshman for the autumn semester of the current year at The Ohio State University, Columbus campus, or any of its regional campuses. Recipients must maintain a minimum grade point average required for admission to the College of Education and Human Ecology. If no students meet the selection criteria, the scholarship(s) will be open to all students who are members of 4-H. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Food, Agricultural, and Environmental Sciences, in consultation with Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees with strong preference being given to the recommendation of the highest ranking officials in the College of Food, Agricultural, and Environmental Sciences and Ohio State University Extension or their designees, in order to carry out the desire of the donors.

Friends of Integrated Systems Engineering Fund

The Board of Trustees of The Ohio State University established the Integrated Systems Engineering Department Fund effective August 17, 2023, with gifts from members of the Department of Integrated Systems Engineering Advisory Board. Effective November 16, 2023, the fund name shall be revised.

The annual distribution from this fund supports the key priorities and strategic initiatives of the Department of Integrated Systems Engineering as recommended by the highest ranking official of the department, in consultation with department leadership. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Engineering.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Philip Barbour Hardymon Professorship in Surgery

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Philip Barbour Hardymon Professorship in Surgery effective November 16, 2023, with gifts from the Dawson Fund.

The Philip Barbour Hardymon Professorship in Surgery was established in 2023, in memory of Dr. Hardymon, a thoracic surgeon, whose contributions throughout his career enriched the lives of those he worked with, his students and the patients he served. Given in honor of Dr. Timothy M. Pawlik, surgeon-in-chief of The Ohio State University Wexner Medical Center, for his leadership and commitment to his patients.

The annual distribution from this fund supports a surgical oncology or thoracic surgery professorship position in the Department of Surgery. If the position is vacant, the annual distribution will be reinvested in the endowment principal. The highest ranking official in the College of Medicine or his/her designee may recommend new appointments and/or reappointments every four years. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

If the gifted principal balance reaches \$3,500,000 by December 31, 2028, the fund name and purpose will be revised and the annual distribution shall support a chair position in the Department of Surgery. If the position is vacant, the annual distribution will be reinvested in the endowment principal. The highest ranking official in the College of Medicine or his/her designee may recommend new appointments and/or reappointments every four years. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

Unused annual distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Endowed Surgical Professorship in Health Equity

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Endowed Surgical Professorship in Health Equity effective November 16, 2023, with gifts from OSU Physicians Inc.

The annual distribution from this fund supports a distinguished surgeon engaging in research, education, and clinical efforts that address the disparities in health care that adversely impact equitable care and health outcomes of marginalized groups. Candidates must demonstrate excellence in understanding and addressing health equity. Prior to full funding, if the position is vacant, or if full funding is not reached, the annual distribution may be used to support faculty in the College of Medicine. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Everett L. and Helen L. Rogers Graduate Study Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Everett L. and Helen L. Rogers Graduate Study Scholarship Fund effective November 16, 2023, with a gift from the estate of Marilyn R. Becker (BSBA 1954) in memory of her parents Everett L. Rogers and Helen L. Rogers.

The annual distribution from this fund provides one or more scholarships to graduate students who are enrolled in the Max M. Fisher College of Business. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Max M. Fisher College of Business or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Marjorie Kreilick Endowed Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Marjorie Kreilick Endowed Scholarship Fund effective November 16, 2023, with an estate gift from Marjorie Kreilick (BA 1946, MA 1947).

The annual distribution from this fund provides renewable tuition-only scholarship support for undergraduate students who are graduates of Oak Harbor High School in Ohio, or its successor who are enrolled in the College of Arts and Sciences. Candidates may be recommended by the principal of Oak Harbor High School, or its successor. Recipients shall be selected by the executive dean of the College of Arts and Sciences, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Unused annual distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Sidi Grünstein Gluck and Peter Gluck Endowed Scholarship Fund in Art Education

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Sidi Grünstein Gluck and Peter Gluck Endowed Scholarship Fund in Art Education effective November 16, 2023, with an estate gift from Peter Gluck and Sidi Grünstein Gluck (BS 1963, MA 1968, MFA 1971).

The annual distribution from this fund provides scholarships to students enrolled in the College of Arts and Sciences who are studying art education in the Department of Arts Administration, Education and Policy. Recipients will be selected by the chair of the department or his/her designee, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Ohio Turfgrass Foundation Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Ohio Turfgrass Foundation Scholarship Fund effective November 16, 2023, with gifts from the Ohio Turfgrass Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Food, Agricultural, and Environmental Sciences and are studying turfgrass science in the Department of Horticulture and Crop Science or turfgrass management at Agricultural Technical Institute with preference to supporting two students annually, one at the Columbus Campus and one at ATI. The donor desires to support high performing candidates who demonstrate academic merit. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college. It is the donor's desire to award up to 50% of tuition and fees for recipients at the Columbus campus and/or at ATI. Scholarships may be awarded in varying amounts based on student enrollment, available funding, and other factors. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Clare and Elvira Rohrer Endowed Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Clare and Elvira Rohrer Endowed Scholarship Fund effective November 16, 2023, with an estate gift from Clare E. Rohrer (BS 1947).

The annual distribution from this fund supplements the grant-in-aid costs of undergraduate student-athletes. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Department of Athletics or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Carol Lee Clinton Emergency Medicine Career Accelerator Endowed Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Carol Lee Clinton Emergency Medicine Career Accelerator Endowed Fund effective November 16, 2023, with gifts from Dr. Carol Lee Clinton (BS 1986, MD 1990).

The annual distribution from this fund supports the Department of Emergency Medicine at the discretion of the highest ranking official in the department or her/his designee. Expenditures may include but are not limited to research, education, community outreach, and diversity, equity, and inclusion initiatives for early to mid-level career faculty. Expenditures may be recommended by the highest ranking official in the department of her/his designee and shall be approved in accordance with the then current guidelines and procedures established by The Ohio State University Wexner Medical Center.

The highest ranking official in The Ohio State University Wexner Medical Center or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in The Ohio State University Wexner Medical Center or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

David S. Cobb Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the David S. Cobb Scholarship Fund effective November 16, 2023, with a gift from Phillip E. Cobb (BS 1965).

The annual distribution from this fund supplements the grant-in-aid costs of undergraduate student-athletes participating on the men's lacrosse team who are from the greater Dallas - Fort Worth area in Texas. If there are no men's lacrosse student-athletes from the greater Dallas - Fort Worth area in Texas, the scholarship(s) will be open to all men's lacrosse student-athletes or women's lacrosse student-athletes. If no students meet the selection criteria, the scholarship(s) will be open to all student-athletes. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Department of Athletics or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Isler Family Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Isler Family Scholarship Fund effective November 16, 2023, with gifts from Michael John Isler (BS 1990, MBA 1996) and Heather Arntz Isler (BS 1991).

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the Max M. Fisher College of Business and demonstrate financial need. Candidates must be from Northern Ohio, be involved in an extracurricular or leadership activities, and have a minimum 3.3 cumulative grade point average. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college and demonstrate financial need. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Max M. Fisher College of Business or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Carol and Tom Graham Endowment Fund in Gynecologic Oncology

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Carol and Tom Graham Endowment Fund in Gynecologic Oncology effective November 16, 2023, with gifts from Thomas L. Graham given in loving memory of Carol Graham.

The annual distribution from this fund supports medical research, education, technology, facilities, and priority initiatives for the prevention, treatment, and cure of ovarian cancer in the Division of Gynecologic Oncology. Expenditures shall be approved in accordance with the then current guidelines and procedures established by The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC-James).

The highest ranking official(s) of OSUCCC-James or his/her/their designee(s) has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the official(s) of OSUCCC-James or his/her/their designee(s) or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Malcolm Jenkins Visionary Impact Scholarship (MJVIS) Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Malcolm Jenkins Visionary Impact Scholarship (MJVIS) Fund effective November 16, 2023, with gifts from The Malcolm Jenkins Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The Malcolm Jenkins Foundation aims to be a world-class organization that is positioned as a leader in having positive, and lasting impact in the lives of youth. The Malcolm Jenkins Foundation wishes to inspire students to become visionary leaders, catalyzing impactful change within the OSU community and society as a whole.

The annual distribution from this fund provides one or more scholarships to rising second-year undergraduate students who meet one or more of the following criteria: are a first-generation college student; demonstrate financial need, or have overcome substantial educational or economic obstacles. Candidates must be in good academic standing and submit a personal essay illustrating their vision for making transformative contributions to the OSU community and society at large. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in Student Financial Aid or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in Student Financial Aid or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

John B. Roth, MD '70 Pediatric Prize Fund in Medicine

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the John B. Roth, MD '70 Pediatric Prize Fund in Medicine effective November 16, 2023, with gifts from Dr. John B. Roth (MD 1970).

The annual distribution from this fund provides one or more prizes to be given to graduating fourth-year medical students who have demonstrated outstanding performance in pediatrics and are pursuing a residency in pediatrics. It is the donor's desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients. Recipients, the number of recipients, and amount of each prize shall be determined in accordance with the then current guidelines and procedures established by the College of Medicine, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dennis Trapp Endowed Chemistry Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dennis Trapp (BS 1963) Endowed Chemistry Scholarship Fund effective November 16, 2023, with gifts from James Molley and Cheryl Molley, and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Arts and Sciences and are studying a major in the Department of Chemistry and Biochemistry. First preference shall be given to candidates who graduated from Hamilton Township High School in Ohio. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

James F. and Patricia C. Dietz Engineering Scholarships Fund

The James F. and Patricia C. Dietz Engineering Scholarships Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. (BChE 1969, MS 1970) and Patricia C. Dietz. The fund was revised on January 30, 2015. Effective November 16, 2023, the fund description shall be revised.

The annual distribution from this fund shall provide scholarship support. It is the donors' desire to provide one scholarship equivalent to 20% of Ohio State's Engineering tuition and fees for in-state students to an incoming first-year undergraduate student who graduated from Botkins High School (or its successor) in Shelby County, Ohio, plans to attend the Columbus campus or regional campus and major in engineering, architecture, landscape architecture, or city and regional planning. If multiple students are eligible from Botkins High School (or its successor), the preference will be given to those with demonstrated financial need. If no Botkins High School (or its successor) students are available, consideration will be given to students from Shelby County, Ohio with preference given to those with demonstrated financial need. The scholarship is renewable for students who remain enrolled in engineering, architecture, landscape architecture or city and regional planning at The Ohio State University and in good academic standing (not on academic probation or not maintaining full-time status), not to exceed four years total.

It is the donors' desire to provide three or more scholarships equivalent to 50% of the cost of in-state tuition and fees to undergraduate students from any state who are of sophomore standing or higher majoring in chemical and biomolecular engineering at The Ohio State University with consideration being given to students with demonstrated financial need. Scholarship awards will be renewable for students who remain enrolled at The Ohio State University in chemical and biomolecular engineering and in good academic standing (not on academic probation or not maintaining full-time status), not to exceed three years total. The donors' intention is to fund at least one sophomore student, one junior student, and one senior student each year whenever possible.

The College of Engineering will develop brochures regarding application for this scholarship and distribute these brochures to Botkins High School (or its successor) in Shelby County, Ohio. Candidates may be recommended by the highest ranking official in the William G. Lowrie Department of Chemical and Biomolecular Engineering or his/her designee. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid. Scholarships may be awarded in varying amounts based on student enrollment, available funding, and other factors.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the

University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors or their children (Anita Kae Frey or Douglas Alan Dietz), if possible, and from the dean of the College of Engineering.



Major Project Updates

Projects Over \$20M

NOVEMBER 2023



Project Status Report - Current Projects Over \$20M

PROJECT NAME	CONSTRUCTION COMPLETION DATE	APPROVALS		BUDGET	ON TIME	ON BUDGET
		DES	CON			
Energy Advancement and Innovation Center	COMPLETE	✓	✓	\$49.2 M		
Interdisciplinary Health Sciences Center	1/24	✓	✓	\$157.3 M		
Newark – Founders Hall Enhancements	4/24	✓	✓	\$26.4 M		
Martha Morehouse Facility Improvements	7/24	✓	✓	\$42.2 M		
Celeste Lab Renovation	8/24	✓	✓	\$50.5 M		
Combined Heat & Power Plant/District Heating & Cooling Loop	9/24	✓	✓	\$289.9 M		
Cannon Drive Relocation - Phase 2	12/24	✓	✓	\$68.1 M		
Campbell Hall Renovation	7/25	✓	✓	\$61.2 M		
Waterman Multi-Species Animal Learning Center (MALC)	7/25	✓	✓	\$52.0 M		
Biomedical and Materials Engineering Complex Phase 2	9/25	✓	✓	\$90.0 M		
Wexner Medical Center Inpatient Hospital	10/25	✓	✓	\$1,904.2 M		
TOTAL – PROJECTS				\$2,791.0 M		

On Track
 Watching Closely
 Not on Track

Interdisciplinary Health Sciences Center



INTERDISCIPLINARY HEALTH SCIENCES CENTER

Multiphase renovation of 120,000 square feet and addition of 100,000 square feet to create a collaborative campus for inter-professional education throughout the health sciences, including the College of Medicine, Optometry, Nursing, and the School of Health and Rehabilitation Sciences. Program spaces include classrooms, anatomy labs, research labs, administrative and building support.

PROJECT FUNDING: Auxiliary funds; university funds; state funds; fundraising

PROJECT UPDATE: Hamilton Hall - Finishes are being completed. A phased opening is being planned with the upper floors two, three, and four being completed on December 22, and the balance of the spaces to be complete February 2024.

CURRENT BUDGET	
Construction w/ Cont	\$139.2 M
Total Project	\$157.3 M

CONSULTANTS	
Architect of Record	Acock Assoc
CM at Risk	Gilbane

PROJECT SCHEDULE	
BoT Approval	11/17
Construction	11/19-1/24
Facility Opening	2/24

■ On Budget
■ On Time

Newark Founders Hall Enhancements



NEWARK FOUNDERS HALL ENHANCEMENTS

The project will renovate approximately 90,000 square feet for Ohio State and Central Ohio Technical College. This project will address building mechanical systems, electrical, building envelope, exterior façade and improve energy savings. The renovation will include updated faculty offices, classrooms and student collaboration areas.



PROJECT FUNDING: University funds; state funds; fundraising, partner funds – COTC

PROJECT UPDATE: Exterior facade work is complete. Steel trusses and skylights are complete. Framing is ongoing at ground floor. Drywall installation is ongoing at first and second floors.

CURRENT BUDGET	
Construction w/ Cont	\$23.1 M
Total Project	\$26.4 M

CONSULTANTS	
Architect of Record	TCI
CM at Risk	ROBERTSON

PROJECT SCHEDULE	
BoT Approval	11/22
Construction	1/23-4/24
Facility Opening	7/24

 **On Budget**
 **On Time**

CHP/DHC



COMBINED HEAT AND POWER PLANT/ DISTRICT HEATING AND COOLING LOOP – CHP/ DHC

105 MW combined heat and power (CHP) plant, with a heating capacity of 285 klb/hr of superheated steam. The CHP plant will also contain an 8,000-ton cooling facility with future build-out potential to 13,000-ton. Installation of heating hot water (HHW) and chilled water (CW) on the midwest and west campuses to support existing and new campus buildings. Rehabilitation of John Herrick Drive bridge to support new utilities which connect the CHP to main campus.

PROJECT FUNDING: Utility fee

PROJECT UPDATE: Contractor work at CHP Plant increasing. MasTec continues inventory of equipment and material; subcontracts and schedule development. Distribution system installation at midwest campus in process and on target for completion. CHP bypass plant in operation and providing chilled water and heating hot water to the Pelotonia Research Center and James Outpatient Care facilities. University and ENGIE are working to ensure the reliability and resiliency of by-pass plant.

CURRENT BUDGET	
Total Project	\$289.9 M

PROJECT SCHEDULE	
BoT Approval	8/19
Construction	9/24
Facility Opening	TBD

CONSULTANTS	
Operator’s Engineer	HDR
Design-Builder (CHP)	MasTec
CMR (DHC/Bridge)	Whiting Turner/CK
A/E (DHC)	RMF Engineering
A/E (Bridge)	EMH&T

On Budget
 On Time

Campbell Hall Renovation



Campbell Hall Renovation

This project will renovate 115,000 SF in Campbell Hall. The interior renovation will enable the College of Education and Human Ecology’s longtime goal of centralizing teaching, research, and administrative functions along Neil Avenue. The project will address all deferred maintenance including new MEP systems, roofing, building envelope, and windows.

PROJECT FUNDING: State funds, fundraising & local funds

PROJECT UPDATE: The construction manager, Holder Construction was released by the university. Selection of a new CM is being finalized. The abatement and demolition activities, which were already in progress, will continue on schedule. Scope, schedule and budget are under review.

CURRENT BUDGET	
Construction w/ Cont	\$48M
Total Project	\$61.2M

CONSULTANTS	
Architect of Record	Schooley Caldwell
CM at Risk	

PROJECT SCHEDULE	
BoT Approval	5/23
Construction	07/23-07/25
Facility Opening	08/25 (phased)

- On Budget
- On Time