

TUESDAY, NOVEMBER 14, 2023
WEXNER MEDICAL CENTER BOARD MEETING

Leslie H. Wexner, chair
Alan A. Stockmeister
John W. Zeiger
Gary R. Heminger
Tomislav B. Mitevski
Juan Jose Perez
Taylor A. Schwein
Stephen D. Steinour
Robert H. Schottenstein
Cindy Hilsheimer
Amy Chronis
Hiroyuki Fujita (ex officio, voting)
Peter J. Mohler (ex officio, voting)
Melissa L. Gilliam (ex officio, voting)
Michael Papadakis (ex officio, voting)
John J. Warner (ex officio, voting)

Location: Sanders Grand Lounge, Longaberger Alumni House
2200 Olentangy River Road, Columbus, Ohio 43210

Time: 1:00-5:00pm

Public Session

1. Approval of August 2023 Wexner Medical Center Board Meeting Minutes
2. CEO Report – Dr. John J. Warner 1:00-1:10pm
3. Wexner Medical Center Financial Report – Mr. Vincent Tamaro 1:10-1:15pm

Executive Session

1:15-2:35pm

Public Session

4. Recommend for Approval to Enter Into/Increase Professional Services and Construction Contracts – Mr. Frank Aucremanne 2:35-2:40pm
5. Recommend for Approval for Disposition of Real Property – Mr. Frank Aucremanne 2:40-2:45pm
6. Recommend for Approval Amendments to the Bylaws of The Ohio State University Wexner Medical Center Board – Mr. John Zeiger 2:45-2:50pm

Executive Session

2:50-5:00pm



SUMMARY OF ACTIONS TAKEN

August 15, 2023 - Wexner Medical Center Board Meeting

Members Present:

Leslie H. Wexner
Alan A. Stockmeister
John W. Zeiger
Gary R. Heminger
Tomislav B. Mitevski

Juan Jose Perez
Taylor A. Schwein
Stephen D. Steinour (left 3:33 pm)
Robert H. Schottenstein
Cindy Hilsheimer

Hiroyuki Fujita (ex officio)
Melissa L. Gilliam (ex officio)
Michael Papadakis (ex officio)
John J. Warner (ex officio)

Members Present via Zoom:

Amy Chronis

Members Absent:

W.G. "Jerry" Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 47th meeting on Tuesday, August 15, 2023, at Vitria on the Square, 14 E. 15th Avenue, Columbus, OH, 43201, and virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 12:59 p.m.

Item for Action

1. Approval of Minutes: No changes were requested to the May 16, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion

2. Chief Executive Officer's Report: Dr. John J. Warner, EVP at Ohio State and CEO of the Wexner Medical Center, began with the 2023-24 U.S. News and World Report Best Hospital rankings. The Best Hospital report is created by analyzing data from more than 4,500 eligible hospitals; only the top 50 hospitals in the country are selected for ranking based on outcomes, structure, patient experience, and expert opinion. The Ohio State University Wexner Medical Center made the rankings for the 31st consecutive year, once again, leading as the top hospital in Columbus, and No. 2 in the state of Ohio.

In addition, the Ohio State Wexner Medical Center was nationally recognized in the 10 following specialties:

- Cancer (No. 33)
- Cardiology and Heart Surgery (No. 36)
- Diabetes and Endocrinology (No. 20)
- Ear, Nose and Throat (No. 35)
- Gastroenterology and GI Surgery (No. 45)
- Neurology and Neurosurgery (No. 44)
- Obstetrics and Gynecology (No. 37)
- Pulmonology and Lung Surgery (No. 37)
- Rehabilitation (No. 27)
- Urology (No. 24)



Other rankings for the Ohio State Wexner Medical Center include recognition as “high performing” in Geriatrics and Orthopedics – which places these specialties in the top 10% of all rated hospitals; also rated as “high performing” in 15 common procedures and conditions – such as knee replacement, stroke, heart attack care and lung cancer surgery.

The ultimate goal is not just to advance in the rankings. The top priority is – and always will be – putting patients first in everything we do and providing the very best care for everyone, every single time.

Dr. Warner also shared that several residency programs at The Ohio State University College of Medicine and Ohio State Wexner Medical Center were recently recognized by Doximity’s annual Residency Navigator as being among the top competitive accredited programs in the nation by physician reputation. Tools like Doximity Residency Navigator offer insight into training programs and help new physicians decide where to continue their post-graduate learning.

Four Ohio State residency programs earned top 10 recognition this year: Otolaryngology residency program, combined Internal Medicine and Pediatrics residency program in partnership with Nationwide Children’s Hospital, General Surgery residency program, and Child Neurology residency program.

Earning recognition by these tools speaks to the caliber of learning that resident candidates can expect when choosing to continue their training as a Buckeye. Most impressively, our Graduate Medical Education program drew the highest percentage of students ever from U.S. News & World Report top 30 medical research schools.

3. James Cancer Hospital Report: Dr. David Cohn, interim chief executive officer and chief medical officer of The James Cancer Hospital, gave an overview of Pelotonia’s 15th ride weekend and recounted the event of 11,000 participants and more than 6,500 riders. He shared the research impact of fundraising and highlighted the following research studies at Ohio State funded by Pelotonia:
 - Breast cancer team studying novel immunotherapy options in combination with standard chemotherapy to improve outcomes for our patients,
 - Lymphoma team funded to conduct a first-in-humans study investigating expansion of T cells, another immune population that is a novel approach to harvest the body’s own immune system to fight against cancer,
 - Head and neck team and the brain cancer team are both working on molecular gas pedals. Things that accelerate the cancer response and strategies to boost the anti-cancer treatments currently existing,
 - Lung cancer team is investigating some adjuncts to talk therapy to address a pressing need in behavioral health. We know the rates of depression, anxiety and suicidality in their patient population is much higher than it ever needs to be.

Dr. Cohn promoted Gravel Day on September 30. It is a road-bike cycling event on unpaved roads and gravel roads, where you see more than 100% more livestock and crops than cars and people with 100% of the funds raised benefiting research funds at The James.

Additionally, Dr. Cohn discussed the James Outpatient Center’s community day and tours, as well as the official opening which occurred on July 17. He detailed some of the efficiencies and services provided at The James Outpatient Care center, including how it allows for significant cancer care in expansion of services — treatment of chronic blood and genitourinary cancers, care for aging cancer patients, expanded infusion diagnostic, interventional radiology, and clinical trial services. In the fall it will open the first and only proton therapy center in central Ohio.

Dr. Cohn concluded with many accomplishments of The James Cancer Hospital and its employees:



- The James continues to be ranked among the top cancer hospital in the U.S.;
- New growth of cancer program with new leadership — Regina Crawford, director, Sickle Cell Program; Rosa Lapalombella, co-leader, Leukemia Research Program; Susan Tsai, director, Division of Surgical Oncology; Diane Von Ah, OSUCCC co-leader, Cancer Control Program;
- The James nursing accomplishment of Magnet Status for the third consecutive cycle with nine exemplars;
- BMT program earned third Beacon Award for Excellence.

(See Attachment X for background information, page XX)

4. Wexner Medical Center Financial Report:

Mr. Vincent Tammaro, chief financial officer of the Wexner Medical Center, provided a high-level report out of the medical center’s year-end financial performance for FY23.

(See Attachment X for background information, page XX)

Items for Action

5. Resolution No. 2024-05: Recommend for Approval Amendments to the Bylaws for the The Ohio State University Wexner Medical Center Board:

Synopsis: Recommended approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board’s bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in November 2022; and

NOW THEREFORE

BE IT RESOLVED, That the Quality and Professional Affairs Committee hereby recommends to the Wexner Medical Center Board and the University Board of Trustees the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

(See Attachment X for background information, page XX)

6. Resolution No. 2024-06: Ratification of Committee Appointments for FY2023-24:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2024-25 are as follows:

Quality and Professional Affairs Committee

Alan A. Stockmeister, Chair



Juan Jose Perez
TAYLOR A. SCHWEIN

Melissa L. Gilliam
Michael Papadakis

John J. Warner

ERIC ADKINS
DOREEN AGNESE

Jay M. Anderson
Carol R. Bradford
Stacy A. Brethauer

David E. Cohn
Scott A. Holliday

Elizabeth Seely

DEANA SIEVERT
Corrin Steinhauer
Andrew M. Thomas

7. Resolution No. 2024-07: Approval of the OSU Wexner Medical Center FY24 Clinical Quality Management, Patient Safety and Patient Experience Plan:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 was approved by the University Hospitals Medical Staff Administrative Committee on July 12, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY24 for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.



(See Attachment X for background information, page XX)

8. Resolution No. 2024-08: Approval of the James Cancer Hospital FY24 Clinical Quality, Patient Safety, and Experience Council Plan:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of The James Quality, Safety, and Experience Council Plan for FY24 for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James Quality, Safety, and Experience Council Plan for FY24 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of The James; and

WHEREAS the annual review of The James Quality, Safety, and Experience Council Plan for FY24 was approved by James Quality, Safety and Experience Council on July 20, 2023; and

WHEREAS the annual review of The James Quality, Safety, and Experience Council Plan for FY24 was approved by The James Medical Staff Administration Committee on July 21, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve The James Quality, Safety, and Experience Council Plan for FY24:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves The James Quality, Safety, and Experience Council Plan for FY24 for The James.

(See Attachment X for background information, page XX)

9. Resolution No. 2024-09: Approval of Amendments to the Bylaws of the Medical Staff of the Ohio State University Hospitals:

Synopsis: The amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals are recommended for approval.

WHEREAS a summary of the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of The Ohio State



University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on July 12, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Amendments to the Bylaws of the Medical Staff for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

10. Resolution No. 2024-10: Approval of Amendments to the Bylaws of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.
SOLOVE RESEARCH INSTITUTE

Synopsis: The amendments to the Bylaws of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on July 21, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the Bylaws of the Medical Staff of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Bylaws of the Medical Staff of the James Cancer Hospital for The James.

(See Attachment X for background information, page XX)

11. Resolution No. 2024-11: Approval of Amendments to the Medical Staff Rules and Regulations of The Ohio State University Hospitals:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER



Synopsis: The amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals are recommended for approval.

WHEREAS a summary of the proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on July 12, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Rules and Regulations of the Medical Staff for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

12. Resolution No. 2024-12: Approval of Amendments to the Medical Staff Rules and Regulations of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: The amendments to the Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on May 31, 2023; and

WHEREAS the proposed amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on July 21, 2023; and

WHEREAS on July 25, 2023, the Quality and Professional Affairs Committee recommended that



the Wexner Medical Center Board approve the amendments to the Rules and Regulations of the Medical Staff of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Rules and Regulations of the Medical Staff for The James.

(See Attachment X for background information, page XX)

13. Resolution No. 2024-13: Approval of the OSU Wexner Medical Center Plan for Patient Care Services:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of the plan for patient care services for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people’s lives through the provision of high-quality patient care; and

WHEREAS the plan for inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of the plan for patient care services was approved by the University Hospitals Medical Staff Administration Committee on May 10, 2023; and

WHEREAS on June 27, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

14. Resolution No. 2024-14: Approval of the James Cancer Hospital Plan for Patient Care Services:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of the plan for patient care services for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.



WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James plan for patient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James; and

WHEREAS the annual review of the plan for patient care services was approved by The James Medical Staff Administrative Committee on April 21, 2023:

WHEREAS on June 27, 2023, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for The James.

(See Attachment X for background information, page XX)

15. Resolution No. 2024-15: Approval of the OSU Wexner Medical Center Direct Patient Care Services Contracts and Patient Impact Services Contracts Evaluation:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of the direct patient care service contracts and patient impact service contracts for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Ohio State University Hospitals direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of these contracts was approved by the University Hospitals Medical Staff Administrative Committee on May 10, 2023; and

WHEREAS on June 27, 2023 the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital as outlined in the attached University Hospitals Contracted Services Annual Evaluation Report.



(See Attachment X for background information, page XX)

16. Resolution No. 2024-16: Approval of the James Cancer Hospital Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER ARTHUR G. JAMES
CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of the direct patient care services contracts and patient impact service contracts for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at The James; and

WHEREAS the annual review of these contracts was approved by the The James Medical Staff Administrative Committee on May 19, 2023; and

WHEREAS on June 27, 2023 the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for The James as outlined in the attached The James Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

Action: Upon the motion of Mr. Stockmeister, seconded by Mr. Heminger, the Wexner Medical Center Board recommended agenda item No. 5 – Recommend for Approval Amendments to the Bylaws for The Ohio State University Wexner Medical Center Board for final approval by majority roll call vote with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

Action: Upon the motion of Mr. Stockmeister seconded by Dr. Warner, the Wexner Medical Center Board approved agenda item No. 6 – Quality and Professional Affairs Committee Items by majority roll call vote with only the votes of the following members used for approval: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

EXECUTIVE SESSION



It was moved by Mr. Heminger and seconded by Mr. Mitevski that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Perez, Ms. Schwein, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Gilliam, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 1:30 p.m. and adjourned at 4:19 p.m.



Wexner Medical Center Board Financial Report Public Session

November 14, 2023

The Ohio State University Health System

Consolidated Statement of Operations
For the YTD ended: September 30, 2023
(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	1,053,688	1,058,641	(4,953)	-0.5%	959,000	9.9%
Operating Expenses						
Salaries and Benefits	451,832	456,154	4,322	0.9%	417,424	-8.2%
Resident/Purchased Physician Services	55,078	54,618	(460)	-0.8%	48,083	-14.5%
Supplies/Pharmaceuticals/Other	407,646	409,938	2,292	0.6%	362,161	-12.6%
Depreciation	58,813	59,813	1,000	1.7%	54,631	-7.7%
Interest	10,715	10,715	-	0.0%	11,341	5.5%
Total Expense	984,084	991,238	7,154	0.7%	893,640	-10.1%
Gain (Loss) from Operations (pre MCI)	69,604	67,403	2,201	3.3%	65,360	6.5%
Medical Center Investments	(60,090)	(60,090)	-	0.0%	(57,704)	-4.1%
Income from Investments	12,009	6,736	5,273	78.3%	6,445	86.3%
Other Gains (Losses)	7,517	7,534	(17)	-0.2%	6,861	9.6%
Excess of Revenue over Expense	\$ 29,040	\$ 21,583	\$ 7,457	34.6%	\$ 20,962	38.5%
Non-Budgeted One-Time Recognitions	\$ 2,089	\$ -	\$ 2,089	0.0%	\$ -	---
Margin with Non-Budgeted One-Time Recognitions	\$ 31,129	\$ 21,583	\$ 9,546	44.2%	\$ 20,962	48.5%
Margin Percentage	3.0%	2.0%	0.9%	44.9%	2.2%	0.8%
EBIDA	\$ 100,657	\$ 92,111	\$ 8,546	9.3%	\$ 86,934	15.8%
EBIDA Margin Percentage	9.6%	8.7%	1.0%	9.8%	9.1%	0.5%

The Ohio State University Wexner Medical Center

Combined Statement of Operations

For the YTD ended: September 30, 2023

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Revenue	\$ 1,427,133	\$ 1,432,577	\$ (5,444)	-0.4%	\$ 1,295,310	10.2%
Operating Expenses						
Salaries and Benefits	797,794	806,026	8,232	1.0%	731,195	-9.1%
Resident/Purchased Physician Services	55,078	54,618	(460)	-0.8%	48,083	-14.5%
Supplies/Pharmaceuticals/Other	478,672	480,459	1,787	0.4%	427,425	-12.0%
Depreciation	64,189	65,106	918	1.4%	59,364	-8.1%
Interest	10,766	10,763	(3)	0.0%	11,412	5.7%
Total Expense	1,406,499	1,416,972	10,473	0.7%	1,277,480	-10.1%
Gain (Loss) from Operations	\$ 20,634	\$ 15,605	\$ 5,029	32.2%	\$ 17,830	15.7%
Excess of Revenue over Expense	\$ 20,634	\$ 15,605	\$ 5,029	32.2%	\$ 17,830	15.7%
Non-Budgeted One-Time Recognitions	\$ 2,089	\$ -	\$ 2,089	0.0%	\$ -	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 22,723	\$ 15,605	\$ 7,118	45.6%	\$ 17,830	27.4%
EBIDA	\$ 97,678	\$ 91,474	\$ 6,203	6.8%	\$ 88,607	10.2%
Financial Metrics						
Integrated Margin Percentage	1.6%	1.1%	0.5%	46.2%	1.4%	0.2%
EBIDA Margin Percentage	6.8%	6.4%	0.6%	7.2%	6.8%	0.0%
* This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.						

The Ohio State University Wexner Medical Center

Combined Balance Sheet
As of: September 30, 2023
(in thousands)

	Sep 2023	June 2023	Sep 2022	FY24-FY23 Change
Cash	\$ 1,341,752	\$ 1,392,047	\$ 1,242,442	\$ (50,295)
Net Patient Receivables	667,988	624,951	641,598	43,037
Other Current Assets	316,962	332,010	315,576	(15,048)
Assets Limited as to Use	1,150,707	990,687	1,421,310	160,020
Property, Plant & Equipment - Net	3,537,568	3,463,934	2,920,372	73,634
Other Assets	766,718	761,855	740,011	4,862
Total Assets	\$ 7,781,695	\$ 7,565,484	\$ 7,281,310	\$ 216,211
Current Liabilities	\$ 560,030	\$ 583,194	\$ 640,700	\$ (23,163)
Other Liabilities	644,117	668,681	539,211	(24,564)
Total Debt	1,499,102	1,219,817	1,281,034	279,285
Net Assets - Unrestricted	4,356,270	4,371,794	3,945,387	(15,524)
Net Assets - Restricted	722,175	721,999	874,977	177
Liabilities and Net Assets	\$ 7,781,695	\$ 7,565,484	\$ 7,281,310	\$ 216,211
Net Days in Accounts Receivable	54.2	51.9	57.0	(2.3)
Debt to Capital	22.8%	19.3%	21.0%	-3.5%

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

Thank You

Wexnermedical.osu.edu

**RECOMMEND APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

RADONC ADVANCED IMAGING LINAC

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

2001 POLARIS PKWY – CELL THERAPY LAB
THE JAMES OUTPATIENT CARE – 4TH FLOOR ORTHO SARCOMA AND REHAB
WEXNER MEDICAL CENTER INPATIENT HOSPITAL
WMC OUTPATIENT CARE POWELL

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

EAST – FIRE SUPPRESSION

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
RadOnc Advanced Imaging Linac	\$0.9M	\$0.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
2001 Polaris Pkwy – Cell Therapy Lab	\$0.1M	\$6.8M	\$6.9M	Auxiliary funds
The James Outpatient Care – 4 th Floor Ortho Sarcoma and Rehab	\$0.5M	\$7.5M	\$8.0M	Auxiliary funds
Wexner Medical Center Inpatient Hospital	\$1.8M	\$36.5M	\$38.3M	University debt, Auxiliary funds, Fundraising
WMC Outpatient Care Powell	\$1.0M	\$9.6M	\$10.6M	Auxiliary funds

**RECOMMEND APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS (CONT)**

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
East – Fire Suppression	\$5.4M	\$5.4M	Auxiliary funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

Project Data Sheet for Board of Trustees Approval

RadOnc Advanced Imaging Linac

OSU-220735 (REQ ID# JAM220053)

Project Location: James Outpatient Care, 2121 Kenny Road

- **Approval Requested and Amount**

Professional services	\$0.9M
Total requested	\$0.9M

- **Project Budget**

Professional services	\$0.9M
Construction w/contingency	TBD
Total project budget	TBD

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	12/23 - TBD
BoT construction approval	TBD
Construction	TBD
Facility opening	TBD

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

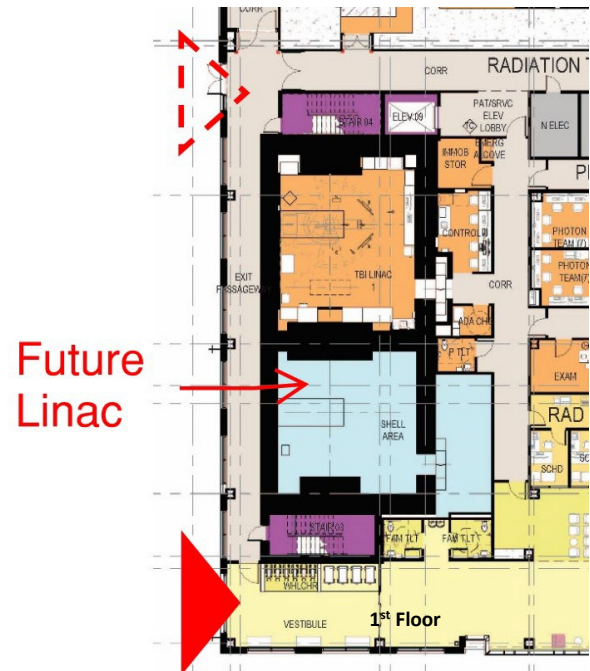
- This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**

- The project will install an advanced imaging linac and associated support spaces, including changing room, equipment room and control room which was previously shelled space.

- **Approval Requested**

- Approval is requested to enter into professional services contracts.



- **project team**

University project manager:	Dollery, Mitchell
AE/design architect:	TBD
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

2001 Polaris Pkwy - Cell Therapy Lab

OSU-230401 (REQ ID# WMC240015)

Project Location: Polaris Pkwy, 2001 (836)

- **Approval Requested and Amount**

Professional services	\$0.1M
Construction w/contingency	\$6.8M
Total requested	\$6.9M

- **Project Budget**

Professional services	\$0.1M
Construction w/contingency	\$6.8M
Total project budget	\$6.9M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	05/23 – 11/23
BoT construction approval	11/23
Construction	12/23 – 12/24
Facility opening	12/24

- **Project Delivery Method**

Design Build - Competitive GMP

- **Planning Framework**

- This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**

- This project will deliver the infrastructure to accommodate new cell and gene therapy modular research space.
- The project cost includes procurement of the modular units.

- **Approval Requested**

- Approval is requested to enter into professional services and construction contracts.



- **project team**

University project manager:	Garrett, Ken
AE/design architect:	TBD
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

The James Outpatient Care - 4th Floor Ortho Sarcoma and Rehab Buildout

OSU-240225 (REQ ID# SHA220028)

Project Location: James Outpatient Care, 2121 Kenny Road

- **Approval Requested and Amount**

Professional services	\$0.5M
Construction w/contingency	\$7.5M
Total requested	\$8.0M

- **Project Budget**

Professional services	\$0.5M
Construction w/contingency	\$7.5M
Total project budget	\$8.0M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	06/23 – 04/24
BoT construction approval	11/23
Construction	05/24 – 02/25
Facility opening	03/25

- **Project Delivery Method**

Design Build

- **Planning Framework**

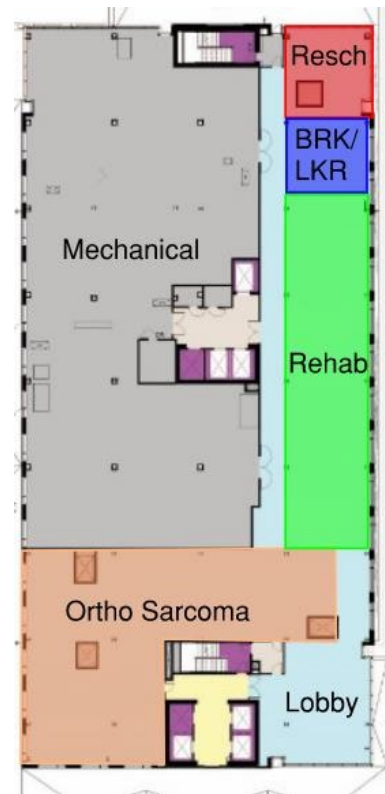
- This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**

- The project will build out 4th floor shelled space for Ortho Sarcoma and Rehab clinic as well as research office space.
- Ortho Sarcoma is relocating from main campus allowing for the expansion of the head and neck clinic.
- This request also allows for the completion of the design that was initiated as a part of the overall James Outpatient Care project.

- **Approval Requested**

- Approval is requested to increase professional services and enter into construction contracts.



- **project team**

University project manager:	Dollery, Mitchell
AE/design architect:	Perkins and Will
CM at Risk or Design Builder:	TBD

Project Data Sheet for Board of Trustees Approval

Wexner Medical Center Inpatient Hospital

OSU-180391 (REQ ID# WMC240013)

Project Location: James Cancer Hospital (375), Medical Center Tower (870), Parking Garage - Cannon Dr N and S (172), Ross Heart Hospital (353)

- **Approval Requested and Amount**

Professional services	\$1.8M
Construction w/contingency	\$36.5M
Total requested	\$38.3M

- **Project Budget**

Professional services	\$168.8M
Construction w/contingency	\$1,774.2M
Total project budget	\$1,943.0M

- **Project Funding**

University debt, auxiliary funds, fundraising

- **Project Schedule**

BoT professional services approval	02/18
Design	02/18 – 01/22
BoT construction approval	08/20
Construction	09/20 – 10/25
Facility opening	04/26

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2018, FY 2020, and FY 2023 Capital Investment Plans.
- \$27M of the proposed increase is included in the FY 2024 Capital Investment Plan. The plan will be amended to include the remaining \$11.3M.

- **Project Scope**

- Requested increase is to complete the design and construction for the full build out of level 5 south combined endoscopy/bronchoscopy suite and level 1 administration and support spaces.
- The overall project will design and construct a new inpatient hospital tower with 820 private room beds and 51 bassinets. The project will include state-of-the-art diagnostic, treatment and inpatient service areas including imaging, operating rooms, critical care and progressive care beds and leading-edge digital technologies to advance patient care and teaching.

- **Approval Requested**

- Approval is requested to increase professional services and construction contracts.
- Approval is requested to amend the FY 2024 Capital Investment Plan.



- **project team**

University project manager:	Fallang, Ragan
AE/design architect:	HDR
CM at Risk or Design Builder:	Walsh-Turner JV

Project Data Sheet for Board of Trustees Approval

WMC Outpatient Care Powell

OSU-220880 (REQ ID# AMB220075)

Project Location: **7171 Sawmill Parkway, Powell

- **Approval Requested and Amount**

Professional services	\$1.0M
Construction w/contingency	\$9.6M
Total requested	\$10.6M

- **Project Budget**

Professional services	\$11.0M
Construction w/contingency	\$172.0M
Total project budget	\$183.0M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	05/22
Design	06/22 – 10/23
BoT approval	11/23
BoT construction approval	02/24
Construction	04/24 – 04/26
Facility opening	08/26

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY 2023 Capital Investment Plan.
- Consistent with the strategic plans of the university and Wexner Medical Center to provide medical services within community-based ambulatory facilities.

- **Project Scope**

- The project will design and build a five-story medical office building and a two-story ambulatory health center which includes imaging, outpatient rehab/PT, endoscopy, and support services.
- This request includes the purchase of long lead items for construction, such as electrical gear, generator, and steel.

- **Approval Requested**

- Approval is requested to increase professional services and enter into construction contracts.



- **project team**

University project manager:	Rice, George
AE/design architect:	DLR Group Westlake Reed Leskosky
CM at Risk or Design Builder:	CK

Project Data Sheet for Board of Trustees Approval

East - Fire Suppression

OSU-220196 (REQ ID# EAS220007)

Project Location: East Hospital - Main (398)

- **Approval Requested and Amount**

Construction w/contingency	\$5.4M
<u>Total requested</u>	<u>\$5.4M</u>

- **Project Budget**

Professional services	\$0.8M
Construction w/contingency	\$5.4M
<u>Total project budget</u>	<u>\$6.2M</u>

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	05/22
Design	06/22 – 05/24
BoT construction approval	11/23
Construction	06/24 – 01/28
Facility opening	02/28

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**
 - This project is included in the FY 2024 Capital Investment Plan.

- **Project Scope**
 - This phased project will extend the fire suppression system to non-sprinklered areas of Ohio State East Hospital to meet the required 2028 code changes.

- **Approval Requested**
 - Approval is requested to enter into construction contracts.



- **project team**

University project manager:	Thomas, Mandy
AE/design architect:	Karpinski
CM at Risk or Design Builder:	TBD

RECOMMEND FOR APPROVAL FOR DISPOSITION OF REAL PROPERTY

7706 OLENTANGY RIVER ROAD,
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to sell real property located at 7706 Olentangy River Road, Columbus, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to sell approximately 0.74 acres of improved real property located at 7706 Olentangy River Road, Columbus, Ohio, identified as Franklin County parcel number 610-233931; and

WHEREAS the property no longer aligns with the Wexner Medical Center's ambulatory care strategy; and

WHEREAS the Wexner Medical Center plans to use the sale proceeds for future strategic initiatives:

NOW THEREFORE

BE IT RESOLVED, that the Wexner Medical Center Board hereby approves and proposes that the sale of said property be recommended to the University Board of Trustees for approval; and

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the sale of the property upon terms and conditions deemed to be in the best interest of the university and at a sale price at or above appraisal value.

**APPROVAL FOR DISPOSITION OF REAL PROPERTY
7706 OLENTANGY RIVER ROAD
COLUMBUS, FRANKLIN COUNTY, OHIO
BOARD BACKGROUND**

Background

The Ohio State University's Wexner Medical Center (WMC) seeks to sell the Sullivan Center at 7706 Olentangy River Road, Columbus (Worthington). The improved real property of +/-0.74 acres located at 7706 Olentangy River Road, Franklin County, Columbus, Ohio. This property no longer meets the needs of the WMC's ambulatory care strategy, and therefore is deemed excess or surplus property.

Location and Description

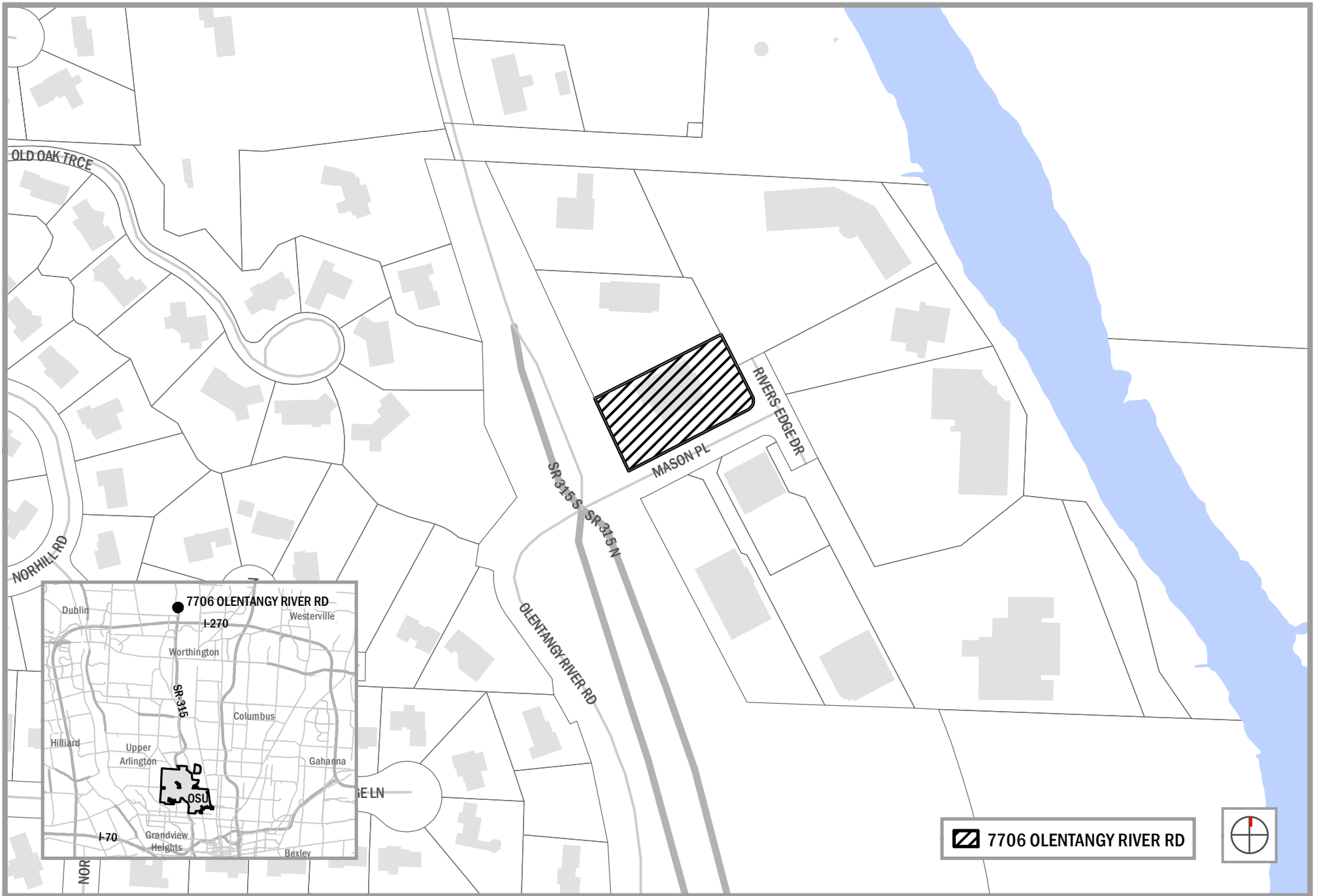
The subject property is located at 7706 Olentangy River Road, Columbus, Ohio 43235 and listed as Franklin County parcel number 610-233931. The site is improved with a single-story medical office building consisting of 4,756± square feet constructed in 1996 and renovated in 2003. The building includes numerous clinical exam rooms and an ambulatory surgery suite. The site is zoned CPD (Commercial Planned Development). Given the 1996 construction date, the building is in need of updates specifically the surgical suite.

Property History

The property is titled to State of Ohio. Disposition will require approval of the State Controlling Board.

Disposition of Property

Planning, Architecture and Real Estate (PARE), together with WMC recommends that the +/- 0.74 acres of improved real property be sold under terms and conditions that are deemed to be in the best interest of the university. The disposition price will be subject to standard adjustments for closing costs. The disposition of sale proceeds will be to WMC to support other strategic initiatives.



SALE OF 0.74 ACRES OF REAL PROPERTY
7706 OLENTANGY RIVER ROAD
PARCEL 610-233931
COLUMBUS, FRANKLIN COUNTY, OHIO 43235

**AMENDMENTS TO THE BYLAWS OF
THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD**

Synopsis: Recommended approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in August 2023:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby recommends approval by the University Board of Trustees of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD BYLAWS

3335-97-02 Finance committee.

(A) Responsibilities. The finance committee shall, ~~upon call of the chair of the committee, meet to~~ review and evaluate the financial results, plans, and audits of the university Wexner medical center and its component entities for the purpose of assessing the overall financial risks and capacities of the university Wexner medical center and the congruity of the financial management, plans and objectives of the university Wexner medical center. The committee shall be responsible for: ~~monitoring reviewing~~ financial performance including achievement of financial goals and targets approved by the university Wexner medical center board and university board of trustees; reviewing and ~~making~~ making recommendations ~~regarding the of~~ operating and capital budgets to the university Wexner medical center board and the university board of trustees; advising on the acquisition or sale of property; ~~construction, use, and allocation of physical space and facilities and technology;~~ advising on current and future strategic business opportunities, including, but not limited to, affiliations, partnerships, mergers, acquisitions, and other business ventures; and other responsibilities as assigned by the chair of the university Wexner medical center board.

(B) Composition. The finance committee shall be composed of no fewer than five voting members of the university Wexner medical center board, with at least three members being university trustees; the university chief financial officer; and such other members as determined by the chair of the university Wexner medical center board.

(C) Meetings. The committee shall meet at the call of the chair of the committee, ~~but not less than~~ quarterly. A majority of the voting members of the committee shall constitute a quorum. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.