



SUMMARY OF ACTIONS TAKEN

February 14, 2023 - Wexner Medical Center Board Meeting

Members Present:

Alan A. Stockmeister
John W. Zeiger
Tom B. Mitevski
Tanner R. Hunt
Stephen D. Steinour

Robert H. Schottenstein
Cindy Hilsheimer
Hiroyuki Fujita (ex officio)
Kristina M. Johnson (ex officio)
Melissa L. Gilliam (ex officio)

Michael Papadakis (ex officio)
Andrew Thomas (ex officio)
Jay Anderson (ex officio)

Members Present via Zoom:

Leslie H. Wexner
Abigail S. Wexner

Gary R. Heminger

Amy Chronis

Members Absent:

W.G. "Jerry" Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 45th meeting on Tuesday, February 14, 2023, at the Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 1:00 p.m. As co-interim leaders of the Wexner Medical Center, both Jay Anderson Chief Operating Officer, and Andrew Thomas, Chief Clinical Officer, were in attendance, but only Dr. Thomas served as a voting member for this meeting.

Item for Action

1. Approval of Minutes: No changes were requested to the November 15, 2022, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion

2. Interim Co-Leaders' Report: Dr. Thomas began by taking a moment to acknowledge the recent events at Michigan State University and asked all of us to continue to keep all of those involved at Michigan State – students, parents of students, faculty and staff – in your thoughts and prayers. He welcomed Dr. John J. Warner, our new executive vice president and chief executive officer effective April 1, 2023. Dr. Thomas shared some awards and recognitions starting with recognition from the American Hospital Association - commemorating 100 years of membership by the OSU hospital, now named the WMC Medical Center. The award was received in front of Starling Loving Hall which was the original hospital building here on campus. He also shared the WMC was recognized as a Climate Champion by Healthcare without Harm, an organization focused on climate and environment as it relates to healthcare; the Dodd Inpatient Rehabilitation Center team was once again recognized as the best rehabilitation center in Ohio in Newsweek Magazine based on quality of care; and Castle Connolly, a physician led organization recognizing top doctors across the United States, nominates peers selected on excellence in their profession, shared our numbers increased this year from 350 OSU physicians named last year to 440 named this year. Some individual awards shared included Fred K. Tabung, OSUCCC-James, named to the National Cancer Advisory Board by President Biden. He will be one of six experts influencing the federal government's approach to cancer research including advising the National Cancer Institute on



setting the course of the future for research from the federal government's perspective; Dr. Michael Dick, OSUWMC Emergency Medicine, medical director at University East, received the Jack B. Liberator Lifetime Achievement Award for the State of Ohio EMS Star of Life Awards; and Cindy Koutz, recently received a lifetime achievement award in Association of Physician Assistants in Oncology.

Mr. Anderson shared the recent wrap up of our triannual Joint Commission reaccreditation, it went extremely well and was pleased with the reaction of the surveyors. We also received national recognition for outstanding patient care by Press Ganey and Magnet. Mr. Anderson introduced additional leadership team members of WMC – Sarah Sherer, senior associate vice president and chief human resources officer; Stacy Brethauer, interim chief quality and patient safety officer; and Crystal Tubbs, senior director of clinical quality and patient safety. He then handed it over to Dean Bradford to discuss the new department in College of Medicine - Department of Molecular Medicine and Therapeutics, which Dr. Matthew Ringel will serve as department's inaugural chair. Mr. Anderson then discussed the recently launched our Hospital to Home program, the newest model in patient centered care. We are one in only about 250 hospitals in the country received approval from the Centers of Medicare and Medicaid to implement this program. In conclusion he shared the Comprehensive Transplant Center celebrated their 12,000th organ transplant. Our center is one of the largest in the country.

3. Leading the Way: Neurological Institute: Dr. Benjamin Segal, Chair of the Department of Neurology kicked off the presentation by sharing The Neurological Institute at OSUWMC is on a steep positive trajectory. He described the increase in incidences of neurologic disease in the US and globally over the past 10 years. This increase in incidences not only effects diseases more common in the elderly population such as Alzheimer's disease, Parkinson's disease and stroke but also neurological diseases that effect younger individuals such as multiple sclerosis which usually presents in young adulthood. The incidence in MS has taken a sharp upward turn. The Neurological Institute is a first class internationally recognized program at OSUWMC in terms of neurology, neurological surgery, physical medicine and rehabilitation, and neuroscience, all working together to provide the best care ultimately leading to a cure. Dr. Russell Lonser, Chair of the Department of Neurological Surgery, gave background on The Neurological Institute which is comprised of five departments, 300 faculty, last year \$35 million in research awards and over the past 3 years philanthropy has hit \$51 million. He outlined the ten foundational programs in the Neurological Institute and dove deeper in to 3 of those programs – Neuro-Immunology, Movement Disorders, and Stroke. A newly introduced Parkinson's multidisciplinary clinic treats patients with Parkinson's Disease which is a movement disorder effecting gait, balance, it can slow movements and trigger involuntary movements like tremors. People with Parkinson's disease usually suffer from depression as well as physical limitations. This is one stop shopping where a patient will be evaluated by multiple experts to get cutting edge care. The introduction of this Parkinson's disease multidisciplinary clinic as well as other clinics and innovations in Parkinson's disease has led to OSUWMC being named a finalist as a Parkinson's Center of Excellence by the National Parkinson Foundation. They concluded by discussing an inspiring young patient who had a stroke that was managed by the stroke program.

(See Attachment X for background information, page XX)

4. James Cancer Hospital Report: Dr. Cohn highlighted the innovation in care delivery models in the recognition that differentiates our cancer program as one of the finest in the country to advance our top ten mission. He shared The James is one of the few cancer programs across the country truly committed to the principle of providing care to the patients at the right place at the right time to drive superior both experience and patient outcomes, optimal access points and coordination among community based, acute and post-acute settings is truly the hallmark of our cancer program. In an effort to deliver on the promise to treat the right patients in the right place at the right time The James Cancer Hospital and Solove Research Institute designed new and innovative care models with dedicated infrastructure. He shared the recent appointment of Raquel Reinbolt MD, medical director of the Cancer Care Continuum. The program she oversees delivers complex care across



the continuum, aims to maximize efficiency by expanding patient access, reducing length of stay, reducing hospital readmissions and ultimately delivering world class quality and compassionate care to our patients. It is recognized that cancer care continuum starts well prior to the diagnosis of cancer and early diagnosis is the key to improving patient outcomes. A James Cancer Diagnostic Center has been created to direct, expedited access to diagnostic testing, self or provider referrals, same-day or next-day appointments either virtual or in-person. The clinic is led by oncology advanced practice providers and avoids unnecessary emergency department visits and admissions. This program is unique across the country, possibly the only one that exists. It has gained recognition by The Association of Cancer Institutes with their 2022 Innovation Award. Dr. Cohn also discussed the patient’s needs during cancer treatment and shared how patients can access Immediate Care Center to treat patients who may be experiencing conditions such as dehydration, pain, fever, etc. In addition, The James Transition of Care Clinic was developed to address the needs of patients recently discharged from the hospital prior to their follow up with their specialist. Patients are identified for highest risk of readmission or poor outcomes and have them evaluated in this clinical setting. Dr. Cohn also called out recognition of nursing excellence with The James being awarded its third Magnet designation by the American Nurses Credentialing Center. He also recognized The James receipt of the Guardian of Excellence Award for 7 consecutive years, and the Pinnacle of Excellence Award for the 4th consecutive year. These awards are for exceeding the 95th percentile in hospital patient experience and showing year over year consistency in executing on our commitment to patient care delivery.

(See Attachment X for background information, page XX)

- 5. Wexner Medical Center Financial Report: Mr. Vincent Tammaro, Wexner Medical Center Chief Financial Officer, provided a high-level presentation regarding the medical center’s financial performance through the end of the first half of FY23.

(See Attachment X for background information, page XX)

Items for Action

- 6. Resolution No. 2023-73: Recommend Approval to Enter Into/Increase Professional Services and Construction Contracts:

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS
Healthy Community Center Renovation
Martha Morehouse Tower HVAC Infrastructure
The James Outpatient Care

Synopsis: Authorization to enter into/increase construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Healthy Community Center Renovation	\$4.7M	\$4.7M	auxiliary funds
Martha Morehouse Tower HVAC Infrastructure	\$13.4M	\$13.4M	auxiliary funds



The James Outpatient
Care

\$7.0M

\$7.0M

auxiliary
funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Attachment X for background information, page XX)

7. Resolution No. 2023-74: Ratification of Appointments to the Quality and Professional Affairs Committee for FY2023-24:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2023-24 are as follows:

Quality and Professional Affairs Committee

Alan A. Stockmeister, Chair

JUAN JOSE PEREZ

Tanner R. Hunt

Melissa L. Gilliam

Michael Papadakis

Jay M. Anderson

Andrew M. Thomas

Carol R. Bradford

David E. Cohn

Elizabeth Seely

STACY A. BRETHAUER

Scott A. Holliday

Corrin Steinhauer

Lisa Keder

Paul Monk

Abigail S. Wexner (ex officio)

Action: Upon the motion of Mr. Zeiger, seconded by Mr. Mitevski, the Wexner Medical Center Board recommended agenda items No. 6 – Recommend for Approval to Enter Into and Increase Professional Services and Construction Contracts for final approval by majority roll call vote with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Johnson, Dr. Gilliam, Mr. Papadakis and Dr. Thomas. Mr. Steinour was not present for this vote and Mrs. Wexner abstained.

Action: Upon the motion of Mr. Stockmeister seconded by Mrs. Wexner, the Wexner Medical Center Board approved agenda item No. 7 – Quality and Professional Affairs Committee Item by majority roll call vote with only the votes of the following members used for approval: Mr. Wexner, Mrs. Wexner, Mr. Stockmeister,



Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Johnson, Dr. Gilliam, Mr. Papadakis and Dr. Thomas. Mr. Steinour was not present for this vote.

EXECUTIVE SESSION

It was moved by Mr. Stockmeister and seconded by Mr. Zeiger that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session with the following members present and voting: Mrs. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Dr. Johnson, Dr. Gilliam, Mr. Papadakis and Dr. Thomas. Mr. Wexner and Mr. Steinour were not present for this vote.

The Wexner Medical Center Board entered executive session at 2:08 p.m. and adjourned at 4:52 p.m.