TUESDAY, NOVEMBER 15, 2022 TALENT, COMPENSATION & GOVERNANCE COMMITTEE MEETING

	John W. Zeiger, chair Elizabeth P. Kessler, vice chair Abigail S. Wexner Alexander R. Fischer Gary R. Heminger Lewis Von Thaer Jeff M.S. Kaplan Tom B. Mitevski Hiroyuki Fujita (<i>ex officio</i>)	
Locatio	n: Sanders Grand Lounge, Longaberger Alumni House 2200 Olentangy River Rd, Columbus, Ohio 43210	Time: 10:00am-12:00pm
	Executive Session	10:00-11:15am
	Public Session	
	ITEMS FOR DISCUSSION	
1.	Welcome New Trustees – Mr. John Zeiger	11:15-11:20am
2.	Annual Trustee Ethics Training – Ms. Anne Garcia, Mr. Gates Garrity-Rokous, Ms. Jessica Tobias	11:20-11:35am
3.	Key Critical Searches – Dr. Jeff Risinger	11:35-11:40am
4.	Updates on Career Roadmap Implementation – Dr. Jeff Risinger	11:40-11:50am
	ITEMS FOR ACTION	11:50am-12:00pm
5.	Approval of August 2022 Committee Meeting Minutes – Mr. John Zeiger	
6.	Hand-Carry: Approval of Personnel Actions – Dr. Jeff Risinger	
7.	Amendments to the Bylaws of the Wexner Medical Center Board – Mr. John Zei	ger
8.	Ratification of Committee Appointments FY2023-24 – Mr. John Zeiger	
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Annual Ohio Ethics Law Training



The Ohio State University

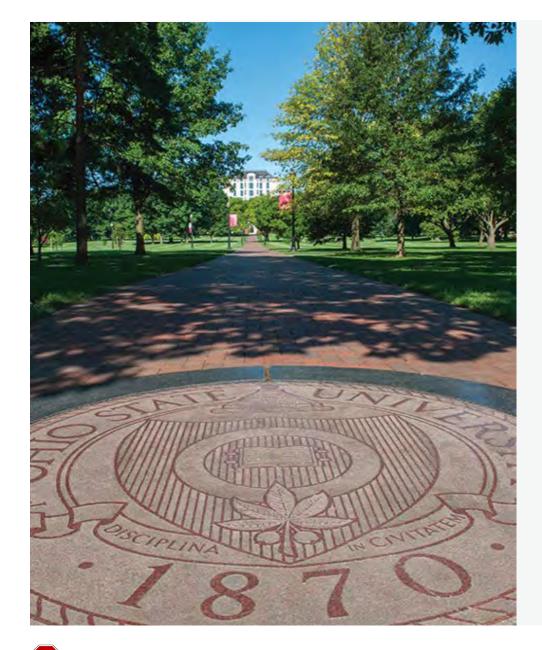
Annual Ohio Ethics Law Training

Anne K. Garcia Senior Vice President and General Counsel

Gates Garrity-Rokous Vice President and Chief Compliance Officer

Jessica Tobias Ethics Director and Compliance Investigator

The Ohio State University



Key Takeaways

- The Board's Statement of Ethical Conduct and Leadership Integrity applies to all Trustees and Committee members and incorporates Ohio Ethics Law concepts.
- Trustees must submit an annual financial disclosure statement to the Ohio Ethics Commission.
- OSU's screening process relies on you voluntarily disclosing interests.

"The Ohio Ethics Law prohibits public officials or employees from participating, in any way, in actions or decisions that definitely and directly involve their own interests, or those of their families or business associates."

- Ohio Ethics Commission

Ohio Ethics Law Key Concepts

Incorporated into Board Statement and Protocol



Conflicts of Interest (O.R.C. 102.03 (D) and (E))

- Prohibits trustee involvement on matters affecting themselves, family, or business associates
- Prohibits trustees from accepting anything of substantial value from an improper source



Public Contracts (O.R.C. 2921.42)

- Prohibits trustees from using influence to secure public contracts for themselves, family, or business associates
- Prohibits trustees from having a financial or fiduciary interest in a public contract



Representation Restrictions (O.R.C 102)

 Prohibits trustees from being paid to perform services on a matter before a state agency (exceptions may apply)

Board Statement and Protocol

THE OHIO STATE UNIVERSITY

STATEMENT OF ETHICAL CONDUCT AND LEADERSHIP INTEGRITY THE ONIO STATE UNIVERSITY BOARD OF TRUSTEES January 30, 2015

reamble

As Members of the Ohio State University Board of Trostness, Wesner Medical Center Board, and/or various Board of Trustness or Wesner Medical Center Board committees, we serve and are accountable to the Ohio State University and the public. We are honest guardians of the interests of our students, faculty, staff, and patients. Our responsibility is to assure leadenthip integrity in our actions, commitments and procedures, and to conduct ourselves, at all items, in a manner that forters public confidences in the integrity of the Board of Trustnes, its processes, and its accompliahments, and acoust hourstitus, bias, and the appearance of impropriety.

Duties

All University Trustees ("Trustee" or collectively "Trustees"), Wexner Medical Center Board Members and Board Committee Members ("Member" or collectively as "Members") have three primary obligations:

- A duty of care Trustees and Members shall perform their duties with the care that an ordinary
 prudent person in a like position would use under similar circumstances;
- A duty of good faith Trustees and Members shall take the necessary actions to be informed and exercise appropriate judgment;
- A duty of loyalty Trustees and Members shall perform their duties in good faith, in a manner the member reasonably believes to be in, or not opposed to, the best interest of the University.

Conflicts of Interest

A "conflict of interest" may arise:

- A) When a reasonable observer, having twoshedge of all of the relevant facts and circumstances, would conclude that a Trustee or Member, family member, business associate or related entity has an material interest, financial or otherwise, that is incompatible with the Trustee or Member taking action on a University matter, or such Trustee or Member is using his or har role to achieve personia jan or beenft to family, thread, or business associates;
- 8) When the Trustee or Member, or his or her family member or business associate, might derive, a financial or other material benefit from the distemisation or use of confidential information learned in the course of his or her Board service; or

THE OHIO STATE UNIVERSITY

Board of Trustees Conflict of Interest Protocol

This Protocol summarizes the process by which the Office of Legal Affairs and Office of the Board of Trustees assist individual Trustees of the Ohio State University, as well as members of the Ohio State University Weener Medical Contex Board, and nombers of any Board Committee, in meeting their commitments under the Board of Trustees' Statement of Ethical Conduct and Leadership Integrity ("Statement") and Ohio Ethica Levs.

Candidate Screening: The Office of Legal Affairs will support the Board of Trustees in prescreening potential trustees, Charter Trustees, Wesner Medical Center Board members, and members of Board Committees, when known, for possible ethics or conflict of interest issues based on publicly available information, prior to their appointment.

Okarter and Committee Members: The Statement of Ethical Conduct and Leadership Integrity applies to both University Trustees ("Trustees") and Charter and Committee Members ("Members"). University Trustees are also governed by Otko Ethics Lavo. Members are expected to recognize potential conflicts of interest and respond accordingly, and the Office of Legal Affairs vell assist both Trustees and Members no requested.

Ethics Education: At the time of his or her appointment, each Trustee and Member shall be invited to participate in a one-on-one education session by the General Counsel. The session will cover Chico Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

In addition, the University will provide Trustees and Members with an annual ethics education section that will cover Okio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Laadership Integrity.

The Board Office will also distribute the Summary of Substantive Provisions of the Ethics Law and Related Statutes, prepared by the Ohio Ethics Commission and caste a repository of neiwart ethics documents that is accessible to Trustes and Marchan orders.

Individualized conflict management plan: Where requested by an individual Truttee or Member, the General Counsel will define a management plan to assist in the management of potential conflict. Such a plan may include assisting the Board Secretary in reviewing the Board Meeting agenda, prior to a meeting, to identify the potential conflict affecting individual Truttees or Members. Depending on the nature of the potential conflict affecting individual may be redacted and other steps taken to ensure that the Truttee or Member appropriately recurse line. The bread function of the discussion.

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The Ohio State University

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Board Ethics Statement and Protocol

Resources Available



Meeting Agenda Review Vendor List Provision

Interest Screening Process Review Financial Disclosure Filings Exit Meeting Annual Ethics Training Ohio Ethics Commission Guidance Repository of Ethics Documents

One-on-One Onboarding

Board Ethics Statement and Protocol

OSU's Recusal and Screening Processes

Disclosure to OSU (voluntary)

- Entities in which you serve as a director or in another fiduciary role (both for-profit and not-for-profit)
- Entities in which you hold 5% or more of the ownership of the entity



Agenda Review and Recusal Identifications

• Staff identify agenda items for possible recusal from university discussions, deliberations, and decisions, including Board action items



Public Contract Screening Processes

• Staff screen purchases of goods and services for potential conflicts

Required Reporting

- **Ohio Ethics Commission Financial Disclosure Statement**
- Department of Defense - ${}^{\bullet}$ Consultancies with Foreign Persons

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	Form No. OIIC-2017 DHID ETHES COMMESSION
	FINANCIAL DISCLOSURE STATEMENT This statement is to be filed in 2018
	Financial information for calendar year 2017 Please type of anit clearly. Ser monotons for excitance with this page.
	-SECTION &. PERSONAL CONTACT INFORMATION
	Last Name Mi
	Address City State Sp
DoD Required Reporting of Trustee Positions or Consultancies August 2021	County E-mail Address Pitters
Overview:	SECTION 8. STATUS (Check of that oppin)
Ohio State is required to obtain and report information about its trustees who he consultants for, any foreign persons. Please provide the reporting information re with which you hold a position that meets the reporting requirement below.	Candibile CANDIDATES Place is the bits of write-in Candibias the Inst eliciton (primary, special, or relevant to an officer participation of the participation and paper Appointed to an unequipad term in electron office
Reporting Requirement:	Public Official Month Day Year Public Employee 2003
Your reporting will be made to the Department of Defense in support of Ohio Sta enables our work on national security research contracts, as part of the National compliance with 32 CFR Part 117.8(c)(7)(v).	Voluntary/Har/Obar Storbox - FVBLP PoliticRog 05462, 08.00 Politics: The Second Control of the Second Contr
Your reporting information will be provided as part of our response to the DoD St	l void
Pertaining to Foreign Interests, question #9: "Do any of the members of your org governing body), officers, executive personnel, general partners, regents, trustee any positions with, or serve as consultants for, any foreign person(5)?"	Public Entity you serve in 2018, served in 2017, or will serve if elected
"Foreign Person" is defined by as: "Any natural person who is not a lawful permai States Code (U.S.C.) 1101(a)(20) or who is not a protected individual as defined b	Public Setary: Start Dato: End Date:
any foreign corporation, business association, partnership, trust, society or any o incorporated or organized to do business in the United States, as well as internati	\$18,000 or work
governments and any agency or subdivision of foreign governments (e.g., diplom	SECTION D. ADDITIONAL PUBLIC POSITION, OFFICE, OR FOR Position/Title Example: council mamber, dwelft, board mamber; or job title; Tanking
Reporting Information:	1660
Please provide the following information for each position you hold with a foreign	Public Entity you serve in 2018, served in 2017, or will serve if elected
The name of the foreign entity/organization(s) with which you hold The title of the position you hold with the foreign entity/organizati The location where each foreign entity/organization's parent comp Switzerland) The physical location of the branch of the organization(s) you supp	Public Subary Dian Caste Disi Date Viscongenerated (ext Umo 50,600) March Day Year March Day Year 536,000 or more Sin Anno Image Image Image Image
company(s) (E.g., Nestle USA, Inc., Arlington, VA, USA) • Your citizenship (E.g., United States)	FOR CHED TTHICS COMMISSION LIST CHEY
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The SF-328 attachment containing the information you report will be marked to e records requests under the Freedom of Information Act (FOIA).	Kevid by: respression to DEC
Contact Information:	
Please direct your questions and reporting by October 31 st to:	
Melissa J. Shaw, MS, JD, JSP ⁹ Senior Facility Security Officer Officer of Secure Biosearch Emails of Control Control Control Final Security 232-1954	

Questions?



STATEMENT OF ETHICAL CONDUCT AND LEADERSHIP INTEGRITY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES January 30, 2015

Preamble

As Members of the Ohio State University Board of Trustees, Wexner Medical Center Board, and/or various Board of Trustees or Wexner Medical Center Board committees, we serve and are accountable to the Ohio State University and the public. We are honest guardians of the interests of our students, faculty, staff, and patients. Our responsibility is to assure leadership integrity in our actions, commitments and procedures, and to conduct ourselves, at all times, in a manner that fosters public confidence in the integrity of the Board of Trustees, its processes, and its accomplishments, and avoids favoritism, bias, and the appearance of impropriety.

Duties

All University Trustees ("Trustee" or collectively "Trustees"), Wexner Medical Center Board Members and Board Committee Members ("Member" or collectively as "Members") have three primary obligations:

- A duty of care Trustees and Members shall perform their duties with the care that an ordinary prudent person in a like position would use under similar circumstances;
- A duty of good faith Trustees and Members shall take the necessary actions to be informed and exercise appropriate judgment;
- A duty of loyalty Trustees and Members shall perform their duties in good faith, in a manner the member reasonably believes to be in, or not opposed to, the best interest of the University.

Conflicts of Interest

A "conflict of interest" may arise:

- A) When a reasonable observer, having knowledge of all of the relevant facts and circumstances, would conclude that a Trustee or Member, family member, business associate or related entity has an material interest, financial or otherwise, that is incompatible with the Trustee or Member taking action on a University matter, or such Trustee or Member is using his or her role to achieve personal gain or benefit to family, friends, or business associates;
- B) When the Trustee or Member, or his or her family member or business associate, might derive, a financial or other material benefit from the dissemination or use of confidential information learned in the course of his or her Board service; or

C) When a Trustee or Member, or their family member, business associate or related entity, has a material existing financial or other interest that impairs his or her independence, objectivity, or ability to discharge his or her duties in serving the University.

Commitment of Trustees and Members

Trustees shall follow the protections of the public found in Chapters 102 and 2921.42 and .43 of the Ohio Revised Code which apply to University Trustees and other public officials ("Ohio Ethics Laws"). In addition, all Trustees and Members shall:

- Serve with integrity and professionalism, in a manner that avoids favoritism, bias, conflicts of interest, and the appearance of impropriety;
- Withdraw from any consideration or action, or any participation with University employees, on any matter as to which the Trustee or Member has a conflict of interest. In doing so, the Trustee or Member shall advise the Secretary of the Board of Trustees that the Trustee or Member will recuse from discussion, consideration and vote on the matter on which conflict of interest exists which shall be reflected in the minutes of that Board;
- Accept no compensation or emolument from a source other than The Ohio State University for service as a Trustee or Member or in relation to any matter before their Board or committee;
- Not use membership on the Board, Wexner Medical Center Board or their committee, or the name of The Ohio State University or its acronym, logos, or other official indicia, in the any manner that suggests impropriety, bias, or unapproved commercial use;
- Not use any authority, advantage, or information conferred upon or provided by virtue of their service as a Trustee or Member for their personal benefit or that of their family or business associates;
- Not use any information not available to the public at large and obtained as a result of their service as a Trustee or Member for personal gain or benefit or for the gain or benefit of others; and
- Preserve the confidentiality of information obtained that is required by law to remain confidential.

Procedures Applicable to Trustees and University Employees

- A) Each Trustee is individually responsible for assuring their personal compliance with Ohio Ethics Laws.
 - Annually the Secretary of the Board will circulate the Summary of Substantive Provisions of the Ethics Law and Related Statutes prepared by the Ohio Ethics Commission to each Board Member for review.
 - The University General Counsel shall supplement the Summary with a brief memorandum outlining any other applicable provisions of Ohio law with which the Trustees must be familiar.
 - Each Trustee shall attend annual ethics education as provided by the University, the Board of Regents, or comparable program.

- Each Trustee shall submit to the Board Secretary an annual acknowledgement of the filing of their financial disclosure with the Ohio Ethics Commission.
- Members who are not Trustees of the University or paid employees of the University are not subject to the Ethics Laws but may, at their option, avail themselves of the procedures outlined in B) and C) below.
- B) The University shall establish a database of all contracts with third party vendors to the University. Once a year the Secretary of the Board shall circulate a form to each Trustee on which the Trustee may, at his or her option, list any entities in which the Trustee (1) serves as a director or other fiduciary (both for-profit and not-for-profit entities), or (2) holds (individually and/or combined with other members of the Trustee's family and/or the Trustee's business associates) five percent (5%) or more of the ownership of the entity.
 - A Trustee is encouraged to update the Trustee's entity list at any time the Trustee agrees to assume a directorship or other fiduciary relation with an entity or acquires a five percent (5%) or larger ownership interest in the entity (individually and/or combined with other members of the Trustee's family and/or the Trustee's business associates).
 - Upon receipt of the annual or update entity disclosures, the University shall determine whether the University has made any purchases of goods or services from each identified entity in the last twenty-four (24) months or whether it otherwise has any contracts with each identified entity. Upon completion of its review, the Secretary of the Board of Trustees shall promptly notify each Trustee of any situation in which the University has purchased goods or services from, or has a contract with, any entity listed by that Trustee on that Trustee's entity disclosure.
 - The University shall use its best efforts to not prospectively purchase any goods or services, or enter into a contract with, any entity listed by a Trustee on the Trustee's entity disclosure without the prior written consent of (1) the Trustee and (2) the General Counsel of the University.
 - The form shall be submitted to the General Counsel along with a request for legal advice pertaining to the Trustee or Member's obligations relating to their service. The General Counsel will provide the Trustee or Member a confirmation letter as well as a summary of preventative actions the University will take as outlined above.
- C) The General Counsel of the University shall be available to advise each Trustee with regard to any issue arising under the Ethics Laws. In doing so, the Office of Legal Affairs shall maintain the attorney-client privilege with the Trustee or Member unless expressly waived in writing by the Trustee or Member. If the Office of Legal Affairs is unable to provide representation consistent with maintaining the attorney-client privilege with the Trustee or Member, or otherwise believes a conflict might exist if the Office of Legal Affairs represented the Trustee or Member, the Office of Legal Affairs shall so inform the Trustee or Member.



Board of Trustees Conflict of Interest Protocol

This Protocol summarizes the process by which the Office of Legal Affairs and Office of the Board of Trustees assist individual Trustees of the Ohio State University, as well as members of the Ohio State University Wexner Medical Center Board, and members of any Board Committees, in meeting their commitments under the Board of Trustees' Statement of Ethical Conduct and Leadership Integrity ("Statement") and Ohio Ethics Laws.

Candidate Screening: The Office of Legal Affairs will support the Board of Trustees in prescreening potential trustees, Charter Trustees, Wexner Medical Center Board members, and members of Board Committees, when known, for possible ethics or conflict of interest issues based on publicly available information, prior to their appointment.

Charter and Committee Members: The Statement of Ethical Conduct and Leadership Integrity applies to both University Trustees ("Trustees") and Charter and Committee Members ("Members"). University Trustees are also governed by Ohio Ethics Laws. Members are expected to recognize potential conflicts of interest and respond accordingly, and the Office of Legal Affairs will assist both Trustees and Members as requested.

Ethics Education: At the time of his or her appointment, each Trustee and Member shall be invited to participate in a one-on-one education session by the General Counsel. The session will cover Ohio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

In addition, the University will provide Trustees and Members with an annual ethics education session that will cover Ohio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

The Board Office will also distribute the Summary of Substantive Provisions of the Ethics Law and Related Statutes prepared by the Ohio Ethics Commission and create a repository of relevant ethics documents that is accessible to Trustees and Members online.

Individualized conflict management plan: Where requested by an individual Trustee or Member, the General Counsel will define a management plan to assist in the management of a potential conflict. Such a plan may include assisting the Board Secretary in reviewing the Board Meeting agenda, prior to a meeting, to identify the potential conflict affecting individual Trustees or Members. Depending on the nature of the potential conflict, the Board materials may be redacted and other steps taken to ensure that the Trustee or Member appropriately recuses him- or herself from the discussion.

Optional Provision of List of Interests: Once a year the Secretary of the Board shall circulate a form to each Trustee on which the Trustee may, at his or her option, list any entities in which the Trustee (1) serves as a director or other fiduciary (both for-profit and not-for-profit entities), or (2) holds (combined with other members of the Trustee's family or the Trustee's business associates) five percent (5%) or more of the ownership of the entity. A Trustee is encouraged to update the Trustee's entity list at any time the Trustee agrees to assume a directorship or other fiduciary relation with an entity or acquires a five percent (5%) or larger ownership interest in the entity. The form shall be submitted to the General Counsel along with a request for legal advice pertaining to the Trustee or Member's obligations relating to their service. The information so disclosed shall be held in confidence. Members may avail themselves of this process at their own initiative. The General Counsel will provide the Trustee or Member a confirmation letter as well as a summary of preventative actions the University will take to assist the Trustee or Member in managing the disclosed relationship(s).

Potential conflicting vendor list and University purchases: To assist Trustees in meeting their obligations under the Ohio Ethics Laws, and otherwise to manage their potential conflicts of interest, the Board Office, upon request, will provide to the Trustees the University's vendor list.

Financial Disclosure Filings: Annually, the Board Office will remind trustees of Ohio Ethics Commission financial disclosure filing requirements and upcoming deadlines, pay for filing fees, and confirm with each trustee that he or she properly filed their financial disclosure with the Commission.

Agenda Review: The Board Office will review each Board, Wexner Medical Center Board, and/or Committee agenda to identify items for action on those agendas that may pose potential conflicts of interest for individual Trustees and Members, based on previously disclosed or known information, and will consult with the individual trustee or member and the Office of Legal Affairs, as appropriate.

Exit meeting: At the time that a Trustee or Member retires from the Board or Committee, General Counsel will offer to review the ongoing ethical obligations of the Trustee or Member and offer ongoing support in interpretation of those obligations.



OHIO ETHICS COMMISSION William Green Building 30 West Spring Street, L3 Columbus, Ohio 43215-2256 Telephone: (614) 466-7090 Fax: (614) 466-8368

www.ethics.ohio.gov

Ohio Ethics Law Memoranda For Trustees of Public Colleges and Universities

I. INTRODUCTION TO THE ETHICS LAW AND RELATED STATUTES

This handout contains general information about the Ohio Ethics Law and related statutes (Chapter 102. and Sections 2921.42, 2921.421, and 2921.43) as they apply to individuals serving as trustees of state colleges and universities. To assist you, this handout outlines, in general terms, your responsibilities under the Ethics Law and related statutes.

The prohibitions of the Ethics Law and related statutes protect both individuals who serve in public positions and the general public. The law includes requirements for financial disclosure by trustees of public colleges and universities, as well as general provisions that condition the conduct of public officials and employees to help protect against conflicts of interest.

- A. Intent:
 - To prevent public officials and employees with conflicts of interest from acting on those conflicts
 - To provide remedies of education, advice, and enforcement
- B. Application:
 - All public officials and employees at every level of government in Ohio, and those who do business with them
 - All trustees of state public colleges and universities are public officials and are, therefore, subject to Ohio's Ethics Law.
 - Limited exception for teachers and other educators with no administrative responsibilities [Ohio Revised Code ("R.C.") 102.01 (B)]
- C. Ohio's Ethics Law:
 - Found in Chapter 102 of the Revised Code
 - Related statutes are R.C. 2921.42 and R.C. 2921.43

II. THE OHIO ETHICS COMMISSION

- A. History
 - Post-Watergate enactment in 1973 [H.B. 55, effective 1/1/74]
- B. Purpose
 - Requiring personal financial disclosure
 - Imposing **criminal** penalties for unethical conduct
 - Establishing uniform review of questions by statewide commissions of the three branches of government

- C. Composition of the Ethics Commission
 - Six **bi-partisan** members
 - Appointed by Governor, confirmed by Senate
 - Staggered, 6-year terms
 - Compensated \$75 per meeting, up to \$1800 per year
- D. Authority of the Ethics Commission
 - Administers Ethics Law (R.C. 102) and related statutes (R.C. 2921.42 and 2921.43) for all public officials and employees at the state, county, municipal, township, and other levels of government *except*:
 - a. Judges and judicial employees [Contact the Board of Commissioners on Grievances and Discipline of the Supreme Court at (614) 644-5800]
 - b. State legislators and legislative employees [Contact the Joint Legislative Ethics Committee at (614) 728-5100]

III. RESPONSIBILITIES AND PROCESSES OF THE COMMISSION

- A. General Duties Five Major Responsibilities
 - 1. Public Information
 - 2. Advice
 - 3. Investigation and Referral for Prosecution
 - 4. Financial Disclosure
 - 5. Legislation
- B. Public Information R.C. 102.08.
 - 1. Organize and provide training and information sessions regarding conflicts of interest and financial disclosure
 - Presented 137 educational sessions throughout the state in 1997
 - Sessions given by the Commission are free of charge
 - 2. Create and distribute informational materials regarding Ohio's Ethics Law
 - 3. Provide a master copy of the Ethics Law to agencies for distribution
 - 4. Maintain website of electronic information [<u>http://www.ethics.ohio.gov</u>]
- C. Advice Render Advisory Opinions R.C. 102.08.
 - 1. The law provides assistance to you as a public official from the Ethics Commission through written advisory guidance to answer your questions about the specific application of the Ethics Law to future actions. You are encouraged to ask questions and we will do our best to answer them.
 - 2. Please do not hesitate to call or write to our office at the telephone and address above.
- D. Investigation R.C. 102.06.
 - 1. Authority Analogous to specialized grand jury
 - 2. **Confidential process** Commission is prohibited by law from disclosing any information about investigations *except*:
 - a. Commission may publicly comment that a complaint has been referred to a prosecutor if no action has been taken within 90 days of the referral
 - Commission cannot comment regarding the merits of its findings
 - b. Accused can request disclosure of a complaint, if the accused has successfully defended the complaint

- 3. Resolution Authority After consultation with the accused, the person filing the complaint, and any other person the Commission considers necessary, the Commission or a prosecutor may agree to settle a charge with the accused.
- 4. Demand exceeds resources:
 - a. An estimated 18,000 elected office holders and 500,000 public employees subject to authority
 - b. As a result, commission must weigh the relative severity of allegations in order to prioritize which will be investigated
- E. Financial Disclosure R.C. 102.02.
 - 1. All state college and university trustees are required to file individual financial disclosure statements with the Ethics Commission by April 15th of each year.
 - 2. These statements aid trustees in identifying financial interests they hold that may present conflicts of interest for them in the performance of their public duties.
 - 3. The Ethics Commission provides financial disclosure statements to college and university trustees by February 15th of each year.
 - 4. Financial disclosure statements reflect the entire preceding year's financial interests held by the filer, even if the trustee did not serve during the preceding year.
 - 5. College and university trustees are required to disclose:
 - Sources of income of over \$500;
 - Sources of gifts of over \$500 (excluding most family members, but including spouses);
 - Investments over \$1000;
 - Debtors and creditors over \$1000;
 - Most ownership and leasehold interests in real property, located in Ohio.
 - 6. Statements filed by trustees of public colleges and universities are confidential except for any part of the disclosure that reveals a potential conflict of interest. Each confidential statement is individually reviewed by the Ethics Commission to identify sources of potential conflict. These may include a trustee's financial interests, because a trustee may not use his authority to affect his own interests if they have business or regulative relationships with the college or university.
 - 7. The General Assembly has mandated timely compliance with the deadline. As a result, the Ethics Commission will assess a late filing fee of \$10 per day, up to a total of \$250.00, against individuals who fail to file statements by the deadline.
- F. Legislation R.C. 102.08.
 - Recommend legislation relating to ethics, conflicts of interest, and financial disclosure
 - Recent examples:
 - H.B. 300 in 1986
 - H.B. 285 in 1994

General Rule – Whenever the personal financial or fiduciary interests of a public official or employee, his family, or his business associates are involved in a situation before the official or employee, there is an ethics issue.

In addition to financial disclosure requirements, the Ohio Ethics Law contains provisions regarding the private activities of public officials. These provisions deal with four general areas: conflicts of interest; public contracts (including nepotism) and public investments; post-employment, confidentiality, and representation; and, supplemental compensation. These general restrictions are summarized below.

Conflict of Interest – R.C. 102.03 (D), (E), (F).

A.

- 1. A trustee of a public college or university is prohibited from taking any action, including voting, discussing, deliberating, and formally or informally lobbying, on any matter where the official, his family, his business associates, or others with whom he has a relationship that would affect his objectivity, would receive anything of substantial value [102.03 (D)].
 - a. R.C. 102.03 (D) prohibits a public official from using his authority to secure anything of value that could have a substantial and improper influence upon the official in the performance of his duties. This section prohibits any formal or informal action in a matter where a substantial thing of value may benefit the official, his family, or his business associates.
 - b. The law defines "**anything of value**" to include money, goods, chattels, future employment, interests in realty, and "every other thing of value."
- 2. A trustee of a public college or university is prohibited from accepting or soliciting anything of substantial value, including gifts, travel, meals, and lodging payments, and consulting fees, from improper sources including parties that are doing or seeking to do business with, regulated by, or interested in matters before the board or commission she serves [R.C. 102.03 (D) and (E)].
 - a. R.C. 102.03 (E) prohibits a public official from merely soliciting or accepting anything of value if the thing of value could have a substantial and improper influence upon the public official in the performance of his duties.
 - b. "Anything of value" could have a **substantial** influence upon a public official if the thing has a substantial value. The Ethics Commission has stated, for example, that season tickets for a professional sports team have a substantial value and cannot be provided to a public official by a party doing business with or regulated by the public agency [OEC Adv. Op. No. 95-001].
 - c. A thing of value could have an **improper** influence upon a public official if it is provided by a source that has a direct relationship with the public agency served by the official. Those sources, which are "improper" because of their relationships with a public agency, include parties doing or seeking to do business with, regulated by, or interested in matters before the public agency. Those "interested in" matters might include an association of parties doing business with the public agency.

- 3. The law also **prohibits a private party, or any person**, from promising or giving anything of value to a public college or university trustee if the thing of value could have a substantial and improper influence upon the public official or employee in the performance of his duties [R.C. 102.03 (E); <u>OEC Adv. Op. No. 90-001</u>].
 - a. One example of a situation where these restrictions have been applied is travel, meals, and lodging. A public college or university trustee is prohibited from accepting travel, meals, and lodging, from any improper source, which would include parties that are doing or seeking to do business with, regulated by, or interested in matters before the public agency [OEC Adv. Op. No. 89-014]. A trustee is also prohibited from accepting or using any frequent flyer benefits accrued while in the course of travel in his official capacity, unless the benefits are used in official travel [OEC Adv. Op. No. 91-010].

B. Public Contract Restraints - R.C. 2921.42; R.C. 102.04.

- 1. A trustee of a public college or university is prohibited from authorizing or using his position to secure authorization of a public contract for himself, a member of his family, or a business associate [R.C. 2921.42 (A)(1)].
 - a. A "**public contract**" is any purchase or acquisition of any property or services, including employment, and casual, as needed purchases, and any design, construction, alteration, repair, or maintenance of any public property [2921.42 (G)(1)].
 - b. The Commission has stated that a prohibited "**interest**" in a public contract must be definite and direct, and may be either pecuniary or fiduciary [OEC Adv. Op. No. 78-005].
 - c. The term "**a member of his family**" includes, but is not limited to, a spouse, parent, grandparent, child, grandchild, or sibling. It also includes any other person related by blood or marriage to the public official and residing in the same household with the official [OEC Adv. Op. No. 80-001; Walsh v. Bollas, 82 Ohio App. 3d 588 (Lake County 1992)].
 - d. A "**business associate**" is a person with whom a public official is engaged in an on-going business enterprise, such as a partner in a partnership, a coowner of a business, or an outside, private employer [OEC Adv. Op. No. 92-003].
- 2. A trustee of a public college or university is **prohibited from profiting from** a public contract he approved, or that was approved by the board of trustees of which he is a member, even if he abstains from the approval, unless the contract was competitively bid and awarded to the lowest and best bidder [R.C. 2921.42 (A)(3)]. This restriction applies while the official is connected with the public college or university, and for one year after he leaves his position.
 - a. This section prohibits a member of a governing board, such as a college or university board of trustees, for one year from the time he leaves his position, from accepting employment with his public agency, if the employment was authorized or the position was created during his service. R.C. 102.03 (D) (discussed above) also prohibits a member of a governing board from using his position to secure employment from the public agency he serves [OEC Adv. Op. No. 87-008]. These restrictions do not mean that a former college or university trustee is prohibited from securing employment with the college or university he had served, so long as the board of trustees did not create the position or authorize the employment

during his service, and the former trustee did not seek the employment opportunity until after he left the position of trustee.

3. Nepotism

a. A trustee of a public college or university is prohibited from authorizing the hire of, or using his authority to secure the hire of, or employment benefits for, any member of his family (parents, grandparents, children, grandchildren, spouse, siblings, or any person related by blood or marriage and residing in the same household) [R.C. 2921.42 (A)(1)].

4. **Improper Interest in Public Contracts**

- a. A trustee of a public college or university is prohibited from having an interest in the profits or benefits of a public contract entered into by the institution with which he is connected [R.C. 2921.42 (A)(4)]. The term "connected with" has been defined by the Commission as being related to or associated with the institution [OEC Adv. Op. No. 87-002, 89-004, 90-007].
 - i. **EXEMPTION:** A trustee of a public college or university is not considered to have an interest in a public contract entered into by his college or university with a private corporation if his interest in the corporation is limited to being a stockholder of less than five percent or a creditor of **less than five percent** [R.C. 2921.42 (B)].
 - ii. **EXEMPTION:** A trustee of a public college or university is not prohibited from having an interest in a public contract entered into by the college or university he serves so long as: (1) the purchase is a necessary purchase; (2) the goods or services are unobtainable elsewhere for the same or lower cost, or are furnished as part of a continuing course of dealing started prior to the trustee's connection with the college; (3) the service provided is the same as or better than the service provided to other clients or customers; and (4) the public official does not participate, the contract is at arms length, and the college or university has full knowledge of the board member's interest [R.C. 2921.42 (C)].
 - iii. The application of these two exemptions is dependent upon the facts.

Please contact the Ethics Commission for further information.

b. A trustee of a state college or university is prohibited from authorizing investments, or employing authority to secure investments of public funds in any security, if he, a member of his family, or any of his business associates either has an interest, is an underwriter, or receives any brokerage, origination, or servicing fees [R.C. 2921.42 (A)(2); <u>State v. Strabala</u> (1993)].

5. Sale of Goods

- a. A trustee of a state college or university is prohibited from selling any goods or services to any state entity, except through competitive bidding or as provided by exemption [R.C. 102.04 (B)].
 - i. **EXEMPTION:** Sales to state agencies other than the college or university served are exempted when the trustee completes and files a disclosure of the sale of goods or services, as described in R.C. 102.04 (D), before entering into the sale. The trustee must file the disclosure with the college or university he serves, the state entity to which the sale will be made, and the Ethics Commission [R.C. 102.04 (D)].

C. Post-Employment Restrictions – R.C. 102.03(A), (B); 102.04(A),(C).

1. General **Revolving Door – R.C. 102.03(A):**

A trustee of a state college or university is prohibited, during public service and for **one year** thereafter, from representing anyone, before any public agency, on any matter in which he personally participated while he was a member of the board of trustees. For some matters, the prohibition remains in effect for two years [R.C. 102.03 (A)].

- a. A "**matter**" is any case, proceeding, application, determination, issue, or question [R.C. 102.03 (A)(5)].
- b. "**Personal participation**" is any decision, approval, disapproval, recommendation, the rendering of advice, investigation, or other substantial exercise of administrative discretion [R.C. 120.03 (A)(1)]. Supervision of another public official or employee can be, but is not always, personal participation [OEC Adv. Op. No. 91-009].
- c. "Representation" is defined as any formal or informal appearance before, or any written or oral communication with, any public agency [102.03 (A)(5)]. "Representation" includes preparing documents, regardless of whether the individual himself signs them, or they are signed by someone else [OEC Adv. Op. No. 86-001]. The restriction applies even if the represented party is another public agency [OEC Adv. Op. No. 93-011]. The restriction does not apply to behind-the-scenes consultation with a client or new employer [OEC Adv. Op. No. 92-005].

2. **Representation** – R.C. 102.04 (A).

- a. A trustee of a public college or university is prohibited from receiving compensation except from the institution of higher education he serves for any service **rendered personally** on any case, application, or other matter before any state entity, except as provided by exemption [R.C. 102.04 (A)]. Ministerial matters like tax preparation and filing incorporation papers are removed from the restriction [R.C. 102.04 (F); <u>OEC Adv. Op. No. 89-016</u>].
 - i. **EXEMPTION:** Receiving compensation for providing services on matters pending before state agencies other than the institution of higher education served is exempted when the official completes and files a disclosure, as described in R.C. 102.04 (D), before performing the personal services. The trustee must file the disclosure with the college or university he serves, the state entity to which the sale will be made, and the Ethics Commission [R.C. 102.04 (D)].
- 3. **Confidentiality** R.C. 102.03 (B).
 - a. A trustee of a state college or university is prohibited from disclosing or using confidential information acquired in his state position, without appropriate authorization. There is no time limit on this restriction [R.C. 102.03 (B)].
- 4. Representation Influence peddling R.C. 102.04 (A)(C).
- D. Other Restrictions.
 - 1. Supplemental Compensation R.C. 2921.43 (A).
 - a. A trustee of a state college or university is prohibited from accepting compensation, other than from the college or university he serves, for the performance of his public duties [R.C. 2921.43 (A)]. Private parties are also prohibited from offering or giving supplemental compensation to university trustees [102.03 (F); 2921.43 (A)].
 - 2. Honoraria R.C. 102.03 (H)
 - a. The general restriction enacted by the Legislature in 1994 that prohibits a

public official who files a disclosure statement from receiving an honorarium does not apply to any member of the boards of trustees, or any president, of state institutions of higher education. However, a trustee or president is prohibited from accepting honoraria or travel expenses from parties that are doing or seeking to do business with, regulated by, or interested in matters pending before his college or university [102.03 (I)].

- 3. Rate-Making R.C. 102.03 (C).
- E. Additional considerations
 - 1. Copies of the law R.C. 102.09 (E).

V. SUMMARY-COMMON SENSE WRAP-UP

- A. Cannot authorize a contract or use authority to secure authorization of a contract for self, family, business associates
- B. Cannot solicit or accept things of value
- C. Cannot disclose or use confidential information
- D. Cannot receive additional compensation for performance of official duties
- E. Cannot represent parties on matters in which public servant involved
- F. Cannot participate in matters where public servant has a conflict of interest i.e., where something of value will result for self, family members, others

As previously stated, this information summarizes the Ohio Ethics Law and related statutes in Chapter 102. and Sections 2921.42, 2921.421, and 2921.43. These laws are criminal statutes designed to protect the public from decisions that could be influenced by improper conflicts of interest for those who serve the public interest. Although the majority of public officials and employees meet or exceed these standards, these provisions serve to assist in deterring or punishing the few who do not. Your careful consideration of the prohibitions is appreciated.

The Ohio Ethics Commission is an independent agency of state government charged with interpreting and administering the Ohio Ethics Law for many state and local public officials and employees. The Commission has been serving the public, and state and local governments, since its formation as part of the Ohio Ethics Law in 1973. If you have any questions about how these restrictions apply to you, or for more information about the Ethics Law in general, please contact the Ohio Ethics Commission at (614) 466-7090.

This memorandum was prepared by the Ohio Ethics Commission for informational purposes only. It is not intended as a substitute for the laws referenced or Ethics Commission advisory opinions construing those provisions.

WHEN IN DOUBT, CALL THE ETHICS COMMISSION--(614) 466-7090 Check us out on the Web at <u>http://www.ethics.ohio.gov</u>



THE OHIO STATE UNIVERSITY

210 Bricker Hall 190 North Oval Mall Columbus, OH 43210-1388

> Phone (614) 292-6359 Fax (614) 292-5903 trustees.osu.edu

SUMMARY OF ACTIONS TAKEN

August 16, 2022 – Talent, Compensation & Governance Committee Meeting

Members Present:

John W. Zeiger Elizabeth P. Kessler Abigail S. Wexner Alexander R. Fischer Gary R. Heminger Lewis Von Thaer Jeff M.S. Kaplan Tom B. Mitevski Hiroyuki Fujita *(ex officio)*

Members Present via Zoom: N/A

Members Absent: N/A

PUBLIC SESSION

The Talent, Compensation & Governance Committee of The Ohio State University Board of Trustees convened on Tuesday, August 16, 2022, in person at Longaberger Alumni House on the Columbus campus. Committee Chair John Zeiger called the meeting to order 9:28 a.m.

EXECUTIVE SESSION

It was moved by Mr. Zeiger and seconded by Mr. Kaplan that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters regarding the appointment, employment and compensation of public employees, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Zeiger, Ms. Kessler, Mrs. Wexner, Mr. Fischer, Mr. Heminger, Mr. Von Thaer, Mr. Kaplan, Mr. Mitevski and Dr. Fujita.

The committee entered executive session at 9:29 a.m. and reconvened in public session at 12:39 p.m.

PUBLIC SESSION

Items for Discussion

- 1. <u>Annual Trustee Ethics Training</u>: This presentation was postponed to the November committee meeting to ensure enough time would be available for thorough discussion.
- 2. <u>Key Critical Searches</u>: This topic was also not discussed at this time. The trustees were aware of ongoing searches and there were no significant updates that had to be shared at this meeting.

Items for Action

3. <u>Approval of Minutes</u>: No changes were requested to the May 18, 2022, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.



4. Resolution No. 2023-09, Amendments to the Bylaws of The Ohio State University Board of Trustees

Synopsis: Approval of the attached amendments to the Bylaws of The Ohio State University Board of Trustees, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the Bylaws of the Ohio State University Board of Trustees took place on August 19, 2021:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the Bylaws of the Ohio State University Board of Trustees.

(See Appendix X for background information, page XX)

5. Resolution No. 2023-10 Ratification of Committee Appointments FY2023-2024

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for Fiscal Year 2023-2024 are as follows:

Academic Affairs & Student Life: JEFF M.S. KAPLAN, CHAIR ELIZABETH A. HARSH, VICE CHAIR Abigail S. Wexner Elizabeth P. Kessler Reginald A. Wilkinson Michael Kiggin Susan E. Cole (faculty member) HIROYUKI FUJITA (EX OFFICIO)

FINANCE & INVESTMENT: TOM B. MITEVSKI, CHAIR JAMES D. KLINGBEIL, VICE CHAIR JOHN W. ZEIGER GARY R. HEMINGER Lewis Von Thaer Michael Kiggin TANNER R. HUNT Amy Chronis Kent M. Stahl HIROYUKI FUJITA (EX OFFICIO)

LEGAL, AUDIT, RISK & COMPLIANCE:

Elizabeth P. Kessler, Chair **MICHAEL KIGGIN, VICE CHAIR** Alan A. Stockmeister Jeff M.S. Kaplan Elizabeth A. Harsh **HIROYUKI FUJITA (EX OFFICIO)**

Master Planning & Facilities:

Alexander R. Fischer, Chair **ALAN A. STOCKMEISTER, VICE CHAIR** Elizabeth A. Harsh Reginald A. Wilkinson **JAMES D. KLINGBEIL** Robert H. Schottenstein **HIROYUKI FUJITA (EX OFFICIO)**

Research, Innovation & Strategic Partnerships Lewis Von Thaer, Chair REGINALD A. WILKINSON, VICE CHAIR Alexander R. Fischer TANNER R. HUNT Phillip Popovich (faculty member) HIROYUKI FUJITA (EX OFFICIO)

Talent, Compensation & Governance: JOHN W. ZEIGER, CHAIR ELIZABETH P. KESSLER, VICE CHAIR Abigail S. Wexner Alexander R. Fischer GARY R. HEMINGER LEWIS VON THAER JEFF M.S. KAPLAN TOM B. MITEVSKI HIROYUKI FUJITA (EX OFFICIO)

Wexner Medical Center:

Leslie H. Wexner, Chair Abigail S. Wexner Alan A. Stockmeister John W. Zeiger

TOM B. MITEVSKI

TANNER R. HUNT

Stephen D. Steinour Robert H. Schottenstein W.G. Jurgensen Cindy Hilsheimer Amy Chronis **HIROYUKI FUJITA (EX OFFICIO, VOTING)** Kristina M. Johnson (ex officio, voting) Melissa L. Gilliam (ex officio, voting) Michael Papadakis (ex officio, voting) JAY ANDERSON / Andrew Thomas (ex officio, voting)

6. Resolution No. 2023-11, Personnel Actions

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the May 19, 2022, meeting of the Board, including the following appointments and contract amendments:

Appointments

Name:	Vincent Tammaro
Title:	Vice President and Chief Financial Officer
Unit:	The Ohio State University Wexner Medical Center
Date:	August 1, 2022
Name:	Eric Anderman
Title:	Interim Dean and Director
Campus:	The Ohio State University at Mansfield
Unit:	Office of Academic Affairs
Term:	July 1, 2022 – May 14, 2023, or until a new dean is appointed
Name:	Jay Anderson
Title:	Interim Co-Leader
Unit:	The Ohio State University Wexner Medical Center
Term:	September 1, 2022 – until a new Executive Vice President and CEO is hired

Appointment Extensions

Name:	Trevor Brown
Title:	Dean
College:	John Glenn College of Public Affairs
Unit:	Office of Academic Affairs
Term:	July 1, 2023 – July 30, 2024

Name:	Bernadette Melnyk
Title:	Dean
College:	Nursing
Title:	Vice President for Health Promotion and University Chief Wellness Officer
Unit:	Office of Academic Affairs
Term:	January 1, 2023 – June 30, 2023
Name:	Andrew Thomas
Title:	Interim Co-Leader
Unit:	The Ohio State University Wexner Medical Center
Term:	September 1, 2022 – until a new Executive Vice President and CEO is hired

Reappointment

Name:	Cathann Kress
Title:	Dean and Vice President, Agricultural Administration
College:	Food, Agricultural, and Environmental Sciences
Unit:	Office of Academic Affairs
Term:	July 1, 2022 – June 30, 2027

Compensation Adjustments

Name:	Michael Papadakis
Title:	Senior Vice President and Chief Financial Officer
Unit:	Business and Finance
Date:	September 1, 2022
Name:	Jake Wozniak
Title:	Treasurer, Vice President Financial Services & Innovation
Unit:	Business and Finance
Date:	September 1, 2022

7. Resolution No. 2023-12, Revisions to the Rules of the Classified Civil Service

Synopsis: Approval of revisions to Chapters 3335-51, 3335-57, 3335-65, 3335-67, 3335-81, 3335-83, and 3335-89 of the Ohio Administrative Code governing The Ohio State University's Classified Civil Service staff related to reclassifications, applications, employment and positions, probationary periods, reduction in force, payroll and compensation, and definition of terms, is proposed.

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the university, including employees in the Classified Civil Service; and

WHEREAS Resolution No. 2008-47, adopted by the Board of Trustees in November 2007, authorizes the Office of Human Resources, as the university's Appointing Authority relating to all matters of governance involving Classified Civil Service employees, in consultation with the Office of Legal Affairs, to make periodic recommendations to the Board regarding the enactment and revision of Classified Civil Service Rules; and

WHEREAS the most recent revision of the university's Classified Civil Service Rules took place in November 2020, and the Office of Human Resources now has recommended further needed revisions in the rules with respect to reclassifications, applications, employment and positions, probationary periods, reduction in force, payroll and compensation, and definitions of terms for Classified Civil Service staff; and

WHEREAS these revisions in the Classified Civil Service Rules, as shown in the attached, will enable the university to align the rules with Career Roadmap, streamline processes, enhance efficiency and effectiveness, and provide more effective rules and general management of Classified Civil Service employees; and

WHEREAS the university has complied with Ohio Revised Code Section 111.15 in promulgating these revisions to the Classified Civil Service Rules, and the university additionally has provided reasonable notice to all affected university employees and interested groups and a period of time during which such employees or interested groups could submit comments about the proposed Classified Civil Service Rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the revisions to the Classified Civil Service Rules as set forth in the attached amendments to the Classified Civil Service Rules, effective November 1, 2022.

(See Appendix X for background information, page XX)

Action: Upon the motion of Mr. Kaplan, seconded by Mr. Mitevski, the foregoing resolutions were adopted by unanimous voice vote with the following members present and voting: Mr. Zeiger, Ms. Kessler, Mrs. Wexner, Mr. Fischer, Mr. Heminger, Mr. Von Thaer, Mr. Kaplan, Mr. Mitevski and Dr. Fujita.

The committee adjourned at 12:43 p.m.

AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Board of Trustees*, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place on August 18, 2022:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws* of the Ohio State University Board of Trustees.

AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in February 2021; and

WHEREAS the Wexner Medical Center Board approved and recommended the attached amendments for approval by the University Board of Trustees on November 15, 2022:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws* of *The Ohio State University Wexner Medical Center Board*.

OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD BYLAWS

3335-93-01 The Ohio state university Wexner medical center board.

(A) The Ohio state university Wexner medical center board ("University Wexner Medical Center Board") shall be the governing body responsible to the Ohio state university board of trustees ("University Board of Trustees") for operation, oversight, and coordination of the Ohio state university Wexner medical center consisting of the Ohio state university hospitals, (Ohio state university hospital, Ohio state university hospital, Ohio state university hospital, Ohio state university hospital east, Ohio state Richard M. Ross heart hospital, Ohio state Harding hospital, Ohio state brain and spine hospital and Ohio state university rehabilitation services at Dodd hall) and the Ohio state James cancer hospital and Solove research institute ("The James") and other such clinical health care enterprises, including without limitation to ambulatory services and outpatient health care facilities, clinics, the faculty group practice, primary and specialty practices, university Wexner medical center signature programs, and clinical laboratories.

Although the Ohio state university board of trustees has the fiduciary and legal responsibility for the Wexner medical center, the Ohio State university board of trustees acknowledges the important contributions and role of the Wexner medical center board. The complexity and scope of the Wexner medical center makes the focused oversight of the Wexner medical center board particularly helpful to the Ohio state university board of trustees. To assure clarity of roles and maximize the benefit of this structure, the Wexner medical center board shall be responsible for providing input and recommendations regarding the development and strategic allocation of resources, planning and delivery of medical services, and such other powers and duties as detailed in rule 3335-93-02 of the Administrative Code, subject to the ultimate authority of the university board of trustees.

(B) The university Wexner medical center board shall be composed of up to seventeen twenty-two voting members:

(1) Up to six members of the university board of trustees, including one student trustee, appointed annually by the chair of the university board of trustees and ratified by the university board of trustees.

(2) Up to six eleven public members appointed annually by the chair of the university board of trustees in consultation with the university president, the chair of the Wexner medical center board, the executive vice president and chancellor for health affairs chief executive officer and the chair of the university board of trustees' governance committee and ratified by the university board of trustees, and

- (3) Five ex-officio voting members consisting of:
- (a) The chair of the university board of trustees;
- (b) The university president;
- (c) The executive vice president and chancellor for health affairs chief executive officer;
- (d) The university senior vice president and chief financial officer; and
- (e) The university executive vice president and provost.

(C) The selection criteria for public members shall ensure that the university Wexner medical center board membership will include persons with a broad array of skill sets, perspectives, backgrounds, including knowledge in health care delivery, sophisticated business expertise, prior board service, and/or persons who can assist the university Wexner medical center in its outreach to and relationships with the public, communities, and patients served, and governmental entities to ensure optimal operations and advancement of the university Wexner medical center's strategic mission, vision, and goals. Membership shall be national in scope and the selection processes shall incorporate the diversity policies of the university.

3335-93-02 Powers and duties.

The university board of trustees retains its ultimate sovereign power and authority over and fiduciary responsibility for all aspects of the mission and operations of the university Wexner medical center, health sciences colleges, and clinical health care enterprises.

Under the ultimate authority of the university board of trustees and consistent with Ohio law, the university board of trustees authorizes and designates the university Wexner medical center board to act as a governing body on behalf of the university for certain quality and patient care matters, for all of the hospitals and clinics of the university. In accordance with that responsibility, as authorized by the university board of trustees, the university Wexner medical center board will be responsible for the following:

(A) Assuring the quality of patient care throughout the university Wexner medical center, including the planning and delivery of patient services and formation of quality assessments, improvement mechanisms and monitoring the achievement of quality standards and patient safety goals;

(B) Oversight for the purposes of accreditation and licensure; and

(C) Approval of clinical privileging forms, medical and dental staff appointments, clinical privileges, medical staff operations, including the approval, adoption, and amendment of medical staff bylaws and rules and regulations, and the conducting of peer review and professional review actions for medical staff and credentialed providers within university board of trustees-defined and approved parameters.

Any action taken by the board pursuant to the powers and duties as defined in paragraphs (A) to (C) of this rule shall be taken only by the voting, non-public members and approved by majority vote thereof.

(D) In addition, in accordance with that authority and responsibility authorized by the university board of trustees, and consistent with Ohio law, the university Wexner medical center board shall serve in a consultative role and shall be responsible for, subject to the review and approval of the university board of trustees, the following:

(1) Making recommendations to the university board of trustees, university president, and executive vice president and chancellor for health affairs chief executive officer for the Wexner medical center regarding the development and strategic allocations of resources of the university Wexner medical center, including operations, fiscal health, space and facilities management and utilization, personnel, safety and security, and technology;

- (2) Oversight of extramural affiliations, partnerships, operating agreements, and strategic business opportunities as approved by the university board of trustees, with regard to the university Wexner medical center and its affiliated entities;
- (3) Upon recommendation by the medical staff of university hospitals or the medical staff of the James, approval of medical staff bylaws amendments and recommendation thereof to the university board of trustees;
- (4) Making recommendations for approval to the university board of trustees of the purpose and governance documents of any organization established as an auxiliary service organization to the university Wexner medical center;
- (5) Monitoring and assisting the university Wexner medical center in its relationship with the public, affected communities, governmental entities, and public and private organizations;
- (6) Monitoring the university Wexner medical center integrity and compliance programs as adopted by the university board of trustees; and
- (7) Reviewing strategic plans, capital and operating budgets of the university Wexner medical center, and making recommendations for approval to the university board of trustees, university president, and chancellor for health affairs executive vice president and chief executive officer for the Wexner medical center.
- (8) Providing general advice and guidance to the university board of trustees, university president, and chancellor for health affairs executive vice president and chief executive officer for the Wexner medical center regarding extramural affiliations, operating agreements and other strategic business opportunities of the university Wexner medical center; and
- (9) Advising the university board of trustees, university president, and executive vice president and chancellor for health affairs chief executive officer for the Wexner medical center regarding strategic aspects of the university's education and research programs in the health sciences colleges.

3335-93-03 Relationship of the university Wexner medical center board to the health sciences academic programs.

The health sciences schools and colleges of the university carry out a significant portion of their educational and research activity in facilities of the university Wexner medical center. The university board of trustees shall have exclusive governing authority over the academic and research programs of the university Wexner medical center, including the college of medicine, the planning, administration, and operations of the health sciences schools and colleges and all other educational and research institutes, centers, and programs. The university Wexner medical center board shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the university Wexner medical center's patient care programs. The executive vice president and chancellor for health affairs chief executive officer shall be charged with maintaining an effective liaison between the health sciences colleges and the university Wexner medical center board to assure excellence in both academic and patient care programs.

3335-93-04 Scope of role, accountability and reporting.

(A) To ensure that the university board of trustees meets its governance obligations under all applicable laws and regulations, the university Wexner medical center board shall be accountable to the university board of trustees.

(1) The chair of the university Wexner medical center board or other designee as selected by the chair of the university board of trustees shall provide a summary report of its activities and actions taken at each regular meeting of the university board of trustees.

(1)(2) The chair of the university Wexner medical center board or other designee shall report annually also to the university board of trustees or appropriate Board committee on the following topics: The Wexner medical center board shall provide regular reports to the university board of trustees and/or to its appropriate board committees, including: The chair of the Wexner medical center board or his/her designee shall present a comprehensive report annually to the university board of trustees at its fall meeting on the state of the Wexner medical center, including an assessment of quality of care, overall operations and finance, compliance, and strategic plans, as well as opportunities for the future.

(a) Annual patient safety and quality report; (b) Annual compliance report; and (c) Annual financial report.

3335-93-05 Meetings and notice.

(C) Special meetings. Special meetings may be called at the discretion of the chair of the university Wexner medical center board, the university president, the executive vice president and chancellor for health affairs chief executive officer for the Wexner medical center, or the chair of the university board of trustees, and shall be called by the chair at the request of three members of the university Wexner medical center board, provided that notice of any special meeting shall be given in accordance with Ohio law.

(F) All trustees are encouraged to attend meetings of the Wexner medical center board, whether they are members or not, to maximize effective and knowledgeable oversight by the university board of trustees. Trustees who are members of the Wexner medical center board shall represent the interests of both boards during their service.

RATIFICATION OF COMMITTEE APPOINTMENTS FY2023-2024

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for Fiscal Year 2023-2024 are as follows:

Academic Affairs & Student Life:

Jeff M.S. Kaplan, Chair Elizabeth A. Harsh, Vice Chair Abigail S. Wexner Elizabeth P. Kessler Reginald A. Wilkinson Michael Kiggin **TAYLOR SCHWEIN** Susan E. Cole (faculty member) Hiroyuki Fujita (ex officio)

Finance & Investment:

Tom B. Mitevski, Chair James D. Klingbeil, Vice Chair John W. Zeiger Gary R. Heminger Lewis Von Thaer Michael Kiggin Tanner R. Hunt Amy Chronis Kent M. Stahl Hiroyuki Fujita (ex officio)

Legal, Audit, Risk & Compliance:

Elizabeth P. Kessler, Chair Michael Kiggin, Vice Chair Alan A. Stockmeister Jeff M.S. Kaplan Elizabeth A. Harsh TAYLOR SCHWEIN AMY CHRONIS Hiroyuki Fujita (ex officio)

Master Planning & Facilities:

Alexander R. Fischer, Chair Alan A. Stockmeister, Vice Chair Elizabeth A. Harsh Reginald A. Wilkinson **TAYLOR SCHWEIN** James D. Klingbeil Robert H. Schottenstein Hiroyuki Fujita (ex officio)

Research, Innovation & Strategic Partnerships:

Lewis Von Thaer, Chair Reginald A. Wilkinson, Vice Chair Alexander R. Fischer Tanner R. Hunt Phillip Popovich (faculty member) Hiroyuki Fujita (ex officio)

Talent, Compensation & Governance:

John W. Zeiger, Chair Elizabeth P. Kessler, Vice Chair Abigail S. Wexner Alexander R. Fischer Gary R. Heminger Lewis Von Thaer Jeff M.S. Kaplan Tom B. Mitevski Hiroyuki Fujita (ex officio)

RATIFICATION OF COMMITTEE APPOINTMENTS FY 2023-2024 (CONT)

Wexner Medical Center:

Leslie H. Wexner, Chair Abigail S. Wexner Alan A. Stockmeister John W. Zeiger GARY R. HEMINGER Tom B. Mitevski Tanner R. Hunt Stephen D. Steinour Robert H. Schottenstein W.G. Jurgensen Cindy Hilsheimer Amy Chronis Hiroyuki Fujita (ex officio, voting) Kristina M. Johnson (ex officio, voting) Melissa L. Gilliam (ex officio, voting) Michael Papadakis (ex officio, voting) Jay Anderson / Andrew Thomas (ex officio, voting)