

THURSDAY, NOVEMBER 17, 2022
FINANCE AND INVESTMENT COMMITTEE MEETING

Tom B. Mitevski, chair
James D. Klingbeil, vice chair
John W. Zeiger
Gary R. Heminger
Lewis Von Thaer
Michael F. Kiggin
Tanner R. Hunt
Amy Chronis
Kent M. Stahl
Hiroyuki Fujita (*ex officio*)

Location: Sanders Grand Lounge, Longaberger Alumni House
2200 Olentangy River Road, Columbus, OH 43210

Time: 8:00-10:00am

Executive Session

8:00-9:15am

Public Session

ITEMS FOR DISCUSSION

1. *University Financial Scorecards – Mr. Michael Papadakis, Ms. Kris Devine,
Mr. Vincent Tammaro* 9:15-9:30am
2. *Affordability & Efficiency Report to the Ohio Department of Education –
Mr. Michael Papadakis* 9:30-9:45am
3. *Advancement Update – Mr. Michael Eicher* 9:45-10:00am

ITEMS FOR ACTION

4. Approval of August 2022 Committee Meeting Minutes – Mr. Tom Mitevski
5. Consent Agenda:
 - a. Revisions to the Policy on Purchasing and Competitive Bidding
 - b. Approval of the FY22 Progress Report on the Ohio Task Force on Affordability and Efficiency in Higher Education Recommendations
 - c. Authorization to Approve Athletic Ticket Prices and Fees
 - d. Approval of Amended Ohio State Energy Partners Utility System Capital Improvements Plan for Fiscal Year 2023
 - e. Appointment to the Self Insurance Board
 - f. Approval of the University Foundation Report
 - g. Naming Approvals
 - h. Approval to Enter Into/Increase Professional Services and Construction Contracts
6. Written Reports
 - a. FY23 Interim Financial Report
 - b. Detailed Foundation Report
 - c. Major Project Updates

CONSOLIDATED FINANCIAL SCORECARD

| Enterprise Operating Activity | FYTD Actual | FYTD Plan | | Status |
|--------------------------------------|--------------------|------------------|--|---------------|
| 1. Sources | \$2.2B | \$2.2B | | 99% |
| 2. Uses | \$2.1B | \$2.1B | | 99% |
| 3. Sources less Uses | \$96.9M | \$96.8M | | 100% |

| Capital Projects / Financing | FYTD Actual | FYTD Plan | | Status |
|--|--------------------|------------------|--|---------------|
| 1. Capital Spend Activity | \$281M | \$268M | | 105% |
| 2. Debt Service & Financing Activity <i>(Debt Service includes principal repayment)</i> | \$26M | \$30M | | 87% |

| Liquidity | FY23 Q1 | Target | | Status |
|---|----------------|------------------|--|---------------|
| 1. Operating Liquidity - Days Cash on Hand | 119 | Policy > 90 Days | | Stable |
| 2. Total Enterprise Liquidity - Days Cash on Hand | 212 | > 120 Days | | Stable |

Investment Performance

| Operating Funds | FY23 Q1 | Benchmark | | Status |
|------------------------|----------------|------------------|--|---------------|
| FYTD Performance | -0.78% | -1.03% | | + 0.25% |
| 3-Year Performance | 0.43% | 0.20% | | + 0.23% |

| Long Term Investment Pool | FY23 Q1 | Benchmark | | Status |
|----------------------------------|----------------|------------------|--|---------------|
| FYTD Performance | -2.76% | -7.26% | | + 4.50% |
| 3-Year Performance | 8.10% | 4.52% | | + 3.58% |

| Institutional Financial Metrics | FY23 Q1 | Target | | Status |
|--|----------------|---------------|--|---------------|
| 1. Credit Rating | Aa1 / AA / AA | Aa1 / AA / AA | | Stable |
| 2. Debt Service to Operating Expenses (OpEx) | 2.7% | < 4.0% | | Stable |
| | FYE 22 | Target | | Status |
| 2. Debt Service Coverage (EBIDA/DS) | 5.9x | ≥ 3.0x | | Stable |
| | FY23 Q1 | FYE 22 | | Status |
| 1. Cash & Investments to OpEx | 1.23x | 1.51x | | Stable |

UNIVERSITY FINANCIAL SCORECARD

| University Operating Activity | FYTD Actual | FYTD Plan | | Status |
|--------------------------------------|--------------------|------------------|--|---------------|
| 1. Sources | \$975.5M | \$976.2M | | 100% |
| 2. Uses | \$947.5M | \$959.4M | | 100% |
| 3. Sources less Uses | \$27.9M | \$16.7M | | 167% |

| Revenue Drivers | FYTD Actual | FYTD Plan | | Status |
|---|--------------------|------------------|--|---------------|
| 1. Enrollment - summer, autumn | 86,657 | 88,487 | | 98% |
| 2. Credit Hours - summer, autumn | 1,024,821 | 1,046,479 | | 98% |
| 3. Tuition and Fees, gross | \$243.4M | \$244.2M | | 100% |
| 4. Total Grants and Contracts (Exchange & Non-Exchange) | \$208.7M | \$207.6M | | 100% |
| 5. State Operating Support | \$104.3M | \$101.0M | | 103% |
| 6. LTIP Distributions | \$86.5M | \$88.2M | | 98% |
| 7. Advancement Cash Receipts | \$43.6M | \$43.4M | | 100% |
| 8. Net Contribution from Auxiliary Enterprises | \$6.4M | -\$1.8M | | 456% |

| Performance Metrics | Current Year | Prior Year | | Status |
|-------------------------------------|---------------------|-------------------|--|---------------|
| 1. New first year student retention | 93.4% | 94.0% | | 99% |
| 2. Four year graduation rate | 72.3% | 70.8% | | 102% |
| 3. Six year graduation rate | 88.1% | 88.0% | | 100% |

MEDICAL CENTER FINANCIAL SCORECARD

| Medical Center Operating Activity | FYTD Actual | FYTD Plan | | Status |
|--|--------------------|------------------|--|---------------|
| 1. Sources | \$959.0M | \$976.4M | | 98% |
| 2. Uses | \$890.9M | \$891.1M | | 100% |
| 3. Sources less Uses | \$68.1M | \$85.3M | | 80% |
| 4. OSUP Sources less Uses | \$0.9M | \$1.2M | | 74% |

| Revenue Drivers | FYTD Actual | FYTD Plan | | Status |
|-------------------------------|--------------------|------------------|--|---------------|
| 1. Patient Admissions | 14,862 | 15,716 | | 95% |
| 2. Patients in Inpatient Beds | 19,031 | 19,660 | | 97% |
| 3. Patient Discharges | 15,045 | 15,748 | | 96% |
| 4. Total Surgeries | 13,508 | 12,818 | | 105% |
| 5. Outpatient Visits | 434,421 | 489,424 | | 89% |
| 6. ED Visits | 29,566 | 29,890 | | 99% |

| Performance / Activity Metrics | FYTD Actual | FYTD Plan | | Status |
|---------------------------------------|--------------------|------------------|--|---------------|
| 1. Adjusted Admissions | 32,657 | 32,308 | | 101% |
| 2. Operating Revenue / Adjusted Admit | \$29,366 | \$30,222 | | 97% |
| 3. Expense / Adjusted Admit | \$27,365 | \$27,681 | | 99% |
| 4. Operating EBIDA Margin | 13.7% | 15.2% | | 90% |
| 5. Liquidity Days Cash on Hand | 156 Days | 130 Days | | Stable |
| 6. Debt Service Coverage | 5.0x | 5.6x | | |

Affordability & Efficiency – Report to Ohio Department of Higher Education

Michael Papadakis, Senior Vice President and CFO

Finance & Investment Committee | November 17, 2022



Ohio Task Force on Affordability & Efficiency

THE CHARGE

- Former Governor Kasich's Executive Order 2015-01K established a new task force to review and recommend ways in which all state-sponsored institutions of higher education can impact affordability based on three key needs:
 1. Increase efficiencies via expense management and generate new resources
 2. Protect and enhance the quality of education
 3. And decrease costs to students and their families
- The Governor assembled a task force of eight members consisting of corporate leaders and legislative leaders and led by Ohio State as the university had efficiency initiatives already underway since 2012
- Statewide collaboration was coordinated between an
 - Advisory Panel (Intra-University Council and Ohio Association of Community Colleges) and
 - Institutional Councils (Representatives from each college and university)

Ohio Task Force on Affordability & Efficiency

INITIAL RECOMMENDATIONS

- Institutions to set 5-year goals for savings and revenue generation
- Assets and operations review to outsource, dispose or find private partners
- Administrative cost reforms to streamline and reduce costs
- Joint procurement and requirement of employees to use new/expanded vendor contracts
- Textbook affordability initiatives and consortiums
- Duplicative/low-enrollment programs consolidated or retired
- Time to degree initiatives to complete in 4-years to avoid costs and reduce debt
- Use of savings to be used to directly reduce student costs
- Annual reports approved by the Board of Trustees Finance & Investment Committee

Ohio State Historical Report Summary

- **2016:** Since FY12, the university produced cumulative savings of \$190M by utilizing the university's buying power to drive both savings and quality enhancements. In FY16, the university saved \$50M through strategic procurement compared with contracted rates in FY12.
- **2017:** Administrative efficiencies funded \$60M in President's Affordability Grants and the comprehensive energy management partnership provided \$1.165B in resources to further support the academic mission and student financial aid.
- **2018:** Elimination of 278 course fees, and piloted digital textbook program that reduced student textbook costs by 75% saving students \$1.9M a year. Established joint oversight board between co-located regional campuses producing \$5.4M in efficiencies.
- **2019:** \$155.4M of cost savings/avoidance and the ongoing commitment to strategic procurement initiatives saved \$64M in FY19, which produced \$388M in cumulative savings since 2012 through negotiating 960 university supplier contracts.
- **2020:** Transitioned 12,000 courses online and processed 46,000 student housing and dining refunds in response to COVID-19. In the same year, generated \$220M in efficiency savings.
- **2021:** Reported \$497.9M in strategic procurement cumulative savings since FY12 with \$46.3M saved in FY21. Financial controls implemented, including a hiring pause, a reduction in travel and business-essential-only spending, created \$194.8M in university operational efficiency savings, \$103.7M in medical center savings and \$44.7M in capital efficiencies, totaling \$343M in FY21.



Ohio State 2022 Report Summary

- **Regional Compacts:** Ohio State is sharing resources to address workforce needs by developing stackable certificates and micro-credentials through interdisciplinary offerings.

- **Regional Campuses:** Co-located technical colleges' sharing expenses for personnel, public safety and academic support services saving in total \$4.9M.

| REGIONAL CAMPUS | FY22 BUDGET | SAVINGS |
|-----------------|-------------|---------|
| Lima | \$13M | \$1.8M |
| Mansfield | \$13M | \$1.0M |
| Marion | \$16M | \$1.2M |
| Newark | \$33M | \$0.9M |

- **Textbook Affordability:** Through partnerships between Ohio State colleges, faculty adopt open educational resources (OER) and reduce textbook costs.

- This partnership, established in 2016, has saved students \$18M on the cost of course materials using OER and freely available course materials.

- **Policy Reforms:** Ohio State implemented the *Second Chance Grant Program* as described in SB 135 effective July 21, 2022, providing one-time grants for qualifying disenrolled students in good standing to return to complete their degree.

- **Student Debt:** Ohio State is focused on affordability for all students, and our continuing efforts have reduced student debt numbers for graduates for each of the past four years.

- In FY21, less than half (46%) of Ohio State's bachelor's degree recipients graduated with debt, and these borrowers graduated with debt of \$26,772 on average. For the 2017 graduating class, 53% had debt at the time of graduation, with an average debt balance of \$28,158.

- **Future Goals:** The State of Ohio can further support the strength, resiliency and reputational excellence in Ohio's post-secondary education system by:

- Providing additional state appropriations in FY24 and FY25 would further support affordability initiatives as we prepare the workforce and develop entrepreneurs for the state's economy.
- Enhancing support for CFAES Extension and Veterinary Medical line items as these programs benefit the state as a whole.
- The State using cash balances to assist institutions with deferred maintenance and facility demolition costs.

Operational Excellence Scorecard (Q1 FY23)

Operational Efficiency Enterprise Progress to Goal: \$85M

| Efficiency Savings | FY23 Target | FYTD23 Actual | Progress to Goal | Status |
|----------------------|-------------|---------------|------------------|--------|
| University | \$25M | \$6.6M | 26% | |
| OSUWMC | \$30M | \$9.1M | 30% | |
| Capital Efficiencies | \$30M | \$7.9M | 26% | |

ADVANCEMENT SCORECARD
DATA THROUGH October 31, 2022
FY21
FY22
FY22 TO 10/31
FY23 TO 10/31
CURRENT STATUS
YTD Target
FY23 GOAL
A FISCAL YEAR MEASURES

| | | | | | | | |
|-----------------------------------|----------|----------|----------|----------|--|--------|---------|
| 1. GIFTS AND PLEDGES | \$576.4M | \$743.2M | \$205.7M | \$184.3M |  | 86.8% | \$625M |
| 2. CASH | \$507.9M | \$510.6M | \$123.2M | \$130.6M |  | 97.1% | \$475M |
| 3. TOTAL DONORS | 194,633 | 236,174 | 136,017 | 133,913 |  | 97.8% | 245,000 |
| A. RENEWED DONORS | 112,904 | 116,462 | 70,729 | 79,088 |  | 94.3% | 141,000 |
| B. ACQUIRED AND REACQUIRED DONORS | 81,729 | 119,712 | 65,288 | 54,825 |  | 102.1% | 104,000 |




B EVENTS

| | | | | | | | |
|---|--------|--------|-------|-------|---|-----|--------|
| 1. CONSTITUENT ATTENDANCE ACROSS EVENTS | 41,840 | 25,444 | 5,688 | 9,364 |  | N/A | 40,000 |
| 2. AVERAGE NET PROMOTER SCORE | 71.6 | 75.31 | 78.26 | 73.64 |  | N/A | 72.0 |

COMPARED TO PREVIOUS FY






TARGET BASED ON LAST 3 FY PERFORMANCE




| | |
|---|-------------|
|  | >= 95% |
|  | 90% - 94.9% |
|  | < 90% |

The Ohio State University

| | |
|----------------------------|-------------------------|
| Inspiring 1,000,000 Donors | Raising \$4,500,000,000 |
| 693,280 | \$3,575,898,439 |

Fundraising Progress

| <u>Metric</u> | <u>Received to Date</u> | <u>Goal</u> | <u>% of Goal</u> | <u>\$ from Goal</u> | <u>Target</u> | <u>% of Target</u> | <u>\$ from Target</u> | |
|--------------------------|-------------------------|-------------|------------------|---------------------|---------------|--------------------|-----------------------|---|
| New Fundraising Activity | \$3,575.90M | \$4,500.00M | 79% | (\$924.10M) | \$3,270.46M | 109% | \$305.44M |  |
| Endowment | \$770.36M | \$875.00M | 88% | (\$104.64M) | \$635.92M | 121% | \$134.44M |  |
| Capital | \$421.72M | \$718.50M | 59% | (\$296.78M) | \$475.09M | 89% | (\$53.37M) |  |

| | | |
|--|----------------------------------|---|
| New Fundraising Activity current target of 73% of goal based on required compound annual growth from FY2017 through FY2024 | % of Target > = 100% |  |
| Endowment current target of 73% of goal based on required compound annual growth from FY2017 through FY2024 | % of Target between 95% and 100% |  |
| Capital current target of 66% of goal based on scheduled approval of capital projects | % of Target < 95% |  |

The Ohio State University

Raising \$4,500,000,000

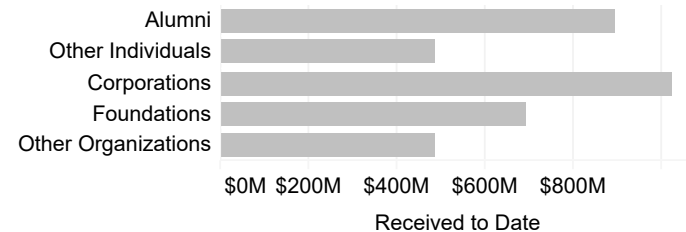
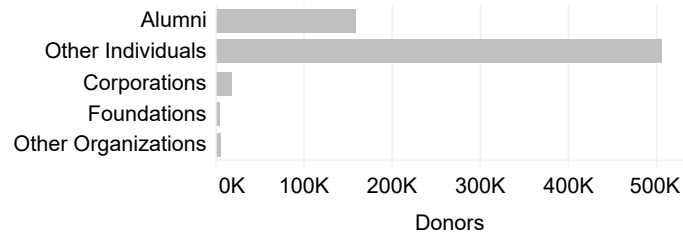
| <u>Received to Date</u> | <u>Goal</u> | <u>% of Goal</u> | <u>\$ from Goal</u> | <u>Target</u> | <u>% of Target</u> | <u>\$ from Target</u> |
|-------------------------|-------------|------------------|---------------------|---------------|--------------------|-----------------------|
| \$3,575.90M | \$4,500.00M | 79% | (\$924.10M) | \$3,270.46M | 109% | \$305.44M |



Current Target: 73% of goal

Donor Type Summary

| | | Donors | % | Received to Date | % |
|--------------------|---------------------|----------------|----------------|------------------------|----------------|
| Individuals | Alumni | 158,291 | 22.83% | \$891,096,997 | 24.92% |
| | Other Individuals | 505,513 | 72.92% | \$483,711,866 | 13.53% |
| | Total | 663,804 | 95.75% | \$1,374,808,863 | 38.45% |
| Organizations | Corporations | 19,096 | 2.75% | \$1,024,955,187 | 28.66% |
| | Foundations | 4,528 | 0.65% | \$691,546,303 | 19.34% |
| | Other Organizations | 5,852 | 0.84% | \$484,588,086 | 13.55% |
| | Total | 29,476 | 4.25% | \$2,201,089,576 | 61.55% |
| Grand Total | | 693,280 | 100.00% | \$3,575,898,439 | 100.00% |



The Ohio State University

Raising \$875,000,000

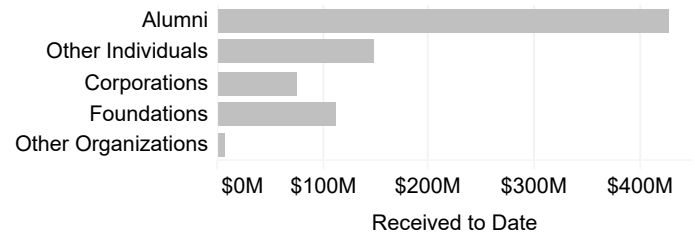
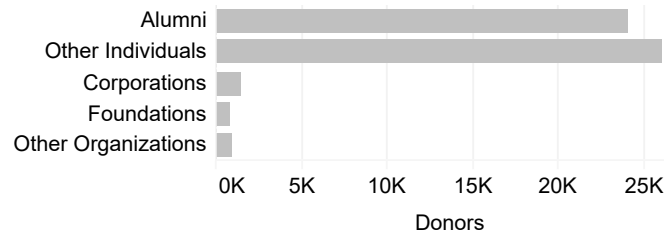
| <u>Received to Date</u> | <u>Goal</u> | <u>% of Goal</u> | <u>\$ from Goal</u> | <u>Target</u> | <u>% of Target</u> | <u>\$ from Target</u> |
|-------------------------|-------------|------------------|---------------------|---------------|--------------------|-----------------------|
| \$770.36M | \$875.00M | 88% | (\$104.64M) | \$635.92M | 121% | \$134.44M |



Current Target: 73% of goal

Donor Type Summary

| | Donors | % | Received to Date | % |
|--------------------|---------------------|----------------|----------------------|----------------|
| Individuals | Alumni | 24,097 | \$428,313,124 | 55.60% |
| | Other Individuals | 26,031 | \$147,963,121 | 19.21% |
| | Total | 50,128 | \$576,276,245 | 74.81% |
| Organizations | Corporations | 1,450 | \$74,479,331 | 9.67% |
| | Foundations | 807 | \$112,087,555 | 14.55% |
| | Other Organizations | 960 | \$7,517,153 | 0.98% |
| | Total | 3,217 | \$194,084,039 | 25.19% |
| Grand Total | 53,345 | 100.00% | \$770,360,283 | 100.00% |



The Ohio State University

Raising \$718,500,000

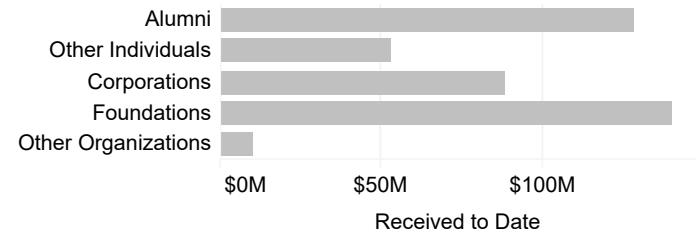
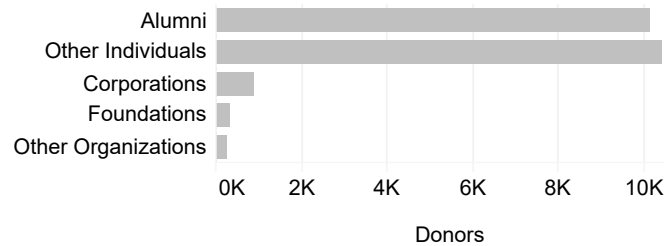
| <u>Received to Date</u> | <u>Goal</u> | <u>% of Goal</u> | <u>\$ from Goal</u> | <u>Target</u> | <u>% of Target</u> | <u>\$ from Target</u> |
|-------------------------|-------------|------------------|---------------------|---------------|--------------------|-----------------------|
| \$421.72M | \$718.50M | 59% | (\$296.78M) | \$475.09M | 89% | (\$53.37M) |



Current Target: 66% of goal

Donor Type Summary


















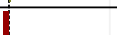





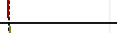

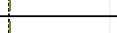



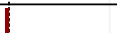



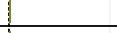

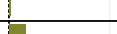

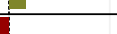

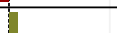

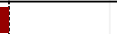



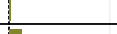

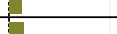

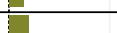
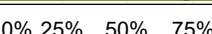
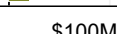






| | Donors | % | Received to Date | % |
|--------------------|---------------------|----------------|----------------------|----------------|
| Individuals | Alumni | 10,109 | \$128,853,566 | 30.55% |
| | Other Individuals | 10,401 | \$53,403,198 | 12.66% |
| | Total | 20,510 | \$182,256,764 | 43.22% |
| Organizations | Corporations | 884 | \$88,765,597 | 21.05% |
| | Foundations | 341 | \$140,845,943 | 33.40% |
| | Other Organizations | 260 | \$9,848,364 | 2.34% |
| | Total | 1,485 | \$239,459,903 | 56.78% |
| Grand Total | 21,995 | 100.00% | \$421,716,667 | 100.00% |



New Fundraising Activity

from 10/1/2016 to 10/31/2022

The Ohio State University

| | | \$4,500.00M | \$3,575.90M | \$3,270.46M |  | \$305.44M |  |
|--------------------------|--|-------------|------------------|-------------|---|----------------|---|
| Group | Unit Modified | Goal | Received to Date | Target |  | \$ from Target |  |
| Overall | | \$4,500.00M | \$3,575.90M | \$3,270.46M |  | \$305.44M |  |
| Colleges | Arts and Sciences (College of) | \$400.00M | \$345.76M | \$290.71M |  | \$55.05M |  |
| | Business (Fisher College of) | \$200.00M | \$123.47M | \$145.35M |  | (\$21.88M) |  |
| | Education and Human Ecology (College of) | \$60.00M | \$61.71M | \$43.61M |  | \$18.11M |  |
| | Engineering (College of) | \$450.00M | \$489.22M | \$327.05M |  | \$162.18M |  |
| | Food, Agricultural and Enviro Sciences (C..) | \$225.00M | \$199.99M | \$163.52M |  | \$36.47M |  |
| | Law (Michael E. Moritz College of) | \$50.00M | \$39.78M | \$36.34M |  | \$3.45M |  |
| | Public Affairs (John Glenn College of) | \$20.00M | \$10.75M | \$14.54M |  | (\$3.78M) |  |
| | Social Work (College of) | \$15.00M | \$22.99M | \$10.90M |  | \$12.08M |  |
| Regional Campuses | OSU Lima | \$5.50M | \$2.76M | \$4.00M |  | (\$1.24M) |  |
| | OSU Mansfield | \$6.90M | \$4.63M | \$5.01M |  | (\$0.39M) |  |
| | OSU Marion | \$7.40M | \$6.14M | \$5.38M |  | \$0.76M |  |
| | OSU Newark | \$20.20M | \$17.52M | \$14.68M |  | \$2.84M |  |
| Academic Support Units | Athletics | \$400.00M | \$339.71M | \$290.71M |  | \$49.00M |  |
| | Libraries | \$45.00M | \$30.54M | \$32.70M |  | (\$2.17M) |  |
| | Scholarship and Student Support | \$225.00M | \$189.18M | \$163.52M |  | \$25.65M |  |
| | Student Life | \$25.00M | \$21.10M | \$18.17M |  | \$2.93M |  |
| | Wexner Center for the Arts | \$25.00M | \$20.99M | \$18.17M |  | \$2.82M |  |
| | WOSU Public Media | \$70.00M | \$66.96M | \$50.87M |  | \$16.09M |  |
| Wexner Medical Center | Medical Center (Wexner) | \$1,475.00M | \$938.74M | \$1,071.98M |  | (\$133.25M) |  |
| | Medicine (College of) | \$125.00M | \$100.09M | \$90.85M |  | \$9.24M |  |
| Health Sciences Colleges | Dentistry (College of) | \$60.00M | \$31.69M | \$43.61M |  | (\$11.92M) |  |
| | Nursing (College of) | \$40.00M | \$39.69M | \$29.07M |  | \$10.62M |  |
| | Optometry (College of) | \$15.00M | \$12.45M | \$10.90M |  | \$1.55M |  |
| | Pharmacy (College of) | \$40.00M | \$42.40M | \$29.07M |  | \$13.33M |  |
| | Public Health (College of) | \$20.00M | \$30.15M | \$14.54M |  | \$15.61M |  |
| | Veterinary Medicine (College of) | \$175.00M | \$147.80M | \$127.18M |  | \$20.62M |  |

0% 25% 50% 75% 100%

% of Goal Achieved

(\$100M) \$100M

\$ from Target

Target Percentage to Date: 73%



SUMMARY OF ACTIONS TAKEN

August 18, 2022 – Finance & Investment Committee Meeting

Voting Members Present:

Tom B. Mitevski
James D. Klingbeil
John W. Zeiger

Gary R. Heminger
Tanner R. Hunt
Kent M. Stahl

Hiroyuki Fujita (ex officio)

Member Present via Zoom:

Michael Kiggin
Amy Chronis (joined late)

Members Absent:

Lewis Von Thaeer

The Finance & Investment Committee of The Ohio State University Board of Trustees convened on Thursday, August 18, 2022, in person in the Longaberger Alumni House on the Columbus campus and virtually over Zoom. Committee Chair Tom Mitevski called the meeting to order at 9:57 a.m.

PUBLIC SESSION

As the new chair of the Finance & Investment Committee, Mr. Mitevski kicked off the meeting by thanking his new vice chair, Mr. Klingbeil, for agreeing to serve. He also thanked Mr. Zeiger and Mr. Heminger, former committee chair and board chair, respectively, for their continued service on the committee. Additionally, he welcomed student trustee Mr. Hunt as a new member of the committee.

Items for Discussion

1. **Annual University Financial Overview:** CFO Michael Papadakis shared highlights from the university's unaudited year-end financial results, including a detailed look at the institution's financial statements, cash and investments, efficiencies and benchmarking. It was an exceptional year for Ohio State, with total operating revenue up nearly \$600M year-over-year, driven primarily by strong growth in the health system and a return to more normal operations on the university side, and savings of \$265M in total efficiencies. Cash and investments continued to grow as well, increasing from \$9.5B in FY 2019 to \$11.4B in FY 2022. Additionally, since FY 2000, annual distributions from the Long-Term Investment Pool (LTIP) to support university priorities have grown more than five-fold from \$46M to \$259M. Based on FY 2022 LTIP performance, FY 2023 distribution is estimated to be \$290M.

(See Attachment X for background information, page XX)



2. FY23 Capital Investment Plan and FY23 Ohio State Energy Partners Capital Plan: Mr. Papadakis and Mr. Jay Kasey, Senior Vice President for Administration & Planning, discussed the FY23 Capital Investment Plan and three new projects worth \$20M that had been added to it since May. These projects, which were also discussed with the Master Planning & Facilities Committee, include \$12M for the Combined Heat and Power Plan exteriors and a \$6.1M increase for the Wexner Medical Center Inpatient Hospital. They also shared that \$155M of this plan is earmarked for deferred maintenance. Regarding the Ohio State Energy Partners Capital Plan, there are 13 projects in total that fall into four categories – Life-Cycle Renovations, Repair, and Replacement Projects; Expansion Projects; Energy Conservation Measure Projects; and Special Projects. The university is now in the final phase of Energy Conservation Measures and anticipates surpassing the 25% efficiency target through these efforts.

(See Attachment X for background information, page XX)

3. Advancement Update: Michael Eicher, Senior Vice President for Advancement, shared that it was a record fundraising year. The university received a record \$743M in gifts and pledges from 236,000 donors who made 516,000 gifts, and a record \$510M in cash. The number of donors is bouncing back, though it is not quite back to the university's pre-pandemic levels. Regarding the Time and Change Campaign, as of mid-August, the university had reached nearly \$3.5B of its \$4.5B goal. Given that the campaign is slated to end in the fall of 2024, the university is on target to surpass that goal. The university is also still focused on achieving its goal of inspiring 1 million donors; currently, the campaign has received donations from 670,000 unique donors. Capital fundraising is also behind target for the campaign, though it has reached about 93% of the campaign target. Meanwhile, donations for the Scarlet & Gray Advantage program are well ahead of target. As of right now, Ohio State has received \$104M for this program, with \$68.5M of that figure directed to the endowment.

(See Attachment X for background information, page XX)

Items for Discussion

4. Approval of Minutes: No changes were requested to the May 19, 2022, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.
5. Resolution No. 2023-20: Approval of Fiscal Year 2023 Capital Investment Plan:

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2023, is proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2023; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2023, as described in the accompanying documents; and



BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for university funds for any such projects must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix X for background information, page XX)

6. Resolution No. 2023-21: Approval of Ohio State Energy Partners Utility System Capital Improvements Plan for Fiscal Year 2023 and Approval of a Change in Cost of a Previously Approved Capital Improvement Project:

Utility System Life-Cycle Renovation, Repair and Replacement Projects
Utility System Expansion and Extension Projects
Energy Conservation Measure Projects

Synopsis: Approval of the Ohio State Energy Partners LLC (“OSEP”) utility system capital improvements plan (“OSEP CIP”) for fiscal year 2023; authorization for OSEP to make such capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the “Agreement”); and approval of a change in cost for a previously approved capital improvement project are proposed.

WHEREAS the Agreement requires OSEP to annually submit an OSEP CIP for approval; and

WHEREAS the Board of Trustees approved an interim fiscal year 2023 OSEP CIP in May 2022, prior to the university’s finalization of its capital investment plan for fiscal year 2023; and

WHEREAS the university has now finalized its capital investment plan for fiscal year 2023; and

WHEREAS the OSEP CIP includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2022; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, including the construction schedules, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS these utility system capital improvement projects will be delivered pursuant to the terms of the Agreement, including the schedules as detailed in the project approval requests; and

WHEREAS these capital expenditures for the approved OSEP CIP utility system projects will be added to the utility fee pursuant to the Agreement and any associated university directives; and

WHEREAS certain design changes were made to the previously approved Combined Heat and Power plant capital project, 16-19-EXP (the “CHP Exterior”), which resulted in an increase in certain CHP Exterior costs; and

WHEREAS the university will reimburse OSEP directly for the increased CHP Exterior costs which will not be added to the utility fee; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the OSEP CIP and its alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the OSEP CIP for alignment with all applicable campus plans and guidelines; and



WHEREAS the Finance & Investment Committee has reviewed the OSEP CIP for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the fiscal year 2023 OSEP CIP, as well as the increase of CHP Exterior costs outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with these fiscal year 2023 capital improvements to the utility system as outlined in the attached materials.

(See Appendix X for background information, page XX)

7. Resolution No. 2023-35: Approval of Digital Textbook Fees:

Synopsis: Approval of digital textbook pass-through fees at all campuses of The Ohio State University for the Fiscal Year 2023 is proposed.

WHEREAS access, affordability and excellence is a strategic priority of The Ohio State University; and

WHEREAS the university collects certain fees, known as pass-through fees, that are used to pay third parties for goods and services that directly benefit students; and

WHEREAS the university does not seek to financially benefit from pass-through fees, but collects these fees instead of requiring third-parties to bill students directly in circumstances where the university's involvement can reduce student costs, simplify billing for students or otherwise benefit students; and

WHEREAS the university will be dramatically increasing the use of pass-through fees as part of the CarmenBooks affordability initiative, in which students can access digital textbooks at a significantly discounted rate compared with traditional materials; and

WHEREAS the CarmenBooks pilot that the Board of Trustees approved for spring semester 2019 (Resolution No. 2019-08) has expanded and is expected to save students more than \$3.0 million for autumn semester 2022:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the digital textbook pass-through fees for the 2022-23 academic year for all campuses, effective autumn semester 2022, as follows and as outlined in the attached document.

(See Appendix X for background information, page XX)

8. Resolution No. 2023-36: Approval of the Finance and Investment Committee Charter:

Synopsis: Approval of the Finance and Investment Committee charter is proposed.

WHEREAS the Board of Trustees may adopt individual committee charters, consistent with committee descriptions, that set forth further information and definition regarding the committee's charge, committee composition, or the delegated authority and responsibilities of each committee; and



WHEREAS the delineation and description of each committee function will enable the board to be more effective in the execution of its duties and responsibilities; and

WHEREAS the Board of Trustees created its Finance and Investment Committee effective August 18, 2022; and

WHEREAS section 3335-1-02(C)(1)(b) of the Bylaws of The Ohio State University Board of Trustees sets forth the description of the Board of Trustees' Finance and Investment Committee; and

WHEREAS the Finance and Investment Committee has developed a proposed charter, consistent with that description, that reflects its status as a standing committee of the Board of Trustees, and that charter has been fully reviewed by the committee; and

WHEREAS the Finance and Investment Committee shall be governed by the rules set forth in this Finance and Investment Committee charter:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Finance and Investment Committee charter.

(See Appendix X for background information, page XX)

9. Resolution No. 2023-37: University Foundation Report:

Synopsis: Approval of the University Foundation Report as of June 30, 2022, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair: the Jeffrey Schottenstein Endowed Chair of Psychiatry and Resilience; one (1) endowed professorship: the College of Arts and Sciences Alumni Professorship 3; one (1) endowed professorship fund: The Daniel Tanner Foundation Endowed Professorship Fund in Curriculum Studies on Adolescence and Democracy; six (6) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; one (1) scholarship as part of the Joseph A. Alutto Global Leadership Initiative; and fourteen (14) additional named endowed funds; and (ii) the revision of fourteen (14) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2022.

(See Appendix X for background information, page XX)



10. Resolution No. 2023-38: Naming of Internal Spaces in Jane E. Heminger Hall:

Synopsis: Approval for the naming of internal spaces in Jane E. Heminger Hall, located at 1577 Neil Avenue, is proposed.

WHEREAS the College of Nursing's vision is to be the world's leader in thinking and achieving the impossible in order to transform health and improve lives; and

WHEREAS the new facility is a gateway to the university's health science campus and supports the academic, research, innovation, wellness and evidence-based practice pillars of the college; and

WHEREAS the donors listed below have provided significant contributions to the College of Nursing; and

- John and Betty Baird
- Carole Anderson, Elizabeth Lenz and Bernadette Melnyk

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- John and Betty Baird Seminar Room (Room 370)
- Deans Anderson, Lenz and Melnyk Leadership Conference Room (Room 300L)

11. Resolution No. 2023-39: Naming of Internal Spaces in the Celeste Laboratory:

Synopsis: Approval for the naming of internal spaces in Celeste Laboratory, located at 120 West 18th Avenue, is proposed.

WHEREAS the renovation of Celeste Laboratory, a facility that provides instructional and research space for approximately 10,000 students per semester – more than 15 percent of the Columbus campus population – will have a significant impact on all students in STEM fields; and

WHEREAS updated spaces in Celeste Laboratory will empower undergraduates to collaborate with faculty and graduate students on innovative research and provide hands-on experience to complement classroom instruction, creating more well-rounded students who will go on to be leaders in science, health and medicine, and engineering; and

WHEREAS the donors listed below have provided significant contributions to Celeste Laboratory and the Department of Chemistry and Biochemistry; and

- Erwin T. Raphael
- Dr. Ray S. Wheasler III

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE



BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the internal spaces be named the following:

- Erwin T. Raphael Organic Chemistry Teaching Assistant Office (Room 431)
- Dr. Ray S. Wheasler III Lab Support Room (Room 480)

12. Resolution No. 2023-40: Naming of the Paul Hartman Scoreboard at the Lacrosse Stadium:

Synopsis: Approval for the naming of the scoreboard at the Lacrosse Stadium, located at 630 Irving Schottenstein Drive, is proposed.

WHEREAS the new state-of-the-art, 2,500-seat lacrosse stadium will be the new practice and competition space for the men's and women's varsity lacrosse teams; and

WHEREAS the lacrosse stadium will serve the community and grow the sport of lacrosse through camps and clinics hosted within the space; and

WHEREAS John J. Schiff Jr. has provided significant contributions to the men's lacrosse program, the construction of the new lacrosse stadium and the Department of Athletics; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of John J. Schiff Jr.'s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Paul Hartman Scoreboard.

13. Resolution No. 2023-41: Naming of The Suz at the Lacrosse Stadium:

Synopsis: Approval for the naming of the shooting room rooftop at the Lacrosse Stadium, located at 630 Irving Schottenstein Drive, is proposed.

WHEREAS the new state-of-the-art, 2,500-seat lacrosse stadium will be the new practice and competition space for the men's and women's varsity lacrosse teams; and

WHEREAS the lacrosse stadium will serve the community and grow the sport of lacrosse through camps and clinics hosted within the space; and

WHEREAS the shooting room rooftop will serve as a gathering space for fans, supporters and spectators on game days; and

WHEREAS Susan and Grant Douglass have provided significant contributions to the men's lacrosse program, the construction of the new lacrosse stadium and the Department of Athletics; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:



NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Susan and Grant Douglass' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Suz.

14. Resolution No. 2023-42: Naming of the General Hydroponics Fertigation Room in the Controlled Environment Agriculture Research Complex:

Synopsis: Approval for the naming of the fertigation room (Room 132) in the Controlled Environment Agriculture Research Complex (CEARC), located at 2515 Carmack Road, is proposed.

WHEREAS the College of Food, Agricultural, and Environmental Sciences (CFAES) works to sustain life every day through teaching, research, and extension statewide on all of our campuses; and

WHEREAS the CEARC will provide a platform for interdisciplinary research at the nexus of horticulture, engineering, entomology, pathology, food science, computer science, and human nutrition/health; and

WHEREAS ScottsMiracle-Gro has provided significant contributions to the college; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of ScottsMiracle-Gro's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the General Hydroponics Fertigation Room.

15. Resolution No. 2023-43: Naming of the Center for Automotive Research Facility:

Synopsis: Approval for the administrative naming of the building at 930 Kinnear Road is proposed.

WHEREAS the building at 930 Kinnear Road is currently referenced officially by its address; and

WHEREAS the Center for Automotive Research was established in 1991, and is the preeminent research center in sustainable and safe mobility in the United States, recognized for interdisciplinary emphasis on systems engineering, advanced and unique experimental facilities, collaboration on advanced product development projects with industry, and a balance of government and privately sponsored research; and

WHEREAS the building at 930 Kinnear Road has been occupied solely by the Center for Automotive Research for decades, and the general university community and public at large often refer to the building as Center for Automotive Research; and

WHEREAS Planning, Architecture and Real Estate recommends this change; and



WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned building be named Center for Automotive Research.

16. Resolution No. 2023-24: Approval for Lease of Real Property at Taylor and Atcheson Streets:

At Taylor and Atcheson Streets
Near Outpatient Care East – Wexner Medical Center
Franklin County, Ohio

Synopsis: Authorization to ground lease property located adjacent to Outpatient Care East, on Taylor and Atcheson Streets, in the City of Columbus, Franklin County, Ohio, for future medical utilization and development, is proposed.

WHEREAS The Ohio State University seeks to ground lease approximately 2.375 acres of real property located near Outpatient Care East, in the City of Columbus, Ohio; and

WHEREAS pursuant to the Ohio Revised Code, the university may lease land belonging to or under the control or jurisdiction of a state university; and

WHEREAS utilization and future development on the subject land is consistent with The Ohio State University planning processes; and

WHEREAS any future development shall be subject to university review:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take any action required to review the development plans and negotiate a ground lease containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

17. Resolution No. 2023-25: Approval for Lease of Real Property at Don Scott Airport:

AT DON SCOTT AIRPORT
FRANKLIN COUNTY, OHIO

Synopsis: Authorization to ground lease property located at Don Scott Airport, near West Case Road, in the City of Columbus, Franklin County, Ohio, for the development of an airplane hangar is proposed.

WHEREAS The Ohio State University seeks to ground lease approximately 1.5 acres of unimproved real property located at Don Scott Airport, near West Case Road in the City of Columbus, Ohio; and



WHEREAS pursuant to Ohio Revised Code 123.17, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university; and

WHEREAS general aviation hangar use on the subject land is consistent with The Ohio State University planning processes; and

WHEREAS the ground lessee will construct an airplane hangar, subject to university review:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice Presidents for Business and Finance and Administration and Planning be authorized to take any action required to review development plans and negotiate a ground lease containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

18. Resolution No. 2023-23: Approval to Enter Into and/or Increase Professional Services and Construction Contracts:

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

- Bus Testing Facility
- Doan – Roof Replacement
- Ohio State East Hospital – T1 Emergency Generator
- Emergency Response Radio System

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

- Celeste Lab Renovation
- Martha Morehouse Tower HVAC Infrastructure and Interior Upgrades
- Wexner Medical Center Inpatient Hospital

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

- Interdisciplinary Health Sciences Center

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

| | Prof. Serv. Approval Requested | Total Requested | |
|--|--------------------------------------|--------------------|-------------------|
| Bus Testing Facility | \$1.5M | \$1.5M | Other-Grant Funds |
| Doan – Roof Replacement | \$1.1M | \$1.1M | Auxiliary Funds |
| Ohio State East Hospital – T1 Emergency Generator | \$0.6M | \$0.6M | Auxiliary Funds |
| Emergency Response Radio System | \$1.4M | \$1.4M | Auxiliary Funds |



THE OHIO STATE UNIVERSITY

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

| | Prof. Serv. Approval Requested | Construction Approval Requested | Total Requested | |
|---|--------------------------------------|---------------------------------------|-----------------|--|
| Celeste Lab Renovation | \$2.1M | \$16.5M | \$18.6M | Fundraising University Funds State Funds |
| Martha Morehouse Tower HVAC Infrastructure and Interior Upgrades | \$0.5M | \$1.0M | \$1.5M | Auxiliary Funds |
| Wexner Medical Center Inpatient Hospital | \$0.1M | \$6.0M | \$6.1M | University Debt Fundraising Auxiliary Funds Partner Funds |

WHEREAS in accordance with the attached materials, the university desires to increase construction contracts for the following projects; and

| | Construction Approval Requested | Total Requested | |
|--|---------------------------------------|-----------------|--|
| Interdisciplinary Health Sciences Center | \$1.1M | \$1.1M | Fundraising University funds Auxiliary funds State funds |

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance and Investment Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the Board of Trustees at the appropriate time.

(See Appendix X for background information, page XX)

Action: Upon the motion of Mr. Mitevski, seconded by Mr. Klingbeil, the committee adopted the foregoing motions by voice vote with the following members present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Kiggin, Mr. Hunt, Ms. Chronis, Mr. Stahl and Dr. Fujita. Mr. Heminger was not present for this vote.

Written Reports

In the public session materials, there were five written reports shared for the committee to review:

- a. University Financial Scorecards (See Attachment X for background information, page XX)
- b. Consolidated Financial Statements for the Year Ending June 30, 2022 (See Attachment X for background information, page XX)
- c. Detailed Foundation Report (See Attachment X for background information, page XX)
- d. Major Project Updates (See Attachment X for background information, page XX)
- e. Internal Bank Update (See Attachment X for background information, page XX)

EXECUTIVE SESSION

It was moved by Mr. Mitevski, and seconded by Mr. Stahl, that the committee recess into executive session to discuss the purchase of property, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Kiggin, Mr. Hunt, Ms. Chronis, Mr. Stahl and Dr. Fujita. Mr. Heminger was not present for this vote.

The committee entered executive session at 10:40 a.m. and adjourned at 12:25 p.m.

REVISIONS TO THE POLICY ON PURCHASING AND COMPETITIVE BIDDING

Synopsis: Updates to the University's policy on purchasing and competitive bidding are proposed in the following revised policy.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making university purchases in all cases wherein the best interest of the university will be served by such competition; and

WHEREAS the university's policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 85-29, 87-38, 87-39, 88-55, 92-78, 95-17, 98-62, 2002-97, 2008-70, 2011-78, 2012-64, 2014-72, and 2017-122, and there is a need to revise and update the university's policy on purchasing and competitive bidding:

NOW THEREFORE:

BE IT RESOLVED, That the Board of Trustees hereby approves the attached policy on purchasing and competitive bidding effective immediately, except sub-paragraph 2.B, which is effective July 1, 2023.

POLICY ON PURCHASING AND COMPETITIVE BIDDING

TOPIC:

Amendments to the Policy on Purchasing and Competitive Bidding, Resolution No. 2017-122 (the "Policy").

CONTEXT:

Because of the increase in state-wide bidding threshold for public improvements (i.e., the construction, addition, alteration, structural or other improvements of a university building or structure), per administrative code, the university is recommending a revision to the Policy to align with the state-wide bidding threshold.

Further, as part of the university's continued commitment to identifying streamlining opportunities, the university is recommending that the Policy be revised to reflect changed purchasing environment conditions since the prior revisions to the Policy.

SUMMARY:

The proposed changes are identified in redline/strikeout in the attached document.

REQUESTED OF FINANCE COMMITTEE:

Recommend acceptance of amendments to the Policy as detailed in the attached document.

1. Under the direction of the senior vice president for business and finance, the director of purchasing shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the university.
2. Unless otherwise provided, all equipment, materials, supplies, and services shall be purchased through the solicitation of competitive bids or proposals except in the following instances:
 - A. Where such equipment, materials, supplies, or services are purchased pursuant to Sections 153.71, 4115.31 to 4115.35 and 5147.07 of the Revised Code or Rule 153:1-1-02 of the Administrative Code, as amended; or
 - B. Where the purchase of equipment, materials, supplies, services, or any combination of services, equipment, materials, and supplies, is less than \$75,000; or
 - C. Where the purchase is pursuant to Rule 153:1-9-01 of the Administrative Code, as amended, and is for the construction, addition, alteration, structural or other improvements of a university building or structure.

The above threshold amounts notwithstanding, the university may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the university. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the university may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the university's policy on purchasing, the university is authorized to make multiple awards as provided for in the university's request for bids or proposals. Documents which do not commit the university to any purchase, and which establish pricing for future purchases are not considered "contracts" within the scope of this policy until the process for approval of the spend has been initiated.

3. The president and/or senior vice president for business and finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier ("sole source"). A waiver from competitive bidding may be granted when the president and/or senior vice president for business and finance, or his or her designee, determines that an emergency exists, but because time is of the essence in such a circumstance, this waiver may be obtained subsequent to the necessary purchase and the resolution of the emergency, and then recounted to the president and/or senior vice president for business and finance, or his or her designee in the annual waiver report.
4. The president and/or senior vice president for business and finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that the services to be purchased are technical and specialized consulting services that are temporary in nature and there are sufficient economic reasons to support such a waiver and where such terms and conditions are in the best interest of the university. The exercise of this authority shall be subject to the oversight authority of the senior vice president for business and finance.
5. The president and/or senior vice president for business and finance, upon recommendation of the appropriate university office responsible for university collections and with any necessary budgeting approval, is authorized on behalf of the university, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected for and on behalf of the university, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the university, but not to exceed \$1 million per artwork or collection based on an appraisal (or appraisals) acceptable to the university.
6. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through any non-profit or governmental agencies or consortia (including but not limited to the Inter-University Council Purchasing Group) whose contracts meet the competitive bidding requirements as determined by the university, upon such terms and conditions as are in the best interest of the university.
7. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various university departments, upon such terms and conditions as are in the best interest of the university.
8. The president and/or senior vice president for business and finance, in consultation with the vice president for research, is authorized on behalf of the university, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and update current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc. supercomputing equipment.
9. In accordance with Section 5513.01(B) of the Revised Code, the president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the university.
10. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries' collections.

11. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the university shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: (i) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and (ii) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.

12. Notwithstanding any other provision of this policy on purchasing, the vice president of health services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the hospitals of the university and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the vice president of health services shall be subject to the oversight authority of the senior vice president for business and finance who shall review the application of this delegation of authority every three years.

The authority granted to the vice president for health services may be sub-delegated to the medical center chief supply chain officer. The exercise of this sub-delegated authority by the supply chain chief supply chain officer shall be subject to the oversight authority of the vice president for health services who shall review the application of this sub-delegation of authority every three years, in conjunction with the review of the delegation granted by the senior vice president for business and finance to the vice president for health services.

13. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., or from its successor organization that is a member-based group purchasing organization servicing hospitals and health care providers, upon such terms and conditions as are in the best interest of the university.

The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through the Hospital Helicopter Consortium of Central Ohio, or from its successor organization that is an accredited medical transport and member-based organization that provides critical care, emergency air transportation to its pre-hospital and hospital members, upon such terms and conditions as are in the best interest of the university.

Similarly, the president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services from an organization that is an accredited medical transport and member-based organization that provides critical care, emergency ground transportation to pre-hospital or hospital members, upon such terms and conditions as are in the best interest of the university.

14. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the university.

15. The president and/or the senior vice president for business and finance is authorized on behalf of the university to employ reverse auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the university.

16. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in the state of Ohio term schedules in which the vendor guarantees that the state will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the state's terms and conditions.

17. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing mission-critical enterprise-wide software applications, upon such terms and conditions as are in the best interest of the university.
18. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing university procedures, upon such terms and conditions as are in the best interest of the university.
19. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the university.
20. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the university.
21. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the university.
22. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions are in the best interest of the university.
23. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, pharmaceuticals that have been recommended for use by the university's pharmacy and therapeutics committee and that are: (i) covered by a legal patent and are not available for generic purchase, (ii) distributed only through a single provider and are unavailable for purchase through any other source, or (iii) purchased pursuant to the wholesale acquisition cost, as defined in 42 USC § 1395w-3a(c)(6), as amended.
24. Only the president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to negotiate and enter into agreements, to engage in and sign agreements with various financial institutions and advisors relating to financial consulting services, banking, brokerage, leasing, asset financing, and related financial services without competitive bidding, upon such terms and conditions are in the best interest of the university.
25. A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees on an annual basis. The content of the report, as well as its parameters (calendar or fiscal year), is within the discretion of the president and/or senior vice president for business and finance.

This policy is subject to additional rules, as may be applicable, and applies to all funds administered by the university and applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid. Also, this policy applies only to purchases of products and services acquired from outside the university and its affiliates.

26. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, or supplies that are intended for use in research trials, where the use of particular equipment, material, or supply is necessary for the purpose of the research trial and are, for this purpose, inherently sole source purchases.
27. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, goods which are intended for resale to the general public in hospital retail gift shops.
28. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, services that are central to the mission and essential to the operation of the university when those services are provided by other not-for-profit organizations, not-for-profit associations, not-for-profit accreditation organizations, or governmental entities, which are inherently non-competitively sourced.
29. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, a product, device, or consumable that: (i) is purchased on the basis of medical appropriateness and suitability for patient (i.e., medical, dental, ophthalmic, veterinary, or similar) care and treatment, (ii) is required as specified for use within equipment made by an original equipment manufacturer, or (iii) has been evaluated and determined by an appropriate hospital committee as either:
 - A. The only product or device available on the market that is medically appropriate for the treatment of a specified condition and, therefore, is the best option for such treatment; or
 - B. Upon consideration of the totality of the committee review standards, the most medically appropriate product or device for the treatment of the specified condition and the best for such treatment.

In making the above subsection (iii) determination, the committee will have considered, as appropriate and applicable, evidence-based results; product effectiveness, ease of use, durability, and compatibility; patient and clinician safety; impact on patient and clinician satisfaction; infection control effectiveness; and financial analyses, such as procedure reimbursement and impact on contribution margins. The committee will retain appropriate documentation of its determination.

**REVISIONS TO THE POLICY ON PURCHASING AND
COMPETITIVE BIDDING**

Synopsis: Updates to the University's policy on purchasing and competitive bidding are proposed in the following revised policy.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making university purchases in all cases wherein the best interest of the university will be served by such competition; and

WHEREAS the university's policy on purchasing and competitive bidding was established by the Board of Trustees through Resolutions 85-29, 87-38, 87-39, 88-55, 92-78, 95-17, 98-62, 2002-97, 2008-70, 2011-78, 2012-64, 2014-72, and 2017-122, and there is a need to revise and update the university's policy on purchasing and competitive bidding;

NOW THEREFORE:

BE IT RESOLVED, That the Board of Trustees hereby approves the attached policy on purchasing and competitive bidding effective immediately, except sub-paragraph 2.B, which is effective July 1, 2023.

Comment from the Finance and Investment Committee

TOPIC:

Amendments to the Policy on Purchasing and Competitive Bidding, Resolution No. 2017-122 (the "Policy").

CONTEXT:

Because of the increase in the state-wide bidding threshold for public improvements (i.e., the construction, addition, alteration, structural or other improvements of a university building or structure), per administrative code, the university is recommending a revision to the Policy to align with the state-wide bidding threshold.

Further, as part of the university's continued commitment to identify streamlining opportunities, the university is recommending that the Policy be revised to reflect changed purchasing environment conditions since the prior revisions to the Policy.

SUMMARY:

The proposed changes are identified in redline/strikeout.

REQUESTED OF FINANCE COMMITTEE:

Recommend acceptance of amendments to the Policy as detailed in the attached document.

1. Under the direction of the senior vice president for business and finance, the director of purchasing shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the university.
2. Unless otherwise provided, all equipment, materials, supplies, and services shall be purchased through the solicitation of competitive bids or proposals except in the following instances:
 - A. Where such equipment, materials, supplies, or services are purchased pursuant to Sections 153.71, 4115.31 to 4115.35 and 5147.07 of the Revised Code or Rule 153:1-1-02 of the Administrative Code, as amended; or
 - ~~B. Where the amount of such purchase of equipment, materials, and/or supplies is less than \$25,000; or~~
 - ~~C.B.~~ C. Where the purchase of equipment, materials, supplies, services, or any combination of services, equipment, materials, and supplies, is less than ~~\$50,000~~\$75,000; or
 - ~~D.C.~~ D. Where the purchase is pursuant to Rule 153:1-9-01 of the Administrative Code, as amended, and is for the construction, addition, alteration, structural or other improvements of a university building or structure.

The above threshold amounts notwithstanding, the university may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the university. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the university may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the university's policy on purchasing, the university is authorized to make multiple awards as provided for in the university's request for bids or proposals. Documents which do not commit the university to any purchase, and which establish pricing for future purchases are not considered "contracts" within the scope of this policy until the process for approval of the spend has been initiated.

3. The president and/or senior vice president for business and finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that ~~an emergency or~~ a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier ("sole source"). A waiver from competitive bidding may be granted when the president and/or senior vice president for business and finance, or his or her designee, determines that an emergency exists, but because time is of the essence in such a circumstance, this waiver may be obtained subsequent to the necessary purchase and the resolution of the emergency, and then recounted to the president and/or senior vice president for business and finance, or his or her designee in the annual waiver report.
4. The president and/or senior vice president for business and finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that the services to be purchased are technical and specialized consulting services that are temporary in nature and there are sufficient economic reasons to support such a waiver and where such terms and conditions ~~as~~ are in the best interest of the university. The exercise of this authority shall be subject to the oversight authority of the senior vice president for business and finance.
5. The president and/or senior vice president for business and finance, upon recommendation of the appropriate university office responsible for university collections and with any necessary budgeting approval, is authorized on behalf of the university, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected for and on behalf of the university, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the university, but not to exceed \$1 million per art work or collection based on an appraisal (or appraisals) acceptable to the university. ~~This provision rescinds Resolution 1984-61.~~
6. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through any non-profit or governmental agencies or consortia (including but not limited to the Inter-University Council Purchasing Group) whose contracts meet the competitive bidding requirements as determined by the university, upon such terms and conditions as are in the best interest of the university.
7. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various university departments, upon such terms and conditions as are in the best interest of the university.
8. ~~Resolution 1987-38 is hereby reconfirmed and t~~The The president and/or senior vice president for business and finance, in consultation with the vice president for research, is authorized on behalf of the university, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and update current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc. supercomputing equipment.
9. In accordance with Section 5513.01(B) of the Revised Code, the president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the university.

10. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries' collections.
11. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the university shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: (i)4 only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and (ii)2 the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.
- ~~12. Resolution 1995-17 is hereby reconfirmed, and Notwithstanding Notwithstanding~~ any other provision of this policy on purchasing, the vice president of health services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the hospitals of the university and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the vice president of health services shall be subject to the oversight authority of the senior vice president for business and finance who shall review the application of this delegation of authority every three years.

The authority granted to the vice president for health services may be sub-delegated to the medical center chief supply chain officer. The exercise of this sub-delegated authority by the supply chain chief supply chain officer shall be subject to the oversight authority of the vice president for health services who shall review the application of this sub-delegation of authority every three years, in conjunction with the review of the delegation granted by the senior vice president for business and finance to the vice president for health services.

- ~~13. Resolutions 1987-39 and 1988-55 are hereby reconfirmed, and the president and/or senior vice president for business and finance is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, whose contracts meet the competitive bidding requirements as determined by the university, and upon such terms and conditions as are in the best interest of the university. Resolution 1987-39 is hereby reconfirmed and, †The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., or from its successor organization that is a member-based group purchasing organization servicing hospitals and health care providers, upon such terms and conditions as are in the best interest of the university.~~

Resolution 1988-55 is hereby reconfirmed and, †The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through the Hospital Helicopter Consortium of Central Ohio, or from its successor organization that is an accredited medical transport and member-based organization that provides critical care, emergency air transportation to its pre-hospital and hospital members, upon such terms and conditions as are in the best interest of the university.

Similarly, the president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services from an organization that is an accredited medical transport and member-based organization that provides critical care, emergency ground transportation to pre-hospital or hospital members, upon such terms and conditions as are in the best interest of the university.

- ~~42.14.~~ The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the university. ~~This provision rescinds Resolution 1986-41.~~

- ~~13-15.~~ The president and/or the senior vice president for business and finance is authorized on behalf of the university to employ reverse auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the university.
16. ~~Resolution 2002-97 is hereby reconfirmed, and t~~The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in state of Ohio term schedules in which the vendor guarantees that the state will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the state's terms and conditions.
17. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing mission critical enterprise-wide software applications, upon such terms and conditions as are in the best interest of the university.
18. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing university procedures, upon such terms and conditions as are in the best interest of the university.
19. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the university.
20. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the university.
21. The president and/or senior vice president for business and finance is authorized on behalf of the university, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the university.
22. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions are in the best interest of the university.
23. ~~Notwithstanding any other provision of this policy to the contrary, any contract or purchase, whether competitively bid or not, for goods or services which contract or purchase is in excess of \$1 million must have the prior written approval of the senior vice president for business and finance or his or her designee within the Office of Business and Finance. Notwithstanding any other provision of this policy to the contrary, any contract or purchase for goods or services for which competitive bidding is waived, and which contract or purchase is in excess of \$500,000 must have the prior written approval of the senior vice president for business and finance or his or her designee within the Office of Business and Finance.~~ The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, pharmaceuticals that have been recommended for use by the university's pharmacy and therapeutics committee and that are: (i) covered by a legal patent and are not available for generic purchase, (ii) distributed only through a single provider and are unavailable for purchase through any other source, or (iii) purchased pursuant to the wholesale acquisition cost, as defined in 42 USC § 1395w-3a(c)(6), as amended.
24. Only the president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to negotiate and enter into agreements, to engage in and sign agreements with various financial institutions and advisors relating to financial consulting services,

banking, brokerage, leasing, asset financing, and related financial services without competitive bidding, upon such terms and conditions are in the best interest of the university.

25. ~~All contracts or purchases for goods or services for which contract or purchase is in excess of \$250,000 for which competitive bidding is waived, shall be reported to the Board on a quarterly basis. A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees Office on an annual basis. The content of the report, as well as its parameters (calendar or fiscal year), is within the discretion of the president and/or senior vice president for business and finance.~~

This policy is subject to additional rules, as may be applicable, and applies to all funds administered by ~~The Ohio State U~~the university and applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid. Also, this policy applies only to purchases of products and services acquired from outside ~~The Ohio State U~~the university and its affiliates.

26. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, equipment, materials, or supplies that are intended for use in research trials, where the use of a particular equipment, material, or supply is necessary for the purpose of the research trial and are, for this purpose, inherently sole source purchases.

27. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, goods which are intended for resale to the general public in hospital retail gift shops.

28. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, services that are central to the mission and essential to the operation of the university when those services are provided by other not-for-profit organizations, not-for-profit associations, not-for-profit accreditation organizations, or governmental entities, which are inherently non-competitively sourced.

29. The president and/or senior vice president for business and finance is authorized, on behalf of the university, on a continuing basis, to purchase without competitive bidding, a product, device, or consumable that: (i) is purchased on the basis of medical appropriateness and suitability for patient (i.e., medical, dental, ophthalmic, veterinary, or similar) care and treatment, (ii) is required as specified for use within equipment made by an original equipment manufacturer, or (iii) has been evaluated and determined by an appropriate hospital committee as either:

A. The only product or device available on the market that is medically appropriate for the treatment of a specified condition and, therefore, is the best option for such treatment; or

B. Upon consideration of the totality of the committee review standards, the most medically appropriate product or device for the treatment of the specified condition and the best for such treatment.

In making the above subsection (iii) determination, the committee will have considered, as appropriate and applicable, evidence-based results; product effectiveness, ease of use, durability, and compatibility; patient and clinician safety; impact on patient and clinician satisfaction; infection control effectiveness; and financial analyses, such as procedure reimbursement and impact on contribution margins. The committee will retain appropriate documentation of its determination.

**APPROVAL OF FY22 PROGRESS REPORT ON OHIO TASK FORCE
ON AFFORDABILITY AND EFFICIENCY IN HIGHER EDUCATION RECOMMENDATIONS**

Synopsis: Approval of Ohio State's FY22 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and

WHEREAS The Ohio State University supported the goals and work of this task force; and

WHEREAS the task force delivered its recommendations in the report "Action Steps to Reduce College Costs" on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State's circumstances; and

WHEREAS Ohio State's strategic goal focused on operational excellence and resource stewardship is in strong alignment with task force recommendations:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's FY22 progress report in response to the task force recommendations, as detailed in the attached document; and

BE IT FURTHER RESOLVED, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.



Department of
Higher Education

Mike DeWine, Governor
Randy Gardner, Chancellor



Affordability & Efficiency

Section I: Efficiency and Effectiveness

Each institution should regularly identify and evaluate its major cost drivers, along with priority areas that offer the best opportunities for efficiencies. Institutions should also track their progress in controlling costs and improving effectiveness.

What ratios, metrics, or benchmarks does your institution utilize to evaluate operational efficiencies and the appropriate balance of instructional vs. administrative expenses? How is such data utilized by your institution? Please summarize and provide an overview of your performance based on each measure. (See response below.)

For definitional purposes, what IPEDS (or other uniformly accepted) expense categories, or subset(s) therein, would you include in instructional expenses and administrative expenses? Please explain. (See response below.)

Are you aware of national models used to benchmark institutional efficiencies? If so, please provide.

The Ohio State University partners with HelioCampus, a consortium of over 80 higher education institutions to benchmark administrative labor costs across 9 areas (Communication, Development, Facilities, Finance, General Administration, Human Resources, Information Technology, Research Administration, and Student Services).

HelioCampus provides a standard activity model (SAM) to allocate labor and normalization factors to ensure an accurate comparison against peers. Normalization factors vary, but can include student and staff counts, square footage, research expenditures, etc.

FY21 peers included University of Illinois at Urbana-Champaign, University of Wisconsin, University of North Carolina - Chapel Hill, University of Utah, University of Arizona, and University of California Davis. The peer benchmarks were selected based on consortium membership and R1 public research institutions with comparable OPEX spend. The identified areas of opportunity are currently being used by the Efficiency Committee to drive savings across the university.

In the last year, has your institution received positive media coverage about operational efficiencies? If so, please provide.

<https://busfin.osu.edu/news/2022/05/16/ohio-state-proposes-2022-tuition-guarantee-rates-incoming-first-year-students>

The Ohio State University

Regional Compacts

ORC Section 3345.59 requires regional compacts of Ohio’s public institutions, with an executed agreement in place by June 30, 2018, for institutions to collaborate more fully on shared operations and programs. The section identifies nine areas to be addressed to improve efficiencies, better utilize resources and enhance services to students and their regions. Per paragraph E of that section:

(E) Each state institution of higher education shall include in its annual efficiency report to the chancellor the efficiencies produced as a result of each compact to which the institution belongs.

Please discuss efficiencies gained or opportunities for future partnerships in any of the relevant categories below.

| Category | Description |
|--|--|
| Reducing duplication of academic programming | No program duplication exists within the region. Working on better program alignment. OSU a central member of the Central Ohio Compact. |
| Implementing strategies to address workforce education needs of the region | University is now focusing on developing stackable certificates and micro-credentials in selected programs by the Colleges and through interdisciplinary offerings. |
| Sharing resources to align educational pathways and to increase access within the region | Funded through a grant from JP Morgan Chase, the New Skills Ready Network is working on program alignment in IT and Health Services programs between and among Columbus City Schools, Columbus State Community College and Ohio State. |
| Reducing operational and administrative costs to provide more learning opportunities and collaboration in the region | N/A |
| Enhancing career counseling and experiential learning opportunities for students | New Skills Ready Network has a strong work-based learning component now under discussion/development. It has an advising alignment component. |
| Expand alternative education delivery models such as competency-based and project-based learning | N/A |
| Collaboration and pathways with information technology centers, adult basic and literacy education programs and school districts | N/A |
| Enhancing the sharing of resources between institutions to expand capacity and capability for research and development | N/A |
| Identifying and implementing the best use of university regional campuses | N/A |
| Other initiatives not included above | N/A |

The Ohio State University

Co-located Campuses

ORC Section 3333.951(B) requires Ohio's co-located colleges and universities to annually review best practices and shared services in order to improve academic and other services and reduce costs for students, and to report their findings to the Efficiency Advisory Committee.

(B) Each state institution of higher education that is co-located with another state institution of higher education annually shall review best practices and shared services in order to improve academic and other services and reduce costs for students. Each state institution shall report its findings to the efficiency advisory committee established under section [3333.95](#) of the Revised Code. The committee shall include the information reported under this section in the committee's annual report.

| Ohio State Campus: Lima Co-Located Campus: Rhodes State College (Lima) Estimated Total Cost Savings From Shared Services: Approximately \$1,798,300. | | |
|---|--|--|
| Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.) | Please include an explanation of this shared service. | Monetary Impact from Shared Service |
| Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environmental services; campus custodial; and scheduling of campus facilities) | Cost sharing for physical facilities leadership, building maintenance and environment services, and campus custodial services is done on a building square feet method of calculation. Cost sharing for groundskeeping is done on an aggregate square feet method of calculation | Estimated savings to university: \$1,352,100 |
| Academic Support Services (includes libraries) | Cost sharing for library services for personnel, materials and equipment are done on an on-campus full-time equivalent (FTE) method of calculation. Cost sharing for library collection costs is done by direct cost collections unique to each institution. | Estimated savings to university: \$159,200 |
| Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses) | Cost sharing for Campus Security and Public Safety services for personnel, materials and equipment are done on an on-campus full-time equivalent (FTE) method of calculation. | Estimated savings to university: \$247,900 |
| Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics) | Cost sharing for the personnel and operation expenses are done on an on-campus full-time equivalent (FTE) method of calculation. | Estimated savings to university: \$39,100 |
| Administrative Services (includes Office of Advancement and shared marketing agency) | N/A | |

The Ohio State University

| | | |
|--|--|---|
| <p>Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore / gift shop)</p> | <p>The cafeteria and vending service are outsourced through a contract with external service providers. Cost sharing for contract is done on a full-time equivalent (FTE) method of calculation. Cost sharing for shared copying and printing services is done on a cost-share reconciliation method each quarter. The bookstore and gift shop service is outsourced through a contract with external service providers. Cost sharing for contract is done on a full-time equivalent (FTE) method of calculation.</p> | <p>Estimated savings to university: \$0</p> |
| <p>Approach and Process to Sharing Services with Co-located Campus</p> | <p>In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promotes the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency.</p> | |

Ohio State Campus: Mansfield
Co-Located Campus: North Central State College
Estimated Total Cost Savings from Shared Services: Approximately \$1,052,976.00.

| <p>Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)</p> | <p>Please include an explanation of this shared service.</p> | <p>Monetary Impact from Shared Service</p> |
|---|--|---|
| <p>Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities)</p> | <p>Cost sharing is managed generally by a formula based on assigned square feet for each co-located institution. Changes in course offerings between campuses changed % allocation due to changes in credit hours on-campus vs off-campus.</p> | <p>Estimated savings to university: \$613,808</p> |
| <p>Academic Support Services (includes libraries)</p> | <p>Cost sharing for library services changed due to classes on campus versus remote. Cost-sharing for internship programming ended in 1st quarter and was merged with other areas within each campus.</p> | <p>Estimated savings to university: \$54,632</p> |
| <p>Campus Security and Public Safety (includes public safety administration;</p> | <p>Cost sharing for public safety admin, traffic management personnel, and police and emergency response services is generally on a 50/50 basis for the University and for the co-located institution.</p> | <p>Estimated savings to university: \$144,807</p> |

The Ohio State University

| | | |
|---|---|--|
| traffic management; and police and emergency responses) | | |
| Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics) | Cost sharing for student engagement and recreation and intramural sports is 75% for the University and 25% for the co-located institution. Athletic program was suspended during the year. | Estimated savings to university: \$54,122 |
| Administrative Services (includes Office of Advancement and shared marketing agency) | No longer applicable/shared | |
| Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore / gift shop) | Cost for childcare center is supported by revenue generated from user fees and grants. Cafeteria and vending services have proceeds from contracts directed to a Campus Improvement Fund to benefit shared improvements. Costs for shared copying and printing services are managed and paid by the co-located institution and provided on a cost basis to the University. | Estimated savings to university: \$185,607 |
| Approach and Process to Sharing Services with Co-located Campus | In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promotes the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency. | |

Ohio State Campus: Marion
Co-Located Campus: Marion Technical College
Estimated Total Cost Savings from Shared Services: Approximately \$1,188,000.00.

| Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.) | Please include an explanation of this shared service. | Monetary Impact from Shared Service |
|--|---|--|
| Physical Facilities Operations Includes operations FTE, management, utilities, maintenance, custodial, grounds, roads, real estate lease(s), space rental, and energy management | This shared service operation supports efficient use of the limited resources of both institutions for preservation of the facilities, operational improvements, and savings. Total revenue and expense are equally split across two cost pools which are differentially allocated based on the institution's percentage ownership | Estimated savings to the university: \$947,000 |

The Ohio State University

| | | |
|---|---|---|
| | of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE). | |
| Academic Support Services Library collections and operations | Expense is split 50/50 to cost pools and differentially allocated based on each institution's percent ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE). Some testing, mental health, and disabilities services are shared between the institutions on a no-cost exchange basis. | Estimated savings to the university: \$68,000 |
| Campus Security and Public Safety Includes public safety administration; traffic management; and police and emergency responses | Expense is split 50/50 to cost pools and differentially allocated based on each institution's percent ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE). | Estimated savings to the university: \$72,000 |
| Student Life and Campus Events Includes student engagement; recreation and intramural sports and athletics; student center | Cost sharing for these services allocates 75% of the cost to Ohio State Marion and 25% of the cost to Marion Technical College in recognition of comparative use by each institution's student population. | Estimated savings to the university: \$18,000 |
| Administrative Services Administrative management and overhead | Not shared | Estimated savings to the university: \$65,000 |
| Auxiliary Services Includes vending services | Bricks & Mortar bookstore closed, no sharing of copying or printing services at this time. Vending services are outsourced and revenue generated through this outsourced agreement is shared between institutions following revenue base allocation of 50/50 to ASF/FTE cost pools and allocated based on percent ownership of pools. | \$1,000 revenue distribution to OSU |
| Technology Services Includes core IT services | Provides IT services to FTE in cost-shared areas including computer, support, file storage, network, and software OSU employee needs to perform their job. Methodology of cost allocation is the same as for physical facilities. | Estimated savings to the university: \$17,000 |
| Approach and Process to Sharing Services with Co-located Campus | In accordance with state policy and by mutual accord, the University and Marion Technical College share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promotes the effective use of state fiscal, physical, and personnel resources. The University and Marion Technical College continue to cultivate shared service opportunities wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency. By administering the model through OSU Marion, Marion Technical College benefits from sourced and contracted cost agreements with vendors at rates lower than available to them otherwise. Resources from both institutions are combined for some infrastructure and building renovation projects through the capital budget allocation. | |

The Ohio State University

Ohio State Campus: Newark
Co-Located Campus: Central Ohio Technical College
Estimated Total Cost Savings From Shared Services: approximately \$846,865.00

| Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.) | Please include an explanation of this shared service. | Monetary Impact from Shared Service |
|--|---|--|
| Public Service (includes conference services) | Cost sharing for conference services is shared on a 50/50 basis. | Estimated savings to university: \$838 |
| Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities) Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses) | Cost sharing for all these services is done on a full-time equivalent (FTE) method of calculation. | Estimated savings to university: \$515,785 |
| Academic Support Services (includes libraries) | Cost sharing for both these services is done on a full time equivalent (FTE) method of calculation. | Estimated savings to university: \$129,819 |
| Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics) | Cost sharing for these services is done on a headcount method of calculation. | Estimated savings to university: \$52,585 |
| Administrative Services (includes Office of Advancement and shared marketing agency) | Cost sharing for executive office, office of development, business and finance office, accounting, performing arts, and welcome center is done on a 50/50 method of calculation. Cost sharing for human resources, purchasing, bursar, technology services, marketing and public relations, staff development committee, services center, telecommunications, and telephone services is done on a full time equivalent (FTE) method of calculation. | Estimated savings to university: \$147,838 |
| Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore / gift shop) | No changes | |
| Approach and Process to Sharing Services with Co-located Campus | In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promotes the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency. | |

Section II: Academic Practices

This section covers areas more directly related to instruction, with an emphasis on savings strategies related to the cost of textbooks, and the expanded use of alternative instructional materials.

Textbook Affordability

Textbook Cost Study

ORC Section 3333.951(D) requires Ohio's public colleges and universities to annually conduct a study to determine the current cost of textbooks for students enrolled in the institution and submit the study to the Chancellor.

(D) Each state institution of higher education shall conduct a study to determine the current cost of textbooks for students enrolled in the institution, and shall submit the study to the chancellor of higher education annually by a date prescribed by the chancellor.

Please attach the analysis of textbook costs developed by your institution labeled "[Institution Name – Academic Year – Textbook Cost Study]" and summarize the results of your institution's study below. **Attached**

| Category | Amount |
|--|---------------|
| Average cost for textbooks that are new | \$63.91 |
| Average cost for textbooks that are used | \$42.47 |
| Average cost for rental textbooks | \$35.77 |
| Average cost for eBook | \$50.96 |

Reducing Textbook Costs for Students

ORC Section 3333.951(C) requires Ohio's public colleges and universities to report their efforts toward reducing textbook costs for students.

(C) Each state institution of higher education annually shall report to the efficiency advisory committee on its efforts to reduce textbook costs to students.

Please discuss all initiatives implemented, including those referenced below that ensure students have access to affordable textbooks. ORC Section 3345.025 requires the board of trustees of each state IHE to adopt a textbook selection policy for faculty to use when choosing and assigning textbooks and other instructional materials.

The Ohio State University

3345.025 The board of trustees of each state institution of higher education as defined in section [3345.011](#) of the Revised Code shall adopt a textbook selection policy for faculty to follow in selecting and assigning textbooks and other instructional materials for use in courses offered by the institution. The policy shall include faculty responsibilities and actions faculty may take in selecting and assigning textbooks and other instructional materials.

In addition, the biennial budget bill, Am. Sub. HB 110, enacted Section 733.20 requiring state institutions of higher education to evaluate textbook affordability initiatives to ensure compliance with Title I, Section 133 of the federal "Higher Education Opportunity Act of 2008."

SECTION 733.20. (A) In furtherance of the State of Ohio's intent to improve affordability in higher education, and in recognition of the positive achievements of the Ohio Faculty Council's October 2017 resolution supporting textbook affordability initiatives, the State of Ohio hereby tasks Ohio's institutions of higher education with evaluating their respective implementation of textbook affordability initiatives.

(B)(1) Consistent with requirements in Title I, Section 133 of the federal "Higher Education Opportunity Act of 2008," institutions of higher education receiving federal financial aid shall disclose required and recommended textbooks not later than the time at which students can first begin to register for a course.

(2) Prior to academic year 2022-2023, the administration of each state institution of higher education, as defined in section 3345.011 of the Revised Code, shall work collaboratively with the institution's faculty senate, or equivalent body, to consider adopting a formally recognized textbook auto-adoption policy.

(C) Not later than August 15, 2022, the board of trustees of each state institution of higher education shall adopt a resolution or otherwise formally vote to affirm or decline the adoption of the policy. If the board of trustees adopts the policy as agreed upon by the administration and faculty senate, the state institution shall formally transmit a copy of its resolution to the Chancellor of Higher Education.

1. Has your institution's board of trustees adopted a textbook selection policy consistent with Ohio Revised Code 3345.025? If so, please attach the policy in full length and label the file as "[Institution Name – Academic Year – Textbook Selection Policy]." [The Policies and Procedures Handbook](#) (item 1.8) details expectations for the use of self-authored materials. In addition, the University Senate approved a [resolution in March 2017](#) encouraging faculty to submit timely textbook orders.
2. Has your institution's board of trustees adopted a textbook auto-adoption policy to ensure compliance with federal law that requires faculty to select textbooks for courses no later than the first day of class registration? If so, please attach the policy and label the file as "[Institution Name – Academic Year – Text Auto-adoption Policy]." Please also describe the mechanisms for tracking compliance. Yes
3. If the board has not adopted an auto-adoption policy, please explain the major reasons that the board declined to adopt such a policy. N/A

The Ohio State University

Open Educational Resources

1. Has your institution adopted practices/policies to formally encourage the use of OER materials in lieu of purchased materials? Please explain and please include links to information on your institution's website.

The Affordable Learning Exchange (ALX) is a partnership between units at OSU to support faculty in adopting open educational resources and other alternative course materials to reduce the overall cost of education for our students. This program has been in place since 2016 and has saved students 17,965,146 on the cost of course materials using OER and freely available course materials. In FY 2022, \$81,281.05 in annual savings was added by 23 new faculty projects supported by the ALX initiative.

2. Has your institution provided support to faculty for the development of OER materials. Please explain and please include links to information on your institution's website.

Typical ALX projects employ multiple strategies, including adopting an open textbook, adapting or remixing openly-licensed materials, or even creating brand new resources. Each project results in a customized learning experience for students. Because of the varied nature of the projects, various levels and types of support are provided. The ALX team includes staff who offer support for project management technology, tools and design. This team coordinates with experts across teams and units who provide guidance on navigating copyright and licensing questions, instructional design, video production, and other needs associated with course design and course materials development.

3. What courses did your institution offer during the 2021-22 academic year that used OER? Please fill out the attached template completely. This template will be used to inform a statewide landscape analysis of OER adoption and will be publicly shared in a report.

We do not have complete data for all courses using OER. We have self-reported data from a small number of faculty who we have worked with. We have indicated those courses using OER on the attached template and are using the data points included on the template to develop a more complete assessment and process for future reports.

Inclusive Access

Inclusive access is defined as an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student. The benefit to faculty and students of inclusive access typically includes a significantly reduced cost per textbook for students, as compared to students buying a new copy of the textbook, and confidence that all students will possess the necessary textbook and/or materials on "day one." Federal law provides the statutory right for students to "opt-out" of inclusive access if they prefer, which preserves the right of the student to source materials.

The Ohio State University

1. Does your institution formally encourage faculty to offer inclusive access acquisition of college textbooks as a cost-savings for students? If yes, what mechanisms are in place help promote this strategy with faculty?

Yes. As part of the Affordable Learning Exchange, we encourage faculty to investigate the suitability of participating in CarmenBooks, our inclusive access program. We offer an eBook reader and discounts of up to 85% on course materials in the CarmenBooks inclusive access program as part of our membership in the Unizin consortium. A member of the ALX team is in charge of this program and manages all faculty, publisher and student communication and coordination, and provides training, outreach, and documentation to faculty and students who participate in the program.

2. What courses did your institution offer during the 2021-22 academic year that participated in an inclusive access program? Please fill out the attached template completely. This template will be used to inform a statewide landscape analysis of the utilization of inclusive access and will be publicly shared in a report. **Attached**

3. How are students at your institution made aware of their right to opt out of utilizing inclusive access?

Students are first made aware in the course description that the course participates in the CarmenBooks program. Upon registration, an email is automatically sent to the enrolling student that describes the opt-out policy, process and dates. There is also a line item included on the student's statement of account that alerts them to participate in the program. Finally, information is included on student-facing pages of both the Affordable Learning Exchange and Teaching and Learning Resource Center websites.

Please provide contact information for the person completing this section of the Efficiency Report, so that we may follow up if we have questions.

Ashley Miller – miller.6275@osu.edu

Other Textbook Affordability Practices

What other practices, if any, does your institution utilize to improve college textbook affordability?

We offer faculty professional development opportunities around OERs and textbook affordability through both the Office of Distance Education and eLearning and the University Institute for Teaching and Learning.

The Ohio State University

Please provide any relevant information in the table below.

| Initiative | Explanation of Initiative | Cost Savings to Students |
|--|---|---|
| Affordable Learning Exchange - Grants | OER/textbook affordability faculty grants. All grant winners are required to reduce the cost of course materials between 25%-100%. | Cumulative savings through 2022: \$17,965,146 |
| Affordable Learning Exchange – CarmenBooks Inclusive Access | Inclusive Access program offering contracted discounts on publisher course materials (textbooks and courseware) up to 85% off MSRP | Cumulative savings through 2022: \$16,453,820.42 |
| | | |

Section III: Policy Reforms

Transcript Access

It is common for IHEs nationally to withhold transcripts from students who owe any amount of debt to the institution. Transcript withholding blocks students from re-enrolling both at the debt-holding institution and at other institutions. Transcripts are sometimes withheld in their entirety even when students have fully paid all or most tuition charges, earned their credits through successful completion of coursework and only incurred a nominal debt such as a parking ticket, library fine or other relatively minor assessment.

ORC Section 3345.027 was newly enacted in HB 110 and requires IHE’s to release transcripts to potential employers even if the student has an outstanding balance owed to the institution.

Sec. 3345.027. A state institution of higher education, as defined in section 3345.011 of the Revised Code, shall not withhold a student’s official transcripts from a potential employer because the student owes money to the institution, provided the student has authorized the transcripts to be sent to the employer and the employer affirms to the institution that the transcripts are a prerequisite of employment.

1. Has your institution updated its policy on transcript withholding to assure compliance with ORC 3345.027?
Yes, our practice has been in place since 2018.

The Ohio State University

2. Has your institution taken additional action(s) beyond what is minimally required by section 3345.027 to provide students with access to their transcripts, even if the student owes money to the institution? If so, please describe. No.

Second Chance Grants

ORC Section 3333.127 was newly enacted in Sub. SB 135 to create the Second Chance Grant program. The program will provide one-time grants of up to \$2,000 to eligible students that “while in good standing, disenrolled from a qualifying institution and did not transfer to a qualifying institution or an institution of higher education in another state in the two semesters immediately following the student's disenrollment.”

1. Has your institution implemented the “Second Chance Grants” program as described in SB 135? If so, what is the status of the program and approximately how many students have been impacted to date at your institution?

Ohio State implemented the Second Chance Grant Program as described in SB 135 on effective date, July 21, 2022. Student Financial Aid, (SFA) within the Office of Strategic Enrollment Management, leads the administration and reporting of the program. Ohio State’s Second Chance Grant Program is active and has enrolled 21 students since July 2022. Including the pilot program, implemented in January 2022, four additional students have benefited from the program.

2. What efforts has your institution made to identify and attract such students that will be able to take advantage of this new initiative?

SFA partners with university partners to identify potential students for the program. Partners include:

- Analysis and Reporting
- Buckeye Link
- Regional Campuses
- Undergraduate Admissions: Outreach and Recruitment

Campus partners play a direct role in identifying students for this program. As of late-July 2022, SFA and Analysis and Reporting were able to identify and email over 10,000 students who took a leave from Ohio State and may be eligible for this grant upon their re-enrollment. Regional campus partners have joined this effort with letter campaigns. In addition to email messages, SFA has information at <https://sfa.osu.edu>, with links to additional information about Second Chance and the eligibility requirements. Students are directed to contact Buckeye Link or their regional campus financial aid office to inquire about this grant. Now that this is a permanent state aid program, SFA is expanding efforts among university partners to better identify students who might be eligible.

Additional Practices

Some IHE's may implement practices that make college more affordable and efficient, but which have not been the topic of a specific question in this reporting template. This section invites your institution to share any positive practices you have implemented that benefit student affordability and/or institutional efficiency.

Please share any additional best practices your institution is implementing or has implemented.

Ohio State has established the Scarlet & Gray Advantage program (advantage.osu.edu) to empower eligible students to earn their bachelor's degree – debt-free. Students will have opportunities to avoid college loans through their active participation in the program, which provides enhanced access to scholarships, work opportunities and learning experiences focused on financial coaching and career development. The university launched a pilot program in autumn 2022 that will inform plans to bring Scarlet & Gray Advantage to scale within a decade.

Scarlet & Gray Advantage is not a free-college or debt-forgiveness program. Instead, the program is designed to help students avoid loans.

Ohio State is focused on affordability for all students, and our continuing efforts have reduced student debt numbers for graduates for each of the past four years. In 2021, less than half (46%) of Ohio State's bachelor's degree recipients graduated with debt, and these borrowers graduated with debt of \$26,772 on average. For the 2017 graduating class, 53% had debt at the time of graduation, for an average of \$28,158. As Ohio State scales up Scarlet & Gray Advantage, the university continues to enhance our scholarships, work opportunities and learning experiences to benefit all students.

Section IV: Future Goals

The DeWine-Husted administration recognizes that each IHE faces unique challenges and opportunities with respect to the institution's highest priority goals over the next several years. With that in mind, please provide any suggestions about possible roles the state could play in supporting your institutional goals.

1. Please provide your thoughts and suggestions regarding ways the State of Ohio can further support strength, resiliency and reputational excellence in Ohio's post-secondary education system.

Ohio should continue to build upon its recent strong support for in-state undergraduate, need-based financial aid through its Ohio College Opportunity Grant, as well as providing additional state appropriations for the State Share of

The Ohio State University

Instruction in fiscal years 24 and 25. State support assists with affordability and operational excellence as we work to create the workforce and entrepreneurs for the state's economy.

Additionally, enhanced state support for CFAES Extension and the Veterinary Medical line items would be welcomed, as these programs serve the state as a whole. Also, the many clinical support and medical related line items within ODHE's budget provide services to multitudes of Ohioans, so added appropriations in these areas would be warranted and welcomed, too.

The state could also use cash balances to assist institutions of higher education with deferred maintenance, failing infrastructure and facility demolition costs.

Thank you for completing the FY22 Efficiency Reporting Template. We appreciate the important role Ohio's colleges and universities play in supporting Ohio students, economic growth, world-class research and the overall success for our state.

| The Ohio State University | | | | | |
|---|-----------------|--------|---------------|-------|--|
| Textbook Cost Study for Autumn 2021 and Spring 2022 | | | | | |
| | Total Value | Units | Average Price | | |
| Buy New | \$ 1,394,021.76 | 21,811 | \$ | 63.91 | |
| Buy Used | \$ 179,187.87 | 4,219 | \$ | 42.47 | |
| Rental | \$ 377,826.32 | 10,563 | \$ | 35.77 | |
| Digital | \$ 65,784.16 | 1,291 | \$ | 50.96 | |

APPENDIX: DETAIL ON FY21 B&N FILE ERRORS

Distinct Autumn 2021 OSU courses in each table share a color.

3 GEOG 1900 Courses. One had no enrollment. Book is in "bad" BN file twice, with the same quantity of new books sold for the large (n = 190) and small (n = 41) class. Using the bad file, we would have reported 346 (= 2 x 173) new books sold for AU21. Using the corrected file, we are reporting that 190 (173 + 17) of these books were sold for AU21 and SP22.

| Term | Term Code | CAMPUS | SUBJECT | CATALOG_N BR | ASSOCIATED_C LASS | CLASS_NBR | COMPONENT | ENRL_T OT |
|------|-----------|--------|---------|--------------|-------------------|-----------|-----------|-----------|
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 18205 | LAB | 31 |
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 13690 | LAB | 32 |
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 13689 | LAB | 52 |
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 13691 | LAB | 51 |
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 13692 | LAB | 52 |
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 13693 | LAB | 52 |
| AU21 | 1218 | COL | GEOG | 1900 | 10 | 13680 | LEC | 190 |
| AU21 | 1218 | COL | GEOG | 1900 | 200 | 13715 | LAB | 22 |
| AU21 | 1218 | COL | GEOG | 1900 | 200 | 13714 | LAB | 19 |
| AU21 | 1218 | COL | GEOG | 1900 | 200 | 35474 | LAB | 0 |
| AU21 | 1218 | COL | GEOG | 1900 | 200 | 13713 | LEC | 41 |
| AU21 | 1218 | COL | GEOG | 1900 | 300 | 24133 | LAB | 0 |
| AU21 | 1218 | COL | GEOG | 1900 | 300 | 24132 | LEC | 0 |

This column shows entries from the B&N Autumn 2021 file that had duplicates (these are crossed out).

The entries from the corrected B&N file appear below, not crossed out.

| Dept | Course | Section | Author | Title | EAN-13 | Buy New Price | Buy New Qty |
|------|--------|---------|-----------|-------------------------|---------------|---------------|-------------|
| GEOG | 1900 | 13680 | GEOG DEPT | GEOG 1900 COURSE PACKET | 2818440155925 | \$9.65 | 173 |
| GEOG | 1900 | 13713 | GEOG DEPT | GEOG 1900 COURSE PACKET | 2818440155925 | \$9.65 | 173 |

| Term | Author | Title | EAN-13 | Buy New Price | Buy New Qty |
|------|-----------|----------------------|---------------|---------------|-------------|
| F21 | GEOG DEPT | GEOG 1900 COURSE PAC | 2818440155925 | \$9.65 | 173 |
| W22 | GEOG DEPT | GEOG 1900 COURSE PAC | 2818440155925 | \$9.65 | 17 |

4 MATH 2177 Courses. Two had no enrollment. Book is in "bad" BN file twice, with the same quantity of new books sold for the large (n = 153) and smaller (n = 83) class. Using the corrected file, we are reporting that 75 (instead of 150) of these books were sold new for AU21, with no SP22 sales.

| Term | Term Code | CAMPUS | SUBJECT | CATALOG_N BR | ASSOCIATED_C LASS | CLASS_NBR | COMPONENT | ENRL_T OT |
|------|-----------|--------|---------|--------------|-------------------|-----------|-----------|-----------|
| AU21 | 1218 | COL | MATH | 2177 | 10 | 14682 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 10 | 14526 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 10 | 14525 | LEC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 10 | 14683 | REC | 153 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14664 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14688 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14689 | REC | 30 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14687 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14686 | REC | 58 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14685 | REC | 34 |
| AU21 | 1218 | COL | MATH | 2177 | 20 | 14684 | REC | 31 |
| AU21 | 1218 | COL | MATH | 2177 | 30 | 21958 | REC | 28 |
| AU21 | 1218 | COL | MATH | 2177 | 30 | 21959 | REC | 27 |
| AU21 | 1218 | COL | MATH | 2177 | 30 | 21957 | REC | 28 |
| AU21 | 1218 | COL | MATH | 2177 | 30 | 21956 | LEC | 83 |
| AU21 | 1218 | COL | MATH | 2177 | 40 | 14665 | LEC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 40 | 14690 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 40 | 14691 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 40 | 14692 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 60 | 14694 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 60 | 14695 | REC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 60 | 14666 | LEC | 0 |
| AU21 | 1218 | COL | MATH | 2177 | 60 | 14693 | REC | 0 |

| Dept | Course | Section | Author | Title | EAN-13 | Buy New Price | Buy New Qty |
|------|--------|---------|----------------|--------------------|---------------|---------------|-------------|
| MATH | 2177 | 14664 | PEARSON CUSTOM | MATH 2177 >CUSTOM< | 9780137203833 | \$132.50 | 75 |
| MATH | 2177 | 21955 | PEARSON CUSTOM | MATH 2177 >CUSTOM< | 9780137203833 | \$132.50 | 75 |

| Term | Author | Title | EAN-13 | Buy New Price | Buy New Qty |
|------|----------------|--------------------|---------------|---------------|-------------|
| F21 | PEARSON CUSTOM | MATH 2177 >CUSTOM< | 9780137203833 | \$132.50 | 75 |

8 ARABIC courses had the same book. One had no enrollment. Book is in "bad" BN file 8 times, including a row for section 18126, which has no enrollment. Using the prior method, we would have reported that 8 x 20 = 160 books were sold. Using the corrected file, we are reporting that 29 of these books were sold for the AU21 and SP22 terms.

| Term | Term Code | CAMPUS | SUBJECT | CATALOG_N BR | ASSOCIATED_C LASS | CLASS_NBR | COMPONENT | ENRL_T OT |
|------|-----------|--------|---------|--------------|-------------------|-----------|-----------|-----------|
| AU21 | 1218 | COL | ARABIC | 1101.01 | 20 | 10605 | LEC | 23 |
| AU21 | 1218 | COL | ARABIC | 1101.01 | 30 | 10606 | LEC | 23 |
| AU21 | 1218 | COL | ARABIC | 1101.01 | 40 | 10607 | LEC | 16 |
| AU21 | 1218 | COL | ARABIC | 1101.01 | 50 | 10608 | LEC | 20 |
| AU21 | 1218 | COL | ARABIC | 1102.01 | 10 | 23711 | LEC | 25 |
| AU21 | 1218 | COL | ARABIC | 1103.01 | 20 | 10609 | LEC | 14 |
| AU21 | 1218 | COL | ARABIC | 1103.01 | 30 | 10610 | LEC | 25 |
| AU21 | 1218 | COL | ARABIC | 1103.01 | 40 | 18126 | LEC | 0 |

| Dept | Course | Section | Author | Title | EAN-13 | Buy New Price | Buy New Qty |
|--------|---------|---------|---------|----------------------------|---------------|---------------|-------------|
| ARABIC | 1101.01 | 10605 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1101.01 | 10606 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1101.01 | 10607 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1101.01 | 10608 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1102.01 | 23711 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1103.01 | 10609 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1103.01 | 10610 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |
| ARABIC | 1103.01 | 18126 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC | 9781647121877 | \$155.25 | 20 |

| Term | Author | Title | EAN-13 | Buy New Price | Buy New Qty |
|------|---------|--|---------------|---------------|-------------|
| F21 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC,PT.1-W/ACCESS | 9781647121877 | \$155.25 | 20 |
| W22 | BRUSTAD | AL-KITAAAB...TEXT.F/ARABIC,PT.1-W/ACCESS | 9781647121877 | \$155.25 | 9 |

APPROVAL TO AFFIRM ESTABLISHMENT OF TEXTBOOK AUTO-ADOPTION POLICY

Synopsis: Approval to affirm establishment of a textbook auto-adoption policy is proposed.

WHEREAS there is the need to be in compliance with Title I, Section 133 of the Federal Higher Education Opportunity Act of 2008; and

WHEREAS in alignment with the federal law, in June 2021 the Ohio General Assembly enacted uncodified law section 733.20 in HB 110 stating that institutions will disclose required and recommended textbooks not later than the time at which students can first begin to register for a course; and that if not selected by the first day of class registration then the bookstore will post the materials from the prior offering of the course; and

WHEREAS The Ohio State University has a demonstrated record of commitment to and many actions for student access and affordability, including participating in the Ohio Open Education Collaborative and the Affordable Learning Exchange and posting Affordable Educational Resources on the University Libraries website; and

WHEREAS the University Senate passed a resolution initiated by the Undergraduate Student Government to increase textbook affordability by encouraging timely ordering of textbooks; and

WHEREAS a “textbook auto-adoption policy” would enable faculty to either post information before students register for a course about textbooks and other materials they must purchase, or have textbooks and other required materials from the previous offering of that course reposted automatically, with the proviso that, if faculty choose to change textbooks and/or other materials from those posted at the bookstore after the federally mandated date, they will inform their department, school or college leader; and

WHEREAS this textbook auto-adoption policy will ensure that a decision about textbook and course materials for course use will be identified by the first day of registration for the autumn 2023 term; and

WHEREAS implementation will occur through the bookstore, and the process will be developed and overseen by the Office of Academic Affairs, the University Senate and Office of the University Registrar:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees affirms the establishment of a textbook auto-adoption policy, and charges the Office of Academic Affairs, the University Senate and Office of the University Registrar to develop that policy for implementation in the 2022-2023 academic year.

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|-----------------------|--|--|-----------------------------|-------------------|
| Autumn 2021 | ACCTMIS 3200 | 3920, 3921, 4052, 4585 | We have not captured this information but are working with university partners to include on future reports. | 165 | \$14,437.50 |
| Autumn 2021 | ACCTMIS 3300 | 3928 | | 31 | \$620.00 |
| Autumn 2021 | ACCTMIS 3400 | 3930 | | 49 | \$2,842.00 |
| Autumn 2021 | AEDECON 2001 | 25149, 26612 | | 128 | \$7,808.00 |
| Autumn 2021 | AEDECON 3102 | 25391 | | 48 | \$816.00 |
| Autumn 2021 | AEDECON 4106 | 25407 | | 29 | \$1,015.00 |
| Autumn 2021 | AEROENG 2200 | 33358, 36094 | | 153 | \$30,043.08 |
| Autumn 2021 | AEROENG 3560 | 33266 | | 107 | \$20,753.72 |
| Autumn 2021 | ANTHROP 2200 | 10233, 22909, 10271 10273 | | 111 | \$1,443.00 |
| Autumn 2021 | ANTHROP 2201 | 10490, 10491, 10496, 19909, 20613, 20614 | | 222 | \$1,998.00 |
| Autumn 2021 | ARTEDUC 2367.03 | 11023, 23779, 24559, 21537, 24636, 19989, 20844 | | 281 | \$16,860.00 |
| Autumn 2021 | ASTRON 1101 | 19941 | | 284 | \$3,408.00 |
| Autumn 2021 | ASTRON 1143 | 21257 | | 60 | \$2,347.80 |
| Autumn 2021 | BIOCHEM 2210 | 11173 | | 84 | \$4,621.68 |
| Autumn 2021 | BIOCHEM 4511 | 11177, 11178, 19501, 21874, 22835 | | 722 | \$13,718.00 |
| Autumn 2021 | BIOCHEM 5613 | 23041, 23044 | | 46 | \$11,775.54 |
| Autumn 2021 | BIOLOGY 1101 (Marion) | 19970, 22141, 22143, 22823 | | 79 | \$15,589.07 |
| Autumn 2021 | BIOLOGY 1102 (Marion) | 10265 | | 23 | \$805.00 |
| Autumn 2021 | BIOLOGY 1110 | 21743 | | 206 | \$6,715.60 |
| Autumn 2021 | BIOLOGY 1110 | 21743 | | 206 | \$6,180.00 |
| Autumn 2021 | BIOLOGY 1113 | 11229, 11238, 21392 | | 1050 | \$37,842.00 |
| Autumn 2021 | BIOLOGY 1113 | 11229, 11230, 11238, 21392 | | 1243 | \$17,402.00 |
| Autumn 2021 | BIOLOGY 1113 (Marion) | 22145, 34419 | | 17 | \$3,898.61 |
| Autumn 2021 | BIOLOGY 1114 | 11232, 11233, 21372, 21389 | | 863 | \$30,619.24 |
| Autumn 2021 | BIOLOGY 1114 (Marion) | 24298 | | 15 | \$3,439.95 |
| Autumn 2021 | BIOLOGY 1114H | 11240 | | 54 | \$1,915.92 |
| Autumn 2021 | BIOLOGY 1114H | 11240 | | 54 | \$12,383.82 |
| Autumn 2021 | BIOMEDE 2800 | 33713 | | 95 | \$5,226.90 |
| Autumn 2021 | BUSFIN 3120 | 3943, 3972 | | 290 | \$11,600.00 |
| Autumn 2021 | BUSFIN 3220 | 4049, 4061, 4245, 4247, 4248, 4250 | | 1248 | \$63,024.00 |
| Autumn 2021 | BUSFIN 3300 | 4611, 4723, 4795 | | 116 | \$5,776.80 |
| Autumn 2021 | BUSFIN 3500 | 4471, 4242 | | 160 | \$9,920.00 |
| Autumn 2021 | BUSFIN 4211 | 4339, 4340, 4341, 4342, 4343, 4529, 4765, 4799, 34753 | | 407 | \$118,844.00 |
| Autumn 2021 | BUSFIN 4221 | 4348 | | 47 | \$3,290.00 |
| Autumn 2021 | BUSFIN 4250 | 4363 | | 457 | \$23,192.75 |
| Autumn 2021 | BUSFIN 4255 | 4531, 4640 | | 88 | \$7,920.00 |
| Autumn 2021 | BUSMGT (BUSOBA) 7242 | 4073, 4074, 4852 | | 19 | \$1,756.74 |
| Autumn 2021 | BUSMGT (BUSOBA) 2320 | 4426, 4028, 4033, 4207, 4241 | | 970 | \$43,640.30 |
| Autumn 2021 | BUSMGT (BUSOBA) 3130 | 3869, 3870 | | 163 | \$11,410.00 |
| Autumn 2021 | BUSMGT (BUSOBA) 3230 | 4602, 4610, 4678, 4690 | | 1058 | \$74,060.00 |
| Autumn 2021 | BUSMHR 2000 | 4046, 4047, 4367, 4364, 4365, 4366, 4019, 4236 | | 1151 | \$19,567.00 |
| Autumn 2021 | BUSMHR 2500 | 4042, 4354 | | 368 | \$27,600.00 |
| Autumn 2021 | BUSMHR 3100 | 4027 | | 328 | \$24,600.00 |
| Autumn 2021 | BUSMHR 4020 | 36484 | | 23 | \$1,334.00 |
| Autumn 2021 | BUSMHR 4490 | 4044, 4060, 4263, 4563 | | 686 | \$51,450.00 |
| Autumn 2021 | BUSMHR 4490H | 4699 | | 29 | \$2,175.00 |
| Autumn 2021 | BUSML 3250 | 3946, 3947 | | 521 | \$45,327.00 |
| Autumn 2021 | BUSML 3250 | 3948, 4534 | | 458 | \$70,985.42 |
| Autumn 2021 | BUSML 4201 | 3949, 3950, 3951, 3952, 4535, 4670, 36201 | | 245 | \$12,556.25 |
| Autumn 2021 | BUSTEC 1202T | 25057, 25058, 25059, 25060 | | 31 | \$1,209.00 |
| Autumn 2021 | BUSTEC 2240T | 27429 | | 7 | \$289.38 |
| Autumn 2021 | BUSTEC 2241T | 26072 | | 17 | \$748.00 |
| Autumn 2021 | BUSTEC 2244T | 25061 | | 9 | \$432.00 |
| Autumn 2021 | BUSTEC 2247T | 25062 | | 6 | \$240.00 |
| Autumn 2021 | CHEM 1110 | 10027, 10302, 10299, 22939 | | 116 | \$4,350.00 |
| Autumn 2021 | CHEM 1110 | 11519, 11527, 10067, 10191, 1019, 24215, 10027, 10302, 10299, 22939 | | 619 | \$11,761.00 |
| Autumn 2021 | CHEM 1205 | 24063 | | 85 | \$6,374.15 |
| Autumn 2021 | CHEM 1210 | 23274, 22940, 22954, 18582, 19905, 24285, 10030 | | 230 | \$8,625.00 |
| Autumn 2021 | CHEM 1210 | 11432, 11445, 11460, 11471, 11480, 11489, 11497, 11506, 11513, 10069, 10195, 23274, 22940, 22954, 18582, 19905, 24285, 10030 | | 2836 | \$212,671.64 |
| Autumn 2021 | CHEM 1220 | 21307 | | 16 | \$600.00 |
| Autumn 2021 | CHEM 1220 | 11535, 11548, 11553, 34144, 21307 | | 762 | \$57,142.38 |
| Autumn 2021 | CHEM 1610 | 11590 | | 170 | \$12,748.30 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|------------------|--|-----------------|-----------------------------|-------------------|
| Autumn 2021 | CHEM 2210 | 11573 | | 53 | \$1,325.00 |
| Autumn 2021 | CHEM 2310 | 11764 | | 109 | \$14,968.97 |
| Autumn 2021 | CHEM 2510 | 11688, 11701, 11710, 11723, 11732, 11741, 11750 | | 1402 | \$35,050.00 |
| Autumn 2021 | CHEM 2520 | 11755, 21897 | | 332 | \$8,300.00 |
| Autumn 2021 | CHEM 2610 | 11597 | | 71 | \$1,775.00 |
| Autumn 2021 | CIVILEN 2060 | 32017 | | 119 | \$4,760.00 |
| Autumn 2021 | CIVILEN 2410 | 32025 | | 90 | \$1,980.00 |
| Autumn 2021 | COMM 1100 | 12140, 10077, 10078 | | 484 | \$19,360.00 |
| Autumn 2021 | COMM 2110 | 12141, 12142, 12143, 12144, 12145, 12146, 12147, 22671 | | 238 | \$8,330.00 |
| Autumn 2021 | COMM 2131 | 18137, 22673 | | 59 | \$1,888.00 |
| Autumn 2021 | COMM 2331 | 22675 | | 181 | \$6,335.00 |
| Autumn 2021 | COMM 3620 | 12176 | | 140 | \$10,452.40 |
| Autumn 2021 | CRPLAN 5001 | 32447, 32494 | | 18 | \$450.00 |
| Autumn 2021 | CSE 2111 | 28996, 29021, 29320, 28578, 28581, 28584, 28587, 28590, 29421, 34535, 29416, 29168 | | 1450 | \$110,925.00 |
| Autumn 2021 | CSHPMG 2700 | 6766 | | 31 | \$1,767.00 |
| Autumn 2021 | ECE 2060 | 31701 | | 429 | \$77,897.82 |
| Autumn 2021 | ECE 2067 | 31635 | | 30 | \$5,447.40 |
| Autumn 2021 | ECE 3010 | 30588, 31541, 31678 | | 101 | \$16,428.66 |
| Autumn 2021 | ECE 3030 | 30577, 31654 | | 66 | \$13,375.56 |
| Autumn 2021 | ECE 3090 | 30673, 31718, 31719 | | 146 | \$26,466.88 |
| Autumn 2021 | ECE 3561 | 30606 | | 88 | \$15,979.04 |
| Autumn 2021 | ECE 6010 | 30593 | | 7 | \$491.40 |
| Autumn 2021 | ECON 1100.02 | 34128 | | 41 | \$1,435.00 |
| Autumn 2021 | ECON 2001.01 | 19822 | | 169 | \$35,905.74 |
| Autumn 2021 | ECON 2001.01 | 10155, 10315 | | 59 | \$3,599.00 |
| Autumn 2021 | ECON 2001.01 | 13097 | | 1109 | \$52,123.00 |
| Autumn 2021 | ECON 2001.01 | 19823 | | 78 | \$1,170.00 |
| Autumn 2021 | ECON 2001.03H | 13110 | | 35 | \$525.00 |
| Autumn 2021 | ECON 2002.01 | 20243, 23209, 10317 | | 69 | \$4,209.00 |
| Autumn 2021 | ECON 2002.01 | 18127 | | 562 | \$19,664.38 |
| Autumn 2021 | ECON 2002.01 | 13112, 20674 | | 663 | \$9,945.00 |
| Autumn 2021 | ECON 2002.03H | 13121, 13123 | | 69 | \$3,243.00 |
| Autumn 2021 | ECON 2002.03H | 13122 | | 35 | \$525.00 |
| Autumn 2021 | ECON 4001.01 | 13131, 21952 | | 155 | \$3,100.00 |
| Autumn 2021 | ECON 4200 | 19828 | | 115 | \$2,300.00 |
| Autumn 2021 | ECON 4300 | 13137 | | 200 | \$37,992.00 |
| Autumn 2021 | ENGLISH 1110.02 | 10088 | | 17 | \$289.00 |
| Autumn 2021 | ENGLISH 1110.03 | 22935, 10255 | | 32 | \$1,622.08 |
| Autumn 2021 | ENGLISH 1110.03 | 22935, 10255 | | 32 | \$1,746.88 |
| Autumn 2021 | ENGLISH 1110.03 | 22935, 10255 | | 32 | \$904.32 |
| Autumn 2021 | ENGLISH 2261 | 34978, 22688 | | 31 | \$1,994.54 |
| Autumn 2021 | ENGLISH 3271 | 13641, 22159, 24292 | | 90 | \$11,279.70 |
| Autumn 2021 | ENGR 1182.01 | 28367, 28369, 28430, 28442 | | 210 | \$9,143.40 |
| Autumn 2021 | ENGR 1186.01 | 28537, 28377, 28514 | | 53 | \$2,307.62 |
| Autumn 2021 | ES EPSY 1259 | 34490, 34486, 34492, 34499, 34502, 34506, 34504, 34505, 34508, 34487, 34488, 34503, 34495, 34496, 34507, 34509, 8447, 8448, 8472 | | 416 | \$73,511.36 |
| Autumn 2021 | ES EPSY 2059 | 8160, 8494, 8458, 37418, 37526 | | 77 | \$5,128.97 |
| Autumn 2021 | ES EPSY 2309 | 8142, 6833, 6834, 7095, 7866, 7867, 6503 | | 197 | \$1,970.00 |
| Autumn 2021 | FABENG 3120 | 32611 | | 84 | \$3,528.00 |
| Autumn 2021 | FRENCH 1101.01 | 23312, 13652, 13653, 13654, 13677, 13678, 13679, 19770 | | 139 | \$18,007.45 |
| Autumn 2021 | FRENCH 1101.21 | 37155, 37156 | | 49 | \$6,347.95 |
| Autumn 2021 | FRENCH 1101.61 | 23859, 22330, 24028, 22453 | | 54 | \$6,995.70 |
| Autumn 2021 | FRENCH 1102.01 | 13656, 13659, 13660, 13661, 13657, 13658, 22042 | | 102 | \$13,214.10 |
| Autumn 2021 | FRENCH 1102.21 | 37157, 37158 | | 37 | \$4,793.35 |
| Autumn 2021 | FRENCH 1102.61 | 23860, 34950, 22912, 23010 | | 33 | \$4,275.15 |
| Autumn 2021 | FRENCH 1103.01 | 23889, 13663, 22046, 22049, 13664, 19500, 19605, 21368, 21369, 20876 | | 141 | \$12,774.60 |
| Autumn 2021 | FRENCH 1103.21 | 37159, 37160, 27162 | | 71 | \$9,198.05 |
| Autumn 2021 | FRENCH 1103.61 | 23013, 34951, 23861, 23011 | | 39 | \$3,533.40 |
| Autumn 2021 | FRENCH 1155.01 | 13666, 13667, 13668, 18144 | | 85 | \$11,011.75 |
| Autumn 2021 | GENMATH 1141T | 26271, 26597 | | 18 | \$1,245.42 |
| Autumn 2021 | GEOG 2750 | 10353, 10354, 34954 | | 118 | \$1,772.36 |
| Autumn 2021 | GEOG 4103 | 24086 | | 36 | \$1,080.00 |
| Autumn 2021 | HDFS 2200 | 6725 & 6726 | | 237 | \$1,903.11 |
| Autumn 2021 | HDFS 2420 | 6732, 7678 | | 110 | \$5,013.80 |
| Autumn 2021 | HDFS 2800 (3300) | 8606 | | 34 | \$1,904.00 |
| Autumn 2021 | HIMS 5648 | 5066, 5067 | | 15 | \$975.00 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|--------------------------|--|-----------------|-----------------------------|-------------------|
| Autumn 2021 | HISTART 2001 | 13841, 23723 | | 529 | \$78,535.34 |
| Autumn 2021 | HISTART 2002 | 18124, 13848 | | 427 | \$63,392.42 |
| Autumn 2021 | HISTORY 1211 | 24112 | | 59 | \$7,143.72 |
| Autumn 2021 | HISTORY 1681 | 22723 | | 53 | \$3,177.88 |
| Autumn 2021 | HISTORY 2001 | 10448, 10449 | | 42 | \$252.00 |
| Autumn 2021 | HISTORY 2002 | 10452 | | 30 | \$180.00 |
| Autumn 2021 | HISTORY 2250 | 35979, 35978 | | 35 | \$2,069.90 |
| Autumn 2021 | HMNNTN 2210 | 8541, 6568, 6569, 6485, 8935, 7886 | | 831 | \$25,761.00 |
| Autumn 2021 | HMNNTN 2310 | 6575, 35684 | | 155 | \$4,650.00 |
| Autumn 2021 | HMNNTN 5611 | 6474 | | 45 | \$13,743.90 |
| Autumn 2021 | HTHRSC 2500 | 5497, 5046, 34662 | | 672 | \$30,992.64 |
| Autumn 2021 | HTHRSC 3500 | 5361, 5366 | | 176 | \$7,040.00 |
| Autumn 2021 | HTHRSC 3500.01 | 5414 | | 17 | \$680.00 |
| Autumn 2021 | ITALIAN 1101.03 | 34855, 34856, 34858 | | 89 | \$7,120.00 |
| Autumn 2021 | ITALIAN 1101.71 | 24851, 24852, 24853, 23525, 24043, 24044 | | 42 | \$3,360.00 |
| Autumn 2021 | KNSFHP 1104 | 8518, 8520, 8528, 8718 | | 130 | \$11,482.90 |
| Autumn 2021 | KNSFHP 1150.01 (Connect) | 6630, 8675 | | 24 | \$720.00 |
| Autumn 2021 | KNSFHP 1150.02 (Connect) | 8668, 8443 | | 80 | \$2,400.00 |
| Autumn 2021 | KNSFHP 1150.02 (Newark) | 8504 | | 25 | \$2,391.50 |
| Autumn 2021 | KNSFHP 3312 | 7889 | | 55 | \$1,375.00 |
| Autumn 2021 | MATH 1050 | 10101, 24410, 14332, 14333, 14334, 14335, 14336, 14337, 14338, 10357, 10358, 10359, 10360, 10361, 10478, 23328, 10166, 10167, 10168, 10169, 10045, 10046, 35605 | | 481 | \$12,506.00 |
| Autumn 2021 | MATH 1060 | 19935 | | 11 | \$286.00 |
| Autumn 2021 | MATH 1075 | 10371 | | 30 | \$1,320.00 |
| Autumn 2021 | MATH 1156 | 14365, 18260 | | 119 | \$1,666.00 |
| Autumn 2021 | MATH 5632 | 18189, 19541, 24540, 24541, 21572, 21574 | | 69 | \$14,352.00 |
| Autumn 2021 | MBA 6223 | 4390, 4391 | | 63 | \$2,898.00 |
| Autumn 2021 | MDN 6000 | 34807 | | 18 | \$5,497.56 |
| Autumn 2021 | MED DIET 4910 | 4979 | | 11 | \$3,359.62 |
| Autumn 2021 | MICROBIO 4000.01 | 34188, 14731, 14732 | | 628 | \$11,932.00 |
| Autumn 2021 | MICROBIO 4000.02 | 24258 | | 106 | \$2,014.00 |
| Autumn 2021 | MOLGEN 5650 | 15231, 15232 | | 26 | \$650.00 |
| Autumn 2021 | MUSIC 2250 | 15631 | | 101 | \$3,756.19 |
| Autumn 2021 | MUSIC 2253 | 10466 | | 29 | \$4,066.09 |
| Autumn 2021 | MUSIC 3351 | 15650 | | 76 | \$2,826.44 |
| Autumn 2021 | PHYS 1250 | 10402, 23081, 16540, 16557, 16574, 16591, 18446, 16866, 20631, 33777, 33744, 10115, 10204, 19588, 22283 | | 1408 | \$63,360.00 |
| Autumn 2021 | PHYS 1251 | 16665, 16680, 18447, 20464, 22385 | | 374 | \$7,480.00 |
| Autumn 2021 | PHYSICS 1200 | 16515, 16470, 16485, 16500, 10139, 35672, 22984, 10399 | | 940 | \$70,490.60 |
| Autumn 2021 | PHYSICS 1201 | 16653, 16658, 18445, 20615 | | 363 | \$27,221.37 |
| Autumn 2021 | PHYSIO 3200 | 2194 | | 289 | \$13,005.00 |
| Autumn 2021 | POLITSC 1200 | 18202 | | 179 | \$10,740.00 |
| Autumn 2021 | POLITSC 1300 | 17068 | | 115 | \$923.45 |
| Autumn 2021 | PORTGSE 1101.01 | 22828, 21529 | | 17 | \$1,377.00 |
| Autumn 2021 | PORTGSE 1102.01 | 22124 | | 13 | \$1,053.00 |
| Autumn 2021 | PORTGSE 1103 | 19928, 22125 | | 11 | \$891.00 |
| Autumn 2021 | PSYCH 1100 | 20284, 18952, 17081, 22681, 34359, 34356, 34358, 17079, 23830, 23831, 20477, 34357, 22678, 22679, 23298, 21022, 21023, 17080, 17082, 22682, 20774, 22680, 35290, 17078, 23676, 22500, 23834, 22683, 19911, 19914, 19951, 34355 | | 2008 | \$110,440.00 |
| Autumn 2021 | PSYCH 1100 (Fohl Bailey) | 35745, 35746 | | 78 | \$1,014.00 |
| Autumn 2021 | PSYCH 1100 (Hupp) | 18592 | | 22 | \$2,996.84 |
| Autumn 2021 | PSYCH 1100 (Jones) | 10407, 10410, 10411, 21256 | | 157 | \$30,260.18 |
| Autumn 2021 | PSYCH 1100 (Mansfield) | 10160, 20648 | | 84 | \$3,491.04 |
| Autumn 2021 | PSYCH 1100 (Marion) | 10236, 23132, 20790 | | 107 | \$1,391.00 |
| Autumn 2021 | PSYCH 1100 (Miser) | 10406, 21464, 18633 | | 109 | \$5,995.00 |
| Autumn 2021 | PSYCH 1100 (Robinson) | 21233 | | 40 | \$560.00 |
| Autumn 2021 | PSYCH 1100H | 24512, 35582, 20658, 22890, 22927, 21025 | | 154 | \$34,648.46 |
| Autumn 2021 | PSYCH 1100H (Marion) | 19465 | | 6 | \$78.00 |
| Autumn 2021 | PSYCH 1100H (Miser) | 34814 | | 7 | \$385.00 |
| Autumn 2021 | PSYCH 2220 | 22101, 20458, 17084, 17088, 17087, 19773 | | 647 | \$16,175.00 |
| Autumn 2021 | PSYCH 2220 (Newark) | 10413 | | 18 | \$342.00 |
| Autumn 2021 | PSYCH 2300 | 22107, 22689, 17085, 17089, 20457 | | 528 | \$6,864.00 |
| Autumn 2021 | PSYCH 2367.01 (Marion) | 22296 | | 19 | \$304.00 |
| Autumn 2021 | PSYCH 2367.01 (Newark) | 10415 | | 25 | \$1,000.00 |
| Autumn 2021 | PSYCH 3310 | 21240 | | 18 | \$866.16 |
| Autumn 2021 | PSYCH 3312 | 21028, 35586 | | 199 | \$995.00 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.**DEFINITION OF INCLUSIVE ACCESS**

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|------------------------|---|-----------------|-----------------------------|-------------------|
| Autumn 2021 | PSYCH 3312 | 23634 | | 69 | \$1,104.00 |
| Autumn 2021 | PSYCH 3313 | 19767, 21036, 35581, 19766, 24274, 23872 | | 651 | \$100,957.08 |
| Autumn 2021 | PSYCH 3331 | 36296, 22079, 35940, 17092, 19913, 35566, 35567 | | 561 | \$25,570.38 |
| Autumn 2021 | PSYCH 3331 (Lima) | 34205 | | 10 | \$415.60 |
| Autumn 2021 | PSYCH 3331 (Newark) | 35747 | | 21 | \$840.00 |
| Autumn 2021 | PSYCH 3331H | 23635 | | 30 | \$1,367.40 |
| Autumn 2021 | PSYCH 3340 (Mansfield) | 34996 | | 32 | \$1,329.92 |
| Autumn 2021 | PSYCH 3340 (Newark) | 36185 | | 36 | \$3,240.00 |
| Autumn 2021 | PSYCH 3375 | 23873 | | 11 | \$396.00 |
| Autumn 2021 | PSYCH 3513 | 22686 | | 114 | \$1,482.00 |
| Autumn 2021 | PSYCH 3530 | 19768 | | 146 | \$1,898.00 |
| Autumn 2021 | PSYCH 3550 | 10418 | | 24 | \$4,959.84 |
| Autumn 2021 | PSYCH 4485 (Marion) | 35015 | | 6 | \$249.36 |
| Autumn 2021 | PSYCH 4531 | 23875 | | 18 | \$630.00 |
| Autumn 2021 | SOCIOL 1101 | 17589 | | 511 | \$32,193.00 |
| Autumn 2021 | SOCIOL 3463 | 17455, 18193, 18194 | | 173 | \$10,380.00 |
| Autumn 2021 | SOCIOL 3487 | 18191 | | 99 | \$12,432.42 |
| Autumn 2021 | SOCWORK 1120 | 8993, 8989, 9355, 8994, 9352, 9425, 34437, 34438, 35976 | | 237 | \$29,762.46 |
| Autumn 2021 | SOCWORK 1130 | 8995, 9413, 9415, 8990, 8991, 8996, 9351, 9462, 9546, 9557 | | 222 | \$35,400.12 |
| Autumn 2021 | SOCWORK 1130H | 9353 | | 14 | \$2,232.44 |
| Autumn 2021 | SOCWORK 1140 | 8997, 8998, 9501, 34446 | | 108 | \$4,464.72 |
| Autumn 2021 | SOCWORK 3101 | 9314, 9332, 9335, 9339, 9001, 9002, 9003, 9004, 9005, 9563 | | 217 | \$26,602.03 |
| Autumn 2021 | SOCWORK 3301 | 9315, 9333, 9340, 9006, 9007, 9008, 9009 | | 19 | \$3,673.27 |
| Autumn 2021 | SOCWORK 3401 | 9316, 9334, 9337, 9341, 9010, 9011, 9012, 9013, 9014, 9570, 35977 | | 231 | \$13,860.00 |
| Autumn 2021 | SOCWORK 3401H | 9373 | | 14 | \$840.00 |
| Autumn 2021 | SOCWORK 3501 | 9317, 9338, 9342, 9402, 9015, 9016, 9017, 9018, 9019, 9020, 9556 | | 198 | \$24,864.84 |
| Autumn 2021 | SOCWORK 3502 | 9538 | | 12 | \$445.68 |
| Autumn 2021 | SOCWORK 3597 | 9021, 9022, 9023, 9354 | | 106 | \$4,405.36 |
| Autumn 2021 | SOCWORK 3600 | 9404, 9536, 9537, 9563, 34298 | | 84 | \$14,528.64 |
| Autumn 2021 | SOCWORK 4501 | 9357, 9359, 9361, 9369, 9031, 9032, 9033, 9034, 9035, 34550 | | 234 | \$27,279.72 |
| Autumn 2021 | SOCWORK 4502 | 9362, 9363, 9370, 9421, 9036, 9037, 9038, 9039, 9040, 34551 | | 232 | \$36,192.00 |
| Autumn 2021 | SOCWORK 4503 | 9405 | | 14 | \$2,092.44 |
| Autumn 2021 | SOCWORK 5014 | 9045, 9050 | | 16 | \$960.00 |
| Autumn 2021 | SOCWORK 5015 | 9517, 9518, 9555, 9554, 34691, 34692 | | 80 | \$11,956.80 |
| Autumn 2021 | SOCWORK 5806 | 9558, 9559 | | 31 | \$1,860.00 |
| Autumn 2021 | SOCWORK 6301 | 9056, 9057, 9058, 9059, 9060, 9454, 9467, 9468, 9508, 9565, 34609, 34610, 34611 | | 335 | \$15,269.30 |
| Autumn 2021 | SOCWORK 7512 | 9074, 9451, 9452 | | 71 | \$11,560.93 |
| Autumn 2021 | SOCWORK 7530 | 9078, 9079 | | 50 | \$2,550.00 |
| Autumn 2021 | SOCWORK 7621 | 9297 | | 26 | \$3,882.58 |
| Autumn 2021 | SOCWORK 7630 | 9083, 9422, 9434, 9503, 9551 | | 116 | \$19,888.20 |
| Autumn 2021 | SPANISH 1101 | 17594, 17595, 17596, 17597, 17598, 17599, 17600, 17661, 19619, 21549, 10125, 10240, 10433, 10434, 10435 | | 349 | \$21,289.00 |
| Autumn 2021 | SPANISH 1102 | 17605, 17606, 17607, 17608, 17609, 17610, 17611, 17612, 17613, 17614, 17615, 17616, 17617, 23642, 22469, 22470, 22477, 19568, 19569, 19570, 19589, 19590, 19603, 19648, 23299, 23323, 23366, 19487, 19488, 10126, 22299, 10436, 10437 | | 705 | \$43,005.00 |
| Autumn 2021 | SPANISH 1103.01 | 17618, 17619, 17620, 17621, 17622, 17623, 17624, 17625, 17626, 17627, 17628, 17629, 17630, 17631, 17632, 17633, 17662, 19566, 19574, 19575, 23216, 23217, 23218, 23219, 21528, 21530, 21559, 19483, 19484, 22436, 22437, 22438, 10127, 22301, 10438 | | 792 | \$48,312.00 |
| Autumn 2021 | SPANISH 1155 | 20298, 20310, 19649, 24552, 24553, 24561, 24565, 19477, 19478, 19479, 19485, 19486, 20907 | | 265 | \$16,165.00 |
| Autumn 2021 | SPANISH 2202 | 17601, 17602, 17603, 17604, 22468, 20796, 20797, 22394 | | 156 | \$3,120.00 |
| Autumn 2021 | SPANISH 3406 | 17647 | | 19 | \$3,157.99 |
| Autumn 2021 | STAT 1350.01 | 10241, 10242, 10128, 35668, 10439, 10440, 34553, 10441 | | 205 | \$4,612.50 |
| Autumn 2021 | STAT 1350.02 | 35964, 33763, 35952 | | 864 | \$19,440.00 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.**DEFINITION OF INCLUSIVE ACCESS**

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|-----------------------|--|-----------------|-----------------------------|-------------------|
| Autumn 2021 | STAT 1430.01 | 10157, 21887, 10442, 10243 | | 73 | \$3,284.27 |
| Autumn 2021 | STAT 1430.02 | 23058, 36064 | | 923 | \$41,525.77 |
| Autumn 2021 | STAT 1450.01 | 10142, 23997, 22928, 20793 | | 88 | \$2,200.00 |
| Autumn 2021 | STAT 1450.02 | 33775, 36079 | | 247 | \$6,175.00 |
| Autumn 2021 | STAT 2450.02 | 36084, 35932 | | 214 | \$4,815.00 |
| Autumn 2021 | STAT 2480.01 | 20600, 22430 | | 95 | \$2,137.50 |
| Autumn 2021 | STAT 2480.02 | 33778 | | 122 | \$2,745.00 |
| Autumn 2021 | STAT 3201 | 24281, 24282, 24283, 24284 | | 213 | \$36,840.48 |
| Autumn 2021 | STAT 3450.02 | 33719 | | 231 | \$9,240.00 |
| Autumn 2021 | STAT 3470.01 | 22302 | | 7 | \$204.75 |
| Autumn 2021 | STAT 3470.02 | 33721 | | 633 | \$18,515.25 |
| Autumn 2021 | STAT 4201 | 17927, 36073 | | 118 | \$18,249.88 |
| Autumn 2021 | STAT 4202 | 17930, 36074 | | 147 | \$22,735.02 |
| Autumn 2021 | STAT 5301 | 17960, 17962 | | 67 | \$11,588.32 |
| Autumn 2021 | THEATRE 2100 | 17999, 18039 | | 477 | \$15,888.87 |
| Autumn 2021 | THEATRE 2100H | 18005, 18056, 18579, 19546 | | 74 | \$2,464.94 |
| Spring 2022 | ACCTMIS 3200 | 4399 | | 45 | \$1,800.00 |
| Spring 2022 | ACCTMIS 3300 | 4598, 4599 | | 37 | \$740.00 |
| Spring 2022 | ACCTMIS 3400 | 3942, 3943 | | 80 | \$6,040.00 |
| Spring 2022 | ACCTMIS 3400H | 4757 | | 20 | \$1,510.00 |
| Spring 2022 | ACCTMIS 3600 | 3945, 4755, 4756 | | 99 | \$1,782.00 |
| Spring 2022 | ACCTMIS 4200 | 4595, 4596 | | 93 | \$7,207.50 |
| Spring 2022 | ACCTMIS 7784 | 4382 | | 9 | \$1,787.22 |
| Spring 2022 | AEDECON 2001 | 9033, 9599 | | 97 | \$5,917.00 |
| Spring 2022 | AEDECON 2105 | 8252 | | 52 | \$1,040.00 |
| Spring 2022 | AEDECON 2400 | 9620 | | 17 | \$3,654.15 |
| Spring 2022 | AEDECON 3102 | 8000 | | 50 | \$850.00 |
| Spring 2022 | AEDECON 4106 | 8015 | | 39 | \$7,358.13 |
| Spring 2022 | ANATOMY 2300.01 | 1183 | | 20 | \$2,037.00 |
| Spring 2022 | ANTHROP 2200 | 10061, 10219, 33180, 22983 | | 40 | \$520.00 |
| Spring 2022 | ANTHROP 2201 | 14526, 14280, 14281, 10392, 10393, 10397, | | 208 | \$9,950.72 |
| Spring 2022 | ANTHROP 2201H | 14267 | | 21 | \$1,004.64 |
| Spring 2022 | ARTEDUC 2367.03 | 24077, 10834, 14526, 22868, 23823, 24235, 10835, 10836, 10837, 10838, 10846, 14524, 14532, 14540 | | 343 | \$20,580.00 |
| Spring 2022 | ASTRON 1101 | 14826 | | 236 | \$2,832.00 |
| Spring 2022 | BIOCHEM 4511 | 10976, 10977, 21600 | | 602 | \$11,438.00 |
| Spring 2022 | BIOCHEM 5613 | 15038, 10992, 15311, 15310 | | 122 | \$32,694.78 |
| Spring 2022 | BIOLOGY 1101 (Marion) | 10064, 10066 | | 47 | \$10,113.93 |
| Spring 2022 | BIOLOGY 1102 | 15703, 15674 | | 133 | \$2,527.00 |
| Spring 2022 | BIOLOGY 1102 (Marion) | 10069 | | 25 | \$4,713.00 |
| Spring 2022 | BIOLOGY 1113 | 11064, 11057 | | 503 | \$18,128.12 |
| Spring 2022 | BIOLOGY 1113 | 11056, 11057, 11064 | | 1093 | \$15,302.00 |
| Spring 2022 | BIOLOGY 1113 (Marion) | 10070, 23542 | | 28 | \$3,337.32 |
| Spring 2022 | BIOLOGY 1113H | 11058 | | 35 | \$490.00 |
| Spring 2022 | BIOLOGY 1114 | 15704, 11059, 11060 | | 932 | \$33,067.36 |
| Spring 2022 | BIOLOGY 1114 | 15704, 11059, 11060 | | 932 | \$231,620.64 |
| Spring 2022 | BIOLOGY 1114H | 11065 | | 58 | \$2,057.84 |
| Spring 2022 | BIOLOGY 1114H | 11065 | | 58 | \$14,414.16 |
| Spring 2022 | BUSFIN 3120 | 4020, 4021 | | 271 | \$5,420.00 |
| Spring 2022 | BUSFIN 3220 | 3999, 4529 | | 963 | \$48,631.50 |
| Spring 2022 | BUSFIN 3300 | 4016, 4681, 4708 | | 141 | \$10,291.59 |
| Spring 2022 | BUSFIN 3500 | 4008, 4364 | | 158 | \$9,796.00 |
| Spring 2022 | BUSFIN 4211 | 4624, 4697, 4665, 4669, 4298, 4623, 4472 | | 363 | \$119,252.76 |
| Spring 2022 | BUSFIN 4221 | 4743, 4300, 4301, 4666, 4299 | | 227 | \$15,890.00 |
| Spring 2022 | BUSFIN 4250 | 4011 | | 383 | \$19,437.25 |
| Spring 2022 | BUSMHR 2000 | 3964, 2963, 3965, 4388 | | 1106 | \$82,950.00 |
| Spring 2022 | BUSMHR 2500 | 4303, 4679 | | 349 | \$26,175.00 |
| Spring 2022 | BUSMHR 3100 | 3997 | | 177 | \$30,975.00 |
| Spring 2022 | BUSMHR 4020 | 3995 | | 45 | \$6,075.00 |
| Spring 2022 | BUSMHR 4490 | 4557, 3836, 3847, 4183, 3969, 4037, 3975, 4675 | | 1201 | \$90,075.00 |
| Spring 2022 | BUSMHR 4490H | 35699 | | 14 | \$1,050.00 |
| Spring 2022 | BUSML 3150 | 3896, 35086 | | 316 | \$23,700.00 |
| Spring 2022 | BUSML 3250 | 4508, 4191, 3882, 4185, 4189, 3841 | | 564 | \$42,300.00 |
| Spring 2022 | BUSML 3250 | 3880, 3881 | | 498 | \$43,326.00 |
| Spring 2022 | BUSML 4201 | 3883, 3884, 35611 | | 137 | \$7,021.25 |
| Spring 2022 | BUSML 4201 | 3886, 4361 | | 97 | \$19,771.51 |
| Spring 2022 | BUSML 4223 | 4687, 4688, 4762 | | 77 | \$4,402.86 |
| Spring 2022 | BUSML 4233 | 4762, 4686, 4689 | | 128 | \$35,541.76 |
| Spring 2022 | BUSML 4252 | 4764, 4585 | | 43 | \$2,580.00 |
| Spring 2022 | BUSML 4254 | 35703 | | 47 | \$799.00 |
| Spring 2022 | BUSML 7206 | 4307 | | 23 | \$1,678.77 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.**DEFINITION OF INCLUSIVE ACCESS**

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|-----------------------|---|-----------------|-----------------------------|-------------------|
| Spring 2022 | BUSOBA 2320 | 3861, 3864, 3868, 4463, 3851, 3857 | | 1067 | \$46,948.00 |
| Spring 2022 | BUSOBA 3230 | 4181, 4605, 3848, 3839, 4577, 4476, 4482 | | 1032 | \$72,240.00 |
| Spring 2022 | BUSOBA 3230H | 35052 | | 34 | \$2,380.00 |
| Spring 2022 | BUSOBA 4240 | 4772 | | 50 | \$3,750.00 |
| Spring 2022 | BUSTEC 1202T | 8777, 7744 | | 46 | \$1,794.00 |
| Spring 2022 | BUSTEC 2207T | 7691 | | 4 | \$299.80 |
| Spring 2022 | BUSTEC 2232T | 7694 | | 14 | \$358.68 |
| Spring 2022 | BUSTEC 2241T | 7695 | | 19 | \$914.28 |
| Spring 2022 | BUSTEC 2244T | 7697 | | 33 | \$1,732.50 |
| Spring 2022 | BUSTEC 2249T | 7698 | | 18 | \$909.00 |
| Spring 2022 | BUSTEC 2250T | 8785 | | 2 | \$43.74 |
| Spring 2022 | CHEM 1100 | 15915 | | 39 | \$7,612.41 |
| Spring 2022 | CHEM 1110 | 10146, 15913, 10240, 10072 | | 164 | \$6,150.00 |
| Spring 2022 | CHEM 1110 | 10208, 10146, 15839, 10240, 15913, 10072, 11388 | | 400 | \$7,600.00 |
| Spring 2022 | CHEM 1205 | 23461 | | 22 | \$549.78 |
| Spring 2022 | CHEM 1210 | 10149, 21813, 33544, 10074, 23538 | | 152 | \$5,700.00 |
| Spring 2022 | CHEM 1210 | 22427, 15842, 10149, 33544, 21813, 10074, 11419, 11429, 11438, 11448, 23538 | | 1176 | \$88,188.24 |
| Spring 2022 | CHEM 1220 | 10243, 23780, 10076, 22827, 22518, 10152 | | 107 | \$4,012.50 |
| Spring 2022 | CHEM 1220 | 10204, 22827, 22518, 10243, 15844, 10234, 10152, 23780, 11456, 11469, 11483, 11496, 11509, 11522, 10076 | | 1837 | \$137,756.63 |
| Spring 2022 | CHEM 1250 | 15846, 15946 | | 49 | \$3,674.51 |
| Spring 2022 | CHEM 1250 (Mansfield) | 22430 | | 9 | \$1,204.47 |
| Spring 2022 | CHEM 1620 | 11408 | | 123 | \$3,073.77 |
| Spring 2022 | CHEM 1920H | 11414 | | 65 | \$1,729.65 |
| Spring 2022 | CHEM 2210 | 11531 | | 63 | \$1,575.00 |
| Spring 2022 | CHEM 2310 | 11242 | | 89 | \$12,622.87 |
| Spring 2022 | CHEM 2510 | 11249, 11258, 23012 | | 567 | \$14,175.00 |
| Spring 2022 | CHEM 2520 | 11267, 11280, 11289, 11307, 11312, 11302 | | 901 | \$22,525.00 |
| Spring 2022 | CHEM 2620 | 11317 | | 63 | \$1,575.00 |
| Spring 2022 | CHEM 4870 | 11541 | | 50 | \$5,691.50 |
| Spring 2022 | CIVILEN 2410 | 26950 | | 60 | \$1,320.00 |
| Spring 2022 | COMM 1100 | 16611, 16537 | | 517 | \$20,680.00 |
| Spring 2022 | COMM 2110 | 11814, 11815, 11816, 11817, 11818, 11819, 11820, 11821, 12066 | | 247 | \$24,781.51 |
| Spring 2022 | COMM 2110 | 16539 | | 7 | \$280.00 |
| Spring 2022 | COMM 2131 | 12067 | | 34 | \$1,870.00 |
| Spring 2022 | COMM 2331 | 11831 | | 174 | \$48,314.58 |
| Spring 2022 | COMM 3620 | 11854 | | 173 | \$14,160.05 |
| Spring 2022 | COMM 3668 | 11855 | | 44 | \$2,640.00 |
| Spring 2022 | COMM 4401 | 22319 | | 19 | \$1,710.00 |
| Spring 2022 | COMM 4737 | 33411 | | 40 | \$2,400.00 |
| Spring 2022 | CSE 1110 | 24741, 24743 | | 122 | \$2,684.00 |
| Spring 2022 | CSE 2111 | 25415, 25632, 24763, 24760, 24757, 24754, 24751, 25361, 25236, 25213, 25203, 25396 | | 1388 | \$99,242.00 |
| Spring 2022 | CSE 2112 | 25364 | | 65 | \$4,874.35 |
| Spring 2022 | CSE 2501 | 25920, 25409, 25522 | | 73 | \$6,948.87 |
| Spring 2022 | CSHPMG 2990 | 32821 | | 22 | \$1,507.44 |
| Spring 2022 | ECE 2060 | 27863, 32940 | | 493 | \$80,275.19 |
| Spring 2022 | ECE 3010 | 28132, 27002 | | 48 | \$9,048.96 |
| Spring 2022 | ECE 3030 | 28103, 27071 | | 84 | \$19,195.68 |
| Spring 2022 | ECE 3090 | 28140, 28142 | | 98 | \$17,294.06 |
| Spring 2022 | ECE 3551 | 27003 | | 59 | \$13,482.68 |
| Spring 2022 | ECE 3561 | 27007 | | 86 | \$14,003.38 |
| Spring 2022 | ECE 5078 | 33793, 33794 | | 16 | \$2,826.72 |
| Spring 2022 | ECE 7103 | 28173 | | 8 | \$319.92 |
| Spring 2022 | ECON 2001.01 | 10260, 10213 | | 60 | \$3,660.00 |
| Spring 2022 | ECON 2001.01 | 19837, | | 467 | \$7,005.00 |
| Spring 2022 | ECON 2001.01 | 12890 | | 546 | \$25,662.00 |
| Spring 2022 | ECON 2001.01 | 19835 | | 83 | \$1,245.00 |
| Spring 2022 | ECON 2002.01 | 10263, 19861 | | 50 | \$3,050.00 |
| Spring 2022 | ECON 2002.01 | 10209, 12907, 12923 | | 800 | \$12,000.00 |
| Spring 2022 | ECON 2002.03H | 12927 | | 35 | \$7,612.15 |
| Spring 2022 | ECON 2002.03H | 22624 | | 35 | \$525.00 |
| Spring 2022 | ECON 4200 | 12944 | | 114 | \$2,280.00 |
| Spring 2022 | ECON 4300 | 12956 | | 79 | \$15,687.82 |
| Spring 2022 | ECON 4310 | 12945 | | 18 | \$1,080.00 |
| Spring 2022 | EEOB 2510 | 13300 | | 165 | \$3,135.00 |
| Spring 2022 | EEOB 2520 | 19910 | | 18 | \$4,361.94 |
| Spring 2022 | EEOB 3510 | 23608 | | 9 | \$464.85 |
| Spring 2022 | ENGLISH 1110.01 | 24157, 24159, 24221, 24222 | | 95 | \$5,077.75 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|-----------------|---|-----------------|-----------------------------|-------------------|
| Spring 2022 | ENGLISH 1110.03 | 20197, 20156 | | 21 | \$325.50 |
| Spring 2022 | ENGLISH 2263 | 13361 | | 158 | \$1,268.74 |
| Spring 2022 | ENGLISH 2367.01 | 20155, 34920 | | 47 | \$949.40 |
| Spring 2022 | ENGLISH 3271 | 21996, 13371 | | 59 | \$7,582.68 |
| Spring 2022 | ENGLISH 4572 | 23634 | | 10 | \$618.50 |
| Spring 2022 | ENGLISH 6795.01 | 34405 | | 7 | \$357.00 |
| Spring 2022 | ENGLISH 6795.02 | 34406 | | 1 | \$51.00 |
| Spring 2022 | ENGR 1182.01 | 26458, 26556, 26593, 26451, 26453, 26455, 26458, 26460, 26462, 26464, 26466, 26567, 26469, 26471, 26473, 26358, 26544, 26413, 26414 | | 1253 | \$54,555.62 |
| Spring 2022 | ENGR 1182.02 | 26447, 26449 | | 85 | \$3,700.90 |
| Spring 2022 | ENGR 1186.01 | 26486 | | 20 | \$870.80 |
| Spring 2022 | ESEPSY 1259 | 31324, 31325, 31344, 31345, 31349, 31297, 31319, 31321, 31322, 31323, 31326, 31327, 31328, 31329, 31330, 31330, 31331, 31332 | | 423 | \$74,748.33 |
| Spring 2022 | ESEPSY 2059 | 31342, 31335, 31333, 31316, 31334, 31336, 31337, 31338, 35916 | | 143 | \$9,525.23 |
| Spring 2022 | ESEPSY 2309 | 31274, 31275, 31276, 31284, 31285, 31289, 31340 | | 161 | \$1,610.00 |
| Spring 2022 | ESQREM 7648 | 34064 | | 28 | \$1,680.00 |
| Spring 2022 | ESSPED 5742 | 31529, 31617 | | 35 | \$1,271.55 |
| Spring 2022 | FRENCH 1101.01 | 13451, 13452, 13453, 20258 | | 107 | \$3,060.20 |
| Spring 2022 | FRENCH 1101.21 | 34481, 34482 | | 27 | \$772.20 |
| Spring 2022 | FRENCH 1101.61 | 22018, 22022, 22438, 23999 | | 42 | \$1,201.20 |
| Spring 2022 | FRENCH 1102.01 | 13465, 13466, 13468, 20252, 22340 | | 83 | \$2,373.80 |
| Spring 2022 | FRENCH 1102.21 | 34483, 34484 | | 24 | \$686.40 |
| Spring 2022 | FRENCH 1102.61 | 13459, 23095, 21745, 23647 | | 61 | \$1,744.60 |
| Spring 2022 | FRENCH 1103.01 | 13459, 13460, 13462, 13463, 13475, 20259, 20268, 34495 | | 150 | \$4,290.00 |
| Spring 2022 | FRENCH 1103.21 | 34485, 34486, 34487 | | 54 | \$1,544.40 |
| Spring 2022 | FRENCH 1103.61 | 22416, 22617, 23398, 34521 | | 60 | \$1,716.00 |
| Spring 2022 | FRENCH 1155.01 | 13454 | | 28 | \$800.80 |
| Spring 2022 | GENMATH 1141T | 7742 | | 19 | \$1,314.61 |
| Spring 2022 | HDFS 2200 | 30462, 30577 | | 214 | \$12,206.56 |
| Spring 2022 | HDFS 2420 | 30468 | | 69 | \$4,193.13 |
| Spring 2022 | HDFS 3310 | 30588 | | 50 | \$2,509.50 |
| Spring 2022 | HIMS 5648 | 4936 | | 37 | \$2,460.50 |
| Spring 2022 | HISTART 2001 | 21610 | | 340 | \$45,121.40 |
| Spring 2022 | HISTART 2001 | 13625 | | 128 | \$21,570.56 |
| Spring 2022 | HISTART 2001H | 23477 | | 23 | \$3,052.33 |
| Spring 2022 | HISTART 2002 | 13631, 13638, 35042, 34689 | | 382 | \$50,695.22 |
| Spring 2022 | HISTORY 1211 | 23903 | | 62 | \$3,020.02 |
| Spring 2022 | HISTORY 2001 | 21399 | | 39 | \$1,784.25 |
| Spring 2022 | HISTORY 2280 | 20775 | | 14 | \$296.52 |
| Spring 2022 | HTHRSC 2500 | 5378, 4933 | | 489 | \$14,303.25 |
| Spring 2022 | HTHRSC 3500 | 5357, 4911, 5233 | | 238 | \$9,520.00 |
| Spring 2022 | HTHRSC 3500.01 | 5278 | | 23 | \$920.00 |
| Spring 2022 | HTHRSC 5510 | 4917, 5193 | | 83 | \$7,900.77 |
| Spring 2022 | HTHRSC 5510.01 | 5296 | | 3 | \$285.57 |
| Spring 2022 | HUMNTR 2210 | 32414, 32502, 32423, 34601 | | 874 | \$30,590.00 |
| Spring 2022 | HUMNTR 2310 | 32488 | | 115 | \$3,565.00 |
| Spring 2022 | ITALIAN 1101.03 | 22580, 34552, 34553 | | 68 | \$5,440.00 |
| Spring 2022 | ITALIAN 1101.71 | 22576, 23355, 23356, 23995, 23996, 23997, 23998 | | 32 | \$2,560.00 |
| Spring 2022 | ITALIAN 5101 | 20800, 20801 | | 10 | \$800.00 |
| Spring 2022 | KNSFHP 1104 | 32221, 32222, 32238, 34932 | | 144 | \$12,071.52 |
| Spring 2022 | KNSFHP 1150.01 | 32011 | | 51 | \$1,530.00 |
| Spring 2022 | KNSFHP 1150.02 | 32012, 32228 | | 74 | \$2,220.00 |
| Spring 2022 | KNSFHP 3312 | 32108 | | 57 | \$1,425.00 |
| Spring 2022 | MATH 1050 | 21307, 10292, 10293, 10166, 13910, 13911, 13912 | | 101 | \$2,626.00 |
| Spring 2022 | MATH 1050 | 10181 | | 16 | \$2,335.20 |
| Spring 2022 | MATH 1060 | 21297 | | 5 | \$130.00 |
| Spring 2022 | MATH 1075 | 10296, 10297 | | 44 | \$1,716.00 |
| Spring 2022 | MATH 1116 | 10303 | | 7 | \$1,289.82 |
| Spring 2022 | MATH 5632 | 20996, 22619, 21083, 21089, 21092 | | 91 | \$21,038.29 |
| Spring 2022 | MBA 6223 | 4750, 4751, 4774 | | 128 | \$5,824.00 |
| Spring 2022 | MBA 6261 | 4777 | | 62 | \$898.38 |
| Spring 2022 | MBA 6273 | 4368, 4369, 4776 | | 164 | \$7,194.68 |
| Spring 2022 | MBA 6273 | 4622 | | 22 | \$4,368.76 |
| Spring 2022 | MDN 6500 | 34546 | | 33 | \$7,947.39 |
| Spring 2022 | MECHENG 4900 | 29401 | | 43 | \$2,804.03 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.**DEFINITION OF INCLUSIVE ACCESS**

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|--------------------------|--|-----------------|-----------------------------|-------------------|
| Spring 2022 | MICROBIO 4000.01 | 19487, 19784 | | 692 | \$13,148.00 |
| Spring 2022 | MICROBIO 4000.01 (Wooste | 10160 | | 16 | \$304.00 |
| Spring 2022 | MOLGEN 4500.01 | 19022, 19060 | | 441 | \$8,379.00 |
| Spring 2022 | MOLGEN 4500E | 19023, 33713 | | 12 | \$228.00 |
| Spring 2022 | MUSIC 2250 | 18223 | | 34 | \$1,264.46 |
| Spring 2022 | MUSIC 2253 | 10326 | | 29 | \$3,707.07 |
| Spring 2022 | PHILOS 1500 | 17615 | | 40 | \$5,628.40 |
| Spring 2022 | PHYSICS 1200 | 17047, 16979, 23752, 17161, 10163, 10331, 17170 | | 611 | \$45,818.89 |
| Spring 2022 | PHYSICS 1201 | 16982, 17193, 17081, 17392, 35372, 17518 | | 632 | \$47,393.68 |
| Spring 2022 | PHYSICS 1201 (Marion) | 22493 | | 26 | \$320.58 |
| Spring 2022 | PHYSICS 1250 | 10129, 17032, 17148, 16997, 17548, 10334, 22499 | | 692 | \$31,140.00 |
| Spring 2022 | PHYSICS 1251 | 21799, 17076, 17124, 17135, 17521, 17000, 17015, 33255, 17395, 32938, 32936, 17551, 10337 | | 653 | \$13,060.00 |
| Spring 2022 | PHYSIO 3200 | 2369 | | 265 | \$13,250.00 |
| Spring 2022 | POLITSC 1200 | 16805 | | 271 | \$16,260.00 |
| Spring 2022 | POLITSC 1300 | 16806 | | 178 | \$8,545.78 |
| Spring 2022 | PORTGSE 1101.01 | 16664 | | 14 | \$1,134.00 |
| Spring 2022 | PORTGSE 1102.01 | 16658, 16663 | | 4 | \$324.00 |
| Spring 2022 | PORTGSE 1103 | 21928 | | 10 | \$810.00 |
| Spring 2022 | PSYCH 1100 | 23433, 16348, 16349, 23434, 16350, 22923, 22149, 22312, 21398, 23435, 16351, 22150, 21397, 22928, 22922, 22313, 16511, 33965, 23436, 33966, 22916, 16512, 16352, 16489 | | 1057 | \$58,135.00 |
| Spring 2022 | PSYCH 1100 (Jones) | 10343, 10344 | | 81 | \$16,219.44 |
| Spring 2022 | PSYCH 1100 (Mansfield) | 10174 | | 25 | \$1,039.00 |
| Spring 2022 | PSYCH 1100 (Marion) | 23351, 16507, 22496 | | 101 | \$1,313.00 |
| Spring 2022 | PSYCH 1100 (Miser) | 21599, 23512 | | 78 | \$4,290.00 |
| Spring 2022 | PSYCH 1100H | 16338, 16524, 33953, 16504 | | 117 | \$26,323.83 |
| Spring 2022 | PSYCH 2220 | 16336, 16458, 16466, 21416 | | 412 | \$10,300.00 |
| Spring 2022 | PSYCH 2220 (Newark) | 10345, 10383 | | 35 | \$5,512.15 |
| Spring 2022 | PSYCH 2220E | 16514 | | 3 | \$472.47 |
| Spring 2022 | PSYCH 2300 | 23428, 16361, 16463, 16322, 33959 | | 547 | \$7,111.00 |
| Spring 2022 | PSYCH 2300 (Newark) | 16360, 10346 | | 39 | \$8,439.60 |
| Spring 2022 | PSYCH 2333 | 23352 | | 15 | \$910.95 |
| Spring 2022 | PSYCH 2367.01 (Marion) | 22494 | | 20 | \$320.00 |
| Spring 2022 | PSYCH 3310 | 16520 | | 5 | \$240.60 |
| Spring 2022 | PSYCH 3310 | 33972 | | 55 | \$6,810.65 |
| Spring 2022 | PSYCH 3312 | 33930 | | 28 | \$448.00 |
| Spring 2022 | PSYCH 3312 | 33066 | | 17 | \$1,377.00 |
| Spring 2022 | PSYCH 3313 | 23408, 33974, 33931 | | 226 | \$32,505.58 |
| Spring 2022 | PSYCH 3313 (Lima) | 33067 | | 26 | \$338.00 |
| Spring 2022 | PSYCH 3321 | 10354 | | 5 | \$719.15 |
| Spring 2022 | PSYCH 3325 | 22295 | | 35 | \$5,075.00 |
| Spring 2022 | PSYCH 3331 | 16478, 16506, 22539, 23440, 23441, 35330, 35331 | | 610 | \$127,197.20 |
| Spring 2022 | PSYCH 3331H | 16473 | | 29 | \$6,047.08 |
| Spring 2022 | PSYCH 3335 | 33678 | | 13 | \$540.28 |
| Spring 2022 | PSYCH 3340 | 23429 | | 118 | \$1,888.00 |
| Spring 2022 | PSYCH 3340 (Newark) | 23511 | | 35 | \$3,150.00 |
| Spring 2022 | PSYCH 3375 | 19828 | | 34 | \$2,652.00 |
| Spring 2022 | PSYCH 3513 | 23354, 33681, 21421, 22248, 33922, 21429 | | 425 | \$5,525.00 |
| Spring 2022 | PSYCH 3530 | 16334 | | 150 | \$1,950.00 |
| Spring 2022 | PSYCH 3550 | 33973 | | 95 | \$16,529.05 |
| Spring 2022 | PSYCH 3550H | 16335 | | 28 | \$4,871.72 |
| Spring 2022 | PSYCH 3551 | 10355 | | 14 | \$850.78 |
| Spring 2022 | PSYCH 4485 | 23588 | | 148 | \$28,686.84 |
| Spring 2022 | PSYCH 4508 | 22535 | | 79 | \$4,740.00 |
| Spring 2022 | PSYCH 4540 | 22590 | | 11 | \$1,195.81 |
| Spring 2022 | PSYCH 4543 | 23360 | | 16 | \$1,883.84 |
| Spring 2022 | SOCIOL 1101 | 23920 | | 65 | \$1,040.00 |
| Spring 2022 | SOCIOL 1101 | 15433 | | 595 | \$35,700.00 |
| Spring 2022 | SOCIOL 3463 | 15458, 15459, 23011 | | 178 | \$10,680.00 |
| Spring 2022 | SOCIOL 3487 | 32949 | | 60 | \$6,522.60 |
| Spring 2022 | SOCWORK 1120 | 6426, 6748, 6791, 7023, 6503, 6502, 6806, 6830, 6975, 7036, 33625 | | 289 | \$31,417.19 |
| Spring 2022 | SOCWORK 1130 | 6787, 6882, 6825, 6504, 7022, 6770, 6807, 6779, 33767, 37638 | | 197 | \$31,265.87 |
| Spring 2022 | SOCWORK 3201 | 6428, 6508, 6856, 6750, 6756, 6509, 6510, 6511, 6512, 6971, 33768 | | 239 | \$19,359.00 |
| Spring 2022 | SOCWORK 3301 | 6951 | | 9 | \$1,876.68 |

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.**DEFINITION OF INCLUSIVE ACCESS**

Inclusive access is an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student.

| TERM (Fall 2021 or Spring 2022) | COURSE ID | SECTION NUMBER(s) | CCP (YES OR NO) | NUMBER OF STUDENTS ENROLLED | ESTIMATED SAVINGS |
|---------------------------------|---------------|---|-----------------|-----------------------------|-----------------------|
| Spring 2022 | SOCWORK 3501 | 34916, 6903 | | 46 | \$5,000.66 |
| Spring 2022 | SOCWORK 3502 | 7017, 6913, 6758, 33716, 6430, 6517, 6752, 6518, 6519, 6520, 6521, 6976 | | 230 | \$24,959.60 |
| Spring 2022 | SOCWORK 3503 | 35333, 6431, 6522, 6759, 6753, 6755, 6523, 7018, 6524, 6525, 6526 | | 237 | \$13,914.27 |
| Spring 2022 | SOCWORK 3597 | 7037, 6527, 7024, 6528, 6826, 6863 | | 133 | \$16,343.04 |
| Spring 2022 | SOCWORK 3600 | 6831, 6904, 6955, 6977 | | 88 | \$13,966.48 |
| Spring 2022 | SOCWORK 4503 | 6434, 6537, 6795, 6790, 33147, 33683, 6538, 6539, 6540, 6916 | | 204 | \$27,276.84 |
| Spring 2022 | SOCWORK 5006 | 34114, 34115 | | 10 | \$2,151.90 |
| Spring 2022 | SOCWORK 5015 | 6552, 6553 | | 30 | \$4,011.30 |
| Spring 2022 | SOCWORK 5023 | 6800, 6801 | | 29 | \$2,175.00 |
| Spring 2022 | SOCWORK 5806 | 7028, 6989, 6999, 7001, 33081, 33082, 7014, 7002, 7000 | | 53 | \$3,180.00 |
| Spring 2022 | SOCWORK 6302 | 6557, 6573, 6574, 6575, 6576, 6577, 6889, 6927, 2972, 34091, 34092, 34093, 34094 | | 317 | \$47,080.84 |
| Spring 2022 | SOCWORK 7512 | 6560, 6896, 6906 | | 80 | \$13,446.40 |
| Spring 2022 | SOCWORK 7513 | 6561 | | 9 | \$2,856.78 |
| Spring 2022 | SOCWORK 7530 | 6940, 6958, 6959, 7030 | | 132 | \$6,732.00 |
| Spring 2022 | SOCWORK 7621 | 6582, 6742, 6852, 6861, 6871, 6960, 6961, 7032, 7033 | | 247 | \$36,684.44 |
| Spring 2022 | SPANISH 1101 | 15086, 15087, 15207, 15223, 15236, 22037, 22800, 15181, 15178 | | 200 | \$12,200.00 |
| Spring 2022 | SPANISH 1102 | 15088, 15179, 15089, 15090, 15091, 15092, 15093, 15094, 15095, 10366, 15096, 15097, 15233, 15234, 15235, 22034, 22794, 22853, 21669, 21670, 211671, 10367 | | 458 | \$27,938.00 |
| Spring 2022 | SPANISH 1103 | 10368, 15180, 15101, 15102, 15103, 15104, 15105, 15106, 15107, 15108, 15109, 15110, 15111, 15112, 15113, 15114, 15115, 15116, 15117, 15118, 15119, 15120, 15121, 15122, 15123, 15124, 15146, 15147, 15188, 15189, 15191, 15193, 15194, 15195, 15220, 24169, 24170, 24234, 24293, 22035, 22036, 22793, | | 964 | \$58,804.00 |
| Spring 2022 | SPANISH 1155 | 15190, 15098, 15208, 15099, 22790, 15100, 22887 | | 184 | \$11,224.00 |
| Spring 2022 | SPANISH 2202 | 15125, 15126, 15216, 15217, 21667, 15128, 15217 | | 102 | \$2,040.00 |
| Spring 2022 | STAT 1350.01 | 10191, 10135, 10370, 14753, 14799, 10136, 10371, 14754, 14585, 14605, 14599 | | 540 | \$12,150.00 |
| Spring 2022 | STAT 1350.02 | 32975, 32987 | | 384 | \$8,640.00 |
| Spring 2022 | STAT 1430.01 | 10373, 21801, 32954, 32956, 34757 | | 634 | \$28,523.66 |
| Spring 2022 | STAT 1430.02 | 33020 | | 179 | \$8,053.21 |
| Spring 2022 | STAT 1430H | 14621 | | 28 | \$1,259.72 |
| Spring 2022 | STAT 1450.01 | 14755, 10137, 21746, 14623, 14628 | | 178 | \$4,450.00 |
| Spring 2022 | STAT 1450.02 | 32997 | | 119 | \$2,975.00 |
| Spring 2022 | STAT 2450.01 | 14778 | | 173 | \$3,892.50 |
| Spring 2022 | STAT 2480.01 | 21548, 14633 | | 125 | \$2,812.50 |
| Spring 2022 | STAT 2480.02 | 33033 | | 95 | \$2,137.50 |
| Spring 2022 | STAT 3201 | 14791, 22105, 35607 | | 117 | \$17,998.11 |
| Spring 2022 | STAT 3450.01 | 14739 | | 124 | \$4,960.00 |
| Spring 2022 | STAT 3450.02 | 33014 | | 63 | \$2,520.00 |
| Spring 2022 | STAT 3470.01 | 14638, 14750 | | 287 | \$8,394.75 |
| Spring 2022 | STAT 3470.02 | 33015 | | 210 | \$6,142.50 |
| Spring 2022 | STAT 4201 | 14635 | | 70 | \$11,329.50 |
| Spring 2022 | STAT 4202 | 14639 | | 130 | \$21,040.50 |
| Spring 2022 | STAT 5301 | 14787, 14788 | | 44 | \$6,768.52 |
| Spring 2022 | THEATRE 2100 | 23862, 23863 | | 428 | \$14,256.68 |
| Spring 2022 | THEATRE 2100H | 14370, 14437, 14507 | | 74 | \$2,464.94 |
| | | | | | \$7,367,299.58 |

AUTHORIZATION TO APPROVE ATHLETICS PRICES AND FEES

Synopsis: Approval of football ticket prices for fiscal year 2024 and golf course membership dues and fees for calendar year 2023 at the recommended levels is proposed.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership dues and fees; and

WHEREAS the Athletic Council has approved football ticket prices and golf course membership dues and fees as shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate university administration:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommended football ticket prices for fiscal year 2024 and golf course membership dues and fees for calendar year 2023.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE AND INVESTMENT COMMITTEE**

November 17, 2022

TOPICS: Football Ticket Prices
 Golf Course Membership Dues and Daily Green Fees

CONTEXT:

The Ohio State University Department of Athletics continues to be one of a very limited number of self-sustaining athletics programs in the nation. Currently, the Department of Athletics funds more than 1,000 student-athletes in successful endeavors of academic achievement and athletics competitions, as well as personal and professional development, with a Graduation Success Rate of 93% and a career placement rate of 94%. The Department of Athletics transfers approximately \$59 million annually to the University for contributions and payments for goods and services provided to the Department, which includes \$37 million for grant-in-aid.

The Department of Athletics first introduced premier-game pricing for football in 2013 and beginning with the 2016 season adopted a completely variable pricing model for all individual game tickets, while also implementing discounts for public and faculty & staff season ticket purchasers. Beginning with the 2022 season, the stadium price scaling configuration was increased to six price zones, offering a wide array of options for fans purchasing tickets. These pricing strategies have been successful in regard to matching pricing to market and in positive feedback received from fans regarding the variable pricing for games. The Athletic Council and University administrators recommend continuation of these pricing guidelines.

Additionally, an increase to golf course membership dues and green fees is necessary to meet increased costs and remain financially stable for the 2023 calendar year. Athletic Council and University administrators have reviewed the proposed rates and recommend approval.

RECOMMENDATION:

For Football tickets:

- For FY2024, maintain the configuration of scaling the stadium seating into six price zones, and assign the individual game and season ticket pricing for the 2023 football season as indicated in the table below.

For Golf Course Membership Dues and Green Fees:

- For the 2023 calendar year, increase the Alumni, Faculty/Staff, Affiliate and Student membership dues by 8%, and increase daily green fees as indicated in the attached table.

CONSIDERATIONS:

For Football tickets:

- Variable ticket pricing is widely in use by various athletic programs across the country, provides affordability for fans, and has been successful at Ohio State since first introduced in 2013.
- Season ticket discounts off the aggregate individual game prices for public, faculty and staff will remain.
- The student ticket price of \$34 per game remains unchanged since the 2013 season.
- Beginning with the 2023 football season, an Ohio Stadium Preservation Fee of \$2 per ticket, per game will be added on top of the ticket price. The funds generated from the Ohio Stadium Preservation Fee will be earmarked for ongoing deferred maintenance projects necessary to extend the life of the stadium. The fee will be used for projects that include, but are not limited to, restroom upgrades, ongoing concrete repair and sealing, field level surface repair and replacement, trash/recycling containers, mechanical equipment repair and replacement, painting, and directional signage.

| Football Ticket Pricing – 2023 Season (FY2024) – 6 home games | | | | | | |
|--|--------|--------|--------|--------|--------|--------|
| Opponent | Zone 1 | Zone 2 | Zone 3 | Zone 4 | Zone 5 | Zone 6 |
| Youngstown State | \$ 101 | \$ 90 | \$ 80 | \$ 69 | \$ 59 | \$ 39 |
| Western Kentucky | \$ 101 | \$ 90 | \$ 80 | \$ 69 | \$ 59 | \$ 39 |
| Maryland | \$ 153 | \$ 137 | \$ 121 | \$ 105 | \$ 90 | \$ 59 |
| Penn State | \$ 308 | \$ 276 | \$ 244 | \$ 212 | \$ 181 | \$ 119 |
| Michigan State | \$ 230 | \$ 206 | \$ 182 | \$ 158 | \$ 135 | \$ 89 |
| Minnesota | \$ 177 | \$ 159 | \$ 141 | \$ 122 | \$ 104 | \$ 69 |
| Season Ticket (Public) | \$ 944 | \$ 846 | \$ 750 | \$ 650 | \$ 555 | \$ 398 |
| Season Ticket (Faculty/Staff) | \$ 774 | \$ 693 | \$ 615 | \$ 533 | \$ 456 | \$ 325 |
| Season Ticket (Student) | | | | | \$ 204 | \$ 204 |

For Golf Course Membership Dues and Green Fees:

- The membership dues increase would be allocated to the capital reserve account for deferred maintenance and future projects, and the daily green fees are allocated as operating revenue.
- In a market comparison of daily green fees, membership dues and initiation fees, the current rates are comparable to local courses for the quality and amenities provided.

| Golf Course Membership Dues/Green Fees – 2023 Calendar Year | | | | | |
|--|-------------------|------------|----------|------------|----------|
| Category / Affiliation | Annual Membership | Green Fees | | Green Fees | |
| | | Scarlet | Twilight | Gray | Twilight |
| Student | \$ 830 | \$ 50 | \$ 40 | \$ 40 | \$ 30 |
| Faculty / Staff | \$ 3,165 | \$ 65 | \$ 40 | \$ 50 | \$ 35 |
| With Spouse | \$ 4,748 | | | | |
| Full Family | \$ 5,539 | | | | |
| Alumni / Buckeye Club | \$ 3,954 | \$ 80 | \$ 55 | \$ 50 | \$ 40 |
| With Spouse | \$ 5,931 | | | | |

| | | | | | |
|------------------------------|----------|-------|-------|-------|-------|
| Full Family | \$ 6,920 | | | | |
| Young Professional (21-26yo) | \$ 2,570 | \$ 80 | \$ 55 | \$ 50 | \$ 40 |
| With Spouse | \$ 4,547 | | | | |
| Young Professional (27-32yo) | \$ 2,965 | \$ 80 | \$ 55 | \$ 50 | \$ 40 |
| With Spouse | \$ 4,942 | | | | |

REQUESTED OF FINANCE AND INVESTMENT COMMITTEE:

Approval

APPENDIX – FOOTBALL TICKET PRICING HISTORY

2022 Football Season (8 home games)

| Opponent | Zone 1 | Zone 2 | Zone 3 | Zone 4 | Zone 5 | Zone 6 |
|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Notre Dame | \$ 298 | \$ 267 | \$ 236 | \$ 205 | \$ 185 | \$ 164 |
| Arkansas State | \$ 92 | \$ 82 | \$ 73 | \$ 63 | \$ 57 | \$ 51 |
| Toledo | \$ 102 | \$ 91 | \$ 81 | \$ 70 | \$ 63 | \$ 56 |
| Rutgers | \$ 116 | \$ 104 | \$ 92 | \$ 80 | \$ 72 | \$ 64 |
| Iowa | \$ 218 | \$ 195 | \$ 173 | \$ 150 | \$ 135 | \$ 120 |
| Indiana | \$ 131 | \$ 117 | \$ 104 | \$ 90 | \$ 81 | \$ 72 |
| Wisconsin | \$ 232 | \$ 208 | \$ 184 | \$ 160 | \$ 144 | \$ 128 |
| Michigan | \$ 319 | \$ 286 | \$ 253 | \$ 220 | \$ 198 | \$ 176 |
| Season Ticket (Public) | \$ 1,287 | \$ 1,151 | \$ 1,022 | \$ 885 | \$ 799 | \$ 710 |
| Season Ticket (Faculty/Staff) | \$ 1,029 | \$ 921 | \$ 818 | \$ 709 | \$ 638 | \$ 569 |
| Season Ticket (Student) | | | | | \$ 272 | \$ 272 |

2021 Football Season (7 home games)

| Opponent | Reserved | Box/Club |
|-------------------------------|-----------------|-----------------|
| Oregon | \$ 160 | \$ 185 |
| Tulsa | \$ 63 | \$ 88 |
| Akron | \$ 66 | \$ 91 |
| Purdue | \$ 90 | \$ 115 |
| Michigan State | \$ 144 | \$ 169 |
| Maryland | \$ 90 | \$ 115 |
| Penn State | \$ 210 | \$ 235 |
| Season Ticket (Public) | \$ 702 | \$ 851 |
| Season Ticket (Faculty/Staff) | \$ 659 | |
| Season Ticket (Student) | \$ 238 | |

2019 Football Season (7 home games)

| Opponent | Reserved | Box/Club |
|-------------------------------|-----------------|-----------------|
| Florida Atlantic | \$ 60 | \$ 85 |
| Cincinnati | \$ 90 | \$ 115 |
| Miami (OH) | \$ 65 | \$ 90 |
| Michigan State | \$ 147 | \$ 172 |
| Wisconsin | \$ 170 | \$ 195 |
| Maryland | \$ 92 | \$ 117 |
| Penn State | \$ 198 | \$ 223 |
| Season Ticket (Public) | \$ 702 | \$ 851 |
| Season Ticket (Faculty/Staff) | \$ 659 | |
| Season Ticket (Student) | \$ 238 | |

**APPROVAL OF AN AMENDMENT TO OHIO STATE ENERGY PARTNERS UTILITY SYSTEM
CAPITAL IMPROVEMENTS PLAN FOR FISCAL YEAR 2023**

West Steam Line and Condensate System Infrastructure – 144-23-LFC

Synopsis: Approval of an amendment to the Ohio State Energy Partners LLC (“OSEP”) fiscal year 2023 capital improvements plan and authorization for OSEP to make capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the “Agreement”), is proposed.

WHEREAS the Agreement requires OSEP to annually submit a plan for utility system Capital Improvement Plan (“OSEP CIP”) for university approval; and

WHEREAS the Board of Trustees approved the fiscal year 2023 OSEP CIP in August 2022; and

WHEREAS OSEP is now requesting approval of an additional utility capital improvement project for the fiscal year 2023 OSEP CIP, to ensure the continued reliable operation of the steam utility distribution infrastructure; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement project, supporting technical data, and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement project will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system project will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and its alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the project for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the project for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the amendment to the fiscal year 2023 OSEP CIP as outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with this fiscal year 2023 capital improvement to the utility system as outlined in the attached materials.

BACKGROUND

TOPIC: Approval of an amendment to the Fiscal Year 2023 Ohio State Energy Partners Utility System Capital Improvements Plan

CONTEXT: Pursuant to the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), Ohio State Energy Partners LLC ("OSEP") will fund and implement capital improvements to the Utility System. Capital investments made by OSEP will be tied to the annual Utility Fee structure pursuant to the Agreement.

Proposed capital projects are evaluated for alignment with applicable strategic, financial, and physical plans and to ensure continued reliability, safety, and compliance.

Approval of these projects will be pursuant to project scopes, project cost breakdowns, and total project costs outlined below; applicable university directives, project approval request forms, and supporting documentation submitted pursuant to the Agreement.

OSEP capital projects are categorized into one of four types:

1. Life-Cycle Renovations, Repair, and Replacement Projects ("LFC"): LFC projects are capital improvements to existing utility system plants and distribution networks.
2. Expansion Projects ("EXP"): EXP projects are to expand the capacity of the campus utility systems or to extend the campus utility systems to new campus facilities.
3. Energy Conservation Measure Projects ("ECM"): ECM projects are capital improvements to improve the energy efficiency of campus buildings, utility plants, and utility distribution networks.
4. Special Projects ("SPC"): SPC projects are utility system projects that do not fit well into the other three categories and/or are subject to special conditions.

SUMMARY:

West Steam Line and Condensate System Infrastructure 144-23-LFC

Scope: Repair leaks in the steam line trench box joints on Herrick Drive just north of the South Campus Central Chiller Plant and north along Cannon Drive to just south of Ohio Stadium. This project was previously approved for design in May 2022. Construction approval is needed to maintain the schedule of this time-sensitive repair work.

Construction Cost Request: \$ 4.440 M

| Project Cost Breakdown | Cost |
|-----------------------------|-------------------|
| FY 2023 – Design Cost | \$ 0.190 M |
| FY 2023 – Construction Cost | \$ 2.041 M |
| FY 2024 – Construction Cost | \$ 1.070 M |
| FY 2025 – Construction Cost | \$ 1.170 M |
| FY 2026 – Construction Cost | \$ 0.349 M |
| Total Project Cost | \$ 4.630 M |

REQUESTED OF THE MASTER PLANNING & FACILITIES AND THE FINANCE & INVESTMENT COMMITTEES: Approval of the resolution.

APPOINTMENT TO THE SELF-INSURANCE BOARD

Synopsis: Appointment of a member to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the president;

WHEREAS the term of member Mark Larmore ended on August 31, 2022:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individual be appointed as a member of the Self-Insurance Board effective December 1, 2022, for the term specified below:

Vincent Tamaro, term ending June 30, 2024

BE IT FURTHER RESOLVED, That this appointment entitles the member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of October 31, 2022, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of five (5) endowed professorships: the Diversity, Equity and Inclusion Professorship in the College of Medicine, the Endowed Professorship in Gastroenterology, Hepatology and Nutrition Research, the Endowed Professorship in Gastroenterology Research, the Excellence in Research and Education Leadership Professorship in the College of Medicine, and the Trott Gebhardt Philips Endowed Professorship; twelve (12) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; two (2) scholarships as part of the Joseph A. Alutto Global Leadership Initiative; and twelve (12) additional named endowed funds; (ii) the revision of ten (10) named endowed funds; and (iii) the closure of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of October 31, 2022.

| | <u>Amount Establishing Endowment*</u> | <u>Total Commitment</u> |
|--|---|-----------------------------|
| <u>Establishment of Named Endowed Professorship (University)</u> | | |
| Diversity, Equity and Inclusion Professorship in the College of Medicine Established November 17, 2022, with a fund transfer by OSU Pathology Services, LLC; used to support a professorship position in the Department of Pathology in the College of Medicine. Expenditures may be used to support, but are not limited to, diversity, equity and inclusion activities. If the position is vacant, the annual distribution may be used to support faculty in the department. | \$1,000,000.00 | \$1,000,000.00 |
| Endowed Professorship in Gastroenterology, Hepatology and Nutrition Research Established November 17, 2022, with a fund transfer by OSU Internal Medicine LLC; used for a professorship for the advancement of basic and translational research in gastroenterology, hepatology and nutrition and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. If the position is vacant, the annual distribution may be used to support the faculty in the College of Medicine, Department of Internal Medicine. | \$1,000,000.00 | \$1,000,000.00 |
| Endowed Professorship in Gastroenterology Research Established November 17, 2022, with a fund transfer by OSU Internal Medicine LLC; used for a professorship for the advancement of basic and translational research in gastroenterology, hepatology and nutrition and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. If the position is vacant, the annual distribution may be used to support the faculty in the College of Medicine, Department of Internal Medicine. | \$1,000,000.00 | \$1,000,000.00 |
| Excellence in Research and Education Leadership Professorship in the College of Medicine Established November 17, 2022, with a fund transfer by OSU Pathology Services, LLC; used to support a professorship position for an eminent faculty member in the Department of Pathology in the College of Medicine to support the advancement of knowledge and educational leadership for undergraduate and graduate students. If the position is vacant, the annual distribution may be used to support faculty in the department. | \$1,000,000.00 | \$1,000,000.00 |
| <u>Establishment of Named Endowed Fund (University)</u> | | |

| | | |
|---|----------------|----------------|
| Srinivasan MAE Leadership Fund Established November 17, 2022, with gifts from friends, family and colleagues of Krishnaswamy "Cheena" Srinivasan; used to support academic activities of the chairperson of the Department of Mechanical and Aerospace Engineering including, but not limited to, student support, professional development and travel expenses. Fund can also be used to support the naming of the department chairperson position. | \$115,237.62 | \$115,237.62 |
| J.R. Boothe Scholarship Fund Established November 17, 2022, with gifts from Lori A. Engelhardt and friends, family, and colleagues; used to provide one or more scholarships to fourth-year, undergraduate students who are enrolled in the College of Engineering and studying in the William G. Lowrie Department of Chemical and Biomolecular Engineering. Preference shall be given to candidates who plan to attend medical school upon graduation. If no students meet the selection criteria, the scholarship(s) will be open to all students who are studying in the department. | \$50,861.76 | \$50,861.76 |
| <u>Change in Name and Description of Named Endowed Fund (University)</u> | | |
| From: Roy O. Becker Agronomy Scholarship Fund To: Roy O. Becker Agronomy Fund | | |
| From: MerryMakers Club of Columbus, Inc., Endowment Fund To: Merry Makers Club of Columbus, Inc., Endowment Fund | | |
| From: Emerging Surgical Scholar Research Professorship Fund To: Surgery Early Stage Research Endowment Fund | | |
| <u>Change in Description of Named Endowed Fund (University)</u> | | |
| The Ervin G. Bailey Chair in Energy Conversion | | |
| <u>Establishment of Named Endowed Professorship (Foundation)</u> | | |
| Trott Gebhardt Philips Endowed Professorship Established November 17, 2022, with a gift from the Trott Family Foundation dba Life Leap Foundation; used to support a professorship position in the Department of Psychiatry and Behavioral Health. The holder of the position shall be focused on trauma and resilience and expanding scientific innovation and breakthroughs in trauma prevention and treatment. If the position is vacant, the annual distribution shall be used to support faculty in the department. | \$1,000,000.00 | \$1,000,000.00 |
| <u>Establishment of Named Endowed Fund (Foundation)</u> | | |

| | | |
|--|---------------------|-----------------------|
| <p>Huntington National Bank Athletic Scholarship Fund Established November 17, 2022, with gifts from Huntington Foundation; used to supplement the grant-in-aid costs of undergraduate student-athletes.</p> | <p>\$250,000.00</p> | <p>\$1,000,000.00</p> |
| <p>Gary and Carolyn Koch Scholarship Fund in Statistics Established November 17, 2022, with gifts from Dr. Gary Grove Koch (BS 1962, MS 1963) and Carolyn Johnson Koch and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more merit-based scholarships to undergraduate students who are majoring in statistics, graduated from an Ohio high school and have Ohio residence for in-state tuition purposes. Preference shall be given to candidates who demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are majoring in statistics, graduated from an Ohio high school and have Ohio residence for in-state tuition purposes.</p> | <p>\$177,000.00</p> | <p>\$177,000.00</p> |
| <p>The William and Hortense McGehee Endowed Scholarship Fund Established November 17, 2022, with gifts from Vernon Arthur Vick II (BS 1967); used to provide one or more scholarships to DVM students who are enrolled in the College of Veterinary Medicine. First preference shall be given to junior or senior ranked students who are Ohio residents, intend to practice small animal medicine, and demonstrate academic merit. Second preference shall be given to any DVM student who is interested in a career in small animal medicine and demonstrates financial need. It is the Donor's desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients.</p> | <p>\$150,000.00</p> | <p>\$150,000.00</p> |
| <p>The Levenstein-Threm Civil Engineering Scholarship Fund Established November 17, 2022, with gifts from Johanna Levenstein Threm (BS 1997) and Dr. David Sherwin Threm (BS 1997) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to undergraduate students who are enrolled in the College of Engineering, majoring in civil engineering, and demonstrate financial need. The donors desire that when awarding this scholarship special consideration be given to students who are members of organizations recognized by the University that are open to all but whose missions seek to advance the needs of populations historically underrepresented in the field of engineering, such as the Women in Engineering Program. It is the donors' desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients. Scholarships are renewable as long as the recipients are in good academic standing, continue to meet the selection criteria, and are making progress towards graduation. This scholarship is open to eligible candidates from any class rank, including incoming first-year students.</p> | <p>\$142,870.00</p> | <p>\$142,870.00</p> |

| | | |
|--|--------------|--------------|
| <p>The Shauna Bracher-Swift International Scholarship Fund Established November 17, 2022, with gifts from Doug Swift, as part of the Joseph A. Alutto Global Leadership Initiative; used to provide one or more scholarships to undergraduate students enrolled in the Max M. Fisher College of Business to support critical, action-based, learning experiences around the world. Preference shall be given to students in the Honors Cohort Program.</p> | \$118,331.76 | \$118,331.76 |
| <p>Clourietta V. Sneed Memorial Scholarship Fund Established November 17, 2022, with gifts from Ashley S. Sneed (BS 2007, MS 2010, MPH 2021) and Isaac M. Sneed (BA 2006) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more renewable scholarships to undergraduate students who are Morrill Scholars, demonstrate financial need and have a minimum grade point average of 3.0 on a 4.0 scale. Expenditures may include, but are not limited to, tuition and fees and/or room and board. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students.</p> | \$190,612.00 | \$190,612.00 |
| <p>John N. King Rare Books Endowed Fund Established November 17, 2022, with gifts from Pauline G. King; used to support the Rare Books and Manuscripts Library for the acquisition of early English books or manuscripts (inclusive of materials produced in the British Isles, as well as materials about/concerning Britain but published on the continent) up to the year 1640. If at any time the purpose stated above is no longer able to be achieved, the annual distribution may be used at the discretion of the highest ranking official in University Libraries or his/her designee.</p> | \$106,100.00 | \$106,100.00 |
| <p>Mr. & Mrs. Dy Siong Peck and Mr. Yung-Chang Huang Endowed Fund for the 18th Avenue Library Established November 17, 2022, with gifts from Dr. Sai Chi Wong (PhD 1978) and Dr. Yun Hua Huang Wong (PhD 1978); used to support the 18th Avenue Library at the discretion of the highest ranking official in University Libraries.</p> | \$106,000.00 | \$106,000.00 |
| <p>H. Dean and Susan Regis Gibson Scholarship Endowment Fund for The Ohio State University, Department of Sociology Established November 17, 2022, with gifts from H. Dean and Susan Regis Gibson and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to first-generation undergraduate students who are enrolled in the Department of Sociology and majoring in sociology, criminology, criminal justice studies or related degrees. The donors desire that when awarding this scholarship special consideration be given to candidates who are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of historically underserved populations. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the department.</p> | \$102,945.70 | \$102,945.70 |

| | | |
|---|--------------|--------------|
| <p>Dr. Mitchell Gregg Roe Scholarship Fund Established November 17, 2022, with gifts from Dr. Mitchell Gregg Roe (BS 1982, MS 1984, PhD 1987) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to third or fourth-year undergraduate students who are majoring in one or more of the natural and mathematical sciences majors in the College of Arts and Sciences and have a 2.5 grade point average on a 4.0 scale. First preference shall be given to candidates majoring in physics, astronomy, astrophysics, or chemistry.</p> | \$101,140.00 | \$101,140.00 |
| <p>The Alfriend Family Scholarship Fund Established November 17, 2022, with gifts from Bonnie Alfriend and Kyle Terry Alfriend III and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program. Through this fund, Bonnie and Terry honor and celebrate their grandsons' experiences in the Max M. Fisher College of Business: Brandon Alfriend (BSBA '10), Travis Alfriend (BSBA '12), Tyler Alfriend (BSBA '15) and Erik Alfriend (BSBA '20); used to provide one or more renewable scholarships to undergraduate students who are enrolled in the Max M. Fisher College of Business. Preference shall be given to candidates who graduated from a Columbus City high school and have a minimum 3.0 grade point average on a 4.0 scale.</p> | \$100,000.00 | \$100,000.00 |
| <p>Amgen Biosciences Student Excellence Fund Established November 17, 2022, with gifts from Amgen USA Inc. and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to undergraduate students who are enrolled in the College of Arts and Sciences and are majoring in one of the natural and mathematical sciences. First preference shall be given to candidates who are majoring in chemistry, biochemistry, molecular genetics, and/or physics.</p> | \$100,000.00 | \$250,000.00 |
| <p>Harmeyer Endowed Dental Scholarship Fund Established November 17, 2022, with gifts from Dr. John Patrick Harmeyer; used to provide one or more scholarships to students who are enrolled in the College of Dentistry and demonstrate financial need with preference given to candidates who are or have been a caregiver to a minor.</p> | \$100,000.00 | \$100,000.00 |

| | | |
|---|--------------|--------------|
| <p>The Dr. Andrew Keaster Advancing LGBTQ Health through Leadership, Innovation, Education, or Service (ALLIES) Scholarship Fund Established November 17, 2022, with gifts from William G. Heffner (BSBA 1977) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program in honor of Dr. Andrew Keaster (MD 2014); used to provide one or more scholarships to undergraduate students who have participated in a research or service project with members of clinical faculty at the OSUWMC Gender Affirming Care Clinic. Preference will be given to students who have demonstrated service to the LGBTQ community. If the clinic ceases to exist, the donor desires that scholarships be awarded to students who are members of organizations recognized by the University that are open to all but whose missions seek to advance the LGBTQ community, or have demonstrated experience in or demonstrate a commitment to working with LGBTQ organizations or promoting the needs of LGBTQ individuals.</p> | \$100,000.00 | \$100,000.00 |
| <p>Knabe Family Endowed Scholarship Fund in the Earth Sciences Established November 17, 2022, with gifts from Keith Knabe (BS 1978, MS 1980) and Amelia Knabe and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to undergraduate students who are enrolled in the College of Arts and Sciences and majoring in the School of Earth Sciences. Preference shall be given to candidates who are in their third-year or above. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are majoring in the sciences within the college.</p> | \$100,000.00 | \$100,000.00 |
| <p>Magee Merit Scholarship Fund Established November 17, 2022, with gifts from John Vance Magee (BS 1981, JD 1984) and Irene Louise Wallbaum (BS 1981, MS 1983) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more renewable, merit-based scholarships to third, fourth or fifth-year undergraduate students who are enrolled in the College of Engineering and studying a major in the Department of Integrated Systems Engineering. It is the donors' desire that this scholarship be awarded to non-Pell eligible (or the equivalent in the future) students who are not receiving federal aid or grants. If multiple students are being considered for this scholarship, it is the donors' desire that the students who have experience participating in undergraduate research receive the scholarship. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college.</p> | \$100,000.00 | \$125,000.00 |

| | | |
|---|--------------|--------------|
| <p>The Ridenour Scholarship Fund in Business in honor of C. Thomas and Frances Ridenour by Michael T. and Lydia H. Ridenour Established November 17, 2022, with gifts from Michael T. Ridenour (BA 1981) and Lydia H. Ridenour and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to full-time undergraduate students from central or northeast Ohio who are enrolled in the Max M. Fisher College of Business, are majoring in accounting or international business, demonstrate financial need, and demonstrate community engagement outside the classroom. The donors desire that when awarding this scholarship special consideration be given to students who are United States citizens or permanent residents. Scholarships are renewable for up to four years as long as recipients maintain a minimum 3.0 grade point average on a 4.0 scale. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college.</p> | \$100,000.00 | \$600,000.00 |
| <p>Rumpke Family Scholarship Fund Established November 17, 2022, with gifts from Rumpke Waste & Recycling and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; used to provide one or more scholarships to undergraduate students of any major from the City of Columbus with a preference for the Milo-Grogan and North Central neighborhoods. If no students from the City of Columbus can be identified, the scholarship shall be open to all students from the seven counties of Central Ohio (Franklin, Union, Delaware, Licking, Fairfield, Pickaway and Madison).</p> | \$100,000.00 | \$100,000.00 |
| <p>Ashok & Rita Sinha Scholarship Fund Established November 17, 2022, with gifts from Dr. Ashok Sinha (PhD 1983) and Rita Sinha; used to support graduate students in the Department of Chemistry and Biochemistry. Expenditures may support, but are not limited to, tuition and fees, travel, research, stipends, and other graduate student related expenses. The donors desire that when awarding support special consideration be given to candidates who are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of women and/or minority students, such as the National Organization for the Professional Advancement of Black Chemists and Chemical Engineers (NOBCChE).</p> | \$100,000.00 | \$100,000.00 |
| <p>Paul and Kristine Smith International Scholarship Fund Established November 17, 2022, with gifts from Paul Smith (BS 1980) and Kristine Smith (BS 1980), matching gifts from Marathon Petroleum Company and University matching gifts as part of the Joseph A. Alutto Global Leadership Initiative; used to provide scholarship(s) to undergraduate or graduate students enrolled in the Max M. Fisher College of Business to support critical, action-based, learning experiences around the world.</p> | \$100,000.00 | \$100,000.00 |

| | | |
|---|-------------|-------------|
| <p>The Joseph C. Powell Scholarship Fund Established November 17, 2022, with gifts from Joseph C. Powell (BS 1970); used to provide need-based scholarships to students enrolled in the College of Education and Human Ecology (formerly the College of Education and the College of Human Ecology) who are preparing to be middle or high school science teachers. The donor desires that when awarding this scholarship special consideration be given for candidates who are members of organizations recognized by the University that are open to all, with missions to advance women.</p> | \$58,695.56 | \$58,695.56 |
| <p>Wentao and Dongmei Cheng Scholarship Endowment Fund Established November 17, 2022, with gifts from Dr. Wentao Cheng (MS 1996, PhD 2005), Dongmei Rong and matching gifts from Exxon Mobil Foundation; used to provide one or more scholarships to students who are enrolled in the College of Engineering and are majoring in Welding Engineering. Preference shall be given to candidates who have a minimum 3.0 grade point average and demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all students who are studying in the Department of Materials Science and Engineering. Scholarships are renewable up to a total of eight semesters, even if the semesters are non-consecutive, as long as recipients remain in good standing with the University.</p> | \$50,500.00 | \$50,500.00 |
| <p>Muth Family Endowment Fund Established November 17, 2022, with gifts from Melissa M. Muth (BS 1982); used to support the treatment of dementia as undertaken by Dr. Douglas Scharre (or successor), to include but not be limited to, research, education, training, and patient care needs.</p> | \$50,007.68 | \$50,007.68 |
| <p>Ronald and Janice Overmyer Endowment Fund Established November 17, 2022, with gifts from Ronald Lee Overmyer and Janice Ann Overmyer; used at the discretion of the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee.</p> | \$25,000.00 | \$25,000.00 |
| <p><u>Change in Name and Description of Named Endowed Fund (Foundation)</u></p> | | |
| <p>From: Rupp International Service Learning Travel Fund for Student-Athletes To: Rupp Fund for Student-Athletes</p> | | |
| <p><u>Change in Description of Named Endowed Fund (Foundation)</u></p> | | |
| <p>The Bleznick Family Endowed Fund</p> | | |
| <p>The Wanda Neeley Coldiron Education Endowed Scholarship Fund</p> | | |
| <p>Marjorie Forrest Lockridge OSU Endowed Scholarship Fund</p> | | |
| <p>The Jean Kauffman Yost Pharmacy Scholarship Fund</p> | | |

| | | |
|---|----------------|--|
| The Mary M. Yost Scholarship Fund | | |
| <u>Closure of Named Endowed Fund</u> <u>(Foundation)</u> | | |
| The Daley Family Endowed Fund | | |
| John N. King Fund for the Center for Medieval and Renaissance Studies | | |
| Total | \$7,795,302.08 | |

*Amounts establishing endowments as of October 31, 2022, unless notated otherwise.

NAMING OF THE SUSAN AND ROB SAVAGE LEADERSHIP DEVELOPMENT ROOM

IN THE SCHUMAKER COMPLEX

Synopsis: Approval for the naming of the classroom (W2210) in the Schumaker Complex, located at 615 Irving Schottenstein Drive, is proposed.

WHEREAS the Schumaker Complex is a state-of-the-art facility and provides first-class nutritional, physical, psychological and professional development for student-athletes at Ohio State; and

WHEREAS the Schumaker Complex serves as a space for more than 800 student-athletes to lift, condition, train, rehabilitate injuries, boost nutritional and mental preparation for peak performance as well as receive professional development to prepare them for life after sport; and

WHEREAS Susan and Rob Savage have provided significant contributions to the Department of Athletics; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Susan and Rob Savage's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Susan and Rob Savage Leadership Development Room.

NAMING OF THE WAMPLER FAMILY CONFERENCE ROOM

IN THE KUNZ-BRUNDIGE FRANKLIN COUNTY EXTENSION BUILDING

Synopsis: Approval for the naming of the multi-purpose room (Room 140B) in the Kunz-Brundige Franklin County Extension Building, located at 2548 Carmack Road, is proposed.

WHEREAS The Ohio State University Extension is a vital force for improving lives and strengthening communities and a key part of Ohio State's land-grant mission; and

WHEREAS the Kunz-Brundige Franklin County Extension Building puts cutting-edge research at the Extension office's front door, thus engaging the community in demonstration gardens, large urban farm enterprises, nutrition kitchens and day camps; and

WHEREAS Dan and Lisa Wampler have provided significant contributions to the College of Food, Agricultural and Environmental Sciences; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Dan and Lisa Wampler's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Wampler Family Conference Room.

**NAMING OF THE PROFESSOR ANDREW WOJCICKI (OSU 1966-2001)
GROUP STUDY SPACE**

IN CELESTE LABORATORY

Synopsis: Approval for the naming of the group study space (Room 345) in Celeste Laboratory, located at 120 West 18th Avenue, is proposed.

WHEREAS the renovation of Celeste Laboratory, a facility that provides instructional and research space for approximately 10,000 students per semester – more than 15 percent of the Columbus campus population – will have a significant impact on all students in STEM fields; and

WHEREAS updated spaces in Celeste Laboratory will empower undergraduates to collaborate with faculty and graduate students on innovative research and provide hands-on experience to complement classroom instruction, creating more well-rounded students who will go on to be leaders in science, health and medicine, and engineering; and

WHEREAS Professor Bruce E. Bursten has provided significant contributions to Celeste Laboratory and the Department of Chemistry and Biochemistry; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Bruce Bursten's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facilities the internal spaces be named the Professor Andrew Wojcicki (OSU 1966-2001) Group Study Space.

NAMING OF INTERNAL SPACE

IN THE FRANK STANTON VETERINARY SPECTRUM OF CARE CLINIC

Synopsis: Approval for the naming of the dental suite (Room 125) in the Frank Stanton Veterinary Spectrum of Care Clinic, located at 655 Vernon L Tharp Street, is proposed.

WHEREAS the College of Veterinary Medicine is consistently recognized as a leading veterinary education and research program and is among the largest of its kind, uniquely located in a heavily populated urban area surrounded by a strong rural and agricultural base; and

WHEREAS the veterinary primary care clinic will serve as a hands-on clinical training opportunity for veterinary students and support the continuum of clinical training and Spectrum of Care education that results in more confident and competent veterinary graduates; and

WHEREAS Alexis Jacobs has provided significant contributions to the Frank Stanton Veterinary Spectrum of Care Clinic; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Alexis Jacobs' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named "In honor of Alexis Jacobs and the compassion she had for her dogs."

NAMING OF THE JAMES OUTPATIENT CARE

IN CARMENTON

Synopsis: Approval for the administrative naming of The James Outpatient Care, located at 2121 Kenny Road, is proposed.

WHEREAS this cancer-focused facility is in the heart of Carmenton and features outpatient operating rooms, interventional radiology rooms, extended recovery unit, pre-anesthesia center, a diagnostic imaging center, pharmacy, hematology clinic, genitourinary clinic, infusion and medical office and support spaces to provide patient care; and

WHEREAS this facility also includes central Ohio's first proton therapy center, in partnership with Nationwide Children's Hospital; and

WHEREAS the Wexner Medical Center and Planning, Architecture and Real Estate recommend this naming; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The James Outpatient Care.

NAMING OF THE JAMES OUTPATIENT CARE GARAGE

IN CARMENTON

Synopsis: Approval for the administrative naming of The James Outpatient Care Garage, located at 2061 Kenny Road, is proposed.

WHEREAS this 640-space parking garage supports access to the cancer-focused facility in the heart of Carmenton; and

WHEREAS the Wexner Medical Center and Planning, Architecture and Real Estate recommend this naming; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The James Outpatient Care Garage.

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

19th Ave and Cockins Vault Tunnel Repairs
Blackwell Pavilion
Campbell Hall Renovation
East Hospital Dock Expansion
Equine Performance Evaluation Arena
Newark - Founders Hall Enhancements
Wexner Medical Center Inpatient Hospital

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS

Cannon Drive Relocation - Phase 2
Doan - Roof Replacement

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

| | Prof. Serv. Approval Requested | Construction Approval Requested | Total Requested | |
|---|--------------------------------------|---------------------------------------|--------------------|--|
| 19th Ave and Cockins Vault Tunnel Repairs | \$1.2M | \$3.2M | \$4.4M | university funds |
| Blackwell Pavilion | \$0.2M | \$2.8M | \$3.0M | fundraising university funds |
| Campbell Hall Renovation | \$1.4M | \$6.8M | \$8.2M | fundraising university funds state funds |
| East Hospital Dock Expansion | \$0.2M | \$2.4M | \$2.6M | auxiliary funds |
| Equine Performance Evaluation Arena | \$0.1M | \$1.7M | \$1.8M | fundraising university funds |
| Newark - Founders Hall Enhancements | \$0.3M | \$23.3M | \$23.6M | fundraising university funds state funds partner funds |
| Wexner Medical Center Inpatient Hospital | \$3.8M | \$81.2M | \$85.0M | university debt fundraising auxiliary funds partner funds |

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS (CONT)**

WHEREAS in accordance with the attached materials, the university desires to enter into/increase construction contracts for the following projects; and

| | Construction Approval Requested | Total Requested | |
|-----------------------------------|---------------------------------------|--------------------|---|
| Cannon Drive Relocation - Phase 2 | \$11.3M | \$11.3M | university debt partner funds auxiliary funds |
| Doan - Roof Replacement | \$3.3M | \$3.3M | auxiliary funds |

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and was approved by the BOT on August 18, 2022; and

WHEREAS approval to amend the capital plan for an increase to professional services and construction funding for the Blackwell Pavilion, Equine Performance Evaluation Arena and the Wexner Medical Center Inpatient Hospital, and additional construction funding for Cannon Drive - Phase 2, is needed to advance strategically important projects; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance and Investment Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2023 Capital Investment Plan be amended to include additional funding for the Blackwell Pavilion, Equine Performance Evaluation Arena, Wexner Medical Center Inpatient Hospital and Cannon Drive Phase 2 projects; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

Project Data Sheet for Board of Trustees Approval

19th Ave and Cockins Vault Tunnel Repairs

OSU-200328 (REQ ID# FOD220001)

Project Location: 19th Ave Tunnel and Cockins Vault

- **approval requested and amount**

| | |
|----------------------------|---------------|
| professional services | \$1.2M |
| construction w/contingency | \$3.2M |
| total | \$4.4M |

- **project budget**

| | |
|-----------------------------|---------------|
| professional services | \$1.2M |
| construction w/contingency | \$3.2M |
| total project budget | \$4.4M |

- **project funding**

university funds

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 11/22 |
| design | 11/19 – 01/23 |
| BoT construction approval | 11/22 |
| construction | 03/23 – 11/23 |
| facility opening | 12/23 |

- **project delivery method**

General Contracting

- **planning framework**

- The purpose of the project is to maintain critical university infrastructure.
- This project is included in the FY 2023 Capital Investment Plan.

- **project scope**

- The project will design and complete corrective action on the Cockins vault and the 19th Avenue tunnel section near McPherson Chemical Laboratory.
- This project will abandon the 19th Ave tunnel making provisions for technology conduits needing to remain in place.
- The project will also reconstruct the top of the Cockins vault.

- **approval requested**

- Approval is requested to enter into professional services and construction contracts.



- **project team**

| | |
|-----------------------------|-----------------|
| University project manager: | Stazzone, AI |
| AE/design architect: | RMF Engineering |
| General Contractor: | TBD |

Project Data Sheet for Board of Trustees Approval

Blackwell Pavilion

OSU-210132 (REQ ID# BUS20000161, ABA220048)

Project Location: Blackwell Inn (254)

- **approval requested and amount**

| | |
|----------------------------|--------------|
| professional services | \$0.2M |
| construction w/contingency | \$2.8M |
| <hr/> total | <hr/> \$3.0M |

- **project budget**

| | |
|----------------------------|--------------|
| professional services | \$0.8M |
| construction w/contingency | \$6.2M |
| <hr/> total project budget | <hr/> \$7.0M |

- **project funding**

fundraising
university funds

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 08/21 |
| design | 7/22 – 11/22 |
| BoT construction approval | 08/22 |
| construction | 01/23 – 09/23 |
| facility opening | 09/23 |

- **project delivery method**

Construction Manager at Risk

- **planning framework**

- A study and estimate for an open-air pavilion were completed in 2020.
- This project is included in the FY 2021 and FY 2022 Capital Investment Plans.
- FY 2023 Capital Investment Plan will be amended to include the proposed increase.

- **project scope**

- Construct an all-season, enclosed pavilion on the existing plaza of the Blackwell Inn. The pavilion will provide a vibrant area for use by hotel guests, for special events, and other university activities.
- Project scope includes hardscape and landscape improvements on the existing plaza.
- The budget increase is based on current bids and is required to align with desired scope.

- **approval requested**

- Approval is requested to increase professional services and construction contracts.
- Approval is requested to amend the FY 2023 Capital Investment Plan.



- **project team**

| | |
|-----------------------------|--------------------|
| University project manager: | Ross Quellhorst |
| AE/design architect: | WSA Studio |
| CM at Risk: | Smoot Construction |

Project Data Sheet for Board of Trustees Approval

Campbell Hall Renovation

OSU-210281 (REQ ID# EHE219001, EHE220001)

Project Location: Campbell Hall (018)

- **approval requested and amount**

| | |
|----------------------------|--------|
| professional services | \$1.4M |
| construction w/contingency | \$6.8M |
| total | \$8.2M |

- **project budget**

| | |
|----------------------------|---------|
| professional services | \$5.4M |
| construction w/contingency | \$54.6M |
| total project budget | TBD |

- **project funding**

fundraising
university funds
state funds

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 05/21 |
| design | 12/21 – 07/23 |
| BoT construction approval | 11/22 |
| construction | 01/23 – 11/24 |
| facility opening | 01/25 |

- **project delivery method**

Construction Manager at Risk

- **planning framework**

- This project is included in the FY 2021 and FY 2022 Capital Investment Plans.

- **project scope**

- This initial construction request will renovate 9,000 square feet of office and lab space in Evans Lab for Campbell Hall faculty to use during the renovation project.
- This request includes the release of dollars to pre-purchase equipment such as mechanical, electrical gear, structural steel, and glazing to minimize the risk of long lead times and delay.
- The overall Campbell Hall project will renovate 115,000 square feet updating existing offices, research and computer labs, teaching kitchen, department and pool classrooms, and collaborative areas.
- The project scope also includes the replacement of existing building systems, roof and windows, and will make building envelope improvements.

- **approval requested**

- Approval is requested to increase professional services and construction contracts.



- **project team**

| | |
|-----------------------------|---------------------|
| University project manager: | Richardson, Morgan |
| AE/design architect: | Schooley Caldwell |
| CM at Risk: | Holder Construction |

Project Data Sheet for Board of Trustees Approval

East Hospital Dock Expansion

OSU-210249 (REQ ID# EAS210001)

Project Location: East Hospital - Main (398)

- **approval requested and amount**

| | |
|----------------------------|---------------|
| professional services | \$0.2M |
| construction w/contingency | \$2.4M |
| total | \$2.6M |

- **project budget**

| | |
|-----------------------------|---------------|
| professional services | \$.8M |
| construction w/contingency | \$7.3M |
| total project budget | \$8.1M |

- **project funding**

auxiliary funds

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 02/22 |
| design | 02/22 – 11/22 |
| BoT construction approval | 11/22 |
| construction | 04/23 – 10/24 |
| facility opening | 11/24 |

- **project delivery method**

Construction Manager at Risk

- **planning framework**

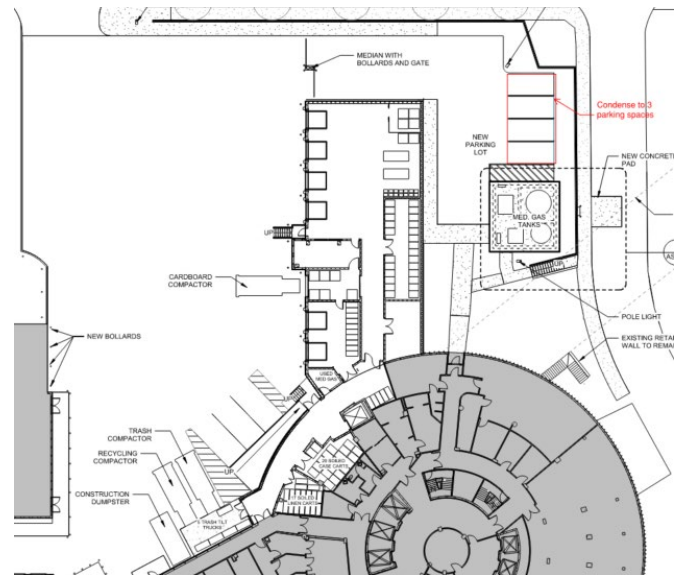
- This project is included in the FY 2021, FY 2022, FY 2023 Capital Investment Plans and is based on a study that was completed in January 2020.

- **project scope**

- This project will add approximately 6,000 square feet to the existing loading dock. This includes nine new bays which will be added to the existing three bays for a total of twelve bays.
- The upgrade will meet the offsite central sterile requirements to provide an enclosed space for dedicated clean/dirty cart storage, soiled linen, medical gas manifold room, cardboard processing area, secure storage and receiving office.
- The proposed increase is related to materials cost escalation and the delivery of a \$1.1M project to relocate the bulk oxygen system (tank farm) behind the new addition. Delivery of the tank farm relocation scope within this project, as opposed to a separate, stand-alone project, will result in schedule, budget and project management efficiencies.

- **approval requested**

- Approval is requested to increase professional services and construction contracts.



- **project team**

| | |
|-----------------------------|-----------------|
| University project manager: | Trick, Benjamin |
| AE/design architect: | Wellogy |
| CM at Risk: | Barton Malow |

Project Data Sheet for Board of Trustees Approval

Equine Performance Evaluation Arena

OSU-210256 (REQ ID# vet220001)

Project Location: Veterinary Medical Center (0299)

- **approval requested and amount**

| | |
|----------------------------|---------------|
| professional services | \$0.1M |
| construction w/contingency | \$1.7M |
| total | \$1.8M |

- **project budget**

| | |
|-----------------------------|----------------|
| professional services | \$1.2M |
| construction w/contingency | \$9.7M |
| total project budget | \$10.9M |

- **project funding**

fundraising
university funds

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 02/21 |
| design | 06/21 – 11/22 |
| BoT construction approval | 02/21 |
| construction | 12/22– 10/23 |
| facility opening | 11/23 |

- **project delivery method**

Construction Manager at Risk

- **planning framework**

- This project is included in the FY 2021 and FY 2022 Capital Investment Plans.
- FY 2023 Capital Investment Plan will be amended to include the proposed increase.

- **project scope**

- The project will construct an approximately 12,000 square foot arena for equine performance evaluation which will connect to the Galbreath Equine Hospital.
- The project scope includes an enclosed arena, an attached clinic space of approximately 3,900 square feet, a student learning area, storage, patient waiting, medical treatment stalls, holding stalls, and a connection to the existing equine hospital.
- The proposed increase will address requirements related to soil condition, storm water retention, and connection to the existing Galbreath facility, as well as, materials escalation and finish selection costs.

- **approval requested**

- Approval is requested to increase professional services contracts and construction contracts.
- Approval is requested to amend the FY 2023 Capital Investment Plan.



- **project team**

University project manager: Munger, Steve
AE/design architect: Wellogy (Formerly Davis Wince)
CM at Risk or Design Builder: Elford

Project Data Sheet for Board of Trustees Approval

Newark - Founders Hall Enhancements

OSU-210420 (REQ ID# 16000052, 16000107, NEW219006, NEW22001)

Project Location: Founders Hall (628)

- approval requested and amount**

| | |
|----------------------------|----------------|
| professional services | \$0.3M |
| construction w/contingency | \$23.3M |
| total | \$23.6M |

- project budget**

| | |
|-----------------------------|----------------|
| professional services | \$2.7M |
| construction w/contingency | \$23.3M |
| total project budget | \$26.0M |

- project funding**
 - fundraising
 - university funds
 - state funds
 - partner funds - COTC

- project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 05/21 |
| design | 11/21 – 12/22 |
| BoT construction approval | 11/22 |
| construction | 01/23 – 04/24 |
| facility opening | 07/24 |

- project delivery method**
 - Construction Manager at Risk

- planning framework**
 - This project is included in the FY 2017, FY 2019, FY 2021, FY 2022, and FY 2023 Capital Investment Plans.

- project scope**
 - The project will include upgrades to the building mechanical systems, including exterior envelope, and deferred maintenance items, which will increase operational efficiency and energy savings.
 - The project will renovate and upgrade science and technology classrooms and lab spaces to allow expanded academic offerings.
 - The exterior improvements will include upgrading the plaza to encourage faculty, staff, and student collaboration.

- approval requested**
 - Approval is requested to increase professional services and construction contracts.



-
- project team**

| | |
|-----------------------------|------------------------|
| University project manager: | Richardson, Morgan |
| AE/design architect: | The Collaborative |
| CM at Risk: | Robertson Construction |

Project Data Sheet for Board of Trustees Approval

Wexner Medical Center Inpatient Hospital

OSU-180391 (REQ ID# 16000036, 17000099, WMC230001, WMC23003)

Project Location: James Cancer Hospital (375), Medical Center Tower (870), Parking Garage - Cannon Dr N and S (172), Ross Heart Hospital (353)

- **approval requested and amount**

| | |
|----------------------------|----------------|
| professional services | \$3.8M |
| construction w/contingency | \$81.2M |
| total | \$85.0M |

- **project budget**

| | |
|-----------------------------|------------------|
| professional services | \$167.0M |
| construction w/contingency | \$1737.7M |
| total project budget | \$1904.7M |

- **project funding**
 - university debt
 - fundraising
 - auxiliary funds
 - partner funds – ENGIE, Franklin County

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 02/18 |
| design | 02/18 – 01/22 |
| BoT construction approval | 08/20 |
| construction | 09/20 – 10/25 |
| facility opening | 03/26 |

- **project delivery method**
 - Construction Manager at Risk

- **planning framework**
 - This project is included in the FY 2018, FY 2020, and FY 2023 Capital Investment Plans.
 - FY 2023 Capital Investment Plan will be amended to include the proposed increase.

- **project scope**
 - Requested increase is to complete the design and construction for the full build out of Level 11 ICU (60 beds) and Levels 19 south and 20 south PCU (60 beds) which were previously construction shelled. This does not include the furniture and equipment for these spaces.
 - This project will design and construct a new Inpatient Hospital Tower with 820 private room beds and 51 bassinets. The project will include state-of-the-art diagnostic, treatment and inpatient service areas including imaging, operating rooms, critical care and progressive care beds and leading-edge digital technologies to advance patient care and teaching.

- **approval requested**
 - Approval is requested to increase professional services and construction contracts.
 - Approval is requested to amend the FY 2023 Capital Investment Plan.



-
- **project team**

| | |
|-----------------------------|----------------------------|
| University project manager: | Fallang, Ragan |
| AE/design architect: | HDR |
| CM at Risk: | Walsh-Turner Joint Venture |

Project Data Sheet for Board of Trustees Approval

Cannon Drive Relocation - Phase 2

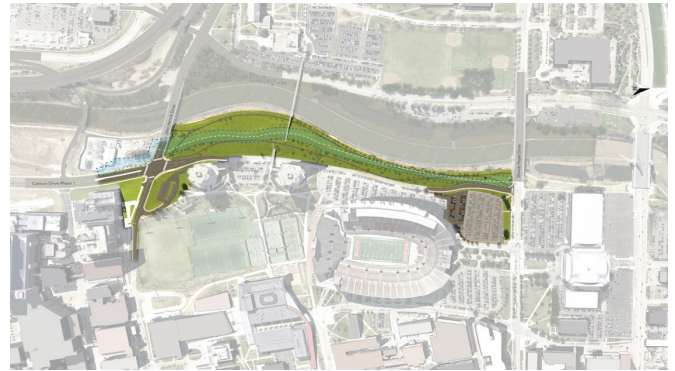
OSU-180069 (CNI 17000149)

Project Location: Cannon Drive between John Herrick Drive and Woody Hayes Drive

- **approval requested and amount**

| | |
|----------------------------|---------|
| construction w/contingency | \$11.3M |
|----------------------------|---------|
- **project budget**

| | |
|----------------------------|---------|
| professional services | \$12.6M |
| construction w/contingency | \$55.5M |
| <hr/> | |
| total project budget | \$68.1M |



- **project funding**
 - university debt
 - partner funds – ENGIE, city of Columbus
 - auxiliary funds

- **project schedule**

| | |
|------------------------------------|---------------|
| BoT professional services approval | 08/17 |
| design | 10/17 – 04/23 |
| BoT construction approval | 11/20 |
| construction | 09/22 – 12/24 |
| facility opening | 01/25 |

- **project delivery method**
 - Construction Manager at Risk

- **planning framework**
 - This project was included in the FY 2018, FY 2019, and FY 2020 Capital Investment Plans.
 - Extended time for design is required due to levee permitting requirements, which includes coordination with local, state, and federal agencies as well as insurance reviews.
 - FY 2023 Capital Investment Plan will be amended to include the proposed increase.

- **project scope**
 - This increase includes \$6.3M for ENGIE scope to replace natural gas, duct banks, steam vault protection, and install a new treated water line.
 - The increase also includes a \$4M investment from city of Columbus for the expansion of the sewer siphon under the river to facilitate future campus growth.
 - The replacement of an aging waterline under the Olentangy River has been added to the project scope accounting for \$1M of the proposed increase.
 - The rebuild of Cannon Drive between John Herrick Drive and Woody Hayes Drive will remain at its current elevation with the construction of a certified ODNR flood protection levee.
 - The northern end of Cannon will be straightened by eliminating the S-curve and creating a new signalized intersection at the east end of the river bridge.
 - Project scope also includes the continued expansion of the river park.

- **approval requested**
 - Approval is requested to increase construction contracts.
 - Approval is requested to amend the FY 2023 Capital Investment Plan.

-
- **project team**

| | |
|-----------------------------|--------------|
| University project manager: | Ekegren, Tom |
| AE/design architect: | EMHT |
| CM at Risk: | Igel/Ruhlin |

Project Data Sheet for Board of Trustees Approval

Doan - Roof Replacement

OSU-200598 (REQ ID# WMC22000001)

Project Location: Doan Hall (089)

- **approval requested and amount**
construction w/contingency \$3.3M

- **project budget**
professional services \$1.1M
construction w/contingency \$3.3M

total project budget TBD

- **project funding**
auxiliary funds

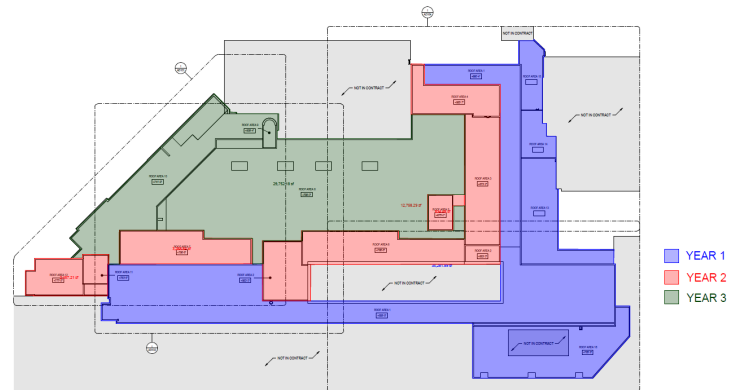
- **project schedule**
BoT professional services approval 08/22
design 06/21 – 01/23
BoT construction approval 11/22
construction 08/23 – 10/25
facility opening 10/25

- **project delivery method**
Construction Manager at Risk

- **planning framework**
 - This project is included in the FY 2018 and FY 2023 Capital Investment Plans.

- **project scope**
 - The requested construction funding is for the pre-purchase of roofing material, which has a long lead time, to reduce the risk of delays. The remaining construction funds will be requested once the final budget is validated.
 - The project will replace the Doan roof, which is comprised of 16 roof areas totaling 91,000 square feet. This project is being proposed as a three-year, three-phase project.
 - Final budget will be validated as design is being finalized and construction phasing is being developed.

- **approval requested**
 - Approval is requested to enter into construction contracts.



-
- **project team**
University project manager: Boyce, Brett
AE/design architect: Legat Architects
CM at Risk: Barton Malow

THE OHIO STATE UNIVERSITY

TOPIC: Fiscal Year 2023 Interim Financial Report – September 30, 2022

CONTEXT: The purpose of this report is to provide an update of financial results for the three months ending September 30, 2022.

FINANCIAL SUMMARY

The university's overall financial position is strong driven by the post-pandemic rebound. Fall and summer semesters were characterized by the return to normal university operations and a full college experience for our students. Operating revenues increased \$173 million in the first quarter of fiscal year 2023 compared to the first quarter of fiscal year 2022, driven primarily by strong growth in Healthcare revenues, increases in all major auxiliary enterprises, and tuition and fees increases. Specific impacts include:

- A \$98 million increase in healthcare revenues, reflecting strong outpatient activity and a favorable service mix.
- A \$36 million increase in auxiliary revenues, primarily due to an additional home football game and one additional premium game, housing and dining rate increases for new first-year students and increased revenues for on-campus events.
- A \$23 million increase in student tuition, due primarily to a non-resident rate increase and a rate increase to those undergraduate students not in the Ohio State Tuition Guarantee.

The year-to-date decrease in net position was \$277 million, down \$339 million compared to the prior year. The decrease is primarily due to a \$181 million increase in net investment loss, \$94 million decrease in federal COVID-19 assistance programs, and \$50 million increase in net operating loss. Additional details on university revenues, expenses, cash and investments and cash flows are provided below.

Revenues

Student tuition and fees, net - increased \$23 million or 13%, to \$202 million for the first quarter of fiscal year 2023, compared to the first quarter of fiscal year 2022, due primarily to an increase in gross tuition of \$14 million and a decrease in scholarship allowances of \$9 million. Gross tuition increased \$16 million for autumn semester and decreased \$2 million for summer semester. Autumn tuition increased \$16 million primarily due to a non-resident rate increase and a rate increase to those undergraduate students not in the Ohio State Tuition Guarantee. Summer tuition decreased \$2 million primary due to a two-day shift in academic calendars. Scholarships allowances decreased due primary to decreases in HEERF financial aid to students.

Grants and contracts – were flat in the first quarter of fiscal year 2023 compared to the first quarter of fiscal year 2022 due to increases in State grants of \$6 million and Private grants of \$3 million, offset by decreases in Local grants of \$6 million and Federal grants of \$3 million.

Gifts – decreased \$5 million over the prior year due primarily to decreases in current use gifts of \$7 million, offset by increases in private capital gifts of \$2 million.

Sales and services of auxiliary enterprises - increased \$36 million over the prior year due primarily to an additional home football game and one additional premium game of \$14 million, increases in Student Life housing and dining revenues of \$6 million, and increases in Business Advancement (Schottenstein Center, Blackwell, and Fawcett Center) revenues of \$16 million.

Federal COVID-19 assistance programs – decreased \$94 million over the prior year primarily due to decreases in HEERF institutional grants of \$47 million; HEERF grants to students of \$45 million; and Shuttered Venue Operators Grant for the Schottenstein Center of \$10 million; offset by increases in FEMA funding of \$6 million; and Ohio Governor's Emergency Education Relief of \$2 million. This trend will continue as we return to normal business operations post pandemic.

Sales and services of the OSU Health System and OSU Physicians, Inc - increased \$98 million to \$1,287 million. The Health System had strong outpatient activity and a favorable service mix. The Health System also experienced growth in chemotherapy, radiation oncology treatments and infusion volume. OSU Physicians experienced a similar trend with a year-over-year increase of \$73 million.

Expenses

University – expenses increased \$68 million to \$856 million in the first quarter of fiscal year 2023. Salaries increased \$24 million, or 7%, primarily due to a 3% increase in faculty and staff salary guidelines and additional investments in human capital related to research growth, faculty investment, staffing support returning to normal operations, and other strategic investments. Benefits increased \$9 million, or 9%, primarily due to increases in salary guidelines and composite benefit rates as well as strategic hiring. Graduate fee authorizations increased \$2 million, or 9%. Supplies and services increased \$38 million, primarily due to inflation, increased travel activity and related expenses, fees paid to Ohio State Energy Partners, and increases due to resumption of normal operations and research growth. Student aid decreased \$5 million primarily due to decreases in Federal assistance from HEERF III funding. Depreciation was flat compared to prior year.

OSU Health System and OSU Physicians - expenses increased \$131 million to \$1,183 million. The Health System experienced increased expenses due to growth in outpatient volumes, a strong service mix as well as increased labor costs including higher agency usage and premium pay. These increased labor costs impacted OSU Health System and OSUP margins compared to the same three months ending September 30, 2021.

Auxiliary – expenses increased \$24 million to \$102 million in the first quarter of fiscal year 2023. The increase is primarily due to increases in Schottenstein Center of \$12 million, Athletics of \$8 million, and Student Life housing and dining of \$6 million due primarily to increased number of events and labor and supply costs.

Cash and Investments

For the quarter ending September 30, 2022, total university cash and investments decreased \$427 million to \$10,827 compared to June 30, 2022, primarily due to decreases in temporary investments (including unexpended bond proceeds) of \$355 million, Long-Term Investment Pool of \$167 million, investment held under securities lending program of \$89 million, and other long-term investments of \$9 million, offset by increases in cash and cash equivalents of \$192 million. Additional details are provided below.

Long-Term Investment Pool and Temporary Investments

For the quarter ending September 30, 2022, the fair value of the university's Long-Term Investment Pool decreased by \$167 million to \$6,794 million. Changes in total valuation compared to the prior year are summarized below:

| | 2022 | 2021 |
|------------------------------|--------------|--------------|
| Market Value at June 30 | \$ 6,960,782 | \$ 7,041,973 |
| Net principal additions | 104,196 | 38,818 |
| Change in market value | (217,443) | (51,179) |
| Income earned | 41,750 | 33,877 |
| Distributions | (71,335) | (64,050) |
| Expenses | (23,812) | (21,910) |
| Market Value at September 30 | \$ 6,794,138 | \$ 6,977,529 |

Net principal additions include new endowment gifts (\$10.9 million), reinvestment of unused endowment distributions (\$3.3 million), and other net transfers of university monies (\$90.0 million, with the majority to the Med Center Long-Term Operating Fund). Change in fair value includes realized gains (losses) on the sale of investment assets and unrealized gains (losses) associated with assets held in the pool on September 30, 2022. Income earned includes interest and dividends and is used primarily to help fund distributions. Expenses include investment management expenses (\$18.0 million), University Development related expenses (\$5.6 million), and other administrative-related expenses (\$0.2 million).

LTIP Investment Returns

For the quarter ending September 30, 2022, the LTIP earned a return, net of investment fees, of -2.76% versus a preliminary policy benchmark of -7.26%, resulting in an outperformance of 4.50%. During that period, our Legacy Investments returned 2.61% (benchmark is return of actual underlying funds) followed by Hedge Funds and Opportunistic Credit at 1.85% (compared to the preliminary benchmark of 0.72%), Private Equity at -2.52% (compared to the benchmark of -15.66%), Real Assets at -2.57% (compared to the preliminary benchmark of -0.12%), Cash and High-Grade Bonds at -1.37% (compared to the benchmark of -4.75%), and Public Equity at -6.15% (compared to the benchmark of -6.82%).

The comparable quarter ending September 30, 2021 saw a net investment return of 2.84% versus a policy benchmark of 1.73% resulting in outperformance of 1.11%. During that period, our Private Equity returned 12.06% (compared to benchmark of 7.39%), followed by Real Assets at 8.35% (compared to benchmark of 4.87%), Legacy Investments at 3.52% (benchmark is return of actual underlying funds), Hedge Funds and Opportunistic Credit at 2.34% (compared to benchmark of 0.73%), Cash and High-Grade Bonds at -0.03% (compared to benchmark of 0.05%) and Public Equity at -1.86% (compared to benchmark of -1.05%).

Temporary Investments

For the quarter ending September 30, 2022, the Tier 1 Investments (0-1 Year maturity) earned a return of 0.48%, outperforming the blended benchmark of ICE Bofa 6m US Treasury Bill benchmark and Bank of America ML 91-day T-Bill (0.42%) by 0.06%. Tier 2 Investments (1-5 Year maturity) earned -1.21%, outperforming the blended benchmark of ICE Bofa US Corp & Govt 1-3 Years, BBG US Govt/Credit 1-5 Years, BBG US Agg Treasury 1-3 Years, and ICE Bofa 6m US Treasury Bill (-1.53%) by 0.32%.

The comparable quarter ending September 30, 2021 saw Tier 1 Investments earn a return of 0.10%. Tier 2 Investments returned 0.21% for this same time-period.

Noncash Assets and Liabilities

Accounts receivable increased \$145 million, reflecting a combination of increases in Health System patient care receivables and tuition receivables. Prepaid expenses increased \$140 million, primarily due to fee authorizations for graduate associates, which are recognized as expense over the course of the semester, and increases in OhioLink prepaid subscriptions. Unexpended bond proceeds decreased \$115 million, reflecting expenditures for capital projects. Deposits and advance payments for goods and services were up \$434 million, primarily reflecting tuition and fee receipts for fall semester. These amounts will be recognized as tuition revenue over the course of the semester.

Cash Flows

University cash and cash equivalents increased \$192 million in the first quarter of fiscal year 2023 compared to June 30, 2022. Net cash used in operating activities was \$113 million, compared to net cash provided by operating activities of \$79 million in the first three months of the prior fiscal year. The decrease relates primarily to payments to vendors and employees, offset by increases in receipts

for student tuition. Net cash provided by noncapital financing activities was \$212 million in the first quarter of fiscal year 2023, compared to \$291 million for the prior year. The decrease is due primarily to decreases in Federal COVID-19 assistance. Net cash used by capital financing activities was \$217 million in the first quarter of fiscal year 2023 due primarily to the payments for capital assets of \$214 million. Net cash provided by investing activities was \$310 million, primarily due to sales of investments.

THE OHIO STATE UNIVERSITY
CONSOLIDATED STATEMENTS OF NET POSITION - UNAUDITED
September 30, 2022 and June 30, 2022
(in thousands)

| | <u>As of September 2022</u> | <u>As of June 2022</u> | <u>Increase/(Decrease)</u> | |
|--|---------------------------------|----------------------------|----------------------------|--------------|
| | | | Dollars | % |
| ASSETS: | | | | |
| Current Assets: | | | | |
| Cash and cash equivalents | \$ 672,034 | \$ 479,601 | \$ 192,433 | 40.1% |
| Temporary investments | 2,308,850 | 2,549,095 | (240,245) | -9.4% |
| Accounts receivable, net | 993,774 | 848,760 | 145,014 | 17.1% |
| Notes receivable - current portion, net | 25,231 | 25,231 | - | 0.0% |
| Pledges receivable - current portion, net | 61,395 | 61,395 | - | 0.0% |
| Accrued interest receivable | 24,751 | 23,109 | 1,642 | 7.1% |
| Inventories, prepaid expenses, and other assets | 286,800 | 146,401 | 140,399 | 95.9% |
| Investments held under securities lending program | 112,481 | 201,994 | (89,513) | -44.3% |
| Total Current Assets | <u>4,485,316</u> | <u>4,335,586</u> | <u>149,730</u> | <u>3.5%</u> |
| Noncurrent Assets: | | | | |
| Unexpended bond proceeds | 564,452 | 679,040 | (114,588) | -16.9% |
| Notes receivable, net | 18,943 | 19,213 | (270) | -1.4% |
| Pledges receivable, net | 116,230 | 116,230 | - | 0.0% |
| Net other post-employment benefit asset | 441,127 | 441,127 | - | 0.0% |
| Long-term investment pool | 6,794,138 | 6,960,782 | (166,644) | -2.4% |
| Other long-term investments | 375,139 | 383,771 | (8,632) | -2.2% |
| Leases receivable, net | 55,272 | 55,272 | - | 100.0% |
| Other noncurrent assets | 228,907 | 228,907 | - | 0.0% |
| Capital assets, net | 7,640,633 | 7,583,147 | 57,486 | 0.8% |
| Total Noncurrent Assets | <u>16,234,841</u> | <u>16,467,489</u> | <u>(232,648)</u> | <u>-1.4%</u> |
| Total Assets | <u>20,720,157</u> | <u>20,803,075</u> | <u>(82,918)</u> | <u>-0.4%</u> |
| Deferred Outflows: | | | | |
| Pension | 584,364 | 584,364 | - | 0.0% |
| Other post-employment benefits | 11,545 | 11,545 | - | 0.0% |
| Other deferred outflows | 22,197 | 22,505 | (308) | -1.4% |
| Total Assets and Deferred Outflows | <u>\$ 21,338,263</u> | <u>\$ 21,421,489</u> | <u>\$ (83,226)</u> | <u>-0.4%</u> |
| LIABILITIES AND NET POSITION: | | | | |
| Current Liabilities: | | | | |
| Accounts payable and accrued expenses | \$ 713,071 | \$ 789,156 | \$ (76,085) | -9.6% |
| Medicare advance payment program | 21,199 | 79,601 | (58,402) | -73.4% |
| Deposits and advance payments for goods and services | 883,892 | 450,115 | 433,777 | 96.4% |
| Current portion of bonds, notes and leases payable | 112,936 | 112,937 | (1) | 0.0% |
| Long-term bonds payable, subject to remarketing | 275,000 | 275,000 | - | 0.0% |
| Liability under securities lending program | 112,481 | 201,994 | (89,513) | -44.3% |
| Other current liabilities | 142,829 | 139,325 | 3,504 | 2.5% |
| Total Current Liabilities | <u>2,261,408</u> | <u>2,048,128</u> | <u>213,280</u> | <u>10.4%</u> |
| Noncurrent Liabilities: | | | | |
| Bonds, notes and leases payable | 3,376,238 | 3,388,885 | (12,647) | -0.4% |
| Concessionaire payable | 351,098 | 355,786 | (4,688) | -1.3% |
| Net pension liability | 1,497,793 | 1,497,793 | - | 0.0% |
| Net other post-employment benefit liability | 15,661 | 15,661 | - | 0.0% |
| Compensated absences | 204,357 | 203,505 | 852 | 0.4% |
| Self-insurance accruals | 94,419 | 100,497 | (6,078) | -6.0% |
| Amounts due to third-party payors - Health System | 87,373 | 87,306 | 67 | 0.1% |
| Irrevocable split-interest agreements | 32,195 | 32,324 | (129) | -0.4% |
| Refundable advances for Federal Perkins loans | 23,238 | 23,238 | - | 0.0% |
| Advance from concessionaire | 958,217 | 963,663 | (5,446) | -0.6% |
| Other noncurrent liabilities | 292,471 | 281,046 | 11,425 | 4.1% |
| Total Noncurrent Liabilities | <u>6,933,060</u> | <u>6,949,704</u> | <u>(16,644)</u> | <u>-0.2%</u> |
| Total Liabilities | <u>9,194,468</u> | <u>8,997,832</u> | <u>196,636</u> | <u>2.2%</u> |
| Deferred Inflows: | | | | |
| Parking service concession arrangement | 385,244 | 387,652 | (2,408) | -0.6% |
| Pension | 1,681,316 | 1,681,316 | - | 0.0% |
| Other post-employment benefits | 456,823 | 456,823 | - | 0.0% |
| Other deferred inflows | 306,115 | 306,166 | (51) | 0.0% |
| Total Deferred Inflows | <u>2,829,498</u> | <u>2,831,957</u> | <u>(2,459)</u> | <u>-0.1%</u> |
| Total Net Position | <u>9,314,297</u> | <u>9,591,700</u> | <u>(277,403)</u> | <u>-2.9%</u> |
| Total Liabilities, Deferred Inflows, and Net Position | <u>\$ 21,338,263</u> | <u>\$ 21,421,489</u> | <u>\$ (83,226)</u> | <u>-0.4%</u> |

THE OHIO STATE UNIVERSITY
CONSOLIDATED STATEMENTS OF REVENUES, EXPENSES,
AND CHANGES IN NET POSITION - UNAUDITED
For the Three Months Ended September 30, 2022 and September 30, 2021
(in thousands)

| | September | September | Increase/(Decrease) | |
|---|------------------|------------------|---------------------|-----------------|
| | 2022 | 2021 | Dollars | % |
| Operating Revenues: | | | | |
| Student tuition and fees, net | \$ 201,813 | \$ 178,634 | \$ 23,179 | 13.0% |
| Federal grants and contracts | 111,461 | 115,180 | (3,719) | -3.2% |
| State grants and contracts | 19,363 | 13,169 | 6,194 | 47.0% |
| Local grants and contracts | 6,765 | 12,583 | (5,818) | -46.2% |
| Private grants and contracts | 85,701 | 82,720 | 2,981 | 3.6% |
| Sales and services of educational departments | 56,173 | 53,939 | 2,234 | 4.1% |
| Sales and services of auxiliary enterprises | 101,326 | 64,865 | 36,461 | 56.2% |
| Sales and services of the OSU Health System, net | 1,047,768 | 1,022,320 | 25,448 | 2.5% |
| Sales and services of OSU Physicians, Inc., net | 239,463 | 166,863 | 72,600 | 43.5% |
| Other operating revenues | 25,489 | 12,255 | 13,234 | 108.0% |
| Total Operating Revenues | 1,895,322 | 1,722,528 | 172,794 | 10.0% |
| Operating Expenses: | | | | |
| Educational and General: | | | | |
| Instruction and departmental research | 277,099 | 242,118 | 34,981 | 14.4% |
| Separately budgeted research | 139,036 | 123,807 | 15,229 | 12.3% |
| Public service | 49,210 | 43,690 | 5,520 | 12.6% |
| Academic support | 67,511 | 61,404 | 6,107 | 9.9% |
| Student services | 26,563 | 23,251 | 3,312 | 14.2% |
| Institutional support | 108,056 | 96,587 | 11,469 | 11.9% |
| Operation and maintenance of plant | 34,211 | 39,323 | (5,112) | -13.0% |
| Scholarships and fellowships | 27,609 | 31,003 | (3,394) | -10.9% |
| Auxiliary enterprises | 101,591 | 77,484 | 24,107 | 31.1% |
| OSU Health System | 954,601 | 894,035 | 60,566 | 6.8% |
| OSU Physicians, Inc. | 228,802 | 158,649 | 70,153 | 44.2% |
| Depreciation | 126,508 | 126,762 | (254) | -0.2% |
| Total Operating Expenses | 2,140,797 | 1,918,113 | 222,684 | 11.6% |
| Operating Loss | (245,475) | (195,585) | (49,890) | 25.5% |
| Non-operating Revenues (Expenses): | | | | |
| State share of instruction and line-item appropriations | 127,235 | 123,422 | 3,813 | 3.1% |
| Federal subsidies for Build America Bonds interest | 2,863 | 2,830 | 33 | 1.2% |
| Federal non-exchange grants | 35,264 | 37,275 | (2,011) | -5.4% |
| Federal COVID-19 assistance programs | 9,259 | 102,981 | (93,722) | -91.0% |
| State non-exchange grants | 3,445 | 4,572 | (1,127) | -24.7% |
| Gifts | 23,926 | 31,299 | (7,373) | -23.6% |
| Net investment income (loss) | (218,691) | (37,792) | (180,899) | 478.7% |
| Interest expense | (42,734) | (34,077) | (8,657) | 25.4% |
| Other non-operating revenues (expenses) | (2,811) | (3,316) | 505 | -15.2% |
| Net Non-operating Revenues | (62,244) | 227,194 | (289,438) | -127.4% |
| Income (loss) before changes in net position | (307,719) | 31,609 | (339,328) | -1073.5% |
| Changes in Net Position | | | | |
| State capital appropriations | 10,658 | 13,662 | (3,004) | -22.0% |
| Private capital gifts | 8,807 | 6,288 | 2,519 | 40.1% |
| Additions to permanent endowments | 10,856 | 10,529 | 327 | 3.1% |
| Capital contributions and other changes in net position | - | - | - | 0.0% |
| Total Changes in Net Position | 30,321 | 30,479 | (158) | -0.5% |
| Increase (decrease) in Net Position | (277,398) | 62,088 | (339,486) | -546.8% |
| Net Position - Beginning of Year | 9,591,695 | 8,897,558 | | |
| Net Position - End of Period | \$ 9,314,297 | \$ 8,959,646 | | |

THE OHIO STATE UNIVERSITY
STATEMENTS OF CASH FLOWS - UNAUDITED
For the Three Months Ended September 30, 2022 and September 30, 2021
(in thousands)

| | September 2022 | September 2021 | Increase (Decrease) | |
|--|---------------------------|---------------------------|----------------------------|----------------|
| | | | Dollars | % |
| Cash Flows from Operating Activities: | | | | |
| Tuition and fee receipts | \$ 379,422 | \$ 318,341 | \$ 61,081 | 19.2% |
| Grant and contract receipts | 235,501 | 172,386 | 63,115 | 36.6% |
| Receipts for sales and services | 1,331,711 | 1,414,109 | (82,398) | -5.8% |
| Payments to or on behalf of employees | (985,223) | (850,015) | (135,208) | 15.9% |
| University employee benefit payments | (275,460) | (247,829) | (27,631) | 11.1% |
| Payments to vendors for supplies and services | (814,958) | (720,676) | (94,282) | 13.1% |
| Payments to students and fellows | (23,843) | (28,586) | 4,743 | -16.6% |
| Student loans issued | (1,023) | (867) | (156) | 18.0% |
| Student loans collected | 6,604 | 1,165 | 5,439 | 466.9% |
| Student loan interest and fees collected | 359 | 390 | (31) | -7.9% |
| Other receipts (payments) | 34,318 | 20,631 | 13,687 | -66.3% |
| Net cash provided (used) by operating activities | <u>(112,592)</u> | <u>79,049</u> | <u>(191,641)</u> | <u>-242.4%</u> |
| Cash Flows from Noncapital Financing Activities: | | | | |
| State share of instruction and line-item appropriations | 127,235 | 101,022 | 26,213 | 25.9% |
| Non-exchange grant receipts | 38,709 | 41,847 | (3,138) | -7.5% |
| Federal COVID-19 assistance programs | 9,259 | 102,981 | (93,722) | -91.0% |
| Gift receipts for current use | 23,926 | 31,298 | (7,372) | -23.6% |
| Additions to permanent endowments | 10,856 | 10,706 | 150 | 1.4% |
| Drawdowns of federal direct loan proceeds | 132,040 | 146,113 | (14,073) | -9.6% |
| Disbursements of federal direct loans to students | (128,587) | (143,769) | 15,182 | -10.6% |
| Repayment of loans from related organization | (1,011) | - | (1,011) | 100.0% |
| Amounts received for annuity and life income funds | 517 | 750 | (233) | -31.1% |
| Amounts paid to annuitants and life beneficiaries | (1,644) | (750) | (894) | 119.2% |
| Agency funds receipts | 6,616 | 5,233 | 1,383 | 26.4% |
| Agency funds disbursements | (5,588) | (4,546) | (1,042) | 22.9% |
| Other receipts | - | 86 | (86) | -100.0% |
| Net cash provided by noncapital financing activities | <u>212,328</u> | <u>290,971</u> | <u>(78,643)</u> | <u>-27.0%</u> |
| Cash Flows from Capital Financing Activities: | | | | |
| Proceeds from capital debt and leases | - | 718,307 | (718,307) | -100.0% |
| Gift receipts for capital projects | 8,807 | 6,288 | 2,519 | 40.1% |
| Payments for purchase or construction of capital assets | (214,294) | (279,798) | 65,504 | -23.4% |
| Principal payments on capital debt and leases | (4,688) | (11,731) | 7,043 | -60.0% |
| Interest payments on capital debt and leases | (7,893) | (4,477) | (3,416) | 76.3% |
| Federal subsidies for Build America Bonds interest | 989 | 4,708 | (3,719) | -79.0% |
| Net cash provided (used) by capital financing activities | <u>(217,079)</u> | <u>433,297</u> | <u>(650,376)</u> | <u>150.1%</u> |
| Cash Flows from Investing Activities: | | | | |
| Purchases of investments | (2,976,553) | (1,581,728) | (1,394,825) | 88.2% |
| Proceeds from sales and maturities of investments | 3,257,965 | 1,125,799 | 2,132,166 | 189.4% |
| Investment income | 28,364 | 22,849 | 5,515 | 24.1% |
| Net cash provided (used) by investing activities | <u>309,776</u> | <u>(433,080)</u> | <u>742,856</u> | <u>-171.5%</u> |
| Net Increase (Decrease) in Cash | 192,433 | 370,237 | <u>\$ (177,804)</u> | <u>-48.0%</u> |
| Cash and Cash Equivalents - Beginning of Year | <u>479,601</u> | <u>1,214,387</u> | | |
| Cash and Cash Equivalents - End of Period | <u>\$ 672,034</u> | <u>\$ 1,584,624</u> | | |

Diversity, Equity and Inclusion Professorship in the College of Medicine

The Board of Trustees of The Ohio State University shall establish the Diversity, Equity and Inclusion Professorship in the College of Medicine effective November 17, 2022, with a fund transfer by OSU Pathology Services, LLC.

The annual distribution from this fund supports a professorship position in the Department of Pathology in the College of Medicine. Expenditures may be used to support, but are not limited to, diversity, equity and inclusion activities. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. If the position is vacant, the annual distribution may be used to support faculty in the department. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Medicine or his/her designee, in consultation with the highest ranking official in the Department of Pathology or his/her designee, has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of OSU Pathology Services, LLC that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Medicine or his/her designee, in consultation with the highest ranking official in the Department of Pathology or his/her designee, to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Endowed Professorship in Gastroenterology, Hepatology and Nutrition Research

The Board of Trustees of The Ohio State University shall establish the Endowed Professorship in Gastroenterology, Hepatology and Nutrition Research, as a quasi-endowment, effective November 17, 2022, with a fund transfer by OSU Internal Medicine LLC.

The annual distribution from this fund shall be used for a professorship for the advancement of basic and translational research in gastroenterology, hepatology and nutrition and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. The professorship shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of gastroenterology, hepatology and nutrition research and maintains an active productive research program. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment.

If the position is vacant, the annual distribution may be used to support the faculty in the College of Medicine, Department of Internal Medicine. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Medicine.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of OSU Internal Medicine LLC that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Endowed Professorship in Gastroenterology Research

The Board of Trustees of The Ohio State University shall establish the Endowed Professorship in Gastroenterology Research, as a quasi-endowment, effective November 17, 2022, with a fund transfer by OSU Internal Medicine LLC.

The annual distribution from this fund shall be used for a professorship for the advancement of basic and translational research in gastroenterology, hepatology and nutrition and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. The professorship shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of gastroenterology, hepatology and nutrition research and maintains an active productive research program. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment.

If the position is vacant, the annual distribution may be used to support the faculty in the College of Medicine, Department of Internal Medicine. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Medicine.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of OSU Internal Medicine LLC that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Excellence in Research and Education Leadership Professorship in the College of Medicine

The Board of Trustees of The Ohio State University shall establish the Excellence in Research and Education Leadership Professorship in the College of Medicine effective November 17, 2022, with a fund transfer by OSU Pathology Services, LLC.

The annual distribution from this fund supports a professorship position for an eminent faculty member in the Department of Pathology in the College of Medicine to support the advancement of knowledge and educational leadership for undergraduate and graduate students. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. If the position is vacant, the annual distribution may be used to support faculty in the department. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Medicine or his/her designee, in consultation with the highest ranking official in the Department of Pathology or his/her designee, has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of OSU Pathology Services, LLC that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Medicine or his/her designee, in consultation with the highest ranking official in the Department of Pathology or his/her designee, to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Srinivasan MAE Leadership Fund

The Board of Trustees of The Ohio State University shall establish the Srinivasan MAE Leadership Fund effective November 17, 2022, with gifts from friends, family and colleagues of Krishnaswamy "Cheena" Srinivasan.

The annual distribution from this fund supports academic activities of the chairperson of the Department of Mechanical and Aerospace Engineering including, but not limited to, student support, professional development and travel expenses. Fund can also be used to support the naming of the department chairperson position. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Engineering.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees in accordance with the policies of the University.

J.R. Boothe Scholarship Fund

The Board of Trustees of The Ohio State University shall establish the J.R. Boothe Scholarship Fund effective November 17, 2022, with gifts from Lori A. Engelhardt and friends, family, and colleagues.

The annual distribution from this fund provides one or more scholarships to fourth-year, undergraduate students who are enrolled in the College of Engineering and studying in the William G. Lowrie Department of Chemical and Biomolecular Engineering. Preference shall be given to candidates who plan to attend medical school upon graduation. If no students meet the selection criteria, the scholarship(s) will be open to all students who are studying in the department. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University

Roy O. Becker Agronomy Fund

The Roy O. Becker Agronomy Scholarship Fund was established April 5, 1985, by the Board of Trustees of The Ohio State University with gifts from the family and friends of Roy O. Becker, (B.S.Agr. '46, M.S. '53) Secretary Manager of the Ohio Seed Improvement Association from 1958 to 1984. Pursuant to the terms of the fund as first established, and in order to further the donors' intent, the highest ranking official who is then directly responsible for the study of agronomy (formerly known as the chair of the Department of Agronomy) recommends that the fund name and description be further revised as set forth herein, effective November 17, 2022

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as the occasion dictates.

The disposition of this fund, including the principal and accrued distribution, if any, shall be recommended by the highest ranking official who is then directly responsible for the study of agronomy or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Food, Agricultural, and Environmental Sciences.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the annual distribution from the fund may be used for any purpose whatsoever as determined by the Board of Trustees, with special consideration given to recommendations from the appropriate administrative official of the University who is then directly responsible for the study of agronomy or his/her designee.

Merry Makers Club of Columbus, Inc., Endowment Fund

The MerryMakers Club of Columbus, Inc., Endowment Fund was established October 7, 1988, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from members of the Merry Makers Club of Columbus, Inc., Columbus, Ohio. Because the National Achievement program ceased to exist in 2015, the need for this fund provides unused income. Pursuant to the terms of the fund as first established, and in order to further the donors' intent, the Board of Trustees recommends that the fund name and description be revised as set forth herein, effective November 17, 2022.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual distribution shall be used to provide one or more scholarships to undergraduate students who demonstrate financial need. The donor desires that when awarding this scholarship, special consideration be given to candidates who are affiliated with programs and services in the Office of Diversity and Inclusion, especially the Todd Anthony Bell National Resource Center on the African American Male and/or the James L. Moore III Scholars Program, or their successor programs. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who can demonstrate previous study at a community college, such as Columbus State Community College, and/or active participation in one or more organizations recognized by the University that is open to all, but whose mission seeks to advance the need of Black male-identifying students at Ohio State and in the community, such as, but not limited to, Band of Brothers. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Office of Diversity and Inclusion, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in order to carry out the desire of the donors.

Surgery Early Stage Research Endowment Fund

The Board of Trustees of The Ohio State University shall establish the Emerging Surgical Scholar Research Professorship Fund effective November 3, 2017, with a fund transfer of unrestricted gifts and other support from the Department of Surgery; and with gifts from alumni, colleagues, grateful patients and other advocates; given to foster growth and excellence in the surgical specialties, in research endeavors and to advance its faculty recruitment and retention efforts. Effective November 17, 2022, the fund name and description shall be revised.

The annual distribution may be used for medical research, operational support and strategic initiatives at the discretion of the chairperson of the Department of Surgery, with preference towards research awards to young investigators and/or junior faculty in a surgical specialty.

The fund may be revised to an endowed professorship when the gifted endowment principal balance reaches the minimum funding level required at that date for an endowed professorship position. The fund name shall be revised to the Emerging Surgical Scholar Research Professorship and the annual distribution shall be used for a professorship position in the Department of Surgery in the College of Medicine to support a tenured or tenure-tracked physician faculty member in one of the surgical specialties. First preference shall be given to an early stage investigator ranked as an assistant or associate professor (or equivalent position) during which time the appointed faculty member can build his/her research portfolio. Second preference on appointee eligibility shall be a faculty member of any rank undertaking the early stages of novel research to allow more dedicated time towards promising medical research. At the discretion of the department chairperson, in consultation with the dean and as specified with the appointee, this appointment may be limited to a four-year, non-renewable term (or for other duration or renewal terms) with the intent to provide temporary funding for the professorship position.

Appointment to the position shall be recommended to the Provost by the dean of the College of Medicine, in consultation with the chairperson of the Department of Surgery; and approved by the University's Board of Trustees. The activities of the professorship holder shall be reviewed no less than every four years (or the duration specified to appointee) by the dean of the college to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Surgery or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the chairperson of the Department of Surgery and the dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Ervin G. Bailey Chair in Energy Conversion

The Ervin G. Bailey Chair in Energy Conversion was established February 3, 1978, by the Board of Trustees of The Ohio State University with a bequest to The Ohio State University Development Fund by one of the University's most distinguished alumnus, Ervin G. Bailey, (Mechanical Engineering, 1903, and Honorary Doctor of Science, 1941), formerly of Easton, Pennsylvania. The need for this faculty position has so diminished as to provide unused income. Pursuant to the terms of the fund as first established, the appropriate administrative official of the University who is directly responsible for engineering education recommends that the fund description be revised as set forth herein, effective November 17, 2022.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution is to be used to provide salary and program support for the work of a distinguished teacher, researcher and engineer in the field of energy conversion with preference for placing emphasis on coal as an energy source. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment.

If the position is vacant, the annual distribution may be used to support faculty in the College of Engineering in the field of energy conversion. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

Should the need for this faculty position cease to exist or so diminish as to provide unused distribution, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for engineering education.

Trott Gebhardt Philips Endowed Professorship

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Trott Gebhardt Philips Endowed Professorship effective November 17, 2022, with a gift from the Trott Family Foundation dba Life Leap Foundation.

The annual distribution from this fund supports a professorship position in the Department of Psychiatry and Behavioral Health. The holder of the position shall be focused on trauma and resilience and expanding scientific innovation and breakthroughs in trauma prevention and treatment. If the position is vacant, the annual distribution shall be used to support faculty in the department. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Medicine.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Huntington National Bank Athletic Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Huntington National Bank Athletic Scholarship Fund effective November 17, 2022, with gifts from Huntington Foundation.

The annual distribution from this fund supplements the grant-in-aid costs of undergraduate student-athletes. Recipients shall be selected in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Department of Athletics or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Gary and Carolyn Koch Scholarship Fund in Statistics

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Gary and Carolyn Koch Scholarship Fund in Statistics effective November 17, 2022, with gifts from Dr. Gary Grove Koch (BS 1962, MS 1963) and Carolyn Johnson Koch and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more merit-based scholarships to undergraduate students who are majoring in statistics, graduated from an Ohio high school and have Ohio residence for in-state tuition purposes. Preference shall be given to candidates who demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are majoring in statistics, graduated from an Ohio high school and have Ohio residence for in-state tuition purposes. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Arts and Sciences, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The William and Hortense McGehee Endowed Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The William and Hortense McGehee Endowed Scholarship Fund effective November 17, 2022, with gifts from Vernon Arthur Vick II (BS 1967).

The annual distribution from this fund provides one or more scholarships to DVM students who are enrolled in the College of Veterinary Medicine. First preference shall be given to junior or senior ranked students who are Ohio residents, intend to practice small animal medicine, and demonstrate academic merit. Second preference shall be given to any DVM student who is interested in a career in small animal medicine and demonstrates financial need. It is the Donor's desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Unused annual distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Veterinary Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Levenstein-Threm Civil Engineering Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Levenstein-Threm Civil Engineering Scholarship Fund effective November 17, 2022, with gifts from Johanna Levenstein Threm (BS 1997) and Dr. David Sherwin Threm (BS 1997) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Engineering, majoring in civil engineering, and demonstrate financial need. The donors desire that when awarding this scholarship special consideration be given to students who are members of organizations recognized by the University that are open to all but whose missions seek to advance the needs of populations historically underrepresented in the field of engineering, such as the Women in Engineering Program. It is the donors' desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients. Scholarships are renewable as long as the recipients are in good academic standing, continue to meet the selection criteria, and are making progress towards graduation. This scholarship is open to eligible candidates from any class rank, including incoming first-year students. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Shauna Bracher-Swift International Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Shauna Bracher-Swift International Scholarship Fund effective November 17, 2022, with gifts from Doug Swift, as part of the Joseph A. Alutto Global Leadership Initiative.

The annual distribution from this fund provides one or more scholarships to undergraduate students enrolled in the Max M. Fisher College of Business to support critical, action-based, learning experiences around the world. Preference shall be given to students in the Honors Cohort Program. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the highest ranking official in the Max M. Fisher College of Business or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Clourietta V. Sneed Memorial Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Clourietta V. Sneed Memorial Scholarship Fund effective November 17, 2022, with gifts from Ashley S. Sneed (BS 2007, MS 2010, MPH 2021) and Isaac M. Sneed (BA 2006) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are Morrill Scholars, demonstrate financial need and have a minimum grade point average of 3.0 on a 4.0 scale. Expenditures may include, but are not limited to, tuition and fees and/or room and board. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students. Scholarships are renewable as long as the recipients are in good standing with the University and meet the selection criteria. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Office of Diversity and Inclusion, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Office of Diversity and Inclusion or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Office of Diversity and Inclusion or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

John N. King Rare Books Endowed Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the John N. King Rare Books Endowed Fund effective November 17, 2022, with gifts from Pauline G. King.

The annual distribution from this fund supports the Rare Books and Manuscripts Library for the acquisition of early English books or manuscripts (inclusive of materials produced in the British Isles, as well as materials about/concerning Britain but published on the continent) up to the year 1640. If at any time the purpose stated above is no longer able to be achieved, the annual distribution may be used at the discretion of the highest ranking official in University Libraries or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by University Libraries.

The highest ranking official in University Libraries or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in University Libraries or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Mr. & Mrs. Dy Siong Peck and Mr. Yung-Chang Huang Endowed Fund for the 18th Avenue Library

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Mr. & Mrs. Dy Siong Peck and Mr. Yung-Chang Huang Endowed Fund for the 18th Avenue Library effective November 17, 2022, with gifts from Dr. Sai Chi Wong (PhD 1978) and Dr. Yun Hua Huang Wong (PhD 1978).

The annual distribution from this fund supports the 18th Avenue Library at the discretion of the highest ranking official in University Libraries. Expenditures shall be approved in accordance with the then current guidelines and procedures established by University Libraries.

The highest ranking official in the University Libraries or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in University Libraries or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

H. Dean and Susan Regis Gibson Scholarship Endowment Fund for The Ohio State University, Department of Sociology

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the H. Dean Gibson and Susan Regis Gibson Scholarship Endowment Fund for The Ohio State University, Department of Sociology effective November 17, 2022, with gifts from H. Dean (BA 1974) and Susan Regis Gibson and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to first-generation undergraduate students who are enrolled in the Department of Sociology and majoring in sociology, criminology, criminal justice studies or related degrees. The donors desire that when awarding this scholarship special consideration be given to candidates who are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of historically underserved populations. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the department. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Arts and Sciences, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Mitchell Gregg Roe Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Mitchell Gregg Roe Scholarship Fund effective November 17, 2022, with gifts from Dr. Mitchell Gregg Roe (BS 1982, MS 1984, PhD 1987) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to third or fourth-year undergraduate students who are majoring in one or more of the natural and mathematical sciences majors in the College of Arts and Sciences and have a 2.5 grade point average on a 4.0 scale. First preference shall be given to candidates majoring in physics, astronomy, astrophysics, or chemistry. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Alfriend Family Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Alfriend Family Scholarship Fund effective November 17, 2022, with gifts from Bonnie Alfriend and Kyle Terry Alfriend III and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program. Through this fund, Bonnie and Terry honor and celebrate their grandsons' experiences in the Max M. Fisher College of Business: Brandon Alfriend (BSBA '10), Travis Alfriend (BSBA '12), Tyler Alfriend (BSBA '15) and Erik Alfriend (BSBA '20).

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the Max M. Fisher College of Business. Preference shall be given to candidates who graduated from a Columbus City high school and have a minimum 3.0 grade point average on a 4.0 scale. Scholarships are renewable as long as recipients remain in good academic standing. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid. Scholarships are renewable as long as the recipients are in good standing with the University and meet the selection criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Max M. Fisher College of Business or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Amgen Biosciences Student Excellence Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Amgen Biosciences Student Excellence Fund effective November 17, 2022, with gifts from Amgen USA Inc. and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Arts and Sciences and are majoring in one of the natural and mathematical sciences. First preference shall be given to candidates who are majoring in chemistry, biochemistry, molecular genetics, and/or physics. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Harmeyer Endowed Dental Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Harmeyer Endowed Dental Scholarship Fund effective November 17, 2022, with gifts from Dr. John Patrick Harmeyer.

The annual distribution from this fund provides one or more scholarships to students who are enrolled in the College of Dentistry and demonstrate financial need. Preference shall be given to candidates who are or have been a caregiver to a minor. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Dentistry or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Dentistry or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Dr. Andrew Keaster Advancing LGBTQ Health through Leadership, Innovation, Education, or Service (ALLIES) Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Dr. Andrew Keaster Advancing LGBTQ Health through Leadership, Innovation, Education, or Service (ALLIES) Scholarship Fund effective November 17, 2022, with gifts from William G. Heffner (BSBA 1977) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program in honor of Dr. Andrew Keaster (MD 2014).

The annual distribution from this fund provides one or more scholarships to undergraduate students who have participated in a research or service project with members of clinical faculty at the OSUWMC Gender Affirming Care Clinic. Preference will be given to students who have demonstrated service to the LGBTQ community. If the clinic ceases to exist, the donor desires that scholarships be awarded to students who are members of organizations recognized by the University that are open to all but whose missions seek to advance the LGBTQ community, or have demonstrated experience in or demonstrate a commitment to working with LGBTQ organizations or promoting the needs of LGBTQ individuals. Scholarship recipients, the number of recipients, and amount of each scholarship may be recommended by the highest ranking official in the clinic or his/her designee and shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in Student Financial Aid or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in Student Financial Aid or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Knabe Family Endowed Scholarship Fund in the Earth Sciences

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Knabe Family Endowed Scholarship Fund in the Earth Sciences effective November 17, 2022, with gifts from Keith Knabe (BS 1978, MS 1980) and Amelia Knabe and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Arts and Sciences and majoring in the School of Earth Sciences. Preference shall be given to candidates who are in their third-year or above. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are majoring in the sciences within the college. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Magee Merit Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Magee Merit Scholarship Fund effective November 17, 2022, with gifts from John Vance Magee (BS 1981, JD 1984) and Irene Louise Wallbaum (BS 1981, MS 1983) and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more merit-based scholarships to third, fourth or fifth-year undergraduate students who are enrolled in the College of Engineering and studying a major in the Department of Integrated Systems Engineering. It is the donors' desire that this scholarship be awarded to non-Pell eligible (or the equivalent in the future) students who are not receiving federal aid or grants. If multiple students are being considered for this scholarship, it is the donors' desire that the students who have experience participating in undergraduate research receive the scholarship. Scholarships are renewable as long as recipients remain in good academic standing. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Ridenour Scholarship Fund in Business
in honor of C. Thomas and Frances Ridenour by Michael T. and Lydia H. Ridenour**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Ridenour Scholarship Fund in Business in honor of C. Thomas (BS 1951) and Frances Ridenour by Michael T. and Lydia H. Ridenour effective November 17, 2022, with gifts from Michael T. Ridenour (BA 1981) and Lydia H. Ridenour and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to full-time undergraduate students from central or northeast Ohio who are enrolled in the Max M. Fisher College of Business, are majoring in accounting or international business, demonstrate financial need, and demonstrate community engagement outside the classroom. The donors desire that when awarding this scholarship special consideration be given to students who are United States citizens or permanent residents. Scholarships are renewable for up to four years as long as recipients maintain a minimum 3.0 grade point average on a 4.0 scale. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Max M. Fisher College of Business or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Rumpke Family Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Rumpke Family Scholarship Fund effective November 17, 2022, with gifts from Rumpke Waste & Recycling and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students of any major from the City of Columbus with a preference for the Milo-Grogan and North Central neighborhoods. If no students from the City of Columbus can be identified, the scholarship shall be open to all students from the seven counties of Central Ohio (Franklin, Union, Delaware, Licking, Fairfield, Pickaway and Madison). Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in Student Financial Aid or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in Student Financial Aid or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Ashok & Rita Sinha Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Ashok & Rita Sinha Scholarship Fund effective November 17, 2022, with gifts from Dr. Ashok Sinha (PhD 1983) and Rita Sinha.

The annual distribution from this fund supports graduate students in the Department of Chemistry and Biochemistry. Expenditures may support, but are not limited to, tuition and fees, travel, research, stipends, and other graduate student related expenses. The donors desire that when awarding support special consideration be given to candidates who are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of women and/or minority students, such as the National Organization for the Professional Advancement of Black Chemists and Chemical Engineers (NOBCCChE). Recipients, the number of recipients, and amount of support shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Arts and Sciences, in consultation with Student Financial Aid. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Paul and Kristine Smith International Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Paul and Kristine Smith International Scholarship Fund effective November 17, 2022, with gifts from Paul Smith (BS 1980) and Kristine Smith (BS 1980), matching gifts from Marathon Petroleum Company and University matching gifts as part of the Joseph A. Alutto Global Leadership Initiative.

The annual distribution from this fund provides scholarship(s) to undergraduate or graduate students enrolled in the Max M. Fisher College of Business to support critical, action-based, learning experiences around the world. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Max M. Fisher College of Business or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation, may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Joseph C. Powell Scholarship Fund

The Joseph C. Powell Scholarship Fund shall be established November 17, 2022, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph C. Powell (BS 1970).

This fund shall support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this fund shall provide need-based scholarships to students enrolled in the College of Education and Human Ecology (formerly the College of Education and the College of Human Ecology) who are preparing to be middle or high school science teachers. The donor desires that when awarding this scholarship special consideration be given for candidates who are members of organizations recognized by the University that are open to all, with missions to advance women. Scholarship recipients shall be selected by the dean of the college, in consultation with Student Financial Aid (formerly the Office of Student Financial Aid).

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Wentao and Dongmei Cheng Scholarship Endowment Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Wentao and Dongmei Cheng Scholarship Endowment Fund effective November 17, 2022, with gifts from Dr. Wentao Cheng (MS 1996, PhD 2005), Dongmei Rong and matching gifts from Exxon Mobil Foundation.

The annual distribution from this fund provides one or more scholarships to students who are enrolled in the College of Engineering and are majoring in Welding Engineering. Preference shall be given to candidates who have a minimum 3.0 grade point average and demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all students who are studying in the Department of Materials Science and Engineering. Scholarships are renewable up to a total of eight semesters, even if the semesters are non-consecutive, as long as recipients remain in good standing with the University. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Muth Family Endowment Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Muth Family Endowment Fund effective November 17, 2022, with gifts from Melissa M. Muth (BS 1982).

The annual distribution from this fund supports the treatment of dementia as undertaken by Dr. Douglas Scharre (or successor), to include but not be limited to, research, education, training, and patient care needs. Expenditures shall be recommended by the highest ranking official in the Department of Neurology and approved in accordance with the then current guidelines and procedures established by the College of Medicine. It is the donor's desire that the availability of these funds shall not otherwise reduce the University budgeted allocation for the projects, but serve to increase the budgets.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Ronald and Janice Overmyer Endowment Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Ronald and Janice Overmyer Endowment Fund effective November 17, 2022, with gifts from Ronald Lee Overmyer and Janice Ann Overmyer.

The annual distribution from this fund shall be used at the discretion of the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Food, Agricultural and Environmental Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Rupp Fund for Student-Athletes

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Rupp International Service Learning Travel Fund for Student-Athletes effective February 25, 2021, with gifts from Suzanne R. Rupp (AA 1993, BS 1994) and Rodney J. Rupp. Effective November 17, 2022, the fund name and description shall be revised.

The annual distribution from this fund supports travel costs for student-athletes for programs within The Eugene D. Smith Leadership Institute with a preference for international travel and or service-learning/mission-focused experiences. Programs may be managed by the Department of Athletics or by the University, in conjunction with the department. If no programs within the institute can be identified, the distribution may be reinvested in the principal or used to support travel costs for student-athletes with a preference for international travel and or service-learning/mission-focused experiences at the discretion of the highest ranking official in the department or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the department.

The highest ranking official in the Department of Athletics or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Bleznick Family Endowed Fund

The Bleznick Family Endowed Fund was established January 29, 2016, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jordan Bleznick (JD 1979). Subsequent to establishing the endowment, the donor made additional gifts to the fund. Effective November 17, 2022, the fund description shall be revised.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law, have graduated from a public high school in the state of Ohio and demonstrate financial need. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid. The scholarships are portable if the recipients change campuses, transferable if they change major, and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purposes of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and the Foundation may modify the purpose of this fund. The University and Foundation shall consult the highest ranking official in the Michael E. Moritz College of Law or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Wanda Neeley Coldiron Education Endowed Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Wanda Neeley Coldiron Education Endowed Scholarship Fund effective June 8, 2018, with a gift from Wanda N. Coldiron (BS 1952). Since the fund's inception, no candidates have met the fund's selection criteria. The annual distribution has never been used; therefore, the purpose of the fund is wasteful. Pursuant to the terms of the fund and in order to further the donor's intent, the dean of the College of Education and Human Ecology recommends that the fund description be revised as set forth herein, effective November 17, 2022.

The annual distribution from this fund shall be used to provide one or more scholarships to undergraduate students ranked as freshmen who are enrolled in the College of Education and Human Ecology and who are studying or plan to study K-5 Education (including English language arts and special education). Candidates must be graduates of Fremont Ross High School in Fremont, Ohio (or successor in interest) and have a minimum 3.5 grade point average (GPA). If no students meet the selection criteria, the scholarship(s) may be awarded to students who are from Sandusky, Wood, Ottawa, Erie, Huron or Seneca counties of Ohio, are studying on any campus, are majoring in education, and have a minimum 3.0 GPA. The scholarships are open to all undergraduate classes, with the possibility of renewal for qualified students.

Recipients will be recommended by the director of scholarships for the College of Education and Human Ecology and approved by the highest ranking official in the college or his/her designee, in consultation with Student Financial Aid. Scholarships shall be awarded in amounts sufficient to cover tuition and room & board. Scholarships may not be renewed.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the highest ranking official in the College of Education and Human Ecology or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Marjorie Forrest Lockridge OSU Endowed Scholarship Fund

The Marjorie Forrest Lockridge OSU Endowed Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert S. Lockridge Jr. in loving memory of his late wife Marjorie Forrest Lockridge. Effective November 17, 2022, the fund description shall be revised.

Marjorie was born in Newark, Ohio, and attended The Ohio State University before relocating to Virginia where she earned her degree in physical therapy. Marjorie's commitment to home, work, church, and community is reflected in a lifetime of volunteering her time and talents to make a difference each day. She will always be remembered for her selfless spirit and passion to encourage others.

The annual distribution from this fund shall provide renewable, merit-based undergraduate scholarships to deserving students with financial need from the State of Virginia. To be eligible, freshman students must be in the top 25% of their high school class and returning students must maintain a 3.0 cumulative grade point average. Scholarship recipients shall be selected by Student Financial Aid.

The highest ranking official in Student Financial Aid or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Jean Kauffman Yost Pharmacy Scholarship Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established The Jean Kauffman Yost Pharmacy Scholarship Fund effective May 20, 2021, with a gift from Jean Kauffman Yost (MSW 1989) and R. David Yost in honor of the 125th anniversary of Jean Kauffman Yost's great-grandfather, George Beecher Kauffman, becoming the first dean of The Ohio State University, College of Pharmacy. The donors also wish to honor the much-loved African-American friends in their lives. The fund description shall be revised on November 17, 2022.

The annual distribution from this fund supports a cohort of scholarship(s) recipients who are enrolled in the College of Pharmacy and demonstrate financial need. The donors desire that when awarding the scholarship(s) special consideration be given to candidates who have experience living or working in diverse environments. Scholarships are renewable as long as recipients remain in good academic standing. It is the donors' desire that a new Yost Scholar be recruited each year to maintain a cohort of four Yost Scholars. Further, it is the donors' desire that each scholarship provide significant financial support, ideally equaling or exceeding half of the cost of in-state tuition and fees. Scholarships may be awarded in varying amounts based on student enrollment, available funding, and other factors. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest-ranking official in the College of Pharmacy or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest-ranking official in the College of Pharmacy or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Mary M. Yost Scholarship Fund

The Mary M. Yost Scholarship Fund was established February 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation from Mary M. Yost (Ph.D. '49), Professor Emeritus, College of Education. No candidates have met the fund's selection criteria since 2014, therefore the need for this fund has so diminished as to provide unused income. Pursuant to the terms of the fund as first established and in order to further the donor's intent, the Dean of the College of Education and Human Ecology (formerly the colleges of Education and Human Ecology) recommends that the fund description be revised as set forth herein, effective November 17, 2022.

Dr. Yost had a long and distinguished career at Ohio State and was regarded with the highest esteem by her students and colleagues. Dr. Yost taught physical education at The Ohio State University from 1937 until she retired in 1982, and then continued to teach following her retirement. She was a retired LCDR, U.S. Navy. She is known for her deep concern for students and their learning.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual distribution provides one or more scholarships to students who are interested in the areas of sport and exercise science, sport and leisure studies or related fields. The donor desires that when awarding this scholarship special consideration be given to students who have demonstrated knowledge of Costa Rican history or culture. A statement regarding full procedures for identification and selection of the recipient is available in the files of the College of Education and Human Ecology. It is the donor's desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients. If no students meet the selection criteria, the scholarship(s) will be open to all students enrolled in the college. Expenses may include, but are not limited to: full tuition, room and board and other related expenses, including travel from the student's or students' place of residence, for one complete academic year. The student(s) may study at either the graduate or undergraduate level, and does not need to be seeking a degree. The award(s) are non-renewable, except in the case of illness or other special circumstances.

The Yost Scholarship(s) may be recommended by faculty from Costa Rica and faculty in sport and exercise science or its successor. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Education and Human Ecology, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board, in consultation with the highest ranking official in the College of Education and Human Ecology or his/her successor in order to carry out the desire of the donor.

The Daley Family Endowed Fund

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established The Daley Family Endowed Fund effective February 25, 2021, with gifts from Clayton C. Daley Jr. (BA 1973, MBA 1974). Effective November 17, 2022, the gifts will be transferred to a current use fund and the endowed fund shall be closed.

John N. King Fund for the Center for Medieval and Renaissance Studies

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the John N. King Fund for the Center for Medieval and Renaissance Studies effective August 18, 2022, with gifts from Pauline G. King. As a correction from the meeting August 18, 2022, effective November 17, 2022, the fund shall be closed.



THE OHIO STATE UNIVERSITY

MAJOR PROJECT UPDATES

Projects Over \$20M

November 2022



| PROJECT NAME | CONSTRUCTION COMPLETION DATE | APPROVALS | | BUDGET | ON TIME | ON BUDGET |
|---|------------------------------|-----------|-----|--------------------|---|---|
| | | DES | CON | | | |
| Controlled Environment Agriculture Research Complex | 9/22 | ✓ | ✓ | \$35.8 M | | |
| Lacrosse Stadium | 12/22 | ✓ | ✓ | \$24.0 M | | |
| WMC Outpatient Care West Campus | 1/23 | ✓ | ✓ | \$349.5 M | | |
| Arts District | 2/23 | ✓ | ✓ | \$165.3 M | | |
| Interdisciplinary Research Facility | 3/23 | ✓ | ✓ | \$227.8 M | | |
| Jane E. Heminger Hall and Newton Renovation | 7/23 | ✓ | ✓ | \$31.7 M | | |
| Energy Advancement and Innovation Center | 9/23 | ✓ | ✓ | \$48.4 M | | |
| Interdisciplinary Health Sciences Center | 11/23 | ✓ | ✓ | \$155.9 M | | |
| Combined Heat & Power Plant/District Heating & Cooling Loop | 12/23 | ✓ | ✓ | \$289.9 M | | |
| Celeste Lab Renovation | 8/24 | ✓ | ✓ | \$49.7 M | | |
| Cannon Drive Relocation - Phase 2 | 12/24 | ✓ | ✓ | \$56.8 M | | |
| Martha Morehouse Facility Improvements | 1/25 | ✓ | ✓ | \$41.8 M | | |
| Wexner Medical Center Inpatient Hospital | 10/25 | ✓ | ✓ | \$1,819.7 M | | |
| TOTAL – 13 PROJECTS | | | | \$3,296.3 M | | |

On Track
 Watching Closely
 Not on Track



WEXNER MEDICAL CENTER OUTPATIENT CARE WEST CAMPUS

Construct an approximately 385,000-square foot outpatient facility including a surgical center, proton therapy, and medical office space. The proton therapy facility will focus on leading-edge cancer treatments and research. The facility will also include a 640-space parking garage.

PROJECT FUNDING: Auxiliary funds; fundraising; partner funds

PROJECT UPDATE: Proton Therapy equipment installation continues. Major roofing and glazing install is complete. Masonry install is ongoing and will continue through the end of the year.

Major sitework has begun on the west side of the project, landscaping is being installed on south side and entry area. Interior buildout is progressing. Drywall has been installed on floors 1-6 and starting on 7 & 8, painting is following close behind.

| CURRENT BUDGET | |
|----------------------|-----------|
| Construction w/ Cont | \$229.6 M |
| Total Project | \$349.5 M |

| CONSULTANTS | |
|---------------------|----------------|
| Architect of Record | Perkins & Will |
| CM at Risk | BoldtLinbeck |

| PROJECT SCHEDULE | |
|-------------------------------|-----------|
| BoT Approval | 11/18 |
| Construction | 7/20-1/23 |
| Facility Opening – Outpatient | 6/23 |
| Facility Opening – Proton | 10/23 |

 On Budget
 On Time



COMBINED HEAT AND POWER PLANT/DISTRICT HEATING AND COOLING LOOP – CHP/DHC

105 MW combined heat and power (CHP) plant, with a heating capacity of 285 klb/hr of superheated steam. The CHP plant will also contain an 8,000-ton cooling facility with future build-out potential to 13,000-ton. Installation of heating hot water (HHW) and chilled water (CW) on the midwest and west campuses to support existing and new campus buildings. Rehabilitation of John Herrick Drive bridge to support new utilities which connect the CHP to main campus.

PROJECT FUNDING: Utility Fee

PROJECT UPDATE: New contractor began work on the CHP in October. Distribution installation on the midwest campus is in process and on target. The Herrick Bridge work has been completed. Budget and schedule concerns are related to the CHP. The CHP bypass plant is in place and operating.

| CURRENT BUDGET | |
|----------------|-----------|
| Total Project | \$289.9 M |

| PROJECT SCHEDULE | |
|------------------|-------------|
| BoT Approval | 8/19 |
| Construction | 11/20-12/23 |
| Facility Opening | 12/23 |

| CONSULTANTS | |
|----------------------|-------------------------------|
| Operator's Engineer | HDR |
| Design-Builder (CHP) | MasTec |
| CMR (DHC/Bridge) | Whiting/Turner-Corna Kokosing |
| A/E (DHC) | RMF Engineering |
| A/E (Bridge) | EMH&T |

- On Budget
- On Time