

## Appendix XLI

Board of Trustees

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### **SUMMARY OF ACTIONS TAKEN**

*February 23, 2021 - Wexner Medical Center Board Meeting*

#### **Voting Members Present by Zoom Virtual Meeting:**

Leslie H. Wexner	Stephen D. Steinour	Kristina M. Johnson (ex officio)
Abigail S. Wexner	Robert H. Schottenstein	Harold L. Paz (ex officio)
Cheryl L. Krueger	W.G. "Jerry" Jurgensen	Bruce A. McPheron (ex officio)
Hiroiyuki Fujita	Cindy Hilsheimer	Michael Papadakis (ex officio)
John W. Zeiger	Gary R. Heminger (ex officio)	

#### **Members Absent:**

N/A

#### **PUBLIC SESSION**

The Wexner Medical Center Board convened for its 37th meeting on Wednesday, February 23, 2021, virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 1:00 p.m.

#### ***Item for Action***

1. Approval of Minutes: No changes were requested to the November 18, 2020, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

#### ***Items for Discussion***

2. Chancellor's Report: Dr. Harold Paz began his report with a moment of silence for those whose lives have been lost during the COVID-19 pandemic. The day prior to the board meeting, the United States hit a grim milestone with more than 500,000 deaths as a result of the pandemic.

Dr. Paz continued his report by sharing significant achievements that had occurred around the Wexner Medical Center since the board's November meeting. *Forbes* recognized the Wexner Medical Center as No. 14 out of 500 employers nationally on its 2021 list of "America's Best Large Employers," ahead of such employers as Netflix, Microsoft and the University of Michigan. The medical center ranked second in the nation on this list among health systems, behind only the Mayo Clinic. This recognition indicates that not only does the medical center have an exceptional depth and breadth of talent, but its employees also feel supported and would recommend the medical center as a top place to work.

Dr. Paz also congratulated Daniel Lesman, a College of Medicine student in biomedical science, who was named a Rhodes Scholar in November. This honor marked the first time Ohio State has had a student earn a Rhodes in three consecutive years. The university has had nine Rhodes Scholars total.

The Blue Ridge Institute for Medical Research released its 2020 rankings – a compilation of National Institutes of Health (NIH) rankings for U.S. medical schools. In 2020, in spite of the pandemic, our direct NIH funding increased by 16% to reach \$160.2 million, which is a record for the College of Medicine. We have two top-10 programs and a total of four top-20 programs in the nation, highlighted by our Department of Surgery, which ranked No. 4 in the nation. We ranked No. 39 overall, which was a jump of nine spots in just two years. Additionally, the College of Nursing earned its highest NIH funding ever, rising to No. 13 in the country, up from No. 16 the year prior.

**Items for Discussion (continued)**

The Centers for Disease Control and Prevention recognized Ohio State with its Million Hearts designation. Million Hearts is a national, federal initiative to prevent 1 million heart attacks and strokes within five years. We are the first health system in the Midwest and one of just four in the nation to receive this honor. Dr. Paz thanked College of Nursing Dean Bernadette Melnyk for her leadership in spearheading this initiative with leaders across the medical center to develop innovative, evidence-based programs, such as a free online interprofessional education module that has been implemented in all 50 states, as well as the Ask a Buckeye Nurse program that provides heart healthy education in local barber shops.

Dr. Paz noted that our response to COVID-19 has been driven by our commitment as a land-grant institution to share our knowledge and expertise in order to keep our communities as safe and healthy as possible. And Ohio State is at the forefront of the global pandemic response. Dr. Paz shared that the media coverage from our vaccine distribution launch alone led to more than 2,100 positive media stories around the world, with a combined audience of 2.1 billion individuals. Dr. Paz thanked the entire team that was charged with coordinating our COVID-19 vaccination distribution at the Schottenstein Center – specifically Ryan Haley and Crystal Tubbs, who have provided extraordinary leadership to a large group of faculty, staff and volunteers. He also thanked the exceptional team of Buckeyes who care for our patients every day, as well as the community members and local businesses who have donated countless meals and more than \$1.9 million since the start of the pandemic to directly support the wellbeing of our healthcare workers on the frontlines. He then closed his report by sharing a video that highlighted the team's dedication and achievements. As Buckeyes, we have continued to rise to the occasion and meet every challenge that this pandemic has thrown our way.

3. **COVID-19 Report:** Dr. Peter Mohler, chief scientific officer; Elizabeth Seely, chief administrative officer; and Dr. Andrew Thomas, chief clinical officer; gave an overview of the Wexner Medical Center's COVID-19 research and innovation efforts, clinical testing efforts that have resulted in nearly 500,000 tests so far, the vaccination program at the Schottenstein Center, and more details on the innovative monoclonal antibody treatment protocol for COVID-19 patients.

Ohio State is truly a leader in its trials for therapeutics that are now being used in clinics, and also in research that identified two new viral strains in the United States. These newly identified strains pose significant health risks related to increased infectivity, and the medical center is testing the impact of current therapeutics on these new strains. The first vaccination in Ohio took place at the Wexner Medical Center on December 14, 2020. As of February 11, 2021, a total of 45,626 doses had been administered. The Schottenstein Center opened its vaccination site to the public on January 19.

Also as of February 11, the medical center had infused 1,200 patients with monoclonal antibody treatments (Bamlanivimab and Regeneron), with the first infusion at the medical center taking place on November 18, 2020. The advantage of this treatment is that it helps to greatly reduce the risks for patients who are at high-risk for severe disease and hospitalization.

(See Attachment XLII for background information, page 1062)

4. **James Cancer Hospital Report:** Dr. William Farrar, CEO of the James Cancer Hospital, touched on how the pandemic negatively impacted cancer screenings and treatments in 2020, which can lead to worse outcomes and delayed diagnosis. In the U.S., studies have found that an estimated 22 million cancer screenings were cancelled or missed between March and June of 2020, and 35 percent of American adults missed a scheduled cancer screening during the pandemic. To address this concerning issue, the James has started a marketing campaign to promote cancer prevention and screenings across the region and state. The James has also joined 75 other cancer centers across the country to support Re-engage in Cancer Care, a program that encourages cancer prevention and screening efforts.

**Items for Discussion (continued)**

In spite of the pandemic, the James has had a variety of successes and accomplishments since the last board meeting. Several years ago, the Alliance of Dedicated Cancer Centers – which includes the PPS-Exempt Cancer Hospitals in the country – recognized the need for a program that addresses end-of-life care and increases communication between clinicians and patients. Under the direction of Dr. Jillian Rustin and in collaboration with several faculty and staff members, the medical center has instituted a four-point plan to improve goal-concordant care and enhance communication through end-of-life care.

Research at the James, while disrupted by the pandemic, has continued in earnest. In 2020, there were 104 new cancer-specific grants at the Comprehensive Cancer Center. We were awarded \$53.3 million from the NCI, which ranks us No. 15 in terms of NCI funding compared to other campus programs. For comparison, in 2018 we received \$40 million and ranked No. 25. We also have opened 114 new clinical research studies and enrolled 785 patients in therapeutic trials. In 2020, cancer center members also had 877 publications in peer-reviewed journals, including 178 in journals with an impact factor of 10 or higher.

In December, the James launched the statewide Turning the Page on Breast Cancer in Ohio, an initiative focused on breast cancer education, facilitating access to genetics counseling and ensuring appropriate screening and follow-up for abnormalities and treatment for Black women who are at an increased risk for breast cancer. Also in December, the James received a \$10 million gift from the Paula and Rodger Riney Family Foundation to establish the Riney Family Foundation Myeloma Center for Advanced Research Excellence. Led by Dr. Don Benson, the center will explore potential new treatments using specific molecular targets.

Finally, Dr. Farrar also highlighted the work of Pelotonia. During unprecedented circumstances and challenges, the Pelotonia community came together in 2020 and raised \$10.5 million after moving from an in-person event to a virtual platform. Pelotonia 2021 launched on February 18 and announced plans for a socially distanced ride the weekend of August 6-8.

(See Attachment XLIII for background information, page 1080)

5. Wexner Medical Center Financial Report: Wexner Medical Center CFO Mark Larmore reported on the financial results for the health system as of December 31, 2020, which was running nearly \$25 million ahead of budget with revenue growth of approx. 12.5 percent over the prior year. The combined Wexner Medical Center results, consisting of the health system, College of Medicine and OSU Physicians, was running \$39 million ahead of budget with revenue growth of 7.1 percent. Mr. Larmore also noted that, while overall cash has gone down on the medical center's balance sheet, this is an expected result of the medical center's plan to (among other things) move forward with its capital programs during the pandemic.

(See Attachment XLIV for background information, page 1087)

**Items for Action**

6. Resolution No. 2021-69. Recommend Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
James – Halcyon Linear Accelerator	\$0.2M	\$5.7M	\$5.9M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to increase construction contracts for the following project; and

	Construction Approval Requested	Total Requested	
Martha Morehouse Facility Improvements	\$37.0M	\$37.0M	Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, all actions to be reported to the board at the appropriate time.

(See Appendix LVIII for background information, page 1488)

**Items for Action (continued)**

7. Resolution No. 2021-70 Ratification of Committee Appointments 2021-2022

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for 2021-2022 are as follows:

**Quality and Professional Affairs Committee**

Cheryl L. Krueger, Chair  
**ALAN A. STOCKMEISTER, VICE CHAIR**  
**ANAND SHAH**  
Harold L. Paz  
Bruce A. McPheron  
Michael Papadakis  
David P. McQuaid  
Andrew M. Thomas  
David E. Cohn  
Elizabeth Seely  
Minka Schofield  
Amit Agrawal  
Scott A. Holliday  
Iahn Gonsenhauser  
Jacalyn Buck  
Kristopher M. Kipp  
Abigail S. Wexner (ex officio)

**Action:** Upon the motion of Mr. Wexner, seconded by Ms. Hilsheimer, the board adopted the foregoing motion for resolution No. 2021-70 by unanimous voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Shah, Mr. Steinour, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mr. Heminger was not present for this vote.

**Items for Action (continued)**

8. Resolution No. 2021-71 Amendments to the Bylaws of The Ohio State University Wexner Medical Center Board

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in November 2019:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby recommends approval by the University Board of Trustees of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

(See Appendix L for background information, page 1322)

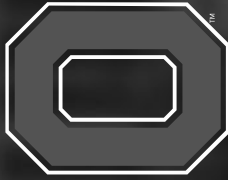
**Action:** Upon the motion of Mr. Wexner, seconded by Dr. Paz, the board approved the foregoing motions for resolutions No. 2021-69 and 2021-71 by majority voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Shah, Mr. Steinour, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mr. Heminger was not present for this vote.

**EXECUTIVE SESSION**

It was moved by Mr. Wexner, and seconded by Mr. Zeiger, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Shah, Mr. Steinour, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mr. Heminger was not present for this vote.

The board entered executive session at 1:48 p.m. and adjourned at 5:02 p.m.



# COVID Research and Discovery

*Peter Mohler, PhD*

*Chief Scientific Officer, The Ohio State University Wexner Medical Center*

*Vice Dean for Research, The Ohio State University College of Medicine*

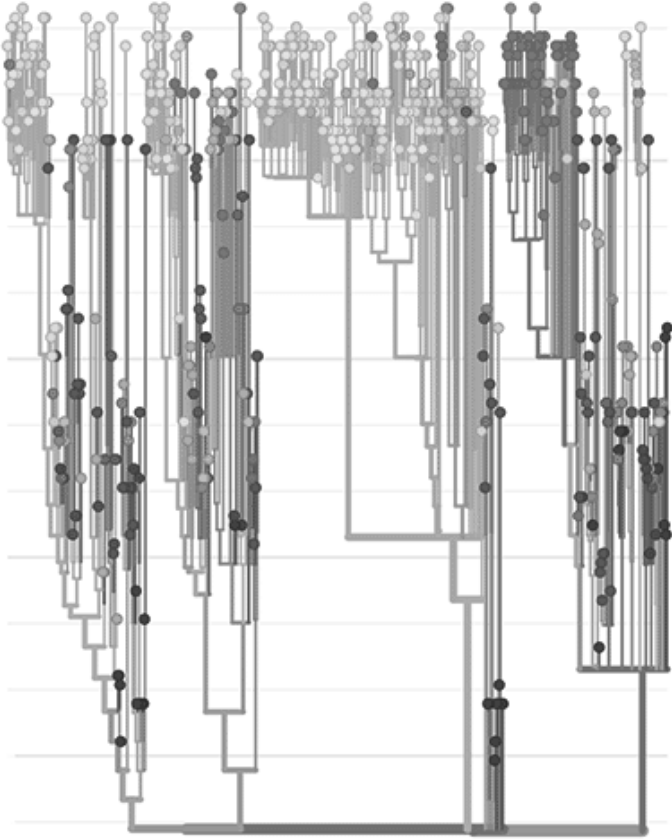
## Research and Discovery

- Nearly half a million COVID RNA Diagnostic Tests performed to date at OSUWMC
- Continue to be national leader in trials for therapeutics that are now in clinic
- Treatment trials-
  - Monoclonal antibodies:ACTIV-2/A5401
  - Outpatient: ACTIV-2/A5401(Eli Lilly)
  - Inpatient: Regeneron 2066
  - Oral agent: AT-527 (ATEA)
  - Convalescent plasma (multiple studies)
- Prevention trials-
  - Monoclonal antibodies: Anti-Spike SARS-CoV-2 (REGN)
  - Vaccine: AZD1222



# Viruses mutate...but mutation rate is accelerating

February 23-25, 2021, Board of Trustees Meetings

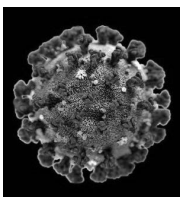


X axis: Time in months over 2020

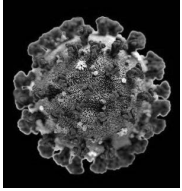
UK Innovation and Research

# Discovery of two new viral strains in United States at Ohio State

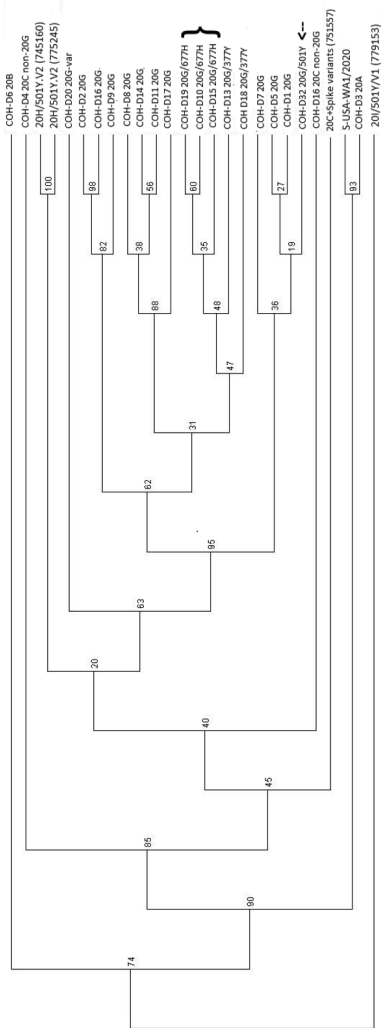
February 23-25, 2021, Board of Trustees Meetings



COH.20G/677H  
December 2020



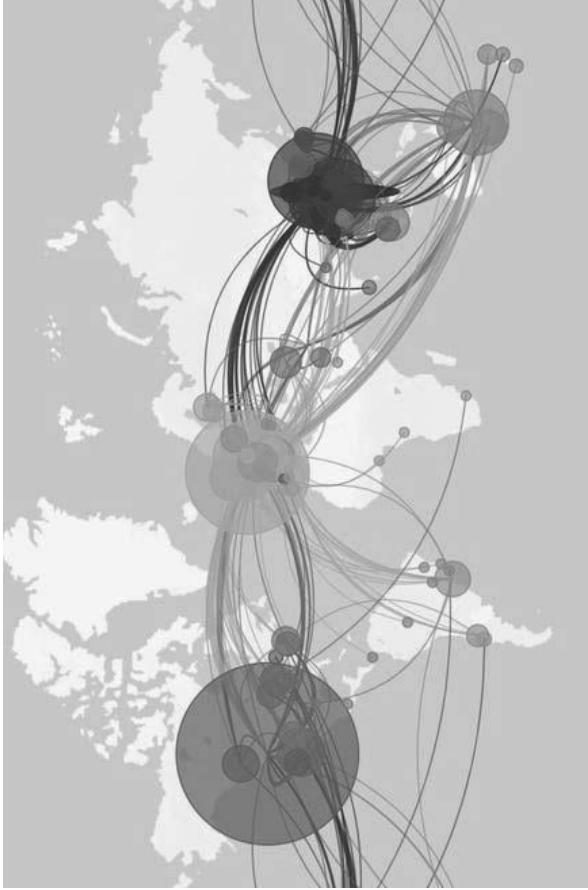
COH.20G/501Y  
December 2020



Tu et al (Jones Lab) bioRxiv preprint doi: <https://doi.org/10.1101/2021.01.12.426407>

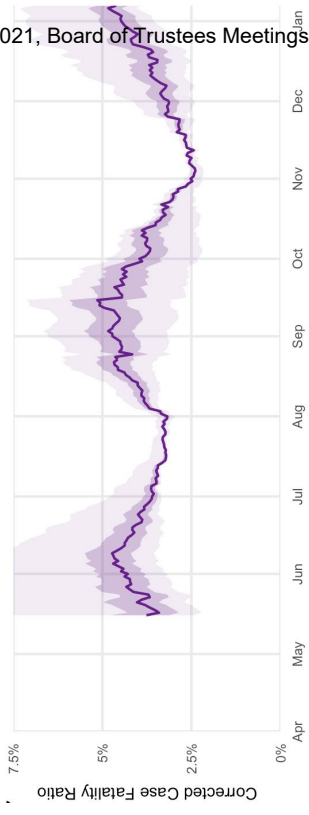
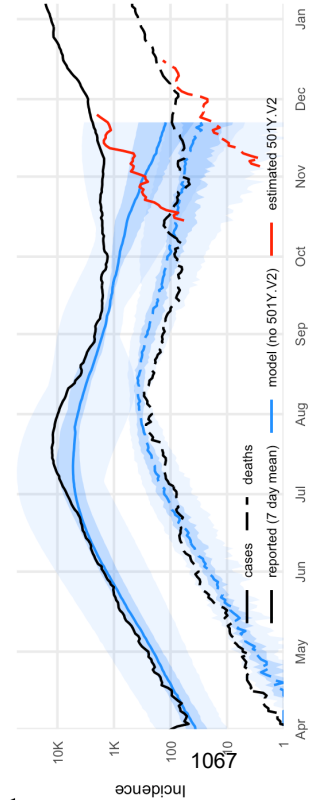


# 'OSU Re-defining Global COVID Transmission: Creation of novel 501Y strain



USA Today

# Newly identified strains pose significant health risk related to increased infectivity.



February 23-25, 2021, Board of Trustees Meetings

*Estimates of severity and transmissibility of novel South Africa SARS-CoV-2 variant 501Y.V2*  
Status: Paper under peer review | First online: 11-01-2021 | Last update: 11-01-2021  
Authors: Carl A.B. Pearson\*, Timothy W Russell, Nicholas Davies, Adam J Kucharski, CMMID COVID-19 working group, W John Edmunds & Rosalind M Eggo. \*

## Testing the impact on current therapeutics on new viral strains

# Print/Online Coverage



USA TODAY™



The New York Times

The Washington Post



Forbes



REUTERS



## New variant of COVID-19 discovered in Ohio

By Tracy Stapp  
January 9, 2021



A health worker prepares the first SARS-CoV-2 COVID-19 vaccine.

Ohio State University researchers in the Columbus campus have discovered a new variant of the virus that causes COVID-19 — and also found the evolution of another (B) strain with three gene mutations not previously seen together. The discovery, published in the journal *Nature Genetics* on Jan. 8, was led by researchers at Ohio State's Wexner Medical Center and Columbus, Ohio, researchers at the University of California, Berkeley. The new variant is a strain already present in the U.S.

## Researchers in Ohio find preliminary evidence of two virus variants that may be more contagious

By Tracy Stapp



An individual in a lab coat works to identify a sample for testing in a laboratory setting.

The new variants of the coronavirus that may be more contagious than the one that causes COVID-19 were first discovered in Ohio. Evidence for both variants is still preliminary, other experts cautioned, and variants further study. "As we sequence more, we will find more variants and we will see more mutations," said Emma Hodcroft, a molecular epidemiologist at the University of Zurich, Switzerland. "We are looking at today have never appeared before." One of the variants was spotted in an elderly woman during routine genetic surveillance by scientists at Ohio State University.

## 2 new coronavirus variants that likely originated in US identified in Ohio: researchers

By Tracy Stapp



New coronavirus variants were identified in Ohio, one of the first states to report cases.

Ohio researchers on Wednesday announced that they've identified two additional coronavirus variants that likely originated in the United States. One of the new strains was identified in a single patient in the state, "an asymptomatic case" who was not yet hospitalized, according to Ohio State Wexner Medical Center where researchers first identified the variant. The new report "opens a window" into the U.S. strain, but it likely exists in other states already present in the United States, officials said.

To avoid being crushed by the incoming tide, we'll need to do two things. First, vaccinate as many people as possible—and fast. The small effort at which vaccine rollout is proceeding in the United States simply won't cut it, especially now that researchers at Ohio State University have reported the discovery of a new SARS-CoV-2 variant in Columbus, Ohio. People must be vaccinated not just to prevent them from getting sick, but to reduce the number of opportunities SARS-CoV-2 has to experiment, mutate, and evolve new means of surpassing our defenses. These new properties are ones we cannot anticipate—only observe and react to. Second, expand current efforts to sequence and survey new variants. We need to be prospecting the entirety of the genome, as well as the entirety of the biosphere, for alterations that encourage immune modulation. And we need to be prepared to adapt our vaccines to an adapting virus, as we do with seasonal flu. Over the course of the pandemic, not nearly enough emphasis has been placed on thinking bigger term about the bigger picture. That has cost us dearly. We can't afford to make the same mistake ourselves again, either.

**Forbes**

**Changing America**  
News, analysis, and perspectives on the political, social, and economic landscape of the United States.

**Ohio researchers say they've identified two new Covid strains likely originating in the U.S.**

Scientists at The Ohio State University have documented mutations similar to those seen in South Africa and the U.K.

9 January 2021 (Jan. 11, 2021)

**USA TODAY**

**The Washington Post**

**REUTERS**

**FOX NEWS**

# February 23-25, 2021 Board of Trustees Meetings

**USA TODAY**

**COVID-19 UPDATE**  
Track vaccinations

**U.S. COVID-19 NEWS**  
Database of events

**News** **Sports** **Entertainment** **Life** **Money** **Tech** **Travel** **Opinion**

**A research team at Southern Illinois University discovered a new variant of the COVID-19 virus that is specific to and dominant in the U.S., adding to the growing list of mutations such as those discovered in the United Kingdom and South Africa, the university said in a statement.**

**"It's here. We found it," Keith Goggin, associate professor of chemistry and biochemistry at SIU, said. "It's definitely more grown and widespread than we're the first to characterize it."**

**It could be more easily transmissible than other variants, and its impact on vaccines is uncertain, the university said.**

**Also, scientists at The Ohio State University have discovered a new variant of SARS-CoV-2, the virus that causes COVID-19. The new variant carries a mutation identical to the strain in the United Kingdom, but it likely arose in the U.S. strain already present in the United States.**

**Here are some significant developments:**

- Scientists at Ohio State University's Wexner Medical Center and College of Medicine have found a new variant of the virus that is similar to the mutation found in the United Kingdom but probably arose in the United States, researchers announced Wednesday. The new mutations challenge scientists to determine whether they will cause vaccines and therapeutic approaches to be less effective, associated researchers said.
- Texas became the second state to receive 2 million coronavirus infections since the start of the pandemic, the Houston Chronicle reported. California received that figure in December.
- New, more transmissible variants of the coronavirus first spotted in Britain, South Africa and Brazil, are prompting concerns to stem about how those variants might be causing worldwide resurgence in the United States, the Centers for Disease Control and Prevention said Tuesday.
- Four travelers arriving from Brazil.
- New York Gov. Andrew M. Cuomo's CD Collaborator Microbiome that is of concern of the U.K. and other states detected in this state. New Mexico also detected its first case of the variant.
- An American scientist discovered by himself, A. Johnson, to study and generate an immune system, the coronavirus in nearly all people who received the vaccine in a trial, according to data published Wednesday in the *New England Journal of Medicine*.

**REUTERS**

**BRIEF—Ohio State University's Wexner Medical Center Says Researchers Discovered New Variant Of Covid-19 Virus In Columbus, Ohio**

By Reuters Staff

Jan 13 (Reuters) — Ohio State University's Wexner Medical Center:

- OHIO STATE UNIVERSITY'S WEXNER MEDICAL CENTER — RESEARCHERS DISCOVERED A NEW VARIANT OF COVID-19 VIRUS IN COLUMBUS, OHIO
- WEXNER MEDICAL CENTER — NEW VARIANT CARRIES MUTATION IDENTICAL TO U.K. STRAIN, BUT LIKELY AROSE IN VIRUS STRAIN ALREADY PRESENT IN UNITED STATES



**THE OHIO STATE UNIVERSITY**  
WEXNER MEDICAL CENTER

# TV – National and International Coverage



Feb 28, 2021, Board of Trustees Meetings

**COVID-19 OHIO**

**STRAIN IN COLUMBUS, OH COULD BE MORE CONTAGIOUS**

DEVELOPING NOW  
**PANDEMIC'S DEADLIEST DAY**  
 4,377 COVID FATALITIES, JHU SAYS VACCINE SHOWS PROMISE

Source: Ohio State University Wexner Medical Center  
 abc  
 covid19wntomorrow

[LIVE]

**RESEARCHERS DISCOVER NEW VIRUS VARIANTS IN OHIO, ONE SIMILAR TO UK STRAIN**

COVID-19

NEWSNATION

8:00

私たちの国で50%  
 および100%を算出  
 3000名以上で感染し発生

独立 自 米 2つの「新たな新型コロナウイルス」... 韓力... 協力が  
 研究者を独自取材

そして我々が発見したのは  
 2つの新型コロナウイルス

リーター... モー... 博王

**PIX 11**

**OHIO RESEARCHERS DISCOVER TWO NEW COVID-19 STRAINS THAT ORIGINATED IN THE U.S.**

7:07 4P

WEDNESDAY SERVICE

**NEW COVID VARIANT MAY HAVE ORIGINATED IN THE U.S.**

5:19 47

WORKING 4 YOU!!!

COVID-19 VARIANT

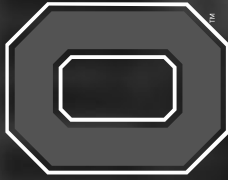
© NBC WASHINGTON

**DEVELOPING NOW**

**RESEARCHERS IDENTIFY TWO NEW VIRUS VARIANTS LIKELY ORIGINATED IN THE U.S.**

COVID-19

4:36 60P



# COVID-19 Vaccination Update

*Andrew Thomas, MD, MBA, FACP*

*Senior Associate Vice President for Health Sciences*

*Chief Clinical Officer, The Ohio State University Wexner Medical Center*





# OSUWMC COVID-19 Vaccination Program

- **Data as of February 11:**
  - 45,626 total doses administered
  - **1A Vaccination Program:**
    - 16,417 first doses administered
    - 13,866 second doses administered
  - **1B Vaccination Program:**
    - Schottenstein Center vaccination site opened to public on Jan 19
    - 13,866 first doses administered
    - 1,477 second doses administered
- **Multiple ways to schedule:**
  - OSU MyChart
  - Televox automated calls
  - Provider offices
  - 614-688-VAXX vaccine hotline

## Ohio State tests out COVID vaccine clinic at Schottenstein Center

Max Ribby, The Columbus Dispatch  
Published 2:26 p on ET Jan 15, 2021



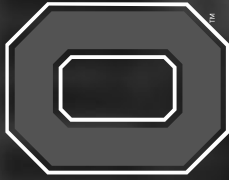
Ohio State University pharmacist Halle Barr prepares doses of the Pfizer COVID-19 vaccine at university medical center employees receive them first doses at the Schottenstein Center in Columbus on Friday, Jan. 15, 2021. (Adam Carnahan/Columbus Dispatch)



Ohio State University medical employees came to get to receive their COVID-19 vaccine at the Schottenstein Center in Columbus on Friday, Jan. 15, 2021. (Adam Carnahan/Columbus Dispatch)





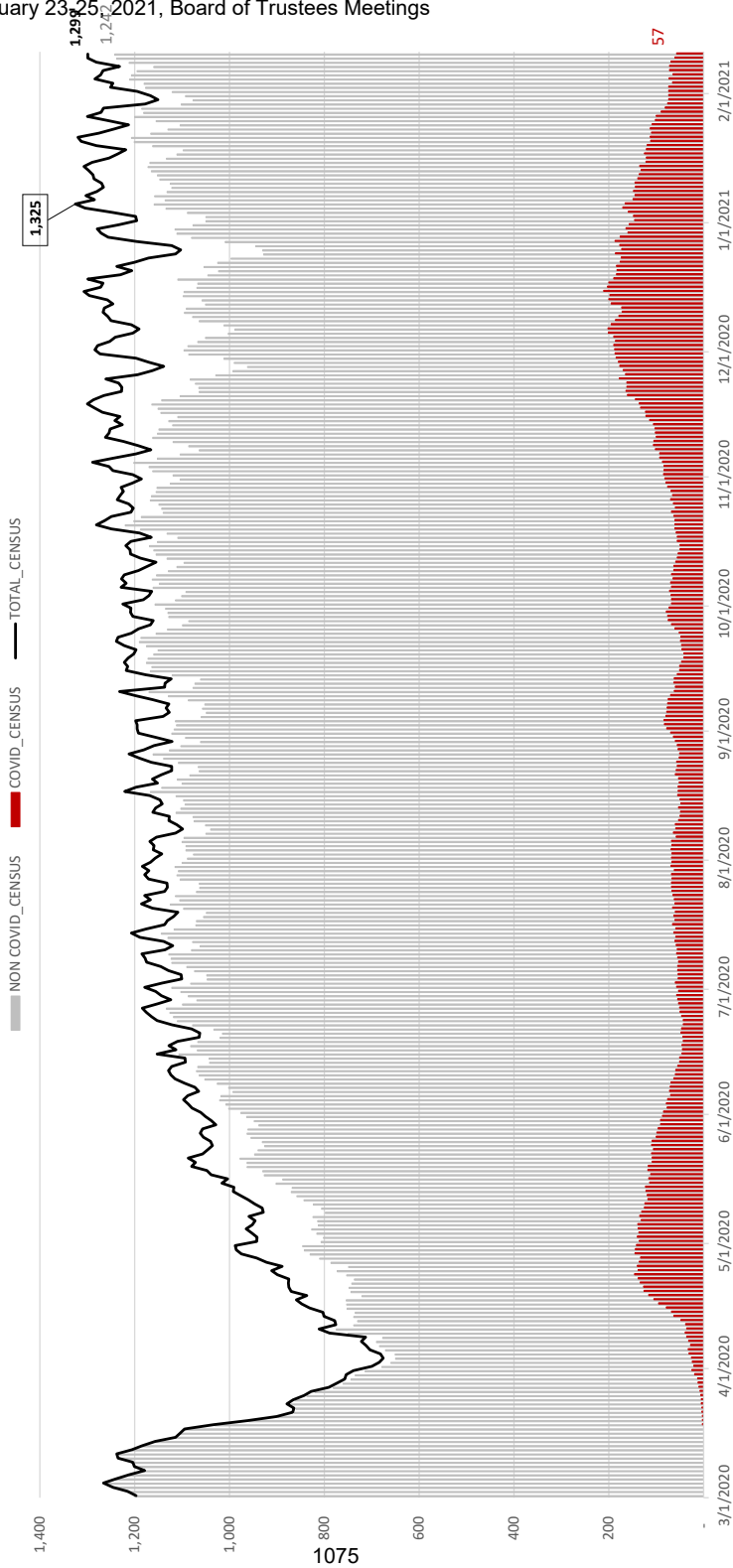


# Care Delivery

*Elizabeth Seely, MHA, FACHE*  
*Chief Administrative Officer, Hospital Division*

# COVID vs. Non-COVID Census

COVID vs Non-COVID Census

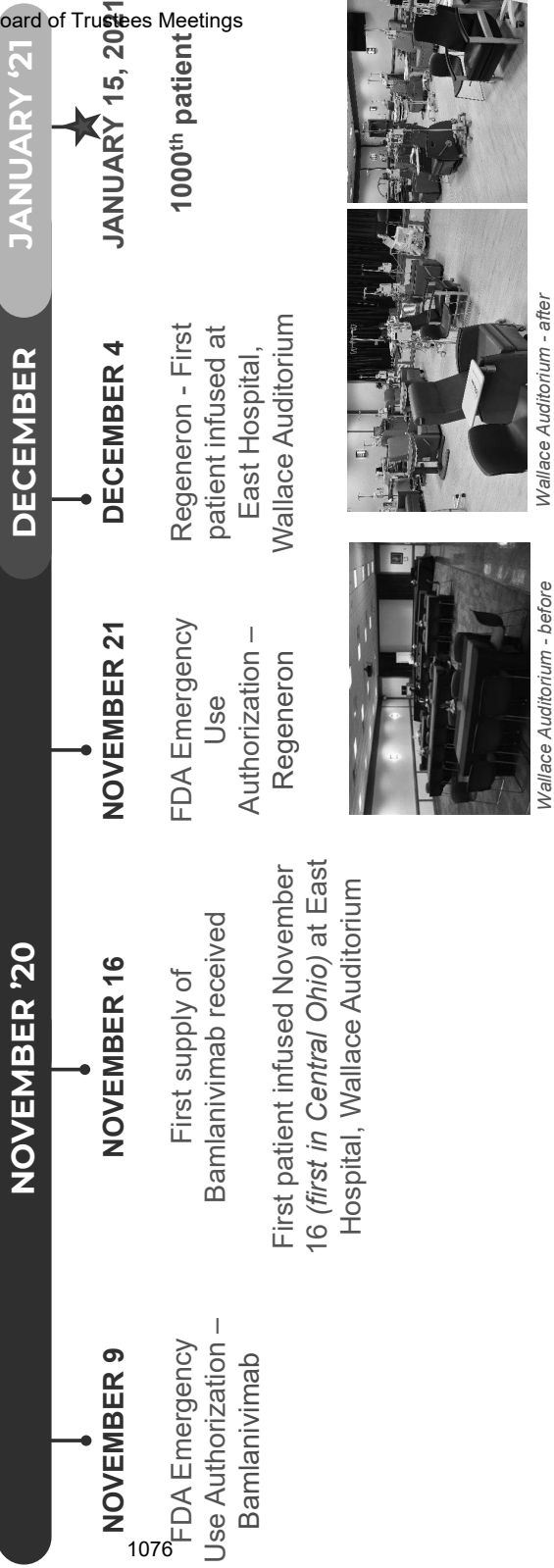


February 23, 2021, Board of Trustees Meetings

# Monoclonal Antibody Treatment

Total patients infused as of February 11, 2021 = 1,200

February 23-25, 2021, Board of Trustees Meetings



Wallace Auditorium - before



Wallace Auditorium - after



# OSUWMC Monoclonal Antibody Treatment

February 23-25, 2021, Board of Trustees Meetings

- Admission Rate for COVID patients at high-risk for severe disease\*:
- Placebo = 10%
  - Monoclonal treatment = 3%
  - Number needed to treat (NNT) to prevent an admission = 14.3 infusions

OSU Monoclonal Treatments since November 2020\*\* = 1,200



- Estimated # of admissions with no treatment\* = 120
- Estimated # of admissions with treatment\* = 36
- **Actual number of admissions from OSU infusions = 43**



- Estimated # of “avoided” admissions = 77
- Estimated # of “avoided” patient days\*\* = 991 days
- Estimated # of additional non-COVID admissions possible due to avoided COVID admissions\*\* = 149

1077

\* Based on published clinical data  
\*\* Based on OSUWMC LOS data for COVID and non-COVID care  
\*\*\* Infusions through February 11, 2021

## **Patient Verbatim:**

*“The infusion was a game-changer for me. I was reaching a point of surrender after five nights of intense, 103-degree, punishing fevers. The infusion of bamlanivimab saved my life. Thank you again.”*

1078



# Faculty and Staff Support – Buckeye Paws



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LIFESTYLE

## Buckeye Paws Program helps Wexner healthcare workers de-stress

**Megan Henry** The Columbus Dispatch

Published 6:03 a.m. ET Jan. 2, 2021



Buckeye Paws therapy dog Shiloh, a 3-year-old golden retriever, stands with his owner, Mary Justice, and fellow therapy dogs in front



buckeyepaws The Ohio State University Wexner Medical Center




 Liked by jokinotjoking and 201 others  
 buckeyepaws Wake up   
 Drink coffee   
 Hug a dog   
 Have a great day 



buckeyepaws The Ohio State University Wexner Medical Center

February 22, 2021 Board of Trustees Meetings  



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 buckeyepaws #TogetherAsBuckeyes   
 #BuckeyePaws #OSUWexMed #TED... mor...



buckeyepaws The Ohio State University Wexner Medical Center




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 buckeyepaws Even visits through glass can brighten your day! 

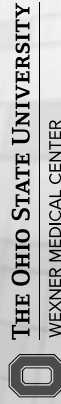


# Wexner Medical Center Board Report

William B. Farrar, MD  
February 23, 2021



## The James



Creating a Cancer-free World.  
One Person, One Discovery at a Time.

The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute



Implement a formal **communications skills training program** that supports the delivery of goal concordant care



Create structured **goals of care documentation** in electronic health records



Establish expectations regarding goals of care, including **priority populations** for communication



Implement a **measurement framework**

The James

In the United States, studies have found that an estimated 22 million cancer screenings were cancelled or missed between March and June of 2020.

**43%** of patients have missed routine preventive appointments due to COVID-19 fears.

**35%** of American adults had a cancer screening scheduled during the pandemic and missed it.

**76** cancer centers, including The James, have signed the **Re-engage in Cancer Care** letter.

1082

### Cancer organizations emphasize need for screening, timely treatment amid pandemic

➔ ADD TOPIC TO EMAIL ALERTS

A coalition of 76 cancer organizations is urging Americans to make cancer screening a priority during the COVID-19 pandemic.

The letter — endorsed by National Cancer Institute, American Cancer Society, and others — was released on Monday.



New Diagnostic Center Speeds Up Cancer Diagnosis and Provides Immediate Access

### Ohio State joins nationwide effort to resume cancer screening, treatment

Monday, February 1, 2021 12:00 AM

Information submitted

COLUMBUS — The Ohio State University Comprehensive Cancer Center — Arthur G. James Cancer Hospital and Richard J. Solove Research Center for Molecular Therapy and Translational Research (OSUCCC) has joined a nationwide effort to urge Americans to resume cancer screening and treatment during the ongoing COVID-19 pandemic.

The coalition of 76 organizations has released an open letter to the public, urging Americans to resume cancer screening and treatment. The letter states that while the COVID-19 pandemic has caused a significant increase in cancer deaths, it is important that people continue to get screened and treated to avoid worse outcomes in the future.

The letter examines distressing trends showing a significant increase in cancer deaths during the pandemic. It notes that while the COVID-19 pandemic has caused a significant increase in cancer deaths, it is important that people continue to get screened and treated to avoid worse outcomes in the future.

"We have reliable cancer screening tools available for colorectal, cervical, breast and prostate cancer as well as lung cancer screening. These tools can help detect cancer early, when it is most treatable. It is so important that people continue to get screened and treated to avoid worse outcomes in the future," said Dr. Robert H. Jemal, MD, PhD, Director of the Division of Cancer Prevention and Control, National Cancer Institute.

"The last thing we want for people is avoid seeing medical help and to present with advanced-stage disease that is more difficult to treat," said Dr. Robert H. Jemal, MD, PhD, Director of the Division of Cancer Prevention and Control, National Cancer Institute.

"We now have two impressive vaccines that are being distributed around the world. We also know much more about how to treat and prevent COVID-19. We encourage everyone to get vaccinated and to wear a mask and practice social distancing. Resuming cancer care will add greatly to the health of the nation."

The letter points out that researchers around the world have made tremendous strides in combating cancer in recent years. Leading oncology experts are now setting worldwide, in cooperation with their health care provider, to resume preventive and post-diagnostic care and contact their doctors right away about any new symptoms or concerns.

### The James

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER

The James

Experts agree that people should not delay any necessary prevention or care. The James Cancer Hospital and Richard J. Solove Research Center for Molecular Therapy and Translational Research (OSUCCC) has joined a nationwide effort to urge Americans to resume cancer screening and treatment during the ongoing COVID-19 pandemic.

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- **The OSUCCC – James launched *Turning the Page on Breast Cancer in Ohio* – an initiative focused on increasing breast cancer education, facilitating access to genetic counseling and ensuring appropriate screening, follow-up for abnormalities and treatment for Black women who are at an increased risk for breast cancer.**
- **Several strategies are being used to direct interested women to a website to determine if they are at increased risk for breast cancer.**

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**The James at Ohio State is addressing breast cancer disparities in African American women**

by WOSU | Wednesday, October 14th 2020



The James



- In December the OSUCCC-James received a \$10 million gift from the Paula and Rodger Riney Foundation to establish the **Riney Family Foundation Myeloma Center for Advanced Research Excellence (Myeloma CARE)**.

1084

Led by Dr. Don Benson, the Center will explore potential new treatments using specific molecular targets.



Paul and Rodger Riney

The James



Awarded <b>104</b> new cancer-specific grants	Received <b>\$53.3M</b> from the NCI	Opened <b>114</b> new clinical research studies
Enrolled <b>785</b> patients on therapeutic trials	Published <b>877</b> articles in peer-reviewed journals	<b>178</b> of the 877 articles published were in journals with impact factor >10

The James



## Together, We Achieved:

\$10,502,362 raised  
11,270 participants  
822,362 miles

- Pelotonia 2021 launched on February 18<sup>th</sup>. The ride will take place the weekend of August 6-8, 2021.

- **New Routes and a New Experience:**

- New routes:
  - Saturday: 20, 50, 80, and 100-mile options
  - Sunday: 20, 50, and 100-mile options
  - Saturday and Sunday (2-day options): 180 and 200 miles only

- We will follow all guidance and protocols as outlined by the Franklin County Health Department and will continue to assess capacity levels throughout the spring and summer.

The James





Attachment XLIV

# Wexner Medical Center Financial Report Public Session

February 23, 2021



# The Ohio State University Health System

Consolidated Statement of Operations  
 For the YTD ended: December 31, 2020  
 (in thousands)

OSUHS	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Revenue	\$ 1,758,885	\$ 1,726,573	\$ 32,312	1.9%	\$ 1,679,604	4.7%
Operating Expenses						
Salaries and Benefits	751,230	758,690	7,460	1.0%	736,437	-2.0%
Resident/Purchased Physician Services	62,634	62,379	(255)	-0.4%	58,285	-7.5%
Supplies	201,111	188,177	(12,934)	-6.9%	184,054	-9.3%
Drugs and Pharmaceuticals	232,952	221,789	(11,163)	-5.0%	213,907	-8.9%
Services	163,108	169,695	6,587	3.9%	164,370	0.8%
Depreciation	86,535	86,539	4	0.0%	87,662	1.3%
Interest	14,993	14,993	-	0.0%	16,205	7.5%
Shared/University Overhead	23,953	26,562	2,609	9.8%	24,934	3.9%
Medical Center Investments	91,982	91,982	-	0.0%	77,886	-18.1%
<b>T total Expense</b>	<b>1,628,498</b>	<b>1,620,806</b>	<b>(7,692)</b>	<b>-0.5%</b>	<b>1,563,740</b>	<b>-4.1%</b>
<b>Excess of Revenue over Expense</b>	<b>\$ 130,387</b>	<b>\$ 105,767</b>	<b>\$ 24,620</b>	<b>23.3%</b>	<b>\$ 115,864</b>	<b>12.5%</b>

# The Ohio State University Wexner Medical Center

## Combined Statement of Operations

### For the YTD ended: December 31, 2020

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Revenue	\$2,277,189	\$2,246,664	\$ 30,525	1.4%	\$ 2,183,158	4.3%
Operating Expenses						
Salaries and Benefits	1,179,990	1,202,936	22,946	1.9%	1,140,679	-3.4%
Resident/Purchased Physician Services	62,634	62,379	(255)	-0.4%	58,285	-7.5%
Supplies	224,640	210,740	(13,900)	-6.6%	206,705	-8.7%
Drugs and Pharmaceuticals	237,608	226,378	(11,230)	-5.0%	219,506	-8.2%
Services	245,419	260,302	14,883	5.7%	250,273	1.9%
Depreciation	101,078	100,869	(209)	-0.2%	100,360	-0.7%
Interest/Debt	20,358	20,361	3	0.0%	21,770	6.5%
Shared/University Overhead	23,953	26,565	2,612	9.8%	15,958	-50.1%
Other Operating Expense	20,372	20,036	(336)	-1.7%	27,672	26.4%
Medical Center Investments	14,167	8,493	(5,674)	-66.8%	4,749	-198.3%
Total Expense	2,130,219	2,139,059	8,840	0.4%	2,045,957	-4.1%
Excess of Revenue over Expense	\$ 146,970	\$ 107,605	\$ 39,365	36.6%	\$ 137,201	7.1%
<b>Financial Metrics</b>						
Integrated Margin Percentage	6.5%	4.8%	1.7%	34.8%	6.3%	2.7%
Adjusted Admissions	64,816	68,100	(3,284)	-4.8%	69,316	-6.5%
Operating Revenue per AA	\$ 26,957	\$ 25,169	\$ 1,788	7.1%	\$ 24,096	11.9%
Total Expense per AA	\$ 23,895	\$ 22,591	\$ (1,304)	-5.8%	\$ 21,551	-10.9%
This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.						

# The Ohio State University Wexner Medical Center

## Combined Balance Sheet

### As of: December 31, 2020

(in thousands)

February 23-25, 2021, Board of Trustees Meetings

	December 2020	June 2020	Change
Cash	\$ 1,728,587	\$ 1,770,078	\$ (41,491)
Net Patient Receivables	409,612	378,653	30,959
Other Current Assets	594,904	562,701	32,203
Assets Limited as to Use	422,276	421,698	578
Property, Plant & Equipment - Net	1,929,894	1,782,453	147,441
Other Assets	504,595	466,250	38,345
<b>Total Assets</b>	<b>\$ 5,589,868</b>	<b>\$ 5,381,833</b>	<b>\$ 208,035</b>
Current Liabilities	\$ 827,584	\$ 781,864	\$ 45,720
Other Liabilities	139,062	134,798	4,264
Long-Term Debt	634,350	665,906	(31,556)
Net Assets - Unrestricted	3,253,239	3,114,561	138,678
Net Assets - Restricted	735,633	684,705	50,928
<b>Liabilities and Net Assets</b>	<b>\$ 5,589,868</b>	<b>\$ 5,381,833</b>	<b>\$ 208,035</b>

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.