



## APPENDIX XXVI

### **SUMMARY OF ACTIONS TAKEN**

*November 18, 2020 - Wexner Medical Center Board Meeting*

#### **Voting Members Present by Zoom Virtual Meeting:**

Leslie H. Wexner  
Abigail S. Wexner  
Cheryl L. Krueger  
John W. Zeiger  
Stephen D. Steinour

Robert H. Schottenstein  
Cindy Hilsheimer  
Gary R. Heminger (ex officio)  
Kristina M. Johnson (ex officio)

Harold L. Paz (ex officio)  
Bruce A. McPheron (ex officio)  
Michael Papadakis (ex officio)

#### **Members Absent:**

Hiroyuki Fujita

W.G. "Jerry" Jurgensen

### **PUBLIC SESSION**

The Wexner Medical Center Board convened for its 36th meeting on Wednesday, November 18, 2020, virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 8:01 a.m.

#### ***Item for Action***

1. **Approval of Minutes:** No changes were requested to the August 26, 2020, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

#### ***Items for Discussion***

2. **Chancellor's Report:** Dr. Harold Paz began his report by thanking all of the medical center's 27,000 faculty and staff for their hard work and dedication during the pandemic, and he encouraged the entire community to protect each other by wearing masks, practicing safe physical distancing, regularly washing their hands and avoiding social gatherings. Beyond the medical center's pandemic efforts, he also discussed the work that is underway to create the academic health center model of the future. He reminded the group of the recent announcement of the partnership with One Medical to deliver seamless coordinated primary care across central Ohio, which is an important next step in continuing to expand Ohio State's outpatient care strategy by building on exceptional primary care offerings, increasing access to digital healthcare solutions, and improving access to services that are essential for better health. The medical center also expanded its affiliation with Adena Health System to increase access to quality, cost-effective care in south central and southern Ohio.

Dr. Paz also touched on the ongoing work related to the medical center's anti-racism plan, including a 21-day challenge to further medical center personnel's understanding of privilege, systemic racism and equity, so that they can better engage in and empower themselves to support anti-racism goals. He also shared that the colleges of Medicine, Nursing, Optometry and Veterinary Medicine were all honored with the 2020 INSIGHT Into Diversity Higher Education Excellence in Diversity (HEED) Award, which recognizes colleges and universities that demonstrate an outstanding commitment to diversity and inclusion. Ohio State was the only academic institution in the country to have four colleges receive this designation in 2020. Additionally, University Hospital, the Ross Heart Hospital, the Brain & Spine Hospital, and the Dodd Rehabilitation Hospital have again earned the prestigious Magnet designation by the American Nurses Credentialing Center for the fourth consecutive time, dating back to 2005.



**Items for Discussion (continued)**

The medical center also celebrated the 10-year anniversary of the Moms2B program, which has helped nearly 3,000 expectant and new mothers with the goal of reducing infant mortality and improving outcomes, especially in underserved central Ohio communities. Finally, Dr. Paz also welcomed two new team members to the medical center – William “Skip” Hidlay, chief communications and marketing officer, and Dr. Carol Bradford, the new dean of the College of Medicine, the Leslie H. and Abigail S. Wexner Dean’s Chair in Medicine and vice president for Health Sciences.

3. **James Cancer Hospital Report:** Dr. William Farrar, CEO of the James Cancer Hospital, talked about how COVID-19 has impacted and delayed medical treatment, as well as the diagnosis of cancer, across the nation, and the important work The James is doing to educate those in the community about the importance of continuing their treatments and getting regular screenings, even amid the pandemic. He also shared highlights from The James State of the Cancer Program Address that was delivered in October, including the groundbreaking for the West Campus ambulatory facility. This facility will increase the OSUCCC-James clinical operations space by more than 26 percent with the addition of a 44-bed outpatient surgery center, interventional radiology services, a diagnostic imaging center and more. Additionally, through collaboration with Nationwide Children’s Hospital, this facility will also offer evidence-based treatment options in radiation oncology, including the only proton therapy unit in central Ohio, which will benefit adult and pediatric patients.

Dr. Farrar also gave an update on the recently established Pelotonia Institute for Immuno-Oncology (PIIO). Since its opening in July 2019, under the leadership of Dr. Zihai Li, the PIIO had recruited 15 new faculty members, secured \$16 million in grants and added 25 new clinical trials. He also talked about the new Center for Cancer Engineering, a partnership between the cancer program and the College of Engineering. By designing, developing and integrating engineering technologies and data analytics approaches, this center will advance the understanding of cancer biology, biomechanics and clinical data to enhance cancer prevention, diagnosis and treatment. Dr. Farrar also thanked the community for its continued support of Pelotonia in a very unusual year. Though Pelotonia did not host an in-person ride this year, it still had a record number of virtual participants. Finally, he shared a few highlights and accomplishments, including multimillion-dollar grants received by cancer researchers and the fact that more than \$25.5 million has been raised for the Stefanie Spielman Fund for Breast Cancer Research, which was founded in 1998 by Chris and Stefanie Spielman with a goal of raising just \$250,000.

4. **Wexner Medical Center Financial Report:** Wexner Medical Center CFO Mark Larmore reported on the results for the first quarter of the health system, which was running about \$12.8 million ahead of budget with revenue growth of 3.5 percent over the prior year. The system was still spending about \$2.5 million per month on COVID-19 related supplies, mostly focused on protective equipment. The combined Wexner Medical Center results, consisting of the Health System, College of Medicine and OSU Physicians, was running \$17 million ahead of budget with revenue growth of 3.1 percent. And even though overall volume and medical admissions had decreased due to pandemic restrictions, surgical admissions were ahead of projections. Finally, on the whole, the medical center crossed over \$5.5 billion in total assets.

(See Attachment XXIII for background information, page 581)



**Items for Action**

5. Resolution No. 2021-40, Recommend Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Cannon Drive Relocation – Phase 2	\$2.2M	\$46.4M	\$48.6M	University Debt Auxiliary Funds Partner Funds
Ross – OPR/OR Expansion	\$1.0M	\$8.7M	\$9.7M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to increase construction contracts for the following project; and

	Construction Approval Requested	Total Requested	
WMC Outpatient Care West Campus	\$46.4M	\$48.6M	University Debt Auxiliary Funds Partner Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, all actions to be reported to the board at the appropriate time.

(See Appendix XXXV for background information, page 865)

**Action:** Upon the motion of Mr. Zeiger, seconded by Dr. Paz, the board approved the foregoing motion by majority voice vote with the following members present and voting: Mr. Wexner, Ms. Krueger, Mr. Zeiger, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mrs. Wexner abstained. Mr. Steinour was not present for this vote.



THE OHIO STATE UNIVERSITY

**Items for Action (continued)**

6. Resolution No. 2021-41 Recommend for Approval Purchase of Real Property, 1145 Olentangy River Road, Columbus, Franklin County, Ohio

Synopsis: Authorization to purchase real property located at 1145 Olentangy River Road, Columbus, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University ("University") seeks to purchase improved real property located at 1145 Olentangy River Road in Columbus, Ohio, identified as Franklin County parcels 010- 288228 and 010-288355 ("Property"); and

WHEREAS the property is located 1.6 miles from the university's main campus; and

WHEREAS the property includes a four-story, 114,900+ square foot building, known as the Stefanie Spielman Comprehensive Breast Center, which houses multi-specialty medical groups and an ambulatory out-patient radiation treatment center; and

WHEREAS the university currently leases the entire property under a lease, approved by the Board of Trustees in 2009 by Resolution 2009-49 ("Lease"); and

WHEREAS the lease provides the university with an option to purchase the property ("Option"); and

WHEREAS the university exercised the option to purchase the property on July 21, 2020 ("Exercise Date"); and

WHEREAS the obligation of the university to purchase the property after exercising the option is subject to and conditioned upon approval of its Board of Trustees and the State of Ohio Controlling Board:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the Executive Vice President and Provost, the Senior Vice President for Business and Finance and Chief Financial Officer, and the Executive Vice President and Chancellor for Health Affairs, in consultation with the chair of the Audit, Compliance and Finance Committee and the chair of the Master Planning and Facilities Committee, are collectively authorized to take action required to effect the purchase of real property in the name of the state of Ohio for the benefit of The , upon terms and conditions deemed to be in the best interest of the university.

(See Appendix XXXVIII for background information, page 874)

**Action:** Upon the motion of Mrs. Wexner, seconded by Dr. Paz, the board adopted the foregoing motion by unanimous voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Mr. Zeiger, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Johnson, Dr. Paz, Dr. McPherson and Mr. Papadakis. Mr. Steinour was not present for this vote.



**EXECUTIVE SESSION**

It was moved by Mr. Wexner, and seconded by Dr. Paz, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken and the board voted to go into executive session with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Mr. Zeiger, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mr. Steinour was not present for this vote.

The board entered executive session at 8:35 a.m. and adjourned at 12:00 p.m.



Attachment XXIII

# Wexner Medical Center Financial Report Public Session

November 18, 2020

# The Ohio State University Health System

Consolidated Statement of Operations  
 For the YTD ended: September 30, 2020  
 (in thousands)

OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	\$ 860,935	\$ 849,319	\$ 11,616	1.4%	\$ 831,931	3.5%
Operating Expenses						
Salaries and Benefits	367,130	374,466	7,336	2.0%	360,671	-1.8%
Resident/Purchased Physician Services	31,172	31,189	17	0.1%	29,455	-5.8%
Supplies	99,608	93,829	(5,779)	-6.2%	90,392	-10.2%
Drugs and Pharmaceuticals	114,950	111,635	(3,315)	-3.0%	106,228	-8.2%
Services	82,999	85,767	2,768	3.2%	82,056	-1.1%
Depreciation	42,723	42,724	1	0.0%	44,128	3.2%
Interest	7,557	7,557	-	0.0%	8,160	7.4%
Shared/University Overhead	18,124	18,096	(28)	-0.2%	16,386	-10.6%
Total Expense	764,264	765,264	1,000	0.1%	737,473	-3.6%
Gain (Loss) from Operations (pre MCI)	96,671	84,055	12,616	15.0%	94,458	2.3%
Medical Center Investments	(45,991)	(45,991)	-	0.0%	(43,435)	-5.9%
Income from Investments	5,831	5,466	365	6.7%	9,286	-37.2%
Other Gains (Losses)	6,114	6,276	(162)	---	4,834	---
Excess of Revenue over Expense	\$ 62,625	\$ 49,806	\$ 12,819	25.7%	\$ 65,143	-3.9%

# The Ohio State University Wexner Medical Center

## Combined Statement of Operations

### For the YTD ended: September 30, 2020

(in thousands)

November 18-19, 2020, Board of Trustees Meetings

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Revenue	\$ 1,116,347	\$ 1,113,845	\$ 2,502	0.2%	\$ 1,082,333	3.1%
Operating Expenses						
Salaries and Benefits	575,000	594,143	19,143	3.2%	561,038	-2.5%
Resident/Purchased Physician Services	31,172	31,189	17	0.1%	29,455	-5.8%
Supplies	111,129	105,132	(5,997)	-5.7%	100,963	-10.1%
Drugs and Pharmaceuticals	117,184	113,954	(3,230)	-2.8%	109,115	-7.4%
Services	123,157	130,583	7,426	5.7%	124,432	1.0%
Depreciation	51,325	49,866	(1,459)	-2.9%	51,089	-0.5%
Interest/Debt	10,239	10,240	1	0.0%	10,988	6.8%
Shared/University Overhead	12,288	12,630	342	2.7%	6,941	-77.0%
Other Operating Expense	9,191	9,882	691	7.0%	8,036	-14.4%
Medical Center Investments	7,184	4,464	(2,720)	-60.9%	3,002	-139.3%
Total Expense	1,047,869	1,062,083	14,214	1.3%	1,005,059	-4.3%
Excess of Revenue over Expense	\$ 68,478	\$ 51,762	\$ 16,716	32.3%	\$ 77,274	-11.4%
<b>Financial Metrics</b>						
Integrated Margin Percentage	6.1%	4.6%	1.5%	32.0%	7.1%	-14.1%
Adjusted Admissions	32,712	33,404	(692)	-2.1%	34,703	-5.7%
Operating Revenue per AA	\$ 26,319	\$ 25,426	\$ 893	3.5%	\$ 23,973	9.8%
Total Expense per AA	\$ 23,363	\$ 22,909	\$ (454)	-2.0%	\$ 21,251	-9.9%
This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.						

# The Ohio State University Wexner Medical Center

## Combined Balance Sheet

### As of: September 30, 2020

(in thousands)

	September 2020	June 2020	Change
Cash	\$ 1,782,695	\$ 1,770,078	\$ 12,617
Net Patient Receivables	408,359	378,653	29,706
Other Current Assets	608,187	562,701	45,486
Assets Limited as to Use	421,965	421,698	267
Property, Plant & Equipment - Net	1,868,725	1,782,453	86,272
Other Assets	497,371	466,250	31,121
<b>Total Assets</b>	<b>\$ 5,587,302</b>	<b>\$ 5,381,833</b>	<b>\$ 205,469</b>
Current Liabilities	\$ 906,513	\$ 781,864	\$ 124,649
Other Liabilities	137,080	134,798	2,282
Long-Term Debt	650,084	665,906	(15,822)
Net Assets - Unrestricted	3,160,701	3,114,561	46,140
Net Assets - Restricted	732,924	684,705	48,219
<b>Liabilities and Net Assets</b>	<b>\$ 5,587,302</b>	<b>\$ 5,381,833</b>	<b>\$ 205,469</b>

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.