

WEXNER MEDICAL CENTER BOARD MEETING

Leslie H. Wexner
Abigail S. Wexner
Cheryl L. Krueger
Hiroyuki Fujita
Alan A. Stockmeister
John W. Zeiger
Anand Shah
Stephen D. Steinour
Robert H. Schottenstein
W.G. Jurgensen
Cindy Hilsheimer
Gary R. Heminger (ex officio, voting)
Kristina Johnson (ex officio, voting)
Harold L. Paz (ex officio, voting)
Bruce A. McPheron (ex officio, voting)
Michael Papadakis (ex officio, voting)

Location: Zoom Meeting

Time: 1:00-5:00pm

Public Session

- | | |
|--|-------------|
| 1. Approval of November 2020 Wexner Medical Center Board Meeting Minutes | 1:00-1:05pm |
| 2. Chancellor's Report – Dr. Hal Paz | 1:05-1:10pm |
| 3. COVID-19 Report – Dr. Peter Mohler, Ms. Elizabeth Seely, Dr. Andrew Thomas | 1:10-1:30pm |
| 4. James Cancer Hospital Report – Dr. William Farrar | 1:30-1:35pm |
| 5. Wexner Medical Center Financial Report – Mr. Mark Larmore | 1:35-1:40pm |
| 6. Recommend for Approval to Enter Into/Increase Professional Services and Construction Contracts – Mr. Frank Aucremanne | 1:40-1:45pm |
| 7. Ratification of Committee Appointments 2021-2022 – Ms. Cheryl Krueger | 1:45-1:50pm |
| 8. Recommend for Approval Amendments to the Wexner Medical Center Board Bylaws – Dr. Hal Paz | 1:50-1:55pm |

Executive Session

1:55-5:00pm

SUMMARY OF ACTIONS TAKEN

November 18, 2020 - Wexner Medical Center Board Meeting

Voting Members Present by Zoom Virtual Meeting:

Leslie H. Wexner
Abigail S. Wexner
Cheryl L. Krueger
John W. Zeiger
Stephen D. Steinour

Robert H. Schottenstein
Cindy Hilsheimer
Gary R. Heminger (ex officio)
Kristina M. Johnson (ex officio)

Harold L. Paz (ex officio)
Bruce A. McPheron (ex officio)
Michael Papadakis (ex officio)

Members Absent:

Hiroiyuki Fujita

W.G. "Jerry" Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 36th meeting on Wednesday, November 18, 2020, virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 8:01 a.m.

Item for Action

1. Approval of Minutes: No changes were requested to the August 26, 2020, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion

2. Chancellor's Report: Dr. Harold Paz began his report by thanking all of the medical center's 27,000 faculty and staff for their hard work and dedication during the pandemic, and he encouraged the entire community to protect each other by wearing masks, practicing safe physical distancing, regularly washing their hands and avoiding social gatherings. Beyond the medical center's pandemic efforts, he also discussed the work that is underway to create the academic health center model of the future. He reminded the group of the recent announcement of the partnership with One Medical to deliver seamless coordinated primary care across central Ohio, which is an important next step in continuing to expand Ohio State's outpatient care strategy by building on exceptional primary care offerings, increasing access to digital healthcare solutions, and improving access to services that are essential for better health. The medical center also expanded its affiliation with Adena Health System to increase access to quality, cost-effective care in south central and southern Ohio.

Dr. Paz also touched on the ongoing work related to the medical center's anti-racism plan, including a 21-day challenge to further medical center personnel's understanding of privilege, systemic racism and equity, so that they can better engage in and empower themselves to support anti-racism goals. He also shared that the colleges of Medicine, Nursing, Optometry and Veterinary Medicine were all honored with the 2020 INSIGHT Into Diversity Higher Education Excellence in Diversity (HEED) Award, which recognizes colleges and universities that demonstrate an outstanding commitment to diversity and inclusion. Ohio State was the only academic institution in the country to have four colleges receive this designation in 2020. Additionally, University Hospital, the Ross Heart Hospital, the Brain & Spine Hospital, and the Dodd Rehabilitation Hospital have again earned the prestigious Magnet designation by the American Nurses Credentialing Center for the fourth consecutive time, dating back to 2005.

Items for Discussion (continued)

The medical center also celebrated the 10-year anniversary of the Moms2B program, which has helped nearly 3,000 expectant and new mothers with the goal of reducing infant mortality and improving outcomes, especially in underserved central Ohio communities. Finally, Dr. Paz also welcomed two new team members to the medical center – William “Skip” Hidlay, chief communications and marketing officer, and Dr. Carol Bradford, the new dean of the College of Medicine, the Leslie H. and Abigail S. Wexner Dean’s Chair in Medicine and vice president for Health Sciences.

3. James Cancer Hospital Report: Dr. William Farrar, CEO of the James Cancer Hospital, talked about how COVID-19 has impacted and delayed medical treatment, as well as the diagnosis of cancer, across the nation, and the important work The James is doing to educate those in the community about the importance of continuing their treatments and getting regular screenings, even amid the pandemic. He also shared highlights from The James State of the Cancer Program Address that was delivered in October, including the groundbreaking for the West Campus ambulatory facility. This facility will increase the OSUCCC-James clinical operations space by more than 26 percent with the addition of a 44-bed outpatient surgery center, interventional radiology services, a diagnostic imaging center and more. Additionally, through collaboration with Nationwide Children’s Hospital, this facility will also offer evidence-based treatment options in radiation oncology, including the only proton therapy unit in central Ohio, which will benefit adult and pediatric patients.

Dr. Farrar also gave an update on the recently established Pelotonia Institute for Immuno-Oncology (PIIO). Since its opening in July 2019, under the leadership of Dr. Zihai Li, the PIIO had recruited 15 new faculty members, secured \$16 million in grants and added 25 new clinical trials. He also talked about the new Center for Cancer Engineering, a partnership between the cancer program and the College of Engineering. By designing, developing and integrating engineering technologies and data analytics approaches, this center will advance the understanding of cancer biology, biomechanics and clinical data to enhance cancer prevention, diagnosis and treatment. Dr. Farrar also thanked the community for its continued support of Pelotonia in a very unusual year. Though Pelotonia did not host an in-person ride this year, it still had a record number of virtual participants. Finally, he shared a few highlights and accomplishments, including multimillion-dollar grants received by cancer researchers and the fact that more than \$25.5 million has been raised for the Stefanie Spielman Fund for Breast Cancer Research, which was founded in 1998 by Chris and Stefanie Spielman with a goal of raising just \$250,000.

4. Wexner Medical Center Financial Report: Wexner Medical Center CFO Mark Larmore reported on the results for the first quarter of the health system, which was running about \$12.8 million ahead of budget with revenue growth of 3.5 percent over the prior year. The system was still spending about \$2.5 million per month on COVID-19 related supplies, mostly focused on protective equipment. The combined Wexner Medical Center results, consisting of the Health System, College of Medicine and OSU Physicians, was running \$17 million ahead of budget with revenue growth of 3.1 percent. And even though overall volume and medical admissions had decreased due to pandemic restrictions, surgical admissions were ahead of projections. Finally, on the whole, the medical center crossed over \$5.5 billion in total assets.



Items for Action

- 5. Resolution No. 2021-40. Recommend Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Cannon Drive Relocation – Phase 2	\$2.2M	\$46.4M	\$48.6M	University Debt Auxiliary Funds Partner Funds
Ross – OPR/OR Expansion	\$1.0M	\$8.7M	\$9.7M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to increase construction contracts for the following project; and

	Construction Approval Requested	Total Requested	
WMC Outpatient Care West Campus	\$46.4M	\$48.6M	University Debt Auxiliary Funds Partner Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

Action: Upon the motion of Mr. Zeiger, seconded by Dr. Paz, the board approved the foregoing motion by majority voice vote with the following members present and voting: Mr. Wexner, Ms. Krueger, Mr. Zeiger, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mrs. Wexner abstained. Mr. Steinour was not present for this vote.



Items for Action (continued)

6. Resolution No. 2021-41 Recommend for Approval Purchase of Real Property, 1145 Olentangy River Road, Columbus, Franklin County, Ohio

Synopsis: Authorization to purchase real property located at 1145 Olentangy River Road, Columbus, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University ("University") seeks to purchase improved real property located at 1145 Olentangy River Road in Columbus, Ohio, identified as Franklin County parcels 010- 288228 and 010-288355 ("Property"); and

WHEREAS the property is located 1.6 miles from the university's main campus; and

WHEREAS the property includes a four-story, 114,900+ square foot building, known as the Stefanie Spielman Comprehensive Breast Center, which houses multi-specialty medical groups and an ambulatory out-patient radiation treatment center; and

WHEREAS the university currently leases the entire property under a lease, approved by the Board of Trustees in 2009 by Resolution 2009-49 ("Lease"); and

WHEREAS the lease provides the university with an option to purchase the property ("Option"); and

WHEREAS the university exercised the option to purchase the property on July 21, 2020 ("Exercise Date"); and

WHEREAS the obligation of the university to purchase the property after exercising the option is subject to and conditioned upon approval of its Board of Trustees and the State of Ohio Controlling Board:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the Executive Vice President and Provost, the Senior Vice President for Business and Finance and Chief Financial Officer, and the Executive Vice President and Chancellor for Health Affairs, in consultation with the chair of the Audit, Compliance and Finance Committee and the chair of the Master Planning and Facilities Committee, are collectively authorized to take action required to effect the purchase of real property in the name of the state of Ohio for the benefit of The , upon terms and conditions deemed to be in the best interest of the university.

(See Attachment X for background information, page XX)

Action: Upon the motion of Mrs. Wexner, seconded by Dr. Paz, the board adopted the foregoing motion by unanimous voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Mr. Zeiger, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Johnson, Dr. Paz, Dr. McPherson and Mr. Papadakis. Mr. Steinour was not present for this vote.

EXECUTIVE SESSION

It was moved by Mr. Wexner, and seconded by Dr. Paz, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken and the board voted to go into executive session with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Mr. Zeiger, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Johnson, Dr. Paz, Dr. McPheron and Mr. Papadakis. Mr. Steinour was not present for this vote.

The board entered executive session at 8:35 a.m. and adjourned at 12:00 p.m.



COVID Research and Discovery

Peter Mohler, PhD

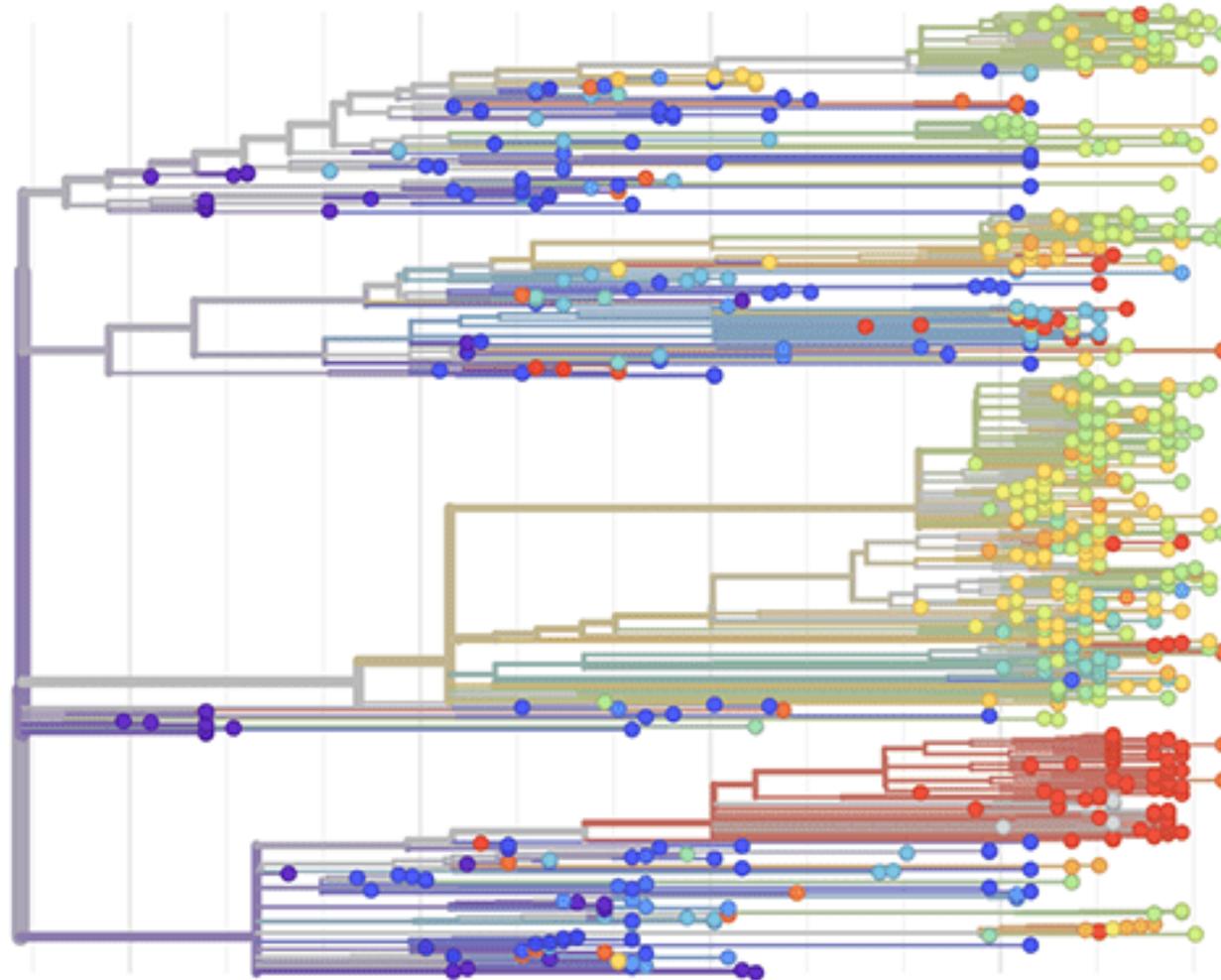
*Chief Scientific Officer, The Ohio State University Wexner Medical Center
Vice Dean for Research, The Ohio State University College of Medicine*

Research and Discovery

- Nearly half a million COVID RNA Diagnostic Tests performed to date at OSUWMC
- Continue to be national leader in trials for therapeutics **that are now in clinic**
- Treatment trials-
 - Monoclonal antibodies:ACTIV-2/A5401
 - Outpatient: ACTIV-2/A5401(Eli Lilly)
 - Inpatient: Regeneron 2066
 - Oral agent: AT-527 (ATEA)
 - Convalescent plasma (multiple studies)
- Prevention trials-
 - Monoclonal antibodies: Anti-Spike SARS-CoV-2 (REGN)
 - Vaccine: AZD1222



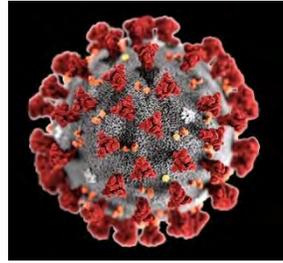
Viruses mutate...but mutation rate is accelerating



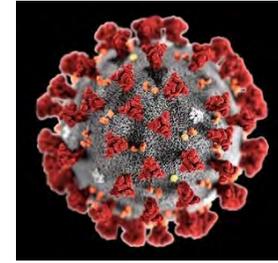
X axis: Time in months over 2020

UK Innovation and Research

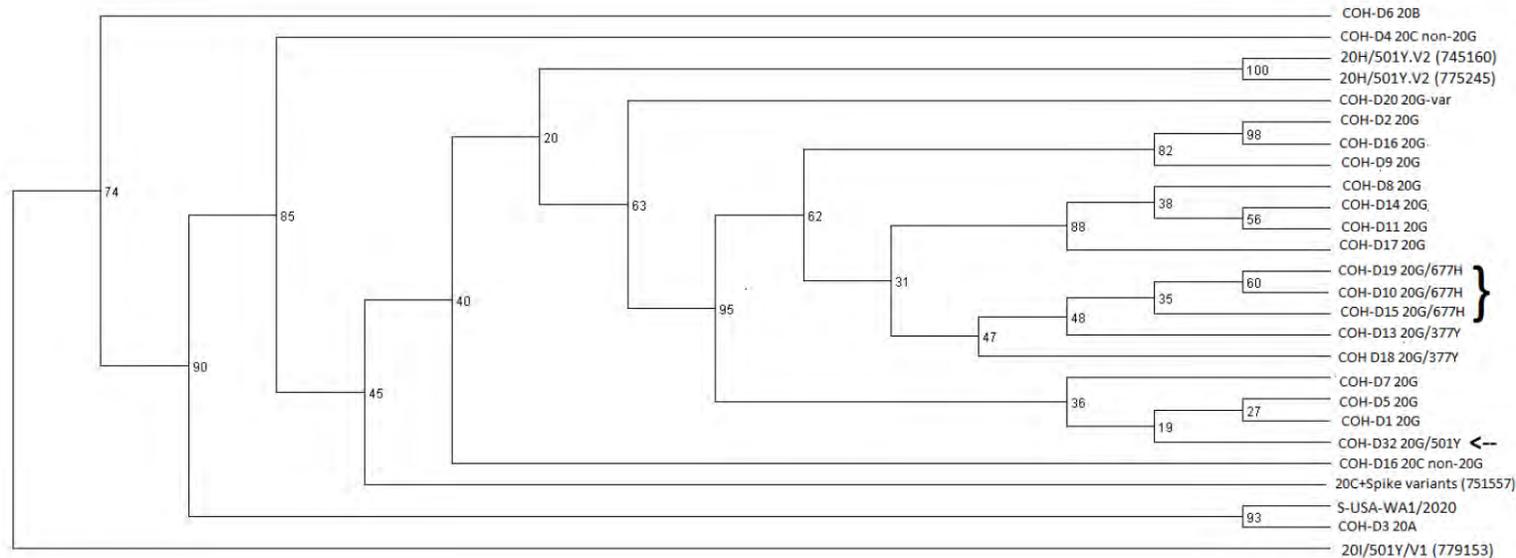
Discovery of two new viral strains in United States at Ohio State



COH.20G/677H
December 2020



COH.20G/501Y
December 2020



Tu et al (Jones Lab) bioRxiv preprint doi: <https://doi.org/10.1101/2021.01.12.426407>

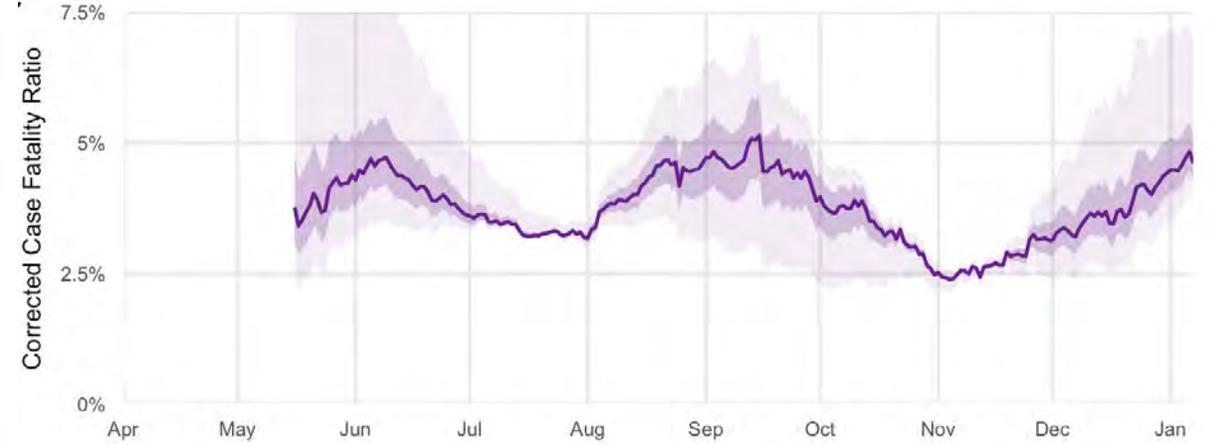
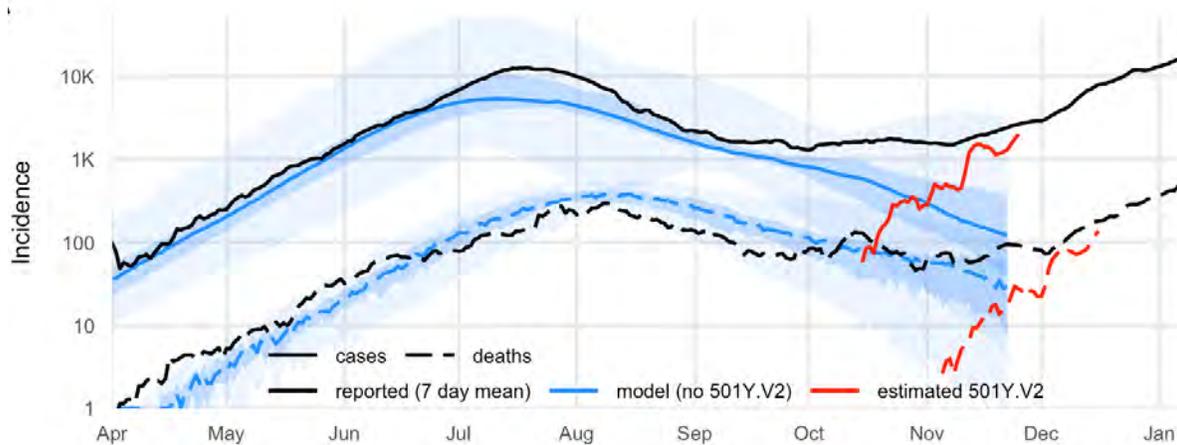
'OSU Re-defining Global COVID Transmission: Creation of novel 501Y strain



USA Today



Newly identified strains pose significant health risk related to increased infectivity.



Estimates of severity and transmissibility of novel South Africa SARS-CoV-2 variant 501Y.V2

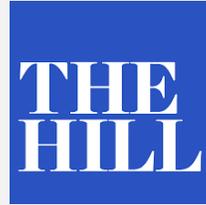
Status: Paper under peer review | First online: 11-01-2021 | Last update: 11-01-2021

Authors: [Carl A.B. Pearson](#), Timothy W Russell, Nicholas Davies, Adam J Kucharski, [CMMID COVID-19 working group](#), W John Edmunds & Rosalind M Eggo.**

Testing the impact on current therapeutics
on new viral strains



Print/Online Coverage



Forbes

To avoid being crushed by the incoming tide, we'll need to do two things. First, vaccinate as many people as possible—and fast. The snail's crawl at which vaccine rollout is proceeding in the United States simply won't cut it, especially now that researchers at Ohio State University have reported the discovery of a new SARS-CoV-2 variant in Columbus, Ohio. People must be vaccinated not just to prevent them from getting sick, but to reduce the number of opportunities SARS-CoV-2 has to experiment, mutate, and evolve new means of surpassing our defenses. These new properties are ones we cannot anticipate—only observe and react to.

Second, expand current efforts to sequence and survey new variants. We need to be prospecting the entirety of the genome, as well as the entirety of the biosphere, for alterations that encourage immune modulation. And we need to be prepared to adapt our vaccines to an adapting virus, as we do with seasonal flu. Over the course of the pandemic, not nearly enough emphasis has been placed on thinking longer term about the bigger picture. That has cost us dearly. We can't afford to make the same mistake with these variants. Not when we know exactly what to do to protect ourselves against them.

USA TODAY COVID-19 BY STATE Track vaccinations U.S. CAPITOL RIOTS Database of arrests COVID-19 RESOURCES Your questions answ... News Sports Entertainment Life Money Tech Travel Opinion

A research team at Southern Illinois University discovered a new variant of the COVID-19 virus that is specific to and dominant in the U.S., adding to the growing list of mutations such as those discovered in the United Kingdom and South Africa, the university said in a [statement](#).

"It's here. We found it," Keith Gagnon, associate professor of chemistry and biochemistry at SIU, said. "It's definitely home-grown and widespread, and we're the first to characterize it."

It could be more easily transmissible than other variants, and its impact on vaccines is uncertain, the university said.

Also, scientists at [The Ohio State University](#) have discovered a new variant of SARS-Cov-2, the virus that causes COVID-19. The new variant carries a mutation identical to the strain in the United Kingdom, but it likely arose in a virus strain already present in the United States.

Changing America Shared Destiny. Shared Responsibility. Well-Being Medical Advances

Ohio researchers find evidence of possible US COVID-19 variant

Scientists at The Ohio State University documented mutations similar to those seen in South Africa and the U.K.

By Alexandra Kelley | Jan. 13, 2021

More Video

OHIO STATE UNIVERSITY'S WEXNER MEDICAL CENTER SAYS RESEARCHERS DISCOVERED NEW VARIANT OF COVID-19 VIRUS IN COLUMBUS, OHIO

By Reuters Staff

Jan 13 (Reuters) - Ohio State University's Wexner Medical Center:

* OHIO STATE UNIVERSITY'S WEXNER MEDICAL CENTER - RESEARCHERS DISCOVER NEW VARIANT OF COVID-19 VIRUS IN COLUMBUS, OHIO

* WEXNER MEDICAL CENTER - NEW VARIANT CARRIES A MUTATION IDENTICAL TO U.K. STRAIN, BUT LIKELY AROSE IN VIRUS STRAIN ALREADY PRESENT IN UNITED STATES

New variant of COVID-19 discovered in Ohio



A health worker prepares the Pfizer-BioNTech COVID-19 vaccine. (AP Photo/John Manchillo)

Sign up for our special [edition newsletter](#) to get a daily update on the coronavirus pandemic.

Scientists at Ohio State University have discovered a new variant of the virus that causes COVID-19 — and also found the evolution of another US strain with three gene mutations not previously seen together in the illness.

The researchers at Ohio State's Wexner Medical Center and College of Medicine said the new variant carries a mutation identical to the UK strain, but it likely arose in a strain already present in the U.S.

MORE ON: CORONAVIRUS

Los Angeles County, known for strict lockdowns, hits 1M COVID cases

NY nurse who was first to get COVID vax to be featured in Biden

Researchers in Ohio find preliminary evidence of two virus variants that may be more contagious.



Two new variants of the coronavirus that may be more contagious have been detected in Ohio, researchers announced on Wednesday. Evidence for both variants is still preliminary, other experts cautioned, and warrants further study.

"As we sequence more, we will find more variants and we will see more mutations," said Emma Hodcroft, a molecular epidemiologist at the University of Bern in Switzerland. "But very few mutations we are looking at today have never appeared before."

One of the variants was spotted in an elderly woman during routine genetic surveillance by scientists at Ohio State University.

2 new coronavirus variants that likely originated in US identified in Ohio: researchers



Researchers identified the new strains by sequencing the genome of the SARS-CoV-2 virus

By Madeline Farber | Fox News

University of Washington Chief Strategy Officer of Population Health Dr. Al Mokdad reacts to the new strain of coronavirus reaching the United States.

Ohio researchers on Wednesday announced that they've identified two coronavirus variants that likely originated in the United States.

One of the new strains was identified in a single patient in the state, "so researchers do not yet know the prevalence of the strain in the population," according to [Ohio State Wexner Medical Center](#) where researchers first identified the variants.

This new variant "carries a mutation identical to the U.K. strain, but it likely arose in a virus strain already present in the United States," officials said.

TV – National and International Coverage



COVID-19 OHIO

STRAIN IN COLUMBUS, OH COULD BE MORE CONTAGIOUS

Source: Ohio State University Wexner Medical Center

DEVELOPING NOW
PANDEMIC'S DEADLIEST DAY
4,327 COVID FATALITIES; J&J SAYS VACCINE SHOWS PROMISE

abc #WORLDNEWSTONIGHT

RESEARCHERS DISCOVER NEW VIRUS VARIANTS IN OHIO, ONE SIMILAR TO UK STRAIN

NEWSNATION

8:00

#とくダネコロナSOS
お悩み・疑問を募集中
30文字程度でお願いします

独自 米・2つの“新たな変異ウイルス”…感染力1.5倍か
研究者を独自取材

そして我々が発見したのは
2つの変異ウイルスでした

ピーター・モーラー博士

OHIO RESEARCHERS DISCOVER TWO NEW COVID-19 STRAINS THAT ORIGINATED IN THE U.S.

PIX 11 7:07 41°

CORONAVIRUS PANDEMIC

NEW COVID VARIANT MAY HAVE ORIGINATED IN THE U.S.

5:19 47° WORKING 4You

DEVELOPING NOW

RESEARCHERS IDENTIFY TWO NEW VIRUS VARIANTS LIKELY ORIGINATED IN THE U.S.

CORONAVIRUS

4:36 60°



COVID-19 Vaccination Update

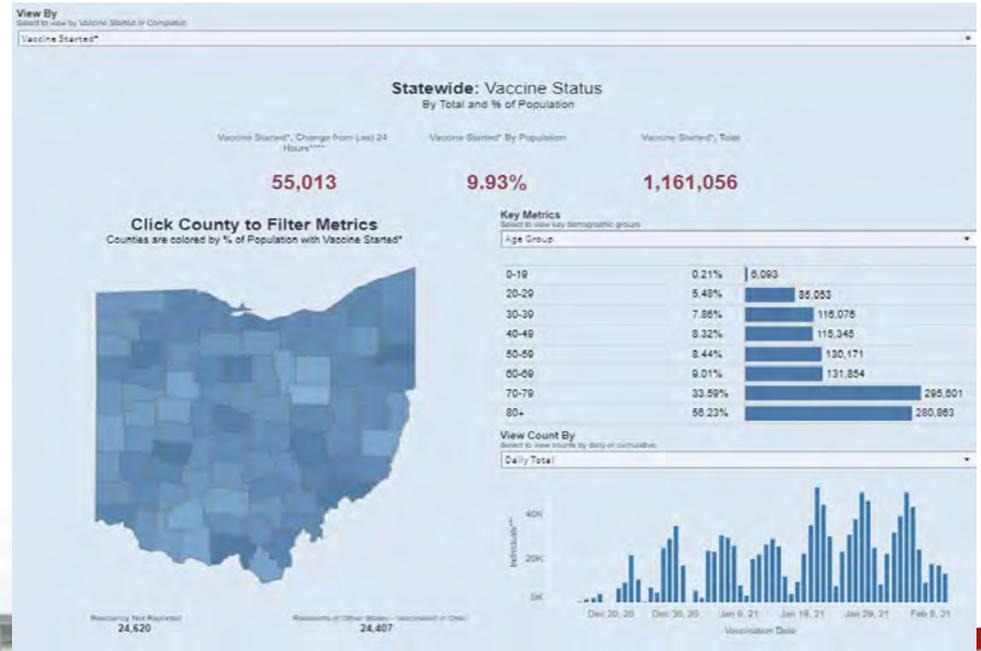
Andrew Thomas, MD, MBA, FACP

Senior Associate Vice President for Health Sciences

Chief Clinical Officer, The Ohio State University Wexner Medical Center

Ohio COVID-19 Vaccination Program

- First vaccination in Ohio at the Wexner Medical Center on Monday, December 14
- **Phase 1A:**
 - Healthcare personnel
 - Nursing facility residents and staff
 - EMS providers
- **Phase 1B:**
 - Began January 18
 - Elderly patients
 - Adult patients with congenital/neurological disabilities and other illnesses with increased risk of severe disease/death
 - Student-facing K-12 teachers and staff



OSUWMC COVID-19 Vaccination Program

- Data as of February 11:

- 45,626 total doses administered
- 1A Vaccination Program:
 - 16,417 first doses administered
 - 13,866 second doses administered
- 1B Vaccination Program:
 - Schottenstein Center vaccination site opened to public on Jan 19
 - 13,866 first doses administered
 - 1,477 second doses administered

- Multiple ways to schedule:

- OSU MyChart
- Televox automated calls
- Provider offices
- 614-688-VAXX vaccine hotline

Ohio State tests out COVID vaccine clinic at Schottenstein Center

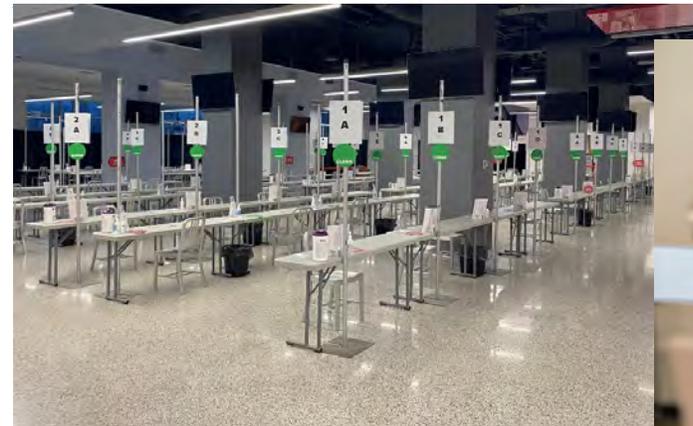
Max Filby The Columbus Dispatch
Published 2:35 p.m. ET Jan. 15, 2021



Ohio State University pharmacist Hallie Barr prepares doses of the Pfizer COVID-19 vaccine as university medical center employees receive their first dose at the Schottenstein Center in Columbus on Friday. Adam Cairns/Columbus Dispatch



Design beside the Brutus Buckeye statue directs Ohio State University medical employees where to go to receive their COVID-19 vaccine at the Schottenstein Center in Columbus on Friday. Adam Cairns/Columbus Dispatch



OSUWMC COVID-19 Vaccination Program

The New York Times

U.S. Starts Vaccine Rollout as High-Risk Health Care Workers Go First



Dr. Mark Conroy, 41, the medical director of the Ohio State University Hospital emergency department, was one of the first to receive the vaccine.

"It's been a long 10 months of work and protecting ourselves and protecting our patients, and so to have the opportunity to be a little bit safer going forward means a lot to me," said Dr. Conroy, who said he had been anxious about the prospect of bringing the virus home to his family.

He added that he would continue to wear a mask and practice social distancing.

"We still are learning a lot about how this vaccine works and how



FOX BUSINESS **LIVE**

DR. BACHMANN AMONG FIRST TO RECEIVE VACCINE

COVID-19 VACCINE

DOW 30,127.25
72.06
-0.24%

DJ TRANS 12,470.89 ▼ 15.29 -0.12%
LAST TRADES MARATHON OIL (MRO) 7.10 ▲ 0.19 TRANSOCEAN



THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER



NBC NEWS

WSJ VIDEO

First U.S. Covid-19 Vaccines Roll Out



DR. IAHN GONSENHAUSER
CHIEF QUALITY AND PATIENT SAFETY OFFICER,
OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER

CNN at OSU Hospital
Columbus, OH
10:48 AM ET



Voice of Martin Savidge | CNN Correspondent

LIVE

COLUMBUS, OH
10:47 AM



CORONAVIRUS PANDEMIC

DR. FAUCI ON WHEN HE'LL GET THE CORONAVIRUS VACCINE

LIVE
MSNBC



osuwxmed • Following
The Ohio State University Wexner Medical...

osuwxmed Over the last 48 hours, more than 230 employees at #OSUWexMed received their first dose of the #COVID19 vaccine. Vaccinations will continue to be distributed to our heroic frontline workers throughout the week.

We step into the next chapter of this historic journey hopeful, optimistic and #TogetherAsBuckeyes. ❤️

Liked by garry_c and 1,728 others
December 16, 2020



COVID-19

VACCINE DISTRIBUTION UNDERWAY
RECIPIENT ON GETTING TREATMENT

00:06 / 04:24



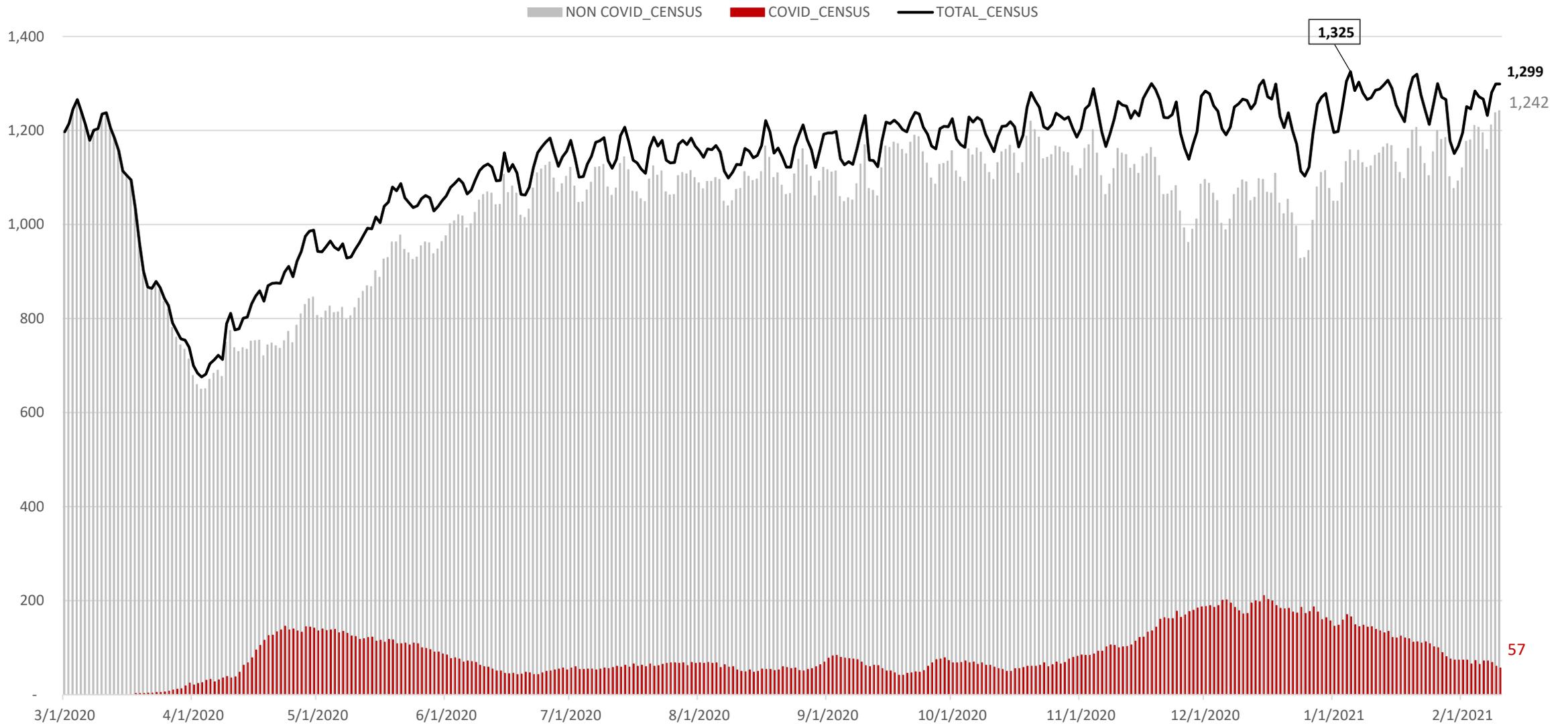
Care Delivery

Elizabeth Seely, MHA, FACHE

Chief Administrative Officer, Hospital Division

COVID vs. Non-COVID Census

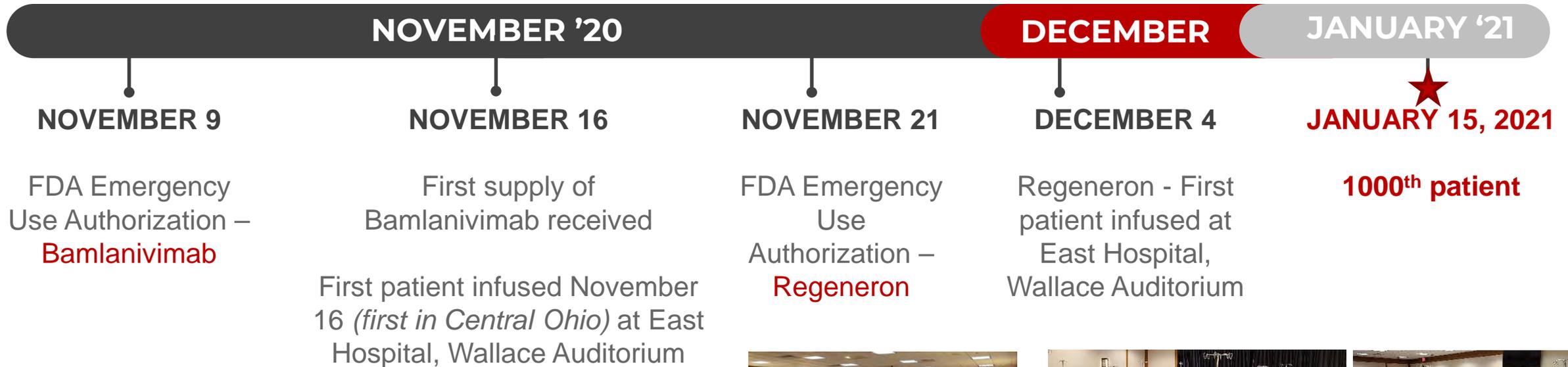
COVID vs Non-COVID Census



Monoclonal Antibody Treatment

- **Bamlanivimab**
- **Regeneron**

Total patients infused as of February 11, 2021 = **1,200**



Wallace Auditorium - before

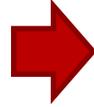


Wallace Auditorium - after

OSUWMC Monoclonal Antibody Treatment

Admission Rate for COVID patients
at high-risk for severe disease*:

- Placebo = 10%
- Monoclonal treatment = 3%
- Number needed to treat (NNT) to prevent an admission = 14.3 infusions



OSU Monoclonal Treatments since November 2020*** =
1,200



- Estimated # of admissions with no treatment* = 120
- Estimated # of admissions with treatment* = 36
- **Actual number of admissions from OSU infusions = 43**



- Estimated # of **“avoided” admissions = 77**
- Estimated # of **“avoided” patient days** = 991 days**
- Estimated # of **additional non-COVID admissions possible due to avoided COVID admissions** = 149**

* Based on published clinical data

** Based on OSUWMC LOS data for COVID and non-COVID care

*** Infusions through February 11, 2021



Patient Verbatim:

“The infusion was a game-changer for me. I was reaching a point of surrender after five nights of intense, 103-degree, punishing fevers. The infusion of bamlanivimab saved my life. Thank you again.”



Faculty and Staff Support – Buckeye Paws



LIFESTYLE

Buckeye Paws Program helps Wexner healthcare workers de-stress

Megan Henry The Columbus Dispatch

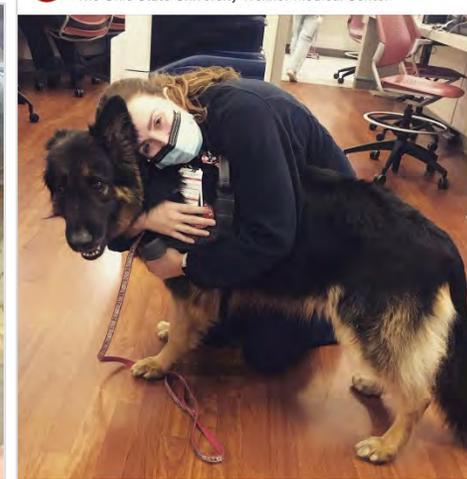
Published 6:03 a.m. ET Jan. 2, 2021



Buckeye Paws therapy dog Shiloh, a 3-year-old golden retriever, stands with his owner, Mary Justice, and fellow therapy dogs in front



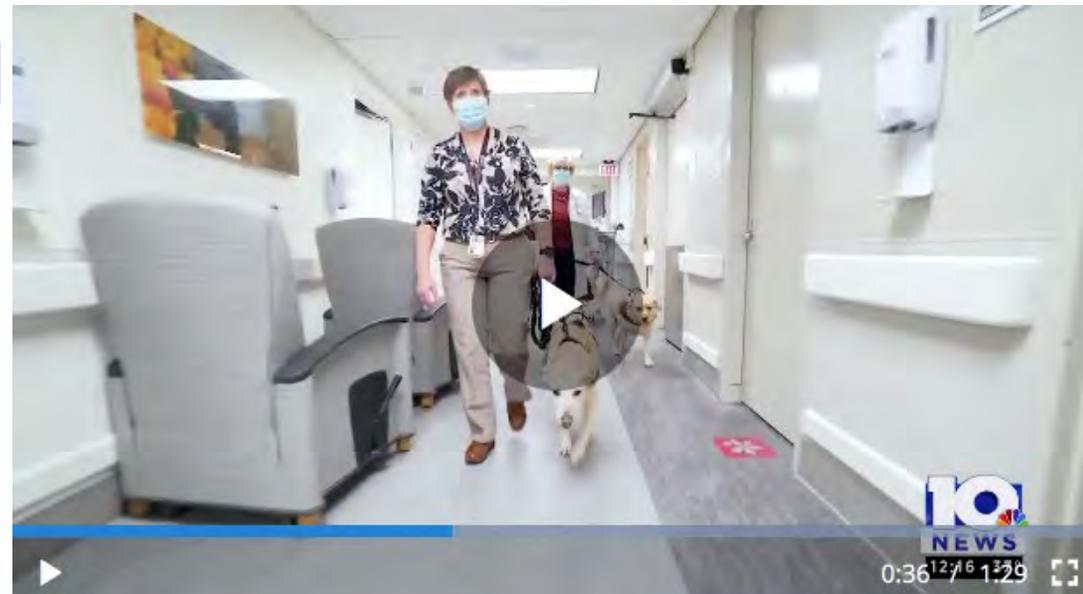
Liked by jokingnotjoking and 239 others
 buckeyePaws Even visits through glass can brighten your day! 🐾🌟

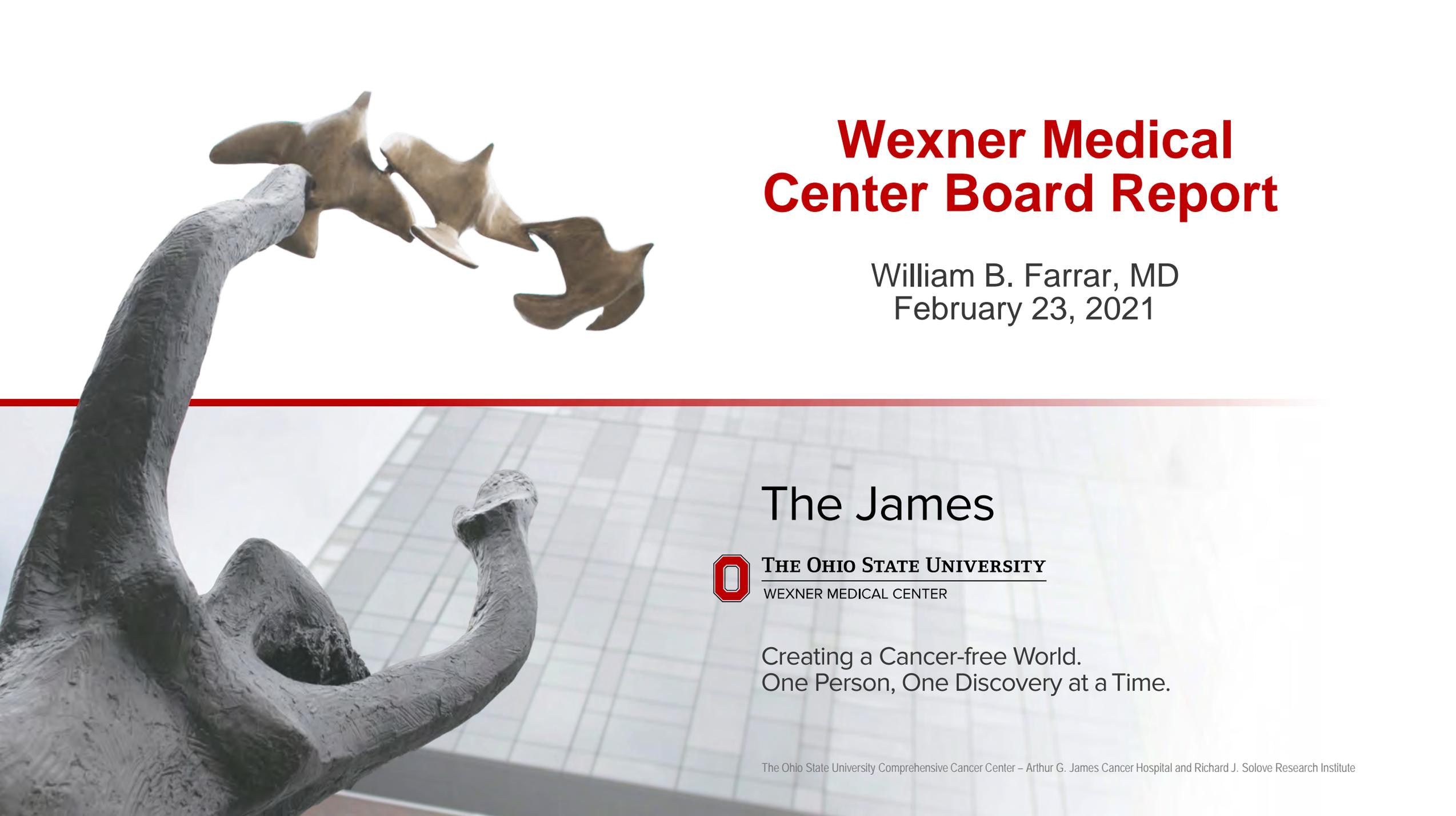


Liked by jokingnotjoking and 201 others
 buckeyePaws Wake up
 Drink coffee
 Hug a dog
 Have a great day



Liked by jokingnotjoking and 185 others
 buckeyePaws #TogetherAsBuckeyes
 #BuckeyePaws #OSUWexMed #11ED... more





Wexner Medical Center Board Report

William B. Farrar, MD
February 23, 2021

The James



THE OHIO STATE UNIVERSITY

WEXNER MEDICAL CENTER

Creating a Cancer-free World.
One Person, One Discovery at a Time.

Goal-concordant care enhances the lives of patients and families throughout the cancer-care journey



Implement a formal **communications skills training program** that supports the delivery of goal concordant care



Create structured **goals of care documentation** in electronic health records



Establish expectations regarding goals of care, including **priority populations** for communication



Implement a **measurement framework**

The James

Cancer screening and treatment declined in 2020, leading to worse outcomes and delayed diagnosis

In the United States, studies have found that an estimated 22 million cancer screenings were cancelled or missed between March and June of 2020.

43% of patients have missed routine preventive appointments due to COVID-19 fears.

35% of American adults had a cancer screening scheduled during the pandemic and missed it.

76 cancer centers, including The James, have signed the Re-engage in Cancer Care letter.

Cancer organizations emphasize need for screening, timely treatment amid pandemic

ADD TOPIC TO EMAIL ALERTS

A coalition of 76 cancer organizations is urging Americans to make cancer screenings a priority during the pandemic.

The letter — endorsed by National Cancer Institute and the American Cancer Society —

New Diagnostic Center Speeds Up Cancer Diagnosis, Provides Immediate Access



Ohio State joins nationwide effort to resume cancer screening, treatment

Information submitted
Monday, February 1, 2021 12:00 AM

COLUMBUS — The Ohio State University Comprehensive Cancer Center – Arthur G. Jans Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) is teaming up with the National Comprehensive Cancer Network (NCCN), the American Cancer Society (ACS) and other leading cancer organizations across the country to endorse the resumption of cancer screening and treatment during the ongoing COVID-19 pandemic.

The coalition of 76 organizations has released an open letter reminding the public that cancer still poses a major threat to people's health. They note that acting as soon as is safely possible to obtain preventative cancer screenings and needed treatments, however, can lead to better outcomes in the future.

The letter examines distressing trends showing a significant drop-off in recommended cancer screening and treatment compared to prior years. This concerning side-effect of the pandemic could lead to a staggering number of preventable cancer deaths over the next ten years and beyond. Oncology experts agree that people should not delay any necessary prevention or care.

"We have reliable cancer screening tools available for colorectal, cervical, breast and prostate cancer as well as lung cancer screening protocols for individuals who are at increased risk for this disease, based on smoking history. It is so important that people continue to get timely cancer screenings to improve chances of detecting cancer in its earliest – if not precancerous – stages," said David Cohn, MD, MBA, chief medical officer for The James and a gynecologic oncologist.

"The last thing we want is for people to avoid seeking medical help and to present with advanced-stage disease that is more difficult to treat," adds William Farrar, MD, chief executive officer of the OSUCCC – James and a surgical oncologist.

Robert W. Carlson, MD, chief executive officer of NCCN notes that when the pandemic first hit the United States, a short delay in care was an appropriate choice for many cancer types. However, he says, the balance of risk has shifted significantly.

"We now have two impressive vaccines that are being distributed around the world. We also know much more about how to treat and prevent COVID-19. Cancer centers are taking multiple measures to protect patients and staff from COVID-19 and transmission within cancer centers is quite unusual. Meanwhile, far too many cancers are being left to grow unchecked. Postponing cancer care will add tragedy on top of tragedy," said Carlson.

"It is of the utmost importance that critical cancer screenings resume as soon as safely possible," said William G. Cance, MD, chief medical and scientific officer of the American Cancer Society. "Over the past decade we have seen overall cancer mortality rates drop dramatically. This decline is in large part due to screening's ability to catch cancers before they spread—when the chances of good outcomes are most likely. We have come too far in our fight against cancer to allow long breaks in vital screening to slow down our progress in saving lives."

Hospitals and medical systems across the country have already begun vaccinating health care providers among other measures to ensure a safe environment for people receiving cancer screening and treatment. The confirmed use of evidence-based precautions against COVID-19 should provide reassurance against fears of infection during necessary medical care.

The letter points out that researchers around the world have made tremendous strides in controlling cancer in recent years. Leading oncology experts are now asking everyone, in coordination with their health care provider, to resume preventive and prescribed care and contact their doctor right away about any new symptoms or concerns.

The James



The James

Comprehensive Cancer Center – Arthur G. James
The James Cancer Diagnostic Center offers a
direct, expedited access to

to provide immediate community-wide patient access to
y in communities where access to healthcare is limited
pandemic. The James Cancer Diagnostic Center offers a
diagnostic testing so that a cancer diagnosis can be made
er visits can be virtual or in-person based on the

and staffed by a team of advanced practice
team is overseen by physicians with oncology
or physician-referral. Center staff first identify and
optiate testing and evaluation on behalf of the patient
al Center. Follow-up care is also coordinated with a

The James is addressing breast cancer disparities in African American women

- The OSUCCC – James launched **Turning the Page on Breast Cancer in Ohio** – an initiative focused on increasing breast cancer education, facilitating access to genetic counseling and ensuring appropriate screening, follow-up for abnormalities and treatment for Black women who are at an increased risk for breast cancer.
- Several strategies are being used to direct interested women to a website to determine if they are at increased risk for breast cancer.

The James at Ohio State is addressing breast cancer disparities in African American women

by WKRC | Wednesday, October 14th 2020



The James

A new gift of \$10M will support Myeloma research at The OSUCCC-James

- In December the OSUCCC-James received a \$10 million gift from the Paula and Rodger Riney Foundation to establish the **Riney Family Foundation Myeloma Center for Advanced Research Excellence** (Myeloma CARE).
- Led by Dr. Don Benson, the Center will explore potential new treatments using specific molecular targets.



Paul and Rodger Riney

The James

Just as our clinical teams have continued delivering high-quality care, our research teams have continued moving forward high-impact cancer research.

Awarded 104 new cancer-specific grants	Received \$53.3M from the NCI	Opened 114 new clinical research studies
Enrolled 785 patients on therapeutic trials	Published 877 articles in peer-reviewed journals	178 of the 877 articles published were in journals with impact factor >10

The James

Despite unprecedented circumstances and personal challenges, the Pelotonia community came together like never before in 2020.

- Pelotonia 2021 launched on February 18th. The ride will take place the weekend of August 6-8, 2021.
- **New Routes and a New Experience:**
 - New routes:
 - Saturday: 20, 50, 80, and 100-mile options
 - Sunday: 20, 50, and 100-mile options
 - Saturday and Sunday (2-day options): 180 and 200 miles only
- We will follow all guidance and protocols as outlined by the Franklin County Health Department and will continue to assess capacity levels throughout the spring and summer.

Together, We Achieved:

\$10,502,362 raised

11,270 participants

822,362 miles

The James



Thank You!

The James





Wexner Medical Center Financial Report Public Session

February 23, 2021

The Ohio State University Health System

Consolidated Statement of Operations
For the YTD ended: December 31, 2020
(in thousands)

OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Revenue	\$ 1,758,885	\$ 1,726,573	\$ 32,312	1.9%	\$ 1,679,604	4.7%
Operating Expenses						
Salaries and Benefits	751,230	758,690	7,460	1.0%	736,437	-2.0%
Resident/Purchased Physician Services	62,634	62,379	(255)	-0.4%	58,285	-7.5%
Supplies	201,111	188,177	(12,934)	-6.9%	184,054	-9.3%
Drugs and Pharmaceuticals	232,952	221,789	(11,163)	-5.0%	213,907	-8.9%
Services	163,108	169,695	6,587	3.9%	164,370	0.8%
Depreciation	86,535	86,539	4	0.0%	87,662	1.3%
Interest	14,993	14,993	-	0.0%	16,205	7.5%
Shared/University Overhead	23,953	26,562	2,609	9.8%	24,934	3.9%
Medical Center Investments	91,982	91,982	-	0.0%	77,886	-18.1%
Total Expense	1,628,498	1,620,806	(7,692)	-0.5%	1,563,740	-4.1%
Excess of Revenue over Expense	\$ 130,387	\$ 105,767	\$ 24,620	23.3%	\$ 115,864	12.5%

The Ohio State University Wexner Medical Center

Combined Statement of Operations

For the YTD ended: December 31, 2020

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Revenue	\$ 2,277,189	\$ 2,246,664	\$ 30,525	1.4%	\$ 2,183,158	4.3%
Operating Expenses						
Salaries and Benefits	1,179,990	1,202,936	22,946	1.9%	1,140,679	-3.4%
Resident/Purchased Physician Services	62,634	62,379	(255)	-0.4%	58,285	-7.5%
Supplies	224,640	210,740	(13,900)	-6.6%	206,705	-8.7%
Drugs and Pharmaceuticals	237,608	226,378	(11,230)	-5.0%	219,506	-8.2%
Services	245,419	260,302	14,883	5.7%	250,273	1.9%
Depreciation	101,078	100,869	(209)	-0.2%	100,360	-0.7%
Interest/Debt	20,358	20,361	3	0.0%	21,770	6.5%
Shared/University Overhead	23,953	26,565	2,612	9.8%	15,958	-50.1%
Other Operating Expense	20,372	20,036	(336)	-1.7%	27,672	26.4%
Medical Center Investments	14,167	8,493	(5,674)	-66.8%	4,749	-198.3%
Total Expense	2,130,219	2,139,059	8,840	0.4%	2,045,957	-4.1%
Excess of Revenue over Expense	\$ 146,970	\$ 107,605	\$ 39,365	36.6%	\$ 137,201	7.1%
Financial Metrics						
Integrated Margin Percentage	6.5%	4.8%	1.7%	34.8%	6.3%	2.7%
Adjusted Admissions	64,816	68,100	(3,284)	-4.8%	69,316	-6.5%
Operating Revenue per AA	\$ 26,957	\$ 25,169	\$ 1,788	7.1%	\$ 24,096	11.9%
Total Expense per AA	\$ 23,895	\$ 22,591	\$ (1,304)	-5.8%	\$ 21,551	-10.9%
This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.						

The Ohio State University Wexner Medical Center

*Combined Balance Sheet
As of: December 31, 2020
(in thousands)*

	December 2020	June 2020	Change
Cash	\$ 1,728,587	\$ 1,770,078	\$ (41,491)
Net Patient Receivables	409,612	378,653	30,959
Other Current Assets	594,904	562,701	32,203
Assets Limited as to Use	422,276	421,698	578
Property, Plant & Equipment - Net	1,929,894	1,782,453	147,441
Other Assets	504,595	466,250	38,345
Total Assets	\$ 5,589,868	\$ 5,381,833	\$ 208,035
Current Liabilities	\$ 827,584	\$ 781,864	\$ 45,720
Other Liabilities	139,062	134,798	4,264
Long-Term Debt	634,350	665,906	(31,556)
Net Assets - Unrestricted	3,253,239	3,114,561	138,678
Net Assets - Restricted	735,633	684,705	50,928
Liabilities and Net Assets	\$ 5,589,868	\$ 5,381,833	\$ 208,035

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

Thank You

Wexnermedical.osu.edu

**RECOMMEND APPROVAL TO ENTER INTO PROFESSIONAL SERVICES
AND INCREASE CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS
James - Halcyon Linear Accelerator

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS
Martha Morehouse Facility Improvements

Synopsis: Authorization to enter into professional services and increase construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
James – Halcyon Linear Accelerator	\$0.2M	\$5.7M	\$5.9M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to increase construction contracts for the following project:

	Construction Approval Requested	Total Requested	
Martha Morehouse Facility Improvements	\$37.0M	\$37.0M	Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business & Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

Project Data Sheet for Board of Trustees Approval

James – Halcyon Linear Accelerator

OSU-210243 (CNI# 20000155)

Project Location: James Cancer Hospital

- **approval requested and amount**

professional services	\$0.2M
construction	\$5.7M

- **project budget**

professional services	\$0.2M
construction w/contingency	\$5.7M
<hr/>	
total project budget	\$5.9M

- **project funding**

- university debt
- fundraising
- university funds
- auxiliary funds
- state funds

- **project schedule**

BoT approval	2/21
design	4/21 – 07/21
construction	11/21 – 4/22
facility opening	5/22

- **project delivery method**

- general contracting
- design/build
- construction manager at risk

- **planning framework**

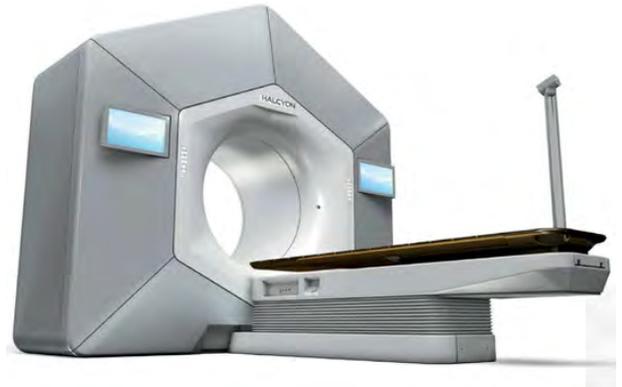
- this project is included in the FY21 Capital Investment Plan

- **project scope**

- the project will renovate currently shelled space to install a new linear accelerator
- renovations include HVAC, electrical, IT systems as well as structure support, shielding and site finishes
- the project budget includes \$4.1M for the purchase of and some installation items for the linear accelerator

- **approval requested**

- approval is requested to enter into professional services and construction contracts



- **project team**

University project manager:	Jeannie Martin
AE/design architect:	TBD
General Contractor:	TBD

Project Data Sheet for Board of Trustees Approval

Martha Morehouse Facility Improvements

OSU-200053 (CNI#:19000137)

Project Location: Martha Morehouse Medical Plaza - Pavilion

- **approval requested and amount**
construction increase \$37.0M

- **project budget**
professional services \$3.1M
construction \$38.7M

total \$41.8M

- **project funding**
 - university debt
 - fundraising
 - university funds
 - auxiliary funds
 - state funds

- **project schedule**
BoT approval 8/19
design 9/19 – 12/20
construction – phase 1 9/20 – 11/21
construction – phase 2-7 5/21 – 1/25
facility opening (business uninterrupted) 1/25

- **project delivery method**
 - general contracting
 - design/build
 - construction manager at risk

- **planning framework**
 - this project is included in the FY20 Capital Investment Plan
 - project scope is based on a January 2019 study

- **project scope**
 - project will renovate over 14 different department areas in seven consecutive phases. Most departments will remain open, temporarily relocating to different areas of the building or off site while their spaces are being renovated. The primary focus will be to coordinate utility shutdowns and organize move transitions to ensure the patient experience is being maintained.
 - phase 1 construction will renovate the auditorium for ADA compliance, update the existing elevators and add one additional elevator
 - phases 2-7 will construct an 8,500-sf addition to the north and west, expanding registration, laboratory spaces, and waiting area; and renovate 105,000 sf of existing space including Pulmonary Rehabilitation, urgent care, OSUWMC Preoperative Assessment Center, Comprehensive Weight Management, food service, and patient drop-off/pick-up canopy

- **approval requested**
 - approval is requested to increase construction contracts



-
- **project team**
University project manager: Alexandra Radabaugh
AE: BDTAID
CM at Risk: Elford

RATIFICATION OF COMMITTEE APPOINTMENTS 2021-2022

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for 2021-2022 are as follows:

Quality and Professional Affairs Committee

Cheryl L. Krueger, Chair

ALAN A. STOCKMEISTER, VICE CHAIR

ANAND SHAH

Harold L. Paz

Bruce A. McPheron

Michael Papadakis

David P. McQuaid

Andrew M. Thomas

David E. Cohn

Elizabeth Seely

Minka Schofield

Amit Agrawal

Scott A. Holliday

Iahn Gonsenhauser

Jacalyn Buck

Kristopher M. Kipp

Abigail S. Wexner (ex officio)

**AMENDMENTS TO THE BYLAWS OF
THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD**

Synopsis: Approval of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board* is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of The Ohio State University Wexner Medical Center Board* took place in November 2019:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby recommends approval by the University Board of Trustees of the attached amendments to the *Bylaws of The Ohio State University Wexner Medical Center Board*.

3335-93-01 The Ohio State University Wexner Medical Center Board.

(B) The university Wexner medical center board shall be composed of up to ~~sixteen~~ **seventeen** voting members:

1. Up to ~~five~~ **six** members of the university board of trustees, **including one student trustee**, appointed annually by the chair of the university board of trustees and ratified by the university board of trustees;
2. Up to six public members appointed annually by the chair of the university board of trustees in consultation with the university president, the executive vice president and chancellor for health affairs and the chair of the university board of trustees' governance committee and ratified by the university board of trustees; and
3. Five ex-officio voting members consisting of:
 - a. The chair of the university board of trustees;
 - b. The university president;
 - c. The executive vice president and chancellor for health affairs;
 - d. The university senior vice president and chief financial officer; and
 - e. The university executive vice president and provost.