

WEXNER MEDICAL CENTER BOARD MEETING

Leslie H. Wexner
Abigail S. Wexner
Cheryl L. Krueger
Hiroyuki Fujita
John W. Zeiger
Stephen D. Steinour
Robert H. Schottenstein
W.G. Jurgensen
Cindy Hilsheimer
Gary R. Heminger (ex officio, voting)
Kristina M. Johnson (ex officio, voting)
Harold L. Paz (ex officio, voting)
Bruce A. McPheron (ex officio, voting)
Michael Papadakis (ex officio, voting)

Location: Zoom Meeting

Time: 8:00am-12:00pm

Public Session

- | | |
|--|-------------|
| 1. Approval of August 26, 2020, WMC Board Meeting Minutes | 8:00-8:05am |
| 2. Chancellor's Report – Dr. Hal Paz | 8:05-8:15am |
| 3. James Cancer Hospital Report – Dr. William Farrar | 8:15-8:20am |
| 4. WMC Financial Report – Mr. Mark Larmore | 8:20-8:25am |
| 5. Recommend for Approval to Enter Into/Increase Professional Services and Construction Contracts – Mr. Frank Aucremanne | 8:25-8:30am |
| 6. Recommend for Approval the Acquisition of Real Property – Mr. Mark Larmore | 8:30-8:35am |

Executive Session

8:35am – 12:00pm



SUMMARY OF ACTIONS TAKEN

August 26, 2020 - Wexner Medical Center Board Meeting

Voting Members Present by Zoom Virtual Meeting:

Leslie H. Wexner
Abigail S. Wexner
Cheryl L. Krueger
Hiroyuki Fujita
John W. Zeiger

Stephen D. Steinour
Robert H. Schottenstein
Cindy Hilsheimer
Gary R. Heminger (ex officio)
Harold L. Paz (ex officio)

Bruce A. McPheron (ex officio)
Michael Papadakis (ex officio)

Members Absent:

W.G. "Jerry" Jurgensen

PUBLIC SESSION

The Wexner Medical Center Board convened for its 35th meeting on Wednesday, August 26, 2020, virtually over Zoom. Board Secretary Jessica A. Eveland called the meeting to order at 8:00 a.m.

Item for Action

1. Approval of Minutes: No changes were requested to the June 3, 2020, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion

2. Chancellor's Report: During his report, Dr. Harold Paz shared how our role as an academic health center uniquely positions us to keep our community safe and healthy, especially during a pandemic. This has never been more evident than in the ways we are addressing COVID-19, from standing up a testing laboratory overnight, creating and distributing materials for hundreds of thousands of test kits, implementing a comprehensive testing program and serving as the reference laboratories for testing for both the Ohio Department of Health and for other hospitals in the state. He shared that more than 100 COVID-19 research projects are underway, and the Wexner Medical Center is implementing and sustaining an aggressive telehealth strategy to serve our patients. As a land-grant institution, it is a key part of our mission to share our knowledge, solutions and expertise to improve lives here in our communities and beyond. The Wexner Medical Center recently released a Safe Return to Work guidebook for employers and employees and launched a website with procedures for businesses across the nation to reopen and safely welcome their employees back amid this pandemic. In addition to its efforts around the pandemic, the Wexner Medical Center is also continuing its work to reduce health disparities and combat racism. In June, we became one of the first academic health centers in the nation to develop and put forward a comprehensive antiracism action plan. Dr. Paz shared that the medical center's Chief Diversity Officer, Dr. Leon McDougle, was recently named the 121st president of the National Medical Association. The Wexner Medical Center also remains in first place in central Ohio on *U.S. News & World Report's* "Best Hospitals" list, second place in the entire state and 37th in the nation with nine specialties ranked as high performing.



- 3. James Cancer Hospital Report: Dr. William Farrar, CEO of the James Cancer Hospital, began his report with a moment of silence for the late Dr. Dina Lev, whose husband, Dr. Raphael Pollock, serves as director of The Ohio State University Comprehensive Cancer Center. He also shared that, despite the pandemic, the James is back to pre-COVID-19 levels, with admissions, surgeries and outpatient visits climbing, and the James' patient satisfaction is at 97%, which reflects the hospital's commitment to delivering high-quality care and improving the patient experience. Additionally, the James' cancer center support grant application was approved again for five years of funding, totaling \$32.7 million. Dr. Farrar also shared that this year, Pelotonia found innovative ways to continue its success, despite not being able to host its annual ride. Thanks to its personalized participation platform, Pelotonia had raised close to \$7 million with more than 10,800 participants at the time of this report.
- 4. Wexner Medical Center Financial Report: Mark Larmore provided a FY20 Year in Review and a look ahead at the budget for FY21. For the entire health system, the year ended with an excess of revenue over expenses of approximately \$280 million, which was approximately \$18 million ahead of budget. Once the pandemic hit, major adjustments were made to manage and reduce expenses. Federal stimulus money helped to offset the negative impact on revenue caused by the pandemic in the last three-and-a-half months of the fiscal year. Quick transitions to telehealth, so that physicians could continue to see patients remotely, also helped significantly in the final quarter of the fiscal year. Looking ahead to FY21, the total operating revenue for the medical center is projected to be more than \$4.5 billion, with a projected excess of revenue over expenses of approximately \$295 million.

Items for Action

- 5. Resolution No. 2021-08, Approval to Increase Professional Services and Construction Contracts

Synopsis: Authorization to increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to increase professional services contracts and construction contracts for the following project:

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Morehouse – Chiller and Electrical Distribution Phase 2	\$0.1M	\$0.6M	\$0.7M	Auxiliary Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Audit, Compliance and Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the increase to professional services and construction contracts for the project listed above be recommended to the University Board of Trustees for approval.

(See Appendix X for background information, page XX)



Action: Upon the motion of Mrs. Wexner, seconded by Dr. Paz, the board approved the foregoing motion by majority voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Paz, Dr. McPheron and Mr. Papadakis.

6. Resolution No. 2021-28, Ratification of Committee Appointments

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for 2020-2021 are as follows:

Quality and Professional Affairs Committee

Cheryl L. Krueger, Chair
Harold L. Paz
Bruce A. McPheron
Michael Papadakis
David P. McQuaid
Andrew M. Thomas
David E. Cohn
Elizabeth Seely
Mink Schofield
Amit Agrawal
Scott A. Holliday
Iahn Gonsenhauser
JACALYN BUCK
Kristopher M. Kipp
Abigail S. Wexner (ex officio)

7. Resolution No. 2021-29, Clinical Quality Management, Patient Safety, and Service Plan for Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Clinical Quality Management, Patient Safety, and Service Plan for FY21 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 was approved by the Quality Leadership Council on July 10, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE



THE OHIO STATE UNIVERSITY

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Clinical Quality Management, Patient Safety, and Service Plan for FY21 (attached) for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

8. Resolution No. 2021-30, Clinical Quality Management, Patient Safety, and Service Plan for the Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is *to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care*; and

WHEREAS the Clinical Quality Management, Patient Safety, and Service Plan for FY21 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of The James; and

WHEREAS the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 was approved by The James Quality, Patient Safety, and Reliability Committee on July 9, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the Clinical Quality Management, Patient Safety, and Service Plan for FY21 for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Clinical Quality Management, Patient Safety, and Service Plan for FY21 (attached) for The James.

(See Attachment X for background information, page XX)

9. Resolution No. 2021-31, Plan for the Scope of Patient Care Services at Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the annual review of the plan for the scope of patient care services for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the plan for the scope of inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and



WHEREAS the annual review of the plan for the scope of patient care services was approved by the Medical Staff Administrative Committee (University Hospitals) on June 10, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the plan for the scope of patient care services:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for the scope of patient care services for the Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and The Ohio State University Wexner Medical Center East Hospital, as outlined in the attached Plan for the Scope of Patient Care Services.

(See Attachment X for background information, page XX)

10. Resolution No. 2021-32, Plan for the Scope of Patient Care Services at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the annual review of the plan for the scope of patient care services for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James plan for the scope of inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James; and

WHEREAS the annual review of the plan for the scope of patient care services was approved by the Medical Staff Administrative Committee (The James) on May 15, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the plan for the scope of patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for the scope of patient care services for The James as outlined in the attached Plan for the Scope of Patient Care Services.

(See Attachment X for background information, page XX)



11. Resolution No. 2021-33, Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation at Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the annual review of the direct patient care service contracts and patient impact service contracts for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Ohio State University Hospitals direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of these contracts was approved by the Medical Staff Administrative Committee (University Hospitals) on February 12, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital as outlined in the attached University Hospitals Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

12. Resolution No. 2021-34, Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluations at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the annual review of the direct patient care services contracts and patient impact service contracts for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at The James; and

WHEREAS the annual review of these contracts was approved by the Medical Staff Administrative Committee (The James) on January 17, 2020; and



WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for The James as outlined in the attached The James Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

13. Resolution No. 2021-35, Infection Prevention and Control Program at Ohio State University Hospitals d/b/a OSU Wexner Medical Center

Synopsis: Approval of the appointment of leaders responsible for the Infection Prevention and Control Program for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the leaders of the Infection Prevention and Control Program are responsible for managing and directing the program by: employing methods for preventing and controlling the transmission of infections through surveillance, prevention, and control of hospital-acquired infections; providing and maintaining clean and sanitary environments to avoid sources and transmission of infection; and addressing any infection control issues identified by public health authorities for the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS Nora Colburn, MD and Shandra Day, MD are qualified through education, training, and experience in infection prevention and control; and

WHEREAS Andrew Thomas, MD, the Chief Medical Officer for the OSU Wexner Medical Center, and Cheryl Hoying, PhD, RN, NEA-BC, FACHE, FAONL, FAAN, the Chief Nurse Executive Officer for the OSU Wexner Medical Center, recommended that Dr. Colburn and Dr. Day serve as the leaders responsible for the Infection and Prevention Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital by letter (attached) dated June 19, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended the Wexner Medical Center Board approve Dr. Colburn and Dr. Day serve as the leaders responsible for the Infection and Prevention Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Colburn and Dr. Day as the leaders responsible for the Infection Prevention and Control Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)



14. Resolution No. 2021-36, Infection Prevention and Control Program at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the appointment of the leader responsible for the Infection Prevention and Control Program for the hospitals at the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is *to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care*; and

WHEREAS the leader of the Infection Prevention and Control Program is responsible for managing and directing the program by: employing methods for preventing and controlling the transmission of infections through surveillance, prevention, and control of hospital-acquired infections; providing and maintaining clean and sanitary environments to avoid sources and transmission of infection; and addressing any infection control issues identified by public health authorities for The James; and

WHEREAS Christina Liscynsky, MD, is qualified through education, training, and experience in infection prevention and control; and

WHEREAS David Cohn, MD, MBA, the Chief Medical Officer for The James, and Kris Kipp, MSN, RN, the Executive Director, Patient Services, and Chief Nursing Officer for The James, recommended that Dr. Liscynsky serves as the leader responsible for the Infection and Prevention Control Program for The James by letter (attached) dated June 4, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve Dr. Liscynsky serve as the leader responsible for the Infection and Prevention Control Program for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Liscynsky serve as the leader responsible for the Infection Prevention and Control Program at The James.

(See Attachment X for background information, page XX)



15. Resolution No. 2021-37, Antimicrobial Stewardship Program at Ohio State University Hospitals d/b/a Wexner Medical Center

Synopsis: Approval of the appointment of the Medical Director responsible for the Antimicrobial Stewardship Program for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the OSU Wexner Medical Center is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Medical Director of the Antimicrobial Stewardship Program is responsible for managing and directing the program by: coordinating all components of the hospitals responsible for antibiotic use and resistance, documenting the evidence-based use of antibiotics in all departments and services, and documenting improvements in proper antibiotic use at the Ohio State University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS Kurt Stevenson, MD, is qualified through education, training, and experience in infectious diseases and antibiotic stewardship; and

WHEREAS Andrew Thomas, MD, the Chief Medical Officer for the OSU Wexner Medical Center, and Robert Weber, PharmD, MS, BCPS, FASHP, FNAP, the Administrator for Pharmacy Services for the OSU Wexner Medical Center, recommended that Dr. Stevenson serves as the Medical Director responsible for the Antimicrobial Stewardship Program by letter (attached) dated June 19, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve Dr. Stevenson to serve as the Medical Director responsible for the Antimicrobial Stewardship Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Stevenson as the Medical Director responsible for the Antimicrobial Stewardship Program for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)



16. Resolution No. 2021-38, Antimicrobial Stewardship Program at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval of the appointment of a leader responsible for the Antimicrobial Stewardship Program for the hospitals at the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is *to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care*; and

WHEREAS the leader of Antimicrobial Stewardship Program is responsible for managing and directing the program by: coordinating all components of the hospitals responsible for antibiotic use and resistance, documenting the evidence-based use of antibiotics in all departments and services, and documenting improvements in proper antibiotic use for The James; and

WHEREAS Mark Lustberg, MD, PhD is qualified through education, training, and experience in infectious diseases and antibiotic stewardship; and

WHEREAS David Cohn, MD, MBA, the Chief Medical Officer for The James, Robert Weber, PharmD, MS, BCPS, FASHP, FNAP, the Administrator for Pharmacy Services for The James, recommended that Dr. Lustberg serves as the leader responsible for the Antimicrobial Stewardship Program by letter (attached) dated June 4, 2020; and

WHEREAS on July 28, 2020, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve Dr. Lustberg serve as the leader responsible for the Antimicrobial Stewardship Program at The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves Dr. Lustberg serve as the leader responsible for the Antimicrobial Stewardship Program at The James.

(See Attachment X for background information, page XX)

Action: Upon the motion of Dr. Paz, seconded by Ms. Krueger, the board adopted the foregoing motions by unanimous voice vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Mr. Heminger, Dr. Paz and Mr. Papadakis. Dr. McPheron was not present for this vote.

EXECUTIVE SESSION

It was moved by Mrs. Wexner, and seconded by Dr. Paz, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session, with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Mr. Heminger, Mr. Schottenstein, Ms. Hilsheimer, Dr. Paz and Mr. Papadakis. Dr. McPheron and Mr. Steinour were not present for this vote.

The board entered executive session at 8:36 a.m. and reconvened in a special public session at 11:45 a.m.



Wexner Medical Center Financial Report Public Session

November 18, 2020

The Ohio State University Health System

Consolidated Statement of Operations
For the YTD ended: September 30, 2020
(in thousands)

OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	\$ 860,935	\$ 849,319	\$ 11,616	1.4%	\$ 831,931	3.5%
Operating Expenses						
Salaries and Benefits	367,130	374,466	7,336	2.0%	360,671	-1.8%
Resident/Purchased Physician Services	31,172	31,189	17	0.1%	29,455	-5.8%
Supplies	99,608	93,829	(5,779)	-6.2%	90,392	-10.2%
Drugs and Pharmaceuticals	114,950	111,635	(3,315)	-3.0%	106,228	-8.2%
Services	82,999	85,767	2,768	3.2%	82,056	-1.1%
Depreciation	42,723	42,724	1	0.0%	44,128	3.2%
Interest	7,557	7,557	-	0.0%	8,160	7.4%
Shared/University Overhead	18,124	18,096	(28)	-0.2%	16,386	-10.6%
Total Expense	764,264	765,264	1,000	0.1%	737,473	-3.6%
Gain (Loss) from Operations (pre MCI)	96,671	84,055	12,616	15.0%	94,458	2.3%
Medical Center Investments	(45,991)	(45,991)	-	0.0%	(43,435)	-5.9%
Income from Investments	5,831	5,466	365	6.7%	9,286	-37.2%
Other Gains (Losses)	6,114	6,276	(162)	---	4,834	---
Excess of Revenue over Expense	\$ 62,625	\$ 49,806	\$ 12,819	25.7%	\$ 65,143	-3.9%

The Ohio State University Wexner Medical Center

Combined Statement of Operations
For the YTD ended: September 30, 2020
(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Revenue	\$1,116,347	\$1,113,845	\$ 2,502	0.2%	\$1,082,333	3.1%
Operating Expenses						
Salaries and Benefits	575,000	594,143	19,143	3.2%	561,038	-2.5%
Resident/Purchased Physician Services	31,172	31,189	17	0.1%	29,455	-5.8%
Supplies	111,129	105,132	(5,997)	-5.7%	100,963	-10.1%
Drugs and Pharmaceuticals	117,184	113,954	(3,230)	-2.8%	109,115	-7.4%
Services	123,157	130,583	7,426	5.7%	124,432	1.0%
Depreciation	51,325	49,866	(1,459)	-2.9%	51,089	-0.5%
Interest/Debt	10,239	10,240	1	0.0%	10,988	6.8%
Shared/University Overhead	12,288	12,630	342	2.7%	6,941	-77.0%
Other Operating Expense	9,191	9,882	691	7.0%	8,036	-14.4%
Medical Center Investments	7,184	4,464	(2,720)	-60.9%	3,002	-139.3%
Total Expense	1,047,869	1,062,083	14,214	1.3%	1,005,059	-4.3%
Excess of Revenue over Expense	\$ 68,478	\$ 51,762	\$ 16,716	32.3%	\$ 77,274	-11.4%
Financial Metrics						
Integrated Margin Percentage	6.1%	4.6%	1.5%	32.0%	7.1%	-14.1%
Adjusted Admissions	32,712	33,404	(692)	-2.1%	34,703	-5.7%
Operating Revenue per AA	\$ 26,319	\$ 25,426	\$ 893	3.5%	\$ 23,973	9.8%
Total Expense per AA	\$ 23,363	\$ 22,909	\$ (454)	-2.0%	\$ 21,251	-9.9%
This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.						

The Ohio State University Wexner Medical Center

*Combined Balance Sheet
As of: September 30, 2020
(in thousands)*

	September 2020	June 2020	Change
Cash	\$ 1,782,695	\$ 1,770,078	\$ 12,617
Net Patient Receivables	408,359	378,653	29,706
Other Current Assets	608,187	562,701	45,486
Assets Limited as to Use	421,965	421,698	267
Property, Plant & Equipment - Net	1,868,725	1,782,453	86,272
Other Assets	497,371	466,250	31,121
Total Assets	\$ 5,587,302	\$ 5,381,833	\$ 205,469
Current Liabilities	\$ 906,513	\$ 781,864	\$ 124,649
Other Liabilities	137,080	134,798	2,282
Long-Term Debt	650,084	665,906	(15,822)
Net Assets - Unrestricted	3,160,701	3,114,561	46,140
Net Assets - Restricted	732,924	684,705	48,219
Liabilities and Net Assets	\$ 5,587,302	\$ 5,381,833	\$ 205,469

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

Thank You

Wexnermedical.osu.edu

**RECOMMEND APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

Cannon Drive Relocation – Phase 2
Ross – OPR/OR Expansion

APPROVAL TO INCREASE CONSTRUCTION CONTRACTS

WMC Outpatient Care West Campus

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Cannon Drive Relocation – Phase 2	\$2.2M	\$46.4M	\$48.6M	University Debt Auxiliary Funds Partner Funds
Ross – OPR/OR Expansion	\$1.0M	\$8.7M	\$9.7M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to increase construction contracts for the following project:

	Construction Approval Requested	Total Requested	
WMC Outpatient Care West Campus	\$164.2M	\$164.2M	Fundraising Auxiliary Funds Partner Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

Project Data Sheet for Board of Trustees Approval

Cannon Drive Relocation – Phase 2

OSU-180069 (CNI# 13000046, 18000174, 19000122)

Project Location: Cannon Drive between John Herrick Drive and Woody Hayes Drive

- **approval requested and amount**

increase professional services	\$2.2M
construction	\$46.4M

- **project budget**

professional services	\$8.8M
construction w/contingency	\$46.4M
OSEP/ENGIE scope	\$1.7M
total project cost	\$56.9M

- **project funding**

- university debt
- fundraising
- university funds
- auxiliary funds
- state funds
- partner funds (OSEP/ENGIE)

- **project schedule**

BoT professional services approval	8/17
design	10/17 – 4/23
BoT construction approval	11/20
construction	5/23 – 12/24

- **project delivery method**

- general contracting
- design/build
- construction manager at risk

- **planning framework**

- this project was included in the FY 2018, FY 2019, and FY 2020 Capital Investment Plans
- extended time for design required due to levee permitting requirements, which includes coordination with local, state, and federal agencies as well insurance reviews

- **project scope**

- rebuild Cannon Drive between John Herrick Drive and Woody Hayes Drive at its current elevation and construct a certified ODNR flood protection levee
- straighten the northern end of Cannon by eliminating the S-curve and creating a new signalized intersection at the east end of the river bridge
- construct a bus pull off at the southeast corner of Herrick and Cannon Drives for the new hospital tower
- project scope also includes the continued expansion of the river park

- **approval requested**

- approval is requested to increase professional services contracts and enter into construction contracts



- **project team**

University project manager:	Tom Ekegren
AE/design architect:	EMHT, Inc.
CM at Risk:	Igel/Ruhlin (joint venture)

Project Data Sheet for Board of Trustees Approval

Ross – OPR/OR Expansion

OSU-210113 (CNI# 20000155)

Project Location: Ross Heart Hospital

- **approval requested and amount**

professional services	\$1.0M
construction w/contingency	\$8.7M

- **project budget**

professional services	\$1.0M
construction w/contingency	\$8.7M
<hr/> total project budget	<hr/> \$9.7M

- **project funding**
 - university debt
 - fundraising
 - university funds
 - auxiliary funds
 - state funds

- **project schedule**

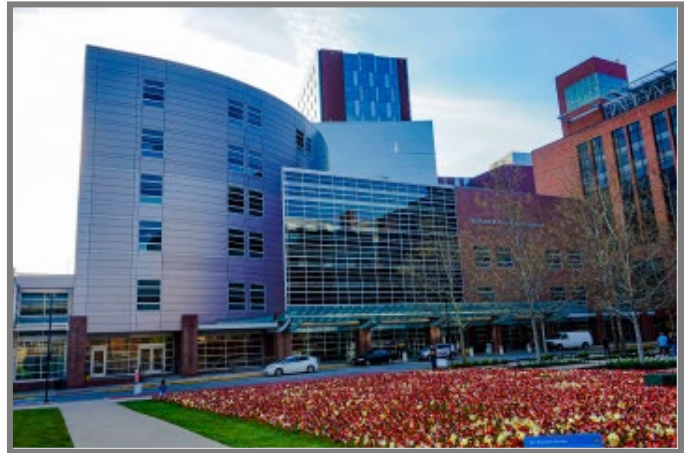
BoT prof serv/con approval	11/20
design	11/20 – 11/21
construction	09/21 – 10/22
facility opening	11/22

- **project delivery method**
 - general contracting
 - design/build
 - construction manager at risk

- **planning framework**
 - this project is included in the FY 2021 Capital Investment Plan
 - a study was completed in October 2019

- **project scope**
 - the project will provide an eighth operating room and expand the pre-op/outpatient recovery from six to ten bays
 - the new operating room will be a hybrid OR and will be adjacent to the existing ORs
 - the project will move the 4th floor staff lounge and locker room to the 5th floor to accommodate the additional bays for the outpatient recovery

- **approval requested**
 - approval is requested to enter into professional services and construction contracts



-
- **project team**

University project manager:	Lance Timmons
AE/design architect:	
CM at Risk:	

Project Data Sheet for Board of Trustees Approval

WMC Outpatient Care West Campus

OSU-180390 (CNI# 13000189, 18000175, 18000156)

Project Location: Kenny Road and Carmack Road

- **approval requested and amount**

increase construction \$164.2

- **project budget**

professional services	\$27.9M
construction w/contingency	\$318.4M
ENGIE scope	\$2.2M
total project budget	\$348.5M



- **project funding**

- university debt
- fundraising
- university funds
- auxiliary funds (health system)
- state funds
- partner funds (Nationwide Children's Hospital & OSEP/ENGIE funds)

- **project schedule**

BoT professional services approval	11/18
design/bidding	12/18 – 7/20
BoT construction approval – garage	11/19
BoT construction approval – amb/proton	2/20
construction	5/20 – 12/22
facility opening – garage/ambulatory	4/23
facility opening – proton	6/23

- **project delivery method**

- general contracting
- design/build
- construction manager at risk

- **planning framework**

- the project is included in the FY 2019 and FY 2020 Capital Investment Plans
- consistent with the University and Wexner Medical Center strategic plans

- **project scope**

- the project will construct a 385,000 square foot cancer-focused ambulatory facility, including a 65,000 square foot proton therapy center
- the proton therapy treatment facility in partnership with Nationwide Children's Hospital, is the first of its kind in central Ohio that will focus on leading edge cancer treatments and research in flash technology. The \$105M proton therapy facility will receive 50% partner funding from Nationwide Children's.
- facility will include outpatient operating rooms, interventional radiology rooms, extended recovery unit, pre-anesthesia center, diagnostic imaging center, retail pharmacy, hematology clinic, genitourinary (GU) clinic, infusion and medical office and support spaces
- the project will also include a 640-space parking garage

- **project team**

University project manager:	Mitch Dollery
AE/design architect:	Perkins & Will
CM at Risk:	BoldtLinbeck (joint venture)

Project Data Sheet for Board of Trustees Approval

WMC Outpatient Care West Campus

OSU-180390 (CNI# 13000189, 18000175, 18000156)

Project Location: Kenny Road and Carmack Road

- **approval requested**
 - approval is requested to increase construction contracts

-
- **project team**

University project manager:	Mitch Dollery
AE/design architect:	Perkins & Will
CM at Risk:	BoldtLinbeck (joint venture)

RECOMMEND FOR APPROVAL PURCHASE OF REAL PROPERTY

1145 OLENTANGY RIVER ROAD,
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to purchase real property located at 1145 Olentangy River Road, Columbus, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University ("University") seeks to purchase improved real property located at 1145 Olentangy River Road in Columbus, Ohio, identified as Franklin County parcels 010-288228 and 010-288355 ("Property"); and

WHEREAS the property is located 1.6 miles from the university's main campus; and

WHEREAS the property includes a four-story, 114,900± square foot building, known as the Stefanie Spielman Comprehensive Breast Center, which houses multi-specialty medical groups and an ambulatory out-patient radiation treatment center; and

WHEREAS the university currently leases the entire property under a lease, approved by the Board of Trustees in 2009 by Resolution 2009-49 ("Lease"); and

WHEREAS the lease provides the university with an option to purchase the property ("Option"); and

WHEREAS the university exercised the option to purchase the property on July 21, 2020 ("Exercise Date"); and

WHEREAS the obligation of the university to purchase the property after exercising the option is subject to and conditioned upon approval of its Board of Trustees and the State of Ohio Controlling Board:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the Executive Vice President and Provost, the Senior Vice President for Business and Finance and Chief Financial Officer, and the Executive Vice President and Chancellor for Health Affairs, in consultation with the chair of the Audit, Compliance and Finance Committee and the chair of the Master Planning and Facilities Committee, are collectively authorized to take action required to effect the purchase of real property in the name of the state of Ohio for the benefit of The Ohio State University, upon terms and conditions deemed to be in the best interest of the university.

**RECOMMEND FOR APPROVAL PURCHASE OF REAL PROPERTY
1145 OLENTANGY RIVER ROAD
COLUMBUS, FRANKLIN COUNTY, OHIO
BOARD BACKGROUND**

Background

The Ohio State University's Wexner Medical Center (WMC) seeks to acquire approximately 5.524± acres of real property located at 1145 Olentangy River Road (Property) from Gowdy Partners III, LLC (Owner). The Property is improved with a four-story, 114,900± square foot medical office building (MOB) with adjacent parking, which WMC operates as its Stefanie Spielman Comprehensive Breast Center (SSCBC). The Property is highly visible and well located and is home to a variety of healthcare services critical to WMC to meet the objectives of its ambulatory care strategic plan and its mission to improve health in Ohio and across the world through innovation in research, education and patient care.

WMC currently occupies the entire Property pursuant to a long-term lease the OSU Board of Trustees approved at its November 07, 2008 meeting through Resolution No. 2009-49 (Lease). The Lease provides the university with three options to purchase the Property. The university exercised the second option to acquire the Property on July 21, 2020.

The obligation of the university to purchase the Property after exercising the option is subject to and conditioned upon (a) approval of its Board of Trustees and the State of Ohio Controlling Board and (b) the university's receipt and acceptance to two appraisals supporting the purchase price for the Property. Satisfaction of these conditions must occur by January 17, 2021.

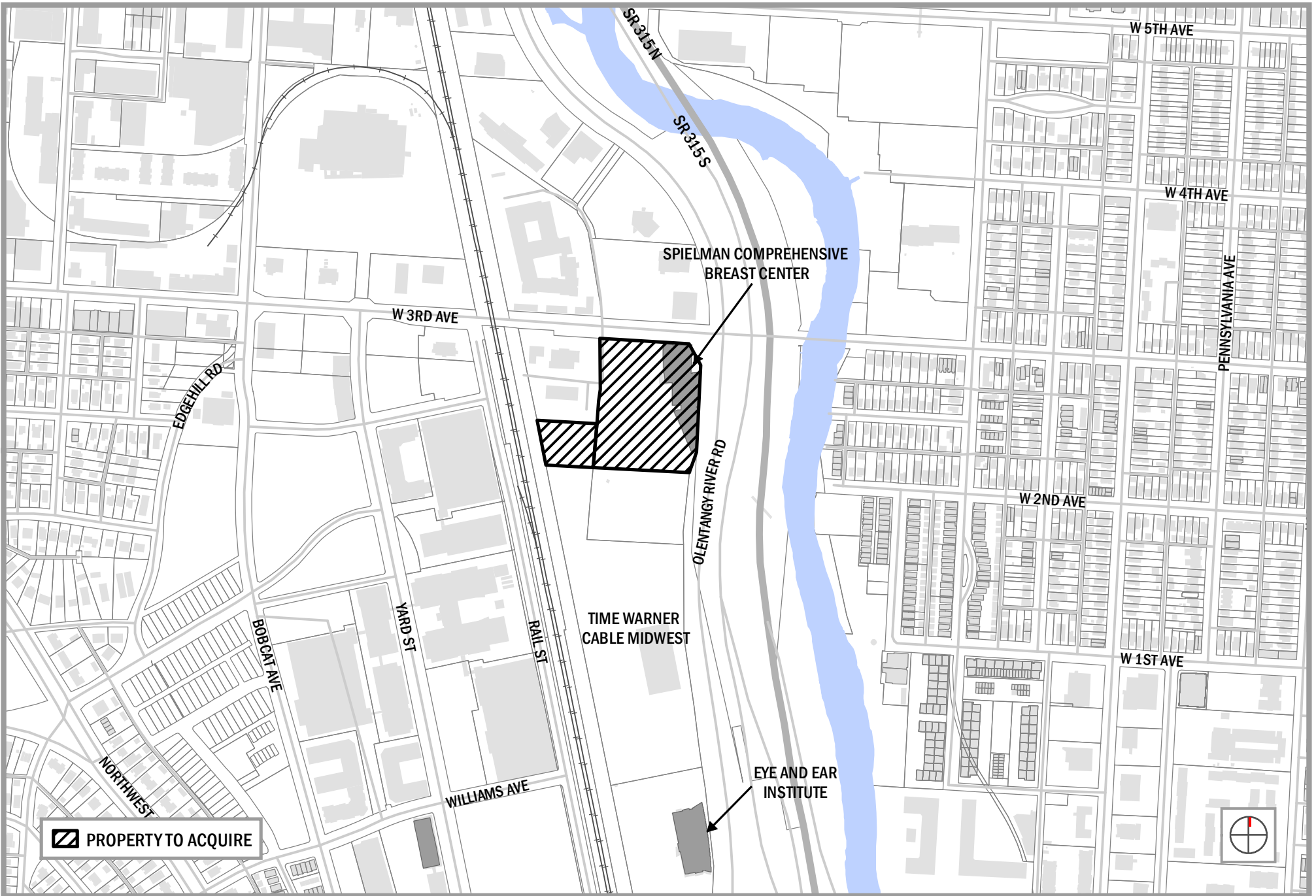
Location and Description

The parcels to be acquired, identified as county parcel 010-288228-00 and 010-288355-00, are zoned CPD (Commercial Planned Development) and is part of a larger tract of land, commonly known as Gowdy Field. The Property is located at the northwest portion of the Gowdy Field land parcel that parallels State Route 315 and is located 1.6 miles from The Ohio State University (OSU) Columbus campus. The SSCBC includes multi-specialty medical groups and an ambulatory out-patient radiation treatment center.

OSU Eye and Ear Institute, a five story, 137,529 square foot medical office building, recently purchased by the university, is also located at Gowdy Field.

Purchase of Property

WMC and Gowdy Partners III, LLC are negotiating the fair market purchase amount through an arbitration provision provided in the purchase option. WMC recommends that the Property described above be acquired for an amount not to exceed the fair market value to be determined as set forth in the purchase option, and on terms and conditions that are in the best interest of the university. The WMC will provide the source of funding for the acquisition.



 PROPERTY TO ACQUIRE

**1145 OLENTANGY RIVER ROAD
 PARCELS 010-288228 AND 010-288355
 COLUMBUS, FRANKLIN COUNTY, OHIO 43212**