

**AGENDA SUMMARY
FRIDAY, AUGUST 30, 2019**

**SECRET WELCOME & EDUCATION CENTER
OSU-WOOSTER CAMPUS
2122 WILLIAMS ROAD, WOOSTER, OHIO**

10:00am **Board Meeting Reconvenes** (Classrooms 171 & 172, Secrest Welcome Center))

- Approval of May 31, 2019 and July 10, 2019, Meeting Minutes – Mr. Smucker
- Welcome and Wooster Campus Overview – Dean Kress
- Land-Grant Presentation – Dean Kress, Dr. Benfield, Dr. Boone
- President's Report
- Committee Reports
- Election of Officers

Consent Agenda

1. Resolutions in Memoriam
2. Approval of Fiscal Year 2020 Capital Investment Plan
3. Approval of Ohio State Energy Partners Utility System Capital Improvement Plan for Fiscal Year 2020
4. Approval to Enter Into and Increase Professional Services and Construction Contracts
5. Approval to Enter Into a Joint Use Agreement with the Heath-Newark-Licking County Port Authority
6. Approval for Ground Lease of Unimproved Real Property: South Orchard Drive in Wayne County, Ohio
7. Authorization to Enter Into a Long-Term Lease and Purchase Option at 15th & High: Building A
8. Authorization to Enter Into a Long-Term Lease and Purchase Option at 15th & High: Building B
9. Personnel Actions
10. Approval of Fiscal Year 2020 Presidential Goals
11. University Foundation Report
12. Naming of the Wandell Family Players' Suite
13. Naming of the Auer Tennis Complex
14. Naming of the Pelotonia Institute for Immuno-Oncology
15. Naming of Simon's Bar and Lounge at the Blackwell Inn
16. Naming of the Cheryl & Jesse Tyson Diversity and Inclusion Suite
17. Naming of the Blue Buffalo Foundation Integrated Oncology Suite
18. Naming of the Dr. Jonathan Dyce Operating Room
19. Naming of Spaces in the Hummel and Trueman Hospital for Companion Animals
20. Naming of the Mars G. Fontana Laboratories and Internal Spaces
21. Distinguished Service Awards
22. Reaffirmation of the Preferred Pathway Program with Columbus State
23. Faculty Personnel Actions
24. **HAND-CARRY**: Approval of a Disciplinary Action of a University Faculty Member
25. Approval of the Fiscal Year 2020 Financial Plan
26. Amendments to the Bylaws of the Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDREDTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 30-31, 2019

The Board of Trustees met on Thursday, May 30 and Friday, May 31, 2019, at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

May 31, 2019, Board of Trustees meeting

Interim Chairman Timothy P. Smucker called the meeting of the Board of Trustees to order on Thursday, May 30, 2019, at 2:20 p.m.

Members Present: Timothy P. Smucker, Abigail S. Wexner, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaer, Jeff M.S. Kaplan, Janice M. Bonsu, Anand Shah

Mr. Smucker:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Smucker:

I hereby move that the board recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the employment, investigation and discipline of public officials. May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Smucker, seconded by Mr. Zeiger, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mrs. Wexner, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

Mr. Smucker:

We are recessed.

Interim Chairman Timothy P. Smucker called the meeting of the Board of Trustees to order on Friday, May 31, 2019, at 10:00 a.m.

Members Present: Timothy P. Smucker, Abigail S. Wexner, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaer, Jeff M.S. Kaplan, Janice M. Bonsu and Anand Shah.

Mr. Smucker:

Good morning, everyone. I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

May 31, 2019, Board of Trustees meeting

Ms. Eveland:

A quorum is present.

Mr. Smucker:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

It's great to see everybody. And thank you all for the work that you've done in the last three days. As you know, this is the culmination of a lot of work — not just this week, but always. This is an unusual meeting for all of us. I did not anticipate that I would be sitting in this chair today. While we all respect the decision Mr. Gasser made last week, we recognize that his resignation is a significant loss for the board and for the university. We will miss his expertise and his leadership greatly.

In accordance with our bylaws, I have been asked to serve as the interim chair while the board works through the process of electing its next slate of officers. In the meantime, I believe I speak for everyone at this table when I say that our focus will continue to be, as always, on supporting the important work of this university.

APPROVAL OF MINUTES

Mr. Smucker:

To that end, our first order of business today is the approval of the minutes from the board's February meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

Now I would like to turn it over to President Drake. I believe that you would like to say a few words on a very important matter.

STATEMENT ON STRAUSS REPORT

Mr. Drake:

Thank you, Mr. Smucker. Before we begin, I would like to address an issue that continues to be at the forefront of all of our minds. Earlier this month, the university released the independent report into acts of sexual abuse against at least 177 former students by Dr. Richard Strauss from 1979 to 1998. Strauss died in 2005.

I want to reiterate, on behalf of the university, our profound regret and sincere apologies to the survivors who were effected by Strauss' abuse, and for our institution's failure — and there is no other word for it — to prevent it. The university's inaction at the time was unacceptable. I also want to express again our deep gratitude to the survivors for their courage in coming forward and participating in the investigation.

As a reminder, the university is offering free counseling to anyone affected by Strauss' actions through Praesidium. That's good for life, and, if you've already been through counseling because of Strauss, Ohio State will reimburse those costs.

Yesterday, our Academic Affairs Committee approved a measure to revoke Strauss' faculty emeritus status for behavior antithetical to our values. That will be voted on by the full board today. Our responsibility as Buckeyes is to protect the safety and well-being of our community. Our role as leaders in higher education is to work every day to ensure all students, employees and families share those same fundamental protections.

Today, I am announcing the formation of a task force to advance the national conversation surrounding sexual misconduct and abuse on college and university campuses. This issue remains prevalent in our society, and we will use the lessons of the past to play a leadership role in confronting the problem head on.

This task force will include survivors of sexual misconduct, Ohio State and national scholars, and will be charged with using the information detailed in the Strauss report and from other sources to inform a safer future. What can we learn from the report in order to apply it effectively to our campuses and our nation's campuses today? What can we take from all that we have learned to share best practices in prevention and survivor support?

Multiple cases of serial sexual abuse at a variety of institutions suggest strongly the need for a more consolidated and collaborative effort. We need to work together to ensure this kind of abuse could never be hidden or ignored.

Mr. Smucker:

Thank you, President Drake. You have the board's full support in this effort. As you noted, it is of the utmost importance to our campus and to campuses and communities across this country. We will continue to be engaged in this important matter, including the work of the task force announced today. Ohio State will play a leadership role in addressing this critical issue.

DIGITAL FLAGSHIP

Mr. Smucker:

Now, I believe Mike Hofherr, our chief information officer, is here to tell us about a program that exemplifies the "Innovations in Learning" theme we have had for our meetings this week. I'm pleased to turn it over to Mike.

Mr. Hofherr:

Mr. Chairman, Mr. President ... thank you so much for the opportunity to talk about the Digital Flagship program today. Yesterday, in the Academic Affairs & Student Life Committee, we talked about our shared approach and our executive leadership team. Today, I want to thank two individuals — Liv Gjestvang, our Associate Vice President for Learning Technology who is not here this morning, and Cory Tressler, who is the lead for the Digital Flagship program — for their leadership. They are the ones who make this work every day with our faculty and students, so thank you to both of them.

First and foremost, Digital Flagship is a student success initiative. Just because a person is born into a world full of technology, does not mean they are a digital native with the ability to research, collaborate, create and work with technology at a professional level. Digital Flagship aims to provide our students with the learning opportunities they need to be equipped to utilize technology efficiently and effectively within academia and

professional settings. So in everything we do in the flagship program, we are centered on the students.

We do this through three pillars — the student technology pillar, the coding curriculum, and the design lab and app development. I'd like to walk you through each pillar.

Let's start with student technology. Our goal is to provide a common technology to all students to support digital literacy, curricular integration and workforce readiness. In year one, we distributed roughly 11,500 iPads, cases, pencils and keyboards to all students across all our campuses. In year two, that number goes to just over 13,000. The increase includes our transfer students. If you are a transfer student coming into a new cohort and your cohort is receiving a new iPad, then you will receive an iPad and technology as well.

This seems like an easy thing to say on paper, but it is not. I challenge you to go back to any of your CIOs at your organization and tell them that you are going to add 13,000 devices to their portfolio tomorrow. The team was able to accomplish this in just over eight months. As you know, our orientations started Tuesday of this week and will run through the end of August. Those freshmen who are coming in are receiving their devices this week and the team is on the ground working with them. So this is a quick video here of how we do this. *[Video Plays]*

So as you can see, it's a complicated process, but one that we have been able to handle seamlessly and one that has led to improvements at the university. This has led us to think how we deploy technology across the university a little differently. Think about if you are a new staff or faculty member coming in and the computer that you need to do your job is ready at your desk when you come — you log in and you're ready to go. So these technologies are not only are helping our students in flagship, but also really modernizing how we use IT across the campus.

One quick note — in that whole process, from when the equipment left Apple to when it entered the students' hands — we did not lost track of a single piece of equipment, and we were able to document and track that equipment from the warehouse to the student by serial number with not a single piece of equipment being missed, lost or stolen. So that was 11,000 iPads, cases, pencils and keyboards, all from one distribution center, packed up and delivered to our students. It was a great job by the team.

But this isn't just about devices; this is about preparing our students for the future. We are providing a coding certificate to all of our students. This will be a four-course sequence with the first course being available this month and the next courses coming online in the following months with the full program being ready by the fall, in December. This will be at no additional cost to our students. So our students will be able to leave here not only with their degree, but if they so choose, certification from both Apple and Ohio State in app development and Swift coding. This is a self-paced, online curriculum that they will participate in.

We also have our mobile design lab, which some of you saw yesterday out front. This is an extension of our belief in coding as a skill for all. We want to be sure our community is understanding of the practical implications of utilizing code to build and create something and solve problems in a new and modern workforce.

So the mobile design lab launched March 20. We have had around 25 events with that bus so far. We have visited all of our regional campuses at least one time. We have had our first engagement with K-12. We have had our first public outreach event at the COSI Science Day. And this summer, the bus will be around town and supporting our orientation sessions as we go forward.

Here is a quick recap of our first year and there are a few things I want to point out. We talked about the number of iPads delivered, and I think this is important — 90 percent of the iPads are active in any 24-hour period. So the students are using these and they are engaged, and our faculty are including them into the curriculum. Less than 2 percent have been damaged, lost or stolen — so it is a very small number of the devices — and we have a program with Apple to switch out and swap those as well. We have trained with over 310 instructors through the University Institute for Teaching & Learning. As I said, orientation started Tuesday, and if you want to see what 13,000 iPads look like all packed up and ready to go, that's what our warehouse looks like right now. So the scale is how we always doing things here — big.

More importantly, I think, are the outcomes in the classroom. Today, Melissa Beers, who is the program director for Introduction to Psychology in the Department of Psychology, is here to talk to us about some of the findings from the flagship program.

Dr. Beers:

Thank you and good morning. Thank you for the opportunity to be here with you today. Again, I am Melissa Beers from the Department of Psychology and I direct this wonderful course, Introduction to Psychology, which is taken by so many of our students. We have over 3,000 students a year take our class in up to 30 different sections with graduate instructors and lecturers. It teaches students an introduction to the discipline of psychology, but it is also a social science and social diversity general education requirement. Because we have so many first-year students, it is also a class that helps them transition into the university and sets the stage for many of their courses to come.

We really wanted to participate in this initiative. We really wanted to help students use this technology in a meaningful way. Part of that was understanding for ourselves what this technology does, so we applied to be in the first cohort of the Digital Flagship instructors. We had two instructors who participated in the autumn and they were trained with the technology, they received the technology and they learned how to use those apps in their classroom.

We noticed very quickly that even though not every student in Introduction to Psychology was a Digital Flagship freshman, it became really important for instructors to understand how they could best be presenting information, how they could be leveraging that and how things looked from a student's standpoint. So we approached the Digital Flagship and asked if every section of Introduction to Psychology could be part of this initiative. In January, all of our instructors who were teaching that semester received the technology, training and apps so that they could integrate this into their classes.

It has been very transformational. We have had some amazing results. At the end of this semester, we did an assessment ... we asked our students how they were using their devices in Intro to Psych. We asked which of the following things they did on their device and these were the top mentioned choices — all of them academic. So they are taking notes in class, they are interacting with their grades in Carmen, they are using email, doing activities in class, answering questions on Top Hat and reading books and textbooks. They also mentioned things like watching lectures for online classes. They also mentioned things like social media, but that was much further down the list. I think it is very encouraging that their top uses of these devices are academic.

So what are they doing with these devices? We asked, "What is the one way you use the device most often?" The answer was taking notes in class. They are using Notability for this. I don't know if you've seen this app, but I want to show you some examples of the kinds of notes students are taking. This is an example that was shared by a student.

Typically, when students were working in class with a laptop, they were transcribing the lecture, so you would hear fingers clicking on the keys and they would simply be transcribing what was being said. As a psychologist, I can tell you that contributes to shallow processing of the information. What we want to see in order for our students to be deeply learning is synthesis and integration of that information. We also like to see dual coding, which is text and images. That will help build retrieval pathways and more robust kinds of learning, so students will get more out of that experience in class. It was encouraging to see this happening, and it is also helpful for us instructors to have this technology so we know what to make available for students so they can use this technology effectively in our class.

We also asked students some attitudinal questions about their experience with the iPads in Introduction to Psychology, and overwhelmingly students were very positive. This includes over 500 students in Introduction to Psychology who were part of that Digital Flagship initiative. A few things that stood out to me was how much they feel it helped improved their learning and helped their organization — 87 percent agreed it helped them to be more organized, which we all know is so important for your first year of college. They see it as useful for academic purposes. And we know from the literature that it can potentially be a distraction, and it can have a negative impact, but at least in terms of our students' perception, most of them disagreed that that was the case. But I think it is also important for us to understand the technology so we can help students manage digital distractions and help them focus on class when they are in class.

We also asked students what more we could do to support them with these devices in class. And again, they are asking us to use these devices in a meaningful way in the classroom. So that includes incorporating more in-class activities that they can use their iPads for; making sure that assignments can be accessed on the iPad; posting notes and resources so they can access them during class — and all of these things are possible for us to do, and I am so grateful for the support and training we have received from Digital Flagship so that instructors understand how to do that in a way that meets our students' needs.

Mr. Hofherr:

Thank you, Missy. The next person we are going to hear from is Andrew Jackson. Andrew is our student experience coordinator in Digital Flagship. He was formerly the Undergraduate Student Government president here at the university, and upon graduation, we stole him and hired him on our team. He has been great at managing our students. Because it is summer, it was hard to get any students here today, but he is going to talk a little about that student experience as he manages a big group of students who help support Digital Flagship.

Mr. Jackson:

Like Mike said, I'm Andrew Jackson and I'm the student experience coordinator. I manage all of our student employees, but I also plan and execute the distribution of all our iPads on all our campuses. That is quite a lot of iPads to get out over the summer, but it is an amazing opportunity to get to work with all these students. We talked a little bit about what we see and what we hear from our students.

In front of you, you see Leann Lofton, who is a student at our Newark campus. She has three jobs and is a full-time student. She uses her iPad for time management. Leann uses not only the calendar that comes on the iPad, but also the calendar in the Carmen app. She integrates both of them, color codes what she needs, and uses time blocking, which is a skill where you block out small amounts of time for studying or homework. This way, she knows when she has free time and when she doesn't, so she can plan her day around that.

The next thing is note taking. Like Missy said, it is an amazing thing with Notability. The first set of notes you're going to see are from Hanna Kim, who is a Speech and Hearing Science major, so she is drawing out all these anatomy pieces and parts and writing out her notes. You are also going to see Robert Yengo, who is a Systems Engineering major, writing out code and equations. It is great to see that whenever you open an iPad and look at students' notes, you will never see two sets of notes that are alike. They are using these iPads in very specific ways that are suiting their needs.

The next student is Liz Webb, who is a Public Affairs major in the John Glenn College. She talks a lot about open resources on the iPad. She has taken courses with Carmen Books and instead of having to buy books and lug them around, she is able to access them all on her iPad. It is much cheaper than buying \$200 or \$300 textbooks — instead they are \$15 to \$20 and she can access them whenever she wants to and they are available after graduation, so if she is going to graduate school and wants to go back to something she learned in undergrad, she is able to do that.

Lastly, creating with technology. This is another student at the Columbus campus. His name is Timothy Huang and he is a Computer Science Engineering major. This screenshot you are going to see is from an app that he created. He and a group of three other students were part of Hackathon and they wanted to make an app that will help students learn how to get around campus, but in a gamified version. At some point, they want to be able to integrate class schedules so when a student first gets here to campus, they can go from class to class and see exactly what their pathway will be. They have programmed it so they can only go on sidewalks or streets, so they aren't just scrolling across campus and going over buildings. It is an amazing app they have been able to create in less than four months, and it is amazing what they have been able to do with the help of Digital Flagship and the resources we have been able to connect them with.

Mr. Hofherr:

We had another group of students who made an app for the dinosaur sculpture we have over in Orton Hall and through our great partnership with Apple, based on the great work they did, those students now have internships in Apple's AR division this summer. So it is an amazing opportunity for some real hands-on experience here that has led to an opportunity for those students with one of the largest technology companies in the world. So that's our update. I would be happy to take any questions. Thank you for the opportunity to speak with you this morning.

Mr. Smucker:

Mike, Melissa and Andrew, thank you very much. Let's give them a round of applause. I would like to say how impressed I am with those figures — 85 percent improved learning and 87 percent are better organized. This doesn't look quite like when I started at university. I am curious, what percentage would use iPads for reading books as opposed to buying books?

Mr. Hofherr:

I can work on getting that number, Mr. Smucker. We are really focused on an initiative through our Affordable Learning Exchange to put low- and no-cost textbooks into the general education curriculum. So as we go through the general education redesign that we learned about yesterday in Academic Affairs and Student Life, that will be one of the principles. But for a large number of our general education courses, we have moved to open or free textbooks and we are going to be piloting a program that we call Carmen Books in the fall, and that will be first day-access. Everyone pays a small fee, about \$10 to \$15, and then they get that textbook digitally on day one. So there's no more going to the bookstore to order or pick up your book. As soon as you sign up for that class, you

are charged that \$10 — and they are made aware of this before they sign up — and then the book is delivered to them. So I'll have more data on the number of students using digital textbooks that we could talk about at an upcoming meeting. We are really trying to push that with our faculty and make those resources available to our students, because one, we know it reduces the cost of education and two, we know that if they have their materials on day one, they are more likely to be successful.

Mr. Smucker:

One other question I have is — we are leading the curve here, right? As far as other universities, who else would you say are your peers that you can compare notes with?

Mr. Hofherr:

Unfortunately, there are not a lot. We are out on the edge here. There are a lot of smaller liberal arts schools that have done this. Just last week, the University of Kentucky announced a very similar program, and if you go to their website, it looks eerily familiar to what we've been doing. So we've had a lot of conversations with them. The chancellor from the University of Missouri will be on campus here in the coming weeks to talk about doing a similar program there. We've had some other conversations across the Big Ten with our peers like Penn State and others, but no other big R1 outside of the University of Kentucky has attempted this.

So when I say we're on the cutting edge, we are really on the bleeding edge of this, but we need to be. We have done some work with Apple and others around K-12 and what's happening there, like, I have a 10-year-old son and he's building apps in his class. They are in a one-to-one program in their school district, and if you go around the state of Ohio and look at what school districts are doing in K-12, a lot of them are moving to one-to-one programs because it makes financial sense on the textbook and material side for them, but there's also a lot of learning outcomes. So the students we have coming to Ohio State in the future are going to expect this kind of learning from us.

Mr. Smucker:

That's great. Congratulations, again. Any other questions?

Dr. Fujita:

This is great and I envy all the students today who have access to these devices. My question is that in light of the trade wars between the United States and other countries, how are you protecting IPs, which our students may be generating, by designing Swift code and other things? I am just curious as to what kind of global protection system you are trying to implement.

Mr. Hofherr:

We have a University Intellectual Property Policy and anything that is created by students, faculty and staff falls under that policy for flagship as well. We can sit down and talk through that Intellectual Property Policy because these things fall into that policy, and our students are made aware of that when they accept the device. But this is a challenge going forward — it has been a challenge on a lot of fronts, not just with flagship, but even just the markups that the tariffs are causing and all kinds of things with other countries and the protection of our data are providing some challenges across the IT landscape.

Dr. Fujita:

I think going forward students should be made more aware of what they are, because just hearing this agreement — for example, when we get an agreement we don't read it, we just sign — I think it is going to be important that we be intentional about how we are going to train these resources and students going forward.

Mr. Hofherr:

I agree. Thank you so much for that comment.

Mr. Smucker:

Very good point. Mr. Fischer?

Mr. Fischer:

I'm sitting here looking at all that data being collected and my mind starts going to the science of learning and the science of teaching. I'm thinking of the decades' worth of data and the correlations of which teachers engage people the most and/or what techniques cause people to do, and it seems like a great data analysis opportunity.

Mr. Von Thae:

I agree. First, I have to commend you; I think it is remarkable what you have done so quickly and how smoothly it has gone. To Alex's question, are you able to collect and keep a repository on this data on the use conditions, so that you can run analytics in the future and start to use the learning aspect of this to improve even further?

Mr. Hofherr:

The answer is yes. We have the opportunity to create one of the largest learning laboratories in the country through this and the data is invaluable. To be a leader in the research of learning through digital technologies is the opportunity we have, and to make that data available to our faculty. When we start to think about the digital landscape and what is available on that iPad — so think about us having learning management system data, response system data, data for digital textbooks, how students are using this iPad and what the learning outcomes are — that is the opportunity we have for our faculty to be leading-edge researchers.

Mr. Von Thae:

Mike, let's also talk offline sometime about the appropriate protections for that data so it's not manipulated and no one is doing anything that can throw algorithms off.

Mr. Hofherr:

We just hired a chief privacy officer here at the university who reports through Helen Patton, our chief information security officer, and we are starting those conversations with our constituents, students, faculty and staff about how we are going to use this data and what the approaches are that we are going to take. I appreciate the insight.

May 31, 2019, Board of Trustees meeting

Mr. Smucker:

Thank you very much. It is a logistics success too, and I am excited that a land-grant university is on the leading edge here. As you can see, there is a lot of interest and we want to hear more about the progress. Thank you so much, another round of applause.

President Drake, we are now ready for your report.

PRESIDENT'S REPORT

Dr. Drake:

Good morning, everyone. Before I begin my report, I would like to take a moment to welcome new board member Jeff Kaplan and our new student trustee Anand Shah. We're also happy to welcome back Lou Von Thayer for a much longer second term on the board. We look forward to your contributions as we work together to advance the university. Let me also take this moment to acknowledge the service and leadership of our outgoing trustees, Clark Kellogg and Jordan Moseley. Clark couldn't be here today but Jordan, it is nice and comforting to see you sitting here at the table again. We really appreciate your insights, friendship and leadership over the years, and we wish you the very best in your next endeavors. And finally, I see in the audience our colleague Javaune Adams-Gaston. She is preparing to leave to become president of Norfolk State University. Thank you so much and congratulations and best of luck Dr. J.

This week, we have discussed innovations in learning. To prepare our students for the jobs of the future, we are committed to being the most innovative university we can be. Tim you were congratulating Mike for our being on the cutting edge, but we are like a cutting-edge sphere expanding, so it is great and we are all trying to keep up with each other while we are doing these things. So it is a great part of our overall endeavor.

As you heard earlier, one of the hallmarks of our innovative approach to teaching and learning is our Digital Flagship initiative. We know that technology is changing, the workforce is changing and we need to provide our students with the skills and opportunities they need to succeed in a competitive workforce. One of the ways we do this is by partnering with some of the most innovative companies and organizations in the world to enhance our academic mission. As one of our student leaders noted, "When you combine OSU with Apple, what an amazing combination that is."

We're also looking at other ways to modernize our teaching and learning, from the courses we offer and the ways we teach to envisioning the physical campus of the future. We recently completed a significant overhaul of our undergraduate general education requirements — the first of its kind in three decades. Over two years, faculty, staff and students from across the university worked together to create the next era of our foundational curriculum. The result is an updated approach with an emphasis on critical thinking and preparation for a global, cross-disciplinary and innovative workforce. We're grateful to everyone who contributed their time and efforts to this important work.

Many of our faculty are innovating the way they teach through our University Institute for Teaching & Learning. Last fall, the institute launched the Teaching Support Program, which offers opportunities for faculty to incorporate more technology, redesign courses and share best practices. So far, 27 percent of eligible faculty have completed the entire program, and over 50 percent have completed at least one portion of this professional

development opportunity. Innovative learning begins with innovative teaching, so we're excited about the progress we're making.

Earlier this month, we celebrated the largest commencement in our history, awarding more than 12,200 degrees and certificates. As we have noted before, Ohio State was recently ranked No. 17 in the nation overall — and No. 2 among U.S. public universities — for graduate employability. When recruiters from across the country were asked which are the best schools at preparing students for the workplace, they thought often of Ohio State and the work being done in Columbus and across Ohio at our regional campuses. To bring that closer to home, of the 84 in-demand jobs requiring a bachelor's degree identified by the state of Ohio, our spring graduates accepted employment in 98 percent of those areas.

Ohio State's faculty also had a record-breaking year. Broadly, 159 awards and recognitions were reported by national and international organizations. This is a new university high, up 14 percent over last year. Our progress wouldn't be possible without the critical relationships and support we receive from the Columbus community and beyond. When we work together to elevate the region and the state, everyone is uplifted. One example is the collaborative work being done through Smart Columbus, which brought together partners from business, industry and the university to transform our city into a premier transportation region.

Another example is a new initiative to address the opioid epidemic in Ohio. Ohio State is leading a consortium of academic, state and community partners to reduce overdose deaths by 40 percent over three years. As you're aware, this is a problem that needs immediate attention, and we are committed to advancing solutions to this crisis as quickly as possible. We are also working with our community partners and other health systems to reduce infant mortality in Ohio. At the Wexner Medical Center — central Ohio's preferred destination for treating high-risk pregnancies — infant mortality has fallen by more than half since 2011.

Ohio State and our collaborations throughout the city and state have significant and measurable impacts in the communities we serve. A recent economic analysis found that Ohio State generates \$15.2 billion annually in economic impact for the state of Ohio. Ohio State's research enterprise, medical complex, construction projects, athletics events and status as Ohio's fourth-largest employer combined in FY18 to support more than 123,000 jobs across Ohio. We enjoy seeing that impact up close when we embark on our annual state tours to connect with students, families, businesses and community partners, legislators and alumni around the state. Next week, we'll visit counties in northwest Ohio, including a visit to the Marathon Petroleum Corporation in Findlay, Ohio, thanks to our trustee Gary Heminger. And in August, we'll travel to southwest Ohio.

We're proud of the many ways our university uplifts individuals and families in our community, but we're not resting on our laurels. As we approach the 150th anniversary of our founding next year, we are preparing not just for the foreseeable future, but also for those things that will define our work 10, 20 and 30 years down the road. Our founding land-grant mission to improve people's lives has never been more relevant. And we look forward to continued collaboration and innovation as we work together to move Columbus and Ohio forward.

Thank you. That's my report.

Mr. Smucker:

Thank you, President Drake. Are there any questions? It is always amazing to me to focus on the amount of activity that is happening at this university. The statement that the university generates \$15.2 billion dollars in economic impact is hard to get your mind around and the fourth-largest employer in the state — that's amazing. So thank you very much and thank you for your leadership.

COMMITTEE REPORTS

Mr. Smucker:

Now we move into committee reports and first we have Mrs. Wexner for the Wexner Medical Center Board.

Wexner Medical Center Board

Mrs. Wexner:

Thank you, Mr. Chairman. The Wexner Medical Center Board met on Wednesday and we began our meeting with remarks from Dr. Hal Paz, our new Chancellor for Health Affairs. We are absolutely thrilled that Dr. Paz has joined us and we are very much looking forward to his leadership and continuing the great work and progress of the medical center.

Next, we heard an inspiring presentation from Dr. Raph Pollock and Doug Ulman, who talked about the success of Pelotonia. In the past 10 years, riders, volunteers and donors from all 50 states and 72 countries have raised more than \$186 million through Pelotonia, and remember, 100 percent of every dollar raised has gone directly to support research here on our campus. Those dollars have recruited some of the top scientists in the world, invested in some of the brightest young minds in Ohio and at Ohio State and ultimately translated into therapies that are literally improving and saving lives around the world, not only here in Ohio. We are thrilled about the coming decade with Pelotonia as it continues to grow and looks for new ways to expand its fundraising. It has really become the envy of many research universities across the country. So we are thrilled with Doug's leadership and obviously that of Dr. Pollock.

In keeping with our "Innovations in Learning" theme, we heard a wonderful presentation about the future of learning from College of Medicine students and faculty. One fascinating development in the med school curriculum in recent years has been the creation of virtual patients. These are avatar representations of human patients that are controlled by artificial intelligence, and they have the ability to carry on nuanced conversations. The College of Medicine — in collaboration with the areas of Computer Science & Engineering, Computational Linguistics and the Advanced Computing Center for the Arts and Design — created these virtual patients as learning tools for med students who need to practice their ability to interact in clinical settings. And again, this is just another wonderful example of what cross collaborations among various areas of interest in the university allows us to do, these very unique innovations.

Dr. Bill Farrar gave progress updates on two programs within The James — Total Cancer Care and CancerBridge. Over the past five years, 52,000 patients have joined

the Total Cancer Care Protocol, which involves the collection and study of tissue and blood samples from cancer patients in order to help researchers find ways to individualize cancer prevention, detection and treatment. Nearly 4,000 specimens have been collected already. Meanwhile, more than 20 companies are using CancerBridge to help employees and their families understand and navigate the cancer healthcare environment. CancerBridge is in the process of developing a comprehensive business plan and a five-year financial forecast that they hope will help us grow significantly.

Dr. Craig Kent introduced two new recruits — Isabelle Deschênes, who will serve as chair of the Department of Physiology and Cell Biology and be the inaugural Bernie Frick Research Chair in Heart Failure and Arrhythmia; and Luan Phan, the Charles F. Sinsabaugh Chair in Psychiatry and chair of the Department of Psychiatry and Behavioral Health. Again, this is a testament to the level of amazing recruits we are able to attract at the medical center.

Dr. Kent also highlighted the extraordinary news, as Dr. Drake has mentioned, that Ohio State was recently selected to receive a \$66 million grant as part of the federal HEALING Communities Study to address the opioid epidemic. Obviously this is an area of critical importance to all of us. This is the largest research grant ever awarded to the university and it will enable us to lead a consortium of academic, state and community partners with a goal of reducing overdose deaths by 40 percent over three years. That's clearly an incredibly ambitious goal, but what could be more important work for the university?

During the Operations Report, David McQuaid shared that Dr. Tom Ryan has been named executive director of the Ross Heart Hospital, a role he has been filling in an interim capacity. Mr. McQuaid also noted that the medical center has once again received an "A" letter grade from the Leapfrog Group in recognition of our high levels of patient safety. This is a tremendous award and something that we need to continue to celebrate just in terms of the quality of patient safety, which is obviously of critical importance to our patients and all we serve.

Our final item for discussion was Mark Larmore's financial summary and our FY2020 budget review. Our admissions volume is slightly ahead of our prior year numbers and ambulatory volume continues to be strong. As we all know, length of stay has been higher than we would like, but progress is being made to bring that number down. Operating revenue is ahead of budget by 1.2 percent and growth year-over-year is 7.6 percent. Across the entire medical center, we are looking at a \$224 million bottom line.

Finally, The Wexner Medical Center Board reviewed seven items for action. Jay Kasey presented a request to enter into and increase professional services and construction contracts for three projects related to new ambulatory facilities in Dublin, New Albany and on West Campus, as well as renovations to the seventh and eighth floors of the Martha Morehouse Tower.

Gail Marsh presented a resolution related to the action steps we have planned to fulfill the federal requirement that all hospitals assess and address the most pressing needs of their communities. As a part of this process, we were required to keep track of the dollars and in-kind services we delivered to the community. In the past year, that has totaled roughly \$200 million in community benefit. Again, a reminder of all the work that Ohio State does and the benefits it provides to our citizens.

May 31, 2019, Board of Trustees meeting

Finally, we also reviewed and approved a series of standard resolutions related to the Quality and Professional Affairs Committee, including committee appointments, annual patient care service contract reviews, amendments to the *Rules and Regulations of the Medical Staffs*, revisions to the Patient Complaint & Grievance Management Policy and approval of the Clinical Quality Management, Patient Safety & Reliability Plan for The James. All of these items were either approved or recommended for approval and the appropriate resolutions appear on our consent agenda today. We then met in executive session, and that concludes my report, Mr. Chairman.

Mr. Smucker:

Thank you, Mrs. Wexner. Any questions on her report? I must say, Abigail, that the momentum and the spirit is palpable when you are in those meetings. To see what is going on there is very impressive, so thank you for your leadership.

Mrs. Wexner:

It is the amazing dedication of our staff and physicians.

Mr. Shumate:

It is tremendous. Mr. Fischer, the Master Planning and Facilities Committee?

Master Planning and Facilities

Mr. Fischer:

Thank you, Mr. Chairman. The Master Planning and Facilities Committee met yesterday. We began in executive session and then had four items for discussion. Mr. Kasey presented the Physical Environment Scorecard. It has ten areas coded green, four coded yellow and two coded red.

Mr. Conselyea presented the Major Project Status Report, which includes construction for projects over \$20 million. The Controlled Environment Food Production Research Complex is coded red for schedule and budget. We have been working with the end users and the leadership within the College of Food, Agriculture and Environmental Sciences to rework this project and plan to have a reworked plan presented to the committee at its November meeting.

Mr. Myers presented the current design for two projects: the Wexner Medical Center Hamilton Road ambulatory facility, which Mrs. Wexner discussed, and the Ty Tucker Tennis Center. The Ty Tucker Tennis Center is located in the Athletics District between the outdoor tennis courts and the newly constructed Covelli Multi-Sport Arena and Jennings Wrestling Practice facility. I would make a special note that Gene Smith has already raised 100 percent of the funding for this facility through philanthropy and continues his strong track record in doing that for athletic projects.

Setbacks for the tennis center will match Covelli to enhance the recently developed streetscape design. Irving Schottenstein Drive, if you haven't driven on it lately, has really emerged as a centerpiece of the athletic district, and landscaping improvements to match the facilities are really coming into shape as spring turns into summer. The

May 31, 2019, Board of Trustees meeting

approximately 68,000-square-foot facility will include six indoor courts, seating for up to 450, locker rooms and coaches offices and support spaces.

The committee then reviewed items for approval, several of which were also reviewed by the Finance Committee for alignment with applicable financial plans. Mr. Kasey and Mr. Papadakis presented the Fiscal Year 2020 interim capital investment plan. The interim plan authorizes \$472 million for 62 new projects.

Mr. Potter then presented the Fiscal Year 2020 interim Ohio State Energy Partners capital plan. It is anticipated to begin in three categories: life cycle, expansion and energy-conservation measures. The request for interim approval is for the projects that are all time-sensitive. At our August meeting, we will add to those the big five projects that we have often discussed for a new comprehensive capital budget that will be presented in August.

Mr. Conselyea then presented a request for approval to enter into or increase professional services and construction contracts for twelve projects, including the Hamilton Road Ambulatory facility and the Ty Tucker Tennis Center.

The committee saw updated renderings for the performance venues within the Arts District prior to considering their request for professional services and construction for the project. Once complete, the Arts District will bring world-class spaces to our School of Music and Department of Theatre for teaching, learning and performance. This project serves as a great example of the evolution of a project from study to concept to implementation, and it is a great example of the collaborative work of the board and university senior leaders.

I want to pause and make a special shout out to President Drake and Provost McPheron. Their personal touches on the new front door in the academic missions that they represent also represent these two gentlemen's personal commitment to the academic mission in putting it front and at the centerpiece of our campus. Once completed, it will be fantastic to celebrate that with students and host a future meeting in a few years in this stunning new space.

As Mrs. Wexner mentioned, the Wexner Medical Center Board reviewed and recommended for approval the requests related to the regional ambulatory facilities, the West Campus ambulatory facility and the renovation of the seventh and eighth floors of the Martha Morehouse Tower.

Mr. Myers then presented one real estate item requesting to sell approximately 20 acres of unimproved land on Shier Rings Road in Dublin. This property was donated to the university in 1978, and it only took us 40 years to find a buyer. Proceeds from the sale will be credited to the university's operating funds.

All of these resolutions were approved by the Master Planning and Facilities Committee and are included on the Board of Trustee's consent agenda. That concludes my report, Mr. Chairman. Happy to answer any questions.

Mr. Smucker:

Are there questions for Mr. Fischer? I'm not sure if I'm right on this, Alex, but I think there is more going on in this committee than in many years. So thank you for your leadership.

May 31, 2019, Board of Trustees meeting

Mr. Fischer:

Stay tuned to the next meeting.

Mr. Smucker:

Thank you. Dr. Fujita, Talent and Compensation?

Talent and Compensation

Dr. Fujita:

Thank you, Mr. Chairman. The Talent and Compensation Committee met yesterday. We began by honoring the recipients of the 2019 Distinguished Diversity Enhancement Awards. Each recipient was celebrated for their valued contributions to diversity and inclusiveness at Ohio State. These awards are presented annually by the University Senate's Diversity Committee in partnership with the Office of Human Resources to those who have demonstrated a significant commitment to enhancing diversity and have exceeded expectations through their contributions.

Ms. Susan Basso gave the committee a summary report of key activities and updates specific to HR initiatives currently underway in support of the five-year HR Strategic Plan, effective 2018 through 2023. The summary report is intended to provide timely updates on key HR milestones, along with data metrics specific to current workforce demographics for the university.

In alignment with the three strategic pillars prioritized by the HR Strategic Plan, the specific activities outlined for the May 2019 summary report focused on Leadership & Employee Development, Employee Engagement, Talent Acquisition, HR Service Delivery, Career Roadmap, Health & Welfare, Integrated Absence Management and Vocational Services, as well as union negotiations that are currently underway. Moving forward, the HR summary report will be updated and shared in advance of each Talent & Compensation committee meeting.

The HR scorecard was presented for the second time this board year, as scheduled. Many metrics included in the scorecard are based upon a full year of effort, and therefore showed no change in comparison to the HR scorecard that was presented to the committee in fall 2018. Several significant new developments reflected in this scorecard include the fact that organizational design work in the HR transformation project, along with the Career Roadmap project, is on schedule for completion in the expected timeframe. And Wexner Medical Center talent management initiatives, such as faculty engagement activities and efforts to support diversity and inclusion initiatives, have seen recent success. In the Total Rewards space, achievement has been recognized in our award-winning transitional worker program. Also, importantly, work has begun on the university's Talent and Culture strategic plan with significant milestones expected for fall 2019. As we look ahead for the HR scorecard, there is an opportunity to advance the data and metrics being monitored by HR for the enterprise.

In support of anticipated transformational technology, Ohio State's HR operation is taking the lead to revitalize an Association of American Universities' HR benchmarking report to better enable comparison of its own efforts against peers in higher education. The outcome of the initial reimplementation of that report is expected this fall.

May 31, 2019, Board of Trustees meeting

Ms. Basso also updated the committee on several searches, including new hires for the dean positions at Moritz and the colleges of Public Health and Arts & Sciences. She confirmed the launch of the search for the next vice president or senior vice president of Student Life. Additionally, she reported on the ongoing searches at the Wexner Medical Center for a new chief nursing executive; the medical director of the Stefanie Spielman Comprehensive Breast Center; and the CEO for the Ohio State Health Accountable Care Organization.

Finally, the committee approved the personnel actions pertaining to the appointments of Molly Ranz-Calhoun as interim senior vice president of Student Life and Jake Wozniak as treasurer and vice president of Financial Services and Innovation. Likewise, the reappointments of Chris Culley as senior vice president, general counsel and senior advisor to the president; Ryan Day as head football coach; and Gene Smith as senior vice president and Wolfe Foundation Endowed Athletics Director were confirmed.

We also met in executive session, and that concludes my report, Mr. Chairman.

Mr. Smucker:

Thank you, Dr. Fujita. Any questions? The work that this committee does is so important to the talent of this university and the culture, so thank you very much for your leadership.

Mrs. Hoeflinger, Advancement?

Advancement

Mrs. Hoeflinger:

Thank you, Mr. Chairman. The Advancement Committee met yesterday and I am pleased to share our progress.

We began our discussions with a look at the Advancement scorecard and marketing metrics. While there are two red categories — Gifts & Pledges and Cash — we remain very optimistic about the overall strength of the program.

When we look at our marketing metrics, we can see continued growth across our channels. So far, we have been most successful with Instagram, but our other social media platforms have also seen good growth. We learned that we are outperforming most, if not all, of our peers in our social media presence, and those measures are largely due to the incredible staff refining our messages, doing those searches and understanding the quality of the content and using that to reach out.

The highlight of our meeting was the “Innovations in Advancement” presentation, which introduced us to a newly developed feature of the Ohio State app. This allows our recent graduates to use the current Ohio State app they’ve been using all along as their alumni app. It also gives them search capabilities and wherever they’re going to live, it connects them to other OSU graduates as part of the community. So it is a much more seamless transition than having to give up one app and start using another.

We also discussed the growing successes of three initiatives: Buckeye Love, Day of Giving and Thank a Donor Day. And if you missed the tree in the Oval, we had great pictures from Thank a Donor Day with all of the thank you’s on it. All three initiatives allow us to engage Buckeyes not just here but across the globe. Our approaches have become more creative, and we are seeing larger and more engaged audiences as a

May 31, 2019, Board of Trustees meeting

result. The remainder of our meeting focused on the new endowments and naming resolutions, which are on the consent agenda here today. We then recessed into executive session, and that concludes my report, Mr. Chairman.

Mr. Smucker:

Thank you Erin. Any questions? Again, thank you for your leadership. Mr. Zeiger, the Audit and Compliance Committee?

Audit and Compliance

Mr. Zeiger:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and had two principal subjects for discussion. As our name indicates, we are responsible for the university's annual audit. That audit is undertaken not only as to the university as a whole, but to various discrete aspects of operations of the university which have individual audits. In particular, two of the significant individual audits are the Wexner Medical Center and the Athletics Department. This is a key responsibility of the board to oversee the financial situation and we take it very seriously. As a result, we met with Christa Dewire from our outside auditors, PwC, and she provided us with an overview of the planned external audit for this academic and fiscal year. As you know, the university is responsible for the preparation of financial statements and establishing effective internal financial controls. It is the outside auditor, PwC's, responsibility to assess the risks and form an opinion as to the strength of those processes.

Since I have been on the Audit Committee and I think for a long time prior to that, the university has uniformly received a clean opinion from the auditors indicating no significant financial failures. I think that is a compliment to both the university financial team and the Wexner Medical Center financial team and we have high expectations that that clean opinion approach will continue in this upcoming cycle.

The committee discussed a number of technical issues with Christa Dewire about the change in the audit — I will spare you the details of those this morning — but they are available in your board materials. We will receive the full audit, after its review by the Auditor of State, at our November board meeting and as always, not only the comprehensive university audit, but also the specific subcomponent audits, will be publicly available and be subject to public review.

We then shifted to a second important responsibility of the committee and that is the compliance function of the university. We are blessed with an extremely strong compliance director in Gates Garrity-Rokous, and with his assistance, the committee on a quarterly basis reviews the functioning of one aspect of that compliance operation. We had Mark Conselyea and Tina Bogac with us. They are responsible for our environmental health and safety responsibilities at the university. You can imagine that that is a sizable undertaking, given the number of campuses they are responsible for, the magnitude of the hospital operations and the ever-growing element of research at the university.

I was surprised to be educated on the fact that we have over 80 different governmental regulators that the university is responsible for relating to its laboratories and healthcare facilities. We have approximately 40 annual audits by these governmental regulators

May 31, 2019, Board of Trustees meeting

and as a result we have a team of 42 professionals that are engaged in making sure that the campus is safe and healthy at all times.

An important point of discussion was the fact that this team, which is most impressive, is undertaking a Safety Culture Initiative. We have, I believe, 3,000 laboratories across campus with various components that tie into safety. As a result, they are setting up scorecards and asking deans and other officials to focus on the safety in those laboratories, not only for our students but for our staff as well. There were very impressive demonstrable results and improvements in those laboratory undertakings in terms of safety in the last three years.

The second point they made is that, as we have moved into our partnership with Ohio State Energy Partners, that has created a necessity for this team to continue to monitor the health and safety aspects of the energy program on campus, and they emphasized the cooperation they are receiving from our partner in that endeavor. I have to say this was another compelling example of the care, thoughtfulness and professionalism of the compliance function at Ohio State, and I personally take great comfort in the fact that we have so many quality people working daily to deal with these issues.

We then had an executive session, Mr. Chairman, and that concludes my report.

Mr. Smucker:

Thank you, John. Any questions? Thank you for your leadership. Mr. Shumate, the Academic Affairs and Student Life Committee?

.Academic Affairs and Student Life

Mr. Shumate:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee also met Thursday and discussed a variety of items. Our focus has been on the theme of "Innovations in Learning," so we started with three presentations reflecting several innovative initiatives to better serve our students which we all know is our primary focus.

We began with a presentation from Dr. Javaune Adams-Gaston on a decade of innovation in the student experience. The university has created a comprehensive suite of services for students with many enhancements. These include new facilities, such as the Ohio Union and North Residential District; new programs, such as the Second-Year Transformational Experience or STEP; new services, such as the Scarlet & Gray Financial Coaching program; and a focus on the whole student from a wellness perspective. To cite just one example of the difference these programs are making, 99.2 percent of STEP students successfully enter their third year at Ohio State — a higher rate than for non-STEP students. This benefit is particularly acute for groups such as first-generation students. And I would be remiss if I didn't pause here to thank Dr. J for her contributions to Ohio State and to wish her well as she prepares to become president of Norfolk State University in Virginia.

For our second presentation, Chief Information Officer Mike Hofherr shared an update on the Digital Flagship. As we heard this morning, this initiative has a far greater impact than simply providing students with iPads. Already, students are improving their note taking and studying skills; faculty are collaborating to further incorporate technology into

their teaching; and students are reaping the benefits, both educationally and from an affordability standpoint. This fall, there will be more than 24,000 students using this technology.

Provost McPherson then gave the committee an update on the university's first major update of the general education curriculum in 30 years. The new curriculum, which will launch for autumn semester 2021, will be far more cohesive for our students and provide a broad foundation for citizenship in the 21st century. Importantly, the new GE curriculum will also provide more opportunities for students to take electives, earn minors and pursue double majors. The new GE program requires up to 39 credit hours, compared with up to 69 credit hours under the current curriculum.

Finally, the Academic Affairs and Student Life Committee is recommending seven items for approval today. First, as President Drake referenced earlier, we moved to revoke the emeritus status of Dr. Strauss. We approved two new degree programs — a Bachelor of Science in Engineering Technology for our regional campuses and a Master of Engineering Management. We also approved faculty personnel actions, including the appointments of new deans in the colleges of Law, Public Health and Arts & Sciences. Other items include an honorary degree for spring commencement speaker Fareed Zakaria, updates to the *Student Code of Conduct* and *Rules of the University Faculty*, and degrees and certificates for autumn commencement. These actions appear on the consent agenda today. After approving these items, the committee adjourned and we did not meet in executive session. That concludes my report, Mr. Chairman.

Mr. Smucker:

Thank you, Alex. It is amazing — 99.2 percent in the STEP program — that is remarkable. Thank you for your leadership.

Mr. Heminger, thank you for stepping into the role of Finance chair here.

Finance

Mr. Heminger:

Thank you. The Finance Committee met yesterday and we began in executive session. During the public session, one item was presented for discussion. Mr. Papadakis and Ms. Devine shared the consolidated university and Wexner Medical Center financial scorecards through April 2019. The metrics demonstrated the university's strong financial position with consolidated revenue ahead of budget for the year to date, and expenses close to plan.

All metrics on the consolidated financial scorecard were green with the exception of three yellow areas related to the change in net assets, total expenses and the one-year investment pool returns. The university financial scorecard shows one red area — change in net assets — and two yellow areas, Advancement cash receipts and state line item appropriations.

Finally, the medical center financial performance scorecard showed six yellow areas — three revenue drivers, two activity metrics and one for total expenses. The Finance Committee then discussed eight items for action.

May 31, 2019, Board of Trustees meeting

First, the university is seeking approval to proceed with an interim operating budget, interim capital investment plan and interim utility system capital improvement projects, as Mr. Fischer mentioned earlier. These requests will allow the university to continue to function while the state budget is being completed.

Next, the university is seeking approval to change the Long-Term Investment Pool benchmarks, which will enable the university to expand its investments in illiquid assets, a market segment that has outperformed public equity markets.

The university is also seeking a renewed authorization to waive tuition and fees for Ohio State students who are enrolled in third-party provider or direct-enroll study abroad programs. This waiver will allow students to remain enrolled at Ohio State while participating in these programs.

We also reviewed the standard annual authority for university officials to carry out financial transactions and several reappointments to the Self-Insurance Board.

And finally, the committee reviewed 12 items that have already been discussed by Mrs. Wexner and Mr. Fischer in their committee reports related to professional services and construction contracts, as well as the sale of land located at Shier Rings Road in Dublin. These resolutions were passed by the Finance Committee and are included on the consent agenda today. That concludes my report, Mr. Chairman.

Mr. Smucker:

Thank you, Gary. I think it is interesting to note, as Gary just mentioned, how it should give us all comfort that many of these same subjects are covered in different committees so that we get a variety of different perspectives. Thank you for your leadership, Gary.

Now, Mr. Shumate again with the Governance Committee.

Governance

Mr. Shumate:

Thank you, Mr. Chairman. The Governance Committee met this morning and we began by welcoming Governor Dewine's first set of appointments to our board — Jeff Kaplan and Anand Shah — as well as the reappointment of Lou Von Thaeer.

Gates Garrity-Rokous and Jessica Tobias presented our annual trustee ethics training. Our Statement of Ethical Conduct & Leadership Integrity requires that all trustees attend annual ethics education, and I am very pleased to report that all of our trustees were present in person this morning.

Janet Porter debriefed the committee on AGB's National Conference on Trusteeship in April. We were proud to have Ohio State well represented this year. We also heard an update from Gail Marsh on the progress we are making on our strategic plan.

Moving onto our items for action, we presented a series of resolutions to the committee, including amendments to the board's *Statement of Expectations*, a very important document that has not been updated in almost 12 years, and that is on our consent agenda. The substantive changes include more explicit expectations around the policies related to us as trustees, along with the creation of an annual attestation requirement.

We ratified committee appointments, which are also on the consent agenda. We also approved amendments to the bylaws of both the University Board and the Wexner Medical Center Board, as well as amendments to the *Rules and Regulations of the Medical Staffs* of the University Hospitals and The James.

Finally, as Chairman Smucker mentioned, we had planned to proceed with our annual election of officers today. Due to an unexpected change in board leadership, however, we are postponing the final decision on our slate of officers until our next meeting. Tim, we certainly want to thank you for stepping and serving as chair during this period and agreeing to serve as interim chair until our next meeting. I also want to thank Abigail Wexner for continuing to serve in her role as vice chair and to Jessie Eveland for serving as our acting secretary.

The committee also met in executive session and that concludes my report.

Mr. Smucker:

Thank you, Alex. Any questions? Thank you for your kind comments about me taking this current role. I am very humbled and honored to assume this role, but I think it is important the audience knows that anybody at this table could do this role. We have a very talented group of people, but I am honored that I can do this for a little while.

CONSENT AGENDA

Mr. Smucker:

And now the consent agenda is before the trustees. President Drake, would you please present it to the board?

President Drake:

Thank you, Chairman Smucker. Today we have 32 resolutions on the consent agenda. We are seeking approval of the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2019-88

Clara Creager

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 20, 2018, of Clara Creager, Professor Emeritus in the Department of Art.

Born in New Jersey, Professor Creager served on the Ohio State faculty from 1972 until her retirement in 1990. She was a master hand weaver and a famous author, having published two of the most seminal works on weaving — *All About Weaving: A Comprehensive Guide to the Craft* (1984) and *Weaving: A Creative Approach for Beginners* (1974). She also served as president of the Ohio Weavers' Guild.

Professor Creager's innovative work has been exhibited widely. Her original wall hangings often combined weaving with scraps of iron or other materials and discarded items found in and around the home. She was truly ahead of her time as an artist, and countless weavers from around the world cite her as their creative inspiration. Always willing to share her wealth of weaving knowledge, Professor Creager had a sincere passion for educating others.

Of working with Professor Creager, internationally renowned artist Ann Hamilton remembers, "As I think back, my beginnings in art were in many ways with that loom and her book, *Weaving: A Creative Approach for Beginners*. I remember her warmth — her generosity in sharing techniques, tools and knowledge — and, of course, the ride there and back with my Dad. It was a big purchase. I certainly learned to weave and, though it has been a long time since my work was loom-based, the processes and metaphors continue to inform everything I work on and how I think about space, structure and processes in time. It is interesting perhaps to note that when I applied to graduate school and interviewed in sculpture at Yale, where I ultimately got my MFA, they asked me, 'You don't do this weaving stuff anymore do you?' I was flummoxed and stammered something. It has been almost 40 years and the recent interest in textiles has made me happy."

On behalf of the university community, the Board of Trustees expresses to the family of Professor Clara Creager its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

Lit S. Han

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 13, 2017, of Lit S. Han, Professor Emeritus of Mechanical Engineering in the College of Engineering.

The Department of Mechanical and Aerospace Engineering celebrates the life and contributions of Professor Lit Han. Colleagues recall Professor Han as a consummate professor and an engaging and inspiring figure in the fields of fluid mechanics and heat transfer.

Born and raised in Shanghai, China, Professor Han moved to the United States in 1947 to pursue his master's and doctoral degrees at Ohio State. After earning his PhD in 1954, he enjoyed a long career at the university serving as a lecturer, assistant professor, associate professor and full professor before becoming a professor emeritus.

Much of Professor Han's research at Ohio State, both theoretical and experimental, was sponsored by the Wright Patterson Air Force Base. Professor Han's imposing wind tunnel to study the flow through a turbine blade cascade was hard to miss on the first floor of the old Robinson Laboratory.

For Professor Han, teaching was life. During his long career at Ohio State, he developed graduate courses on convection heat transfer at a time when such courses were not common in American universities. He is fondly remembered as a scholar and a path-breaker, who kindly offered mentorship to early-career faculty.

At the end of a long and active teaching career, Professor Han retired from the university in 1987. However, his work continued. That same year he moved to Los Altos, California, where he began a second career working at the Lockheed Missiles and Space Company. After his second retirement, Professor Han fueled his passion for sharing knowledge by serving as a substitute teacher in the Palo Alto School District.

Professor Han's honors include being the recipient of the College of Engineering's Charles McQuigg Award for Excellence in Teaching in 1978. In addition to his teaching and research commitments, he also served as a consultant for the U.S. Air Force, Office of Naval Research, Bell Laboratories, Battelle Memorial Institute and NASA.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Lit S. Han its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Neal Frederick Johnson

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on December 4, 2019, of Neal Frederick Johnson, Professor Emeritus of Psychology in the College of Arts and Sciences.

Professor Johnson served on the Ohio State faculty from 1961 until his retirement in 2008. He was an expert in reading, and is perhaps best known for his work showing how people actively engage in organizing the material they read into meaningful "chunks," which help to expand the limits of one's immediate memory and thus facilitate comprehension. His work in this domain contributed to dispelling a theoretical view at the time that such active, cognitive engagement did not take place during reading.

Later in his career, Professor Johnson turned his attention to researching one of the most fundamental aspects of reading, recognizing written words. In 1985, he introduced a theory of word recognition that was notable for its thoroughness in describing the mental operations that are necessary for the word written on a page to make contact with its representation in one's memory.

Professor Johnson mentored several generations of students, some of whom went on to become prominent figures in psychology. He was also a beloved mentor of junior faculty, and he gained a reputation for being ahead of his time in understanding the direction of the field and in helping to build a psychology department of the future.

Professor Johnson's service to psychology was exemplary. Most notable were the many leadership roles he assumed in national and regional societies, as well as in specialty fields. He served as president of the Midwestern Psychological Association (1987) and of the Psychonomic Society (1999). In addition, he had the distinction of serving as president of two divisions of the American Psychological Association: General Psychology (1995) and Experimental Psychology (1996).

On behalf of the university community, the Board of Trustees expresses to the family of Professor Neal Frederick Johnson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of

Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

John Howard Kessel

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 28, 2019, of John Howard Kessel, Distinguished Professor Emeritus of Political Science in the College of Arts and Sciences.

Professor Kessel received his undergraduate degree from Purdue University in 1950. He served as an officer in the U.S. Navy during the Korean War, seeing action on a destroyer minesweeper, The USS Carmick. He then earned his PhD in political science at Columbia University, graduating in 1958. Professor Kessel taught at Mt. Holyoke College, Amherst College, the University of Washington and Allegheny College before joining The Ohio State University in 1970.

Throughout his illustrious career, Professor Kessel authored many articles in the leading political science journals and wrote numerous books. Among the books he authored are *Presidents, the Presidency, and the Political Environment*; *Presidential Campaign Politics: Coalition Strategies and Citizen Response*; *The Domestic Presidency: Decision-making in the White House*; and *The Goldwater Coalition: Republican Strategies in 1964*.

Professor Kessel was a leader among colleagues at Ohio State studying the presidency. While he was an active faculty member, *U.S. News & World Report* consistently ranked Ohio State's PhD program in American Politics among the top 10 in the country. Professor Kessel was also a leader at the national level of the discipline. His research was supported by grants from the National Science Foundation and he served as editor of the *American Journal of Political Science*, one of the top two journals in the field.

Professor Kessel also served as president of the Midwest Political Science Association. In addition, he was a visiting scholar at the Brookings Institute, the American Enterprise Institute and at the Republican National Committee.

Professor Kessel continued his research after retirement and had a lifelong love of learning, reading, keeping in touch with former students and colleagues, playing tennis, home gardening, travelling and spending time with his family.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John Kessel its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

John D. Lee

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 13, 2019, of John D. Lee, Professor Emeritus of Aerospace Engineering in the College of Engineering.

The Department of Mechanical and Aerospace Engineering celebrates the life and contributions of Professor Lee. A kindhearted leader and exceptional researcher, Professor Lee is remembered by colleagues for his enduring passion for aerospace education and research.

Born in Canada, Professor Lee became a fighter pilot in WWII for the Royal Canadian Air Force at age 18 and afterward completed his studies at the University of Toronto. At the conclusion of his service, he followed his interests and joined the faculty of Ohio State in 1952 as an assistant professor in the Department of Aeronautical Engineering. He excelled, holding the positions of associate professor, professor and, ultimately, professor emeritus during his career.

As a founding director of the university's Aeronautical and Astronautical Research Laboratory (AARL) at Don Scott Field, Professor Lee designed and built many of the lab's state-of-the-art wind tunnel facilities, which were emulated by other institutions nationwide. His expertise led to collaborative research projects sponsored by the U.S. Air Force, U.S. Army, Department of Defense and many industry partners.

Notably, Professor Lee played a significant role in the design of the propeller and airfoils of the Piaggio Avanti, a fast turboprop aircraft still flying today. His creativity and thoughtfulness continue to inspire subsequent generations.

Professor Lee's dedication to education, service and research spanned his lifetime. Even after retirement, he remained a steadfast figure at the Aerospace Research Center, AARL's successor. He often visited the center and happily shared his wisdom with faculty and students through age 94, and engaged in novel areas of research, such as gas dynamic lasers.

Additional departmental achievements realized by Professor Lee include serving as director of the National Center for Hypersonic Training and Research and establishing the General Aviation Design and Analysis Center.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John D. Lee its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Glyn Meyrick

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 11, 2019, of Glyn Meyrick, Professor Emeritus of Materials Science and Engineering in the College of Engineering.

Professor Meyrick received his doctorate in physics at the University of Bristol in Great Britain in 1960. After working in research there, he and his wife, Anne, emigrated to the United States. In September of 1967, he joined Ohio State as an associate professor in what was then the Department of Metallurgical Engineering. He served on the faculty from 1967 until his retirement in 1998. After retirement, he was rehired a number of times and his last day of work at Ohio State was ultimately September 16, 2002 — a span of 35 years since his initial appointment.

He and his colleagues carried out research on phase transformations in metals and general physical metallurgy. He was highly regarded by his students, receiving several teaching awards, including the McQuigg Award for Teaching Excellence in the College of Engineering. In one of his early classes, he received the rare accolade of having his students give him a standing ovation at the end of the quarter. He served with distinction

on a number of departmental committees and was an inspirational mentor to new faculty members.

Professor Meyrick was active in the forensic analysis of metal failures leading to automobile or industrial accidents. This work was much appreciated in the local legal profession. He also was active with the automobile industry. He was an advisor to the National Highway Traffic Safety Administration via the Ohio Vehicle Research Test Center and carried out related research on the failure of disc brakes, seat belt fixtures and other automotive components.

He served on several college and university committees, notably the Athletic Council. There, his strong sense of right and wrong led to some important changes in procedures. He was also on the informal committee whose efforts led to the construction of Larkins Hall.

In 1966, he and two others founded the Ohio State Rugby Football Club, which today is one of the top programs nationally. He played and later coached and served Ohio as a referee. The high regard of his fellow players is reflected by the several honors that he received. These include a captaincy, an award in 1976 as the Rugby Man of the Decade, and his election to the initial class of the OSURFC Hall of Fame in 2016.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Glyn Meyrick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Peter Spike

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 17, 2019, of Peter "Pete" Spike, Associate Professor Emeritus in the Department of Animal Sciences.

Professor Spike spent his lifetime dedicated to the students at Ohio State, as well as to Ohio's dairy industry. Born in Saline, Michigan, Professor Spike was valedictorian of the Milan Area High School Class of 1959. He went on to earn degrees in Dairy Science and Animal Breeding at Michigan State University and Iowa State University, where he also earned his doctorate in Animal Breeding. His college honors included membership in Farm House, Alpha Zeta, Phi Kappa Phi, Gamma Sigma Delta and Epsilon Sigma Phi Fraternities.

Across his more than 30-year career in Ohio, he served as an area agent, extension specialist and associate professor with the dairy industry and Department of Animal Sciences through Ohio State until his retirement in 2004. Throughout his career, he was a teacher and friend to his numerous students and colleagues. During his tenure, he not only coached numerous successful 4-H and Collegiate Dairy Judging teams, but also spent countless hours in service to dairy youth projects and events at the state and national levels, and he contributed much to his professional field. He took students to the first North American Intercollegiate Dairy Challenge Contest in 2002, and was instrumental in starting the Ohio Dairy Challenge. Both of these programs still exist today.

May 31, 2019, Board of Trustees meeting

For years, Professor Spike managed the Dairy Division of the Ohio State Fair, along with the coordination of Ohio State students who managed the parlor and even the display of dairy breeds at the fair. His extension appointment took him into major building projects of new dairy farms in Ohio, and he was seen as an important source of current information related to commercial and purebred dairy herds.

A few of Professor Spike's honors include Coach, National Champion 4-H Dairy Cattle Judging Team; recipient of several Outstanding Faculty and Service Awards; the A.J. Wright Award; the Outstanding Young Teacher Award; the Outstanding Academic Advisor Award; and Dairy Hall of Service Honoree in conjunction with Ohio State. He was a member of the American Dairy Science Association as well as the Ohio Holstein Association, where he served as a board member, vice president and president. He was the treasurer of the Ohio Cooperative Extension Agents Association and served in the various offices of his collegiate fraternal organizations.

Furthermore, Professor Spike was awarded an Honorary American FFA Degree, an Award of Honor from the Ohio Purebred Dairy Cattle Association, a Distinguished Service Award with the Ohio Holstein Association, the Hoards Dairyman Youth Development Award from the American Dairy Science Association, and he was an Ohio State Fair Hall of Fame Honoree. Most recently, he received the Giant Step Award from The Fifty Year Club of the Ohio State Fair.

Upon his retirement in 2004, a university endowment was established in his name. Fundraising for this endowment was concluded in 2010. In his obituary, the family designated this endowment as the preferred source for contributions made in his memory.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Peter Spike its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

APPROVAL OF FY2020 INTERIM OHIO STATE ENERGY PARTNERS UTILITY SYSTEM CAPITAL IMPROVEMENT PROJECTS

Resolution No. 2019-89

Synopsis: Authorization and acceptance of the Ohio State Energy Partners LLC interim fiscal year 2020 plan and authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to terms of the Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated April 10, 2017, as amended ("Agreement"), is proposed.

WHEREAS the Agreement requires the concessionaire, Ohio State Energy Partners LLC, to annually submit a plan for utility system capital improvement projects for university approval; and

WHEREAS the plan includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2019; and

May 31, 2019, Board of Trustees meeting

WHEREAS the university has not finalized its operating budget or capital investment plan for fiscal year 2020; and

WHEREAS it is necessary to continue time-sensitive utility systems projects until the fiscal year 2020 operating and capital plans are finalized and adopted; and

WHEREAS the concessionaire has provided the detailed descriptions of the proposed capital improvements, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the variable fee component of the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of these projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and authorizes Ohio State Energy Partners LLC to proceed with the Interim Fiscal Year 2020 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix XXX for background information, page XXX)

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS**

Resolution No. 2019-90

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS

Cannon Drive Relocation – Phase 2
Comprehensive Transportation & Parking Plan Update
WMC Regional Ambulatory Facilities – Dublin

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND
CONSTRUCTION CONTRACTS**

Arts District
Morehouse Tower – 7th – 8th Floor Updates
Taylor Tower – Main Entrance
VMC Community Practice Hospital & Learning Center
WMC Regional Ambulatory Facilities – Hamilton Road

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS

Newark – John & Mary Alford Center for Science and Technology
 Service Building Annex Renovation
 Ty Tucker Tennis Center
 WMC West Campus Ambulatory Facilities

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts for the following projects; and

	Prof. Approval Requested	Serv. Requested	Total Project Cost	
Canon Drive Relocation – Phase 2	\$5.2M		TBD	University Debt OSEP Funds
Comprehensive Transportation & Parking Plan Update	\$0.3M			University Funds Partner Funds
WMC Regional Ambulatory Facility - Dublin	\$12.0M		TBD	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Approval Requested	Serv. Requested	Construction Approval Requested	Total Project Cost	
Arts District	\$1.0M		\$145.6M	\$161.6M	University Debt Fundraising University Funds OSEP Funds
Morehouse Tower – 7th & 8th Floor Updates	\$0.7M		\$4.3M	\$5.0M	Auxiliary Funds
Taylor Tower – Main Entrance	\$1.0M		\$10.0M	\$11.0M	Auxiliary Funds
VMC Community Practice Hospital & Learning Center	\$2.0M		\$15.5M	\$17.5M	Fundraising University Funds
WMC Regional Ambulatory Facilities – Hamilton Road	\$11.0M		\$114.9M	\$137.9M	Auxiliary Funds

May 31, 2019, Board of Trustees meeting

WHEREAS in accordance with the attached materials, the university desires to enter into/increase construction contracts for the following projects; and

	Construction Approval Requested	Total Project Cost	
Newark – John & Mary Alford Center for Science and Technology	\$29.7M	\$32.0M	University Debt Fundraising University Funds
Service Building Annex Renovation	\$1.7M	\$8.7M	University Funds
Ty Tucker Tennis Center	\$20.9M	\$22.8M	Fundraising
WMC West Campus Ambulatory Facilities	\$6.6M	TBD	Auxiliary Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2019 Capital Investment Plan be amended to include additional construction for the Ty Tucker Tennis Center; and

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

APPROVAL OF THE SALE OF REAL PROPERTY

Resolution No. 2019-91

SHIER RINGS ROAD
DUBLIN, FRANKLIN COUNTY, OHIO

Synopsis: Authorization is requested to sell +/- 20.887 acres of real property located at Shier Rings Road, Dublin, Franklin County, Ohio.

WHEREAS the property, Parcel ID 273-000297, is located at the intersection of Shier Rings Road and Wilcox Road in Dublin, Ohio; and

WHEREAS the property is not needed for university purposes and the Office of Financial Services is seeking authorization to sell the property; and

May 31, 2019, Board of Trustees meeting

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Office of Financial Services, that the university sell the property; and

WHEREAS proceeds from the sale will benefit the university to the credit of the university operating funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the sale of real property as detailed above and in the attached documents; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President and CFO for Business and Finance are authorized to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

PERSONNEL ACTIONS

Resolution No. 2019-92

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the February 22, 2019, meeting of the board, including the following appointments and contract renewals:

Appointments

Name: Molly Ranz-Calhoun
Title: Interim Senior Vice President
Unit: Office of Student Life
Term: June 24, 2019

Name: Jake Wozniak
Title: Treasurer and Vice President Financial Services and Innovation
Unit: Office of Business and Finance
Term: March 1, 2019

Renewals

Name: Christopher Culley
Title: Senior Vice President, General Counsel and Senior Advisor to the President
Unit: Office of Legal Affairs
Term: April 1, 2019

Name: Ryan P. Day
Title: Head Coach
Unit: Football
Term: January 2, 2019 to January 31, 2024

May 31, 2019, Board of Trustees meeting

Name: Eugene D. Smith
Title: Senior Vice President and Wolfe Foundation Endowed Athletics Director
Unit: Athletics
Term: July 1, 2020 to June 30, 2022

UNIVERSITY FOUNDATION REPORT

Resolution No. 2019-93

Synopsis: Approval of the University Foundation Report as of April 30, 2019, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair: the Andrei Baronov and Ratmir Timashev Endowed Chair in Data Analytics; and forty (40) additional named endowed funds; and (ii) the revision of eleven (11) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of April 30, 2019.

(See Appendix XXX for background information, page XXX)

NAMING OF THE ACCENTURE APPLIED INTELLIGENCE STUDIO

Resolution No. 2019-94

IN POMERENE HALL

Synopsis: Approval for naming of the ideation zone lab (320a) within the Translational Data Analytics Institute in Pomerene Hall located at 1760 Neil Avenue, is proposed.

WHEREAS the Translational Data Analytics Institute is designed to address complex global problems requiring data science analytics, know-how and curiosity at a pace and scale few others can match; and

WHEREAS the Translational Data Analytics Institute, housed in Pomerene Hall, enables collaboration and innovation with industry and community partners through ideation spaces such as the innovation lab that is outfitted with smart technology to be used for research and learning; and

WHEREAS Accenture LLP has provided significant contributions to the Institute; and

May 31, 2019, Board of Trustees meeting

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Accenture LLP's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned ideation zone lab (room 320a) be named the Accenture Applied Intelligence Studio for a period of seven years.

NAMING OF THE PILOT DAY ROOM COURTESY OF CITY BARBEQUE

Resolution No. 2019-95

AT THE OHIO STATE UNIVERSITY AIRPORT

Synopsis: Approval for the naming of the pilot day room at The Ohio State University Airport located at 2160 West Case Road, is proposed.

WHEREAS The Ohio State University Airport is one of the leading general aviation facilities in the nation, partnering with the community to expand opportunities for citizens of Ohio since 1942; and

WHEREAS The Ohio State University Airport offers a learning lab for future professionals, a core facility for university research, and service to Columbus area industry; and

WHEREAS City Barbeque has provided significant contributions to the construction of The Ohio State University Airport; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of City Barbeque's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned pilot day room be named the Pilot Day Room Courtesy of City Barbeque through the life of the physical facility.

NAMING OF MULTIPLE SPACES IN THE COVELLI CENTER

Resolution No. 2019-96

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming of multiple spaces in the Covelli Center, located at 2640 Fred Taylor Drive, Columbus, Ohio 43210, is proposed.

May 31, 2019, Board of Trustees meeting

WHEREAS the Covelli Center, a multi-sport facility, will serve as a state-of-the-art competition venue for men's and women's fencing, men's and women's gymnastics, men's and women's volleyball and wrestling; and

WHEREAS the Covelli Center will serve as a home for the men's and women's volleyball student-athletes, as well as the wrestling team, complete with locker rooms, coaches' offices, and video and lounge spaces; and

WHEREAS this facility will help attract and retain the best prospective student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Covelli Center and the Athletics District projects; and

- Shyan and Michael O'Shaughnessy
- Deborah and Keith Wandell

WHEREAS these namings have been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Mike & Shyan O'Shaughnessy Court
- Wellington Lew Lash Lobby

**NAMING OF THE HADLER FAMILY SOLID TUMOR WAITING AREA
IN HONOR OF STEPHEN V. BREECH**

Resolution No. 2019-97

IN THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER – ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval for the naming of the Solid Tumor Waiting Area (Room A500) in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, located at 460 West 10th Avenue, is proposed.

WHEREAS the expansion of the Wexner Medical Center's campus was the largest project in Ohio State's history, increasing world-class cancer care in central Ohio; and

WHEREAS the 21-level hospital will help revolutionize the way cancer prevention and care are provided in this nation, with world-class oncologists and cancer researchers working side-by-side to unlock the mysteries of why we get cancer and, using those discoveries, move from treating cancer to preventing it from even occurring; and

May 31, 2019, Board of Trustees meeting

WHEREAS the Hadler family has provided significant contributions to The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the Hadler family's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Solid Tumor Waiting Area (Room A500) of the The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be named The Hadler Family Solid Tumor Waiting Area in honor of Stephen V. Breech for the life of the current facility.

RENAMING OF THE MARCI AND BILL INGRAM ADULT AUTISM AND DEVELOPMENTALLY DISABLED PATIENT PROGRAM

Resolution No. 2019-98

AT THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER

Synopsis: Approval for the renaming of the Marci and Bill Ingram Comprehensive Center for Autism Spectrum Disorders, is proposed.

WHEREAS the Center for Autism and Services and Transition (CAST) offers clinical services for adult and transition-age youth patients with autism; and

WHEREAS the Ingram family has affirmed their philanthropic support of significant contributions to the Center for Autism Services and Transition clinic; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the Ingram family's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Marci and Bill Ingram Comprehensive Center for Autism Spectrum Disorders be renamed The Marci and Bill Ingram Adult Autism and Developmentally Disabled Patient Program.

NAMING OF MULTIPLE SPACES IN THE JENNINGS WRESTLING FACILITY

Resolution No. 2019-99

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming of multiple spaces in the Jennings Wrestling Facility, located at 684 Irving Schottenstein Drive, Columbus, Ohio 43210, is proposed.

WHEREAS the Jennings Wrestling Facility will provide a state-of-the-art practice facility, coaches' offices and other spaces for Ohio State wrestling student-athletes; and

WHEREAS the Jennings Wrestling Facility will serve as a space for the wrestling student-athletes to lift, condition, train and rehabilitate injuries, and to strive for peak performance; and

WHEREAS this facility will help attract and retain the best prospective wrestling student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Jennings Wrestling Facility; and

- Kristi and Darrel Creps
- Stephen E. Kaufmann
- Deborah and Jack Miller
- Kathleen and Christopher Snyder

WHEREAS these namings have been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Creps Family Lobby
- Kaufmann Lounge
- Teague Ryan and Family Recruiting War Room
- Kathleen and Chris Snyder Weight Room

NAMING OF THE GRETCHEN & GREGG LEVY FAMILY STAGE

Resolution No. 2019-100

DRINKO HALL, MORITZ COLLEGE OF LAW

Synopsis: Approval for the naming of the stage in Saxbe Auditorium (Room 130) in Drinko Hall, located at 55 West 12th Avenue, is proposed.

WHEREAS the Moritz College of Law is one of the nation's leading public law schools and it strives to make a difference in the world through excellence in teaching, meaningful scholarship and advancement of the legal profession; and

WHEREAS the William B. Saxbe Law Auditorium brings together students, faculty and staff for engaging guest lectures, stimulating symposia and spirited community events, which contribute expertise to the public conversations and initiatives that lead to the improvement of law and the administration of justice; and

WHEREAS Gretchen and Gregg Levy have provided significant contributions to the Moritz College of Law; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Gretchen and Gregg Levy's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned stage in Saxbe Auditorium be named The Gretchen & Gregg Levy Family stage for the life of the current facility.

NAMING OF FRANK STANTON VETERINARY SPECTRUM OF CARE CLINIC

Resolution No. 2019-101

COLLEGE OF VETERINARY MEDICINE

Synopsis: Approval for the naming of the veterinary primary care clinic on the veterinary campus, is proposed.

WHEREAS the College of Veterinary Medicine is consistently recognized as a leading veterinary education and research program and is among the largest of its kind, uniquely located in a heavily populated urban area surrounded by a strong rural and agricultural base; and

WHEREAS the veterinary primary care clinic will serve as a hands-on clinical training opportunity for veterinary students and support the continuum of clinical training and Spectrum of Care education that results in more confident and competent veterinary graduates; and

May 31, 2019, Board of Trustees meeting

WHEREAS the “Spectrum of Care” is a veterinary medical care initiative that aims to address the growing problem of affordability of veterinary care by training veterinarians to provide a continuum of acceptable care that takes into account available evidence-based medicine, client expectations and financial limitations, thus allowing them to successfully serve an economically diverse clientele; and

WHEREAS the Stanton Foundation has provided significant contributions to the College of Veterinary Medicine; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the Stanton Foundation’s philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned veterinary primary care clinic be named the Frank Stanton Veterinary Spectrum of Care Clinic for the life of the current facility.

REVOCATION OF EMERITUS STATUS

Resolution No. 2019-102

Synopsis: Revocation of professor emeritus title, is proposed.

WHEREAS Dr. Richard Strauss was employed by the university from 1978 to 1998, and he was granted the title of professor emeritus, effective March 1, 1998; and

WHEREAS the university commissioned an independent investigation by Perkins Coie LLP after survivors brought forward allegations of sexual abuse in spring 2018; and

WHEREAS the report delivered by Perkins Coie LLP in May 2019 concludes that Strauss engaged in acts of abuse against at least 177 former students; and

WHEREAS Strauss’s actions are antithetical to the university’s values; and

WHEREAS the president is recommending that the university revoke said emeritus title from Strauss, who died in 2005; and

WHEREAS the president has fully complied with applicable procedures and university rules and in accordance with those procedures and rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the revocation of professor emeritus title from Richard Strauss.

(See Appendix XXX for background information, page XXX)

AMENDMENTS TO THE CODE OF STUDENT CONDUCT

Resolution No. 2019-103

Synopsis: Approval of the following amendments to the *Code of Student Conduct*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-5-48.4 (B)(8) of the Administrative Code, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as proposed by the Council on Student Affairs and approved by the University Senate; and

WHEREAS the proposed changes to the *Code of Student Conduct* were approved by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate effective no earlier than August 1, 2019, and on the date of issuance of interim university policies 1.10 and 1.15.

(See Appendix XXX for background information, page XXX)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2019-104

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to rule 3335-48.14 in the *Rules of the University Faculty* was approved by the University Senate on February 28, 2019; and

WHEREAS the proposed changes to rule 3335-5-48 through rule 3335-5-48.16, rule 3335-7-01 through rule 3335-7-37, and to rules 3335-5-37, 3335-5-38, 3335-17-01, 3335-17-02, 3335-17-03, 3335-17-04, 3335-17-07.5 and 3335-17-08 in the *Rules of the University Faculty* were approved by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

**ESTABLISHMENT OF A NEW DEGREE PROGRAM:
BACHELOR OF SCIENCE IN ENGINEERING TECHNOLOGY**

Resolution No. 2019-105

COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Bachelor of Science in Engineering Technology degree program in the College of Engineering for the Lima, Marion, Mansfield and Newark campuses, is proposed.

WHEREAS the Bachelor of Science in Engineering Technology degree program was developed in response to the growing needs of regional and state manufacturers for highly skilled college graduates who possess broad training in manufacturing engineering technology and are prepared for plant management roles; and

WHEREAS the program will begin in Autumn 2020, initially with the focus on Manufacturing Engineering Technology and initially at the Lima, Marion and Mansfield campuses, with the Newark campus added later; and

WHEREAS the regional campuses will assume budgetary responsibility; clinical faculty will assume much of the teaching responsibilities; a program coordinator will be appointed and student services are available; and a full curriculum outline has been established; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 20, 2019; and

WHEREAS the proposal was reviewed and approved by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of a Bachelor of Science in Engineering Technology degree program.

(See Appendix XXX for background information, page XXX)

**ESTABLISHMENT OF A DEGREE PROGRAM:
MASTER OF ENGINEERING MANAGEMENT**

Resolution No. 2019-106

COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Master of Engineering Management degree program in the College of Engineering, is proposed.

WHEREAS the Master of Engineering Management program is a post-baccalaureate professional degree aimed at practicing engineers, with a title that conveys both the technical aspects of an engineering degree and the important management and leadership

May 31, 2019, Board of Trustees meeting

skills necessary for success in business management and economic, social and political domains; and

WHEREAS the degree program has a target audience of engineers from the public or private sectors who have been in the field three to 10 years; and

WHEREAS the degree program is aligned with the College of Engineering's strategic plan, which was updated in 2018; and

WHEREAS the degree program is a 30 semester credit hour program (core and elective courses and a capstone course) that students can complete on a full- or part-time basis; and

WHEREAS the content for the degree will be provided by faculty in the College of Engineering and content experts in the John Glenn College of Public Affairs and the Fisher College of Business, and delivered using distance education technology; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 20, 2019; and

WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of a Master of Engineering Management degree program.

(See Appendix XXX for background information, page XXX)

DEGREES AND CERTIFICATES

Resolution No. 2019-107

Synopsis: Approval of degrees and certificates for summer term 2019, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 4, 2019, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

(See Appendix XXX for background information, page XXX)

HONORARY DEGREE

Resolution No. 2019-108

Synopsis: Approval of the below honorary degrees, is proposed.

WHEREAS pursuant to paragraph (A)(3) of rule 3335-1-03 of the Administrative Code, the president, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of the honorary degree as listed below:

Fareed Zakaria

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degree.

FACULTY PERSONNEL ACTIONS

Resolution No. 2019-109

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the February 21, 2019, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles: Appointments

Name: OLIVER ADUNKA

Title: Professor (William H. Saunders M.D. Professorship in Otolaryngology)

College: Medicine

Term: March 1, 2019 through February 28, 2023

Name: BRIDGET A. CHAPMAN

Title: Clinical Assistant Professor (Sander and Mechele Flaum Designated Professorship in Fluency)

College: Arts and Sciences

Term: March 1, 2019 through August 31, 2020

Name: *LINCOLN L. DAVIES

Title: Dean and Professor (Frank R. Strong Chair in Law)

College: Moritz College of Law

Term: July 1, 2019 through June 30, 2024

Name: *ISABELLE DESCHENES

Title: Professor (Bernie Frick research Chair in Heart Failure and Arrhythmia)

Title: Professor (Chair, Department of Physiology and Cell Biology)

College: Medicine

Term: August 1, 2019

May 31, 2019, Board of Trustees meeting

Name: *AMY FAIRCHILD
Title: Dean and Professor
College: Public Health
Term: July 1, 2019 through May 31, 2024

Name: ROGER B. FINGLAND
Title: Frank Stanton Endowed Chair in General Practice and Canine Health and Wellness
College: Veterinary Medicine
Term: April 1, 2019 through May 31, 2024

Name: RAMIRO GARZON
Title: Professor (Bertha Bouroncle MD and Andrew Pereny Chair of Medicine)
College: Medicine
Term: March 1, 2019 through February 29, 2023

Name: RICHARD GUMINA
Title: Associate Professor (James Hay and Ruth Jansson Wilson Professorship in Cardiology)
College: Medicine
Term: March 1, 2019 through February 28, 2023

Name: CHRISTOPHER HOCH
Title: Professor (Endowed Chair for Director of The Ohio State University Marching Band)
College: Arts and Sciences
Term: April 1, 2019 through May 31, 2020

Name: JOEL T. JOHNSON
Title: Professor (Burn Jeng Lin, PhD and Sue Huange Lin Endowed ElectroScience Laboratory Professorship)
College: Engineering
Term: June 1, 2019 through May 31, 2024

Name: HELEN I. MALONE
Title: Vice Provost for Academic Policy and Faculty Resources
College: Academic Affairs
Term: June 1, 2019 through May 31, 2024

Name: *KINH LUAN PHAN
Title: Professor (Charles F. Sinsabaugh Chair in Psychiatry)
Title: Professor (Chair, Department of Psychiatry and Behavioral Health)
Title: Chief of Psychiatry Services for the Health System
College: Medicine
Term: June 1, 2019 through June 30, 2023

Name: *GRETCHEN RITTER
Title: Executive Dean and Vice Provost
College: Arts and Sciences
Term: August 1, 2019 through July 31, 2024

May 31, 2019, Board of Trustees meeting

Name: *RACHEL SKAGGS
Title: Assistant Professor (Lawrence and Isabel Barnett Endowed Professorship of Arts Management)
College: Arts and Science
Term: August 16, 2019 through August 15, 2024

Name: ALLAN TSUNG
Title: Professor (John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)
College: Medicine
Term: March 1, 2019 through February 28, 2023

Name: *ORI YEHUDAI
Title: Assistant Professor (Sault and Sonia Schottenstein Chair in Israel Studies)
College: Arts and Science
Term: August 20, 2019 through August 19, 2024

Reappointments

Name: WENDY L. FRANKEL
Title: Professor (Ralph W. and Helen Kurtz Chair in Pathology)
Title: Professor (Chair, Department of Pathology)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: TINA M. HENKIN
Title: Professor (Robert W. and Estelle S. Bingham Designated Professorship)
College: Arts and Sciences
Term: July 1, 2019 through August 31, 2024

Name: MICHELLE L. JONES
Title: Professor (D.C. Kiplinger Chair in Floriculture)
College: Food, Agriculture and Environmental Sciences
Term: February 1, 2019 through January 31, 2022

Name: WILLIAM L. MACDONALD
Title: Dean and Director
College: Newark
Term: June 1, 2019 through June 30, 2024

Name: MARIA PALAZZI
Title: Professor (Ohio Eminent Scholar in Art and Design Technology)
College: Arts and Sciences
Term: September 1, 2019 through July 31, 2020

Name: KARLA S. ZADNIK
Title: Dean
College: Optometry
Term: July 1, 2019 through June 31, 2024

May 31, 2019, Board of Trustees meeting

Name: DONGPING ZHONG
Title: Professor (Robert Smith Endowed Professorship in Physics)
College: Arts and Sciences
Term: September 1, 2019 through August 31, 2024

(See Appendix XXX for background information, page XXX)

**APPROVAL OF INTERIM OPERATING BUDGET AND
INTERIM CAPITAL INVESTMENT PLAN FOR FISCAL YEAR 2020**

Resolution No. 2019-110

Synopsis: Authorization to make expenditures in fiscal year 2020, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2020 and 2021, including funding levels for state institutions of higher education, is still pending in the Ohio General Assembly; and

WHEREAS the university has not yet finalized its operating budget and capital expenditure plan for fiscal year 2020; and

WHEREAS this will allow the university to continue to advance the academic and financial goals during the period from July 1, 2019 through August 31, 2019; and

WHEREAS it is necessary to continue operating and capital expenditures, including payment of faculty and staff, operation of the Wexner Medical Center and other auxiliaries and student instructional and support services prior to the time that the fiscal year 2020 operating budget is finalized and adopted; and

WHEREAS the Finance Committee has reviewed and recommends for approval the interim operating budget and capital expenditure plan:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university to make operating expenditures consistent with the level of resources approved for fiscal year 2019 and capital expenditures consistent with the interim fiscal year 2020-2024 Capital Investment Plan, pending the adoption of the fiscal year 2020 operating budget and the fiscal year 2020-2024 Capital Investment Plan at the August 2019 Board of Trustees meeting.

(See Appendix XXX for background information, page XXX)

**MODIFICATION OF BENCHMARK WEIGHTING FOR
CERTAIN ASSET CLASSES FOR THE LONG-TERM INVESTMENT POOL**

Resolution No. 2019-111

Synopsis: Modifying the university's benchmark weighting for certain asset classes for the university's Long-Term Investment Pool, is proposed.

WHEREAS The Ohio State University Board of Trustees previously amended the asset classes and allocations, benchmarks and benchmark weighting for the university's Long-Term Investment Pool effective as of July 2014; and

WHEREAS there is a desire to modify the benchmark weighting for certain asset classes for the Long-Term Investment Pool; and

WHEREAS the Chief Investment Officer has recommended to the Senior Vice President for Business and Finance certain modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool; and

WHEREAS the Senior Vice President for Business and Finance has reviewed the proposed modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool, has determined that it is appropriate and in the best interest of the university that such modifications be adopted, and has recommended such modifications to the Finance Committee; and

WHEREAS the Finance Committee has approved such modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool; and

WHEREAS the Finance Committee hereby recommends such modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool to The Ohio State University Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the following benchmark weighting for all asset classes for the Long-Term Investment Pool to be effective beginning July 1, 2019:

<u>Asset Class</u>	<u>Range</u>	<u>Modified LTIP Benchmark Weighting</u>
Global Equities	40-80%	65%
Global Credit	10-50%	25%
Real Assets	5-20%	10%

(See Appendix XXX for background information, page XXX)

WAIVER OF TUITION FOR STUDY ABROAD

Resolution No. 2019-112

Synopsis: Waiver of tuition for Ohio State students who enroll in university-approved third-party provider/direct enroll study abroad programs for fiscal year 2020 and fiscal year 2021, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports academic programs that meet the needs of Ohio State students; and

WHEREAS Ohio State students who participate in study abroad programs through third-party providers or direct enrollment are required to pay tuition to the host institution; and

WHEREAS students benefit from continued enrollment at Ohio State during study abroad, which allows them to earn Ohio State credit, access financial aid and receive support when needed in other circumstances; and

WHEREAS Ohio State has, since fiscal year 2015, requested and received a tuition waiver for approved third-party provider/direct enroll study abroad programs from the Board of Trustees and the Ohio Department of Higher Education (ODHE) so that students avoid two tuition payments during study abroad; and

WHEREAS the university seeks to continue the study abroad tuition waiver, but the current waiver expires after June 30, 2019; and

WHEREAS the Ohio Department of Higher Education requires a Board of Trustees resolution to consider a new tuition waiver per Ohio Revised Code and ODHE directive 2009-011:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves to waive tuition and fees at The Ohio State University for students enrolled in a third-party provider/direct enroll study abroad program and to allow the students to remain enrolled at the university while participating in these programs; and

BE IT FURTHER RESOLVED, That this approval will become effective for all semesters and terms, beginning July 1, 2019, through June 30, 2021; and

BE IT FURTHER RESOLVED, That the administration will seek approval of a tuition waiver from the Ohio Department of Higher Education for state fiscal years 2020 and 2021.

(See Appendix XXX for background information, page XXX)

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO
BUY, SELL, ASSIGN AND TRANSFER SECURITIES**

Resolution No. 2019-113

**ALSO TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK AND INVESTMENT ACCOUNTS, TO DESIGNATE DEPOSITORIES
AND TO EXECUTE TREASURY- AND INSURANCE-RELATED AGREEMENTS**

Synopsis: Authorization for designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories and to execute treasury- and insurance-related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS designated officials of the university are responsible for the procurement and management of the university's insurance programs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university treasurer and/or the university senior vice president for Business and Finance or their designees to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to designate various financial institutions as depositories and/or custodians for The Ohio State University, and to open and maintain accounts and enter into agreements at institutions providing financial products and services in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, financial advisory services; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit, or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances and other instruments payable to said banks; to waive, demand, protest, file notice of protest,

May 31, 2019, Board of Trustees meeting

or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to engage in insurance-related transactions and sign insurance-related agreements to ensure coverage that best fits the needs of The Ohio State University to include, but not be limited to, insurance carrier, consulting and broker agreements, emergency response services, and third-party claim administrator contracts.

(See Appendix XXX for background information, page XXX)

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2019-114

Synopsis: Reappointments to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Charlotte Agnone, MD; L. Arick Forrest, MD; Reed Fraley; James Gilmour; and Andrew Thomas, MD; expire on June 30, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be reappointed as members of the Self-Insurance Board effective July 1, 2019 for the terms specified below:

- Charlotte Agnone, MD, term ending June 30, 2021 (reappointment)
- L. Arick Forrest, MD, term ending June 30, 2021 (reappointment)
- Reed Fraley, term ending June 30, 2021 (reappointment)
- James Gilmour, term ending June 30, 2021 (reappointment)
- Andrew Thomas, MD, term ending June 30, 2021 (reappointment)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

**STATEMENT OF EXPECTATIONS
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2019-115

Preamble

As Trustees of The Ohio State University, Board Members have one overriding and all-encompassing responsibility: to serve the best interests of the University so that the University, in turn, can serve the best interests of the State of Ohio and society at-large. The Board's principal duty, as fiduciaries, requires loyalty to the University as a whole—not to any particular parts or personal agendas—and an objective, long-term view.

This document is a guide to trustee behavior, a statement of what we ask and expect of one another. Compliance with the principles and practices delineated here will enable the Board to serve and govern the University most effectively. For that reason, above all others, we individually and collectively pledge adherence to the Statement as a commitment to the University and the citizens of Ohio and as a covenant with one another. We aim, through allegiance to the Statement, to ensure due diligence, a culture of constructive inquiry and open discussion, a climate respectful of shared governance and University leadership, and an intense focus on matters of strategic importance.

The Board of Trustees strives to function as a collective, cohesive corporate entity. The voices and votes of Board members count equally; no one enjoys special privilege or status except as accorded by the Board as a whole. We recognize that we are not free agents empowered to speak or act on behalf of the Board or the University.

Compartment among Trustees

The Board of Trustees has specific expectations about Trustee performance and behavior that apply uniformly to all Board members and facilitate the Board's effectiveness. Every Board member:

- Shall be engaged, informed and thoughtful leaders. Specifically, all trustees shall prepare diligently and participate constructively and collaboratively as a Board member by:
 - Carefully reading and reviewing all relevant materials;
 - Thoughtfully preparing for all Board and committee meetings;
 - Expending the time and effort to understand the issues at hand;
 - Making a good faith effort to attend important campus events and participating in programs and conferences designed to educate and update university trustees;
 - Speaking openly on matters under consideration;
 - Participating actively by asking pertinent questions, offering insights, registering concerns, contributing expertise, and proposing alternative opinions and perspectives;
 - Accepting and competently completing, to the greatest extent possible, assignments from the Board Chair or a Committee Chair.

- Shall foster a culture of inclusivity and curiosity, seeking to better understand how this university—its mission, its constituents, and how it is constituted and operates, the unique and ever-changing higher education environment more broadly, as well as the diverse background and perspectives each board member contributes to the collective body.

- May expect from and shall accord to every other Board member civil, respectful treatment, even when trustees have different opinions or recommendations. Civility and respect include:
 - Extending good will to one another;
 - Listening attentively and taking seriously the comments of all trustees;
 - Being open to alternative points of view;
 - Encouraging healthy debate, and seeking no reprisals for dissent;
 - Refraining from publicly or privately disparaging or criticizing fellow trustees or impugning their motives;
 - Refraining from “multi-tasking” during Board and committee meetings.
- Shall adhere to the highest standards of ethical conduct and comply fully with all laws and policies relating to conduct of public officials and university trustees, including, but not limited to, the Ohio Ethics Laws and the Board Statement of Ethical Conduct and Leadership Integrity.
- Shall adhere to the letter and spirit of all Board bylaws, policies, processes and protocols, including, but not limited to, this Statement of Expectations and the Bylaws of the Board of Trustees of The Ohio State University.
- Shall, except for extraordinary reasons, attend all Board meetings and, as assigned, all committee meetings, consistent with the attendance requirements set forth under Ohio Revised Code Section 3.17. When a trustee cannot attend, for instance due to personal illness, family matters, or work-related imperatives, the individual will so inform the Chair with as much advance notice as possible and provide an explanation for the absence. In the event that a board member fails to attend faithfully Board and committee meetings, the matter shall be referred to the Governance Committee.
- Shall, *without exception*, maintain confidentiality. Any information, written or oral, whatever the source, the Board receives or discusses in confidence shall remain in confidence. To ensure candor and trust, no trustee, at any time for any reason, shall disclose points of view privately or confidentially expressed by Board members or officers of the University, particularly with regard to any information shared or topics discussed in executive sessions. Disclosure of confidential information to any person for any reason without the express consent of the Board Chair or the University President violates the public trust placed in the Board collectively and trust Board members extend to each other.
- Shall be supportive of the precepts of the State’s “sunshine laws,” and the practice of open discussions at open meetings except when executive sessions are both permissible and warranted.
- Shall have the opportunity to understand and participate in processes associated with the selection of Board officers and the review of the President’s performance.
- Shall support the University philanthropically, commensurate with one’s means as one expression, among others, of a personal commitment to the University’s well-being.
- Shall submit annually to the Chair of the Board a written declaration of any potential or actual conflicts of interest with respect to the discharge of one’s responsibilities as a trustee of the University.

Comportment with the President

A strong working relationship between the University President and the Board of Trustees is paramount to the University's success. The Board recognizes the President as the University's Chief Executive Officer. In general, the Board delegates management of the University to the President, and holds the President accountable for the institution's performance, progress, and well-being. In partnership with the President, the Board will, to the greatest degree possible, focus on strategic opportunities and challenges of paramount significance and, at the same, time minimize the amount of attention accorded operational matters except as necessary to fulfill the Board's fiduciary duties.

The President reports to and serves at the pleasure of the Board, not individual Board members. Publicly, trustees should be supportive and respectful of the President. In executive sessions, trustees should be candid and, as warranted, provide constructive feedback. Performance-related concerns about the President should be presented to the Board Chair. Performance reviews of the President shall occur no less than annually and through a defined process that invites contributions from all Board members and that appraises all Board members of the overall assessment. The Chair (and others the Chair may designate) shall convey the Board's evaluation to the President.

All trustees should seek to develop a comfortable working relationship with the President, but none should ever usurp the role of Board member to offer the President a personal performance review, to advocate personnel actions, to seek or gain special access or favors personally or on behalf of others, or to ensure a particular outcome to a matter under consideration. If a trustee has a relationship with the President (e.g., a business or financial connection) that creates a potential or actual conflict of interest, that information should be disclosed immediately to the Chair of the Board.

Board members are encouraged to have one-on-one conversations with the President to share information, insights, concerns, and advice, and to build a relationship. However, trustees must not explicitly or implicitly direct the President to reach a particular conclusion or take a particular course of action. Suggestions and observations from Board members are always welcome; directives are never appropriate.

Comportment with Internal Constituents

Both the Board as a whole and trustees singly must strike a balance between the equally undesirable extremes of daily engagement with campus constituents and distant detachment from the life and people of the University. Trustees are encouraged to interact with the University's campus constituents, especially members of the administration, faculty, and student body. However, Board members must exercise great care, particularly when trustees approach constituents rather than vice versa. Under those circumstances, the possibility always exists that constituents will perceive the interaction as an attempt by the trustee to exert influence, seek favors, or prescribe a course of action.

Conversations with internal constituents should honor these guidelines. Trustees should not:

- Breach matters deemed confidential by the Board or Committee.
- Discuss pending Board business or policy matters with constituents without the express authorization of the Board Chair or relevant Committee Chair.

- Take these occasions to advance personal agendas, promote advocacy by constituents, or criticize the President or Board.
- Elicit performance evaluations of any officers or employees of the University. Concerns about the performance at any level of the University should be raised within the Board with questions or concerns then communicated to the President, with the outcome then reported to the Board by the Chair or the President.
- Organize or undertake information gathering events or activities to solicit constituent views unless authorized to do so by the Board Chair or relevant Committee Chair.
- Be insensitive to the time demands trustee-initiated conversations place on administrators, faculty, and students.

Committee chairs are free to initiate requests for information necessary to discharge the committee's designated responsibilities. Such requests should always be respectful of administrative lines of authority and demands on administrators' time. Requests for institutional data by individual trustees should be rare. In such cases, trustees should not contact staff independently and directly. Rather, the trustee should route the request through the Board Chair, relevant Committee chair, or the President, and proceed only when so authorized and only through established organizational channels.

These guidelines do not preclude personal connections between trustees and members of the campus community which the Board encourages. Instead, such relationships should be clearly personal and distinctly outside the duties of trusteeship

Comportment with External Constituents

The Board must speak as a single entity. No individual trustee or self-appointed group of trustees shall speak on behalf of the Board or the University. No trustee should be publicly critical of actions taken or decisions made by the Board or President. Board members should not invite or initiate opportunities for personal pronouncements. When asked by constituents, the press, media, or government to represent or speak on behalf of the Board or the University, all trustees, unless specifically designated to do so by the Chair, should demur *without exception*. When presented with concerns about the performance of individuals or offices, trustees should direct constituents to the President.

Board members shall initiate communication on behalf of the University or in the role of University trustee with external constituencies (the Governor, senior State executives, the Chancellor, Board of Regents, members of the General Assembly, or local or federal officials) *only* with the prior consent of the Board Chair or President. Should any external constituents contact Board members, trustees should be mindful not to speak on the Board's behalf or otherwise violate the letter or spirit of this Statement. In all instances, Board members should promptly report to the Board Chair any conversations with government officials.

Trustees should not interact with external stakeholders on specific University issues, projects, policies, or concerns unless that interaction occurs directly and expressly as part of a Board or Committee approved process.

Board members should publicly support the University, the President, and decisions the Board and President reach, even when one holds views or cast votes to the contrary.

Compliance

Because all members of the Board agree to honor the standards, procedures, and expectations stated in this document, compliance is fundamentally voluntary and self-enforced. More broadly, the Governance Committee has overall responsibility to monitor the Board's effectiveness. Toward that end, the Governance Committee will periodically conduct a self-study of the Board's performance that includes compliance with this Statement of Expectations.

A trustee concerned about the comportment of a fellow Committee member should speak with the Chair of the Committee. If the concerns transcend comportment on the Committee, the trustee should confer with the Chair of the Governance Committee.

Upon appointment to the Board and annually thereafter, all members of the Board and its committees will sign an acknowledgement of their commitment to abide by this Statement of Expectations, the Board Statement of Ethical Conduct and Leadership Integrity, the Board's bylaws, and all relevant federal and state laws governing the conduct of university trustees and public officials.

RATIFICATION OF COMMITTEE APPOINTMENTS 2019-2020

Resolution No. 2019-116

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2019-2020 are as follows:

Academic Affairs and Student Life:

ALEX SHUMATE, Chair
BRENT R. PORTEUS, Vice Chair
Cheryl L. Krueger
Abigail S. Wexner
Hiroyuki Fujita
Alan A. Stockmeister
Elizabeth P. Kessler
JEFF M.S. KAPLAN
ANAND SHAH
Alan VanderMolen
Janet Porter
Richard K. Herrmann (faculty member)
Michael J. Gasser (ex officio)

Finance:

Timothy P. Smucker, Chair
GARY R. HEMINGER, Vice Chair
Erin P. Hoeflinger
Alexander R. Fischer
John W. Zeiger
Lewis Von Thaeer
JANICE M. BONSU
James D. Klingbeil

Finance cont'd

Lawrence A. Hilsheimer
Michael J. Gasser (ex officio)

Advancement:

Erin P. Hoeflinger, Chair
Alan A. Stockmeister, Vice Chair
Alex Shumate
Cheryl L. Krueger
Abigail S. Wexner
JANICE M. BONSU
Alan VanderMolen
Janet Porter
Nancy Kramer
Craig S. Bahner
Kristin L. Watt (Alumni Assn member)
Catherine Baumgardner (Alumni Assn member)
Gifford Weary (Foundation Board member)
ALEC WIGHTMAN (Foundation Board member)
Michael J. Gasser (ex officio)

Audit and Compliance:

John W. Zeiger, Chair
ELIZABETH P. KESSLER, Vice Chair
Timothy P. Smucker
Brent R. Porteus
Hiroyuki Fujita
Lewis Von Thaer
Gary R. Heminger
JEFF M.S. KAPLAN
ANAND SHAH
James D. Klingbeil
Amy Chronis
Michael J. Gasser (ex officio)

Talent and Compensation:

Hiroyuki Fujita, Chair
LEWIS VON THAER, Vice Chair
Alex Shumate
Erin P. Hoeflinger
John W. Zeiger
Elizabeth P. Kessler
JEFF M.S. KAPLAN
JANICE M. BONSU
Janet Porter
Michael J. Gasser (ex officio)

Wexner Medical Center:

Leslie H. Wexner, Chair
Abigail S. Wexner
Cheryl L. Krueger
Hiroyuki Fujita
John W. Zeiger
Janet Porter
Stephen D. Steinour
Robert H. Schottenstein
W.G. Jurgensen
Cindy Hilsheimer
Michael J. Gasser (ex officio, voting)
Michael V. Drake (ex officio, voting)
HAROLD L. PAZ (ex officio, voting)
Bruce A. McPheron (ex officio, voting)
Michael Papadakis (ex officio, voting)
William B. Farrar (ex officio, non-voting)

Governance:

Alex Shumate, Chair
Janet Porter, Vice Chair
Timothy P. Smucker
Erin P. Hoeflinger
Alexander R. Fischer
Hiroyuki Fujita
Gary R. Heminger
JANICE M. BONSU
Alan VanderMolen
Michael J. Gasser (ex officio)

Master Planning and Facilities:

Alexander R. Fischer, Chair
James D. Klingbeil, Vice Chair
Timothy P. Smucker
Brent R. Porteus
Alan A. Stockmeister
Gary R. Heminger
ANAND SHAH
Robert H. Schottenstein
Michael J. Gasser (ex officio)

L. Arick Forrest (ex officio, non-voting)
Mary A. Howard (ex officio, non-voting)
K. Craig Kent (ex officio, non-voting)
Mark E. Larmore (ex officio, non-voting)
Amanda N. Lucas (ex officio, non-voting)
David P. McQuaid (ex officio, non-voting)
Susan D. Moffatt-Bruce (ex officio, non-voting)
Thomas J. Ryan (ex officio, non-voting)
Elizabeth O. Seely (ex officio, non-voting)
Andrew M. Thomas (ex officio, non-voting)

May 31, 2019, Board of Trustees meeting

**AMENDMENTS TO THE BYLAWS OF
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2019-117

Synopsis: Approval of the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*, is proposed.

WHEREAS a comprehensive periodic review of all chapters of the bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place in August 2015; and

WHEREAS the Board of Trustees desires to update Board committee structure and other board practices as described in the *Bylaws of the Ohio State University Board of Trustees*; and

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*.

(See Appendix XXX for background information, page XXX)

**AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY
WEXNER MEDICAL CENTER BOARD**

Resolution No. 2019-118

Synopsis: Approval of the attached amendments to the *Bylaws of the Ohio State University Wexner Medical Center Board*, is proposed.

WHEREAS a comprehensive periodic review of all chapters of the bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Wexner Medical Center Board* took place in November 2017; and

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Wexner Medical Center Board*.

(See Appendix XXX for background information, page XXX)

**AMENDMENTS TO THE RULES AND REGULATIONS
OF THE MEDICAL STAFF OF UNIVERSITY HOSPITALS**

Resolution No. 2019-119

Synopsis: The amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on January 4, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on January 9, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff on January 23, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Quality and Professional Affairs Committee on March 26, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Wexner Medical Center Board on May 29, 2019; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals.

(See Appendix XXX for background information, page XXX)

**AMENDMENTS TO RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE
ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2019-120

Synopsis: The amendments to the *Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on January 4, 2019; and

May 31, 2019, Board of Trustees meeting

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the James Medical Staff Administrative Committee on January 18, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the James Medical Staff on January 23, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the Quality and Professional Affairs Committee on March 26, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the Wexner Medical Center Board on May 29, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.

(See Appendix XXX for background information, page XXX)

Mr. Smucker:

Thank you, President Drake. We will now vote on item number 15 — the Status of Emeritus Revocation. May I have a motion please? A second? Will the secretary please call the roll?

Upon the motion of Mrs. Wexner, seconded by Mrs. Hoeflinger, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Shah, Ms. Bonsu, Mr. Kaplan, Mr. Von Thaeer, Ms. Kessler, Mr. Heminger, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Shumate, Mrs. Wexner and Mr. Smucker.

Ms. Eveland:

The motion carries.

Mr. Smucker:

Thank you. Next we will vote on item number three — Professional Services and Construction Contracts — and Mrs. Wexner, Mr. Fischer and Mr. Von Thaeer are all advised to abstain. May I have a motion? Will the secretary please call the roll?

Upon the motion of Mr. Zeiger, seconded by Ms. Krueger, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Shah, Ms. Bonsu, Mr. Kaplan, Ms. Kessler, Mr. Heminger, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Shumate and Mr. Smucker. Mr. Von Thaeer, Mr. Fischer and Mrs. Wexner abstained.

May 31, 2019, Board of Trustees meeting

Ms. Eveland:

The motion carries.

Mr. Smucker:

Finally, we will now vote on the remainder of the items listed on the consent agenda. May I have a motion? A second? Will the secretary please call the roll?

Upon the motion of Mr. Fischer, seconded by Mr. Porteus, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Shah, Ms. Bonsu, Mr. Kaplan, Mr. Von Thae, Ms. Kessler, Mr. Heminger, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Shumate, Mrs. Wexner and Mr. Smucker.

Ms. Eveland:

The motion carries.

Mr. Smucker:

Thank you, again, for the support of all of the trustees and for the leadership of President Drake. The next meeting of the Board of Trustees is Friday, August 30, 2019. If there is no further business, this meeting is adjourned.

Attest:

Timothy P. Smucker
Chairman

Jessica A. Eveland
Secretary

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND FIRST
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 10, 2019

The Board of Trustees met on Wednesday, July 10, 2019, at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

July 10, 2019, Board of Trustees meeting

Interim Chairman Timothy P. Smucker called the meeting of the Board of Trustees to order on Wednesday, July 10, 2019, at 2:49 p.m.

Members Present: Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Alan A. Stockmeister*, John W. Zeiger, Jeff M.S. Kaplan, Janice M. Bonsu, Anand Shah, and James D. Klingbeil*.

**Messrs. Klingbeil and Stockmeister joined via phone and therefore did not vote or count toward quorum.*

Members Absent: Abigail S. Wexner, Hiroyuki Fujita, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaeer

Mr. Smucker:

Good afternoon. I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Smucker:

Thank you. I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss the purchase or sale of real property. May I have a second?

Will the secretary please call the roll?

Upon the motion of Mr. Smucker, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Mr. Zeiger, Mr. Kaplan, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries. We are recessed.

Interim Chairman Timothy P. Smucker reconvened the meeting of the Board of Trustees on Wednesday, July 10, 2019, at 4:35 p.m.

Mr. Smucker:

Good afternoon everyone and thank you for being patient. We are doing great business for this university and I can't start any meeting without thanking the university faculty and staff for what they do every day for our students. I've never come to this university without being humbled and impressed with the caliber of work that is being done, so we all know that the best is yet to come.

July 10, 2019, Board of Trustees meeting

I'd like to reconvene our meeting of the Board of Trustees and ask the secretary to please note the attendance.

Ms. Eveland:

A quorum is present.

Mr. Smucker:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones or any other devices be turned off and that I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand. Before I begin with the items on the agenda, I would like to call on President Drake to find out if he has any comments.

President Drake:

I have no formal comments, Chairman Smucker, except to say that we speak often of affordability, access and excellence, and we think all the time about making the university experience affordable for the citizens of Ohio. We also think about how to offer broad access for our young people to come and be able to get the skills that will allow them to contribute to society in the most effective way. And then, we want to make sure we do all we can to have the university be ever more excellent, day by day. The value of our university comes from the quality of the education and the quality of the opportunities that we provide. Affordability and access are important to making sure that that great value is available to our students. So we think about these things every day and I appreciate the board's focus on those issues in the discussions today.

Mr. Smucker:

Thank you, President Drake. To begin our public session, Mike Papadakis and Kris Devine will present the university's proposals for fiscal year 2020 tuition and mandatory fees and fiscal 2020 user fees and charges. These are two separate resolutions but they both connect to the Ohio State Tuition Guarantee and other aspects of affordability. So Mike and Kris will provide a single overview for both items, but we will vote on each of these resolutions separately. I'll turn it over to Mike.

Mr. Papadakis:

Thank you, Tim. I'm going to walk through a couple of slides and then I will hand it over to Kris to go over some details. In slide two of your decks, as Dr. Drake mentioned, we are highly focused on affordability and access, so I just want to spend a minute talking about where today's tuition increase fits in historically. This is actually the third year of the Ohio State Tuition Guarantee Program — we started the program in the fall of 2017. Prior to that, we had actually frozen tuition for about a five-year period. So again, we have been highly focused on affordability and access. If you look at us from a national perspective from in-state students and out-of-state students, we have a very strong track record over the course of the last decade. And actually, we have had the lowest increase nationally for flagship universities for in-state students in the last decade and the fourth lowest for out-of-state students. We are very proud of that and want to continue to focus on that in the future.

All of these things go into consideration whenever we have conversations about setting tuition fees for the next year and I just want to highlight, again, that the students who graduate this spring will be the fourth straight class of students to graduate from Ohio State with no tuition increases during their tenure.

We have also done a lot of aid expansion since 2015. As you can see, we have added more than \$150 million of additional need-based aid, which supports over 33,000 students here at Ohio State. We have done that primarily through the three programs you see here: the Buckeye Opportunity Program, which essentially helps cover any tuition shortfall for Pell-eligible students who are Ohio resident; the President's Affordability Grants, which impacts over 15,000 students here at Ohio State; and the Land-Grant Opportunity Scholarships, which now provide two full-ride scholarships for two students from every county in the state of Ohio for every class.

With regard to our plans for 2019-20, on slide three, we highlight all of the fees we are planning to continue to freeze at the top of the page. So any students who are continuing at Ohio State — whether they are part of the Tuition Guarantee or not — will receive no increase in tuition fees for this fall. We have also frozen all program, course and technology fees. If you recall, last fall we actually went through the process to eliminate 70 percent of our fees at the entire university as well. We are also holding the international student surcharge, with no increase for this fall as well. Last but not least, resident-based tuition for graduate students has also been frozen.

At the bottom of slide three, just to highlight those fees that will be changing for this fall, for incoming freshmen we are proposing a 3.5 percent tuition increase, which includes the allowed 1.5 percent, five-year CPI, plus the additional 2 percent that is currently allowed in the current state budget that is proposed. We are freezing all other mandatory fees at zero so that net impact to students will be a 3.3 percent increase and that is locked in at four years for Ohio residents.

We are proposing that the non-resident surcharge increase this fall for out-of-state students by 4.8 percent. We are also proposing that housing and dining fees are both increased by 2.2 percent. And then the student health insurance, which is a pass-through cost, provided by a third party insurer, would also increase by 2 percent for this fall. Last but not least, we have a series of graduate and professional fees that are market-based rates and Kris is going to go into some detail on those.

And just as a reminder, as we think about undergraduate support at Ohio State, we always like to flash this slide to make sure everyone remembers — if you think about overall support for undergraduate education at Ohio State, about 78 percent comes from tuition and fees, whether it be in-state, non-resident, or international, and about 22 percent of support comes from the state of Ohio. So with that as the backdrop, I'm going to hand it over to Kris to go into a little more detail. Thank you.

Ms. Devine:

For this summary of undergraduate tuition and fees, I want to point out the bottom section of the slide that talks about where we are, assuming this is approved today, compared to other Ohio and Big Ten universities. So if you'd look at in-state tuition, we will be the seventh in the Big Ten for "Most Affordable. Based on the knowledge we have now of where everyone will end up in the Big Ten, we believe we will continue to be seventh "Most Affordable" next year. In Ohio, if we look at where we land today with this proposed increase compared to 2019 data, we are third amongst Ohio's six selective universities. But based on what we know that the University of Cincinnati and Kent State University are likely to do, we think we will be the most affordable selective university in Ohio when we are done. For non-residents of the U.S., we will be sixth in the Big Ten — we were fourth most affordable last year, but will be sixth most affordable this time. Internationally, we will be consistent; we will be seventh most affordable in the Big Ten. So the macro story is that we are still profoundly affordable as a public institution — both in Ohio and compared to the Big Ten.

Now I'm going to jump into housing and dining really quickly. Just a little background — we froze housing and dining fees in 2016 and 2017, and the rates were reset in 2018 as part of the Tuition Guarantee structure. Last year, we did a 1.5 percent increase and this year we are proposing a 2.2 percent increase. We have done a lot of work with expansion of the North Residential District and according to Student Life's research, the marketplace around campus is about a 3 to 5 percent increase on the rates.

For dining, we have done a lot of work with students over the last few years in trying to ensure we are doing a good job of offering solid meal plan options. Again, we are looking at a 2.2 percent increase for our dining. The rates vary based on the quality of the particular room. They looked a lot at the stock last year and the year before to make sure we have all the beds in the right category. Back in 2017, they moved 1,888 beds into a lower rate category, just to make sure we are appropriately pricing each stock that we have for our students. So when all is said and done, the cost comparisons for the most common housing and dining is going to increase \$274, up to \$12,708, and we will be third among Ohio public schools in rate changes.

This really is just a summary across the board of everything we have in price points, if you look at the total cost to attend for in-state students and then where we land relative to your cohort. We are constantly trying to look at where we are this year compared to last year, but also what our trend rate looks like. As Mike mentioned earlier, we are really good on the five-year comparison to our peers.

When it comes to health insurance, all Ohio State students are required to have health insurance. If they don't have access to outside coverage, we require them to utilize our plan. Most domestic students choose outside health insurance, generally their parents' insurance (87 percent). International students are required to enroll in the health plan. It is a third-party provider, so it is 100 percent pass-through — we are not making any money on this; it is purely an ability to make sure all our students have insurance. The third-party provider rate negotiation this year is a 2 percent increase. Just for context, last year we had 14,503 students on the plan.

For graduate and professional tuition rates, each graduate and professional college looks at their tuition for market pricing and for demand. Our process internally, just to give you some background, is for each college to bring a fully vetted proposal to the University Senate Fiscal Committee, which is a subcommittee of our faculty senate. It is comprised of deans, students, administrators and faculty, and we review every single proposal that comes forward. It's a requirement that each proposal says what the cost structure is, how you compare to your market, how you compare in rankings and why you need additional money. If it's for a re-occurring program, have you vetted that with your students? They have to come forward and show us all that. It is a solid review process. Once that process is complete, there is a recommendation from the Senate Fiscal Committee to the provost or the CFO before these fees would come forward to the Board of Trustees for approval. So I just want to give you comfort that there is a lot of background behind all the proposals.

Differential fees for graduate and professional programs are market-based and reflect the need to continually invest in our academic excellence. Ten programs are seeking increases of new or differential instructional fees. Seven colleges — Business, Dentistry, Law, Nursing, Optometry, Pharmacy and Veterinary Medicine — have requested increases. Two colleges — Law and Nursing — have requested new differentials for existing programs. The Fisher College of Business has requested a differential for a new certificate program — the Graduate Business Leadership Certificate — that will begin in the summer of 2020. In addition, six other colleges are seeking lower than the standard increases to the non-resident surcharge or to hold it flat. Those changes would apply instead of the standard 4.8 percent increase we have talked about previously for non-resident surcharges. So this, again, is just a summary of what all those charges are.

Again, it is a very judicious process as to whether the market can absorb an increase or not, whether it should, how we compare, whether it is needed and what the cost structure looks like. There is more detail in your slide deck if you want.

Mr. Shumate:

You talked about the Big Ten and where we stand. How many universities are now in the Big Ten?

Mr. Papadakis:

There are 14.

Mr. Shumate:

Just to put that into perspective — we are seven out of 14 in some categories, not seven out of 10.

Ms. Devine:

Correct.

July 10, 2019, Board of Trustees meeting

Mr. Fischer:

So it's really the "Big Fourteen."

Ms. Devine:

Yes, that's exactly right.

Mr. Smucker:

Thank you, Mike and Kris. Are there any other comments or questions? May I have a motion to approve the Fiscal Year 2020 Tuition and Mandatory Fees? Is there a second?

Will the secretary please call the roll?

Upon the motion of Ms. Bonsu, seconded by Mr. Porteus, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Mr. Zeiger, Mr. Kaplan, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

**APPROVAL OF FISCAL YEAR 2020 TUITION
AND MANDATORY FEES**

Resolution No. 2020-01

Synopsis: Approval of instructional and mandatory fees and non-residential and international surcharges for undergraduate and graduate students at all campuses of The Ohio State University for the fiscal year 2020, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS the Ohio General Assembly has enacted an interim budget through July 17, 2019, and continues its work on a biennial operating budget for state fiscal years 2020 and 2021; and

WHEREAS the state budget contains higher education funding through the State Share of Instruction and special purpose appropriations; and

WHEREAS the university established the Ohio State Tuition Guarantee program in fiscal year 2018, which sets the cost of tuition, mandatory fees, and room and board rates for each incoming class of Ohio resident students for four years; and

WHEREAS Ohio resident students in the Tuition Guarantee cohorts that began in fiscal years 2018 and 2019 will continue at the rates established for their cohorts and will

July 10, 2019, Board of Trustees meeting

therefore see no change (0%) in their tuition, mandatory fees, and room and board rates for fiscal year 2020; and

WHEREAS new first-year Ohio resident undergraduate students enrolled at all campuses in 2019-20 will be part of a new Ohio State Tuition Guarantee cohort; and

WHEREAS Ohio Revised Code 3345.48 establishes that institutions with tuition guarantee programs may increase the instructional and mandatory fees for each incoming class of first-year undergraduate students by the total of inflation (1.5% for fiscal year 2020 as defined by the 60-month average of the Consumer Price Index-Urban) and any tuition flexibility allowed under the State of Ohio biennial budget bill; and

WHEREAS the university administration now presents recommendations for tuition and mandatory fees and non-residential and international surcharges for the Columbus, Lima, Mansfield, Marion and Newark campuses and for the Agricultural Technical Institute (ATI) at Wooster for the fiscal year 2020:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration and hereby approves rates for the 2019-20 academic year for all campuses, effective autumn semester 2019, as follows and as outlined in the attached document:

- That tuition, mandatory fees, housing rates and dining rates will be part of the Ohio State Tuition Guarantee for new first-year Ohio resident undergraduate students, and that tuition (the instructional fee and general fee) for this cohort will increase by 3.5%, unless such increase is disallowed by the Ohio General Assembly, in which case tuition shall increase by the closest rate allowable in the final State of Ohio biennial budget for state fiscal years 2020 and 2021. Changes to housing and dining rates are addressed in the Fiscal Year 2020 User Fees and Charges resolution; and
- That tuition mandatory fees for continuing Ohio resident undergraduate students — including previous Tuition Guarantee cohorts and students who began prior to the creation of the Ohio State Tuition Guarantee — will not increase; and
- That instructional and mandatory fees for graduate programs will not increase. Changes to differential fees for certain programs are addressed in the Fiscal Year 2020 User Fees and Charges resolution; and
- That the non-resident surcharge for undergraduates and most graduate students will be increased by 4.8%. Exceptions for certain graduate programs are addressed in the Fiscal Year 2020 User Fees and Charges resolution; and
- That the international surcharge for undergraduate students will not increase (0% change).

(See Appendix XXX for background information, page XXX)

Mr. Smucker:

Thank you. Now, may I have a motion to approve the Fiscal Year 2020 User Fees and Charges? Is there a second? Will the secretary please call the roll?

Upon the motion of Mr. Shumate, seconded by Ms. Krueger, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoefinger, Mr. Fischer, Mr. Zeiger, Mr. Kaplan, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

**APPROVAL OF FISCAL YEAR 2020
USER FEES AND CHARGES**

Resolution No. 2020-02

Synopsis: User fees and charges at the Columbus and regional campuses of The Ohio State University for fiscal year 2020 are proposed, effective autumn semester of fiscal year 2020.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS the university is committed to access, affordability and excellence; and

WHEREAS consultations have taken place within the university to determine the appropriate fees for graduate and professional programs, housing and dining charges, and student health insurance charges, as described in the accompanying text and tables, which have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration for the following rates, which are outlined in the attached document and will be effective autumn semester of fiscal year 2020:

- Graduate and professional fees, including differential instruction, program, clinic, tuition deposit, association and graduate course lab fees, as well as the non-resident surcharge; and
- Housing and dining plans; and
- Student health plan.

(See Appendix XXX for background information, page XXX)

Mr. Smucker:

Thank you. Now I want to ask Mike and Kris to share the request for the Authorization to Create and Manage Pass-Through Fees.

Mr. Papadakis:

Thank you, Mr. Smucker. So today, we come to you with a proposal to hopefully streamline a process to provide additional savings for students. I think many of you know that we have been doing a lot in the digital textbook space over the course of the last couple of years. We've had a couple of pilot programs — in fact, we are continuing a pilot program that is going to finish up here in the fall of 2019. As part of that process, we have actually had to come to the trustees to approve the cost of digital textbooks for every single course. That has been fine from the pilot standpoint because, again, to give context, we are only talking about a couple dozen courses. But going forward, we are talking about hundreds and eventually thousands of courses, so the hope here is to streamline this process. Our suggestion today is to allow the university administration the authority to implement pass-through fees — for this case, digital textbooks — to save students additional money.

On slide two, just to give you an idea of what we have done here on the pilot standpoint, over the last couple of semesters more than 11,000 students have taken part in this program, which will be wrapping up this fall, with savings over \$1 million. And again, that is with just a couple dozen courses. Just imagine what we can achieve up in the thousands of courses. The plan is to roll this out much broader in the spring of 2020. This slide gives you a sense of what the courses were and what the savings were for students. Page 4 is just to highlight the pass-through fees we still have in existence today. Again, none of these pass-through fees are changing, we are just highlighting that those fees are in existence.

Last but not least, as I mentioned earlier, the goal here is to simplify the process and make it streamlined so we can save students money faster. What we are asking you to do today is to give us the authority to do that. What we will commit to do is to come back to the board once a year and give you an update on exactly what pass-through fees are implemented for every course, what they were, how many students took advantage of them, and hopefully what the significant savings were to students. I'm happy to answer any questions, but that's a fairly quick summary of the pass-through fee proposal.

Mr. Smucker:

Are there any questions? Thank you. May I have a motion to approve the request for Authorization to Create and Manage Pass-Through Fees? Will the secretary please call the roll?

July 10, 2019, Board of Trustees meeting

Upon the motion of Mr. Zeiger, seconded by Ms. Bonsu, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Mr. Zeiger, Mr. Kaplan, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

**AUTHORIZATION TO CREATE
AND MANAGE PASS-THROUGH FEES**

Resolution No. 2020-03

Synopsis: Authorization for university leadership to approve and adjust pass-through fees in which the university collects fees to pay for third-party goods and services that benefit students, is proposed.

WHEREAS access, affordability and excellence is a pillar of The Ohio State University's strategic plan; and

WHEREAS the university collects certain fees, known as pass-through fees, that are used to pay third parties for goods and services that directly benefit students; and

WHEREAS the university does not seek to financially benefit from pass-through fees, but collects these fees instead of requiring third parties to bill students directly in circumstances where the university's involvement can reduce student costs, simplify billing for students, provide students with access to credentials or services, or otherwise benefit students; and

WHEREAS the university will be dramatically increasing the use of pass-through fees as part of the CarmenBooks affordability initiative, in which students can access digital textbooks at a significantly discounted rate compared with traditional materials; and

WHEREAS the Board of Trustees approved a CarmenBooks pilot for spring semester 2019 (Resolution 2019-08) and an expanded pilot for summer term and autumn semester 2019 (Resolution 2019-59) that is expected to save students a total of more than \$1 million; and

WHEREAS the continued success of the CarmenBooks pilot and other opportunities to benefit students through pass-through fees would be simplified and streamlined with a more flexible process that would retain accountability to the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration establishing the following authority to establish, increase, decrease, eliminate and otherwise manage pass-through fees under the following circumstances:

- The university has determined that a pass-through fee will directly benefit students by reducing their costs, simplifying billing, providing access to credentials or services, or other means; and
- Funds from pass-through fees are used to pay third-party costs; and
- The creation of any pass-through fee or adjustment to any existing pass-through fee is reviewed and approved by the executive vice president and provost, and senior vice president for business and finance and chief financial officer, in consultation with the president; and
- The administration will provide an annual report to the Board of Trustees that lists all pass-through fees, their uses and their cost to students.

(See Appendix XXX for background information, page XXX)

Mr. Smucker:

Thank you. Lastly, we have a hand-carry item being brought forward for our consideration. Alex Fischer, the chair of the Master Planning and Facilities Committee, will present the Ratification of the Sixth Amendment Purchasing Agreement. The Board Office has copies of this resolution available for the public if needed. So I will turn it over to Alex Fischer.

Mr. Fischer:

Thank you. By way of background, the Wexner Medical Center in its strategic plan, as you will recall, has identified ambulatory centers throughout central Ohio as a part of its key strategy, specifically recommending three of those centers — two of which have come before the board in recent months — for approval of the purchase of real property in Dublin and in the northeast corner of Columbus. Today we bring a recommendation for the purchase of property in Delaware County. I will note that this was an action taken over a year ago by this board to approve the purchase of this property. It has involved a great partnership with the community, specifically the city of Powell, partnering with the Wexner Medical Center to offer incentives and support to make this facility a reality.

I think everyone is aware of the fast-growing nature of Delaware County and the economic dynamics that make it a very attractive market for the Wexner Medical Center. In the ensuing year of conversation with the city and community leaders, there was in May of this year a land transfer next door to this property to an individual, Gary Schottenstein, who controls a real estate organization. He is the brother of Bobby Schottenstein. As we all know, Bobby serves on the Wexner Medical Center Board and has been instrumental in giving this board advice on all sorts of real estate transactions. The reason we brought this back to the Facilities Committee, and now back to this board, is an acknowledgment that there could — in some eyes — be a perception of a conflict of interest, and we wanted to make sure that we as a board understood the reasons why and went through a process to have total independence.

Very clearly, the Office of Legal Affairs have advised us that there are no legal issues in moving forward. So if anything, this was us being especially cautious. In doing so, we heard a presentation from the Wexner Medical Center leadership that reaffirmed the strategy of investing in these types of facilities. It very specifically walked us through why this specific piece of property is an important acquisition in the estimation of the real estate and market professionals who have studied it. Secondly, we reaffirmed the purchase price, which was guided by two independent appraisals, which actually led to a cost savings of nearly \$1.5 million and the agreement that is in front of you, through very good negotiations by our Office of Real Estate and independent advisors who have helped us with this. Third, we worked with the Office of Compliance just to make doubly sure that we protect both the reputation of the institution and the reputation of a fine leader like Bobby Schottenstein to ensure that we have good separation of this decision in conversations moving forward related to this property. Again, I would stress that you know sometimes perception is reality, and while there is not an actual conflict, we want to protect against that which might be perceived.

The transaction next door occurred a year after our public pronouncement, so it occurred in May of this past year, just as a matter of information. So what we bring forward is a complete re-review of our decision from a year ago to ensure that we still have confidence that this is a piece of property that is strategic, and we believe that it is, as recommended by our professionals; that it is the right site; and that the remuneration for the property is market-based as is required by the state of Ohio statute. So with all of that as background, I'd be happy to answer any questions. But maybe by order of protocol, I would bring from the Facilities Committee a motion that we approve the purchase of this strategic piece of property in partnership with the community in the northern part of central Ohio.

Mr. Smucker:

Thank you, Alex. Since you made the motion, I will ask someone to second it. And now, I will open it to comments that anyone might have. John?

Mr. Zeiger:

I think that we should publicly state that this has been thoroughly examined, not only by the committee that Alex heads. But that with their recommendation, the full board has reviewed this extensively and, speaking for myself, I'm very comfortable that it is clearly in the best interest of the university to proceed with this transaction and that there is no "taint" to it that would in any way cause us to back away from it.

Mr. Smucker:

Thank you, John, and I second that comment. Any other thoughts or comments? With that, I will ask the secretary to please call the roll.

Upon the motion of Mr. Fischer, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Smucker, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Mr. Zeiger, Mr. Kaplan, Ms. Bonsu and Mr. Shah.

Ms. Eveland:

Motion carries.

**RATIFICATION OF THE REAL ESTATE PURCHASE
AND SALE CONTRACT FOR REAL PROPERTY**

Resolution No. 2020-04

LOCATED AT SAWMILL PARKWAY AND
HOME ROAD IN DELAWARE COUNTY, OHIO

Synopsis: Ratification of the Real Estate Purchase and Sale Contract, as may have been or will be amended, for approximately 29.56 acres of unimproved real property in Southern Delaware County, Ohio.

WHEREAS the property is located at the northeast corner of Sawmill Parkway and Home Road in Delaware County, Ohio; and

WHEREAS the property will be utilized for the construction of an ambulatory care facility, which is a key component of the Wexner Medical Center's strategic plan; and

WHEREAS the Ohio State University Board of Trustees approved the purchase of said property on June 8, 2018 through passage of Resolution No. 2018-141, authorizing the president and/or senior vice president for Business and Finance to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university; and

WHEREAS since passage of Resolution No. 2018-141, the university has undergone a thorough due diligence of the property and acquired new or updated information about said property – including encumbrances, zoning information, affiliation with owner's association and other development issues - which resulted in several amendments to the Real Estate Purchase and Sale Contract and significant enough to warrant further review of the purchase by the Board of Trustees; and

WHEREAS upon further review, it has been recommended by the Master Planning and Facilities Committee of the Board of Trustees, in coordination with the Wexner Medical Center, that the university proceed with the purchase of the land:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies and approves Real Estate Purchase and Sale Contract, together with any and all amendments thereto, for real property located at Sawmill Parkway and Home Road in Delaware County, Ohio, and authorizes the president and/or senior vice president for Business and Finance to take any further action required to effect the sale of the property and to negotiate and finalize any additional amendments containing terms and conditions deemed to be in the best interest of the university.

July 10, 2019, Board of Trustees meeting

(See Appendix XXX for background information, page XXX)

Mr. Smucker:

Is there any further business that anyone would like to share? If none, let me wish you all a good rest of your summer and I will call this meeting adjourned.

Attest:

Timothy P. Smucker
Chairman

Jessica A. Eveland
Secretary

DRAFT

WOOSTER CAMPUS

The Ohio State University, College of Food, Agricultural and Environmental Sciences (CFAES) is comprised of three campuses: Columbus, Wooster and Statewide. The Wooster Campus carries out our CFAES missions of teaching, research and extension through the Ohio Agricultural Research and Development Center (OARDC), the Ohio State University Agricultural Technical Institute (ATI), Extension, the Secrest Arboretum, the Arden Shisler Center for Education and Economic Development and Fisher Auditorium and others. The Wooster campus offers many unique resources and opportunities for students, faculty, staff, and the public.



OARDC is part of the CFAES research enterprise. The mission of OARDC is to enhance the well-being of the people of Ohio, the nation and world through research on foods, agriculture, family and the environment. Cutting-edge research takes place across the OSU Wooster Campus in facilities including the Bee Lab, Molecular and Cellular Imaging Center, Food Animal Health Research Program (FAHRP), Food, Agricultural, and Biological Engineering Building (FABE), and Plant and Animal Agrosecurity Research Facility (PAAR) which is a highly secure biocontainment building, required by federal law for conducting research with organisms that cause diseases in animals classified at biosafety level 3 (BSL-3 and/or BSL-3 Ag). This BSL-3 Ag lab is one of only 3 in the United States and the only one in Ohio.



ATI provides educational programs leading to associate degrees in agriculture, horticulture, environmental sciences, business, and engineering technology. In keeping with Ohio State's role as a land grant university, a high value is placed on lifelong learning, ATI provides accessible, high-quality, applied educational experiences. With a goal to prepare individuals to be technically competent, self-reliant, and productive citizens in a global society.

The purposes of the Institute are to offer:

- associate of science and associate of applied science degrees and certificates that include general and technical courses
- credit and non-credit continuing education and workforce development opportunities
- transfer programs leading to higher levels of education.

Emphasis is placed on:

- preparing technically proficient individuals for various careers
- developing skills and abilities in problem solving, critical thinking, leadership, and communication
- fostering an environment where diversity is valued and integrated throughout the institute.



— *We Sustain Life* —



THE OHIO STATE UNIVERSITY

COLLEGE OF FOOD, AGRICULTURAL,
AND ENVIRONMENTAL SCIENCES

cfaes.osu.edu

CFAES provides research and related educational programs to clientele on a nondiscriminatory basis. For more information, visit cfaesdiversity.osu.edu. For an accessible format of this publication, visit cfaes.osu.edu/accessibility.

CFAES



As the community-based outreach arm of CFAES, **OSU Extension** delivers knowledge from Ohio State to every county in Ohio and brings people and ideas together to help CFAES sustain life.



The 85-acre **Secrest Arboretum** was established in 1909 by Edmund Secrest, the first state forester of Ohio. Although it is a research arboretum, over 7,000 people visit the gardens annually. The Ohio Nursery, landscaping industry and master gardeners depend on the Arboretum for training programs and evaluation of new plant introductions. The public simply enjoys its beauty and serenity.



The **Arden Shisler Center for Education and Economic Development** is a full service meeting, conference and development facility unlike any other meeting venue in the Greater Cleveland area. Specializing in conference planning, event management and facilitation, business training and educational services, multimedia support and complete meeting packages designed to fit any budget.



Fisher Auditorium was built in 1968 and renovated in 2000. The Auditorium is named in honor of Ralph Fisher. The Fisher complex houses the 10,000 sq. ft. auditorium and over 8,000 sq. ft. of exhibit space, in addition to the Communications and Technology production unit, video classroom, and OARDC research library. The Auditorium has 976 seats (+12 wheelchair accessible spaces), each padded and equipped with a fold down writing surface. The Auditorium stage is equipped with a motorized screen and may be used for a variety of purposes including workshops, ceremonies, and concerts. It also has two 3500 sq. ft. exhibit areas, all equipped with screen and dimmable lighting. The exhibit area is wireless, Ethernet and cable ready, also includes multiple microphone jacks and electrical outlets.



Campus statistics

- 66 graduate students
- 690 undergraduate students ATI
- 91 faculty, 14 associate faculty
- 145 classified civil service and 311 unclassified staff
- 4,251 acres of land in Wayne county
- Over 200 facilities of various types from greenhouses, offices, classroom, laboratories, animal facilities, housing, storage
- Wooster campus accounts for 40% submitted research proposals within the college; \$8.9m (18.5%) in awards ; \$11.0m (26.6%) in research grant expenditures in FY2018



A brief history of the origins of the Wooster Campus

1862 - Justin Morrill Land Grant Colleges Act granted land to states for the expressed purpose of establishing a college.

1870 - Ohio Agricultural and Mechanical College

1882-1965 - Ohio Agricultural Experiment Station (OAES) in Wooster .

1965 - OAES name changed to the Ohio Agricultural Research and Development Center (OARDC)

1969 - Agricultural Technical Institute established, first building completed in 1973.

1982 - OARDC and Ohio State officially merge

2016-present - Integration of OARDC and ATI sides of campus into "One Campus"

WE SUSTAIN LIFE BY FOCUSING ON FOUR GRAND CHALLENGES:



1. Sustainability —simultaneously ensuring viable agriculture production, food security and safety, and environmental and ecosystem sustainability.
2. One health —studying the intersection or interaction among human, animal, and environmental health.
3. Rural-urban interface —exploring the tensions and opportunities created in the communities, industries, policies, economies, and communications between rural and urban residents.
4. Leadership —preparing the next generation of scientists and leaders.

WE DO THIS THROUGH



- unprecedented research opportunities;
- preparing future scientists and leaders;
- extension and outreach.

CFAES provides research and related educational programs to clientele on a nondiscriminatory basis. For more information, visit cfaesdiversity.osu.edu. For an accessible format of this publication, visit cfaes.osu.edu/accessibility.

MAJORS AND MINORS

AGRIBUSINESS • **AGRIBUSINESS AND APPLIED ECONOMICS** • **AGRICULTURAL COMMUNICATION** • AGRICULTURAL COMMUNICATION • **AGRICULTURAL SYSTEMS MANAGEMENT** • AGRICULTURAL SYSTEMS MANAGEMENT • **AGRISCIENCE EDUCATION** • AGRONOMY • ANIMAL NUTRITION • ANIMAL PRE-VETERINARY MEDICINE • **ANIMAL SCIENCES** • ANIMAL SCIENCES • **COMMUNITY LEADERSHIP** • COMMUNITY OUTREACH EDUCATION • **CONSTRUCTION SYSTEMS MANAGEMENT** • **CULINARY SCIENCE** • DAIRY CERTIFICATE • DAIRY SCIENCE • **ENTOMOLOGY** • ENTOMOLOGY • **ENVIRONMENT, ECONOMY, DEVELOPMENT AND SUSTAINABILITY** • ENVIRONMENT, ECONOMY, DEVELOPMENT AND SUSTAINABILITY • **ENVIRONMENTAL POLICY AND DECISION MAKING** • ENVIRONMENTAL ECONOMICS • **ENVIRONMENTAL SCIENCE** • ENVIRONMENTAL SCIENCE • **FOOD, AGRICULTURAL AND BIOLOGICAL ENGINEERING** • EQUINE SCIENCE • FARM MANAGEMENT • **FOOD BUSINESS MANAGEMENT** • FOOD PROCESSING • FOOD SAFETY • **FOOD SCIENCE AND TECHNOLOGY** • **FORESTRY, FISHERIES, AND WILDLIFE** • FORESTRY, FISHERIES, AND WILDLIFE • HORTICULTURE • HUMAN AND ANIMAL INTERACTIONS • INTERNATIONAL ECONOMIC DEVELOPMENT • LANDSCAPE CONSTRUCTION • LANDSCAPE DESIGN AND MANAGEMENT • LEADERSHIP STUDIES • **MEAT SCIENCE** • MEAT SCIENCE • **NATURAL RESOURCE MANAGEMENT** • **PLANT HEALTH MANAGEMENT** • **PLANT PATHOLOGY** • PLANT PATHOLOGY • PRODUCTION AGRICULTURE • **PROFESSIONAL GOLF MANAGEMENT** • RURAL SOCIOLOGY • SOCIETY AND ENVIRONMENTAL ISSUES • SOIL SCIENCE • SUSTAINABLE AGRICULTURE • **SUSTAINABLE PLANT SYSTEMS** • TURFGRASS MANAGEMENT • YOUTH DEVELOPMENT

CFAES

CFAES BY THE NUMBERS



ONE MISSION
We Sustain Life



THE OHIO STATE UNIVERSITY

COLLEGE OF FOOD, AGRICULTURAL,
AND ENVIRONMENTAL SCIENCES

OUR COLLEGE

The logo for CFAES, consisting of the letters 'CFAES' in white on a red square background.

- **One** college
- **11** academic units
- **22** majors
- **31** minors
- **Two**-year associate degree programs

OUR FACILITIES



One college **three** campuses:

- **11,179** acres in total
- **1,054** acres – Columbus campus
- **4,251** acres – Wooster campus
- **5,874** acres – Statewide campus

OUR FACULTY AND STAFF



- **429** faculty
- **1,488** staff
- **10:1** student to faculty ratio

OUR STUDENTS



- **3,177** total undergraduate students
- **2,355** undergraduate students Columbus campus
- **660** Wooster campus
- **162** regional campus students
- **470** graduate students

OUR STUDENTS' SUCCESS



- **\$2 million+** in scholarships awarded with three out of four freshmen receiving a scholarship
- **93%** of graduates are employed or in graduate or professional school within six months of graduation
- **40%** of students study abroad compared to 20% for OSU overall

OUR ALUMNI



- **43,032** living alumni
- **\$45,136** average starting salary for undergrad alums

OUR RESEARCH



- **\$41 million** in sponsored research
- **897** projects
- **40** new inventors
- **27** invention disclosures
- **5** new patents

OUR RESEARCH FACILITIES



- **11** agricultural research stations
- **Four** field labs
- **One** Biosafety Level-3 research facility

OUR EXTENSION SERVICE



- **1.5 million** educational contacts
- **436,272** adults, teens and youth reached with our SNAP-ED programs
- **165,000+** youth in 4-H
- **25,649** families and **44,380** youth impacted by the Expanded Food and Nutrition Program
- **22,000+** adult and teen volunteers assist with the 4-H youth development program
- **88** county extension offices

RESOLUTIONS IN MEMORIAM

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

James A. Arnett
James H. Caldwell
Edward H. Jennings
Felicisima "Ping" Serafica
Rodney T. Tettenhorst

JAMES A. ARNETT

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 5, 2019, of James A. Arnett, PhD, Professor Emeritus of Physical Medicine and Rehabilitation in the College of Medicine.

Professor Arnett served on the faculty from 1987 until his retirement in 2000. He was a rehabilitation psychologist, serving as the associate director of the Division of Rehabilitation Psychology in the Department of Physical Medicine and Rehabilitation from 1992 until he retired. The division is one of the largest training programs in the United States for rehabilitation psychologists and Dr. Arnett served as the Director of Training for most of his 14 years on the faculty.

Dr. Arnett traveled an unusual path to the practice of psychology. After years of work in the electronics industry, where he served as a quality assurance engineer for such companies as TRW and Raytheon, he enrolled in graduate training in psychology. He earned his PhD in Counseling Psychology from The Ohio State University in 1984. The emerging field of rehabilitation psychology attracted his interest, and he completed both pre- and post-doctoral specialty training in rehabilitation. He became one of the first 50 Board Certified Rehabilitation Psychologists in the nation.

Dr. Arnett was admired by his fellow faculty members, trainees and the interdisciplinary rehabilitation staff at Dodd Hall. He served as the psychologist on the General Rehabilitation and Stroke teams and was known for being approachable by patients, families and professionals. Trainees expressed admiration for his systematic approach to assessment and treatment, and the guidance he offered in the areas of career and professional development.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James A. Arnett its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

JAMES H. CALDWELL

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 5, 2019, of James H. Caldwell, MD, Professor Emeritus of Internal Medicine in the College of Medicine.

Professor James Caldwell did his undergraduate and medical school training at The Ohio State University, receiving his MD and acceptance into the Alpha Omega Alpha honor society in 1963. He completed his internship in Medicine at the University of Chicago Hospitals only to return to The Ohio State University College of Medicine to serve as a junior assistant resident in Medicine from 1964-65. His residency training was interrupted by a call to service in the United States Air Force, where he served as a Captain from 1965-67. Dr. Caldwell then completed his residency in Medicine at The Ohio State University Hospitals, as well as a fellowship in Gastroenterology. He joined the Ohio State faculty upon completion of his fellowship in 1970, and rose in the ranks to full professor in 1981.

His numerous accomplishments in medical research and education endeared him to his peers and trainees. During his tenure at Ohio State, Dr. Caldwell served as an investigator with the Office of Research and Sponsored Programs and was the associate director of the Independent Study Program from 1994 to 2001. He was nationally recognized as a leader in the study of intestinal digitalis glycoside transport, as well as eosinophilic gastroenteritis, and was awarded multiple extramural grants in relation to this field of study. He also received numerous honors and awards for his teaching contributions to the College of Medicine. Most notably, he received the Outstanding Teacher Award for the Problem-Based Learning Program in 1992, and participated in both national and local post-graduate courses.

Dr. Caldwell was on staff as a highly respected academician, researcher and clinician for 38 years. He was an outstanding role model for medical students, trainees and his peers, and he brought a humanistic approach to medicine. He received a heart transplant in 1994 and continued to work until his retirement in 2008. During his recovery from his heart transplant, he found solace in gardening. Through the help of OSU Extension, he became a Master Gardener and continued his training in life.

He was a truly wonderful person, physician and scholar, and he was first and foremost dedicated to his family. He is survived by his wife of 46 years, Dr. Patricia Caldwell, a physician in her own right who was also his colleague. She retired from Ohio State's Division of Cardiology in 2009, and continues to hold an appointment as Professor Emeritus.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James Caldwell its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

EDWARD H. JENNINGS

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 10, 2019, of Edward H. Jennings, PhD, former Ohio State president and professor.

Born in Minneapolis, Minnesota, in 1937 to a schoolteacher and a law professor, Dr. Jennings grew up in Washington, D.C. He attended Fork Union Military Academy in Virginia. He then earned a bachelor's degree in industrial management from the University of North Carolina and a Master of Business Administration with a focus in finance from Case Western Reserve University. After working as an industrial engineer, Dr. Jennings decided to pursue teaching at a collegiate level. He received his doctoral degree in finance from the University of Michigan.

In 1969, Dr. Jennings worked as an assistant professor at the University of Iowa, which included visiting professorships at the University of Dar es Salaam in Tanzania and the University of Hawaii. He later served as vice president of finance and university services at the University of Iowa and president of the University of Wyoming before joining Ohio State in 1981.

Dr. Jennings served as the 10th president of Ohio State until 1990 and briefly served as interim president in 2002. During his tenure, Dr. Jennings leveraged his experience in finance to navigate the university through economic challenges and lay the groundwork for the institution it has become.

At the end of his presidency, the university awarded Dr. Jennings an honorary doctoral degree. He joined the faculty and taught finance at the Max M. Fisher College of Business until his retirement on April 1, 2002.

The Board of Trustees recognized Dr. Jennings' contributions to Ohio State by naming the Botany and Zoology building on the Columbus campus "Jennings Hall."

On behalf of the university community, the Board of Trustees expresses to the family of former President Edward H. Jennings its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

FELICISIMA “PING” SERAFICA

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 27, 2019, of Felicisima “Ping” Serafica, PhD, Associate Professor Emeritus of Psychology in the College of Arts and Sciences.

Professor Serafica was born in the Philippines and educated in the United States. She completed her Bachelor of Arts in Psychology and Master of Science in Special Education at the University of Pennsylvania in the early 1950s before moving back to the Philippines to help establish one of the first hospitals for children with mental disabilities. She subsequently returned to the U.S. to complete her doctoral training in Psychology at Clark University, and then served as a faculty member at Ohio State from 1977 until her retirement in 2002.

Dr. Serafica published extensively, including two books: *Social Cognitive Development in Context* (1982) and *Mental Health of Ethnic Minorities* (1990). Her research focused on social development and mental health of children and youth, including children with learning disabilities from majority and minority populations. She was a pioneer whose research and writings spearheaded studies in areas that had been ignored or had not been emphasized in developmental and clinical child psychology. She served on editorial boards of several journals and worked extensively in reviewing grant applications for various organizations. Her teaching included supervising graduate students in the Child Clinical Psychology program at Ohio State as well as trainees at Children’s Hospital, where she had a joint appointment.

Dr. Serafica also performed extraordinary service work at Ohio State, championing the rights of women and Asian-American minorities. She chaired a University Senate Committee on Women and Minorities, overseeing a longitudinal examination of the numbers of men and women on the faculty. This work helped establish a continuing annual report on the status of women and minorities, as well as an Affirmative Action grants program and a Distinguished Affirmative Action Award program, leading to funding for the recruitment of women in engineering and in ethnic minority health. Dr. Serafica also was an active participant in a group at Ohio State called Women in Development, which focused on the shared experiences of female faculty members.

In addition, Dr. Serafica was a vocal advocate for Asian-American students at Ohio State. Attending a workshop at the Ohio Union early in her university career, Dr. Serafica encountered U.S.-born-and-raised Asian-American students who experienced discrimination at Ohio State. This early encounter led her to take an active role in advocating for the needs of this student population. Dr. Serafica chaired the University Senate Task Force on Asian-American Students, which examined and recommended services for Asian Americans on campus. The committee also conducted a statewide examination of Asian-American students and recommended strategies for recruiting them to Ohio State. Dr. Serafica’s 10-year lobbying efforts led to the establishment of an Asian-American Studies program at the university. She frequently served as a mentor and model for Asian-American students as well as for psychology students. Over the course of her career, Dr. Serafica received numerous awards for her service to Ohio State, to the surrounding community and to the psychology profession.

On behalf of the university community, the Board of Trustees express to the family of Professor Felicisima “Ping” Serafica its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board’s heartfelt sympathy and appreciation.

RODNEY T. TETTENHORST

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 28, 2019, of Rodney Tampa “Rod” Tettenhorst, PhD, Professor Emeritus of Mineralogy in the School of Earth Sciences.

Professor Tettenhorst received his PhD from the University of Illinois in 1960, and in the same year joined The Ohio State University in the Department of Mineralogy — subsequently Geology and Mineralogy, Geological Sciences and currently the School of Earth Sciences. His research was on the structure and crystal chemistry of clay minerals, which led to publications in international journals and invited presentations. He was a consultant with Battelle Memorial Institute, Roxane Laboratories and other organizations, and served on the faculty at Ohio State until he retired in 2002.

Dr. Tettenhorst devoted his career to teaching undergraduate and graduate students, both in the lab and in the field. While a member of the regular faculty, he acquired and maintained a powder X-ray diffractometer and developed a fully equipped clay mineralogy sample preparation laboratory. While these tools were state-of-the-art for research, they inspired great interest in students because they were actively interwoven into his teaching. While learning theoretical concepts of crystal structure and chemistry, students were able to make measurements, solidifying their conceptual knowledge. Dr. Tettenhorst also scrupulously maintained teaching and museum collections of minerals and gemstones that were used in his courses.

Many students in geology and materials science were well served by his hands-on, interactive courses in introductory mineralogy, clay mineralogy and advanced crystallography. In addition, from the mid-1970s through the mid-1980s, Dr. Tettenhorst was a regular instructor at field camp in Ephraim, Utah, where senior-level undergraduate and graduate students spend several weeks in the summer learning how to map and interpret geological formations. Later in his career, Dr. Tettenhorst designed a laboratory-based course in Gemology, but in his typical fashion of never approaching a problem halfway, he insisted upon first becoming a certified gemologist with the Gemological Institute of America. That course nucleated a popular introductory course in the School of Earth Sciences that is still enjoyed at the university today.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Rodney T. “Rod” Tettenhorst its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

APPROVAL OF FISCAL YEAR 2020 CAPITAL INVESTMENT PLAN

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2020, is proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2020; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2020, as described in the accompanying documents; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for university funds for any such projects must be submitted individually by the university to the Board of Trustees for approval, as provided for by board policy.

**APPROVAL OF OHIO STATE ENERGY PARTNERS UTILITY SYSTEM
CAPITAL IMPROVEMENT PLAN FOR FISCAL YEAR 2020**

Utility System Life-Cycle Renovation, Repair and Replacement Projects
Utility System Expansion and Extension Projects
Energy Conservation Measure Projects

Synopsis: Authorization and acceptance of the Ohio State Energy Partners LLC fiscal year 2020 capital improvement plan, and authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to the terms of the Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires the concessionaire, Ohio State Energy Partners LLC ("OSEP") to annually submit a plan for utility system capital improvement projects for university approval; and

WHEREAS the plan includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2019; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvements, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and authorizes Ohio State Energy Partners LLC to proceed with the fiscal year 2020 capital improvements to the utility system as outlined in the attached materials.

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

Lacrosse Stadium
Library Book Depository Phase 3
West Campus Infrastructure

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

Coffey Road Park Recreation Fields
Dodd – Parking Garage
Interdisciplinary Health Sciences Center
Martha Morehouse Facility Improvements
Newton Hall – Renovation and Addition

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects:

	Prof. Serv. Approval Requested	Total Project Cost	
Lacrosse Stadium	\$2.3M	\$20.0M	Fundraising
Library Book Depository Phase 3	\$1.3M	\$15.1M	University Funds University Debt
West Campus Infrastructure	\$1.9M	\$17.5M	Auxiliary Funds University Funds Partner Funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects:

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Coffey Road Park Recreation Fields	\$1.2M	\$9.0M	\$10.2M	Auxiliary Funds
Dodd – Parking Garage	\$2.6M	\$30.7M	\$33.3M	Auxiliary Funds Partner Funds
Interdisciplinary Health Sciences Center	\$5.5M	\$131.0M	\$155.9M	Fundraising University Funds Auxiliary Funds State Funds
Martha Morehouse Facility Improvements	\$3.4M	\$1.7M	TBD	Auxiliary Funds

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS (CONT)**

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Newton Hall – Renovation and Addition	\$1.4M	\$21.8M	\$24.5M	University Debt Fundraising University Funds State Funds

WHEREAS the proposed funding plan for the Interdisciplinary Health Sciences Center includes multiple sources and funding from those sources will be received over time; and

WHEREAS the University Debt Policy requires that all project funding be identified, validated and solidified in a fully executed Project Funding Agreement prior to seeking Board of Trustees approval for construction; and

WHEREAS in order to advance a strategically important project, university leadership has approved an exception to the University Debt Policy for the Interdisciplinary Health Sciences Center based on a review of the timing of funding availability and available expense control options; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby acknowledges the exception to the University Debt Policy in support of the Interdisciplinary Health Sciences Center project; and

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

**BETWEEN THE OHIO STATE UNIVERSITY AND
THE HEATH-NEWARK-LICKING COUNTY PORT AUTHORITY**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the Heath-Newark-Licking County Port Authority, to document the value and permit the release of funds appropriated in the State Capital Bill for the redevelopment of the Port Authority-owned facilities of the Air Force Primary Standards Laboratory (AFPSL) and its Mass Lab Facility, located at 801 Irving Wick Dr W, Heath, OH 43056, is proposed.

WHEREAS The Ohio State University was allocated \$250,000 in the 2019 State Capital Bill that is specifically designated for use by the Heath-Newark-Licking County Port Authority; and

WHEREAS The Heath-Newark-Licking County Port Authority will utilize the funds for the renovation of the Mass Lab Facility, located in Heath, OH; and

WHEREAS The Ohio State University has an opportunity to expand its partnerships and activities with the Heath-Newark-Licking County Port Authority, and would benefit from having the renovated Mass Lab facilities included in these activities to support a variety of student programs, including an annual exhibition and briefing; and

WHEREAS the Heath-Newark-Licking County Port Authority commits to including the renovated Mass Lab as part of an annual student exhibition; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the AFPSL for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the Heath-Newark-Licking County Port Authority only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Heath-Newark-Licking County Port Authority space will promote the university's mission to educate students through a comprehensive array of distinguished academic programs and to create, transfer and preserve knowledge in the disciplines of engineering and architecture for the purpose of enhancing economic competitiveness regionally, nationally and globally; and

WHEREAS before the state capital appropriation may be released to the Heath-Newark-Licking County Port Authority, the Ohio Department of Higher Education requires that a JUA between the university and the Heath-Newark-Licking County Port Authority be signed to document the value of the appropriation to Ohio State and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

APPROVAL FOR GROUND LEASE OF UNIMPROVED REAL PROPERTY

**SOUTH ORCHARD DRIVE
APPLE CREEK, WAYNE COUNTY, OH**

Synopsis: Authorization is requested to ground lease approximately 2-4 acres of unimproved real property located on South Orchard Drive, Apple Creek, Wayne County, Ohio.

WHEREAS pursuant to Ohio Revised Code, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university, not required nor to be required for use of the university, to a developer; and

WHEREAS under Resolution Number 2019-10 the Board of Trustees approved a ground lease of 2-3 acres on Applesauce Lane, Apple Creek, Ohio for a 14,000-15,500 square foot commercial facility to Certified Angus Beef® and since the Board of Trustees' approval, the project scope experienced minor changes that require additional Board of Trustees approval; and

WHEREAS the site location has shifted from Applesauce Lane to South Orchard Drive, Apple Creek, Ohio, the site size has enlarged from 2-3 acres to 2-4 acres, and the facility will now be comprised of two buildings of 7,000-8,000 square feet each as opposed to a single 14,000-15,500 square foot facility; and

WHEREAS it has been recommended by the Office of Planning, Architecture and Real Estate, in coordination with the College of Food, Agricultural, and Environmental Sciences, that the university enter into a lease:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the lease of the property and to negotiate terms and conditions deemed to be in the best interest of the university and in accordance with Ohio law.

**AUTHORIZATION TO ENTER INTO A LONG-TERM LEASE
AND PURCHASE OPTION**

15TH AVENUE AND HIGH STREET (BUILDING A)
COLUMBUS, OHIO

Synopsis: Authorization to negotiate and enter into a lease agreement providing for the construction and occupancy of a five-story building to be located between 15th and 16th Avenues along High Street as part of the planned new 15 + High development, is proposed.

WHEREAS Campus Partners for Urban Community Redevelopment (Campus Partners), an affiliate of The Ohio State University (OSU), owns the desired site through Redstone Realty Company, LLC (Redstone), a wholly owned subsidiary of Campus Partners, and shall construct the office facility; and

WHEREAS the university, through its Office of Advancement, will occupy floors three through five with an option to lease the second floor of the building constructed on the site through a 30-year lease with Redstone; and

WHEREAS Advancement has determined that this site and the proposed building meet the objectives and requirements of the Advancement strategic plan, and funds necessary to meet the university's obligations under the agreements will be provided through Advancement:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes that the President and/or Senior Vice President for Business and Finance be authorized to enter into a lease providing for the construction and occupancy of a five-story building located between 15th and 16th Avenues along High Street in Columbus, Ohio, as part of the planned new 15 + High development, on such terms and conditions as deemed to be in the best interest of the university, which shall include an option to purchase the site and building, subject to board approval and other conditions.

**AUTHORIZATION TO ENTER INTO A LONG-TERM LEASE
AND PURCHASE OPTION**

15TH AVENUE AND HIGH STREET (BUILDING B)
COLUMBUS, OHIO

Synopsis: Authorization to negotiate and enter into a lease agreement providing for the construction and occupancy of a five-story building to be located at the corner of 15th Avenue and High Street as part of the planned new 15 + High development.

WHEREAS Campus Partners for Urban Community Redevelopment (Campus Partners), an affiliate of The Ohio State University (OSU), owns the desired site through Redstone Realty Company, LLC (Redstone), a wholly owned subsidiary of Campus Partners, and shall construct the office facility; and

WHEREAS the university, through its Office of Human Resources, Office of Legal Affairs, Administration & Planning and Business & Finance, will occupy floors two, three, four and five of the building constructed on the site through a 30-year lease with Redstone; and

WHEREAS the university has determined that this site and the proposed building meet the objectives and requirements of the groups planned to occupy the facility, and funds necessary to meet the university's obligations under the agreements will be provided through its Office of Human Resources, Office of Legal Affairs, Office of Administration & Planning and Business & Finance:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes that the President and/or Senior Vice President for Business and Finance be authorized to enter into a lease providing for the construction and occupancy of a five-story building located at the corner of 15th Avenue and High Street in Columbus, Ohio as part of the planned, new 15 + High development, on such terms and conditions as deemed to be in the best interest of the university, which shall include an option to purchase the site and building, subject to board approval and other conditions.

PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the May 31, 2019, meeting of the board, including the following appointments and contract renewals:

Appointments

Name: Jessica A. Eveland
Title: Secretary
Unit: Board of Trustees
Term: May 1, 2019

Name: William Farrar
Title: CEO of The James Cancer Hospital and Solove Research Institute
Unit: Wexner Medical Center
Term: September 1, 2019

APPROVAL OF FISCAL YEAR 2020 PRESIDENTIAL GOALS

Synopsis: Approval of the attached presidential goals for fiscal year 2020, is proposed.

WHEREAS under the terms of President Michael V. Drake's letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president's goals and objectives; and

WHEREAS in order to establish these goals and objectives, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals and objectives will serve as the basis to evaluate the president during his review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals and objectives which set forth five areas of focus: Time and Change Strategic Plan, Student and Faculty Success, National Impact, the Campus Environment, and Leadership and Talent. All will continue to move the university forward as a leading national flagship public research university in the 21st century.

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of June 30, 2019, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair fund: the Dr. Lee E. Shackelford Chair Fund in Psychiatry and Behavioral Health; two (2) endowed professorships: the Olga Jonasson, MD Professorship in Surgery, and the Rheumatology and Immunology Professorship; four (4) endowed scholarships as part of the Joseph A. Alutto Global Leadership Initiative; and twenty-nine (29) additional named endowed funds; and (ii) the revision of twenty (20) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2019.

NAMING OF THE WANDELL FAMILY PLAYERS' SUITE

IN THE DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming the dining space and players' lounge of the Woody Hayes Athletic Center, located on The Ohio State University Columbus campus at 535 Irving Schottenstein Drive, as the Wandell Family Players' Suite, is proposed.

WHEREAS the renovation of the Woody Hayes Athletic Center includes a new recovery room that will facilitate health and recovery post-practice and competition; and

WHEREAS the renovation of the Woody Hayes Athletic Center includes the addition of a production kitchen that will feed the entire football team and eliminate cost inefficiencies and the need for catering; and

WHEREAS the renovated and expanded dining space and players' lounge will provide the football program with the adequate space necessary for the entire team to dine together and gather as collective group; and

WHEREAS Deborah and Keith Wandell have provided significant contributions to the Department of Athletics to support the football program and the student-athletes who train and rehabilitate in the Woody Hayes Athletic Complex; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Deborah and Keith Wandell's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned dining space and players' lounge be named the Wandell Family Players' Suite.

NAMING OF THE AUER TENNIS COMPLEX

IN THE DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming the tennis complex that encompasses the Ty Tucker Tennis Center (indoor) and the Stickney Tennis Center (outdoor), located within the Athletics District on The Ohio State University Columbus campus, as the Auer Tennis Complex, is proposed.

WHEREAS the tennis complex will provide the men's and women's tennis programs with both an indoor and outdoor state-of-the-art practice and competition facility, offices and other spaces for student-athletes and coaches; and

WHEREAS the tennis complex will allow the Ohio State men's and women's tennis teams to excel in education, recruiting, training and competition, and will result in increased student-athlete success; and

WHEREAS Sheila and John Auer have provided significant contributions to the Department of Athletics to support the men's and women's tennis program and all student-athletes who train and compete in the Athletics District; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Sheila and John Auer's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned tennis complex be named the Auer Tennis Complex.

NAMING OF THE PELOTONIA INSTITUTE FOR IMMUNO-ONCOLOGY

IN THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER

Synopsis: Approval for the naming of the Institute for Immuno-Oncology, is proposed.

WHEREAS The Ohio State University Comprehensive Cancer Center (OSUCCC) aspires to establish a world-class Immuno-Oncology Institute harnessing cutting-edge science to discover cancer breakthroughs; and

WHEREAS the Immuno-Oncology Institute will focus on the areas of cell therapy, immune-genomics, next generation immunotherapy and cancer vaccines; develop new technologies, drugs and intellectual property; and leverage federal, foundation and industry dollars to support innovative efforts; and

WHEREAS philanthropic investment will be used to recruit highly specialized faculty, support and grow investigator-initiated trials, expand facilities and labs, and support general operations of the institute; and

WHEREAS Pelotonia has provided significant contributions to the OSUCCC; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy and the OSUCCC will seek approval of the institute through the University Senate:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Pelotonia's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the immuno-oncology institute be named the Pelotonia Institute for Immuno-Oncology.

NAMING OF SIMON'S

IN THE BLACKWELL INN, FISHER COLLEGE OF BUSINESS

Synopsis: Approval for the naming of the bar and lounge area off the lobby of the Blackwell Inn located at 2110 Tuttle Park Place, is proposed.

WHEREAS the Blackwell Inn offers guestrooms, sophisticated meeting and event centers, and a convenient location close to the city's arts, entertainment, sports and business centers; and

WHEREAS The Blackwell Inn has provided visitors to the Columbus area with the finest amenities, accommodations and service on the grounds of the Fisher College of Business for more than a decade; and

WHEREAS Denis G. Simon and Denise C. Simon have provided significant contributions to the College of Business; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Denis G. Simon and Denise C. Simon's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned bar and lounge area be named Simon's for the life of the current facility. Should the bar and lounge area cease to exist, the donors will be consulted and presented with an alternative recognition opportunity.

NAMING OF THE CHERYL & JESSE TYSON DIVERSITY AND INCLUSION SUITE

IN FISHER HALL, FISHER COLLEGE OF BUSINESS

Synopsis: Approval for the naming of the Office of Diversity and Inclusion Student Services Suite (Suite 351) in Fisher Hall, located at 2100 Neil Avenue, is proposed.

WHEREAS the Fisher College of Business provides quality student counseling, scholarship opportunities, career support services and tutoring services which meet the needs of diverse undergraduate and graduate students enrolled or intending to enroll in the college; and

WHEREAS the College's Office of Diversity and Inclusion may better provide services and support internally to campus departments and organizations, and externally to corporations, companies and agencies which seek to help all students succeed academically, financially and socially; and

WHEREAS Jesse and Cheryl Tyson have provided significant contributions to the College of Business; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Jesse and Cheryl Tyson's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the aforementioned Office of Diversity and Inclusion Student Services Suite (Suite 351) be named The Cheryl & Jesse Tyson Diversity and Inclusion Suite for the life of the current facility.

NAMING OF THE BLUE BUFFALO FOUNDATION INTEGRATED ONCOLOGY SUITE

**IN THE VETERINARY MEDICAL CENTER
HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS**

Synopsis: Approval for naming of the integrated oncology suite at the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Tharp Street, is proposed.

WHEREAS since 1885 the College of Veterinary Medicine has a comprehensive referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals includes an Integrated Oncology Suite to provide care from specialists in medical, surgical and radiation oncology who work together to provide a comprehensive treatment plan and provide elevated learning opportunities for students and the next generation of veterinary oncologists; and

WHEREAS Blue Buffalo Foundation has provided significant contributions to the College of Veterinary Medicine; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Blue Buffalo Foundation's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the Integrated Oncology Suite (1080) in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals be named the Blue Buffalo Foundation Integrated Oncology Suite for the life of the physical facility.

NAMING OF THE DR. JONATHAN DYCE OPERATING ROOM

**IN THE VETERINARY MEDICAL CENTER
HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS**

Synopsis: Approval for naming of an operating room at the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Tharp Street, is proposed.

WHEREAS since 1885 the College of Veterinary Medicine has a comprehensive referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals consists of enriched teaching and learning areas for students and dedicated treatment areas for specialty services, and the collaborative clinical environment will give veterinary students the ability to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the operating rooms within the Veterinary Medical Center allow for patients to have procedures performed and a collaborative clinical environment for veterinary students to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS Cynthia Knight has provided significant contributions to the College of Veterinary Medicine for the new Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Cynthia Knight's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the operating room in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and Clinical Office Building be named the Dr. Jonathan Dyce Operating Room for the life of the physical facility.

NAMING OF INTERNAL SPACES

IN THE VETERINARY MEDICAL CENTER HUMMEL & TRUEMAN HOSPITAL FOR COMPANION ANIMALS

Synopsis: Approval for naming of spaces in the Veterinary Medical Center (VMC) Hummel & Trueman Hospital for Companion Animals and the Clinical Office Building, located at 601 Vernon L. Tharp Street, is proposed.

WHEREAS since 1885 the College of Veterinary Medicine has a comprehensive referral VMC that admits more than 35,000 animal patients each year, representing a wide range of species including companion, farm, equine and service animals; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals offers advanced medical techniques and procedures for patients while providing high-quality learning experiences for students, residents and interns, allowing them to apply their classroom learnings in a clinical setting and better preparing them for careers in the veterinary profession; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals consists of enriched teaching and learning areas for students and dedicated treatment areas for specialty services, and the collaborative clinical environment will give veterinary students the ability to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the Hummel & Trueman Hospital for Companion Animals includes an Integrated Oncology Suite to provide care from specialists in medical, surgical and radiation oncology who work together to provide a comprehensive treatment plan and provide elevated learning opportunities for students and the next generation of veterinary oncologists; and

WHEREAS the operating rooms within the Veterinary Medical Center allow for patients to have procedures performed and a collaborative clinical environment for veterinary students to work one-on-one with expert faculty in a top-ranked veterinary school; and

WHEREAS the donors listed below have provided significant contributions to the College of Veterinary Medicine and its facilities:

- Anne and Philip Creek
- Glenn and JoAnna Williams, in honor of their dog Bentley and the wonderful care he received
- Brian Holub
- Blue Buffalo Foundation, in honor of their friend and former employee Joyce Novotny

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the internal spaces in the Veterinary Medical Center Hummel & Trueman Hospital for Companion Animals and Clinical Office Building be named the following for the life of the physical facility:

- Creek Surgery Conference Room (1035)
- Bentley Williams Oncology Conference Room (1078)
- Cindie Davis Holub, DVM Operating Room (1066F)
- Brian Holub, DVM and Cindie Davis Holub, DVM Faculty Office (133)
- Joyce Novotny Feline Waiting Area (A106)

NAMING OF MARS G. FONTANA LABORATORIES AND INTERNAL SPACES

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval for the administrative namings of the renovated and expanded building known as Fontana Laboratories located at 116 W. 19th Avenue, and spaces within it, is proposed.

WHEREAS the renovation of the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue, and the new construction to be attached to the current buildings, will create a new facility for research labs, offices and classrooms to further collaboration among the Departments of Biomedical Engineering and Materials Science and Engineering; and

WHEREAS Dr. Mars. G. Fontana culminated 30 years of professional activity at The Ohio State University as chair of the Department of Metallurgical Engineering from 1948-1975 and served as director of the department's Corrosion Center, and the Board of Trustees approved the naming of the current Fontana Laboratories building in his honor in 1981; and

WHEREAS the College of Engineering desires to continue the recognition of Dr. Fontana and other past leaders and supporters of the college; and

WHEREAS these namings have been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility, the current buildings named Mars G. Fontana Laboratories and 140 W. 19th Avenue and the new construction to be attached to the current Mars G. Fontana Laboratories be named Mars G. Fontana Laboratories; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned internal spaces in the new Mars G. Fontana Laboratories be named the following:

- Herman R. Weed Conference Room (3021)
- Arthur S. Watts Conference Room (2126)
- Richard T. Hart Conference Room (2118)
- Robert M. Nerem Conference Room (3144)
- Edward Orton Jr. Conference Room (4021)
- Charles E. MacQuigg Conference Room (4144)

DISTINGUISHED SERVICE AWARDS

Synopsis: Approval of Distinguished Service Awards to be presented autumn 2019, is proposed.

WHEREAS the President's Cabinet has reviewed and supported the recommendations of the Distinguished Service Awards Committee for Philip (T.K.) Daniel and Katherine (Kitty) Kisker to receive Distinguished Service Awards; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Distinguished Service Awards to be awarded in autumn 2019 as designated above.

**RE-AFFIRMATION OF THE PREFERRED PATHWAY PROGRAM
INVOLVING THE OHIO STATE UNIVERSITY AND COLUMBUS STATE COMMUNITY COLLEGE**

Synopsis: Re-affirmation of the 2011 agreement between The Ohio State University and Columbus State Community College to support the Preferred Pathway Program collaboration, is proposed.

WHEREAS in 2011, the boards of trustees of The Ohio State University and Columbus State Community College approved a new collaborative initiative to support a regional strategy to expand access to higher education, increase student attainment and meet the economic advancement goals of Ohio; and

WHEREAS this initiative, called the Preferred Pathway Program, was designed to facilitate improved transitions and a guaranteed path to an Ohio State University baccalaureate degree for qualified students transferring from Columbus State; and

WHEREAS Ohio State and Columbus State now have 82 preferred pathway programs in a variety of disciplines; and

WHEREAS Ohio State remains committed to access, affordability and excellence, which is a pillar of Ohio State's Time and Change strategic plan; and

WHEREAS Columbus State Community College remains committed to student success and the college's strategic plan set a goal to increase the number of Columbus State graduates earning bachelor's degrees through higher education partnerships:

NOW THEREFORE

BE IT RESOLVED, That Board of Trustees of The Ohio State University re-affirms its commitment to the 2011 agreement for the Preferred Pathway Program as a mutually beneficial partnership that supports students and the broader needs of the state of Ohio for an educated workforce and citizenry.

FACULTY PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the May 31, 2019, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: HEATHER ALLEN
Title: Professor (Dow Professorship in Chemistry)
College: Arts and Sciences
Term: September 1, 2019 through August 31, 2023

Name: TAMI ANN AUGUSTINE
Title: Associate Professor-Clinical (2019 Alumni Award for Distinguished Teaching)
College: Education and Human Ecology

Name: *KRYSTOF BANKIEWICZ
Title: Professor (Gilbert and Kathryn Mitchell Chair)
College: Medicine
Term: March 1, 2019 through February 28, 2023

Name: JACKIE BLOUNT
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Education and Human Ecology

Name: BEAR BRAUMOELLER
Title: Professor (Andrei Baranov and Ratmir Timashev Endowed Chair in Data Analytics)
College: Arts and Sciences
Term: September 1, 2019 through August 31, 2023

Name: ARTHUR BURGHEES
Title: Professor (2019 Distinguished Scholar Award)
College: Medicine

Name: PETER CRAIGMILE
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: JONATHAN EZELL
Title: Professor-Clinical (2019 Alumni Award for Distinguished Teaching)
College: Engineering

Name: LISA FLORMAN
Title: Professor (2019 President and Provost's Award for Distinguished Faculty Service)
College: Arts and Sciences

Name: ELENA FOULIS
Title: Senior Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Arts and Sciences

FACULTY PERSONNEL ACTIONS (cont'd)

Appointments
(cont'd)

Name: H. LISLE GIBBS
Title: Professor (2019 Distinguished Scholar Award)
College: Arts and Sciences

Name: GALIT GOLAN
Title: Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Arts and Sciences

Name: DOROTA GREJNER-BRZEZINSKA
Title: Professor (2019 Distinguished Scholar Award)
College: Engineering

Name: CHRISTINE GRIFFIN
Title: Clinical Instructor (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Medicine

Name: JOHN HORACK
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Engineering

Name: DAVID HORN
Title: Professor (2019 President and Provost's Award for Distinguished Faculty Service)
College: Arts and Sciences

Name: MICHAEL IBBA
Title: Professor (2019 Distinguished Scholar Award)
College: Arts and Sciences

Name: CLAIRE KAMP DUSH
Title: Associate Professor (2019 Alumni Award for Distinguished Teaching)
College: Education and Human Ecology

Name: JANICE KIECOLT-GLASER
Title: Professor (Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: BLAINE LILLY
Title: Professor (2019 President and Provost's Award for Distinguished Faculty Service)
College: Engineering

FACULTY PERSONNEL ACTIONS (cont'd)

Appointments
(cont'd)

Name: RAMA MALLAMPALLI
Title: Professor (S. Robert Davis Chair of Medicine)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: GLENN MARTINEZ
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: DANIELLE MARX-SCOURAS
Title: Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: PETER MOHLER
Title: Professor (John H. and Mildred C. Lumley Chair in Medicine)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: GREGORY NIXON
Title: Professor-Clinical (2019 Alumni Award for Distinguished Teaching)
College: Optometry

Name: GEORGIOS PAPACHRISTOU
Title: Professor (Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology)
College: Medicine
Term: August 1, 2019 through July 31, 2023

Name: *JODY PATTERSON
Title: Associate Professor (Roy Lichtenstein Foundation Endowed Chair of Art History)
College: Arts and Sciences
Term: August 1, 2019 through July 31, 2024

Name: CHAD RAPPLEYE
Title: Associate Professor (2019 Alumni Award for Distinguished Teaching)
College: Arts and Sciences

Name: GREG ROSE
Title: Executive Dean, Regional Campuses
Office: Academic Affairs
Term: July 1, 2019 through June 30, 2021

FACULTY PERSONNEL ACTIONS (cont'd)

Appointments
(cont'd)

Name: SATYANARAYANA SEETHARAMAN
Title: Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Engineering

Name: THOMAS STEWART
Title: Lecturer (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Food, Agricultural and Environmental Sciences

Name: NANDINI TRIVEDI
Title: Professor (2019 Distinguished Scholar Award)
College: Arts and Sciences

Name: GUO-LIANG WANG
Title: Professor (2019 Distinguished Scholar Award)
College: Food, Agricultural and Environmental Sciences

Name: SINEAD YARBERRY
Title: Instructor-Practice (2019 Provost's Award for Distinguished Teaching by a Lecturer)
College: Nursing

*New Hire

Reappointments

Name: JENNIFER BOGNER
Title: Professor (Bert C. Wiley, MD Chair in Physical Medicine and Rehabilitation)
College: Medicine
Term: October 1, 2019 through September 30, 2023

Name: JANET BOX-STEFFENSMEIER
Title: Professor (Vernal G. Riffe Professorship in Government and Politics)
College: Arts and Sciences
Term: July 1, 2019 through June 30, 2024

Name: JOHN BYRD
Title: Professor (D. Warren Brown Designated Chair in Leukemia Research)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: DANIEL CLINCHOT
Title: Professor (Harry C. and Mary Elizabeth Powelson Professorship of Medicine)
College: Medicine
Term: September 1, 2019 through August 31, 2023

FACULTY PERSONNEL ACTIONS (cont'd)

Reappointments
(cont'd)

Name: GLENN DAEHN
Title: Professor (Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: July 1, 2019 through June 30, 2024

Name: PHILIP DIAZ
Title: Professor (Battelle Professorship in Inhalation Therapeutics)
College: Medicine
Term: September 1, 2019 through August 30, 2023

Name: JEFFREY FOWLER
Title: Professor (John G. Boutsellis, MD Chair in Gynecology)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: RAMESH GANJU
Title: Professor (Ernest Scott, MD Endowed Professorship in Pathology)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: ROGER GODDARD
Title: Professor (Novice G. Fawcett Chair in Educational Administration)
College: Education and Human Ecology
Term: August 18, 2019 through August 17, 2024

Name: PAUL JANSSEN
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
College: Medicine
Term: September 1, 2019 through August 31, 2023

Name: SAFDAR KHAN
Title: Associate Professor (Dr. Benjamin R. and Helen Slack Wiltberger Memorial Chair in Orthopaedic Surgery)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: EHUD MENDEL
Title: Professor (Justine Skestos Chair in Minimally Invasive Neurological Spinal Surgery)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: MICHAEL MILLS
Title: Professor (Taine G. McDougal Professorship in Engineering)
College: Engineering
Term: July 1, 2019 through June 30, 2024

FACULTY PERSONNEL ACTIONS (cont'd)

Reappointments
(cont'd)

Name: JOHN NUSSTEIN
Title: Professor (Dr. William J. Meyers Endowed Chair in Endodontics)
College: Dentistry
Term: July 1, 2019 through June 30, 2024

Name: RAPHAEL POLLOCK
Title: Professor (Kathleen Wellenreiter Klotz Chair in Cancer Research)
College: Medicine
Term: November 1, 2019 through October 31, 2023

Name: VINAY PUDUVALLI
Title: Professor (Sanford and Rife Family Chair in Neuro-Oncology)
College: Medicine
Term: September 1, 2019 through August 31, 2023

Name: STEVEN RINGEL
Title: Professor (Neal A. Smith Chair in Electrical Engineering)
College: Engineering
Term: July 1, 2019 through June 30, 2024

Name: THOMAS RYAN
Title: Professor (John G. and Jeanne Bonnet McCoy Chair in The Ohio State University Heart Center)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: ABHAY SATOSKAR
Title: Professor (University Pathology Services Anatomic Pathology Professorship)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: JAN SCHWAB
Title: Professor (William E. Hunt, MD and Charlotte M. Curtis Chair in Neuroscience)
College: Medicine
Term: February 1, 2019 through January 31, 2023

Name: PETER SHIELDS
Title: Professor (Julius F. Stone Chair in Cancer Research)
College: Medicine
Term: July 1, 2019 through June 30, 2023

Name: KENNETH YEAGER
Title: Professor (David E. Schuller MD Professorship for Patient Compassion)
College: Medicine
Term: September 1, 2019 through August 31, 2023

FACULTY PERSONNEL ACTIONS (cont'd)

Extensions

Name: ANIL MAKHIJA
Title: Dean
College: Fisher College of Business
Term: July 1, 2019 through December 31, 2019

**APPROVAL OF FISCAL YEAR 2020
FINANCIAL PLAN**

Synopsis: Approval of the financial plan for the fiscal year ending June 30, 2020, is proposed.

WHEREAS the state of Ohio Biennial Budget for state fiscal years 2020 and 2021, including funding levels for state institutions of higher education, was signed into law on July 17, 2019; and

WHEREAS tuition and fee levels for the Columbus and regional campuses for the fiscal year ending June 30, 2020, were approved at the July 10, 2019, Board of Trustees meeting; and

WHEREAS the president now recommends approval of the financial plan for the university for the fiscal year ending June 30, 2020:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's financial plan for the fiscal year ending June 30, 2020, as described in the accompanying Fiscal Year 2020 Financial Plan book and authorizes the president to make expenditures within the projected income.

**AMENDMENTS TO THE BYLAWS OF
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Synopsis: Approval of the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*, is proposed.

WHEREAS a comprehensive periodic review of all chapters of the bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place in May 2019; and

WHEREAS the Board of Trustees desires to update board committee structure and other board practices as described in the *Bylaws of the Ohio State University Board of Trustees*; and

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*.



**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

Chapter 3335-1

3335-1-01 Meetings of the board of trustees.

- (A) Regular meetings. Unless otherwise specified by the chair, there shall be at least four regular meetings of the board of trustees each year. At such meetings any business related to the authority of the board of trustees may be discussed and transacted.
- (B) Special and emergency meetings. Special and emergency meetings of the board of trustees shall be held upon call of the chair on his or her own initiative, or upon written request of five members of the board to the secretary. A specific statement of purpose for the special or emergency meeting shall be provided in accordance with state law.
- (C) Notice of meetings. Unless otherwise specified, all meetings of the board shall be held at the Columbus campus of the Ohio state university at such date and time as is designated in the notice of meeting. Public notice of all meetings shall be given in accordance with the requirements of section 121.22 of the Revised Code. Any person may obtain information regarding the time, date, and location of all meetings by contacting the office of university communications or by visiting <http://trustees.osu.edu>.
- (D) Order of business. Unless otherwise indicated in the meeting agenda, the order of business at all meetings of the board shall be as follows:
 - (1) Roll call.
 - (2) Consideration of minutes of preceding meeting.
 - (3) Report of the president of the university.
 - (4) Report of committees of board of trustees.
 - (5) Unfinished business.
 - (6) New business.
 - (7) Consideration and approval of action items.
 - (8) Adjournment.
- (E) Quorum and manner of acting.
 - (1) A majority of the voting members of the board or a committee of the board shall be present in person at any meeting of the board or the committee in order to constitute a quorum for the transaction of business at such meeting.

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

- (2) Except as otherwise provided in paragraph (E)(3) of this rule, the act of the majority of the voting members present at any such meeting at which a quorum is present shall be the act of the board of trustees or its committees. In the absence of a quorum, a majority of those present may adjourn the meeting from time to time until a quorum is had. Notice of any adjourned meeting need not be given.
 - (3) The concurrence of a majority of all of the board members shall be necessary to elect or to remove the president, or adopt, amend, or repeal a bylaw of the board of trustees.
 - (4) A roll call vote is necessary when electing or removing a president and when acting on motions involving the expenditure of university funds. On all other matters, a voice vote may be conducted instead.
- (F) Parliamentary authority. *Robert's Rules of Order, Newly Revised* (most recent edition), shall be accepted as authority on all questions of parliamentary procedure not determined by these bylaws or provisions of the Ohio Revised Code.
- (G) Attendance. Consistent with the expectations set forth in section 3.17 of the Revised Code, every voting member of the board, the Wexner medical center board, and/or one of their committees shall, except for extraordinary reasons, attend all meetings of the board and/or their committees. When a voting member of the board or one of its committees cannot attend, the individual will so inform the chair with as much advance notice as possible and provide an explanation for the absence.
- (H) Executive session. Subject to the requirements of Ohio law, the board or a committee of the board may hold any portion of a regular, special or emergency meeting in executive session with participation limited to voting members of the board or the committee of the board. Other individuals may be invited to attend any or all portions of an executive session as deemed necessary by the board chair or committee chair.

(Board approval dates: 2/6/1987, 10/1/1999, 7/11/2008, 8/28/2015, 5/31/2019)

3335-1-02 Members, officers and committees of the board.

- (A) Members of the board of trustees.
- (1) The board of trustees of the Ohio state university shall, as provided in section 3335.02 of the Revised Code, be comprised of seventeen trustees, including two student trustees, who shall be appointed by the governor, with advice and consent of the senate, with terms of office as articulated in the Ohio Revised Code.
 - (2) Student trustees. Student trustees shall be permitted to participate in all discussion and deliberations of the board, including attending executive sessions.
 - (3) Charter trustees. In order to take advantage of the diverse cultural, geographic, business, professional, public service and civic backgrounds, talents and experiences of friends and alumni of the Ohio state university who do not live in the state of Ohio, the position of charter trustee has been established, in accordance with the following guidelines:
 - (a) Charter trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio state university alumna/alumnus or friend of the university; success in his or her chosen field or profession; state, national, or international prominence; ability to advocate for higher education; and willingness and ability to offer counsel.

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

- (b) There shall be no more than three positions of charter trustee.
 - (c) Each charter trustee shall be appointed for a three-year term, commencing on May fourteenth and expiring on May thirteenth, and shall be eligible to serve a second consecutive three-year term.
 - (d) Charter trustees shall have no voting privileges on the board of trustees, shall not be considered in determining whether a quorum is present, and shall not be eligible to be officers of the board, but will otherwise participate in all activities of the board, including membership on committees. Charter trustees who are members of board committees shall have voting privileges on those committees and shall be eligible to serve as committee chair or vice chair.
 - (e) Charter trustees shall be nominated by the talent, compensation and governance committee and shall be appointed, and may be removed, by a vote of the board. Upon such appointment, the chair shall cause a letter of appointment to be delivered to the charter trustee, and a copy of the letter shall be delivered to the governor.
- (4) Ethics and conflicts of interest. All trustees shall follow the protections of the public set forth in Chapter 102, sections 2921.42 and 2921.43 of the Revised Code. In addition, the board of trustees shall adopt and periodically review a policy on ethics and conflicts of interest to govern all members of the board of trustees, Wexner medical center board and their committees.
 - (5) Statement of expectations. The board of trustees shall adopt and periodically review a board statement of expectations, which shall address such topics as comportment among board members, with the university president and other internal constituents, and with external constituents.
 - (6) Indemnification. Trustees, charter trustees, and non-trustee committee members shall be entitled to legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the Ohio state university to the fullest extent permitted by Ohio law.
 - (7) Reimbursement of expenses. All trustees, charter trustees, and non-trustee committee members shall be entitled to reimbursement for reasonable travel expenses incurred in attending meetings of a committee or of the board of trustees, or other meetings as a representative of the board, in accordance with university policy and Ohio law.
- (B) Officers
- (1) Number. The officers of the board shall be a chair, one or more vice chairs, and a secretary. No officer of the board shall, at the same time, hold more than one board office. The board may elect such other officers as the board may deem necessary with such authority and responsibility as delegated to them by the board.
 - (2) Chair. The chair shall preside at all meetings of the board. Unless otherwise directed by the board, the chair shall have the authority to appoint members of and to fill vacancies on all standing and ad hoc committees and shall serve as an ex-officio member of all standing and ad hoc committees. Subject to these bylaws, the chair shall fix the date and time of all regular, special, and emergency meetings, shall sign the journal of all proceedings of the board, and perform such other duties as may pertain to this office.
 - (3) Vice chair. At the request of or in the absence or incapacity of the chair, the vice chair shall perform all the duties of the chair and, while so acting, shall have all the powers and authority

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

of, and be subject to all the restrictions upon, the chair. In the event that there are multiple vice chairs, these powers and duties shall devolve upon the senior vice chair, based on length of service on the board, unless otherwise indicated by the board. In addition, the vice chair shall perform such other duties as may be assigned to him or her by the board or by the chair.

- (4) Secretary. Under the direction of the president and with the approval of the board of trustees, the secretary of the board of trustees shall:
- (a) Be the custodian of and responsible for the preservation of all official records of the board;
 - (b) Be the custodian of the university seal and cause its imprint to be placed whenever and wherever appropriate;
 - (c) Keep the minutes of all meetings of the board and of committees of the board;
 - (d) Perform all other duties customary to the office or assigned by the chair or the board.

In the absence of the secretary, the associate secretary shall perform the duties of the secretary of the board and all official actions taken by the associate secretary shall be deemed authorized and approved by the board of trustees.

- (5) Election, term of office, and qualifications.
- (a) The officers of the board shall be elected annually by the board and shall take office at the adjournment of the final meeting of the fiscal year ending June 30. They shall hold their office through the following final fiscal year meeting of the board of trustees or until their successors are elected and qualified, so long as they shall continue to be eligible to serve as officers.
 - (b) The chair and the vice chair must be members of the board of trustees. The qualifications of all other officers shall be determined by the board.
 - (c) The chair shall be elected to a one-year term, and may serve up to three consecutive terms as chair. Before the end of each term, the talent, compensation and governance committee shall conduct a review of the chair, and after consultation with the members of the board, shall recommend to the board whether the chair should be reelected for an additional term.
 - (d) The vote of a majority of all trustees then in office shall be necessary to elect or remove an officer of the board.

(C) Committees of the board.

- (1) Standing committees of the board, the members of which shall be appointed annually by the chair, shall be constituted and shall consider and make recommendations for action by the board on the various matters as enumerated below:
- (a) Academic affairs and student life committee. The academic affairs and student life committee shall consider and make recommendations to the board regarding matters pertaining to the teaching, research, and public service programs of the university and its faculty, staff, and students. Matters to be brought before the committee may include, but shall not be limited to: faculty and staff matters; educational policy; academic structure and organization; student welfare and

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

housing; collective bargaining; university faculty and student rules; conferring of degrees, certificates, awards, and other honors; the university system of Ohio; regional campuses; the Ohio agricultural research and development center; agricultural technical institute; the university's land-grant mission and extension programs; athletics; and any other matter assigned to the committee by the board or the chair of the board.

In addition to trustees appointed to the committee, the committee shall also consist of at least one student trustee, one member of the university faculty, and up to two additional non-trustee members.

- (b) Finance committee. The finance committee shall consider and make recommendations to the board regarding matters pertaining to the financial, business, and administrative management of the university. Matters to be brought before the committee may include, but shall not be limited to: capital and operating budgets and policies; issuance of debt; tuition and fees; university master planning; development and maintenance of facilities; real property matters; security and safety of the campuses; purchasing policies; self-insurance trust; the research foundation; commercialization; managed health care systems; and any other matter assigned to the committee by the board or the chair of the board.

In addition to trustees appointed to the committee, the committee shall also consist of at least one student trustee and up to three additional non-trustee members.

All individual trustees shall be appointed to either the finance committee or academic affairs and student life committee in approximately even distribution.

- (c) Audit and compliance committee. The audit and compliance committee shall consider and make recommendations to the board regarding matters pertaining to auditing of university and related entity operations and oversight of compliance functions. Matters to be brought before the committee may include, but shall not be limited to: internal audit policies, plans, and reports; financial statements; internal financial control systems; oversight and monitoring of compliance programs and activities; enterprise risk management systems and business continuity planning; approval and monitoring of affiliated entities; selection of, and receiving reports from, independent auditors (in conjunction with the auditor of state); and any other matter assigned to the committee by the board or the chair of the board.

The committee shall consist of at least five trustees and up to three additional non-trustee members.

- (d) Advancement committee. The advancement committee shall consider and make recommendations to the board regarding matters of policy and strategy pertaining to the university-wide integration of fund raising, alumni relations, marketing and related efforts (known as advancement) to foster positive relationships with students, alumni, and other key audiences; provide multiple opportunities for engagement; and generate involvement with and support for the mission of the university. The committee shall advise relevant university officers and monitor progress, performance, and the integration of fund raising efforts, alumni relations and marketing strategies. Matters to be brought before the committee may include, but shall not be limited to: fundraising and development policies; capital campaigns; acceptance of gifts; relations with and activities of the university foundation, Wexner center foundation, and other related organizations; naming of university buildings and other spaces; and any other matter assigned to the committee by the board or the chair of the board.

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

The committee shall consist of at least five trustees, two members of the alumni association governing board, and two members of the university foundation board. The alumni association shall nominate its representatives for a one-year appointment, renewable for up to three years, and forward those nominations to the chair of the board. The university foundation board shall nominate its representatives for a one-year appointment renewable for up to three years, and forward those nominations to the chair of the board. Additional non-trustee members may be appointed to ensure expertise in the areas for concentration for this committee.

~~(e) Governance committee. The governance committee shall consider and make recommendations to the board regarding matters pertaining to the organization of the board and involvement and role of trustees. Matters to be brought before the committee may include, but shall not be limited to: the board's structure and operation; matters related to the trustee and charter trustee selection process; trustee orientation; review of the chair of the board; expectations regarding trustee comportment; organization of the board office; and any other matter assigned to the committee by the board or the chair of the board.~~

~~The committee shall consist of at least five trustees, including one of the student trustees.~~

(f) Talent ~~and~~ compensation and governance committee. The talent ~~and~~ compensation and governance committee shall provide oversight and counsel to the president regarding matters related to the senior leadership of the university, as determined by the board and the president, and make recommendations to the board regarding matters pertaining to the organization of the board and involvement and role of trustees. Matters to be brought before the committee may include, but shall not be limited to: roles and responsibilities of trustees and senior leadership positions; position specifications and necessary qualifications; compensation strategy and comparative data; transition plans; the board structure and operation; matters related to the trustees and charter trustee selection process; trustee orientation; reviews of the president of the university and officers of the board; expectations regarding trustee comportment; organization of the board office; and any other matter assigned to the committee by the board or the chair of the board.

The committee shall consist of at least five trustees, including one of the student trustees.

(g) Master planning and facilities committee. The master planning and facilities committee shall consider and make recommendations to the board regarding the university's physical environment to ensure they enable and advance the university's academic mission and strategic goals; review and recommend for approval the planning, design, and construction activity of the university, including the Wexner medical center; serve as stewards of the campus master plans and district plans; and any other matter assigned to the committee by the board or the chair of the board.

The committee shall consist of at least three trustees and no more than three non-trustee committee members, with majority membership by trustees at all time.

(2) The chair and vice chair of each committee of the board shall be trustees or charter trustees.

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

- (3) The chair of the board shall appoint the chair, vice chair, and other trustee and non-trustee members of each committee. The board or the chair of the board may designate guidelines regarding non-trustee members of committees. Student trustee, charter trustee, and non-trustee committee members shall be voting members of the committees on which they serve.
- (4) In addition to the committees enumerated in this bylaw, the board or the chair of the board may establish ad hoc committees and appoint the members thereof.
- (5) Committees of the board of trustees have no independent decision-making authority. Any matter or resolution recommended by a committee of the board shall be presented to the board for its consideration.
- (6) Except as provided in paragraph (B)(1) of rule 3335-93-01 of the Administrative Code, no trustee shall, during his or her term in office, serve as a director or officer or in any other capacity of any university affiliated entity or as a director, officer, or member or in any other capacity of any other university or related advisory or governance board, committee, or similar body, unless such service is approved by the chair of the board of trustees.

(Board approval dates: 12/2/1994, 10/1/1999, 10/4/2002, 7/11/2008, 11/7/2008, 4/3/2009, 8/30/2013, 8/28/2015, 5/31/2019)

3335-1-03 Administration of the university.

(A) The president.

- (1) The president shall be the chief executive officer of the Ohio state university and shall be responsible for the entire administration of the university, subject to control of the board of trustees. The president shall lead in fostering and promoting education, research and outreach as the primary aims of the university. It shall be the duty of the president to enforce the bylaws, rules and regulations of the board of trustees, and, as a member of the faculty, to interpret to the board proposals and actions of the faculty. The president is hereby clothed with the authority requisite to that end.
- (2) The president shall be a voting member of all college faculties, of the graduate school faculty, and of the faculty of the arts and sciences, and shall be a voting member and presiding officer of the university faculty and of the university senate. The president shall appoint all committees of the university faculty and of the university senate, unless membership has been designated by rule.
- (3) After consultation with the steering committee of the university senate, the president may recommend to the board of trustees candidates for honorary degrees. The number of candidates so recommended shall be limited to eight per calendar year. This right and its limitation in no way abrogates the power of the university senate to recommend candidates for honorary degrees (rule 3335-5-41 of the Administrative Code).

(B) Executive vice president and provost. The executive vice president and provost shall, under the direction of the president, be responsible for and have the requisite authority for the oversight of all academic programs and other instructional and faculty affairs of the university, and shall be the chief operating officer of the university.

(C) Senior vice president for business and finance and chief financial officer. The senior vice president for business and finance and chief financial officer shall, under the direction of the president, be responsible for and have the requisite authority for the administration of the university's business,

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

financial and administrative operations. The senior vice president for business and finance and chief financial officer shall report to the president and, as appropriate, shall consult with the executive vice president and provost.

- (D) Faculty and staff. Within parameters set forth by action of the board of trustees, the president and/or his or her designee(s) shall have the authority to appoint and set the compensation for such other administrative officers, faculty and staff as are necessary to carry out effectively the operation of the university and delegate functions to them with the authority necessary for their proper discharge.
- (E) Delegation of authority. Any authority or responsibility of the president may be delegated by the president to any other member of the faculty or staff of the university, subject to any limitations set forth by action of the board of trustees. Although the president may delegate authority to appropriate officials, the president will retain final authority and responsibility for administration of the university. Delegation of major areas of authority or responsibility shall be in writing and shall be reported to the board of trustees prior to implementation.
- (F) President's cabinet. The president shall convene a president's cabinet that will consist of such members as designated by the president. The primary responsibilities of the president's cabinet shall be to provide advice and counsel to the president, to discuss, deliberate and serve as the primary decision-making body on major university policy issues, information sharing, and such other roles as the president shall determine.
- (G) Principal administrative officials. The term "principal administrative official" shall include the members of the president's cabinet, the deans of the colleges and the dean and directors of regional campuses and their designated staffs, the director of the university libraries, chairs of academic departments, directors of schools and academic centers, and such other administrative officials as determined by the president.

(Board approval dates: 7/21/1978, 11/30/1979, 4/4/1980, 3/6/1981, 4/3/1981, 12/10/1981, 5/7/1982, 6/10/1982, 7/9/1982, 4/1/1983, 11/4/1983, 12/5/1986, 2/6/1987, 10/1/1993, 12/2/1994, 10/1/1999, 2/1/2001, 9/6/2002, 12/5/2003, 5/7/2004, 9/22/2004, 12/2/2005, 2/2/2007, 7/11/2008, 10/29/2010, 8/30/2013, 8/28/2015)

3335-1-04 University faculty.

- (A) University faculty; membership.
 - (1) As used in these bylaws and in the "Rules of the University Faculty," the term faculty shall include persons with regular tenure-track, regular clinical, regular research, auxiliary, and emeritus faculty titles on full or part-time appointments with or without salary.
 - (2) For purposes of the legislative authority described in paragraph (B) of this rule, the term university faculty shall mean all regular tenure-track faculty, the president, members of the president's cabinet, the deans of the colleges and of the graduate school, the executive dean of the colleges of the arts and sciences, and the dean for undergraduate education.
- (B) University faculty; powers.
 - (1) The legislative authority to establish educational and academic policies of the university is vested in the university faculty, subject to the approval of the board of trustees. In this connection, the university faculty shall have the authority, subject to the approval of the board of trustees, to adopt rules to effectuate the educational and academic policies of the university. It shall also act upon all matters of routine faculty business in pursuance of already

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

established university policies and shall recommend to the board of trustees candidates for honorary degrees.

- (2) The university faculty may delegate any or all of its authority and responsibility to a university senate if such senate is established by rule and approved by the board.
- (C) Graduate faculty. There shall be established a graduate faculty with such membership and having such authority and responsibility as provided by rule promulgated by the university faculty or university senate and approved by the board.
- (D) College and department or school faculties. There shall be established college and department or school faculties with such membership and having such authority and responsibility as provided by rule promulgated by the university faculty or university senate and approved by the board.

(Board approval dates: 5/4/1984, 2/6/1987, 4/3/1996, 12/5/2003, 6/7/2005, 7/11/2008, 8/28/2015, 5/31/2019)

3335-1-05 University organization.

- (A) University organization. For the purpose of administering the various programs of the university, there shall be established educational and administrative units within the university. All educational units of the university shall be established, altered, or abolished only on vote of the board of trustees.
- (B) Basic educational organization of the university. The basic organization of the educational units of the university shall be departments, divisions, schools, academic centers, colleges, regional campuses, the graduate school, and the agricultural technical institute.
 - (1) Schools, departments, and divisions. The unit of the university for instruction, research, and extension in a defined field of learning is the school, department, or division.
 - (2) Academic centers. The unit of the university for research, instruction, or related service which crosses department, division, school, or college boundaries is the academic center.
 - (3) Colleges and graduate school. For educational administration the university shall be organized into a graduate school and fifteen colleges. The fifteen colleges are: the college of arts and sciences, the college of food, agricultural, and environmental sciences, the Max M. Fisher college of business, the college of dentistry, the college of education and human ecology, the college of engineering, the Michael E. Moritz college of law, the college of medicine, the college of nursing, the college of optometry, the college of pharmacy, the John Glenn college of public affairs, the college of public health, the college of social work, and the college of veterinary medicine.
 - (4) Graduate school. The graduate school shall consist of: those members of the university faculty who are approved to give graduate instruction; a graduate faculty; the research and graduate council; and an administration composed of a curriculum committee, an executive committee, the dean, the secretary and such other administrative officers as are necessary to carry out the responsibilities of the graduate school.
 - (5) Regional campuses. There shall be four regional campuses of the university located at Lima, Mansfield, Marion, and Newark, Ohio.
 - (6) Agricultural technical institute. The unit of the university for instruction leading to the associate of applied science degree in the agricultural technologies is the agricultural technical institute (Wooster). Regarding matters of administration and operation, the

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

agricultural technical institute shall function as a school in the college of food, agricultural,
and environmental sciences.

(Board approval dates: 2/1/1980, 7/8/1983, 7/12/1985, 6/4/1993, 12/5/2003, 6/7/2005, 7/11/2008,
2/11/2011, 8/28/2015)

3335-1-06 Instruction.

- (A) The university year. The university year shall be divided into two semesters and a summer session with further definition as provided by rule promulgated by the university faculty or university senate and approved by the board.
- (B) Admission requirements. Admission requirements, including admission to advanced standing, for entrance into the university shall be adopted by the board of trustees upon recommendation of the appropriate faculty and the approval of the university senate or the university faculty.
- (C) Courses and curricula. The establishment, alteration and abolition of courses and curricula shall follow the procedures outlined by rule of the university faculty or university senate, as the rule is approved by the board of trustees, and shall be subject to review by the president and by the board (see section 3335.09 of the Revised Code).
- (D) Graduation requirements. The requirements for graduation from the university shall be adopted by the board of trustees upon recommendation of the appropriate faculty and approval of the university senate or the university faculty.
- (E) Degrees and certificates.
 - (1) Degrees and certificates shall be awarded by the board of trustees upon recommendation of the university senate or the university faculty, transmitted to the board by the president.
 - (2) All diplomas issued to those receiving degrees from the university shall be signed by the chair, the secretary of the board of trustees and by the president of the university.

(Board approval dates: 7/6/1984, 7/11/2008, 8/28/2015)

3335-1-08 Miscellaneous.

- (A) Budget. The annual budget, as adopted by the board of trustees and as amended from time to time, shall govern all transactions involving the financial obligations of the university. The budget shall be comprised of classifications in accordance with the budget and financial reporting system adopted by the state of Ohio.
- (B) Appearance before governmental offices, boards and agencies. Subject to specific control by the board of trustees, the preparation and presentation of requests for appropriations from the state of Ohio and all official dealings on behalf of the university with all federal, state and local government offices, boards and agencies shall be under the direction of the president of the university or his or her designee. Unauthorized appearances before federal, state or local government offices, boards and agencies are hereby prohibited.
- (C) Non-discrimination. The Ohio state university is committed to building and maintaining a diverse community to reflect human diversity and improve opportunities for all. The university is committed to equal opportunity and eliminating discrimination. This commitment is both a moral imperative consistent with an intellectual community that celebrates individual differences and diversity, as well as a matter of law. The Ohio state university does not discriminate on the basis of age, ancestry,

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

Updated: May 31, 2019

color, disability, gender identity or expression, genetic information, HIV/AIDS status, military status, national origin, race, religion, sex, sexual orientation, or veteran status in its programs, activities, employment, and admission

- (D) Naming of university buildings. University buildings and structures shall be named by the board of trustees following recommendations submitted by the president and the appropriate faculty or other group. Buildings and structures shall not be named for any person who is an officer or employee of the university or the state of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years.

(Board approval dates: 5/8/1987, 2/1/1980, 12/2/1994, 8/28/2015)

3335-1-09 Bylaws, rules and regulations; their promulgation, amendment and repeal.

- (A) Statement of purpose. The foregoing bylaws are intended to provide a general framework for the functioning of the board of trustees as a governing body and for the organization, administration and operation of the Ohio state university. Detailed rules and regulations for the organization, administration and operation of the university may be promulgated, amended and repealed by the board of trustees upon its own initiative or upon the recommendation of the university faculty or the university senate.
- (B) Rules and regulations; promulgation, amendment and repeal.
- (1) The university faculty (either directly or through the university senate) is authorized to recommend through the president to the board of trustees the adoption of detailed rules and regulations for the university faculty. If adopted, these rules shall be called "Rules of the University Faculty" and shall be amended or repealed under the procedures outlined in this rule.
 - (2) The university faculty (either directly or through the university senate) is also authorized to make recommendations through the president to the board of trustees concerning the promulgation, amendment or repeal of the other rules and regulations for the university.
- (C) Rules and regulations; vote by board of trustees. The rules and regulations for the university, including the "Rules of the University Faculty," may be adopted, amended or repealed by a majority vote of the board of trustees at any regular meeting of the board, the notice of which having specified that promulgation, amendment or repeal of the rules and regulations for the university is to be considered.
- (D) Bylaws; adoption, amendment and repeal. Bylaws may be adopted, amended or repealed by a majority vote of the entire board of trustees at any regular meeting of the board, the notice of which having specified that amendment or repeal of the bylaws is to be considered.
- (E) Bylaws; recommendations as to adoption, amendment or repeal. The university faculty or the university senate is authorized to make recommendations through the president to the board of trustees concerning the adoption, amendment or repeal of these bylaws.
- (F) Previous enactments of the board. Nothing contained within these bylaws shall invalidate any lawful action taken under any bylaw, resolution, rule, policy or other legal authority for the government of the university previously enacted by the board of trustees.
- (G) To the extent that any of these bylaws may be inconsistent with the Ohio Revised Code, the code shall control.

(Board approval date: 8/28/2015)