

**AGENDA SUMMARY  
FRIDAY, MAY 31, 2019**

**LONGABERGER ALUMNI HOUSE  
2200 OLENTANGY RIVER ROAD**

8:00-9:45am **Governance Committee Meeting** (Mount Leadership Room)

10:00am **Board Meeting Reconvenes** (Sanders Grand Lounge)

Approval of February 22, 2019, Meeting Minutes

Digital Flagship – Mr. Hofherr

President's Report

Committee Reports

Consent Agenda

1. Resolutions in Memoriam
2. Approval of FY20 Interim Ohio State Energy Partners Utility System Capital Improvement Projects
3. Approval to Enter Into and Increase Professional Services and Construction Contracts
4. Approval of the Sale of Real Property
5. *HAND CARRY*: Personnel Actions
6. University Foundation Report
7. Naming of the Accenture Applied Intelligence Studio
8. Naming of the Pilot Day Room Courtesy of City Barbeque
9. Naming of the Multiple Spaces in the Covelli Center
10. Naming of the Hadler Family Solid Tumor Waiting Area in Honor of Stephen V. Breech
11. Renaming of the Marci and Bill Ingram Adult Autism and Developmentally Disabled Patient Program
12. Naming of Multiple Spaces in the Jennings Wrestling Facility
13. Naming of the Gretchen & Gregg Levy Family Stage
14. Naming of the Frank Stanton Veterinary Spectrum of Care Clinic
15. Revocation of Emeritus Status
16. Amendments to the *Code of Student Conduct*
17. Amendments to the *Rules of the University Faculty*
18. Establishment of a Degree Program: Bachelor of Science in Engineering Technology
19. Establishment of a Degree Program: Master of Engineering Management
20. Degrees and Certificates
21. Honorary Degree
22. Faculty Personnel Actions
23. Approval of Interim Operating Budget and Interim Capital Investment Plan for FY20
24. Modification of the Benchmark Weighting System for Certain Asset Classes of the Long-Term Investment Pool
25. Waiver of Tuition for Study Abroad
26. Authorization for Designated Officials to Buy, Sell, Assign and Transfer Securities
27. Reappointments to the Self-Insurance Board
28. Amendments to the *Statement of Expectations*
29. Ratification of Committee Appointments 2019-2020
30. Amendments to the *Bylaws of the Board of Trustees*
31. Amendments to the *Bylaws of the Wexner Medical Center Board*
32. Amendments to the *Rules and Regulations of the Medical Staffs* of University Hospitals and The Arthur G. James Cancer Hospital

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND NINETY-NINTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 20-22, 2019

The Board of Trustees met on Wednesday, February 20, at the Schumaker Complex and on Thursday, February 21 and Friday, February 22, 2019, at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

February 22, 2019, Board of Trustees meeting

Chairman Michael J. Gasser called the meeting of the Board of Trustees to order on Wednesday, February 20, 2019, at 2:05 p.m.

Members Present: Michael J. Gasser, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler, Lewis Von Thaer, H. Jordan Moseley, Alan VanderMolen, Janet Porter and James D. Klingbeil

Members Absent: Timothy P. Smucker, Erin P. Hoeflinger, Gary R. Heminger and Janice M. Bonsu

Mr. Gasser:

I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes. May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Gasser, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaer and Mr. Moseley.

Mr. Kaplan:

Motion carries.

Mr. Gasser:

We are recessed.

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Chairman Michael J. Gasser called the meeting of the Board of Trustees to order on Thursday, February 21, 2019, at 2:02 p.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaer, H. Jordan Moseley, Janice M. Bonsu, Alan VanderMolen, Janet Porter and James D. Klingbeil

February 22, 2019, Board of Trustees meeting

Mr. Gasser:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

I hereby move that the board recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the employment, investigation and discipline of public officials. May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Gasser, seconded by Mr. Smucker, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thae, Mr. Moseley and Ms. Bonsu.

Mr. Kaplan:

Motion carries.

Mr. Gasser:

We are recessed.

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Chairman Michael J. Gasser called the meeting of the Board of Trustees to order on Friday, February 22, 2019, at 9:59 a.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alexander R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thae, H. Jordan Moseley, Janice M. Bonsu and Janet Porter

Members Absent: James D. Klingbeil and Alan VanderMolen

Mr. Gasser:

Good morning, everyone. I would like to convene this meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand. Thank you.

As you probably know, the theme of our meetings this week has been Time and Change: A Year in Review. I believe I speak for everyone around the table when I say it has been wonderful to hear about the strides the university has made in advancing the pillars of our strategic plan. At the beginning of each committee meeting the last two days, there has been a short video of the different pillars of the strategic plan and some accomplishments.

I would like to thank our Chief Strategy Officer Gail Marsh and her entire team for the hard work they put into creating this series of videos and materials for this week. Gail, along with President Drake, have worked very hard to ensure that the strategic plan is a living, breathing document — something that we live by each day. It is very easy for boards to get distracted by the crisis of the moment, but it is very important that we focus our attention on a long-range plan. Gail, if you are in the audience, would you please stand so we can thank you for the work you have done?

I also want to acknowledge a commitment being made today by one of our fellow trustees. As you know, the ambition set forth in our strategic plan is to make Ohio State a leading national flagship public research university that offers an excellent, affordable education. One of the primary ways to achieve that is through scholarships. Today, as part of the University Foundation Report, we will approve the newly established Timothy P. and Jennifer C. Smucker 100% TBDBITL Scholarship Fund, which will provide scholarships to active members of the Ohio State Marching Band. Recipients will be recommended by the director of the band and approved by the director of the School of Music, in consultation with the Office of Student Financial Aid.

Tim, you have given your time and talent and now your treasure to Ohio State, and we want to thank you for all three of those gifts.

Mr. Smucker:

Thank you, Mike. As I think all of the trustees around the table would say, it has been a privilege and an honor to be associated with this great university, and this is just a small way we can help. We were band parents with our children and we spent a lot of time in band meetings and on band trips, so we understand the dedication it requires. So thank you for your comments.

And just to let you all know, this strategy book about the Time and Change strategic plan — the more we think about this, the better we will be in terms of doing what we can to help this university. We know what this university does for us as individuals and for this community, state and country. Now how can we help?

Mr. Gasser:

If you haven't had an opportunity, you might want to ask Gail why she does what she does. In the Governance Committee meeting today, she told a very warm story about why she is doing what she is doing today. I'm not going to ask her to repeat it, but if you have time afterwards, ask her. It is very heartwarming. Thank you, Gail.

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### **APPROVAL OF MINUTES**

Mr. Gasser:

Our first order of business today is the approval of the minutes from the board's November meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed. Hearing none, they are approved.

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### **PRESIDENT'S PRIZE WINNERS**

Mr. Gasser:

Now we have the fun part of our meeting, which is always the student recognition part. We have two students with us today who are dedicated to the type of innovation and social change that will help us solve some of society's greatest challenges. Mr. Moseley, would you please introduce our President's Prize recipients?

Mr. Moseley:

Yes, thank you, Chairman Gasser. First, I want to acknowledge the student trustee selection process. We have 10 semi-finalists to fill my slot as the undergraduate student trustee. If you are a semi-finalist waiting to interview tomorrow, I would like you to stand and be recognized.

Thank you. We are looking forward to meeting all of you very shortly. I also want to say thank you to my friends. As I am rolling off the board here soon, a lot of them came to support me. Thank you, guys, for showing up. Now I'd like to ask Zac Graber and Christian McGhee to come to the presenters' table.

It is my pleasure to introduce this year's recipients of the President's Prize — the highest recognition Ohio State awards to students who are committed to social change. Each President's Prize scholar will receive a living stipend and start-up funding for their first year post-graduation, along with access to the mentorship of accomplished experts and the opportunity to share their ideas with the university's global community of alumni, friends and partners.

Zac and Christian are both seniors in Ohio State's Fisher College of Business. They were selected from a talented group of applicants who submitted ideas for projects with the potential to make a meaningful impact on society.

Zac, who is from Liberty Center, Ohio, will work on a research project designed to help central Ohio significantly reduce the amount of waste sent to local landfills. And Christian, who is from Westerville, wants to create a transition center for children who have been involved in the justice system and may otherwise be homeless. I would like to ask them both to tell us more about their projects, which address some of society's most important challenges and align closely with our strategic plan.

Zac, would you like to start?

Mr. Graber:

Thank you for the opportunity to speak with you this morning. I appreciate the time you are giving me to tell you a little bit more about my project.

My proposal arose from research I did as a student here at Ohio State. I was always extremely interested in sustainability and started narrowing in on the topic of food waste. I quickly realized there were plenty of startups already working on collecting food from super centers and larger retailers because it is in mass quantities and logistically economical to collect. What wasn't getting enough attention were the small amounts of waste at every one of our households that add up to an enormous amount.

As I researched this problem, two potential solutions arose — we can either change how society collects waste or sort the waste out once it gets to the landfill. Since option one would take far more government intervention, I decided to do my research on option two. My research and industry analysis showed that a break-even on a facility such as this would be promising, but another huge bottleneck could arise — the utilization of it. We need to make sure there is a market for this material before sorting it out, or else it will just end up right back where it started.

My project will test whether farmers can use this on corn and soybeans, because it is the only market large enough to take our full land stream's compostable amount. If they can, then we will be able to cut our waste stream in half from the current 1.1 million tons per year over the next decade. If we can't, this still isn't a lost cause — it's a great endeavor that will help show us that we need to hit the drawing board again to solve this massive world problem. I'd like to thank you all for your support in trying to make our world a more sustainable place.

Mr. McGhee:

Thank you for the opportunity to be here today. I'm pleased to be able to share with you all what I will be working on through the President's Prize. Last year, this started through the Honors Cohort program when we went through a yearlong service project known as the Impact Challenge. During this time, we partnered with Student Life's Social Change Department and their Buckeye Reach program and we were able to provide professional development to kids and youth in the Circleville Juvenile Correctional Facility. We were also able to donate goods to the local youth homeless shelter, Star House. From that, thanks to the benefits of the President's Prize, I am able to establish a nonprofit we call GROW (Getting Ready for Opportunities and Work). GROW is working to provide transitional housing for incarcerated youth in the heart of our home, Columbus.

In the past year, my team and I had the opportunity to learn about the issues of recidivism and homelessness for justice-involved youth. It is an unfortunate reality that most times youth find themselves out of school, unemployed or without a stable place to live. This cycle has to end. While there are ample resources right here in the community — such as houses for foster care children, drug counseling and behavioral health — justice-involved youth are often overlooked.

Thankfully, Ohio State has recognized how much of a need this is and has decided to support our cause through the President's Prize. I am honored to have been given the opportunity of living out my dream of serving others. I also would like to thank my parents who are here today, Susan Colbert and Ty Shepher, for just being tremendous supporters and encouraging me throughout all of this. Thank you for allowing me to speak before you today.

Mr. Gasser:

I think I speak for all the trustees when I say this is why we do what we do — for the students like these young men who are overachievers. Let's give them another round of applause.

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### **STUDENT RECOGNITION AWARDS**

Mr. Gasser:

Ms. Bonsu, would you please introduce our Student Recognition Award recipient?

Ms. Bonsu:

Yes, thank you, Chairman Gasser. I'd like to invite Brian Hansen to the presenters' table.

Brian grew up not far from here in Dublin, Ohio, but his impressive research as a Buckeye has taken him around the world. After earning his Bachelor of Science in Biology in 2014, Brian matriculated into the College of Medicine's prestigious MD/PhD Medical Scientist Training Program, where he works as a Fellow in the lab of Dr. Vadim Fedorov. In Dr. Fedorov's pioneering lab, Brian uses 3D imaging to see inside living, beating human hearts. He is part of a team that brings donated human hearts back to life in order to track abnormal heartbeats called arrhythmias. His research focuses on sinus node dysfunction, which is the leading reason for having a pacemaker inserted, and atrial fibrillation, which is the most common cardiac arrhythmia. Brian has presented his research at national and international conferences from San Francisco to Rome and has been honored with a number of awards for his work.

In 2017, he received the Cardiac Electrophysiology Society's Young Investigator Award, and in 2018, he received the Department of Physiology and Cell Biology Nishikawara Scholar Award, which is given to the graduate student with the greatest accomplishments in the preceding year. Brian will graduate in May 2022, but in



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meantime, we can expect to see a few more years of research while he is training to be a medical scientist here at Ohio State.

Brian, would you like to say a few words?

Mr. Hansen:

Thank you so much for that great introduction. I would like to thank the board for recognizing me and my hard work and research. As it was alluded to, this is my ninth year as a student at Ohio State. I started in 2010, and I stayed here because of the many opportunities there are at such a large university to do groundbreaking research. We are one of the only universities in the world who gets donated human hearts directly from the operating room so that we can study them in a way no one else can. I am lucky enough to be a part of the Medical Scientist Training Program here at Ohio State, as well as the Biomedical Sciences Graduate Program, so I am getting a dual degree, an MD/PhD. I am supported by my great mentor, Dr. Vadim Fedorov, who is here with us today. I have been in his lab for seven years, and he has given me the opportunities and tools I need to succeed as a researcher. My parents still live in Dublin, so they are here today and are a great support system as well. Again, thank you for your recognition.

Mr. Gasser:

Nine years and counting, that is great. Again, another round of applause.

Jordan mentioned earlier that we will be talking to some potential student trustees later today and I want to take this opportunity to say how thrilled we are with having student trustees — both Jordan and Janice are great additions to our board. Those of you out there who are interviewing, you will have big shoes to fill. Thank you, Jordan and Janice, for all that you do for the university.

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## **TIME AND CHANGE STRATEGIC PLAN PRESENTATION**

Mr. Gasser:

As I have said, we have used the Time and Change strategic plan as the theme of our meeting today. Ohio State is at an unprecedented moment in its nearly 150-year history. Our momentum has never been greater, and as we move through the first year of our strategic plan, we are very pleased with the results we are seeing university-wide. Our plan provides a roadmap for future excellence as a leading public research university. And our efforts are geared toward both student and faculty success, as well as having national impact through research and innovation. The Board of Trustees was involved in the development of this plan, and each of our meetings this past year has focused on a pillar of that plan. Now, I'd like to ask President Drake to comment and share some of the first-year accomplishments.

President Drake:

Thank you. We were proud to partner with the Board of Trustees and our entire university community to develop a roadmap for accelerated excellence here at The Ohio State University. That roadmap is our Time and Change strategic plan. The plan is meant to be transformative and to further distinguish us as a leading public research university. We have measurable accomplishments to share in each of the five pillars, and I will give you a brief highlight in each.

Pillar I, Teaching and Learning — We are very proud of our first-year retention rate, which at 94.5 percent is a record for the university and one of the highest in the country.

Pillar II, Access, Affordability and Excellence — We have increased access to Ohio State while maintaining the lowest rate of increase in tuition among flagship research universities over the past decade at any place in the United States.

Pillar III, Research and Creative Expression — We rank No. 1 in the Big Ten in invention disclosures, which is the first step in the technology commercialization pipeline.

Pillar IV, Academic Healthcare — We are nationally ranked in 10 specialties, which counts us among fewer than 0.5 percent of all hospitals in the country.

Pillar V, Operational Excellence and Resource Stewardship — We had a record fundraising year in fiscal year 2018 with more than 270,000 supporters. We were pleased about the breadth and extent of our support.

In conclusion, we have a solid roadmap, dedicated people and we are broadly committed to exploring new and innovative areas in a community that is invested in the success of the university. This combination strongly positions us to take the next steps in what it means to be a flagship public research university in the 21st century. Now let's take a few minutes to hear from the people we are impacting with this important work.

*[Video Plays]*

Mr. Gasser:

Again, Gail, thank you for putting all of these videos and materials together. I think it is a good reflection of what we have done and what we still need to do as we move forward.

President Drake, I think it is now time for your report.

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## **PRESIDENT'S REPORT**

President Drake:

Thank you, Chairman Gasser. Before I begin my report, I would like to invite Provost Bruce McPheron to the table to provide a brief update on the Richard Strauss matter.

Dr. McPherson:

Thank you, President Drake and good morning, everyone. At this time, I would like to share an update on the independent investigation of sexual misconduct allegations against Dr. Richard Strauss. At the board's last meeting in November, we heard from individuals in the community who shared their experiences. We respect their courage and were grateful to all those who have come forward.

Earlier this month, we informed alumni and former student-athletes that the university will cover the cost of professionally certified counseling services needed by former students as a result of Dr. Strauss's conduct during their time at Ohio State. We engaged the firm Praesidium to facilitate confidential access to support resources. Praesidium is a nationally recognized leader in preventing and responding to incidents of sexual abuse, and we continue to encourage individuals in need of support resources to contact Praesidium. Under this arrangement, former students have access to counseling services that are comparable to what we make available to students who are enrolled at Ohio State today. Those who have already pursued counseling because of what they experienced related to Dr. Strauss will have access to additional resources available through Praesidium. As a reminder, the contact information for Praesidium is available on the Strauss investigation website, accessible from the university's homepage. This counseling is completely confidential and involves no contact with the university.

On a separate front, we are working with the federal court to arrange for mediation pursuant to its established processes. We do appreciate the court's care and attention to this matter.

I want to reaffirm that the independent investigation is of the highest priority for the university. For almost a year, we have encouraged members of our community who were effected by or had knowledge of Dr. Strauss's behavior to participate in the investigation. The purpose of that investigation is twofold: uncover what happened and determine what the university and its leaders at the time knew. I want to reiterate in the strongest possible terms that we remain steadfastly committed to understanding the extent of Dr. Strauss's misconduct and to responding appropriately. That has been our guiding principle since last spring when we first heard of these horrible and profoundly disturbing experiences from decades ago.

The investigation is nearing its conclusion, and based on what we learn, the university will address the past and continue to take action to support a better and safer future.

Thank you, President Drake.

President Drake:

Thank you, Bruce. As always, we remain ever focused on our Buckeye community and specifically the ways the university is advancing our impact on many communities we serve. Earlier, we heard about the progress that the university has made across the five pillars of our strategic plan. I want to thank our university community for all their efforts to ensure that we continue to move forward, including our alumni, friends, faculty, staff and students. Our President's Prize recipients are one example. They are among the

many Buckeyes who work each day to make the world a better place — the embodiment of our motto “Education for Citizenship”.

I was privileged last month to highlight several signs of our continued progress in the annual State of the University Address. As mentioned earlier, we set records for our first-year retention rate. In the past year, we also saw university highs for applications, academic excellence, diversity, four-year graduation rates, sponsored research, donor support and more. More recently, our online Master of Science in Nursing program was ranked No. 1 among public institutions, and our online bachelor’s programs are No. 3 overall. It is the fifth consecutive year that these programs have been in the top 10.

I am also pleased to share a few firsts. Surgeons at the Wexner Medical Center are the first in the nation to implant a new device designed to relieve knee pain and to help prevent or delay the need for knee replacements in people with osteoarthritis. An Ohio State engineering professor has become the first woman from Ohio State to be named to the National Academy of Engineering — one of the highest professional distinctions an engineer can receive. Dorota Grejner-Brzezinska, associate dean for research in the College of Engineering, was one of 86 new members to receive this honor this past year. An Ohio State soil scientist — Rattan Lal — received the 2019 Japan Prize, among the most prestigious honors in science and technology in the world. It is awarded to two scientists each year out of approximately 15,000 nominees.

We also have a number of recent announcements to share, all of which support various pillars of the strategic plan. First, we were delighted to announce this week that the new executive vice president and chancellor for health affairs will join the university this spring, pending board approval today. Dr. Harold Paz will be the first to serve in this position, and he brings an unparalleled combination of experience in leading major medical programs at two public research universities and Fortune 50 company business development. He most recently served as executive vice president and chief medical officer at Aetna, where he was instrumental in many things, including implementing an innovative data-driven approach to fighting opioid abuse.

Dr. Paz is recognized as a visionary leader — one who advocates a comprehensive model for addressing the health and wellness of individuals and communities in a rapidly evolving society. I am grateful to everyone who helped us in the search process to find the person who was the right fit for this position in our university community, in particular Susan Basso and Bruce McPheron, who led the search process internally with our search consultants. I want to thank both of you. Many of you on the board also participated actively and we do appreciate that as well. We enjoyed welcoming Dr. Paz to campus on Wednesday and look forward to future opportunities for faculty and staff to connect with him in the upcoming months. We are thrilled to have him on board.

We are also pleased to announce that Mike Papadakis has been named the senior vice president of the Office of Business and Finance and chief financial officer, pending board approval. Mike has held this role on an interim basis for the past year and we look forward to making this a permanent position.

Also before the board today is a plan to expand digital course materials in an effort to cut costs for students. If approved, the university anticipates the benefits will impact 11,500 students from 32 courses in nine colleges and departments, and result in more than \$865,000 in direct student savings. This is a part of our larger focus on access, affordability and excellence, which we heard about earlier.

We continue to make progress on Framework 2.0 — the long-term planning vision for the physical footprint of the university. West Campus offers the exciting opportunity to develop a future Innovation District. An Interdisciplinary Research Facility, for example, will provide modern environments for multiple disciplines, and the Energy Advancement and Innovation Center — first outlined in the comprehensive energy management partnership — will be a hub for technology commercialization.

We are also at various stages of planning and design for the growth of our medical enterprise, with plans for an inpatient hospital, interdisciplinary health sciences center and ambulatory center that will include central Ohio's first proton therapy treatment facility in partnership with Nationwide Children's Hospital. Ambulatory locations to serve individuals and families throughout our community are also planned in northeast Columbus, Powell and announced most recently, Dublin.

There is a tremendous amount of exciting news to share across our university, and I would like to conclude my report today with one of my favorites. Earlier this month, the annual BuckeyeThon Dance Marathon — organized and run by the university's largest student-run philanthropic organization — brought together Buckeyes with children diagnosed with cancer and their families. The 24-hour event is a culmination of a year of fundraising activities and lots of support from the Office of Student Life. I am pleased to share that the group raised a record \$1.7 million to support Nationwide Children's Hospital. BuckeyeThon has now raised more than \$9.8 million since its creation. This is just one example of the many ways we advance our land-grant mission and how much we can accomplish by working together as Buckeyes.

Thank you all very much.

Mr. Gasser:

Thank you, President Drake, for that very complete and thorough report. Are there any questions for President Drake?

Mrs. Wexner:

I have a comment about BuckeyeThon. It is an extraordinary event, and I know I speak on behalf of Alex Fischer and I, who also sit on the Nationwide Children's Hospital Board, and most importantly for every member of this community. Children's Hospital serves such an important function, taking care of all of our kids. To have the students of this university dedicate themselves so dramatically and work so hard to raise unprecedented levels of support is truly extraordinary. So again, I just want to congratulate those students for the incredible effort they put in and remark about how extraordinary it is.

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Mr. Gasser:

I sense they have fun with it, too.

Mrs. Wexner:

They do.

President Drake:

I would echo what Mrs. Wexner said. BuckeyeThon is so important, it is a great activity and hundreds of these students work all year to raise money. So it is a great philanthropic effort in addition to being a fun and exciting 24-hour dance marathon. It teaches our students the value of philanthropy and it teaches them how to work together as a team. Plus, the bond our students have with the children and their families is really touching. So it is one of our favorite events.

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### COMMITTEE REPORTS

Mr. Gasser:

We will move to our committee reports. As you know, the heavy lifting of this board is done in the committees. We have a day-and-a-half of committee meetings and you are going to hear a snapshot over the next 20 minutes of what happened, but it is many, many hours of work being done. Mrs. Wexner, would you kick us off?

#### Wexner Medical Center Board

Mrs. Wexner:

Thank you, Mr. Chairman. The Wexner Medical Center Board met on Wednesday and as Dr. Drake has already mentioned, we began our meeting by welcoming Dr. Paz. I want to say how excited we are to have been able to recruit someone of his caliber who has tremendous experience both in academic medicine and private industry. I'd love to thank Dr. Drake and Dr. McPheron in particular for taking the time and care not to rush this search, but to ensure we attracted a candidate of this caliber who will build on the tremendous success we are already seeing at the medical center.

In keeping with our Time and Change theme, we heard an update from Gail Marsh on the progress we have made related to our strategic plan at the medical center. As you'll note, this is the first time ever that the medical center strategic plan is now a prominent pillar in the overall strategic plan of the university. This marks a very important change — it is the recognition of what a critical role the medical center plays in the success and reputation of the university. So having it be one of the pillars is important for all of us. This past year, we made great strides toward our goals, leading the way in patient satisfaction, clinical outcomes and creating high-impact transformational research that benefits not only our faculty and students from an academic perspective, but our community from a healthcare perspective. We are taking care of not only people in this immediate community, but of Ohioans at a very high level.

Dr. Raphael Pollock shared an interim progress report on the cancer center's immunology efforts. This is a truly ambitious undertaking that involves collaboration with many colleges across the university. It is a reminder of how unique Ohio State is that people in the medical center can work with so many different departments. That is one of the greatest assets we have here. This project has profound support from the community, including from the Pelotonia efforts and its board, as well as the James Foundation Board. We will hear more about it, but it is anticipated that when it is up and running, we will have one of the very best — if not the very best — funded efforts of this kind in the entire United States.

Dr. Craig Kent then introduced three new recruits — Dr. Benjamin Poulouse, chief of the Division of General and Gastrointestinal Surgery and the Robert M. Zollinger Endowed Chair of Surgery; Allan Tsung, director of the Division of Surgical Oncology; and Dr. Benjamin Segal, chair of the Department of Neurology. Again, just to note, under Dr. Kent's leadership, we have seen tremendous increases in the level of the recruits that we are now able to attract to the medical center from the finest institutions in the country, elevating and pursuing the strategic plan.

We then heard a presentation from Dr. Tom Ryan and the doctors of the cardiovascular service line. They talked about a one-of-a-kind innovation called transcatheter aortic valve replacement — a unique device that was created here at Ohio State that is completely personalized to a particular patient's physical structure, working with the College of Engineering. It is transformative to patients and unique at Ohio State. Again, this is a mark of the collaboration that is unique across the colleges of the university.

During the medical center operations report, David McQuaid shared that the American Association of Critical-Care Nurses has awarded the Medical Intensive Care Units at both the James Cancer Hospital and the Wexner Medical Center gold and silver Beacon Awards for excellence, respectively. Again, all of you at the medical center know just how critical nursing care is, and to have this type of recognition is both inspiring and so important. He also shared ways we are responding to the needs of our patients and their demands for differentiated services. The Upper Arlington Ambulatory Facility, for example, has seen tremendous growth in the last year, really reaching out to patients where they are and supporting that work.

Our final item for discussion was Mark Larmore's financial summary. There are a few areas in the summary that we need to continue to watch, in particular admissions are slightly behind budget by 2.6 percent and flat compared to last year. These are partially due to some anticipated changes, including a closure of a floor at Harding Hospital and some reimbursement changes. We will continue to monitor those carefully. One of the big challenges that we are also going to keep a close eye on is the length of stay — we have seen an increase of 5 percent over our budget of 3.5 percent. That really affects us and is obviously something the team is fully focused on.

The Wexner Medical Center then reviewed three items for action. The first two items related to the purchase and development of 34 acres of property at Shier Rings Road in Dublin for the second of three planned ambulatory sites. Finally, Mr. Kasey presented a request to enter into professional services and construction contracts for two projects related to the replacement of University Hospital. First, he request \$45.7 million for the

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creation of a centralized, free-standing sterile supply center that will be located on university-owned land at Kenny and Ackerman. Second, he requested \$74 million for a new inpatient hospital garage, which will house 1,870 spaces for patients and visitors and will come online in late 2020.

These items were recommended for approval and forwarded to the Finance and Master Planning and Facilities committees for their review. They all appear on the consent agenda today. That concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Abigail. Any questions for Mrs. Wexner? Thank you for your leadership on that committee and on the board.

Mr. Fischer, Master Planning and Facilities?

#### Master Planning and Facilities

Mr. Fischer:

The Master Planning and Facilities Committee met yesterday. Our Time and Change strategic plan update focused on the ways in which current and completed projects — envisioned as part of Framework 2.0 — advance the pillars of the strategic plan. As stewards of the university's physical environment, the Master Planning and Facilities Committee ensures that proposed projects align with the university's strategic initiatives.

The planning and delivery of key projects supports and represents excellence in teaching, research and discovery. When done well, facilities and open spaces have the ability to serve as an incubator for ideas and the unlikely connections that might not otherwise happen. They can serve as differentiators among our peers and competitors, and support the aspiration to be a leading national flagship public research university.

Our committee remains focused and committed to advancing projects that prioritize the needs of students, faculty and researchers, and are delivered creatively and align with the university's financial strategy. It was a fantastic opportunity for us to pause and think about how the work of the community and the physical environment of the campus connect with the five pillars of the strategic plan.

We also welcomed a new staff member to the committee. Mark Conselyea is taking the place of Lynn Readey, who retired at the end of the year, as the new associate vice president for Facilities Operations and Development. He is not new to the university, having served for many years at the Wexner Medical Center. His experience there will be very important in the years ahead as we look at major facilities as they relate to the medical center and to the entire university. He and Mr. Kasey presented the Physical Environment Scorecard. Overall, the scorecard has 10 areas coded green and six areas coded yellow. They also presented the Major Project Status Report, which includes all projects over \$20 million.

The Postle Hall project is coded yellow for budget and schedule, but a great plan for watching it and ensuring it is completed is in place. The Advanced Materials Corridor



Phase 1 is coded yellow for schedule and the Controlled Environment Food Production Research Complex is coded red for schedule and budget. This project has been on our agenda for the last several months. It has actually gone back under the provost's leadership for a total reprogramming, and it will come back at the May meeting for what we all believe is going to be a new and refreshed plan after months of considerations on the right level of programming for that facility.

Keith Myers then presented an update on West Campus. As you might recall, we have had many discussions over the last several years about West Campus and a potential Innovation District. The new Interdisciplinary Research Building had previously been planned as part of the strategic capital projects on the Midwestern Campus. However, a summer evaluation put it in the context of other projects — including the West Campus ambulatory facility and the goals of Framework 2.0 — and the decision was made to relocate the research building to West Campus and site it in proximity to the new Energy Advancement and Innovation Building, all emerging as a catalyst to create the first-ever Innovation District on West Campus.

This Innovation District, as articulated in Framework 2.0, is a vibrant mix of research, innovation and mixed-use spaces that are vital to growing academic and industrial partnerships that support the mission of our strategic plan. A great example of those partnership opportunities is the aforementioned Energy Advancement and Innovation Building. This new building will be the cornerstone of the university's public-private partnership with Ohio State Energy Partners, and it will serve as an experiential hub for energy research and technology incubation. Also, it will be the North American headquarters of ENGIE and one of only several worldwide research hubs they have across the globe. As a part of the agreement, \$50 million was committed for the project by Ohio State Energy Partners, and siting these two buildings together allows for programmatic synergies and efficient delivery.

The committee also reviewed items for approval, several of which were reviewed by the Finance Committee for alignment with applicable financial plans.

Mr. Kasey presented a request for approval to increase professional services and construction contracts for three projects, including the previously discussed Energy Advancement and Innovation Building. As Mrs. Wexner mentioned, the Wexner Medical Center Board also reviewed and recommended for approval the Central Sterile Supply and Inpatient Hospital Garage projects. All of the details are in your board materials.

Mr. Myers then presented three real estate items. The first two items were reviewed and recommended for approval by the Wexner Medical Center Board. These requests relate to the acquisition and development of the site along U.S. Route 33 in Dublin that Mrs. Wexner already discussed. The final real estate item was the request for authorization to enter into a long-term lease and purchase option with Campus Partners for the construction of a new home for WOSU Public Media. This will be the first time that we will begin to see construction coming out of the ground after a lot of mediation and work over the last couple of years at 15th and High, which I think we all anticipate is a great addition to that new entrance to our campus.

Lastly, Mr. Myers presented two requests to enter into joint-use agreements with the Boys and Girls Club of Marion County and Smart Columbus. These agreements don't use university funds, but rather are pass-throughs that allow state capital appropriations approved by the legislature and governor to be released to these entities as outlined in the State Capital Bill.

All of these resolutions were approved by the Master Planning and Facilities Committee and are included on the consent agenda. We also met in executive session to discuss real estate issues. That concludes my report, Mr. Chairman.

Mr. Gasser:

Questions for Alex? Alex, as I mentioned in your meeting yesterday, it was just a few years ago that we formed this committee. With all that's going on, I can't see how we ever survived without it. Thank you and your committee for all the hard work you've done and will be doing in the future as we embark on this ambitious programming.

Mr. Fischer:

Well, it is all supported by the incredible team here at the university. Kudos to the administration for their efforts as well.

Mr. Gasser:

Thank you. Dr. Fujita, Talent and Compensation?

Talent and Compensation

Dr. Fujita:

Thank you, Mr. Chairman. The Talent and Compensation Committee met yesterday. We began with an overview of how the university's talent strategy has helped to propel us toward our goals in the Time and Change strategic plan. The university's talent strategy plays a pivotal role in ensuring that we attract and retain the best talent to move the strategic plan forward for The Ohio State University.

Susan Basso shared with us some of the key highlights of what we have accomplished this past year related to talent, including several key executive hires. We continue to promote top talent within the organization and we are pleased to say that many of those talented leaders are women. Additionally, we have developed several important programs around leadership development and apprenticeship.

Next, Julie Hovance — who is the university's retirement benefits manager — gave us an overview of Ohio State's complex retirement plans and the specific offerings that are available to faculty, staff and student employees. Ms. Hovance reported on the types and features of both the mandatory plans as well as the supplemental 403(b) and 457(b) plans that are available as part of the total rewards package offered at Ohio State. Her comprehensive presentation also touched on contribution amounts and limits, asset management, investment risk responsibility and the continued evolution of our retirement plan offerings and administration.

Ms. Basso then shared with the committee an updated Procedure for Setting and Reviewing Compensation for University Executives document, which now gives the board authority to set and review compensation for individuals who receive interim appointments to board purview positions. The committee approved this document in its new iteration.

Ms. Basso also updated the committee on several critical searches, including dean positions at Moritz and the colleges of Public Health and Arts & Sciences. Additionally, she touched on the ongoing searches at the Wexner Medical Center for a new chief nursing executive; the medical director of the Stefanie Spielman Comprehensive Breast Center; and the CEO for the Ohio State Health Accountable Care Organization.

Finally, the committee approved the personnel actions pertaining to the appointment of Gail Marsh as senior vice president and chief strategy & implementation officer; Michael Papadakis as senior vice president and chief financial officer; Harold Paz as executive vice president and chancellor for Academic Health Care; and the reappointments of Chris Culley as senior vice president and general counsel; and Jeff Kaplan as secretary and senior advisor to the Board of Trustees.

We also met in executive session. That concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you. Questions for Hiro and the Talent and Compensation Committee? Hiro, thank you for bringing great discipline to this committee. We appreciate it very much.

Mrs. Hoeflinger, Advancement?

Advancement

Mrs. Hoeflinger:

Thank you, Mr. Chairman. The Advancement Committee met yesterday and I am pleased to share our progress. Similar to other committees, we also started our meeting by reflecting on the strategic plan and how the Advancement Committee fits in and supports those pillars. Advancement's mission is to inspire people and organizations to be meaningfully and continuously engaged with Ohio State. While it might be easy to focus on the metrics and dollars raised — and certainly the cash receipts are important — Advancement is about more than fundraising. It is about ensuring that we meet our mission and that we have the means to deliver on that mission.

Our Advancement scorecard reflects the good work that is happening to cultivate and engage various audiences. I was intrigued and, I might add, felt old to find out that our marketing team uses YouTube and 70 percent, I believe, was the number of Generation Z members who use YouTube to get the news. I did not realize that YouTube has news, so it is great we have a marketing team that keeps up with all of that and optimizes Ohio State's presence through the YouTube platform to reach prospective students. It is a great opportunity to understand how to use social media and to continue to reinforce it.

We also have the Net Promoter Score for events. It continues to be very strong for us. Fundraising results, however, are not as strong through the first six months of the year. We are a little behind where we want to be. Some of it is related to the timing of gifts closing later than anticipated, and the market has been uncertain at best, which has also impacted giving. But donor counts are up and we remain optimistic about the pipeline. The number of principal gifts is also up year-over-year for us as well.

As many of you know, next year we will celebrate Ohio State's sesquicentennial — or, if that's a little hard for you to say like it is for me, the university's 150th anniversary. The collection of programs being planned will enable Buckeyes to honor the past, understand how we've gotten to where we are today, and look forward to where we are headed. March 22, 2020, is the official date, but there will be a variety of programs and events leading up to that, including the Sesquicentennial Student Scholar Leadership Program. As part of that program, 150 students will each receive \$2,500 and leadership training throughout the year. They will serve as ambassadors and take part in the sesquicentennial events. More than 2,000 students have applied.

One of the most touching aspects of the sesquicentennial programming will be The Carmen Collection — a series of multimedia stories about Buckeyes in history whom we have rarely heard about. We had a preview and saw one or two of them and it was incredibly moving. The Carmen Collection will provide the opportunity to understand the people who have taken us to the next level and who have been such a critical part of Ohio State. The sesquicentennial football game will take place September 7, 2019, and the big sesquicentennial weekend will be March 19-22, 2020.

We also discussed the incredible success of BuckeyeThon. If you think about it, again, it's a student-run organization that raised \$1.7 million for children who are being treated for cancer at Nationwide Children's Hospital. If you get a chance, you should watch some of the videos of the kids and the way the Ohio Union fills up with people. I had the opportunity to see all of this because my daughter participated in the overnight and she thought it was important that, as a board member, every hour on the hour I got an update of what was happening. The energy, excitement, enthusiasm and the teaching of philanthropy — we've talked about it before, but it's such a critical thing.

Among the items for action, our committee approved the University Foundation Report, as well as the seven naming resolutions that are on the consent agenda. We also approved the recommendation to present Distinguished Service Awards to George Acock, Richard Hollingsworth, Linda Kass, Dr. William McDaniel and Dr. Gifford Weary. All of them have made remarkable contributions to this university.

We then recessed into executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you. Questions for Erin? Advancement is the lifeblood of the university, so thank you for your work there.

Mr. Zeiger, Audit and Compliance?

Audit and Compliance

Mr. Zeiger:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and there were four items for discussion in the public session.

First, like the rest of our committees, we heard a presentation on the Time and Change strategic plan and discussed how the Audit Committee's work in four critical areas reinforces the work of the strategic plan. Those areas which, in my mind, come down to blocking and tackling, include the internal and external auditing function, which we oversee; we also oversee the compliance and integrity function, which becomes ever more complicated with various regulations and laws that have been imposed on the university; the third area is the legal activity of the university, which has been a large undertaking; and finally, our review and oversight of the university' affiliated entities.

We watched a brief video highlighting the work of the university's newest affiliated entity, OSU Global One Health. This initiative brings together faculty and students from 15 of our colleges to establish prevention and response efforts for emerging diseases in Ethiopia and other countries. This program demonstrates the truly worldwide reach and impact that Ohio State and its strategic plan can have.

Next on our public session agenda was a presentation by Christa Dewire from our auditing firm, PwC. She gave a status report on the finalization of the fiscal year 2018 audit, as well as the steps moving forward on the fiscal year 2019 audit. We should take great satisfaction that the 2018 audit was completed and we met all of the appropriate standards. It has been submitted to the Auditor of State as required by law and the Auditor of State has approved our 2018 audit.

Additionally, the auditing firm PwC issued an unqualified report on compliance with the detailed requirements of the Office of Budget and Management's Uniform Guidance. Again, that is a compliment to the strength of our management team. The planning process for the 2019 audit will begin soon and will include discussions with management to identify areas for improvement and any needed scoping changes in the audit. PwC will present their full audit plan for the fiscal 2019 audit at the board's meeting in May.

We then had our director of compliance, Gates Garrity-Rokous, provide us a report on the Compliance and Integrity Program. We had a very good discussion with Gates and Helen Patton, the university's chief information security officer, about the university's information security framework. Due to the university's decentralized IT structure, Gates, Helen and their teams have worked with the colleges and units across campus to create a coordinated compliance strategy to mitigate the risks in information security. Since developing the framework in 2013, the university has made significant strides on campus, but there is still more work to be done and more focus to be brought to the subject. Information security will continue to be an inherently high-risk area for all industries, and particularly our university, given the nature of the work that goes on here. It will require ongoing vigilance and the commitment of resources to continue to stay ahead of evolving threats.

We did discuss that, unfortunately, the IT threat is one that will impair us at some point given the fact that we have national actors and others involved in attempting to breach our security on a regular basis. It is an area we will continue to watch and we need to have resources brought to assuring that while we are behind a step, we will catch up.

Gates also provided a brief report on the Conflicts of Interest Policy and processes of the university. A very prominent, national organization has obtained some very adverse publicity by some weakness in their Conflicts of Interest Policy. Gates explained that over the last five years, the university has worked to simplify our policy, streamline its disclosure requirements and provide training for those who are exposed to these issues so we can identify issues early and conflicts can be avoided.

Finally, Dr. Ryan Schmiesing and Alexandra Schimmer gave us a status report on the important steps that are going forward on the development of the university's new office to support students and employees impacted by sexual misconduct. There are many goals for this new office and those include:

- Ensuring for every student, faculty or staff member who comes forward on a sexual misconduct issue a consistent and coordinated response consistent with university policy;
- Providing coordinated intake and outreach support to university community members to help them access campus and community support resources and have consistent information about university policy and resolution options; and
- Ensuring a rigorous, fair and impartial review of reports by trained and experienced professionals through a process that prioritizes procedural protections for all involved.

This model is consistent with the best practices nationally at other large state universities, builds upon the strengths of our existing resources and better coordinates these components university-wide. The initial focus and priority of this office has been on sexual and gender-based harassment and violence. However, given the combination of these issues with other protected classes, such as race, ethnicity and disability, the objective is for this office to also include the institutional prevention and response to all forms of discrimination and harassment.

The university is in the final stages of a national search for the associate vice president to be responsible for this new office, and is actively working on a series of revisions to university policies and rules to ensure alignment with the responsibilities of the new office. These changes to our policies and rules also are designed to align with the anticipated direction of the U.S. Department of Education's proposed Title IX rule changes and recent decisions by our federal courts in the Sixth Circuit Court of Appeals.

Through a letter from President Drake, Ohio State recently submitted comments to the Department of Education as part of the federal rulemaking process. Those comments were among more than 100,000 comments received by the department regarding the proposed changes. As a result, we have no idea when the department will make it through their 100,000 comments and implement changes. President Drake's letter

to the Department of Education acknowledged that while the proposed rules will likely alter the regulatory landscape in some manner, our university's core values remain. We are committed to preventing sexual and gender-based harassment and assault in our campus community; we are and will continue to provide fair and effective processes for addressing and resolving complaints; and we are committed to serving as a national model for education, prevention and campus engagement on these important issues.

There were no items presented for action, but the committee did meet in executive session, Mr. Chairman.

Mr. Gasser:

Thank you. Any questions for John and the Audit and Compliance Committee? John, I couldn't think of a better leader for that committee right now with all that is going on, so thank you for your leadership.

My good friend, Mr. Kellogg, Academic Affairs and Student Life?

Academic Affairs and Student Life

Mr. Kellogg:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee met yesterday and discussed a number of items. Provost McPheron, Dr. Adams-Gaston and Dr. Stone kicked off our time with their strategic plan update. The provost began by looking at the Teaching and Learning pillar. He talked about the University Institute for Teaching and Learning's signature program, the Teaching Support Program. The program invited more than 4,700 eligible faculty to participate in order to enhance their teaching approaches, and half of those faculty members joined. As these faculty members embark on instructional redesigns for their courses, the changes they make will be noted and the student-related outcomes will be measured.

Dr. Adams-Gaston, our senior vice president for Student Life, also highlighted the Teaching and Learning pillar by looking at our approach to offering a comprehensive, well-rounded and well-balanced student experience, including encouraging engagement in philanthropic activities. We heard about the student-led BuckeyeThon multiple times and with good reason. It is a remarkable way not only to serve the community, but also to educate our students in a more comprehensive way. Imran Nuri, a third-year Finance major, was on hand to talk about his own philanthropic experiences. He is currently president of BuckeyeThon and under his leadership, BuckeyeThon recently raised more than \$1.7 million to fight pediatric cancer. While this is a bit redundant, it is worth repeating. I like to clap every time I hear that.

Dr. Stone, our senior vice president for research, then highlighted the Research and Creative Expression pillar by recognizing the accomplishments of three faculty members. I would just highlight that these distinctions and recognitions are really at the top of the pyramid in terms of such recognitions and awards. He recognized Professor Rattan Lal for receiving the Japan Prize; Professor Dorota Grejner-Brzezinska for her election into the National Academy of Engineering; and Professor Arnab Nandi for his collaborative research with Honda. Dr. Stone also discussed extramural research

funding, industry-funded R&D and the importance of using the breadth of the university strategically. Dr. Stone is standing up a new travel program to send faculty members to interact with funding agencies prior to solicitation. He is also increasing support for staffing in the Office of Sponsored Programs and working to multiply research impact by moving partnerships from transactional to interdependent approaches.

Next, Provost McPheron shared that Vice President and Chief Information Officer Mike Hoffherr was — at the same time our meeting was taking place — taking two items for action to the Finance Committee related to efforts around the Digital Flagship and the Affordable Learning Exchange. Digital Flagship, a collaboration with Apple, is the university's comprehensive digital learning initiative. This year, all incoming first-year students received iPads and related technology, which represents the largest-ever deployment of learning technology in university history. Faculty members are also using this technology to innovate in their classrooms; a coding curriculum is under development; and a mobile design lab will be unveiled this spring. The Affordable Learning Exchange includes several initiatives to reduce the cost of textbooks and course materials. It is on pace to save students more than \$10 million by 2020. The program offers grants for faculty members to redesign their course materials and serves as a pilot initiative to provide students with digital textbooks that cost up to 80 percent less than traditional textbooks. We went to school too early, everyone.

The provost also announced the recent launch of the Sustainability Institute, which will be responsible for coordinating and enhancing the university's strong presence in the sustainability realm. More than 600 faculty and researchers are already engaged with the institute's work and, since 2015, the university has hired 60 new faculty to join our sustainability efforts. To give you an idea of the scope, Ohio State offers 340 courses that focus on sustainability issues, more than 700 additional courses featuring sustainability topics and more than 70 student organizations focused on aspects of sustainability. We are extremely proud of these efforts.

Provost McPheron then recommended a series of faculty personnel actions, including appointments, reappointments, faculty professional leave requests and emeritus status requests. He welcomed Gil Latz, the new vice provost for global strategies, and introduced Kay Wolf as senior vice president and Ryan Schmiesing as vice provost for outreach and engagement. He also acknowledged the appointment of Johanna Burton as the new director of the Wexner Center for the Arts, and thanked Mrs. Wexner for her support and service on the search committee.

Dr. Adams-Gaston requested the approval of amendments to the *Code of Student Conduct* that relate to the following — the university's jurisdiction over any student activity that could constitute a criminal offense, whether on or off campus, while a student at the university; issues of honesty, for example, if a class is retaken, students may not turn in the same materials; policies related to handguns and keeping them inside a car; and policies related to posting any material online that attacks others.

Finally, the provost requested approval of degrees and certificates for distribution at Spring Commencement, which will be held on May 5. This includes a request for two posthumous degrees, one for a student in Food Science and the other for a student in Chemical Engineering.



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After approving these items for action, which appear on our consent agenda today, the committee recessed into executive session. That concludes my lengthy but exciting report, Mr. Chairman.

Mr. Gasser:

Thank you. Any questions for Clark?

President Drake:

I have a couple comments. First, that was a great report and it got to the heart of what we do. One thing that I mentioned to the board yesterday — an organization called *Times Higher Education* from the UK does worldwide surveys of universities in a variety of areas. One survey they use looks at the universities in the United States and ranks those that produce the most job-ready graduates. The top nine are mostly Ivy schools, like Harvard, with Stanford and Duke. No. 10 was UC-Berkeley. The next six were small, elite private universities. Very proudly, No. 17 on the list was The Ohio State University. That is a great reflection on us, coming from a group that does this full time in England. There were two large public universities in the top 17 — UC-Berkeley and The Ohio State University — which is a great reflection of the work that we do.

I also wanted to mention that Laila Ujayli, who was one of the women speaking about her Ohio State experience in the video we saw earlier, is also a Rhodes Scholar and a tremendous student. She is the seventh Rhodes Scholar in our history, and the second in the last three years. The quality of our students — and the recognition that the world has about how ready they are to make the world a better place — is very special.

Mr. Fischer:

By my calculation, that basically makes us No. 1 among public institutions in producing graduates that are ready for the workplace. Columbus and the central Ohio community lead the country in job creation, but it would not be possible without this talent pipeline. There may be no greater evidence of a land-grant institution contributing to its state and the state's economy by producing graduates who are ready to go to work. So I'm going to put an exclamation point around being one of the very top public institutions in the country in that workplace-readiness factor.

Mr. Gasser:

It all ties together, doesn't it? Thank you, Clark. Mr. Smucker, Finance?

Finance

Mr. Smucker:

Yes, Mr. Chairman. The Finance Committee met yesterday. During the meeting, three items were presented for discussion. Mr. Papadakis presented the strategic plan update and focused on progress that has been made in the Operational Excellence and Resource Stewardship pillar. The university has made significant progress since 2015, generating more than \$1 billion in new resources and efficiency savings that are being used to support student financial aid, teaching excellence and other academic priorities. Mr. Papadakis and his team are focused on continuing that momentum to fuel Ohio State's academic mission.

Mr. Papadakis and Ms. Devine then presented the consolidated university and Wexner Medical Center financial scorecards through January 2019. The metrics demonstrate the university's strong financial position, with consolidated revenue ahead of budget for the year to date, and expenses close to plan. All metrics on the consolidated financial scorecard were green, with the exception of three metrics. Two of those areas are affected by volatility in the current investment markets — Change in Net Assets and the Three-Year Return for the Long-Term Investment Pool. In addition, our Total Expenses are marked yellow, primarily because of growth in the health system.

Mr. Hofherr then presented an update on the Digital Flagship and the Affordable Learning Exchange initiatives that, as Clark already mentioned, are enhancing learning at the university and increasing affordability for students.

The Finance Committee then discussed seven items for action, including two associated with Mr. Hofherr's report. First, the university is seeking approval to acquire iPads for first-year students at all campuses who will start in the next academic year. The university is finalizing negotiations with Apple, but is seeking approval for an agreement in which the terms will be the same or better than last year's lease on a per-student basis. The total cost over four years will not exceed \$13.8 million.

Next, the university is seeking to extend the digital textbook affordability pilot through summer and fall 2019. The existing pilot saved students more than \$217,000 this spring, and total savings for the expanded program is expected to exceed \$1 million over the first year of the Carmen Books pilot.

We reviewed proposed ticket prices for men's basketball games in the 2019-20 season, which would continue to use the university's variable pricing model. Student ticket prices would be unchanged at \$9 per game, and most other seats will cost the same or less than they do for the current season. Tickets for non-students would cost \$7 to \$28 for non-conference games, \$10 to \$45 for conference games and \$14 to \$57 for premier games.

And finally, the Finance Committee also reviewed four items that have already been discussed by Mrs. Wexner and Mr. Fischer related to professional services and construction contracts; the acquisition and development of real property in Dublin; and the long-term lease and purchase option with Campus Partners for WOSU Public Media's new home.

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These resolutions were approved by the Finance Committee and are included on the consent agenda today. The committee then met in executive session. That concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you. Questions for Tim and the Finance Committee? There is a lot of hard work being done there, Tim, so thank you.

Mr. Shumate, Governance?

#### Governance

Mr. Shumate:

Thank you, Mr. Chairman. The Governance Committee met earlier this morning and, like the other committees, we began with a strategic plan update. Our Chief Strategy Officer Gail Marsh began our meeting with a discussion regarding our first year of the implementation of the strategic plan. I would refer all of the board members to the infographic Ms. Marsh shared with our committee, which highlights the achievements and accomplishments of the first year of our strategic planning implementation process.

Considering the integral role this board played in the development of the plan, I am very proud to see how thoroughly it is being implemented and executed. We are truly standing at the doorway of transformational change for Ohio State with university records in applications, graduation rates, academic excellence, diversity, donor support and more. To continue to be successful in our aspiration of being a leading national flagship public research university, good governance requires us as a board to lead, guide and support the university and its ongoing strategic planning efforts. As a best practice, this plan should be revisited annually to make sure we are still on the right track. I am sure I speak for the entire board when I say the future seems very bright for The Ohio State University.

Second on our agenda was an update from our undergraduate student trustee, Jordan Moseley, about our annual student trustee selection process. Since the November board meeting, the selection committee conducted a review of student trustee applications, evaluating them against a rubric that focused on each individual's academic strength, commitment to service and intellectual curiosity, just to name a few of the criteria. Later today, the board will meet the top 10 candidates at a trustee mixer. This is a wonderful opportunity to interact with the applicants in an informal setting while they learn about the governance role of the Board of Trustees. Tomorrow, each of these top candidates will have thorough interviews with the selection committee, and they will ultimately recommend five candidates to Governor DeWine for final selection.

Finally, we had one item for action — the resolution to ratify committee appointments. The updated roster is at your seats and reflects the assignments of Liza Kessler to the Talent & Compensation, Audit & Compliance and Academic Affairs & Student Life committees; Gary Heminger to the Master Planning & Facilities, Audit & Compliance,

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Finance and Governance committees; and Alec Wightman to the Advancement Committee as one of the Foundation Board representatives.

After approving this resolution, the committee met in executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you. Questions for Alex and the Governance Committee? Very good job Alex, thank you very much.

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### **CONSENT AGENDA**

Mr. Gasser:

That brings us to the consent agenda. President Drake, would you like to present it to the board, please?

President Drake:

Thank you, Chairman Gasser. Today we have 25 resolutions on the consent agenda. We will hold a separate vote for item No. 25. There are three hand-carried resolutions on this list. Copies of these resolutions have been placed at your seats and we also have copies available for the public.

To begin, we are seeking approval of the following:

### **RESOLUTIONS IN MEMORIAM**

Resolution No. 2019-56

#### **Michael W. Browne**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 10, 2018, of Michael W. Browne, Professor Emeritus of both Psychology and Statistics in the College of Arts and Sciences.

Dr. Browne was born in Johannesburg, South Africa. He earned his BA and MS degrees from the University of the Witwatersrand and a PhD from the University of South Africa. He served as a professor at the University of South Africa until 1991, when he joined the faculty at Ohio State with a joint appointment in Psychology and Statistics.

Dr. Browne specialized in the application of statistical models to data collected in the social sciences, in particular to tests of academic achievement and health behavior. This activity is designed to better understand, for example, how children learn in school and how patients respond to medical treatment.

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Dr. Browne was one of the most influential scientists of his generation in this specialty. Among the specific methods he developed are factor analysis, structural equation models and structured latent growth curves. In addition to these statistical procedures, he also developed a related and equally valuable body of work in estimation theory and computing algorithms.

He published more than 100 articles, book chapters and sponsored research reports, which have been cited by other scholars more than 50,000 times. His research received support from the National Institutes of Health and the National Science Foundation. He received several honors, including the Roger E. Kirk Scholarship from Ohio State as well as commendations for scientific achievement from the Psychometric Society and the Society of Multivariate Experimental Psychology. In both of these societies, he served as the organization's president.

During his career, Dr. Browne served as the PhD advisor to 14 students, almost all while at Ohio State, and was co-advisor to many other graduate students who are active in universities and private businesses nationwide. He was most proud, however, of the professional careers of his two distinguished sons, Drs. David and Andrew Browne.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Michael W. Browne its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

#### **Donald Bolon Cooper**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on December 11, 2018, of Donald Bolon Cooper, Professor Emeritus in the Department of History.

Dr. Cooper was born in Columbus, Ohio, and was a proud graduate of North High School, class of 1949. He served four years in the U.S. Navy during the Korean War, including one year aboard the USS Currier (DE-700); one year at Naval Hospital Corps School; service at the Balboa U.S. Naval Hospital in San Diego, California; and a two-year deployment to the U.S. Marine Corps at Fleet Marine Headquarters in Pearl Harbor. He was discharged on November 19, 1954, as Hospital Corpsman, Second Class.

After Dr. Cooper completed his military service, he attended The Ohio State University. A member of Phi Beta Kappa, he graduated from Ohio State in 1957 with a BA in History. He went on to receive the Woodrow Wilson Fellowship for graduate study of Latin American History at the University of Texas, Austin, where he earned his MA in 1958 and his PhD in 1963.

Following graduate school, Dr. Cooper completed a one-year fellowship with The Doherty Foundation, researching and archiving the early history of epidemics in Mexico.

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Dr. Cooper taught Latin American History for more than 40 years, first at Oklahoma State University (1961-63), then at Tulane University (1963-69) and finally at Ohio State (1969-2002). Dr. Cooper was very active in the Ohio State community. He was a member of the Torch Club, as well as The Ohio State University Retirees Association, where he served on the Executive Board and was the group's historian.

He was also active outside of Ohio State. Dr. Cooper was a member of First Community Church, and his hobbies included classical music, Cincinnati Reds baseball, spending time with his grandchildren and making homemade wine from fruit gathered at his cottage in northern Wisconsin.

Dr. Cooper was preceded in death by his beloved wife, Ellen Hutchins Cooper; brother, Charles William Cooper; and parents, Charles Dolman and Gladys Bolon Cooper. He is survived by his sister, sister-in-law, three children, nine grandchildren, three step-grandchildren and five great-grandchildren.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Donald Bolon Cooper its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

#### **Felix P. Kollaritsch**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 27, 2019, of Felix P. Kollaritsch, Professor Emeritus in the Department of Accounting and Management Information Systems.

Professor Kollaritsch served on the faculty at Ohio State from 1962 until his retirement in 1990. He was a recognized expert in cost accounting, controllership and accounting theory, and possessed deep insights into public and industrial accounting. He twice served as chair of the Department of Accounting, first in 1974 and later in 1984. His research and insights were published nationally and internationally, and while at Ohio State, Professor Kollaritsch authored the 1968 book *Opinions, Scholastic Rankings and Professional Progress of Accounting Graduates*.

He proudly served his department, college and the university through participation in and leadership of several key committees and organizations. In particular, he chaired the College Research Committee, the Professorship and Named Professorship Search Committees, the Accounting Curriculum Committee, the Accounting PhD Committee, the Master of Accounting Committee and numerous internal review committees.

Born in Graz, Austria, Professor Kollaritsch arrived in the United States as an exchange student at the University of Texas. At Ohio State, he helped foster students' focus on global perspectives, serving as the faculty advisor of the university's chapter of the Association for the International Education of Students in Economics and Commerce.

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Professor Kollaritsch also served the accounting field generously. As a member of the American Accounting Association, he chaired its Management Accounting Committee, its National Member Committee and he was vice president of the organization's Ohio region. He served two terms as vice president of the National Accounting Association and he belonged to the American Institute of CPAs.

Locally, Professor Kollaritsch was director of the Ohio Society of CPAs and served as leader of the Columbus chapter. Prior to arriving at Ohio State, he was a CPA in Indiana and a member of the Indiana Association of CPAs.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Felix P. Kollaritsch its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**Stanley K. Laughlin Jr.**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 20, 2018, of Stanley K. Laughlin Jr., Professor Emeritus of Law in the Moritz College of Law and Adjunct Professor of Anthropology.

Professor Laughlin served on The Ohio State University faculty from 1968 until his retirement in 2012. He taught Constitutional Law, Foreign Relations Law, Anthropology and Law, Ethical Issues of the Professions, Law and Religion, Law and Society, Evidence, Economic Regulation and Criminal Law.

He earned his undergraduate degree from Miami University and served three years as an officer in the U.S. Navy on the aircraft carrier USS Oriskany (CV-34). Following his military service, Professor Laughlin pursued a law degree at Ohio State, where he served as editor-in-chief of *The Ohio State Law Journal* and became a member of the Order of the Coif, a national honorary scholastic society for lawyers. He graduated first in his class in 1960.

Following law school, Professor Laughlin practiced with Gibson, Dunn & Crutcher LLP in Los Angeles, California. However, Professor Laughlin would eventually follow his love of the law into teaching. He was a teaching fellow at the University of Michigan and taught at the University of Florida before joining the faculty at Ohio State. He also served as a visiting professor at the University of Hawaii and as a CLEO professor at Indiana, Kentucky and Notre Dame.

In addition to teaching, he conducted empirical legal research in American Samoa, Guam, Puerto Rico, the U.S. Virgin Islands, Fiji, the Federated States of Micronesia, the Republic of the Marshall Islands and the Republic of Samoa. Professor Laughlin was especially interested in Constitutional Law and focused his research on studying the application of the Constitution to the U.S. territories, eventually publishing the leading textbook on the subject.

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In 2004 and 2005, Professor Laughlin held appointments as a visiting scholar at the University of Hawaii's William S. Richardson School of Law. He also served as the director of Moritz's Oxford Pre-Law Program in 1998, 1999 and 2004. Professor Laughlin helped design, direct and teach for the Continuing Legal Education program at the University of Oxford as well.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Stanley K. Laughlin Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

#### **Melvin L. Moeschberger**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 9, 2019, of Melvin L. Moeschberger, Professor Emeritus in the College of Public Health.

Dr. Moeschberger earned a BS degree in Mathematics and Chemistry from Taylor University, an MS degree in Mathematics from Ohio University and a PhD in Statistics from North Carolina State University.

After teaching at the University of Missouri for 10 years, Dr. Moeschberger accepted a position at Ohio State in 1980, where he served the College of Public Health as an associate professor of biostatistics for 27 years. Dr. Moeschberger was acclaimed for his work in the field of survival analysis, publishing several books, including *Survival Analysis: Techniques for Censored and Truncated Data*. He was most passionate, however, about helping students to recognize their true potential.

During his tenure, Dr. Moeschberger also served as chair of several public health divisions, including Biostatistics and Epidemiology. He was instrumental in the creation of the Center for Biostatistics and Bioinformatics at Ohio State. In recognition of his lifetime of research, teaching and professional service, he was elected a Fellow of the American Statistical Association in 2006.

Dr. Moeschberger's many contributions to Ohio State and the College of Public Health will continue to impact the field of biostatistics and inspire the next generation of public health professionals.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Melvin L. Moeschberger its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.



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### **John Francis Underwood**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 31, 2018, of John Francis Underwood, Professor Emeritus with OSU Extension in the College of Food, Agricultural and Environmental Sciences.

Professor Underwood completed his undergraduate studies at Michigan State University and earned his MS in Agronomy from Cornell University in 1952. After college, he served in the U.S. Army and attained the rank of corporal. He was stationed at Fort Detrick, in Frederick, Maryland — where he met Roxie, his beloved wife of 63 years — and in St. Croix on the U.S. Virgin Islands.

Following his military service, Professor Underwood served as an agronomist and professor for The Ohio State University for more than 23 years, basing his work from the Area Research Station in Jackson, Ohio. His work focused on no-till crop production, reclaiming strip-mined land for crop production and eliminating multiflora rose from southern and eastern Ohio hillside.

His professional activities kept him busy, as he was active in the Jackson-Vinton Farm Bureau, the American Legion Post 81 and the National Association of County Agricultural Agents. In his spare time, Professor Underwood was an active member of Christ United Methodist Church in Jackson, a member of the Michigan State University alumni marching band, a PTA officer and Girl Scout leader, and a United Methodist Men's group member. He also helped Roxie care for the city trees and the church landscaping.

Professor Underwood continually sought to expand his knowledge base, regularly attending farm management, pesticide education, pesticide safety and insect identification workshops. He also worked on the North Central Region Dow Chemical Company 10-Day Study Tour, the state's Environmental Quality Recognition Program and an energy program funded in part by the Ohio Department of Energy.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John Francis Underwood its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

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**RATIFICATION OF COMMITTEE APPOINTMENTS 2019-2020**

Resolution No. 2019-57

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2018-2019 are as follows:

**Academic Affairs and Student Life:**

Clark C. Kellogg, Chair  
Cheryl L. Krueger, Vice Chair  
Abigail S. Wexner  
Hiroyuki Fujita  
Alan A. Stockmeister  
**ELIZABETH P. KESSLER**  
Janice M. Bonsu  
Alan VanderMolen  
Janet Porter  
Richard K. Herrmann (faculty)  
Michael J. Gasser (ex officio)

**Finance:**

Timothy P. Smucker, Chair  
Brent R. Porteus, Vice Chair  
Alex Shumate  
Erin P. Hoeflinger  
Alexander R. Fischer  
John W. Zeiger  
Lewis Von Thaeer  
**GARY R. HEMINGER**  
H. Jordan Moseley  
James D. Klingbeil  
Lawrence A. Hilsheimer  
Michael J. Gasser (ex officio)

**Advancement:**

Erin P. Hoeflinger, Chair  
Alan A. Stockmeister, Vice Chair  
Clark C. Kellogg  
Alex Shumate  
Cheryl L. Krueger  
Abigail S. Wexner  
H. Jordan Moseley  
Alan VanderMolen  
Janet Porter  
Nancy Kramer  
Craig S. Bahner  
Kristin L. Watt (Alumni Assn)  
Catherine Baumgardner (Alumni Assn)

Gifford Weary (Fndtn Board)  
**ALEC WIGHTMAN (Fndtn Board)**  
Michael J. Gasser (ex officio)

**Audit and Compliance:**

John W. Zeiger, Chair  
Timothy P. Smucker, Vice Chair  
Brent R. Porteus  
Hiroyuki Fujita  
Lewis Von Thaeer  
**GARY R. HEMINGER**  
**ELIZABETH P. KESSLER**  
Janice M. Bonsu  
James D. Klingbeil  
Amy Chronis  
Craig S. Morford  
Michael J. Gasser (ex officio)

**Governance:**

Alex Shumate, Chair  
Janet Porter, Vice Chair  
Timothy P. Smucker  
Erin P. Hoeflinger  
Alexander R. Fischer  
Hiroyuki Fujita  
**GARY R. HEMINGER**  
H. Jordan Moseley  
Alan VanderMolen  
Michael J. Gasser (ex officio)

**Talent and Compensation:**

Hiroyuki Fujita, Chair  
Alex Shumate, Vice Chair  
Clark C. Kellogg  
Erin P. Hoeflinger  
John W. Zeiger  
Lewis Von Thaeer  
**ELIZABETH P. KESSLER**  
H. Jordan Moseley  
Janet Porter  
Michael J. Gasser (ex officio)

**Master Planning and Facilities:**

Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Timothy P. Smucker  
Brent R. Porteus

Alan A. Stockmeister  
**GARY R. HEMINGER**  
Janice M. Bonsu  
Robert H. Schottenstein  
Michael J. Gasser (ex officio)

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**AUTHORIZATION OF ADDITIONAL SCHEDULES TO  
MASTER EQUIPMENT LEASE WITH APPLE INC.**

Resolution No. 2019-58

Synopsis: Authorization of additional schedules to that certain Master Equipment Lease with Apple Inc. dated as of April 2018, as amended, including performance of all obligations thereunder and execution and delivery of documents in connection therewith, is proposed.

WHEREAS the university has committed to a student-success initiative that will help provide universal access to a common set of learning technologies; and

WHEREAS new first-year students who commenced studies in autumn 2018 at the Columbus or regional campuses each received an Apple iPad Pro with tools, including Apple Pencil and Smart Keyboard (collectively, the "Apple Products") as well as certain software, AppleCare + warranty protection and apps to support learning and life at the university; and

WHEREAS the university has evaluated the effectiveness of the deployment of the Apple Products in achieving its student-success initiative and proposes to continue such initiative in autumn 2019;

WHEREAS the university financed the cost of the Apple Products for the autumn 2018 incoming first-year students by entering into a Master Lease Agreement with Apple Inc. dated as of April 2018, as amended (the "Apple Lease");

WHEREAS the university proposes to finance the cost of the Apple Products in an aggregate amount not to exceed \$13,782,200 for incoming first-year students who commence studies in autumn 2019 by entering into additional schedules to the Apple Lease (the "Equipment Lease Schedules"), pursuant to which the university will finance such cost of the Apple Products with four (4) annual lease payments commencing in spring 2019; and

WHEREAS the Finance Committee has determined that it is in the best interests of the university to enter into the Equipment Lease Schedules to finance the cost of the Apple Products:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees has determined it is in the best interests of the university to enter into the Equipment Lease Schedules to finance the cost of the Apple Products and to perform the obligations arising thereunder, including the university's obligation to make the lease payments; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the university to enter into the Equipment Lease Schedules to finance the cost of the Apple Products in an aggregate amount not to exceed \$13,782,200 and to enter into any other documents that the president and/or senior vice president for business and finance (each an "Authorized Officer"), or either of them, deems necessary, advisable or appropriate in connection with the Equipment Lease Schedules, such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof (the "Related Agreements"); and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes and directs the Authorized Officers, or either of them, to negotiate, execute, acknowledge and deliver the Equipment Lease Schedules and any Related Agreement on such terms as any Authorized Officer deems necessary, advisable or appropriate, with such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof and to take such actions as any Authorized Officer deems necessary, advisable or appropriate to perform the Equipment Lease Schedules and Related Agreements, with such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That all actions previously taken by any Authorized Officer or employee of the university, by or on behalf of the university in connection with the Equipment Lease Schedules, be, and each of the same hereby is, adopted, ratified, confirmed and approved in all respects; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board of Trustees concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board of Trustees, and that all deliberations of this Board of Trustees and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XXX for background information, page XXX)

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**APPROVAL OF SUMMER AND AUTUMN 2019  
DIGITAL TEXTBOOK FEES**

Resolution No. 2019-59

Synopsis: Approval of discounted digital textbook fees, effective for Summer Term 2019 and Autumn Semester 2019 as an expansion of the Spring Semester 2019 inclusive access pilot program, is proposed.

WHEREAS access, affordability and excellence is a pillar of The Ohio State University's strategic plan; and

WHEREAS the university has made textbook affordability a key area of focus; and  
WHEREAS the Board of Trustees approved in August 2018 the rollout of an inclusive access pilot program, which leverages digital textbooks to reduce the cost of course materials; and

WHEREAS the inclusive access pilot launched in Spring Semester 2019, offering students course materials at a significantly discounted rate compared with traditional materials; and

WHEREAS the pilot included the creation of a discounted digital textbook fee for participating courses that serves as a pass-through fee to collect the cost of these materials; and

WHEREAS the university has seen significant results from the pilot, including textbook savings for more than 1,600 students; and

WHEREAS the university anticipates the expanded pilot program will impact more than 11,000 students in 32 courses in nine (9) colleges and departments, resulting in a total savings to students in the first year of more than \$1 million:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves an extension of this digital textbook fee program for Summer Term 2019 and Autumn Semester 2019, as outlined in the attached document.

(See Appendix XXX for background information, page XXX)

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**AUTHORIZATION TO APPROVE ATHLETIC PRICES AND FEES**

Resolution No. 2019-60

**FISCAL YEAR 2020  
MEN'S BASKETBALL TICKET PRICING**

Synopsis: Approval of athletic ticket prices for fiscal year 2020 at the recommended levels, is proposed.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS Ohio State desires to continue its variable ticket pricing methodology to create a range of pricing options for fans attending games; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices; and

WHEREAS the Athletic Council has approved pricing for men's basketball tickets as shown on the attached table; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate university administration:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommended prices for men's basketball tickets for Fiscal Year 2020.

(See Appendix XXX for background information, page XXX)

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**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2019-61

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**  
Energy Advancement and Innovation Center

**APPROVAL TO INCREASE PROFESSIONAL SERVICES  
AND CONSTRUCTION CONTRACTS**  
Wexner Medical Center Inpatient Hospital – Central Sterile Supply  
Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work)

Synopsis: Authorization to enter into/increase professional services and increase construction contracts, as detailed in the attached materials, is proposed.

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WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Project Cost	
<b>Energy Advancement &amp; Innovation Center</b>	\$3.0M	\$35.0M	Partner Funds (OSEP)

WHEREAS in accordance with the attached materials, the university desires to increase professional services and construction contracts for the following projects; and

	Prof.Serv. Approval Requested	Construction Approval Requested	Total Requested	
<b>Wexner Medical Center Inpatient Hospital – Central Sterile Supply</b>	\$11.8M	\$33.9M	\$45.7M	Auxiliary Funds
<b>Wexner Medical Center Inpatient Hospital – Garage (Infrastructure and Road Work)</b>	\$19.7M	\$54.3M	\$74.0M	Auxiliary Funds

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and was approved by the Board of Trustees on June 8, 2018; and

WHEREAS approval for professional services for the Energy Advancement and Innovation Center is needed to align the design and construction schedule with the Interdisciplinary Research Building; and

WHEREAS the full cost of professional services and construction for the Wexner Medical Center Inpatient Hospital – Central Sterile Supply and the Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work) was not known at the time the CIP was approved; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the CIP and other applicable financial plans:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby approves that the Capital Investment Plan be amended to include professional services for the Energy Advancement and Innovation Center project and additional professional services and construction for the Wexner Medical Center Inpatient Hospital – Central Sterile Supply project and the Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work) project; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR ACQUISITION AND POTENTIAL SALE  
OF REAL PROPERTY**

Resolution No. 2019-62

SHIER RINGS ROAD  
DUBLIN, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to purchase real property located along U.S. 33 at Shier Rings Road in Dublin, Franklin County, Ohio, and authorization to sell real property located along U.S. 33 at Shier Rings Road in Dublin, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase approximately 34 +/- acres of unimproved real property located along U.S. 33 and Shier Rings Road in Dublin, Ohio; and

WHEREAS the property is strategically important in supporting the objectives of the Wexner Medical Center ambulatory care strategy; and

WHEREAS the city of Dublin will be responsible for the installation and construction of public infrastructure improvements identified in a separate Economic Development Agreement; and

WHEREAS as partial consideration for the city of Dublin's agreement to transfer and convey ownership of the property to the university, Dublin and The Ohio State University have agreed that under certain limited circumstances following the closing of the sale and conveyance of the property from Dublin to the university, Dublin may elect to have the university reconvey the property to Dublin after payment of the original purchase price by Dublin to the university, all upon such terms and conditions as outlined in the Property Reconveyance Escrow Agreement (PREA) to be signed simultaneously with the Economic Development Agreement (EDA) and the Real Estate Purchase and Sale Agreement; and



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WHEREAS the PREA will require the university to obtain state of Ohio legislative approval for a potential sale with the resulting Governor's Deed to be held in escrow and released only in accordance with the terms and conditions of the PREA; and

WHEREAS the Wexner Medical Center will provide funding for the acquisition and subsequent development of the property:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the purchase of the referenced property in the name of the state of Ohio for the use and benefit of The Ohio State University upon terms and conditions deemed to be in the best interest of the university and at a purchase price determined to be fair market value for the property; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the sale of the referenced property upon terms and conditions deemed to be in the best interest of the university and pursuant to the terms of the PREA.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR EXECUTION OF AN ECONOMIC DEVELOPMENT AGREEMENT**

Resolution No. 2019-63

SHIER RINGS ROAD  
DUBLIN, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to enter into an Economic Development Agreement related to property located along U.S. 33 at Shier Rings Road in Dublin, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to enter into an Economic Development Agreement (EDA) for development of approximately 34 +/- acres of real property located along U.S. 33 at Shier Rings Road in Dublin, Ohio; and

WHEREAS the property is strategically important in meeting the objectives of the Wexner Medical Center ambulatory care strategy; and

WHEREAS the EDA will memorialize, among other items, agreements regarding certain public infrastructure work to be performed by the city of Dublin and municipal income tax incentives to be paid to the university;

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to enter into the Economic Development Agreement upon terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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**AUTHORIZATION TO ENTER INTO A  
LONG-TERM LEASE AND PURCHASE OPTION**

Resolution No. 2019-64

14TH AVENUE AND PEARL STREET  
COLUMBUS, OHIO

Synopsis: Authorization to negotiate and enter into a lease agreement providing for the construction and occupancy of a four-story building — approximately 52,000 square feet in size and situated upon approximately .39 acres to be located at the northeast corner of 14th Avenue and Pearl Street — as part of the planned new 15th and High development, is proposed.

WHEREAS Campus Partners for Urban Community Redevelopment (Campus Partners), an affiliate of The Ohio State University (the university), owns the desired site through Redstone Realty Company, LLC (Redstone), a wholly owned subsidiary of Campus Partners, and shall construct the office facility to suit WOSU Public Media (WOSU); and

WHEREAS the university, through WOSU, will occupy the entirety of the building constructed on the site through a thirty (30) year lease with Redstone; and

WHEREAS WOSU has determined that this site and the proposed building meet the objectives and requirements of the WOSU strategic plan, and funds necessary to meet the university's obligations under the agreements will be provided through WOSU:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into a lease providing for the construction and occupancy of a four-story building — approximately 52,000 square feet in size and situated upon approximately .39 acres at the northeast corner of 14th Avenue and Pearl Street in Columbus, Ohio — as part of the planned new 15th and High development, on such terms and conditions as deemed to be in the best interest of the university, which shall include an option to purchase the site and building, subject to board approval and other conditions; and

BE IT FURTHER RESOLVED, That in no event shall the consideration paid by the university to Redstone pursuant to the lease agreement, including pre-paid rent and tenant improvements, if any, exceed \$29,000,000.

(See Appendix XXX for background information, page XXX)

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### FACULTY PERSONNEL ACTIONS

Resolution No. 2019-65

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the November 16, 2018, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

#### Appointments

Name: \*OSVALDO CAMPANELLA  
Title: Professor (Carl E. Haas Chair in Food Industries)  
College: Food, Agricultural and Environmental Sciences  
Term: September 1, 2019 through August 31, 2024

Name: LEI CAO  
Title: Associate Professor (William C. and Joan E. Davis Cancer Research Professorship)  
College: Medicine  
Term: December 1, 2018 through November 30, 2022

Name: JARED GARDNER  
Title: Professor (Joseph V. Denney Designated Professorship in English)  
College: Arts and Sciences  
Term: November 1, 2018 through August 15, 2023

Name: RYAN SCHMIESING  
Title: Vice Provost for Outreach and Engagement  
Office: Academic Affairs  
Term: February 1, 2019 through January 31, 2024

Name: \*BENJAMIN M. SEGAL  
Title: Chair, Department of Neurology (Gilbert and Kathryn Mitchell Chair)  
College: Medicine  
Title: Chief of Neurology Services  
Unit: Health System  
Term: July 1, 2019 through June 30, 2023

Name: ALEX SPARREBOOM  
Title: Professor (Lucius A. Wing Chair of Cancer Research and Therapy)  
College: Medicine  
Term: December 1, 2018 through November 30, 2022

February 22, 2019, Board of Trustees meeting

Name: KAY WOLF  
Title: Senior Vice Provost  
Office: Academic Affairs  
Term: February 1, 2019 through January 31, 2024

Name: \*SONG GUO ZHENG  
Title: Professor (Ronald L. Whisler MD Chair in Rheumatology and Immunology)  
College: Medicine  
Term: January 2, 2019 through January 1, 2023

\*New Hire

Reappointments

Name: GREG ALLENBY  
Title: Professor (Helen C. Kurtz Chair in Marketing)  
College: Max M. Fisher College of Business  
Term: October 1, 2019 through September 30, 2024

Name: JAIDEEP ANAND  
Title: Professor (William H. Davis Chair in the American Free Enterprise System)  
College: Max. M. Fisher College of Business  
Term: September 1, 2019 through August 31, 2024

Name: ANNETTE BEATTY  
Title: Professor (Deloitte & Touche Chair in Accounting)  
College: Max M. Fisher College of Business  
Term: October 1, 2019 through September 30, 2024

Name: LOUIS F. DIMAURO  
Title: Professor (Dr. Edward E. and Sylvia Hagenlocker Chair in Physics)  
College: Arts and Sciences  
Term: September 1, 2019 through August 31, 2024

Name: BERNADETTE MINTON  
Title: Professor (Arthur E. Shepard Endowed Professorship in Insurance)  
College: Max M. Fisher College of Business  
Term: September 1, 2019 through August 31, 2024

Name: RAYMOND NOE  
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)  
College: Max M. Fisher College of Business  
Term: October 1, 2019 through September 30, 2024

Name: GREGORY S. ROSE  
Title: Dean and Director  
College: The Ohio State University at Marion  
Term: July 1, 2019 through June 30, 2024

Name: ODED SHENKAR  
Title: Professor (Ford Motor Company Chair in Global Business Management)  
College: Max M. Fisher College of Business  
Term: May 1, 2019 through April 30, 2024

(See Appendix XXX for background information, page XXX)

\*\*\*

### **AMENDMENTS TO THE *CODE OF STUDENT CONDUCT***

Resolution No. 2019-66

Synopsis: Approval of the following amendments to the *Code of Student Conduct*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-5-48.4 (B)(8) of the Administrative Code, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as proposed by the Council on Student Affairs and approved by the University Senate; and

WHEREAS the proposed changes to the *Code of Student Conduct* were approved by the University Senate on January 24, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

\*\*\*

### **DEGREES AND CERTIFICATES**

Resolution No. 2019-67

Synopsis: Approval of Degrees and Certificates for spring semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

February 22, 2019, Board of Trustees meeting

WHEREAS the College of Food, Agricultural and Environmental Sciences has recommended that Joshua Song be awarded a Bachelor of Science in Food Science degree, *magna cum laude*, posthumously; and

WHEREAS the College of Engineering has recommended Matthew Workman be awarded a Bachelor of Science in Chemical Engineering degree, posthumously:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on May 5, 2019, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools; and that Joshua Song and Matthew Workman be awarded the above-named degrees, posthumously.

\*\*\*

### UNIVERSITY FOUNDATION REPORT

Resolution No. 2019-68

Synopsis: Approval of the University Foundation Report as of December 30, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of four (4) professorships: The William H. Saunders M.D. Professorship in Otolaryngology, the Burn Jeng Lin, PhD and Sue Huang Lin Endowed ElectroScience Laboratory Professorship, the Umit S. Ozkan Professorship in Chemical and Biomolecular Engineering, the Helene Fuld Health Trust Endowed Professorship for Evidence-based Practice in Nursing and Healthcare; one (1) professorship fund: the Jezerinac Family Civil Engineering Education Endowment Fund; two (2) designated professorships: the Sander and Mechele Flaum Designated Professorship in Fluency, the Joseph V. Denney Designated Professorship in English, one (1) scholarship as part of the Joseph A. Alutto Global Leadership Initiative: the John A. and Kathryn S. Esselburn International Scholarship Fund; one (1) scholarship as part of 100% TBDBITL Scholarship Endowment Initiative: the Timothy P. and Jennifer C. Smucker 100% TBDBITL Scholarship Fund and twenty-six (26) additional named endowed funds; (ii) the revision of four (4) named endowed funds; and (iii) the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of December 30, 2018.

(See Appendix XXX for background information, page XXX)

\*\*\*

### **DISTINGUISHED SERVICE AWARDS**

Resolution No. 2019-69

Synopsis: Approval of Distinguished Service Awards to be presented in spring 2019 and summer 2019, is proposed.

WHEREAS the President's Cabinet has reviewed and supported the recommendations of the Distinguished Service Awards Committee for George Acock, Richard Hollingsworth, Linda Kass, William McDaniel and Gifford Weary to receive Distinguished Service Awards; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that these 2019 Distinguished Service Awards be awarded as designated above.

(See Appendix XXX for background information, page XXX)

\*\*\*

### **NAMING OF THE FAULKNER FAMILY ARCH**

Resolution No. 2019-70

**BETWEEN PFAHL HALL AND THE BLACKWELL INN  
FISHER COLLEGE OF BUSINESS**

Synopsis: Approval for the naming of the archway at the bottom of the outdoor staircase between Pfahl Hall and the Blackwell Inn, is proposed.

WHEREAS Fisher College of Business believes business leadership requires a distinct and nuanced set of skills for a business world that is changing at a pace never before seen; and

WHEREAS the college focuses on innovation, entrepreneurial spirit, global awareness and principled leadership to provide a backdrop for the curriculum and programs essential for an engaging and impactful experience on campus and beyond; and

WHEREAS Phillip G. Faulkner and Suzanne M. Faulkner have provided significant contributions to Fisher College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

February 22, 2019, Board of Trustees meeting

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Phillip G. Faulkner and Suzanne M. Faulkner's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned archway be named The Faulkner Family Arch for the life of the current structure.

\*\*\*

**NAMING OF PARKS HALL INTERNAL SPACES**

Resolution No. 2019-71

THE OHIO STATE UNIVERSITY  
COLLEGE OF PHARMACY

Synopsis: Approval for the naming of rooms 233B and 256A in Parks Hall located at 500 West 12th Avenue, is proposed.

WHEREAS the College of Pharmacy is consistently ranked as one of the best pharmacy schools in the country, home to world-class faculty, dedicated students and innovative researchers working toward improving medications and medication-related health outcomes; and

WHEREAS the College of Pharmacy gives students access to state-of-the-art laboratory facilities, first-class technology and cutting-edge learning; and

WHEREAS the Board of Trustees previously approved the naming of Parks Hall room 245A as The Meijer Foundation Pharmacy Skills Classroom, and the space has been re-assigned based on construction changes; and

WHEREAS Maryann and Larry Kennedy have provided significant contributions to the maintenance, improvement and creation of facilities that support the mission and vision of the College of Pharmacy; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy;

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of Maryann and Larry Kennedy's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned room 233B be named the Maryann Z. and Larry Kennedy Sterile Compounding Room through the life of the physical facility; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that Parks Hall room 256A shall be named The Meijer Foundation Pharmacy Skills Classroom.



\*\*\*

**NAMING OF THE ALLAN JOHNSON  
MATERIALS RESEARCH LABORATORY**

Resolution No. 2019-72

IN BOLZ HALL  
COLLEGE OF ENGINEERING

Synopsis: Approval for the naming of the Graduate Materials Lab (Room 136) on the first floor of Bolz Hall located at 2036 Neil Avenue, is proposed.

WHEREAS the Department of Civil, Environmental and Geodetic Engineering (CEGE) prepares students to balance environmental health with growing societal needs for natural resources, sustainable infrastructure and services; and

WHEREAS CEGE may better provide facilities that foster students' learning, creativity and collaboration through continuously evaluating and enhancing its instructional and laboratory spaces; and

WHEREAS Allan V. Johnson has provided significant contributions to the College of Engineering; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Allan V. Johnson's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Graduate Materials Lab (Room 136) be named The Allan Johnson Materials Research Laboratory for the life of the current facility.

\*\*\*

**NAMING OF THE VICKI AND RON LINVILLE  
RECONSTRUCTIVE SURGERY WAITING AREA**

Resolution No. 2019-73

AT THE STEFANIE SPIELMAN COMPREHENSIVE BREAST CENTER

Synopsis: Approval for the naming of the Reconstructive Surgery Waiting Area (2nd Floor) at the Stefanie Spielman Comprehensive Breast Center located at 1145 Olentangy River Road, is proposed.

WHEREAS the Stefanie Spielman Comprehensive Breast Center is home to a transdisciplinary, multimodality team of nationally renowned breast cancer experts, all singularly focused on preventing, detecting, treating and curing breast cancer; and

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WHEREAS the Stefanie Spielman Comprehensive Breast Center hosts experts, including specialists in medical oncology, surgical oncology, radiation oncology, imaging and breast reconstruction, who meet with each patient and design an individualized, comprehensive treatment plan; and

WHEREAS Ronald G. Linville and Vicki W. Linville have provided significant contributions to the Stefanie Spielman Comprehensive Breast Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Ronald G. Linville and Vicki W. Linville's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned waiting area be named The Vicki and Ron Linville Reconstructive Surgery Waiting Area for the life of the current and next physical facility.

\*\*\*

**NAMING OF THE NETJETS LOBBY AND  
THE NETJETS OBSERVATION DECK**

Resolution No. 2019-74

AT THE OHIO STATE UNIVERSITY AIRPORT

Synopsis: Approval for the naming of the main lobby and the observation deck at The Ohio State University Airport Terminal located at 2160 West Case Road, is proposed.

WHEREAS The Ohio State University Airport is one of the leading general aviation facilities in the nation, partnering with the community to expand opportunities for citizens of Ohio since 1942; and

WHEREAS The Ohio State University Airport offers a learning lab for future professionals, a core facility for university research, and service to Columbus area industry; and

WHEREAS NetJets Inc. has provided significant contributions to the construction of The Ohio State University Airport terminal; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of NetJet Inc.'s philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned main lobby be named The NetJets Lobby and the observation deck above the main lobby be named The NetJets Observation Deck through the life of both physical facilities

\*\*\*

**NAMING OF THE ROBINSON ADVANCED IMAGING CENTER**

Resolution No. 2019-75

**IN THE WEXNER MEDICAL CENTER  
DEPARTMENT OF OPHTHALMOLOGY**

Synopsis: Approval for the naming of the Advanced Imaging Center (Room 5000) in the Eye and Ear Institute located at 915 Olentangy River Road, is proposed.

WHEREAS the Department of Ophthalmology at The Ohio State University prides itself in providing state-of-the-art patient care, education and research; and

WHEREAS the Department of Ophthalmology aims to prevent and cure blinding eye disease and improve the quality of vision through clinical care by offering patients the latest examination and diagnostic techniques; and

WHEREAS The Robinson Fund of The Troy Foundation has provided significant contributions to the Department of Ophthalmology; and

WHEREAS the naming opportunity has been reviewed according to the process outlined in the university's Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Thomas and Patricia Robinson's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Advanced Imaging Center (Room 5000) be named The Robinson Advanced Imaging Center for the life of the space.

\*\*\*

**NAMING OF THE EMMERICH VON HAAM, M.D.  
PATHOLOGY CONFERENCE ROOM**

Resolution No. 2019-76

**IN THE WEXNER MEDICAL CENTER  
DEPARTMENT OF PATHOLOGY**

Synopsis: Approval for the naming of the Pathology Conference Room (Room 137) in Hamilton Hall located at 1645 Neil Avenue, is proposed.

WHEREAS the Department of Pathology at The Ohio State University is recognized as a local, regional and national leader in high quality diagnostics, research and education; and

WHEREAS the Department of Pathology aims to leverage state-of-the-art emerging technology and apply new knowledge to meet the needs of patients while leading and supporting research and educational endeavors; and

February 22, 2019, Board of Trustees meeting

WHEREAS Emmerich von Haam MD has provided significant contributions to the Department of Pathology; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Emmerich von Haam MD's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Pathology Conference Room (Room 137) be named The Emmerich von Haam, M.D. Pathology Conference Room for the life of the current and next physical facility.

\*\*\*

### PERSONNEL ACTIONS

Resolution No. 2019-77

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the November 16, 2018, meeting of the board, including the following appointments:

#### Appointments

Name: Gail Marsh  
Title: Senior Vice President and Chief Strategy & Implementation Officer  
Unit: The Ohio State University  
Term: January 1, 2019

Name: Michael Papadakis  
Title: Senior Vice President and Chief Financial Officer  
Unit: Business and Finance  
Term: January 1, 2019

Name: Harold L. Paz  
Title: Executive Vice President and Chancellor for Academic Health Care  
Unit: The Ohio State University  
Term: No later than July 1, 2019

#### Reappointments

Name: Christopher Culley  
Title: Senior Vice President, General Counsel and Senior Advisor to the President  
Unit: The Ohio State University  
Term: April 1, 2019

February 22, 2019, Board of Trustees meeting

Name: Jeff M.S. Kaplan  
Title: Secretary and Senior Advisor  
Unit: Board of Trustees  
Term: May 1, 2019

\*\*\*

**AMENDMENTS TO THE PROCEDURE FOR SETTING  
AND REVIEWING COMPENSATION FOR UNIVERSITY EXECUTIVES**

Resolution No. 2019-78

Synopsis: Approval of the amended and restated Procedure for Setting and Reviewing Compensation for University Executives, is proposed.

WHEREAS a Procedure for Setting and Reviewing Compensation for University Executives is an important component in providing a foundation for the design and administration of executive compensation; and

WHEREAS the Board of Trustees approved a Procedure for Setting and Reviewing Compensation for University Executives on August 28, 2015; and

WHEREAS the Board of Trustees approved changes to the Procedure for Setting and Reviewing Compensation for University Executives on November 6, 2015, June 3, 2016 and January 27, 2017; and

WHEREAS the university desires to amend and restate the Procedure for Setting and Reviewing Compensation for University Executives upon approval by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amended and restated Procedure for Setting and Reviewing Compensation for University Executives.

(See Appendix XXX for background information, page XXX)

\*\*\*

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2019-79

**BETWEEN THE OHIO STATE UNIVERSITY AND  
THE BOYS AND GIRLS CLUB OF MARION COUNTY**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the Boys and Girls Club of Marion County (BGC Marion), located at 565 Oak Street, Marion, OH 43302, to document the value and permit the release of funds appropriated in the State Capital Bill

February 22, 2019, Board of Trustees meeting

to build a separate, branded entrance for teen members at their current location, is proposed.

WHEREAS The Ohio State University was allocated \$50,000 in the 2019 State Capital Bill that is specifically designated for use by BGC Marion; and

WHEREAS BGC Marion will utilize the funds for the renovation of the Boys and Girls Club of Marion County, located at 565 Oak Street, Marion, OH 43302, which will increase protective factors for teens and support their social-emotional development so they are well prepared to access the many workforce development opportunities that currently exist for young adults in the Marion community; and

WHEREAS The Ohio State University will receive paid internships for students at this site for a minimum of one student per semester, to serve as a Youth Development Professionals by BGC Marion; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by BGC Marion only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the BGC Marion will promote the university's mission to provide mentored work experience with an educational focus related to a student's major; and

WHEREAS before the state capital appropriation may be released to BGC Marion, the Department of Higher Education requires that a JUA between the university and BGC Marion be signed to document the value of the appropriation to the university and to ensure the benefits to Ohio State will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

\*\*\*

Mr. Gasser:

May I have a motion please? A second? Will the secretary please call the roll?

Upon the motion of Mrs. Wexner, seconded by Mr. Zeiger, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr.

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Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thae, Mr. Moseley and Ms. Bonsu.

Mr. Kaplan:

The motion carries.

President Drake:

We are also seeking approval of the following item, and Mr. Fischer will abstain.

\*\*\*

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2019-80

**BETWEEN THE OHIO STATE UNIVERSITY AND  
SMART COLUMBUS**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Smart Columbus, located at 421 West State Street, Columbus, OH 43215, to document the value and permit the release of funds appropriated in the State Capital Bill to develop the Smart Columbus Experience Center, is proposed.

WHEREAS The Ohio State University was allocated \$500,000 in the 2019 State Capital Bill that is specifically designated for use by Smart Columbus; and

WHEREAS Smart Columbus will utilize the funds for the construction of and certain capital equipment for the Smart Columbus Experience Center, located at 170 South Civic Center Drive, Columbus, OH 43215, which establishes a headquarter location for its efforts in downtown Columbus that serves as a destination for local residents and visitors; and  
WHEREAS The Ohio State University has an opportunity to expand its existing partnership with Smart Columbus and will benefit from access to the living laboratory, office and meeting room, and use of electric vehicles; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Smart Columbus only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Smart Columbus Experience Center will promote the university's mission to educate residents and students and enhance research for the future of transportation, specifically electric vehicles; and

WHEREAS before the state capital appropriation may be released to Smart Columbus, the Department of Higher Education requires that a JUA between the university and Smart Columbus be signed to document the value of the appropriation to the university and to ensure the benefits to Ohio State will continue for a minimum period of 20 years:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the JUA containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

\*\*\*

Mr. Gasser:

May I have a motion please? A second? Will the secretary please call the roll?

Upon the motion of Mr. Heminger, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thae, Mr. Moseley and Ms. Bonsu. Mr. Fischer abstained.

Mr. Kaplan:

The motion carries.

Mr. Gasser:

Thank you. The next meeting of the Board of Trustees is Friday, May 31, 2019. If there is no further business, this meeting is adjourned.

Attest:

Michael J. Gasser  
Chairman

Jeff M.S. Kaplan  
Secretary



# DIGITAL FLAGSHIP

ACCESS. AFFORDABILITY. CAREER READINESS.

**Mike Hofherr, Vice President and CIO**



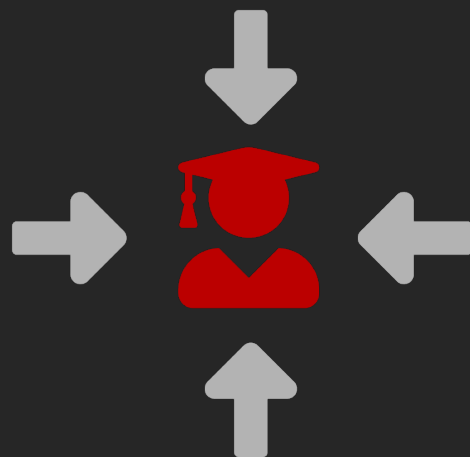
THE OHIO STATE UNIVERSITY

**DIGITAL**FLAGSHIP



Digital Flagship is a **student success** initiative.





# **CENTERING ON STUDENTS**

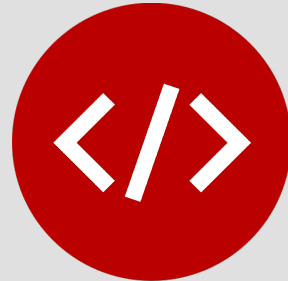
**Eroding myths of “digital natives,” supporting student access through common technology, facilitating workforce development for a rapidly changing future.**



# DIGITAL FLAGSHIP



**Student  
Technology**



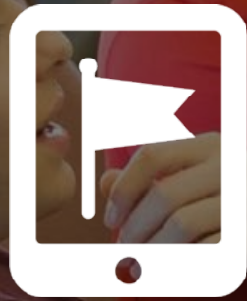
**Coding  
Curriculum**



**Design Lab &  
App Development**







# Student Technology





**Providing common technology to all students to support digital literacy, curricular integration, and workforce readiness.**





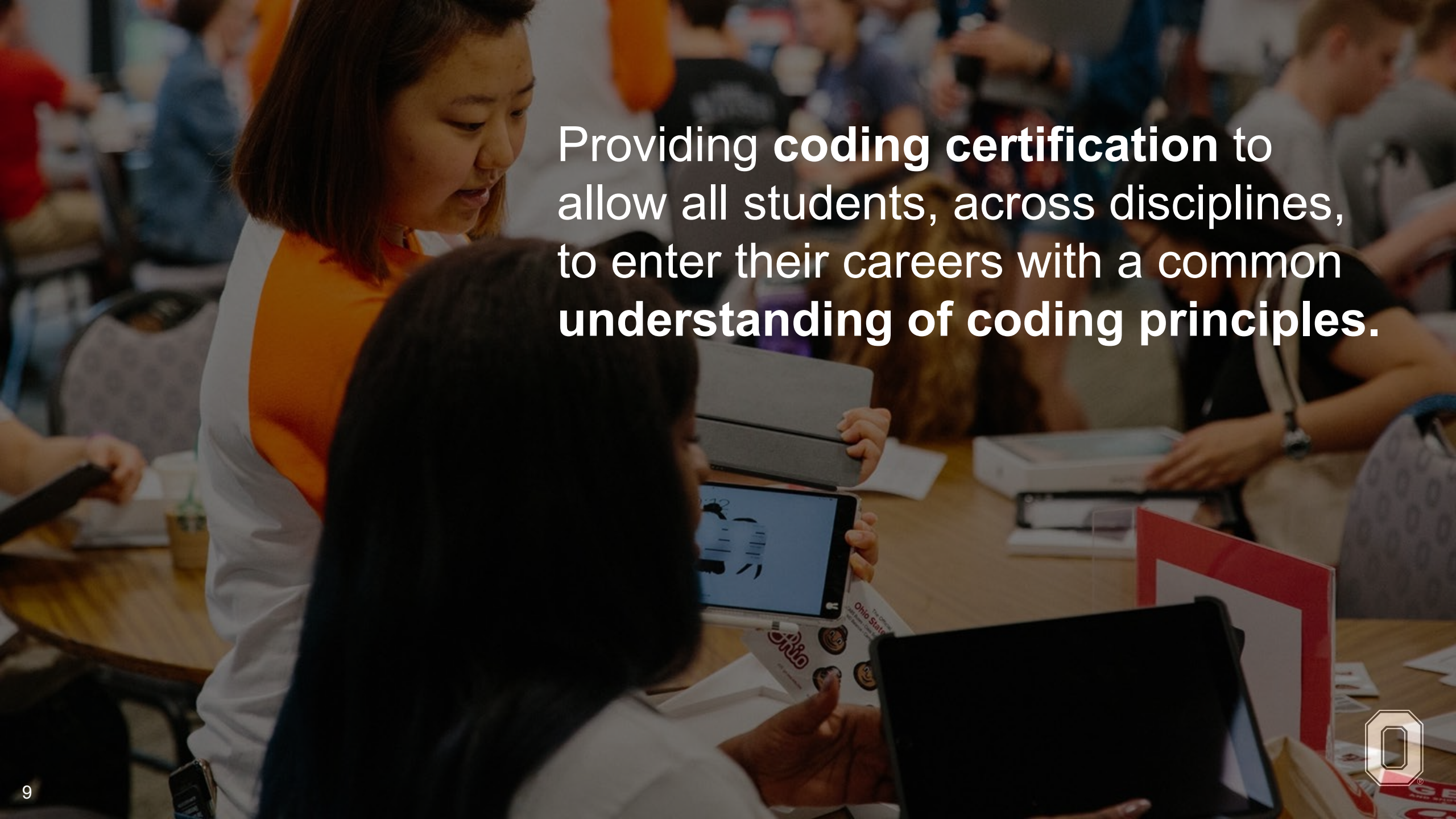
# DIGITAL FLAGSHIP HOW WE DID IT



# Swift Coding and App Development Certificate





A woman in a white and orange shirt is showing a tablet to another woman at a table. The table has several laptops and promotional materials, including one with the Ohio State logo. The background is a busy event space with many people.

Providing **coding certification** to allow all students, across disciplines, to enter their careers with a common **understanding of coding principles.**





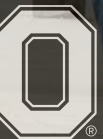


# Mobile Design Lab & App Development

 THE OHIO STATE UNIVERSITY

MOBILE  
DESIGN  
LAB

[digitalflagship.osu.edu](http://digitalflagship.osu.edu)







**Coding.  
App design.  
Digital skills.**



# YEAR 1

**11,462** student iPads delivered

**90%** of the iPads are **active** in any 24 hour period

**About 4%** are ever **inactive** for over 3 days in a row

**Less than 200 or 2%** have been **damaged**, repaired, lost or stolen

**310** instructors trained across 76 university departments on all campuses

**University Institute for Teaching and Learning** integration

**2,700** unique **student enrollments** in Digital Flagship immersion courses

**Ohio State Discover** launched in May 2018

**95,495** article **views**

**66,082** course planner **events**

**Mobile Design Lab** launched in March 20, 2019.

**25+ events** on all Ohio State campuses, plus K12 outreach at Upper Arlington Schools and CoSI Science Day

**Swift Coding** course **1** launched this week with full certificate available by the end of 2019



A wide-angle shot of a warehouse aisle. On both sides, tall metal shelving units are filled with pallets. Each pallet is stacked high with boxes wrapped in black plastic, representing 13,000 iPad backpacks. The aisle is well-lit by overhead industrial lights. In the background, more shelving and a chain-link fence are visible.

**This is what 13,000 iPad backpacks  
in a warehouse looks like.**



# **INSTRUCTOR EXPERIENCE**

**Melissa J. Beers, PhD**

Program Director, Introduction to Psychology  
Department of Psychology





# PSYCHOLOGY 1100

**3,000** students/year

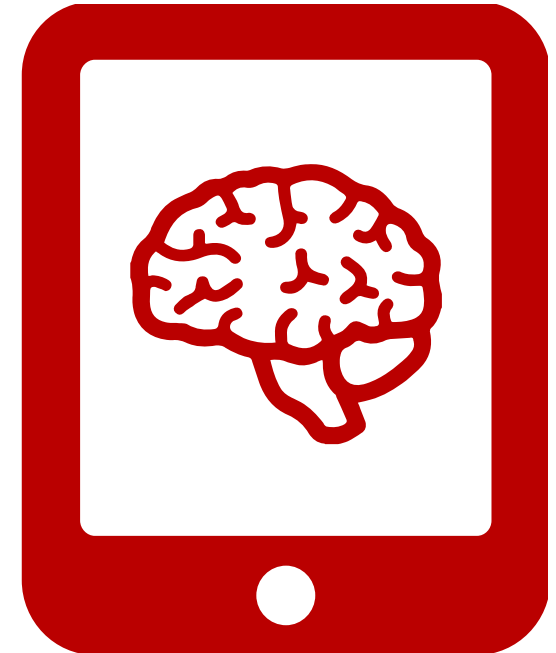
**65%** first-year students

**30** instructors – GTAs and lecturers

**Digital Flagship instructors:**

**2** in AU18

**21** in SP19





## HOW DID STUDENTS **USE THEIR DEVICES?**

- 89.7%** Checking **Carmen**
- 87.7%** Taking **notes** in class
- 84.6%** **Homework**
- 82.6%** **E-mail**
- 82.4%** For work or activities in **class**
- 79.2%** Top Hat or **answering questions in class**
- 65.0%** **Reading** books or textbooks

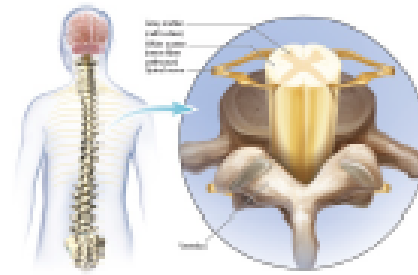


What *one way* did you use your device most often?

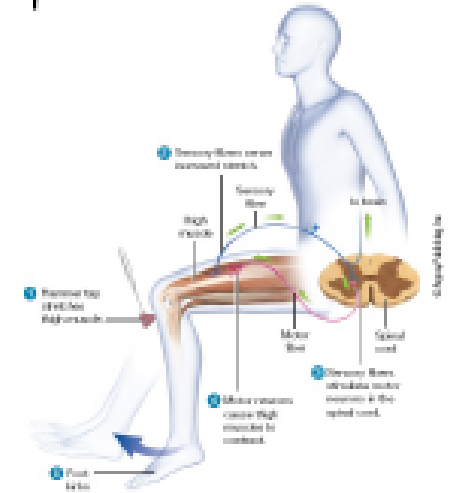
**TAKING NOTES IN CLASS (58%)**

What *one app* did you use most often?

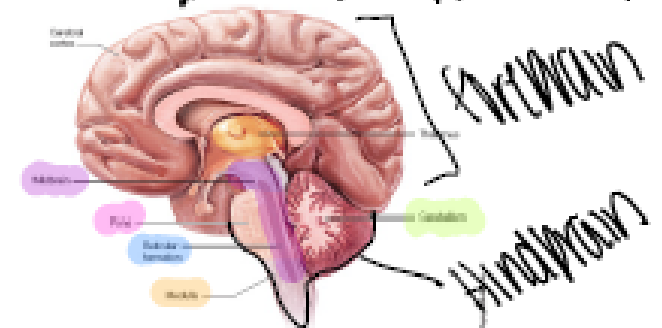
**NOTABILITY (65%)**



• reflexes initiated by s.c. w/o brain → ex. pain, physician taps



- **sensory neurons** - carry info from external environ. or from body back to CNS
  - **motor neurons** - carry commands from CNS back to the muscles + glands of body
  - **interneurons** - have neither motor or sensory  
↳ form bridges b/w sensory + motor neurons
- Brainstem** → contains structures responsible for reflexive behaviors, heart rate, breathing, arousal, sleep, balance, + movement





## HOW DID STUDENTS THINK THE **IPAD IMPACTED THEIR EXPERIENCE?**

**85%** agreed it has *improved their learning experience*

**76%** said it helped them *improve academic skills*

**72%** said it helps them *be more creative*

**87%** said it helps them to *be more organized*

**85%** agree it was *useful for academic purposes* in Psych 1100

**21%** agreed it *is a distraction* (but **56%** disagreed!)



## HOW CAN **INSTRUCTORS** HELP **SUPPORT STUDENTS**?

- “...by **providing more of the diagrams and pictures that appear in the slides also in the guided notes**. This way, I would not need to take pictures of the slides, rather I would already have them on my iPad”
- “Incorporate **more in-class activities** on iPad”
- “**Ensure all assignments can be accessed on an iPad**. [In some classes] I have to access files, quizzes, and assignments on a desktop computer because it won't work on an iPad”
- “My instructor **posted guided notes before each lecture** which I found crazy helpful to pay attention in class and also usefully use the iPad”

# **STUDENT EXPERIENCE**

*Andrew Jackson*

Student Experience Coordinator, Digital Flagship



# Time Management and the iPad





# Note Taking and the iPad



It is important to understand Normal systems for speech and language to better understand the many ways communication can be disrupted

## VOCAL MECHANISM

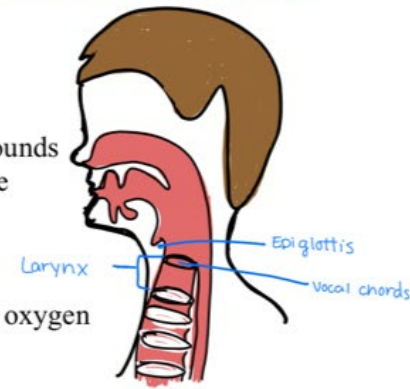
Speech is an “overlaid Function”

— The same muscles and organs used to breathe also help in the production of sounds

**Larynx:** helps keep us from choking on food also provides the source of our voice

## Respiratory System

- Main Function **The Power**
  - sustain life through the continuous exchange of gases; carbon dioxide for oxygen
    - Achieved through movements of the rib cage and the diaphragm
- **Diaphragm:** Large muscles that separates the chest from the abdomen
- Muscles of the torso also support postural control
- **A person who lacks control of these muscles often has difficulty maintaining a stable posture for speech and breathing**
  - Developmental Disorders - low tone
  - acquired brain injury
  - Neuromuscular Disorders - ALS

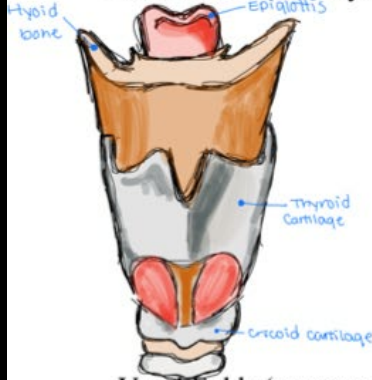


## Phonatory System

### Production of SOUND

- **Larynx:** Voice Box; passageway for air moving through pharynx to trachea

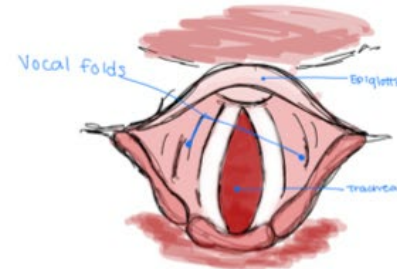
#### - Structure of the Larynx



- **Vocal Folds:** Folds of the membranous tissue that project inward from the sides of the larynx to form a slit across the glottis in the throat.
  - 2 Vocal fold vibrations - voice
- **Hyoid bone:** U shaped bone at the base of the tongue that supports the tongue and its muscles
- **Epiglottis:** Goes down when we are swallowing down, and is open when breathing
- **Arytenoid cartilage:** Vocal Folds connect to arytenoids posteriorly.
- **Thyroid cartilage:** Sits above the cricoid, forms the anterior wall of the larynx (Adam's apple)
- **Cricoid cartilage:** ring shaped, forms the base of the larynx

#### - Vocal Folds (same as vocal chords: within the larynx)

- Loud - touching harder **Tacos**
- Soft - lighter touch
- High Pitch - stretched and move faster
- Lower Pitch - loose and move slower
- Size do Vocal chords determine pitch of voice
  - Lager = lower voice
  - Smaller = higher voice
- Changes in intensity are produced by changes in subglottal pressure



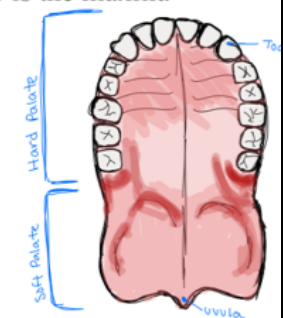
cavity (denasality)

### Articulatory Mechanism

- Tongue
  - MOST IMPORTANT
  - Occupies most of the space of the oral cavity
  - Composed of several muscle so it can change shape and move in many directions "p"
  - Without precise tongue movements, here can be no articulate speech
- Lips
  - Most visible structure of the mouth
  - Lips are the end of the oral Vocal tract. Position can influence resonance
  - Play primary role in "m", "p", "b", "w"
  - Labial dental sounds "f" and "v"
  - SPEECH READING relies strongly on lip movement
- Mandible
  - Lower jaw
  - Can shape size of oral cavity
- Palate
  - Hard and soft structures of the roof of the mouth, underlying cone of the hard palate is the maxilla
  - Alveolar Ridge: just behind front teeth. Point of contact for several sounds
    - "D", "t"
- Teeth
  - Primary role in chewing foods and second in articulation
  - Point of contact for several sounds "n," "s," "z," "t," "d,"



MOST IMPORTANT in production of words!

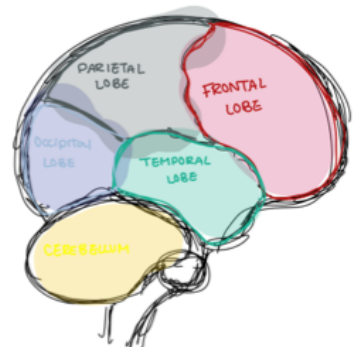


Oral mechanism examination: an examination of the structure and function of the mouth, and oral cavity, intended to assess the integrity of the articulatory mechanisms of speech

### NERVOUS SYSTEM

Central Nervous System: The brain and spinal cord, exclusive of the cranial and peripheral nerves

- Brain
  - Cerebrum: Balance Rounded grey section of the brain with gyri (ridges) and the sulci (valleys)
    - cerebral cortex is the most superficial layer of the cerebrum
    - Grey matter: Where processing and regulating of information occurs in the CNS
    - White matter: axons of neurons that are covered in a white sheath of myelin. (Myelin allows for neural impulses to be transmitted efficiently)
    - Covered in cerebral meninges: Dura Mater (tough tissue), arachnoid matter (lots of blood vessels), Pia mater (soft mater)
    - Cerebral hemispheres: Longitudinal fissure divides the brain into left and right halves
    - Corpus Callosum: mass of white matter tracts located at the base of the longitudinal fissure that connects the 2 hemispheres
  - Frontal Lobe : Language and expressive language most anterior sections of the cerebral hemispheres that are delineated posteriorly by the central sulcus and the inferiorly by the lateral sulcus





## Remarks

## finding extreme values

In finding global extrema:

- The EVT guarantees the existence of global extrema when we work with a function  $f$  that is continuous on a closed interval.
- The global extrema may occur either at the end points of the interval or in the interior.
- If a global extremum occurs at an interior points, then it is also a local extremum thus a critical point.
- Hence, all **interior critical points** as well as the **end points** are candidates for global extrema.
- In sum, in order to locate global extrema, we evaluate the function at these candidate points and compare them to determine global maxima and global minima.



interior c.p are potential G.E  
 compare / contrast with endpoints  
 evaluate  $f(a)$  to find if max/min.

Question. Let  $f(x) = x^2 e^{-x}$ , for  $-2 \leq x \leq 1$ . Locate the global extrema of  $f$  on the closed interval  $[-2, 1]$ .

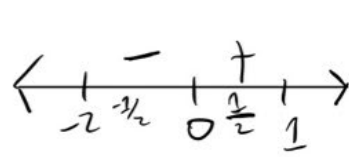
$$f'(x) = x^2 \cdot e^{-x} + e^{-x} (2x) \quad \text{1. differentiate.}$$

$$[e^{-x}] -x^2 + 2x = 0 \quad \text{2. let = to zero.}$$

$$-x^2 + 2x = 0$$

$$-x(x-2) = 0$$

$$x=0 \quad x=2$$



$$\frac{1}{2} \quad e^{-1/2} \quad -\frac{1}{2} \cdot -\frac{1}{2} = \frac{1}{4}$$

$$-\left(-\frac{1}{2}\right)\left(-\frac{1}{2}-2\right) \quad \left(-\frac{1}{2}\right)\left(\frac{1}{2}-2\right)$$

$$(-1)\left(-\frac{1}{2}\right)\left(-\frac{3}{2}\right) = -\frac{3}{4}$$

Local min @ zero

3. Check zeroes w interval - is this value in  $[a, b]$ ?

4. Find points b/w zeroes to find extrema.



```

1 String a="potato", b="tomatoes";
2 String output="";
3 int pos=0;
4 while (pos < a.length()) {
5     if (a.charAt(pos) == b.charAt(pos)) {
6         output=output+a.charAt(pos);
7     }
8     else {
9         output=output+"*";
10    }
11    pos = pos + 1;
12 }
13 System.out.println("The final output is: "+output);

```

The final output  
is: \*o\*t\*ato

3. There is something wrong with the following program segment. Describe in English what is wrong with it and what the behavior of this code will be.

```

1 int i=0, total=0;
2 while ( i < 10 ) {
3     total = total + i;
4     i = i - 1;
5 }

```

The program will NOT Run - this is a logical error, the code does not print anything and the loop will never break.

4. For the following program segment, give the output produced by the segment:

```

1 int i = 13;
2 while (i > 0) {
3     int j = 2;
4     while (j <= i) {
5         System.out.print(j + " ");
6         j = j + 2;
7     }

```

2 4 6 8 10 12  
2 4 6 8 10  
2 4 6  
2 4 6



# Open Resources on the iPad





# CREATING WITH TECHNOLOGY



## BUCK-I-KNOW CAMPUS

Official OSU Walking Tour ▼

Explore!

Walk Your Schedule

AR (Prototype)

✓ Official OSU Walking Tour



Next Stop: The Ohio Union

Next Stop: Archer House

# THANK YOU!

**Mike Hofherr** | [@mbhofherr](https://twitter.com/mbhofherr)

Vice President and CIO

[digitalflagship.osu.edu](https://digitalflagship.osu.edu)



THE OHIO STATE UNIVERSITY

**DIGITAL**FLAGSHIP

**RESOLUTIONS IN MEMORIAM**

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

Clara Creager  
Lit S. Han  
Neal F. Johnson  
John H. Kessel  
John D. Lee  
Glyn Meyrick  
Peter Spike



## CLARA CREAGER

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 20, 2018, of Clara Creager, Professor Emeritus in the Department of Art.

Born in New Jersey, Professor Creager served on the Ohio State faculty from 1972 until her retirement in 1990. She was a master hand weaver and a famous author, having published two of the most seminal works on weaving — *All About Weaving: A Comprehensive Guide to the Craft* (1984) and *Weaving: A Creative Approach for Beginners* (1974). She also served as president of the Ohio Weavers' Guild.

Professor Creager's innovative work has been exhibited widely. Her original wall hangings often combined weaving with scraps of iron or other materials and discarded items found in and around the home. She was truly ahead of her time as an artist, and countless weavers from around the world cite her as their creative inspiration. Always willing to share her wealth of weaving knowledge, Professor Creager had a sincere passion for educating others.

Of working with Professor Creager, internationally renowned artist Ann Hamilton remembers, "As I think back, my beginnings in art were in many ways with that loom and her book, *Weaving: A Creative Approach for Beginners*. I remember her warmth — her generosity in sharing techniques, tools and knowledge — and, of course, the ride there and back with my Dad. It was a big purchase. I certainly learned to weave and, though it has been a long time since my work was loom-based, the processes and metaphors continue to inform everything I work on and how I think about space, structure and processes in time. It is interesting perhaps to note that when I applied to graduate school and interviewed in sculpture at Yale, where I ultimately got my MFA, they asked me, 'You don't do this weaving stuff anymore do you?' I was flummoxed and stammered something. It has been almost 40 years and the recent interest in textiles has made me happy."

On behalf of the university community, the Board of Trustees expresses to the family of Professor Clara Creager its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.



### LIT S. HAN

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 13, 2017, of Lit S. Han, Professor Emeritus of Mechanical Engineering in the College of Engineering.

The Department of Mechanical and Aerospace Engineering celebrates the life and contributions of Professor Lit Han. Colleagues recall Professor Han as a consummate professor and an engaging and inspiring figure in the fields of fluid mechanics and heat transfer.

Born and raised in Shanghai, China, Professor Han moved to the United States in 1947 to pursue his master's and doctoral degrees at Ohio State. After earning his PhD in 1954, he enjoyed a long career at the university serving as a lecturer, assistant professor, associate professor and full professor before becoming a professor emeritus.

Much of Professor Han's research at Ohio State, both theoretical and experimental, was sponsored by the Wright Patterson Air Force Base. Professor Han's imposing wind tunnel to study the flow through a turbine blade cascade was hard to miss on the first floor of the old Robinson Laboratory.

For Professor Han, teaching was life. During his long career at Ohio State, he developed graduate courses on convection heat transfer at a time when such courses were not common in American universities. He is fondly remembered as a scholar and a path-breaker, who kindly offered mentorship to early-career faculty.

At the end of a long and active teaching career, Professor Han retired from the university in 1987. However, his work continued. That same year he moved to Los Altos, California, where he began a second career working at the Lockheed Missiles and Space Company. After his second retirement, Professor Han fueled his passion for sharing knowledge by serving as a substitute teacher in the Palo Alto School District.

Professor Han's honors include being the recipient of the College of Engineering's Charles McQuigg Award for Excellence in Teaching in 1978. In addition to his teaching and research commitments, he also served as a consultant for the U.S. Air Force, Office of Naval Research, Bell Laboratories, Battelle Memorial Institute and NASA.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Lit S. Han its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

### NEAL FREDERICK JOHNSON

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on December 4, 2019, of Neal Frederick Johnson, Professor Emeritus of Psychology in the College of Arts and Sciences.

Professor Johnson served on the Ohio State faculty from 1961 until his retirement in 2008. He was an expert in reading, and is perhaps best known for his work showing how people actively engage in organizing the material they read into meaningful “chunks,” which help to expand the limits of one’s immediate memory and thus facilitate comprehension. His work in this domain contributed to dispelling a theoretical view at the time that such active, cognitive engagement did not take place during reading.

Later in his career, Professor Johnson turned his attention to researching one of the most fundamental aspects of reading, recognizing written words. In 1985, he introduced a theory of word recognition that was notable for its thoroughness in describing the mental operations that are necessary for the word written on a page to make contact with its representation in one’s memory.

Professor Johnson mentored several generations of students, some of whom went on to become prominent figures in psychology. He was also a beloved mentor of junior faculty, and he gained a reputation for being ahead of his time in understanding the direction of the field and in helping to build a psychology department of the future.

Professor Johnson’s service to psychology was exemplary. Most notable were the many leadership roles he assumed in national and regional societies, as well as in specialty fields. He served as president of the Midwestern Psychological Association (1987) and of the Psychonomic Society (1999). In addition, he had the distinction of serving as president of two divisions of the American Psychological Association: General Psychology (1995) and Experimental Psychology (1996).

On behalf of the university community, the Board of Trustees expresses to the family of Professor Neal Frederick Johnson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy and appreciation.

## JOHN HOWARD KESSEL

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 28, 2019, of John Howard Kessel, Distinguished Professor Emeritus of Political Science in the College of Arts and Sciences.

Professor Kessel received his undergraduate degree from Purdue University in 1950. He served as an officer in the U.S. Navy during the Korean War, seeing action on a destroyer minesweeper, The USS Carmick. He then earned his PhD in political science at Columbia University, graduating in 1958. Professor Kessel taught at Mt. Holyoke College, Amherst College, the University of Washington and Allegheny College before joining The Ohio State University in 1970.

Throughout his illustrious career, Professor Kessel authored many articles in the leading political science journals and wrote numerous books. Among the books he authored are *Presidents, the Presidency, and the Political Environment*; *Presidential Campaign Politics: Coalition Strategies and Citizen Response*; *The Domestic Presidency: Decision-making in the White House*; and *The Goldwater Coalition: Republican Strategies in 1964*.

Professor Kessel was a leader among colleagues at Ohio State studying the presidency. While he was an active faculty member, *U.S. News & World Report* consistently ranked Ohio State's PhD program in American Politics among the top 10 in the country. Professor Kessel was also a leader at the national level of the discipline. His research was supported by grants from the National Science Foundation and he served as editor of the *American Journal of Political Science*, one the top two journals in the field.

Professor Kessel also served as president of the Midwest Political Science Association. In addition, he was a visiting scholar at the Brookings Institute, the American Enterprise Institute and at the Republican National Committee.

Professor Kessel continued his research after retirement and had a lifelong love of learning, reading, keeping in touch with former students and colleagues, playing tennis, home gardening, travelling and spending time with his family.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John Kessel its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

**JOHN D. LEE**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 13, 2019, of John D. Lee, Professor Emeritus of Aerospace Engineering in the College of Engineering.

The Department of Mechanical and Aerospace Engineering celebrates the life and contributions of Professor Lee. A kindhearted leader and exceptional researcher, Professor Lee is remembered by colleagues for his enduring passion for aerospace education and research.

Born in Canada, Professor Lee became a fighter pilot in WWII for the Royal Canadian Air Force at age 18 and afterward completed his studies at the University of Toronto. At the conclusion of his service, he followed his interests and joined the faculty of Ohio State in 1952 as an assistant professor in the Department of Aeronautical Engineering. He excelled, holding the positions of associate professor, professor and, ultimately, professor emeritus during his career.

As a founding director of the university's Aeronautical and Astronautical Research Laboratory (AARL) at Don Scott Field, Professor Lee designed and built many of the lab's state-of-the-art wind tunnel facilities, which were emulated by other institutions nationwide. His expertise led to collaborative research projects sponsored by the U.S. Air Force, U.S. Army, Department of Defense and many industry partners.

Notably, Professor Lee played a significant role in the design of the propeller and airfoils of the Piaggio Avanti, a fast turboprop aircraft still flying today. His creativity and thoughtfulness continue to inspire subsequent generations.

Professor Lee's dedication to education, service and research spanned his lifetime. Even after retirement, he remained a steadfast figure at the Aerospace Research Center, AARL's successor. He often visited the center and happily shared his wisdom with faculty and students through age 94, and engaged in novel areas of research, such as gas dynamic lasers.

Additional departmental achievements realized by Professor Lee include serving as director of the National Center for Hypersonic Training and Research and establishing the General Aviation Design and Analysis Center.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John D. Lee its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

## GLYN MEYRICK

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 11, 2019, of Glyn Meyrick, Professor Emeritus of Materials Science and Engineering in the College of Engineering.

Professor Meyrick received his doctorate in physics at the University of Bristol in Great Britain in 1960. After working in research there, he and his wife, Anne, emigrated to the United States. In September of 1967, he joined Ohio State as an associate professor in what was then the Department of Metallurgical Engineering. He served on the faculty from 1967 until his retirement in 1998. After retirement, he was rehired a number of times and his last day of work at Ohio State was ultimately September 16, 2002 — a span of 35 years since his initial appointment.

He and his colleagues carried out research on phase transformations in metals and general physical metallurgy. He was highly regarded by his students, receiving several teaching awards, including the McQuigg Award for Teaching Excellence in the College of Engineering. In one of his early classes, he received the rare accolade of having his students give him a standing ovation at the end of the quarter. He served with distinction on a number of departmental committees and was an inspirational mentor to new faculty members.

Professor Meyrick was active in the forensic analysis of metal failures leading to automobile or industrial accidents. This work was much appreciated in the local legal profession. He also was active with the automobile industry. He was an advisor to the National Highway Traffic Safety Administration via the Ohio Vehicle Research Test Center and carried out related research on the failure of disc brakes, seat belt fixtures and other automotive components.

He served on several college and university committees, notably the Athletic Council. There, his strong sense of right and wrong led to some important changes in procedures. He was also on the informal committee whose efforts led to the construction of Larkins Hall.

In 1966, he and two others founded the Ohio State Rugby Football Club, which today is one of the top programs nationally. He played and later coached and served Ohio as a referee. The high regard of his fellow players is reflected by the several honors that he received. These include a captaincy, an award in 1976 as the Rugby Man of the Decade, and his election to the initial class of the OSURFC Hall of Fame in 2016.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Glyn Meyrick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

## PETER SPIKE

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 17, 2019, of Peter "Pete" Spike, Associate Professor Emeritus in the Department of Animal Sciences.

Professor Spike spent his lifetime dedicated to the students at Ohio State, as well as to Ohio's dairy industry. Born in Saline, Michigan, Professor Spike was valedictorian of the Milan Area High School Class of 1959. He went on to earn degrees in Dairy Science and Animal Breeding at Michigan State University and Iowa State University, where he also earned his doctorate in Animal Breeding. His college honors included membership in Farm House, Alpha Zeta, Phi Kappa Phi, Gamma Sigma Delta and Epsilon Sigma Phi Fraternities.

Across his more than 30-year career in Ohio, he served as an area agent, extension specialist and associate professor with the dairy industry and Department of Animal Sciences through Ohio State until his retirement in 2004. Throughout his career, he was a teacher and friend to his numerous students and colleagues. During his tenure, he not only coached numerous successful 4-H and Collegiate Dairy Judging teams, but also spent countless hours in service to dairy youth projects and events at the state and national levels, and he contributed much to his professional field. He took students to the first North American Intercollegiate Dairy Challenge Contest in 2002, and was instrumental in starting the Ohio Dairy Challenge. Both of these programs still exist today.

For years, Professor Spike managed the Dairy Division of the Ohio State Fair, along with the coordination of Ohio State students who managed the parlor and even the display of dairy breeds at the fair. His extension appointment took him into major building projects of new dairy farms in Ohio, and he was seen as an important source of current information related to commercial and purebred dairy herds.

A few of Professor Spike's honors include Coach, National Champion 4-H Dairy Cattle Judging Team; recipient of several Outstanding Faculty and Service Awards; the A.J. Wright Award; the Outstanding Young Teacher Award; the Outstanding Academic Advisor Award; and Dairy Hall of Service Honoree in conjunction with Ohio State. He was a member of the American Dairy Science Association as well as the Ohio Holstein Association, where he served as a board member, vice president and president. He was the treasurer of the Ohio Cooperative Extension Agents Association and served in the various offices of his collegiate fraternal organizations.

Furthermore, Professor Spike was awarded an Honorary American FFA Degree, an Award of Honor from the Ohio Purebred Dairy Cattle Association, a Distinguished Service Award with the Ohio Holstein Association, the Hoards Dairyman Youth Development Award from the American Dairy Science Association, and he was an Ohio State Fair Hall of Fame Honoree. Most recently, he received the Giant Step Award from The Fifty Year Club of the Ohio State Fair.

Upon his retirement in 2004, a university endowment was established in his name. Fundraising for this endowment was concluded in 2010. In his obituary, the family designated this endowment as the preferred source for contributions made in his memory.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Peter Spike its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**APPROVAL OF FY20 INTERIM OHIO STATE ENERGY PARTNERS  
UTILITY SYSTEM CAPITAL IMPROVEMENT PROJECTS**

Utility Systems Life-Cycle Renovation, Repair and Replacement Projects  
Utility Systems Expansion and Extension Projects  
Energy Conservation Measure Projects

Synopsis: Authorization and acceptance of the Ohio State Energy Partners LLC interim fiscal year 2020 plan and authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to terms of the Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated April 10, 2017, as amended ("Agreement"), is proposed.

WHEREAS the Agreement requires the concessionaire, Ohio State Energy Partners LLC, to annually submit a plan for utility system capital improvement projects for university approval; and

WHEREAS the plan includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2019; and

WHEREAS the university has not finalized its operating budget or capital investment plan for fiscal year 2020; and

WHEREAS it is necessary to continue time-sensitive utility systems projects until the fiscal year 2020 operating and capital plans are finalized and adopted; and

WHEREAS the concessionaire has provided the detailed descriptions of the proposed capital improvements, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the variable fee component of the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of these projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and authorizes Ohio State Energy Partners LLC to proceed with the Interim Fiscal Year 2020 capital improvements to the Utility System as outlined in the attached materials.



**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND CONSTRUCTION CONTRACTS**

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS**

Cannon Drive Relocation – Phase 2  
Comprehensive Transportation & Parking Plan Update  
WMC Regional Ambulatory Facilities – Dublin

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

Arts District  
Morehouse Tower – 7<sup>th</sup> – 8<sup>th</sup> Floor Updates  
Taylor Tower – Main Entrance  
VMC Community Practice Hospital & Learning Center  
WMC Regional Ambulatory Facilities – Hamilton Road

**APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Newark – John & Mary Alford Center for Science and Technology  
Service Building Annex Renovation  
Ty Tucker Tennis Center  
WMC West Campus Ambulatory Facilities

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Project Cost	
Cannon Drive Relocation – Phase 2	\$5.2M	TBD	University Debt OSEP Funds
Comprehensive Transportation & Parking Plan Update	\$0.3M		University Funds Partner Funds
WMC Regional Ambulatory – Dublin	\$12.0M	TBD	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Arts District	\$1.0M	\$145.6M	\$161.6M	University Debt Fundraising University Funds OSEP Funds
Morehouse Tower – 7 <sup>th</sup> & 8 <sup>th</sup> Floor Updates	\$0.7M	\$4.3M	\$5.0M	Auxiliary Funds
Taylor Tower – Main Entrance	\$1.0M	\$10.M	\$11.0M	Auxiliary Funds

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND CONSTRUCTION CONTRACTS (CONT)**

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
VMC Community Practice Hospital & Learning Center	\$2.0M	\$15.5M	\$17.5M	Fundraising University Funds
WMC Regional Ambulatory Facilities – Hamilton Road	\$11.0M	\$114.9M	\$137.9M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase construction contracts for the following projects; and

	Construction Approval Requested	Total Project Cost	
Newark – John & Mary Alford Center for Science and Technology	\$29.7M	\$32.0M	University Debt Fundraising University Funds
Service Building Annex Renovation	\$1.7M	\$8.7M	University Funds
Ty Tucker Tennis Center	\$20.9M	\$22.8M	Fundraising
WMC West Campus Ambulatory Facilities	\$6.6M	TBD	Auxiliary Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2019 Capital Investment Plan be amended to include additional construction for the Ty Tucker Tennis Center; and

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

**APPROVAL OF THE SALE OF REAL PROPERTY**

SHIER RINGS ROAD  
DUBLIN, FRANKLIN COUNTY, OHIO

Synopsis: Authorization is requested to sell +/- 20.887 acres of real property located at Shier Rings Road, Dublin, Franklin County, Ohio.

WHEREAS the property, Parcel ID 273-000297, is located at the intersection of Shier Rings Road and Wilcox Road in Dublin, Ohio; and

WHEREAS the property is not needed for university purposes and the Office of Financial Services is seeking authorization to sell the property; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Office of Financial Services, that the university sell the property; and

WHEREAS proceeds from the sale will benefit the university to the credit of the university operating funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the sale of real property as detailed above and in the attached documents; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President and CFO for Business and Finance are authorized to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

**UNIVERSITY FOUNDATION REPORT**

Synopsis: Approval of the University Foundation Report as of April 30, 2019, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) endowed chair: the Andrei Baronov and Ratmir Timashev Endowed Chair in Data Analytics; and forty (40) additional named endowed funds; and (ii) the revision of eleven (11) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of April 30, 2019.

**NAMING OF ACCENTURE APPLIED INTELLIGENCE STUDIO**

IN POMERENE HALL

Synopsis: Approval for naming of the ideation zone lab (320a) within the Translational Data Analytics Institute in Pomerene Hall located at 1760 Neil Avenue, is proposed.

WHEREAS the Translational Data Analytics Institute is designed to address complex global problems requiring data science analytics, know-how and curiosity at a pace and scale few others can match; and

WHEREAS the Translational Data Analytics Institute, housed in Pomerene Hall, enables collaboration and innovation with industry and community partners through ideation spaces such as the innovation lab that is outfitted with smart technology to be used for research and learning; and

WHEREAS Accenture LLP has provided significant contributions to the Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Accenture LLP's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned ideation zone lab (room 320a) be named the Accenture Applied Intelligence Studio for a period of seven years.

**NAMING OF THE PILOT DAY ROOM COURTESY OF CITY BARBEQUE**

**AT THE OHIO STATE UNIVERSITY AIRPORT**

Synopsis: Approval for the naming of the pilot day room at The Ohio State University Airport located at 2160 West Case Road, is proposed.

WHEREAS The Ohio State University Airport is one of the leading general aviation facilities in the nation, partnering with the community to expand opportunities for citizens of Ohio since 1942; and

WHEREAS The Ohio State University Airport offers a learning lab for future professionals, a core facility for university research, and service to Columbus area industry; and

WHEREAS City Barbeque has provided significant contributions to the construction of The Ohio State University Airport; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of City Barbeque's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned pilot day room be named the Pilot Day Room Courtesy of City Barbeque through the life of the physical facility.

**NAMING OF MULTIPLE SPACES IN THE COVELLI CENTER**

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming of multiple spaces in the Covelli Center, located at 2640 Fred Taylor Drive, Columbus, Ohio 43210, is proposed.

WHEREAS the Covelli Center, a multi-sport facility, will serve as a state-of-the-art competition venue for men's and women's fencing, men's and women's gymnastics, men's and women's volleyball and wrestling; and

WHEREAS the Covelli Center will serve as a home for the men's and women's volleyball student-athletes, as well as the wrestling team, complete with locker rooms, coaches' offices, and video and lounge spaces; and

WHEREAS this facility will help attract and retain the best prospective student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Covelli Center and the Athletics District projects; and

- Shyan and Michael O'Shaughnessy
- Deborah and Keith Wandell

WHEREAS these namings have been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Mike & Shyan O'Shaughnessy Court
- Wellington Lew Lash Lobby



**NAMING OF THE HADLER FAMILY SOLID TUMOR WAITING AREA  
IN HONOR OF STEPHEN V. BREECH**

IN THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER –  
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval for the naming of the Solid Tumor Waiting Area (Room A500) in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, located at 460 West 10th Avenue, is proposed.

WHEREAS the expansion of the Wexner Medical Center's campus was the largest project in Ohio State's history, increasing world-class cancer care in central Ohio; and

WHEREAS the 21-level hospital will help revolutionize the way cancer prevention and care are provided in this nation, with world-class oncologists and cancer researchers working side-by-side to unlock the mysteries of why we get cancer and, using those discoveries, move from treating cancer to preventing it from even occurring; and

WHEREAS the Hadler family has provided significant contributions to The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

**NOW THEREFORE**

**BE IT RESOLVED**, That in acknowledgement of the Hadler family's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Solid Tumor Waiting Area (Room A500) of the The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be named The Hadler Family Solid Tumor Waiting Area in honor of Stephen V. Breech for the life of the current facility.

**RENAMING OF THE MARCI AND BILL INGRAM ADULT AUTISM AND  
DEVELOPMENTALLY DISABLED PATIENT PROGRAM**

AT THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER

Synopsis: Approval for the renaming of the Marci and Bill Ingram Comprehensive Center for Autism Spectrum Disorders, is proposed.

WHEREAS the Center for Autism and Services and Transition (CAST) offers clinical services for adult and transition-age youth patients with autism; and

WHEREAS the Ingram family has affirmed their philanthropic support of significant contributions to the Center for Autism Services and Transition clinic; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the Ingram family's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Marci and Bill Ingram Comprehensive Center for Autism Spectrum Disorders be renamed The Marci and Bill Ingram Adult Autism and Developmentally Disabled Patient Program.

**NAMING OF MULTIPLE SPACES IN THE JENNINGS WRESTLING FACILITY**

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming of multiple spaces in the Jennings Wrestling Facility, located at 684 Irving Schottenstein Drive, Columbus, Ohio 43210, is proposed.

WHEREAS the Jennings Wrestling Facility will provide a state-of-the-art practice facility, coaches' offices and other spaces for Ohio State wrestling student-athletes; and

WHEREAS the Jennings Wrestling Facility will serve as a space for the wrestling student-athletes to lift, condition, train and rehabilitate injuries, and to strive for peak performance; and

WHEREAS this facility will help attract and retain the best prospective wrestling student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Jennings Wrestling Facility; and

- Kristi and Darrel Creps
- Stephen E. Kaufmann
- Deborah and Jack Miller
- Kathleen and Christopher Snyder

WHEREAS these namings have been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Creps Family Lobby
- Kaufmann Lounge
- Teague Ryan and Family Recruiting War Room
- Kathleen and Chris Snyder Weight Room

**NAMING OF THE GRETCHEN & GREGG LEVY FAMILY STAGE**

**DRINKO HALL, MORITZ COLLEGE OF LAW**

Synopsis: Approval for the naming of the stage in Saxbe Auditorium (Room 130) in Drinko Hall, located at 55 West 12th Avenue, is proposed.

WHEREAS the Moritz College of Law is one of the nation's leading public law schools and it strives to make a difference in the world through excellence in teaching, meaningful scholarship and advancement of the legal profession; and

WHEREAS the William B. Saxbe Law Auditorium brings together students, faculty and staff for engaging guest lectures, stimulating symposia and spirited community events, which contribute expertise to the public conversations and initiatives that lead to the improvement of law and the administration of justice; and

WHEREAS Gretchen and Gregg Levy have provided significant contributions to the Moritz College of Law; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Gretchen and Gregg Levy's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned stage in Saxbe Auditorium be named The Gretchen & Gregg Levy Family stage for the life of the current facility.

**NAMING OF FRANK STANTON VETERINARY SPECTRUM OF CARE CLINIC**

COLLEGE OF VETERINARY MEDICINE

Synopsis: Approval for the naming of the veterinary primary care clinic on the veterinary campus, is proposed.

WHEREAS the College of Veterinary Medicine is consistently recognized as a leading veterinary education and research program and is among the largest of its kind, uniquely located in a heavily populated urban area surrounded by a strong rural and agricultural base; and

WHEREAS the veterinary primary care clinic will serve as a hands-on clinical training opportunity for veterinary students and support the continuum of clinical training and Spectrum of Care education that results in more confident and competent veterinary graduates; and

WHEREAS the "Spectrum of Care" is a veterinary medical care initiative that aims to address the growing problem of affordability of veterinary care by training veterinarians to provide a continuum of acceptable care that takes into account available evidence-based medicine, client expectations and financial limitations, thus allowing them to successfully serve an economically diverse clientele; and

WHEREAS the Stanton Foundation has provided significant contributions to the College of Veterinary Medicine; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the Stanton Foundation's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned veterinary primary care clinic be named the Frank Stanton Veterinary Spectrum of Care Clinic for the life of the current facility.

## REVOCATION OF EMERITUS STATUS

Synopsis: Revocation of professor emeritus title, is proposed.

WHEREAS Dr. Richard Strauss was employed by the university from 1978 to 1998, and he was granted the title of professor emeritus, effective March 1, 1998; and

WHEREAS the university commissioned an independent investigation by Perkins Coie LLP after survivors brought forward allegations of sexual abuse in spring 2018; and

WHEREAS the report delivered by Perkins Coie LLP in May 2019 concludes that Strauss engaged in acts of abuse against at least 177 former students; and

WHEREAS Strauss's actions are antithetical to the university's values; and

WHEREAS the president is recommending that the university revoke said emeritus title from Strauss, who died in 2005; and

WHEREAS the president has fully complied with applicable procedures and university rules and in accordance with those procedures and rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the revocation of professor emeritus title from Richard Strauss.

**AMENDMENTS TO THE *CODE OF STUDENT CONDUCT***

Synopsis: Approval of the following amendments to the *Code of Student Conduct*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-5-48.4 (B)(8) of the Administrative Code, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as proposed by the Council on Student Affairs and approved by the University Senate; and

WHEREAS the proposed changes to the *Code of Student Conduct* were approved by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate effective no earlier than August 1, 2019, and on the date of issuance of interim university policies 1.10 and 1.15.



**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to rule 3335-48.14 in the *Rules of the University Faculty* was approved by the University Senate on February 28, 2019; and

WHEREAS the proposed changes to rule 3335-5-48 through rule 3335-5-48.16, rule 3335-7-01 through rule 3335-7-37, and to rules 3335-5-37, 3335-5-38, 3335-17-01, 3335-17-02, 3335-17-03, 3335-17-04, 3335-17-07.5 and 3335-17-08 in the *Rules of the University Faculty* were approved by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

**ESTABLISHMENT OF A NEW DEGREE PROGRAM:  
BACHELOR OF SCIENCE IN ENGINEERING TECHNOLOGY**

COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Bachelor of Science in Engineering Technology degree program in the College of Engineering for the Lima, Marion, Mansfield and Newark campuses, is proposed.

WHEREAS the Bachelor of Science in Engineering Technology degree program was developed in response to the growing needs of regional and state manufacturers for highly skilled college graduates who possess broad training in manufacturing engineering technology and are prepared for plant management roles; and

WHEREAS the program will begin in Autumn 2020, initially with the focus on Manufacturing Engineering Technology and initially at the Lima, Marion and Mansfield campuses, with the Newark campus added later; and

WHEREAS the regional campuses will assume budgetary responsibility; clinical faculty will assume much of the teaching responsibilities; a program coordinator will be appointed and student services are available; and a full curriculum outline has been established; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 20, 2019; and

WHEREAS the proposal was reviewed and approved by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of a Bachelor of Science in Engineering Technology degree program.

**ESTABLISHMENT OF A DEGREE PROGRAM:  
MASTER OF ENGINEERING MANAGEMENT**

COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Master of Engineering Management degree program in the College of Engineering, is proposed.

WHEREAS the Master of Engineering Management program is a post-baccalaureate professional degree aimed at practicing engineers, with a title that conveys both the technical aspects of an engineering degree and the important management and leadership skills necessary for success in business management and economic, social and political domains; and

WHEREAS the degree program has a target audience of engineers from the public or private sectors who have been in the field three to 10 years; and

WHEREAS the degree program is aligned with the College of Engineering's strategic plan, which was updated in 2018; and

WHEREAS the degree program is a 30 semester credit hour program (core and elective courses and a capstone course) that students can complete on a full- or part-time basis; and

WHEREAS the content for the degree will be provided by faculty in the College of Engineering and content experts in the John Glenn College of Public Affairs and the Fisher College of Business, and delivered using distance education technology; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 20, 2019; and

WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on April 18, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of a Master of Engineering Management degree program.

## **DEGREES AND CERTIFICATES**

Synopsis: Approval of degrees and certificates for summer term 2019, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 4, 2019, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

**HONORARY DEGREE**

Synopsis: Approval of the below honorary degrees, is proposed.

WHEREAS pursuant to paragraph (A)(3) of rule 3335-1-03 of the Administrative Code, the president, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of the honorary degree as listed below:

Fareed Zakaria

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degree.

**FACULTY PERSONNEL ACTIONS**

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the February 21, 2019, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: OLIVER ADUNKA  
Title: Professor (William H. Saunders M.D. Professorship in Otolaryngology)  
College: Medicine  
Term: March 1, 2019 through February 28, 2023

Name: BRIDGET A. CHAPMAN  
Title: Clinical Assistant Professor (Sander and Mechele Flaum Designated Professorship in Fluency)  
College: Arts and Sciences  
Term: March 1, 2019 through August 31, 2020

Name: \*LINCOLN L. DAVIES  
Title: Dean and Professor (Frank R. Strong Chair in Law)  
College: Moritz College of Law  
Term: July 1, 2019 through June 30, 2024

Name: \*ISABELLE DESCHENES  
Title: Professor (Bernie Frick Research Chair in Heart Failure and Arrhythmia)  
Title: Professor (Chair, Department of Physiology and Cell Biology)  
College: Medicine  
Term: August 1, 2019 through July 31, 2023

Name: \*AMY FAIRCHILD  
Title: Dean and Professor  
College: Public Health  
Term: July 1, 2019 through June 30, 2024

Name: ROGER B. FINGLAND  
Title: Frank Stanton Endowed Chair in General Practice and Canine Health and Wellness  
College: Veterinary Medicine  
Term: April 1, 2019 through May 31, 2024

Name: RAMIRO GARZON  
Title: Professor (Bertha Bouroncle MD and Andrew Pereny Chair of Medicine)  
College: Medicine  
Term: March 1, 2019 through February 28, 2023

**FACULTY PERSONNEL ACTIONS (cont'd)**

Appointments  
(cont'd)

Name: RICHARD GUMINA  
Title: Associate Professor (James Hay and Ruth Jansson Wilson Professorship in Cardiology)  
College: Medicine  
Term: March 1, 2019 through February 28, 2023

Name: CHRISTOPHER HOCH  
Title: Professor (Endowed Chair for Director of The Ohio State University Marching Band)  
College: Arts and Sciences  
Term: April 1, 2019 through May 31, 2020

Name: JOEL T. JOHNSON  
Title: Professor (Burn Jeng Lin, PhD and Sue Huang Lin Endowed ElectroScience Laboratory Professorship)  
College: Engineering  
Term: June 1, 2019 through May 31, 2024

Name: HELEN I. MALONE  
Title: Vice Provost for Academic Policy and Faculty Resources  
Office: Academic Affairs  
Term: June 1, 2019 through May 31, 2024

Name: \*KINH LUAN PHAN  
Title: Professor (Charles F. Sinsabaugh Chair in Psychiatry)  
Title: Professor (Chair, Department of Psychiatry and Behavioral Health)  
Title: Chief of Psychiatry Services for the Health System  
College: Medicine  
Term: July 1, 2019 through June 30, 2023

Name: \*GRETCHEN RITTER  
Title: Executive Dean and Vice Provost  
College: Arts and Sciences  
Term: August 1, 2019 through July 31, 2024

Name: \*RACHEL SKAGGS  
Title: Assistant Professor (Lawrence and Isabel Barnett Endowed Professorship of Arts Management)  
College: Arts and Sciences  
Term: August 16, 2019 through August 15, 2024

Name: ALLAN TSUNG  
Title: Professor (John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)  
College: Medicine  
Term: March 1, 2019 through February 28, 2023

**FACULTY PERSONNEL ACTIONS (cont'd)**

Appointments  
(cont'd)

Name: \*ORI YEHUDAI  
Title: Assistant Professor (Saul and Sonia Schottenstein Chair in Israel Studies)  
College: Arts and Sciences  
Term: August 20, 2019 through August 19, 2024

\*New Hire

Reappointments

Name: WENDY L. FRANKEL  
Title: Professor (Ralph W. and Helen Kurtz Chair in Pathology)  
Title: Professor (Chair, Department of Pathology)  
Title: Chief of Pathology Services for the Health System  
College: Medicine  
Term: July 1, 2019 through June 30, 2023

Name: TINA M. HENKIN  
Title: Professor (Robert W. and Estelle S. Bingham Designated Professorship)  
College: Arts and Sciences  
Term: July 1, 2019 through August 31, 2024

Name: MICHELLE L. JONES  
Title: Professor (D.C. Kiplinger Chair in Floriculture)  
College: Food, Agricultural and Environmental Sciences  
Term: February 1, 2019 through January 31, 2022

Name: WILLIAM L. MACDONALD  
Title: Dean and Director  
Campus: Newark  
Term: July 1, 2019 through June 30, 2024

Name: MARIA PALAZZI  
Title: Professor (Ohio Eminent Scholar in Art and Design Technology)  
College: Arts and Sciences  
Term: September 1, 2019 through July 31, 2020

Name: KARLA S. ZADNIK  
Title: Dean  
College: Optometry  
Term: July 1, 2019 through June 30, 2024

Name: DONGPING ZHONG  
Title: Professor (Robert Smith Endowed Professorship in Physics)  
College: Arts and Sciences  
Term: September 1, 2019 through August 31, 2024



**APPROVAL OF INTERIM OPERATING BUDGET AND  
INTERIM CAPITAL INVESTMENT PLAN FOR FISCAL YEAR 2020**

Synopsis: Authorization to make expenditures in fiscal year 2020, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2020 and 2021, including funding levels for state institutions of higher education, is still pending in the Ohio General Assembly; and

WHEREAS the university has not yet finalized its operating budget and capital expenditure plan for fiscal year 2020; and

WHEREAS this will allow the university to continue to advance the academic and financial goals during the period from July 1, 2019 through August 31, 2019; and

WHEREAS it is necessary to continue operating and capital expenditures, including payment of faculty and staff, operation of the Wexner Medical Center and other auxiliaries and student instructional and support services prior to the time that the fiscal year 2020 operating budget is finalized and adopted; and

WHEREAS the Finance Committee has reviewed and recommends for approval the interim operating budget and capital expenditure plan:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university to make operating expenditures consistent with the level of resources approved for fiscal year 2019 and capital expenditures consistent with the interim fiscal year 2020-2024 Capital Investment Plan, pending the adoption of the fiscal year 2020 operating budget and the fiscal year 2020-2024 Capital Investment Plan at the August 2019 Board of Trustees meeting.

**MODIFICATION OF BENCHMARK WEIGHTING FOR  
CERTAIN ASSET CLASSES FOR THE LONG-TERM INVESTMENT POOL**

Synopsis: Modifying the university's benchmark weighting for certain asset classes for the university's Long-Term Investment Pool, is proposed.

WHEREAS The Ohio State University Board of Trustees previously amended the asset classes and allocations, benchmarks and benchmark weighting for the university's Long-Term Investment Pool effective as of July 2014; and

WHEREAS there is a desire to modify the benchmark weighting for certain asset classes for the Long-Term Investment Pool; and

WHEREAS the Chief Investment Officer has recommended to the Senior Vice President for Business and Finance certain modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool; and

WHEREAS the Senior Vice President for Business and Finance has reviewed the proposed modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool, has determined that it is appropriate and in the best interest of the university that such modifications be adopted, and has recommended such modifications to the Finance Committee; and

WHEREAS the Finance Committee has approved such modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool; and

WHEREAS the Finance Committee hereby recommends such modifications to the benchmark weighting for certain asset classes for the Long-Term Investment Pool to The Ohio State University Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the following benchmark weighting for all asset classes for the Long-Term Investment Pool to be effective beginning July 1, 2019:

<u>Asset Class</u>	<u>Range</u>	<u>Modified LTIP Benchmark Weighting</u>
Global Equities	40-80%	65%
Global Credit	10-50%	25%
Real Assets	5-20%	10%

**WAIVER OF TUITION FOR STUDY ABROAD**

Synopsis: Waiver of tuition for Ohio State students who enroll in university-approved third-party provider/direct enroll study abroad programs for fiscal year 2020 and fiscal year 2021, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports academic programs that meet the needs of Ohio State students; and

WHEREAS Ohio State students who participate in study abroad programs through third-party providers or direct enrollment are required to pay tuition to the host institution; and

WHEREAS students benefit from continued enrollment at Ohio State during study abroad, which allows them to earn Ohio State credit, access financial aid and receive support when needed in other circumstances; and

WHEREAS Ohio State has, since fiscal year 2015, requested and received a tuition waiver for approved third-party provider/direct enroll study abroad programs from the Board of Trustees and the Ohio Department of Higher Education (ODHE) so that students avoid two tuition payments during study abroad; and

WHEREAS the university seeks to continue the study abroad tuition waiver, but the current waiver expires after June 30, 2019; and

WHEREAS the Ohio Department of Higher Education requires a Board of Trustees resolution to consider a new tuition waiver per Ohio Revised Code and ODHE directive 2009-011:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves to waive tuition and fees at The Ohio State University for students enrolled in a third-party provider/direct enroll study abroad program and to allow the students to remain enrolled at the university while participating in these programs; and

BE IT FURTHER RESOLVED, That this approval will become effective for all semesters and terms, beginning July 1, 2019, through June 30, 2021; and

BE IT FURTHER RESOLVED, That the administration will seek approval of a tuition waiver from the Ohio Department of Higher Education for state fiscal years 2020 and 2021.

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL,  
ASSIGN AND TRANSFER SECURITIES**

**ALSO TO DEPOSIT OR WITHDRAW FUNDS  
FROM BANK AND INVESTMENT ACCOUNTS, TO DESIGNATE DEPOSITORIES  
AND TO EXECUTE TREASURY- AND INSURANCE-RELATED AGREEMENTS**

Synopsis: Authorization for designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories and to execute treasury- and insurance-related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS designated officials of the university are responsible for the procurement and management of the university's insurance programs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university treasurer and/or the university senior vice president for Business and Finance or their designees to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to designate various financial institutions as depositories and/or custodians for The Ohio State University, and to open and maintain accounts and enter into agreements at institutions providing financial products and services in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, financial advisory services; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit, or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL  
ASSIGN AND TRANSFER SECURITIES (cont'd)**

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to engage in insurance-related transactions and sign insurance-related agreements to ensure coverage that best fits the needs of The Ohio State University to include, but not be limited to, insurance carrier, consulting and broker agreements, emergency response services, and third-party claim administrator contracts.

### REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Synopsis: Reappointments to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Charlotte Agnone, MD; L. Arick Forrest, MD; Reed Fraley; James Gilmour; and Andrew Thomas, MD; expire on June 30, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be reappointed as members of the Self-Insurance Board effective July 1, 2019 for the terms specified below:

- Charlotte Agnone, MD, term ending June 30, 2021 (reappointment)
- L. Arick Forrest, MD, term ending June 30, 2021 (reappointment)
- Reed Fraley, term ending June 30, 2021 (reappointment)
- James Gilmour, term ending June 30, 2021 (reappointment)
- Andrew Thomas, MD, term ending June 30, 2021 (reappointment)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

**STATEMENT OF EXPECTATIONS  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

**Preamble**

As Trustees of The Ohio State University, Board Members have one overriding and all-encompassing responsibility: to serve the best interests of the University so that the University, in turn, can serve the best interests of the State of Ohio and society at-large. The Board's principal duty, as fiduciaries, requires loyalty to the University as a whole—not to any particular parts or personal agendas—and an objective, long-term view.

This document is a guide to trustee behavior, a statement of what we ask and expect of one another. Compliance with the principles and practices delineated here will enable the Board to serve and govern the University most effectively. For that reason, above all others, we individually and collectively pledge adherence to the Statement as a commitment to the University and the citizens of Ohio and as a covenant with one another. We aim, through allegiance to the Statement, to ensure due diligence, a culture of constructive inquiry and open discussion, a climate respectful of shared governance and University leadership, and an intense focus on matters of strategic importance.

The Board of Trustees strives to function as a collective, cohesive corporate entity. The voices and votes of Board members count equally; no one enjoys special privilege or status except as accorded by the Board as a whole. We recognize that we are not free agents empowered to speak or act on behalf of the Board or the University.

**Comportment among Trustees**

The Board of Trustees has specific expectations about Trustee performance and behavior that apply uniformly to all Board members and facilitate the Board's effectiveness. Every Board member:

- Shall be engaged, informed and thoughtful leaders. Specifically, all trustees shall prepare diligently and participate constructively and collaboratively as a Board member by:
  - Carefully reading and reviewing all relevant materials;
  - Thoughtfully preparing for all Board and committee meetings;
  - Expending the time and effort to understand the issues at hand;
  - Making a good faith effort to attend important campus events and participating in programs and conferences designed to educate and update university trustees;
  - Speaking openly on matters under consideration;
  - Participating actively by asking pertinent questions, offering insights, registering concerns, contributing expertise, and proposing alternative opinions and perspectives;
  - Accepting and competently completing, to the greatest extent possible, assignments from the Board Chair or a Committee Chair.
  
- Shall foster a culture of inclusivity and curiosity, seeking to better understand how this university—its mission, its constituents, and how it is constituted and operates, the unique and ever-changing higher education environment more broadly, as well as the diverse background and perspectives each board member contributes to the collective body.

**STATEMENT OF EXPECTATIONS  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES (contd)**

- May expect from and shall accord to every other Board member civil, respectful treatment, even when trustees have different opinions or recommendations. Civility and respect include:
  - Extending good will to one another;
  - Listening attentively and taking seriously the comments of all trustees;
  - Being open to alternative points of view;
  - Encouraging healthy debate, and seeking no reprisals for dissent;
  - Refraining from publicly or privately disparaging or criticizing fellow trustees or impugning their motives;
  - Refraining from “multi-tasking” during Board and committee meetings.
- Shall adhere to the highest standards of ethical conduct and comply fully with all laws and policies relating to conduct of public officials and university trustees, including, but not limited to, the Ohio Ethics Laws and the Board Statement of Ethical Conduct and Leadership Integrity.
- Shall adhere to the letter and spirit of all Board bylaws, policies, processes and protocols, including, but not limited to, this Statement of Expectations and the Bylaws of the Board of Trustees of The Ohio State University.
- Shall, except for extraordinary reasons, attend all Board meetings and, as assigned, all committee meetings, consistent with the attendance requirements set forth under Ohio Revised Code Section 3.17. When a trustee cannot attend, for instance due to personal illness, family matters, or work-related imperatives, the individual will so inform the Chair with as much advance notice as possible and provide an explanation for the absence. In the event that a board member fails to attend faithfully Board and committee meetings, the matter shall be referred to the Governance Committee.
- Shall, *without exception*, maintain confidentiality. Any information, written or oral, whatever the source, the Board receives or discusses in confidence shall remain in confidence. To ensure candor and trust, no trustee, at any time for any reason, shall disclose points of view privately or confidentially expressed by Board members or officers of the University, particularly with regard to any information shared or topics discussed in executive sessions. Disclosure of confidential information to any person for any reason without the express consent of the Board Chair or the University President violates the public trust placed in the Board collectively and trust Board members extend to each other.
- Shall be supportive of the precepts of the State’s “sunshine laws,” and the practice of open discussions at open meetings except when executive sessions are both permissible and warranted.
- Shall have the opportunity to understand and participate in processes associated with the selection of Board officers and the review of the President’s performance.
- Shall support the University philanthropically, commensurate with one’s means as one expression, among others, of a personal commitment to the University’s well-being.



**STATEMENT OF EXPECTATIONS  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES (contd)**

- Shall submit annually to the Chair of the Board a written declaration of any potential or actual conflicts of interest with respect to the discharge of one's responsibilities as a trustee of the University.

**Comportment with the President**

A strong working relationship between the University President and the Board of Trustees is paramount to the University's success. The Board recognizes the President as the University's Chief Executive Officer. In general, the Board delegates management of the University to the President, and holds the President accountable for the institution's performance, progress, and well-being. In partnership with the President, the Board will, to the greatest degree possible, focus on strategic opportunities and challenges of paramount significance and, at the same, time minimize the amount of attention accorded operational matters except as necessary to fulfill the Board's fiduciary duties.

The President reports to and serves at the pleasure of the Board, not individual Board members. Publicly, trustees should be supportive and respectful of the President. In executive sessions, trustees should be candid and, as warranted, provide constructive feedback. Performance-related concerns about the President should be presented to the Board Chair. Performance reviews of the President shall occur no less than annually and through a defined process that invites contributions from all Board members and that appraises all Board members of the overall assessment. The Chair (and others the Chair may designate) shall convey the Board's evaluation to the President.

All trustees should seek to develop a comfortable working relationship with the President, but none should ever usurp the role of Board member to offer the President a personal performance review, to advocate personnel actions, to seek or gain special access or favors personally or on behalf of others, or to ensure a particular outcome to a matter under consideration. If a trustee has a relationship with the President (e.g., a business or financial connection) that creates a potential or actual conflict of interest, that information should be disclosed immediately to the Chair of the Board.

Board members are encouraged to have one-on-one conversations with the President to share information, insights, concerns, and advice, and to build a relationship. However, trustees must not explicitly or implicitly direct the President to reach a particular conclusion or take a particular course of action. Suggestions and observations from Board members are always welcome; directives are never appropriate.

**Comportment with Internal Constituents**

Both the Board as a whole and trustees singly must strike a balance between the equally undesirable extremes of daily engagement with campus constituents and distant detachment from the life and people of the University. Trustees are encouraged to interact with the University's campus constituents, especially members of the administration, faculty, and student body. However, Board members must exercise great care, particularly when trustees approach constituents rather than vice versa. Under those circumstances, the possibility always exists that constituents will perceive the interaction as an attempt by the trustee to exert influence, seek favors, or prescribe a course of action.

**STATEMENT OF EXPECTATIONS  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES (contd)**

Conversations with internal constituents should honor these guidelines. Trustees should not:

- Breach matters deemed confidential by the Board or Committee.
- Discuss pending Board business or policy matters with constituents without the express authorization of the Board Chair or relevant Committee Chair.
- Take these occasions to advance personal agendas, promote advocacy by constituents, or criticize the President or Board.
- Elicit performance evaluations of any officers or employees of the University. Concerns about the performance at any level of the University should be raised within the Board with questions or concerns then communicated to the President, with the outcome then reported to the Board by the Chair or the President.
- Organize or undertake information gathering events or activities to solicit constituent views unless authorized to do so by the Board Chair or relevant Committee Chair.
- Be insensitive to the time demands trustee-initiated conversations place on administrators, faculty, and students.

Committee chairs are free to initiate requests for information necessary to discharge the committee's designated responsibilities. Such requests should always be respectful of administrative lines of authority and demands on administrators' time. Requests for institutional data by individual trustees should be rare. In such cases, trustees should not contact staff independently and directly. Rather, the trustee should route the request through the Board Chair,

relevant Committee chair, or the President, and proceed only when so authorized and only through established organizational channels.

These guidelines do not preclude personal connections between trustees and members of the campus community which the Board encourages. Instead, such relationships should be clearly personal and distinctly outside the duties of trusteeship

**Comportment with External Constituents**

The Board must speak as a single entity. No individual trustee or self-appointed group of trustees shall speak on behalf of the Board or the University. No trustee should be publicly critical of actions taken or decisions made by the Board or President. Board members should not invite or initiate opportunities for personal pronouncements. When asked by constituents, the press, media, or government to represent or speak on behalf of the Board or the University, all trustees, unless specifically designated to do so by the Chair, should demur *without exception*. When presented with concerns about the performance of individuals or offices, trustees should direct constituents to the President.

Board members shall initiate communication on behalf of the University or in the role of University trustee with external constituencies (the Governor, senior State executives, the Chancellor, Board of Regents, members of the General Assembly, or local or federal officials) *only* with the prior consent of the Board Chair or President. Should any external constituents contact Board members, trustees should be mindful not to speak on the Board's behalf or otherwise violate the letter or spirit of this Statement. In all instances, Board members should promptly report to the Board Chair any conversations with government officials.

**STATEMENT OF EXPECTATIONS  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES (contd)**

Trustees should not interact with external stakeholders on specific University issues, projects, policies, or concerns unless that interaction occurs directly and expressly as part of a Board or Committee approved process.

Board members should publicly support the University, the President, and decisions the Board and President reach, even when one holds views or cast votes to the contrary.

**Compliance**

Because all members of the Board agree to honor the standards, procedures, and expectations stated in this document, compliance is fundamentally voluntary and self-enforced. More broadly, the Governance Committee has overall responsibility to monitor the Board's effectiveness. Toward that end, the Governance Committee will periodically conduct a self-study of the Board's performance that includes compliance with this Statement of Expectations.

A trustee concerned about the comportment of a fellow Committee member should speak with the Chair of the Committee. If the concerns transcend comportment on the Committee, the trustee should confer with the Chair of the Governance Committee.

Upon appointment to the Board and annually thereafter, all members of the Board and its committees will sign an acknowledgement of their commitment to abide by this Statement of Expectations, the Board Statement of Ethical Conduct and Leadership Integrity, the Board's bylaws, and all relevant federal and state laws governing the conduct of university trustees and public officials.

**RATIFICATION OF COMMITTEE APPOINTMENTS 2019-2020**

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2019-2020 are as follows:

**Academic Affairs and Student Life:**

**ALEX SHUMATE**, Chair  
**BRENT R. PORTEUS**, Vice Chair  
Cheryl L. Krueger  
Abigail S. Wexner  
Hiroyuki Fujita  
Alan A. Stockmeister  
Elizabeth P. Kessler  
**JEFF M.S. KAPLAN**  
**ANAND SHAH**  
Alan VanderMolen  
Janet Porter  
Richard K. Herrmann (faculty member)  
Michael J. Gasser (ex officio)

**Finance:**

Timothy P. Smucker, Chair  
**GARY R. HEMINGER**, Vice Chair  
Erin P. Hoeflinger  
Alexander R. Fischer  
John W. Zeiger  
Lewis Von Thaer  
**JANICE M. BONSU**  
James D. Klingbeil  
Lawrence A. Hilsheimer  
Michael J. Gasser (ex officio)

**Advancement:**

Erin P. Hoeflinger, Chair  
Alan A. Stockmeister, Vice Chair  
Alex Shumate  
Cheryl L. Krueger  
Abigail S. Wexner  
**JANICE M. BONSU**  
Alan VanderMolen  
Janet Porter  
Nancy Kramer  
Craig S. Bahner  
Kristin L. Watt (Alumni Assn member)  
Catherine Baumgardner (Alumni Assn member)  
Gifford Weary (Foundation Board member)  
**ALEC WIGHTMAN** (Foundation Board member)  
Michael J. Gasser (ex officio)

**Audit and Compliance:**

John W. Zeiger, Chair  
**ELIZABETH P. KESSLER**, Vice Chair  
Timothy P. Smucker  
Brent R. Porteus  
Hiroyuki Fujita  
Lewis Von Thaer  
Gary R. Heminger  
**JEFF M.S. KAPLAN**  
**ANAND SHAH**  
James D. Klingbeil  
Amy Chronis  
Michael J. Gasser (ex officio)

**Talent, Compensation and Governance:**

Hiroyuki Fujita, Chair  
**LEWIS VON THAER**, Vice Chair  
Alex Shumate  
Erin P. Hoeflinger  
John W. Zeiger  
Elizabeth P. Kessler  
**JEFF M.S. KAPLAN**  
**JANICE M. BONSU**  
Janet Porter  
Michael J. Gasser (ex officio)

**Master Planning and Facilities:**

Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Timothy P. Smucker  
Brent R. Porteus  
Alan A. Stockmeister  
Gary R. Heminger  
**ANAND SHAH**  
Robert H. Schottenstein  
Michael J. Gasser (ex officio)

**Governance:**

Alex Shumate, Chair  
Janet Porter, Vice Chair  
Timothy P. Smucker  
Erin P. Hoeflinger  
Alexander R. Fischer  
Hiroyuki Fujita  
Gary R. Heminger  
**JANICE M. BONSU**  
Alan VanderMolen  
Michael J. Gasser (ex officio)

**RATIFICATION OF COMMITTEE APPOINTMENTS 2019-2020 (cont'd)**

**Wexner Medical Center:**

Leslie H. Wexner, Chair  
Abigail S. Wexner  
Cheryl L. Krueger  
Hiroyuki Fujita  
John W. Zeiger  
Janet Porter  
Stephen D. Steinour  
Robert H. Schottenstein  
W.G. Jurgensen  
Cindy Hilsheimer  
Michael J. Gasser (ex officio, voting)  
Michael V. Drake (ex officio, voting)  
**HAROLD L. PAZ** (ex officio, voting)  
Bruce A. McPheron (ex officio, voting)  
Michael Papadakis (ex officio, voting)  
William B. Farrar (ex officio, non-voting)  
L. Arick Forrest (ex officio, non-voting)  
Mary A. Howard (ex officio, non-voting)  
K. Craig Kent (ex officio, non-voting)  
Mark E. Larmore (ex officio, non-voting)  
Amanda N. Lucas (ex officio, non-voting)  
David P. McQuaid (ex officio, non-voting)  
Susan D. Moffatt-Bruce (ex officio, non-voting)  
Thomas J. Ryan (ex officio, non-voting)  
Elizabeth O. Seely (ex officio, non-voting)  
Andrew M. Thomas (ex officio, non-voting)

**AMENDMENTS TO THE BYLAWS OF  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Synopsis: Approval of the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*, is proposed.

WHEREAS a comprehensive periodic review of all chapters of the bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place in August 2015; and

WHEREAS the Board of Trustees desires to update Board committee structure and other board practices as described in the *Bylaws of the Ohio State University Board of Trustees*; and

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Board of Trustees*.

**AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER BOARD**

Synopsis: Approval of the attached amendments to the *Bylaws of the Ohio State University Wexner Medical Center Board*, is proposed.

WHEREAS a comprehensive periodic review of all chapters of the bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Wexner Medical Center Board* took place in November 2017; and

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Bylaws of the Ohio State University Wexner Medical Center Board*.

**AMENDMENTS TO THE RULES AND REGULATIONS  
OF THE MEDICAL STAFF OF UNIVERSITY HOSPITALS**

Synopsis: The amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on January 4, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on January 9, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff on January 23, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Quality and Professional Affairs Committee on March 26, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Wexner Medical Center Board on May 29, 2019; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals.



**AMENDMENTS TO RULES AND REGULATIONS OF THE MEDICAL STAFF  
OF THE ARTHUR G. JAMES CANCER HOSPITAL  
AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Synopsis: The amendments to the *Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by a joint University Hospitals and James Medical Staff Bylaws Committee on January 4, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the James Medical Staff Administrative Committee on January 18, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the James Medical Staff on January 23, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the Quality and Professional Affairs Committee on March 26, 2019; and

WHEREAS the proposed amendments to the *Rules and Regulations of the Medical Staff* of the James Cancer Hospital were approved by the Wexner Medical Center Board on May 29, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.