

**AGENDA SUMMARY  
FRIDAY, FEBRUARY 22, 2019**

**LONGABERGER ALUMNI HOUSE**  
2200 Olentangy River Road

8:00-9:45am **Governance Committee Meeting** (Mount Leadership Room)

10:00am **Board Meeting Reconvenes** (Sanders Grand Lounge)

Approval of November 16, 2018, Meeting Minutes - Mr. Gasser

President's Prize Winners - Mr. Moseley

- Christian McGhee (GROW)
- Zac Graber (reCOvery Organics)

Student Recognition Awards - Ms. Bonsu

- Brian Hansen (College of Medicine)

Time and Change Strategic Plan Presentation - Mr. Gasser, Dr. Drake

President's Report

Committee Reports

**Consent Agenda**

1. Resolutions in Memoriam
2. *HAND CARRY*: Ratification of Committee Appointments 2019-2020
3. *HAND CARRY*: Authorization of Additional Schedules to Master Equipment Lease with Apple Inc.
4. Approval of Summer and Autumn 2019 Digital Textbook Fees
5. Authorization to Approve Athletic Prices and Fees – FY 2020 Men's Basketball
6. Approval to Enter into and Increase Professional Services and Construction Contracts
7. Approval for Acquisition and Potential Sale of Real Property
8. Approval for Execution of an Economic Development Agreement
9. Authorization to Enter into a Long-Term Lease and Purchase Option
10. Faculty Personnel Actions
11. Amendments to the *Code of Student Conduct*
12. Degrees and Certificates
13. University Foundation Report
14. Distinguished Service Awards
15. Naming of the Faulkner Family Arch
16. Naming of Parks Hall Internal Spaces
17. Naming of the Allan Johnson Materials Research Laboratory
18. Naming of the Vicki and Ron Linville Reconstructive Surgery Waiting Area
19. Naming of the NetJets Lobby and NetJets Observation Deck
20. Naming of the Robinson Advanced Imaging Center
21. Naming of the Emmerich von Haam, M.D. Pathology Conference Room
22. *HAND CARRY*: Personnel Actions
23. Amendments to the Procedure for Setting and Reviewing Compensation for University Executives
24. Approval to Enter into a Joint Use Agreement with Boys & Girls Club of Marion County
25. Approval to Enter into a Joint Use Agreement with Smart Columbus

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND NINETY-EIGHTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 15-16, 2018

The Board of Trustees met on Thursday, November 15 and Friday, November 16, 2018,  
at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

November 16, 2018, Board of Trustees meeting

The chairman, Mr. Gasser, called the meeting of the Board of Trustees to order on Thursday, November 15, 2018, at 2:05 p.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaeer, H. Jordan Moseley, Janice M. Bonsu, Alan VanderMolen and Janet Porter.

Members Absent: Erin P. Hoeflinger, Alex R. Fischer and James D. Klingbeil.

Mr. Gasser:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

Thank you. I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the employment, appointment, compensation, discipline and dismissal of public officials.

May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Gasser, seconded by Mr. Stockmeister, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thaeer, Mr. Moseley and Ms. Bonsu.

Mr. Kaplan:

Motion carries.

Mr. Gasser:

We are recessed.

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November 16, 2018, Board of Trustees meeting

The chairman, Mr. Gasser, called the meeting of the Board of Trustees to order on Friday, November 16, 2018, at 10:02 a.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Clark C. Kellogg, Alex Shumate, Brent R. Porteus, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaer, H. Jordan Moseley, Janice M. Bonsu, Alan VanderMolen and Janet Porter.

Members Absent: Abigail S. Wexner, Cheryl L. Krueger, Erin P. Hoeflinger, Alex R. Fischer and James D. Klingbeil.

Mr. Gasser:

Good morning, everyone. I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off at this time, and I would ask that all members of the audience observe the rules of decorum proper to conducting the business at hand.

Before we get started, I want to take a moment to welcome our newest trustee, Lewis Von Thaer. Lou is the ninth CEO of Battelle, and I have had the great pleasure of working with him for over a year now in my role on the Board of Directors of Battelle. I have a feeling everyone here is going to enjoy having Lou as a colleague. Lou earned his undergraduate and graduate degrees in electrical engineering from Kansas State and Rutgers University, respectively.

He began his technology career with AT&T Bell Labs, where he served for 14 years until General Dynamics purchased his division. After working at General Dynamics for 16 years, he joined Leidos as president of the company's National Security Sector, a \$4 billion business focused on intelligence, surveillance, reconnaissance, cybersecurity and system solutions. Before joining Battelle, Lou was the CEO of DynCorp International, where he was responsible for driving growth across several federal market sectors. Lou serves as board chair of Pacific Northwest National Lab and co-chair for UT-Battelle — which is the operator of Oak Ridge National Lab. He sits on the boards of Nationwide Children's Hospital, the National Defense Industrial Association and the Defense Science Board, and is a trustee for the Kansas State University Foundation. Additionally, he is a member of the Ohio Business Roundtable and the Columbus Partnership's Executive Committee.

Governor Kasich appointed Lou to fill Jeff Wadsworth's term, which ends May 13, 2019. His appointments to our Audit & Compliance, Finance and Talent & Compensation committees appear on our consent agenda today. Lou – welcome to the board. We look forward to the extensive knowledge you will bring to our discussions.

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I also want to acknowledge that President Drake has become the first Ohio State president in nearly four decades to serve as chair of the Board of Directors for the Association of Public and Land-grant Universities. The APLU is the oldest higher education association in North America, and we are proud to have our president serving in such an important role. Congratulations, President Drake.

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### **APPROVAL OF MINUTES**

Mr. Gasser:

The first order of business on our agenda is the approval of the minutes from the board's August meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

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### **ADDRESS TO THE BOARD REGARDING RICHARD STRAUSS**

Mr. Gasser:

As you are aware, in April, the university announced an independent investigation into reports of sexual misconduct against former university physician Dr. Richard Strauss.

First, I'd like to say that this board and administration take very seriously our responsibility for understanding what happened when the late Dr. Strauss was employed by the university more than 20 years ago. Most importantly, we take very seriously the responsibility to support the safety of our campus community. Today, in response to requests to speak before the board, we will hear from a number of individuals from our community who are here to share with us their experiences with Dr. Strauss. Thank you for coming. We appreciate the courage of all those who have shared information and participated in the investigation.

Today, we are here to listen. Because of the circumstances we find ourselves in today, this is not the appropriate venue to engage in a dialogue, but we want you to know that you are being heard. Markus Funk and Caryn Trombino from Perkins Coie have joined us today to ensure that they also hear your experiences. We would like to emphasize that the investigation is the highest priority to the university. We appreciate your willingness to share with us your experiences today. We are committed to responding in the most appropriate way possible at the conclusion of the investigation.

To all of you here today, I would also note that representatives from the Sexual Assault Response Network of Central Ohio and the Ohio State Counseling and Consultation Service are here for anyone who may need them. We have reserved the Drinko Room, which is just behind the reception desk on the first floor, for this purpose. Before we begin, I would ask President Drake to say a few words.

Dr. Drake:

Thank you Chairman Gasser and, again, welcome. I want to reiterate in the strongest possible terms that we remain steadfastly committed to understanding Dr. Strauss' conduct and to responding appropriately. That has been our guiding principle since this spring, when we first heard of these horrible and profoundly disturbing experiences from decades ago. We immediately established and announced an independent investigation. The aim of this work over these past months has been twofold — first, to uncover what happened, and second, to determine what the university and its leaders at the time knew. To date, the investigators have heard from approximately 150 former students who have reported firsthand accounts of sexual misconduct.

The investigators have conducted more than 440 interviews with former students and staff, and have searched thousands of university records dating back 20, 30, 40 years ago. This takes time, but thankfully, Perkins Coie has shared that they are nearing the end of their investigation. I look forward eagerly to the completion of the investigation so that we may begin the next steps in the healing process. At its conclusion, we are committed to responding appropriately and effectively. Again, I want to express our sincere appreciation and thank those who have come forward. We know that it takes great courage — great courage — to come forward in circumstances like this. We are all fathers and sons, sisters, husbands, mothers, wives — we are here to listen to you today and to hear you. Thank you.

Mr. Gasser:

Thank you, President Drake. The floor is yours now.

Mr. Garrett:

Thank you. My name is Brian Garrett. I requested this meeting and I want to say thank you to the board for accepting our request to speak today. I would also like to thank the other gentlemen, the other victims, who are here speaking today; the other victims who are not speaking today, but are in attendance to support us; and our friends, our families and others who are supporting us today at this meeting. We worked diligently over the last week to make sure we stay in the agreed upon 20 minutes, but we ask for your grace that if we run over by a few minutes if that would be okay.

Mr. Gasser:

That's fine.

Mr. Garrett:

Today, you will hear testimony that is powerful and emotional, but will be conducted in a respectful manner. Many of the victims here today are meeting for the first time, but we share a common bond in that we were all sexually assaulted by Dr. Richard Strauss, an Ohio State employee. Today, there are well over 100 of us victims with the potential for many more. We were all harmed by his actions. We were also victims of a failed system at The Ohio State University where reports of his abuse were ignored by Ohio State employees, such as athletic directors, trainers, coaches and leadership at the Ohio

State Student Health Clinic. The OSU Board of Trustees has the power to back up the university's words with actions. The Board of Trustees has the power to own the responsibility of what happened to us. By using this power, it will allow us to start the process of healing and start to move forward.

At this time, I want to tell you how this has impacted my life, and I want everybody to look at me while I say this next statement. My situation was 100 percent preventable. In 1996, at his private health clinic, I witnessed Dr. Strauss fondle a man during a medical exam — and I use that term lightly — until he ejaculated. I have to live with that every day, watching that guy's face. I am a health care provider and I can't get that guy's face out of my mind.

He also fondled me for five to 10 minutes during another "medical exam" for heartburn. If you know anything about heartburn, the stomach and the part of my body where he touched me are not anywhere near each other. I found out about the investigation this past Memorial Day weekend, and when I saw his picture, I immediately became ill to my stomach and wanted to go throw up. For the next hour, I did not talk, and my wife — and there is a trustee in this room who knows my wife and who knows the integrity of myself and my wife — she said, 'What's wrong?' And I said, 'There's something I need to tell you.' During the next few weeks, I relived that day — the day that I was sexually assaulted — over and over. I could not get the image of the predator's face out of my head, him standing over me while he sexually assaulted me in that clinic.

I still wake up sometimes feeling paralyzed in my dreams, unable to do anything about it. I've even gone back to the building at 1350 West Fifth Avenue on the second floor to try to face my fears. As the summer progressed, I heard detail after detail of how Dr. Strauss sexually assaulted other students and other student-athletes at the university. They told me story after story about how they reported it to university employees but it fell on deaf ears. This complete indifference toward these students made my desire to speak out grow stronger.

Knowing that The Ohio State University — a place that I have given my time, money and energy, along with my wife, who has given her time, money, energy and dedication — betrayed me, this caused me to become isolated. Many nights I would come home after work, just sit on my couch and watch TV for hours on end. I became isolated in my social circles. I struggled to sleep at night. I still have anxiety. And trust me, my experiences when I come back to campus now are not the same. They will always be tarnished. I paid out of my own pocket for counseling, and I still am experiencing anxiety to this day. Again, my sexual assault was 100 percent preventable.

Before I move onto the other speakers, there is a gentleman ... who wanted me to read his statement, as he wanted to remain anonymous. This is the first time I'm reading it, so I apologize if I mess it up:

"Dear Board of Trustees,

I came to Ohio State in 1987. I was so naïve and trusting. I was so eager to impress my coaches and make my family proud. My first week on campus, I had three appointments for physicals with Strauss. I went from being a bright-eyed 18 year old to an in-shock survivor instantly. What he branded me stays with me forever.

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Instead of dealing with academics, practice, new friends and college life, I dealt with shame, guilt, depression and worthlessness. How did I allow this to happen? I survived, but I had much bigger plans than survival. Depression and guilt will be with me until the day I die. I hope the Board of Trustees embraces the victims of Strauss. I hope the Board of Trustees treats these victims as if they were their own children. I hope the Board of Trustees prevents this from happening to the present and future student-athletes, and I hope the Board of Trustees provides justice to the victims.

Sincerely,

A 1987-91 student-athlete.”

I would now like to turn the microphone over to Stephen Snyder-Hill, and he will give his story of what happened to him.

Major Snyder-Hill:

My name is Steve Snyder-Hill and I'm an Army veteran. Actually, I'm still in the Army, I'm a major. I've had a 30-year span of service that includes two wars. The Army teaches us honor, integrity and courage. Those are some of our Army values and it used to feel like OSU had honor, integrity and courage as well, until they turned their back on us.

In 1995, I was a kid. I needed medical help. I came to OSU to a doctor that OSU paid to give me help. The guy molested me and you will never understand what it feels like to be in that situation unless you are there. And what I'm asking you guys to do today is — most of you in here have kids — to think about what if we were your kids and we were subjected to that at that young age.

I complained to the university. This is where it really gets bad. I complained to the university — and I gave them every detail of what he did to me — the day after it happened. I got a letter back from the university on university letterhead that I have right here in front of me from 1995. In that letter, basically, I was lied to three times because it said they had never had a complaint before about Dr. Strauss, even though we now know there were complaints back to 1970. It said that they would document in his record my complaint, which his record has no blemishes whatsoever in it, so that was a lie. And then it said that they would contact me if this ever happened again, and it wasn't until April on the news that I saw his face, just like Brian [Garrett], and it triggered me. I had heard of a doctor that had molested athletes, but I didn't associate that [with myself] because I wasn't an athlete. I was a student who went to the health center.

[The letter from Ohio State] also promised to change their forms, which I don't know if that ever happened. Only OSU knows that and that will only ever happen if OSU wants to tell people. Twenty-three years later, the university remains dismissive of us. They are using language like, “we are trying to find out what may have happened” and “who may have known,” and I can't tell you how traumatizing that is for us — to invalidate us by using that language. That doctor is dead now. OSU robbed me of my ability to ever have closure with him. I can never confront him again, and I'll never have the opportunity to. I believe that the university is manipulating the public by trying to say things like trauma-informed care is why they're not reaching out to people. I can tell you that it was more traumatic for me to request my paperwork from the independent investigation and



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be denied because they told me it was part of their investigation so they couldn't give me my paperwork. I had to put a public information request in to OSU to get my paperwork. So when talking trauma-informed care, it was much more traumatic to go through all that than just reaching out to me and being transparent.

In 2015, I came and did a TED Talk at OSU's request. I was the headliner for their TED Talk for 4,000 people. It was called the Human Narrative. The TED Talk was about using the power of my voice, because I'm an activist and I've always been an activist for marriage equality and for being in the military under Don't Ask Don't Tell. I got a standing ovation for this TED Talk. That was 2015. In 2018, OSU is asking me to silence my voice. And that's not The Ohio State University that I know or believe in.

The university presides over tens of thousands of peoples' kids, just like your kids, just like us when we were kids. So please don't dismiss us. Stop using dismissive language. Stop telling the investigators you're not reaching out to people because you're trying to protect them. Protect the children that you preside over today and then ask yourself — what if we were your kids? Thank you very much.

Mr. Garrett:

The next person is a gentleman who is speaking — but does not wish to be identified — from the wrestling team about his time at The Ohio State University. We must ask that the cameras be turned away to honor this request.

John Doe 1:

In the fall of 1993, I arrived on Ohio State's campus. To wrestle for Ohio State was like a dream come true. I had thought about it all through high school and went to Ohio State wrestling camps. I remember calling my parents and saying practice was about to start, I was so excited, I was doing well in my classes and I just really felt like I was where I belonged. Then I was standing in line for my physical on the first day of practice, and I had kind of buddied up to the only other guy on the team that I knew who had wrestled in my weight class the year before. I was chatting with him and he said, "Hey, the doctor is going to play with you." And I said, "Oh, I've had a physical before, I know," and he was like, "Not like this you haven't." And he was right.

I was fondled for what felt like five or 10 minutes. I was just in shock to be honest. Some people say they were frozen. I felt frozen. I didn't know what to do. I was a little confused, too, about how he was a well-known wrestling physician, so I felt like, is this necessary? Maybe my other physician wasn't as thorough? But over the next three years, it became clear to me that that was not the case. I was assaulted six to seven times over the next three years. Despite doing everything I could to avoid Dr. Strauss, I had injuries, like my teammates. And every time I hear that, I hear how sad it is. I tried to go to my family physician so that I didn't have to see Dr. Strauss, but I couldn't avoid the physicals at the beginning of the season or injuries during practice. I felt like I was trapped in the system. So it goes on. I love wrestling. To this day, it's the thing that I'm the best at, but toward the end of my junior year season, I fell in love with my wife of now 22 years.

On February 13, 1996, my sister picked me up and drove me to the local jewelry store and co-signed on a loan [for a ring] so I could propose to my wife. I was off the mat at

that time for a rib injury, but with a couple weeks left in the season I was starting to heal up and I had to see Dr. Strauss to get back on the mat. A week after having proposed to my wife, I had the team doctor sexually assaulting me. And then to find out later that it was after formal complaints had been made was just, I don't know, that was even harder, to know it had gone on for so long.

At the time, it felt like everyone knew and there was sort of a sense of hope, in some way, that something would be done. I would get some feedback from the coach that they were working on it. I know that some of my teammates met with an athletic director. So there was some hope that it would be resolved. But after my last experience, I just couldn't do it anymore. I couldn't go home and look at my wife. I just said, "I'm done. I think I'm done wrestling." Nobody really understood. It didn't make any sense. My parents kept trying to figure out why. My wife thought that maybe it was because of her. But I just couldn't do it anymore, and that was it. I don't know what I could have accomplished in those last two years. Like some of my fellow survivors, I still wake up with a start every now and then, seeing Dr. Strauss' face. It just wasn't what was supposed to happen.

Mr. Garrett:

Next we have another gentleman, a John Doe, who doesn't wish to be identified but would like to speak today. He was sexually assaulted by Dr. Strauss at the health center. Please make sure the cameras are turned away, thank you.

John Doe 2:

Good morning, my name is John Doe. I, too, am a survivor of sexual abuse by Dr. Richard Strauss and, more importantly, a victim of Ohio State's failure to protect me and countless other men. I was assaulted by Richard Strauss in the mid-1990s. I was not an athlete. I was assaulted four separate times and I was not privy to what Ohio State knew about Strauss when I saw him. Each assault lasted approximately 20 minutes, with the last being his attempt to masturbate me.

Because the university failed to protect me and countless other men, we have lived in silence and alone with the memory of our abuse. I have lived with it for a quarter of a century, and for all of that time I have believed that I was his only victim. So in June of this year, when I first learned of the investigation, it was as if a geyser of emotion had erupted. I realized that all of these years had incubated the trauma.

Many of my life's decisions have been made with the heavy burden of this memory. I was planning on returning to Ohio State for graduate school, but ran from OSU as soon as I graduated. My life would have taken a completely different path, a path that would have been my choice. So the board must realize that the damage has been corrosive. It has burned its way through our lives. Let me tell you what I've lived with. I couldn't tell anyone about what happened to me for so many reasons, but mostly for fear of not being perceived as masculine or weak. There was so much shame in that.

The brave men who overcame those emotions and who tried to make the university aware were met with OSU's silence. When confronted, the university abandoned us. They took our money. They made money off the backs of student-athletes who suffered

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under systematic assault, but all they've done is take and give back cold silence. So Strauss is dead. He can't take responsibility. OSU refuses to take responsibility. The only person who has taken responsibility for it is me and I don't want it anymore. There hasn't been a single day since it happened that I haven't thought about it. It has festered and rotted alone in the corners of my mind since the '90s. It constitutes extreme damage — extreme harm where it was pledged that none would be committed.

OSU continues to abandon us even in the knowledge that they could have prevented it just by doing their duty. It is a question of duty. I can remember the first day that I took the oath of office and swore to uphold and defend the Constitution of the United States. My chief pointed at the badge on his chest and asked us what it meant. He said it meant trust. It meant by wearing it, we accepted the responsibility of being beyond reproach. That we would do the right thing against all odds, that we would do our duty. In that same way, parents send their children to The Ohio State University trusting not only that they are paying a fine institution, but also that their children will be safe. The university will do the right thing because being a Buckeye means something. That is OSU's duty. And they have failed it by choice.

Mr. Garrett:

I have another gentleman, another John Doe, that wishes to speak from the hockey team. Again, we need to make sure we are not showing him publicly.

John Doe 3:

Good morning. I hope you don't mind that I'm going to read this — the words that I've put together — from my phone, because it's very difficult to talk about. It's just easier if I read it to you. My name is John Doe and I am a former varsity athlete who played at Ohio State in the 1980s. I am speaking to you this morning as a victim of abuse by team doctor Richard Strauss. The abuse I experienced is similar to the abuse other OSU athletes have reported while under Dr. Strauss' care.

Dr. Strauss sexually assaulted me during my senior year physical. Shortly after that, I met with an assistant athletic trainer, Bill Davis, regarding Dr. Strauss' conduct. The meeting was actually initiated by Bill and took place in a private office. In addition to Bill and myself, a teammate who indicated he was abused during his physical was also there. I can remember vividly sharing all of the embarrassing details with them both. I had a very high opinion of Bill, so I thought that a matter as serious as this would be dealt with in a timely and aggressive manner. But no one representing the university ever contacted me until this year.

The sexual assault had a huge impact on my college experience. Dr. Strauss was our team physician and was around quite often. Each time I saw him was a constant reminder of his abuse. I remember praying that I would never get seriously injured or sick enough to have to see him again. During that entire year, I was living in fear that given the opportunity, Dr. Strauss would sexually assault me once again.

To this day, the emotional scarring of what took place during that physical runs very deep. Speaking with the investigators from Perkins Coie reminded me of just how much this incident has negatively impacted me. I found over the years that I was able to deal

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with some of these feelings by talking about it with my family and friends. However, recent events have demonstrated to me the extent of the emotional damage caused by Dr. Strauss. When I finished talking to Perkins Coie, I needed several minutes just to compose myself so I could go on with my day. In addition, I find it very difficult to talk about without breaking down and getting emotional. That's why I'm reading my statement to you today.

To this day, I am very disappointed in the university I loved so much. I cannot begin to understand how a university with Ohio State's prestige and resources during the time could be fully aware of the sexual assaults that were occurring and not respond. Even more troubling is that after I reported the abuse to Bill Davis, absolutely nothing happened. It is time for the university to step up and make things right for the victims and their families. We have suffered enough. Please make sure other Ohio State athletes do not suffer the same fate as we have. Thank you.

Mr. Garrett:

Thank you, sir. Next, I'd like to introduce Michael Schyck from the wrestling team. He would like to give his statement.

Mr. Schyck:

Thank you for allowing me to speak today. I am going to read as well, because I know I'm probably going to get a little choked up. As Brian said, my name is Mike Schyck. I am one of the many victims of Dr. Strauss. Thirty years ago [in] September, I stepped foot on campus as a freshman student-athlete. I can honestly say I never should have been a Buckeye. I grew up 30 minutes north of Ann Arbor and my youth was all about The Team Up North. But, as smart people do, I did the right thing and I converted. I did so by earning a full scholarship to wrestle for Russ Hellickson. I chose OSU because of Russ. I thought this would be the best place for me to win an NCAA title and make an Olympic team. I spent five years as a student-athlete and three years as a volunteer coach going through graduate school. I graduated with a BS in Business and a master's in Sports Management.

I was one of the most reliable wrestlers during my five years. I finished as a four-time letterman, two-time NCAA All American, and I had the fourth-most wins in the history of the program when I graduated. I give you that as a brief background because I bleed Scarlet and Gray. Other than my two kids, I can say with certainty that I gave more to this university than I have given to anything else in my life, and that's a fact. Sometimes when you hear someone say they gave blood, sweat and tears toward something, well that's exactly what I gave on every part of this campus.

So standing here today is difficult for me. I'm kind of confused of what to do. I'm hurt over how this has affected me and my teammates. I feel shame for not having a voice when I was going through all of this. I can't say I don't have anger in my belly because I do, especially when I hear what people say. The comments directed in the media have been horrible; the comments on social media have been even worse. You see, everyone's opinion as to what to do sounds easier when you have lived and you are in your 40s, 50s and 60s, or even older. But the way you view things as a naive 17- or 18-year-old is a little different. They didn't live what I lived, or what we all lived. What we

dealt with was real. My story was real and I first shared it in a phone interview after the first of this year. I believe it was then shared with OSU Compliance and other key individuals, along with other victims' stories, and now we sit here today.

So what is my story? In brief, I was sexually abused by Dr. Richard Strauss over an eight-year period as a member of the Ohio State wrestling team. My parents are here today. They are in attendance and they are supporting me as they have always done. I remember the day they dropped me off in front of Morrill Tower back in 1988. They helped me unpack, we said our goodbyes and away they went. Within a week, I was exposed to Dr. Richard Strauss at our annual physical. He took advantage of me in a small room with all my teammates just outside the door. And if you have been paying attention to all of the other victims' stories, most if not all are eerily similar. We were all exposed to Dr. Strauss through physicals, checkups, visits for an injury or ailment, and coaches and administrators knew. What's worse is it didn't stop there.

Dr. Strauss had a locker next to mine in our wrestling locker room. He also had a locker in the men's gymnasts' locker room. Every day, without fail, at 2 p.m. when our practice was over, Dr. Strauss would shower with our team. Often times, he would shower, get undressed, towel off, and then go back and shower with the wrestlers he wanted to voyeurize. He would do the same with the men's gymnasts. He had a locker in their private locker room as well, which was just around the corner, and we would see him shower with them daily as well. This was the culture I lived under during my time at OSU.

So what does one do with this? What are we asking of you today?

First, I think we need to educate. My daughter, who came up here for six summers in a row to soccer camp with Lori Walker, is a freshman at FIU down in Miami, a Division I university. She is a student-athlete soccer player for the Panthers. I accompanied her to Miami over the summer when she had to go to get her first physical. I spoke with her about having a voice and to speak up when you know something is not right. You see, I think that was the problem for many of us back 30 years ago. We didn't have a voice or even a choice to say no.

As I mentioned earlier, I kind of have some unwanted stuff in my belly over this. I want it to go away. I don't know how that's going to happen. But maybe with your understanding ... of what each individual story is, changes can be made so this doesn't happen to the next generation. My son is a part of that next generation. He is a freshman in high school who wrestles and he came up here to OSU for a wrestling camp with Tom Ryan and the Buckeyes this last summer. His goal is to wrestle for the Buckeyes one day. So I'm asking that you do not dismiss this, which OSU's lawyers have seemed to do twice now from what I gather. I'm asking you not to discount my story. I'm asking you guys to hear it, share it, be supportive and maybe give the blood, sweat and tears back in return, like I gave to OSU.

The question isn't did this or did this not occur? It is irrefutable, with hundreds of lives negatively affected. The real question becomes what would it say about OSU if it turns a blind eye again? I urge you to use the voice you have as trustees to make this right. The victims need a voice. We need a voice, a resolution and support to heal from this and to ensure that it never happens again. I appreciate you letting me speak. I love my university and that's about all I got.

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Mr. Garrett:

Thank you, Mike. Last, I have Mike DiSabato, wrestler. He has a written statement he would like to read and then I will end with closing remarks.

Mr. DiSabato:

Good morning. Before I start, I think it's appropriate, first of all, I'm going to look at one person — Clark [Kellogg] — and I hope you don't mind. I remember the day that Clark Kellogg showed up to my house. I think I was 10 years old. He made a trip to the West side of Columbus, Ohio. I'm one of nine members of a very, very proud Italian Catholic family, and Clark Kellogg honored my family by spending time with my mother and father, who sent five sons to this university — The Ohio State University.

You see, Clark was like many student-athletes in 1978. Frankly, he's like many athletes today. He didn't have a pot to piss in. He was a great kid from a Catholic high school who knew one of my heroes, Ed Potokar, one of the baddest combat athletes — athletes period — that this school has ever produced. They visited my house because my mother and father preached the theology of Ohio State Athletics from the time I was born. As Cris Carter said, "I am a Buckeye born and bred, and I will be a Buckeye Hall of Famer even after I'm dead." They loved this university. They fed hundreds of student-athletes and provided them a warm meal that actually tasted good. My mama could make a mean wedding soup, the best.

I have a prepared statement. I practiced it. I was told I have two-and-a-half minutes to speak. I was told to be on point — strategy, craft a message that makes sense, that can sell you on the fact that this university's soul is at stake. I've invested 50 years — my family has invested 50 years — into this brand. A brand that now produces an \$8 billion budget for this university to grow more powerful, to silence more people, to intimidate, retaliate, harass and re-victimize victims on a daily basis.

I just had a panic attack earlier today and I'd like to tell you about it. I flew in from Miami, Florida, last night, and I like to throw names — I was fortunate enough to see the son of Bob Marley, Rohan, who played football at Miami University. We have begun to discuss the issues related to the lack of voice that student-athletes have at this university and universities across this country. I've spoken very publicly about my beliefs as it relates to this business called college athletics and higher education.

Our soul, The Ohio State University's soul, is in your hands. There is no other body. I studied public administration. I donated and helped raise funds to honor my mom and dad, to honor my fallen Marine teammate, and I was blitzed in local media by an employee of The Ohio State University, who felt he was enabled to disparage me in a manner that would make Donald Trump proud.

[On] July 12, 2018, we saw the orchestrated attacks. So I'm down at 9:40 a.m. [this morning], I left the Franklin County Courthouse. I had to appear with my fellow victim and attorney Rocky Ratliff to face nine counts of criminal felony telephone harassment that emanated from a very public attack on my character in the media by an employee of the Wexner Medical Center, who is still employed by this university today. His name is Matt Finkes. I saw him this morning in the Franklin County Courthouse and I had to

leave early, and I may have to deal with the consequences of leaving a courthouse where a judge told me I needed to speak to him.

On July 3, Representative [Jim] Jordan, our coach who spent time with us every day, he saw the environment — I'm not here to disparage Jim Jordan. I love Jim Jordan, I do. How do you not love a guy who taught you how to be a world-class athlete? That's what I wanted to be. That's what I've worked with my entire life. We need to look at this, folks. This isn't about just sexual harassment and systemic sexual abuse — and it was systemic, that's not refutable. I am tired of hearing this university through spokespeople suggest that these aren't facts. They are facts.

And I'll close by saying ... I hope we stand up. We, The Ohio State University, we need to stand up and lead. Leadership is not a position; it's an action. Russ Hellickson preached that to us daily. I've lived my life by that, and I've suffered because I run my mouth. I'm that guy, the guy that had the audacity to challenge the university I love and sit here and bare my soul to the world. We need to change the system, the culture that allows and justifies this trustee board to write checks for \$8 million for a white college football coach as his black athletes starve in poverty or they live below the poverty level and they suffer physically, emotionally, sexually, economically and spiritually.

I'm a fool to believe, or perhaps not, that we can do this. There's plenty of money. There's a video game that can be used to bring billions of dollars to this industry, which is an industry, and we will begin to solve this exploitation, because that's what this is — it's power. Please, give the power to the combat entertainers who drive this university. Thank you very much.

Mr. Garrett:

I want to close by saying a few things. The first one is, in the press releases by the university, you say that [you] are seeking the truth. Yesterday, you heard Markus Funk, the investigator for Perkins Coie, say that consistently across all 150 victims, the stories were the same, in the same manner and in the same assault. That, my friends, is the truth. He also said yesterday that many former employees are not cooperating with the investigation and don't want to come forward. That, my friends, is called hiding the truth. There are many more victims that wish to be heard. If you have not heard the pain and suffering from the few of us today, we can come back in January. We can come back to the board meeting after that, and the one after that. There's plenty to go around. But there doesn't have to be a January.

This board, made up of highly respected individuals in this community and in this country, has the power to make this stop now. We would like for you to come to the table. We would like for you to talk to us. We would like for you to mediate with us. So the question is what are you going to do today moving forward? The question is how are you going to make this university safe again?

I keep hearing this is the university of today, yet you shut down your sexual assault unit earlier this summer and had to redo it. I was at a college signing two days ago and the entire family came up to me and said, "Brian, thank you for speaking out. Because when I send my child to a college campus, such as The Ohio State University, you are trying to make it safe for them and [to ensure] that employees of a university are not allowed

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to take advantage of these young children.” Yes, we were 18, 19 and 20 year olds, but we were still children. We were somebody’s child.

This is a national story and it’s not going to go away and the entire country is watching, just like they were watching with the Urban Meyer stuff earlier this year. I just want to say one last thing. We are tired of words. We don’t want words. We want action going forward. Thank you for your time today. We appreciate it and we apologize that we went over the 20 minutes, but I think it was important. Thank you very much.

Mr. Gasser:

Thank you very much. I can only imagine the courage that it takes to come forward like the seven of you have, so thank you for that. Your comments were extremely powerful and deeply troubling. Rest assured that this board is not dismissing you. We are committed to doing the right thing. This investigation will be over soon and we look forward to the board coming up with the appropriate response and action at that time. Again, we appreciate you coming, thank you.

Mr. Garret:

Thank you for your time. Thank you to the board and to President Drake. Thank you very much.

Mr. Gasser:

We will take a quick recess now.

The Board of Trustees recessed briefly at 10:52 a.m. and reconvened back in public session at 10:57 a.m.

Mr. Gasser:

We do have other business that we have to attend to today, so we will go forward with that business. President Drake, we will turn it over to you for your report.

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## **PRESIDENT’S REPORT**

Dr. Drake:

Before I begin, I want to echo Chairman Gasser’s comments welcoming Lou Von Thaar to our board. Welcome, neighbor. We appreciate your expertise and commitment and look forward to working with you very much. We actually didn’t applaud you and if I may lead us in a round of applause, we are very happy to have you with us.

For my report, I would like to provide a few updates on the university’s strategic plan. Earlier this week, we announced a statewide health alliance between the Wexner Medical Center and Mercy Health, the state’s largest community health system. The Healthy State Alliance brings together two organizations with complementary missions, capabilities and talents to address a number of pressing issues — including the opioid



epidemic and access to cancer treatment and transplant care. On Wednesday, we received an update on work being done at Ohio State related to translational research into blood cancers, really truly remarkable progress.

And I am also pleased to share a few firsts. The medical center is the first in the nation to test a device to help patients with advanced heart failure, and our School of Health and Rehabilitation Sciences recently launched the country's first Master of Respiratory Therapy program. We continue to see new highs in connection with our efforts focused on access, affordability and excellence. The incoming class to the Columbus campus was again the most talented and diverse in our history. In terms of broader economic diversity, the university enrolled 1,290 Pell students this year — 84 more than the previous year for a 7 percent increase. Once these students are here, we remain committed to providing them with innovative approaches to teaching and learning.

In September, the University Institute for Teaching and Learning announced the Teaching Support Program. This is an optional professional development opportunity for tenure-track faculty, clinical faculty and lecturers. The program is believed to be unique in the nation for implementing a research-based survey instrument on effective teaching practices across the whole institution. So far, more than 540 faculty have completed the program's online modules, preparing them to implement evidence-based approaches in their courses. Actually, over 1,600 have begun the modules.

Part of our focus on teaching and learning is to help ensure efficient pathways to graduation. We are pleased to report that the university's first-year retention rate of 94.5 percent is a new record, while our four- and six-year graduation rates of 64.6 percent and 83.5 percent are also extraordinarily high. The four-year graduation rate actually is the highest in our history, and it is up 6.1 percentage points since 2015.

Advancing research is another pillar of our Time and Change strategic plan and a vital part of our land-grant mission. Ohio State was again recognized by Reuters as one of the world's most innovative universities — driving new ideas, industries and technologies. The university's Scarlet Laser Facility is one of nine in the country selected by the U.S. Department of Energy as part of a new high-intensity laser research network — an area with broad applications ranging from manufacturing to medicine. And we recently learned that Distinguished University Professor Rattan Lal has received the 2018 World Agriculture Prize for his exceptional lifetime achievements in agricultural and life sciences. This is awarded by the Global Confederation of Higher Education Associations for Agricultural and Life Sciences. It's a tremendous honor.

Last week, we honored our veterans and military students — including the more than 900 alumni who died in service over the history of our university — at the 100th anniversary of the Rock Ceremony. We also started a new Veterans Day tradition, delivering new American flags to every flagpole on our campus. We have 2,300 students at Ohio State affiliated with our nation's armed forces, including veterans, active duty, National Guard, the Reserves and ROTC. They are a vital part of our university community. Let me just say a word about the Rock Ceremony. There is a rock on the Oval with a plaque dedicated to those who were lost in the First World War. The first Rock Ceremony was in November of 1919, and there has been one every year on the anniversary of the dedication of that rock. "Taps" is played and this year, because it was the 100th time we had done this consecutively, we had an Honor Guard of approximately

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150 cadets and we laid a wreath at the rock as a moving ceremony of remembrance of our Buckeyes and those around the country who have paid the ultimate sacrifice for our freedom. We are very pleased and honored to be able to be a part of that.

For Buckeyes who will be on campus next week, we will hold our annual Thanksgiving dinner at the Ohio Union. We expect more than 1,500 friends and family, all told. It is one of my very favorite events of the year. And for the first time, The Ohio State University Marching Band will perform in the Macy's Thanksgiving Day Parade. So we are very much looking forward to that.

Thank you very much for your time. Brenda and I wish everyone a Happy Thanksgiving and holiday season. That concludes my report.

Mr. Gasser:

Thank you, President Drake. Excellent report. Next, we will move to committee reports. Dr. Porter, I think you're doing the Wexner Medical Report.

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### **COMMITTEE REPORTS**

Dr. Porter:

I am reporting on behalf of Abigail Wexner who can't be here today. Thank you, Mr. Chairman. The Wexner Medical Center Board met on Wednesday and we began our meeting in executive session.

During our public session, we heard an incredible presentation from Dr. John Byrd and his hematology colleagues who have developed a revolutionary, multidisciplinary approach to treating Chronic Lymphocytic Leukemia. I know many of us dream about making a difference in the world, but Dr. Byrd's team is really doing just that. Their goal is to eradicate the need for chemotherapy in the treatment of leukemia, and their wonderful success in this area has saved lives, enhanced quality of life for countless patients and put Ohio State on the map internationally for translational research in blood cancers.

Dr. Bill Farrar then shared an update on The James, which has been opening new beds, thankfully, in the past couple months. He noted that four out of seven days a week, The James is 100 percent full, so bringing these additional beds online is truly critical to the hospital being able to provide great patient care. The James is also launching two important initiatives — first, a wellness program for its physicians that will provide active support for oncologists who suffer from symptoms of potential burnout and depression. There is much more research and documentation on this in the last decade. Along the same lines, The James is also investigating how to improve end-of-life care for patients and their families. And the hospital is looking to establish a system that will better assist its physicians with training in how to provide really good palliative care for our end-of-life patients.

During the College of Medicine report, Dean Craig Kent featured two new recruits to Ohio State — Dr. Rama Mallampalli, chair of the Department of Internal Medicine, and Dr. Nahush Mokadam, division director for Cardiac Surgery. These two physicians shared with us their vision for how, over the next few years, they plan to develop one of the top five lung transplant programs in the United States. Ohio State's lung transplant program was originally initiated in 1998, and over the course of the next 11 years, the team performed just 93 transplants. Due to those modest volumes, the lung transplant program voluntarily shut down because they didn't think it could sustain the quality and outcomes that were required for our patients. The program restarted in 2013, and last week it just completed its 46th lung transplant of the year. This is real, meaningful growth in a short time period, but to grow the lung transplant program into a signature center and destination for patients around the country, we really want to recruit nationally recognized experts in different areas of chronic respiratory illness.

David McQuaid made an exciting announcement, which Dr. Drake referenced earlier, which is the Wexner Medical Center and Mercy Health have signed a master affiliation agreement to create the Healthy State Alliance, which will tackle Ohio's most critical health care needs while making health care more affordable and more accessible for all. This affiliation brings together the best of health care in Ohio — one of the preeminent medical centers in the nation with the largest community health system in the state of Ohio, and both of us are committed to high quality and compassionate care.

The Healthy State Alliance has already identified 10 objectives and it will focus its early efforts on a few of those in particular — of course, one of those is addressing the opioid crisis and another is increasing access to cancer treatment and transplant care. Collectively, the aspiration for this alliance is that it will bring access to more than 2,000 clinical trials, an NCI-designated comprehensive cancer center, one of the nation's leading transplant centers, 50,000 team members and more than 600 points of care throughout the state — 600 points of care. The Wexner Medical Center Board is thrilled to know that by joining forces with this alliance, we are going to develop much-needed health care solutions and have the ability to impact hundreds of thousands of lives in Ohio and well beyond Ohio.

Finally, Mr. Larmore presented the financial summary for the first quarter of Fiscal Year 2019. As far as mission activity, this is our first quarter in a while where we have actually been behind our budget, with a 0.9 percent decline from the prior year. Length of stay has been a challenge, meaning that it has been longer than we budgeted. Given that the medical center operates with a very high occupancy rate, we are delighted that new beds are coming online, which will help to make up some ground on our deficit in admissions. Operating revenue, year over year, has grown 9.5 percent and our controllable expenses are up 10.3 percent. The bottom line for the medical center is almost \$76 million, which is actually an improvement of 13 percent over the prior year.

The Wexner Medical Center Board then reviewed four items for action. First, Mr. Kasey presented a proposal to purchase 0.74 acres of land at 1600 East Long Street, which is the site of the former MLK Columbus Metropolitan Library. The university plans to renovate the one-story library building currently on that site to serve as a community center with a demonstration kitchen, café and meeting rooms. This non-clinical space will complement the services provided at CarePoint East and University Hospital East.

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Second, Mr. Kasey presented a request to enter into Professional Services and Construction Contracts for five major projects, including \$23 million for the design and development of a 395,000-square-foot ambulatory facility on West Campus that will feature outpatient operating rooms, an endoscopy suite, an urgent care center, a pre-anesthesia center and an outpatient diagnostic imaging center. This resolution also covers the renovation of medical center faculty and staff offices on the 11th and 13th floors of Lincoln Tower; the execution of infrastructure and roadwork needed to support a new inpatient hospital garage; and the construction of an anatomy lab as part of the new Interdisciplinary Health Sciences Center. Additionally, Mr. Kasey requested an increase in the funds that were already approved for the design and construction of the Health Sciences Faculty Office and Optometry Clinic Building. That project scope has been increased to include a basement and an additional floor.

These items were recommended for approval and forwarded to the Finance and Master Planning & Facilities committees for review. Both appear on the consent agenda today.

The final two action items we reviewed came through the Quality and Professional Affairs Committee. First, the board approved the medical center's Clinical Quality Management, Patient Safety and Services Plan, which is a standard update and recommitment to the plan that QPAC reviews every year. The board also accepted QPAC's decision to deny the appeal and affirm the termination of clinical privileges and the medical staff appointment of Provider No. 904285.

Mr. Chairman, that concludes my report.

Mr. Gasser:

Thank you, Janet. That was a very complete report. There's a lot of great things happening right now and the alliance is one of those great things.

Dr. Drake:

One other tiny comment, if I may. The alliance was really the big news this week, so I don't want to overshadow that, but she said something else that we talked about on Wednesday that is important and appropriate. We talk about the great demand that we have for services and that The James is full four out of seven days. The Wexner Medical Center is essentially full those days as well and you mentioned that we were behind budgeted admissions — the number of patients we thought we could admit. That's because the hospital is full and there is no place to admit them. The average length of stay has been a little bit longer because our patients have been a little bit sicker. Since we are full, the only way we can make room is by discharging people. This time, we had a group of sicker patients this quarter. So it isn't a diminution in demand, it is the exact opposite. I just want to make sure that's clear.

Dr. Porter:

Just to quantify, we are bringing 72 new beds online and 30 have already become available. The rest will be opened up in the next couple of weeks, so that will really help us be able to get patients in that need our care.

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Mr. Gasser:

Thank you. Mr. Porteus, Master Planning & Facilities?

Mr. Porteus:

Thank you, Mr. Chairman. The Master Planning & Facilities Committee did meet yesterday. We began by recognizing Lynn Readey who — after a distinguished tenure at the university — will be retiring at the end of the year. Ms. Readey has been such a valuable asset to our work; we will truly miss her leadership.

Moving into the business of our meeting, there were five items presented for discussion. Jay Kasey shared the Physical Environment Scorecard and briefly discussed specific changes to the metrics. Overall, the scorecard has 12 areas coded green, four coded as yellow and one coded as red. I would like to note one item, in particular, that was coded green — nearly 98 percent of our total projects have been completed on budget, which is a fantastic fact and deserves a special mention.

Ms. Readey then presented the Major Project Status report, which reviews construction projects over \$20 million. One project, the Schottenstein Expansion, is coded yellow for schedule, but it is important to note that the schedule delay has not affected venue operations. Two projects — the 700 Ackerman Consolidated Call Center and Postle Hall projects — are coded yellow for budget. One project, the Advanced Materials Corridor Phase 1, is coded yellow for schedule and budget. And one project, the Controlled Environment Food Production Research Complex, is coded red for both schedule and budget. As a result of the design phase for the new research complex, that project scope and the budget are under evaluation. And as we always do, we will review changes prior to approving the budget for construction as part of the process.

All other major projects are rated green on the report as on time and on budget to date. This report was also reviewed by Mr. Smucker's Finance Committee as well.

Ms. Readey then presented the Fiscal Year 2018 Capital Projects Annual Report, which details for us the projects approved and completed during the past fiscal year, as well as discusses the trends around capital expenditures and reports on volume of projects.

Next, Ms. Readey and Mr. Kasey presented two new scorecards to the committee — the Resource Stewardship scorecard and the Ohio State Energy Partners scorecard. These annual scorecards are a subset of broader university sustainability goals that were developed in 2015. The Resource Stewardship scorecard tracks progress toward operational goals in the areas of our carbon footprint, potable water consumption and waste diversion, among others. The Ohio State Energy Partners scorecard tracks key metrics related to our agreement with them on the Comprehensive Energy Management Program, including energy conservation measures, energy utilization and several of our reliability indicators.

Mr. Myers then presented an update on the Arts District and 15th & High projects. The Arts District, which includes a new home for the Department of Theater and the renovation and expansion of Weigel Hall for the School of Music, is currently in the design phase. Programming is complete and the site and elevations are taking shape.

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15th & High is being developed by Campus Partners, which is an affiliated entity of the university, as you know. Design is complete on several of the buildings, including a new home for WOSU at 14th Avenue and Pearl Alley. Once constructed, these buildings will not only transform the intersection of 15th & High by creating a vibrant mixed-use environment, but will also reconnect the university and the neighborhood there in a very special and meaningful way.

The committee then reviewed several items for approval, a handful of which the Finance Committee also reviewed for alignment with applicable financial plans. Among them, Ms. Readey presented a request for approval to enter into or increase professional services and construction contracts for eight projects, including a master plan for the College of Food, Agriculture and Environmental Sciences; a project to address deferred maintenance in select instructional science buildings; and infrastructure work at the Ohio Union. As Dr. Porter previously mentioned, this request also includes the West Campus Ambulatory Facility; the Lincoln Tower 11th and 13th floor renovations; infrastructure and roadwork for the Inpatient Hospital Garage; construction for an anatomy lab in Hamilton Hall; and an increase in professional services and construction contracts for the Health Sciences Faculty Office and Optometry Clinic Building. Details on each of those projects can be found in your board materials.

We then turned to Mr. Myers for a presentation of two real estate items:

First, we heard the same request that Dr. Porter mentioned to purchase the property of the former MLK Columbus Metropolitan Library in order to transform that facility into a community center. Services provided at the center will supplement the clinical services offered at University Hospital East and CarePoint East.

The second real estate item, which authorizes a ground lease of unimproved real property at the OSU Airport to a third party, will allow Worthington Industries to build an airplane hangar and support spaces to serve their expanding aircraft fleet.

Finally, Mr. Myers presented a request to enter into a Joint Use Agreement on behalf of OARnet and the City of Dublin. The university was allocated \$150,000 in the 2019 State Capital Bill that is designated for use by the Dublin Smart Community Connect Project. This joint use agreement will allow the state capital appropriation to be released to the city of Dublin for that effort.

The Master Planning & Facilities Committee approved all of these resolutions, which are included today on the consent agenda. We then met in executive session and, Mr. Chairman, that concludes this report.

Mr. Gasser:

Thank you, Brent. Lynn, congratulations on your retirement. I think all of us who have been on the Finance or Master Planning committees will miss your complete reports and your smiling face. Good luck in your next endeavors.

We will now move to Dr. Fujita for the Talent and Compensation report.

Dr. Fujita:

Thank you, Mr. Chairman. The Talent and Compensation Committee met yesterday. We began with a review of the new HR Scorecard, which measures performance in the HR Strategic Plan's three pillars of HR Excellence, Talent Management and Total Rewards. Now through the implementation of the new HR Service Delivery model and the university-wide implementation of Workday, the scorecard will reflect 15 different metrics related to HR operations across Ohio State and the Wexner Medical Center.

The metrics show current data for a variety of goals, including the diversity of our staff applicant pool and progress in several key HR university projects, such as the Career Roadmap and HR Service Delivery. Good progress has been made in developing this scorecard, and its metrics will continue to evolve, eventually including metrics in support of the Talent and Culture portion of the university's Time and Change strategic plan.

Molly Driscoll gave an overview of the talent management approach at Ohio State. She shared data on our talent acquisition efforts and the makeup of our current workforce, and emphasized a few key themes related to the future of talent management at Ohio State. As the talent management strategy is further developed, we will be paying close attention to attracting high-quality, diverse applicants; increasing employee engagement; and retaining and developing high performers.

Susan Basso then updated the committee on several searches, including the dean and director of our Lima campus, the director of the Wexner Center for the Arts, the medical director for the Stefanie Spielman Comprehensive Breast Center, and dean positions for the Moritz College of Law, the College of Public Health and the College of Arts and Sciences. She also provided an update on the search for the executive vice president and chancellor for Academic Health Care.

Three items were then presented for approval. First, Ms. Basso reviewed the personnel action pertaining to the appointment of Jeff Kaplan as secretary and senior advisor to the Board of Trustees.

As committee chair, I gave an overview of the annual performance review process that was just completed for President Drake. President Drake's commitment to institutional excellence and his passion for promoting a high-quality, affordable education is commendable. His contributions to the advancement of the pillars of our Time and Change strategic plan are significant and define standards for a flagship public research university in the 21st century. We are recommending a 2.5 percent increase, which is commensurate with the aggregate increase for university faculty and staff. Additionally, we are recommending that President Drake receive the maximum allowable bonus in accordance with his contract — which is 25 percent of his base salary.

The committee then reviewed the restated, pre-approved Alternative Retirement Plan, which is a tax-qualified retirement plan the university sponsors on behalf of all Ohio public institutions of higher education. Following board approval, the plan will be submitted to the Internal Revenue Service for its approval. Upon completion of the IRS review, the university will receive additional guidance for adopting the approved restatement.

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The committee approved these three actions, which are on today's consent agenda. We also met in executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you Hiro, very good report, appreciate it. Appreciate all the work you did over the last month with the president's evaluation. Thank you for that. Mr. Stockmeister, I think you're going to do the Advancement Committee today.

Mr. Stockmeister:

I shall. Thank you, Mr. Chairman. Yesterday, the Advancement Committee started its meeting by recognizing Georgie Shockey for her service to our committee and to the Alumni Association. As Ms. Shockey's term ends, we also welcomed Dr. Catherine Baumgardner as our new representative from the Alumni Association. Her appointment is included on our consent agenda.

Dr. Peter Mohler, senior associate dean for research in the College of Medicine, discussed the impact of philanthropy in academic health care. He emphasized that strong science will attract philanthropic support, sharing the example of the new Belford Center for Spinal Cord Injury. The Belford Family had considered giving to other institutions before connecting with our physician-scientists at the Wexner Medical Center. Our clinical and research teams were able to convey how their gift would make a difference to the short term as well as to the well-being of our future. Dr. Mohler addressed the importance of such investments and partnerships to achieving cures more efficiently, and reiterated that it all starts with strong people and science — just like what we have at the medical center.

On a personal note, my fellow trustee John Zeiger and I had an opportunity to visit Dr. Mohler's lab this week and we can attest that there is a lot of great work going on there. During our tour of the Frick Center for Heart Failure and Arrhythmia, we witnessed three different types of research areas — that being imaging, chemical research and genetics, all within the heart. We actually witnessed part of a heart that had, well, things that I just can't describe because I'm not a physician, but it was pretty cool. As a matter of fact, I love tours like that. It really brings to our knowledge as trustees what's going on and what a great institution we have.

On our Advancement Scorecard, our total fundraising through the first quarter was not quite where we want it to be, but we recognize that the goals are aggressive and we remain optimistic about the potential to get back on track for the rest of the year. The underlying business metrics are solid, the total number of donors is on track and the colleges and units are doing well with our major gifts. The marketing team continues to strengthen its dashboard metrics and we look forward to seeing more as their work evolves.

Kristin Watt and Ms. Shockey gave us an overview of the popular Alumni Awards program. This year, Ohio State celebrated the 60th anniversary of the awards, which recognize alumni who are leaders and innovators in their fields and in service to their communities. When you have a moment today, take a look outside at the Alumni Awards Garden to see the names of the 552 award recipients that are being honored out there



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to date. The Longaberger Alumni Chapel and Complex is right out the back door here. I personally have not seen it myself, but I would love to see it.

Following suit, Dr. Gifford Weary shared how we celebrate and recognize exceptional volunteerism and philanthropy through the John B. Gerlach Sr. Award, which was recently presented to Teckie and Don Shackelford, and the Everett D. Reese Medal, which was presented to the Crane family this year. It was noted that the Crane family was so honored to have received that reward that, like, 30 members of their family were presented the award on stage. I guess it was quite stimulating. It also showed that they have pride and that they have a commitment to this university that they love and have been a part of for such a long period of time.

Mr. Dietz shared how the Foundation Board and Alumni Association Board are working together to support the university with a focus on building continued excellence in the colleges, supporting collaborative projects, inspiring more people to give and developing the next generation of volunteers.

The Advancement Committee then approved the nominations of Dr. Deborah Ballam and Dr. Valerie Lee to receive Distinguished Service Awards in recognition of their exemplary service and leadership in building an inclusive culture at Ohio State. The committee also approved the University Foundation Report and three naming resolutions. And I see in the back over there, Gene Smith, I would like to have Gene stand because there was a Gene Smith Leadership Institute established at the Ohio State Department of Athletics. All of these resolutions appear on the consent agenda today. We then met in executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you Alan, very good report. A lot of hard work. Mr. Zeiger, Audit and Compliance?

Mr. Zeiger:

Thank you, Mr. Chairman. The Audit and Compliance Committee also met yesterday and in our time in public session, we focused mainly on two matters — an update on the ongoing investigation into the situation involving Dr. Richard Strauss, and then secondly, the required professional audit that is undertaken by PricewaterhouseCoopers for the entire university.

Let's first talk about the Strauss situation. Markus Funk and Caryn Trombino from Perkins Coie, who were here this morning, provided a status report on the university's independent external investigation into the allegations of sexual misconduct. As you know, the external investigators have undertaken two objectives — first, identifying and evaluating the allegations and their validity, and secondly, determining the extent of the university's knowledge of these allegations at the time.

Mr. Funk discussed the trauma-informed investigative approach they have used throughout the course of the investigation. Consistent with prevailing best practices, they have not proactively contacted those who had interactions with Dr. Strauss, but instead have relied on people choosing to come forward — an outreach approach that is designed to minimize the potential re-traumatization possible for victims of misconduct.

Please understand, however, that that approach has been combined with a truly massive effort to make sure that outreach has occurred to potential victims so that they can come forward if they wish. [There have been] dozens and dozens of publications saying that as well as Dr. Drake's over 100,000 emails to students during that period of time.

Mr. Funk also highlighted the challenges in conducting an investigation of this kind due to the passage of time and limitations on the availability of witnesses. Particularly with regard to the institutional knowledge component of their review, many witnesses have left the university, left the state or died. However, he did note that all current university employees have in fact cooperated fully and been helpful.

The Perkins team also shared that they have remained in regular communication with Ron O'Brien, the Franklin County Prosecutor, to keep him apprised of what they have learned over the course of the investigation. The information we have learned to date is obviously very troubling to all at the university. However, I would like to thank all who have shared information about the investigation, including those who appeared here this morning. And I think we should acknowledge that the Strauss family, under the most difficult of circumstances, have chosen to cooperate with the investigation as a means of hopefully bringing closure to those who were here this morning.

We were pleased to hear Perkins Coie reinforce the point that their investigation has been entirely independent. I know there has been at least one media suggestion that that is not the case. They stated very directly that there has been no interference of any kind with their investigation by the university. They also commended the responsiveness of the university personnel to the request for literally tens of thousands of historic documents that had to be found.

Shifting now to the audit, Christa Dewire from PwC and Kris Devine from our accounting team, provided an overview of the university's external audit and Fiscal Year 2018 draft audited consolidated financial statements. Each year, Ohio State obtains an independent audit of the university. We have a consolidated audit because it is the best practice and because it is required under state law. But in addition to doing what is required under state law, we have independent audits undertaken for the substantial business units of the university so that we make sure that the applicable materiality standards apply to these smaller units. That includes the Wexner Medical Center, where we do get a stand-alone audit.

For Fiscal Year 2018, the university received a clean bill of health for its financial statements — an unqualified opinion, with no material weaknesses stated. I think that can give us all a great deal of assurance that our financial house is well in order and that our financial team is doing a fine job.

The audit opinion does contain information regarding the implementation of two new GASB standards — that is the professional association that sets the standards for auditing of governmental organizations. Most notably one of those standards, now in its second year, requires that we include on our audit statement and balance sheet Ohio State's percentage of the state pension fund's unfunded liabilities. These numbers when you look at them are extraordinary. And while there is no legal obligation for Ohio State to make up any deficiency on those public pensions, the accounting profession has

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decided that that is a material risk that needs to be included in our financial statement. Literally, we are talking about several billion dollars of additional liabilities being added to our statement under this GASB mandate.

The opinion letter also acknowledged the \$1 billion upfront payment from the Ohio State Energy Partners program as a long-term lease of the university's utility system. It also noted that the healthy status of the university's balance sheets was partially attributed to significant increases in revenues from the Wexner Medical Center, which they commended. Christa Dewire also reported a number of specific communications that were required and brought to the committee's attention.

Finally, we heard a basic status report on the Enterprise Project's implementation. The committee then took formal action to approve the submission of the audited financial statements to the auditor of state for the auditor's review and approval in accordance with state law. That item is on the consent agenda today.

The committee then met in executive session, including time for our internal and external auditors to present anything they would like to the committee with no management present. That concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, John. Thank you and your whole committee for the heavy lifting you've been doing for the last months on various items. On a much lighter note, I understand you're going to be at the Macy's Day Parade and maybe you can dot the "i" there for them.

Mr. Kellogg, would you please give us the Academic Affairs and Student Life report?

Mr. Kellogg:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee met Thursday and discussed a number of items.

We began our meeting with a presentation on a very serious topic from Dr. Javaune Adams-Gaston, who was joined by Dr. Eileen Ryan, interim chair and professor of the medical center's Department of Psychiatry and Behavioral Health; and Shamina Merchant, Undergraduate Student Government President. They gave us an informative overview of the recent work done by the Suicide and Mental Health Task Force commissioned by Dr. Drake.

That task force was charged with assessing and evaluating mental health and suicide resources at Ohio State; comparing our resources with those available at other institutions and making specific recommendations for areas of improvement. They shared that suicide is the second-leading cause of death in the 10- to 34-year-old population, and that less than half of college students who are experiencing a mental health crisis seek help — often for fear of stigma or other negative consequences.

The task force has recommended that we approach this issue by advancing and sustaining a culture of care, which is really a comprehensive, multifaceted approach, and that we enhance and standardize screening procedures; enhance resources; and

communicate support in multiple ways and multiple places. These things are being done and will continue to be done and monitored and reviewed so that we are addressing this very serious area.

Next, we had a presentation from Dr. Tom Gregoire, dean of the College of Social Work. He presented statistics about a seismic shift in our national demographic data — an aging population referred to as the Silver Tsunami. That's if you have a crown of silver. You can still be part of the Silver Tsunami even if you don't have a crown of silver, and all of you are chuckling, but most of us are in that tsunami. He highlighted initiatives led by the College of Social Work that involve collaborations with international, national, county and city organizations to create age-friendly communities. Dean Gregoire also talked about an inter-generational daycare center that involves our colleges and community partners, and a five-year multi-city study to promote healthy food knowledge, especially for older adults and families who live in food deserts. We had healthy discussions around this particular topic. It was quite fascinating.

Provost McPheron and Dr. Adams-Gaston were then joined by Dr. Morley Stone, our new senior vice president for research, to discuss an emerging area of interest and opportunity — E-Sports. Ohio State is launching an extensive effort in the area of E-Sports. The initiative, led by the offices of Student Life, Academic Affairs and the Wexner Medical Center, in collaboration with units across the university, will include intercollegiate student teams, an academic curriculum and cutting-edge research. And I might add that that is a prime example of the multi-disciplinary collaboration that we have the ability to do at the highest levels as a leading research institution.

Dr. Adams-Gaston talked about co-curricular connections with classwork, the new E-Sports virtual learning center in Lincoln Tower, club sports through the Electronic Gaming Federation and personal and professional development related to teaming by gamers. This is a really fascinating area and it's great that we are taking a leadership position going forward. Dr. Stone mentioned that the Department of Defense uses gaming in exercises related to pilot training and to explore future capabilities in artificial intelligence. He said the research opportunities for Ohio State are extensive, including rehabilitation and brain, body and behavior in human performance, such as the speed of decision-making.

Committee members asked about plans to collaborate with industry and opportunities for commercialization. Before coming to the board for approval, the new E-Sports program that is under development will first go through University Senate protocols during the coming academic year. This is really exciting, uncharted territory as Ohio State is getting into this area on the ground floor.

Provost McPheron then recommended a series of faculty personnel actions, including appointments, reappointments, faculty professional leave requests and emeritus status requests. He highlighted two new faculty members who will join the university in January — Dr. Darrick Hamilton, who will become the executive director of the Kirwan Institute for the Study of Race and Ethnicity; and Dr. Gil Latz, who will become vice provost for global strategies and international affairs. He also expressed congratulations for Dr. Norman Jones, dean and director of Ohio State at Mansfield, who was recently promoted to the rank of full professor.

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Provost McPherson also requested approval of amendments to the *Rules of the University Faculty* that relate to emeritus faculty requests and clinical faculty titles. In addition, he requested approval of degrees and certificates, including three posthumous degrees and one retroactive degree, as well as one honorary Doctor of Science degree. Finally, he requested approval for the establishment of a new degree program — a Master of Dietetics and Nutrition degree program in the College of Medicine and the College of Education and Human Ecology.

After approving these items for action, which appear on our consent agenda today, the committee recessed into executive session. That concludes my fairly robust report, Mr. Chairman.

Mr. Gasser:

Thank you, Clark. Thank you for your leadership in this committee and your leadership in all the board matters. Mr. Smucker, would you like to give us the Finance Committee report, please?

Mr. Smucker:

I would. The Finance Committee met yesterday. During the meeting, five items were presented for discussion. Mr. Papadakis and Ms. Devine presented the University Financial Scorecards through September 2018. All metrics on the consolidated financial scorecard were green, with the exception of one area that was marked yellow — the three-year average return on the Long-Term Investment Pool. Total revenues to date, excluding endowment performance, were \$31 million above budget, while expenses were essentially on target, exceeding budget by \$1 million.

Mr. Lane presented the year-end report for our endowment. Through June 30, 2018, the Long-Term Investment Pool generated a 7.7 percent return, which outperformed our market-based benchmark of 7.4 percent. The market value of the investment pool grew substantially, from \$4.3 billion to \$5.2 billion, in part because of the endowments that were created using proceeds from the Comprehensive Energy Management Project.

In keeping with our focus this week on Academic Health Care, Mr. Larmore gave us a financial summary of the Wexner Medical Center. In a word, the financial performance of the medical center has been stellar. For the past fiscal year, the medical center generated a bottom line of \$341 million in revenue over expenses, with revenue per adjusted admit growing faster than the expense ratio.

Mr. Papadakis and Mr. Osborne discussed the progress being made by the Corporate Engagement Office, which includes the university's technology commercialization function. Ohio State has established a strong infrastructure to support its researchers, and thanks to that infrastructure, we are generating momentum in key metrics, such as invention disclosures, licensing revenue and active startups. With 77 active startups in our portfolio, the pipeline of activity is full of promise.

And as Mr. Porteus described earlier during the Master Planning & Facilities report, Ms. Readey gave our committee a similar status update on Ohio State's major projects of more than \$20 million.

Seven items were then presented for action. First, Mr. Papadakis shared the university's 2018 Progress Report on the Ohio Task Force on Affordability and Efficiency in Higher Education recommendations. This report demonstrates the broad range of actions that Ohio State has taken to become more efficient and to generate new resources that can be devoted to our strategic initiatives. Among other highlights, the report identifies \$128 million in efficiency savings and avoidance, and \$1.1 billion of new resource generation in the 2018 fiscal year.

Second, Mr. Papadakis and Mr. Smith presented recommendations for football ticket pricing for the 2019 season and for golf course dues and fees. Season tickets for home football games would increase to \$702 for the general public, with individual games ranging from \$60 to \$198, based on the opponent. Student season tickets would remain unchanged at \$238. For golf, membership dues would increase 2.1 percent for students and 2.5 percent for alumni, affiliates, faculty and staff. The recommendations would also reinstate a \$1,000 initiation fee for new members, which had been waived since 2010. This fee would not apply to students.

Third, Undergraduate Student Government had proposed that the university divest from more than 200 companies with large oil and gas reserves. After a careful study and a lot of discussions with the USG, the university presented a compelling argument that the proposal to divest would not advance Ohio State's progress toward its sustainability goals and that it would pose significant risks to the university's endowment. Therefore, we are recommending that the university maintain its current investment strategy. Ohio State continues to focus on programs and initiatives that directly address issues of climate change, including comprehensive efforts to improve the energy efficiency of the Columbus campus by 25 percent within 10 years.

Fourth, Mr. Papadakis recommended a policy change to specify the global equities portion of the benchmark for the Long-Term Investment Pool. The previous policy did not specify which version of the MSCI All-Country World Index to use. The recommendation would specify the net of taxes on dividends version of this index, which would align the university with the industry standard.

And finally, three requests that were submitted to the Master Planning & Facilities Committee were also brought before our committee, including requests related to entering into and increasing professional services and construction contracts; purchasing property near CarePoint East; and entering a ground lease with Worthington Industries at the OSU Airport.

All of these resolutions were approved by the Finance Committee and are included on the consent agenda today. The committee then met in executive session, and that concludes my report.

Mr. Gasser:

Thank you, Tim. And last but definitely not least, Mr. Shumate with Governance.

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Mr. Shumate:

Thank you, Mr. Chairman, we have a brief report this morning. We started our agenda with an update from our undergraduate student trustee, Jordan Moseley, on the student trustee selection process. Jordan will be convening the first meeting of the selection committee in the coming weeks, and with the help of our board office, he will be generating interest in the position through informational sessions on campus, soliciting nominations from faculty and student leaders and sharing details through targeted emails and social media. The timeline for selection of the new undergraduate student trustee remains the same as in the past. The application will be posted on the board's website on December 1, and all applications will be due on January 7, 2019.

Gail Marsh, the university's chief strategy officer, then provided a strategic planning update. She walked us through some of the accomplishments that have been made in each pillar of the strategic plan and discussed important milestones that move the plan forward — including an anticipated February retreat, where both the University Board and the Wexner Medical Center Board will hear the progress to date.

We then had one item for action, which is on the consent agenda — a resolution to ratify committee appointments. The committee also met in executive session and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Alex, and thank you for your leadership. And now the consent agenda is before the trustees and President Drake, would you please present it to the board?

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#### **CONSENT AGENDA**

President Drake:

Thank you, Chairman Gasser. Today we have 24 resolutions on the consent agenda. We will hold separate votes for items No. 5 and No. 7. To begin, we are seeking the approval of the following:

#### **RESOLUTIONS IN MEMORIAM**

Resolution No. 2019-29

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the following Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased

**Frank F. Gibson**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 6, 2018, of Frank F. Gibson, former Chair of Finance and Professor Emeritus of Business Law at the College of Business.

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Professor Gibson served on the faculty from 1966 until his retirement in 1991. He was a recognized expert specializing in real estate and trade-regulation law. His knowledge was instrumental to the direction of the university's Center for Real Estate Education and Research, for which he served as its associate director. After more than 20 years of academic service to the university, he was appointed chair of The Ohio State University College of Business finance faculty on January 1, 1988.

He shared his prolific business law insights through numerous texts, journal articles and books. In 1972, he co-authored *Modern Business Law: An Introduction to Government and Business* and he contributed to the publication of *Real Estate Law*, a textbook now in its ninth edition. He also authored the Real Estate Law course syllabus, which was published by the Ohio Association of Real Estate Boards.

Professor Gibson's service to the university community spanned numerous committees and organizations. He served as a member of the University Judicial Panel and on Ohio State's Affirmative Action Committee. At the College of Business, he was a member of its Faculty Senate and its Business and Public Administration Senate. He also served as a leader, chairing a number of committees, including the Senate Standing Committee on Resource Utilization, the Senate Committee on Social Issues, and the Business and Public Administration Senate. In 1987, Professor Gibson's extensive dedication was recognized when he was named the recipient of the college's Pace Setters Outstanding Service Award.

During his tenure at the university, Professor Gibson drew on his extensive experience and education as a member of the State Bar of New York. He served as president of the Tri-State Regional of the American Business Law Association, and as editor-in-chief of the *American Business Law Journal*. In private practice, he worked as an insurance underwriter.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Frank F. Gibson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**Martin D. Keller**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on September 27, 2018, of Martin D. Keller, Professor Emeritus of the College of Public Health.

After a noteworthy education at Yeshiva University, New York University and Cornell University Medical School, as well as appointments at Beth Israel Hospital and Harvard Medical School, Professor Keller joined the faculty of Ohio State's College of Medicine for 40 years where he became a nationally recognized epidemiologist. During this time, he served as the Chair of the Department of Preventative Medicine where he envisioned the department transitioning to a college of public health at Ohio State someday.

Professor Keller pioneered his vision as department chair by securing numerous grants through his expertise and prestigious reputation, which ultimately established Ohio State's



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School of Public Health in 1995 — the first in Ohio. The school became the College of Public Health in 2007, thanks to the efforts of Professor Keller, who was recognized by the college in 2014 as a Champion of Public Health.

As a nationally renowned epidemiologist, Professor Keller was involved in international public health in more than 20 countries, and worked against the spread of infectious disease at the county level in Ohio and at the national level with the Centers for Disease Control and Prevention. His significant impact also landed him roles with the Ohio Department of Health, which included Chief of the Division of Communicable Diseases, Chief of the Division of Chronic Diseases, and Chief of Research and Training.

Professor Keller's fruitful contributions to The Ohio State University and its College of Public Health, as well as his involvement beyond this state, will no doubt continue to influence and advance public health research, education and programs worldwide.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Martin D. Keller its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**Calvin D. Knight**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 24, 2018, of Calvin "Cal" D. Knight, Professor Emeritus of Extension in the College of Food, Agricultural and Environmental Sciences.

Professor Knight served two years in the United States Navy during WWII. He graduated from The Ohio State University with a Bachelor of Science and Master of Science in Agricultural Education. He taught vocational agriculture for 10 years, including a stint as a trainer of student teachers in Paulding County. Professor Knight served as a Cooperative Extension Service agricultural agent for 21 years in Ashland County, and later in Jefferson County, until he retired in 1986. He said, "The most enjoyable part of the job was helping individual farmers."

His professional activities also kept him busy. He served as treasurer and later president of the Ohio County Agriculture Extension Agents' Association, as president of the Ashland Rotary Club and as regional vice chair of the National Association of County Agricultural Agents (NACAA). Professor Knight was one of only three Ohio county Extension agents to receive the Distinguished Service Award at NACAA. His career work includes the expansion of the Jefferson County fairgrounds, establishing the Tri-County Graded Feeder Cattle Auction and initiating the Young Farmers Group of Dairymen in Ashland County.

As Professor Knight enhanced the capacity and knowledge of these organizations, he also enjoyed a real sense of community in the Extension department. Organizing an annual out-of-state tour for dairy farmers was one of his proudest accomplishments as a county agent. Others included helping to establish the Ashland County Regional Planning Commission and the Ashland County Drive-It-Yourself Tour. Under his tutelage, Ashland County received an Environmental Improvement Award.

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Starting in 1959, Professor Knight served the Ohio Cooperative Extension Service and The Ohio State University as an outstanding educator and a credit to the academic community. He brought distinction to himself and earned the admiration and respect of his peers not only in Ohio, but also in the surrounding states.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Calvin "Cal" D. Knight its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

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### **RATIFICATION OF COMMITTEE APPOINTMENTS 2018-2019**

Resolution No. 2019-30

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2018-2019 are as follows:

#### **Academic Affairs and Student Life:**

Clark C. Kellogg, Chair  
Cheryl L. Krueger, Vice Chair  
Abigail S. Wexner  
Hiroyuki Fujita  
Alan A. Stockmeister  
Janice M. Bonsu  
Alan VanderMolen  
Janet Porter  
Richard K. Herrmann (faculty member)  
Michael J. Gasser (ex officio)

Alex Shumate  
Cheryl L. Krueger  
Abigail S. Wexner  
H. Jordan Moseley  
Alan VanderMolen  
Janet Porter  
Nancy Kramer  
Craig S. Bahner  
Kristin L. Watt (Alumni Assn)  
**CATHERINE BAUMGARDNER**  
(Alumni Assn)  
James F. Dietz (Foundation Board)  
Gifford Weary (Foundation Board)  
Michael J. Gasser (ex officio)

#### **Finance:**

Timothy P. Smucker, Chair  
Brent R. Porteus, Vice Chair  
Alex Shumate  
Erin P. Hoeflinger  
Alexander R. Fischer  
John W. Zeiger  
**LEWIS VON THAER**  
H. Jordan Moseley  
James D. Klingbeil  
Lawrence A. Hilsheimer  
Michael J. Gasser (ex officio)

#### **Audit and Compliance:**

John W. Zeiger, Chair  
Timothy P. Smucker, Vice Chair  
Brent R. Porteus  
Hiroyuki Fujita  
**LEWIS VON THAER**  
Janice M. Bonsu  
James D. Klingbeil  
Amy Chronis  
Craig S. Morford  
Michael J. Gasser (ex officio)

#### **Advancement:**

Erin P. Hoeflinger, Chair  
Alan A. Stockmeister, Vice Chair  
Clark C. Kellogg

**Governance:**

Alex Shumate, Chair  
Janet Porter, Vice Chair  
Timothy P. Smucker  
Erin P. Hoeflinger  
Alexander R. Fischer  
Hiroyuki Fujita  
H. Jordan Moseley  
Alan VanderMolen  
Michael J. Gasser (ex officio)

**Talent and Compensation:**

Hiroyuki Fujita, Chair  
Alex Shumate, Vice Chair  
Clark C. Kellogg  
Erin P. Hoeflinger  
John W. Zeiger  
**LEWIS VON THAER**  
H. Jordan Moseley  
Janet Porter  
Michael J. Gasser (ex officio)

**Master Planning & Facilities**

Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Timothy P. Smucker  
Brent R. Porteus  
Alan A. Stockmeister  
Janice M. Bonsu  
Robert H. Schottenstein  
Michael J. Gasser (ex officio)

**Wexner Medical Center:**

Leslie H. Wexner, Chair  
Abigail S. Wexner  
Cheryl L. Krueger  
Hiroyuki Fujita  
John W. Zeiger  
Janet Porter  
Stephen D. Steinour  
Robert H. Schottenstein  
W.G. Jurgensen  
Cindy Hilsheimer  
Michael J. Gasser (ex officio, voting)  
Michael V. Drake (ex officio, voting)  
Bruce A. McPheron (ex officio, voting)  
Michael Papadakis (ex officio, voting)  
K. Craig Kent (ex officio, non-voting)  
L. Arick Forrest (ex officio, non-voting)  
David P. McQuaid (ex officio, non-voting)

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Mark E. Larmore (ex officio, non-voting)  
Andrew M. Thomas (ex officio, non-voting)  
Elizabeth O. Seely (ex officio, non-voting)  
Susan D. Moffatt-Bruce (ex officio, non-voting)  
Mary A. Howard (ex officio, non-voting)  
William B. Farrar (ex officio, non-voting)  
Thomas Ryan (ex officio, non-voting)  
Amanda N. Lucas (ex officio, non-voting)

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**APPROVAL OF 2018 PROGRESS REPORT ON OHIO TASK FORCE ON  
AFFORDABILITY AND EFFICIENCY RECOMMENDATIONS**

Resolution No. 2019-31

Synopsis: Approval of The Ohio State University's 2018 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and

WHEREAS The Ohio State University supported the goals and work of this task force; and

WHEREAS the task force delivered its recommendations in the report "Action Steps to Reduce College Costs" on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State's circumstances; and

WHEREAS Ohio State's strategic plan, which includes a pillar focused on operational excellence and resource stewardship, is in strong alignment with the task force recommendations:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's 2018 progress report in response to the task force recommendations, as detailed in the attached document; and

BE IT FURTHER RESOLVED, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.

(See Appendix XXX for background information, page XXX)

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### **AUTHORIZATION FOR APPROVAL OF ATHLETIC PRICES AND FEES**

Resolution No. 2019-32

Synopsis: Approval of football ticket prices for Fiscal Year 2020 and golf course membership dues and fees for Calendar Year 2019 at the recommended levels, is proposed.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS Ohio State desires to continue its variable ticket pricing methodology to create a range of pricing options for fans attending games; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership dues and fees; and

WHEREAS the Athletic Council has approved football ticket pricing and golf course membership dues and fees as shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate university administration:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommended prices for football tickets for Fiscal Year 2020 and for golf course membership dues and fees for Calendar Year 2019.

(See Appendix XXX for background information, page XXX)

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### **MODIFICATION OF BENCHMARK FOR THE GLOBAL EQUITIES ASSET CLASS OF THE LONG-TERM INVESTMENT POOL**

Resolution No. 2019-34

Synopsis: Adopting a modified benchmark for the Global Equities asset class of the university's Long-Term Investment Pool, the allocation for which is found in the university's Investment Policy #5.90, is proposed.

WHEREAS The Ohio State University Board of Trustees previously adopted the Modification of Asset Classes and Allocations and Benchmarks for the Long-Term Investment Pool (Resolution No. 2015-12) in August 2014; and

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WHEREAS there is a desire to modify such prior resolution to adopt a modified benchmark for the Global Equities asset class of the university's Long-Term Investment Pool (LTIP); and

WHEREAS the Investment Policy currently provides for an allocation of 40-80% of the LTIP to the Global Equities asset class; and

WHEREAS the Investment Policy provides that the Board of Trustees is responsible for approving performance benchmarks to evaluate the performance of the LTIP portfolio; and

WHEREAS, the Board of Trustees adopted the prior resolution that provided for the MSCI All Country World Index (ACWI) as the benchmark for the Global Equities asset class with an LTIP benchmark weighting of 60%; and

WHEREAS the Chief Investment Officer has recommended to the Interim Senior Vice President for Business and Finance a modification to the MSCI ACWI benchmark for the Global Equities asset class to provide for a benchmark of MSCI ACWI net dividends; and

WHEREAS the Interim Senior Vice President for Business and Finance has reviewed such modification to the existing benchmark for the Global Equities asset class and determined that it should be amended to provide that the MSCI ACWI should be calculated net of dividends, and that the modified benchmark is appropriate and in the best interest of the university, and has recommended such modified benchmark to the Finance Committee; and

WHEREAS the Finance Committee has approved and recommends such modification to the existing benchmark for the Global Equities asset class to The Ohio State University Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the modified benchmark for the Global Equities asset class of the Long-Term Investment Pool for the purposes of evaluating the investment performance of the Global Equities asset class of the Long-Term Investment Pool be MSCI All Country World Index (ACWI-ND); and

BE IT FURTHER RESOLVED, That this modification shall go into effect on January 1, 2019, and shall remain in effect until further modified as provided for in the university's Investment Policy.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR ACQUISITION OF REAL PROPERTY**

Resolution No. 2019-36

1600 EAST LONG STREET  
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to purchase real property located at 1600 East Long Street, Columbus, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase improved real property of +/- 0.74 acres located at 1600 East Long Street, Columbus, Ohio, identified as Franklin County parcels 010-003018 and 010-023596; and

WHEREAS the property is strategic to the Wexner Medical Center initiative for healthy communities and will complement the services provided at Outpatient East and University Hospital East and is currently zoned R-3 (Residential); and

WHEREAS improvements on the property include an 8,933± square-foot, one-story building, known as the former MLK Columbus Metropolitan Library:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the purchase of the above referenced property upon terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR GROUND LEASE  
OF UNIMPROVED REAL PROPERTY**

Resolution No. 2019-37

THE OHIO STATE UNIVERSITY AIRPORT  
2160 WEST CASE ROAD  
COLUMBUS, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to ground lease approximately 2-3 acres of unimproved real property located at The Ohio State University Don Scott Airport (OSU Airport), 2160 West Case Road, Franklin County, Ohio, is proposed.

WHEREAS pursuant to Ohio Revised Code, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university, not required nor to be required for use of the university, to a developer; and

WHEREAS The Ohio State University is seeking to ground lease approximately 2-3 acres of land located at the OSU Airport; and

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WHEREAS the property will be utilized for the construction of approximately 32,000-square-feet of airplane hangar space and 5,500 +/- square feet of office space by Worthington Industries, Inc.; and

WHEREAS the lease is contingent upon The Ohio State University Board of Trustees approval; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the College of Engineering, that the university enter into a lease:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the lease of the property and to negotiate terms and conditions deemed to be in the best interest of the university and in accordance with Ohio law.

(See Appendix XXX for background information, page XXX)

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#### **FACULTY PERSONNEL ACTIONS**

Resolution No. 2019-38

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the August 31, 2018, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments:

Name: NICK BRUNELLI  
Title: Assistant Professor (H.C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering)  
College: Engineering  
Term: September 1, 2018 through August 30, 2023

Name: \*DARRICK HAMILTON  
Title: Executive Director of the Kirwan Institute for the Study of Race and Ethnicity  
Office: Academic Affairs  
Term: January 1, 2019 through December 31, 2023

Name: \*GIL LATZ  
Title: Vice Provost, Global Strategies and International Affairs  
Office: Academic Affairs  
Term: January 1, 2019 through December 31, 2023



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Name: ROBERT LEE  
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)  
College: Pharmacy  
Term: September 1, 2018 through August 1, 2021

Name: \*Eugene Oltz  
Title: Professor (Samuel Saslaw Professorship in Infectious Diseases)  
Title: Chair, Department of Microbial Infection and Immunity  
College: Medicine  
Term: January 1, 2019 through December 31, 2023

Name: Lawrence "Drew" Shirley  
Title: Assistant Professor (Ward Family Surgical Oncology Designated Professorship)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

\*New Hire

#### Reappointments

Name: HENRY W. FIELDS  
Title: Professor (Vig/Williams Endowed Chair in Orthodontics)  
College: Dentistry  
Term: October 1, 2018 through September 30, 2023

Name: Giorgio Rizzoni  
Title: Professor (Ford Motor Company Chair in Electromechanical Systems Engineering)  
College: Engineering  
Term: July 1, 2018 through June 30, 2023

(See Appendix XXX for background information, page XXX)

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#### **AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2019-39

Synopsis: Approval of the following amendments to the Rules of the University Faculty, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

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WHEREAS the proposed changes to rule 3335-7 in the Rules of the University Faculty were approved by the University Senate on October 6, 2017; and

WHEREAS the proposed changes to rule 3335-5-19 and the creation of rule 3335-5-36 in the Rules of the University Faculty were approved by the University Senate on September 20, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

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### DEGREES AND CERTIFICATES

Resolution No. 2019-40

Synopsis: Approval of Degrees and Certificates for autumn semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the College of Dentistry has recommended Kwi Hyun Cho be awarded the Doctor of Dental Surgery degree, posthumously; and

WHEREAS the College of Arts and Sciences has recommended that William Miller be awarded a Bachelor of Arts degree, posthumously; and

WHEREAS the College of Education and Human Ecology has recommended that Sangin Shin be awarded a Master of Arts in Educational Studies degree, posthumously; and

WHEREAS the College of Education and Human Ecology has recommended that William Wickes be awarded a Bachelor of Science in Hospitality Management degree, posthumously; and

WHEREAS the College of Arts and Sciences has recommended that Quincy Guttman be awarded a Bachelor of Science degree, effective spring semester 2017:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 16, 2018, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools; that Kwi Hyun Cho, William Miller, Sangin Shin and William

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Wickes be awarded the above-named degrees, posthumously; and that Quincy Guttman be awarded the above-named degree, effective spring semester 2017.

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### **HONORARY DEGREE**

Resolution No. 2019-41

Synopsis: Approval of the below honorary degree, is proposed.

WHEREAS pursuant to paragraph (A)(3) of rule 3335-1-03 of the Administrative Code, the president, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Lora Stilke

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degree.

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### **ESTABLISHMENT OF A MASTER OF DIETETICS AND NUTRITION DEGREE PROGRAM**

Resolution No. 2019-42

COLLEGE OF MEDICINE AND  
COLLEGE OF EDUCATION AND HUMAN ECOLOGY

Synopsis: Approval to establish a Master of Dietetics and Nutrition degree program in the College of Medicine and the College of Education and Human Ecology, is proposed.

WHEREAS in response to an accreditation-based national change in the level of preparation for the Registered Dietitian Nutritionist, to the graduate level, a workgroup from the School of Health and Rehabilitation Sciences and the Department of Human Sciences has developed a new, shared graduate-level program; and

WHEREAS the new Master of Dietetics and Nutrition will provide a unified dietetics program between the two units, eliminating internal competition for resources and public confusion, regarding dietetics education at the university; and

WHEREAS the proposal has the support of the faculty and the leadership of the School of Health and Rehabilitation Sciences and the Department of Human Sciences and their respective colleges; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on July 12, 2018; and

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WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on September 20, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of a Master of Dietetics and Nutrition degree program in the College of Medicine and the College of Education and Human Ecology.

(See Appendix XXX for background information, page XXX)

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**APPROVAL TO SUBMIT AUDITED CONSOLIDATED  
FINANCIAL STATEMENTS (DRAFT) TO THE AUDITOR OF STATE**

Resolution No. 2019-43

Synopsis: Approval to submit the draft audited consolidated financial statements to the Auditor of State, is proposed

WHEREAS The Ohio State University annually seeks an independent audit of the consolidated financial statements as a matter of strong financial oversight; and

WHEREAS the Auditor of State is required under Ohio law to audit each public office; and

WHEREAS the university is a public office and is required under Ohio law to file a financial report with the Auditor of State for each fiscal year; and

WHEREAS the university operates on a fiscal year ended June 30 of each year; and

WHEREAS the university has produced consolidated financial statements for the 2017 and 2018 fiscal years, in accordance with accounting principles, generally accepted in the United States; and

WHEREAS the university engages an outside auditing firm, currently PricewaterhouseCoopers LLC, to audit its consolidated financial statements; and

WHEREAS the university management and PricewaterhouseCoopers have produced a final draft of the audited consolidated financial statements for the 2017 and 2018 fiscal years; and

WHEREAS the Auditor of State may accept the audited consolidated financial statements in lieu of the audit required by Ohio law; and

WHEREAS the audited consolidated financial statements will not be final until approved by the Auditor of State:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby accepts the draft audited consolidated financial statements for the 2017 and 2018 fiscal years; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves the submission of these consolidated financial statements to the Auditor of State for review and approval.

(See Appendix XXX for background information, page XXX)

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## UNIVERSITY FOUNDATION REPORT

Resolution No. 2019-44

Synopsis: Approval of the University Foundation Report as of September 30, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) scholarship as part of The Joseph A. Alutto Graduate Global Leadership Initiative: the Scott and Lee Family International Scholarship Fund; and twenty (20) additional named endowed funds; (ii) the revision of two (2) named endowed funds; and (iii) the closure and transfer of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2018.

(See Appendix XXX for background information, page XXX)

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## DISTINGUISHED SERVICE AWARDS

Resolution No. 2019-45

Synopsis: Approval of Distinguished Service Awards to be presented in Autumn 2018, is proposed.

WHEREAS the President's Cabinet has reviewed and supported the recommendations of the Distinguished Service Awards Committee to present Distinguished Service Awards to Deborah Ballam and Valerie Lee in Autumn 2018; and

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WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the 2018 Distinguished Service Awards be awarded as designated above.

(See Appendix XXX for background information, page XXX)

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**NAMING OF THE EUGENE D. SMITH  
LEADERSHIP INSTITUTE**

Resolution No. 2019-46

Synopsis: Approval for naming of the new Eugene D. Smith Leadership Institute at The Ohio State University Department of Athletics, is proposed.

WHEREAS the mission of the Eugene D. Smith Leadership Institute is to improve the personal development of Ohio State student-athletes beyond their athletic careers; and

WHEREAS the Eugene D. Smith Leadership Institute is dedicated to creating a more cohesive and collaborative approach for all student-athlete professional development and leadership programming; and

WHEREAS the Eugene D. Smith Leadership Institute will educate Ohio State student-athletes on how to develop and exemplify the intangible skills learned through sports to immediately implement in their post-graduate careers; and

WHEREAS through generous philanthropy, the Walter family has made a lasting impact at The Ohio State University by creating opportunities for outstanding student-athletes to hone their professional leadership talents; and

WHEREAS the Walter family has provided significant contributions to the Department of Athletics to support the creation of the Eugene D. Smith Leadership Institute:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned institute be named the Eugene D. Smith Leadership Institute through 2023.

(See Appendix XXX for background information, page XXX)

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**NAMING OF THE SECREST WELCOME AND EDUCATION CENTER  
INTERNAL SPACES**

Resolution No. 2019-47

AT THE OHIO STATE UNIVERSITY ATI IN WOOSTER

Synopsis: Approval for the naming of internal spaces in the Secrest Welcome and Education Center at the Secrest Arboretum and Gardens, located at 2122 Williams Road, is proposed.

WHEREAS the Secrest Welcome and Education Center will serve as a year-round hub for activities, events and information for visitors to the Secrest Arboretum and Gardens; and

WHEREAS the Secrest Arboretum and Gardens is a 90-acre outdoor laboratory and landscape garden, home to thousands of native and introduced species and cultivars of trees, shrubs and other plants seeking to expand teaching, research and outreach efforts; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Secrest Welcome and Education Center:

- Nationwide
- Ralph R. & Grace B. Jones Foundation
- Rory and Dedee O'Neil
- Buehler Family
- David and Carol Briggs
- Michael and Stephanie Reardon

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned spaces be named the following:

- Nationwide Orientation Space
- Ralph R. & Grace B. Jones Foundation Gallery
- Rory and Dedee O'Neil Executive Office
- Buehler Family Office
- David and Carol Briggs Media Room
- Michael and Stephanie Reardon Kitchen

(See Appendix XXX for background information, page XXX)

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## NAMING OF PARKS HALL INTERNAL SPACES

Resolution No. 2019-48

### AT THE OHIO STATE UNIVERSITY COLLEGE OF PHARMACY

Synopsis: Approval for the naming of internal spaces in Parks Hall located at 500 West 12th Avenue, is proposed.

WHEREAS the College of Pharmacy is consistently ranked a top pharmacy school in the country, home to world-class faculty, dedicated students and innovative researchers working toward improving medications and medication-related health outcome; and

WHEREAS the College of Pharmacy commits to providing students access to state-of-the-art laboratory facilities, first-class technology and cutting-edge learning; and

WHEREAS the donors below have provided significant contributions to the maintenance, improvement and creation of facilities that support the mission and vision of The Ohio State University College of Pharmacy:

- Health Care Logistics, Inc. and the Gary and Connie Sharpe Family
- The Meijer Foundation
- Dr. Mark and Linda Sirgo
- Ric Mora

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned spaces be named the following:

- Health Care Logistics, Inc. and the Gary and Connie Sharpe Family Pharmacy Skills Laboratory (233)
- The Meijer Foundation Pharmacy Skills Classroom (245A)
- Dr. Mark and Linda Sirgo, Class of 1977 Counseling Suite (246)
- Ric Mora BS '63 Pharmacy Simulation Classroom (245)

(See Appendix XXX for background information, page XXX)

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**PERSONNEL ACTIONS**

Resolution No. 2019-49

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the August 31, 2018, meeting of the board, including the following appointments:

Appointment

Name: Jeff M.S. Kaplan  
Title: Secretary and Senior Advisor  
Unit: Board of Trustees  
Term: August 1, 2018

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**APPROVAL TO RESTATE THE PRE-APPROVED  
ALTERNATIVE RETIREMENT PLAN**

Resolution No. 2019-50

Synopsis: Approval of the restatement of the pre-approved Alternative Retirement Plan (formerly referred to as the Ohio Public Higher Education Institutions' Alternative Retirement Plan), and authorization to make future changes to such plan, is proposed.

WHEREAS the university serves as the provider of a pre-approved defined contribution plan which may be adopted by public institutions of higher education pursuant to Ohio Revised Code Section 3305.01 et seq. as an alternative retirement plan to the state retirement systems in which eligible employees would otherwise participate (the "Pre-Approved Alternative Retirement Plan"); and

WHEREAS the university must periodically restate the terms of the Pre-Approved Alternative Retirement Plan to conform to changes in applicable laws, regulations and administrative authority; and

WHEREAS the university has the authority to restate the Pre-Approved Alternative Retirement Plan on behalf of all adopting employers; and

WHEREAS the university desires to restate the Pre-Approved Alternative Retirement Plan to conform to changes in the Internal Revenue Code and other applicable laws, regulations and administrative authority and to make certain plan design and administrative changes; and

WHEREAS the university desires to apply to the Internal Revenue Service ("IRS") for an Opinion Letter regarding the qualification in form of the Pre-Approved Alternative Retirement Plan under Internal Revenue Code Section 401(a); and

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WHEREAS pursuant to the Opinion Letter process, the university is required to submit its most recently restated Pre-Approved Alternative Retirement Plan to the IRS for approval by December 31, 2018:

NOW THEREFORE

BE IT RESOLVED, That the restatement of the Pre-Approved Alternative Retirement Plan, in substantially the form attached hereto as Exhibit A, be and hereby is approved; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized and empowered to make any changes to the restatement of the Pre-Approved Alternative Retirement Plan that are required or necessary to ensure compliance with applicable laws, regulations and administrative authority, whether currently in effect or hereinafter amended, without further ratification or action by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized to perform such acts as deemed necessary and advisable to effectuate or carry out the purpose and intent of this resolution and to apply to the IRS for an Opinion Letter regarding the qualification in form of the Pre-Approved Alternative Retirement Plan under Internal Revenue Code Section 401(a), including making any changes to the Pre-Approved Alternative Retirement Plan that are required or necessary to obtain such Opinion Letter, without further ratification or action by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized to execute any other instruments, documents or conveyances necessary to effectuate the restatement of the Pre-Approved Alternative Retirement Plan and the submission of the Pre-Approved Alternative Retirement Plan to the IRS for approval by December 31, 2018.

(See Appendix XXX for background information, page XXX)

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**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2019-51

**BETWEEN THE OHIO STATE UNIVERSITY, ON BEHALF OF OARNET,  
AND THE CITY OF DUBLIN**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the City of Dublin, 5200 Emerald Parkway, Dublin, OH 43017, to document the value and permit the release of funds appropriated in the State Capital Bill for the purchase of capital equipment to expand the deployment of smart city technology within the local community, is proposed.

WHEREAS The Ohio State University, an instrumentality of the State of Ohio, on behalf of the Ohio Academic Resources Network (OARnet) was allocated \$150,000 in the 2019 State Capital Bill that is specifically designated for use by the Dublin Smart Community Connect Project; and

WHEREAS the City of Dublin will utilize the funds for the purchase of certain capital equipment to expand the deployment of smart city technology within the local community, placing the benefits of smart cities within reach of our residents, students, commuters and visitors, located in Dublin, OH; and

WHEREAS The Ohio State University has an opportunity to expand its partnerships and activities with the City of Dublin, and would benefit from expanding the impact of the funding provided for Smart City projects from the USDOT, Ohio DOT and other sources initiated by Governor Kasich, and the City of Dublin plans to extend the deployment of smart city technology within the local community, placing the benefits of smart cities within reach of our residents, students, commuters and visitors. The technology infrastructure involved in establishing the NW 33 Smart Mobility Corridor for Connected and Autonomous Vehicle Research on U.S. Route 33 will be available and accessible to the City of Dublin to coordinate the extension of smart infrastructure into a local community. The City of Dublin intends to leverage this work and infrastructure installed to extend the benefits of smart city technology to the Dublin community and beyond by deploying a network of sensors, cameras, dedicated short-range communications, wired and wireless devices and equipment across local streets, homes and neighborhoods inside Dublin; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the City of Dublin only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Dublin Smart Community Connect Project will promote the university's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to the City of Dublin, the Ohio Department of Higher Education requires that a Joint Use Agreement between the university and the City of Dublin be signed to document the value of the appropriation to Ohio State and to ensure the benefits to the university will continue for a minimum period of 20 years:

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NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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### **PRESIDENTIAL REVIEW AND COMPENSATION**

Resolution No. 2019-52

Synopsis: Approval of changes to the president's base compensation and the issuance of a performance award to the president, is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS under the terms of President Drake's letter of offer, the president shall be entitled to annual increases in his base salary as determined by the Board of Trustees; and

WHEREAS under the terms of President Drake's letter of offer, the president shall be eligible for an annual performance award of up to 25 percent of his base salary for achieving mutually agreed-upon performance targets and goals; and

WHEREAS pursuant to its charter, the Talent and Compensation Committee has reviewed the performance of the president for fiscal year 2018 and believes that President Drake has made significant contributions to the pillars of our Time and Change strategic plan related to the performance goals set forth by the president and the Board of Trustees last year; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent and Compensation Committee to review and approve the total compensation of the president, subject to ratification by the committee and the Board of Trustees; and

WHEREAS the Talent and Compensation Committee has reviewed and recommends for approval the compensation changes set forth below:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a base salary increase for the president of \$21,225, which amounts to 2.5 percent of his base salary; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves a performance award for the president of \$212,242, which amounts to 25 percent of his base salary.

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(See Appendix XXX for background information, page XXX)

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Mr. Gasser:

Thank you. May I have a motion? A second? Will the secretary please call the roll?

Upon the motion of Mr. Zeiger, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mr. Kellogg, Mr. Shumate, Mr. Porteus, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Von Thaeer, Mr. Moseley and Ms. Bonsu.

Mr. Kaplan:

The motion carries.

Dr. Drake:

We also are seeking approval of the following item and Mr. Heminger will abstain:

### **RESPONSE TO USG FOSSIL FUEL DIVESTMENT PROPOSAL**

Resolution No. 2019-33

Synopsis: Response to The Ohio State University Undergraduate Student Government's (USG) proposal to divest the university's Long-Term Investment Pool from "fossil fuel" companies, is proposed.

WHEREAS the Undergraduate Student Government adopted Resolution 50-R-24, which "asks The Ohio State University administration and the Office of Investments to divest from Duke Energy, Energy Transfer Partners, and the top 200 fossil fuel companies as reported by the Fossil Free Index;" and

WHEREAS the Long-Term Investment Pool was established to provide financial support for the long-term use and benefit of the university in support of its mission; and

WHEREAS in accordance with the university's Investment Policy, the Office of Business and Finance conducted a study of the USG proposal and its potential financial impact on the university's investment portfolio; and

WHEREAS the impact review report demonstrates that the Office of Investments continually assesses and makes adjustments to the Long-Term Investment Portfolio based on economic trends, including ones in the energy sector, under Ohio State's current investment strategy; and

WHEREAS the impact review report identified risks associated with the USG divestment proposal that could impair the performance of the investment portfolio and thereby reduce the annual funding available for student scholarships, faculty positions and other academic priorities; and

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WHEREAS the university has a fiduciary responsibility to protect and grow the resources that support Ohio State's mission; and

WHEREAS Ohio State has made significant investments and commitments that will improve the sustainability of the university and believes that the USG resolution would not advance those efforts:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby affirms the university's current investment strategy and declines to approve the recommended revisions as described in Undergraduate Student Government Resolution 50-R-24.

(See Appendix XXX for background information, page XXX)

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Mr. Gasser:

May I have a motion please? A second? Will the secretary please call the roll?

Upon the motion of Mr. Zeiger, seconded by Mr. Smucker, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mr. Kellogg, Mr. Shumate, Mr. Porteus, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaeer, Mr. Moseley and Ms. Bonsu. Mr. Heminger abstained.

Mr. Kaplan:

The motion carries.

Dr. Drake:

Finally, we are seeking approval of the following item and Mr. Von Thaeer will abstain:

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2019-35

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**

College of Food, Agriculture and Environmental Sciences Master Plan  
Instructional Science Buildings Deferred Maintenance  
Wexner Medical Center West Campus Ambulatory Facilities

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION  
CONTRACTS**

Lincoln – 11th and 13th Floor Office Renovations  
Ohio Union – Infrastructure Upgrades  
Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work)

**APPROVAL TO INCREASE PROFESSIONAL SERVICES  
AND CONSTRUCTION CONTRACTS**  
Health Sciences Faculty Office and Optometry Clinic Building

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**  
Interdisciplinary Health Sciences Center (Anatomy Lab)

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Project Cost	
<b>CFAES Master Plan</b>	\$0.7M		University Funds
<b>Instructional Science Buildings Deferred Maintenance</b>	\$2.0M	\$25.0M	University Debt
<b>Wexner Medical Center West Campus Ambulatory Facilities</b>	\$23.0M	TBD	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
<b>Lincoln – 11th and 13th Floor Office Renovations</b>	\$0.6M	\$4.4M	\$5.0M	Auxiliary Funds
<b>Ohio Union Infrastructure Updates</b>	\$0.8M	\$4.5M	\$5.3M	Auxiliary Funds
<b>Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work)</b>	\$0.5M	\$21.5M	TBD	University Debt Auxiliary Funds

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WHEREAS in accordance with the attached materials, the university desires to increase professional services and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
<b>Health Sciences Faculty Office and Optometry Clinic Building</b>	\$1.3M	\$6.3M	\$35.9M	University Funds Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Project Cost	
<b>Interdisciplinary Health Sciences Center (Anatomy Lab)</b>	\$4.4M	TBD	State Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the Capital Investment Plan be amended to include additional professional services for the WMC West Campus Ambulatory Facilities project; additional professional services and construction for the Ohio Union Infrastructure Upgrades, and the Health Sciences Faculty Office and Optometry Clinic Building projects; and additional construction for the Interdisciplinary Health Sciences Center (Anatomy Lab) project.

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into and increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

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November 16, 2018, Board of Trustees meeting

Mr. Gasser:

May I have a motion please? A second? Will the secretary please call the roll?

Upon the motion of Ms. Kessler, seconded by Mr. Moseley, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mr. Kellogg, Mr. Shumate, Mr. Porteus, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Moseley and Ms. Bonsu. Mr. Von Thaeer abstained.

Mr. Kaplan:

The motion carries.

Mr. Gasser:

Thank you. There being no further business, this meeting is adjourned. The next meeting of the Board of Trustees will be Friday, February 22, 2019. Happy Thanksgiving.

Attest:

Michael J. Gasser  
Chairman

Jeff M.S. Kaplan  
Secretary

# OHIO STATE'S STRATEGIC PLAN

## TIME AND CHANGE

*Enable, Empower and Inspire*

To make the next bold leap in Ohio State's land-grant history of excellence and impact, we aspire to be a leading national flagship public research university.

**I**

### Teaching and Learning

Ohio State will be an exemplar of the best teaching, demonstrating leadership by adopting innovative, at-scale approaches to teaching and learning to improve student outcomes.

**14**

**New undergraduate majors** or tracks within majors developed since 2017.

**2,300**

**Faculty have completed one or more components** of our Teaching Support Program.

**\$150M** commitment from the Comprehensive Energy Management Partnership supports Ohio State's core academic priorities.

**94.5%**

**First-year retention for Class of 2017**, up from 94.2% for class of 2016.



**II**

### Access, Affordability and Excellence

Ohio State will further our position as a leading public university offering an excellent, affordable education and promoting economic diversity.

**100M**

Need-based aid has increased by **more than \$100 million** since 2015.

**2,596**

**Columbus campus students had tuition and fees covered** by the Buckeye Opportunity Program in Autumn 2018.

**#1**

**Lowest in-state tuition increases** among flagship universities over the past decade.

**33,000** Number of Ohio families

to benefit from expanded financial aid since 2015.



**III**

### Research and Creative Expression

Ohio State will enhance our position among the top national and international public universities in research and creative expression, both across the institution and in targeted fields — driving significant advances for critical societal challenges.

**11th** Research expenditures ranking (\$864M) among all public institutions; moving up one spot since 2017.

**3rd** Industry-sponsored research ranking among public and private universities (\$146m) moving up one slot since 2017.

**#1**

**Rank in Big Ten in invention disclosures**, which are the first step in the commercialization pipeline.

**85** Number of active startup companies born from Ohio State research, nearly twice as many as five years ago.

National thought leader in research integrity, hosting the first ever and **nationally recognized Research Integrity Summit**.



**IV**

### Academic Health Care

The Ohio State University Wexner Medical Center will continue our ascent as a leading academic medical center, pioneering breakthrough healthcare solutions and improving people's lives.

**10** Number of ranked specialties by *U.S. News & World Report* in 2018.

**\$209M** In total research funding.

**52%** In-coming College of Medicine class are **women** and **24%** **under-represented minorities**.

**Pursue Innovative Care Delivery Models** Including an Accountable Care Organization (ACO).

**Enhance Access and Quality** Including CMS five-star quality rating and virtual health.

**Improve Community Health** Including forming the Healthy State Alliance and addressing the opioids epidemic.

**Strengthen our Talent and Culture** Recruiting and retaining leading talent to Ohio State.



**V**

### Operational Excellence and Resource Stewardship

Ohio State will be an exemplar of best practices in resource stewardship, operational effectiveness, and efficiency and innovation.

**\$1.17B** Investment is supporting student scholarships, teaching excellence and faculty positions.

**\$601.8M** Record fundraising in FY18 from **270,000 donors** who are supporting work across the university.

**8,500** Students benefitted from donor-funded scholarships.

**\$1.1B** New resources generated through innovative funding strategies since 2015.

Implementing the **Enterprise Project**



#### Framework 2.0

Arts District  
Interdisciplinary Health Sciences Center  
Interdisciplinary Research Facility

Wexner Medical Center Inpatient Hospital  
Wexner Medical Center West Campus  
West Campus and Suburban Ambulatory Facilities  
Athletics district  
**\$1.48B** FY19 capital investment plan

Talent  
Attract  
Grow  
Inspire  
Transition

Career roadmap developed  
**4,151 positions filled**  
**36,000 faculty, staff and students** completed new educational requirements to prevent sexual misconduct



## TIME AND CHANGE

*Enable, Empower and Inspire*

## THE OHIO STATE UNIVERSITY STRATEGIC GOALS

Ohio State is building upon our recognition as a leading flagship public research university. The university's strategic plan, "Time and Change: Enable, Empower and Inspire," has five areas of focus.

- I Teaching and Learning**  
Ohio State will be an exemplar of the best teaching, demonstrating leadership by adopting innovative, at-scale approaches to teaching and learning to improve student outcomes.
- II Access, Affordability and Excellence**  
Ohio State will further our position as a leading public university offering an excellent, affordable education and promoting economic diversity.
- III Research and Creative Expression**  
Ohio State will enhance our position among the top national and international public universities in research and creative expression, both across the institution and in targeted fields — driving significant advances for critical societal challenges.
- IV Academic Health Care**  
The Ohio State University Wexner Medical Center will continue our ascent as a leading academic medical center, pioneering breakthrough healthcare solutions and improving people's lives.
- V Operational Excellence and Resource Stewardship**  
Ohio State will be an exemplar of best practices in resource stewardship, operational effectiveness, and efficiency and innovation.

OHIO STATE'S STRATEGIC PLAN

# TIME AND CHANGE

*Enable, Empower and Inspire*

2018-19 Update



THE OHIO STATE UNIVERSITY



**RESOLUTIONS IN MEMORIAM**

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

Michael W. Browne  
Donald B. Cooper  
Felix P. Kollaritsch  
Stanley K. Laughlin Jr.  
Melvin L. Moeschberger  
John F. Underwood

**MICHAEL W. BROWNE**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 10, 2018, of Michael W. Browne, Professor Emeritus of both Psychology and Statistics in the College of Arts and Sciences.

Dr. Browne was born in Johannesburg, South Africa. He earned his BA and MS degrees from the University of the Witwatersrand and a PhD from the University of South Africa. He served as a professor at the University of South Africa until 1991, when he joined the faculty at Ohio State with a joint appointment in Psychology and Statistics.

Dr. Browne specialized in the application of statistical models to data collected in the social sciences, in particular to tests of academic achievement and health behavior. This activity is designed to better understand, for example, how children learn in school and how patients respond to medical treatment.

Dr. Browne was one of the most influential scientists of his generation in this specialty. Among the specific methods he developed are factor analysis, structural equation models and structured latent growth curves. In addition to these statistical procedures, he also developed a related and equally valuable body of work in estimation theory and computing algorithms.

He published more than 100 articles, book chapters and sponsored research reports, which have been cited by other scholars more than 50,000 times. His research received support from the National Institutes of Health and the National Science Foundation. He received several honors including the Roger E. Kirk Scholarship from Ohio State as well as commendations for scientific achievement from the Psychometric Society and the Society of Multivariate Experimental Psychology. In both of these societies, he served as the organization's president.

During his career, Dr. Browne served as the PhD advisor to fourteen students, almost all while at Ohio State, and was co-advisor to many other graduate students who are active in universities and private businesses nationwide. He was most proud, however, of the professional careers of his two distinguished sons, Drs. David and Andrew Browne.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Michael W. Browne its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

### **DONALD BOLON COOPER**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on December 11, 2018, of Donald Bolon Cooper, Professor Emeritus in the Department of History.

Dr. Cooper was born in Columbus, Ohio, and was a proud graduate of North High School, class of 1949. He served four years in the U.S. Navy during the Korean War, including one year aboard the USS Currier (DE-700); one year at Naval Hospital Corps School; service at the Balboa U.S. Naval Hospital in San Diego, California; and a two-year deployment to the U.S. Marine Corps at Fleet Marine Headquarters in Pearl Harbor. He was discharged on November 19, 1954, as Hospital Corpsman, Second Class.

After Dr. Cooper completed his military service, he attended The Ohio State University. A member of Phi Beta Kappa, he graduated from Ohio State in 1957 with a BA in History. He went on to receive the Woodrow Wilson Fellowship for graduate study of Latin American History at the University of Texas, Austin, where he earned his MA in 1958 and his PhD in 1963.

Following graduate school, Dr. Cooper completed a one-year fellowship with The Doherty Foundation, researching and archiving the early history of epidemics in Mexico.

Dr. Cooper taught Latin American History for more than 40 years, first at Oklahoma State University (1961-63), then at Tulane University (1963-69) and finally at Ohio State (1969-2002). Dr. Cooper was very active in the Ohio State community. He was a member of the Torch Club, as well as The Ohio State University Retirees Association, where he served on the Executive Board and was the group's historian.

He was also active outside of Ohio State. Dr. Cooper was a member of First Community Church, and his hobbies included classical music, Cincinnati Reds baseball, spending time with his grandchildren and making homemade wine from fruit gathered at his cottage in northern Wisconsin.

Dr. Cooper was preceded in death by his beloved wife, Ellen Hutchins Cooper; brother, Charles William Cooper; and parents, Charles Dolman and Gladys Bolon Cooper. He is survived by his sister, sister-in-law, three children, nine grandchildren, three step-grandchildren and five great-grandchildren.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Donald Bolon Cooper its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**FELIX P. KOLLARITSCH**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 27, 2019, of Felix P. Kollaritsch, Professor Emeritus in the Department of Accounting and Management Information Systems.

Professor Kollaritsch served on the faculty at Ohio State from 1962 until his retirement in 1990. He was a recognized expert in cost accounting, controllership and accounting theory, and possessed deep insights into public and industrial accounting. He twice served as chair of the Department of Accounting, first in 1974 and later in 1984.

His research and insights were published nationally and internationally, and while at Ohio State, Professor Kollaritsch authored the 1968 book *Opinions, Scholastic Rankings and Professional Progress of Accounting Graduates*.

He proudly served his department, college and the university through participation in and leadership of several key committees and organizations. In particular, he chaired the College Research Committee, the Professorship and Named Professorship Search Committees, the Accounting Curriculum Committee, the Accounting PhD Committee, the Master of Accounting Committee and numerous internal review committees.

Born in Graz, Austria, Professor Kollaritsch arrived in the United States as an exchange student at the University of Texas. At Ohio State, he helped foster students' focus on global perspectives, serving as the faculty advisor of the university's chapter of the Association for the International Education of Students in Economics and Commerce.

Professor Kollaritsch also served the accounting field generously. As a member of the American Accounting Association, he chaired its Management Accounting Committee, its National Member Committee and he was vice president of the organization's Ohio region. He served two terms as vice president of the National Accounting Association and he belonged to the American Institute of CPAs.

Locally, Professor Kollaritsch was director of the Ohio Society of CPAs and served as leader of the Columbus chapter. Prior to arriving at Ohio State, he was a CPA in Indiana and a member of the Indiana Association of CPAs.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Felix P. Kollaritsch its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**STANLEY K. LAUGHLIN JR.**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 20, 2018, of Stanley K. Laughlin Jr., Professor Emeritus of Law in the Moritz College of Law and Adjunct Professor of Anthropology.

Professor Laughlin served on The Ohio State University faculty from 1968 until his retirement in 2012. He taught Constitutional Law, Foreign Relations Law, Anthropology and Law, Ethical Issues of the Professions, Law and Religion, Law and Society, Evidence, Economic Regulation and Criminal Law.

He earned his undergraduate degree from Miami University and served three years as an officer in the U.S. Navy on the aircraft carrier USS Oriskany (CV-34). Following his military service, Professor Laughlin pursued a law degree at Ohio State, where he served as editor-in-chief of *The Ohio State Law Journal* and became a member of the Order of the Coif, a national honorary scholastic society for lawyers. He graduated first in his class in 1960.

Following law school, Professor Laughlin practiced with Gibson, Dunn & Crutcher LLP in Los Angeles, California. However, Professor Laughlin would eventually follow his love of the law into teaching. He was a teaching fellow at the University of Michigan and taught at the University of Florida before joining the faculty at Ohio State. He also served as a visiting professor at the University of Hawaii and as a CLEO professor at Indiana, Kentucky and Notre Dame.

In addition to teaching, he conducted empirical legal research in American Samoa, Guam, Puerto Rico, the U.S. Virgin Islands, Fiji, the Federated States of Micronesia, the Republic of the Marshall Islands and the Republic of Samoa. Professor Laughlin was especially interested in Constitutional Law and focused his research on studying the application of the Constitution to the U.S. territories, eventually publishing the leading textbook on the subject.

In 2004 and 2005, Professor Laughlin held appointments as a visiting scholar at the University of Hawaii's William S. Richardson School of Law. He also served as the director of Moritz's Oxford Pre-Law Program in 1998, 1999 and 2004. Professor Laughlin helped design, direct and teach for the Continuing Legal Education program at the University of Oxford as well.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Stanley K. Laughlin Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.



**MELVIN L. MOESCHBERGER**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 9, 2019, of Melvin L. Moeschberger, Professor Emeritus in the College of Public Health.

Dr. Moeschberger earned a BS degree in Mathematics and Chemistry from Taylor University, an MS degree in Mathematics from Ohio University and a PhD in Statistics from North Carolina State University.

After teaching at the University of Missouri for 10 years, Dr. Moeschberger accepted a position at Ohio State in 1980, where he served the College of Public Health as an associate professor of biostatistics for 27 years. Dr. Moeschberger was acclaimed for his work in the field of survival analysis, publishing several books, including *Survival Analysis: Techniques for Censored and Truncated Data*. He was most passionate, however, about helping students to recognize their true potential.

During his tenure, Dr. Moeschberger also served as chair of several public health divisions, including Biostatistics and Epidemiology. He was instrumental in the creation of the Center for Biostatistics and Bioinformatics at Ohio State.

In recognition of his lifetime of research, teaching and professional service, he was elected a Fellow of the American Statistical Association in 2006.

Dr. Moeschberger's many contributions to Ohio State and the College of Public Health will continue to impact the field of biostatistics and inspire the next generation of public health professionals.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Melvin L. Moeschberger its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

## JOHN FRANCIS UNDERWOOD

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 31, 2018, of John Francis Underwood, Professor Emeritus with OSU Extension in the College of Food, Agricultural and Environmental Sciences.

Professor Underwood completed his undergraduate studies at Michigan State University and earned his MS in Agronomy from Cornell University in 1952. After college, he served in the U.S. Army and attained the rank of corporal. He was stationed at Fort Detrick, in Frederick, Maryland — where he met Roxie, his beloved wife of 63 years — and in St. Croix on the U.S. Virgin Islands.

Following his military service, Professor Underwood served as an agronomist and professor for The Ohio State University for more than 23 years, basing his work from the Area Research Station in Jackson, Ohio. His work focused on no-till crop production, reclaiming strip-mined land for crop production and eliminating multiflora rose from southern and eastern Ohio hillsides.

His professional activities kept him busy, as he was active in the Jackson-Vinton Farm Bureau, the American Legion Post 81 and the National Association of County Agricultural Agents. In his spare time, Professor Underwood was an active member of Christ United Methodist Church in Jackson, a member of the Michigan State University alumni marching band, a PTA officer and Girl Scout leader, and a United Methodist Men's group member. He also helped Roxie care for the city trees and the church landscaping.

Professor Underwood continually sought to expand his knowledge base, regularly attending farm management, pesticide education, pesticide safety and insect identification workshops. He also worked on the North Central Region Dow Chemical Company 10-Day Study Tour, the state's Environmental Quality Recognition Program and an energy program funded in part by the Ohio Department of Energy.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John Francis Underwood its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**APPROVAL OF SUMMER AND AUTUMN 2019  
DIGITAL TEXTBOOK FEES**

Synopsis: Approval of discounted digital textbook fees, effective for Summer Term 2019 and Autumn Semester 2019 as an expansion of the Spring Semester 2019 inclusive access pilot program, is proposed.

WHEREAS access, affordability and excellence is a pillar of The Ohio State University's strategic plan; and

WHEREAS the university has made textbook affordability a key area of focus; and

WHEREAS the Board of Trustees approved in August 2018 the rollout of an inclusive access pilot program, which leverages digital textbooks to reduce the cost of course materials; and

WHEREAS the inclusive access pilot launched in Spring Semester 2019, offering students course materials at a significantly discounted rate compared with traditional materials; and

WHEREAS the pilot included the creation of a discounted digital textbook fee for participating courses that serves as a pass-through fee to collect the cost of these materials; and

WHEREAS the university has seen significant results from the pilot, including textbook savings for more than 1,600 students; and

WHEREAS the university anticipates the expanded pilot program will impact more than 11,000 students in 32 courses in nine (9) colleges and departments, resulting in a total savings to students in the first year of more than \$1 million:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves an extension of this digital textbook fee program for Summer Term 2019 and Autumn Semester 2019, as outlined in the attached document.

**AUTHORIZATION TO APPROVE ATHLETIC PRICES AND FEES**

FISCAL YEAR 2020  
MEN'S BASKETBALL TICKET PRICING

Synopsis: Approval of athletic ticket prices for fiscal year 2020 at the recommended levels, is proposed.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS Ohio State desires to continue its variable ticket pricing methodology to create a range of pricing options for fans attending games; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices; and

WHEREAS the Athletic Council has approved pricing for men's basketball tickets as shown on the attached table; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate university administration:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommended prices for men's basketball tickets for Fiscal Year 2020.

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND INCREASE CONSTRUCTION CONTRACTS**

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**  
Energy Advancement and Innovation Center

**APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
Wexner Medical Center Inpatient Hospital – Central Sterile Supply  
Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work)

Synopsis: Authorization to enter into/increase professional services and increase construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Project Cost	
<b>Energy Advancement &amp; Innovation Center</b>	\$3.0M	\$35.0M	Partner Funds (OSEP)

WHEREAS in accordance with the attached materials, the university desires to increase professional services and increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
<b>Wexner Medical Center Inpatient Hospital – Central Sterile Supply</b>	\$11.8M	\$33.9M	\$45.7M	Auxiliary Funds
<b>Wexner Medical Center Inpatient Hospital – Garage (Infrastructure and Road Work)</b>	\$19.7M	\$54.3M	\$74.0M	Auxiliary Funds

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and was approved by the Board of Trustees on June 8, 2018; and

WHEREAS approval for professional services for the Energy Advancement and Innovation Center is needed to align the design and construction schedule with the Interdisciplinary Research Building; and

WHEREAS the full cost of professional services and construction for the Wexner Medical Center Inpatient Hospital – Central Sterile Supply and the Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work) was not known at the time the CIP was approved; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND INCREASE CONSTRUCTION CONTRACTS (CONT)**

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the CIP and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the Capital Investment Plan be amended to include professional services for the Energy Advancement and Innovation Center project and additional professional services and construction for the Wexner Medical Center Inpatient Hospital – Central Sterile Supply project and the Wexner Medical Center Inpatient Hospital Garage (Infrastructure and Road Work) project; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

**APPROVAL FOR ACQUISITION AND POTENTIAL SALE  
OF REAL PROPERTY**

SHIER RINGS ROAD  
DUBLIN, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to purchase real property located along U.S. 33 at Shier Rings Road in Dublin, Franklin County, Ohio, and authorization to sell real property located along U.S. 33 at Shier Rings Road in Dublin, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase approximately 34 +/- acres of unimproved real property located along U.S. 33 and Shier Rings Road in Dublin, Ohio; and

WHEREAS the property is strategically important in supporting the objectives of the Wexner Medical Center ambulatory care strategy; and

WHEREAS the city of Dublin will be responsible for the installation and construction of public infrastructure improvements identified in a separate Economic Development Agreement; and

WHEREAS as partial consideration for the city of Dublin's agreement to transfer and convey ownership of the property to the university, Dublin and The Ohio State University have agreed that under certain limited circumstances following the closing of the sale and conveyance of the property from Dublin to the university, Dublin may elect to have the university reconvey the property to Dublin after payment of the original purchase price by Dublin to the university, all upon such terms and conditions as outlined in the Property Reconveyance Escrow Agreement (PREA) to be signed simultaneously with the Economic Development Agreement (EDA) and the Real Estate Purchase and Sale Agreement; and

WHEREAS the PREA will require the university to obtain state of Ohio legislative approval for a potential sale with the resulting Governor's Deed to be held in escrow and released only in accordance with the terms and conditions of the PREA; and

WHEREAS the Wexner Medical Center will provide funding for the acquisition and subsequent development of the property:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the purchase of the referenced property in the name of the state of Ohio for the use and benefit of The Ohio State University upon terms and conditions deemed to be in the best interest of the university and at a purchase price determined to be fair market value for the property; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to effect the sale of the referenced property upon terms and conditions deemed to be in the best interest of the university and pursuant to the terms of the PREA.

**APPROVAL FOR EXECUTION OF AN  
ECONOMIC DEVELOPMENT AGREEMENT**

SHIER RINGS ROAD  
DUBLIN, FRANKLIN COUNTY, OHIO

Synopsis: Authorization to enter into an Economic Development Agreement related to property located along U.S. 33 at Shier Rings Road in Dublin, Franklin County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to enter into an Economic Development Agreement (EDA) for development of approximately 34 +/- acres of real property located along U.S. 33 at Shier Rings Road in Dublin, Ohio; and

WHEREAS the property is strategically important in meeting the objectives of the Wexner Medical Center ambulatory care strategy; and

WHEREAS the EDA will memorialize, among other items, agreements regarding certain public infrastructure work to be performed by the city of Dublin and municipal income tax incentives to be paid to the university;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to take action required to enter into the Economic Development Agreement upon terms and conditions deemed to be in the best interest of the university.



**AUTHORIZATION TO ENTER INTO A  
LONG-TERM LEASE AND PURCHASE OPTION**

14TH AVENUE AND PEARL STREET  
COLUMBUS, OHIO

Synopsis: Authorization to negotiate and enter into a lease agreement providing for the construction and occupancy of a four-story building — approximately 52,000 square feet in size and situated upon approximately .39 acres to be located at the northeast corner of 14th Avenue and Pearl Street — as part of the planned new 15th and High development, is proposed.

WHEREAS Campus Partners for Urban Community Redevelopment (Campus Partners), an affiliate of The Ohio State University (the university), owns the desired site through Redstone Realty Company, LLC (Redstone), a wholly owned subsidiary of Campus Partners, and shall construct the office facility to suit WOSU Public Media (WOSU); and

WHEREAS the university, through WOSU, will occupy the entirety of the building constructed on the site through a thirty (30) year lease with Redstone; and

WHEREAS WOSU has determined that this site and the proposed building meet the objectives and requirements of the WOSU strategic plan, and funds necessary to meet the university's obligations under the agreements will be provided through WOSU:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into a lease providing for the construction and occupancy of a four-story building — approximately 52,000 square feet in size and situated upon approximately .39 acres at the northeast corner of 14th Avenue and Pearl Street in Columbus, Ohio — as part of the planned new 15th and High development, on such terms and conditions as deemed to be in the best interest of the university, which shall include an option to purchase the site and building, subject to board approval and other conditions; and

BE IT FURTHER RESOLVED, That in no event shall the consideration paid by the university to Redstone pursuant to the lease agreement, including pre-paid rent and tenant improvements, if any, exceed \$29,000,000.

## FACULTY PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the November 16, 2018, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

### Appointments

Name: \*OSVALDO CAMPANELLA  
Title: Professor (Carl E. Haas Chair in Food Industries)  
College: Food, Agricultural and Environmental Sciences  
Term: September 1, 2019 through August 31, 2024

Name: LEI CAO  
Title: Associate Professor (William C. and Joan E. Davis Cancer Research Professorship)  
College: Medicine  
Term: December 1, 2018 through November 30, 2022

Name: JARED GARDNER  
Title: Professor (Joseph V. Denney Designated Professorship in English)  
College: Arts and Sciences  
Term: November 1, 2018 through August 15, 2023

Name: RYAN SCHMIESING  
Title: Vice Provost for Outreach and Engagement  
Office: Academic Affairs  
Term: February 1, 2019 through January 31, 2024

Name: \*BENJAMIN M. SEGAL  
Title: Chair, Department of Neurology (Gilbert and Kathryn Mitchell Chair)  
College: Medicine  
Title: Chief of Neurology Services  
Unit: Health System  
Term: July 1, 2019 through June 30, 2023

Name: ALEX SPARREBOOM  
Title: Professor (Lucius A. Wing Chair of Cancer Research and Therapy)  
College: Medicine  
Term: December 1, 2018 through November 30, 2022

Name: KAY WOLF  
Title: Senior Vice Provost  
Office: Academic Affairs  
Term: February 1, 2019 through January 31, 2024

Name: \*SONG GUO ZHENG  
Title: Professor (Ronald L. Whisler MD Chair in Rheumatology and Immunology)  
College: Medicine  
Term: January 2, 2019 through January 1, 2023

\*New Hire

**FACULTY PERSONNEL ACTIONS (cont'd)**

Reappointments

Name: GREG ALLENBY  
Title: Professor (Helen C. Kurtz Chair in Marketing)  
College: Max M. Fisher College of Business  
Term: October 1, 2019 through September 30, 2024

Name: JAIDEEP ANAND  
Title: Professor (William H. Davis Chair in the American Free Enterprise System)  
College: Max. M. Fisher College of Business  
Term: September 1, 2019 through August 31, 2024

Name: ANNETTE BEATTY  
Title: Professor (Deloitte & Touche Chair in Accounting)  
College: Max M. Fisher College of Business  
Term: October 1, 2019 through September 30, 2024

Name: LOUIS F. DIMAURO  
Title: Professor (Dr. Edward E. and Sylvia Hagenlocker Chair in Physics)  
College: Arts and Sciences  
Term: September 1, 2019 through August 31, 2024

Name: BERNADETTE MINTON  
Title: Professor (Arthur E. Shepard Endowed Professorship in Insurance)  
College: Max M. Fisher College of Business  
Term: September 1, 2019 through August 31, 2024

Name: RAYMOND NOE  
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)  
College: Max M. Fisher College of Business  
Term: October 1, 2019 through September 30, 2024

Name: GREGORY S. ROSE  
Title: Dean and Director  
College: The Ohio State University at Marion  
Term: July 1, 2019 through June 30, 2024

Name: ODED SHENKAR  
Title: Professor (Ford Motor Company Chair in Global Business Management)  
College: Max M. Fisher College of Business  
Term: May 1, 2019 through April 30, 2024

**AMENDMENTS TO THE *CODE OF STUDENT CONDUCT***

Synopsis: Approval of the following amendments to the *Code of Student Conduct*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-5-48.4 (B)(8) of the Administrative Code, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as proposed by the Council on Student Affairs and approved by the University Senate; and

WHEREAS the proposed changes to the *Code of Student Conduct* were approved by the University Senate on January 24, 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate.

## DEGREES AND CERTIFICATES

Synopsis: Approval of Degrees and Certificates for spring semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the College of Food, Agricultural and Environmental Sciences has recommended that Joshua Song be awarded a Bachelor of Science in Food Science degree, *magna cum laude*, posthumously; and

WHEREAS the College of Engineering has recommended Matthew Workman be awarded a Bachelor of Science in Chemical Engineering degree, posthumously:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on May 5, 2019, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools; and that Joshua Song and Matthew Workman be awarded the above-named degrees, posthumously.

**UNIVERSITY FOUNDATION REPORT**

Synopsis: Approval of the University Foundation Report as of December 30, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of four (4) professorships: The William H. Saunders M.D. Professorship in Otolaryngology, the Burn Jeng Lin, PhD and Sue Huang Lin Endowed ElectroScience Laboratory Professorship, the Umit S. Ozkan Professorship in Chemical and Biomolecular Engineering, the Helene Fuld Health Trust Endowed Professorship for Evidence-based Practice in Nursing and Healthcare; one (1) professorship fund: the Jezerinac Family Civil Engineering Education Endowment Fund; two (2) designated professorships: the Sander and Mechele Flaum Designated Professorship in Fluency, the Joseph V. Denney Designated Professorship in English, one (1) scholarship as part of the Joseph A. Alutto Global Leadership Initiative: the John A. and Kathryn S. Esselburn International Scholarship Fund; one (1) scholarship as part of 100% TBDBITL Scholarship Endowment Initiative: the Timothy P. and Jennifer C. Smucker 100% TBDBITL Scholarship Fund and twenty-six (26) additional named endowed funds; (ii) the revision of four (4) named endowed funds; and (iii) the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of December 30, 2018.

**DISTINGUISHED SERVICE AWARDS**

Synopsis: Approval of Distinguished Service Awards to be presented in spring 2019 and summer 2019, is proposed.

WHEREAS the President's Cabinet has reviewed and supported the recommendations of the Distinguished Service Awards Committee for George Acock, Richard Hollingsworth, Linda Kass, William McDaniel and Gifford Weary to receive Distinguished Service Awards; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that these 2019 Distinguished Service Awards be awarded as designated above.

**NAMING OF THE FAULKNER FAMILY ARCH**

**BETWEEN PFAHL HALL AND THE BLACKWELL IN  
FISHER COLLEGE OF BUSINESS**

Synopsis: Approval for the naming of the archway at the bottom of the outdoor staircase between Pfahl Hall and the Blackwell Inn, is proposed.

WHEREAS Fisher College of Business believes business leadership requires a distinct and nuanced set of skills for a business world that is changing at a pace never before seen; and

WHEREAS the college focuses on innovation, entrepreneurial spirit, global awareness and principled leadership to provide a backdrop for the curriculum and programs essential for an engaging and impactful experience on campus and beyond; and

WHEREAS Phillip G. Faulkner and Suzanne M. Faulkner have provided significant contributions to Fisher College; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Phillip G. Faulkner and Suzanne M. Faulkner's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned archway be named The Faulkner Family Arch for the life of the current structure.



**NAMING OF PARKS HALL INTERNAL SPACES**

THE OHIO STATE UNIVERSITY COLLEGE OF PHARMACY

Synopsis: Approval for the naming of rooms 233B and 256A in Parks Hall located at 500 West 12th Avenue, is proposed.

WHEREAS the College of Pharmacy is consistently ranked as one of the best pharmacy schools in the country, home to world-class faculty, dedicated students and innovative researchers working toward improving medications and medication-related health outcomes; and

WHEREAS the College of Pharmacy gives students access to state-of-the-art laboratory facilities, first-class technology and cutting-edge learning; and

WHEREAS the Board of Trustees previously approved the naming of Parks Hall room 245A as The Meijer Foundation Pharmacy Skills Classroom, and the space has been re-assigned based on construction changes; and

WHEREAS Maryann and Larry Kennedy have provided significant contributions to the maintenance, improvement and creation of facilities that support the mission and vision of the College of Pharmacy; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of Maryann and Larry Kennedy's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned room 233B be named the Maryann Z. and Larry Kennedy Sterile Compounding Room through the life of the physical facility; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that Parks Hall room 256A shall be named The Meijer Foundation Pharmacy Skills Classroom.

**NAMING OF THE ALLAN JOHNSON MATERIALS RESEARCH LABORATORY**

IN BOLZ HALL  
COLLEGE OF ENGINEERING

Synopsis: Approval for the naming of the Graduate Materials Lab (Room 136) on the first floor of Bolz Hall located at 2036 Neil Avenue, is proposed.

WHEREAS the Department of Civil, Environmental and Geodetic Engineering (CEGE) prepares students to balance environmental health with growing societal needs for natural resources, sustainable infrastructure and services; and

WHEREAS CEGE may better provide facilities that foster students' learning, creativity and collaboration through continuously evaluating and enhancing its instructional and laboratory spaces; and

WHEREAS Allan V. Johnson has provided significant contributions to the College of Engineering; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Allan V. Johnson's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Graduate Materials Lab (Room 136) be named The Allan Johnson Materials Research Laboratory for the life of the current facility.

**NAMING OF THE VICKI AND RON LINVILLE  
RECONSTRUCTIVE SURGERY WAITING AREA**

AT THE STEFANIE SPIELMAN COMPREHENSIVE BREAST CENTER

Synopsis: Approval for the naming of the Reconstructive Surgery Waiting Area (2nd Floor) at the Stefanie Spielman Comprehensive Breast Center located at 1145 Olentangy River Road, is proposed.

WHEREAS the Stefanie Spielman Comprehensive Breast Center is home to a transdisciplinary, multimodality team of nationally renowned breast cancer experts, all singularly focused on preventing, detecting, treating and curing breast cancer; and

WHEREAS the Stefanie Spielman Comprehensive Breast Center hosts experts, including specialists in medical oncology, surgical oncology, radiation oncology, imaging and breast reconstruction, who meet with each patient and design an individualized, comprehensive treatment plan; and

WHEREAS Ronald G. Linville and Vicki W. Linville have provided significant contributions to the Stefanie Spielman Comprehensive Breast Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Ronald G. Linville and Vicki W. Linville's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned waiting area be named The Vicki and Ron Linville Reconstructive Surgery Waiting Area for the life of the current and next physical facility.

**NAMING OF THE NETJETS LOBBY AND THE NETJETS OBSERVATION DECK**

AT THE OHIO STATE UNIVERSITY AIRPORT

Synopsis: Approval for the naming of the main lobby and the observation deck at The Ohio State University Airport Terminal located at 2160 West Case Road, is proposed.

WHEREAS The Ohio State University Airport is one of the leading general aviation facilities in the nation, partnering with the community to expand opportunities for citizens of Ohio since 1942; and

WHEREAS The Ohio State University Airport offers a learning lab for future professionals, a core facility for university research, and service to Columbus area industry; and

WHEREAS NetJets Inc. has provided significant contributions to the construction of The Ohio State University Airport terminal; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgment of NetJet Inc.'s philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned main lobby be named The NetJets Lobby and the observation deck above the main lobby be named The NetJets Observation Deck through the life of both physical facilities.

**NAMING OF THE ROBINSON ADVANCED IMAGING CENTER**

IN THE WEXNER MEDICAL CENTER  
DEPARTMENT OF OPHTHALMOLOGY

Synopsis: Approval for the naming of the Advanced Imaging Center (Room 5000) in the Eye and Ear Institute located at 915 Olentangy River Road, is proposed.

WHEREAS the Department of Ophthalmology at The Ohio State University prides itself in providing state-of-the-art patient care, education and research; and

WHEREAS the Department of Ophthalmology aims to prevent and cure blinding eye disease and improve the quality of vision through clinical care by offering patients the latest examination and diagnostic techniques; and

WHEREAS The Robinson Fund of The Troy Foundation has provided significant contributions to the Department of Ophthalmology; and

WHEREAS the naming opportunity has been reviewed according to the process outlined in the university's Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Thomas and Patricia Robinson's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Advanced Imaging Center (Room 5000) be named The Robinson Advanced Imaging Center for the life of the space.

**NAMING OF THE EMMERICH VON HAAM, M.D. PATHOLOGY CONFERENCE ROOM**

IN THE WEXNER MEDICAL CENTER  
DEPARTMENT OF PATHOLOGY

Synopsis: Approval for the naming of the Pathology Conference Room (Room 137) in Hamilton Hall located at 1645 Neil Avenue, is proposed.

WHEREAS the Department of Pathology at The Ohio State University is recognized as a local, regional and national leader in high quality diagnostics, research and education; and

WHEREAS the Department of Pathology aims to leverage state-of-the-art emerging technology and apply new knowledge to meet the needs of patients while leading and supporting research and educational endeavors; and

WHEREAS Emmerich von Haam MD has provided significant contributions to the Department of Pathology; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming Guidelines policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Emmerich von Haam MD's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Pathology Conference Room (Room 137) be named The Emmerich von Haam, M.D. Pathology Conference Room for the life of the current and next physical facility.

**AMENDMENTS TO THE PROCEDURE FOR SETTING  
AND REVIEWING COMPENSATION FOR UNIVERSITY EXECUTIVES**

Synopsis: Approval of the amended and restated Procedure for Setting and Reviewing Compensation for University Executives, is proposed.

WHEREAS a Procedure for Setting and Reviewing Compensation for University Executives is an important component in providing a foundation for the design and administration of executive compensation; and

WHEREAS the Board of Trustees approved a Procedure for Setting and Reviewing Compensation for University Executives on August 28, 2015; and

WHEREAS the Board of Trustees approved changes to the Procedure for Setting and Reviewing Compensation for University Executives on November 6, 2015, June 3, 2016 and January 27, 2017; and

WHEREAS the university desires to amend and restate the Procedure for Setting and Reviewing Compensation for University Executives upon approval by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amended and restated Procedure for Setting and Reviewing Compensation for University Executives.

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

**BETWEEN THE OHIO STATE UNIVERSITY AND  
THE BOYS AND GIRLS CLUB OF MARION COUNTY**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the Boys and Girls Club of Marion County (BGC Marion), located at 565 Oak Street, Marion, OH 43302, to document the value and permit the release of funds appropriated in the State Capital Bill to build a separate, branded entrance for teen members at their current location, is proposed.

WHEREAS The Ohio State University was allocated \$50,000 in the 2019 State Capital Bill that is specifically designated for use by BGC Marion; and

WHEREAS BGC Marion will utilize the funds for the renovation of the Boys and Girls Club of Marion County, located at 565 Oak Street, Marion, OH 43302, which will increase protective factors for teens and support their social-emotional development so they are well prepared to access the many workforce development opportunities that currently exist for young adults in the Marion community; and

WHEREAS The Ohio State University will receive paid internships for students at this site for a minimum of one student per semester, to serve as a Youth Development Professionals by BGC Marion; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by BGC Marion only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the BGC Marion will promote the university's mission to provide mentored work experience with an educational focus related to a student's major; and

WHEREAS before the state capital appropriation may be released to BGC Marion, the Department of Higher Education requires that a JUA between the university and BGC Marion be signed to document the value of the appropriation to the university and to ensure the benefits to Ohio State will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.



**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

**BETWEEN THE OHIO STATE UNIVERSITY AND SMART COLUMBUS**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Smart Columbus, located at 421 West State Street, Columbus, OH 43215, to document the value and permit the release of funds appropriated in the State Capital Bill to develop the Smart Columbus Experience Center, is proposed.

WHEREAS The Ohio State University was allocated \$500,000 in the 2019 State Capital Bill that is specifically designated for use by Smart Columbus; and

WHEREAS Smart Columbus will utilize the funds for the construction of and certain capital equipment for the Smart Columbus Experience Center, located at 170 South Civic Center Drive, Columbus, OH 43215, which establishes a headquarter location for its efforts in downtown Columbus that serves as a destination for local residents and visitors; and

WHEREAS The Ohio State University has an opportunity to expand its existing partnership with Smart Columbus and will benefit from access to the living laboratory, office and meeting room, and use of electric vehicles; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Smart Columbus only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Smart Columbus Experience Center will promote the university's mission to educate residents and students and enhance research for the future of transportation, specifically electric vehicles; and

WHEREAS before the state capital appropriation may be released to Smart Columbus, the Department of Higher Education requires that a JUA between the university and Smart Columbus be signed to document the value of the appropriation to the university and to ensure the benefits to Ohio State will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the JUA containing terms and conditions deemed to be in the best interest of the university.