

**FRIDAY, FEBRUARY 22, 2019
GOVERNANCE COMMITTEE MEETING**

Alex Shumate
Janet Porter
Timothy P. Smucker
Erin P. Hoeflinger
Alexander R. Fischer
Hiroyuki Fujita
H. Jordan Moseley
Alan VanderMolen
Michael J .Gasser (*ex officio*)

Location: Longaberger Alumni House
Mount Leadership Room

Time: 8:00-9:45am

ITEMS FOR DISCUSSION

1. *Time and Change Strategic Plan Update - Mr. Shumate, Ms. Marsh* 8:00-8:15am
2. *Student Trustee Selection Process - Mr. Moseley* 8:15-8:25am

ITEMS FOR ACTION

3. *HAND CARRY: Ratification of Committee Appointments 2019-2020 - Mr. Shumate* 8:25-8:35am
- Executive Session 8:35-9:45am

OHIO STATE'S STRATEGIC PLAN

TIME AND CHANGE

Enable, Empower and Inspire

To make the next bold leap in Ohio State's land-grant history of excellence and impact, we aspire to be a leading national flagship public research university.

I

Teaching and Learning

Ohio State will be an exemplar of the best teaching, demonstrating leadership by adopting innovative, at-scale approaches to teaching and learning to improve student outcomes.

14

New undergraduate majors or tracks within majors developed since 2017.

2,300

Faculty have completed one or more components of our Teaching Support Program.

\$150M commitment from the Comprehensive Energy Management Partnership supports Ohio State's core academic priorities.

94.5%

First-year retention for Class of 2017, up from 94.2% for class of 2016.



II

Access, Affordability and Excellence

Ohio State will further our position as a leading public university offering an excellent, affordable education and promoting economic diversity.

100M

Need-based aid has increased by **more than \$100 million** since 2015.

2,596

Columbus campus students had tuition and fees covered by the Buckeye Opportunity Program in Autumn 2018.

#1

Lowest in-state tuition increases among flagship universities over the past decade.

33,000 Number of Ohio families

to benefit from expanded financial aid since 2015.



III

Research and Creative Expression

Ohio State will enhance our position among the top national and international public universities in research and creative expression, both across the institution and in targeted fields — driving significant advances for critical societal challenges.

11th **Research expenditures** ranking (\$864M) among all public institutions; moving up one spot since 2017.

3rd **Industry-sponsored research** ranking among public and private universities (\$146m) moving up one slot since 2017.

#1

Rank in Big Ten in invention disclosures, which are the first step in the commercialization pipeline.

85 **Number of active startup companies** born from Ohio State research, nearly twice as many as five years ago.

National thought leader in research integrity, hosting the first ever and **nationally recognized Research Integrity Summit**.



IV

Academic Health Care

The Ohio State University Wexner Medical Center will continue our ascent as a leading academic medical center, pioneering breakthrough healthcare solutions and improving people's lives.

10 **Number of ranked specialties** by *U.S. News & World Report* in 2018.

\$209M In total research funding.

52% In-coming College of Medicine class are **women** and **24%** **under-represented minorities**.

Pursue Innovative Care Delivery Models Including an Accountable Care Organization (ACO).

Enhance Access and Quality Including CMS five-star quality rating and virtual health.

Improve Community Health Including forming the Healthy State Alliance and addressing the opioids epidemic.

Strengthen our Talent and Culture Recruiting and retaining leading talent to Ohio State.



V

Operational Excellence and Resource Stewardship

Ohio State will be an exemplar of best practices in resource stewardship, operational effectiveness, and efficiency and innovation.

\$1.17B **Investment is supporting** student scholarships, teaching excellence and faculty positions.

\$601.8M **Record fundraising in FY18** from **270,000 donors** who are supporting work across the university.

8,500 **Students benefitted from donor-funded scholarships**.

\$1.1B **New resources** generated through innovative funding strategies since 2015.

Implementing the **Enterprise Project**



Framework 2.0

Arts District
Interdisciplinary Health Sciences Center
Interdisciplinary Research Facility

Wexner Medical Center Inpatient Hospital
Wexner Medical Center West Campus
West Campus and Suburban Ambulatory Facilities
Athletics district
\$1.48B FY19 capital investment plan

Talent
Attract
Grow
Inspire
Transition

Career roadmap developed
4,151 positions filled
36,000 faculty, staff and students completed new educational requirements to prevent sexual misconduct

TIME AND CHANGE

Enable, Empower and Inspire

THE OHIO STATE UNIVERSITY STRATEGIC GOALS

Ohio State is building upon our recognition as a leading flagship public research university. The university's strategic plan, "Time and Change: Enable, Empower and Inspire," has five areas of focus.

- I Teaching and Learning**
Ohio State will be an exemplar of the best teaching, demonstrating leadership by adopting innovative, at-scale approaches to teaching and learning to improve student outcomes.
- II Access, Affordability and Excellence**
Ohio State will further our position as a leading public university offering an excellent, affordable education and promoting economic diversity.
- III Research and Creative Expression**
Ohio State will enhance our position among the top national and international public universities in research and creative expression, both across the institution and in targeted fields — driving significant advances for critical societal challenges.
- IV Academic Health Care**
The Ohio State University Wexner Medical Center will continue our ascent as a leading academic medical center, pioneering breakthrough healthcare solutions and improving people's lives.
- V Operational Excellence and Resource Stewardship**
Ohio State will be an exemplar of best practices in resource stewardship, operational effectiveness, and efficiency and innovation.

OHIO STATE'S STRATEGIC PLAN

TIME AND CHANGE

Enable, Empower and Inspire

2018-19 Update



THE OHIO STATE UNIVERSITY