

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FOURTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 7, 1995

The Board of Trustees met at its regular monthly meeting on Friday, July 7, 1995, at The Ohio State University Hospitals' Rhodes Hall Auditorium, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 7, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on July 7, 1995, at 7:30 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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Ambassador Wolf:

At this time, I would like to call for a motion to recess into Executive Session for the purpose of considering personnel and legal matters.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board recessed into Executive Session by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Ambassador Wolf reconvened the meeting at 10:10 a.m. and asked the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1995-96**

Resolution No. 96-1

Synopsis: Amendments to the Committee Appointments of the Board of Trustees for 1995-96 are recommended.

RESOLVED, That Resolution No. 95-125, detailing the Committee Appointments of the Board of Trustees for 1995-96 be amended as follows:

Educational Affairs

Theodore S. Celeste, Chair
James F. Patterson, Vice Chair
George A. Skestos
Zuheir Sofia
Thomas C. Smith

Investments Committee

Michael F. Colley, Chair
David L. Brennan, Vice Chair
George A. Skestos
Alex Shumate

Standing Committee on Agricultural
Affairs

James F. Patterson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Theodore S. Celeste

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1995-96 (contd)**

Student Affairs	Thomas C. Smith, Chair James F. Patterson, Vice Chair Zuheir Sofia Holly A. Smith
Fiscal Affairs	Alex Shumate, Chair George A. Skestos, Vice Chair Michael F. Colley David L. Brennan
Personnel Committee	Milton A. Wolf, Chair Leslie H. Wexner, Vice Chair Alex Shumate
Inter-University Council	Zuheir Sofia
Research Foundation Board of Directors	Theodore S. Celeste
University Hospitals Board	George A. Skestos Theodore S. Celeste
The Arthur G. James Cancer Hospital and Research Institute Board	Alex Shumate, Chair Zuheir Sofia
Ohio State University Affiliates, Inc.	Milton A. Wolf (term 1 yr) Leslie H. Wexner (term 2 yrs) Alex Shumate (term 3 yrs)
University Foundation Ex Officio Class of Directors	Alex Shumate (term 1 yr) David L. Brennan (term 2 yrs) Theodore S. Celeste (term 3 yrs)
Wexner Center Foundation Board	Leslie H. Wexner (term 1 yr)
University Managed Health Care System, Inc., Board of Directors	Theodore S. Celeste
Committee on Planning*	George A. Skestos, Chair Alex Shumate, Vice Chair Theodore S. Celeste Michael F. Colley
University Master Plan Committee	Leslie H. Wexner

*Serves as Board of Trustees interface with the University's Planning Committee.

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1995-96 (contd)**

The Ohio State University - Lima Board
The Ohio State University - Mansfield Board
The Ohio State University - Marion Board
The Ohio State University - Newark Board

Theodore S. Celeste (1997)
James F. Patterson (1997)
David L. Brennan (1997)
George A. Skestos (1997)

Upon motion of Mr. Patterson, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Ambassador Wolf:

Ladies and gentlemen, before calling on President Gee for his report, I would like to mention that we are overjoyed to have him here with us for many, many more years. I think all of us lost a little weight the last couple of weeks worrying about his whereabouts. I will say that you never realize how precious someone is -- whether it is a friend, a professional associate or a family member -- until you almost lose them. It was at that moment that we realized how much we love our president and how devoted we are to him. We just want to give him a vote of confidence and tell him how grateful we are that he is still with us, and we look forward to a long relationship. Let's give him a round of applause.

President Gee:

Thank you very much, Mr. Chairman, and it is to all of you that I give my devotion. I told the Trustees -- I want to say this to my faculty, staff, and student colleagues who are here -- that ultimately the issue that I faced was an easy one because of the fact that I have such deep affection and appreciation for all of you. I appreciate all that you have done for me. Besides, it was just a public relations ploy, and it worked!

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PRESIDENT'S REPORT

President Gee:

Not much has happened since the June meeting, I took a quiet little trip to Asia that seemed to capture the attention of the media. Representing the Midwest Universities Consortium for International Activities, I visited several leaders in Korean higher education, toured rubber and palm oil plantations in Malaysia, and met with Asian development leaders in Manila.

While observing the activities of this university and our Big Ten colleagues around the Pacific, I also met with our Ohio State alumni in Hong Kong -- which is a wonderful and very active group -- and had a lovely evening with our Seoul alumni. It was clear to me that the MUCIA universities are making a difference in the region, and Ohio State's ties to the area are strong, indeed, and growing.

In addition to all I learned about international scholarly activities, I also learned a lot about time zones and international telephone operators. People were trying to call me in Kuala Lumpur, fax me at a rubber plantation, and get messages to me in the swamps and jungles of Asia. In a very unexpected fashion, I was faced with a couple of great opportunities -- the greatest of which is right here at The Ohio State

PRESIDENT'S REPORT (contd)

President Gee: (contd)

University. I continue to be amazed by the attention and response to this whole scenario.

Just to balance the ledger a little, let me share a letter which I received from an anonymous citizen -- and I want Mr. Skestos to see that it is a real letter:

"Dear President Gee,

What a big joke! You were acting like you were out of the country. I heard on the radio, 'How do we really know he is out of the country?' And I know you made up the story. How can you keep a straight face. You weren't in Korea -- maybe Korea, Ohio. You were just hiding out and acting like someone else would want you to be their president. Ha! You were just trying to distract attention from the upcoming football season. Maybe you should try being president of the football team. Now that would be a real job."

Maybe he is the same person who put the "For Sale" sign in my yard, which was there when I came back. Let me say briefly and publicly today how grateful I am for the support shown me by all of the members of the Ohio State family and I reiterate what I said earlier. Our agenda is long, the opportunities are significant, and I want all of you to know that I look forward to vigorously working with you and do so with an open and cherished heart.

The campuses have been lively this summer. We hosted 800 young adults from around the nation as City Year celebrated its first national convention. I'm sorry that I wasn't here, but David Williams has reported that City Year felt very, very good about it and certainly we did. City Year is a community service program for 17 to 23 year-olds, a part of AmeriCorps.

Also visiting the campus last month were six Nobel Laureates in chemistry and physics who joined our own Laureate and Ohio State Professor Ken Wilson at the 50th International Symposium on Molecular Spectroscopy. It was fortunate that I was out of the country during that meeting. I can't imagine what I could have said to that impressive gathering!

A number of our students and faculty are on the road this summer. Seventy-one members of our Men's Glee Club are touring southern England and Wales to participate again -- as they did four years ago -- in international choral competition. The last time they went, they were the 1990 Choir of the World. As you know, they won that competition, and I know they will represent us very well indeed.

Athletic Director Andy Geiger and several of his staff and coaches have toured the state, meeting the public and promoting interest in the Ohio State sports program. Next week, I will again hit the road on one of my State Tours that I thoroughly enjoy, this time visiting northwestern Ohio.

June saw the presentation of the Distinguished Staff Awards to twelve honorees who have exceeded the norm and excelled in their service to students, faculty, and staff colleagues. Two Ohio State faculty received Sloan Fellowships in June. Assistant Professor of Physics Klaus Hinscheid received this prestigious grant to continue his study of elementary particles. Assistant Professor of Mathematics Ilya Zakharevich

PRESIDENT'S REPORT (contd)

President Gee: (contd)

will use his grant to study unpredictability -- to explain what is going on when you do not expect something to happen, and it does. Well I think that, in this instance, I probably should have consulted him a little earlier myself.

You have on the agenda today the naming of the Law Building for one of this university's great friends and a very distinguished attorney, John Drinko. Mr. Drinko is committed to quality legal education and has, through his leadership and generosity, advanced the reputation of Ohio State's law school. It is, indeed, appropriate that we honor Mr. Drinko in this manner.

This month, the dean of the College of Optometry, Dick Hill, is stepping down from his leadership role in the college. I know that this Board recognizes the enormously effective job that Dick has done for the college and as an academic leader across the institution.

I will just add parenthetically, another individual who has stepped down -- a very, very key member of my team and one of my closest and dearest friends -- Herb Asher. As many of you know, Herb has retired. We will be hopefully attracting Herb back on a voluntary basis. We can't lose that insight and energy that Herb has. But, nonetheless, through our early retirement programs -- though effective in terms of fiscal resources of the institution -- we have lost some extremely extraordinarily talented people and they will be very much missed. I wish I could name all those many people, but just as two examples, Dick Hill and Herb Asher.

Today, I am very pleased to announce that Professor Glen Hoffsis is being recommended as dean of the College of Veterinary Medicine. I was delighted when the search committee came forward with Glen's name, as he has proven to be an extraordinarily capable leader for the college as Acting Dean. This is an important time for the college as academic programs have been reorganized and the significant new equine research and treatment facility is underway. I am confident of Glen's continued strong leadership.

Also, today we are most fortunate to have attracted to the deanship of our College of Medicine one of this nation's most distinguished leaders in academic medicine and health science activities. I am delighted to announce that Dr. Bernadine Healy has accepted the position of Dean of Ohio State's College of Medicine, and a recommendation on this appointment will be coming to this Board later today. As you all know, Dr. Healy has led the National Institutes of Health and been a national spokesperson on health issues. She is an accomplished practitioner and scholar whose extensive leadership experience will give strong direction to the college as we enter the next century.

I am delighted about both of these appointments and look forward to welcoming both of them as colleagues to this institution.

Mr. Chairman, that concludes my report and I thank you, again, for your kind words.

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PERSONNEL COMMITTEE REPORT

Ambassador Wolf:

Ladies and gentlemen, at this meeting it is customary to review and recommend the President's salary for the coming year. So I would like to give you a report of the Personnel Committee's action regarding suggestions and recommendations for President Gee's salary for the coming year.

As you know, the Board of Trustees had Dr. Peter McGrath, President of the National Association of State Universities and Land Grant Colleges, conduct an extensive fifth-year evaluation of President Gee's activities and performance. The evaluation, I'm saying to you, was absolutely remarkable -- it might have been written by President Gee, I don't know -- but, it indicated that the University has had a remarkable run of effective leadership under Gordon Gee these past five years, certainly because of "his integrity, his vision and his high energy."

The Board of Trustees here certainly appreciates President Gee's dedication and hard work. He has guided this University through some of the most difficult financial periods and he has seized every opportunity to make this University a stronger institution. He has developed wonderful working relationships with our students, faculty, staff, alumni, and public officials and the Board is hereby recommending that President Gee's salary be increased to \$220,000 per year.

I will say to you, that this is over the objection and resistance of President Gee. I tried to talk to him about financial remuneration during this recent critical period and he refused to talk to me about any salary, so this is probably coming as a surprise to him. The Trustees would have recommended an even higher figure, but Dr. Gee refused to consider it. So I table that as a motion from the Personnel Committee. Is there a second?

Upon motion of Ambassador Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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PRESENTATION ON INSTRUCTIONAL TECHNOLOGY

Ambassador Wolf:

Ladies and gentlemen, this morning we are going to hear and see a presentation on instructional technology here at the University. We are pleased to have Provost Sisson here with us and he will conduct this exploration. Provost Sisson --

Provost Sisson:

Let's get on with the show! If I might invite the members of the Board to have seats out in the audience, so you'll be able to see with greater acuity the things that are going to be played.

Good morning all. Learning technologies do change, though some have suggested they have changed insufficiently over the last half millennia. But today an extraordinary invention in telecommunications and the technologies of the electronic-age provide opportunities for advancement in instruction and in discovery that was the stuff of science fiction not so long ago.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Provost Sisson: (contd)

While initially rather crude, the learning technologies of this new age are rapidly becoming more refined and can be important agents in improving the quality and efficiency in much of what we do. They provide accessibility, reaching students in a more flexible and efficient way in particular courses. And in more and more cases, we will see collaborative programs through distance learning -- accessibility in yet another way.

Students can have access to materials both written and visual that were inaccessible before, they now provide versatility. Ideas and objects of study can be virtually placed in virtual context, virtually. Whether in the study of language, the cultural context of art and performance, or biological ecology and environmental change. New technologies enable versatility in substitutions, in particular, experimental material used in the past -- whether organic or inorganic -- can now be replicated so that these objects in simulated three-dimensional space can be reconstructed after experimental use, made whole again. An alternative cut at that problem, in a manner of surgically speaking. They also enable versatile, self-generated, and cooperative learning through self-paced modes, as well as access to learning resources in rhythms that can better fit the student.

In all of these, the role of the instructor remains critical, but also can become more versatile whether as a guide, resource, motivator, mentor, challenger, or intellectual leader. Much education in these medias will be at the introductory and intermediate levels. Those simulations in some fields hold great potential for discovery and advanced instruction.

A number of universities are making advances in these areas as are our competitors without. The universities of the CIC (Committee on Institutional Cooperation), the Provostial Association of the Big Ten, plus the University of Chicago are no exception. Indeed, in order to minimize duplication and to maximize cooperative planning and collaboration, the provosts of the CIC, a little over a year ago, formed a task force on learning technologies. The task force surveyed the state of these technologies at our member institutions and recently sponsored a symposium that brought a dozen or more key campus leaders from each school to the University of Illinois for intensive discussions. Each school brought examples of their current technology initiatives to share with peers -- some of which we took are on display outside of the room here and I invite you to take advantage of some of those exciting things.

That symposium yielded a set of recommendations for the development of shared instructional programs for simultaneous, electronic delivery to multiple CIC campuses. Ohio State is participating in shared programs with the University of Illinois in military history and with the Universities of Michigan, Minnesota, and Wisconsin in political science. Another recommendation is the development of shared materials for high-demand language instruction. Ohio State has been chosen to take the lead in this initiative. A subcommittee of the CIC, the provosts of Illinois, Wisconsin, and Ohio State -- that is me -- have now been charged by our colleagues to define the next phase of collaboration and cooperation among our universities in the development and sharing of teaching and learning technologies, and joint programmatic development.

Today we want to share with you selections from a menu of learning technologies developed right here at Ohio State. Dr. Kermit Hall, Dean of the College of Humanities, will highlight a number of the current technology initiatives in several of

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Provost Sisson: (contd)

our colleges, followed by colleagues who will give you some glimpses into our future.
Kermit --

Dean Kermit Hall: [Computer Presentation]

Nothing like a dramatic introduction. Good morning, I am Kermit Hall, Dean of the College of Humanities. I am delighted to have this opportunity to share with you some of the exciting developments involving learning technologies not only in my College, but in the University as a whole. My goal this morning is simple, to give you an idea of how we use technology in our classrooms today. Bob Arnold and Charlie Bender will provide you with a vision of what can and should be at Ohio State in the future.

Today you will see examples from language instruction, art and culture, and anatomy. These examples are designed to give you a sense of the variety of ways teaching technologies are used at Ohio State, but what follows is merely a sampler. It is meant to wet your appetite. We are doing exciting things, for example in distance learning through the Department of Communication and in the College of Medicine. Examples of these and other kinds of learning technologies will be available to you after the meeting just outside the auditorium. Take a minute and graze in our electronic pasture and talk with our faculty and staff about what they are up to. They are available to help you literally get plugged in.

Now this presentation will emphasize four themes about learning technology presently in use at Ohio State. First, it allows students to be active learners rather than passive receivers of knowledge. They can become immersed in the materials in ways not previously possible. They can become virtually part of the nation's culture, hear the ideas that drive famous artists and politicians, and get inside the human body.

Second, our present technology permits students to develop their skills on an individualized, self-paced basis. Students have the opportunity to practice and repeat material until they master it -- qualities that make this technology appropriate for both introductory, as well as advanced instruction.

Third, the technology of today and tomorrow is not intended to replace faculty. To the contrary, it is designed to enhance what faculty can do. Few issues in higher education today raise greater concern than the quality of teaching. Indeed, at times critics are inclined to take Shakespeare's famous line from Henry VII, "The first thing we do is kill all the lawyers" and apply it to professors. But in contemplating such a solution, recall what H.L. Minkin once said about challenges as daunting as teaching our students. "For every complex problem," Minkin observed, "there is a simple solution and it is usually wrong."

Fourth, as proud as we are of what we have done, we also need to remind ourselves that we are at the beginning of a revolution. To stay competitive in the world of learning technology, any sense of complacency must be tempered with the knowledge that today's newspapers are used to wrap tomorrow's fishes. Now let's get on with your instruction in language, arts and culture, and anatomy.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dean Hall: (contd)

Think back to when you learned a language, you used a combination of text and audio tape. This approach was certainly sound enough for its time, but new technology allows us to make active learners of our students. It also means that students can stay on task because the language materials and all related supporting elements are readily accessible.

Let's explore Arabic songs -- a section from the Arabic individualized language course developed by Professor Mahdi Alish here at Ohio State. A homework assignment with this program asks you to listen to the song, try to understand what the artist is saying, and answer open-ended questions. Then, at the touch of a button, you can access a dictionary or a grammar reference. Access to these tools, plus the ability to control the pace at which you go through the material are what instructional technology is all about.

Here the singer is talking about his love for a woman, but the meaning the student must tease out of the text is that the woman represents his homeland, Iraq. A virtual tour of the City of Baghdad is included to provide a cultural back-drop for studying the song and learning the language. The program asks you to identify the country and city, and then you are taken at your own speed on a tour of the City of Baghdad.

Now this approach adds a cultural text in geographical reference to the supporting materials already provided through the dictionary and grammatical references. Through technology, we have not only strengthened the pedagogical process, but broadened significantly the students' learning horizon.

To check your own understanding of the song's meaning, a section of multiple-choice questions is included. If you choose an incorrect answer, you are returned to the original text. You are then asked to go back to the text, review both the song and the related material, and make another choice. The program immediately tells you that you are correct.

The last two tasks ask you to type in English what you remembered about the song and what you learned about the country and city presented. This information is invaluable in helping the professor evaluate your strengths, as well as your weaknesses.

As we have seen in Arabic songs, working with non-print materials gives students an opportunity to learn much more than just the grammatical components of the language as important as those are. Practice with real songs not only improve students' listening comprehension, but it also introduces them to the culture in a way not possible with textbooks or rehearsed language tapes. Computers in the end then are an excellent way of delivering materials because a mountain of information can be made available almost instantaneously to the student.

Japanese is another area of language instruction where technology brings different audio and video materials together to foster active student learning. One important aspect of learning spoken Japanese is to know what words to use based on the context. Professor Mari Noda of Ohio State employs a program to enhance listening comprehension and speaking skills which covers a number of commonly encountered context.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dean Hall: (contd)

Here at the main menu we see a variety of conversational settings. Let's take shopping as an example from this menu. In the program, you make a selection to listen to a conversation between speakers and then react to questions in situations based on what you learned. In many of the activities, you assume a speaking role and interact with your computer counterpart in a practice conversation such as this one.

The use of technology in this way gives you the ability to ask native speakers, "could you please repeat that?," as many times as you need to understand what was said. However, even more important technology puts you in the middle of the Japanese culture so that you can experience what it is like to go shopping in a Japanese store. You become a participant learner and you have an understanding of the language beyond just knowing the present subjunctive of a particular verb.

Now as a student of the College of Arts, a course about contemporary art and music, Susan Meyers takes you through American cultural forms from World War II to the present. When studying the 1960's, for example, the class will talk about social commentary as an important theme of the time and the role played by the arts in fostering that commentary. You examine photography, sculptures, and paintings as vehicles for expressing views about the Vietnam War. This approach allows the student and the teacher to integrate different media forms. The result is a rich portrayal of how one facet of public opinion influenced that War.

Multimedia technology also allows the teacher to give the student insight into the purposes of the artist. Take this picture of the Vietnam Memorial. What do you understand of the Memorial by looking at it? Wouldn't it be helpful to hear Mya Lynn, the designer of the Memorial, address this question of understanding from her perspective? Let's listen and find out.

Now let me shift your attention to another area of learning at Ohio State: the teaching of anatomy. Multimedia technology married with the computer's power to simulate, gives more than 700 students a year, in our Allied Health and Medicine Programs, a vivid demonstration and introduction to anatomy. However, instead of dissecting animals or cadavers, the computer provides the experience without the sacrifice. In anatomy, computer simulations of cadaver labs help students learn the structure and system of the body in an efficient manner.

The program, AnatLab, developed by Professor Julia Guy, takes students through drawings, photographs, and video clips to help them learn the course content. Now in this example about the muscles of the leg and foot, you learn physical structures and clinical terms as you go. Here you see a screen that sketches the three muscle groups you will study in this lesson with relevant vocabulary defined. As you continue through the lesson, you can dissect the leg as you see here on the screen. Moving further, you can learn the names of additional leg structures and then click the clinical terms to hear how they are pronounced. At certain points in the program, you can go through a demonstration like this one which points to a particular muscle.

All of the examples you have just seen are that -- examples of the technological revolution that is sweeping over not only Ohio State, but higher education generally and not just in this state and nation, but in the world. This learning revolution is driven not by the technology, but by the simple fact that the technology helps us do some things better than we have been able to do them previously; we make active learners of our students; we allow them to grow intellectually on an individualized

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dean Hall: (contd)

and self-paced basis; and we give the faculty the opportunity to be even better teachers of those students.

Learning technologies are part of an on-going pedagogical revolution, one in which what seemed impossible a few years ago is now routine. That same process of making the exceptional commonplace will be going on for the foreseeable future. If we manage that process correctly, we will not only fashion better students and more creative professors, but we will make Ohio State a more attractive university for the best of both.

As these examples indicate, we are fortunate to have faculty and staff that have pushed us to the edges of the revolution in learning. But as Bob and Charlie will shortly suggest, in the fiercely competitive world of higher education and technological development, we can not afford to rest on our laurels. Because if we do, we will run the risk of becoming so many fishes wrapped up in our own old newspapers.

Thank you.

Dr. Robert Arnold: [Computer Presentation]

Morning. There are fifty-three multimedia classrooms on our campus, each equipped with audio/video projection and computer management of text, audio, and video. These classrooms range in size from 30 to 700 seats. In addition, there are twelve computing labs outfitted with computer desks that are suitable for multimedia teaching -- each has 30 seats. This means that today we have about 6,000 seats available in multimedia classrooms or labs. We are projecting another 1,000 by the beginning of Autumn Quarter. These 7,000 seats are about 25 percent of the available seats that we have in classrooms and labs. Sixteen of our 20 largest lecture halls are now so equipped. The other four soon will be.

The next step will be the centralization of media distribution to these rooms. We will begin by linking the 20 largest lecture halls to a central media distribution center that will deliver all media electronically. Faculty within these rooms will be able to access slides, videotapes, films, audio CD's, and network and cable television, as well as computer prepared courseware with a device similar to the remote control that you all use for a T.V. or a VCR. This system will be designed specifically for Ohio State's needs by a leading company in the development of fully integrated multimedia systems. It will be designed in such a way that at some point in the near future, virtually every appropriate classroom on campus will be linked to our media center and all media will be transported electronically.

In order to help faculty develop such materials, Academic Technology Services has a facility that provides instruction and demonstration, and courseware authoring; gives faculty support and design consultation; has a multimedia lab for testing and experimentation; and has state-of-the-art production services, including a CD mastering facility. They will soon announce a grant program that will provide funding to faculty who want to develop such materials.

In addition, an innovative center has been developed by the College of the Arts. The Advanced Computing Center for the Arts and Design has been successful in developing one of the 22 new media centers nationally. The Emerging Technology Studio is where high-end, state-of-the-art interactive multimedia are developed, demonstrated, produced, and evaluated. We expect the Center to provide leadership

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dr. Arnold: (contd)

for the entire University and we have invested the Provost's Academic Enrichment Funds in its start-up and continuing operation.

But this is only the beginning, because as these materials become available for use in the classroom, they also have the potential to be made available to every computer on this campus and the Extended Campuses, as well as every computer linked to the University network through Homenet. Thus, any student with a computer, whether a University machine in a computing lab or a student-owned computer in a dorm or apartment will soon be able to access course material like you have just seen -- before a class to prepare and after class to review and study.

Imagine this at some time in the future, the person teaching Arts 160 will have all the course material available for computer access. During the fourth lecture on Pop Art, 20 slides of work by Andy Warhol and 20 slides of work by Roy Lichtenstein are discussed. In the future, any student in that course, from a home computer or a lab, will be able to see those 40 slides and the lecture text before coming to that lecture and will be able to review the slides and text after the lecture and at home, 24-hours-a-day whenever it is convenient.

But it goes beyond that. Let's say the material on Warhol and Lichtenstein has peaked an interest in the student, he or she then will be able to go much deeper. Another 100 slides of Warhol's and Lichtenstein's work, video interviews with the artists, art critics talking and writing about their work, biographical material, and a journey on the World-Wide Web to the Warhol Museum in Pittsburgh, as well as other museums around the world with Warhol and Lichtenstein works in their collections. We will then provide not just information on these artists, but create a dialog between students and the instructor who both have access to information that will emphasize understanding of the information rather than just the information itself.

Teaching will change in ways that we cannot even imagine at this point, but what we know now is that it will be richer, deeper, and far more potent than it presently is. This example from the Arts has parallels in almost all the other disciplines and, of course, as Kermit has shown, goes well beyond the materials presented in traditional lectures.

Thank you.

Dr. Charles Bender: [Computer Presentation]

After yesterday, I changed my title. I got involved in thinking about instructional technology about six months ago when Bob asked me to take a very close look at what we were doing, what other schools were doing, and so we did quite an assessment. We looked at Michigan, we looked at the Big Ten, and we even looked at the University of California -- Cal State looks pretty good, too. We did quite a bit of work with Ohio State and that is what you have heard from Dean Hall. We have planned faculty upgrades, expanded current activities, and we have some pilot projects in mind for next year. My job, I guess, was the vision for the future.

Why should OSU spend money on empowering instructional technology? I think it: enhances student learning; improves faculty teaching; develops a useful research agenda; and, finally, attracts better and more students and faculty.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dr. Bender: (contd)

Why now? We have new educational demands; we have maturing technologies that are right and ready to use today; we have a changing student pipeline; we are becoming a network society; we are competing now with information; we have the opportunity; and, finally, we have to compete.

The new educational demands talk more to not just traditional literacy, but have to include: computer literacy, media literacy, network literacy, and, in the central point, information literacy. Maturing technologies -- we have moved from print and software through multimedia, merged multimedia, entertainment technology, and, finally, communications technology.

Our changing student pipeline reflects fewer numbers of students as sophisticated users of technology. We have a group that comes every year to the Ohio Supercomputer Center, it is a program that we have run for six years. There are about 15 kids from junior and senior high schools that learn not just supercomputing, but how to compute in collections of groups of three and four as a research group would.

What is really important to us here in this room is that we have had 120 graduates. We have an active alumni group of 67 and 15 of them are going to OSU. Their needs are different today and in the future. Today they want to work at home. We have to provide them that kind of environment. Today they want to learn at 2:00 in the morning. We have to provide that kind of environment. Tomorrow they are going to have to learn almost anything, anytime, anywhere to compete for jobs and whatever.

We are becoming a network technology. Networking just for entertainment is an estimated \$400 billion business today and it is expanding very, very rapidly. The growth of the Internet is doubling every year. You have heard about the Global Information Infrastructure, it is connected to the National Information Infrastructure, which is connected to the Ohio Information Infrastructure -- we call that ORNET, something that we started -- which is connected to the greater Columbus Freenet -- which is something that we started -- which, of course, is connected to Sonnet, and then reaches out to our students, faculty, and staff through Homenet.

You have heard a lot about K-12 initiatives "wiring the state." We will be spending \$95 million connecting up our K-12 classrooms. We are not the only state, we are not in front, but we are doing it. So the network is really becoming very pervasive.

You hear about TeleHealth -- that is my term -- other people call it TeleMedicine. This shows the virtual hospital at the University of Iowa, where people can -- using the Internet -- find out information about themselves, as well as different kinds of medical problems.

The home is becoming a workplace, I have five machines at home -- some of them even work. We are getting new terms introduced into our living, "Edutainment." You know, it is interesting to watch your kid read on a CD ROM in front of you and learn probably quicker than I did.

So the stage is really set. We are beginning to compete over that Internet with information. As I said, the growth of the Internet is doubling every year and it is not doubling because of higher education, businesses are jumping on the Internet. For example, this is something I pulled off the Net yesterday. If you would like to buy a

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dr. Bender: (contd)

lobster from Nova Scotia, you can order it over the Internet. The whole point is that you can access and look at catalogs over the Internet today.

In the Boston area, Internet growth is growing at a factor of four. On the peninsula in California, it is growing at a factor of about four. In Ohio itself, a factor of three. So people are jumping on the Net for purposes, industrial purposes, and economical purposes. Electronic data exchange is creating a global trade. Our ability to talk without understanding peoples' languages. There is a whole group in California called, "CommerceNet" that are trying to understand how this is all going to be put together, as well as to the trade point here in Columbus.

Information is becoming a commodity and that is what the bottom slide speaks to. Codified information and knowledge are replacing capital and energy as a primary transformation -- transforming economic resource. That is a change.

People are talking about information warfare. When we were in the energy crisis, all of a sudden the intelligence community started thinking more about energy rather than Soviet bombs. That was driven by John Doitch. He happens to run the CIA today, so I think you are going to see quite a bit more in that realm. The idea of an I-bomb was introduced on the third wave in 1970.

We have an opportunity and it is called cooperation. The College of Education has been working very hard -- and we have moved some people in there -- but think about different teaching paradigms. Teaching paradigms which might include learning by investigation rather than by rote memory and repetition. The College of the Arts, you have already heard -- ACAT -- has developed some of the best materials that are available both on CD ROM, as well as over the Internet. You have ATS and it provides multimedia design and tool support.

So you have all the ingredients: you have the guys that understand what it should be; you have the people that can design those kinds of activities; you have the support in ATS; and, of course, we have OSU for the content. All the colleges and departments can participate in developing courseware that could be available not just to our students, but hopefully to other students around the world and around the country.

So we are moving. We are currently developing an academic computing-like plan with the help of students, faculty, and staff. I have been asked to develop a faculty modernization and utilization plan for capital equipment both from the state, as well as other places. And, finally, we would like to develop a University involvement and commitment very much like we did for computing. Thank you.

Provost Sisson:

Mr. Chairman, that concludes the show -- at least the show on learning technologies. I am sure that anyone here would be prepared to answer questions, but in the interest of time, perhaps the Board would want to move on to the next item on the agenda. We will have opportunities to discuss these issues. I know a number of the members of the Board are very, very interested in this as we proceed, but we are at your disposal.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Ambassador Wolf:

I think as long as we are seated, we will move on to Vice President Janet Pichette's presentation.

Provost Sisson:

Very good.

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PRESENTATION ON THE UNIVERSITY'S MASTER PLAN

Ms. Pichette:

The objective for today's presentation is to relay the main concept of the draft that we have right now for the overall University Master Plan Recommendations. You received a document last week called, "A Framework for Change and Improvements: The Update of the Campus Master Plan" and we are pleased to give you a synopsis today of these recommendations.

This plan, we believe, will truly give you the framework that the Board has been seeking to guide us in our future decision making. This long-range plan will allow OSU to achieve the true excellence it deserves. It is anticipated that once you have had more time to digest this material and we have had a much more detailed discussion, we will incorporate all of your comments into the Master Plan and then we will proceed with the comprehensive district plans.

At this time, I would like to ask Jill Morelli, University Architect, to proceed with the presentation. She will be introducing some members from IMPACT -- the Interim Master Planning Committee -- who have been working very diligently on this over the last year. Jill --

Ms. Jill Morelli: [Slide Presentation]

Thank you, Janet, and I want to thank the Board of Trustees for the opportunity to present this very exciting project to you today.

For nearly two years, the development of the Master Plan at Ohio State University has been an ongoing group of the Interim Master Planning Advisory Committee or IMPACT. IMPACT represents a truly collaborative effort which is led by Paul Young and Karen Bokor -- please stand and be recognized, thank you. Lead members of the Committee include: Eric Kunz, with the Office of Budget and Space Planning; Jim Stevens, with the Office of Physical Facilities; Alayne Parson, with the Office of Academic Affairs; Jean Hansford, Senior Campus Planner; and myself, with the Office of University Architect and Physical Planning. At least 20 other persons were actively involved with the seven work groups, which included students and faculty members. In addition, input was solicited from the Campus community through two open forums and also numerous presentations to the Senate committees, as well as other administrative groups.

But what exactly is Campus Master Planning? Campus Master Planning is an integral part of the University planning. It is not a separate and isolated activity that is accomplished only by physical planners and architects. It is an ongoing process. It does not end with the construction of a facility. It is a tool to reinforce the sense

PRESENTATION ON THE UNIVERSITY'S MASTER PLAN (contd)

Ms. Morelli: (contd)

of academic community, support the learning process and enhance the sense of heritage and tradition, and it is the creation and improvement of campus spaces through the siting and designing of buildings and landscape.

It is also important to know what Campus Planning will and will not do. Campus Master Planning will proactively anticipate long-range needs. It will guide currently identified needs and provide pertinent and timely campus-related information for making the best University decisions at all levels. However, it is also important to know what a Campus Master Plan won't do. It won't set academic priorities, it won't provide specific answers to specific questions, and it won't make decisions for us. These activities will always remain with and depend upon the collective judgement of individuals familiar with specific planning issues involved.

In January of this year, we selected the team of Sasaki Associates and Michael Dennis Associates with the local affiliate of Moody/Nolan to assist us in preparing the campus plan. Today we have with us representing the consultants: Ken Bassett and Perry Chapman of Sasaki; Eric Thorkelson of Michael Dennis and Associates; and Bob Larimer representing Moody/Nolan our local affiliate. This Sasaki-Dennis Team has been instrumental in focusing our priorities, providing us with the perspective of neutral observers and visionaries, and have identified resources that we who live here often overlook and underappreciate because of too frequent exposure.

For example, Ohio State has a compact, walkable central campus where the academic and living environment of the University is centered. Where else in the world can we find health sciences, agriculture, law, business, education, engineering, veterinary medicine, as well as the arts and sciences in such close proximity to campus. There are memorable campus spaces that link and define diverse groups of buildings. There is a vibrant blending of the campus with the surrounding urban fabric and the legacy of agriculture fields and natural resource areas sustain the University's land grant heritage.

The consultant team has also identified two past development trends that have guided growth in the last 30-50 years. The average annual growth of building area at Ohio State has been about one percent per year. Despite that now the University is projecting little or no increase in student population, the number of projects presently in planning, design, and construction, and the new emphasis in research suggests that this historical rate will, in fact, continue.

Additionally, the development in the past was constructed primarily in the Midwest and West Campus regions, in a low density, suburban-like type of construction. If today we were to apply these two trends to future campus construction, that is a one percent growth at this same low density, all available land on the existing Columbus campus could be consumed in 10 to 15 years. This map of the existing campus right now illustrates what a large resource that is.

To illustrate this point in the most dramatic fashion, the Master Planning Team prepared a fantasy plan of our campus at this suburban low density. In contrast, there is a second fantasy plan with a higher more urban density. Which is the better legacy to leave? We believe that the most important recommendation of the Campus Master Plan of the Sasaki-Dennis Team is that in order to maintain this walkable campus that we hold so precious, to meet the estimated future needs of growth that we will in fact see, and to preserve irreplaceable green, open spaces, the University must, in fact, make a commitment to development at the densities recommended.

PRESENTATION ON THE UNIVERSITY'S MASTER PLAN (contd)

Ms. Morelli: (contd)

The urban densities that the Master Plan has recommended are similar to the North Campus, rather than the high-rises of the medical campuses or downtown. Typical characteristics would be buildings of three to four stories, which create outdoor spaces with the characteristics of rooms.

The 1995 plan that we are submitting today has five components that I will be describing to you. First is the statement of University context which relates the 1995 plan to the University's mission, describes the assumptions upon which the planning process was based, and outlines the key historical decisions that have shaped the campus that we have today -- such as this map of the 1962 Campus Master Plan.

Second is the long-range conceptual plan. A picture of what the campus should be in 30 to 50 years. This conceptual plan has five primary objectives that guide future campus development. We must conserve our finite land resources by defining and protecting a green reserve of linked open spaces. We must develop an academic research core at a relatively high urban density. A key to this development is a commitment to structured parking, as well as instituting aggressive methods for reducing parking demands on campus.

Unifying and integrating the future campus development is a responsibility that we must assume which would create civic structures of boulevards, streets, bicycle paths, and pedestrian ways, and would also define development zones with designated land use and density ranges. It must establish planning and design principles which reflect long-range commitment to improving the quality of the campus environment. Strengthening the linkages to our community by developing mutually supported boundaries and campus gateways. Something that perhaps OSU has not always done well.

Third is the district plan for the academic core in the north zone. This area between High Street, Route 315, Lane Avenue and West Twelfth, supports a rich blending of academic, residential, social, and recreational functions. The primary objectives of the district plan are to identify infill and future development sites for new projects as shown here in red. It also will establish the framework of streets, major walks, open spaces, and landscape fabric -- a civic structure, if you will, that will draw the academic core zone together and set the terms for siting new facilities. And also to reinforce the role of Lane Avenue as a principal regional approach to the campus from Route 315, making it a great boulevard with a continuous campus green way. Fourth is the neighborhood plan for the North Campus. This is a prototype for a series of neighborhood plans that will eventually include all areas of the campus where detailed guidelines for building placement, massing, site improvement, and landscaping need to be delineated. This area was selected for a more detailed study because of the considerable amount of new construction, renovation, demolition, and replacements that will likely occur here in the next 10 to 15 years.

Principle recommendations include street and quad landscape upgrades to enhance stomatic coherence and improve pedestrian environment. As an example, these are views of our present Eighteenth Avenue, which is presently being redesigned as a pedestrian pathway.

Principal building entrances and other civic spaces need to be carefully defined. New building sites, new building frontage lines, and building entrance locations must be located and major streets in the area -- Seventeenth, Eighteenth, and Nineteenth Avenues -- will be landscaped to reinforce the sense of the American street.

PRESENTATION ON THE UNIVERSITY'S MASTER PLAN (contd)

Ms. Morelli: (contd)

However, Seventeenth and Nineteenth Avenues will serve vehicular traffic, while Eighteenth Avenue will become our primary pedestrian spine in the North Campus area.

The north/south pedestrian circulation will be enhanced and improved pathways, continuity of open spaces -- as illustrated here in Smith Plaza -- and future parking structures will be constructed with ground floor frontage for people-occupied spaces, rather than vehicles.

A fifth component response to that charge is to make this plan a dynamic working tool that shapes campus development. These principles, policies, and guidelines are designed to make this plan a living document by providing operating procedures for reviewing projects and recommendations. Design review procedures will be implemented which will guide the course of the University's own development on a project by project basis. In truly beautiful spaces such as the Oval, landscape and architecture coexist in a symbiotic relationship; however, this relationship is one that can only be built over time and with a very clear vision.

Our goal in preparing this 1995 Master Plan is to provide a decision-making framework that will give positive guidance to a wide-range of users, but, ultimately, it must provide flexibility without randomness and provide form without rigidity. I believe that this Master Plan can do exactly that.

What will our campus look like in 30 to 50 years? We don't know specifically what it will look like, but you will know that you are at Ohio State. The elements of what makes this campus great in 1995 will still be there -- not as museum pieces, but because people consider them important enough to be utilized and cherished, and there will be new sacred spaces and new buildings to define them with the plan that we are implementing. One of the basic precepts of any new project on this campus is that we are truly building a community for the future generations of students who will come to Ohio State.

What we are presenting to you today is a preliminary Master Plan draft for your comments and recommendations. We appreciate any and all of your comments. Over the next two months as the document is finalized, our goal is to bring it to you sometime in the fall for final approval.

We thank you for your time and I will be happy to answer any questions that you may have. I would also like to particularly thank four individuals who helped me put this program together: Paul Young, Karen Bokor, Lari Seeger, and Ayman Ishmail. Thank you all very much, I appreciate it.

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UPDATE ON THE RESEARCH PARK

Dr. Edward Hayes:

Over the past several months, the Research Park Advisory Committee, along with members from the city and state government, the community, current Research Park tenants, members of the faculty, and the University administration, has been working with an external consultant, the Research Park Consortium Group, to develop the strategic action plan for further development of The Ohio State University Research Park.

UPDATE ON THE RESEARCH PARK (contd)

Dr. Hayes: (contd)

Today, I will be providing you with an update on these planning activities and setting forth the context and time line for the next steps in the development of The Ohio State University Research Park. I want to emphasize that we are talking about a university-focused research park, as opposed to a commercial research park. University-focused in that it supports the academic programs of the University.

You have just heard a clear, precise presentation on the major elements that are under consideration for the new Campus Master Plan. The planning for the Research Park can be viewed within the context of the Campus Master Plan as a district planning effort for the development of zone one -- which if you go back to your book is in volume one, page 32 of the draft summary report.

There are two specific conclusions from the Research Park Advisory Committee that I want to call to your attention this morning. The first is that the Research Park should be expanded and enhanced in order to further develop in Central Ohio knowledge-based and technology-based companies that capitalize on the business strengths of the community in the innovations of the faculty, students, and staff of the University. The second conclusion is that it would be important to the future of the University, our educational research activities, to the State of Ohio, and the communities of Central Ohio to have a successful Research Park at the main campus of The Ohio State University.

The external consultants that worked with the Advisory Committee were very specific in their recommendations to the University on steps that need to be taken to expand and enhance the Research Park. These include the following: 1) the Research Park should be managed by an affiliated not-for-profit corporation; 2) the University must address and resolve the space and land use issues regarding West Campus; 3) the University needs to clarify the terms and conditions under which the University will make land available for the Research Park; 4) the University should partner with the city, county, and state, as well as the private business sectors in the future development of the Research Park; and 5) there needs to be predicable commitments from all the partners to the start-up capitalization and operating expenses of the expanded Research Park activity.

Of course, there is much more information in the analysis in the consultant's report dealing with the successful operation of comparable university research parks. However, after you digest all of the analysis the basic message is clear, Ohio State can have a very successful Research Park, but we have some important homework to do with our potential partners before we will be ready to take the next steps in the development of the Research Park.

So the take home-message that I want to leave you with today is that while we have completed this first phase in our planning efforts, much remains to be accomplished before we can bring before you an action plan for discussion and approval. In order to capitalize on the momentum that has been built-up in this first phase of our planning effort we will be establishing a task force to develop the particulars for the operation of the not-for-profit organization and its interaction with the University.

The task force shall consist of the Vice President for Research, the Senior Vice President and Chief Information Officer, a representative of the Board of Trustees, a representative from Legal Affairs, representatives from the city, state, and county, plus representatives from the business community. This task force will take the lead in addressing recommendations of the external consultant and would develop and propose an operating budget for the Research Park office for the first two years of

UPDATE ON THE RESEARCH PARK (contd)

Dr. Hayes: (contd)

the project. The goal is to have a detailed Research Park plan ready for your consideration in the fall.

My hope is that this gives you an appropriate overview of where we stand now in our plans, and I would be happy to respond to any questions that you might have at this point. Thank you.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and the Executive Committee of the Hospitals Board met on June 29, 1995. The Professional Affairs Committee received the annual evaluation summary of quality activities. The formal results of the unannounced inspection on May 17, 1995 by the Joint Commission of Healthcare Organizations was received with a positive report of "no recommendations."

The Executive Committee discussed the development of a primary care network. This discussion included a presentation by the new Chief of Service for the Department of Family Medicine, Dr. Glen Aukerman. Additional reports were presented on the economics and protocols of practice acquisitions and the establishment of protocols and funding distribution formulas for primary care physician recruitment. The Committee also recognized and approved a resolution in the name of Marie Gallagher, Administrative Assistant, for her dedication and service to The Ohio State University Hospitals Board. That completes my report.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

I would first like to call on Kevin Sheriff, President of the Undergraduate Student Government, who will deliver the student government report. Kevin --

Mr. Kevin Sheriff:

Thank you, Tom. First of all, I need to apologize to Dr. Gee for not having the courage to put my name on that letter. I know that your travels are well documented, I am still not convinced that you were out of the country for as long a time as you were! In all seriousness, I think that I speak on behalf of all the student governments when I say how grateful we are that you are here at Ohio State. As I tell orientation students every night when I speak to them about USG and the Living Gift Program, this is the greatest university on the face of the planet and your staying here demonstrates that. We are all very grateful that you are still here at Ohio State.

President Gee:

That is exactly the way that we rehearsed that, too.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Sheriff:

Right. As some of you may or may not know, summer is a transition time for the student governments. The student governments select their new leaders in the spring and I would like to introduce to you some of the officers.

For USG, I was elected President and I would like to introduce Jenny Nelson, Vice President, and Eric Gallon, Chief of Staff -- one of two. The executives have made almost all of their Cabinet and committee appointments, and the Assembly has elected its new officers. The new Assembly officers are: Speaker, Keir Gumbs; Parliamentarian, Adam Brinegar; and Clerk, Nick Parish.

We have also been very busy organizing our offices. Our Historian, Steven Casburn, is currently comprising a list of all former USG alumni and he is going as far back as 1908 when we had a separate Women's Council and Student Council. USG is also preparing for a summer Association of Big Ten Student Governments Conference in which we will have the opportunity to discuss with other Big Ten student governments our vision for the Big Ten and higher education.

In the coming year, we look forward to working very closely with the student government leaders. We have had an opportunity to meet with them twice already, which is a good sign, and we are much further along than we have been in past years.

I now would like to report to you what is going on with the Council of Graduate Students. They have elected their new leadership as well: President, John Wilhelm; Vice President, Jamie Newmeyer; Secretary, Kathleen Carberry; and Treasurer, Marc Conte.

CGS has scheduled two summer meetings and an executive planning session, as well as a retreat. Additionally, Vice President Newmeyer has been interviewing candidates for committee positions. Finally, there will be an incoming graduate student orientation on September 19, 1995.

IPC really did not have much to report, but in talking to their President, Sean Ruffin, I know that they have been very busy going through stacks and stacks of papers trying to get organized.

So that is the student government report. Thank you very much.

Ambassador Wolf:

Thank you very much.

Mr. Smith:

Thank you, Kevin. It was noted at the June meeting that the Student Affairs Committee has explored the formation of a separate committee to revise the Student Trustee selection process. Consistent with that desire, the Committee has decided upon a group of individuals to begin this undertaking and I would now like to announce a formation of that committee today.

Holly Smith, our other Student Trustee, will chair that committee, and the other members will be: Keir Gumbs, an undergraduate student; Sean Ruffin, who is the President of the Interprofessional Council and also a student at the Law School -- and by the way is also working in Ginny Trethewey's office this summer; Jamie Newmeyer, a graduate student representative; Barbie Tootle, the representative from the

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

University administration; David Frantz, the faculty representative; and Ted Celeste, the representative from the Board. This seven-person committee, a majority of whom are students, will begin its work immediately and, hopefully, will submit some proposals for a vision by November 1.

Last month I reported to you that the Committee is engaged in productive discussions regarding ways in which we can improve and strengthen our Committee. Those discussions continued throughout the month of June and will culminate soon with a plan of action for the remainder of the year. We expect that beginning with the next meeting, you will begin to see substantial changes with the way the Committee functions. At the least, you will see the Committee start to consider the student perspective of major policy issues that confront the University.

As if Gordon needed more accolades today, he may not think that he needs them but I am going to add to them. On behalf of Holly and the student government leaders, and the entire student body, let me express to Gordon how thankful we are that he has decided to remain with us for a while longer. Gordon's leadership has been absolutely tremendous for students here at Ohio State. I believe it to honestly be the case that he has never taken a single action here at the University without having the best interest of the students at heart. The results of his leadership prove exactly that from the commitment of improving the quality of education at Ohio State, to renovating and making safer the areas around campus, to simply restoring Ohio State to its rightful place as one of America's foremost public universities.

There are, of course, areas of which Gordon can improve, we won't mention the record against Michigan, but we do expect that he will preside over a Rose Bowl winner and national championship in years to come. Nonetheless, we are 1 and 0 against the State of California and even though it was not a tie, it was still one of our greatest victories ever.

To conclude, many of you have heard Gordon say that universities are very good at taking and not so good at expressing appreciation and thanks. So let me say publicly, Gordon, thank you. You have mine and my fellow students' deepest appreciation for all that you have done and will continue to do. That concludes my report.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

The four resolutions that I would like to offer this morning for approval are:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-2

January - March 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

January - March 1995 (contd)

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of January - March 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 75 waivers of competitive bidding requirements for annual purchases totaling approximately \$6,211,900.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 1995, is hereby accepted.

(See Appendix I for background information, page 63.)

1995-96 CURRENT FUNDS BUDGET

Resolution No. 96-3

Synopsis: The budget for fiscal year 1995-96 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the first year of the 1995-97 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1995-96 budget:

NOW THEREFORE

BE IT RESOLVED, That the University's *Current Funds Budget* for fiscal year 1995-96, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix II for the *Current Funds Budget* 1995-96, page 65.)

UNIVERSITY EXPENDITURE POLICIES AND UNIVERSITY TRAVEL POLICIES

Resolution No. 96-4

Synopsis: A University committee has formulated detailed policies on such expenditures as alcohol, employee recognition and business meals, and has revised the travel policies to be in compliance with federal tax regulations.

WHEREAS the University is held to a high level of accountability for its business practices, and, policies and procedures must be in place to ensure that expenditure decisions are consistent with the University's mission, applicable law, and ethical practice; and

WHEREAS these policies have been reviewed by various levels of fiscal personnel and by the President's Executive Committee, and have been found to be appropriate:

NOW THEREFORE

BE IT RESOLVED, That the policies as detailed in the accompanying attachments be accepted and approved, effective July 1, 1995.

(See Appendix III for background information, page 119.)

LEASE OF LAND

Resolution No. 96-5

296-306 WEST LANE AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to Lease the improved real property at 296-306 West Lane Avenue in Columbus, Ohio, to Cooker Restaurant Corporation is proposed.

WHEREAS The Ohio State University owns and manages as part of the University Properties Portfolio, an apartment complex at 296-306 West Lane Ave., commonly known as Lane Manor Apartments; and

WHEREAS the facility is in need of major renovations, which will decrease the profitability of the facility; and

WHEREAS an alternative use for the site has been proposed; and

WHEREAS leasing this property to the Cooker Restaurant Corporation will increase the University's return on the property, as well as providing the University community with an underrepresented business and assisting the University efforts to revitalize the area surrounding the University community:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to lease the land to Cooker Restaurant Corporation upon such terms and conditions as are in the best interest of the University.

(See Appendix IV for background information and map, page 135.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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AGRICULTURAL AFFAIRS REPORT

Mr. Patterson:

On June 22 and 23, Ted Celeste and I had an opportunity to meet with officials from the Ohio Sea Grant Program. This is another one of Ohio State's programs that shows the fingers of Ohio State extending out into many, many different areas. The Ohio Sea Grant Program is a program that is primarily funded through a National Sea Grant Program -- Ohio State is one of just a few universities in the country. The program is run by Dr. Jeff Reutter, Director, who is here on the faculty at Ohio State and works at Stone Laboratory in Put-In-Bay and Gibraltar Island.

This day was a combination meeting with Legislators and Congressmen and their aids. There were press conferences held that promoted the program and it was extremely beneficial to us to see what we are doing in that area. Most of the work in Lake Erie -- those on zebra mussels and bringing Lake Erie back from the so-called, "Dead Lake" to an "Alive Lake" -- has been through the thrust and efforts of this group. Something that we can be very proud of.

Joining us that day was Mr. Franz Stone. Franz is the son of Julius Stone who originally bought Gibraltar Island and gave it to Ohio State. He is an elderly gentleman, but he and his wife were with us as he was inducted into the first Stone Laboratory Hall of Fame.

It was a very positive two days for Ohio State. Again, it shows the breathe of the involvement of Ohio State in so many different areas. That concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Celeste:

The Educational Affairs Committee will be meeting as a committee of the whole and I would now like to call on Provost Sisson to make a report on restructuring and note several agenda items for our attention.

UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Thank you, Mr. Chairman. I am delighted to provide this update on restructuring today. First I will ask the Board to act on a recommendation for the merger of the School of Journalism and the Department of Communications in the College of Social and Behavioral Sciences. This proposal ultimately received a strong endorsement -- in most cases unanimous and I think that perhaps in the University Senate there were one or two reservations of all the relevant agencies of the University Senate.

The effective date of the merger is to be July 1, 1996. That means that 1995-96 -- that is the coming academic year -- is to be a transitional year during which the two units will remain independent while working together on details of the merger. In particular, such issues as determining the name of the new school, reviewing possible changes in academic programs, and writing the patterns of administration. A working agreement describing the transitional period has been signed by Dean

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

Ripley, Lee Becker for Journalism, John Sagala for Communications, and myself in this regard.

In addition, a three-person committee of members from the University Senate's Council on Academic Affairs and the Oversight Committee on Restructuring will be setup to be kept informed of the progress during the coming year and to mediate if needed. In this process, let me note that the CAA, in conjunction with the Oversight Committee, asked for a working agreement. I would like to commend Dean Ripley and especially the faculty of the two units for their positive and rapid response to that request. Within one week of that request, Journalism and Communications had a written mission statement for the new school, they drafted a working agreement, and voted within their units to approve it. This is a remarkable experience and, in a sense, shows that things can occur in an expeditious fashion within such a liberal and conservative institution as the University.

As a preview of coming attractions, let me observe that part of the College of Humanities' restructuring proposal for the creation of a Department of Women's Studies from its current statement has received the unanimous endorsement of the Council on Academic Affairs of the University Senate. This cluster of faculty that we observed constitutes at Ohio State in this area as one of the most distinguished in the United States, outstanding students are attracted to their courses.

Finally, let me observe, too, that there is still work to be done, and we shall proceed to continue to do it during the coming year. Let me provide you with the installation and results at this point and time. With the changes in the Colleges of Engineering, Food, Agricultural, and Environmental Sciences, Veterinary Medicine, Human Ecology, Medicine, and Social and Behavioral Sciences, and approved by the Board, we will have decreased the number of departments at The Ohio State University from 112 less than two years ago, to the present 96. As I said, we still have work to do, and we look forward to doing it.

That concludes my report, Mr. Chairman. I would be happy to answer any questions.

Ambassador Wolf:

Are there any questions on the matter of restructuring that has been brought before us? If not, we have some other items to be presented.

Provost Sisson:

Thank you, Mr. Chairman. I would like to present the following resolutions for the approval of the Board:

**MERGER OF THE SCHOOL OF JOURNALISM
AND THE DEPARTMENT OF COMMUNICATION**

Resolution No. 96-6

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the College of Social and Behavioral Sciences has developed a statement of mission to guide its future development and identified priority areas for emphasis in service of that mission; and

**MERGER OF THE SCHOOL OF JOURNALISM
AND THE DEPARTMENT OF COMMUNICATION (contd)**

WHEREAS the College of Social and Behavioral Sciences has considered alternatives and proposed a plan to merge the School of Journalism and the Department of Communication, and the proposed merger has the approval of the faculty of the College; and

WHEREAS a Working Agreement with Mission Statement has been developed and signed by all parties in which they pledge to work out any remaining issues and patterns of administration during the transitional year, 1995 - 1996; and

WHEREAS the proposed merger has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 3, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned merger of the School of Journalism and the Department of Communication is hereby approved, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - LIMA
BOARD REAPPOINTMENTS**

Resolution No. 96-7

Synopsis: Approval of reappointments of Board members to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Lima Board for the term as specified:

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Thomas M. Francis	3 years
Daniel E. Fuhrman	3 years
Jaye E. McCain	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1995.

**THE OHIO STATE UNIVERSITY - MANSFIELD
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-8

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Mansfield Board for the term as specified:

Appointment of Private Citizen

<u>Name</u>	<u>Term of Appointment</u>
Hayward Richardson	3 years

Reappointment of Private Citizens

Robert Houk	3 years
John S. Roby	3 years

Reappointment of Student Member

Larry Douglas Stephens	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1995.

ADMINISTRATIVE RESTRUCTURING

Resolution No. 96-9

WHEREAS the reporting line for University Systems was transferred to the Office of Academic Affairs, to which Academic Technology Services already reported, in July 1994 to promote cost effective delivery of informations system services; and

WHEREAS those efficiencies can best be realized by combining academic and administrative computing services within a single unit organized by functional areas; and

WHEREAS further efficiencies remain to be realized by coordinating networking and communication activities associated with computing and telephony:

NOW THEREFORE

ADMINISTRATIVE RESTRUCTURING (contd)

BE IT RESOLVED, That University Systems and Academic Technology Services be merged into a single unit organized by functional area and named University Technology Services under the leadership of a Director of University Technology Services, effective July 10, 1995; and

BE IT FURTHER RESOLVED, That the Director of UNITS will hold the additional title of Associate Director of University Technology Services for Networking and Communications and the responsibility of coordinating computing and telephony networking and communication activities; and

BE IT FURTHER RESOLVED, That the secretary of the Board of Trustees be hereby authorized and directed to incorporate the above changes in the Bylaws of the Board of Trustees and the Rules of the University Faculty.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-10

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on June 3, 1995:

Amended Rules

3335-3-21 Director of athletics.

- (A) Unchanged.
- (B) Under policies established by the athletic council, the director of athletics shall administer the ~~programs of intramural and~~ intercollegiate athletics PROGRAM.
- (C) and (D) unchanged.

3335-5-485 Athletic council.

- (A) Unchanged.
- (B) Duties and responsibilities.
 - (1) Unchanged.
 - (2) Participate with the president in the process of selecting ~~the university's two~~ ONE OR TWO UNIVERSITY faculty representatives to the intercollegiate conference of faculty representatives (big ten conference).
 - (a) through (c) Unchanged.
 - (d) IF THE PRESIDENT APPOINTS TWO FACULTY REPRESENTATIVES, THE terms of the representatives shall be arranged so that the terms shall not

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

begin or expire within the same year. The term of office for a faculty representative is four years, beginning the first of July following appointment. Reappointment for no more than one additional four-year term is permissible. If an incumbent faculty representative is eligible to and desires to serve another term, then at least seven months prior to the expiration of the current term, the athletic council shall undertake a review of the incumbent's performance. If the council decides that the incumbent should serve a second term and the president concurs, the faculty representative's term shall be renewed. Otherwise, the council shall move to prepare a list to submit to the president following the procedures of paragraphs (B)(2)(a) to (B)(2)(c) of this rule.

Balance unchanged.

3335-47-041 Exclusion of countable years of service from the probationary period ~~for child care and serious illness.~~

- (A) ~~One year of service may be excluded from the probationary period of an untenured regular faculty member after the birth or adoption of a child under six years of age. Such exclusion shall be granted at the request of a faculty member. Each faculty member is entitled to a maximum of two one-year exclusions should more than one child be born or adopted during the probationary period. If both parents are untenured faculty members at the Ohio state university, they are entitled to a maximum of one year between them if one child is born or adopted or two years between them if two or more children are born or adopted. Exclusion of time from countable years of service during the probationary period is not contingent upon a reduction in percent appointment or upon taking an official leave of absence. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made within one year of the birth or adoption and prior to the beginning of the final year of the probationary period. AN UNTENURED REGULAR FACULTY MEMBER MAY EXCLUDE TIME FROM THE PROBATIONARY PERIOD IN INCREMENTS OF ONE YEAR TO REFLECT THE CAREGIVING RESPONSIBILITIES ASSOCIATED WITH THE BIRTH OF A CHILD OR ADOPTION OF A CHILD UNDER AGE 6. REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD FOR THIS REASON MUST BE MADE WITHIN THE YEAR FOLLOWING THE BIRTH OR ADOPTION AND PRIOR TO THE BEGINNING OF THE YEAR IN WHICH THE MANDATORY REVIEW FOR TENURE MUST OCCUR. MAXIMUM AMOUNT OF TIME THAT CAN BE EXCLUDED FROM THE PROBATIONARY PERIOD FOR THE BIRTH OF A CHILD OR ADOPTION OF A CHILD UNDER AGE 6 IS ONE YEAR. REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD MADE UNDER THE TERMS OF THIS PARAGRAPH MUST BE SUBMITTED TO THE CHAIR OF THE TENURE INITIATING UNIT FOR FORWARDING TO THE DEAN AND TO THE OFFICE OF ACADEMIC AFFAIRS. SUCH REQUESTS WILL BE APPROVED UNLESS THEY ARE PROHIBITED BY PARAGRAPHS (C) OR (D) OF THIS RULE.~~
- (B) ~~Service time may be excluded from the probationary period at the request of a faculty member who must devote substantial time to the care of a seriously ill or injured person. Should such circumstances occur, up to two years of service time may be excluded from the probationary period. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made prior to the beginning of the final year of the probationary period. A PROBATIONARY FACULTY MEMBER MAY APPLY TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD IN INCREMENTS OF ONE YEAR BECAUSE OF PERSONAL ILLNESS, CARE OF A SERIOUSLY ILL OR INJURED PERSON, AN UNPAID LEAVE OF ABSENCE, OR FACTORS BEYOND THE FACULTY MEMBER'S CONTROL THAT HINDER THE PERFORMANCE OF THE USUAL RANGE OF DUTIES ASSOCIATED WITH BEING A~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

SUCCESSFUL UNIVERSITY FACULTY MEMBER, I.E., TEACHING, RESEARCH, AND SERVICE. REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD MADE UNDER THE TERMS OF THIS PARAGRAPH MUST BE SUBMITTED TO THE CHAIR OF THE TENURE INITIATING UNIT. REQUESTS SHALL BE REVIEWED BY THE DEPARTMENT PROMOTION AND TENURE COMMITTEE WHICH SHALL ADVISE THE DEPARTMENT CHAIR REGARDING THEIR APPROPRIATENESS. SUCH REQUESTS REQUIRE APPROVAL BY THE DEPARTMENT CHAIR, DEAN, AND SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST. A REQUEST TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD FOR ANY OF THESE REASONS MUST BE MADE PRIOR TO THE BEGINNING OF THE YEAR IN WHICH THE MANDATORY REVIEW FOR TENURE MUST OCCUR. THE EXTENT TO WHICH THE EVENT LEADING TO THE REQUEST WAS BEYOND THE FACULTY MEMBER'S CONTROL, THE EXTENT TO WHICH IT INTERFERED WITH THE FACULTY MEMBER'S ABILITY TO BE PRODUCTIVE, AND THE FACULTY MEMBER'S ACCOMPLISHMENTS UP TO THE TIME OF THE REQUEST WILL BE CONSIDERED IN THE REVIEW OF THE REQUEST.

- (C) ~~Service time may be excluded from the probationary period at the request of a faculty member who is stricken with a serious illness or injury. Up to two years of time may be excluded from the probationary period depending upon the nature and duration of the illness. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made prior to the beginning of the final year of the probationary period. A REQUEST TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD FOR ANY REASON WILL NOT BE GRANTED AFTER A NONRENEWAL NOTICE HAS BEEN ISSUED NOR WILL PREVIOUSLY APPROVED REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD IN ANY WAY LIMIT THE UNIVERSITY'S RIGHT NOT TO RENEW A PROBATIONARY APPOINTMENT.~~
- (D) ~~Under this rule, a maximum of two years of service may be excluded from the probationary period. THE MAXIMUM AMOUNT OF TIME THAT CAN BE EXCLUDED FROM THE PROBATIONARY PERIOD FOR ANY REASON OR COMBINATION OF REASONS IS TWO YEARS FOR AN INSTRUCTOR OR ASSISTANT PROFESSOR AND ONE YEAR FOR AN ASSOCIATE PROFESSOR EXCEPT IN EXTRAORDINARY CIRCUMSTANCES. EXCEPTIONS REQUIRE THE APPROVAL OF THE DEPARTMENT CHAIR, DEAN, AND SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST.~~
- (E) ~~Requests to exclude service time from the probationary period under paragraph (A) of this rule shall be reported to the dean or director and senior vice president for academic affairs and provost. Requests to exclude service time from the probationary period under paragraphs (B) and (C) of this rule shall be reviewed by the chairperson or director of the tenure initiating unit with the advice of the unit's promotion and tenure committee. Recommendations for approval or disapproval under paragraphs (B) and (C) of this rule shall be forwarded to the appropriate dean for his/her recommendation. Both the unit and college recommendations shall be forwarded to the senior vice president for academic affairs and provost whose decision shall be final. (In the case of a faculty member serving on a regional campus, the request shall also be reviewed by the regional campus dean and director with the advice of the regional campus promotion and tenure committee. The dean and director's review shall be forwarded to the chairperson or director of the tenure initiating unit.)~~

3335-47-03 Probationary service, duration of appointments for regular faculty.

- (A) Unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (B) ~~Leaves of absence. The period of a leave of absence may not be credited in the probationary period unless there is a written agreement to so credit it. Such an agreement will require the approval of the dean and of the senior vice president for academic affairs and provost.~~
- (C) The appointment of a person to a nontenured regular faculty position is probationary in nature. Probationary appointments are for a one-year period, and faculty members on such appointments shall be reviewed annually. During this period persons have an opportunity to prove themselves to their peers; their record of accomplishments will be the basis for renewal or tenure decisions. Faculty members will be informed at the time of initial appointment and in a timely fashion each year thereafter when renewal or tenure decisions about them will be made and will be given the opportunity to submit materials they think are relevant to the making of these decisions. They shall also be provided all pertinent documents which set forth the relevant promotion and tenure policies, standards, and procedures (including but not limited to those that are required to be provided by rule 3335-3-35 of the Administrative Code) in a timely fashion.
- (D)-(C) The university does not assume any continuing obligation to renew the appointment of a nontenured regular faculty member. Nonrenewal may be based upon such factors as an assessment of inadequate performance or insufficient development, or any one of a number of academic, financial, or policy reasons, but must be the result of formal annual review in accord with the review procedures established by the appropriate academic unit of the appointee in accord with paragraph (B)(3) of rule 3335-3-35 of the Administrative Code. The nonrenewal of an appointment in and of itself, however, should not carry with it the implication of either incompetence or misconduct on the part of the faculty member.
- (E) (D) Decisions affecting the nonrenewal of a probationary appointment may not be arbitrary or capricious or carried out in violation of a faculty member's right to academic freedom. Faculty rule 3335-5-05 of the Administrative Code provides a procedural mechanism under which an aggrieved probationary faculty member can challenge a nonrenewal decision believed to have been improper. In that instance, however, the burden of proof is on the probationary faculty member to establish that the nonrenewal decision was improper. (B/T 10/5/84, B/T 7/10/87, B/T 11/2/90, B/T 4/8/94, B/T 7/7/95)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

NAMING OF BUILDING

Resolution No. 96-11

Synopsis: Naming of the Law Building, 55 West 12th Avenue, on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the Law Building at 55 West 12th Avenue be named "John Deaver Drinko Hall" to reflect Mr. Drinko's accomplishments in the field of law and his long-time support of the University and the College of Law; and

NAMING OF BUILDING (contd)

WHEREAS Mr. Drinko, as managing partner of the law firm Baker & Hostetler, was instrumental in the unprecedented growth of that firm as one of the first national law firms and one of the largest today with over 400 lawyers in seven offices nationwide; and

WHEREAS Mr. Drinko is recognized as one of the college's most generous benefactors whose contributions include the creation of endowments for two chairs, a building fund, and a law library fund; and

WHEREAS Mr. Drinko was instrumental in securing 40 percent of the \$15 million raised through the College of Law Centennial Campaign, providing funding for building additions and renovations and endowments which have greatly enhanced the College's quality of education; and

WHEREAS Mr. Drinko has distinguished himself as a dedicated advocate for higher education, through his leadership on The Presidents Club Executive Committee, The Ohio State University Foundation Board, the National Campaign Committee, and the College of Law's National Council, as well as through his creation of six endowed chairs at four Ohio law schools, including the two at Ohio State:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned Law Building shall hereby be named "John Deaver Drinko Hall."

CHANGE IN AN HONORARY DEGREE

Resolution No. 96-12

WHEREAS at the May 5, 1995 meeting, the Board of Trustees approved the awarding of an honorary Doctor of Engineering degree to Austin E. Knowlton; and

WHEREAS after consultation with the director of the Austin E. Knowlton School of Architecture, and key faculty members in the College of Engineering, it is recommended that the honorary degree of Doctor of Engineering be changed to Doctor of Architecture:

NOW THEREFORE

BE IT RESOLVED, That the Honorary Degree of Doctor of Engineering bestowed on Austin E. Knowlton be changed to the Honorary Degree of Doctor of Architecture and be awarded in accordance with this recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 96-13

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 31, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-14

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 2, 1995 meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons and Directors, Leave of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves, Promotions/ Tenure/Reappointments, Emeritus Titles, and salary rolls with promotion, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved May 18, 1995, by the Hospitals Board be ratified.

Appointments

Name: BERNADINE P. HEALY
Titles: Dean, College of Medicine and Professor, Department of Internal Medicine
Effective: September 25, 1995
Salary: \$180,000.00
Present Position: Senior Policy Adviser, The Page Center, Cleveland Clinic Foundation

Name: GLEN F. HOFFSIS
Title: Dean
College: Veterinary Medicine
Effective: July 10, 1995
Salary: \$140,004.00

Name: JOHN P. SCHOESSLER
Title: Acting Dean
College: Optometry
Term: July 1, 1995 through June 30, 1996
Salary: \$115,572.00

Name: RICHARD W. HALL
Title: Acting Dean
College: Biological Sciences
Term: July 1, 1995 through August 31, 1995
Salary: N/A

Name: GLENN S. DAEHN
Title: Associate Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Effective: April 1, 1995
Salary: \$71,378.79

PERSONNEL ACTIONS (contd)

Reappointments

Name: TONY TRIPODI
Title: Acting Dean and Professor
College: Social Work
Term: July 1, 1995 - June 30, 1996
Salary: \$110,208.00

Name: DAVID L. FORSTER
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 1993 through September 30, 1996

Name: JAMES C. NEFF
Title: Visiting Professor (Willard M. Kiplinger Chair in Public Affairs Reporting)
College: Social and Behavioral Sciences
Effective: July 1, 1995 through June 30, 1996

Appointment of Chairpersons and Directors

October 1, 1994 through June 30, 1998

English

James P. Phelan

June 1, 1995 through June 30, 1996

Communication

Donald J. Cegala**

July 1, 1995 through June 30, 1996

Dance
Human Nutrition and Food Management
Mershon Center

Karen A. Bell*
Jean T. Snook*
Richard K. Herrmann*

July 1, 1995 through June 30, 1997

Family Resource Management/
Textiles and Clothing

Kathryn A. Jakes

July 1, 1995 through June 30, 1999

Speech and Hearing Science

Robert A. Fox

July 10, 1995 through June 30, 1996

University Technology Services

James F. Davis**

October 1, 1995 through June 30, 1996

School of Journalism

Lee B. Becker**

* Acting

** Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Directors (contd)

October 1, 1995 through September 30, 1996

Sociology

Elizabeth G. Menaghan*

October 1, 1995 through September 30, 1998

Marketing

Robert E. Burnkrant

Reappointment of Chairpersons and Directors

January 1, 1995 through June 30, 1996

Home Economics Education

Ruth E. Dohner*

July 1, 1995 through June 30, 1996

Veterinary Hospital

Richard M. Bednarski

July 1, 1995 through June 30, 1999

Agricultural Education
Political Science

R. Kirby Barrick, Jr.
Paul A. Beck

* Acting

Leave of Absence Without Salary

POONAM PILLAI, Assistant Professor, Department of Communication, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, for personal reasons.

Leave of Absence Without Salary--Continuation

GAY Y. MILLER, Associate Professor, Department of Veterinary Preventive Medicine, effective April 1, 1995, through June 30, 1995, to continue her work with colleagues at the University of Illinois.

Professional Improvement Leaves

C. WILLIAM BIRKY, JR., Professor, Department of Molecular Genetics, effective Winter Quarter and Spring Quarter 1996.

DIANE E. DEFORD, Professor, Department of Educational Theory and Practice, effective Winter Quarter and Spring Quarter 1996.

GEORGE E. NEWELL, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Spring Quarter 1996.

July 7, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments

COLLEGE OF DENTISTRY
REGULAR CLINICAL FACULTY

REAPPOINTMENT

Janet L. Bolina - effective 7/1/96

Laura J. Lind - effective 7/1/96

COLLEGE OF ENGINEERING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael B. Cadwell, School of Architecture - effective 10/1/95

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Irene I. Delic, Slavic Languages and Literatures - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kirk A. Denton, East Asian Languages & Literatures - effective 10/1/95

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Klaus Honscheid, Physics - effective 10/1/95

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Felecia G. Ross, School of Journalism - effective 10/1/95

UNIVERSITY LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mary W. Scott - effective 7/1/95

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Trisha L. Davis - effective 7/1/95 & 1/16/96

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1995

July 7, 1995 meeting, Board of Trustees

Andrews, Aimee Rachelle, Limited Staff, Department of Pediatrics
Burns, Mary Heather, Limited Staff, Department of Pediatrics
Chadwick, II, Donald John, Limited Staff, Department of Pediatrics
Eapen, Reenu Sara, Limited Staff, Department of Pediatrics
Garg, Vidu, Limited Staff, Department of Pediatrics
Hughes, Jamie Leigh, Limited Staff, Department of Pediatrics
Jackson, Dhanawanti Sant, Limited Staff, Department of Pediatrics
Jacob, Elizabeth Mary, Limited Staff, Department of Pediatrics
Jamil, Kaisera, Limited Staff, Department of Pediatrics
Jones, Vivian Diane, Limited Staff, Department of Psychiatry
Lods, Stephen Christopher, Limited Staff, Department of Pediatrics
Lord, Ellen Rebecca, Limited Staff, Department of Pediatrics
Meck, Mandy M., Limited Staff, Department of Pediatrics
Patrick, Jr., Michael, Dennis, Limited Staff, Department of Pediatrics
Polas, Phyllis Jo, Limited Staff, Department of Pediatrics
Poole, Catherine Frances, Limited Staff, Department of Pediatrics
Rooney, Lisa Ann, Limited Staff, Department of Pediatrics
Saxena, Sajiv, Limited Staff, Department of Pediatrics
Troutman, James Michael, Limited Staff, Department of Pediatrics
Tyler, Brian Carey, Limited Staff, Department of Pediatrics
Younoszai, Adel Kabir, Limited Staff, Department of Pediatrics
Engebretson, Tilmer, O., Attending Staff, Department of Psychiatry (Health Psychology)
Latcham, Allan P., Attending Staff, Department of Internal Medicine, (Cardiology)
Fristad, Mary A., Attending Staff, Department of Psychiatry (Child and Adolescent Psychiatry)
Koizumi, Hisako M., Attending Staff, Department of Psychiatry (Child and Adolescent Psychiatry)
Ford, James, B., Attending Staff, Department of Dentistry (Division of General Dentistry)
Herwig, Theodor F., Courtesy Staff, Department of Family Medicine
Pollak, Charles P., Attending Staff, Department of Neurology

July 1, 1995 through June 30, 1996

Rhine, Lorie, A., Physician Extender, Department of Surgery (Thoracic and Cardiovascular Surgery)
Bell, Susan D., Physician Extender, Department of Surgery (Division of Neurosurgery)
Ward, Alan N., Attending Staff, Department of Internal Medicine (Division of General Medicine)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1993 through June 30, 1995

Barnes, James E., Attending Staff, Department of Surgery (Neurosurgery)
Christoforidis, A. John, Attending Staff, Department of Radiology

July 1, 1994 through June 30, 1995

Abuzzahab, Mary J., Limited Staff, Department of Pediatrics
Belardo, D. Sheryl, Limited Staff, Department of Pediatrics
Beman, Sandra A., Limited Staff, Department of Pediatrics
Bender, Thomas M., Limited Staff, Department of Pediatrics
Blanchong, Carol A., Limited Staff, Department of Pediatrics
Broderick, William G., Limited Staff, Department of Pediatrics
Buendia, Michelle S., Limited Staff, Department of Pediatrics
Carey, Colleen M., Limited Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Carlos, Jennifer B., Limited Staff, Department of Pediatrics
Chander, Rajat, Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Chattoraj, Mary R., Limited Staff, Department of Pediatrics
Conlon, Jennifer M., Limited Staff, Department of Pediatrics
Dickson, Bradley E., Limited Staff, Department of Pediatrics
Eckl, JoAnn L., Limited Staff, Department of Pediatrics
Gandhi, Anjali K., Limited Staff, Department of Pediatrics
Guerrero, Gregory P., Limited Staff, Department of Pediatrics
Hackshaw, Dawn S., Limited Staff, Department of Pediatrics
Hauersperger, Karla R., Limited Staff, Department of Pediatrics
Hensler, Karol A., Limited Staff, Department of Pediatrics
Holmes, Mary E., Limited Staff, Department of Pediatrics
Huffman, Todd A., Limited Staff, Department of Pediatrics
Jaroscak, Jennifer J., Limited Staff, Department of Pediatrics
Kiluk, Andrew K., Limited Staff, Department of Pediatrics
Kwak, Susie, Limited Staff, Department of Pediatrics
Lee, Effie M., Limited Staff, Department of Pediatrics
Lee, Robert T., Limited Staff, Department of Pediatrics
Minnich, Lisa, Limited Staff, Department of Pediatrics
Muresan, Mark A., Limited Staff, Department of Pediatrics
Myers, Laurie A., Limited Staff, Department of Pediatrics
Nunag, Robert D., Limited Staff, Department of Pediatrics
Nuss, Kathryn E., Limited Staff, Department of Pediatrics
Olsen, Chad C., Limited Staff, Department of Pediatrics
Oyortey, Michele A., Limited Staff, Department of Pediatrics
Parry, David E., Limited Staff, Department of Pediatrics
Peng, John C., Limited Staff, Department of Pediatrics
Prestifilippo, Rita E., Limited Staff, Department of Pediatrics
Ramseyer, Virginia A., Limited Staff, Department of Pediatrics
Rosenfeld, Scott L., Limited Staff, Department of Pediatrics
Rubino-Dunela, Julie M., Limited Staff, Department of Pediatrics
Shell, Richard D., Limited Staff, Department of Pediatrics
Tetting, Greg E., Limited Staff, Department of Pediatrics
Thompson, Blythe G., Limited Staff, Department of Pediatrics
Timan, Christopher J., Limited Staff, Department of Pediatrics
Whitaker, Elizabeth R., Limited Staff, Department of Pediatrics
Wittenberg, Ami J., Limited Staff, Department of Pediatrics
Wren, Joseph E., Limited Staff, Department of Pediatrics
Zegarski, Thomas J., Limited Staff, Department of Pediatrics
Benner, Daniel, R., Physician Extender, Department of Internal Medicine (Hematology/Oncology)
Browning, Jennifer, S., Physician Extender, Department of Internal Medicine (General Medicine)
Vandecreek, Larry, Physician Extender, Department of Neurology
Watson, Kim, M., Physician Extender, Department of Surgery (Thoracic and Cardiovascular Surgery)

July 1, 1995 through June 30, 1996

Amoli, Sean Reza, Limited Staff, Department of Radiology
Bhattacharjee, Nandita Reeser, Limited Staff, Department of Radiology
Chung, Christine B., Limited Staff, Department of Radiology
Church, Jeffrey Scott, Limited Staff, Department of Surgery (Division of Plastic Surgery)
Ellis, Rodney J., Limited Staff, Department of Radiology (Division of Radiation Oncology)
Hiller, Jay Scott, Limited Staff, Department of Radiology

July 7, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Mills, Justin Gerard, Limited Staff, Department of Radiology (Division of Radiation Oncology)
Nijjar, Ajit Singh, Limited Staff, Department of Radiology
Pak, Vladimir Milan, Limited Staff, Department of Radiology
Pendarvis, Ranie William, Limited Staff, Department of Radiology
Porter, Robert Patrick, Limited Staff, Department of Radiology
Ritter, David Clement, Limited Staff, Department of Surgery (Division of Surgical Oncology)
Stone, Jeffrey Alan, Limited Staff, Department of Radiology
Williams, Peter Anthony, Limited Staff, Department of Radiology

July 1, 1995 through June 30, 1997

Anderson, Douglas R., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Armstrong, Milton B., Attending Staff, Department of Surgery (Plastic Surgery)
Arnold, Mark W., Attending Staff, Department of Surgery (General Surgery)
Artman, Sarah L., Courtesy Staff, Department of Obstetrics and Gynecology
Bell, Jeffrey G., Courtesy Staff, Department of Obstetrics and Gynecology (Gynecologic Oncology)
Bumgardner, Ginny L., Attending Staff, Department of Surgery (Transplant Surgery)
Cohen, Daniel M., Attending Staff, Department of Surgery (Division of Thoracic and Cardiovascular Surgery)
DeGroot, Christopher M., Attending Staff, Department of Psychiatry
Farrar, William B., Attending Staff, Department of Surgery (Surgical Oncology)
Fass, Robert J., Attending Staff, Department of Internal Medicine (Infectious Diseases)
Flancbaum, Louis J., Attending Staff, Department of Surgery (Division of General Surgery)
Huneke, Allen L., Attending Staff, Department of Obstetrics and Gynecology
James, Arthur G., Honorary Staff, Department of Surgery (Surgical Oncology)
Kim, Julian A., Attending Staff, Department of Surgery (Surgical Oncology)
Kington, J. Kevin, Courtesy Staff, Department of Obstetrics and Gynecology
Koletar, Susan L., Attending Staff, Department of Internal Medicine (Infectious Diseases)
Kontras, Stella B., Attending Staff, Department of Psychiatry (Child Psychiatry)
Krantz, Carl A., Jr., Courtesy Staff, Department of Obstetrics and Gynecology
LaValle, Gregory J., Attending Staff, Department of Surgery (Surgical Oncology)
Levin, Douglas M., Courtesy Staff, Department of Internal Medicine (Gastroenterology)
Lewandowski, George S., Attending Staff, Department of Obstetrics and Gynecology (Gynecologic Oncology)

Emeritus Titles

Dean Emeritus, effective July 1, 1995

RONALD A. WRIGHT, College of Veterinary Medicine--Administration

Dean and Professor Emeritus, effective July 1, 1995

RICHARD M. HILL, College of Optometry--Administration

Associate Dean and Professor Emeritus, effective July 1, 1995

JEAN D. DICKERSCHIED, Graduate School

SHARON V. REDICK, College of Human Ecology--Administration

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Assistant Dean and Professor Emeritus, effective July 1, 1995

RUDY C. MELFI, College of Dentistry--Administration

Chairperson and Professor Emeritus, effective July 1, 1995

GERALD P. BRIERLEY, Department of Medical Biochemistry
GILBERT A. JARVIS, Department of Educational Studies: Humanities, Science, Technological and Vocational

Professor Emeritus, effective June 1, 1995

THOMAS W. MILBURN, Mershon Center

Professor Emeritus, effective July 1, 1995

LASZLO ADLER, Department of Industrial, Welding, and Systems Engineering
CHADWICK F. ALGER, Department of Political Science
HERBERT B. ASHER, Department of Political Science
STANLEY Z. BERRY, Department of Agronomy
VERA J. BLAINE, Department of Dance
ODETTE BLUM, Department of Dance
RANKO BOJANIC, Department of Mathematics
FIRMAN H. BROWN, Department of Theatre
JAMES H. BROWN, School of Natural Resources
RICHARD E. BURKART, School of Music
FREDERIC J. CADORA, Department of Near Eastern, Judaic, and Hellenic Languages and Literatures
BALAKINSHNAN CHANDRASEKARAN, Department of Computer and Information Science
PHILIP M. CLARK, Department of Psychology
JAMES W. COLLINSON, Department of Geological Sciences
ROGER T. CUNNINGHAM, Department of Educational Theory and Practice
JOHN T. DAVIS, Department of Classics
LOUIS P. DIORIO, College of Dentistry (Community Dentistry)
JOHN F. DISINGER, School of Natural Resources
DAVID O. EDWARDS, Department of Physics
ARTHUR D. EFLAND, Department of Art Education
ALI E. ENGIN, Department of Aerospace Engineering, Applied Mechanics, and Aviation
ROBERT E. FENTON, Department of Electrical Engineering
DENNIS W. FOREMAN, College of Dentistry (Oral Biology)
ROBERT J. GARBACZ, Department of Electrical Engineering
DAVID B. GERBER, Ohio State University Extension
JAMES G. GOTTLING, Department of Electrical Engineering
JOAN E. GRITZMACHER, Department of Home Economics Education
GEORGE F. HALL, School of Natural Resources
JAMES E. HARF, Department of Political Science
STANLEY L. HELGESON, Department of Educational Studies: Humanities, Science, Technological and Vocational
PAUL R. HENDERLONG, Department of Agronomy
RUPERT P. HERD, Department of Veterinary Preventive Medicine
HARRY C. HERSHEY, Department of Chemical Engineering
CHARLES F. HERMANN, Department of Political Science
LEONARD J. HERR, Department of Plant Pathology (OARDC)
WILLIAM L. HULL, Department of Home Economics Education

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Professor Emeritus, effective July 1, 1995 (contd)

LEROY J. HUSHAK, Department of Agricultural Economics and Rural Sociology
FRANK A. KAPRAL, Department of Medical Microbiology and Immunology
RICHARD J. KLIMOSKI, Department of Psychology
JOSEPH A. KONCELNIK, Department of Industrial Design
SHIRLEY L. KOONTZ, Department of Family Relations and Human Development
MERLYN M. LARSON, School of Natural Resources
JERRY E. LOWDER, School of Music
MARTHA C. MAAS, School of Music
VICTOR J. MAYER, Department of Educational Studies: Humanities, Science, Technological and Vocational
ROBERT J. MAYHAN, Department of Electrical Engineering
RICHARD L. MEYER, Department of Agricultural Economics and Rural Sociology
WILLIAM J. MEYERS, College of Dentistry (Endodontics and Diagnostic Services)
ROBERT L. MILLS, Department of Physics
HOWARD A. NEWMAN, Department of Pathology
ABRAMO C. OTTOLENGHI, Department of Medical Microbiology and Immunology
NED A. PARRETT, Department of Animal Science
ROSEMARY D. PLATT, School of Music
ANN S. PRUITT, Department of Educational Policy and Leadership
VICTOR M. RENDEL, Department of Educational Studies: Humanities, Science, Technological and Vocational
SAMUEL ROSEN, College of Dentistry (Oral Biology)
RANBIR S. SANDHU, Department of Civil Engineering
GLEN H. SCHMIDT, Department of Animal Science
DONALD A. SENHAUSER, Department of Pathology
RICHARD G. SEYLER, Department of Physics
HARI M. SHARMA, Department of Pathology
ROBERT J. SILVERMAN, Department of Educational Policy and Leadership
SUSAN SMIALOWSKA, Department of Materials Science and Engineering
ROBERT C. STIEFEL, Department of Civil Engineering
PAUL SUTTON, School of Natural Resources
KATSUMI TANAKA, Department of Physics
THOMAS N. TAYLOR, Department of Geological Sciences
VIRGINIA M. TIEFEL, University Libraries
DONALD J. TOSI, Department of Educational Services and Research
JAMES T. TOUGH, Department of Physics
LIDA G. WALL, Department of Speech and Hearing Science
ARNO C. WALLSCHLAEGER, Department of Industrial Design
THOMAS C. WEIDENSAUL, School of Natural Resources
FRANK W. WHITMORE, School of Natural Resources

Associate Professor Emeritus, effective April 1, 1995

JIRI HOCHMAN, School of Journalism

Associate Professor Emeritus, effective July 1, 1995

DIANNE L. ALMENDINGER, Department of Art (Mansfield Campus)
BERNARD I. BAYER, University Libraries
DAVID M. BOOTHE, Ohio State University Extension
RICHARD R. CENTING, University Libraries
MICHAEL A. CHIPPERFIELD, Department of Art

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Associate Professor Emeritus, effective July 1, 1995 (contd)

SAMMY J. CRAWFORD, Ohio State University Extension
CAROLETTA M. CURTIS, College of Social Work
CLYDE H. DILLEY, Department of Art
RUSSELL T. HASTINGS, Department of Theatre
DANIEL B. HOUSTON, School of Natural Resources
PAUL D. ISAAC, Department of Psychology
DANIEL L. JEFFERS, Department of Agronomy
JOSEPH D. KASILE, School of Natural Resources
THEODORE J. KAUL, Department of Psychology
RICHARD E. LAREW, Department of Civil Engineering
KENNETH S. LEE, School of Architecture
JAMES E. MAJOR, School of Music
JAMES R. MCCLENAHEN, School of Natural Resources
MICHAEL J. MILLER, Department of Engineering Graphics
CLARENCE J. NEAL, College of Dentistry--Administration
BARBARA A. NELSON, School of Health, Physical Education, and Recreation
CLYDE E. OPLIGER, Agricultural Technical Institute (Arts & Science & Business Technologies)
RUTH B. PAULSON, College of Dentistry (Oral Biology)
NORMA A. PITTS, Department of Textiles and Clothing
LARRY A. SACHS, School of Allied Medical Professions
JAMES E. SAGE, Department of Educational Studies: Humanities, Science, Technological and Vocational
JOHN T. SCHEICK, Department of Mathematics
THOMAS P. SCHWARTZBAUER, Department of Mathematics
LARRY D. SHINEMAN, Department of Art
LORREN L. STULL, Department of Educational Theory and Practice
MARTHA E. SUCHESTON, Department of Cell Biology, Neurobiology, and Anatomy
JOHN P. VIMMERSTEDT, School of Natural Resources
MONIQUE VUILLEUMIER, Department of Mathematics
BARBARA J. WURZEL, Ohio State University Extension

Assistant Professor Emeritus, effective July 1, 1995

MARGARET J. ADAMSON, School of Allied Medical Professions
LYNN A. COLBY, School of Allied Medical Professions
ELEANOR M. DANIEL, University Libraries
JAMES C. HOGG, Department of Art
DAPHNE C. HSUEH, University Libraries
MAUREEN A. HUNTER, Department of Veterinary Biosciences
CAROLYN B. KISNER, School of Allied Medical Professions
FREDERICK A. LENDRUM, Agricultural Technical Institute (Agricultural Technologies)
P. SUE MOYER, Ohio State University Extension
LAWRENCE J. PERK, University Libraries
BETTY J. REESE, Ohio State University Extension
CHARLES E. STOCK, Agricultural Technical Institute (Arts & Science & Business Technologies)
HONOR L. WHITACRE, College of Dentistry (Dental Hygiene)
JERRY L. WHITACRE, College of Dentistry (Restorative and Prosthetic Dentistry)
PAUL R. ZUMFELDE, Ohio State University Extension

Instructor Emeritus, effective July 1, 1995

ARCHIE W. ADDISON, Department of Mathematics

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Instructor Emeritus, effective July 1, 1995 (contd)

JOHN F. BRUCE, School of Health, Physical Education, and Recreation
DAVID G. EVANS, University Libraries
JOHN K. FLESSEL, Ohio State University Extension
GEORGE MANUSELIS, School of Allied Medical Professions
ROBERT E. SACHS, Ohio State University Extension

Director of Athletics Emeritus, effective July 1, 1995

JAMES L. JONES, Department of Athletics

Correction in Emeritus Title

Professor-Clinical Emeritus, effective July 1, 1995

WILBURN H. WEDDINGTON, Department of Family Medicine

RESOLUTION IN MEMORIAM

Resolution No. 96-15

Synopsis: Approval of a Resolution in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Wave H. Shaffer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 15, 1995, of Wave H. Shaffer, Professor Emeritus in the Department of Physics.

Professor Shaffer received his AB (1933) from Hiram College, his M.A. (1936) and Ph.D. (1939) degrees from The Ohio State University. As a National Research Council Postdoctoral Fellow at the University of Chicago (1939-1940) he worked on molecular spectroscopy with Dr. R. S. Mulliken (later a Nobel Laureate). Dr. Shaffer returned to The Ohio State University in 1940 as an Instructor in Physics and progressed through the academic ranks serving as Professor of Physics from 1950 until his retirement July 1, 1976.

From April to September of 1944 and 1945, Dr. Shaffer served as Physicist with the Applied Research Laboratory of Johns Hopkins University assisting in the development of proximity fuse devices. He served as a consultant with the Office of Scientific Research and Development 1946-50. He taught summers at the University of Colorado (1964) and at Dartmouth College (1965 and 1966).

Professor Shaffer will be remembered by OSU students for his animated teaching of two series of academic-year-long graduate level courses in quantum mechanics and classical mechanics. He encouraged students to master both for their future as well-educated scientists. An accomplished organist, he enjoyed teaching the physics of acoustics to students of music and speech, always illustrating fundamental theories of music and speech with excellent demonstration experiments.

His research and that of his graduate students was primarily in the mechanics of rotating vibrating polyatomic molecules and interpreting infrared spectra. The more than thirty students earning Ph. D.

RESOLUTION IN MEMORIAM (contd)

Wave H. Shaffer (contd)

or M.Sc. degrees with Dr. Shaffer left OSU well-prepared for their successful lives in academia and/or industrial or governmental laboratories.

His effective service on many boards and committees must be acknowledged: Board of Directors, Institute for Polar Studies; Faculty Council; Graduate Council; Council on Instruction; Curriculum Committees at departmental, college, and university level; and a member of hundreds of examining committees for Master's and Doctoral candidates.

Professor Shaffer was a fellow of: The Ohio Academy of Science, the American Association for the Advancement of Science, and the American Physical Society. He also held membership in the American Association of Physics Teachers, Ohio Section of American Physical Society, the Society of Sigma Xi, and The American Guild of Organists.

On behalf of the University, the Board of Trustees expresses to the family of Professor Shaffer its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Mr. Celeste:

Mr. Chairman, I just have one other item. I would like to remind members of the Educational Affairs Committee that next month we will be meeting with the Regional Campus Trustees after the August Board meeting in the afternoon. I would encourage any other Trustees that would like to sit in on that to be there, but particularly members of the Educational Affairs Committee.

That concludes my report.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

I would like to call on Dr. Hayes to give the Research Foundation Report.

Dr. Hayes:

Thank you, Mr. Celeste. A copy of the Report of the May 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board of Trustees.

Expenditures from external sources are ahead of last year by 9.1 percent for a total of \$156.6 million through May 31, 1995. Awards for the year are in excess of \$155.9 million or 12.1 percent above the July to May time period last year. A summary of the award totals is given in the second section of this report.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

At Tab 3, four projects are highlighted. These projects deal with a broad range of scholarly activities: research on advanced ceramics; studies of spinal muscular atrophy; research on advanced heart failure; and, finally, support for an exhibition at the Wexner Center.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-16

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE MEETING

Mr. Colley:

We will be meeting as a committee of the whole this morning, and I would like to call on Mr. Nichols to present the Treasurer's report.

Mr. James Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period May 19 through June 16. Market value of the Endowment was \$547.9 million at that point, which represents the third month in a row that I have reported to you an all time high. I am fairly comfortable -- given the movements of the market and the fund-raising -- that we will cross \$550 million at June 30, the end of the Fiscal Year.

The total market value was \$15.7 million above the number I reported to you last month, with the equity portion increasing 13.1 percent and the fixed income portion increasing \$2 million. Net new additions to the Endowment for June was \$1 million. Since July 1 of last year, the Endowment has increased \$62 million, including net additions of \$17.9 million. Asset allocation remains at 62 percent in equities, 23 percent in fixed, 7 percent in real estate, and 8 percent in cash.

That would conclude that part of my report and I would take any questions, Mr. Chairman, if there are any.

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 96-17

Synopsis: Reaffirmation of the Board of Trustees Resolution No. 95-12 (July 8, 1994), which authorized designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, insurance, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn or endorsed by the University.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassdor Wolf.

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INVESTMENTS COMMITTEE MEETING (contd)

Mr. Nichols:

Regarding the Firestone Gift -- just as a notification -- during the next several weeks there were various financial options involved in the contract that is due to expire. Depending on the outcome of those particular options, there very well may be an opportunity to do refinancing of the current debt on that property. If that should occur, I will report back to the Board at the next meeting.

INVESTMENTS COMMITTEE MEETING (contd)

Mr. Colley:

Mr. Chairman, Mr. Gary Kitsmiller will substitute for Mr. May, Vice President for Development, and present this month's Development Report.

Mr. Gary Kitsmiller:

Thank you, Mr. Chairman. In your notebook under the Development tab, you will see the results of the private gift support to the University for the first 11 months of this Fiscal Year compared to last Fiscal Year. I will not go into a lot of detail, but give you a few highlights.

One of the more significant things is that alumni giving is up significantly over last year -- a 23 percent increase over last year. I did sneak a peak at some of the June figures -- although I don't have the final results for the whole fiscal year, but that has been sustained -- and I believe we will have a record year of alumni giving for this year.

Corporate giving remains strong -- a 27 percent increase over last year. There are approximately 100 corporations who have given at the \$10,000 level or more this year; 100 more corporations than gave at that level last year, so that is quite significant.

As Jim Nichols said, the gifts to the Endowment continue to be very strong. We are up slightly this year over last year. We have had about \$18 million added to the Endowment, and we would hope to be over \$20 million when we report the June figures.

One other aspect of fund-raising this year -- which is important to us who process all of the gifts that you will not see in your report -- is that the record totals of alumni giving and all donors will be very high this year. In fact, we will probably process more than 165,000 gifts to the University, which certainly adds strength to the broad-based support that we receive from all alumni and individuals to The Ohio State University.

That concludes my report on the fund-raising totals. Are there any questions?

Mr. Chairman, I would also like to recommend to the Board the establishment of two endowed professorships which are fully funded, eight new endowed funds totaling approximately \$1.2 million, and the revision of five formally approved endowed funds. I submit that for your approval.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-18

Synopsis: The report on the receipt of gifts and the summary for May 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS the name and description are being revised and, the funding level has been reached to establish The Raymond E. Mason Professorship in Transportation and Logistics, and The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to five (5) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May

1993-94 Compared to 1994-95

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$11,228,596	\$14,666,313	31
Alumni (From Bequests)	<u>1,782,515</u>	<u>1,379,322</u>	-23
Alumni Total	\$13,011,111	\$16,045,635	23
Non-Alumni (Current Giving)	\$8,416,997	\$7,595,627	-10
Non-Alumni (From Bequests)	<u>3,405,867</u>	<u>1,899,457</u>	-44
Non-Alumni Total	\$11,822,864	\$9,495,084	-20
Individual Total	\$24,833,975	\$25,540,719	3 ^A
Corporations/Corp. Foundations	\$18,648,061	\$23,734,391	27 ^B
Private Foundations	\$6,323,442	\$7,917,490	25 ^C
Associations & Other Organizations	<u>\$2,792,200</u>	<u>\$1,459,804</u>	-48 ^D
Total	\$52,597,678	\$58,652,404	12

NOTES

A Alumni giving remains strong (up 23%) while gifts from non-alumni individuals lags behind last year (down 20%). So far this year gifts of \$10,000 or more from alumni total \$9.2 million. For the same period last year gifts at this level from alumni totaled \$6.8 million. At the \$10,000 or more level gifts from non-alumni are running \$2.4 million behind last year.

B Corporate giving is up 27%. Last year there were 412 corporations providing private support of \$10,000 or more (\$13.2 million). This year private support at the \$10,000 level exceeds \$17.5 million (507 corporations).

C Gifts of \$10,000 or more from private foundations during the July-May period are \$1.7 million more than last year.

D During July-May 1993-94, sixty-five associations or organizations gave \$10,000 or more (\$1.9 million). This year for the same period, only thirty-four associations or organizations also gave at this level for a total of \$0.7 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-May
1993-94 Compared to 1994-95

GIFT RECEIPTS BY PURPOSE

Dollars	July through May		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$9,729,999	\$14,030,743	44
Program Support	\$28,457,807	\$30,414,440	7
Student Financial Aid	\$7,418,226	\$7,040,566	(5)
Annual Funds-Colleges/Departments	\$6,014,495	\$6,293,864	5
Annual Funds-University	<u>\$977,151</u>	<u>\$872,791</u>	(11)
Total	\$52,597,678	\$58,652,404	12

GIFT ADDITIONS TO ENDOWMENT

Dollars	July through May		
	<u>1993-94</u>	<u>1994-95</u>	<u>%Change</u>
	\$17,352,045	\$18,059,515	4

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Raymond E. Mason Professorship in Transportation and Logistics (Support for a Professorship - Fisher College of Business)	\$528,449.76		\$528,449.76
The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology (Support for a Professorship - College of Medicine)	\$502,657.80		\$502,657.80

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Marion L. Smith Scholarship Fund (Scholarships - College of Engineering)		\$51,950.00	\$51,950.00
Galion Scholarship Fund at OSU Mansfield (Scholarships for Galion High School graduates attending OSU Mansfield)	\$20,235.94		\$20,235.94
The Lucy Roy Sibley Memorial Graduate Scholarship (Graduate scholarships, associateships, fellowships - Department of Textiles & Clothing)	\$19,845.00		\$19,845.00
OSU Mansfield Scholarship Endowment Fund (Scholarships - OSU Mansfield)	\$18,389.25		\$18,389.25
The Robert M. Zollinger Legacy Endowment (Support for Health Sciences Library historic collection)	\$15,800.00		\$15,800.00
The TBDBITL Script Ohio Club Endowment (Program support - Ohio State University Marching Band)	\$15,285.50		\$15,285.50
The Phi Delta Gamma Graduate Scholarship Fund (Scholarship to a Masters or Ph.D. Candidate - Graduate School)		\$15,040.00	\$15,040.00
James Mosher Klein Scholarship Fund in Psychology (Graduate scholarship - Department of Psychology)		\$15,000.00	\$15,000.00
	_____	_____	_____
	\$1,120,663.25	\$81,990.00	\$1,202,653.25

Change in Name and Description of Named Funds

From: The Home Economics Cooperative Extension Fund
 To: The Family and Consumer Science Extension Fund

From: The Chester C. Winter Urology Library Endowment
 To: The Chester C. Winter Visiting Lectureship in Urology

Change in Description of Named Funds

The Janet and Grace Souders Crist Music Scholarship Fund
 The John O. and Elsie Jenkins Memorial Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Change in Name of Named Fund

From: The P. Tennyson Williams, M.D. Endowment Fund
To: The Marianna H. and P. Tennyson Williams, M.D. Endowment Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED PROFESSORSHIPS

The Raymond E. Mason Professorship in Transportation and Logistics

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The Raymond E. Mason, Sr. (Designated) Professorship in Transportation and Logistics was established May 3, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Raymond E. Mason, Jr. (B.S.Bus.Adm. '41) and friends, in honor of Raymond E. Mason, Sr.; and

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That The Raymond E. Mason, Sr. (Designated) Professorship in Transportation and Logistics be changed to The Raymond E. Mason Professorship in Transportation and Logistics. The annual income shall be used by the Fisher College of Business to support the Raymond E. Mason Professorship in Transportation and Logistics. The Professorship will be used to attract and/or retain an internationally recognized scholar in the field of transportation and logistics. Appointment to the professorship will be made by the Dean of the Fisher College of Business with the approval of the Senior Vice President for Academic Affairs and Provost, and The Ohio State University Board of Trustees.

Requirements for the professorship include: a doctoral degree in transportation/logistics/marketing or related field; a record of significant achievements in transportation and logistics; demonstrated research capabilities; an ability to work effectively with professional community, industry and government; provides focus for Fisher College of Business in area of transportation and logistics; publishes research results; serves as leader and advocate for transportation and logistics with College, University and community-at-large; contributes to degree programs via curriculum design and/or instruction; participates in service activities at a national and/or international level; serves as liaison with University and business community, particularly transportation and logistics-related associations, groups and governmental agencies.

\$528,449.76

The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The Frederick P. Zuspan, M.D. Chair Fund in Obstetrics and Gynecology was established June 5, 1992, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Professor Emeritus Frederick P. Zuspan, M.D. (B.A. Biological Sciences, 1947; M.D. Medicine, 1951) his colleagues and friends and the Department of Obstetrics and Gynecology; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED PROFESSORSHIPS (contd)

The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology (contd)

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That the Frederick P. Zuspan, M.D. Chair Fund in Obstetrics and Gynecology be changed to The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology. The annual income shall be used to support a professorship position in the Department of Obstetrics and Gynecology as recommended by the Chairperson of the Department of Obstetrics and Gynecology and

the Dean of the College of Medicine. When the funding level required for a Chair at \$1,250,000 is reached, the income can be used for a chair position in the Department of Obstetrics and Gynecology as recommended by the Chairperson of the Department of Obstetrics and Gynecology and the Dean of the College of Medicine to the Provost and approved by the Board of Trustees. Any unused income can be returned to principal.

\$502,657.80

ESTABLISHMENT OF NAMED FUNDS

The Marion L. Smith Scholarship Fund

The Marion L. Smith Scholarship Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Ralph A. Rockow (B.S.M.E. '58; M.S. 1958) and other former students, friends, colleagues, and wife Marjorie L. Smith in honor of Professor Marion L. Smith (M.S., Mechanical Engineering '48) and his service as a Mechanical Engineering faculty member (1947-58) and as Associate Dean of Engineering (1958-84).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Ninety percent of the yearly income will provide scholarships for worthy and deserving undergraduate students enrolled in the College of Engineering. Preference will be given to Mechanical Engineering majors. Additional preference will be extended to students who have demonstrated leadership in campus and/or community affairs. Marion L. Smith Scholars will be named annually, but may compete for renewed awards. Selection will be made by the Dean of the College of Engineering with assistance from the College of Engineering Scholarship Committee and the University Committee on Student Financial Aid. The remaining ten percent of the yearly income will be reinvested in the fund's principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$51,950.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Galion Scholarship Fund at OSU Mansfield

The Galion Scholarship Fund at OSU Mansfield was established July 7, 1995, by the Board of Trustees of The Ohio State University with community gifts to The Ohio State University Development Fund. The funds were raised through a campaign sponsored by the Galion Area Betterment Commission.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to Galion High School graduates attending OSU Mansfield. Students shall be selected to receive awards based on criteria developed by the OSU-Mansfield Admissions and Scholarships Committee, in concert with Galion representatives and school officials, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$20,235.94

The Lucy Roy Sibley Memorial Graduate Scholarship

The Lucy Roy Sibley Memorial Graduate Scholarship was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the faculty and friends of the Department of Textiles and Clothing.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Annual income shall be used for graduate scholarships, or graduate associateships, or fellowships for students who are accepted in the graduate program of the Department of Textiles and Clothing in the College of Human Ecology. Selection shall be made by the Dean of the College or his/her designee upon recommendation of the department chairperson in consultation with the graduate studies committee of the Department of Textiles and Clothing and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative officials of the University who are then directly responsible for Textiles and Clothing education or the Dean of the College of Human Ecology, in order to carry out the desire of the donors.

\$19,845.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

OSU Mansfield Scholarship Endowment Fund

The OSU Mansfield Scholarship Endowment Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University with community gifts to The Ohio State University Development Fund.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students attending The Ohio State University at Mansfield. Students shall be selected to receive awards based on criteria developed by the Admissions and Scholarship Committee of The Ohio State University at Mansfield, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$18,389.25

The Robert M. Zollinger Legacy Endowment

The Robert M. Zollinger Legacy Endowment was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and family of Dr. Robert M. Zollinger, B.S. '25; M.D. '27; Doctor of Science (Honorary) '74; and, Professor Emeritus in the Department of Surgery.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall support the preservation and availability of the collection of writings, materials for research and memorabilia of Dr. Robert M. Zollinger's, which is a part of the Health Sciences Library historic collection, as recommended by the Director of the Prior Health Sciences Library.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Prior Health Sciences Library and Vice President for Health Sciences, or program administrative officer in order to carry out the desire of the donors.

\$15,800.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The TBDBITL Script Ohio Club Endowment

The TBDBITL Script Ohio Club Endowment was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of The Ohio State University Marching Band.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used, at the discretion of the Director of the Marching Band, for the purchase of instruments and other items or services needed to enhance the quality of The Ohio State University Marching Band.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donors, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

\$15,285.50

The Phi Delta Gamma Graduate Scholarship Fund

The Phi Delta Gamma Graduate Scholarship Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University, with gifts to the Ohio State University Development Fund from members of the Delta Chapter of Phi Delta Gamma.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a Master's or Ph.D. candidate. Recipients shall be close to finishing the thesis or dissertation but for various reasons, including financial, have been unable to complete the requirements for the Master's and/or Ph.D. degree. Graduate students who are residents of Columbus or Franklin County, are in good standing, who have not registered for the last two years, and who could finish the degree requirements within one or two quarters are eligible for this scholarship. The scholarship may be used for stipend, thesis or dissertation expenses. This fund will be administered by the Graduate School. Recipients will be selected by the Dean of the Graduate School, on recommendation of a faculty committee, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,040.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

James Mosher Klein Scholarship Fund in Psychology

The James Mosher Klein Scholarship Fund in Psychology was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his parents, Charles Mosher Klein, M.D. and Barbara Barr Klein, of Sylvania, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a scholarship(s) for a graduate student(s) in the Department of Psychology. The recipient will be chosen by the chairperson of the Department of Psychology in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS

The Family and Consumer Science Extension Fund

The Home Economics Cooperative Extension Fund was established March 1, 1985 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from faculty, friends and associates of the Cooperative Extension Service. The name and description were revised July 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide support for activities and projects of Ohio State University Extension, Family and Consumer Sciences. Funds will be allocated upon the recommendation of the associate dean for extension education and approval of the dean of the College of Human Ecology.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendation of the dean of the College of Human Ecology, in order to carry out the desire of the donors.

The Chester C. Winter Visiting Lectureship in Urology

The Chester C. Winter Urology Library Endowment was established September 6, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Chester C. Winter, Columbus, Ohio. The name and description were revised July 7, 1995.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS (contd)

The Chester C. Winter Visiting Lectureship in Urology (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall support an annual lectureship by a visiting professor of urology or one noted in that field, and appropriate expenses for the lectureship will be defrayed from the fund. A committee to administer the fund and choose the lecturer will meet annually to make preparations and will be chaired by the Director of the Division of Urology and will include the faculty member who is responsible for pediatric urology at Columbus Children's Hospital and Dr. Chester C. Winter while he is alive and able to attend. The chairperson of the Department of Surgery at The Ohio State University will be an ex-officio member of the committee. The lecture will be given to an audience including Ohio State University urology staff, residents and students interested in urology, and members of the Central Ohio Urology Society, as well as others that may be included at the discretion of the committee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director for the Division of Urology, Chairperson for the Department of Surgery and the Dean for the College of Medicine, or program administrative officer in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED FUNDS

The Janet and Grace Souders Crist Music Scholarship Fund

The Janet and Grace Souders Crist Music Scholarship Fund was established October 5, 1990, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Janet Souders Crist (M.A. Music '47) of Lancaster, Ohio. The description was revised July 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships/fellowships titled "The Janet and Grace Souders Crist Music Scholarship/Fellowship," hereafter referred to as "scholarship."

To be eligible for consideration for the scholarship, students shall be residents of Lancaster, in Fairfield County, Ohio. If no qualifying Fairfield County student is identified for two consecutive years, the scholarship may be given in the third year to a resident of a county contiguous to Fairfield County (Franklin, Hocking, Licking, Perry, or Pickaway) who meets the scholarship requirements. Preference in the selection process, however, will always be given to qualified Lancaster or Fairfield County students. Students shall also be graduating or have graduated from an accredited high school in one of the named counties.

Applicants shall be enrolled or accepted as full-time students in the University and majoring in one or more of the following disciplines within the School of Music: Theory and Composition, Music History and Literature, Music Performance, or Music Education.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS (contd)

The Janet and Grace Souders Crist Music Scholarship Fund (contd)

Applicants shall be required, in the screening process, to audition before appropriate faculty members of the School of Music. Preference shall be given to applicants who major in one or more of the following specialties: voice, violin, viola, violon-cello, piano, organ, flute, oboe, French horn, trumpet or trombone.

Applicants shall have achieved an outstanding record of music performance and a high point-hour academic average with honor roll status during their most recent year of school in high school or at the University. Applicants shall have demonstrated leadership ability and good school citizenship. Financial need shall not be a factor in the selection.

The final selection of the recipients shall be made by the Dean of the College of the Arts in cooperation with the Director of the School of Music and in consultation with the University Committee on Student Financial Aid and Janet Souders Crist (or her representative) during her lifetime.

Scholarships may be awarded to outstanding students for more than one year if they continue to meet all of the qualifications herein set forth. Seventy-five percent (75%) of the income is to be used for scholarships, and 25% of the income is to be returned to the fund's principal to promote growth of the scholarship endowment. If in any year there are no qualified applicants, the unused income shall be reinvested in the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for awards to outstanding faculty in the College of the Arts or for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University, in order to carry out the desire of the donor.

The John O. and Elsie Jenkins Memorial Scholarship Fund

The John O. and Elsie Jenkins Memorial Scholarship Fund was established April 7, 1978, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas A. Jenkins (B.S.Bus.Adm. '50) of Toledo, Ohio; Palmer L. Jenkins (B.S.Bus.Adm. '47) of Alamo, California; and John O. Jenkins, Jr. (B.S.Ed. '40; M.A. '46) of Huntington Beach, California, and relatives and friends of the Jenkins family in honor of the parents, Mr. John O. Jenkins, Sr., and Elsie Jenkins. The description was revised September 1, 1993, and again on July 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Twenty-five (25) percent of the annual income shall be returned to principal. Seventy-five (75) percent of the annual income shall be used to provide one or more scholarships to financially needy students in the College of Education. Selection of the scholarship recipients shall be made by the Dean of the College of Education in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

REPORT ON UNIVERSITY DEVELOPMENT (contd)
THE OHIO STATE UNIVERSITY FOUNDATION

CHANGE IN NAME OF NAMED FUND

The Marianna H. and P. Tennyson Williams, M.D. Endowment Fund

The P. Tennyson Williams, M.D. Endowment Fund was established May 5, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Department of Family Medicine in the College of Medicine from Chairperson and Professor Emeritus, Dr. P. Tennyson and Marianna H. Williams, Columbus, Ohio. The name of the fund was revised July 7, 1995.

The income shall support fellowships, with priority given to those pursuing academic careers in family medicine or to support the research of a fellow in training as a family medicine academician, as approved by the Chairperson, Department of Family Medicine and the Dean, College of Medicine. If funding becomes equal to or greater than that required to support a professorship position, the fund shall be renamed The Marianna H. and P. Tennyson Williams, M.D. Professorship Fund, and the income shall support a professorship position with a focus on the scholarly development of family medicine as an academic discipline as recommended by the Chairperson, Department of Family Medicine and the Dean, College of Medicine.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Thereupon the Board adjourned to meet Wednesday, August 30, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 30, 1995

The Board of Trustees met at its regular monthly meeting on Wednesday, August 30, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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August 30, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D. called the meeting of the Board of Trustees to order on August 30, 1995, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith. The Secretary notes for the record that Vice Chair Leslie H. Wexner, who was unavoidably out of state this morning, took part by means of a telephone connection which allowed him to hear all of the proceedings.

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PRESIDENT'S REPORT

President Gee:

I appreciate the opportunity to be with you today. As most of you know, I have been on vacation -- well, actually, I was on my honeymoon -- but things continued to be busy around the university despite the fact that I was gone.

The Young Scholars Program held their Summer Institute for the eighth consecutive summer, providing students in grades 7 through 12 with academic classes, study and social skills workshops, and exposure to career opportunities. For your remembrance, there are approximately 1,600 Young Scholars and, of course, this fall we will enroll the second group of Young Scholar graduates as students at the university. Having had our first group as freshman this past year, first-year students, I can say that this program has worked very, very well in the interest of our students in the university.

Among our most distinguished visitors this summer was astronaut Nancy Currie, one of our graduates, who took her second shuttle flight this summer. As many of you can remember, the "Ohio Flight." Governor Voinovich honored the shuttle crew at the Ohio State Fair since, as you recall, four of the five crew members are Ohioans. I was delighted to present them with Ohio State shirts and hats, and Nancy gave me a Buckeye that they had taken on the trip. Ohio State truly is everywhere!

This month, Ed Jennings travelled to Hanoi, just hours after the U.S. re-opened relations with Vietnam. He and Professor Charlie Bender of the Ohio Supercomputer Center, participated in a seminar with Vietnamese educators as they work to build an improved university system. The program was organized by the Big Ten through our Midwest Universities Consortium for International Activities, which has housed Ohio State and which I have had the privilege of chairing over the past several years.

The University, as you know, mourns the loss of one of our colleagues who was both an outstanding teacher and very skilled diplomat. Political Science Professor Joe Kruzel was serving as deputy assistant secretary of defense for European and NATO affairs. He was killed in an accident outside Sarajevo.

One of our students said that she took his introductory course in the Politics of Global Problems, and he was one of the best teachers she ever had. She remarked on his passion for the field and his effective communication skills. We are certainly, I think, all inspired by his commitment to public service and to peace, which he lived to the end.

While Ohio State scholars are busy literally around the world, I had a chance to see some of their work closer to home in northwest Ohio, during one of my state tours. I experienced Ohio agriculture from a farm field in Lindsey, Ohio, to the Cheerios Capital of the World -- the General Mills plant in Toledo. I am not certain if everyone

PRESIDENT'S REPORT (contd)

President Gee: (contd)

knows that we make more Cheerios than any other place in the world. Some little known fact for you can take home to your family and friends.

Darryl Knipp offered me a ride in his Case combine -- a machine about the size of this room -- and we worked a couple of rows of wheat. What I won't do for this university! I visited a Migrant Families Health Fair in Delta, Ohio, where 150 youngsters were receiving health education and information thanks to our extension faculty. From Hirzel Canning to Sauder Woodworking, I was again reminded -- again, and again, and again -- of the richness of this state and the importance of this university to its future.

To further illustrate our commitment to service, let me mention the involvement of our College of Nursing faculty in the "Back to School Rally and Health Fair" in Columbus this weekend. Our University Medical Center Health Center Partners will do various screenings. Our Ophthalmology Clinic will offer eye exams and vision testing, and the Speech, Language, and Hearing Clinic will conduct exams. Other agencies will offer information for parents and free school supplies. We are participating in this program with the Ohio Commission on African-American Males.

We are also very, very proud that in the *U.S. News & World Report* ranking of "America's Best Hospitals," the University Medical Center's endocrinology, orthopedics, and rehabilitation programs were singled out as being among the very best in the nation.

Also among the best in the nation is Blaine Wilson, Ohio State gymnast, who finished third in the U.S. National Gymnastics Championships last weekend. Furthermore, our own Coach of Men's Gymnastics, Peter Kormann, has been invited to be the coach in the United States Olympic Men's Gymnastics Team in Atlanta! He truly is at the top of his profession.

Tomorrow, we will hold Ohio State's 333rd Commencement. Nearly 2,000 graduates will receive their degrees. As those of you who regularly attend the ceremony know, I sometimes note that the graduates have earned their degrees through hard work, determination, and perspiration. Tomorrow, there will be plenty of the latter, as we converge on an arena without air conditioning we will soon correct that.

Even as we send off this class, we are getting ready for fall quarter. One sure sign of fall is the first football game. Sunday, the Buckeyes faced the Eagles of Boston College in the Kickoff Classic. As I look at the schedule, I think I should speak to Athletic Director Andy Geiger about these Catholic institutions on our schedule. If he wants to play this type of school, I might suggest Ohio Dominican College. Nonetheless, we did win, we won soundly, but we have way too many religious institutions on our schedule this year and we need to correct that.

Thank you very much, Mr. Chairman.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative Operations Committee and Executive Committee of the Hospitals Board met July 20, 1995. The Administrative Operations Committee's main

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

discussion centered on the strategy for the development of a Primary Care Network. The Executive Committee's agenda included significant discussion on a potential relationship between The Ohio State University Hospitals and Harding Hospital.

On August 24, 1995 the Administrative/Operations Committee and the Hospitals Board convened. The Administrative/Operations Committee reviewed the process and criteria to be followed when negotiating to purchase Primary Care practices and authorized entering into final negotiations to acquire a physician practice, discontinuation of discussions for a second physician practice, and entering into the "due diligence" phase of negotiation with two other practices. The Hospitals Board ratified a primary care compensation program which allows the Hospitals to financially assist in the recruitment and retention of Primary Care physicians. The Hospitals Board also received a status report on discussions with U.S. Health and Harding Hospital, development of a Health Maintenance Organization (HMO), and the development of an Integrated Delivery and Finance System.

That completes my report, however I would move for the appointment of four members to the Medical Research and Development Committee which was established by this Board at its March 3, 1995 meeting.

APPOINTMENTS TO THE MEDICAL RESEARCH AND DEVELOPMENT COMMITTEE

Resolution No. 96-19

WHEREAS under the College of Medicine Practice Plan, the Medical Research and Development Foundation (MRDF), a not-for-profit corporation, was created to operate as the conduit for moving academic enrichment funds from the practice medical practice groups to the University; and

WHEREAS at its March 3, 1995 meeting, this Board approved the amended Practice Plan to replace the MRDF with the Medical Research and Development Committee (MRDC) (Resolution No. 95-103); and

WHEREAS academic enrichment and teaching and research funds will now be transferred directly from the practice medical practice groups to the University; and

WHEREAS the MRDC will serve as an oversight body; and

WHEREAS the MRDC will consist of ten members, six elected by the faculty and four appointed by the University Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That in accordance with Resolution No. 95-103, the Board of Trustees hereby appoints the following individuals to serve on the Medical Research and Development Committee (MRDC):

Milton A. Wolf, Chairman of the Board of Trustees
E. Gordon Gee, President
Bernadine P. Healy, Dean of the College of Medicine
William J. Shkurti, Vice President for Finance.

**APPOINTMENTS TO THE MEDICAL RESEARCH AND
DEVELOPMENT COMMITTEE (contd)**

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee received five detailed reports this morning from the Treasurer, Mr. Nichols, relating to the Endowment Report, the Quarterly Endowment Investment Report, the Endowment Income Summary, the Investment Manager Ownership and Management Changes, and the Refinancing of the Firestone Promissory Note. With your permission, I have asked Mr. Nichols to summarize those for the Board.

Mr. James Nichols:

Thank you, Mr. Chairman. With regards to the Endowment Report for the past month, the market value of the Endowment at the end of the reporting period, August 18, was at \$571.6 million. I might note this is the fifth month in a row I have reported an all-time high in the size of the market value of the Endowment. This was \$10.8 million above the previous report to the Board and the market value of the equity portion of the Endowment increased \$10.9 million, while the fixed income portion decreased \$200,000. Net new additions for the month total \$1.2 million.

Since the beginning of the fiscal year on July 1, the Endowment has increased in value \$15.9 million. Current asset allocations is 63 percent in equities, 22 percent in fixed income, 7 percent in real estate, and 8 percent in cash.

With regards to the Quarterly Endowment Report -- and this would be for the quarter ending and also fiscal year ending June 30, 1995 -- the Endowment rate of return for the Fiscal Year was 15.7 percent. When viewed in terms of the 3, 5, and 10 year returns of June 30, it was between the Lehman Corporate Bond Index and the S&P 500, which is where we would expect it to be given the strong movement in the stock market.

Over the past ten years, the value of the Endowment has increased 70 percent while inflation has increased 42 percent so our investment strategers are staying well ahead of inflation. An item as the Investments Committee knows in very important to me, during fiscal year 1995, the Endowment distributed \$26.8 million to the colleges and departments for use that was intended by the donors. I might note -- as we did this morning in the meeting -- that that is almost three and a half times the amount we distributed in 1985. So that's been a very substantive move and that is even in light of decreasing the distribution a half percent some seven years ago.

The Endowment also reviewed the Income Balance Report that has previously been reviewed on an annual basis. The report includes beginning and ending cash values with additions in expenditures for the last three fiscal years. Those balances have increased each of the last fiscal years and currently stand at approximately \$22 million.

Finally, I updated the Investments Committee on management changes at WR Lazard and an announcement by Wells Fargo that they were being purchased by Barkley's.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

Lastly, the Investments Committee discussed the refinancing of the Firestone Promissory Note. The refinancing will use Endowment funds currently invested in short-term securities, current interest rate is 10.8 under the proposed scenario, the interest rate will be floating, but currently will be 5.7. That savings of about 500 basis points will amount to about \$243,000 a year in financing interest savings annually. The Investments Committee recommended that proposal and I offer it for your consideration, Mr. Chairman.

**AUTHORIZATION TO REFINANCE FIRESTONE PROMISSORY NOTE
DATED JANUARY 10, 1995**

Resolution No. 96-20

Synopsis: Authorization to pay the Firestone Promissory Note on September 1, 1995 with a payoff of \$5,300,661.77 for an annual interest savings of approximately \$243,400.00 per year, using Endowment Funds invested in short-term securities is requested.

WHEREAS pursuant to authorization from the Board of Trustees in June 1987 and December 1994, The Ohio State University purchased the 1,503 acre property of the late Raymond C. Firestone on January 10, 1995; and

WHEREAS the University executed a promissory note for the purchase; and

WHEREAS in accordance with the purchase agreement, the interest rate stipulated in the note is 10.8% per annum, and the University is able to prepay the note in its entirety, with a prepayment penalty of \$147,812.08, which will be recouped by interest savings in approximately seven months; and

WHEREAS the University is able to utilize for this payment Endowment Funds currently invested at short-term interest rates resulting in a savings of approximately \$243,400.00 per year using current rates, and net proceeds from the sale of the property will be added to the Endowment Fund:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer of The Ohio State University be authorized to utilize Endowment Funds invested in short-term investments to prepay in full the Firestone note on September 1, 1995 in the amount of \$5,300,661.77; and that the Treasurer be authorized to execute all necessary documents to effect this transaction; and

BE IT FURTHER RESOLVED, That interest will accrue on the advance at the short-term investment rate of the Endowment Fund, and will be due from net proceeds from the sale of the property.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Ambassador Wolf, and an abstention by Mr. Shumate.

(See Appendix VI for background information, page 247.)

Mr. Colley:

Mr. Chairman, Jerry May will present the monthly Development Report. Mr. May --

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Jerry May:

Thank you very much, Mr. Colley. If you will turn to your books under the tab labeled "Development," I'm going to give a two-part report. The first part will require some action and I'd like to just briefly review the first part because I'd like to spend more time on the second part because I think you'll find that helpful with regard to the University's upcoming campaign.

If you look at the last year, you will notice that we, for the second time in the University's history, stayed up at the \$90 million plus level, which we're very pleased about. We were off \$2 million largely due to fewer estate gifts than we have had in recent years -- estate gifts being transactions after estates are concluded and the money is distributed to the institution. However -- and I will show you this on a slide in a minute in the next part of my report -- our net new activity -- total new cash pledges and deferred gift commitments -- is dramatically up as it was last year and I'll show you that and elaborate on that in a little bit. I should also mention that the gifts to the Endowment this year were the second highest in our history -- \$22.3 million, a 16 percent increase over the previous year was added to the University's Endowment.

If you'll notice, your pages are a little thicker than usual in terms of the number of new funds and in the interest of time, I'd like to highlight simply one and then ask to move this particular part of my report and have you approve it. And that is, I'd like to highlight the Richard M. Ross Chair and Management that you see listed there. This is in The Max M. Fisher College of Business and was made possible by a generous gift by Mrs. Elizabeth Ross. The Chair is in memory of her late husband, Richard M. Ross, who -- as many of you know or knew personally -- was the Head of Ross Laboratories and a 1938 alumnus of The Ohio State University. We have a press release with regard to that particular gift that is here, as well as perhaps in your material.

That along with what is in there in terms of all the new funds, at this time I'd like to ask Mr. Colley to present to the Board -- for you to present to the Board approval of one new named endowed Chair and 25 named endowed funds and the revision of two funds all of these totaling \$1,974,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-21

Synopsis: The report on the receipt of gifts and the summary for June 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Richard M. Ross Chair in Management; and

WHEREAS this report includes the establishment of twenty-five (25) new named endowed funds and amendments to two (2) endowed funds:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-June
1993-94 Compared to 1994-95
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$13,098,672	\$16,518,955	26
Alumni (From Bequests)	<u>2,548,515</u>	<u>1,600,971</u>	-37
Alumni Total	\$15,647,187	\$18,119,926	16
Non-Alumni (Current Giving)	\$8,613,883	\$8,602,913	0
Non-Alumni (From Bequests)	<u>4,231,689</u>	<u>1,904,457</u>	-55
Non-Alumni Total	\$12,845,572	\$10,507,370	-18
Individual Total	\$28,492,759	\$28,627,296	0 ^A
Corporations/Corp. Foundations	\$39,706,156	\$42,278,894	6 ^B
Private Foundations	\$9,472,048	\$11,349,151	20 ^C
Associations & Other Organizations	<u>\$17,213,216</u>	<u>\$10,638,357</u>	-38 ^D
Total	\$94,884,179	\$92,893,698	-2

NOTES

A Total giving from individuals (\$28.6 million) holds strong, staying at last year's FY95 record levels. Alumni giving was up considerably (16%) with about \$2.5 million more in gifts during FY95 than last year. This was particularly evident at the \$10,000 plus giving level whereby alumni contributed \$2 million more (up 24%) this year.

The opposite was true of gifts from non-alumni where there was a drop of 28% at the \$10,000 plus giving level. This drop was mostly due to two estates valued at more than \$2 million which were received last year while no estates at this level were realized during FY95. Overall, the drop in estates transferred to the University was the only blemish in individual giving strength.

B Corporate giving remained strong during FY95. Corporations and corporate foundations contributed \$2.6 million more in FY95 than last year (6% increase).

C Three major gifts from foundations totaling more than \$4 million led the way for a 20% increase in this category for FY95.

D Last year during July-June, 234 associations or other organizations gave \$10,000 or more (\$15.8 million). This year during the same period 240 organizations or associations gave at this level for a total of only \$9.8 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-June
1993-94 Compared to 1994-95

GIFT RECEIPTS BY PURPOSE

Dollars	July through June		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$11,047,136	\$15,377,752	39
Program Support	\$66,995,467	\$61,458,052	(8)
Student Financial Aid	\$8,978,470	\$8,072,283	(10)
Annual Funds-Colleges/Departments	\$6,783,144	\$7,061,478	4
Annual Funds-University	<u>\$1,079,962</u>	<u>\$924,133</u>	(14)
Total	\$94,884,179	\$92,893,698	2

GIFT ADDITIONS TO ENDOWMENT

Dollars	July through June		
	<u>1993-94</u>	<u>1994-95</u>	<u>%Change</u>
	\$19,298,493	\$22,336,240	16

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Electric Power Systems Engineering Endowment Fund (Support of general educational activities of faculty - Department of Electrical Engineering)	\$121,839.80		\$121,839.80
Kresge Endowment Fund for Computer Visualization Laboratory in Geological Sciences (Computer Hardware for Computer Visualization Laboratory - Department of Geological Sciences)	\$119,569.00		\$119,569.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Maria A. Melnyk Franks Memorial Scholarship Fund (Two Scholarships, One for School of Music; One for OSU Marching Band)	\$49,190.00		\$49,190.00
Department of Agricultural Education Program Excellence Fund (Program Support for Department of Agricultural Education)	\$30,000.00		\$30,000.00
The Van Wert County Extension Endowment Fund (Program Support for Van Wert County Extension)		\$30,000.00	\$30,000.00
The Richard L. Bere Agricultural Economics Scholarship Fund (Scholarships - Department of Agricultural Economics and Rural Sociology)		\$25,000.00	\$25,000.00
The WOSU Stations Fund (Support of WOSU Stations)	\$25,000.00		\$25,000.00
The Andreas Dorpalen Memorial Fund (Support for Graduate Student Travel to Germany While Working on Dissertation - Department of History)		\$20,000.00	\$20,000.00
Shirley Brooks-Jones and Ronald Jones Student Support Fund for Study Abroad in Agriculture and Natural Resources (Support for Students Studying Abroad - College of Food, Agricultural and Environmental Sciences)	\$18,971.32		\$18,971.32
The Belmont County 4-H Endowment Fund (Program and Scholarship Support for 4-H in Belmont County)	\$18,968.29		\$18,968.29
The J. Robert and Catharine P. Warmbrod Graduate Education and Research Fund (Program Support for Department of Agricultural Education)	\$17,748.00		\$17,748.00
The George E. Ruff Scholarship Fund (Scholarships to Former State Officers in Future Farmers of America - College of Food, Agricultural and Environmental Sciences)		\$16,413.22	\$16,413.22

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Paul E. Bates Chemical Engineering Scholarship Fund (Scholarships - Department of Chemical Engineering)	\$15,000.00		\$15,000.00
The John F. Disinger Endowment Fund (Scholarships - Sustainable Resource Management Program - School of Natural Resources)	\$15,000.00		\$15,000.00
The Lee Johnston Scholarship Endowment Fund (Scholarships - School of Natural Resources)	\$15,000.00		\$15,000.00
The Donald and Nancy Lamport Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)	\$15,000.00		\$15,000.00
Master of Arts in Public Policy and Management Scholarship Fund (Scholarships - Public Policy and Management Master's Program)	\$15,000.00		\$15,000.00
The George Sladoje Innovation Fund in Business (Funding for New Projects and Activities - Fisher College of Business)	\$15,000.00		\$15,000.00
The Ohio State University Retirees Association Endowment Fund (Support for Programs and Activities of OSU Retirees Association)		\$15,000.00	\$15,000.00

Change in Description of Named Endowed Funds

Sara Ann "Leach" Adams Loan Fund
Shirley A. Brooks-Jones Scholarship in Agriculture

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Richard M. Ross Chair in Management (Support for a Chair in The Max M. Fisher College of Business)	\$1,255,000.00	\$1,255,000.00
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Manuel Barkan Endowed Fellowship Fund (Support for Students Completing Doctoral Dissertations - Department of Art Education)		\$32,000.00	\$32,000.00
James R. and Vylee Calvert Garstick Permanent Endowment Scholarship Fund in the College of Optometry (Scholarships for Third & Fourth Year Students - College of Optometry)		\$25,000.00	\$25,000.00
The John D. Rudolph Fund for Author Speakers (Support to Bring an Author to Campus for Freshman Book Program - University Honors Program)		\$19,500.00	\$19,500.00
The Clarence A. and Beatrice Rohrbach Memorial Scholarship Fund (Scholarships - College of Food, Agricultural and Environmental Sciences)	\$15,000.00		\$15,000.00
Student-Alumni Council Service Endowment Fund (Support of University-Related Service Projects - Office of Student Life)		\$15,000.00	\$15,000.00
Student-Alumni Council Upperclassman Scholarship Fund (General University Scholarships)		\$15,000.00	\$15,000.00
Totals	\$386,717.41	\$1,587,482.22	\$1,974,199.63

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

Electric Power Systems Engineering Endowment Fund

The Electric Power Systems Engineering Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with dollars transferred into the University's Permanent Endowment Fund by the Department of Electrical Engineering. This transferred asset represents gifts from industry to The Ohio State University Development Fund for the Department of Electrical Engineering.

All assets are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Electric Power Systems Engineering Endowment Fund (contd)

The annual income shall be used to support general educational activities of the electric power systems faculty of the Department of Electrical Engineering. The Chairperson, with the advice and consent of the electric power systems faculty, will be primarily responsible for authorizing expenditures from the Fund's annual income. Any unused yearly earnings will remain in the income account and will not be reinvested into the Fund's principal.

This Fund should benefit the University in perpetuity. If the need for the Fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson of the Department of Electrical Engineering and the concurrence of the electric power systems faculty.

\$121,839.80

Kresge Endowment Fund for Computer Visualization Laboratory in Geological Sciences

The Kresge Endowment Fund for Computer Visualization Laboratory in Geological Sciences was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni, corporations, foundations, faculty, students and friends of the Department of Geological Sciences.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the computer visualization laboratory with computer hardware for Geological Sciences as determined by the chairperson of the Department of Geological Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$119,569.00

The Maria A. Melnyk Franks Memorial Scholarship Fund

The Maria A. Melnyk Franks Memorial Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Richard L. Franks (B.A. Humanities, 1977) and friends in memory of Maria A. Melnyk Franks.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Maria A. Melnyk Franks Memorial Scholarship Fund (contd)

The intent of the fund is to provide scholarships in perpetuity for students actively involved in music study at Ohio State as music majors or members of The Ohio State University Marching Band. The annual income shall be divided equally to provide two scholarships.

One scholarship shall be awarded to an outstanding undergraduate or graduate student enrolled at The Ohio State University's main campus in Columbus. Priority shall be given to students with a major in piano performance. If no piano majors qualify, the scholarship may be awarded to any music major. The second shall be awarded to an outstanding undergraduate or graduate student who is an active member of The Ohio State University Marching Band. The marching band scholarship may be held by a student from any school or department on the University's main campus.

For the first four years, priority will be given to graduates of public or private schools in Montgomery, Frederick or Carroll Counties in the State of Maryland. If no students from these Counties qualify, the funds may be awarded to any student who qualifies for either scholarship. If, in any given year, there are no qualified recipients, the income shall be returned to the fund's principal. After the first four years, the geographic limitations described here are to be removed.

Scholarships may be renewed up to four years by any individual recipient. All recipients must maintain a minimum grade point average as stipulated by School of Music and University policies.

The selection of the recipients shall be made by the director of the School of Music and the director of The Ohio State University Marching Band in consultation with the University Committee on Student Financial Aid with approval of the dean of the College of the Arts.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with recommendations from members of the Franks family (Richard L., Charles R., Virginia L. Franks, and Connie A. Sanders or their heirs) in consultation with the appropriate college dean, school director, or program administrative officer in order to carry out the desire of the donor.

\$49,190.00

Department of Agricultural Education Program Excellence Fund

The Department of Agricultural Education Program of Excellence Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of the Department of Agricultural Education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the benefit of the Department of Agricultural Education or its successor as recommended by the Chairperson of that Department.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Department of Agricultural Education Program Excellence Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the Department of Agricultural Education cease to exist through any reorganization of the University, the income or the principal may then be used by the Board of Trustees for any purpose whatsoever, with preference being given to recommendations of the appropriate official of the University who is then directly responsible for agricultural education, agricultural communication, extension education, or rural sociology programs.

\$30,000.00

The Van Wert County Extension Endowment Fund

The Van Wert County Extension Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Ohio State University Extension, Van Wert County, and other friends of the Van Wert County Extension program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational programs in Van Wert County. This support may include, but is not limited to, the funding of scholarships and awards for Extension volunteers and friends of Extension; sponsoring seminars and programs; and purchasing material or services that will supplement Extension programming or increase the visibility and public support for Extension in Van Wert County. All expenditures from this fund shall be approved by the Extension Advisory Council in Van Wert County and the Extension staff.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used only for furthering the education of Van Wert County citizens as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local donors.

\$30,000.00

The Richard L. Bere Agricultural Economics Scholarship Fund

The Richard L. Bere Agricultural Economics Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Kroger Company.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Richard L. Bere Agricultural Economics Scholarship Fund (contd)

The annual income shall be used to support undergraduate student scholarships in the Department of Agricultural Economics and Rural Sociology. The student recipients, who shall be enrolled in the Department of Agricultural Economics and Rural Sociology shall have demonstrated both academic promise and financial need. Selection shall be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chairperson, Agricultural Economics and Rural Sociology, or its successor in order to carry out the desire of the donor.

\$25,000.00

The WOSU Stations Fund

The WOSU Stations Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts from individuals, businesses, foundations, and others for the support of the WOSU Stations and their successors. The establishment of this Fund within the University's Permanent Endowment Fund was recommended and approved by The Friends of WOSU, an Ohio Nonprofit Corporation.

Except as hereinafter provided, all assets are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The uses of the net income of the WOSU Stations Fund shall be determined by the Board of the Friends of WOSU (the Board of Directors of the Friends of WOSU), or of the Friends Board of the successors to the WOSU Stations, which board shall establish an Endowment Commission to effectuate its decisions concerning the Fund. Such Commission shall consist of seven members, as follows: the President and the Treasurer of the Friends Board and the Director of the Stations who shall be ex-officio members; and four at-large members selected by the Board, two from among the current individual contributors and two from among the current business and foundation contributors. In selecting the business and foundation members, the Friends Board shall select the two institutions from which the members are to come, request a list of at least three candidates, with their qualifications, from each and appoint one members from each list. The ex-officio members shall serve during their terms of office; the at-large members (except three of those appointed at the inception of the Commission whose terms shall expire at the end of one, two, and three years respectively) shall each serve a four year term and may be reappointed by the Friends Board for one additional four year term. The Commission shall organize itself and elect its own officers in accordance with rules established by the Friends Board, which rules shall provide that the term of no more that one at-large member shall expire in any one year.

The Endowment Commission shall make recommendations regarding the following to the Friends Board which shall have the authority respecting the WOSU Stations Fund:

1. To withdraw any part or all of the current year's net income, and, after net income has been exhausted, to withdraw principal from the Fund, such withdrawals to be used for the purposes of the WOSU Stations or their successors as determined by the Friends Board. Net income not withdrawn by the end of each year shall be added to the principal of the Fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The WOSU Stations Fund (contd)

2. Should the WOSU Stations cease to be affiliated with The Ohio State University, the Friends Board has the authority to withdraw part or all of the Fund from the University's Permanent Endowment Fund.
3. To amend this document in order to make changes consistent with the purposes of the WOSU Stations Fund.

Should the need for the Fund as described cease to exist or so diminish as to provide unused income, the Friends Board shall determine an alternate use or disposition of the Fund.

If there is a change in the name of the Friends Corporation or of the public broadcasting station it supports, such new name shall be substituted above without affecting the validity of this document.

\$25,000.00

The Andreas Dorpalen Memorial Fund

The Andreas Dorpalen Memorial Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Rose-Marie Dorpalen in memory of her husband, Andreas Dorpalen. Andreas Dorpalen was Professor of German and European History at The Ohio State University from 1958 until his retirement in 1978. Professor Dorpalen was known as an inspiring teacher and a brilliant scholar. He is best remembered for his books, *The World of General Haushofer: Geopolitics in Action*; *Heinrich Von Treitschke*; *Hindenburg and the Weimar Republic*; *Hindenburg in der Geschichte der Weimarer Republik*; and *Europe in the Twentieth Century*.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to a graduate student enrolled in the Department of History to support travel to Germany when working on a doctoral dissertation in the areas of nineteenth or twentieth century German history. Applications will be solicited from graduate students and evaluated by an appointed committee. Recipients will be informed by the department chairperson. Awards need not be made each year and are made at the discretion of the committee and department chairperson. Each year the Andreas Dorpalen Award is awarded, it will be announced by the Department of History.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in consultation with the chairperson of the Department of History in order to carry out the desire of the donor.

\$20,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Shirley Brooks-Jones and Ronald Jones Student Support Fund for Study Abroad
in Agriculture and Natural Resources

The Shirley Brooks-Jones and Ronald Jones Student Support Fund for Study Abroad in Agriculture and Natural Resources was established August 30, 1995, by the Board of Trustees of The Ohio State University with initial gifts to The Ohio State University Development Fund from Shirley Brooks-Jones (B.A. English 1994), and Ronald Jones. This fund was created in honor of their parents who were natives of southeastern Ohio -- Maxine Helen Matthews (B.S.Ed. '24), Willard Ray Jones, Lena Ruth White and Raymond Brooks.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment shall be used for undergraduate students studying abroad for academic credit awarded for participation in formal courses (excluding independent studies). Use of income to include, but not exclusively, transportation, books, fees and tuition. The funds shall be awarded to undergraduate students who are enrolled in the College of Food, Agricultural and Environmental Sciences, including the School of Natural Resources and the Agricultural Technical Institute. Preference shall be given to students with financial need who are from southeastern Ohio. Awards shall be made by the Assistant Dean for Student Affairs or his/her designee in the College of Food, Agricultural and Environmental Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in Perpetuity. If the need for the fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donors.

\$18,971.32

The Belmont County 4-H Endowment Fund

The Belmont County 4-H Endowment Fund was established August 30, 1995 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Robert W. Lang, (B.S.Agr. '24) former County Extension Agent, Belmont County 4-H Council, and Friends of 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund, but not limited to, 4-H Camp Scholarships for Belmont County Youth to Camp Piedmont and to enhance 4-H Programs in Belmont County with scholarships for leadership and citizenship programs for youth and adult volunteers, promotion, and/or priority needs as determined by the County 4-H Council and the County Extension Agents.

An annual budget will be developed by a special committee made up of 4-H Council members, Ohio State University Extension, Belmont County Agents, and selected lay individuals.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Belmont County 4-H Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$18,968.29

The J. Robert and Catharine P. Warmbrod Graduate Education and Research Fund

The J. Robert and Catharine P. Warmbrod Graduate Education and Research Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from former students, friends, family and colleagues of J. Robert Warmbrod in honor of his retirement.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to enhance the quality of graduate education and research in the Department of Agricultural Education. Uses shall include, but not exclusively, support of graduate and faculty research; visiting lecturers, consultants or professors; registration or tuition fees for graduate students and faculty for attendance at symposia, workshops, or conferences pertaining to their graduate studies; graduate courses taught or to be taught, or research. The uses of the funds shall be directed by the Chairperson, Agricultural Education, or his/her successor.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson, Agricultural Education, or his/her successor in order to carry out the desire of the donors.

\$17,748.00

The George E. Ruff Scholarship Fund

The George E. Ruff Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with the initial gifts to The Ohio State University Development Fund from George E. Ruff (B.S.Agr. '63), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship annually to an undergraduate student who is enrolled in the College of Food, Agricultural, and Environmental Sciences and has held a state officer position in the Future Farmers of America (FFA) program. The student must also possess at least a 3.0 GPA on a 4.0 scale. Scholarship recipient will be selected in consultation with the

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George E. Ruff Scholarship Fund (contd)

University Committee on Student Financial Aid. Unawarded or unclaimed current-year earnings will be added to the principal of the endowment.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$16,413.22

The Paul E. Bates Chemical Engineering Scholarship Fund

The Paul E. Bates Chemical Engineering Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Paul E. Bates (B.Ch.E. '49) of Woodlawn, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to worthy and deserving Chemical Engineering students who have demonstrated promise of academic achievement. Preference will be given as follows: 1) African-American graduates of Columbus (OH) East High School; 2) African-American graduates of Cincinnati (OH) Princeton High School who are Woodlawn, Ohio, residents; 3) other African-Americans; and 4) women. The award recipients shall be selected by the Chairperson of the Department of Chemical Engineering in consultation with the University Committee on Student Financial Aid. The award is renewable. The Chemical Engineering department chairperson will reinvest all unused annual earnings into principal before the end of each fiscal year. The department chairperson also is expected to communicate yearly with the donor regarding the Bates Scholarship Program and its scholars.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The John F. Disinger Endowment Fund

The John F. Disinger Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with various gifts to The Ohio State University Development Fund in honor of Dr. Disinger's 1995 Alumni Award for Distinguished Teaching.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The John F. Disinger Endowment Fund (contd)

The annual income shall be used to provide scholarship support for upper division undergraduate students enrolled in the Sustainable Resource Management Program of the School of Natural Resources and/or for resident instruction in environmental history and/or environmental impact evaluation in the School of Natural Resources. Selection of scholarship recipients shall be made in consultation with the University Committee on Student Financial Aid. The uses of the funds shall be administered by the Director, School of Natural Resources, or his/her successor.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director, School of Natural Resources, or his/her successor in order to carry out the desire of the donors.

\$15,000.00

The Lee Johnston Scholarship Endowment Fund

The Lee Johnston Scholarship Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family of Lee Johnston of Ohio, in memory of Lee Johnston.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more scholarships to junior or senior students in the School of Natural Resources at The Ohio State University. The students must possess leadership skills and maintain active participation in student/professional organizations within the School of Natural Resources. Selected students must demonstrate academic ability and a need for financial assistance. Selection of the award recipients shall be made by the Director, School of Natural Resources, and its scholarship committee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

The Donald and Nancy Lamport Scholarship Fund in Pharmacy

The Donald and Nancy Lamport Scholarship Fund in Pharmacy was established August 30, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Donald (B.S.Pharm. '54) and Nancy (B.S. Occupational Therapy 1953) Lamport, Indianapolis, Indiana.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Donald and Nancy Lamport Scholarship Fund in Pharmacy (contd)

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Master of Arts in Public Policy and Management Scholarship Fund

The Master of Arts in Public Policy and Management Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a transfer of funds from the Public Management Programs.

All funds are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for a scholarship for a Master of Arts student enrolled in the Public Policy and Management Master's Program. Recipients shall be selected by the Director of the Public Management Programs in consultation with the faculty of the Public Policy and Management Master's Program and the University Committee on Student Financial Aid. Criteria for the award include financial need, professional development potential, and commitment to public service.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of the Public Management Programs in consultation with the faculty of the Public Policy and Management Master's Program in order to carry out the desire of the donor.

\$15,000.00

The George Sladoje Innovation Fund in Business

The George Sladoje Innovation Fund in Business was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mr. George Sladoje (B.S.Bus.Adm. '65) of Glenview, Illinois.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George Sladoje Innovation Fund in Business (contd)

The annual income shall be used by the Dean of the Fisher College of Business to fund new projects and activities which further the interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive review processes.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The Ohio State University Retirees Association Endowment Fund

The Ohio State University Retirees Association Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the members and friends of The Ohio State University Retirees Association in honor of and in memory of those retirees who have devoted their professional lives to the service of The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the support of programs and activities which enhance the purposes of The Ohio State University Retirees Association. Distribution of the income shall be approved by the Executive Board of Directors of The Ohio State University Retirees Association upon the recommendation of the Endowment Committee of the Association.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate University administrative officers in order to carry out the desire of the donors.

\$15,000.00

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

Sara Ann "Leach" Adams Loan Fund

The Sara Ann "Leach" Adams Loan Fund was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Sara Ann Adams (D.D.S 1977) in her memory. The description was revised August 30, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

Sara Ann "Leach" Adams Loan Fund (contd)

The annual income will be used to help first, second, or third year students in Orthodontics. The income will be loaned to the students at an interest rate being used for other University loan funds. No interest should be accrued on the loan until six months after the students' graduation. The loan should be paid back as soon as possible, but in no event should the loan be outstanding five years after graduation. Should the income account exceed the loans, the excess should be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, as recommended by the College of Dentistry and/or appropriate University official in order to carry out the desire of the donors.

Shirley A. Brooks-Jones Scholarship in Agriculture

The Shirley A. Brooks-Jones Scholarship in Agriculture was originally established February 6, 1981, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Shirley A. Brooks-Jones (B.A. English, 1994). The name and description were revised February 3, 1995, and the description was further revised August 30, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the principal is to be used to provide scholarships for incoming freshmen enrolled in the undergraduate degree program of agriculture. First preference shall be given to students who are residents of Vinton County, Ohio, and, in turn, other southeastern Ohio residents. The students need not be honors students but should instead be those whose grade-point average in high school shows evidence of potential for success in college and who come from homes of modest means. Recipients may apply for and receive a first renewal of the scholarship. The selection of the recipients shall be made by the University Committee on Student Financial Aid based on recommendations of a committee comprised of the Dean of the College of Food, Agricultural and Environmental Science, the Assistant Dean for Student Affairs in the College of Food, Agricultural and Environmental Sciences, and Shirley A. Brooks-Jones during her lifetime. Following her death, the third individual on the committee shall be a faculty member in agriculture who is familiar with the needs of students from southeastern Ohio.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference being given to recommendations from the appropriate administrative official who is then directly responsible for curricula in agriculture in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED CHAIR

The Richard M. Ross Chair in Management

The Richard M. Ross Chair in Management was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Elizabeth M. Ross (B.S.Ed. '40) of Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED CHAIR (contd)

The Richard M. Ross Chair in Management (contd)

The annual income is to be used to support The Richard M. Ross Chair in Management in The Max M. Fisher College of Business. Appointment to the Ross Chair will be made upon recommendation of the Dean of The Max M. Fisher College of Business to the University Provost and with approval of the University Board of Trustees.

\$1,255,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Manuel Barkan Endowed Fellowship Fund

The Manuel Barkan Endowed Fellowship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Theresa (Toby) Barkan Willits (M.A., Social Admin., 1951) of Dublin, Ohio.

Income provided by the Foundation shall be distributed to the Department of Art Education to be used to support the research of one or more graduate students who are completing work on their doctoral dissertations. The annual award(s) made with this income shall be determined by an appropriate committee of the faculty of the Department of Art Education, and the award shall be called the "Manuel Barkan Dissertation Fellowship." The principal criteria for the award should be the academic record of the recipient and the potential scholarly contribution of his/her dissertation research.

\$32,000.00

James R. and Vylee Calvert Garstick Permanent Endowed Scholarship
Fund in the College of Optometry

The James R. and Vylee Calvert Garstick Permanent Endowed Scholarship Fund in the College of Optometry was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Dr. James R. Garstick. Dr. Garstick, a private practitioner in Columbiana, Ohio, for 42 years and a 1951 graduate of The Ohio State University College of Optometry has enjoyed a very successful and productive career as an optometrist. His work ethic and very strong commitment to continuing education in the field of optometry has set an example for future students to emulate.

The annual income from this fund shall be used to award scholarships to third and fourth year optometry students with financial need. The award recipients shall be selected by the Dean of the College of Optometry program or designee in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year scholarship pool or used to increase the fund's principal.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Clarence A. and Beatrice E. Rohrbach Memorial Scholarship Fund

The Clarence A. and Beatrice E. Rohrbach Memorial Scholarship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from their sons as a memorial to their parents. One or more of their sons, David C. (B.S. Animal Science 1958), Kenneth G. (B.S. Horticulture 1962), Roger P. (Bachelor, Agricultural Engineering 1965; Ph.D. Agricultural Engineering 1968) and Keith V. (B.S. Horticulture 1970; M.S. Horticulture 1971; Ph.D. Agricultural Education 1975) attended The Ohio State University every year for 21 consecutive years.

Income provided by the Foundation shall be used to provide a scholarship annually to the College of Food, Agricultural, and Environmental Sciences undergraduate student including Agricultural Engineering, who, including their siblings' attendance at OSU, has established the greatest number of years of attendance at OSU. Ties will be broken by selecting the student with the highest demonstrated record of academic achievement. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. Unawarded or unclaimed current year earnings will be added to the principal.

\$15,000.00

Student-Alumni Council Service Endowment Fund

The Student-Alumni Council Service Endowment Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Student-Alumni Council (SAC).

Income provided by the Foundation shall be distributed to the Office of Student Life to support University-related service projects which have a philanthropic and/or benevolent purpose of enhancing the benefits to the greater campus community and promoting awareness of activities and student lifestyles at The Ohio State University.

The service project(s) to be supported and at what monetary level will be suggested to the general membership for approval each year by the SAC Service Committee. The committee will be comprised of the following: the SAC treasurer, a SAC executive board member, a SAC general member, a representative from The Ohio State University Alumni Association, Inc., and a representative from the Office of Student Life. Selection of the project(s) will be based upon a written application submitted by a general member.

\$15,000.00

Student-Alumni Council Upperclassman Scholarship Fund

The Student-Alumni Council Upperclassman Scholarship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Student-Alumni Council (SAC).

Income provided by the Foundation shall be distributed to The Office of Student Financial Aid to be used to award scholarships to students at The Ohio State University who have successfully completed three (3) quarters of undergraduate curriculum at The Ohio State University or any other

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Student-Alumni Council Upperclassman Scholarship Fund (contd)

university and intend to remain enrolled for at least three (3) quarters after receipt of the scholarship at The Ohio State University. The number of awards to be given and the amount of each award will be determined each year by the SAC Scholarship Committee in consultation with the University Committee on Student Financial Aid. Each award will be used by the recipients for the following academic year. If the earned income is insufficient in any given year to meet the award stipends, then the difference will be paid by the SAC; should the earned income be greater, however, then the balance shall be added to the fund's principal.

Scholarship applicants will be interviewed by the Scholarship Interview Board. Members of this Board will be selected by the SAC Scholarship Committee. The Board will be comprised of three SAC members: the Treasurer, an Executive Board member, and a general member. The Scholarship Committee will select two additional members of the Interview Board; one from The Ohio State University Alumni Association, Inc. and the other from the University faculty.

\$15,000.00

The John D. Rudolph Honors Fund for Author Speakers

The John D. Rudolph Honors Fund for Author Speakers was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from John D. Rudolph (B.S. Industrial & Systems Engineering 1990) of Fishers, Indiana.

Income provided by the Foundation shall be used to bring an author to campus to meet with the student participants in the Freshman Book Program. This program is sponsored annually by the University Honors Program. Expenditures will be authorized by the Director, University Honors Center, or his/her designee.

\$19,500.00

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN

Ambassador Wolf:

I suppose Mr. May will continue with the campaign report.

Mr. May: [Slide Presentation]

Yes, I will, thank you. I have a couple of slides that I thought might be helpful for everyone to see, that talk a little bit about the University's upcoming campaign that we are going to kick off under President Gee's leadership on September 28.

If I could start out by saying, all of you are volunteers on behalf of the University. You volunteer your time around this table and during a campaign, you're going to get

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

asked a lot of questions and many of you -- as we all know -- have been deeply involved already in the planning of the campaign and helping us along the way. You're going to get asked some questions and I'd like to show you a couple pieces of information that hopefully will answer many of these questions and give you a little bit of overview of the campaign.

The first question you are going to be asked is, "Why do we have a campaign at a major University like Ohio State, particularly since we just finished one five years ago?" And the reasons for that are many, but let me just give you a couple to respond to.

One is, we need it to remain competitive as a university and if we want to continue to increase and improve, we need to have campaigns to ratchet up private support. The second reason and perhaps the most important reason is we need to have campaigns to help focus on high priority needs that have to do with the academic mission of the institution.

Another very important reason we have campaigns is to raise the level of support and participation by our alumni and by our friends to new higher levels because of the intensity and the focus and the credibility of the campaign and, frankly, because of the credibility of the leadership.

With that, what I'd like to do is simply show you a couple slides that will help elaborate on what we're talking about. In terms of why we have campaigns and the impact of campaigns -- if you'll just take a look at this that goes back to 1987-88, what you are going to see on these particular charts is something that's kind of interesting. Before the last campaign, in the early 80's, we were raising -- which is the blue section along the bottom -- and receiving in gift receipts up in the neighborhood of \$30, \$40, and \$50 million progressively during that period of time. The last campaign moved us -- as you can see, that campaign ended in 1990 -- into the \$60 million range and we plateau there.

What you can also see during that period of time -- particularly the peak years of the campaign -- '87, '88, and '89, you can see the red section which are new net gifts -- acquisitions. In other words, new net pledges that have come in that hadn't been received by the University at that point. You see they grow a little bit during that period of time and when that campaign ended, you will see they go down to \$4 million, \$5 million, \$4 million. What happens is, that is a direct result of what campaigns' impact are.

You also see some deferred commitments that were pretty high during that period because we were really working hard on deferred commitments during that period. We invested more in our fundraising enterprise, both in terms of development staff, in terms of volunteers, and particularly in terms of academic leaders being part of the campaign.

Now if I can take you to the two years of our nucleus fund, which are the last two bars in the bar graph -- 1993-94 and 1994-95 -- you will see, once again, we have reached a new plateau in terms of being up in the \$90 plus million market in receipts. We are pleased about that, but we are particularly interested in having the section that is the red section begin to increase and then the small white section on top of that -- those are the net new pledges. You can see they are much more dramatic than they even were during peak time of the last campaign. That is a very important part, because we are trying to create momentum at this point when we do begin our

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

campaign on September 28. We have had leadership gifts over the last two years for a lot of projects and for a programs that are in the pipeline for the future.

I should also mention that during this time -- because of the work of the Trustees and the Foundation Board and Mr. Shkurti and the financial people -- we invested significantly more in our fundraising enterprise in the last two years. And there is a direct relationship to that and I will talk a little bit more about that as we move to the next slide.

The other question that you are going to get is, "How does Ohio State rank?" You are going to get a question like, "Do other colleges and other major universities have campaigns like this?" and the answer is they do. The answer is we are very competitive in terms of our ranking.

What you see here are the top 11 public universities in America in terms of fundraising, in terms of private gift receipts. This is out of a total of 270 reporting. So think about that for just a minute -- 270 public universities in America who report and The Ohio State University is listed number 9 out of 270. That is directly related to the effort that this University put in on its campaign in the last decade and that is why we have a campaign now because we want to continue to be a leader -- we want to continue to be a top ten as we move into the next century.

One of the other things that I can tell you about those that you will get questions about is all of the universities that are ahead of us -- University of Wisconsin, Illinois, Washington, Michigan, Minnesota, Indiana, and so forth -- are all not only having campaigns, but many of them are in their second and third, and in one case, fourth comprehensive campaign in their history. So there is a direct relationship to focusing on fundraising priorities -- that is high priority, academic priorities of the institution and needs, the investment of staff and volunteers in the effort in where you end up on this. So we are doing well at this particular point in time.

I should also mention at this time that while it is very interesting to compare ourselves to the other institutions to remain competitive, what we are really interested in is the next slide. I am going to show you two slides here. There are actually eight categories. What the campaign is for is what is the most significant part and this is what Provost Sisson and his staff and some of my senior staff have been working on for the last year and a half -- paralleling the restructuring process.

The deans of the University and other academic leaders -- such as in the James Cancer Hospital, the Wexner Center, and Athletics, and so forth -- have identified their highest priority needs. This is simply a summary of those, it is not comprehensive. If it was comprehensive we would need many, many charts and we would not be able to take all that time. But what you need to know is the principle objectives of this campaign are students. We are looking for a lot of student support and scholarship support all across -- whether it is for Critical Difference for Women scholarships or minority scholarships or merit scholarships, whatever. Every college in this institution has a priority for scholarships, so each of them plugs in here and each of them has their own list but this is a summary of the categories themselves.

Secondly, faculty and teaching. It is very important we know that we have more Endowed Chairs and more Professorships so that we can remain competitive, attract great, new faculty and keep the best faculty so that they don't go to the other institutions that are also doing a good job raising money.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

Quality learning environment is what you have heard from me the most over the last year or so. That has to do with the quality of our facilities, the Fisher College of Business, Knowlton School of Architecture, Food, Science, and Technology building, the new Arena, and so forth. These are all priorities in this campaign. This particular list is comprehensive at this point. It is conceivable that sometime during the campaign, we will come back and ask you to consider adding one or two facilities, but at this point and time, this a stable list and it's something we need to focus on in a big way.

The other area that I'd like to talk about before I go to the other four categorical areas are the arts, culture, and libraries in this campaign. I put those on there because as President Gee and I traveled the coasts of this country, we find that the Wexner Center for the Arts, in particular, has become a focal point for a lot of distinctiveness at The Ohio State University. We also have great colleges that surround the arts and that help support us in the arts and have some very distinctive features, but we've decided that this is a very important feature for The Ohio State University and will be one of the featured objective areas of the campaign thematically.

Another area that is an ongoing area that would happen regardless of whether we had a campaign or not, is the importance of research and partnerships, but we wanted to highlight that in any case. This is where we are looking for new laboratories, we are looking for new support for research and key technologies, and this is in partnership with the research operation and particularly with the deans of the colleges that are pursuing this.

Academic learning and leadership is the area that is really code-word for service. That continues to be a key part of our mission. We know that the things that you see listed there are just a few of the many interventions and the many activities where we go into schools to try to improve educational systems, where we go into all kinds of other organizations in our state to help improve the condition of other programs and other institutions.

Health and Wellness is a very important objective in this campaign. We have one of the finest medical complexes with our whole Medical Center and our James Cancer Hospital, and we will continue to pursue that. It will be a very substantial part of the overall campaign goal.

Finally, annual giving. If someone says to you, "I only read in the newspaper that they're interested in these million dollar gifts." We are very interested in very large gifts, but we anticipate in this campaign that we are going to need something in the neighborhood of \$80 million plus from gifts of \$500, \$1,000, and \$2,500. So when people say, "My gift doesn't make a difference," I wanted to make sure that you had some ammunition as you talk to people that every single gift is going to make a difference in this campaign and it is going to be very important.

One more thing that I think is important for me to give you as background here and that is, not every single objective in this campaign that is on every dean's list is going to be funded. We focused on the most marketable ones and we think we have put ourselves in a position where we are going to be able to do a lot of those. But it is a combination of the interest of the donor, matched with the involvement of the dean and academic leadership that really results in the success of reaching the individual objectives.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

As Provost Sisson has talked with the deans and as I have talked with the deans, they now know that the amount of money raised for any particular unit is directly proportional to how much time they, as academic leaders, involve themselves in the fundraising process with us. We think this is a very, very important part. I can just tell you that the Provost has made this a very high priority himself in terms of his own personal time, as well as supporting this.

Now, any campaign needs to have great objectives, it needs to have an articulate case, it needs a good development staff to support people, and so forth, but it needs volunteers. So today we have already announced -- and it is in the paper this morning -- some of the leadership that stars in this campaign, but it first starts with you all around this table. We know that you give more time than probably any volunteer on behalf of the University and your involvement in this campaign is critical. You have delegated to The Ohio State University Foundation Board the responsibility to make sure we have a healthy and functioning fundraising program. I can tell you that under the leadership of Bernie Gerlach, those Board members take that responsibility very seriously and have been extremely generous themselves.

Now if you look on this slide, you will notice a new box that is a little bit different -- it is called, "National Campaign Executive Committee." The National Campaign Executive Committee is the group of people that will be made up some of Foundation Board Members themselves and the co-chairs of the campaign. We will announce those names as we get to the campaign kickoff. It will number about 25-30 total, but that group will be led by the co-chairs of the campaign.

As you know, two of those co-chairs sit around this table -- Ambassador Wolf and Leslie Wexner. In addition to that, Bernie Gerlach and Teckie Shackelford, from Columbus, and in addition to that, Mr. Larry Barnett of New York City and Palm Springs. All of whom have agreed to lead this campaign and lead the National Campaign Executive Committee. In addition to that, we have two honorary chairs -- that are in the press release that is around today -- Max Fisher of Detroit and John Berry, Former Trustee, from Dayton, Ohio.

The last thing I'd like to say about the volunteers is, if you look at the bottom, you see the College and Constituent Development Committees and Boards. There are over thirty of these college and constituent development committees. They range from the Alumni Association has a campaign committee for Alumni House that will make this wonderful addition onto this facility; to the College of Humanities Advisory Committee; to the College of Business Advisory Committee, to the College of Medicine, to the James Cancer Hospital, and so forth.

This group, plus the National Major Gift Committees -- which I'm going to show you in just a moment -- make up the people that will be doing a lot of the asking in this program and are also the people that give a lot of the gifts in this program. Those two boxes on the bottom now number 1,300 volunteers -- alumni and non-alumni -- who have said, 'we want to help Ohio State during this campaign' -- 1,300 all of whom we are inviting back to campus in the coming months.

I should also add, when you think about volunteers that we need to make sure that this is a national campaign and so what you see here are the places in the United States where we have begun to recruit volunteer committees. They will number several hundred. These are people that will help one particular unit and they will help the whole University. But you can see them in cities all around Ohio at this point, also California, Texas, Florida, the East Coast, and all over the Midwest.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

We are also supported in this process by the great work of the Alumni Association. The Alumni Association is not necessarily in the fundraising business, although we know that under Dan Heinlen's leadership, the Alumni Association spent a lot of time making gifts to the University and they encourage their people to make gifts, particularly scholarship gifts. In addition to the Alumni House, we know that the Alumni Association keeps people involved in the institution and as long as they continue to do that, we will have people that are more interested in giving to this institution and reinvesting and giving back.

The last thing that I want to say before I open this up to any questions regarding the campaign and this brief overview, is you are also going to get questions about the goal. While I've said to you from the beginning -- and in my judgement the most important thing is what the campaign is for -- people will say, "What is the goal going to be?"

A year and a half ago, I mentioned to you and mentioned publicly that we had done an estimate that we can raise \$650 million preliminarily during the course of this campaign. We now believe we can raise more than \$650 million, but we do not have that figure decided on today. The reason is the volunteers that are associated with this are going to meet with us all during the month of September, so that by the time we get to the kick-off on Thursday, September 28 at 7:30 p.m. -- for those of you who can be there and we would like everyone to be there at Mershon Auditorium -- we will announce a goal at that time if it is directly related to the needs that we have, and Provost Sisson and the deans have identified with what we think we can accomplish and what the volunteers say they will help raise. If I were to just project a number, it would really be a hollow and artificial number. We need to make sure that volunteers go after numbers that both are achievable and that they are going to work on behalf of.

So with that, Mr. Chairman, I'd like to answer any questions that you may have about the campaign and I can always prepare other materials, as well. We have lots of materials, but I wanted to give you this brief summary. I really appreciate the opportunity to talk to you about it today.

Mr. Colley:

Any questions by members of the Board? If not, Mr. Chairman, that concludes our report.

Ambassador Wolf:

Thank you, Mr. Colley, and thanks very much Mr. May for that very clear and exciting report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

The Educational Affairs Committee met this morning and heard three reports. The first of which Provost Sisson and Dr. Bob Arnold discussed the continuing efforts of the Committee on the Undergraduate Experience. One of the outcomes of the discussion was to make sure that we get regularly updated on the progress of the

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

efforts highlighted by the Committee and that not only do we get that information, but it is communicated to the University community as a whole and we have talked about several efforts of ways to make that happen. It is a very important Committee and has made great progress.

The second report was from Nancy Rudd and Linda Tom on the preliminary findings on the Faculty/Staff Attitude Survey that was done on approximately 1,500 faculty and staff that were interviewed. In general, the response was very favorable, there were some issues that were highlighted that we need to pay special attention to, and there will be further efforts to take a look at some of those areas.

Finally, Ed Ray reported back to the Committee on the Early Retirement Incentive Program and indicated that we are indeed in general on target with our original estimates. We will get another report -- this was the first early indication -- later on in the fall and then twelve months from now to take a look at what the impact was. Not only from a financial perspective, but also from the perspective of the reordering of priorities and restructuring. Which is a segue to introduce the Provost to update us on restructuring and then after that to give us presentation of the agenda items for our consideration.

UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Thank you very much, Mr. Celeste. I don't have any report on organizational change. This has been the summer we are going to be gearing up for continuing and bringing to completion a number of recommendations that I have already brought to the attention of the Board. I would like to elaborate just briefly comments that Mr. Celeste has already made having to do with the Early Retirement Incentive Program that Ed Ray presented in articulate detail to the Education Affairs Committee.

We really started our program and early retirement in a very focused way and it was and integral part of our restructuring process. This was the context in which that initiative, the ERI, was presented to the Board. You will recall that nearly two years ago, I invited all academic units to review, consider, and make proposals, as to how they would reallocate resources were resources to become available and had given that principle and programmatic direction we decided to proceed with an early retirement program.

There really are three principles -- three R's -- that undergird this program: redirection, redesign, and renewal. We are very pleased to present that our initial projections, as a consequence of the ERI, is a substantial savings that can be used for reinvestment, reallocation, and redirection of some \$8 million in annual rate savings and \$20 million in cash. The program is a very systematically drawn and will be very systematically implemented.

I also would like to accent another comment that Mr. Celeste made and that has to do with our Committee on the Undergraduate Experience. A Committee that was established jointly by Vice President Williams and me, just over a year ago and is going to constitute one of the most important initiatives that we have here at the University over the next several years. We shall look forward to providing regular updates to the Board with respect to our progress in that regard.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Provost Sisson:

Given that, Mr. Chairman, I would like to present the following proposals for adoption by the Board:

**ESTABLISHMENT OF THE HANS J. ZASSENHAUS
ASSISTANT PROFESSORSHIPS IN THE DEPARTMENT OF MATHEMATICS**

Resolution No. 96-22

WHEREAS many of the nation's finest universities offer term faculty positions in mathematics to recent Ph.D.s; and

WHEREAS such positions serve the purpose, analogous to that of postdoctoral fellowships in the laboratory sciences, of providing young scientists with an opportunity to further develop their teaching and research skills before seeking regular faculty positions; and

WHEREAS such individuals enrich the scholarly life of the department while helping it meet its instructional responsibilities; and

WHEREAS The Ohio State University Department of Mathematics has, with the approval of the College of Mathematical and Physical Sciences and the Office of Academic Affairs, for the past ten years maintained a complement of twelve rotating positions for term instructors and term assistant professors; and

WHEREAS recent changes to the Rules of the University Faculty have eliminated the category of term faculty under which such appointments were made; and

WHEREAS the Department of Mathematics, with the support of the College and the Office of Academic Affairs, proposes to continue this program of attracting the best teacher/scholars available and mentoring them and encouraging their development as future faculty members, and proposes also to use this program to promote diversity within the mathematical community; and

WHEREAS Hans J. Zassenhaus served with distinction as Research Professor in the Department of Mathematics of The Ohio State University from 1964 to 1982 and was a respected member of the international mathematical community:

NOW THEREFORE

BE IT RESOLVED, That the Department of Mathematics be authorized to offer, with the approval of the College of Mathematical and Physical Sciences, visiting assistant professor positions under the title of Hans J. Zassenhaus Assistant Professor; that these appointments be for one-year terms renewable for up to three years and carry regular faculty benefits; and that the Department of Mathematics be authorized to staff as many such positions as they deem appropriate, but not to exceed twelve at any one time.

NAMING OF BUILDING OR STRUCTURE

Resolution No. 96-23

Synopsis: The naming of the proposed new baseball stadium is presented for Board acceptance.

NAMING OF BUILDING OR STRUCTURE (contd)

WHEREAS The Board of Trustees has authorization in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS The Ohio State University intends to build a new \$3.48 million baseball stadium; and

WHEREAS Dorothy M. Davis and the William H. Davis, Dorothy M. Davis and William C. Davis Foundation contributed a \$1.5 million leadership gift toward the construction of the new stadium:

NOW THEREFORE

BE IT RESOLVED, That the baseball stadium will henceforth be named the "William C. Davis Baseball Stadium," in memory of William C. Davis, son of Dorothy M. Davis and the late William H. Davis.

PERSONNEL ACTIONS

Resolution No. 96-24

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 7, 1995 meeting of the Board, including the following Appointments/Reappointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Leaves of Absence Without Salary--Continuation, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Professional Improvement Leaves--Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved and Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved July 26, 1995, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved July 20, 1995, by the Hospitals Board be ratified.

Appointments

Name: RICHARD W. HALL
Title: Associate Dean
College: Biological Sciences
Effective: September 1, 1995
Salary: N/A

Name: ROBERT W. BRUEGGEMEIER
Title: Charles H. Kimberly Professorship in Pharmacy
College: Pharmacy
Term: July 1, 1994 through June 30, 1997
Salary: \$82,500.00

Name: PETER D. EASTON
Title: Professor (The John J. Gerlach Chair)
Department: Accounting and Management Information Systems
Term: July 1, 1995 through June 30, 2000
Salary: \$130,044.00
Present Position: Professor of Accounting and Finance, School of Economic and Financial Studies, Macquarie University, Australia

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: JOHN C. FELLINGHAM
Title: Professor (The H. P. Wolfe Chair in Accounting)
Department: Accounting and Management Information Systems
Term: July 1, 1995 through June 30, 2000
Salary: \$150,000.00
Present Position: Arthur Andersen Professor of Accounting, Penn State University

Name: EDWARD H. JENNINGS
Title: Professor (William H. Davis Chair in the American Free Enterprise System)
Department: Management and Human Resources
Term: October 1, 1995 through September 30, 2000
Salary: \$146,280.00

Name: DAVID R. RUDY
Title: Professor (The Warner M. and Lora Kays Pomerene Chair in Medicine)
Department: Family Medicine
Effective: August 1, 1995
Salary: \$100,008.00
Present Position: Professor and Chair, Department of Family Medicine, Finch University of Health Sciences, The Chicago Medical School

Reappointment:

Name: KENNETH J. WALDRON
Title: Professor (The John B. Nordholt Professorship in Mechanical Engineering or Metallurgical Engineering)
Department: Mechanical Engineering
Term: July 1, 1995 through June 30, 1998
Salary: \$145,740.00

Appointment of Chairpersons

July 1, 1995 through June 30, 1996

Division of Pharmacology

Norman J. Uretsky*

July 1, 1995 through September 30, 1996

Educational Studies: Humanities,
Science, Technological
and Vocational

David L. Boggs*

July 1, 1995 through June 30, 1999

Chemistry
Geography
Geological Sciences

Matthew S. Platz
Lawrence A. Brown
William I. Ausich

September 1, 1995 through December 31, 1995

Art Education

E. Louis Lankford*

*Acting

PERSONNEL ACTIONS (contd)

Reappointment of Chairperson

July 1, 1995 through June 30, 1999

Agricultural Engineering

Robert J. Gustafson

Appointments

GARY L. FLOYD, Acting Dean, College of Biological Sciences, effective September 1, 1995, through June 30, 1996, and waiver of rule 3335-5-19 (D) of the Administrative Code.

JOHN H. COOPER, new 5-year contract. Term of the contract: January 1, 1995 - January 1, 2000 with possible 2-year extension. Salary: \$130,008 with annual increases to be determined. Incentives: \$10,000 - \$50,000 based upon post-season competition, national ranking and graduation rates.

Leaves of Absence Without Salary

TODD W. SLAUGHTER, Associate Professor, Department of Art, effective Autumn Quarter 1995, to establish a studio in New York City and to pursue his art.

MARIO J. CRUCINI, Assistant Professor, Department of Economics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a visiting appointment at the New York University, Stern School of Business Administration.

Leaves of Absence Without Salary--Continuation

LYNN CORBIN COSTANZA, Associate Professor, School of Music (Marion Campus), effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to continue as the Music Consultant at the Ohio Department of Education.

GAY Y. MILLER, Associate Professor, Department of Veterinary Preventive Medicine, effective July 1, 1995 through September 30, 1995, to continue her work with colleagues at the University of Illinois.

Professional Improvement Leaves

STIG M. BERGSTROM, Professor, Department of Geological Sciences, effective Winter Quarter and Spring Quarter 1996.

MOHAMMED ISMAIL ELNAGGAR, Department of Electrical Engineering, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

BERL R. OAKLEY, Professor, Department of Molecular Genetics, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1996.

RUSSELL M. PITZER, Professor, Department of Chemistry, effective Spring Quarter 1996.

MARIO J. MIRANDA, Associate Professor, Department of Agricultural Economics and Rural Sociology, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Professional Improvement Leave--Cancellation

MARTIN D. CAFFREY, Associate Professor, Department of Chemistry, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves--Change in Dates

MERRY M. MERRYFIELD, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, change leave from Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to Autumn Quarter 1995, Winter Quarter and Summer Quarter 1996.

MINEHARU NAKAYAMA, Associate Professor, Department of East Asian Languages and Literatures, change leave from Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to Autumn Quarter 1995 and Winter Quarter 1996.

ROHAN SAMARAJIVA, Associate Professor, Department of Communication, change leave from Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to Winter Quarter and Spring Quarter 1996.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1995 through December 31, 1995

Todd Michael Dowling, M.D., Associate Attending Staff, Anesthesiology
Norman A. Smyke, Jr., M.D., Associate Attending Staff, Anesthesiology
James N. Allen, M.D., Associate Attending Staff, Medicine
Judith A. Betts, M.D., Associate Attending Staff, Medicine
Michael E. Falkenhain, M.D., Associate Attending Staff, Medicine
Dean William Hearne, M.D., Associate Attending Staff, Medicine
James F. Lamb, M.D., Associate Attending Staff, Medicine
Clay B. Marsh, M.D., Associate Attending Staff, Medicine
Roy C. St. John, M.D., Associate Attending Staff, Medicine
Frank David Tice, M.D., Associate Attending Staff, Medicine
Sam Lawrence Penza, M.D., Attending Staff, Medicine
Niranjan T. Shah, M.D., Associate Attending Staff, Pathology
Sandra L. Cottingham, M.D., Associate Attending Staff, Pathology
Barry DeYoung, M.D., Associate Attending Staff, Pathology
Sandra Maia-Cohen, M.D. Associate Attending Staff, Pathology
William E. Burak, M.D., Attending Staff, Surgery
Joel Gelman, M.D., Associate Attending Staff, Surgery
Avrom Epstein, M.D., Associate Attending Staff, Neurology
Igor Janke, M.D., Associate Attending Staff, Psychiatry
Joseph Kington, M.D., Associate Attending Staff, OB/GYN
Michael Miloro, D.M.D., M.D., Associate Attending Staff, Dentistry
Alan B. Carr, D.M.D., Associate Attending Staff, Dentistry

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute)

July 1, 1995 through June 30, 1997

BELINDA R. AVALOS, M.D., Attending Staff, Med/BMT
JAMES P. BACON, M.D., Associate Attending Staff, Med/Cardio
STANLEY P. BALCERZAK, M.D., Attending Staff, Med/Hem/Onc
CONSTANCE BAUER, M.D., Attending Staff, Rad/Therapy
BRENT C. BEHRNES, M.D., Attending Staff, Med/Hem/Onc
COSTANTINO, BENEDETTI, M.D., Attending Staff, Anesthesiology
DAVID BENJAMIN, M.D., Attending Staff, Med/Hem/Onc
WILLIAM F. BENNETT, M.D., Associate Attending Staff, Radiology
PHILIP F. BINKLEY, M.D., Associate Attending Staff, Med/Cardio
HARISIOS BOUDOULOS, M.D., Associate Attending Staff, Med/Cardio
BERTHA A. BOURONCLE, M.D., Attending Staff, Med/Hem/Onc

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

JOHN G. BOUTSELIS, M.D., Attending Staff, OB/GYN
CHARLES A. BUSH, M.D., Associate Attending Staff, Med/Cardio
JAMES H. CALDWELL, M.D., Associate Attending Staff, Med/Gastro
DONNA A. CANIANO, M.D., Associate Attending Staff, Surgery
BRENDAN T. CARROLL, M.D., Associate Attending Staff, Psychiatry
SAMUEL CATALAND, M.D., Associate Attending Staff, Med/Endo
JOHN CHRISTOFORIDIS, M.D., Associate Attending Staff, Radiology
MARY T. COLEMAN, M.D., Associate Attending Staff, Family Med
EDWARD A. COPELAN, M.D., Attending Staff, Med/BMT
LARRY COPELAND, M.D., Attending Staff, OB/GYN
DARYL A. COTTRELL M.D., Associate Attending Staff, Med/Endo
GREGORY EATON, M.D., Associate Attending Staff, Med/Cardio
ELMAHDI A. ELKHAMMAS, M.D., Associate Attending Staff, Surgery
CHRISTOPHER ELLISON, M.D., Associate Attending Staff, Surgery
AVROM D. EPSTEIN, M.D., Associate Attending Staff, Neuro/Optom
PATRICK FAHEY, M.D., Associate Attending Staff, Family Medicine
WILLIAM B. FARRAR, M.D., Attending Staff, Surgery
RONALD M. FERGUSON, M.D., Associate Attending Staff, Surgery
MARY E. FONTANA, M.D., Associate Attending Staff, Med/Cardio
LOWELL A. FORREST, M.D., Associate Attending Staff, Otolaryngology
LUCY R. FREEDY, M.D., Associate Attending Staff, Radiology
MIRIAM L. FREIMER, M.D., Associate Attending Staff, Neurology
BARRY M. FRIEDMAN, M.D., Associate Attending Staff, Gen/Med
JOHN J. FROMKES, M.D., Associate Attending Staff, Med/Gastro
JOHN GAEUMAN, M.D., Associate Attending Staff, Gen/Med
REINHARD GAHBAUER, M.D., Attending Staff, Rad/Therapy
RICHARD A. GAMS, M.D., Attending Staff, Med/Hem/Onc
JACK M. GEORGE, M.D., Associate Attending Staff, Med/Endo
JOSEPH H. GOODMAN, M.D., Associate Attending Staff, Surgery
JOHN C. GRECULA., M.D., Attending Staff, Rad Therapy
ROBERT M. GUTHRIE, M.D., Associate Attending Staff, Family Medicine
JERRY T. GUY, M.D., Clinical Attending Staff, Med/Hem/Onc
GARRIE J. HAAS, M.D., Associate Attending Staff, MedCardio
MITCHELL L. HENRY, M.D., Associate Attending Staff, Surgery
ADAM B. HESSEL, M.D., Associate Attending Staff, Med/Pathology
SHEILA E. HODGSON, M.D., Attending Staff, Rad/Therapy
JAY D. IAMS, M.D., Associate Attending Staff, OB/GYN
REBECCA D. JACKSON, M.D., Associate Attending Staff, Med/Endo
IGOR JANKE, M.D., Associate Attending Staff, Psychiatry
DANIEL E. JOLLY, D.D.S., Associate Attending Staff, Dentistry
DAVID R. KELLY, M.D., Associate Attending Staff, Otolarn
JULIAN A. KIM, M.D., Attending Staff, Surg/Onc
DENIS R. KING, M.D., Clinical Attending Staff, Surg/Ped
ROBERT KIRKPATRICK, M.D., Associate Attending Staff, Med/Gastro
JOHN T. KISSEL, M.D., Associate Attending Staff, Neurology
ALBERT KOLIBASH, M.D., Associate Attending Staff, Med/Cardio
ANN MARY KOSLOSKE, M.D., Associate Attending Staff, Surgery/Ped
EDWARD J. KOSNIK, M.D., Clinical Attending Staff, Surgery
ERIC H. KRAUT, M.D., Attending Staff, Med/Hem/Onc
JOHN P. KUEBLER, M.D., Clinical Attending Staff, Med/Hem/Onc
CALVIN M. KUNIN, M.D., Associate Attending Staff, Med/Inf. Dis.
DAVID R. LAMBERT, M.D., Associate Attending Staff, Med/Derm

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

GREGORY LAVALLE, M.D., Attending Staff, Surgery/Onc
CARL V. LEIER, M.D., Associate Attending Staff, Med/Cardio
GEORGE LEWANDOWSKI, M.D., Attending Staff, OB/GYN
RICHARD P. LEWIS, M.D., Associate Attending Staff, Med/Cardio
JOHN A. LOMBARDO, M.D., Associate Attending Staff, Family Med
CHARLES J. LOVE, M.D., Associate Attending Staff, Med/Cardio
RAYMOND D. MAGORIEN M.D., Associate Attending Staff, Med/Cardio
WILLIAM E. MAHER, M.D., Associate Attending Staff, Med/Inf. Dis.
WILLIAM B. MALARKEY, M.D., Associate Attending Staff, Med/Endo
EDWARD MARTIN, M.D., Attending Staff, Surgery
MATIG MAVISSAKALIAN, M.D., Associate Attending Staff, Psychiatry
ERNEST MAZZAFERRI, M.D., Associate Attending Staff, Medicine/Endo
HAGOP S. MEKHJIAN, M.D., Associate Attending Staff, Med/Gastro
WILLIAM S. MELVIN, M.D., Associate Attending Staff, Surg/General
JERRY R. MENDELL, M.D., Associate Attending Staff, Neurology
EARL N. METZ, M.D., Attending Staff, Med/Hem/Onc
DONALD MIDDENDORF, M.D., Associate Attending Staff, Med/Renal
MICHAEL E. MINER, M.D., Associate Attending Staff, Surg/Neuro
JAMES L. MOORE, M.D., Associate Attending Staff, Neurology
ROBERT A. MURDEN, M.D., Associate Attending Staff, Int. Medicine
JOHN M. MCGREGOR, M.D., Associate Attending Staff, Surgery
SUBIR NAG, M.D., Attending Staff, Rad/Therapy
N. STANLEY NAHMAN, M.D., Associate Attending Staff, Med/Renal
STEVEN D. NELSON, M.D., Associate Attending Staff, Med/Cardio
THOMAS M. O'DORISIO, M.D., Associate Attending Staff, Med/Endo
JOHN OLSEN, M.D., Associate Attending Staff, Radiology
DAVID ORSINELLI, M.D., Associate Attending Staff, Med/Cardio
KWAME OSEI, M.D., Associate Attending Staff, Med/Endo
ROBERT OSTRUM, M.D., Associate Attending Staff, Surgery
STEPHEN F. PARISER, M.D., Associate Attending Staff, Psychiatry
GEORGE W. PAULSON, M.D., Associate Attending Staff, Neurology
ANTHONY PEARSON, M.D., Associate Attending Staff, Med/Cardio
LARRY J. PETERSON, D.D.S., Associate Attending Staff, Dentistry
DAVID POLLIFRONE, M.D., Associate Attending Staff, Surgery
GARY L. RACEY, D.D.S., Clinical Attending Staff, Dentistry
MARGARET A. REAL, M.D., Associate Attending Staff, Med/Cardio
JOHN L. ROBINSON, M.D., Associate Attending Staff, Gen/Med
BRAD H. ROVIN, M.D., Associate Attending Staff, Med/Renal
ARTHUR L. SAGONE, M.D., Attending Staff, Med/Hem/Onc
ZARIFE SAHENC, M.D., Associate Attending Staff, Neurology
MERVYN J. SAMUEL, M.D., Clinical Attending Staff, OB/GYN
DWIGHT A. SCARBOROUGH, M.D., Clinical Attending Staff, Med/Derm
STEPHEN F. SCHALL, M.D., Associate Attending Staff, Med/Cardio
WILLIAM J. SCHIRMER, M.D., Associate Attending Staff, Surgery
DAVID E. SCHULLER, M.D., Attending Staff, Otolarn
KIRK VAN SHEPARD, M.D., Clinical Attending Staff, Med/Hem/Onc
B. SICKLE-SANTANELLO, M.D., Clinical Attending Staff, Surgery
ROBERT T. SICKLES, M.D., Associate Attending Staff, Fam/Med
RONALD J. SIEGLE, M.D., Attending Staff, Otolarn
JAMES W. SIMON, M.D., Clinical Attending Staff, Surg/Urology
ANDREW P. SLIVKA, M.D., Associate Attending Staff, Neurology
WILLIAM J. SOMERS, M.D., Associate Attending Staff, Surg/Urology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

RANDALL C. STARLING, M.D., Associate Attending Staff, Med/Cardio
FRED B. THOMAS, M.D., Associate Attending Staff, Med/Gastro
DONALD E. THORNTON, M.D., Attending Staff, Med/Hem/Onc
MICHAEL C. TOWNSEND, M.D., Clinical Attending Staff, Surgery
PIERRE TRIOZZI, M.D., Attending Staff, Med/Hem/Onc
MARLIN TROIANO, D.D.S., Associate Attending Staff, Dentistry
MANUEL TZAGOURNIS, M.D., Associate Attending Staff, Med/Endo
JAMES S. UNGERLEIDER, M.D., Attending Staff, Med/Hem/Onc
LUIS VACCARELLO, M.D., Attending Staff, GYN/Onc
DOUGLAS VAN FOSSEN, M.D., Associate Attending Staff, Med/Cardio
ROBERT C. VESSELS, D.D.S., Associate Attending Staff, Dentistry
MICHAEL J. WALKER, M.D., Attending Attending Staff, Surgery
JOHN R. WARMOLTS, M.D., Associate Attending Staff, Neurology
HARRISON WEED, M.D., Associate Attending Staff, Gen Medicine
LAWRENCE D. WEIS, M.D., Attending Staff, Surgery
ELIZABETH WELLER, M.D., Associate Attending Staff, Psychiatry
MARK D. WEWERS, M.D., Associate Attending Staff, Med/Pulmonary
TENNYSON P. WILLIAMS, M.D., Associate Attending Staff, Fam/Med

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1995

Segeleon, Joseph E., Limited Staff, Department of Pediatrics
Mendieta, Richard Jones, Limited Staff, Department of Pediatrics

July 1, 1995 through June 30, 1996

Agner, David M., Limited Staff, Department of Physical Medicine and Rehabilitation
Akhtar, Saadia R., Limited Staff, Department of Internal Medicine (General)
Al-Hammami, Ghassan, Limited Staff, Department of Radiology
Alling, Richard D., Limited Staff, Department of Internal Medicine (General)
Amin, Kumar B., Limited Staff, Department of Surgery (Orthopedic Surgery)
Arnold, Paul M., Limited Staff, Department of Surgery (General)
Bahner, David P., Limited Staff, Department of Emergency Medicine
Baltisberger, Richard A., Limited Staff, Department of Pediatrics
Bhatt, Nitin Y., Limited Staff, Department of Internal Medicine (General)
Bhatt, Udayan Y., Limited Staff, Department of Internal Medicine (General)
Bier-Laning, Carol M., Limited Staff, Department of Otolaryngology
Bonasso, Christian L., Limited Staff, Department of Surgery (General)
Burgun, Stephen J., Limited Staff, Department of Internal Medicine (General)
Chen, Christine, Limited Staff, Department of Anesthesiology
Cirillo, Jr., Robert L., Limited Staff, Department of Radiology
Cleto, Jr., Emmanuel M., Limited Staff, Department of Radiology
Cush, Gregory J., Limited Staff, Department of Surgery (Orthopedic Surgery)
Danahey, Daniel G., Limited Staff, Department of Otolaryngology
Dunniway, Heidi M., Limited Staff, Department of Otolaryngology
El-Azeem, Sayed A., Limited Staff, Department of Obstetrics and Gynecology (Maternal-Fetal)
Englehart, Thomas W., Limited Staff, Department of Anesthesiology
Ferguson, Tadd, Limited Staff, Department of Emergency Medicine
Fisher, Tara B., Limited Staff, Department of Pediatrics
Flanagan, Charles E., Limited Staff, Department of Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Fleits, Julie M., Limited Staff, Department of Pediatrics
Forbush, Benjamin W., Limited Staff, Department of Surgery (General)
Gechlik, Gary Adam, Limited Staff, Department of Emergency Medicine
Gerkin, Seth E., Limited Staff, Department of Internal Medicine (General)
Gibson, Jennifer D. , Limited Staff, Department of Internal Medicine (General)/Pediatrics
Giovanniello, Michael T., Limited Staff, Department of Physical Medicine and Rehabilitation
Gorrepati, Medhavi, Limited Staff, Department of Pediatrics
Graziano, Kimberly M., Limited Staff, Department of Pediatrics
Groebbs, Allison Lloyd, Limited Staff, Department of Pediatrics
Groebbs, Allen R., Limited Staff, Department of Surgery (Orthopedic Surgery)
Haller, Lisa U., Limited Staff, Department of Internal Medicine (General)
Haller, David L., Limited Staff, Department of Internal Medicine (General)
Hazelbaker, Matthew, Limited Staff, Department of Obstetrics and Gynecology
Imseis, Hytham M., Limited Staff, Department of Obstetrics and Gynecology
Jackson, Thomas L., Limited Staff, Department of Surgery (Plastic Surgery)
Jacobson, Randall K., Limited Staff, Department of Ophthalmology
Jain, Rupesh, Limited Staff, Department of Surgery (Plastic Surgery)
Jones, Jason H. , Limited Staff, Department of Internal Medicine (General)
Katira, Shephali C., Limited Staff, Department of Pediatrics
Kelty, Lisa A., Limited Staff, Department of Surgery (General)
Kingrey, David A., Limited Staff, Department of Ophthalmology
Knight, Penny L., Limited Staff, Department of Obstetrics and Gynecology
Koppelman, Gayle M., Limited Staff, Department of Psychiatry
Kourlas, Peter J., Limited Staff, Department of Internal Medicine (General)
Kovalevsky, George, Limited Staff, Department of Obstetrics and Gynecology
Kramer, Matthew G., Limited Staff, Department of Anesthesiology
Larson, David, Limited Staff, Department of Pediatrics
Le, Namchi P., Limited Staff, Department of Emergency Medicine
Lotze, Timothy Edward, Limited Staff, Department of Pediatrics
Madden, Christopher J., Limited Staff, Department of Surgery (General)
Martinez, Deborah A., Limited Staff, Department of Surgery (Surgical Oncology)
Mathew, Stephen, Limited Staff, Department of Pediatrics
Mawhinney, Jennifer R., Limited Staff, Department of Obstetrics and Gynecology
Maximo, Clifford B., Limited Staff, Department of Surgery (General)
McAllister, Nancy R., Limited Staff, Department of Pediatrics
McIntyre, Autumn J., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Mooney, Kimberly J., Limited Staff, Department of Ophthalmology
Moosa, Mahmood F., Limited Staff, Department of Internal Medicine (Endocrinology)
Narcelles, Nestor M., Limited Staff, Department of Anesthesiology
Narcelles, Marvin M., Limited Staff, Department of Internal Medicine (General)
Neidermeier, Julie A., Limited Staff, Department of Psychiatry
Neidhart, Jeffrey D., Limited Staff, Department of Internal Medicine (General)
Neufeld, Steven K., Limited Staff, Department of Surgery (Orthopedic Surgery)
Neuman, Jonathan C., Limited Staff, Department of Emergency Medicine
Nguyen, Quan H., Limited Staff, Department of Internal Medicine (Dermatology)
Nolfi, James J., Limited Staff, Department of Obstetrics and Gynecology
Owens, Kerry E., Limited Staff, Department of Surgery (General)
Pajka, John T., Courtesy Staff, Department of Ophthalmology
Pellegriani, Daniel P., Limited Staff, Department of Surgery (Thoracic Surgery)
Peters, Lynn K., Limited Staff, Department of Pediatrics
Powell, David M., Limited Staff, Department of Otolaryngology
Powell, Jill K., Limited Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Powell, Matthew A., Limited Staff, Department of Obstetrics and Gynecology
Rachid, Fady H., Limited Staff, Department of Psychiatry
Raissi, Abdolrezza, Limited Staff, Department of Surgery (General)
Reeder, Timothy J., Limited Staff, Department of Emergency Medicine
Robyn, Jamie A., Limited Staff, Department of Internal Medicine (General)
Salvatore, Dawn M., Limited Staff, Department of Surgery (General)
Scarmack, Mark J., Limited Staff, Department of Pediatrics
Scherzer, Daniel J., Limited Staff, Department of Pediatrics
Sharma, Kavita G., Limited Staff, Department of Pediatrics
Singh, Sundeep Dhillon, Limited Staff, Department of Internal Medicine (Nephrology)
Snyder, Robert W., Limited Staff, Department of Pediatrics
Spetie, Dan N., Limited Staff, Department of Internal Medicine (General)
Stallkamp, Scott C., Limited Staff, Department of Obstetrics and Gynecology
Stansby, Eric S., Limited Staff, Department of Emergency Medicine
Stevenson, Matthew C., Limited Staff, Department of Psychiatry
Sulek, Mark J., Limited Staff, Department of Radiology
Sullivan, Patricia E., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Vaughan, Nancy M., Limited Staff, Department of Physical Medicine and Rehabilitation
Villalobos, Rafael E., Limited Staff, Department of Surgery (Plastic Surgery)
Violi, Louis A., Limited Staff, Department of Internal Medicine (Pulmonary)
Wallen, Elizabeth A., Limited Staff, Department of Anesthesiology
Welch, Gerald E., Limited Staff, Department of Obstetrics and Gynecology
Wherley, Andrew J., Limited Staff, Department of Ophthalmology
Whittingham, Jennifer J., Limited Staff, Department of Anesthesiology
Wilson, Deborah L., Limited Staff, Department of Surgery (General)
Witheiler, Daniel D., Limited Staff, Department of Otolaryngology
Worobiec, Michael W., Limited Staff, Department of Psychiatry
Young, Jr., James L., Limited Staff, Department of Psychiatry

July 1, 1995 through June 30, 1997

Caffaratti, John D., Courtesy Staff, Department of Internal Medicine (Cardiology)
Carpenter, Denise, L., Attending Staff, Department of Physical Medicine
Grosskinsky, Clemens, M., Courtesy Staff, Department of Obstetrics and Gynecology
Sadaka, Akram, Attending Staff, Department of Preventive Medicine
Bridger, Matthew A., Courtesy Staff, Department of Family Medicine
Francis, Patricia A., Courtesy Staff, Department of Pediatrics
Janus, Mark D., Attending Staff, Department of Psychiatry (Child Psychiatry)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1993 through June 30, 1995

Gahman, James W., Courtesy Staff, Department of Family Medicine
Hedges, Charles R., Courtesy Staff, Department of Family Medicine
Lutes, Richard, A., Courtesy Staff, Department of Family Medicine
Besner, Gail E., Attending Staff, Department of Surgery (Pediatric)
Caniano, Donna, A., Attending Staff, Department of Surgery (Pediatric)
King, Denis, R., Attending Staff, Department of Surgery (Pediatric)
Bowman, Mary Jo A., Attending Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996

Andersen, Katherine A., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Bakalagos, Efthimios A., Limited Staff, Department of Surgery (Division of General Surgery)
Bridge, Peter M., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Catton, Mark D., Limited Staff, Department of Surgery (Division of Neurosurgery)
Chung, Stanley Y., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Collins, Carol J., Limited Staff, Department of Surgery (Division of Urology)
Collins, Kathryn A., Limited Staff, Department of Surgery (Division of General Surgery)
Cook, Charles H., Limited Staff, Department of Surgery (Division of General Surgery)
Cribbs, Randolph K., Limited Staff, Department of Surgery (Division of General Surgery)
Cunningham, Michael F., Limited Staff, Department of Surgery (Division of Urology)
Darson, Michael F., Limited Staff, Department of Surgery (Division of Urology)
Elton, Scott W., Limited Staff, Department of Surgery (Division of Neurosurgery)
Fisher, William E., Limited Staff, Department of Surgery (Division of General Surgery)
Fox, Candace, Limited Staff, Department of Surgery (Division of General Surgery)
Fulton, Mark A., Limited Staff, Department of Surgery (Division of Neurosurgery)
Gagliardi, Raymond J., Limited Staff, Department of Surgery (Division of General Surgery)
Gordillo, Gayle M., Limited Staff, Department of Surgery (Division of General Surgery)
Gowdamarajan, Arun, Limited Staff, Department of Surgery (Division of General Surgery)
Hardcastle, Kristen R., Limited Staff, Department of Surgery (Division of General Surgery)
Howard, Barbara E., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Huang, Emina H., Limited Staff, Department of Surgery (Division of General Surgery)
Kalliafas, Stavros D., Limited Staff, Department of Surgery (Division of General Surgery)
Kowalski, Bruce J., Limited Staff, Department of Internal Medicine (Division of Cardiology)
Mallik, Gunwant, Limited Staff, Department of Surgery (Division of Neurosurgery)
McKerahan, Kelly L., Limited Staff, Department of Family Medicine
Miller, Craig A., Limited Staff, Department of Surgery (Division of General Surgery)
Muscarella, II, Peter, Limited Staff, Department of Surgery (Division of General Surgery)
Mutabagani, Khaled H., Limited Staff, Department of Surgery (Division of General Surgery)
Nicolozakes, Alexandros W., Limited Staff, Department of Internal Medicine (Division of Cardiology)
Nill, Michael R., Limited Staff, Department of Surgery (Division of General Surgery)
Nitahara, Kenneth S., Limited Staff, Department of Surgery (Division of General Surgery)
Nye, Scott W., Limited Staff, Department of Surgery (Division of General Surgery)
Ohye, Richard G., Limited Staff, Department of Surgery (Division of General Surgery)
Patel, Anant I., Limited Staff, Department of Surgery (Division of Neurosurgery)
Pelletier, Ronald P., Limited Staff, Department of Surgery (Division of Transplantation)
Penza, Sam L., Limited Staff, Department of Internal Medicine (Division of Hematology and Oncology)
Popp, James E., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Ralston, David R., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Redding, Mark P., Limited Staff, Department of Surgery (Division of Neurosurgery)
Rotenberg, David D., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Ryan, Andrew W., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Sears, Brian R., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Shah, Bivik R., Limited Staff, Department of Surgery (Division of General Surgery)
Singh, Ranjit R., Limited Staff, Department of Surgery (Division of General Surgery)
Straka, Phillip J., Limited Staff, Department of Surgery (Division of General Surgery)
Sullivan, Anne C., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Tehsin, Athar H., Limited Staff, Department of Internal Medicine (Division of Infectious Disease)
Vegunta, Ravindra K., Limited Staff, Department of Surgery (Division of General Surgery)
Vig, Daniel R., Limited Staff, Department of Surgery (Division of General Surgery)
Wagner, II, Theodore T., Limited Staff, Department of Surgery (Division of Urology)
Wang, Jin, Limited Staff, Department of Surgery (Division of Neurosurgery)
Ward, Eric S., Limited Staff, Department of Surgery (Division of Urology)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Woodberry, Kerri M., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Wylen, Esther L., Limited Staff, Department of Surgery (Division of Neurosurgery)
Yenchar, Jeffrey K., Limited Staff, Department of Surgery (Division of General Surgery)
Yilmaz, Serdar, Limited Staff, Department of Surgery (Division of Transplantation)
Young, Melissa D., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Al-Haddad, Chafik, Limited Staff, Department of Internal Medicine (Division of Nephrology)
Alasyali, Evsen, Limited Staff, Department of Psychiatry
Altenberger, Elizabeth A., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Aluri, Babu C., Limited Staff, Department of Psychiatry
Apostoles, Peter S., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Arnold, Misty E., Limited Staff, Department of Emergency Medicine
Austen, Lisa-Marie A., Limited Staff, Department of Family Medicine
Bacon, Andrea M., Limited Staff, Department of Psychiatry
Bade, Shelly, Limited Staff, Department of Emergency Medicine
Barbero, Daniel J., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Battels, Ralph C., Limited Staff, Department of Emergency Medicine
Bender, Aaron L., Limited Staff, Department of Emergency Medicine
Betts, William B., Limited Staff, Department of Surgery (Division of Neurosurgery)
Beurerlein, Matthew E., Limited Staff, Department of Otolaryngology
Black, Richard A., Limited Staff, Department of Psychiatry
Browder, David A., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Bruning, Kristin L., Limited Staff, Department of Psychiatry
Castellano, David, Limited Staff, Department of Ophthalmology
Cavender, Richard K., Limited Staff, Department of Emergency Medicine
Chander, Rajat, Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Clarkson, Mark W, Limited Staff, Department of Otolaryngology
Clements, John C., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Cooke, Glen E., Limited Staff, Department of Internal Medicine (Division of Cardiology)
Cuthbert, Peggy S., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Daniel, Charles M., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Deucher, Michael F., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Dodds, Stephen H., Limited Staff, Department of Emergency Medicine
Dronby, Eric D., Limited Staff, Department of Emergency Medicine
Duddy, John T., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Fanning, Thomas S., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Fassler, John E., Limited Staff, Department of Internal Medicine (Division of Nephrology)
Fino, Gina M., Limited Staff, Department of Pathology
Flemmings, Michelle A., Limited Staff, Department of Emergency Medicine
Freid, Jay I., Limited Staff, Department of Physical Medicine and Rehabilitation
Fry, John A., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Ganzberg, Steven I., College of Dentistry (Division of General Surgery)
Gehlert, Rick J., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Gharbo, Raouf S., Limited Staff, Department of Physical Medicine and Rehabilitation
Goll, III, Frederick, Limited Staff, Department of Otolaryngology
Gollapudy, Radhika, Limited Staff, Department of Psychiatry
Gonzalez, J. Gavin, Limited Staff, Department of Otolaryngology
Gorecki, Daniel M., Limited Staff, Department of Emergency Medicine
Gross, Zvi, Limited Staff, Department of Family Medicine
Guerra, Berta M., Limited Staff, Department of Psychiatry
Harris, Jr., James W., Limited Staff, Department of Ophthalmology
Hartman, Eric J., Limited Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Heidelbaugh, Shelly M., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Iqbal, Javed, Limited Staff, Department of Psychiatry
Jafri, S. Nayyer, Limited Staff, Department of Pathology
Jones, Grant L., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Kaide, Colin G., Limited Staff, Department of Emergency Medicine
Kedar, Emily A., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Kelly, Megan S., Limited Staff, Department of Obstetrics and Gynecology
Kennedy, John C., Limited Staff, Department of Psychiatry
Knepler, Jr., James L., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Kolli, Susmitha P., Limited Staff, Department of Ophthalmology
Kozaiwicz, Richard T., Limited Staff, Department of Physical Medicine and Rehabilitation
Kuhlman, Kurt, Limited Staff, Department of Physical Medicine and Rehabilitation
Kunesh, Sarah L., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Lockman, Steven D., Limited Staff, Department of Physical Medicine and Rehabilitation
Mabee, Christopher L., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Miller, Robert L., Limited Staff, Department of Radiology
Mitchell, Matthew E., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Mosser-Goldfarb, Joy L., Limited Staff, Department of Internal Medicine (Division of Dermatology)
Murray, Scott A., Limited Staff, Department of Physical Medicine and Rehabilitation
Murray, Laura W., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Murry, Andrew, Limited Staff, Department of Internal Medicine (Division of General Medicine)
Nalluri, Venkata S., Limited Staff, Department of Psychiatry
Nicholson, Roy, Limited Staff, Department of Otolaryngology
Nicklin, James L., Limited Staff, Department of Obstetrics and Gynecology
Nielsen, Timothy A., Limited Staff, Department of Internal Medicine (Division of Dermatology)
Olson, Lyle T., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Onyia, Joseph N., Limited Staff, Department of Otolaryngology
Papp, John P., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Parellado, Alejo, Limited Staff, Department of Psychiatry
Pargulski, John, Limited Staff, Department of Internal Medicine (Division of Cardiology)
Patel, Matthew N., Limited Staff, Department of Emergency Medicine
Pesa, Marcus J., Limited Staff, Department of Emergency Medicine
Pikul, Brian K., Limited Staff, Department of Surgery (Division of Neurosurgery)
Pomerantz, Richard W., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Reddy, Srikar S., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Rocchi, John R., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Segina, Daniel N., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Seiff, Michael E., Limited Staff, Department of Surgery (Division of Neurosurgery)
Serra, Fernando G., Limited Staff, Department of Surgery (Division of General Surgery)
Sethi, Parminder S., Limited Staff, Department of Surgery (Division of General Surgery)
Sheflin, Scott M., Limited Staff, Department of Family Medicine
Siegel, Randall S., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Singh, Surendra P., Limited Staff, Department of Pathology
Smart, Paulette A., Limited Staff, Department of Physical Medicine and Rehabilitation
Solmen, James D., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Sparling, Wendy L., Limited Staff, Department of Family Medicine
Sullivan, Anne C., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Sundaram, Vidya, Limited Staff, Department of Internal Medicine (Division of Endocrinology)
Sutherland, Sharon A., Limited Staff, Department of Obstetrics and Gynecology
Taylor, Anne, Limited Staff, Department of Surgery (Division of Plastic Surgery)
Terebuh, Boris M., Limited Staff, Department of Physical Medicine and Rehabilitation
Terhune, Margaret H., Limited Staff, Department of Otolaryngology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Thalassinios, Arthur, Limited Staff, Department of Psychiatry
Tobin, Evan J., Limited Staff, Department of Otolaryngology
Tufariello, Jennifer M., Limited Staff, Department of Obstetrics and Gynecology
Tzagournis, Adam C., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Vandecreek, Larry, Physician Extender, Department of Neurology
Vaughan, Geoffrey C., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Vest, Susan C., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Vittalrao, Anuradha, Limited Staff, Department of Pathology
Volpe, Marc A., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Wade-Hamme, Joyce D., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Waite, Michael D., Limited Staff, Department of Emergency Medicine
Watson, Kim, Physician Extender, Department of Surgery (Cardiovascular)
Webster, Brian R., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Willett, Darryl N., Limited Staff, Department of Otolaryngology
Wilson, Gary A., Limited Staff, Department of Surgery (Division of Transplantation)
Wiss, Joan M., Limited Staff, Department of Internal Medicine (Division of Dermatology)
Wolff, Michael W., Limited Staff, Department of Physical Medicine and Rehabilitation
Woodberry, Kerri M., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Xie, Dong-Lin, Limited Staff, Department of Pathology
Zafirides, Peter P., Limited Staff, Department of Psychiatry
Zhang, Hong, Limited Staff, Department of Radiology
Abbott, Cynthia A., Limited Staff, Department of Internal Medicine (Dermatology)
Abner, Kelee, Limited Staff, Department of Anesthesiology
Agabalyan, Bela, Limited Staff, Department of Psychiatry
Agarwal, Anil K., Limited Staff, Department of Internal Medicine (Nephrology)
Ahmed, Mohammad A., Limited Staff, Department of Family Medicine
Arthur, Deborah, Limited Staff, Department of Anesthesiology
Ashman, Carol J., Limited Staff, Department of Radiology (Diagnostic)
Attar, Talal, Limited Staff, Department of Internal Medicine (General)
Avendano, Christopher E., Limited Staff, Department of Internal Medicine (General)
Beals, Douglas W., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Bhattacharjee, Nandita R., Limited Staff, Department of Radiology (Diagnostic)
Bialecki, Phillip I., Limited Staff, Department of Emergency Medicine
Bilon, Ann M., Limited Staff, Department of Psychiatry
Blair, John G., Limited Staff, Department of Anesthesiology
Bokor, Andrew B., Limited Staff, Department of Obstetrics and Gynecology
Boyle, Jr., Kenneth A., Limited Staff, Department of Ophthalmology
Breckenridge, Mary B., Limited Staff, Department of Internal Medicine (Cardiology)
Calland, John W., Limited Staff, Department of Anesthesiology
Caputo, Christopher P., Limited Staff, Department of Internal Medicine (Cardiology)
Cardwell, Todd N., Limited Staff, Department of Internal Medicine (General)
Cataland, Spero R., Limited Staff, Department of Internal Medicine (General)
Cearlock, Jody R., Limited Staff, Department of Radiology (Diagnostic)
Chandler, Peter J., Limited Staff, Department of Obstetrics and Gynecology
Clements, Herman R., Limited Staff, Department of Psychiatry
Costa, John J., Limited Staff, Department of Internal Medicine (General)
Costa, Stephanie W., Limited Staff, Department of Obstetrics and Gynecology
Cottrill-Skinner, Bridget Y., Limited Staff, Department of Obstetrics and Gynecology
Crothers, Vanessa, Limited Staff, Department of Obstetrics and Gynecology
Csorba, Todd A., Limited Staff, Department of Anesthesiology
Czerwinski, Peter, Limited Staff, Department of Anesthesiology
Dalia, Deanna H., Limited Staff, Department of Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Davidorf, Jonathan M., Limited Staff, Department of Ophthalmology
Delgra, Lemwel G., Limited Staff, Department of Anesthesiology
DeVane, Matthew S., Limited Staff, Department of Internal Medicine (General)
DeYoung-Owens, Anna M., Limited Staff, Department of Obstetrics and Gynecology
Dickmeyer, Karla J., Limited Staff, Department of Obstetrics and Gynecology
Dillon, Robert R., Limited Staff, Department of Family Medicine
Donelan, Stephen M., Limited Staff, Department of Internal Medicine (General)
Drabkin, Mark E., Limited Staff, Department of Ophthalmology
Dueno, Otto R., Limited Staff, Department of Psychiatry
Egbert, Bradley D., Limited Staff, Department of Anesthesiology
El-Shammaa, Emile N., Limited Staff, Department of Emergency Medicine
Eldadah, Mazen K., Limited Staff, Department of Neurology
Fanning, James E., Limited Staff, Department of Internal Medicine (General)
Farooqui, Asim A., Limited Staff, Department of Psychiatry
Foley, Brian A., Limited Staff, Department of Internal Medicine (Cardiology)
Foley, Brian S., Limited Staff, Department of Physical Medicine & Rehabilitation
Fonslick, Janee A., Limited Staff, Department of Obstetrics and Gynecology
Freeman, Anthony C., Limited Staff, Department of Anesthesiology
Fugate, Lisa P., Limited Staff, Department of Physical Medicine & Rehabilitation
Gammon, Richard R., Limited Staff, Department of Pathology
Gift, James J., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Glenn, William E., Limited Staff, Department of Anesthesiology
Gooch, Denise, Limited Staff, Department of Radiology (Radiation Oncology)
Halkias, Louis E., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Harris, Jr., James W., Limited Staff, Department of Ophthalmology
Harris, William E., Limited Staff, Department of Anesthesiology
Haybron, David M., Limited Staff, Department of Surgery (Thoracic & Cardiovascular)
Hernandez, Pablo D., Limited Staff, Department of Psychiatry
Hoenig, Eric P., Limited Staff, Department of Internal Medicine (General)
Holzhauer, Donald P., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Houmard, Brenda S., Limited Staff, Department of Obstetrics and Gynecology
Jones, Vivian D., Limited Staff, Department of Psychiatry
Kelley, Donald L., Limited Staff, Department of Pathology
Knox, Kenneth S., Limited Staff, Department of Internal Medicine (General)
Koch, Christian A., Limited Staff, Department of Internal Medicine (General)
Krietemeyer, Laura A., Limited Staff, Department of Neurology
Kunesh, John C., Limited Staff, Department of Ophthalmology
LaGattuta, David A., Limited Staff, Department of Obstetrics and Gynecology
Lappurga, John P., Limited Staff, Department of Anesthesiology
LaRoe, Rebecca R., Limited Staff, Department of Anesthesiology
Lawson, Thomas W., Limited Staff, Department of Anesthesiology
Li, Xuan, Limited Staff, Department of Pathology
Lysandrou, Plato J., Limited Staff, Department of Anesthesiology
Mak, Thomas A., Limited Staff, Department of Psychiatry
Manokas, Tasos, Limited Staff, Department of Internal Medicine (General)
Maropis, Christopher G., Limited Staff, Department of Family Medicine
Martyn, Michael D., Limited Staff, Department of Otolaryngology
McGinnis, Michael A., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
McGowan, Jill M., Limited Staff, Department of Physical Medicine & Rehabilitation
Mendiratta, Vicki, Limited Staff, Department of Obstetrics and Gynecology
Miller, Amy L., Limited Staff, Department of Anesthesiology
Morgan, Richard L., Limited Staff, Department of Pathology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Motarjeme, Steven C., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Myers, Amy A., Limited Staff, Department of Family Medicine
Myers, Gerard A., Limited Staff, Department of Anesthesiology
Orr, Stephen H., Limited Staff, Department of Ophthalmology
Pole, Michael J., Limited Staff, Department of Radiology (Diagnostic)
Pope, Douglas A., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Porcell, Ana I., Limited Staff, Department of Pathology
Racich, Kathleen A., Limited Staff, Department of Psychiatry
Reeser, Jonathan C., Limited Staff, Department of Physical Medicine & Rehabilitation
Rego, Alfredo, Limited Staff, Department of Surgery (General)
Rhoades, Chris A., Limited Staff, Department of Internal Medicine (Hematology/Oncology)
Ribeiro, Isbela Q., Limited Staff, Department of Internal Medicine (Infectious Diseases)
Richards, Dale R., Limited Staff, Department of Psychiatry
Richards, Paul M., Limited Staff, Department of Anesthesiology
Robles, Rolando D., Limited Staff, Department of Family Medicine
Ryan, Martin T., Limited Staff, Department of Psychiatry
Sabagh, Tarek M., Limited Staff, Department of Internal Medicine (Hematology/Oncology)
Santos, Rosemeire R., Limited Staff, College of Dentistry (General)
Sarrimanolis, Nikos I., Limited Staff, Department of Internal Medicine (General)
Schafer, Natalie J., Limited Staff, College of Dentistry (General)
Schottenstein, Michael S., Limited Staff, Department of Psychiatry
Schwartz, Mark D., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Schweiger, Gregory P., Limited Staff, Department of Surgery (Orthopedic)
Seifferth, Brian S., Limited Staff, Department of Emergency Medicine
Shaffer, James P., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Shana'ah, Arwa Y., Limited Staff, Department of Pathology
Slattery, Nancy J., Limited Staff, Department of Internal Medicine (General)
Small, Robert H., Limited Staff, Department of Anesthesiology
Smith, J. Horatio, Limited Staff, Department of Internal Medicine (General)
Sosolik, Randolph C., Limited Staff, Department of Pathology
Spraul, Joseph W., Limited Staff, Department of Ophthalmology
Stewart, Katharina T.J., Limited Staff, Department of Obstetrics and Gynecology
Stock, Kent J., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Strayer, John M., Limited Staff, Department of Emergency Medicine
Subramanian, Uma M., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Taylor, Anne, Limited Staff, Department of Surgery (Plastic)
Tedjarati, Shaheen S., Limited Staff, Department of Family Medicine
Thomas, Ronald E., Limited Staff, Department of Anesthesiology
Thomas, Heather O., Limited Staff, Department of Anesthesiology
Torres, Carlos A., Limited Staff, Department of Emergency Medicine
Tortorici, Troy A., Limited Staff, Department of Anesthesiology
Tran, Huan N., Limited Staff, Department of Radiology (Diagnostic)
Trianfo, Jr., Victor A., Limited Staff, Department of Family Medicine
Unger, Dana R., Limited Staff, Department of Obstetrics and Gynecology
Urbaneja, Alberto S., Limited Staff, Department of Radiology (Diagnostic)
Walsh, Elizabeth C., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Ward, Bonita S., Limited Staff, Department of Pathology
Ward, John J., Limited Staff, Department of Internal Medicine (Gastroenterology)
Wasielewski, Paul G., Limited Staff, Department of Neurology
Whittemore, Russell M., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Wittber, Glynn M., Limited Staff, Department of Obstetrics and Gynecology
Wood, Paul S., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Yilmaz, Asli, Limited Staff, Department of Pathology
Young, John J., Limited Staff, Department of Internal Medicine (Cardiology)
Zietlow, Cary W., Limited Staff, Department of Anesthesiology

July 1, 1995 through June 30, 1997

Adams, John L., Courtesy Staff, Department of Pediatrics
Allen, Jr., James N., Attending Staff, Department of Internal Medicine (Pulmonary)
Bacon, James, P., Attending Staff, Department of Internal Medicine (Cardiology)
Balcerzak, Stanley P., Attending Staff, Department of Internal Medicine (Hematology/Oncology)
Banks, Joseph H., Courtesy Staff, Department of Pediatrics
Benner, Daniel R., Physician Extender, Department of Internal Medicine (Hematology and Oncology)
Bennett, Joseph C., Courtesy Staff, Department of Internal Medicine (Community Internal Medicine)
Betts, Judith A., Attending Staff, Department of Internal Medicine (Nephrology)
Boudoulas, Harisios, Attending Staff, Department of Internal Medicine (Cardiology)
Bremer, Don L., Attending Staff, Department of Ophthalmology
Broner, Cynthia W., Courtesy Staff, Department of Pediatrics
Brooks, Gregory I., Courtesy Staff, Department of Pediatrics
Brown, David A., Attending Staff, Department of Surgery (Thoracic and Cardiovascular Surgery)
Brown, Robert T., Courtesy Staff, Department of Pediatrics
Browning, Jennifer, Physician Extender, Department of Internal Medicine (General Medicine)
Budin, Lee, E., Courtesy Staff, Department of Pediatrics
Carr, Richard, D., Honorary Staff, Department of Internal Medicine (Dermatology)
Cattaneo, Stephen M., Courtesy Staff, Department of Surgery (Thoracic and Cardiovascular Surgery)
Choban, Patricia S., Attending Staff, Department of Surgery (General Surgery)
Corrigan, John, D., Attending Staff, Department of Physician Medicine and Rehabilitation
(Rehabilitation Psychology)
Coury, Daniel L., Attending Staff, Department of Pediatrics
Crocchi, Henry, Courtesy Staff, Department of Ophthalmology
Cromer, Barbara A., Attending Staff, Department of Pediatrics
Davies, Elizabeth A., Attending Staff, Department of Surgery (Transplant)
Dawdy, W. David, Courtesy Staff, Department of Pediatrics
DeAndrade, Ronald, Courtesy Staff, Department of Internal Medicine (Nephrology)
Dietrich, Ann Marie, Attending Staff, Department of Pediatrics
Dorinsky, Paul M., Attending Staff, Department of Internal Medicine (Pulmonary)
Elkhammas, Elmahdi A., Attending Staff, Department of Surgery (Transplant Surgery)
Engebretson, Tilmer O., Attending Staff, Department of Psychiatry (Health Psychiatry)
Friedman, Roger A., Courtesy Staff, Department of Internal Medicine (Rheumatology/Immunology),
Department of Pediatrics
Gams, Richard A., Courtesy Staff, Department of Internal Medicine (Hematology/Oncology)
Gardner, Edmond W., Courtesy Staff, Department of Internal Medicine (Dermatology)
Gerald, Steven E., Courtesy Staff, Department of Internal Medicine (Nephrology)
Gray, Linda S., Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Grossman, Neil J., Attending Staff, Department of Pediatrics
Grovas, Alfred C., Attending Staff, Department of Pediatrics
Hackshaw, Kevin V., Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Henry, Mitchell L., Attending Staff, Department of Surgery (Transplant Surgery)
Hickey, Charles J., Attending Staff, Department of Ophthalmology
Howell, Kathleen C., Attending Staff, Department of Internal Medicine (General Medicine)
Igel, Andrea M., Courtesy Staff, Department of Pediatrics
Johnson, Philip R., Courtesy Staff, Department of Pediatrics
Kakos, Gerard S., Attending Staff, Department of Surgery, (Thoracic and Cardiovascular Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Kapetansky, Frederick, Attending Staff, Department of Ophthalmology
Kelley, Curtin G., Attending Staff, Department of Ophthalmology
King, Kathleen P., Courtesy Staff, Department of Internal Medicine (General Medicine)
Kirkpatrick, Robert B., Attending Staff, Department of Internal Medicine (Gastroenterology)
Klein, Jared L., Attending Staff, Department of Internal Medicine (Bone Marrow Transplantation),
Department of Pediatrics
Klinger, Robert J., Courtesy Staff, Department of Pediatrics
Klopfenstein, Kathryn J., Attending Staff, Department of Pediatrics
Knox, David W., Courtesy Staff, Department of Internal Medicine (Dermatology)
Kosier, Marilyn K., Courtesy Staff, Department of Ophthalmology
Kunin, Calvin M., Attending Staff, Department of Internal Medicine (General Medicine)
Lambert, David R., Attending Staff, Department of Internal Medicine (Dermatology)
LaMonte, Robert, C., Courtesy Staff, Department of Pediatrics
Letson, Alan D., Attending Staff, Department of Ophthalmology
Lewis, James W., Courtesy Staff, Department of Internal Medicine (Nephrology)
Lim, Shun P., Courtesy Staff, Department of Internal Medicine (Cardiology)
Lombardo, John A., Attending Staff, Department of Family Medicine
Lopez, Ronald L., Courtesy Staff, Department of Obstetrics and Gynecology
Angelos, Mark G., Attending Staff, Department of Emergency Medicine
Baker, Peter B., Attending Staff, Department of Pathology
Barson, William J., Courtesy Staff, Department of Pediatrics
Bartkowski, Henry, M., Courtesy Staff, Department of Surgery (Neurosurgery)
Bay, William H., Attending Staff, Department of Internal Medicine (Nephrology)
Bazzoli, Allan S., Courtesy Staff, Department of Physical Medicine and Rehabilitation
Becker, William J., Attending Staff, Department of Pathology
Beggan, Bryan E., Attending Staff, Department of Family Medicine
Boesel, Carl, P., Attending Staff, Department of Pathology
Bryan, Donald K., Attending Staff, Department of Obstetrics and Gynecology
Burdge, Jeremy, J., Attending Staff, Department of Surgery (Plastic)
Caldwell, James H., Attending Staff, Department of Internal Medicine (Gastroenterology)
Cannon, Patricia, A., Courtesy Staff, Department of Pediatrics
Chambers, Robert B., Attending Staff, Department of Ophthalmology
Chan, David P., Attending Staff, Department of Pediatrics
Chitakara, Vijay, K., Courtesy Staff, Department of Pediatrics
Clairmont, Albert, C., Attending Staff, Department of Physical Medicine and Rehabilitation
Cohen, Daniel, M., Courtesy Staff, Department of Pediatrics
Coleman, Carl R., Attending Staff, Department of Surgery (Orthopedic)
Copeland, Christopher M., Attending Staff, Department of Obstetrics and Gynecology
Cosgarea, Andrew J., Attending Staff, Department of Surgery (Orthopedic Surgery)
Cosio, Fernando G., Attending Staff, Department of Nephrology
Craig, Elson L., Attending Staff, Department of Ophthalmology, Department of Pathology
Davidorf, Frederick H., Attending Staff, Department of Ophthalmology
Davies, A. Robert, Courtesy Staff, Department of Internal Medicine (General Medicine)
DeMaria, Joseph J., Courtesy Staff, Department of Internal Medicine (Dermatology)
Denlinger, David E., Courtesy Staff, Department of Ophthalmology
Eaton, Antoinette, Attending Staff, Department of Pediatrics
Falkenhain, Michael E., Attending Staff, Department of Internal Medicine (Nephrology)
Ferraro, James W., Attending Staff, Department of Surgery (Plastic)
Fields, Henry W., Attending Staff, Department of Dentistry
Foy, James, E., Courtesy Staff, Department of Pediatrics
Frazier, Joel, L., Attending Staff, Department of Surgery (Orthopedic)
Freno, Janet, A., Courtesy Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Friedman, Barry M., Attending Staff, Department of Internal Medicine (General Medicine)
Fristad, Mary A., Attending Staff, Department of Psychiatry (Child Psychiatry)
Gallagher, Janice, M., Courtesy Staff, Department of Pediatrics
George, Jack M., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Greco, Carol J., Attending Staff, Department of Obstetrics and Gynecology
Guertin, Michael G., Attending Staff, Department of Anesthesiology
Hameed, Arif, Attending Staff, Department of Pathology
Harter, Ronald L., Attending Staff, Department of Anesthesiology
Heintz, John S., Courtesy Staff, Department of Internal Medicine (General Medicine), Department of Pediatrics
Hessel, Adam B., Attending Staff, Department of Internal Medicine (Dermatology), Department of Pathology
Houser, Robert, G., Courtesy Staff, Department of Surgery (Plastic)
Huheey, Marilyn, Attending Staff, Department of Ophthalmology
Hull, Walter B., Attending Staff, Department of Obstetrics and Gynecology
Jackson, Rebecca D., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Johanson, Michael G., Attending Staff, Department of Anesthesiology
Johnson, Ernest W., Attending Staff, Department of Physical Medicine and Rehabilitation
Julius, Carmen, J., Attending Staff, Department of Pathology
Kaplan, Paul E., Attending Staff, Department of Physical Medicine and Rehabilitation
Kelch, Lisa, A., Courtesy Staff, Department of Pediatrics
Kennedy, Melanie S., Attending Staff, Department of Pathology
Keyhani-Rofagha, Sedigheh, Attending Staff, Department of Pathology
Lamb, James, F., Attending Staff, Department of Internal Medicine (General Medicine)
Lasky, Larry, C., Attending Staff, Department of Pathology
Lehmann, David M., Attending Staff, Department of Ophthalmology
Lembach, Richard G., Attending Staff, Department of Ophthalmology
Levine, Edward J., Attending Staff, Department of Internal Medicine (Gastroenterology)
Levy, Charles E., Attending Staff, Department of Physical Medicine and Rehabilitation
Lo, Warren, D., Courtesy Staff, Department of Pediatrics
Lubbers, Judith R., Courtesy Staff, Department of Family Medicine
Lubow, Martin, Attending Staff, Department of Ophthalmology
Lucas, Joel G., Attending Staff, Department of Pathology
Allen, Hugh, D., Courtesy Staff, Department of Pediatrics
Alton, Mary E., Attending Staff, Department of Internal Medicine (Cardiology)
Applegate, Mary S., Courtesy Staff, Department of Internal Medicine (General Medicine)
Avalos, Belinda R., Attending Staff, Department of Internal Medicine (Bone Marrow Transplantation)
Ayers, Leona W., Attending Staff, Department of Pathology (Anatomic Pathology)
Aziz, Haroon A., Courtesy Staff, Department of Surgery (Plastic)
Bagenstose III, Abner, H., Courtesy Staff, Department of Internal Medicine (Infectious Disease)
Baker, Norman, D., Attending Staff, Department of Ophthalmology
Barrett, James L., Courtesy Staff, Department of Internal Medicine (Dermatology)
Barth, Rolf F., Attending Staff, Department of Pathology (Anatomic Pathology)
Bass, Jack C., Courtesy Staff, Department of Pediatrics
Bauer, Stephen R., Courtesy Staff, Department of Pediatrics
Bauer, Constance J., Attending Staff, Department of Radiology (Radiation Oncology)
Bechtel, Mark A., Courtesy Staff, Department of Internal Medicine (Dermatology)
Blumenfeld, Michael L., Attending Staff, Department of Obstetrics and Gynecology
Boudinot, Wanda C., Attending Staff, Department of Pediatrics
Boudoulas, Olga, Courtesy Staff, Department of Internal Medicine (Dermatology)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Bowman, Maryjo A., Attending Staff, Department of Pediatrics
Brady, Michael T., Attending Staff, Department of Pediatrics
Bridger, Matthew A., Courtesy Staff, Department of Family Medicine
Brooks, Jonathan B., Attending Staff, Department of Emergency Medicine
Burdge, Jeremy J., Attending Staff, Department of Surgery (Plastic)
Burns, John A., Attending Staff, Department of Ophthalmology
Cahill, Kenneth V., Attending Staff, Department of Ophthalmology
Caldwell, Patricia B., Attending Staff, Department of Internal Medicine (Cardiology)
Campagni, Michael A., Attending Staff, Department of Anesthesiology
Carnes, Allen D., Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Carroll, Brendan T., Attending Staff, Department of Psychiatry
Cassidy, Steven C., Courtesy Staff, Department of Pediatrics
Chakeres, Donald W., Attending Staff, Department of Radiology (Radiation Oncology)
Chioran, George M., Attending Staff, Department of Ophthalmology
Clausen, Kathryn P., Attending Staff, Department of Pathology (Anatomic Pathology)
Cody, Robert J., Attending Staff, Department of Internal Medicine (Cardiology)
Colachis, Sam C., Attending Staff, Department of Physical Medicine and Rehabilitation
Coleman, Thomas, H, Courtesy Staff, Department of Internal Medicine (Infectious Disease)
Cook, Stephanie C., Attending Staff, Department of Emergency Medicine
Copelan, Edward A., Attending Staff, Department of Internal Medicine (Bone Marrow Transplantation)
Copeland, Larry J., Attending Staff, Department of Obstetrics and Gynecology (Gynecologic Oncology)
Cordero, Leandro, Attending Staff, Department of Pediatrics
Cottrell, Daryl A., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Crecelius, Jeffrey W., Courtesy Staff, Department of Pediatrics
Cronau, Holly R., Attending Staff, Department of Family Medicine
Dangel, Matthew E., Attending Staff, Department of Ophthalmology
Davidoff, Elliot, Courtesy Staff, Department of Ophthalmology
Derick, Robert J., Attending Staff, Department of Ophthalmology
Diaz, Philip Tomas, Attending Staff, Department of Internal Medicine (Pulmonary)
Dick, Michael R., Attending Staff, Department of Emergency Medicine
Dingle, John B., Attending Staff, Department of Ophthalmology
Dixon, Gerald F., Courtesy Staff, Department of Internal Medicine (Pulmonary)
Eaton, Gregory M., Attending Staff, Department of Internal Medicine (Cardiology)
Edgin, Richard A., Attending Staff, Department of Internal Medicine (Gastroenterology)
Epstein, Avrom D., Attending Staff, Department of Neurology (Also in Department of Ophthalmology)
Evans, Cynthia, B., Attending Staff, Department of Obstetrics and Gynecology
Evans, Thomas W., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Fahey, Patrick J., Attending Staff, Department of Family Medicine
Falko, James, M., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Fischer, Richad A., Attending Staff, Department of Surgery (Orthopedic)
Fishbein, Mark H., Attending Staff, Department of Pediatrics
Forsythe, Robert C., Courtesy Staff, Department of Pediatrics
Frid, David J., Attending Staff, Department of Internal Medicine (Cardiology)
Gabbe, Steven G., Attending Staff, Department of Obstetrics and Gynecology (Maternal Fetal Medicine)
Gahbauer, Reinhard, A., Attending Staff, Department of Radiology (Radiation Oncology)
Goldman, Ernesto, Attending Staff, Department of Anesthesiology
Gorgas, Diane L., Attending Staff, Department of Emergency Medicine
Grecula, John, C., Attending Staff, Department of Radiology (Radiation Oncology)
Grossman, Lindsey K., Attending Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Guthrie, Robert M., Attending Staff, Department of Emergency Medicine
Guy, Jerry T., Courtesy Staff, Department of Internal Medicine (General Medicine)
Hadley, Susan, Attending Staff, Department of Internal Medicine (Infectious Disease)
Hamilton, James F., Courtesy Staff, Department of Internal Medicine (Dermatology)
Haun, Steven E., Courtesy Staff, Department of Pediatrics
Hedges, Charles R., Courtesy Staff, Department of Family Medicine
Henderson, David E., Courtesy Staff, Department of Pediatrics
Herwig, Theodor F., Courtesy Staff, Department of Family Medicine
Hickey, Robert W., Attending Staff, Department of Pediatrics
Hitchcock, Charles I., Attending Staff, Department of Pathology (Anatomic)
Hoekstra, James W., Attending Staff, Department of Emergency Medicine
Howell, Howard S., Attending Staff, Department of Internal Medicine (General Medicine)
Howie, Michael B., Attending Staff, Department of Anesthesiology
Iams, Jay D., Attending Staff, Department of Obstetrics and Gynecology (Maternal Fetal Medicine)
Innes, Jeffrey T., Courtesy Staff, Department of Surgery (General Surgery)
Irsik, Ronald D., Attending Staff, Department of Radiology (Radiation Oncology)
Jacoby, Jay, Attending Staff, Department of Anesthesiology
Janke, Igor, E., Attending Staff, Department of Psychiatry
Jolly, Daniel, E., Attending Staff, Department of Dentistry (General Dentistry)
Jopling, Michael, W., Attending Staff, Department of Anesthesiology
Kaeding, Christopher C., Attending Staff, Department of Surgery (Orthopedic)
Kantor, Seth M., Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Kean, John R., Courtesy Staff, Department of Surgery (Orthopedic)
Kebe, Stephen L., Courtesy Staff, Department of Pediatrics
Kelly, William, B., Attending Staff, Department of Anesthesiology
Kennard, Elizabeth Ann, Attending Staff, Department of Internal Medicine (Endocrinology and Infertility)
Kern, Richard, A., Courtesy Staff, Department of Pediatrics
King, Denis R., Attending Staff, Department of Surgery (Pediatric)
Kitchen, Calvin B., Courtesy Staff, Department of Ophthalmology
Kobus, Raymond J., Courtesy Staff, Department of Surgery (Orthopedic)
Koizumi, Hisako M., Attending Staff, Department of Psychiatry (Child)
Kraut, Eric, H., Attending Staff, Department of Internal Medicine (Hematology/Oncology)
Kuzma, Mary K., Courtesy Staff, Department of Pediatrics
Landon, Mark B., Attending Staff, Department of Internal Medicine (Maternal Fetal Medicine)
Langkamp, Diane L., Courtesy Staff, Department of Pediatrics
Latcham, Allen P., Attending Staff, Department of Internal Medicine (Cardiology)
Laxson, Leah C., Attending Staff, Department of Ophthalmology
Lembach, Robert E., Courtesy Staff, Department of Ophthalmology
Lewis, Richard P., Attending Staff, Department of Internal Medicine (Cardiology)
Lindner, Steven E., Courtesy Staff, Department of Pediatrics
Lingam, Rao, P., Attending Staff, Department of Anesthesiology
Lutmer, William J., Courtesy Staff, Department of Internal Medicine (Community Medicine)

Emeritus Titles

Associate Dean and Professor Emeritus, effective July 1, 1995

WILLIAM J. COLLINS, Department of Entomology

Professor Emeritus, effective July 1, 1995

JOHN C. BELLAND, Department of Educational Policy and Leadership

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Professor Emeritus, effective July 1, 1995 (contd)

DENNIS R. FELLER, College of Pharmacy
CECIL G. GOUKE, Department of Black Studies
HAROLD C. HINES, Department of Animal Science
RICHARD R. LANESE, Department of Preventive Medicine
C. BENJAMIN MELECA, Department of Family Medicine
DONALD O. PARSONS, Department of Economics
GLENN S. ROTHMAN, Department of Art (Marion Campus)
GEORGE L. SMITH, Department of Industrial, Welding, and Systems Engineering
TOD F. STUESSY, Department of Plant Biology
JAMES V. WIGTIL, Department of Educational Services and Research
CHRISTOS I. YESSIOS, Austin E. Knowlton School of Architecture

Associate Professor Emeritus, effective July 1, 1995

LARRY B. ANDERSON, Department of Chemistry
JAMES O. BILLUPS, College of Social Work
JEPHTHA R. HOSTETLER, Department of Preventive Medicine
JAMES D. MACDONALD, Department of Speech and Hearing Science
CAROLE W. MYER, Department of Veterinary Clinical Sciences
PAUL S. NISWANDER, Department of Speech and Hearing Science
JOHN G. ROBERTS, Agricultural Technical Institute (Agricultural Technology)
SHIMSON ZIMERING, Department of Mathematics

Assistant Professor Emeritus, effective July 1, 1995

MARCUS D. DRESBACH, Ohio State University Extension
MARION FREEMAN, Ohio State University Extension
SHIRLEY A. PALMER, Department of Sociology (Newark Campus)

Clinical Professor Emeritus, effective July 1, 1995

WILLIAM J. RUEGER, Department of Pediatrics

**PURCHASE OF ADDITIONAL YEARS OF
PUBLIC EMPLOYEES RETIREMENT SYSTEM SERVICE CREDIT**

Resolution No. 96-25

WHEREAS the University entered into a compensation arrangement effective December 1, 1989, involving the position of Vice Provost for Minority Affairs; and

WHEREAS as part of the total compensation package The Ohio State University ("University") agreed to purchase one year of additional retirement system service credit for each year of actual service to the University, up to a maximum of five years, with the understanding that the employee had five or more years of military service or teaching service not included in a vested retirement system; and

WHEREAS the employee completed five years actual service to the University effective December 1, 1994; and

**PURCHASE OF ADDITIONAL YEARS OF
PUBLIC EMPLOYEES RETIREMENT SYSTEM SERVICE CREDIT (contd)**

WHEREAS the employee was enrolled in the Public Employees Retirement System ("PERS") throughout his employment with the University; and

WHEREAS the PERS plan is contributory and meets the qualification requirements under Internal Revenue Code Section 401(a); and

WHEREAS the Board desires to confirm a plan to permit the University to "pick up" and pay such amounts which the Board determines in order to purchase the five additional years of PERS service credit for the employee pursuant to Ohio Revised Code Sections 145.291 - .293; 145.295; 145.301 or 145.31, provided that the University shall not be permitted to pay such contributions to the extent (1) of any reimbursement by way of salary reduction agreement with the employee, or (2) of any option by the employee to receive such "pick up" payments in cash in lieu of having such contributions paid to the plan within the meaning of revenue and private letter rulings construing Internal Revenue Code Section 414(h)(2):

NOW THEREFORE

BE IT RESOLVED, That the Board confirms a plan to "pick up" and pay the amounts which the University determines to be necessary to purchase on the employee's behalf the five additional years of PERS service credit pursuant to Ohio Revised Code Sections 145.291 - .293; 145.295; 145.301 or 145.31, provided that the University shall not be permitted to pay such contributions to the extent (1) of any reimbursement by way of salary reduction agreement with the employee, or (2) of any option by the employee to receive such "pick up" payments in cash within the meaning of revenue and private letter rulings construing Internal Revenue Code Section 414(h)(2); and

BE IT FURTHER RESOLVED, That the amounts which the University determines to pay to purchase five additional years of PERS service credit under Ohio Revised Code Section 145.293 for the then-Vice Provost for Minority Affairs be "picked up" (within the meaning of Internal Revenue Code Section 414(h)(2)) and paid by the University to PERS in lieu of a contribution by the employee and in lieu of any additional compensation to the employee.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-26

Synopsis: Approval of eight Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Leonard O. Andrews

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 24, 1994, of Leonard O. Andrews, Professor Emeritus in the Department of Educational Theory and Practice.

Dr. Andrews was born on October 11, 1904, in Wausaukee, Wisconsin. He received a bachelor's degree in 1926 from Alma College (MI); a master's degree from the University of Michigan in 1930; and an honorary LL.D. degree from Capital University in 1965.

Leonard Andrews joined the faculty of The Ohio State University in 1948. He served as the coordinator of student field experiences for the College of Education from 1948 to 1967, and was professor of curriculum and foundations until 1971 when he received his emeritus status.

RESOLUTIONS IN MEMORIAM (contd)

Leonard O. Andrews (contd)

For many years, Dr. Andrews served as a speaker and consultant in the field of student teaching and laboratory experiences in teacher education. Following retirement from regular teaching, Professor Andrews continued to work with institutions, state departments, and associations across a broad range of topics and issues in teacher education, working with teaching education centers, evaluations of programs and agencies, and with several subject areas such as foreign language education and vocational education.

Professor Andrews was recognized for his achievements and service to educators by the College of Education when he was inducted into the Hall of Fame in December 1993 for his significant contributions to the teaching profession. To be inducted into the Hall of Fame is the highest honor given by the College of Education to a faculty member or former student. The Association of Teachers Educators at their 60th Annual Convention in 1980 also recognized Dr. Andrews as a Distinguished Lecturer and made him a Distinguished Member of the Association.

On behalf of the University, the Board of Trustees expresses to the family of Professor Andrews its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Orval J. Baldwin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 7, 1994, of Orval J. Baldwin, Assistant Professor Emeritus in the Department of Engineering Graphics.

Professor Baldwin was a graduate of Iowa State University where he was enrolled in the Reserve Officers Training Corps. Upon graduation he accepted a commission in the U.S. Army, in which he served until 1962, attaining the rank of Colonel.

Orval Baldwin joined the Department of Engineering Graphics as an Assistant Professor in Autumn 1962. While a member of the Department, he led the effort to create a new graphics problem book which was created "inhouse" to meet the needs of OSU students. His colleagues have described him as a very meticulous person with great attention to detail. A former supervisor praised him as faithful, prompt, and conscientious in performing his teaching functions.

Professor Baldwin was also known as an avid stamp collector - from his travels in the military he had amassed a collection of stamps from around the world. One of his career assignments in the military was to aid in the recovery of villages and towns in Europe; transportation had been mostly destroyed. When asked about this experience he said he remembered one thing: the mud.

He retired from the University in 1976, and lived in the Dublin area with his wife, Nelle. In 1991, they entered the Friendship Village retirement community where he was active on the program committee for residents. His wife predeceased him in November of 1992.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Baldwin its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Elwood J. Dollinger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 20, 1993, of Elwood J. Dollinger, Professor Emeritus in the Department of Agronomy.

RESOLUTIONS IN MEMORIAM (contd)

Elwood J. Dollinger (contd)

Dr. Dollinger was born April 20, 1920, in Lynchburg, Ohio. He received the B.S. degree from The Ohio State University in 1944; M.S. degree from Penn State in 1947; and Ph.D. degree from Columbia University, New York, in 1953. During his Ph.D. program, Dr. Dollinger was a research associate at the Cold Spring Harbor from 1951-1953 and a member of the research staff at Brookhaven National Lab from 1951-1953.

Elwood Dollinger began his career in 1955 at the Ohio Agricultural Research and Development Center in Wooster, Ohio. His research activities were divided between corn breeding and genetic research. He was a member of the Maize Virus Disease Research Group in Wooster, and cooperated in the development of disease tolerant germplasm. During his career at the OARDC, Dr. Dollinger contributed greatly to the development and release of 20 inbred lines of corn and several synthetic populations. The improved agronomic traits of these lines, as well as enhanced resistance to viruses contributed greatly to the increased production of maize in Ohio and the North Central region.

Throughout his career, Professor Dollinger maintained an interest in maize mutants. He worked on the production, characterization and cytological analysis of maize mutants using microscopy. His mutant stocks were remitted to the Maize Genetics Stock Center upon his retirement.

On behalf of the University, the Board of Trustees expresses to the family of Elwood Dollinger its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Virgil G. Hinshaw, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 22, 1995, of Virgil G. Hinshaw, Jr., Professor Emeritus in the Department of Philosophy.

Professor Hinshaw graduated with highest honors from Pasadena Junior College and Stanford University. In 1941 he followed his undergraduate advisor at Stanford, Everett Hall, to the University of Iowa. At Iowa he earned an M.A. degree, working primarily with Gustav Bergmann who was to be a dominant philosophical influence on him, despite his later completion of both A.M. and Ph.D. degrees at Princeton where he worked closely with Walter Stace and Ledger Wood. After taking his Ph.D. in 1946, Dr. Hinshaw accepted a position at Ohio State and remained a full-time member of The Ohio State University Department of Philosophy until his retirement in 1981, following which he taught as part-time Emeritus for several years.

Virgil Hinshaw brought the post-war emphasis on modern logic and philosophy of science to Ohio State. Indeed, his courses, papers, and serious connections with mathematics and the sciences during the late '40's and early '50's were the dominant factors in giving the Ohio State department the shape and stance which it has had ever since. His early papers on the sociology of knowledge and the nature of philosophy of history attracted wide attention, as did his contribution to the Einstein volume in the Library of Living Philosophers and a number of papers read at meetings of the American Philosophical Association and on special occasions. In commenting on the papers of others, he managed to be acute, well-informed, and penetrating, all the while being considerate and courteous. He took pleasure in a well-turned phrase--especially if it enlivened a paper or a conversation with a bit of humor.

At one time or another he served on all of the Department committees and was for several years Director of Graduate Studies and Department Vice-Chair. He also served occasionally as Acting Chair of the department. His services were valued on college and University committees and as elected member of the Faculty Council.

RESOLUTIONS IN MEMORIAM (contd)

Virgil G. Hinshaw, Jr. (contd)

From 1975-87, he served on the Governing Board of the Association of Princeton Graduate Alumni, and for many years he was recording secretary representing the Graduate School for the *Princeton Alumni Weekly*. He was elected to Phi Beta Kappa and listed in the *Directory of American Scholars, Who Knows--and What, Who's Who in the Midwest, in America, and in the World*, and in the *Dictionary of International Biography*. He held long-time memberships in the American Philosophical Association, the Association for Symbolic Logic, the Mind Association, the History and Philosophy of Science section of the American Association for the Advancement of Science, the Philosophy of Science Association, and the AAUP.

On behalf of the University, the Board of Trustees expresses to the family of Professor Hinshaw its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Clifton J. Latiolais

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 30, 1995, of Clifton J. Latiolais, Sc.D., Professor Emeritus in the College of Pharmacy.

Professor Latiolais earned his B.S. in pharmacy degree in 1949 from Loyola University, New Orleans, Louisiana; his M.S. in hospital pharmacy in 1952 from the University of Michigan; and was awarded an Honorary Doctor of Science degree in 1973 from the Philadelphia College of Pharmacy & Science.

Clifton Latiolais began his career at The Ohio State University in 1958 and retired in 1983, after bringing international distinction to Ohio State University Hospitals and the College of Pharmacy. During his tenure, the program produced 129 outstanding leaders in hospital pharmacy and pharmacy education. In a manner of speaking, Professor Latiolais was at the pinnacle of hospital pharmacy for 30 years. His preeminence in the area of bringing IV admixture technology to the forefront of hospital pharmacy practice led to dozens of national and international seminar engagements.

In 1959 Professor Latiolais established a graduate program and residency program in hospital pharmacy at Ohio State which has produced directors of pharmacy at the top teaching hospitals in the nation. In 1985, his former students bestowed an honor on Professor Latiolais by dedicating The Latiolais Award to recognize excellence for contributions made to hospital pharmacy. The Latiolais Award is presented annually at the Midyear Clinical Meeting of the American Society of Health-Systems Pharmacists.

Professor Latiolais served as president of the American Society of Hospital Pharmacists (ASHP), the American Pharmaceutical Association, the Ohio Society of Hospital Pharmacists, and the American Managed Care Pharmacy Association. He is a former Harvey A.K. Whitney Award recipient and was granted lifetime ASHP Honorary Member Status.

On behalf of the University, the Board of Trustees expresses to the family of Professor Latiolais its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

James C. MacDonald

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 27, 1994, of James C. MacDonald, Associate Professor Emeritus in the School of Journalism.

RESOLUTIONS IN MEMORIAM (contd)

James C. MacDonald (contd)

James MacDonald received his B.A. from the University of Michigan in 1947 and worked for the Milwaukee Journal, the Battle Creek Enquirer, the Detroit Free Press, and the Toledo Blade before coming to Ohio State.

He joined The Ohio State University School of Journalism in 1970 and taught courses on world press, public affairs reporting, advanced newswriting and reporting, and investigative reporting and editorial writing. He is remembered by his students as a caring and warm teacher devoted to the improvement of field of journalism. Upon his retirement in 1984, he was named Associate Professor Emeritus.

On behalf of the University, the Board of Trustees expresses to the family of Professor MacDonald its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Richard W. Stow

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 8, 1995, of Richard W. Stow, Professor Emeritus in the Department of Physical Medicine and Rehabilitation.

Dr. Stow was recruited from the Mayo Foundation in Rochester, Minnesota, where he was doing cardiovascular research specifically in the field of cardiac output determination. Dr. Stow served the University forty-two years, starting in 1953 when he joined The Ohio State University College of Medicine as an Assistant Professor. He remained in that capacity for the next five years and then was promoted to Associate Professor in 1958. During the academic year of 1960-61, he became a Fulbright Scholar in Physiology at the University of Tehran, Iran, studying blood pressure in camels. Dr. Stow was promoted in 1972 to Professor.

Professor Stow loved working with students and served as a thesis advisor for several students of the Department of Physical Medicine as candidates for M.M.S. degree. He worked with resident and staff in the area of research, especially in the area of methods and instrumentation.

Dr. Stow designed an electromyographic monopolar needle and other unique electrodiagnostic equipment. He was the most cited author in the Archives of Physical Medicine and Rehabilitation.

Richard Stow was a member of the Ohio State Chapter of the AAUP, serving as secretary from 1969-71 and was a member of the Green Ribbon Commission.

On behalf of the University, the Board of Trustees expresses to the family of Richard Stow its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Thomas R. White

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 12, 1995, of Thomas R. White, Professor in the Department of Educational Studies: Humanities, Science, Technological and Vocational.

Professor White was a B.S., M.A., and Ph.D. graduate of The Ohio State University. He provided substantive leadership in the development of vocational and distributive education for Ohio State.

RESOLUTIONS IN MEMORIAM (contd)

Thomas R. White (contd)

From 1976 to 1982, Professor White chaired the Commission on Professional Standards for the Council for Distributive Education. He was active in developing graduate studies in vocational education both here and for the Indiana Consortium for Advanced Graduate Studies in Vocational Education.

Thomas White received Outstanding Service Awards from the Indiana Vocational Association and the National Council for Distributive Education.

On behalf of the University, the Board of Trustees expresses to the family of Professor White its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Ordinarily, as you know, we have asked Dr. Hayes to give this report, and I am pleased to report that the reason that he is not giving the report today is that he is in class giving a final exam, but were he here, I am sure that he would be pleased to hold up several items. So, I will try to stand in his place and point out to you that in your report for June and July of 1995 you will find that in Tab 1 for '95 Fiscal Year we exceeded the previous year by 9.1 percent for a total of \$173.6 million. Now if Ed were here he would have wanted to have highlighted one particular thing and that is the indirect costs collections are up by seven percent, which helps to pay the heat and the light.

Expenditures through July 31 of the new fiscal year are approximately \$15.4 million, a decrease of 7.5 percent from the previous fiscal year. Total awards for Fiscal Year '95 were \$180.4 million or 8.2 percent above Fiscal Year '94 and that you can find in Tab 2.

Awards for the first month of the new fiscal year through July 1, 1995 are \$11.1 million, about 7.8 percent above awards for July for the same period last year. In Tab 3, you will find six projects that are highlighted; Tab 4 lists new awards received in June; and Tab 5 lists new awards received in July.

I would like to mention that I had -- as I have done in the past -- a good visit with one of the University's distinguished scholars and eminent scientist, Ron Glaser, Associate Vice President for Research and Administration. We had an excellent discussion about what the University's efforts have been and will continue to be to hold up this institution as one of the finest research institutions in the country.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-27

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1995 are presented for Board acceptance.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Today our Committee heard an update from Associate Athletic Director Paul Krebs regarding student usage of the new arena. I am happy to report that students will be very pleased with the seating arrangement in the new arena. First the seating in the new arena will continue the tradition of maintaining student seating close to the floor to enhance the excitement and intensity of every Ohio State event. In addition, students will have access to more seats both near the floor and in the rest of the arena that is currently provided in St. John Arena.

In addition to that, there will be many opportunities for students in regards to reworking the student seating plan itself, facilities' management of the new arena, and many other areas concerning the new arena. The Athletic Department has really made an effort to ensure that the new arena becomes and remains student friendly and the report for today reflects that commitment.

Also today, our Committee considered a new initiative aimed at determining student satisfaction vis-a-vis their status as customers of the University. This undertaking is - - as of this time -- in the form of a draft and is noted in the memo that I have distributed to each of you. The Committee welcomes your input and suggestions. Now I would like to call on David Williams to deliver an update on Student Affairs. David --

Mr. David Williams:

Thank you, Mr. Chair. When Tom asked us to do this, I thought first that we want to thank Tom for bringing the focus back on Student Affairs because after all, what we are here for is students and we hope that this can just be the start of us giving more information and a more expansive view to you guys throughout the year. But first, I thought that maybe the best thing to do is to actually let you know what and who is Student Affairs just in case you do not know.

Student Affairs now is basically comprised of about six different types of units and many of the people who head up those units are here today and so when I call them, I wish they would stand so people could recognize them. First -- and I am sure everybody on the Board knows -- one of my Assistant Vice Presidents is also Director of Athletics and, obviously, is in charge of the Athletic Department, Andy Geiger.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

Second, we have the Human Resource and Fiscal Area headed by Assistant Vice President Eric Bush. Within that area is: Disability Service, Parents Association, and all our personnel and fiscal aspects across the whole unit.

Third, we have Residence and Dining, Unions, and Events headed by Bill Hall. I am sure most of you know Bill Hall. Within that we have: Residence Halls; both the Ohio and Drake Unions; the Fawcett Center -- which you are in now -- and for those of you who have been on the Board for a while, you have seen how this place has improved over time and I might add that at one point for some of you when you came on, that was not part of Student Affairs, so we think we have done a wonderful job with it; and the Office of Student Life.

Also, we have our Wellness Area headed by Mary Daniels. I might add that both Eric and Mary are graduates of Ohio State. Eric having two degrees from here, including a M.B.A. and Mary who is a Ph.D. graduate of Ohio State. Mary heads up the Wellness Unit which has: Student Health Center; Counseling and Consultation; and Recreation and Intramurals.

Fifth, we have Campus Partners -- which is pretty new to us -- and Barry Humphries is here. I am sure all of you know about Campus Partners and the efforts we are trying to do to renovate the area, if you like, on our south and our east borders.

Finally, our newest unit, which is headed up by Mary Basinger and was mentioned earlier today, is our Student Advocacy Center and Mary is not with us today. I want to mention two things: 1) this is one of the outcomes of the "Q" committee. The Committee on Undergraduate Experience actually recommended that we have something like this and we thought it was a good idea. We actually were hoping that they would recommend something like that so we would have a little more ammunition to do this and we went right out and did it. We were able to steal the President's right-hand person to head it up and we're very happy with it.

Let me kind of give you an example of how some of that works, so you don't get a misconception of this office and there was some of that at first. I explain it by relating an experience I had when a student came in who could not register for his last quarter. He was ready to graduate and he owed about \$150. The interesting thing was he was both a student employee in the Union, but he also was on Financial Aid.

So one office was basically saying he could not register, but in the other office they were ready to cut him a check. The computers just weren't talking. I was able to pick up the phone and I called Jim Magers and Jim said, "send him right over, we will take care of it," and we got him registered within an hour.

That is not to bring focus to Jim or I, but to bring focus on some of the problems our students experience. This office basically would do that for any student who comes in. This office has absolutely nothing to do with a student who comes in and says, "You know I got a 'D' in that class and I really thought I should get a 'B+'." We won't be an advocate for that. This is just to cut through some of the red tape on campus. In saying that, that kind of segue right into what we are trying to consider our goal mission and objectives. In a unit that large -- as I just described to you all the units that work in there -- it is kind of hard to come up with a mission. So we are working on that and we have a committee that is comprised of people from all of those different areas working on that.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

The one thing I like about this is, this is chaired by a woman named Janice Browning. Janice Browning is a staff person in Recreation and Intramurals. What we decided to do is all of us administrators in Student Affairs, we got out of the way and we let the people that have to work every, every day in there to have a lot of leadership in that. So they are working on coming up with a precise sort of set of objectives, goals and a mission.

I can basically say, "I know where this is going to end," because I know what our mission is. Our mission is to serve the student and we look in Student Affairs that our primary customer, recognizing that there are a lot of customers in the University, are the students first and their parents second. So that will be the bedstone of our mission if you like.

Let me just give you a few examples of the things that are coming up because I know I have a very short period of time. As Dick mentioned, the Committee on Undergraduate Experience -- Dick and I appointed that Committee. We are going to spend the year implementing some of the recommendations and doing some of the tracking.

Move in -- if you all have never been to Ohio State's move in, I invite each and every one of you to come and not only observe, but to help us move in students. The President's Executive Committee is there, the President himself has on time gone out and worked with the OWLS. The OWLS are students who come in and help other students move in on September 17 at St John's Arena, we will move in all of our first year students. Every first year student who comes here who lives in the Dorm comes through St. John, we send them over to their dorm and we actually help move them in. So you're welcome to come to that.

You have heard a lot about the Arena. I just want to say what Tom has already said -- we are working very hard this year to involve the students not only in the seating capacity and their designation of seats in the arena, but also to try to develop more opportunities from a learning point of view. We're going to work with the Office of Academic Affairs to see if we can't make a multidiscipline sort of unit that deals with the running of the arena, concert promotion, all those sort of things and actually, hopefully, one day you might have an entertainment type major here at Ohio State. Student Affairs is responsible to a certain degree for our speaker's bureau -- second year we'll be doing that, this year and concert. I was hoping that I'd be happy to say to you today that we had signed a contract to have another stadium concert next year with the Grateful Dead, but as you know, one of the Grateful Dead died and that concert went in the wind. We are working with some promoters for two big concerts, names of which if I told you would certainly blow your mind so I won't tell you.

We try to involve students in community involvement. We are very close to things like City Year, Columbus Compact, Campus Compact, and trying to move to a situation where all our students feel very, very concerned about the fact that they should be doing something along the way of giving back to their community.

Soon you will be seeing drawings for new rec fields. We're losing our rec fields over here. At first we cried about it. Mary stayed on my back almost every day about getting this resolved. We think we have it resolved and we're going to be moving to West Campus and I can guarantee you when those fields are finished, they will be the best recreation and intramural fields in the United States on a College Campus. They will also include a childrens park and some involvement with the community.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

We were able to help both the Student Government and the Greek -- let me put the Greek aside for a minute. Student Government had their first retreat -- the student government leaders. We were happy to help make that happen.

Most of you know that we have had problems with our Greek Community. We've had big problems with our Greek Community. One of the biggest challenges we've had -- we've turned the corner on that. Our Greek Community is probably one of our strongest allies now and a lot of you have had a lot to do with that because of your leadership. Certainly Mike and David have had a lot to do with the two fraternities that they are members of to help us turn the corner in that.

We are real happy that we are going to be sponsoring the Ohio State's first OSU team retreat, which will take members of every one of our Greek Organizations away for four days. The President is going to be there, I'm going to be there, Andy Geiger will be there, and, I think, Janet is going to be there. We are going to work with these young people to make our Greek Community even better. So we are real happy with where we are going there.

South Campus -- if you have been on South Campus, especially in our dorms -- I'm sure Tom and Holly can attest to the fact -- that most students here do not want to live on South Campus and we are going to change that. We have a massive plan for the renovation of South Campus. We have already started on it with the Jessie Owens Rec Center. We have a sand volleyball court -- one of only ten universities to have that -- and we soon will have the only inline, rollerhockey court. This is where kids who do roller blading can play roller blading hockey. Obviously, I do not know anything about that, but it will be there.

We also are working to have Neil Hall renovated. As a keystone in that, Andy is bringing over the academic support unit of Athletics. So we will have our academic center for Athletics, but we're working with the College of Education to have what we consider to be the state-of-the-art Education Laboratory in that building. And we're going to renovate every dorm on South Campus. So, hopefully, within five years, all the students will be wanting to live on South Campus and not wanting to live on North Campus.

We are working with a number of units on campus. Actually, we will be in a meeting Friday and we are hoping to start a Student and Student Affairs -- and this is just a part of a bigger picture -- exchange with the University of Natal in Durben, South Africa. They had had a lot of interest in what they're going in Student Affairs and when we were over there, we were surprised that many of their problems were some of the same problems we had. And so what they have asked is can they bring over some administrators and students and we likewise send some of ours over.

As you can see from CUE and since Dick has been here as a Provost, we are trying to get a stronger working relationship with the Office of Academic Affairs and I think CUE is sort of the beginning of that.

We have increased funding for student organizations, twice as much. We went from \$50,000 to \$100,000 this year thanks to Mr. Shkurti. And we also want to work with Student Government and with the Student Trustees on trying to resolve the issue of the General Fee. We hope that by the end of this year we can put that one to bed. Finally I might say that -- or finally as it relates to this is serving all of our students. Why I say that is because I think that some of the programs that we have, we've had at this University serve some students and we haven't done as good of job as we need to do to serve all of our students and so you can expect to see Student Affairs

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

continue to be restructured until we get to that goal -- til we serving all of our students.

I want to close by just saying this going a little bit back to the mission and the philosophy is, in Student Affairs -- we don't write this down anywhere, but this is basically what we think -- if you don't like to work with students, if you don't like to sit and talk to them, if you don't like them bugging you every hour of the day, then you shouldn't be working in Student Affairs. It is as simple as that. That's basically what we're about.

Let me just close by saying this, a couple of years ago, we had a snow day -- a close day. It was cold outside and we closed the school for a day or two and there are a lot of people that have to work, Janet's Police have to work during that day, but the fact of the matter is what I think a lot of people fail to realize is when we closed this school, there were 10,000 students that were in the dormitories. All of those people had to come to work that day. Everybody that works in those dorms, so even when this school closes for emergency, people in Student Affairs are working and our Recreation Staff volunteered to come in that day so we could open up Larkins so we could have some of those students to come over and have something to do. I'd be happy to entertain any questions.

Mr. Smith:

Are there any questions? If not, let me just say that David was my tax professor last year and he missed out on the opportunity to call on me on occasion so it's a lot easier for me to ask him questions about Student Affairs than for him to ask me questions about tax..

Mr. Williams:

Thank you, Mr. Chairman.

Mr. Smith:

Thank you very much, David.

Finally, I would like to call on John Wilhelm to present the report on behalf of the Student Governments. John --

Mr. John Wilhelm:

Good morning. On behalf of the three student governments, I am pleased to relay the following information. All three student governments have had a productive summer and have accomplished many of the organizational tasks in preparation for the beginning of the academic year. We are all excited about the arrival of Fall Quarter and the chance to further the work that we have already begun. We are also looking forward to celebrating the University's 125 Anniversary.

Earlier this month, the leadership of all three organizations participated in a joint planning session and retreat at Stone Lab. This was a unique opportunity and provided the beginnings of a forum for discussion and interaction between the student governments that can positively impact all students and the campus community as a whole.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Wilhelm: (contd)

During the session, we identified areas of both individual and joint focus. USG noted that they have prioritized student run radio, publishing teacher evaluations, and academic advising. CGS is currently finalizing the plans for the orientation of incoming graduate students. We are also interested in reviewing the proposal for the restructuring of the Graduate School. IPC will stress increased awareness of its role in support of professional students.

At the joint planning session, we reached consensus to work on two initiatives this year. The first is their review of student organization funding with an emphasis on the funding mechanisms for the 300 plus student organizations on campus. The second initiative involves the rising need for childcare services amongst the student body.

Finally, as President of the Council of Graduate Students, I would like to thank Dean Roy Koenigskecht for his many years of service to graduate students at Ohio State. I would also like to welcome Dr. Susan Huntington as the new Dean of the Graduate School and relay that we are all looking forward to working with her.

Thank you.

Mr. Smith:

Thanks, John. Mr. Ambassador, that concludes my report.

Amb. Wolf:

Thanks very much, John, that was a very, very informative report. We certainly enjoyed the two presenters.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

First in our committee of the whole meeting, I would like to call upon Vice President Janet Pichette to make two presentations: 1) concerning the Waiver of Competitive Bidding Requirements; and 2) Request for Construction Bids.

Ms. Janet Pichette:

Thank you, Mr. Chairman. The first item of the report on Waivers of Competitive Bidding granted from April through June 1995, there were 103 waivers granted for annual purchases, totally a little more than \$26 million. I would note that over \$18.5 million of this was for merchandise to be resold in the Bookstores, Clinics, and other locations. The breakdown is shown on the exhibit included in your materials, we seek your acceptance of this report, and I would be happy to answer any questions you might have.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-28

April - June 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 103 waivers of competitive bidding requirements for annual purchases totaling approximately \$26,314,100.00, including two waivers for merchandise for resale of approximately \$18,567,000.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1995, is hereby accepted.

(See Appendix VII for background information, page 249.)

Ms. Pichette:

The second resolution is to allow the University to move forward with the renovations to the University Hospitals' Radiology Department, our new Baseball Stadium, and improvements to the Howlett Hall Greenhouse. This last item was approved by the Board as a small capital project, but the project has received additional funding to take it over \$1 million, so we are bringing it back for the Board to reauthorize. We also have the report of award of contracts for Bloch Cancer Survivor's Plaza.

I would like to note the importance of two donor funding to these projects: 1) the Cancer Survivor's Plaza has been made possible through a very generous gift from Richard and Annette Bloch; and 2) Dorothy Davis and the Davis Foundation contributed generous leadership gifts to the Baseball Stadium.

I would be happy to answer any questions that you might have about these projects.

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 96-29

**RADIOLOGY DEPARTMENT RENOVATION, PHASE II;
BASEBALL STADIUM;
HOWLETT HALL GREENHOUSE IMPROVEMENTS; AND
RICHARD AND ANNETTE BLOCH CANCER SURVIVOR'S PLAZA**

Synopsis: Authorization to request construction bids for the Radiology Department Renovation Phase II, Baseball Stadium, and Howlett Hall Greenhouse Improvements projects and acceptance of the report of award of contracts for the Richard and Annette Bloch Cancer Survivor's Plaza project are proposed.

WHEREAS University Hospitals desires to proceed with Phase II of the renovation of the Radiology Department, which will include approximately 12,000 square feet of space on the second floor of Rhodes and Doan Halls and will continue the renovation of diagnostic support service areas and improve patient services in the CT scan and Ultrasound areas; and

WHEREAS the total estimated Phase II project cost is \$1,700,000 and the total estimated construction cost is \$1,300,000, with funding provided by University Hospitals; and

WHEREAS the Department of Athletics desires to proceed with construction of a 3,000 seat baseball stadium including pressbox, locker rooms, concession and vending areas, security, first aid areas, and dugouts; and

WHEREAS the total estimated project cost is \$3,481,942 and the total estimated construction cost is \$3,052,278, with funding provided by the Department of Athletics (\$149,678), unused bond proceeds (\$649,000), and gifts (\$2,683,264) including a generous leadership gift of \$1,500,000 from Dorothy Davis and the Davis Foundation; and

WHEREAS a resolution adopted by the Board of Trustees on February 4, 1993 authorized the President and/or Vice President for Business and Administration to employ architects/engineers and request construction bids in accordance with established University procedures for various projects estimated at less than \$1,000,000 including the Howlett Greenhouse Remodeling Phase I project estimated at \$450,000; and

WHEREAS this project has received additional funding and now is anticipated to exceed the \$1,000,000 authorized in the previous resolution;

WHEREAS the revised total project cost is \$1,100,000 and the total estimated construction cost is \$900,000; with funding provided by House Bill 904 (\$450,000) and House Bill 790 (\$650,000); and

WHEREAS a resolution adopted by the Board of Trustees on March 3, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Richard and Annette Bloch Cancer Survivor's Plaza project:

Richard and Annette Bloch Cancer Survivor's Plaza

This project will construct a plaza at the northeast corner of Lane Avenue and Olentangy River Road including sculpture, walls, seating areas, new walkways, an open one-story structure with a fountain and interactive computer, and a connector walk to the Fawcett Center with a six space parking area. The total project cost is \$1,317,805; funding is provided from a generous gift from Richard and Annette Bloch (\$1,000,000) and University Funds (\$317,805). The estimated completion date is December 1995. The contracts awarded are as follows:

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

RADIOLOGY DEPARTMENT RENOVATION, PHASE II;
BASEBALL STADIUM;
HOWLETT HALL GREENHOUSE IMPROVEMENTS; AND
RICHARD AND ANNETTE BLOCH CANCER SURVIVOR'S PLAZA (contd)

Richard and Annette Bloch Cancer Survivor's Plaza (contd)

General Contract: Gutknecht Construction, Columbus, Ohio

Amount: \$782,400 *

Estimate: \$789,300 *

Electric Contract: Romanoff Electric, Columbus, Ohio

Amount: \$123,890 * +

Estimate: \$111,200 * +

Total All Contracts: \$906290

Contingency Allowance: 45,315 (5% of construction cost)

Total Project Cost: \$1,317,805

* Recommended alternates included in these totals.

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Radiology Department Renovation Phase II, Baseball Stadium, and Howlett Hall Greenhouse Improvements projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

BE FURTHER IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Richard and Annette Bloch Cancer Survivor's Plaza project is hereby accepted.

(See Appendix VIII for maps, page 251.)

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador. Wolf.

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CAPITAL BUDGET PRESENTATION

Mr. Shumate:

Our next agenda item, Mr. Chairman, is a presentation on the Capital Budget, and I would like to call upon Provost Sisson and Vice President Shkurti to make that presentation.

Provost Sisson:

Thank you, Mr. Shumate. Before I commence this presentation, I would like to bring to your attention -- sitting on my right -- Professor Jane Fraser. Professor Fraser is the new Chair of the University Senate Steering Committee and a Professor of Engineering, and you all know Professor Allen.

Mr. Chairman and members of the Board, we are sharing with you today our recommendations regarding the University's request to the Board of Regents for Capital Projects for the period July 1, 1996 to June 30, 1998. These recommendations represent the culmination of a year long planning effort that involved extensive consultations with the Fiscal Committee of the Board of Trustees, the deans and vice presidents, and the Fiscal Committee of the University Senate.

For the first time in recent history, preliminary recommendations were shared with the Board and with the campus community in May, well before a final decision was required. These recommendations reflect a significant effort to improve the quality of our physical environment within available resources.

The specifics of the criteria we used, the reasoning behind our decisions on each project, and the implications for the future are all discussed in detail in the memorandum from Bill Shkurti and me to President Gee dated August 28. You have a copy of that document, so I will not go into detail here. Instead, I will briefly summarize our recommendations which fall into three categories.

The first category is University Commitments. This includes basic and supplement renovations to reduce the back-log of deferred maintenance, as well as phase two of the Fisher College of Business and the Food, Science, and Technology project. Both the Fisher College of Business and the Food, Science, and Technology project involve matching fundraising and replacement of outdated facilities for core professional disciplines.

High academic priority, high need. This second group involves renovation and repair facilities for core disciplines in Arts and Sciences, Life Sciences, and Physical Sciences. The renovation of Hagerty Hall and replacement of outdated facilities for the College of Veterinary Medicine.

High financial feasibility. This third group involves projects where there is a high physical need and high financial feasibility. This includes replacement of outmoded facilities for the College of Architecture, for which \$10 million in private donations has already been pledged; and replacement facilities -- this is number two -- for the Heart and Lung Institute, which involves a net reduction of 37,000 square feet of space.

We feel that our recommendations are consistent with the University's academic priorities in support of teaching, research, and public service. They are also consistent with our financial goals of maximizing the effective use of existing space. We strongly recommend these proposals for your approval.

Now I would like to ask Bill if he would address issues concerning the particulars of the financing of these initiatives.

CAPITAL BUDGET PRESENTATION (contd)

Mr. William Shkurti:

Thank you, Provost Sisson. The Provost explained the process and priorities of the Capital Request, so I would like to deal with the funding support in behind them. There are really three aspects to this: the changes in the way the State is funding capital projects and this has occurred since we briefed you last May; the implications of that for OSU; and then what we proposed to do about it. Those are described in detail in the memo from me or Mr. Shumate that's in your board book, so I will not go over them in detail but simply summarize the outcome.

The changes are significant and they are included in the state budget. In fact they are the most significant in state funding in the 25 years since the state voters originally approved the state-wide bond issue in 1968 to have state-wide funding of university academic buildings. The new set-up, which was proposed by the Board of Regents, and approved by the General Assembly and signed by the Governor, sets up an allocation for each university per capital determined via formula and then if the university spends more than that they have to come up with the money out of their own resources. If they spend less than that they can keep it and redirect it to other capital resources.

I want to stress that this is something that we support, we have supported, and will support, when I say we I mean the president, speaking for the university as well as the Provost and I in consultations with the Regents. And even though it provides more financial responsibility to the university then for us it also gives us more control and more ability to affect our own destiny and we think that's consistent with where the university needs to go.

In terms of the implications of these changes, I wish that I could say to you there are this, this, and this, in fact, the implications are not clear because the implementations issues are not yet been resolved. In the memo I highlight five different implementations issues that we still need to work out with the Board of Regents. I will highlight just one as an example for you today, which is probably most important.

The Regents have already issued the details of a formula by which they will distribute the money that we will use to pay for capital projects and Ohio State's share of that is 22.4 percent. It is based on a combination of our mission and the age of our facilities and we support the way that the formula was put together and we were consulted on it as were the other universities.

The problems is that the Regents have not yet been able to tell us that it is 22.4 percent of what and the what could make a big difference in terms of what happens to our capital request. They have said that the minimum that they will recommend state-wide for these capital projects is \$300 million, so you do not need to be a genius to figure out 22.4 percent is \$67 million. The problem is that if this minimum ends of being up what they recommend that is not enough to cover projects the state has already committed to us and we have already committed, including to donors, to move forward with, in fact, there are five projects that are in the pipeline that have already been authorized by the state, under the old system, and that includes the Fisher College of Business, the Food Science Building, Biological Sciences Building, The Knowlton School of Architecture, and the Heart and Lung Institute.

Now we the university will meet our commitment to the donors but we would like to do this in an orderly way that's consistent with our priorities and we would not like to feel that the state is punishing us for good planning or changing the rules in the middle of the game. On the other hand, if the Regents recommend \$400 million, for state-wide projects which is in fact is what was recommended two years ago. Our 22.4 percent of that is \$89 million that would allow us to fund fully seven of the eight

CAPITAL BUDGET PRESENTATION (contd)

Mr. William Shkurti: (contd)

projects on our priority list, leaving only the Heart and Lung is the eighth of the seven on a list that we would still like to find a way to fund that. so in terms of what we are doing about the situation that we find ourselves, again I want to stress that we are supporting the policy direction the Regent's are moving in. IN fact this request that you received in May was done in anticipation that we are in affect spending our own money and should treat these capital projects as such so that there are no klunkers on the list. These are all things that we need to do sooner or later.

The recommendations though are due to the Board of Regents on September 15. There are requests so that is why we are asking you to vote on them today. The priorities will stay the same as the Provost mentioned, they haven't changed since our initial outlook in the Spring but we have added some disclaimer language which says even though the priorities are going to stay the same the amount for each project may differ so once we find out what the ground rules are we may ruggle dollars and sources between different projects so that we could meet our commitments and move forward with these projects.

The third thing that we have done is to talk to our sister institutions, the four year schools, to see how their dealing with this and they are having the same problems we are, and they are also going to encourage the Regents to do something other than a \$300 million minimum and we think that'll help. And finally we will be talking to the Regents and the political leadership because in the end all state capital decisions are political decisions to make sure the political decision reflects the right economic and educational decision for this institution and we think a \$400 million state allocation is not unreasonable to do that. So in summary I think that I can say that these capital request reflect a new funding era and a new funding era that we support. That the implementation issues can best be described as muddy or muddled, at this point, but there will be proactive in trying to deal with those and trying to work cooperatively with the Regents and hope that the Regents will work cooperatively with us in making this new system work in the way that everybody intended. Mr. Chairman that concludes my presentation I'm sure that the Provost and I will be glad to answer any questions you might have.

Are there any questions from members of the Board? One question might be that many of these recommendations relate to the first phase of larger and longer commitments and what's the impact of adopting this resolution today, on future years?

Mr. Shkurti:

Mr. Chairman, I will deal with the financial impact and if the Provost wants to add on the academic impact. One of the things that the Board and the President has impressed upon us as vice presidents is to think ahead move than six months, so that in preparing these proposals we've tried to think through the impact of this on future biennium and attachment H in the document that provost Sisson talks about the linkages for some of the future bienniums. I think in summary I could describe it as we've worked out the cost of Phase II and III of some of these projects that were started in the first year, for example the Physics building, and are confident that within any reasonable state-wide appropriation from the Regents under the new system we will be able then to meet the commitments in the next two years of the biennium and the years that follow and do it in a way that's consistent with our academic needs.

CAPITAL BUDGET PRESENTATION (contd)

Provost Sisson:

I have nothing to add.

Mr. Shumate:

The second question, just for my clarification, we've already received private funds for the College of Architecture, so as a result aren't we in fact committed to that project.

Mr. Shkurti:

Mr. Chairman that is absolutely correct and I want to stress that we will meet all of our commitments to our donors no matter what it takes but what we hope is that the Regents will be helpful to us in setting up a system that allows us to do that and isn't punitive towards us for going out and finding the extra funding.

Mr. Shumate:

Any other questions? If not a would make a motion to adopt the resolution. Is there a second.

Milton Wolf:

Thank you very much, Mr. Shumate. And I think that with the completion of your report if there is no other business that brings us to the completion of this meeting. The next meeting of the Board of Trustees will be held on Friday October 6 at the Fawcett Center in this room. Thank you very much.

1997-98 CAPITAL REQUEST

Resolution No. 96-30

Synopsis: The Capital Request for FY 1997-98 is being submitted for adoption.

WHEREAS the capital needs and resources for the 1997-98 have been identified; and

WHEREAS the appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1997-98 capital request; and

WHEREAS this request is due to the Ohio Board of Regents by no later than September 15, 1995:

NOW THEREFORE

BE IT RESOLVED, That the University's FY 1997-98 capital request as described in the accompanying text and tables be approved for submission to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of the meeting, and to file these materials with the official records of this University.

(See Appendix IX for background material, page 257.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Amb. Wolf.

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August 30, 1995 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, October 6, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 6, 1995

The Board of Trustees met at its regular monthly meeting on Friday, October 6, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 6, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on October 6, 1995, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. September was an extraordinary month for this university as we welcomed and welcomed back some 56,000 students. Once again, move-in day for the residence halls was an exercise in precision and planning. Parents told me they were amazed at how easily and quickly they completed the task of getting their students settled. Of course, no amount of planning by Vice President Williams' team can prepare them for those tearful goodbyes!

The recommendations of the Committee on the Undergraduate Experience called for greater emphasis on welcome activities and better attention to transfer students. Significant strides were made in both areas. A transfer student orientation program was well received, and the program schedule for new students was filled. In an effort to provide alternative programming for students, the Office of Residence and Dining Halls hosted "Buckeye Fever" in St. John Arena on the first Thursday night of the quarter. Thousands of students participated in fun and games, music and dancing. Prizes included a free quarter's room and board, tickets to athletic events, and even a chance to attend football practice!

Ohio State's highly regarded Farm Science Review was held in September, with hundreds of thousands of people visiting our Molly Caren Center. I continue to be impressed by the innovations on display. I visited the Irv Bell farm outside Zanesville this week, and I know he speaks for many Ohioans when he praises the work of our faculty in bringing new ideas to the farm and field.

More than 25 alumni groups met in reunion with the opening of the home football season. As I told our Alumni Club Officers Conference, we are blessed with great alumni support. From the Mechanical Engineering Alumni Luncheon to that great alumni band, thousands of Buckeyes came together to celebrate this university. Of course, I would be remiss not to mention one of the highlights of my career: as you well know, Constance and I dotted the "i" in "Script Ohio." It was wonderful and something that I will always remember of the university.

The university started the year with great energy and tremendous pride. The *U.S. News and World Report* rankings rated us 15th in the nation among public universities in academic reputation, and 36th among all universities. The Fisher College of Business placed in the top 25 in both the undergraduate and graduate programs. And, the College of Engineering was ranked 17th in the nation, 10th among public universities.

The National Research Council reported their study of doctoral programs and Ohio State received very good news. Among the 38 disciplines rated, Ohio State placed 16 in the Top 25 in the nation. Thirty-six of the 38 programs ranked Ohio State number one among all Ohio public universities. And perhaps most significantly, 26 of the 29 Ohio State programs that were ranked in 1982, were rated higher in this report. It is gratifying, by these numbers, to see the quality of our faculty so recognized.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We welcomed one of Ohio State's great citizens back to campus this month with the opening of the Roy Lichtenstein Exhibit at the Wexner Center for the Arts. Community and campus came together to celebrate this notable presentation of one of America's greatest artists.

I was particularly taken with Mr. Lichtenstein's sincere tributes to his teacher and mentor, Professor Hoyt Sherman. We dedicated the Hoyt Sherman Studio Art Center, made possible through the generosity of the Lichtensteins. And, Roy and I even got caught up in a game of Twister with students! It was an exhilarating few days for the university. The exhibition promises to bring many people to the campus.

The kickoff of *The Ohio State University Campaign: Affirm Thy Friendship* was memorable! CBS News correspondent Erin Moriarty guided us through an outstanding program highlighting the many ways this campaign will enhance the university. My compliments to Vice President May and his colleagues for so effectively launching the campaign. Everyone present felt the spirit and excitement of this undertaking. I will say that our goal of \$850 million looked even larger when it was spelled out by the marching band on Saturday! The zeros ran into the end zone!

We continued to enjoy our great Buckeye spirit when the Notre Dame game kicked off. What a great day for college athletics and for the university. Although the press might lead you to think otherwise, 100,000 fans in the stadium and 60,000 students at the university all enjoyed the day with exuberance and good judgment.

Four dozen people, most of them not Ohio State students, received much more attention than they deserved. While we continue to be concerned about excessive rowdiness and are working with city officials to improve behavior in the area, I also want to say how proud I am of the way the people of Ohio State conducted themselves on that occasion. Even Regis Philbin, Mr. Notre Dame, had kind words for the hospitality of Ohio State on his program Monday morning!

In all, we had a wonderful opening ten days. The energy and pride that has been generated will be needed as we look ahead to a great quarter and an outstanding year.

Mr. Chairman, as I close my report, I want to offer for your consideration a resolution honoring the University Women's Club on the occasion of their 100th anniversary. This group of dedicated women enjoys a legacy of service and success that has enhanced university life for a century.

President Canfield's wife was the founder of the group, organized to promote friendly association and service. Members have raised funds for scholarships, served as ambassadors for the university, and volunteered thousands of hours to our university community.

I ask that you join me in honoring the University Women's Club, its president Ann Hayes and centennial chair Ruth Mount, for their continued loyalty and service to Ohio State.

**RECOGNITION OF THE 100TH ANNIVERSARY OF THE
UNIVERSITY WOMEN'S CLUB AT THE OHIO STATE UNIVERSITY**

Resolution No. 96-31

WHEREAS October 1995 marks the 100th anniversary of the founding of the University Women's Club at The Ohio State University by Flavia Canfield, the wife of President James H. Canfield; and

WHEREAS the purposes of the University Women's Club over the years have been to promote friendly association among its members; to furnish them organized opportunities for participation in social, cultural, recreational and intellectual activities; to promote service projects for educational and philanthropic purposes; and to further other interests of the University community; and

WHEREAS in fulfilling its purposes the Club has assumed leadership in promoting the interests and the welfare of women and of women students; and

WHEREAS it has contributed monies to the University for scholarships, grants, and student emergency loan funds over the past century, and it has given \$207,200, the proceeds from Buckeye Bargains Thrift Shop, during the last twenty-eight years; and

WHEREAS members of the Club have provided extensive volunteer services to many programs of the University including the University Medical Center, University Student Orientation, activities of numerous student organizations; and to community groups and agencies in times of need; and

WHEREAS since its early years the Club has offered its members opportunities for fellowship and service through its many interest groups; and

WHEREAS the Club continues to be sensitive to the many avenues through which it may enhance the lives of its members and contribute to the betterment of the University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University continues to recognize and support the University Women's Club as an important and viable organization which through its presence, its programs, and its projects enhances the lives of students, faculty, and all members of the University community.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Strategic Planning Committee met on September 28, 1995. The Committee heard a status report from the consulting firm of McManis Associates on the restructuring of our twelve-hospital Healthcare Consortium into an Integrated Delivery System. The Committee also reviewed a proposal for the development of a comprehensive plan for our Information System.

The Professional Affairs/Education/Research Committee convened September 28, 1995. In executive session they reviewed the Hospitals' quality indicators and the managed care quality report developed by the Community Mutual Insurance Company. In regular session, the Executive Director briefly presented a semi-annual report on Human Resource activities.

The Executive Committee received an update on collaboration discussions with local and regional facilities. Coopers and Lybrand representatives summarized their audit

October 6, 1995 meeting, Board of Trustees

of University Hospitals' fiscal year 1995. No audit adjustments or items of concern were noted. The Hospitals' Fiscal Services Department was complimented for their management of the accounting process for the James Cancer Hospital and University Hospitals.

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CANCER HOSPITAL REPORT

Mr. Shumate:

Next month Dr. David Schuller will be with us to present a full report on activities at the James. I have an agenda item that I would like to present to the Board today that recommends the approval of the annual appointment of members to the James Cancer Hospital and Research Institute Board.

THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE BOARD APPOINTMENTS

Resolution No. 96-32

Synopsis: Appointments of members to The Arthur G. James Cancer Hospital and Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993, approved the establishment of The Arthur G. James Cancer Hospital and Research Institute Board; and

WHEREAS it has been stipulated in Bylaw 3335-1-03 (W) that the Cancer Hospital Board shall be comprised of two members of the university board and a senior physician and faculty member, two senior university administrators, and two citizens from the general public who shall be appointed by the university board of trustees in consultation with the president; and

WHEREAS the following named persons have been selected for appointment to the Cancer Hospital Board:

Alex Shumate (Reappointment)
Zuheir Sofia (Appointment)
Henry G. Cramblett, M.D., Senior Physician and Faculty Member (Reappointment)
Edward F. Hayes, Senior University Administrator (Reappointment)
Greta Russell, Senior University Administrator (Appointment)
Richard J. Solove, General Public Member (Reappointment)
Ellen Hardymon, General Public Member (Reappointment)

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be appointed, effective May 1, 1995, as members of The Arthur G. James Cancer Hospital and Research Institute Board for a term ending April 30, 1996.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met yesterday for five hours to review the performance of the Endowment Funds Equity Managers. We will meet next month to review the Fixed Managers and will recommend any changes necessary in asset reallocation after that time.

Mr. Chairman, with your permission, I would like to ask Mr. Nichols and Mr. May to present the Treasurer's Report and the monthly Development Report at this time.

Mr. James Nichols:

Thank you, Mr. Colley. This Endowment report is for the period August 18 through September 15. The market value of the Endowment on September 15 was \$588.8 million, which for the sixth month in a row, is an all time high for the University. This total was approximately \$17.2 million above the number I reported to you last month, which includes an increase in the equity portion of \$12.3 million, and the fixed income portion of \$2.4 million. Net new additions for the Endowment for August were \$3.4 million.

Since July 1, the Endowment has increased \$33.1 million including net new additions of \$4.6 million. Current asset allocation is 64 percent in equities, 22 percent in fixed, 7 percent in real estate, and 7 percent in cash equivalents.

As Mr. Colley indicated, the Investments Committee met yesterday afternoon to review Equity Managers, and we will meet next month to review Fixed Income Managers. I have promised the Chair that the meeting will not exceed four hours next month. However, the Committee will discuss any recommendations concerning adjustments and asset allocations or amounts of money that would go to managers, and any of those recommendations will be brought forward to the full Board next month. That concludes my report of the Investments Committee.

Mr. Colley:

Mr. May --

Mr. Jerry May:

Thank you very much, Mr. Colley. Before I proceed to the tab labeled "Development" in your book, I'd like to just take one moment to thank each of the Board members for their time, counsel, and support they provided in the past months as we initiated the University Campaign. Your endorsement and your support has been well noticed by lots of people. We deeply appreciate it, and we have plenty to do.

If I could turn to the tab under Development for a moment, I want to highlight a couple of things. At this point in time, the July - August period, our private support is up about \$3 million, and we will continue to try to push that as hard as we can during the year. The real encouraging news so far is that our scholarship support is up significantly and our gift additions to the Endowment are up about 170 percent, which is pretty dramatic. I suspect that is going to level down a little bit, but it is encouraging to know that last year we added about \$1.5 million in additions to the Endowment in the first two months, and this year we are up to \$4.3 million. So we are encouraged by that.

Before I ask you to pass a resolution regarding the new additions to the Endowment of the University and the endowed funds, I would like to make a personal comment about one of the donors that you see back in gift additions to the endowed funds

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

under the Foundation. You will notice that Professors William Form and Joan Huber, husband and wife, have established a graduate fellowship fund in the Department of Sociology.

Now the reason that I want to call attention to this is not because Joan and Bill, who many of you know very well, are fine faculty members, great researchers, and terrific teachers who have distinguished themselves as professors here over a number of years, but I also want to highlight this because they represent literally thousands of individuals who give to Ohio State every year through the Campus Campaign. This, as many of you know, is the tenth year of the Campus Campaign.

The Campus Campaign is the effort every year where faculty and staff of the University give back to the University. They are just an example today of the generosity of many, many faculty and staff. This year we passed the \$30 million mark for the ten years of the Campus Campaign. That is \$30 million that the faculty and staff have contributed to this institution. We are very proud of our colleagues on the faculty and staff, and we are very pleased that Bill and Joan, Professors Form and Huber, have given to the graduate fellowship fund -- graduate fellowships being one of those key areas of this campaign that we want to support in the future.

With that, Mr. Colley, I would like to present to the Board for approval one named endowed chair, 12 new named endowed funds, and the revision of two endowed funds. Total of the gifts received in these new endowment funds is \$2,025,783.00.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-33

Synopsis: The report on the receipt of gifts and the summary for August 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1995 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-August
1994 Compared to 1995

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through August		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$2,200,974	\$2,051,945	-7
Alumni (From Bequests)	<u>202,672</u>	<u>181,647</u>	-10
Alumni Total	\$2,403,646	\$2,233,592	-7
Non-Alumni (Current Giving)	\$417,106	\$751,929	80
Non-Alumni (From Bequests)	<u>94,173</u>	<u>190,505</u>	102
Non-Alumni Total	\$511,279	\$942,434	84
Individual Total	\$2,914,925	\$3,176,026	9 ^A
Corporations/Corp. Foundations	\$2,884,946	\$4,924,125	71 ^B
Private Foundations	\$357,638	\$964,066	170 ^C
Associations & Other Organizations	<u>\$532,912</u>	<u>\$500,873</u>	-6
Total	\$6,690,421	\$9,565,090	43

NOTES

- A Overall in individual giving is up 9% even though gifts from alumni during the first two months is 7% behind last year for the same period.
- Non-alumni giving is up 84%. So far this year gifts of \$10,000 or more from alumni total slightly more than \$500,000. For the same period of time last year gifts at this level totaled about \$200,000.
- B Corporate giving is up 71%. Last year there were 64 corporations providing private support of \$10,000 or more (\$2 million). This year private support at the \$10,000 level exceeds \$3.8 million (73 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$600,000 more than last year for the first two-month period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-August (contd)
 1994 Compared to 1995 (contd)

GIFT RECEIPTS BY PURPOSE

Dollars	July through August		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$747,604	\$710,995	-5
Program Support	\$4,187,729	\$5,475,560	31
Student Financial Aid	\$869,629	\$1,752,278	101
Annual Funds-Colleges/Departments	\$829,492	\$1,520,609	83
Annual Funds-University	<u>\$55,967</u>	<u>\$105,656</u>	89
Total	\$6,690,421	\$9,565,098	43

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through August		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
	\$1,580,423	\$4,269,847	170

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Samuel B. Sneath Memorial Scholarship Fund (Scholarships - College of Medicine)		\$253,595.03	\$253,595.03
Student Organization Support Endowment Fund (Support of Registered Student Organizations - Office of Student Affairs)	\$110,000.00		\$110,000.00
The Gwen H. Kagey Endowed Scholarship Fund (Scholarships - Black Studies)		\$105,000.00	\$105,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Duane C. Brown Program Fund in Geomatics (Program Support - Department of Geodetic Science and Surveying)		\$50,000.00	\$50,000.00
The Johnie Christian Scholarship Fund (Scholarships - College of Education)		\$25,000.00	\$25,000.00
The Michelle Lynn Dauterman Fund (Establishment of Computer Aided Design Laboratory - College of Human Ecology)		\$16,688.50	\$16,688.50
The Todd David Harris Memorial Scholarship Fund (Scholarships - College of Engineering)		\$15,500.00	\$15,500.00
The Korean Studies Fund (Support to promote awareness of Korean culture & language - College of Humanities)		\$15,000.00	\$15,000.00
The Clifton J. Latiolais Endowed Fund in Health-System Pharmacy (Program Development of Health-System Pharmacy - College of Pharmacy)		\$15,000.00	\$15,000.00

Change in Description of Named Endowed Fund

The Steve Goldberg Memorial Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research (Support for a Chair in the Arthur G. James Cancer Hospital and Research Institute)	\$1,250,000.00	\$1,250,000.00
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Establishment of Named Endowed Funds

The Bank One Fund for Student Excellence and Leadership (Scholarships for MBA Students - Max M. Fisher College of Business)	\$100,000.00	\$100,000.00
The William Form and Joan Huber Graduate Fellowship Fund in the Department of Sociology (Graduate Fellowship - Department of Sociology)	\$50,000.00	\$50,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Anna Sborowitz Scholarship Fund (Scholarships for Mobility Impaired Students)		\$20,000.00	\$20,000.00
<u>Change in Description of Named Endowed Fund</u>			
The Kent Distinguished Scholarship Fund			
Total	\$210,000.00	\$1,815,783.53	\$2,025,783.53

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Samuel B. Sneath Memorial Scholarship Fund

The Samuel B. Sneath Memorial Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Helen S. Sneath, Ft. Lauderdale, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the fund shall be used for the purpose of educating needy students who are residents of Hancock and/or Seneca Counties, Ohio, pursuing premedical and medical studies at The Ohio State University with the intent of becoming Doctors of Medicine. The award(s) shall be made as equitable as possible between these two counties. If there are no such students from the two aforementioned counties during any calendar year to receive such an award, then applicants may be selected from among students who are residents of Sandusky, Crawford, or Wyandotte Counties, Ohio, for such year and, if there are no applicants from these counties, then the fund may make an award to applicants who are residents of any county in Ohio. The selection of the recipient shall be made by the College of Medicine in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then it is the desire of the donor that it shall be terminated and thereupon the remaining assets of the fund shall be distributed equally between the following: First Presbyterian Church of Fort Lauderdale, Florida; First Presbyterian Church of Tiffin, Ohio; Trinity Church of Findlay, Ohio; Leo Goodwin Institute for Cancer Research of Fort Lauderdale, Florida; and Wittenberg University, Springfield, Ohio.

\$253,595.03

Student Organization Support Endowment Fund

The Student Organization Support Endowment Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with funds to The Ohio State University Development Fund from distribution of licensing revenue as recommended by the Licensing Revenue Task Force and approved by the Board of Trustees on June 3, 1994.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Student Organization Support Endowment Fund (contd)

Funds are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used in support of the registered student organizations at The Ohio State University through the Office of Student Affairs. The 550 student organizations are a vital force in establishing a sense of community and connections between students and the University. The more than 10,000 students who participate annually are given tremendous opportunities to develop social and leadership skills. These organizations include the major student governments: Undergraduate Student Government, Council of Graduate Students, and Inter-professional Council; special event organizations such as Student Events Committee, Homecoming, and Renaissance Festival; clubs and special interest organizations like crew club and other sports clubs, chess club; Greek organizations, and minority focus organizations.

It is the desire of the Licensing Revenue Task Force and the Office of Student Affairs that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the intent of the Licensing Revenue Task Force and the Office of Student Affairs.

\$110,000.00

The Gwen H. Kagey Endowed Scholarship Fund

The Gwen H. Kagey Endowed Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Gwen H. Kagey (B.A. Theater '75). Gwen was a faculty member in the Department of Dance and was a frequent visitor to the College of Humanities office.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for qualified students majoring in the Black Studies program. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. In the event the Black Studies program should cease to exist, it is the desire of the donor that the fund be used as appropriate to benefit minority students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in conjunction with the Chairperson of Black Studies in order to carry out the desire of the donor.

\$105,000.00

The Duane C. Brown Program Fund in Geomatics

The Duane C. Brown Program Fund in Geomatics was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Theresa P. Brown, widow of Duane C. Brown, former adjunct professor in the Department of Geodetic Science and Surveying at The Ohio State University, of Indialantic, Florida.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Duane C. Brown Program Fund in Geomatics (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support workshops/short courses/schools in Geomatics at the discretion of the Department of Geodetic Science and Surveying chairperson.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$50,000.00

The Johnie Christian Scholarship Fund

The Johnie Christian Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Johnie Christian, (Ph.D. Education '40) a retired teacher in Denton, Texas, who passed away April 21, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for worthy undergraduate and graduate students in the College of Education. The recipients shall be in need of funds to continue their education. Preference shall be given to minorities and underprivileged students. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the person then responsible for teacher preparation programs in order to carry out the desire of the donor.

\$25,000.00

The Michelle Lynn Dauterman Fund

The Michelle Lynn Dauterman Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with memorial gifts to The Ohio State University Development Fund from friends and the family of Michelle Lynn Dauterman.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income earned for the first three years is to be used to establish a Computer-Aided Design Laboratory in the College of Human Ecology, Textiles and Clothing program. All annual income thereafter shall be used for program resources, support, and training in the area of Computer-Aided Design in the College of Human Ecology.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Michelle Lynn Dauterman Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preference being given to the recommendations from the appropriate officials of the University who are directly responsible for the College of Human Ecology in order to carry out the desire of the donors.

\$16,668.50
(Grandfathered)

The Todd David Harris Memorial Scholarship Fund

The Todd David Harris Memorial Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Judith Wright Harris (B.A. Music '62) and Ronald D. Harris (B.Ch.E. '61; M.S. Chemical Engineering '61) and friends to honor the memory of Todd David Harris - a son of the Harris.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Eighty percent of the annual income will be awarded to one or more graduate or undergraduate students of Chemical Engineering. The remaining twenty percent shall be reinvested into the fund's principal before the end of each fiscal year. Selection of each Todd D. Harris Scholar will be done at the discretion of the Chairperson of the Department of Chemical Engineering or his/her designee in consultation with the University Committee on Student Financial Aid. Preference will be given to candidates for whom the Todd D. Harris Scholarship funds will make a meaningful difference in their academic life. Awardees will be provided with information about Todd D. Harris (previously furnished by the Harris family) and the name and address of the Harris family contact. If a deserving Chemical Engineering student cannot be found, then a Mechanical Engineering major will be chosen based on the above criteria. All unawarded income shall be reinvested into the fund's principal before the end of the fiscal year. Chemical Engineering's Department Chairperson will inform the Harris family on the use of each year's income.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,500.00
(grandfathered)

The Korean Studies Fund

The Korean Studies Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Mr. Kim Joon Hyup, Seoul, Korea, a former president of the Bank of Seoul and a friend of The Ohio State University and Korean Studies, and other individuals.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Korean Studies Fund (contd)

The annual income shall be used to increase and promote awareness of the Korean culture and language through some or all of the following means: providing study abroad funds for students to travel to Korea, providing funds for faculty doing research in Korean Studies, or sponsoring a lecture by a distinguished scholar in Korean Studies. The exact use will be determined on an annual basis by the Chairperson of East Asian Languages and Literatures in consultation with the faculty in Korean language and culture.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in consultation with the Chairperson of East Asian Languages and Literatures in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Clifton J. Latiolais Endowed Fund in Health-System Pharmacy

The Clifton J. Latiolais Endowed Fund in Health-System Pharmacy was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from alumni and friends of the late Clifton J. Latiolais.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational and research initiatives and faculty appointments within the area of study of Health-System Pharmacy at the College of Pharmacy. In the event that it becomes necessary to invade the principal to meet the above objectives, the Dean of the College of Pharmacy may do so at his/her discretion. However, the principal of the fund shall not fall below \$15,000.00

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Steve Goldberg Memorial Fund

The Steve Goldberg Memorial Fund was established November 5, 1993, with gifts in memory of Steven A. Goldberg (D.D.S. '79) from his wife, Sheryl, and his parents, Dr. and Mrs. Morris W. Goldberg (B.A. Bio Sci '49; D.D.S. '52). The description was revised October 6, 1995.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Steve Goldberg Memorial Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research, publication costs, equipment, travel and other scholarly activities that assist students in fulfillment of the Master of Science degree in endodontics and enhance the educational objectives of the program. Expenditure of income shall be determined by the Director of Endodontic Graduate Programs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The John L. Marakas Nationwide Insurance Enterprise
Foundation Chair in Cancer Research

The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed chair with a gift from Nationwide Insurance Enterprise Foundation.

The annual income from The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research shall be used to support the cancer research activities of the holder of The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research. The individual appointed to this chair should have a record of significant achievements in the field of cancer research. Appointment to the chair will be recommended by the Dean of the College of Medicine to the Provost and approved by The Ohio State University Board of Trustees.

\$1,250,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Bank One Fund for Student Excellence and Leadership

The Bank One Fund for Student Excellence and Leadership was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Bank One, Columbus, N.A.

The annual income shall be used to provide one or more full tuition scholarships for MBA students in the Max M. Fisher College of Business.

The College will meet annually with Bank One officials to define the characteristics of the student profile necessary to be considered for a scholarship and the availability of an internship as part of the scholarship package. Recipients shall be recommended by a college committee (led by the academic

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Bank One Fund for Student Excellence and Leadership (contd)

director of the MBA program) in consultation with the University Committee on Student Financial Aid to the dean for formal approval.

\$100,000.00

The William Form and Joan Huber Graduate Fellowship Fund
in the Department of Sociology

The William Form and Joan Huber Graduate Fellowship Fund in the Department of Sociology was established October 6, 1995, by the Board of Trustees through gifts received by the University from The Ohio State University Foundation from William Form, Professor Emeritus in the Department of Sociology, and Joan Huber, Senior Vice President and Provost and Professor Emeritus in the Office of Academic Affairs and Department of Sociology, of Columbus, Ohio.

The annual income shall be used to provide graduate fellowship support for students in the Department of Sociology at the discretion of the Department Chair.

\$50,000.00

The Anna Sborowitz Scholarship Fund

The Anna Sborowitz Scholarship Fund was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Paul K. Sorren (B.S.Bus.Adm. '46) of Miami Beach, Florida.

The annual income shall be used to provide one or more student scholarships for undergraduate mobility impaired students with severe limitations in movements or use of one or more of their extremities. Recipients must demonstrate financial need and satisfactory progress in their academic studies. They must be enrolled with seven or more hours of course work showing substantial progress toward a degree at The Ohio State University. Students may use the scholarship to support tuition, room, board, special equipment, and miscellaneous expenses such as books and supplies. The scholarships will be administered by the Office for Disability Services in consultation with the University Committee on Student Financial Aid.

\$20,000.00
(Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Kent Distinguished Scholarship Fund

The Kent Distinguished Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with an initial gift funding to The Ohio State University Foundation from Ralph Kent (B.S. Accounting '37) and Betty Kent (w. 1939), Harbor Springs, Michigan, and Longboat Key, Florida. The description was revised October 6, 1995.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Kent Distinguished Scholarship Fund (contd)

The annual income and principal, if needed, as provided by the Foundation shall be used to provide merit scholarships for Kent Distinguished Scholars in Accounting. It is anticipated that the endowment principal, when fully funded, will provide each year sufficient distributable income as determined by the University to fund distinguished scholarships for five students annually on a continuing basis. Recipients shall be students majoring or planning to major in accounting. Annually, any prior year's income which was not awarded shall be added to the fund's principal. It is the desire of the donors that students be selected as freshmen and continued through their senior year so long as they continue as Distinguished Scholars and continue in Accounting. Should the Accounting major become a five-year program, as is now anticipated, recipients shall be continued for their fifth year.

It is the hope of the donors that recipients will give strong consideration to the accounting honors program and accounting internships, especially the internships offered by Ernst & Young. The scholarship will be administered by the Department of Accounting in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid. The Dean of the The Max M. Fisher College of Business will have a continuing oversight role on the operation of the Kent Scholarship program.

Kent Distinguished Scholars shall be selected through the University Initiative to recruit National Merit and National Achievement Scholars. Once these Scholars have confirmed acceptance at Ohio State, a Kent Scholar shall be named from the pool of candidates based on the above criteria. Should the recipient maintain eligibility as a Distinguished Scholar, but change from Accounting, then the University shall fund the student from other sources and a new Kent Distinguished Scholar would be named. Each year, any unused income shall be transferred to the endowment principal.

The merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-1991 Undergraduate Recruitment Implementation Steering Committee to the Senior Vice President for Academic Affairs and Provost.

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Before I begin my report, I would just like to take a moment to thank the Provost and the Vice Provost, as well as those Trustees who serve on the Regional Boards, for their help last month in making a success of the Regional Boards of Trustees meeting that followed our full Board meeting. I thought it went off very well and appreciate everyone's help in making that happen.

This morning at the Educational Affairs Committee we heard several reports, one of which the President has already referred to on the various rankings by the National Research Council. In addition to those that the President held up, I might add that, in particular, three programs jumped out: 1) the physics program jumped 15 places, from 39th to 24th and had the highest rated improvement in program quality in the last five years of any physics program in the country; 2) the psychology program improved from 32nd to 21st and had the highest program quality improvement in the last five years among the top 50 psychology programs surveyed; and the linguistics program improved from 11th to 8th and is the top program of its kind in the Big Ten.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

We expect additional large improvements in the next 10-year report.

Also during the Committee meeting, the Provost reported on providing information on reinstating the distinguished university professorship program and Dr. Ray discussed plans for providing institutional analysis through a joint appointment, which we will be voting on, that is listed in the Personnel Actions. Additionally, we heard some continuing information on the work of the Committee for the Undergraduate Experience and I would like to call on Provost Sisson and Vice President David Williams to present an update on that report.

UPDATE ON THE COMMITTEE FOR THE UNDERGRADUATE EXPERIENCE

Provost Sisson:

Thank you, Mr. Celeste. Mr. Chairman and members of the Board, one of the major initiatives that we have here at Ohio State -- and this was announced over a year and half ago -- was a review and action with respect to the Undergraduate Experience. It is a joint effort on the part of the Vice President for Student Affairs and myself, our joint offices, together with a much wider range within the University community, to take a look not only at the academic side of things, but the context in which students live and learn during this extraordinarily important part of their lives.

We have received a report as you know, we have reviewed the report as you know, we are taking action on the report -- as I hope that you would suspect that we are -- and we are here to provide you with some of the things that have been done. What we propose to do is to do this on a regular basis so that you are aware of the things that are going on in this regard within the University. I might add that we are doing more than the Undergraduate Experience, we are making major strides in the graduate areas and professional schools as well. But we want to focus on this extraordinarily important dimension of what we do here at Ohio State.

We have established a Student Advocacy Office to facilitate students who have concerns about navigating the University and I am pleased to say that seems to be working extremely well. We have spent a considerable amount of time at the outset looking at the transition that students have from whatever walk of life that they are in before coming to Ohio State -- whether as a recent graduate from high school or from a community college or employment -- and their entry into the University. This is a critical element of success at Ohio State and also in proceeding to a timely graduation from the institution. In this regard, we are starting this quarter with a pilot series of course clusters where students see one another in an educational format -- in a number of different courses -- the same students studying in the same courses. Another thing that we haven't done well in the past -- we are getting better at it, I think, but nevertheless we certainly have a long way to go -- is in assisting our transfer students into the University. We tend to focus on new first quarter freshmen, but a large proportion of our students who come here -- and I would imagine that that proportion may well increase -- come from other institutions. We need, we are, and we shall continue to provide our transfer students with greater attention than we have in the past, and David will elaborate on that somewhat.

One other point that I would like to make before David provides a more robust commentary, is that the President has just asked that I, through the Coordinating Council, see that the vice presidential areas that have a responsibility in the area of the Undergraduate Experience follow-up on the recommendations. This is to be given the consistent attention of all vice presidents who have responsibilities relevant in the Coordinating Council. David --

UPDATE ON THE COMMITTEE FOR THE UNDERGRADUATE EXPERIENCE (contd)

Professor David Williams:

Thank you. Just a few other things that I might add is that we have tried to take all of the recommendations that were listed in the CUE report and keep an updated score card as it relates to what has been implemented, what we are working on implementing, and what has not been implemented as of yet -- either because we are trying to find if that is the right thing to do or trying to identify the resources to do it. We want to come back to you and tell you some of the things that have been implemented so far and so we will consistently do that. So my role is just to tell you a few of them today.

The first one is one of the things that came out very strong in the CUE report is the whole thing of how we deal with new students -- from when they get accepted, to what we do in Orientation, to what we do during Welcome Week. We have expanded that. What we want to do is to look at when that first bit of interest is taken -- either by the student while in high school or when we have an interest in a student -- and what we do from that point to transition the student in until the end of the first year, because we don't want to stop at just when they start classes.

The Provost and I will be appointing, as of Monday morning, what we call the Transition-in Committee, that will look at all of that. They will look at what we do once that interest is shown, how we respond to the perspective student, how we respond to the parent, what we do at Orientation, what we do during Welcome Week, and how we keep in touch with the student and the student's progress for transferring in during that first year. This Committee will look at that whole process and come back to us in February with a report, so that we can start on the next year to try to do a better job.

Having said that, we think that with Welcome Week and Orientation we did a better job this year. We had a lot more activities. Some that you might want to be aware of are: for the first time we had what was called "Scarlet Fever," which was a party that took place the second or third day. It was in St. John and about 3,500 students were predominantly first-year students. We had a lot of give-a-ways, in fact we gave away dinner at the President's house for a whole floor in one of our dorms. He wasn't there when I gave that away, but nevertheless we gave it away and it went very well.

Also, the Office of Recreation and Intramurals are co-sponsoring what we call "All-nighters" at Larkins. We had our first "all-nighter" on that first Friday and this was in response to the students' desires that we have some alternative activities for them other than the High Street scene. We had an overwhelming crowd at Larkins that night.

Some other things. One of the big issues that the students talked about was safety and alcohol and drugs, and we have done a number of things in that area. One thing that actually took place last night was in response to what happened on 12th Avenue last weekend, and we want to move as quickly as we can on this. Ohio State, through Campus Partners, sponsored a forum held in the Law School auditorium where we brought together people who were involved on 12th Avenue. It was hard going in and even afterwards it was hard to figure out exactly who were the victims -- the students, non-students, or the police -- but we facilitated a dialogue between those individuals and the City police. It was very, very interesting and actually the auditorium was packed.

Also we have distributed alcohol fact sheets. It is very interesting when you talk to the Greek community now, because they have credited us with actually giving them information as it relates to how to actually throw a proper party. If you are going to have alcohol, this is what you have to do: you have to have doors closed, no underage drinkers in the houses, and all those sort of things. I'm real happy to say, as it relates to our Greek community, they have actually turned the corner. Actually,

UPDATE ON THE COMMITTEE FOR THE UNDERGRADUATE EXPERIENCE (contd)

Professor Williams: (contd)

to a large degree, our Greek community is one of the jewels that we have now.

Sororities have all passed rules that there be no alcohol in their houses. Saturday I was pleased to be on a program with a fraternity where we had a fire last year, and they are our first fraternity that has gone on record as being a substance-free house.

So they vowed, as of Saturday when they reopened their fraternity, that there would be no alcohol and no drugs in their house. So we are real pleased with that.

We have also hired a new wellness director, who basically will work in the area of wellness, but has an extensive background in alcohol and drug prevention education experience. This is a combining of at least three of our areas: Counseling and Consultation; Recreation and Intramurals; and the Student Health Center. We are trying to get the message out that wellness is just not one thing, it is a lot of things for the benefit of our students.

One of the things that I think the students here will clearly state is that one of the big problems they saw as it relates to the University was Traffic and Parking. We have a new Traffic and Parking director and she has expressed her overwhelming commitment to addressing the CUE recommendations. I am real proud to say that Traffic and Parking actually did a lot with regard to the entry of our students this year.

One of the things that was very impressive was in the midst of a rainy day, where the students had to actually register their cars, Traffic and Parking had tents out, they had music on, they had food out, and the attitude was totally different. So our hats go off to them.

Welcome Week was a lot better. As I said we had a lot more activities, but the key mark of that was the move-in. Our move-in is becoming internationally known. People are very pleased, and we had a lot of comments on how well it went. The President actually comes and goes around to the dorms. I think that he could elaborate on how well the parents perceived what we do as it relates to moving in our students. Everybody takes part in it. The real nice thing about this year is that every office that has something to do with freshmen coming into this University was out that Sunday in the Field House. So if you had a problem as a student -- financial aid, fees and deposits, or you wanted to register your bike -- there was somebody there in the Field House to help that day.

Student Trustee Tom Smith will be heading up a committee that he is putting together to actually look at the further review and implementation of a student fee. This is something that the students are very interested in so that we can move forward on some of our projects.

I think the last thing that I want to speak to is the whole issue of rewarding things that have gone right. CUE has been very, very forceful and Sherri Noxel -- Sherri, please stand up -- actually works as the GAA, a doctoral student, who basically keeps Dick and I on the right road to make sure that we are staying with this. Sherri was very, very instrumental in telling us that a lot of people have been doing the right things already, and a lot of people are changing over to do the right things. I am real pleased with what CUE has done. We will consistently come out with what we call, "Things done right" -- to publicly come out and say to departments and to people, "You're doing the right things for our customers -- the students."

Thank you, Mr. Provost and Mr. Chairman.

EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste: (contd)

Thank you very much. This will be an ongoing report and as you can see, we have already taken a lot of action in terms of the recommendations of CUE.

I would like to call on Provost Sisson, once again, to present the agenda items for the Board's approval.

Provost Sisson:

Thank you, Mr. Celeste. I have six proposals to bring before you:

**THE OHIO STATE UNIVERSITY - MARION
BOARD APPOINTMENT**

Resolution No. 96-34

Synopsis: Approval of a nominee of a Board member to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the University" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Marion Board to fill the unexpired term of James McGlamery:

David F. Bacon, term ending June 30, 1996

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of The Ohio State University-Marion Board, effective immediately.

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL**

Resolution No. 96-35

WHEREAS the Engineering Experiment Station is under the control of the Board of Trustees of The Ohio State University; and

WHEREAS according to statute 3335.27 of the Administrative Code, there shall be an advisory council made up of the director of the Engineering Experiment Station and six members appointed by the Board, chosen from the faculty of the College of Engineering; and

WHEREAS this Engineering Experiment Station Advisory Council "shall select suitable subjects for investigation, apportion the available funds, and with the consent of the Board may provide for the dissemination of the results to the people of the state;"

NOW THEREFORE

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL (contd)**

BE IT RESOLVED, That upon the recommendation of President E. Gordon Gee, pursuant to the request of Jose B. Cruz, Jr., Dean and Director, College of Engineering, Engineering Experiment Station, The Ohio State University Board of Trustees, acting in accordance with the requirements of the Ohio Revised Code Section 3335.27, hereby appoint the following individuals to serve on the Engineering Experiment Station Advisory Council:

Name	Title	Proposed Term
William A. Baeslack, III	Professor of Industrial, Welding & Systems Engineering & Associate Dean for Research & College Development	3 years (10/1/95 - 9/30/98)
Walter D. Burnside	Professor of Electrical Engineering & Director, ElectroScience Laboratory	3 years (10/1/95) - 9/30/98)
Liang-Shih Fan	Professor & Chairperson of Chemical Engineering	2 years (10/1/95 - 9/30/97)
Hamish L. Fraser	Professor & Ohio Eminent Scholar of Materials Science & Engineering	2 years (10/1/95 - 9/30/97)
Donald R. Houser	Professor of Mechanical Engineering & Director, Center of Automotive Research	1 year (10/1/95 - 9/30/96)
Don W. Miller	Professor of Mechanical Engineering & Chairperson, Nuclear Engineering Graduate Program	1 year (10/1/95 - 5/30/96)

NAMING OF BUILDING

Resolution No. 96-36

Synopsis : Naming of the new Equine Trauma, Intensive Care and Research Center, a new facility adjacent to the Veterinary Hospital on Vernon Tharp Street, on the Columbus campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the new Equine Trauma, Intensive Care and Research Center currently under construction be named "The Daniel M. Galbreath Equine Trauma, Intensive Care and Research Center" to reflect the many contributions of Mr. Galbreath to The Ohio State University, the College of Veterinary Medicine, the equine industry, and the community; and

WHEREAS Daniel M. Galbreath had been a committed leader and supporter of the University for many years as a member of The Ohio State University Foundation Board, the University Board of Trustees, the Fisher College of Business' Pace Setters Club, the University Hospitals Board, and the 1985-90 National Campaign Committee, for which he served as vice chairman; and

WHEREAS Mr. Galbreath's role as chair of the College of Veterinary Medicine's fund-raising campaign for the \$6.9 million equine center has brought significant distinction to the project through his dedication and long-time involvement with the College; and

NAMING OF BUILDING (contd)

WHEREAS he was a well-known, respected member of the equine industry, breeding winning thoroughbred racehorses at the Kentucky Derby, Belmont, and the English Derby, and providing guidance as a director of Churchill Downs and as a member of organizations such as Breeders Cup and Ohio Thoroughbred Breeders & Owners, as well as numerous conservation societies; and

WHEREAS both the University and the central Ohio community have benefitted from Daniel M. Galbreath's efforts as a liaison between the two, as well as a civic activist with leadership roles in the Columbus Rotary Club, The Columbus Foundation, and the Columbus Area Chamber of Commerce:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned Equine Trauma, Intensive Care and Research Center, adjacent to the Veterinary Hospital on Vernon Tharp Street, be named "The Daniel M. Galbreath Equine Trauma, Intensive Care and Research Center."

WAIVER

Resolution No. 96-37

Synopsis: Approval of a waiver for Donald Harris is proposed.

WHEREAS pursuant to the Board's acceptance of the Report of the Committee on Retirement and Insurance on February 6, 1959, and Resolution 77-92, "Principal Administrative Officials" of The Ohio State University are to be relieved of their administrative assignments at age 65; and

WHEREAS the University's proposed reappointment of Donald Harris as Dean of the College of the Arts would be restricted by the age 65 exclusion; and

WHEREAS the University wishes to continue the appointment of Donald Harris in this administrative post beyond his sixty-fifth birthday:

NOW THEREFORE

BE IT RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959, Report of the Committee on Retirement and Insurance be waived to allow for the continued reappointment of Donald Harris as Dean of the College of the Arts.

PERSONNEL ACTIONS

Resolution No. 96-38

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the August 30, 1995 meeting of the Board, including the following Change in Title, Concurrent Appointment, Appointments, Reappointment, Appointment of Chairpersons/Director, Reappointment of Administrative Official, Leave of Absence Without Salary, Emeritus Titles, and Correction to Emeritus Status, as detailed in the University Budget be approved.

PERSONNEL ACTIONS (contd)

Change in Title

Name: JAMES J. MAGER
Title: Assistant Vice President for Enrollment Management
Office: Academic Affairs
Term: October 1, 1995, through September 30, 2000
Salary: \$105,000.00
Present Position: Director, Office of Admissions and Student Financial Aid

Concurrent Appointment

Name: ERIC R. KUNZ
Titles: Assistant Vice President for Resource Planning and Assistant Provost for
Institutional Analysis
Offices: Finance and Academic Affairs
Effective: October 1, 1995
Salary: \$97,056.00
Present Position: Assistant Vice President for University Budget and Space Planning,
Office of Finance

Appointments

Name: WILLIAM L. BERRY
Title: Professor (The Richard M. Ross Chair in Management)
Department: Management Sciences
Term: October 1, 1995, through September 30, 2000
Salary: N/A

Name: DONNA A. CANIANO
Title: Associate Professor (The Harry C. and Mary Elizabeth Powelson
Professorship of Medicine)
Department: Surgery
Effective: October 1, 1995
Salary: N/A

Reappointment

Name: JACK A. BOULANT
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
Department: Physiology
Term: July 1, 1995 through June 30, 1999
Salary: \$82,812.00

Appointment of Chairpersons/Director

September 1, 1995 through June 30, 1999

Human Nutrition and Food Management

Tammy M. Bray

October 1, 1995 through September 30, 1996

Educational Services and Research

Peter V. Paul *

October 1, 1995 through September 30, 1999

Center for Medieval and Renaissance Studies

Nicholas G. Howe

*Acting

PERSONNEL ACTIONS (contd)

Reappointment of Principal Administrative Official

DONALD HARRIS, Dean, College of the Arts, effective July 1, 1996, through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

Leave of Absence Without Salary

ELIZABETH B. BERNHARDT-KAMIL, Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept the position of Director of the Language Center at Stanford University.

Emeritus Titles

Professor Emeritus, effective July 1, 1995

CLYDE W. FRANKLIN II, Department of Sociology

Assistant Professor Emeritus, effective October 1, 1995

JOSEPH C. LOON, Department of Geodetic Science and Surveying

Correction to Emeritus Status

LARRY B. ANDERSON, Associate Professor Emeritus, Department of Chemistry, effective July 1, 1995, has now decided not to retire and Emeritus status is withdrawn.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-39

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Barbee William Durham

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 12, 1995, of Barbee W. Durham, Supervisor Emeritus in the Office of Business and Administration - Stores.

Mr. Durham graduated from The Ohio State University School of Pharmacy in 1934. He joined The Ohio State University Reagent Laboratory in 1937, and served the University for more than 44 years with a high sense of professional and unusual dedication.

Beyond the borders of the campus he promoted progress toward equal rights for all people. His conviction launched six decades of work in civil rights activities, beginning as a University student working to desegregate campus-area restaurants. He was a charter member of the Vanguard League, which successfully ended racial discrimination in Columbus theaters and restaurants. He was a Life member of NAACP; past president of the Columbus branch and part-time Executive Secretary of the branch from 1952-1967. He was a member of the Columbus Board of Education's Task Force on Racism; Mayor's Task Force on University Area Problems; Columbus Board of Education's 1976 "Committee on Criteria for Superintendent Selection;" and in 1983 he served as Columbus Council's PTA representative to the Ohio State Board of Education. Mr. Durham was active in developing the Columbus school desegregation case.

RESOLUTIONS IN MEMORIAM (contd)

Barbee William Durham (contd)

Mr. Durham was a member of several professional and honor societies, among them: Phi Rho Alpha, Rho Chi, Sigma Xi and Alpha Phi Alpha. He was the recipient of numerous awards, including The Ohio State University Distinguished Service Award (1980), the Alpha Kappa Alpha Sorority Human Service Award (1984) and The Columbus Education Association Martin Luther King, Jr. Humanitarian Award (1985).

On behalf of the University, the Board of Trustees expresses to the family of Mr. Durham its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Daniel M. Galbreath

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 3, 1995, of Daniel M. Galbreath, former chairman and member of the Board of Trustees of The Ohio State University.

Born in Columbus, Ohio, Mr. Galbreath graduated from Amherst College in 1950 and earned his Master's Degree from The Ohio State University in 1952. He served as Chairman and Chief Operating Officer of The Galbreath Company, an international real estate development, management and leasing firm founded by his father, the late John W. Galbreath.

Daniel M. Galbreath was a member of the Board of Trustees of The Ohio State University from 1978 through 1987, serving as chairman in 1986-87. His support of and involvement with The Ohio State University extended well beyond his appointment as a Trustee. His dedication and commitment to Ohio State is further evidenced by his service as a member of the University's Foundation Board, the Hospitals Board, chairman of the 1985-90 National Campaign Committee, and chairman of the College of Veterinary Medicine's fundraising campaign.

An ardent sportsman, he served as president of the Pittsburgh Pirates, director of Churchill Downs, The Keeneland Association, and The National Football Foundation and Hall of Fame, and former chairman of the Player Relations Committee of Major League Baseball. He had a deep interest in conservation, locally and nationally, serving as chairman of the Wildlife Conservation Fund of America and trustee of The Wilds.

Well known for his involvement in the Columbus Community, Dan Galbreath's civic contributions included leadership roles in The Columbus Foundation, the Columbus Rotary Club, the Columbus Zoological Park Association, and the Columbus Area Chamber of Commerce. In recognition of his many contributions, he was awarded the Columbus Award in 1988, the Governor's Award in 1980, and The Ohio State University Distinguished Service Award in 1994.

In addition to his civic involvement, Dan Galbreath also served as director of the National Realty Committee, the Borden Chemicals and Plastics Partnership. He was a former director of Banc One Corporation, and former member of the Federal Research Board and The Chemical Bank National Advisory Board.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Joseph J. Kruzel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 19, 1995, of Joseph J. Kruzel, Associate Professor in the Department of Political Science and the Mershon Center.

Dr. Kruzel was born on May 6, 1945 in Goldsboro, North Carolina. A distinguished graduate of the U.S. Air Force Academy Class of 1967, he served on active duty as an intelligence officer in Vietnam and as a briefing officer for the Joint Chiefs of Staff. He later served as a member of the U.S. Delegation to the Strategic Arms Limitation Talks (SALT 1). In recognition of his contributions to the SALT 1 negotiations, Dr. Kruzel was presented a Department of Defense distinguished service award.

Dr. Kruzel received his M.P.A. and Ph.D. from Harvard University. Further government service included assignments as special assistant to Secretary of Defense Harold Brown, and legislative assistant for defense and foreign policy for Senator Edward M. Kennedy.

Following faculty service at Duke University, Dr. Kruzel joined the faculty of The Ohio State University in 1983 as an associate professor in the Department of Political Science and the Mershon Center. He was an outstanding teacher in the Department of Political Science and a recipient of an Arts and Sciences Outstanding Teaching Award. Among his numerous publications on defense policy and arms control was the Mershon Center's American Defense Annual, a critically acclaimed yearly review and assessment of the major issues in U.S. security policy which he served as founding editor. He also served as director of the Mershon Program on International Security and Military Affairs.

In 1993 Dr. Kruzel took a leave of absence from Ohio State to serve in Washington as Deputy Assistant Secretary of Defense for European and NATO Policy. In this position, he served as the Secretary of Defense's chief advisor and policy maker with regard to NATO and Eastern Europe. He received the Medal for Distinguished Public Service for his work in creating the Partnership for Peace program which has brought the former Warsaw Pact nations into close harmony with NATO. As the crisis in Bosnia deepened, Dr. Kruzel's expertise and diplomacy saw him become the chief Department of Defense negotiator on the U.S. team striving to end that Balkan conflict. Warmly regarded and respected by all parties to the conflict, he saw it as his duty to bring about a peaceful resolution of the war without widening the violence and involving U.S. troops. Dr. Kruzel was discharging this duty and commitment to peace at the time of his tragic death in Bosnia. His posthumous honors include a second Medal for Distinguished Public Service, the Presidential Citizen's Medal, and the French Legion of Honor.

On behalf of the University, the Board of Trustees expresses to the family of Professor Kruzel its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Ambassador Wolf:

I suggest we stand for a moment in memory of those folks who we just passed Resolutions in Memoriam for.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

I would like to call on Dr. Hayes to make the Research Foundation report.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes:

A copy of the Report of the August 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board.

Expenditures from external sources are under Tab 1, and are below last year by 12.0 percent for a total of \$31.2 million through August 31, 1995. Some of the decrease is due to current year handling of the Department of Labor expenditures. Normally, the Research Foundation would have funded over \$3 million in subcontracts at other institutions in July and August. Due to changes in the Department of Labor payment schedules, these expenditures have not been made at this point.

When expenditures are corrected for this anomaly in subcontracts, the rate for Fiscal Year 1996 is still approximately 5.5 percent below last year at this time. This slower than anticipated expenditure rate appears to be due to two factors: 1) slower than anticipated start-up of some major projects; and 2) a natural conservatism as faculty anticipate further cuts in federal funding.

Awards for the year are in excess of \$23 million or 13.5 percent below the July to August time period last year. A summary of the award totals is given in the second section of this report.

At Tab 3, four projects are highlighted. These projects cover a broad range of scholarly research, from controlling brown tree snakes, development of visualization tools for die casting, diagnostic tests for cancer, to feasibility studies for obtaining more and better traffic control using satellite data. Tab 4 is a complete list of new awards received in August of this year and Tab 5 provides summary tables and pie charts for Fiscal Year 1995.

I would like to bring to your attention the additional materials that you received at today's meeting: 1) a copy of our annual report, 1995 Research at The Ohio State University; and 2) a pocket card summarizing Fiscal Year 1995 research data. I just call your attention to the fact that the total for 1995 is \$213.5 million in total external support. Another feature on the backside of this pocket card is that approximately 1,400 undergraduates were supported last year by external contracts and grants.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-40

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Good morning, everyone. Yesterday, the Student Affairs Committee met and discussed a presentation from Dean Nancy Zimpher and Dr. Mike Casto, both of whom are heading up the Campus Collaborative for Educational Excellence. This initiative forms the Human Services Area of Campus Partners.

Dean Zimpher and Dr. Casto presented five general areas in which the Collaborative is attempting to provide a unique approach to the social and human problems of the University district: strengthening faculty participation, increasing the quality of student life in the area, enhancing public schools, increasing health and well-being, and strengthening the economic environment. Examples of these efforts include: developing an Off-Campus Student Services Center; creating a Business Incubator Program; and extending outreach programs across High Street in an effort to build linkages with the area's residents.

This Collaborative is composed of over 25 campus and community organizations and is maintaining funding from various University and private sources. It truly represents a vital effort of the Campus Partner's initiative and we can expect to hear many good things from them in the future.

The Committee also heard a report from Student Trustee Holly Smith on the progress of revising the Student Trustee selection process. The revisions to this process will be presented to the full Board at next month's meeting. Among the changes the Board can expect to consider is a streamlining of the process from two evaluation committees to one.

As David mentioned earlier, we will convene a committee later this month which will explore issues regarding the creation and implementation of a student activity fee as part of the University's revision and clarifications of the General Fee. We are eager to get started so that we can once and for all resolve the issues surrounding and ultimately create such a student fee.

Now I would like to call on Sean Ruffin, President of the Interprofessional Council, who will give the report on behalf of the student governments. The total reports are noted beyond the Student Affairs tab in your folders. Sean --

Mr. Sean Ruffin:

Thank you, Mr. Smith. Good morning. The Interprofessional Council had an opportunity to participate in the orientations of the Colleges of Veterinary Medicine, Optometry, and Dentistry, and we think that this opportunity had a great impact on our increased interest in participation of the students at our first meeting. At our first meeting we filled all of our appointment positions to the University Senate, as well as confirmed our operating for the academic year.

One of our main agenda items for this semester will be establishing and strengthening ties with the outside community outside of the University, and consequently, we're in the process of coordinating a mentoring program with Columbus City Schools -- middle school students -- and we are really excited about that.

Finally IPC, CGS, and USG coordinated a joint committee orientation to apprise and acclimate our committee members to University governance. It was well attended and we think that was a great success.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Ruffin: (contd)

USG has been working on a number of projects during that past month. The start-up of the student run radio has been the main priority of USG during the past months and it is still at the forefront of their agenda. The equipment for the station has been ordered and is currently en route to Columbus. The studio room has been secured and will be located in the basement of the Ohio Union, and UNITS' technicians have already installed the signal lines for the studio. The staff has largely been selected and is enthusiastic about its start-up. USG is working as hard as it can to get the radio up and running as soon as possible.

USG has also been diligently working on a published teacher evaluation manual. Carolyn Hopkins, the Academic Excellence Director for USG, has been researching evaluation projects around the Big Ten and within the now famous, Shkurti or Sisson Sixteen. Carolyn is also working with the University Registrar's Office on this project.

It is hoped a final proposal will be submitted in a matter of weeks to the Office of Academic Affairs. The proposal will advocate, of course, the teacher evaluation project which not only will provide useful statistics to students, but celebrate teaching as well. The ultimate goal is to improve the quality of education for students.

In addition to these projects, USG is currently signing up incoming students for the First Year Intern and Living Gift Programs. The First Year Intern Program provides incoming students the chance to get involved with USG through working with current members of the organization. The Living Gift Program is a Community Service Program which asks students to give some of their time to the University community through volunteer work.

USG will also seek to improve academic advising, campus safety, and time to graduate during the coming year as they work on the implementation of the Committee on the Undergraduate Experience Report.

The Council of Graduate Students is pleased to report that they have had a very productive start to the new academic year. One of their flagship events, the Orientation for Incoming Graduate Students, was a huge success. It attracted between 600 and 700 new students who attended this half-day program and the response was very positive. CGS would like to thank the members of the Board of Trustees who participated, specifically President Gee and Trustees Celeste and Holly Smith.

At their September Council Meeting, CGS approved a set of priorities for '95-'96. Their intent is to make this list more of a working set of activities for the Council than perhaps they have been in the past. These priorities are as follows: Graduate School Restructuring; representation and participation; tuition, fees and financial support; child care; health care; diversity; and the Graduate School experience. While all of these issues are important, the report to the Provost regarding the restructuring of the Graduate School is perhaps the most timely and has received the most attention with graduate students.

Finally, CGS is pleased to report that we are in the initial stages of coordinating a Homecoming Tailgate Party for advanced degree students with the Interprofessional Council and Jones Graduate Tower. This will be in celebration of Homecoming and the 125th Anniversary of the University.

Thank you, Mr. Smith, and that concludes my report.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith:

Thank you very much, Sean. That was a great report.

Beginning today, the Student Affairs Report will also include a brief presentation from one area of Student Affairs and I would now like to call on David Williams who will introduce today's presenter. David --

Professor David Williams:

Thank you, Mr. Smith. As I mentioned at the last Board meeting, we welcome the opportunity to give you some information about some of the things we do in Student Affairs vis-a-vis the quality of life for students outside of the class. Today we are going to hear from our Director of Recreation and Intramurals, Mr. Mike Dunn. Mike actually has the distinction of being the first person I was able to hire when I moved to Student Affairs and he is still here and doing a great job, I might add. Mike --

Mr. Mike Dunn:

Thank you, David, and thank you, Mr. Smith and the Board. I'm really happy to be here; in fact, today celebrates my 18th month and 15th day at Ohio State University. I keep teasing the staff, but the honeymoon period doesn't appear to be over with yet. We're still getting just a great amount of cooperation from people in this room and people throughout the University and from our staff.

I am told that I'm actually the third full-time director that Ohio State has ever had in the Recreation and Intramural Sports Program. The person who I succeeded, Fred Beekman, actually had worked for the University for 47 years, and even in his retirement -- emeritus status -- continues to work for the University. So this is a real exciting opportunity for me. I am originally a Big Ten graduate from Purdue University and I know we're going to beat Purdue in another Homecoming game this year.

The tradition that this program has in Recreation and Intramurals at Ohio State is really a great one. Ohio State was the first campus in the country to recognize the importance of intramural and recreational sports on any college campus. We formed the first department in 1913 and four months after that, the University of Michigan followed suit -- as they often do, I guess, with following Ohio State -- and then several other Big Ten campuses and then campuses across the country.

The program that I inherited is one that is therefore steeped in a lot of tradition. It is also one that, in terms of tradition, has had a very long tradition of providing excellent intramural programs for students from throughout the University campus over the years.

Upon my arrival, one of the first things that we did was identify with the need for looking at new directions to move in. One of the things that I have left at your places is our new mission/vision and value statement. It is a corporate model. We've not just identified with the mission and vision, but also with the nine different areas that we value which include: customer satisfaction, tradition, awareness, mutual respect, development, innovation, diversity, partnership, and community support.

We spent in the neighborhood of about 6-7 months, as a staff, developing this. We had tremendous assistance. This past year we used a CQI process and worked closely with Jane Fraser, Linda Tom, and Hal Brown throughout this entire process. So it has been a real exciting opportunity for us to learn what CQI was all about at the same time.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Dunn: (contd)

There are other things that we have attempted to do this year that I want to share with you -- David has mentioned a couple. I think we really recognize the role that we play as an alternative to some of the other options that students have for recreation, particularly the High Street area.

David has mentioned the all-nighter and we actually had our first all-nighter this past January. We say all-nighter, but that is a little bit of a misnomer -- it goes from 10:00 p.m. to 2:00 a.m. At our first one in January, we had well over 2,000 students that attended and participated. We actually had to open spaces that we didn't anticipate having to open in the facility.

Dr. Gee:

Mike, let me just say for me that is all night, let me assure you.

Mr. Dunn:

Thank you, President Gee. I think one of the most telling moments that we had was at the end of the evening when two students that had hung out from 10:00 p.m. right until we closed at 2:00 a.m. at the Kaoroke area, came up to several of our staff -- and I was included -- and said, "We'd really like to thank you. You gave us something else to do besides go to the bars this evening." I think that was the consensus among many of the students that were there that evening. We gave them some options that they may not have had previously.

This year we were fortunate enough to be funded for an additional six all-nighters, plus we are going to continue with the tradition we started in the spring which is to have a Sunday night all-nighter as we start each finals week for students who choose to stay up all night anyway. We will offer students study opportunities, as well as the opportunity to take a swim, shoot baskets, play racquet ball, and lift weights between their studying and when they want to go back to studying again. So that will be a program that will continue this year.

We also worked with several of the High Street vendors -- specifically with McDonald's, Campus Expressions, Grade A Notes, and Donatos Pizza -- and in each of our three facilities, we developed a comments board. It's a High Street Partner's Comment Board for all of our participants to be able to respond back to us with what their needs are. We basically promised 48-hours turnaround on anything that is put in the comment boxes across campus. We don't always give people the answer they'd like, but we explain why we do some of the things that we do.

We've taken our aerobics program which is nationally known -- it was a program that had been offered just in Larkins Hall -- and have expanded it across campus and off-campus. This year we will be offering aerobics at University Hospitals, the Jewish Community Center, and the Ohio Union as we did this past winter. Also we are looking to offer sand volleyball and aerobics in the East of High Street area.

We have worked closely with the Admissions Office recognizing that Larkins Hall and our facilities are places that perspective students will want to visit to see what kind of recreational sport opportunities are available for the students. We work closely with them to identify with new passes and things of that nature so that when guests visit campus, they have free access to our facilities.

We did a take-off on Dr. Gee's "High on Pride" clean-up days. We actually closed Larkins Hall -- which I'm told had never been done before -- from our normal 6:00 a.m. to 5:00 p.m., back in December and we invited all of our participants to come in

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Dunn: (contd)

and help us with the clean-up of Larkins Hall. We had over 150 participants -- students, faculty, and staff -- that came in and many spent the entire day with us. At 5:00 p.m. we opened back up for our regular hours to a number of real positive comments about the experience. I think this also allowed for some new ownership of that facility and all our facilities.

We have worked with the Prior Health Sciences Library project providing a facility on South Campus with our Jesse Owens Center-South. We feel it has been a great exchange. We gave up some indoor space that we'd like to have for this next year and a half, but in exchange for that we will actually have -- when it is returned to us -- an air conditioned Jesse Owens Center with a new roof, a new handicapped accessible area, and new lighting that is three times greater than the lighting that we gave up. At the same time, this project has allowed us the opportunity to add some other outdoor recreation areas on the South Campus specifically: in-line skating, basketball, noose, and volleyball courts. The list goes on and on.

I think one of our best accomplishments on campus is that we have well over 500 student employees that work for us in a variety of capacities. Often times I think that people don't realize that the students who work for us come from virtually every major area of the campus and are participants the same way. We have several thousand participants a day in our facilities, and we are also one of the areas on campus where there is no distinction made between students, faculty, and staff. So our areas are areas where faculty, staff, and students can work together and actually participate together. Our 74 student clubs all involve faculty and staff as advisors, as well as participants in the clubs.

We are not without our challenges and I need to mention a couple of those. Paula Compton, the Associate Director for Admissions, calls our programs, "the actual programs that fit inside the envelope," the envelope meaning the facilities that we have. We have been real appreciative of the Board's support, as well as the support from the vice presidents and numerous other offices around campus for the relocation project of our outdoor recreation fields from King Avenue out to West Campus. We think that will be a really great alternative for students when that is fully developed.

At the same time, our indoor facilities have some real special needs. They could best be described as being aging. The Jesse Owens Centers were built in the early '70's and were meant to stand for 20 years. They have actually reached the 20-year mark, and we are doing a great deal of work on them now on almost a daily basis.

The Larkins Hall facility was the original facility that opened in 1931, was added to in 1977, and in five to ten years after that, the whole industry of recreational sports on college campuses changed. For those of you who have visited campuses like Miami of Ohio, Ohio University, Toledo, Bowling Green, or Indiana University, the student recreational facilities there are really very attractive facilities that allow for students to say, "I want to be there, this is the choice for how I would like to spend my time outside of the classroom and away from a study environment."

We are also saddled with -- and this is both a positive and negative responsibility -- currently 44 percent of our indoor facility time is shared with Athletics and Physical Education, often times during prime time, as well as non-prime times. We both need to find ways to be better landlords to intercollegiate athletics with the 13 teams that practice and participate at our facilities, but we also need to find ways to create new spaces for our students.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Dunn: (contd)

The last thing that I would mention, and then I would entertain any questions that you might have, is that recreation and intramural sports plays a tremendous role on college campuses, and Ohio State is certainly one where we play a role in the whole area of recruitment and retention of students. The one study that I always like to refer to when I talk about recruitment/retention of students, is the ten-year longitudinal study that was completed about a half a dozen years ago at Bowling Green. They identified with the students that graduated from that campus over a 10-year period. They found that students that made use of their recreational facilities three or more times a week for an hour or more a day, the persistence rate of those students for graduation was 74 percent, versus the campus-wide average of 43 percent. They also found that the 643 students that worked in recreation and intramurals at that time persisted and graduated at a rate of 91 percent.

I think we in recreation and intramural sports have a real opportunity to make a difference on the Ohio State campus. I would like to tell you that we pledge ourselves to doing that to the best of our ability. I apologize if I have gone over. Are there any questions?

President Gee:

Mike, in terms of the issue of being a landlord for intercollegiate athletics, obviously, one of our major hopes with the new arena is that the use of St. John and that new arena will alleviate a large amount of space that can then be returned to the intramural programs and students on a regular basis. I assume that you are planning with Athletics to make sure that that happens?

Mr. Dunn:

That is correct, as much as is possible with that facility.

Mr. Smith:

Thank you very much, Michael.

Mr. Dunn:

Thank you. I will leave some extra forms for anybody that might like to see our mission/vision statements.

Mr. Smith:

Last and certainly not least, the Student Affairs Committee announced in July that each month they would recognize a student for providing outstanding service and spirit to Ohio State. Holly Smith is coordinating the selection of those honorees and I would now like to call on her to present the very first Student Recognition Award. Holly --

Ms. Smith:

Thank you. As Tom has explained, each month the Student Affairs Committee of the Board of Trustees will recognize one Ohio State student who has exemplified either outstanding service to fellow students or outstanding service to the community. The Student Affairs Committee is committed to recognizing those students who promote understanding, diversity, or mutual respect throughout the University or the community.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

I am very honored to recognize Tamara Renee Carter as the first recipient of the Student Recognition Award. Tamara is a fifth-year student at Ohio State majoring in communications who hopes to find a career in crisis management. Tamara has been employed in Residence and Dining Halls for several years. She was an office assistant in Bradley/Patterson, a resident advisor in Barrett House, and currently she works as a student assistant in the Office of Resident Life.

Recently Tamara has exemplified outstanding service to the University community by tirelessly assisting incoming students moving into the dormitories. Tamara worked to coordinate the OWLS Program, which is the Orientation Welcome Leader Program, for the Residence Halls opening. Just for your information, OWLS are students who volunteer to return to campus early to assist other students to move into the Residence Halls. During the Residence Halls opening, Tamara was assigned to manage hot spots, which were high stress points for students and parents.

Tamara's service to students has not been just with the Residence Halls. She has been involved with the University Mentoring Program as a peer mentor. Tamara has also volunteered with the minority scholars program, calling perspective students to provide them with information and encourage their attendance at Ohio State. Thus, Tamara is certainly a student who exemplifies outstanding service to this University.

Tamara, the Board would like to commend you for your service to fellow students by presenting you with the first Student Recognition Award.

Mr. Smith:

Congratulations, Tamara. Thank you, Holly. As you can see, we have been a very active Committee and are going to continue to be in the future. That concludes my report, Mr. Ambassador.

Ambassador Wolf:

Thanks very much, Tom. That was a wonderful report and those were marvelous presentations.

(See Appendix X for the Student Recognition Award, page 331.)

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Patterson:

September 19-21, 1995, the 1995 Farm Science Review was held at the Molly Caren Agricultural Center near London. On Tuesday, Ted Celeste and I attended the Vice President's luncheon and heard Gordon speak, and Marion Berry, the Presidential Assistant to the Secretary of the USDA, discussed the upcoming Farm Bill. Over 400 leaders from across the state attended the luncheon, where Bob Eby of OARDC and Dave Miskell of Ohio State University Extension were inducted into the Farm Science Review Hall of Fame. The weather was great on Tuesday and brought out 48,860 people, and over the three-day period 126,720 people visited the Farm Science Review.

AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Patterson: (contd)

The development of the vision and mission statement for Project Reinvent, the Kellogg Project, is complete. Six major strategy areas that align with this statement have been identified to provide the Foundation for action planning and implementation over the next several years. These six areas are: 1) to focus the programmatic efforts of the College to reach greater levels of excellence; 2) to build structures within the College that allow for the kind of flexibility needed to meet future demands; 3) to modify current systems of reward to support the vision and mission; 4) to create a comprehensive communication and marketing system that will increase common understanding of the direction and efforts of the College; 5) to develop a strong network of partnerships among units within the College; and 6) to build systems that will increase the College's capacity for timely response to constituent needs.

The final report for Phase I of Project Reinvent and the proposal for Phase II funding will be submitted to the Kellogg Foundation in December. A site visit by Foundation representatives is being planned for January. Pending approval from Kellogg, Phase II should begin in late winter or early spring.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

This morning during our Committee meeting, Vice Presidents Bill Shkurti and Jerry May presented a report on the Development and Endowment Activities, and Dr. Ed Ray discussed the internal reorganization of support units in Academic Affairs and Finance to provide for institutional analysis.

I would also like to present the following resolutions for approval:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 96-41

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Postle Hall - Clinic Renovation and acceptance of the report of award of contracts for the Health Science Library Renovation and the Howlett Hall Greenhouse Improvements projects are proposed.

WHEREAS the College of Dentistry desires to reconfigure approximately 4,000 square feet of existing clinical space on the first floor of Postle Hall to support the activities of Pediatric Dentistry, Orthodontics, and Graduate Orthodontics; and

WHEREAS the total estimated project cost is \$350,000 and the total estimated construction cost is \$280,000, with funding provided by the College of Dentistry; and

WHEREAS a resolution adopted by the Board of Trustees on April 2, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Health Science Library Renovations project:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS (contd)

Health Science Library Renovations

This project will renovate the existing library including removal of the Randtriever, install another floor in the two-story area, relocate the circulation desk, and enclose the first floor. This project is being accomplished in two phases: first, a renovation of the Jesse Owens Recreation Center South to temporary house the Health Science Library during the renovation of Prior Health Science Library, and second, the renovation of the Prior Health Science Library facility. The total project cost is \$8,527,000; funding is provided from House Bill 904 (\$1,885,000), House Bill 790 (\$6,168,000), House Bill 715 (\$24,000), central University funds (\$150,000), Academy of Medicine grant (\$300,000).

The estimated completion date for Phase I is August 1995 and Phase II is September 1996. The contracts awarded are as follows:

General Contract (Phase I):	Williamson Builders, Plain City, Ohio
Amount:	\$197,200
Estimate:	\$265,000
Mechanical Contract (Phase I):	J. A. Guy Inc., Dublin, Ohio
Amount:	\$106,900
Estimate:	\$183,000
Electric Contract (Phase I):	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$75,650
Estimate:	\$95,000
General Contract (Phase II):	Newberg International Corp., Cleves, Ohio
Amount:	\$2,780,500 *
Estimate:	\$4,107,080 *
Plumbing Contract (Phase II):	Radico, Inc., Columbus, Ohio
Amount:	\$197,900 *
Estimate:	\$200,700 *
HVAC Contract (Phase II):	Farber Corp., Columbus, Ohio
Amount:	\$810,000 *
Estimate:	\$996,800 *

* Recommended alternates included in these totals.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS (contd)

Health Science Library Renovations (contd)

Electric Contract (Phase II):	Eastmoor Electrical Contractors, Columbus, Ohio
Amount:	\$820,570 *
Estimate:	\$864,600 *
Total All Contracts:	\$4,988,720 *
Moveable Equipment/Furniture:	\$1,297,200
Asbestos Abatement:	\$150,000
Completion of Fifth Floor:	\$640,450
Contingency Allowance:	\$538,669 (10.8% of construction cost)
Total Project Cost:	\$8,527,000

* Recommended alternates included in these totals.

WHEREAS a resolution adopted by the Board of Trustees on August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Howlett Hall Greenhouse Improvements project:

Howlett Hall Greenhouse Improvements

This project will renovate the existing greenhouse, polyhouse, and headhouse facilities with provisions for new pesticide storage area, floors, cooling upgrade, electrical, water and computer upgrade to each compartment. The total project cost is \$1,219,000; funding is provided by House Bill 904 (\$450,000), House Bill 790 (\$650,000), and Department of Horticulture (\$119,000). The completion date is February 1996. The contracts awarded are as follows:

General Contract:	M & P Construction Co., Blacklick, Ohio
Amount:	\$840,700 * +
Estimate:	\$833,746 * +
Plumbing Contract:	J. A. Croson Co., Columbus, Ohio
Amount:	\$97,000 * +
Estimate:	\$87,316 * +

* Recommended alternates included in these totals.

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS (contd)

Howlett Hall Greenhouse Improvements (contd)

HVAC Contract:	Farber Corp., Columbus, Ohio
Amount:	\$52,200 *
Estimate:	\$54,600 *
Electric Contract:	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$61,510 *
Estimate:	\$63,171 *
Total All Contracts:	\$1,051,410 *
Contingency Allowance:	\$60,397 (5.7% of construction cost)
Total Project Cost:	\$1,219,000

* Recommended alternates included in these totals.

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Postle Hall - Clinic and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Postle Hall - Clinic Renovation in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Health Science Library Improvements and Howlett Hall Greenhouse Renovations projects is hereby accepted.

(See Appendix XI for maps, page 333.)

Ms. Pichette:

I am very pleased to bring the following resolution to you this morning. This will formerly approve the two-year process on revising the University's Master Plan, which was adopted in 1962. This new plan will take us into the 21st century.

We have reviewed the progress towards this new plan with the Board at various Board committee meetings during the last year and, as you recall, held a working

Ms. Pichette: (contd)

committee of the whole meeting in late August. In your book is a summary of the issues from those meetings that address the various points. Also, as a result of that and other sessions we have strengthened the Master Plan that you are approving today.

I want to let you know that there are no significant changes to any policies, principles, or procedures, but what we have done is strengthen the report as to clarity and added some principles where they would specifically call out certain issues. For example, we met with the Knowlton School of Architecture people and chapter four now has greater clarity. One of the principles now stands on its own, as opposed to being nested as a safety principle. Also, we have emphasized the focus on Lane Avenue. Another emphasis has been made on the East of High and where we interact with the community.

The plan is a dynamic framework for decision-making. We look forward to bringing to you the next level, which are the district plans. The district plans will include such areas as the Research Park. We hope to start presenting some of these to the Board as early as November and through the coming months.

I would like to recognize the impact group: Paul Young, Jill Morelli, Jean Hansford, Eric Kunz, Alayne Parson, and Jim Stevens. They have worked countless hours on bringing this to you and also we have had the benefit of our consultants, Sasaki Associates/Michael Dennis Associates, and Moody/ Nolan. I would be happy to answer any questions.

Mr. Shumate:

Are there any questions?

Mr. Patterson:

Alex, I don't know whether this is the right time for it, but it is not part of the motion that will be before us. There were a couple of places in the policies that were enumerated in the Master Plan where we were delegating authority to the University Facilities Committee. Mr. Chairman, we may want to give some thought -- since we are delegating authority for approving different things to them -- to perhaps annually reporting back to your Committee, or to the full Board, any of the actions that they take in regard to that Master Plan during the course of the year.

President Gee:

I would incorporate that as a friendly amendment.

Mr. Patterson:

Alright.

Mr. Shumate:

Excellent suggestion. Any other suggestions? That will be incorporated in our motion for approval.

Mr. Brennan:

Am I to understand that the amendment suggested by Jim will be incorporated in that resolution?

October 6, 1995 meeting, Board of Trustees

Mr. Shumate:

Yes.

UNIVERSITY MASTER PLAN

Resolution No. 96-42

Synopsis: Adoption of the University Master Plan is proposed.

WHEREAS The Ohio State University Comprehensive Master Plan was adopted by the Board of Trustees on February 16, 1962, and subsequently amended from time to time during the 1960s and 1970s; and

WHEREAS the current Master Plan needs to be updated and revised to support the academic purposes and priorities of the University as it approaches the 21st century; and

WHEREAS the Board of Trustees recognizes the campus and its facilities as a valuable resource for accomplishing the University's mission and enhancing the quality of life for its students, faculty, staff, and visitors; and

WHEREAS the Board recognizes an obligation to support and lead collective efforts to improve the quality of life in the neighborhoods adjacent to the University's campuses; and

WHEREAS the current master planning effort has been led and coordinated by the University's Interim Master Planning Advisory Committee, and the University hired Sasaki and Associates with subcontracts to Michael Dennis and Associates and Moody/Nolan, LTD., to provide planning services in the development of a new Master Plan; and

WHEREAS this effort has been reviewed by the Board's Planning Committee on November 1, 1994, and by the Board of Trustees at their July 7, 1995 meeting and at a special working briefing on August 29; and

WHEREAS Volume I ("University Context") of the proposed Campus Master Plan describes the history, background principles, and the physical and institutional setting for the Plan and describes the proposed decision-making process for Columbus Campus projects and improvements for which the Master Plan is intended to be an essential resource document; and

WHEREAS Volume II ("Long Range Concept Plan") provides for a broad framework to guide the physical development of the Columbus Campus over the next 30 or more years and frames a vision of what the Columbus Campus should look like beyond 30 years to ensure that physical development decisions contribute to a clear, long-range concept for a unified, efficient, and attractive campus well beyond 2025, and this vision includes the conservation of open spaces and land resources, a strategy for unifying and integrating future campus development, a commitment to strong design principles, and strengthened linkages with the University's neighbors; and

WHEREAS the appropriate University offices have reviewed the proposed Campus Master Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Columbus Campus Master Plan consisting of Volume I ("University Context") and Volume II ("Long Range Concept Plan") and directs the appropriate University offices under the leadership of the Office of Business and Administration and the Office of Finance to proceed, consistent with established University decision-making procedures, with implementation of the processes and additional planning activities provided for in the Plan and that the University shall report annually to this Board, through the Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with this Master Plan as adopted.

UNIVERSITY MASTER PLAN (contd)

(See Appendix XII for Master Plan Summary of Issues, page 337.)

DISPOSITION OF PATIENT SATISFACTION MEASUREMENT SYSTEM

Resolution No. 96-43

WHEREAS the University, through the combined efforts and expertise of faculty, employees and students associated with Health Services Management and Policy, School of Public Health, and University Medical Center, using University financial and administrative support, has developed, tested, copyrighted and now markets Patient Satisfaction Measurement System (PSMS), which measures and evaluates health care patient satisfaction and medical provider satisfaction; and

WHEREAS Stephen Strasser, an Associate Professor of Health Services Management and Policy, has played a major role in the design, development and marketing of PSMS, and continues to be a key element in the evolution of PSMS; and

WHEREAS, Associate Professor Strasser desires to grow and expand PSMS as a private enterprise, and to this end has, independent of the University, organized Healthcare Research Systems, LLC. (HRS), a limited liability company under Ohio law; and

WHEREAS, the Board finds that the best interests of the University and the citizens of the State of Ohio will be served by the University selling PSMS to HRS for its present fair market value, enhanced by a share in the profits, if any, realized by HRS upon a subsequent sale of HRS or the assets thereof to a third party:

NOW THEREFORE

BE IT RESOLVED, That in accordance with Sections IV and V of the Policy on Patents and Copyrights and Revised Code Section 3345.14, the Vice President for Health Sciences, with the concurrence of the Vice President for Research, is authorized to sell and transfer to HRS all of the University's ownership interest in the intellectual property, personal property, contracts, and all other assets and contractual obligations of PSMS, under contract terms that recognize the fair market value of PSMS as it currently exists within the University, and such other terms as the Vice President for Health Sciences shall find in the best interests of the University.

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Ambassador Wolf:

Before we adjourn, I would like to call on President Gee for some last minute observations.

President Gee:

Thank you very much, Mr. Chairman. The observation will be precise and that being that as you are aware we have accepted the opportunity to host the President of the United States, the Vice President of the United States, a number of Cabinet officers, and approximately 250 chief executive officers for a Regional Economic Summit on October 20, 1995.

We look forward to hosting the President. I was asked by several of our news folks why we were chosen and I think the reason is simple, to note: Ohio is an extremely strong state economically and is doing very well; Columbus is a very progressive

October 6, 1995 meeting, Board of Trustees

city;
President Gee: (contd)

and this University is uniquely positioned in that regard. So we welcome the President and look forward to that day. The students and others at this University will have a great opportunity to visit with him. Thank you very much, Mr. Chairman.

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Thereupon the Board adjourned to meet Friday, November 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SEVENTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 3, 1995

The Board of Trustees met at its regular monthly meeting on Friday, November 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 3, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, called the meeting of the Board of Trustees to order on November 3, 1995, at 7:35 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, and James F. Patterson.

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Ambassador Wolf:

At this time, I would like to call for a motion to recess into Executive Session for the purpose of considering personnel and legal matters.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board recessed into Executive Session by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Ambassador Wolf.

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Ambassador Wolf reconvened the meeting at 10:40 a.m. and asked the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Thomas C. Smith, and Holly A. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. Let me first note that the apples at the back of the room are Melrose, a cross between Red Delicious and Jonathan. These apples were developed, by the way, at Ohio State University by the late Dr. Freeman Howlett, former Professor Emeritus of Horticulture, and grown by Mr. Patterson. So those of you who are eating those Ohio State apples, remember that that is the reason we do research and teaching at this university.

Last month, I began my report by saying that "September was an extraordinary month" for the university. Well, ladies and gentlemen, October was no different! I am quite certain that no one can say Ohio State is boring! We have had quite a procession of distinguished visitors -- as I said to the President of the United States, having Lou Holtz and Bill Clinton on campus in the same quarter is almost overwhelming!

Let me say first how very proud we all should be of the fine work done by our colleagues and our students hosting the President's Midwest Region Economic Conference. Let me just note for those who were not present, that our chair, Ambassador Milton Wolf, presided over that visit with great grace and represented the university very well, including hosting the evening dinner. I thank you very much, Ambassador Wolf, for doing that. It was terrific.

Bill Hall, Assistant Vice President for Student Affairs, put together a great team on very short notice. The staff of the Fawcett Center, our University News Services group, our Public Safety department, and many, many others worked together to create a memorable occasion.

I would especially like to call your attention to the exceptional educational opportunities our students enjoyed during this meeting. At our suggestion, several cabinet officials left the conference to meet with students. I only imagine the benefits

PRESIDENT'S REPORT (contd)

President Gee: (contd)

to those who gathered at the Hale Center to listen to Commerce Secretary Ron Brown. Or the agriculture students who visited with Secretary of Agriculture Dan Glickman. Dozens of students served as hosts and aids to the press center and the staff during the conference. I am quite certain that for all of those and all of us it will be a day long to be remembered.

It is a day that will be remembered by the College of Law as well. On that same afternoon, we celebrated the action this Board took to name the College of Law Building: John Deaver Drinko Hall. By the time we got to the Homecoming Parade and Pep Rally, enthusiasm was at quite a pitch! Homecoming King Laurence Latimer, a political science major from Brooklyn, New York, and Homecoming Queen Khieka Jennings, a theatre major from Tampa, Florida, presided over a rainy, but spirited, Homecoming victory over Purdue University.

Our university family came together for another big weekend in October. Parents' Weekend was a great success, and Bill Wahl will be sharing some of that with you in his report later this morning. We also held our third "High on Pride" Campus Clean-Up Day. Despite a steady downpour, community residents, faculty, staff, and students worked diligently to clear trash from the neighborhood east of High Street. This activity is now a regular part of our program schedule, and we will be out there again in the spring.

Today, the College of Law is hosting a conference on public and private responsibilities for meeting the needs of children. As the nation debates welfare reform and social policy, and in the face of crises in our cities and in families, Ohio State's Interprofessional Commission is bringing together experts from many disciplines, for informed dialogue on an important issue. This conference is part of the law school's Justice for Children Project, one of the first of its kind in the country to look at the issue of children's legal rights.

While Ohio State at Lima is celebrating its 35th birthday, and the Wexner Center for the Arts prepares to celebrate its sixth anniversary this weekend, the university celebrated its 125th birthday with a party on the Oval on October 16, complete with an enormous cake.

I had the opportunity last month to visit Muskingum and Perry Counties. I spent an afternoon visiting with high school and middle school students in Crooksville, Ohio. A class of fifth graders put on a skit for me in which four rather shy young men portrayed Terry Glenn, Shawn Springs, Bob Hoying, and Eddie George, and a very spirited young lady played the part of Coach Cooper. The point of their skit was congratulating these players for the good job they were doing, and to show great spirit that we have come to know as part of this institution! Everyone in the room was wearing something scarlet and gray.

I mention this point for one very simple reason and that is how far-reaching the success of our athletic and academic programs can be. Here I was in a very poor school district in an Appalachian county, in a school where only a small percent go on to college. And yet they felt a part of Ohio State. They know we have great students, they know we have great athletes, and they believe that we are a great university!

We are receiving a lot of national attention right now for our success in football. And, I know we take pride in the way in which our students and coaches represent us in that pursuit. I must say to everyone in this room that I was never more proud of the

PRESIDENT'S REPORT (contd)

President Gee: (contd)

team and its coaches in my fifteen years as university president as I was at the Iowa game: a game we won, but with class and in the best interest in traditions of intercollegiate athletics.

Ladies and gentlemen, that completes my report.

Ambassador Wolf:

Thanks very much, Mr. President. I know while you described what a glorious month October was, November has started out with a little bit of sadness. I know that all of us are very grieved that Florida State University lost their football game last night!

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board held its annual Strategic Planning Retreat on October 23, 1995. Three separate presentations were heard: Ms. Farah Walters, President and Chief Executive Officer of University Hospitals Health System, Inc. of Cleveland, discussed the experience University Hospitals of Cleveland had undergone in building a Primary Care Network; Mr. James Wesner, General Counsel for the University of Cincinnati, discussed the joint alliance agreement where the University of Cincinnati Hospital aligned with Christ Hospital and St. Luke Hospital; and Mr. Mark Johnson and Mr. Fred Cohen, representatives of an insurance company entitled Independent Health, reviewed the strategic process they are following in order to develop a Health Maintenance Organization (HMO) for The Ohio State University Hospitals.

A brief Hospitals Board meeting convened during the lunch hour of the retreat at which time the Board approved the Strategic Financial Goals for Fiscal Year 1995-96.

That concludes my report, Mr. Chairman.

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CANCER HOSPITAL REPORT

Mr. Shumate:

The report this morning will be presented by Dr. David Schuller and he will be reporting on the results and operations of the Cancer Hospital.

Dr. David Schuller:

Good morning. The Comprehensive Cancer Center, The Arthur G. James Cancer Hospital and Research Institute, witnessed another year of growth and achievement over Fiscal Year '94-'95. Almost 5,200 admissions equated to some 37,000 patient days and an occupancy rate of 83 percent for this past year. In addition, Clinic visits exceeded 38,500, which included some 22,349 new cancer patients to the James. These statistics supported income of just over \$93 million, which after expenses netted an increase to funds of \$3,870,000.

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

In addition to the Hospital's operations, the Comprehensive Cancer Center received over \$49.2 million in total annual peer-reviewed research awards continuing our growth in our research program. One of the reasons for the continued positive growth in our operations can largely be attributed to an increase in the awareness of the cancer program at Ohio State and specifically the James. In our annual awareness survey, individuals were asked to name facilities that were known for cancer diagnosis and treatment and in an unaided format, more than half of those surveyed mentioned the James or Ohio State University. This reflected a dramatic overall increase in comparison to the responses recorded during the previous year.

Fiscal Year '94-'95 was extremely busy in the development and continued growth of new research programs. The Comprehensive Cancer Center successfully competed for a four-year continuation of its Cancer Center Support Grant. This award from the National Cancer Institute finances Cancer Center administration and funds a variety of services critical to the efficacy of its research programs.

Typical of programs within our Center is the focus on breast cancer research which received a major boost this year when the NCI awarded a four-year \$1.6 million program development grant to an interdisciplinary group of our Cancer Center investigators. This funding will allow for the expansion of breast cancer research, as well as the recruitment of new researchers to our program.

In addition to research initiatives, the James continued as a leader in public education with distribution throughout the United States of over 28,000 educational video tapes produced by our Cancer Center and made available through Blockbuster Video Stores, Big Bear, Krogers, and statewide local libraries. A second mobile mammography unit was added during the year supporting both our educational and cancer detection activities. The James also joined forces with the Twin Rivers Chapters of Lynx Incorporated, the Columbus Cancer Clinic, and Mount Carmel Health to form the Breast Cancer Awareness and Prevention Project to help educate African-American women about breast cancer.

With the introduction of the Comprehensive Oncology Rehabilitation Program during the year, the James took one of its greatest steps forward in enhancing the quality of patient care and redefining the way care will be delivered. The program's mission is to return our patients to as normal a lifestyle as possible within the limits of their disease and the treatment for that disease.

During the year, the cancer program saw a continuation of its history of strong support and involvement from the community. To recognize individuals whose voluntary leadership over an extended period of time has had a positive impact on the creation and continued advancement of our program here at Ohio State, the James Leadership Society was established. And during the Hospital's annual Cancer Survivors' Day this past June, John Walton Wolfe was inducted as the sole charter member of the Society in recognition of his persevering support and guidance which were vital to the creation of our cancer research facility.

A major advantage that we cannot at all underestimate -- and really a source of excitement for all of us -- is having our Cancer Center be part of a large national university like Ohio State. It creates opportunities that arise to work with other programs on our campus. Now some of these partnerships, like those with the University Extension Service and the Ohio Super Computer Center, might be expected, while partnerships with the Department of Athletics and the Wexner

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

Center for the Arts might seem quite unusual. We collaborated with the Wexner Center leadership to sponsor a symposium on mortality, with a talented panel including: internationally acclaimed choreographer Bill T. Jones and President Gee.

Again, the James continued its partnership with head football coach John Cooper coordinating regular visits to the James by football coaches and players, which clearly boosts the spirits of both the patients and staff of the James during the football season.

In the coming year, the focus will be on preparing ourselves for the future. In Fiscal Year '94-'95, the James was a founding member of the National Comprehensive Cancer Network. This is a network of some 13 leading national cancer institutions who will concentrate on providing comprehensive quality care under a changing healthcare environment. The James will continue to focus on cost, access, and the protection of clinical trials, as well as the continued growth of our research activities. This completes my report. Thank you very much.

Mr. Shumate:

Are there any questions for Dr. Schuller? If not, we thank you for your report and also for your excellent leadership at the James.

Dr. Schuller:

Thank you.

President Gee:

David just had a birthday. How old are you now, David?

Dr. Schuller:

Fifty-one years old, sir.

President Gee:

I went over to the James in secret to give you a tie-dyed doctor's robe, but, unfortunately, you were still in the operating room. It's really terrible that you would not forsake that patient and come out for a minute or two. Happy Birthday, David!

Dr. Schuller:

Thank you.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met yesterday for three and a half hours and, again, this morning. I would now like to call on Mr. Nichols to present the Treasurer's report.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period September 15 through October 20. The market value of the Endowment Fund on October 20 was \$584 million, approximately \$4.8 million below the September 15 value. The market value of the equity portion decreased \$5 million and the fixed income portion increased \$700,000 during the reporting period.

Net new additions to the Endowment for October were \$1.4 million. Since July 1, the Endowment Fund has increased \$28.3 million, including net new additions of \$6 million. Current asset allocation is 63 percent in equities, 23 percent in fixed income, 7 percent in real estate, and 7 percent in cash.

The Investments Committee also heard the Quarterly Endowment Investment Report for September 30. The report of the Endowment Fund had a total rate of return of 5.8 percent for the three-month period, out performing the Lehman Government Bond Index, but trailing the S&P 500. The Endowment will distribute more than \$25.9 million to its over 2,200 funds during this fiscal year.

The Investments Committee was also informed that ABN (AMRO Bank of the Netherlands) has signed a letter of intent to acquire the Chicago Corporation, with the acquisition expected to be finalized during the second quarter of 1996.

The Investments Committee was also briefed on a federal class action lawsuit filed in Texas concerning charitable organizations who use the Gift Annuity giving option. That suit has been expanded to include over 2,000 charitable organizations which includes The Ohio State University Foundation.

And, finally, yesterday, as Mr. Colley mentioned, the Investments Committee held its annual review of Endowment Fund Fixed Income Managers. Next month the Investments Committee will bring recommendations for change in both asset allocation and the allocations of each investment managers to the Board. That concludes my report, Mr. Chairman.

Mr. Wexner:

I'm curious, it has just occurred to me -- what has been the performance of the equity managed funds over that last three years, as compared to the S&P?

Mr. Brennan:

It is in there.

Mr. Wexner:

Over three years?

Mr. Nichols:

Let me pull that out.

Mr. Wexner:

Do you look at it on a 12, 24, 36 -- that kind of roll?

Mr. Brennan:

Jim, do you have that?

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols:

Yes. The equity performance over a three-year basis, Mr. Wexner, would be 13 percent, compared to the S&P 500 at 13.2 percent; the Dow Jones at 14.2 percent; and the Russell 2000 at 16.4 percent. Over the five-year period, the equity performance would be 11.6 percent, compared to the University at 12.1 percent; and the Dow Jones at 13 percent.

Ambassador Wolf:

Are there any other questions?

Mr. Colley:

Mr. Chairman, Mr. May will now present the monthly Development Report.

Mr. May:

Thank you very much, Mr. Colley. As you can see from the Development tab in your notebook, we list the gifts to the University by purpose and source. We are about seven percent ahead in the first quarter of this year than we were last year. Alumni giving continues to be up. The reason non-alumni giving is down is because we hit a substantial contribution -- which was part of a large package from a group of non-alumni last year at this time -- but we believe we'll recover by the end of the year. Our corporate giving and Foundation giving continues to be up.

What we are encouraged about are two things. If I could call your attention to the Gifts by Purpose -- colleges and departments giving is up about 50 percent, and those are the unrestricted gifts that are designated to the colleges and to the departments. We encourage that mostly through annual giving and that continues to be up, as it is unrestricted money to the University.

The most encouraging news for us at this point -- and, I think, it is probably directly related to the hard work of the faculty, deans, and development staff across the University and the responsiveness of donors -- is that the Endowment support is running about twice as much. Instead of \$3 million, where we were last year to the Endowment, we have added over \$6 million to the Endowment this year. I can't guarantee we are going to keep that pace up, but we are going to do our best.

Mr. Chairman, at this time I'd like to ask for approval of four new named endowed funds and the revision of two named endowed funds totaling \$436,861.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-44

Synopsis: The report on the receipt of gifts and the summary for September 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of four (4) new named endowed funds and amendments to two (2) endowed funds:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-September
1994 Compared to 1995
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through September		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$2,794,666	\$3,929,673	41
Alumni (From Bequests)	<u>645,508</u>	<u>777,277</u>	20
Alumni Total	\$3,440,174	\$4,706,950	37
Non-Alumni (Current Giving)	\$4,041,258	\$1,123,044	-72
Non-Alumni (From Bequests)	<u>529,636</u>	<u>567,028</u>	7
Non-Alumni Total	\$4,570,894	\$1,690,072	-63
Individual Total	\$8,011,068	\$6,397,022	-20 ^A
Corporations/Corp. Foundations	\$4,757,230	\$6,581,384	38 ^B
Private Foundations	\$653,818	\$1,329,210	103 ^C
Associations & Other Organizations	<u>\$620,590</u>	<u>\$647,619</u>	4
Total	\$14,042,706	\$14,955,235	7

NOTES

A Overall individual giving is down 20% even though gifts from alumni during the first quarter is 37% ahead of last year for the same period.

Non-alumni giving is down 63% due to a \$3.2 million gift-in-kind received last year from a group of non-alumni. Without this very exceptional gift, non-alumni giving would be up 22% thus far this year.

Alumni have given \$1.3 million more during the first quarter this year than last, highlighted by one gift of securities of more than \$1 million.

B Corporate giving is up 38%. Last year there were 98 corporations providing private support of \$10,000 or more (\$3.4 million). This year private support at the \$10,000 level exceeds \$5.2 million (116 corporations).

C Gifts of \$10,000 or more from private foundations are about \$600,000 more than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September (contd)

1994 Compared to 1995 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$4,196,453	\$1,153,895	-73
Program Support	\$5,958,057	\$9,176,709	54
Student Financial Aid	\$2,553,371	\$2,568,195	1
Annual Funds-Colleges/Departments	\$1,240,588	\$1,908,246	54
Annual Funds-University	<u>\$94,237</u>	<u>\$148,490</u>	58
Total	\$14,042,706	\$14,955,535	7

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through September		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
	\$3,178,795	\$6,332,146	99

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Joseph D. Blicke Educational Development Fund (Educational Program Support for Undergraduate and Graduate Students - College of Food, Agricultural and Environmental Sciences)		\$391,856.32	\$391,856.32
John P. Apel Memorial Scholarship Fund in Civil Engineering (Scholarships - Department of Civil Engineering)	\$15,005.00		\$15,005.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Ohio State Floriculture/Landscape Horticulture Alumni Association Fellowship Endowment Fund (Undergraduate Student Stipends to Fund Faculty Directed Work Experiences in Department of Horticulture)	\$15,000.00		\$15,000.00
The Van Wert County 4-H Endowment Fund (Support of Van Wert County 4-H Youth Development Program)	_____	\$15,000.00	\$15,000.00
Total	\$30,005.00	\$406,856.32	\$436,861.32

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

From: The Thomas E. Leontis Endowment in Modern Creek Studies
 To: The Thomas E. Leontis Endowment in Modern Greek

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

James Mosher Klein Scholarship in Psychology

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Joseph D. Blickle Educational Development Fund

The Joseph D. Blickle Educational Development Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with initial gifts to The Ohio State University Development Fund from the estate of Joseph D. Blickle (B.S.Agr. '29; M.S. Agricultural Engineering '32).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate educational program support which includes but not exclusively, scholarships, wages, recruitment activities, graduate programs through potential supplementing of graduate stipends to attract top students and staff development activities within the Agricultural Engineering Department at the College of Food, Agricultural and Environmental Sciences. Unawarded or unclaimed current-year earnings will be added to the principal of the endowment.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Joseph D. Blickle Educational Development Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donor.

\$391,856.32

John P. Apel Memorial Scholarship Fund in Civil Engineering

The John P. Apel Memorial Scholarship Fund in Civil Engineering was established November 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of the late John P. Apel (B.C.E. '56).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be awarded to one or more Civil Engineering undergraduate(s) in recognition of John "Jack" Apel's accomplished career as a civil engineer and surveyor. Selection criteria will include leadership abilities and demonstrated commitment to the Civil Engineering profession. Additional preference will be extended to Ohio residents. Selection will be made by the Chairperson for the Department of Civil Engineering in consultation with the Dean of Engineering and the University Committee on Student Financial Aid. If The Ohio State University ceases to offer Civil Engineering degrees, the John P. Apel Memorial Scholarship will be awarded to qualified students in other engineering disciplines.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer, in order to carry out the desire of the donor.

\$15,005.00
(Grandfathered)

The Ohio State Floriculture/Landscape Horticulture
Alumni Association Fellowship Endowment Fund

The Ohio State Floriculture/Landscape Horticulture Alumni Association Fellowship Endowment Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with a gift from The Ohio State University Development Fund from The Ohio State Floriculture/Landscape Horticulture Alumni Association to be used for student stipends to fund faculty directed work experiences within the Department of Horticulture. This work experience is designed to provide hands-on field experience in an instructional/laboratory setting.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual interest income shall be used for undergraduate student stipends, awarded through a competitive application process. Award criteria and awards shall be made available to applicants as recommended by a committee comprised of:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ohio State Floriculture/Landscape Horticulture
Alumni Association Fellowship Endowment Fund (contd)

- 1) The president of The Ohio State Floriculture/Landscape Horticulture Alumni Association or his/her appointee,
- 2) Chairperson of the Department of Horticulture, and
- 3) His/her appointed faculty representatives from floriculture and horticulture.

The committee named above shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

The Van Wert County 4-H Endowment Fund

The Van Wert County 4-H Endowment Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Van Wert County 4-H Advisory Council and other friends of the Van Wert County 4-H program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Van Wert County 4-H youth development program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Van Wert County. All expenditures from this fund shall be approved by the Van Wert County 4-H Advisory Council and the Extension professional in charge of the Van Wert County 4-H program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)
THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Thomas E. Leontis Endowment in Modern Greek

The Thomas E. Leontis Lecture in Modern Greek Studies was established May 8, 1987, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas E. Leontis of Columbus, Ohio. Anna P. Leontis made additional gifts to expand the endowment's purposes. The name and description were revised November 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a lectureship in Modern Greek Studies, as well as regular conference activities. The purpose of the endowment fund is twofold: first it is to serve as a catalyst in the Modern Greek Program at the University in generating a keener awareness of the importance of Greek history and culture, especially since 1204; and their contribution to solidifying the bonds between Greece and the United States; and secondly, the endowment fund will bring annually to the Ohio State campus a distinguished speaker of national and/or international reputation who will contribute to the cultural growth of the University and community bodies, by offering new ideas and historical and cultural interpretations of important past and current situations. The selection of the lecturer will be made by a committee chaired by the senior staff member of The Ohio State University Modern Greek Studies Program and including (a) the second staff member of the Program, and (b) an individual selected by the committee Chair either from the University faculty involved with the Program or from the Greek Orthodox Community.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

James Mosher Klein Scholarship Fund in Psychology

The James Mosher Klein Scholarship Fund in Psychology was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his parents, Charles Mosher Klein, M.D. and Barbara Barr Klein of Sylvania, Ohio. The description was revised November 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a scholarship(s) for a graduate student(s) in the Department of Psychology with preference given to students majoring in the cognitive/experimental field. The recipient(s) will be chosen by the chairperson of the Department of Psychology in consultation with the University Committee on Student Financial Aid based on merit.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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November 3, 1995 meeting, Board of Trustees

Mr. Colley:

I have one further item, Mr. Chairman, and I would like to call on Provost Sisson to present the report and resolution regarding the Naming and Complex Gift Policy.

Provost Sisson:

Thank you, Mr. Chairman. As we gear up for the upcoming Campaign, it is very important that we focus our attention on the procedures for the naming of University facilities. The procedures for submitting and processing commemorative naming requests are outlined in the "Naming and Complex Gifts Policy" which is in your Board books.

We have discussed this procedure over the last six months with a variety of people on campus and we believe this policy will serve the institution well. If you have any questions, Jerry May or I will be happy to address them.

PROCEDURES FOR COMMEMORATIVE NAMING REQUESTS

Resolution No. 96-45

Synopsis: Procedures for submitting and processing commemorative naming requests are presented for Board acceptance.

WHEREAS in accordance with University bylaw 3335-1-08 (F) University buildings and structures shall be named by the Board of Trustees following recommendations submitted by the President and the appropriate faculty or other group; and

WHEREAS it is desirable to specify the procedures and process by which naming requests are submitted for consideration; and

WHEREAS the commemorative naming procedures will be more systematic and inclusive of the views of the University community; and

WHEREAS the President's Executive Committee, the University Senate Steering Committee and the Council of Deans have reviewed and approved the attached naming requests procedures:

NOW THEREFORE

BE IT RESOLVED, That the procedures for submitting and processing commemorative naming requests as described in the attached document be approved and become effective November 3, 1995.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XIII for procedures of Naming Requests, page 389.)

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Ambassador Wolf:

The Educational Affairs Committee will now meet as a committee of the whole and I would like to call on Mr. Celeste to chair the meeting.

Mr. Celeste:

Thank you, Mr. Chairman. In that capacity, I would suggest that since we do have a number of reports, I would urge the Provost and his colleagues to keep the reports as brief and efficient as possible. We do have three reports to be made, and I would like to turn it over to the Provost to begin that presentation.

ACADEMIC SUPPORT UNIT RESTRUCTURING REPORT

Provost Sisson:

Thank you, Mr. Celeste. First of all, I would like to introduce my colleague to my right who is not Professor Marilyn Blackwell, but Professor Sebastian Knowles, Professor of English, and very active in the Faculty Council.

Mr. Chairman, I would like to present -- and I will be brief -- a report on the very important initiative that the President and I discussed at the time that I agreed to come back to Ohio State as Provost. I have reported on a number of aspects of academic restructuring and I don't know of any university that has accomplished more than we. We proceeded in that regard in a principled way with a breath of involvement that is unusual for a university. The product is the work of many and has taken enormous amounts of time and energy, especially of faculty, deans, and department chairs. It is difficult and it is continuing.

The same I would say is true for our academic support unit restructuring, which has proceeded at pace. You have in the material before you a description of how we proceeded in the process, the charges, and to each of the twelve task forces that were set up. We decided how to proceed by initially having a consumer survey. The consumers being the academic leadership within the University, as well as the major leaders of non-academic units. To define those areas that they felt should have the highest priority for improving efficiency, the quality of service, and also where we would be able to secure savings.

I was initially inclined to secure the assistance of outside consultants to do the work for us, but was prevailed upon by wiser counsel to invite those responsible to assume the initiative in pushing these issues as far as they possibly could with the assistance of their associates and managers under their purview. As well as with the help of principal consumers on the things that they did.

There have been a number of achievements, the process is ongoing, and it will never finish, but there have been a number of things that I would like to bring to your attention. We have secured in these 12 areas, \$4.5 million in permanent savings and also in anticipated cost avoidance. We have also been able to redirect over \$1 million to new activities and initiatives.

There has been increased efficiency and effectiveness in a number of these areas. I would just like to point to three. One is the coordination of our information systems on campus, where we have brought into a congruency the academic and administrative computing operations on campus. Relevant to this also is our initiative that you have already been alerted to and informed about, which is our ARMS Project.

Another area is space planning -- our master planning process was facilitated by the reorganization that came about as a consequence of this larger initiative from which I am reporting. Also for the first time, the capital planning process, review, and decision was a function of this initiative.

ACADEMIC SUPPORT UNIT RESTRUCTURING REPORT (contd)

Provost Sisson: (contd)

Another area which I would like to alert you to -- and which will be very important -- is our Graduate School review. This will be a much more targeted effort than our task force on the Undergraduate Experience, but will certainly have important long-term consequences.

This is not a final report, this is a status report of a continuing process. The President and I are now considering how we can best move into the second phase and we will be delighted to keep you apprised of our progress in that regard.

If there are any questions, I would be happy to do my best to address them.

Mr. Celeste:

Are there any questions? That is a tremendously important area and we appreciate your work and efforts to present it in a brief way.

UPDATE ON THE CUE REPORT IMPLEMENTATION

Provost Sisson:

Mr. Chairman, our next issue is an update on the Undergraduate Experience and I would call on my colleague, Vice President Williams, to lead off this discussion.

Professor David Williams:

We have seven items to report back to you that are in the pipeline from last week. I want to first read a sentence to you as stated in the CUE final report, "We were consistently impressed with the good work that so many people at Ohio State are already doing." This was in the final report.

Based on that, during the time that the Committee for the Undergraduate Experience (CUE) was doing this report and in its findings, they decided to give an award called "The Things Gone Right Award" and five of those were given out to: 1) the Offices of Student Financial Aid, Student Loan Services, and Fees, Deposits and Disbursements; 2) the Offices, Colleges, and Vice Presidents serving on the CQI Initiative; 3) College of Engineering Gateway Program; 4) High on Pride Events Committee; and 5) the Offices of the University Registrar, Fees, Deposits and Disbursements, Offices of Housing Food Service and Event Centers, and Academic Technology Services.

What the Provost and I have decided to do, beginning with the December 1 Board meeting, is to continue that award. Sherri Noxel, a GAA who is working on this, will be bringing forth to us things that are "going right at the campus." These are things that have gone right even without CUE and some that have gone right because of CUE. So beginning next month, we will present a plaque at this meeting to someone who or some unit that has done something right for recognition. I'll turn it back to you, Dick.

Provost Sisson:

Thank you, David. I would like to bring your attention to three different initiatives. One, they all in one way or another address the issue of the first-year experience, the transition into the University, which is perhaps the most critical for undergraduates, not only here at Ohio State but at universities around the country.

UPDATE ON THE CUE REPORT IMPLEMENTATION (contd)

Provost Sisson: (contd)

Dean James Garland, Dean of Mathematical and Physical Sciences, has appointed a task force to address a very important issue -- instruction of lower level courses in mathematics. This is where students have experienced quite a bit of difficulty. It is not an issue only for Ohio State, it is an issue for entering students at practically all universities. This committee is being chaired by Professor Jim Stith, Professor of Physics, and also has the full engagement of the Department of Mathematics. There is a coordinating committee within that Department chaired by Professor Dan Shapiro that is involved with this.

If we can figure this out, if we are able to do what we hope that we are going to be able to do, we will not only provide a great service to the students who study here, but to students at other universities around the country.

Another initiative I would like to report on is academic clusters for first-year students. We have several of these and we have a request from other groups of students to establish them in the Winter Quarter. One is being conducted by University College and includes students who are living in Baker Hall. Another cluster has 38 students in it from the College of Food, Agricultural and Environmental Sciences. These students take the same courses and have a considerable amount of interaction together, which is the idea of this. This cluster will continue for this group of students into the Winter Quarter.

I indicated that we have a request from other students for the same kind of opportunity. Albeit all students don't agree that this is the best way to pursue their education, but for a number of students, they do. We anticipate a year from now that we will have 19 clusters that will hopefully facilitate students into University life.

In order to attract more of the very finest students who graduate from Ohio high schools and also in areas in the neighboring states, a critical element will be our Honors Program. Again, Jim Garland, Executive Dean of the College of Arts and Sciences, has established a task force to develop a strategic plan for enhancing the character and the quality of our Honors Program, a very vital part of the undergraduate education at Ohio State even today. David --

Professor Williams:

As Dick mentioned about the transition-in, we reported to you at the last Board meeting that we were in the process of establishing a committee called the Transition-in Committee. That has been done, it will be co-chaired by Dr. Jack Cooley from Arts and Sciences, and Bryan Harris from Recreation and Intramural Sports.

We will also be undertaking a project to relocate the Offices of Off-Campus Housing and Greek Affairs -- or at least major portions of them -- into the areas where the student community lives. So we will be moving our services out of the Union to 15th Avenue, because that is where the population of students they serve actually live.

Finally, we are real happy to say that KBUX -- the student-run radio station -- began broadcasting on October 20. They have had such a great outpour of support that Director Geiger and myself offered to do a program for them. We were going to do a jazz show, but I hate to say they have not called on us. So evidently they do not want us or they have enough DJ's. But we are real proud of the students -- it is a student initiative, student run, student done, and all kudos go to the students. Thank you.

UPDATE ON THE CUE REPORT IMPLEMENTATION (contd)

Mr. Celeste:

Mr. Provost, I had a question about the clustering concept. Are those students all in the same year?

Provost Sisson:

They are all first-year students. In the University College cluster, they all live in the same dorm. In the Food, Agricultural and Environmental Sciences cluster many of them live together in the same dorm, but not all. These 38 students are clustered into two different interconnected groups, which will be the same during the Winter Quarter.

Mr. Celeste:

Any other questions on this topic?

President Gee:

I can attest that the clustering concept works well. I stayed overnight the other evening in Norton and Scott Halls -- which are the two halls that mainly house agricultural students -- and they really feel that that type of clustering makes you feel much more accommodated. Many of them know each other from FHA and FFA activities, state officers and a variety of other things. It seems to me like it is working very, very well. I am very pleased with that.

GRADUATE EDUCATION HIGHLIGHTS

Dr. Hayes:

You will find in the package in front of you, information on programs that we put together for local members of the business community and the General Assembly, and today we are bringing forward to you one example of these presentations. It is an example of an outstanding research program, as well as an educational program for our graduate students.

At this time, I would like to introduce to you the presenters -- Glenn Daehn, Associate Professor in the Department of Materials Science and Engineering. Professor Daehn is one of our rising stars both in teaching and research. One indication of this is that he was selected as one of the Presidential Young Investigators and received a five-year award as a result of that from the National Science Foundation. Glenn is joined at the table by his graduate student, Greg Fenton, and William Clark, Associate Dean of the Graduate School.

The research work that Professor Daehn and Mr. Fenton will be reporting on is aimed at making lighter vehicles possible with high velocity metal forming. Then we will give you a few highlights of this research.

Professor Glenn Daehn: [Slide presentation]

Thank you very much. It is really my privilege to be here today and tell you a little bit about some of the work my students have been working hard on over the past few years. What we are working on is high velocity metal forming and Greg is one student who is working with me, among a number of others. Let me give you a little bit of the motivation for this.

GRADUATE EDUCATION HIGHLIGHTS (contd)

Professor Daehn: (contd)

First of all, it is well-known that aluminum can provide lightweight automobiles. Ford has shown this and many other companies have shown this. In the example that you see on the screen, you can take a steel body and reduce the weight almost by half if you can use aluminum.

However, there are a few problems with aluminum. First of all, it tears very easily relative to steel. That makes it difficult to form. It's also difficult to hold dimensional tolerances because of some special problems. You usually use thicker pieces of aluminum which cause some problems. The material is also fairly expensive, but recycling can mitigate much of that, and that's not a problem that we are addressing right now.

We have found through our research that high velocity metal forming can solve many of the traditional problems associated with aluminum sheet forming. First of all, the formability is dramatically improved if you can use high velocity metal forming and you can also gain much better dimensional tolerance. Also, we use one-sided dyes which will allow you to go from the concept to an automobile much faster.

However, there are some problems with this. First of all, the equipment for doing high velocity forming is not well-developed at all. Although in theory and in practice in our laboratories it can be done very reproducibly -- very easily; design methods are not very well established at all. Greg's research really is addressing design methods and eventual manufacturing of equipment.

We feel we have been progressing fairly well. We have a consortium that's being formed right now. Rockwell International has been working with us very hard, and they have actually installed some facilities in their Thousand Oaks Facility to do this experimentally. We are also working with G.M. Reynolds, and Battelle is heavily involved. Greg happens to be a joint grad student between Ohio State and Battelle.

Some of the other bits and pieces, we had a consortium meeting in June and we had about 25 people from industry attend. Also, we have appeared in Business Week and other places, and I think you'll agree that they caught my good side in this photo.

One point I'd like to make is that students are really the key in any kind of new technology. First of all, we are doing something that is fairly new. There was some work in this many years ago that has been forgotten and there is really very little that is relevant in the published literature. A company can't go out and easily hire people in this area if they would want to get into this and also there aren't companies that are really producing serious production equipment. Really it is graduates from groups like mine, I'd like to think, that are going to be important in bringing us to the marketplace. I think it is no coincidence, whatsoever, that usually you find vigorous high-tech employment near top research universities.

I'd also like to make a few points on how graduate and undergraduate education are very different. Undergraduate education is really dealing with classical established things -- things that are well-known. Teaching methods do not vary very much from place to place and as a result of this, you can draw on things that have been done before and teaching can be efficient.

In graduate education, we are really trying to develop new concepts, new ideas, and we are really teaching people to be intellectual pioneers. We are hoping to train the next generation of teachers and also economic development often flows from a lot of these ideas. Since you are doing things for the first time often, teaching is necessarily somewhat inefficient and you can't teach people in as large of groups and as efficiently as you may otherwise.

GRADUATE EDUCATION HIGHLIGHTS (contd)

Professor Daehn: (contd)

With that, I'd like to turn things over to Greg who can share some of his personal experiences in this research.

Mr. Greg Fenton:

Thank you very much, Dr. Daehn. I'd like to thank everyone for letting me have a few moments to tell you about myself and the research that I'm conducting at OSU under the advisement of Dr. Daehn.

As you can see, the title of my presentation today deals with miracle tools to study electromagnetic forming. Electromagnetic forming is by no means a new concept, but it is a novel one and it has been around for about two and a half decades. In that time, basically no research or work has been done to put together high-fidelity models to understand the phenomena and the physics involved; let alone all the aspects related to the materials into forming techniques.

To take a few minutes to tell you who I am, I was born in the Columbus area and graduated from high school in this area. I then went to OSU to get an undergraduate degree. After finishing that, I went to work at Battelle for a number of years before returning back to graduate school. I am now in the Materials Science Department working under Dr. Daehn. Most of the work that I'm pursuing deals with high-velocity forming techniques and the various aspects related to that.

My graduate experience meant a lot of independent thought when I first got here. It was a very big adjustment period for me. However, when we got into laboratory problems always a very intense team effort was put forth to solving a problem which is a very good thing. How that relates to problems that you get in the undergraduate curriculum is that they're usually very well posed and solution paths are always very concise and clear, and that is not true in the graduate regime.

My graduate experience basically fell in place when I realized why my undergraduate curriculum was even taken. You take all these difficult courses and, at times, things don't make sense, but eventually things do make sense and that is a very rewarding experience.

Now to get to the good stuff, I'll tell you a little bit about my research. The slide I'm showing here is a very simple schematic of a sheet metal free-form operation. What you see on the lower left is a high energy capacitor system which is usually charged to a few thousand kilovolts and then the large current is dumped into what I'm calling a pancake-type coil. That intense current has a very high magnetic field associated with it. That field then works against this conductive plate which induces currents to flow in it. Those currents themselves have a magnetic field associated with them. The two fields work against each other and you get a very rapid propulsion of this plate along this axis of symmetry here. So you'll get a bulging effect out of this.

This slide shows some two-dimensional data that is taken off the computer and these simulations were done at OSC, Ohio Supercomputer Center, on the CRAY. Just to briefly tell you what I'm showing you here, this slide shows a thin aluminum sheet over here; underneath is my pancake coil with five conducting rings; and then this is a clamping block to hold the sample in place. What you are seeing are the magnetic fields of the two currents running both in the sheet and in the coil, interacting and causing a rapid expansion of the sheet.

To make that information a little bit more easily understood, what you see at the top was some data that was taken out of some literature that was done about 7 or 8 years ago by some Japanese. These are some snapshots out of a simulation that

GRADUATE EDUCATION HIGHLIGHTS (contd)

Mr. Greg Fenton: (contd)

was put together showing you a relative comparison between computer and in-lab experiment. As you can see, there is very good qualitative agreement between the two.

Earlier this summer, some work was done at the Rockwell Science Center by another graduate student looking at different aspects of forming energies and starting temperatures of the samples. So qualitatively, the simulations agree nicely with the experiment. The next step to my research deals with performing quantitative comparisons.

So with that, I'd like to conclude. Thank you very much for your time.

Dr. Hayes:

The take home message I hope that Board members will get from this presentation is that Ohio State -- particularly in Engineering, but in many of our departments -- is committed to creating this kind of research environment, that we are producing new knowledge and insights that are important for economic growth. At the same time, this research is providing the kind of education and training opportunities that our students, particularly graduate students, need to have for productive careers in the years ahead.

This is the kind of thesis research that has given Ohio State high standings in the recent National Research Council of Graduate Rankings that Associate Dean Douglas Wolfe reported to the Educational Affairs Committee on last month. Dean Clark is with us to give you a brief update on this and there is a table and handout there for later reading. Dean Clark --

Dean William A. Clark:

Thank you very much, Mr. Chairman, and members of the Board. First let me send Dean Susan Huntington's apologies for not being here. She is downtown wrestling with the Board of Regents' Doctoral Program Reviews, so her sense of priorities puts her efforts in that direction.

You have in front of you two additional documents as Vice President Hayes referred to. The first one is a report entitled, "Research Doctorate Programs in the United States." As Vice President Hayes just mentioned, much of the data in here was presented to the Educational Affairs Committee last month. However, there is some additional data information that we have been working on subsequently which begins on page 11 through to the end. This data compares much of what we do at Ohio State in our performance as evaluated in the NRC report with our performance against other institutions within the State of Ohio. There are some conclusions that I will touch briefly on in just a moment.

What we have seen this morning from Professor Daehn is a wonderful example of the kind of university/industry/community interactions which are possible at major research and teaching universities. However, these enterprises are large, they require people of high quality, and they require capital investment, all of which are very expensive. There has been a tendency we feel, within the State of Ohio, to try to duplicate efforts such as this around the state, when, in fact, economies have scaled and quality indicates that the competitive states are far better served by consolidating such facilities in a few well-chosen, strategically placed locations and increasing investment in those local areas.

GRADUATE EDUCATION HIGHLIGHTS (contd)

Dean Clark: (contd)

In Ohio, we began to look at this in some areas. Materials network is an example of that where very expensive capital equipment has been strategically positioned, rather than be distributed all over the state.

The Research Doctorate Program document -- especially the second half -- provides more clear evidence that Ohio State in its doctorate educational programs has, again, done more with less. Not only than other major peer group schools -- those of the Big Ten and top quality elite public institutions of the nation -- but, also surprisingly, other institutions within the State of Ohio.

If you look at some of the data contained in pages 15 through 21, you will see comparisons of improvements in program quality that have taken place at Ohio State, compared to those other institutions in the last 10 years or 5 years. You will also see comparisons of the critical statistics of time to the doctoral degree and those institutions. It is quite clear that Ohio State has been more successful in making those improvements and at keeping time to degree for doctoral students down to a minimum, rather than up here in our peer institutions and other institutions in the State of Ohio have done. So once again the argument in some cases of small is better and distributing is better, doesn't appear to hold up in this particular case.

If we compare our performance with our neighboring states, there are some guidelines and some hints there as to why this is, and that is the single sheet that I have distributed. What we have here is some data gathered again two years ago by the National Research Council on doctoral programs in all of the states in the United States. We have taken out of this Michigan, Wisconsin, and Illinois, whose flagship institutions rank among the very, very top institutions in the country.

The interesting fact here is that in Ohio in 1993 we produced 1,663 Ph.D.'s. and we did this by having doctoral programs in 15 separate institutions. If we compare that, for example, with the State of Illinois -- which produced almost half as many Ph.D.'s as we did at 2,236 -- they did that with one fewer doctoral grounding institutions. The State of Michigan produces almost as many as we do with 1,400 Ph.D.'s, by doing it in eight institutions; and the State of Wisconsin produces half as many Ph.D.'s as we did, in one quarter of the number of institutions. So it is quite clear that our competitive states are much more efficient at focusing doctoral education in the high quality institutions than we are within the State of Ohio.

So we would ask you to consider the information that we presented in this document and make a couple of observations as we try to position Ohio State to continue its dramatic improvement in the last ten years and right through till the next NRC report in ten years time. Number one, we feel very strongly that the State of Ohio must rationalize its Ph.D. programs and not only recognize Ohio State as a flagship teaching and research institution at the doctoral level, but also try to look outside the State of Ohio for indications as to how to improve Ohio State rather than concentrating on interstate competition.

Secondly, the institutions that we have referred to on the single sheet -- Michigan, Illinois, and Wisconsin -- are not only flagship institutions in their state, they are funded as flagship institutions in their state. Whereas we at Ohio State are funded as are other state institutions. I think that it is asking a lot of Ohio State to continue to improve against this elite group and continue to lead the way within the State of Ohio until there is some recognition and some difference in the funding subsidy to reflect the different nature of the operation in doctoral education that we have at this University.

That concludes my remarks.

November 3, 1995 meeting, Board of Trustees

Dr. Hayes:

Thank you, that concludes our report.

President Gee:

Will, your point was subtly made but deeply appreciated, because we are all caring on the same issue.

(See Appendix XIV for background information on Research - Doctorate Programs in the United States, page 397.)

Mr. Celeste:

If there are no questions, Provost Sisson would you move ahead?

Provost Sisson:

Thank you, Mr. Chairman. I would like to present the following resolutions for the approval of the Board:

ESTABLISHMENT OF DEPARTMENT

Resolution No. 96-46

WHEREAS the Center for Women's Studies has proposed that it be established as an academic department in the College of Humanities; and

WHEREAS departmental status with the accompanying rights and responsibilities as a tenure-initiating unit will permit the program in Women's Studies to prosper with greater control over hiring, promotions, and tenure decisions; and

WHEREAS Women's Studies has been recognized as an academic program at The Ohio State University since 1975 and a Center since 1980, and has satisfied or exceeded the academic guidelines for a department, concerning discrete area of academic concern, potential academic programs, source of faculty research and public service opportunities, potential for developing national and international recognition, and student demand; and

WHEREAS the Center for Women's Studies and the College of Humanities have concluded a working agreement assuring that Women's Studies will satisfy or exceed the requirements for administrative efficiency for departments, concerning faculty positions, budget, and enrollment; and

WHEREAS the faculty of the College of Humanities has voted to support this proposal; and

WHEREAS this proposal has the approval of the College of Humanities Executive Committee and the Dean of the College; and

WHEREAS this proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its October 7, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the requested change to departmental status for the Center for Women's Studies is hereby approved, effective immediately.

NAMING OF BUILDING

Resolution No. 96-47

Synopsis: Naming of new addition to Evans Laboratory, 100 W. 18th Avenue, on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the newly constructed addition to Evans Laboratory at 100 W. 18th Avenue be named the "Newman and Wolfrom Laboratory of Chemistry" to reflect the notable contributions of Melvin Newman and Melville Wolfrom, two career-long members of Ohio State's chemistry department; and

WHEREAS Newman and Wolfrom were the first two faculty members of the department elected to the National Academy of Science and were among the first three named Regents' Professors at Ohio State; and

WHEREAS as the authors of over 850 publications between them, dedicated to the pursuit of research and the dissemination of knowledge to colleagues, industry, and students, Newman and Wolfrom had a tremendous impact on advancing the field of chemistry; and

WHEREAS Newman and Wolfrom's leading achievements in organic chemistry and carbohydrate chemistry -- developing the Newman Projection Method used world-wide to depict three-dimensional molecules and developing a systematic terminology now used as the standard for carbohydrate chemistry, respectively -- have brought them many awards and have helped build the Department of Chemistry to a position of national prominence:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned addition to Evans Laboratory shall be named the "Newman and Wolfrom Laboratory of Chemistry."

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 96-48

Synopsis: The Academic Affairs Committee recommended the approval of Degrees and Certificates for Autumn Quarter.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements; and

WHEREAS the College of Food, Agricultural, and Environmental Sciences has recommended that George Easton Morrow be awarded a Bachelor of Science in Natural Resources degree posthumously:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 8, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-49

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 6, 1995 meeting of the Board, including the following Appointments, Reappointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved and Medical Staff Appointments (James Cancer Hospital) approved September 27, 1995, by The Arthur G. James Cancer Hospital and Research Institute Board, and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved September 28, 1995, by the Hospitals Board be ratified.

Appointments

Name: MARVIN T. BATTE
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
Department: Agricultural Economics and Rural Sociology
Term: October 1, 1995 through September 30, 1998
Salary: \$67,890.01

Name: WILLIAM S. MARRAS
Title: Professor (The NCR Designated Chair in Biodynamics)
Department: Industrial, Welding, and Systems Engineering
Term: October 1, 1995 through June 30, 1996
Salary: \$74,472.00

Reappointment

Name: GLENN S. DAEHN
Title: Associate Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: October 1, 1995 through June 30, 1996
Salary: \$79,915.56

Appointment of Chairpersons

July 1, 1995 through June 30, 1996

Medical Biochemistry

Howard W. Sprecher*

October 1, 1995 through June 30, 1996

Art

Georg Heimdal

October 1, 1995 through September 30, 1996

Near Eastern, Judaic and Hellenic Languages
and Literatures

Reuben Ahroni*

January 1, 1996 through December 31, 1999

Art Education

James W. Hutchens

*Acting

PERSONNEL ACTIONS (contd)

Reappointment of Chairperson

October 1, 1995 through June 30, 1996

Educational Policy and Leadership

Beverly M. Gordon*

Leaves of Absence Without Salary

HOWARD M. FEDERSPIEL, Professor, Department of Political Science (Newark Campus), effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a position at the Institute of Islamic Studies, McGill University, Montreal, Canada.

KARL C. RUBIN, Professor, Department of Mathematics, effective Autumn Quarter 1995 and Winter Quarter 1996, to do research at the Institute for Advanced Study in Princeton, New Jersey.

KATHERINE TATE, Associate Professor, Department of Political Science, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a fellowship at the Center for Advanced Study in the Behavioral Sciences, Stanford University.

DAVID H. STEIGERWALD, Assistant Professor, Department of History (Marion Campus), effective Autumn Quarter 1995, Winter Quarter, and Spring Quarter 1996, to accept a Fulbright Visiting Lectureship at the University of Ryukus, Okinawa, Japan.

Professional Improvement Leaves

CHARLES G. BROWN, Associate Professor, Department of Emergency Medicine, effective January 1, 1996, through June 30, 1996.

WILLIAM R. FENNER, Associate Professor, Department of Veterinary Clinical Sciences, effective January 14, 1996, through May 5, 1996, and June 17, 1996, through August 2, 1996.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

Mary Beryl Daly, M.D., Ph.D., Honorary Staff

September 1, 1995 through February 29, 1996

Thomas Andrew Gable, M.D., Department of Anesthesiology, Associate Attending Staff

Ali Akbar Mehdirad, M.D., Department of Medicine, Associate Attending Staff

Jean Pintar Hubble, M.D., Department of Neurology, Associate Attending Staff

Michael J. Stanek, D.O., Department of Medicine, Attending Staff

Donald S. Higgins, Jr., M.D., Department of Neurology, Associate Attending Staff

Steven M. Nash, M.D., Department of Neurology, Associate Attending Staff

Candia S. Kaplan, Ph.D., Department of Surgery--Division of Neurosurgery, Clinical Attending Staff

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1997

Backes, Carol R., Courtesy Staff, Department of Pediatrics

Ladson-Wofford, Stephanie, Attending Staff, Department of Internal Medicine/Nephrology

Narula, Komal, Courtesy Staff, Department of Obstetrics and Gynecology

Penza, Sam, Attending Staff, Department of Internal Medicine/Bone Marrow Transplantation

Pope-Harmon, Amy L, Attending Staff, Department of Internal Medicine/Pulmonary

Wilmer, William A., Attending Staff, Department of Internal Medicine/Nephrology

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996

Al-Turk, Issam Ahmad, Limited Staff, Department of Family Medicine
Althouse, Dee Ann, Limited Staff, Department of Internal Medicine (General Medicine)
Brown, Sonya K., Limited Staff, Department of Pathology
Chan, Yiu-Chung, Limited Staff, Department of Psychiatry
Cho, Chin (Andy) Uk, Limited Staff, Department of Surgery (General Surgery)
Cocci, Maria Regina, Limited Staff, Department of Internal Medicine (Infectious Disease)
Davis, Denise Lynn, Limited Staff, Department of Physical Medicine and Rehabilitation
Dox, Hector A., Limited Staff, Department of Surgery (Thoracic Surgery)
Fahy, Ruairi Joseph, Limited Staff, Department of Internal Medicine (Pulmonary and Critical Care)
Farhan, Nabil Jamil, Limited Staff, Department of Internal Medicine (Nephrology)
Farmer, Linda Ann, Limited Staff, Department of Pediatrics
Galbraith, James, H., Limited Staff, Department of Internal Medicine (General Medicine)
Gorman, Timothy Edward, Limited Staff, Department of Pathology
Grant, Iain Lachlan, Limited Staff, Department of Otolaryngology
Hackenberg, D. Douglas, Limited Staff, Department of Pediatrics
Herman, Perry M., Limited Staff, Department of Phys Med and Rehab (Dual Appointment Pediatrics)
Hoover, Robert James, Limited Staff, Department of Internal Medicine (Cardiology)
Isaacson, Bart Jon, Limited Staff, Department of Internal Medicine (General Medicine)
Iskra-Stevenson, Linda A., Limited Staff, Department of Pediatrics
Jett, Laura L., Limited Staff, Department of Family Medicine
Joseph, Monica Adla, Limited Staff, Department of Pediatrics
Keeling, Thomas Callender, Limited Staff, Department of Internal Medicine (General Medicine)
Lee, Jody Sul, Limited Staff, Department of Radiology
Linscott, Joseph C., Limited Staff, Department of Family Medicine
McGuinness, Brian Joseph, Limited Staff, Department of Surgery, (General Surgery)
Mitroo, Varun, Limited Staff, Department of Radiology
Moore, Nancy Carroll, Limited Staff, Department of Pathology
Quarterman, Mark Johnson, Limited Staff, Department of Pathology
Singh, Sonia, Limited Staff, Department of Pediatrics
Thomas, Andrew McLean, Limited Staff, Department of Internal Medicine (General Medicine)
Tisone, Joseph Andrew, Limited Staff, Department of Pathology
Tranovich, Virginia Luisa, Limited Staff, Department of Pediatrics
Trela-Fulop, Kathleen Jean, Limited Staff, Department of Pediatrics
Wallington, Charlyce Janell, Limited Staff, Department of Pediatrics
White, Erik David, Limited Staff, Department of Pediatrics
Yunger, Jr., Thomas Matthew, Limited Staff, Department of Internal Medicine (General Medicine)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1996

Benner, Daniel R, Physician Extender, Department of Internal Medicine (Hematology/Oncology)
Boyle, Jeffrey G., Limited Staff, Department of Obstetrics and Gynecology (Maternal and Fetal)
Choric, III, Louis Joseph, Limited Staff, Department of Ophthalmology
Davidorf, Jonathan Michael, Limited Staff, Department of Ophthalmology
Hanf, Thomas R., Limited Staff, Department of Family Medicine (Transfer from Department of Surgery)
Herta, Nancy L., Limited Staff, Department of Obstetrics and Gynecology
Horak, Holli A., Limited Staff, Department of Neurology (Transfer from Internal Medicine)
Hurlbutt, Thomas C., Limited Staff, Department of Neurology
Marar, Uma U., Limited Staff, Department of Internal Medicine (General Medicine)
Nguyen, Phoung D., Limited Staff, Department of Family Medicine
Olmo, Franklin A., Limited Staff, Department of Family Medicine
Rhine, Lorie A, Physician Extender, Department of Surgery (Thoracic and Cardiovascular Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Ribovich, Martin L., Limited Staff, Department of Radiology
Saxena, Sajiv, Limited Staff, Department of Pediatrics
Spetie, Lacramiora, Limited Staff, Department of Psychiatry
Turner, Leslie P., Limited Staff, Department of Obstetrics and Gynecology
Vitellas, Kenneth M., Limited Staff, Department of Radiology

July 1, 1995 through June 30, 1997

Allen, J. Geoffrey, Attending Staff, Department of Ophthalmology
Allen, Carl M., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Arnett, James A, Attending Staff, Department of Physical Medicine and Rehabilitation (Rehabilitation Psychology)
Auseon, John C, Courtesy Staff, Department of Internal Medicine (Cardiology)
Barker, Raymond E., Courtesy Staff, Department of Internal Medicine (Cardiology)
Benes, Susan, Attending Staff, Department of Ophthalmology
Berggren, Ronald B, Honorary Staff, Department of Surgery (Plastic)
Besson, Michael J, Courtesy Staff, Department of Ophthalmology
Binkley, Philip F., Attending Staff, Department of Internal Medicine (Cardiology)
Bogner, Jennifer A, Attending Staff, Department of Physical Medicine and Rehabilitation
Bornstein, Robert A, Attending Staff, Department of Psychiatry (Health Psychology)
Boutselis, John G., Attending Staff, Department of Obstetrics and Gynecology (Division of Gynecologic Oncology)
Bova, James G, Attending Staff, Department of Radiology
Bridger, Matthew A., Courtesy Staff, Department of Family Medicine
Brown, Charles G., Attending Staff, Department of Emergency Medicine
Bush, Charles A, Attending Staff, Department of Internal Medicine (Cardiology)
Caniano, Donna A, Attending Staff, Department of Surgery (Pediatric Surgery)
Carpenter, Denise L, Attending Staff, Department of Physical Medicine and Rehabilitation
Carroll, Trent J, Courtesy Staff, Department of Ophthalmology
Casavant, Marcel J., Attending Staff, Department of Emergency Medicine
Castile, Robert G, Attending Staff, Department of Pediatrics.
Cavazos, Filiberto, Attending Staff, Department of Pathology (Anatomic)
Chambers, Linda A, Attending Staff, Department of Pathology
Cole-Sedivy, Deborah L., Courtesy Staff, Department of Family Medicine
Copeland, William E., Jr., Attending Staff, Department of Obstetrics and Gynecology
Crouser, Sangeeta J, Attending Staff, Department of Obstetrics and Gynecology
Cunningham, Jerome J, Attending Staff, Department of Radiology (Diagnostic Radiology)
Donovan, Lorna F, Courtesy Staff, Department of Pediatrics
Epitropoulos, Alice T, Attending Staff, Department of Ophthalmology
Essig, Garth F, Attending Staff, Department of Obstetrics and Gynecology
Farber, Sanders M, Courtesy Staff, Department of Ophthalmology
Farina, Ralph A., Attending Staff, Department of Anesthesiology
Ferguson, Ronald M, Attending Staff, Department of Surgery (Transplant Surgery)
Fiala, Joseph F, Courtesy Staff, Department of Pediatrics
Fox, Charity C, Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Freedy, Lucy R, Attending Staff, Department of Radiology
Freimer, Miriam L, Attending Staff, Department of Neurology
Friedman, Chad I, Attending Staff, Department of Obstetrics and Gynecology (Endocrinology-Infertility)
Fuller, Roderick L, Courtesy Staff, Department of Surgery (Orthopedic Surgery)
Gaeuman, John V, Attending Staff, Department of Internal Medicine (General) (Also in Department of Preventive Medicine)
Garvin, J. Charles, Courtesy Staff, Department of Ophthalmology
Goldberg, Donald, Courtesy Staff, Department of Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Grosskinsky, Clemens M, Courtesy Staff, Department of Ophthalmology
Gupta, Bhagwandas, Attending Staff, Department of Anesthesiology
Hebert, Lee A, Attending Staff, Department of Internal Medicine (Nephrology)
Hedrick, Sterling W, Courtesy Staff, Department of Internal Medicine (Rheumatology/Immunology)
Hewitt, Geri D, Attending Staff, Department of Obstetrics and Gynecology
Hodgson, Sheila E, Attending Staff, Department of Radiology (Radiation Oncology)
Kelley, Michael T. Attending Staff, Department of Emergency Medicine (Also in Department of Pediatrics)
Kiecolt-Glaser, Janice K, Attending Staff, Department of Psychiatry (Health Psychology)
Kim, Moon H, Attending Staff, Department of Obstetrics and Gynecology (Endocrinology-Infertility)
King, Mark, A, Attending Staff, Department of Radiology
Kolibash, Albert J, Attending Staff, Department of Internal Medicine (Cardiology)
Larsen, Peter E., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Lebeiko, Carol H, Attending Staff, Department of Psychiatry (Child)
Leier, Carl V, Attending Staff, Department of Internal Medicine (Cardiology)
Little, Charles M., Attending Staff, Department of Emergency Medicine
Loar, Michael C, Courtesy Staff, Department of Pediatrics
Love, Charles J Attending Staff, Department of Internal Medicine (Cardiology)
Lozano, Rolando A, Courtesy Staff, Department of Pediatrics
Lynn, Deborah J, Attending Staff, Department of Neurology

Emeritus Titles

Professor Emeritus, effective July 1, 1995

ROBERT SHAY, Department of Art

Assistant Professor Emeritus, effective June 1, 1995

JUDITH A. WESSEL, Ohio State University Extension

Correction in Emeritus Title

Chairperson and Professor Emeritus

FREDERIC J. CADORA, Department of Near Eastern, Judaic and Hellenic Languages and Literatures

RESOLUTIONS IN MEMORIAM

Resolution No. 96-50

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

H. Richard Blackwell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 20, 1995, of H. Richard Blackwell, Professor Emeritus in the College of Optometry.

Dr. Blackwell was internationally renowned for his research in visibility and visual performance. His work formed the basis for the solution of many practical problems as disparate military strategy in World War II, determining the cause of traffic accidents, setting illumination standards for interior and exterior lighting, and testing visual functions both for screening purpose and in the course of optometric or ophthalmologic eye examinations. It was for these activities that he was honored by the War and Navy Departments, by the Optical Society of America, by the Industrial Medicine Association, by the Illuminating Engineering Research Institute, by the Illuminating Engineering Society of North America, and by the United States Committee for CIE (International Commission on Illumination).

He was Executive Secretary of the Armed Forces-National Research Council Vision Committee (1947-1958). He was professor of psychology, engineering, and ophthalmology at the University of Michigan and head of the Vision Research Laboratories there until 1958. Then he became Director of the Institute for Research in Vision at Ohio State University, as well as professor of physiological optics in the College of Optometry. For 18 years he was chairman of the Committee of Experts on Visual Performance of the International Commission of Illumination (CIE). He was also the inventor of a number of optical instruments for vision research and application in the field of illumination engineering as well as other applications involving visibility.

In 1983, he retired to Longboat Key, Florida, with his wife. When he was not walking, swimming, hiking in the mountains, dancing, and seeking out birds and wildflowers with his wife, he worked on a mathematical model for predicting visibility.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Blackwell its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

John T. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 22, 1995, of John T. Davis, Professor Emeritus in the Department of Classics.

Professor Davis was born on December 15, 1942, in Columbus. He took his degrees in Classics at The University of Michigan, B.A. in 1964, M.A. in 1965, and Ph.D. in 1967. He completed his dissertation on Latin love poetry under the late Professor Frank Copley, one of the greatest American scholars in that field. While at Michigan, Professor Davis not only excelled as a student -- he was elected to Phi Beta Kappa -- but he also became head drummer in the Michigan marching band.

Professor Davis spent his entire 28-year career at Ohio State in the Department of Classics. He was an authority on Latin poetry, in particular the love poetry of Ovid, and wrote two well-received books as well as significant articles on Ovid and other Latin writers. He also directed the work on a number of Ph.D. and M.A. students in his chosen field.

Indeed, Professor Davis was one of the most effective teachers in the University both at the undergraduate and graduate level. Among his many activities, he created very innovative slide/tape programs and a workbook to facilitate the teaching of classical mythology. These remain in use at a number of universities around the country. He also created an audio-visual center (the Forbes Center) where the students could study the myths at their own pace. Through the use of these materials and through his own dynamic teaching, Professor Davis in his first years at the University developed Classics 222, classical mythology, into the biggest and most popular course on campus. He continued to teach this course annually until his retirement. It may be fair to say that he taught more undergraduate students during his career than perhaps any professor on campus.

RESOLUTIONS IN MEMORIAM (contd)

John T. Davis (contd)

While formally retiring this past summer because of ill health, Professor Davis had hoped to be able to continue his scholarly work and to aid in the transformation of his beloved Forbes Center from a tape/slide to computer format. It is a great loss to the field and to the students of this University that he was taken from us at so young an age.

On behalf of the University, the Board of Trustees expresses to the family of Professor Davis its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Carl R. Reese

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 29, 1995, of Carl R. Reese, Professor Emeritus in the Department of Zoology.

Professor Reese, who was born in 1900, was a pioneer in bird-song recording and analyses. In addition to 22 years of service to the University and the Zoology Department, Professor Reese taught for 19 years in the Columbus Public Schools.

Professor Reese was a World War 1 Navy veteran, USS Drayton, anti-submarine patrols. Dr. Reese received his Ph.D. from Ohio State in 1947 and began teaching at Ohio State on a full-time basis that same year.

He and Professor Donald Borrer were among the first to do spectrographic analyses of bird-song and coauthored several seminal papers in the area. His pioneering work with Borrer was cut short, when, in 1955, he was asked to be the first on-campus coordinator for the Agricultural Assistance Program to India.

After his retirement in 1970, Professor Reese enjoyed traveling and took great pleasure in the accomplishments and successes of his former students.

Professor Reese was a member of several professional societies, including the American Association for the Advancement of Science, Columbus Audubon Society, Sigma Psi, and was past president of the Wheaton Club.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Reese its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Mabel Spray

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 4, 1995, of Mabel Spray, Professor Emeritus of the Ohio State University Extension.

Professor Spray was born June 16, 1914, in Leopold, West Virginia. She received a BS in home economics from West Virginia University in 1937 and a MA from Columbia Teacher's College in 1954.

Professor Spray began her Extension career on September 16, 1943, as the Home Demonstration Agent in Richland County. On November 1, 1951, she became the Home Management Specialist. She held this position until July 1, 1958, when she became Extension Specialist, Family Economics and remained in this position until her retirement on June 30, 1970.

RESOLUTIONS IN MEMORIAM (contd)

Mabel Spray (contd)

Mabel's contributions in providing excellent Extension educational programs in home economics during her career earned her the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Robert G. Whiteus

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 26, 1995, of Dr. Robert G. Whiteus, Assistant Dean and Professor Emeritus in the Department of Veterinary Clinical Sciences.

A native of Coshocton, Ohio, Dr. Whiteus graduated from The Ohio State University College of Veterinary Medicine in 1952. He then received a clinical instructor position for a year, but was called to serve in the military during the Korean Conflict and was stationed for two years in Germany. Dr. Whiteus returned to Ohio State and the position of head of the Small Animal Outpatient Clinic.

In 1957, Dr. Whiteus earned a master's degree in hospital administration and taught a practice management course to senior veterinary students for several years. He was the principal planner, coordinator, and designer of the current Veterinary Hospital building which was completed in 1973. In 1971, Dr. Whiteus was appointed Director of the Veterinary Hospital, a position he held until becoming Assistant Dean of finances and personnel in 1984. Dr. Whiteus retired from Ohio State in December 1988.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Whiteus its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Shimson Zimering

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 6, 1995, of Shimson Zimering, Associate Professor Emeritus in the Department of Mathematics.

Professor Zimering was a graduate of the University of Geneva; he earned his Ph.D. in Mathematics and Physics at the University of Brussels and did postdoctoral research at Harvard University.

Professor Zimering did significant research in physics, in applied mathematics, and in classical mathematical analysis, and published numerous articles in all three fields. Dr. Zimering joined the Mathematics Department of The Ohio State University in 1968, and remained in that department until his retirement in June 1995.

Professor Zimering was a dedicated teacher. His students recognized his sincere commitment to their education, filling his classes and referring to him affectionately as "Sam." He developed advanced courses to share his special insights with them. He was several times a finalist for the Outstanding Teaching Award.

On behalf of the University, the Board of Trustees expresses to the family of Professor Zimering its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Shimson Zimering (contd)

Upon motion of Mr. Celeste, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Celeste, Colley, Skestos, Brennan, Patterson, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

I would like to call on Dr. Hayes to give the Research Foundation Report.

Dr. Hayes:

A copy of the Report of the September 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each Board member.

I would call your attention to Tab 1, expenditures from external sources are below last year by 8.9 percent for a total of \$44.5 million through September 30, 1995. About \$2.6 million of this lower expenditure rate is due to a technical change in the Department of Labor outlay rates on subcontracts to other institutions. If one corrects for this anomaly, the expenditure rate would be 3.5 percent below last year at this time.

Awards for the year are in excess of \$38.4 million or 28.9 percent below the July to September time period last year. A summary of the award totals is given in the second section of this report. Much of the reduction is due to the timing of new awards. However, some of the reduction in federal awards may be an early sign of program reductions in the FY '96 federal budget.

At Tab 3, four projects are highlighted and cover a broad range of scholarly research: 1) the acquisition of an atomic resolution analytical transmission electron microscope will enhance research on new and advanced materials; 2) the studies of chemopreventive agents, with support from the Cleveland Clinic Foundation, will explore dose levels for candidate compounds, as well as mechanisms of action; 3) this project will receive support from the Environmental Protection Agency to collect practical information on agricultural management practices for nutrient and pesticide applications; and 4) this project is made possible by a grant from the Ohio Division of Adult and Vocational Education. In this project, Emmalon Norland will carry out an evaluation of the Ohio Department of Education's adult basic and literacy education program.

In Tab 4 is a complete list of new awards received in August.
This concludes my report.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-51

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for September 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of September 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

First I would like to introduce the student member of the President's Council, Mara Levine. Mara, would you please stand and be recognized? Thank you for coming today.

The Committee met yesterday and along with members of the Student Activity Fee Committee, heard a presentation from Eric Busch, Assistant Vice President of Student Affairs, regarding the issues surrounding the feasibility of and need for a student activity fee. Mr. Busch distributed information, noting that every Big Ten university, except Ohio State, currently has a student activity fee of some kind, funding everything from student organizations to entertainment programming to student legal services.

This information, along with data relevant to this campus, will serve as the basis for discussion in the Student Activity Fee Committee to answer two key questions: 1) is it desirable to create a student activity fee out of part of what is currently the general fee?; and 2) if so, what should that fee entail and how can it be designed so that students will have a greater voice over it?

Those are the primary issues that committee will be exploring over the next few months, but let me emphasize that we are not necessarily talking about a fee that is in addition to what students already pay. We will simply be trying to see if it is feasible to give students a larger voice over the student-related portion of the general fee monies.

At today's meeting we heard reports on Homecoming and the 125th Anniversary, both of which contributed to making October such an exciting month here at the University. The Committee also heard from our student government leaders and I am pleased to report -- which David has already mentioned -- on behalf of Kevin Sheriff, that we now have a student-run radio system on campus that is on the air and running very well. And, David, Kevin informs me that he would like you and Andy to do your jazz show from Southern California in a couple of months. He is waiting to surprise you, I think.

In addition, the Interprofessional Council has also been very active. Their most significant news is that they are now receiving funding for their officers, which puts them on an even plane with our other student government leaders.

At this time, I would like to call on Bill Wahl, Manager of the Parent Association to deliver a report. Bill --

REPORT ON THE PARENT ASSOCIATION

Mr. Bill Wahl:

Thank you. I thought I would take just a very brief period of time to bring you up to speed on our Parent Association. This is something that is relatively new here at the University. Dr. Gee had a parent association at Colorado, and I received a call one day to start a parent association here at the University and I did.

The Parent Association is three and a half years old at this point. We have a Board of Advisors and it is composed of 20 parents and up to eight University representatives, including a student representative on our Board. Our mission is to provide opportunities for parents and guardians to become partners with the University in the educational experience of their students and provide a link to campus life and information about the University.

We have over 600 families in the Association and find that most of our parents join during summer orientation. Every year we send out renewal notices and most years we get 70 percent of the folks coming back to be a part of our Association.

The Office has an 800-number and we find that an average of 25 calls per week come into our 800-number. Lots of moms and dads call us with questions and concerns, many times we can solve those problems within our Office and a lot of times we end up sending them to other offices for more information.

Within the last couple of months, the new Student Advocacy Office has really helped us out. Mary Basinger and I are working very closely together with the students and the parents, as a group. Our parents love to volunteer for a wide variety of University projects -- you get mothers and fathers who want to see what is going on here -- and they do get involved. Every year they volunteer at the summer orientation for our new students coming in. During orientation, our Association Office provides a reception every evening, and mothers and fathers who are a part of the Association take time to come in and greet the new moms and dads who are arriving on campus -- make them feel more comfortable with what we are as a University. Many times they strike up friendships immediately.

We also assist with move-in. When Bill Hall gets started with move-in for Autumn Quarter, we get involved in several ways: we provide an opportunity for our parents, who are a part of our Association to be there, again, to greet our parents coming in, while the students are picking up keys or whatever. A couple of years ago, I asked moms if they would like to bake some cookies and this year we had about 3,000 home baked cookies for our new parents as they came to the French Field House. They thoroughly enjoyed it.

Parents' Weekend is the largest event that the Association Office directs. This weekend was just held October 13-15. The first four Parents' Weekends that we had were held about three-quarters of the way through Spring Quarter and were never well attended, just a modest amount of individuals. This spring when we held Parents' Weekend, we had only about 750 parents and guardians attend. So we moved Parents' Weekend to Autumn Quarter and it was really successful -- almost 1,800 guests were in attendance. Parents, guardians, some grandparents, and several hundred siblings, younger brothers and sisters, came to see what our University was all about.

At our Parents' Weekend we did several things. On Friday, we had a downtown experience to give our mothers, fathers, and guardians a chance to see Columbus. Saturday included: participation in the campus clean-up, and several of my parents went along with Dr. Gee on the clean-up; tours of the campus, the Greek area, and the Woody Hayes practice facility; and the afternoon was dedicated to a tailgate party in the French Field House.

REPORT ON THE PARENT ASSOCIATION (contd)

Mr. Wahl: (contd)

In just a moment you will see a very short video of some of the things that happened during Parents' Weekend. Our parents were treated to a variety of student entertainment: there was a dance group; we watched the Buckeyes on large screen televisions as they beat Wisconsin, and the parents loved that as well; we had a cookout for the parents; and a variety of other things. The evening entertainment included: a Glenn Miller Swing Band and a chance for the parents to see the Buckeye Basketball Midnight Madness in St. John Arena. There was a kind of electricity in the crowd that you will see.

Sunday morning we had a brunch in the Ohio Union, which included the presentation of the Parent of the Year Award and a speech by Dr. Gee. The video that you will see was produced by Act 1, a company in Columbus, and they spent most of Saturday night editing the video that they took Saturday. On Sunday, the parents were in the Union and they got to see the video of themselves immediately, which was a pleasant surprise.

I really do want to take one moment to thank David Williams for his support and Eric Busch who really gave a lot of advice and guidance to this weekend. Eric spent some time with me and we really worked on trying to improve communication with the parents. Again, the video was conceived and executed by Eric, in conjunction with Act 1. Steve, if you will roll the video.

[Video presentation of the Parents' Weekend.]

I think that you can see that our parents and guardians had a wonderful weekend and the Association is moving forward. In the next few years, you will be hearing much more from us. Thank you.

Mr. Smith:

If there are no questions for Bill, thank you very much for coming that was a great presentation.

STUDENT RECOGNITION AWARD

Mr. Smith:

I would now like to call on Holly Smith, Student Trustee, to present the Student Recognition Award this month. Holly --

Ms. Holly Smith:

Thank you, Tom. I am very honored to recognize Arnita Marie Stanford, as this month's recipient of the Student Recognition Award. Arnita has exemplified outstanding service to The Ohio State University and to the community. She is a senior pharmacy major at Ohio State and plans to graduate Winter Quarter 1996, with a minor degree in Family Relations and Human Development.

Arnita has been both a dedicated and active leader at Ohio State serving as the president of the Student National Pharmaceutical Association and the Ohio State chapter of Phi Lambda Sigma, a national pharmacy leadership society.

STUDENT RECOGNITION AWARD (contd)

Ms. Smith: (contd)

Not only has Arnita been very active at Ohio State, but she has also exemplified outstanding service to the children in our community. Arnita currently directs the pharmacy program entitled, "Katy's Kids." Katy's Kids is an educational program which teaches local elementary children about responsible and appropriate medication use. This program stresses that medicine is not candy and that medicine could be dangerous if taken incorrectly.

In addition, Arnita is one of Ohio State's excellent scholar athletes. She is a member of the track team and currently holds Ohio State's women's outdoor track record of 56.97 seconds in the 400-meter hurdles and the French Field House record for the 55-meter hurdles with a time of 7.77 seconds. To top off this impressive record, Arnita placed sixth in the semi-final 400-meter hurdles during the 1992 Olympic trials.

Arnita is clearly an outstanding example of a student who has demonstrated excellence in her leadership roles at Ohio State and her commitment to community service. Arnita, the Board would like to commend you for your service to elementary school children and for your service to this University by presenting you with the Student Recognition Award.

Ms. Arnita Stanford:

I would just like to thank the Board of Trustees, President Gee, the Dean of our College, my husband, and Dr. Ken Hale. Thank you.

Mr. Smith:

Congratulations, Arnita, and thank you, Holly.

(See Appendix XV for Student Recognition Award, page 401.)

Mr. Smith:

I would like to, again, call on Holly Smith to present the Amendments to the Student Trustee Selection Process.

Ms. Smith:

There are several proposed changes to the Student Trustee Selection Process, but they are in no way a drastic departure from the previous process that we have had in place. I would like to briefly explain to you the changes that have been made.

First of all, the Student Trustee Selection Process would become a one committee process where in previous years there have been both a screening and interviewing committee. It was believed that the one committee structure would allow for the continuity of criteria from the screening portion of the process to the interviewing portion of that process.

Secondly, a document entitled "The Specific Guidelines for the Student Trustee Selection Process" would provide both a framework and suggestions for implementing the selection process. These guidelines are meant to clarify the coordination and procedural aspects of this process. In addition, applications would be made available to students by December 1, allowing for an increased time interval for students to fill out and complete their applications.

The fourth change is that the coordination of the Student Trustee Selection Process

would alternate each year between the Undergraduate Student Government president and the joint leadership of the Council of Graduate Student president and the Interprofessional Council president. We believe that this will provide an opportunity to utilize the resources from both CGS and IPC, and the coordination of the selection process for the graduate student trustee.

Finally, if a dispute should arise concerning the coordination and/or procedures of the Student Selection Process, the Student Affairs Committee jointly with the three student governments would resolve this dispute. This provides a mechanism for disputes to be resolved in a timely and efficient manner.

The Student Affairs Committee has reviewed these proposed changes and would like to recommend them to the Board for their approval. Thank you.

**AMENDMENTS TO THE STUDENT TRUSTEE
SELECTION PROCESS**

Resolution No. 96-52

WHEREAS on September 2, 1988, the Board approved a procedure for Selection of Student Trustees, which was subsequently amended on February 2, 1992; and

WHEREAS the Student Affairs Committee of the Board of Trustees formed a Student Trustee Selection Process Committee to review the selection of student trustees, consulting with the Board, and determining an appropriate method to revise the selection process; and

WHEREAS the Student Trustee Selection Process Committee has met and revised the selection process, with the approval of the three student governments, as follows:

- A. The Application Process. The three student government presidents will meet in November to finalize the student trustee application. They shall determine the format of the application, the application deadline, and other dates pertaining to the student trustee selection process.
- B. The Student Trustee Selection Committee. Each student government shall appoint a maximum of three members to serve on the Student Trustee Selection Committee [Committee]. The Vice President for Student Affairs will appoint one faculty member and one administrator who will serve as non-voting members.
- C. The Screening Process. The Committee will review all applications and forward a select group for interviews.
 1. A quorum shall be constituted by two-thirds of the voting members of the Committee.
 2. The Committee shall develop written procedures and criteria by which all nominees will be considered.
- D. The Interviewing Process. The Committee will conduct interviews over a two-week period.
 1. A quorum shall be constituted by two-thirds of the voting members of the Committee.
 2. The Committee shall develop the written procedures and review the criteria by which all nominees recommended by the Screening Process shall be interviewed and evaluated.
- E. The Selection Process.
 1. Upon completion of all interviews and evaluations, the Committee will select a slate of five students to be presented to the Governor of the State of Ohio by March 1.

AMENDMENTS TO THE STUDENT TRUSTEE

SELECTION PROCESS (contd)

2. One of these students will be appointed to the Board of Trustees by the Governor.

NOW THEREFORE

BE IT RESOLVED, That the amendments to the Student Trustee Selection Process be approved, effective immediately.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XVI for Specific Guidelines for the Student Trustee Selection Process, page 403.)

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Patterson:

This morning we heard a report on CQI within the College of Food, Agricultural and Environmental Sciences.

The College CQI Committee has identified issues with the help of a Values Survey coupled with information from Project Reinvent. Through a priority process, the top identified problems and issues are now to be tackled by work teams. A CQI resource team has been formed with the purpose of coordinating common needs, supporting access to continued learning, and acting as an information broker, as well as serving as an advocate for the work teams. These work teams, using CQI principles, have started forming throughout the College. The Vice President's Administrative Cabinet has started the process with a fall retreat and has recently been organized into three teams: leadership, red tape, and identifying our customers.

The Department of Agricultural Engineering has identified its own resource team and the Department of Agricultural Economics has also started working with CQI tools. A recent CQI retreat was also held for OARDC Administrative Cabinet and Ohio State University Extension administration worked through the process at a fall meeting. The OSU Extension Administrative office will be forming their team and implementation should begin in December.

Mr. Chairman, I also would just like to pyramid -- in Dr. Schuller's report this morning he made note that the James Cancer Hospital is now working with the Ohio State University Extension Service. This is something the Extension Service views as a very exciting new endeavor and is looking forward to as they work with all phases of the University.

Thank you.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Mr. Chairman, our Committee met this morning and received a report from Vice President Shkurti on the enrollment. We also heard a report on faculty/staff benefits from Vice President Tom. At this time, I would like to call upon Vice President Pichette to present three resolutions for our vote this morning.

Ms. Pichette:

The three resolutions are as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 96-53

DOAN HALL - LABOR AND DELIVERY UNIT
UNIVERSITY HOSPITALS - EMERGENCY POWER SYSTEM

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Doan Hall - Labor and Delivery Unit and acceptance of the report of award of contracts for the University Hospitals - Emergency Power System project are proposed.

WHEREAS University Hospitals desires to complete approximately 19,000 square feet of shelled-in space and renovate approximately 12,500 square feet of existing space on the sixth floor of Doan Hall to create one contiguous labor and delivery unit; and

WHEREAS the total estimated project cost is \$4,900,000 and the total estimated construction cost is \$4,150,000, with funding provided by University Hospitals; and

WHEREAS a resolution adopted by the Board of Trustees on October 2, 1992 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the University Hospitals - Emergency Power System project:

University Hospitals - Emergency Power System

This project updated a 1989 emergency power study and initiated action to upgrade and consolidate the Hospitals' emergency power system. The total project cost is \$4,230,820; funding is provided from University Hospitals. The estimated completion date is May 1997. The contracts awarded are as follows:

General Contract:	Cody Zeigler, Summit Station, Ohio
Amount:	\$1,147,000
Estimate:	\$1,153,000
Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$151,020 * +
Estimate:	\$135,300 *
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$189,100 * +
Estimate:	\$182,500 *
Electric Contract:	Accurate Electric Construction, Columbus, Ohio
Amount:	\$2,143,500 *
Estimate:	\$2,239,500 *

EMPLOYMENT OF ARCHITECTS/ENGINEERS AND

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**DOAN HALL - LABOR AND DELIVERY UNIT
UNIVERSITY HOSPITAL - EMERGENCY POWER SYSTEM (contd)**

Contingency Allowance: \$263,650 (7.3% of construction cost)

Total Project Cost: \$4,230,820

* Recommended alternates included in these totals.

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall - Labor and Delivery Unit and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Doan Hall - Labor and Delivery Unit in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the University Hospitals - Emergency Power System project is hereby accepted.

(See Appendix XVII for map, page 409.)

PURCHASE OF REAL PROPERTY

Resolution No. 96-54

**1.428 ACRES SOUTH OF KINNEAR ROAD
COLUMBUS, OHIO**

Synopsis: The Fiscal Affairs Committee recommends authorization to purchase 1.428 acres of vacant real property in the Kinnear Road corridor adjacent to University owned property along Kinnear Road.

WHEREAS The Ohio State University owns property in the West Campus Research Park area that is transversed by railroad sidings owned by CSX Transportation, Inc.; and

WHEREAS CSX has discontinued rail service in the area and desires to dispose of its rights of way, both owned and held by easement; and

WHEREAS acquisition of this property would be of strategic value to the University by removing physical and legal barriers for University operations requiring crossings of CSX property and providing land for needed parking and driveway access at 1275 Kinnear Road; and

PURCHASE OF REAL PROPERTY (contd)

1.428 ACRES SOUTH OF KINNEAR ROAD
COLUMBUS, OHIO (contd)

WHEREAS the property has an appraised value of \$90,000.00, and CSX has offered to sell the property to the University for \$50,000.00; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from Research Park funds to be repaid through Research Park operations at 1275 Kinnear Road:

NOW THEREFORE

BE IT RESOLVED, That the President and/ or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the 1.428 acres of vacant land adjacent to and east and south of 1275 Kinnear Road for \$50,000.00 and to acquire easement rights along Kinnear Road from CSX Transportation, Inc., upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XVIII for background information and map, page 413.)

**USE OF LAND AT THE LIMA REGIONAL CAMPUS
BY LIMA TECHNICAL COLLEGE**

Resolution No. 96-55

Synopsis: The Ohio State University-Lima Board and the Fiscal Affairs Committee recommend the approval of Lima Technical College's use of land at the Lima Campus for the construction of an Engineering and Technologies Laboratory.

WHEREAS in support of Lima Technical College's academic program, the College desires to build a new Engineering and Technologies Laboratory; and

WHEREAS this facility will require approximately 1.3 acres of land, with an additional .5 acre for joint use site landscaping, and this land is located on the University's Lima Campus; and

WHEREAS construction of this facility will displace current intramural facilities and the College has agreed, within two years of the start of construction, to replace these intramural facilities at a site to be approved by the Dean and the office of the University Architect and Physical Planning; and

WHEREAS the University and the College have agreed to cooperate in the support of each entity's programs; and

WHEREAS The Ohio State University-Lima Board recommended approval of this use of University land at their meeting on October 12, 1995; and

WHEREAS use of University land for the construction of this facility is in the best interest of the University and the College:

NOW THEREFORE

**USE OF LAND AT THE LIMA REGIONAL CAMPUS
BY LIMA TECHNICAL COLLEGE (contd)**

BE IT RESOLVED, That the President and/or the Dean of The Ohio State University at Lima and the Vice President for Business and Administration be authorized, in the name of the University, to enter into a Memorandum of Understanding authorizing the Lima Technical College to construct its Engineering and Technologies Laboratory on the University's Lima Campus.

(See Appendix XIX for map, page 417.)

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Ambassador Wolf.

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AUDITOR'S REPORT

Mr. Shumate:

Mr. Chairman, our Committee also met yesterday to review the Auditor's Report and the Fiscal Year 1995 financial reports. Again, I would like to call upon Vice President Pichette to provide us with a brief summary of yesterday's presentation.

Ms. Pichette:

The University now is in the final year of a five-year contract with Coopers and Lybrand for the annual audit of the University. Coopers and Lybrand has completed the audit for FY '94-'95 and we are submitting that for your acceptance. There was a detailed presentation of the report to the Fiscal Affairs Committee yesterday.

I would stress that the presentation of the Audit Report has been a joint collaboration effort of the Offices of the Internal Auditors, Controller's, and Coopers and Lybrand. On behalf of Bill Shkurti and myself, I want to acknowledge the fine work that both the Office of Internal Auditors, directed by Aletha Shipley, and the Controller's Office, lead by Greta Russell, have done in coordinating this annual audit effort. They have both responded especially well to the challenge given that this is their first year or using the term "new experience" at Ohio State.

I would like to ask Aletha to introduce the external auditors and present the summary presentation.

Ms. Aletha Shipley: [Overhead presentation]

Thank you, Ms. Pichette and Mr. Chairman. As you know, the University has a five-year contract with Coopers and Lybrand for the annual audits of the University through the Fiscal Year, which ended June 30, 1995. I believe it was my third day on the job that we kicked off this audit process for the year and yesterday, after a little over six months, we presented in detail the financial results for the 1994-95 Fiscal Year. Today we will briefly summarize items that were discussed in that presentation.

To address the Board today, I am accompanied by Mr. Mike Fleitz, a partner with Coopers and Lybrand, and Ms. Greta Russell, University Controller. Our presentations will be made in two-parts: 1) Ms. Russell will give a summary of the financial results for the 1994-95 Fiscal Year; and 2) Mr. Fleitz will give the external auditors' summary.

Before I ask Ms. Russell for the financial summary, I would, again, like to thank Mr. Fleitz and the staff of Coopers and Lybrand for their efforts. The audit went smoothly

AUDITOR'S REPORT (contd)

Ms. Shipley: (contd)

and was completed in a timely manner with a September 15 report date and anticipated completion of remaining reports within the next month. Again, we received an unqualified and clean opinion.

I would also like to thank Ms. Pichette and Mr. Shkurti for their support and last, but not least, I would like to recognize the efforts of all of the external auditors' staffs, the internal auditor's staff, the staff of the Office of the Controller, and all of the fiscal officers and administrative associates in the various colleges, offices, and departments within the University that participated in the audit process.

I would now like to introduce Ms. Greta Russell, University Controller, for the financial summary for Fiscal Year 1995, followed by Mr. Mike Fleitz with his summary of the external auditors' reports.

Ms. Greta Russell:

Thank you, Aletha. Mr. Chairman, today we would like to take the opportunity to hit the highlights for the financial for 1994-95. First we would like to look at the University in total. We had revenue of \$1.8 billion, 65 percent in current unrestricted funds --which are the operating funds of the University -- made up of state appropriation, tuition, Hospitals, and auxiliaries; expenses of \$1.6 billion, resulting in an increase in our equity position of \$172 million; assets of \$3.1 billion; and equity of \$2.6 billion, with \$2.1 billion made up in plant.

To look at a closer view of our Education and General of the revenue that came in we had state appropriations of 33 percent; tuition and fees of 25 percent; private support of 13 percent; federal support of 18 percent; sales and service of 4 percent; and others of 7 percent. I would just like to highlight that our private support this year went up 10 percent.

A closer look at our federal support -- as was noted earlier by Dr. Hayes, we are experiencing a flat in federal support. We received 77 percent of our federal support from four agencies: HHS - 31 percent; Education - 20 percent; Agriculture - 15 percent; the National Science Foundation - 11 percent; Defense and Labor - 5 percent each; and the other agencies make up 13 percent. With the federal government's goal of a balanced budget there is an uncertainty as to the growth of our federal funds. So as we look to the future, as you know, half of our students receive student aid support. If we take the total students we have enrolled at this point, over 27,000 of our students receive some kind of federal support.

As we look to the uncertainty of the federal government, it means that we will have to look at others for our support. When you take into consideration that tuition and fees are capped at six percent, our state support has been level for the last three years at about 33 percent. That says that we didn't start none to soon with our campaign for private support and that is where we have to experience our growth. As I mentioned before, this year private support went up and it went up enough to move private support from 12 to 13 percent of our overall revenue.

Looking at how we expended our money in Education and General: 45 percent went to instruction; 18 percent went to research; 8 percent went to public service; 8 percent went to academic support -- that is our libraries; student service accounted for 3 percent; and scholarships and fellowships were at 6 percent.

To highlight scholarships and fellowships, they went up 11 percent. If we look at the trend for the last 10 years up to 1994, we had experienced a growth in scholarships and fellowships of about 8.7 percent, so it was certainly gratifying to see that this

AUDITOR'S REPORT (contd)

Ms. Russell: (contd)

year we were able to contribute 11 percent of our expenditures to scholarships and fellowships. The other 12 percent is of other support and mandatory transfers which is our debt seeking fund.

Looking at our equity and the revenue growth of our equity in the last 10 years, you will see that our unrestricted has continued to grow, as well as our restricted. The downturn that you see in 1989 and 1992, were the result of the Early Retirement Incentive Programs. As you can see even though we had an Early Retirement Incentive Program this year, we were able to sustain and continue to grow because of our revenues and be able to sustain the \$37 million that it took to fund that early retirement. So we didn't have a downturn this year because of that Early Retirement Incentive Program.

Just to see that we are able to meet our bills, this overhead is a look at our liquidity ratio which indicates the relative liquidity of the University. It is a fundamental indicator of our financial strength. A one-to-one ratio indicates that an institution has sufficient liquid assets to satisfy all related liabilities and plant debt. As you see, we are 1.87 to 1, so that certainly says that we are able to meet our liabilities and debt.

Another ratio I ask that you consider is the current operation support ratio. This ratio measures the ability to support current operations from available resources without using future resources. The average industry ratio is .30 to 1 and Ohio State is .29 to 1, that is consistent with Fiscal Year 1994. We expected this ratio to go down, to decrease dramatically, due to the early retirement incentive, but as you can see it did not, and that was because of the equity growth that we sustained this year.

In conclusion, I would just like to say that the University is certainly healthy from a financial standpoint. We have constant state growth at 33 percent, the federal growth is an uncertainty, and our tuitions are capped at 6 percent. So that means growth has to come from private support.

With that, Mr. Chairman, I conclude my report.

Ms. Shipley:

Thank you, Greta. Mike --

Mr. Mike Fleitz:

Thank you, Aletha. Mr. Chairman, being near the end of the agenda today, I will be brief. I would first point you to the blue document that you should have in your packet entitled, "Report on Audit of Financial Statements." On page I of that document is our report on the audit of the University's financial statements and, as Aletha mentioned, it is a clean and unqualified opinion.

I would state that as a result of the hard work done by Greta in her first year as Controller of the University, and Mark Hilligoss and the rest of the Controller's office staff, in preparing the financial statements we were able to complete the audit in a timely fashion and sign off by September 15, as you see at the bottom of that report.

Also in your packet, you should see a white document entitled, "Matters Related to the 1994-95 Audit of the University," which really summarizes the detailed results of the audit. That document was, again, discussed in detail with the Fiscal Affairs Committee yesterday and I would only make two comments with regard to that document this morning.

AUDITOR'S REPORT (contd)

Mr. Fleitz: (contd)

First of all, the audit of an institution of your size is a very extensive and long project. As Aletha mentioned, it runs for about six months. This year's project involved the collaborative efforts of the Internal Auditor's department, two sub-contracting firms, Manoranjan & Jayanthan, Inc., and Parms & Company, in addition to Coopers and Lybrand. So it is a rather large project.

The agenda for yesterday's meeting is presented on the screen and I would move on the summary of significant recommendations which is on page 7 of the document that you have. We make a number of recommendations as a result of the audit and they deal with issues from the departmental level to looking at the University on a University-wide basis or campus-wide basis.

I would focus your attention on the last bullet of that slide and as you see there is a comment that we have made in prior years and it has received a lot of discussion relative to the University's information and technology environment. That comment dealt with our belief that the University needed to upgrade its financial systems.

As you can see, we have indicated that we feel that comment is no longer applicable. That really reflects the progress that has been made by your ARMS Steering Committee, the University's management, and your external consultant, headed toward really upgrading your financial systems.

As we discussed yesterday with the Fiscal Affairs Committee, you are headed toward probably the most challenging piece of that project, the implementation phase. We would only reemphasize today that as management faces that challenge, we would certainly encourage the Fiscal Affairs Committee and the Board to support them through that process. That will be a significant challenge.

With that, that concludes my comments. I would say on behalf of Coopers and Lybrand, we are in the final stages of our five-year contract with the University. It's been our pleasure to be of service to you and we look forward to an opportunity to serve you in the future. Thank you.

Mr. Shumate:

Are there any questions? If not, Mr. Chairman, I would like to move acceptance of the report of audit recommendations and responses. I am very pleased that this is an unqualified and clean report.

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1994-95**

Resolution No. 96-56

Synopsis: The report of the audit recommendations and responses for The Ohio State University for 1994-95 conducted by Coopers & Lybrand is recommended for acceptance.

WHEREAS in April 1991, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Coopers & Lybrand for an annual audit of the University for fiscal years 1990-91 through 1994-95; and

WHEREAS the Coopers & Lybrand audit of the University for 1994-95, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been included in the audit report; and

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1994-95 (contd)**

WHEREAS the auditors' recommendations have been studied by the appropriate University offices, and procedures and responses have been developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Coopers & Lybrand audit for The Ohio State University for 1994-95 (including the report on the audit of the University's financial statements; and the summary of significant recommendations to management) and the management responses to the recommendations be accepted.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Ambassador Wolf.

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Mr. Shumate:

Mr. Chairman, there is one additional resolution this morning on the Authorization of Funding for Campus Partners. At this time, I would like to call on Vice President Williams to lead us in this discussion.

Professor Williams:

You have an Authorization of Funding for Campus Partners in front of you. Just very briefly -- and I would like to ask Mr. Shkurti to help with any questions you may ask -- this resolution is for \$28 million over five years and for the Board of Trustees to approve the authorization of that funding.

It is a clear understanding that before any money will be released for Campus Partners' initiatives, there will be plans submitted and approval by an internal committee, which will comprise of myself, Vice Presidents Pichette, Shkurti, and Trethewey, and Senior Vice Provost Ray. We are in the process of trying to phase out the plan, to try to come back to the Board with different phases, with partners for these projects. We foresee coming back next month with at least the first plan of our first phase.

Bill, you might want to talk about where the money is coming from.

Mr. Shkurti:

The money, as David mentioned, is up to \$28 million over five years. The details, as David mentioned, will follow next month and beyond that. Our preliminary plans are that \$25 million of the \$28 million would come from the Endowment for investment in physical assets, such as land. It is not new for the Endowment to invest in land, the Endowment currently owns land worth about \$44 million.

The difference then between the \$25 million and \$28 million, is an additional \$3 million that will come from restricted gift money for investment of people. That includes seed money for our faculty to become involved in some of the issues involving Campus Partners and East of High Street, and also for the administrative cost of Campus Partners.

The other thing that I would say regarding the financial commitment is that it is a significant financial commitment. It also has a significant benefit that could help the University for years to come, both in terms of recruiting the best students -- who are our lifeblood -- and excellent academic programs, which we do have. But our surveys are showing that the students also want a physical environment that they are

November 3, 1995 meeting, Board of Trustees

comfortable in and this project provides that opportunity. It is also the opportunity to protect the investment in our main campus by protecting our borders of which the east side of High Street is an important part.

Professor Williams:

We would be happy to entertain any questions.

Mr. Shumate:

Are there any questions?

**AUTHORIZATION OF FUNDING
FOR CAMPUS PARTNERS**

Resolution No. 96-57

Synopsis: Authorizes up to \$28 million in funding for Campus Partners Initiatives from investment of endowment funds and expenditure of unrestricted gift money.

WHEREAS the success of the Campus Partners Initiatives is in the best interests of The Ohio State University, its students, faculty and staff; and

WHEREAS the revitalization of the area East of High Street will benefit the entire University community and the citizens of the City of Columbus for many years to come; and

WHEREAS the Campus Partners Initiatives present meaningful opportunities for collaborative programming between academic units and support units of the University and the constituent groups and institutions within the East of High Street area; and

WHEREAS the Campus Partners Initiatives depend for their success on significant investment by the University and by the City of Columbus, the State of Ohio, the business community and other public and private investors; and

WHEREAS the University's investment in Campus Partners Initiatives is premised upon the basic principles that such investment

- a. Will serve as a catalyst to attract other sources of funding and not as a substitute for other support;
- b. Will be directed to revitalization efforts in the immediate vicinity of the University generally described as East of High Street; and
- c. Will support initiatives that directly benefit OSU students, faculty and staff:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes funding support for investment in Campus Partners Initiatives from endowment and unrestricted gift money, not to exceed the amount of \$28 million over the next five years; and

BE IT FURTHER RESOLVED, That any release of the authorized funds will require the prior approval and recommendation of an internal review committee of the University administration and the specific approval by resolution of The Ohio State University Board of Trustees.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Ambassador Wolf.

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November 3, 1995 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, December 1, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND EIGHTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 1, 1995

The Board of Trustees met at its regular monthly meeting on Friday, December 1, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 1, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on December 1, 1995, at 11:15 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

Mr. Chairman, the Investments Committee met earlier this morning and received reports from Mr. May and Mr. Nichols relating to the University Development Campaign and the Treasurer's Report. At this juncture, Mr. Nichols will relay the Treasurer's Report.

Mr. Nichols:

Thank you, Mr. Colley. This report is for the period October 20 through November 17. Market value of the Endowment on November 17 was \$589.6 million, which is another all-time high. This is approximately \$5.5 million above the number I reported to you last week. The equity portion increased \$4.1 million, the fixed income portion increased \$900,000 during the reporting period, and net new additions total \$1.7 million.

Since July 1, the Endowment has increased \$33.8 million, including net new additions of \$7.8 million. Current asset allocation is 63 percent in equity, 23 percent in fixed, 7 percent in real estate, and 7 percent in cash.

The Investments Committee also reviewed the Investment Managers' Fee Schedule and the individual Investment Managers' performance for 1995 and further back, and discussed the Endowment's current asset allocation.

In October, in a long afternoon meeting, and again in November, in a long afternoon meeting, the Investments Committee had their annual review of both equity and fixed income managers. And as a result of that, under the Investments tab there is a resolution concerning approval of Investment Managers, which includes asset allocation changes and changes in Investment Managers. This resolution is presented for your consideration.

Judge Duncan:

Mr. Chairman, it is my understanding that Ambassador Wolf and Messrs. Shumate, Skestos, Sofia, and Patterson will be abstaining on this vote.

APPROVAL OF INVESTMENT MANAGERS

Resolution No. 96-58

Synopsis: The Investments Committee recommended the approval of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

APPROVAL OF INVESTMENT MANAGERS (contd)

WHEREAS it is prudent investment policy to adjust the allocation and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the Investments Committee has also directed the Treasurer to maintain University Managed equity funds which primarily consist of gifts and a University Managed Fixed Income fund which consists of GNMA's, U.S. Treasury & Agency Securities; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/17/95</u>
Banc One Investment Advisors (Fixed Income)	<u>\$10,000,000</u> <u>\$10,221,032</u>	6/95	
Boatmen's Trust Company (Fixed Income)	\$10,000,000 10,000,000 5,000,000 5,000,000 <u>10,000,000</u>	12/83 4/87 10/90 12/93 12/95	
	<u>\$40,000,000</u>		<u>\$49,820,252</u>
The Chicago Corporation (Equities)	\$10,000,000 7,500,000 (2,500,000) (5,000,000) 1,000,000 5,000,000 5,000,000 (7,500,000) <u>\$13,500,000</u>	10/77 7/78 7/79 7/81 4/83 6/86 3/87 5/89	
			<u>\$64,952,227</u>
The Common Fund (Fixed Income)	<u>\$10,000,000</u> <u>\$10,080,815</u>	6/95	
Holt, Smith, and Renk (Fixed Income)	<u>\$3,000,000</u>	6/95	<u>\$3,051,736</u>
Huntington Trust Company (Fixed Income)	<u>\$10,000,000</u> 12/95 <u>\$10,000,000</u>		
WR Lazard and Company (Fixed Income Index Fund)	\$10,000,000 5,000,000 15,000,000 <u>20,000,000</u> <u>\$50,000,000</u>	8/89 11/90 12/93 12/95	
			<u>\$51,541,673</u>

APPROVAL OF INVESTMENT MANAGERS (contd)

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/17/95</u>
R. Meeder and Associates, Inc. (Small Capitalization Equity Index Fund)	\$15,000,000 5,000,000 <u>10,000,000</u>	8/89 12/93 12/95	
	<u>\$30,000,000</u>		<u>\$38,332,531</u>
Nicholas-Applegate Capital Management Emerging Growth (Equities)	<u>\$20,000,000</u>	12/93	<u>\$26,012,576</u>
Nicholas-Applegate Capital Management Mid Cap Growth (Equities)	\$10,000,000 5,000,000 5,000,000 <u>10,000,000</u> <u>\$30,000,000</u>	6/86 11/90 3/92 12/95	
			<u>\$67,657,933</u>
University Managed (Equities)	<u>\$28,242,555</u> *	various*	<u>\$66,595,816</u>
University Managed (Fixed Income - GNMA's/U.S. Treasuries and Agencies)	\$10,000,000 2,500,000 10,000,000 <u>(15,000,000)</u> <u>\$ 7,500,000</u>	7/87 12/90 3/92 12/95	
			<u>\$ 8,021,379</u>
University Students (Equities)	\$5,000,000 2,000,000 <u>(2,000,000)</u> <u>\$5,000,000</u>	2/90 12/93 12/95	
			<u>\$8,986,065</u>
Wells Fargo Nikko Investment Advisors (International Equity Index Fund)	<u>\$20,000,000</u>	12/93	<u>\$22,056,761</u>
Wells Fargo Nikko Investment Advisors (Small Capitalization Equity Index Fund)	\$15,000,000 <u>5,000,000</u> <u>\$20,000,000</u>	3/92 12/93	
			<u>\$28,325,179</u>
Wells Fargo Nikko Investment Advisors (Standard & Poors 500 Equity Index Fund)	\$30,000,000 7,500,000 17,000,000 <u>(20,000,000)</u> ** <u>10,000,000</u> <u>\$44,500,000</u>	10/89 11/90 12/92 2/94 12/95	
			<u>\$74,754,806</u>

* Numerous dates due to receipt and sale of gifts.

** Temporary reduction.

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution with four affirmative votes cast by Messrs. Wexner, Celeste, Colley, and Brennan, and five abstentions by Messrs. Shumate, Skestos, Sofia, and Patterson, and Ambassador Wolf.

INVESTMENTS COMMITTEE (contd)

Mr. Colley:

Mr. Chairman, if I may, I'd like to call on Jerry May for the Development Report.

Mr. Jerry May:

Thank you very much, Mr. Colley. Before I share with you the usual report on giving for the fiscal year thus far and the information regarding endowed funds, I'd like to bring you up-to-date regarding progress on the University's Campaign that we kicked off a couple of months ago.

You may recall that we announced an \$850 million goal and at the time of kick-off, we announced \$281.2 million in gifts, pledges, and commitments. We now have moved from \$281 million to \$313 million toward the Campaign goal, \$32 million since the Campaign kick-off. I'd be happy to take any questions with regard to the Campaign progress, otherwise I'll move ahead with the remainder of the regular Development Report.

The regular report is under the Development tab and you'll notice for the first four months of Fiscal Year '96, we are about \$2.5 million ahead of last year's support for the same period. A couple of highlights for you: alumni giving is up \$3.3 million, about 77 percent at this point in time and corporate giving is strong again, up another 25 percent. One that we are very interested in and are watching carefully is unrestricted giving to the colleges and departments, which is up 34 percent, and unrestricted giving to the University is up 182 percent at this point in time.

We will look to see how this trend goes, but, as you know, annual giving is one of the eight major components in this Campaign. We are hoping that the annual giving will continue to rise, because that benefits both the University and the individual colleges within the University in a very significant way. I'm also pleased to report that gifts to the Endowment continue to surpass last year's at this point, \$3.3 million ahead or 84 percent ahead, and we will watch that during the course of the year.

Before I ask Mr. Colley to approve the resolution to establish new named endowed funds, I'd like to highlight -- and you'll see several interesting ones there and people that you know -- Rick and Marty Denman. The Denman Professorship has now been fully funded. Rick and Marty have just completed the funding of their Professorship in Clinical Research in Epilepsy.

Rick Denman, as many of you know, was a charter member of the University Foundation Board and has worked on behalf of the University for more than a decade. They have been very close to the medical school, are close supporters of the Young Scholars Program, and have been active with the College of Business. They are former Ohio natives living now in California, and I believe are representative of the kind of people nationally that have had links to this University, have had links to this state, have not forgotten their roots, and continue to keep Ohio State University in their plans.

Mr. Colley, at this time, I'd ask you to present to the Board of Trustees, the approval of two named professorships, seven new named endowed funds, and the revision of two endowed funds that total \$1,457,726.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-59

Synopsis: The report on the receipt of gifts and the summary for October 1995 are presented for Board acceptance.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish the Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy and The Vernal G. Riffe Professorship in Government and Politics; and

WHEREAS this report includes the establishment of seven (7) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-October
1994 Compared to 1995
GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$3,282,544	\$6,541,767	99
Alumni (From Bequests)	<u>1,005,935</u>	<u>1,053,717</u>	5
Alumni Total	\$4,288,479	\$7,595,484	77
Non-Alumni (Current Giving)	\$4,500,873	\$1,503,635	-67
Non-Alumni (From Bequests)	<u>952,807</u>	<u>607,157</u>	-36
Non-Alumni Total	\$5,453,680	\$2,110,792	-61
Individual Total	\$9,742,159	\$9,706,276	0 ^A
Corporations/Corp. Foundations	\$6,879,296	\$8,571,145	25 ^B
Private Foundations	\$911,418	\$1,802,984	98 ^C
Associations & Other Organizations	<u>\$823,675</u>	<u>\$769,976</u>	-7
Total	\$18,356,548	\$20,850,381	14

NOTES

A Overall individual giving is about the same this year as last for the July-October reporting period. Non-alumni giving is down 61% due to a \$3.2 million gift-in-kind received last year from a group of non-alumni. Without this very exceptional gift, non-alumni giving would be up 6% thus far this year.

Alumni have given \$3.3 million more during the first quarter this year than last, highlighted by two gifts totaling nearly \$2.8 million.

B Corporate giving is up 25%. Last year there were 148 corporations providing private support of \$10,000 or more (\$5.1 million). This year private support at the \$10,000 level exceeds \$6.8 million (153 corporations).

C Gifts of \$10,000 or more from private foundations are about \$900,000 more than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-October (contd)
 1994 Compared to 1995 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$5,304,094	\$2,127,780	-60
Program Support	\$7,815,252	\$12,518,586	60
Student Financial Aid	\$3,070,410	\$3,126,497	2
Annual Funds-Colleges/Departments	\$2,049,963	\$2,748,589	34
Annual Funds-University	<u>\$116,829</u>	<u>\$328,929</u>	182
Total	\$18,356,548	\$20,850,381	14

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through October		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
	\$3,997,855	\$7,343,490	84

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorships</u>			
Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy (Support for Professorship - College of Medicine)	\$521,534.60		\$521,534.60
The Vernal G. Riffe Professorship in Government and Politics (Support for Professorship - Department of Political Science)		\$500,000.00	\$500,000.00
<u>Establishment of Named Endowed Funds</u>			
The Dayton A. Eldridge Innovation Fund in Business (Funding for New Projects & Activities - Fisher College of Business)		\$166,666.66	\$166,666.66

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The STRS Teacher Education Scholarship Endowment Fund (Scholarships for State Universities of Ohio)		\$152,750.00	\$152,750.00
The Edward J. Ray Commemorative Research Fund (Graduate Student Support - Department of Economics)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Funds

From: The Dr. William E. Hunt Fund in Neurosurgery
To: The William E. and Charlotte Curtis Hunt Professorship Fund in Neurosurgery

From: The D. W. Miller, 1869-1947, Endowed Scholarship Fund
To: The D. W. Miller, 1869-1947, Medical Student Loan Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund (Research & Education Support - Department of Ophthalmology)	\$50,000.00		\$50,000.00
William E. and Mary Ann Arthur Dean's Innovation Fund (Faculty & Student Support - Fisher College of Business)	\$20,000.00		\$20,000.00
The Magdalena M. Fearon Cancer Out-Patient Support Fund (Non-Medical Support for Cancer Out-Patients - The Arthur G. James Cancer Hospital and Research Institute)	\$15,000.00		\$15,000.00
The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund (4-H Program Support - Clark & Madison Counties & Ohio 4-H Members with Disabilities)	_____	<u>\$16,775.00</u>	<u>\$16,775.00</u>
Total	\$606,534.60	\$851,196.66	\$1,457,726.26

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIPS

Richard J. and Martha D. Denman Professorship
for Clinical Research in Epilepsy

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, the Richard J. and Martha D. Denman Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Richard J. (B.S.Bus.Adm. '57) and Martha D. Denman of Laguna Beach, California; and the name was revised November 1, 1991; and

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That the Richard J. and Martha D. Denman Fund be changed to the Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy. Future funding will lead to the eventual establishment of a Chair. The Professorship will support the work of a distinguished researcher, teacher and practitioner to be selected by the Dean of the College of Medicine in consultation with Mr. and Mrs. Denman as long as they are alive.

\$521,534.60 (Grandfathered)

The Vernal G. Riffe Professorship in Government and Politics

The Vernal G. Riffe Professorship in Government and Politics was established December 1, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the friends and associates of Vern Riffe.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide salary and/or program support for the work of a distinguished teacher and scholar in the Department of Political Science whose interests focus in one or more areas of American government and politics--legislative, state or democratic political leadership and institutions. Appointment to the Vernal G. Riffe Professorship will be recommended by the Chairperson of the Department of Political Science and the Dean of the College of Social and Behavioral Sciences to the Provost and approved by The Ohio State University Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for these funds should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$500,000.00 (Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Dayton A. Eldridge Innovation Fund in Business

The Dayton A. Eldridge Innovation Fund in Business was established December 1, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mr. Dayton A. Eldridge (B.S.Bus.Adm. '36).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Dayton A. Eldridge Innovation Fund in Business (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean of the Fisher College of Business to fund new projects and activities which further the academic interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive review processes.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$166,666.66

The STRS Teacher Education Scholarship Endowment Fund

The STRS Teacher Education Scholarship Endowment Fund was established December 1, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from STRS 75th, Inc., a nonprofit corporation created as part of the 75th anniversary celebration of the State Teachers Retirement System of Ohio (STRS).

STRS 75th, Inc. was established for the purpose of commemorating Ohio teachers by establishing a Teachers' Park at the Ohio Historical Center and commissioning relief statuary for the Ohio Capitol. It was understood at the beginning of the subscription campaign for these commemorative projects that any excess funds would be used to endow teacher education scholarships.

Donor gives its funds to The Ohio State University for the purpose of endowing teacher education scholarships at the state universities of Ohio, subject to the conditions set forth below. The gift shall be invested in the Permanent Endowment Fund of The Ohio State University, with the right to invest and reinvest as the occasion dictates.

The annual income shall be used to provide scholarships for students (undergraduate or graduate) preparing for teacher certification at any of the state universities in Ohio with a college, school, or department of education. Annual scholarship distribution will be overseen by the State University Education Deans (SUED). Scholarships shall be awarded on a rotating basis among the various state universities, with each college, school, or department of education sharing in approximate proportion to the number of students enrolled in their teacher preparation programs during a multiple-year cycle of awards. The Dean of The Ohio State University College of Education (or its successor) shall ensure that a committee of SUED is convened at least annually, that the interest income from the Endowment is distributed in accordance with the wishes of the donor and the deans, and that a report is submitted to the State Teachers Retirement System of Ohio at least annually setting forth the previous year's distributions.

It is the desire of the donor that this fund should benefit the state universities in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, or if the gift or interest generated therefrom should be used in a manner inconsistent with these terms, then the principal of the fund shall be paid to STRS. If that organization ceases to exist, another use shall be designated by the Board of Trustees to carry out the desire of the donor.

\$152,750.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Edward J. Ray Commemorative Research Fund

The Edward J. Ray Commemorative Research Fund was established December 1, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the alumni, friends and associates of Edward J. Ray.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support scholarly activities of the Department of Economics graduate students at the discretion of the department chairperson.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS

The William E. and Charlotte Curtis Hunt Professorship Fund in Neurosurgery

The Dr. William E. Hunt Fund in Neurosurgery was established March 7, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in honor of William E. Hunt (M.D. 1945) from friends and colleagues. Significant contributions were made after the death of Charlotte Curtis Hunt, former Associate Editor of The New York Times and daughter of Dr. George Morrice Curtis, first Professor of Research Surgery at Ohio State. The name and description were revised December 1, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be returned to the principal until it reaches the required level of \$500,000 at which time it is to be activated as a Professorship in Surgery in the Division of Neurologic Surgery, for the purpose of maintaining and enhancing joint teaching and research activities in clinical neurosurgery and the basic neurosciences. Candidates would be recommended to the Provost by the Director of Neurologic Surgery, the Chairs of the Departments of Surgery and Neurology, the Chair of the Neuroscience Program and the Dean of the College of Medicine, for the approval of the Board of Trustees. If funds become available and the principal reaches the required Chair level of \$1,250,000, the Professorship will be converted to a Chair with the same purpose as outlined above.

A special program to raise funds for this Professorship will be instituted upon approval. If, within five years, the funds received or committed are not adequate to support a Professorship, the annual income will be assigned to such other faculty position (or positions) as would support the aims of the fund as described above.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS (contd)

The William E. and Charlotte Curtis Hunt Professorship Fund in Neurosurgery (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the concerned faculty and the Dean of the College of Medicine, in order to carry out the desire of the donors.

The D. W. Miller, 1869-1947, Medical Student Loan Fund

The D. W. Miller, 1869-1947, Endowed Scholarship Fund was established September 2, 1992, by the Board of Trustees of The Ohio State University through gifts to The Ohio State University Development Fund from Marian Y. Rudd in memory of D. W. Miller (1869-1947), a person whose concern for others helped many. May those who benefit from it find reason to remember him and follow his example. The name and description were revised December 1, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall be used to provide one or more interest-free loans to students enrolled in the College of Medicine. Selection shall be made with preference to female student(s) from Auglaize or Allen counties and, in turn, other such Ohio residents, although there may be occasional exceptions. Any unused income should be returned to the principal at the end of each fiscal year.

The terms of the loan are under the jurisdiction of the College of Medicine in consultation with the University Committee on Student Financial Aid. Loan terms and application and repayment procedures will be consistent with other College of Medicine and University loan procedures with the exception that repayment may be delayed until 15 years after graduation from the College of Medicine and be interest free.

The selection of the recipient(s) shall be made at the recommendation of the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid. In awarding the loan funds, it is preferred that the amount be as substantial as possible rather than distributing smaller loan funds to numerous students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and with the University Committee on Student Financial Aid in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund was established December 1, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Department of Ophthalmology, College of Medicine, from a bequest of the late Mary K. Laughlin, Montgomery County, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund (contd)

The income shall be used to support research and education programs deemed most vital by the Chairperson of the Department of Ophthalmology in consultation with the Dean of the College of Medicine.

\$50,000.00

William E. and Mary Ann Arthur Dean's Innovation Fund

The William E. and Mary Ann Arthur Dean's Innovation Fund was established December 1, 1995 by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Max M. Fisher College of Business from contributions from William E. (B.S.Bus.Adm. '50; J.D. Law '53) and Mary Ann (B.S.H.E. '54) Arthur, Columbus, Ohio.

The annual income shall be distributed to the Max M. Fisher College of Business to be used by the dean for the following:

The income shall be used to fund activities by faculty and students which relate to those participating in the service economy. Funds shall be awarded on a competitive basis (annually) to support research, teaching, and interaction with service providers and other aspects of the service economy. The donors shall be updated annually on the use of the fund income.

\$20,000.00
(grandfathered)

The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund

The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund was established December 1, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mary Lewis Jenkins in memory of her mother, Dorothy Helm Lewis, by Lester Barnhart (B.S.Agr. '69), Lynda Jenkins Heyl (B.S.H.E. '74; M.S. Human Ecology '78), Barry Lewis Jenkins, and Janet Jenkins Johnson (B.S.Ed. '74, B.A. Humanities '76, M.A. Education '81), in honor of their parents.

Income provided by the Foundation shall be used to support 4-H Volunteer Leader recognition in Clark County, 4-H members enrolled in nutrition projects in Madison County, and Ohio 4-H members with disabilities. The income shall be equally divided and administered by the County Extension professionals directly responsible for 4-H programming in Clark and Madison Counties, and the 4-H State Leader or their designee who is directly responsible for 4-H programming for youth with physical, learning or emotional disabilities. Uses for the leader recognition shall include, but not be limited to: recognition items, banquets, leader trips, plaques or gifts. Uses for 4-H members in nutrition projects shall include: recognition items, student scholarships for nutrition programs at The Ohio State University, nutrition leader training, trips to regional or state nutrition educational events. Uses for support of 4-H members with disabilities shall include but are not limited to: scholarships, special equipment, programs, member travel, camp or conference fees. If no funds are used for disabled 4-H members in a given year, the second preference is to use the funds for needy 4-H member support or returning the unused income to the principal.

\$16,775.00 (grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Magdalena M. Fearon Cancer Out-Patient Support Fund

The Magdalena M. Fearon Cancer Out-Patient Support Fund for The Arthur G. James Cancer Hospital and Research Institute was established December 1, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Magdalena M. Fearon.

The annual income produced by this endowment fund shall be distributed for the non-medical care of cancer patients while they receive service by the Cancer Hospital. This assistance may include but need not be limited to housing, support groups, transportation to and from the hospital and educational materials. Housing, meals (per diem), and transportation assistance for needy families of cancer patients (out patients or hospital patients) should also be provided. If the University should create a hospice, then it shall share half of the annual income with the Out-Patient Support Fund, to be approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

\$15,000.00 (grandfathered)

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome and thank you very much for joining us today. Some might say that this past month has been one of highs and lows ... but let me put things in perspective. On September 30, when Ohio State played Notre Dame, we honored the members of the 1935 Buckeye team who, sixty years ago, lost to the Irish in Ohio Stadium. Fred Crow, an attorney from Pomeroy, Ohio, was a member of that team. Despite facing some serious health concerns, he made the trip to campus for the game.

He wrote me a wonderful note saying that game day was, "one of the most outstanding days in my lifetime." Mr. Crow wrote a column for the Pomeroy newspaper describing his experience. He said that it was "one of the greatest thrills that I have ever experienced . . . especially when we entered the field as heroes."

Just two weeks later, Mr. Crow passed away at University Hospitals. In the obituary that appeared in the *Columbus Dispatch*, it was proudly noted that Fred Crow was a member of the 1935 Ohio State football team, listed first among many other distinguished accomplishments and contributions to his community.

That I submit to you, ladies and gentlemen, is what this is about -- about pride and loyalty, about dedication and commitment to team. I am enormously proud to be part of a university that means so much to so many people, a university that cares so much about its traditions -- and certainly about its people.

A marvelous group of student athletes will represent us in the Citrus Bowl -- including Eddie George, winner of the Walter Camp Award as the nation's most outstanding college football player.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Our women's volleyball team is ranked 7th in the nation and just received an invitation to the NCAA tournament. This marks the seventh consecutive year this team has participated in the tournament. Last year we made the Final Four in women's volleyball, a team with a record of excellence.

A member of our faculty was honored this month with the 1995 Excellence in College and University Teaching Award in the Food and Agricultural Sciences. This is a national award and was given to Professor Carl Zulauf, Associate Professor of Agricultural Economics, by the U.S. Department of Agriculture and the National Association of State Universities and Land-Grant Colleges.

Beyond the classroom, Professor Zulauf has involved 22 undergraduates in various research projects and published two peer-reviewed and nine other articles with undergraduates as co-authors. He is, indeed, one of our finest teachers.

This afternoon, we will hold a ceremony honoring former Ohio Governor Richard Celeste with the naming of the Chemistry Building the Richard F. Celeste Laboratory of Chemistry. The faculty and students who remember the old "Sawtooth" Chemistry Building are excited not only by this facility, but also by the addition to the adjacent Evans Lab that is nearing completion.

We announced a wonderful gift this month for the Schottenstein Center, a building which will house, among other things, an arena for the men's and women's basketball programs and ice hockey. The Schottenstein family has been extraordinarily generous to this university in a number of areas, and we are very proud and grateful for this evidence of their continuing support.

This month marked the sixth anniversary of the Wexner Center for the Arts. The gala weekend honored many of the Wexner Center's supporters, and enriched the Center's programs by \$1.5 million. Let me add, that that is a hell of an anniversary present!

A very special party was held at The Frank W. Hale, Jr. Black Cultural Center on Thanksgiving. The Office of Minority Affairs hosted 110 students, faculty, and staff for a free turkey dinner with all the trimmings. For those unable to go home, it was a wonderful opportunity to be with the Ohio State family. In fact, I understand that one mother from the Detroit area read about the dinner and called to see if her son, a student at Capital University, could attend since he could not get home. He joined the Ohio State group for a great afternoon of food and fellowship.

Finally, I want to report that a time capsule has been prepared as part of the university's 125th anniversary. The capsule will be placed in a pillar in the Main Library and is scheduled to be opened in 2070, the 200th anniversary of Ohio State. Students, faculty, and staff contributed items that represent this year -- 1995. Among the objects in the capsule are a university ID card, a telephone receiver containing fiber optics, various pins and patches, and musical CDs. Perhaps one of the most characteristic items of today's students is a backpack. Of course, I would have to note with some pride, that the capsule also contains a bow tie! It is hard to imagine what students will say when the capsule is opened in 75 years! Of course, by then EVERYONE will be wearing bow ties, and I will be recognized as a fashion visionary!

Mr. Chairman, that concludes my report.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Christian Zawodniak as this month's recipient of the Student Recognition Award. Christian is a junior majoring in both English and French and plans to pursue a career in teaching at the high school level.

Christian has exemplified outstanding service and leadership at Ohio State in various ways. To begin with, Christian volunteers his time as a peer tutor for students enrolled in English 110. Students in this English class receive one hour and twenty minutes of tutoring each week from students like Christian. In addition, he is very active in the Undergraduate English Forum which is a group designed to assist English majors in career choices and provide a sense of community for these students. Christian has been very instrumental in organizing forums that address issues of interest to these English majors.

Christian has gone above and beyond the call of duty to represent his fellow English majors. For example, he is a student representative to the English Undergraduate Committee, which is a committee comprised of faculty and staff who review policy changes in the structural frame of the English major curriculum.

Not only has Christian exemplified outstanding service and leadership at Ohio State, but he has also exemplified outstanding service to the Columbus Community. Christian willingly volunteers his time to the Columbus AIDS Service Connection. Each month the AIDS Service Connection sponsors a dinner for people with AIDS at the North Broadway United Methodist Church and Christian volunteers his time by serving the meals. He is committed to this volunteer effort because he feels that these dinners provide a sense of community for those people who are HIV- positive. Clearly Christian is a fine example that in this holiday season it is truly more important to give of your services and talents rather than to receive. Christian, the Board would like to commend you for your service to this University and to the Columbus Community by presenting you with the Student Recognition Award. Congratulations!

Christian would like to make a few remarks. Christian --

Mr. Christian Zawodniak:

I would like to thank everyone for this great award. I think it is great that the Board of Trustees and Ohio State University is putting this kind of focus on undergraduate education, because it is easy to get lost at a big place like this. I would like to read very briefly from a speech I like by James Baldwin which addresses the purpose of education, if I may:

"The purpose of education finally is to create in a person the ability to look at the world for himself; to make his own decisions; to say to himself, this is black or this is white; to decide for himself whether there is a God in Heaven or not; to ask questions of the universe; and then learn to live with those questions is the way he would achieve his own identity. But no society is really anxious to have that kind of person around. What society really ideally wants is a citizenry which will simply obey the rules of society. If a society succeeds in this, that society is about to perish."

I read that not to cast any kind of gloom on this great ceremony, but to stress the importance of a sense of humanity and compassion in our education. Because

STUDENT RECOGNITION AWARD (contd)

December 1, 1995 meeting, Board of Trustees

Mr. Zawodniak: (contd)

Germany, before World War II, had the best universities in the world, but they still ended up being led by a maniac who ruined much of the world.

So even though we must have a fine university -- and we do and I love it -- we must also have a fine sense of personal compassion and understanding. It works not only for students, but for all teachers as well.

Also, I would like to thank my mentor, Brenda Brueggemann, who welcomed me into Ohio State's English Department and really helped me get around that big place. So I'd like to say that it is important that we are a great university, but it is also important that we are a great community.

Thank you!

Ambassador Wolf:

Thank you very much, Christian. You certainly deserve that honor and your words were very well received.

Mr. Zawodniak:

Thank you, I really appreciate it.

Ambassador Wolf:

Thank you, Holly.

(See Appendix XXIX for Student Recognition Award, page 601.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board met November 30, 1995, at which time it approved the Harding/OSU Joint Venture agreement and thereafter recommended it for approval by the University Board of Trustees. The Hospitals Board also endorsed a loan in the amount of \$250,000 to MedOhio Health, Inc., for filing of a fully refundable deposit with application for Certificate of Authority to operate a health maintenance organization and recommended it to the University Board of Trustees.

The Executive Director presented the Hospitals' annual report which highlighted activities initiated in Fiscal Year 1994-95, as well as the current/future concept strategies of primary care. A panel of physicians and an administrator were available for a question and answer session relating to the development of the Hospitals' primary care network.

Mr. Chairman, that completes my report.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Our Committee met earlier today and we received a report on the update for the Debt Reduction Program from Vice President Bill Shkurti. We also received the report and background discussion on the adoption of the District Plan for the North Academic Core Area and in our books is a proposed resolution to be voted on in February. I would point out that the staff is using that document as a guide at the present time and if any Board members have any questions or suggestions, please feel free to contact Vice President Pichette.

At this time, Mr. Chairman, we have several resolutions that I would like to present for Board approval and these resolutions are in our Board books and were discussed at the Fiscal Affairs Committee meeting this morning:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-60

July - September 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of July - September, 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 101 waivers of competitive bidding requirements for annual purchases totaling approximately \$17,519,700.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1995, is hereby accepted.

(See Appendix XXI for background information, page 501.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 96-61

DOAN HALL - ENDOSCOPY SUITE AND PERIPHERAL VASCULAR LAB
DOAN HALL ROOF REPLACEMENT

BEVIS AND RIGHTMIRE STRUCTURAL SYSTEMS
PUBLIC SAFETY BUILDING - HVAC SYSTEM IMPROVEMENT
OARDC PESTICIDE STORAGE BUILDING
ATI - PHASES I AND IV, MECHANICAL AND MASONRY IMPROVEMENTS
ROAD RESURFACING - W. 10TH AVENUE
WATERLINE EXTENSION - COLLEGE ROAD TO NEIL AVENUE
STREET AND ROAD IMPROVEMENTS
SMITH LAB ROOF REPLACEMENT
ANIMAL SCIENCE MEAT LAB RENOVATION
CAMPUS LIGHTING RENOVATION, PHASE II
RESEARCH CENTER ROOF REPLACEMENT
SMITH LAB REMODELING
OARDC - OUTLYING BRANCH ROAD
LARKINS HALL - ROOF REPLACEMENT
POSTLE HALL - RESEARCH LAB RENOVATION
OARDC - LIBRARY EXPANSION AND VIDEO CENTER
STARLING-LOVING STEAM CONVERTER
MARION CHILDCARE CENTER, PHASE II
INTEGRATED CHILD CARE CENTER ADDITION
TURFGRASS FIELD SERVICE BUILDING
KOFFOLT LAB RENOVATION
CAMPUS GROUNDS - EXTERIOR PHONES
ATI-SKOU HALL ROOF REPLACEMENT AND OARDC ROOF REPLACEMENTS
SOUTH POLO FIELD ADDITION PARKING LOT
BYRD POLAR - SEDIMENT CORE ARCHIVAL COLDROOM
RHODES HALL - ATRIUM REFURBISHING
UNIVERSITY HOSPITAL CLINIC - FIRST FLOOR OFFICES

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Doan Hall - Endoscopy Suite and Peripheral Vascular Lab and Doan Hall Roof Replacement projects and accept the report of award of contracts and establishment of contingency funds for the projects indicated.

WHEREAS resolutions adopted by the Board of Trustees on April 7, 1995 authorized proceeding with the Doan Hall Peripheral Vascular Lab and on May 5, 1995 authorized proceeding with the Doan Hall Endoscopy Suite; and

WHEREAS University Hospitals has now determined that it is in the best interest to combine these two projects with a combined estimated total project cost of \$1,200,000 and a combined estimated construction cost of \$950,000, with funding provided by University Hospitals; and

WHEREAS a resolution was adopted by the Board of Trustees on May 5, 1995 authorizing proceeding with the Doan Hall Roof Replacement project involving replacement of the west half on the roof on Doan Hall; and

WHEREAS the University Hospitals has now determined to proceed with replacement of the entire roof with a revised estimated project cost of \$1,180,500 and a revised total estimated construction cost of \$936,500 with funding provided by University Hospitals; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS resolutions adopted by the Board of Trustees on October 5, 1990 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Bevis and Rightmire Structural Systems

This project removes asphalt walkways on the east side of Bevis Hall and the south side of Rightmire Hall, remove topping to expose concrete decking, waterproof the concrete decking, and install new asphalt. The total project cost is \$115,121; funding is provided from House Bill 808 (\$112,081) and Department of Physical Facilities (\$3,040). The completion date is June 1995. The contract awarded is as follows:

General Contract:	Central Ohio Building Co., Inc., Columbus, Ohio
Amount:	\$88,720
Estimate:	\$94,500
Total All Contracts:	\$88,720
Contingency Allowance:	\$8,873 (10% of construction cost)
Total Project Cost:	\$115,121

Public Safety Building - HVAC System Improvement

This project installs a single package roof mounted air conditioning system to serve the entire building, modify the radiant heating system, and install a new system of direct digital controls. The total project cost is \$285,000; funding is provided from House Bill 808. The completion date is September 1995. The contracts awarded are as follows:

HVAC Contract:	Columbus Heating and Ventilating, Columbus, Ohio
Amount:	\$219,000 +
Estimate:	\$205,500 +
Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$16,450
Estimate:	\$31,000
Total All Contracts:	\$234,450
Contingency Allowance:	\$18,185
Total Project Cost:	\$285,000

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC Pesticide Storage Building

This project will construct approximately 1,500 square feet of enclosed space with proper floor, air handling, utilities and exhaust hood for the storage and mixing of pesticides. The total project cost is \$144,500; funding is provided from House Bill 808. The completion date is September 1995. The contracts awarded are as follows:

General Contract:	Alvada Construction, Inc., Alvada, Ohio
Amount:	\$88,213
Estimate:	\$80,300

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC Pesticide Storage Building (contd)

Plumbing Contract:	Warner Mechanical Corp., Fremont, Ohio
Amount:	\$23,930
Estimate:	\$24,150
Electric Contract:	A. T. Emmett, Inc., Port Clinton, Ohio
Amount:	\$12,622
Estimate:	\$15,250
Total All Contracts:	\$124,765
Contingency Allowance:	\$12,487 (10% of construction cost)
Total Project Cost:	\$144,500

WHEREAS a resolution adopted by the Board of Trustees on May 3, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

ATI - Phases I and IV, Mechanical and Masonry Improvements

This project improves the mechanical equipment and HVAC controls, and makes masonry improvements and foundation and structural modifications to buildings on the ATI campus in Wooster. The total estimated project cost is \$102,743; funding is provided by House Bill 808. The completion date is September 1995. Contracts awarded are as follows:

General Contract:	Stanley Miller Construction Co., East Sparta, Ohio
Amount:	\$40,807
Estimate:	\$52,300
HVAC Contract:	Schmid Plumbing and Heating, Inc., Wooster, Ohio
Amount:	\$36,400 +
Estimate:	\$23,300
Total All Contracts:	\$77,207
Contingency Allowance:	\$4,941 (6.4% of construction cost)
Total Project Cost:	\$102,743

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS resolutions adopted by the Board of Trustees on February 4, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Road Resurfacing - W. 10th Avenue

This project provides new wearing surface for West 10th Avenue from Clinic Drive to Neil Avenue. The total project cost is \$81,450; funding is provided from House Bill 904. The completion date is May 1996. The contract awarded is as follows:

General Contract:	Kokosing Construction, Fredricktown, Ohio
Amount:	\$68,000
Estimate:	\$115,700

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Road Resurfacing - W. 10th Avenue (contd)

Total All Contracts:	\$68,000
Contingency Allowance:	\$6,810 (10% of construction cost)
Total Project Cost:	\$81,450

Waterline Extension - College Road to Neil Avenue

This project will complete the water line from College Road to Neil Avenue to provide a reliable water services to the main campus. The total project cost is \$500,000; funding is provided from House Bill 904. The completion date is January 1996. The contract awarded is as follows:

General Contract:	Bale Contracting, Columbus, Ohio
Amount:	\$451,624 * +
Estimate:	\$438,250 * +
Total All Contracts:	\$451,624
Contingency Allowance:	\$22,581 (5% of construction cost)
Total Project Cost:	\$500,000

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Street and Road Improvements

This project resurfaces several streets on central campus including: West 17th Avenue, West 11th Avenue, and Neil Avenue from 11th to South Oval Drive. The total project cost is \$270,320; funding is provided by House Bill 904. The completion date is June 1996. The contract awarded is as follows:

General Contract:	Lionel Construction, Zanesville, Ohio
Amount:	\$238,159 +
Estimate:	\$231,500 +
Total All Contracts:	\$238,159
Contingency Allowance:	\$11,908 (5% of construction cost)
Total Project Cost:	\$270,320

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Smith Lab - Roof Replacement

This project replaces 44% of the roof and renovates the parapet walls. The total project cost is \$145,755; funding is provided by House Bill 904. The completion date is February 1996. The contract awarded is as follows:

General Contract:	Harold J. Becker Company, Dayton, Ohio
Amount:	\$130,049
Estimate:	\$152,400
Total All Contracts:	\$130,049
Contingency Allowance:	\$13,006 (10% of construction cost)
Total Project Cost:	\$145,755

EMPLOYMENT OF ARCHITECTS/ENGINEERS AND

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Animal Science - Meat Lab Renovation

This project renovates sections of the basement and first floor to meet federal government requirements (USDA) for the meat lab operation in the Animal Science Building. The total project cost is \$395,500; funding is provided from House Bill 904. The completion date is December 1995. The contracts awarded are as follows:

HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$169,600 +
Estimate:	\$150,000 +
General Contract:	Dorsey Construction Co., Columbus, Ohio
Amount:	\$86,350
Estimate:	\$89,400
Electric Contract:	Electric Power Equipment Co., Columbus, Ohio
Amount:	\$55,593
Estimate:	\$70,800
Asbestos Abatement	
Contract:	Hunter Environmental, Seven Hills, Ohio
Amount:	\$10,200
Estimate:	\$25,000
Total All Contracts:	\$321,743
Contingency Allowance:	\$31,140 (9.7% of construction cost)
Total Project Cost:	\$395,500

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Campus Lighting Renovation, Phase II

This project will complete the exterior lighting improvements for safety and security in the areas of the Oval and Mirror Lake Hollow pedestrian circulation paths. The total project cost is \$500,000; funding is provided from House Bill 904. The completion date is May 1996. The contract awarded is as follows:

Electric Contract:	Elite Building/Electric Power Equipment (AJV), Westerville, Ohio
Amount:	\$464,400 +
Estimate:	\$459,500 +
Total All Contracts:	\$464,400
Contingency Allowance:	\$29,756 (6.4% of construction cost)
Total Project Cost:	\$500,000

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Research Center Roof Replacement

This project will replace the deteriorated roof over the entire building. The total project cost is \$477,250; funding is provided from House Bill 904. The completion date is August 1995. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Research Center Roof Replacement (contd)

General Contract:	Phinney Industrial Roofing, Inc., Dublin, Ohio
Amount:	\$425,000 *
Estimate:	\$494,560 *
Total All Contracts:	\$425,000 *
Contingency Allowance:	\$42,500 (10% of construction cost)
Total Project Cost:	\$477,250 *

Smith Lab Remodeling

This project remodels space vacated by the Physics Library for classroom use. The total project cost is \$125,000; funding is provided from House Bill 904. The completion date is June 1995. The contracts awarded are as follows:

General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$63,000 *
Estimate:	\$69,300 *
HVAC Contract:	R. J. Lemmons, Springfield, Ohio
Amount:	\$8,470
Estimate:	\$14,900
Electric Contract:	Knight Electric, Gahanna, Ohio
Amount:	\$33,050
Estimate:	\$39,770
Total All Contracts:	\$104,520 *
Contingency Allowance:	\$5,245 (5% of construction cost)
Total Project Cost:	\$125,000

WHEREAS a resolution adopted by the Board of Trustees on May 7, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

OARDC - Outlying Branch Roads

This project repairs and resurfaces roads and parking lots and related work at the Southern Branch. The total project cost is \$70,000; funding is provided by House Bill 904. The completion date is July 1996. The contract awarded is as follows:

General Contract:	L. P. Cavett, Cincinnati, Ohio
Amount:	\$58,825
Estimate:	\$59,000
Total All Contracts:	\$58,825
Contingency Allowance:	\$5,268 (9% of construction cost)
Total Project Cost:	\$70,000

Larkins Hall - Roof Replacement

This project replaces the deteriorated roof. The total project cost is \$500,000; funding is provided by House Bill 904. The completion date is August 1996. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Larkins Hall - Roof Replacement (contd)

General Contract:	Columbus Roofing and Sheet Metal, Columbus, Ohio
Amount:	\$417,350 +
Estimate:	\$408,800
Total All Contracts:	\$417,350 +
Contingency Allowance:	\$38,427 (9.2% of construction cost)
Total Project Cost:	\$500,000

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Postle Hall - Research Lab Renovation

This project renovates outdated research laboratories to meet current/future research lab standards and requirements and to convert outdated clinical facilities into research labs and clinical research labs. The total project cost is \$538,982; funding is provided by House Bill 904 (\$400,000) and College of Dentistry (\$138,982). The completion date is April 1996. The contracts awarded are as follows:

General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$147,600 * +
Estimate:	\$126,000 * +
Plumbing Contract:	J. A. Croson Company, Columbus, Ohio
Amount:	\$51,518 * +
Estimate:	\$48,000 * +
HVAC Contract:	Bloomer Mechanical, Columbus, Ohio
Amount:	\$189,800 *
Estimate:	\$219,561 *
Electric Contract:	R. R. Kinsey, Columbus, Ohio
Amount:	\$45,064 *
Estimate:	\$75,000 *
Total All Contracts:	\$433,982 *
Contingency Allowance:	\$40,410 (9.3% of construction cost)
Total Project Cost:	\$538,982

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC - Library Expansion and Video Center

This project renovates a section of Fisher Auditorium to provide additional space for the library and develop a video center incorporating the video classroom. The total project cost is \$192,000; funding is provided from House Bill 904 (\$132,000) and House Bill 790 (\$60,000). The completion date is December 1995. The contracts awarded are as follows:

General Contract:	Stanley Miller Construction Co., East Sparta, Ohio
Amount:	\$81,030 * +
Estimate:	\$79,600 * +
Mechanical Contract:	Schmid Plumbing and Heating, Inc., Wooster, Ohio
Amount:	\$37,000 +
Estimate:	\$21,000 +

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC - Library Expansion and Video Center (contd)

Electric Contract:	Abbott Electric, Inc., Canton, Ohio
Amount:	\$25,611
Estimate:	\$30,300
Total All Contracts:	\$143,641 *
Contingency Allowance:	\$14,273 (9.9% of construction cost)
Total Project Cost:	\$192,000

+ The General and Mechanical Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on February 4, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Starling-Loving Steam Converter

This project replaces the heating, air conditioning, and hot water system in wing A of the building. The total project cost is \$156,650; funding is provided by House Bill 904. The completion date is September 1996. The contracts awarded are as follows:

Mechanical Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$119,700
Estimate:	\$137,300
Electric Contract:	El-O Services Company of Columbus, Pickerington, Ohio
Amount:	\$8,340
Estimate:	\$10,000
Total All Contracts:	\$128,040
Contingency Allocation:	\$12,793 (10% of construction cost)
Total Project Cost:	\$156,650

Marion Childcare Center, Phase II

This project renovates the parking facilities and installs playground facilities. The total project cost is \$167,340; funding is provided by a Board of Regents Grant (\$130,000) and Marion Campus funding (\$37,340). The completion date is November 1995. The contract awarded is as follows:

General Contract:	Downing Construction, Baltimore, Ohio
Amount:	\$140,340 +
Estimate:	\$131,000 +
Total All Contracts:	\$140,340
Contingency Allocation:	\$9,797 (7% of construction cost)
Total Project Cost:	\$167,340

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Integrated Child Care Center Addition

This project constructs an addition to the existing University Child Care Center for a model integrated program serving medically fragile and mentally retarded/developmentally disable children in the State of Ohio. The total project cost is \$643,000; funding is provided by a University line of credit to be repaid by the Child Care Center over a fifteen year period. The completion date is December 1995. The contracts awarded are as follows:

General Contract:	C & N Construction Services, Columbus, Ohio
Amount:	\$356,800
Estimate:	\$392,650
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$33,500
Estimate:	\$41,450
HVAC Contract:	J. A. Guy Inc., Columbus, Ohio
Amount:	\$97,300 +
Estimate:	\$58,300 +
Electric Contract:	Now Electric, Columbus, Ohio
Amount:	\$47,820
Estimate:	\$49,600
Total All Contracts:	\$535,420
Contingency Allowance:	\$44,549 (8.3% of construction cost)
Total Project Cost:	\$643,000

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on May 6, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

Turfgrass Field Services Building

This project provides site work and utilities for the building donated by the Ohio Turfgrass Foundation. The total project cost is \$251,380; funding is provided by the College of Agriculture. The completion date is September 1995. The contract awarded is as follows:

General Contract:	George Igel, Columbus, Ohio
Amount:	\$204,441 +
Estimate:	\$197,500 +
Total All Contracts:	\$204,441
Contingency Allowance:	\$20,446 (10% of construction cost)
Total Project Cost:	\$251,380

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on June 3, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Koffolt Lab Renovation

This project renovates rooms 103 and 117 in Koffolt Laboratory to create two new laboratories. The total project cost is \$446,349; funding is provided by a Board of Regents Grant (\$106,075), a National Science Foundation Grant (\$234,199), and University funds (\$106,075). The completion date is September 1995. The contracts awarded are as follows:

General Contract	Good Home Maintenance, Columbus, Ohio
Amount:	\$157,876
Estimate:	\$197,000
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$57,850 +
Estimate:	\$26,000 +
HVAC Contract:	C. R. Legner, Columbus, Ohio
Amount:	\$55,000 +
Estimate:	\$34,000 +
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$40,885
Estimate:	\$46,000
Total All Contracts:	\$311,611
Contingency Allowance:	\$50,370 (16% of construction cost)
Total Project Cost:	\$446,349

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on December 2, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Campus Grounds - Exterior Phones

This project replaces thirty-three existing emergency telephones and installs ninety-two new emergency telephones to enhance security around campus. The total project cost is \$400,000; funding is provided by House Bill 790. The completion date is February 1996. The contract awarded is as follows:

Electric Contract:	Brush Contractors, Grove City, Ohio
Amount:	\$353,028 *
Estimate:	\$371,000 *
Total All Contracts:	\$353,028
Contingency Allowance:	\$17,651 (5% of construction cost)
Total Project Cost:	\$400,000

ATI - Skou Hall Roof and OARDC - Roof Replacement

These projects replace the deteriorated roof on Skou Hall on the ATI campus and Agricultural Engineering and Gerlaugh Hall plus ten shingle roofs on miscellaneous buildings on the OARDC campus. The total project cost is \$373,500; funding is provided by House Bill 790. The completion date is August 1996. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

ATI - Skou Hall Roof and OARDC - Roof Replacement (contd)

General Contract:	Lepi Enterprises, Zanesville, Ohio
Amount:	\$314,157
Estimate:	\$583,880
Total All Contracts:	\$314,157
Contingency Allowance:	\$31,440 (10% of construction cost)
Total Project Cost:	\$373,500

South Polo Field Addition Parking Lot

This project provides for better drainage, a paved surface, and new lighting at the current gravel parking lot. The total project cost is \$250,000; funding is provided by Traffic and Parking. The completion date is October 1995. The contracts awarded are as follows:

General Contract:	Strawser Paving, Columbus, Ohio
Amount:	\$111,290
Estimate:	\$291,000
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$91,275
Estimate:	\$97,000
Total All Contracts:	\$202,565
Contingency Allowance:	\$17,520 (8.6% of construction cost)
Total Project Cost:	\$250,000

Byrd Polar - Sediment Core Archival Coldroom

This project provides storage facilities for Russian and American Arctic sediment cores and all associated interior equipment. The total project cost is \$330,000; funding is provided by a Board of Regents Grant (\$65,000), Naval Research Grant (\$200,000) and Office of Research (\$65,000). The completion date is February 1996. The contracts awarded are as follows:

General Contract:	Paul Vlack, Canal Winchester, Ohio
Amount:	\$244,100
Estimate:	\$252,150
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$26,500 * +
Estimate:	\$24,400 * +
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$6,485
Estimate:	\$7,650
Total All Contracts:	\$277,085
Contingency Allowance:	\$23,966 (8.6% of construction cost)
Total Project Cost:	\$330,000

+ The Plumbing Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on March 3, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Rhodes Hall - Atrium Refurbishing

This project renovates the atrium between Rhodes and Doan Halls including installation of a new ceiling, lighting, painting of the north wall along Doan Hall, and cleaning of the sculpture. The total project cost is \$504,500; funding is provided by University Hospitals. The completion date is July 1996. The contracts awarded are as follows:

General Contract:	Field and Associates, Springfield, Ohio
Amount:	\$303,620
Estimate:	\$452,000
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$97,725
Estimate:	\$100,000
Total All Contracts:	\$401,345
Contingency Allowance:	\$69,527 (17% of construction cost)
Total Project Cost:	\$504,500

University Hospitals Clinic - First Floor Offices

This project renovates a suite of general offices on the first floor of the Clinics building to provide outpatient examination areas. The total project cost is \$265,000; funding is provided by University Hospitals. The completion date is March 1996. The contracts awarded are as follows:

General Contract:	Good Home Maintenance, Columbus, Ohio
Amount:	\$124,849
Estimate:	\$150,000
Plumbing Contract:	Franklin Fire Protection, Columbus, Ohio
Amount:	\$48,296 +
Estimate:	\$25,000 +
HVAC Contract:	R. J. Lemmons, Springfield, Ohio
Amount:	\$26,940
Estimate:	\$32,500
Electric Contract:	Charles Hardy Inc., Columbus, Ohio
Amount:	\$33,500 +
Estimate:	\$32,500 +
Total All Contracts:	\$233,585
Contingency Allowance:	\$15,315 (6.6% of construction cost)
Total Project Cost:	\$265,000

+ The Plumbing and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall Endoscopy Suite and Peripheral Vascular Lab and Doan Hall Roof Replacement projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Doan Hall Endoscopy Suite and Peripheral Vascular Lab and the Doan Hall Roof Replacement projects in accordance with established

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix XXII for maps, page 503.)

ARMS PROJECT - PHASE III

Resolution No. 96-62

Synopsis: A vote to approve Phase III of the ARMS Project is proposed.

WHEREAS Phase II of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees as its June 2, 1995 meeting has been successfully completed; and

WHEREAS Phase III has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with Phase III-A of the ARMS Project as described in the accompanying materials, including authorization to spend up to \$7.0 million; and

BE IT FURTHER RESOLVED, That the University will report back to this Board at the next regularly scheduled Board meeting (February 2, 1996) for authorization to proceed with the remainder of Phase III and with cost and benefits estimates for the life of the project.

(See Appendix XXIII for background information, page 531.)

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1994-95**

Resolution No. 96-63

Synopsis: Transfers to Endowment Principle Funds, Annuity and Life Income Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1994-95 have been made; and

WHEREAS this account procedure is in compliance with the Auditor of State that all transfers among fund groups to reported:

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1994-95 (contd)**

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

(See Appendix XXIV for charts, page 543.)

SOUTHERN OHIO ECONOMIC DEVELOPMENT CORPORATION

Resolution No. 96-64

WHEREAS the Ohio General Assembly in 1989 appropriated funds for the establishment of the Alternative Agriculture Enterprise Center (the "Enterprise Center") as a unit within the University Extension and has continued such appropriation through the current biennium; and

WHEREAS the purpose of the Enterprise Center is to promote economic growth and development in Southern Ohio through programs encouraging the introduction of specialty crops, marketing, and the establishment of small businesses; and

WHEREAS the Enterprise Center has achieved continuing success through its development programs; and

WHEREAS economic growth in Southern Ohio can further be promoted through the creation of a non-profit corporation which will perform an expanded outreach function and participate directly in small business development and marketing activities:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University to enter into an agreement with the non-profit corporation to be known as Southern Ohio Development Corporation for participation in an expanded economic development program, upon such terms as the Vice President for Agricultural Administration may deem appropriate; and

BE IT FURTHER RESOLVED, That The Ohio State University is authorized to contribute funds to the support of the Southern Ohio Development Corporation in an amount which the Vice President for Agricultural Administration may deem appropriate, but not to exceed \$100,000 per year; and

BE IT FURTHER RESOLVED, That the Vice President for Agricultural Administration shall provide an annual report to this Board on the activities of the Southern Ohio Development Corporation; and

BE IT FURTHER RESOLVED, That the Vice President for Agricultural Administration is authorized to designate three University employees who are hereby nominated to serve on the board of trustees of Southern Ohio Development Corporation; and

BE IT FURTHER RESOLVED, That the three University employees designated by the Vice President for Agricultural Administration to serve on the board of trustees of Southern Ohio Development Corporation, and any other University trustees, officers, employees, or agents who may subsequently be selected to serve on the board, are hereby authorized to serve in that capacity and to represent the interests of the University as part of their official responsibilities to the University, entitling them to any immunity, insurance or indemnity protection to which trustees, officers, employees and agents of the University are or hereafter may become entitled.

(See Appendix XXV for background information, page 551.)

THE OHIO STATE UNIVERSITY

AND HARDING HOSPITAL JOINT VENTURE

Resolution No. 96-65

Synopsis: Authorization to enter into a Joint Venture Agreement with Harding Hospital, Inc., an Ohio non-profit corporation, for the joint provision of mental health services is proposed.

WHEREAS The Ohio State University operates a neuropsychiatric facility providing mental health services to citizens of Central Ohio and opportunities for teaching and research with the College of Medicine; and

WHEREAS the managed care environment in health care continues to reduce utilization of the neuropsychiatric facility thereby jeopardizing its continued financial stability; and

WHEREAS The Ohio State University and Harding Hospital have previously collaborated on initiatives of mutual interest such as a joint psychiatric residency program and the placement of a MedOhio Family Care Center on the Harding campus; and

WHEREAS a joint venture between Harding Hospital and The Ohio State University will allow the development of a more attractive, efficient, and comprehensive program of mental health services to be made available to the community and third party payors; and

WHEREAS a joint venture with Harding Hospital will enhance the teaching and research mission of the College of Medicine:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University to enter into a Joint Venture Agreement with Harding Hospital for participation in a financially integrated joint venture for the coordinated management of inpatient and outpatient mental health services, upon such specific terms as the Vice President for Business and Administration and the Vice President for Health Sciences may deem appropriate; and

BE IT FURTHER RESOLVED, That The Ohio State University is authorized to contribute up to \$2 million to the support of this joint venture, and to loan funds not to exceed \$2 million to Harding Hospital for its contribution to the joint venture, upon terms further outlined in the Joint Venture Agreement; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by the President, any one or more of the Trustees, officers, and employees of the University are hereby authorized, designated and directed to serve as members of the joint governing body, joint oversight committee, and officers of the joint venture, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which Trustees, officer, and employees of the University now are, or hereafter may be, entitled.

(See Appendix XXVI for background information, page 555.)

**FORMATION OF THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.
(AN OHIO NONPROFIT CORPORATION)**

Resolution No. 96-66

Synopsis: The Fiscal Affairs Committee recommends authorization to form an Ohio nonprofit corporation, The Ohio State University Research Park, Inc.

**FORMATION OF THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.
(AN OHIO NONPROFIT CORPORATION) (contd)**

WHEREAS the Board of Trustees established The Ohio State University Research Park on October 5, 1984, as a University operation managed by the Offices of Research and Business and Administration to foster and encourage research affiliations and linkages between the University and private businesses, governmental entities, and nonprofit research organizations; and

WHEREAS there is a need for an enhanced Research Park to expand industry-supported research opportunities, provide greater economic enrichment and development within central Ohio, increase opportunities for technology transfer, increase educational experiences available to our students, and enhance the University's preeminence as a major research institution; and

WHEREAS the Board of Trustees recognizes that this effort requires a partnership approach with substantial involvement and commitment from the State, the City of Columbus, and other local jurisdictions, businesses, and research organizations; and

WHEREAS this Board has determined that there is a need to create a nonprofit corporation to plan, market, promote, finance, and operate an enhanced University Research Park and to undertake other related activities in support of this purpose; and

WHEREAS the formation of a nonprofit research park corporation has been recommended by a special Research Park advisory committee and the appropriate University offices; and

WHEREAS the City of Columbus and the State of Ohio have agreed in principle to support a first phase of study by such a corporation to determine the feasibility of developing an enhanced University Research Park:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes and endorses the establishment of a nonprofit corporation under Chapters 1702 and 1724 of the Ohio Revised Code, that will qualify as an exempt organization under the U.S. Internal Revenue Code, to plan, market, promote, finance, and operate The Ohio State University Research Park, as provided in this resolution; and

BE IT FURTHER RESOLVED, That the University gives its consent to such corporation to use the name and registered marks of the University, as determined appropriate by the President of the University, to carry out the purposes of the corporation; and

BE IT FURTHER RESOLVED, That the President is hereby authorized, in consultation with State, City, other governmental, business, and civic leaders, to identify the six community directors of the corporation, no more than one of whom may be a University employee, who, together with the President of the University, the Vice President for Research, and a Trustee of the University, will constitute the initial board of the corporation; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by this Board or the President, any one or more of the Trustees, officers, and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of the corporation and/or as directors, officers, employees, and agents of the corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may be, entitled; and

BE IT FURTHER RESOLVED, That the University is not authorized to delegate any operation of the Research Park to this corporation or to lease or give effective control of any land or buildings to the corporation until this Board has approved a Phase I development plan for the corporation, which plan will include a business plan, marketing plans, infrastructure needs analysis, land use plan, and

**FORMATION OF THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.
(AN OHIO NONPROFIT CORPORATION) (contd)**

proposed agreements with other governmental entities, the University, and private organizations as appropriate for the necessary support of the development plan; and

BE IT FURTHER RESOLVED, That the Vice President for Research will report to this Board periodically on the activities and progress of The Ohio State University Research Park, Inc.

(See Appendix XXVII for background information, page 559.)

Mr. Shumate:

A supplemental resolution was passed out to all of the Board members authorizing the appointment of Ted Celeste to The Ohio State University Research Park Board of Directors.

**APPOINTMENT TO THE BOARD OF DIRECTORS OF
THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.**

Resolution No. 96-67

WHEREAS the Board of Trustees has authorized and endorsed the establishment of The Ohio State University Research Park, Inc., as a nonprofit corporation under Chapters 1702 and 1724 of the Ohio Revised Code, that will qualify as an exempt organization under the U.S. Internal Revenue Code, to plan, market, promote, finance, and operate The Ohio State University Research Park; and

WHEREAS one member of the Board of Directors of this corporation is to be a Trustee of the University, appointed by this Board:

NOW THEREFORE

BE IT RESOLVED, That Resolution No. 95-125, detailing Committee Appointments of the Board of Trustees for 1995-96 be amended to include:

The Ohio State University Research
Park, Inc., Board of Directors

Theodore S. Celeste

HEALTH MAINTENANCE ORGANIZATION

Resolution No. 96-68

Synopsis: Loan to MedOhio Health, Inc. for filing of deposit with application for certification of authority to operate as a health maintenance organization.

WHEREAS The Ohio State University Medical Center would benefit from a close alignment with an insurance organization, especially a health maintenance organization (HMO); and

WHEREAS the Ohio Medicaid program is essential to the teaching, research and patient care missions of The Ohio State University; and

WHEREAS the Ohio Medicaid program will soon be undergoing significant changes and an HMO aligned with the University will be necessary to preserve the University's position in the Medicaid program; and

WHEREAS the process for qualifying for HMO status requires the immediate submission of an application and \$250,000 filing fee to the Ohio Department of Health:

December 1, 1995 meeting, Board of Trustees

HEALTH MAINTENANCE ORGANIZATION (contd)

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to loan \$250,000 to MedOhio Health, Inc. contingent on MedOhio Health, Inc.'s decision to seek a certificate of authority for operation as a health maintenance organization.

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Ambassador Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Good morning. Yesterday the Committee participated in a discussion led by Eric Busch, Assistant Vice President for Student Affairs, regarding a concept of customer service vis-a-vis students at Ohio State. Along with the Committee and Eric, representatives from various offices across campus discussed both the measures needed to gauge the level of this concept here at Ohio State and why Ohio State should place greater value upon recognizing the student as a customer of its product.

The why part is easy. We must continue to give increasing emphasis to learning what motivates students in terms of attending school here and what satisfies them once they are here in terms of their education and quality of life. Should we not do so, plain economic reality dictates that we will risk losing our competitive edge in the market and our status as Ohio's flagship University.

The Committee concluded yesterday that the next step is to gather information campus-wide in a number of different areas in which the customer concept is being tested including: the CUE project, CQI efforts, and initiatives in Academic Affairs. The Committee plans to revisit this issue prior to the next Board meeting and, with information in hand, determine how best to proceed.

This morning Jim Mager presented a report from the Office of Admissions. He presented the Committee with a great deal of useful information regarding efforts to improve and strengthen the admissions and recruitment process, and responded to several questions by the Trustees.

This month's meeting roughly marks the half-way point in the year for the Board and the Committee, and our plate the past six months has been a full one. We have created a Student Recognition Award to honor students for outstanding service to the community and the University. This month, we are particularly happy that the award will be given from now on at the beginning of the Board meeting to heighten its status as an award of outstanding achievement and we intend to make it even more prestigious in the future in order to draw the very finest recipients.

In addition, we have discussed in detail efforts of the University community and Campus Partners, through the Campus Collaborative for Community Excellence, and the issue of student fees, which has led to the formation of a committee to study the issue. Our Committee also over saw the approval of the Student Health Insurance Plan, the amendments to the Student Trustee Selection Process, and in kicking off our student customer discussion yesterday, we realized our last major goal of 1995.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

We would have traded all of these things however, for a victory over Michigan. I want to especially thank Vice Presidents Hayes, Pichette, and Shkurti, Eric Busch, and Provost Sisson for their help on all of these issues. Most importantly, we are happy that the Office of Student Affairs has worked closely with the Committee enabling them to give the Board a greater sense of its activities and mission. Holly and I are appreciative to President Gee and the Trustees, especially Jim Patterson, Zuheir Sofia, and our Chairman, Ambassador Wolf, for giving us the freedom to be creative and innovative in building a stronger Committee. Our task for the Spring is very clear: to continue and build what we have started.

Mr. Ambassador, I would now like to call on Jennifer Nelson, Vice President of the Undergraduate Student Government and a newly appointed Student Trustee member to the Campus Partners Board of Trustees, to deliver the student government report. Jennifer, welcome.

Ms. Jennifer Nelson:

Thank you. Hello. I will be giving the student government report today because USG President Kevin Sheriff is at the Association of Big Ten Students Conference at the University of Iowa this weekend and could not be here.

I would just like to update the Board on the activities of the Undergraduate Student Government at this time. KBUX student radio has been running very smoothly and we're excited to have over a hundred student D.J.'s on the air. We have a radio benefit scheduled for the first week of classes Winter Quarter, on January 4, in the Ohio Union Ballroom. We have about six bands committed at this time and are looking forward to even more. It should be a very exciting evening and we would like to invite everyone to be there. We are also continually working towards off-campus broadcasting.

Teacher evaluations will be available for students to use in scheduling Spring Quarter classes and will be published on a permission-granted basis. Because of the many time restraints -- the end of the quarter and the beginning of the new quarter -- we have been working day and night on this project.

Two other items to note: 1) USG's four-part Senate Legislative packet is currently in committee; and 2) USG is also exploring ways to implement the recommendations of the CUE Report with regard to UVC.

CGS would like to commend the many individuals and offices around the University that were involved in coordinating President Clinton's visit and the Midwest Economic Conference. CGS would like to say that this was a fantastic chance to showcase Ohio State and the entire two days was conducted under first-class fashion.

CGS was honored to have Dean Susan Huntington address the Council at their October meeting. Dean Huntington outlined several activities that will improve the graduate student experience at Ohio State, and they are looking forward to working closely with the Graduate School next fall and jointly producing the orientation for incoming graduate students. Dean Huntington will also assist CGS in promoting the annual Graduate Research Forum, which occurs in the spring of each year.

John Wilhelm, President of CGS, would like to report that Provost Sisson invited several members of CGS to visit with him and discuss the proposal for the restructuring of the Graduate School. The Provost agreed to speak at the November 19 Council meeting and entertained questions regarding this situation.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Nelson: (contd)

Two weeks ago, the Legislative Affairs Chair of CGS and John Wilhelm attended the Annual Conference of the National Association of Graduate and Professional Students. The primary thrust at the national level revolves around Student Financial Aid and Research Funding. Direct lending has also arisen as a focal point in this arena.

Finally, CGS is compelled to register their concern regarding the new initiatives surrounding the prospect of a student activity fee. From a historical perspective, CGS has not been opposed to the consideration of the fee but has advocated a diligent approach to the evaluation of such a fee based on equity, efficiency, and long-term implications to graduate students.

It also seems that at this juncture, CGS must question the new forum in which the discussion is slated to occur and the justification for this being based on an apparent urgency associated with the budgetary process and the inability of existing policy and decision-making bodies of the University to react in a timely fashion. Short cutting the existing system is likely to produce a poor product or doom a good product through distrust of the underlying motives.

CGS urges that through the Senate Steering Committee representatives of this body, the student governments, faculty, and the administration meet to establish the proper starting place and parameters for continued discussion regarding the student activity fee.

The Interprofessional Council is currently working on matching professional students with students from Everett Middle School. Mr. Ray Paulkin, director of the Adopt-a-School Program for Columbus City Schools, addressed the body and discussed ways that members of IPC can get involved. Many of the students lack positive role models, so he explained the necessity of matching them with tutors and mentors. The school is very flexible in accommodating professional students' schedules, which makes the program very appealing. IPC will begin meeting with students at the beginning of the year.

IPC is also responding to a request by non-law students that the Law Library be made accessible to other segments of the student population. Within the past year, the Law School has added security readers to the Law building, which although are great for safety, effectively closes off the building to non-law students. Considering that law students are a bit elitists, it remains to be seen how this will be resolved. I must comment that this was submitted to me by Mr. Sean Ruffin himself. Nevertheless, they are having discussions to see what alternatives exist.

Lastly, IPC decided on the agenda for the next half of the school year. Agenda items include: tuition and financial aid; Traffic and Parking issues -- i.e., "B" stickers for professional students; and, of course, a social event. IPC would also like to join the other student governments in their concern with the proposed student activity fee. This University, unlike many others, has a rich history of student participation on critical issues. Certainly if the idea of a student activity fee is a good one, students will be receptive. On the other hand, we could start down the slippery slope of ignoring students' good sense, intellect, and desire to do what's best for the University and for students.

That concludes my report from the three student governments.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith:

Mr. Ambassador, as an elitist law student, that concludes my report. Thank you, Jennifer.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

We had a long and very interesting agenda at the Educational Affairs Committee this morning. Provost Sisson commented on the Board of Regents' Master Plan and there was a great deal of discussion on the Master Plan as drafted. Also, the Trustees will have an opportunity to participate in the give and take at the session that is planned in the next week or so.

We also heard a report from Vice Provost Bob Arnold on Distance Learning, which updated us on activities at the University up to this point. It also included a number of experiments and efforts here on campus, as well as some exciting new opportunities going on on the Mansfield and Lima Campuses. While we do have quite a bit going on, there was clearly an indication of the need to make additional efforts in this area.

Vice President Ed Hayes discussed the present status of our Technology Transfer efforts. In particular, what the implications are on the economic impact both to the University and to the community in general of those efforts and what the possibilities might be for the future in those efforts.

We also have three presentations for the full Board this morning, the first being what we talked about instituting, "The Things Gone Right Award." I would call on Provost Sisson and David Williams for this presentation.

THE THINGS GONE RIGHT AWARD

Provost Sisson:

Thank you, Mr. Chairman. We have normally presented an update on CUE activities for the benefit of the Board, also restructuring activities in those academic support units and the academic units themselves. David and I thought that there are reports on "Things Gone Wrong" frequently -- not at the Board meetings, but around the community and whatnot -- but it is very important for us to take notice of things gone right. So we are honored to commence this tradition at this meeting of the Board, and I would ask Professor Williams to give the citations.

Professor David Williams:

Thank you, Provost Sisson. In recognition of the outstanding effort of individuals who have gone beyond the expected and past the ordinary, we are delighted to present the "Things Gone Right Award." With less than three weeks to prepare, staff members from across campus committed extraordinary time and effort to make a special event happen. Calendars were cleared of all previous engagements and as one staff member said, "We were working seven days straight, from 7:00 in the morning until 11:00 at night with hardly any sleep."

In the Ohio State tradition, a group of Ohio State's family did not hesitate to work hard to meet tough deadlines. Students sometimes pull all-nighters to complete end-of-the-quarter term papers; faculty sometimes pull all-nighters to get those Federal Express grant proposals in to meet funding agency deadlines; and, in this

THE THINGS GONE RIGHT AWARD (contd)

Professor Williams: (contd)

case, many dedicated staff members were pulling all-nighters to make this event a success.

To formally express our gratitude today, we honor three of these individuals on behalf of all of the dedicated University employees who made President Clinton's visit and the Midwest Regional Economic Conference possible with the "Things Gone Right Award." Would Bill Hall, Assistant Vice President for Student Affairs, who chaired the campus coordinating committee for the Conference and the President's visit; Jim Stevens, Associate Vice President for Business and Administration/Physical Facilities, who was responsible for the physical set-up for the President's address; and Dick Stoddard, Director of Federal Relations and Special Assistant to the President, who coordinated the original contact between the White House and the University, please come forth to receive these awards. I would like to read "The Things Gone Right Award" at Ohio State:

"This University award presented December 1995 recognizes individuals or groups at Ohio State who have gone beyond the expected and past the ordinary. The "Things Gone Right Award" established by the Committee on the Undergraduate Experience rewards examples of innovation, community building, student involvement, positive impact, and special effort.

Congratulations to these offices: Academic Affairs, the Fawcett Center, Finance, House and Food Service Event Center, Ohio State Marching Band, Office of the President, Physical Facilities, Reprographics and Printing Services, Special Events, UNITS, University Communication, University Development, University Police, the Wexner Center, and WOSU for the outstanding work in preparing for the visit of the President of the United States."

The individuals in these offices worked tirelessly to plan the Midwest Regional Economic Conference and the Presidential address on the Oval in less than three weeks. The efforts let undergraduates experience Ohio State as a leading university in national affairs and gave students the opportunity to see President Clinton, Vice President Gore, and members of the Cabinet. Thanks for showing the nation and the world The Ohio State University pride!

Mr. Bill Hall:

On behalf of literally hundreds of people that really made this happen, I will accept this award, but it was a real pleasure to serve the University in this way. Thank you very much, Dr. Gee, Mr. Ambassador, and the Board for giving us this opportunity.

President Gee:

Thanks to all of you, they did a remarkable job. And thanks to the two of you, what a nice surprise. I, of course, expected to get one, too, but "The Things Gone Wrong Award" will be mine.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM

Mr. Celeste:

Our next presentation is from Ed Ray on the Early Retirement Incentive Program.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Edward Ray:

Thank you, Mr. Chairman. You have material in front of you that provides a narrative and some tables of data on where we are with respect to the Early Retirement Program and that certainly doesn't bear repeating here.

What I would like to remind you of is this really is our first summing up of how this program has played out. The retirements were officially closed effective at the end of June. We have had detailed discussions with each of the colleges and departments about how they might want to modify their replacement programs to be as protective as possible of the quality of the programs that we offer in concert with their efforts to redirect resources. So there have been some minor changes relative to some of the earlier reports that I have given to you as we have tried to forecast how this would all play out.

Let me give you some bottom line statistics. We have had effectively 335 full-time equivalent retirements out of a population of 506, which is 63 percent. To give you some perspective, in May of 1994 when we came to the Board and asked you to raise the cap from the 300 that we had started with, we indicated that we anticipated that we might have something on the order of 350 retirements out of a population of about 518. That compares with the figures that I just gave you of 335 out of 506.

If you remember that the nature of the program was to predominately replace retired faculty with faculty at the entry level on a staggered basis over a several year period, you should know that we anticipate -- after our discussions with the colleges and departments -- 221 of the 267 replacements, or 83 percent, to be at the assistant professor level. We expect the actual reduction in line positions to be 56 positions, which represent something less than two percent of the faculty FTE base.

If one looks at the student/faculty ratio that emerges as a result of this in the downsizing and the student population that we have managed over the last four or five years -- when this program has played itself out we expect the student/faculty ratio to be approximately 16.6. That compares with a ratio of 16.8 in 1986 and a high point of 17 in 1994. That is not to say that that is a good figure or it is a competitive place to be if we want to be a major provider of education in America, but it does say that we are not in fact losing ground relative to the relationships that we have managed to maintain in the past.

When I came to the Board in February 1994 to talk about the possibility of an Early Retirement Program, we indicated that we expected -- as a result of the non-replacement of some positions and the replacement of other positions at entry level salaries below exit salaries -- that we might be able to realize something on the order of \$8 million in continuing annual rate savings that could be redirected to other purposes in the University. I am here to report to you that our current estimate of that figure is \$7.7 million.

I also indicated to the Board in November of 1994 -- when we began to get a better sense of what the annual changes in cash flow might be across departments and colleges -- that we anticipated that the cash savings would be somewhere between \$9.5 and \$26.5 million, it obviously depended upon the rate at which we replaced positions and the entry level salaries that were awarded to new hires. I am here to tell you that our current estimate is, in fact, \$18 million, which is below the \$20 million that we indicated might be possible in August. That has to do with making what we think are prudent decisions, about letting some hires occur a little earlier, and at a little more senior level because they represent critical specific hires to maintain program quality in particular areas.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Ray: (contd)

A couple of other elements of the plan that I would like to call to your attention include the fact that one of our biggest concerns about this program -- apart from the financials -- would be its impact on the quality of our program offerings, particularly during this transition period, the first year, in which very few replacements are expected to take place.

You should know that departments and colleges worry about the quality of the products that they offer as well and have been anticipating this transition for some period of time. So during the course of this first year, we expect that close to 25 percent of the faculty retirees, through this program, will have some sort of affiliation with their programs, primarily in providing teaching in critical areas. Staffing is going to be required of this sort until the new hires are brought aboard.

Our expectation is that, as the program proceeds, fewer and fewer rehires of retirees will occur as permanent staff come aboard. I can tell you as a practical financial matter that these faculty who are coming back to provide that fill-in teaching in critical areas are, in fact, being paid, on average, \$5,000, which corresponds to an exit average cost per course of just under \$15,000. So, again, I think prudent measures have been taken by people at the department and college level to provide intermediate staffing where it is needed and to do it in a very cost effective way.

You will remember also that we set aside \$1 million in annual rate -- out of the FY '95 budget reduction -- to be used to deal with cash flow and annual rate problems that might emerge in selected areas because of the implementation of the buy-out program. I am here to tell you that, in fact, we will be able to manage and to have negotiated managing the few areas where difficulties exist quite easily. We expect that at the end of this program, almost all of the \$1 million in annual rates -- and most certainly more than half of the \$5 million in cash that was kicked off by that insurance program -- will be available at the end to -- as the Provost has promised -- put resources back into academic enrichment efforts.

Finally, the last element of the program that I should be on record as recognizing now -- because we will need to come back to a discussion of it -- is "What the follow-up program for phased retirement will be for the University?" We, of course, still have the STRS Program in place, but it was a very clear mandate from the Board that this would, in fact, be the last time that we would have an across-the-board Early Retirement Program, and that we need to come up with some substitute mechanism.

Our office, Academic Affairs, will be working over the next few months with Human Resources to develop alternatives and at such time as we have produced them, we will be here before the Board to discuss those alternatives and to get your counsel.

That concludes my report, and I would be happy to respond to any questions.

Mr. Celeste:

Thank you very much, Ed. Are there any questions? If not, I appreciate your report and the status of the program.

(See Appendix XXVIII for background information on the Early Retirement Incentive Program, page 591.)

REPORT ON OUTSIDE CONSULTING BY FACULTY

Mr. Celeste:

We have one final presentation this morning from Drs. Rudd and Hayes on outside consulting by faculty.

Dr. Nancy Rudd:

Thank you. About three weeks ago an article in the Columbus Dispatch pointed out deficiencies in the reporting and approval process for faculty members on outside professional service activities. We had begun to address these deficiencies before the article was published. The new handbook for deans, chairpersons, and directors that was disseminated in early October, put these academic administrators on notice with regard to their responsibility and the approval process for such activity. They have been working with their faculty to assure that any who are involved in such outside professional service are reporting that activity and having it approved in compliance with University procedures. In addition, we will be holding a workshop for department chairs next week. They are working with faculty to determine when outside professional service is and is not appropriate.

To put this issue in context, we would like to provide brief comments on the nature of faculty members on outside professional service activities and on administrative efforts -- other than approving the reporting process -- that have been underway to assure that this activity is an appropriate use of faculty time. A thorough discussion of the nature of outside professional service by faculty and its benefits to the University and to the community would require far more time than is available today, but I offer a few highlights.

First, faculty have expertise that is not readily available outside universities and is sometimes unique. Provision of this expertise contributes to economic development and to the alleviation of social problems. Indeed, universities are being called upon to provide increasing amounts of such expertise by entities in both the private and public sector. If faculty were not permitted to engage in outside professional service, the loss to public and private entities in Ohio and beyond would be considerable.

Much of this service, particularly to public entities, does not provide direct compensation to the faculty member. It may provide research opportunities or research funds for faculty members and/or students; it may provide in-kind gifts, such as state-of-the-art laboratory equipment that enhances both instruction and research; or it may provide no compensation at all. It may be purely voluntary.

Second, students benefit by being taught by faculty members with ongoing experience in the professional field for which students are being trained, by being able to participate in the research opportunities that are involved in such activities, and by the connections to prospective employers made by faculty members.

Third, research carried out during outside consulting activities produces both advancements in knowledge and publications that disseminate those findings. These outcomes enhance the University's reputation, in addition to their inherent value.

I might add that most consulting or outside professional service activities is sporadic and does not involve a great deal of time. The number of faculty who are engaged in this kind of activity to the maximum permitted by the University is extremely small and is largely in those colleges, like engineering, where there is a very, very heavy demand for the expertise that faculty members can provide.

While our form of reporting and approval process needs work -- and we have acknowledged that -- it is not the case that our department chairs are unaware of the

REPORT ON OUTSIDE CONSULTING BY FACULTY (contd)

Dr. Rudd: (contd)

outside professional activities of their faculty. In 1993, the Office of Academic Affairs established faculty workload and performance review policies. The first required departments to develop policies that assure that every faculty member is carrying a full complement of responsibilities. The second requires a written annual performance review for every faculty member.

We reported the establishment of these policies to the Board at the time that they were developed. These two policies together, when fully implemented, should assure that outside professional activities are a part of the performance review process and do not take the place of or otherwise interfere with a faculty member's foremost responsibility to effectively teach, conduct research, and perform intrauniversity service.

Vice President Hayes will now comment on another important initiative.

Dr. Edward Hayes:

In parallel with our efforts on workload and performance for the faculty, the University over the past year undertook the development of a conflict of interest policy in parallel with what is going on in many universities. We were required to have a policy in place, as of this October, in order for faculty to be involved as principal investigators on grants funded by the National Science Foundation and the National Institutes of Health.

The inner policy that is in place applies to all research activity and is primarily focused on financial conflicts of interest. The implementation began this summer. During the coming Winter Quarter we will begin a more comprehensive conflict of interest policy that will apply to aspects of faculty work. As anticipated, this policy will deal with both financial conflicts of interest and conflicts of time. This policy will be developed through the normal approved channels for developing such policies, and will ultimately come to the Board when that action is complete for final approval by the Board.

This policy -- and the educational efforts that will accompany it -- will assure that faculty members are sensitive to and avoid potential conflicts of interest. It will also provide a mechanism to help faculty members structure potential conflicts of interest situations, to avoid conflicts, and also to provide a mechanism to inform faculty members that some activities cannot be carried out at all because they entail unavoidable conflicts. I mentioned that with the interim policy, the Office of Research, working with Legal Affairs, have added an additional person to specifically focus on managing potential conflicts of interest situations during this period.

I hope this gives you some perspective as to where we stand in developing more formal conflict of interest policies. We would be happy to answer any questions that you might have.

Mr. Celeste:

Are there any questions from the Trustees on this important issue? If not, thank you very much for your presentation and update on the status in that area.

Mr. Celeste:

In addition, Mr. Chairman, we do have several resolutions to consider and I would like to ask Provost Sisson to present them.

Provost Sisson:

Thank you, Mr. Chairman. A very short side bar, the body politic of the University -- the minds and vital organs of this University that makes it distinctive -- I have reported on a number of times on restructuring, and the support structures -- the arms, legs, and backbone of the University -- I reported on at the last meeting. I think that this physical model has been most useful in the restructuring of one element within the Office of Academic Affairs. That is, let me refer to my colleague, Ed Ray, as a consequence of his running and finishing the Columbus Marathon three weeks ago. It may take a little time for us to make him restructure himself, but we will assure that that is done. I know it can be done because I ran it with him last year, and I am continuing to restructure myself in preparation for running it with him again.

Mr. Chairman, I present the following resolutions for approval of the Board:

**THE OHIO STATE UNIVERSITY - LIMA
BOARD APPOINTMENT**

Resolution No. 96-69

Synopsis: Approval of appointment of Board member to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Lima Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Troy Green	1 year

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of The Ohio State University-Lima Board, effective July 1, 1995.

NAMING OF BUILDING

Resolution No. 96-70

Synopsis: Ratification of the naming of the convocation, sports, and multi-purpose center to be constructed at the corner of Lane Avenue and Olentangy River Road.

NAMING OF BUILDING (contd)

WHEREAS The Ohio State University intends to build a new \$75 million convocation, sports, and multi-purpose center at the corner of Lane Avenue and Olentangy River Road; and

WHEREAS the Schottenstein family has a long and distinguished tradition of philanthropy, service and dedication to the community and to The Ohio State University; and

WHEREAS it is the desire of the Schottenstein family and the Schottenstein Stores Corp., and its subsidiary, Value City Department Stores, Inc., that the University have the finest facility possible to enhance the quality of the life of Ohio State student-athletes, faculty, staff, alumni, and the people of Ohio through sports, entertainment, and other activities; and

WHEREAS the Schottenstein family and the Schottenstein Stores contributed \$12.5 million, the third largest gift ever received by The Ohio State University, toward the construction of this facility:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees hereby ratifies that the aforementioned facility be named "The Schottenstein Center."

NAMING OF CLINIC

Resolution No. 96-71

Synopsis: Naming of the Plant and Pest Diagnostic Clinic (PPDC), 110 Kottman Hall, 2021 Coffey Road on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the Plant and Pest Diagnostic Clinic located in 110 Kottman Hall at 2021 Coffey Road be named the "C. Wayne Ellett Plant and Pest Diagnostic Clinic" to honor Dr. C. Wayne Ellett, professor emeritus; and

WHEREAS Dr. Ellett served on the faculty of The Ohio State University for more than forty-five years as a professor in both botany and plant pathology; and

WHEREAS his contributions to the University were many, including his expertise in plant disease diagnosis, and most notably, his establishment of the Plant Disease Clinic; and

WHEREAS Dr. Ellett's expertise and willingness to collaborate and work cooperatively with colleagues across many departments have earned him the respect and admiration of many faculty:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named the "C. Wayne Ellett Plant and Pest Diagnostic Clinic."

NAMING OF LIBRARY

Resolution No. 96-72

Synopsis: Naming of the library in Room 1160 Dodd Hall, 480 W. 9th Avenue on the main campus of The Ohio State University is proposed.

NAMING OF LIBRARY (contd)

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the library located in Room 1160 Dodd Hall at 480 W. 9th Avenue be named the "Richard W. Stow Memorial Library" in memory of the late Richard W. Stow; and

WHEREAS Dr. Stow was a Fulbright Lecturer and prominently noted for his innovations in electromyographic instrumentation; and

WHEREAS he was a recipient of the prestigious "Award for Outstanding Contributions to Clinical Chemistry" for his research in the measurement of blood flow and chemistry in tissues; and

WHEREAS Dr. Stow's exemplary and distinguished career and accomplishments as a biophysicist provide a legacy of excellence at The Ohio State University College of Medicine:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named the "Richard W. Stow Memorial Library."

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-73

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on November 4, 1995:

Amended Rule

3335-5-481 Council on academic affairs.

(A) and (B) unchanged.

(C) Organization.

- (1) The chair of the council shall be elected for a one-year term by the council from the membership of the council. The vice chairperson of the council shall be elected for a one-year term BY THE COUNCIL from the ~~regular faculty~~ membership of the council. The chairperson (or in that person's absence, the vice chairperson) shall preside at all meetings of the council. ~~The chairperson shall vote only in case of a tie vote among members of the council present and voting, whereas the vice chairperson shall vote without such restriction, even though presiding.~~

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 96-74

Synopsis: The awarding of honorary degree to Jeanne Bonnet McCoy is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees awarding of an honorary degree as listed below:

Jeanne Bonnet McCoy

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 96-75

WHEREAS faculty previously honored with assignment of the title of Presidential Professor or University Professor have indicated a desire to have their titles changed to Distinguished University Professor (or Distinguished University Professor Emeritus if retired) in keeping with the title to be conferred under the reactivated award program; and

NOW THEREFORE

BE IT RESOLVED, That all aforementioned previously honored faculty receive the titles of Distinguished University Professor or Distinguished University Professor Emeritus; and

BE IT FURTHER RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 3, 1995 meeting of the Board, including the following Concurrent Appointment, Appointments, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leave--Change in Dates, and Change of Titles as detailed in the University Budget be approved.

Concurrent Appointment

Name: SUSAN L. HUNTINGTON
Titles: Acting Vice Provost for Graduate Studies and Acting Dean
Office/School: Academic Affairs and Graduate School
Effective: December 1, 1995
Salary: N/A
Present Position: Acting Dean, Graduate School

Appointments

Name: JAY D. IAMS
Title: Professor (The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology)
Department: Obstetrics and Gynecology
Effective: October 1, 1995
Salary: \$53,472.00

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: JOAN M. KRAUSKOPF
Title: Professor (President's Club Professorship in Law)
College: Law
Effective: November 1, 1995
Salary: \$108,960.00

Name: NANCY H. ROGERS
Title: Associate Dean and Professor (The Joseph S. Platt - Porter, Wright, Morris & Arthur Professorship in Law)
College: Law
Effective: November 1, 1995
Salary: \$127,920.00

Leaves of Absence Without Salary

JOSUE CRUZ, JR., Associate Professor, Department of Educational Theory and Practice, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a faculty position at the University of South Florida.

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, effective Winter Quarter 1996, for personal reasons.

RICHARD L. STALNAKER, Associate Professor, Department of Mechanical Engineering, effective October 1, 1995, through November 30, 1995, for personal reasons.

PERVIN K. SHROFF, Assistant Professor, Department of Accounting and Management Information Systems, effective Winter Quarter and Spring Quarter 1996, to spend time at the University of California at Berkeley.

Leave of Absence Without Salary--Continuation

ELIAS L. KHALIL, Assistant Professor, Department of Economics (Mansfield Campus), effective Autumn Quarter 1995 and Winter Quarter 1996, to study the theory of entrepreneurship.

Professional Improvement Leave--Change in Dates

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, change leave from Winter Quarter and Spring Quarter 1996 to Spring Quarter 1996.

Change of Titles

From Presidential Professor to Distinguished University Professor

GEORGE F. MARTIN

From University Professor to Distinguished University Professor

BUNNY C. CLARK
HARVEY M. FRIEDMAN
SUSAN L. HUNTINGTON
LEO A. PAQUETTE

From Presidential Professor Emeritus to Distinguished University Professor Emeritus

JAMES R. WARMBROD

PERSONNEL ACTIONS (contd)

Change of Titles (contd)

From Chairperson and Professor Emeritus to Chairperson and Distinguished University Professor Emeritus

GEORGE R. ST. PIERRE

From Professor Emeritus to Distinguished University Professor Emeritus

JOHN P. HIRTH
DAVID O. EDWARDS
ROBERT A. RAPP
ARNOLD M. ZWICKY

RESOLUTIONS IN MEMORIAM

Resolution No. 96-76

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Francis R. Aumann

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 2, 1995, of Francis R. Aumann, Professor Emeritus in the Department of Political Science.

Born in Delaware, Ohio, and a graduate of Ohio Wesleyan, Professor Aumann held an M.A. from Ohio State University and a Ph.D. from the University of Iowa. He was a visiting professor at Ohio Wesleyan University, Wayne State University, the University of Iowa, and Southern Illinois University.

During World War II, he served in the United States Navy and subsequently was a member of the Naval Reserve, from which he retired in 1963 at the rank of Commander.

Professor Aumann was a faculty member in the Department of Political Science from 1928 to 1971, rising quickly through the ranks from Instructor to Professor in 1940. Upon his retirement in 1971, he was appointed Professor Emeritus. In recognition of his valuable contributions to his University and his community, Dr. Aumann was presented with the University's Distinguished Service Award in 1981.

Francis Aumann was an accomplished scholar and teacher and provided valuable service to the Department and the University throughout his over four decades as a member of the faculty. A leading specialist in public law, he was author of seven books and fifty articles in professional journals, including the premier journal of his discipline, the American Political Science Review. Professor Aumann was a highly respected teacher and played a valuable role in shaping the careers of numerous undergraduate and graduate students, whose devotion to him has been expressed over the years by their substantial contributions to maintain the Department's Francis R. Aumann Fund. He also played a significant role in the development of the Department as its national reputation grew during his tenure. His high standards, his conscientiousness, and his collegiality served as a model for all of his colleagues.

After his retirement in 1971, Professor Aumann maintained contact with his department from his long-time home on Como Street in the Clintonville area of Columbus. Through visits to his home, current faculty were able to appreciate his strong commitment to intellectual life as well as his recollections of his profession and his life on the faculty.

RESOLUTIONS IN MEMORIAM (contd)

Francis R. Aumann (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor Aumann its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Clyde W. Franklin II

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 25, 1995, of Clyde W. Franklin II, Professor Emeritus in the Department of Sociology.

Professor Franklin graduated magna cum laude with a B.A. degree in Sociology from A.M. and N. College, Pine Bluff Arkansas, in 1961. He received his M.A. in Sociology from Atlanta University in 1962, and his Ph.D. degree in Sociology from the University of Washington in 1969.

He began teaching at Ohio State in 1967 and, after 26 years at Ohio State, he decided to retire because of illness in June 1995. Originally Dr. Franklin's research interests were in theoretical social psychology and race relations, but in recent years his work concentrated on the interactions of race and gender. One of the foremost scholars of men's studies, he was the founding editor of The Journal of African American Male Studies. He has published numerous articles on men's lives and written four books in the areas of social psychology and race and gender relations. In his teaching and research, Professor Franklin sought to generate knowledge that would make a difference by making empirically grounded statements about socially and politically important issues.

In addition to expanding knowledge in the fields of race and gender, Professor Franklin never lost his enthusiasm for teaching and mentoring young scholars. His talents and skill as a lecturer allowed him to challenge students in his large introductory sociology course to come to terms with the impact of race and gender inequality in their own lives. Although he was honored with the Distinguished Graduate Teaching Award in Sociology several times during his career, Dr. Franklin's success is measured in the lives of the many women and men he has influenced both intellectually and personally.

A strong advocate of social change, Professor Franklin was respected and admired by his colleagues and students for his unfaltering commitment to social equality for all groups of people. As outspoken as he could be in challenging social injustice, he was also a valued, trustworthy, and loving friend who will be remembered for his kindness, humor, and fun-loving nature. He lived life to its fullest and will be sorely missed as a colleague, a mentor, a teacher, and a friend.

On behalf of the University, the Board of Trustees expresses to the family of Professor Franklin its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Miriam Mooney

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 9, 1995, of Miriam Mooney, Professor Emeritus in the School of Music.

Professor Mooney graduated with honors from Western College for Women and earned a M.A. in literature from Vanderbilt University. She then completed advanced piano study at the Juilliard School in New York and with Tobias Matthay in London. She was on the faculty of the School of Music for 38 years and served as Chair of the Keyboard Section of the School of Music from 1955 until her retirement in 1973.

RESOLUTIONS IN MEMORIAM (contd)

Miriam Mooney (contd)

She served on the Board of Directors of the Ohio Federation of Music, the Columbus Symphony, and the Ohioana Library, and was a founder and life member of the Board of Opera Columbus, She also was a member of Wednesday Literary Club and served as a Deacon at the Broad Street Presbyterian Church.

Her many students and colleagues will always remember her kindness and her constructive leadership.

On behalf of the University, the Board of Trustees expresses to the family of Professor Mooney its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Celeste, Colley, Skestos, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

For the purpose of the Research Foundation report, I'd like to call on Dr. Hayes.

Dr. Hayes:

The Board should have the report for October 1995 Grants and Contracts which was previously distributed to each of the members.

Expenditures from external sources are at Tab 1. They are below last year by 8.3 percent for a total of \$56.3 million through October 31, 1995. Much of this reduction in the rate of expenditures is due to the normal conservatism of our faculty waiting to see what is going to happen in Washington as Congress figures out how it is going to balance the budget. The immediate result is that it looks like our return on indirect cost recoveries for this year may be down by as much as two or three percent.

Awards for this year are in excess of \$63.7 million or 3.9 percent below the July to October time period last year. A summary of the awards' total is given in the second section of this report. With the continuing uncertainty surrounding the '96 budget, for most agencies, we're likely to continue to experience further delays in the receipt of new awards. For instance, just last month the National Science Foundation was shut down at the time that the National Science Board was supposed to meet and approve various key programs. So there are a number of activities which have been delayed and the final appropriations for a number of the agencies have not yet been approved for this year.

At Tab 3 there are five projects highlighted that cover the broad range of scholarly activities that receive funding. I'll just mention these for your information. The Center for Human Resources received funding from the Bureau of Labor Statistics for the collection and production of data from the National Longitudinal Surveys. The data are used by economists, sociologists, and other researchers in government, academic research community, and private organizations to examine a variety of policy issues related to the labor market.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

The Byrd Polar Research Center has received funding from NASA for a remote sensing system to be used in the Antarctic continent. Dr. Pollock has received funding from the National Institute on Aging for a study on disruptive nocturnal behaviors of elders residing with caregivers. In addition, several faculty in Pathology have received funds for a multidisciplinary study using boron compound as a capture agent on patients with brain tumors. And Robert Suber, from the Office of Minority Affairs, has received funding for the Upward Bound Project to empower low-income youth to persist in their educational and career pursuits.

In Tab 4 is a complete list of new awards received in October. Tab 5 provides data on the Office of Technology Transfer and Licensing. Some details of this activity were presented to the Educational Affairs Committee, as Mr. Celeste mentioned earlier. At Tab 6 you'll find the list of awards, fellowships, and prizes that have been provided to individual faculty members and we do this once a year. The faculty in the Colleges of Arts and Humanities, in many cases, receive awards directly, as opposed to receiving them through the Research Foundation.

Mr. Celeste, this concludes my report. A motion to approve the research agreement between The Ohio State University and The Ohio State University Research Foundation would be appropriate at this time.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-77

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Thereupon the Board adjourned to meet Friday, February 2, 1996, at The Ohio State University Ohio Union, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND NINETEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 2, 1996

The Board of Trustees met at its regular monthly meeting on Friday, February 2, 1996, at The Ohio State University Ohio Union, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 2, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on February 2, 1996, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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Ambassador Wolf:

Ladies and gentlemen, before we go any further we have a very happy occasion today to celebrate. I hope all of you will join me in wishing President Gee a very happy birthday! We have a birthday cake for him, which is being wheeled in right now.

President Gee:

Thank you very much. I really appreciate this.

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PRESIDENT'S REPORT

President Gee:

I might note that today is Groundhog Day. I was hoping to see my shadow, so I would have a job for at least six more weeks!

Mr. Chairman, I want to make special note of two agenda items to be considered by this Board this morning. The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund is before this body for acceptance, thanks to a substantial gift from Ambassador and Mrs. Wolf. This generously endowed fund will help ensure the future strength of this university and future opportunities for its students.

Mr. Ambassador, I would just note that this commitment is deeply appreciated. Coupled with the time and dedication you have given as a member and chair of this Board, please know that you are making a difference.

Secondly, also on your agenda today, is The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program. When the endowment is fully funded, the annual income will support an intra-scholastic competition and two inter-scholastic competition teams. These mock trial experiences are an invaluable part of legal education. I might just note, that this is something that is very, very important to our Law School and being a faculty member in the Law School, I know how important this is to our faculty and certainly to our students.

So, to both of you I say thank you. This kind of dedication from our own Board is something that we all ought to recognize. Please give these two gentlemen a round of applause.

As has been widely reported, and as will be noted in this meeting, The Ohio State University enjoyed record levels of support for the Campaign during the month of December. Many, many people have "affirmed their friendship" for this great university. As we look to the future, this support will be vital not only to maintaining our strength, but also to building upon it.

The future of America's state and land-grant universities will be shaped by decisions and actions taken now. As you know, thanks to Alan Miller and others, I am

PRESIDENT'S REPORT (contd)

President Gee: (contd)

privileged to chair the Kellogg Commission on the Future of State and Land-Grant Universities.

I will just note that in light of what we are doing at this institution, that this larger commission will be examining the student experience, access to public education, creating a learning society, campus cultures, and outreach for the 21st century.

As we seek to enrich the student experience at Ohio State, we have many partners. The Elaine S. and John C. Rule Study Abroad Fund on today's agenda, will support study-abroad programs for history students, with preference to those studying early and modern Europe. Professor Rule is a noted scholar in that field and Elaine Rule is a public school educator.

We believe that community service also is important to student development. Our University Honors Center is engaged in the Adopt-A-School Program with the Indianola Middle School. This month, the project received a grant from the National Collegiate Honors Council to help link the middle school students to the Internet. Ohio State students will be helping these junior high youngsters develop a home-page for their school on the World Wide Web. Honors students regularly tutor, teach music, and prepare students for proficiency tests.

Service has also been important to another of our other great staff members, Reggie Anglen, coordinator of public relations for our news services office. Reggie directs and produces a weekly radio program, "Insight," and gives his time to numerous community boards. He is a friend and mentor to many students on the campus. Reggie is the 1996 recipient of the Columbus Education Association's Dr. Martin Luther King, Jr. Humanitarian Award, and I am enormously proud of what Reggie does for this University and what he has accomplished.

This month, a graduate student in public policy and management, Jing Shiang, received the 1994-95 Dissertation of the Year Award from the National Association of Schools of Public Affairs and Administration. This is a national competition, and I congratulate not only Mr. Shiang -- who is still Mr. Shiang because he has not yet been adopted by the doctoral program -- but also Professor Ron Huff and his colleagues in the School of Public Policy and Management.

The Ohio State Medical Center received more honors this month. Ours is one of three health care organizations recognized for its program to improve quality and lower costs while maintaining a high standard of patient care. The award was presented by Modern Healthcare.

We are beginning Ohio State's celebration of United Black World Month. A wide array of programs will reach not only our university students, but members of the community. A number of school groups will be visiting the campus to learn more about African-American history.

Earlier this week, we opened the new book depository on Kenny Road, with a capacity of 2 million volumes. Currently home to 300,000 volumes collected from Ohio State libraries and temporary off-campus warehousing, books are stored for preservation and to make room for new acquisitions.

The building also houses the University Archives whose holdings include more than one million photographic images of Ohio State. The depository is climate controlled. Any item can be retrieved through the computerized library catalog system. I was interested to learn that the items are not stored by call numbers -- which is the way I

PRESIDENT'S REPORT (contd)

President Gee: (contd)

was used to finding things "in the good old days" -- instead, they are shelved by size and are assigned location numbers, making retrieval quite simple and storage more efficient, and very consistent with the nature of the new technology, I might note, Mr. Brennan.

Finally, I don't think anyone here needs to be reminded -- as we have walked in here today -- of the weather in January. Our staff in physical facilities did a truly marvelous job clearing sidewalks and roads on the campuses.

I also was made aware of the role of the Department of Geography's Atmospheric Science Lab in America's transportation industry. The lab maintains a computerized forecasting service on-line. An article in the *New York Times* most recently indicated how important the forecasting service is to the trucking industry. Emeritus Professor of Geography Henry Hunker shared a message he received from one official of Schneider National Trucking. He wrote:

"You folks run a tremendous page. I've been using information obtained through it to keep the more than 10,000 truck drivers employed by our company aware of what the road ahead will look like. As the nation's largest truckload carrier, we continually strive to find an edge, and the OSU page has given one to us. We were able to stop most of our trucks west of the blizzard, and so they were productive while others sat in truck stops for two days."

This is yet one more interesting and important service provided by the university.

Mr. Chairman, that completes my report.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Michael McNamara as this month's recipient of the Student Recognition Award. Michael is a junior majoring in microbiology. He has exemplified outstanding service to The Ohio State University and to its students. Michael has been an outstanding volunteer at The Ohio State University and particularly in the Office for Disability Services.

As a group tutor, Michael spends over four hours a week to assist students with numerous academic subjects. He has assisted the blind in taking their examinations by dictating tests for these students and as a test proctor, Michael, supervises students who require additional time to complete their examinations. According to the coordinator of academic support services, Michael has given the Office for Disability Services over 70 hours of volunteer service since July 1995.

Surprisingly, Michael's service to Ohio State as a volunteer does not end at the Office for Disability Services. He has volunteered two quarters at The Ohio State University Hospitals in the Emergency Department and an additional two quarters in Transportation. Michael is clearly an outstanding example of an Ohio State student who has demonstrated commitment to University and community service.

Michael, the Board would like to commend you for your service to this University and its students by presenting you with this month's Student Recognition Award.

February 2, 1996 meeting, Board of Trustees

STUDENT RECOGNITION AWARD (contd)

Congratulations.

Mr. Michael McNamara:

Thank you.

Ambassador Milton Wolf:

All of us congratulate you, Mr. McNamara. Thank you very much, Holly.

(See Appendix XXX for Student Recognition Award, page 665.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Executive Committee of the Hospitals Board met December 21, 1995 and January 25, 1996, at which time it authorized the Hospitals: 1) to purchase the SMS Clinical Information System which will replace the paper ordering process, automate patient order communications, and integrate clinical results into a single computerized patient record; 2) to join the Ohio State Health Network, a formal network of rural hospitals currently in the Healthcare Consortium of Ohio. The Ohio State Health Network will become a sustaining member of Prime Physician Access (PPA), a regional group of primary care physicians who will be a part of the provider network for the HMO being developed by MedOhio Health, Inc.; and 3) to participate in a national not-for-profit organization entitled the National Cardiovascular Network, which is intended to bid on national contracts for health patients.

The Executive Committee also received a detailed financial presentation by management reflecting the need for continuous action to decrease costs and to continue to make changes which will allow the Medical Center to be responsive to the health market place.

In addition, I would like to recommend the resolution to Amend the Hospitals Board Bylaws, as detailed in your Board books:

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS

Resolution No. 96-78

Synopsis: The amendments to the University Hospitals Board Bylaws are recommended for approval.

WHEREAS pursuant to bylaw 3335-103-01 of the University Hospitals Board Bylaws, the University Hospitals Board Bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS the amendments to the University Hospitals Board Bylaws have been endorsed and ratified by the University Hospitals Board on August 24, 1995, as follows:

Amended Bylaws

3335-93-10 Responsibilities of executive director of university hospitals.

The executive director shall have authority as conferred by the vice president for health ~~services~~ SCIENCES and the hospitals board. The executive director shall be responsible for the operation of

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)

university hospitals and shall serve as the chief executive and operating officer. The executive director will coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs with the medical director. (B/T 4/6/90, B/T 2/2/96)

3335-97-01 Committee designations.

The board shall establish an executive committee, a strategic planning committee, an administrative/operations committee, a professional affairs/education/research committee, and special purpose committees. The chairperson of the board shall appoint the board's representatives to the committees; the president of the university may designate any officer of the university to attend meetings of the committees as ex-officio members without vote. The vice president for health ~~services~~ SCIENCES, the dean of the college of medicine, and the medical director, may attend meetings as ex-officio members without vote. As non-voting secretary of the board, the hospitals executive director shall attend all meetings and act as secretary. (B/T 5/2/80, B/T 4/6/90, B/T 2/2/96)

3335-97-02 Executive committee.

- (A) Unchanged.
- (B) Composition. The executive committee of the board shall consist of: the chairperson of the board, who will serve as chairperson of the committee; the vice chairperson of the board; the immediate past chairperson of the board; the president of the university; and the chairpersons of all standing committees of the board, and the two trustee members of the board. The vice president for health ~~services~~ SCIENCES, or other officer designated by the president of the university, and the dean of the college of medicine, the medical director, the hospitals executive director, the chief of the medical staff, and the chief of staff elect, shall serve as ex-officio members without vote.
- (C) Unchanged.

3335-101-07 Hospital clinical departments.

- (A) Appointment of the chief of each clinical department is subject to approval by the board on the recommendation of the dean of the applicable professional school and the vice president for health ~~services~~ SCIENCES. All such appointments shall be periodically reviewed by the board. Chiefs of clinical departments vacancies may be filled on an interim basis at any time by action of the dean of the appropriate professional college, after consulting with the board. (In general, the chiefs of clinical departments will be chairpersons of corresponding academic departments in the medical college.)
- (B) Unchanged.
- (C) The dean of the college of medicine ~~serves as the chief medical officer and~~ shall appoint a medical director who SHALL SERVE AS THE CHIEF MEDICAL OFFICER WHO reports to the dean and to the board. In matters relating to medical care in the hospitals, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the medical director, who is accountable to the dean of the college of medicine and to the board. The dean in this capacity is accountable directly to the vice president for health ~~services~~ SCIENCES and to the board. If one individual holds both the dean and vice president position, the medical director will serve as the chief medical officer in the hospital.

Balance unchanged.

NOW THEREFORE

February 2, 1996 meeting, Board of Trustees

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)

BE IT RESOLVED, That the foregoing amendments to the University Hospitals Board Bylaws be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

At yesterday's meeting the Committee discussed two issues relating to students as the principal client and customer of the University. Mary Basinger, Director of the Student Advocacy Center, and Rich Hollingsworth, Special Assistant to the President, delivered a presentation on the new Student Advocacy Center and the phase-out of the Ombudservices Office.

The Student Advocacy Center originated from a recommendation in the CUE report and was modeled after a similar center at Indiana University. Any University student with a concern, issue, or problem can come to the Center and ask for help. So far the Center has handled financial aid, academic, and other concerns simply dealing with students who need to be pointed in the right direction.

To give you an example of the Center's success, one student was quoted in yesterday's Lantern as saying, "I would not have made it through my first quarter without the center." Another student had a financial aid concern resolved in a matter of hours after spending nearly two weeks cutting through the red tape with the University. With success stories like these, the Center's popularity is guaranteed to only increase in the future.

The Committee also discussed a presentation yesterday from the University Career Services Committee, which was formed in part to examine how Ohio State can better prepare its students for employment and/or graduate education. National trends have indicated that getting a job after graduation has surpassed the general desire to gain education beyond high school as the most important reason to go to college.

Improving coordination among existing career and placement units and capitalizing on technological advances were among the solutions recommended in the presentation yesterday. The Career Services Committee also proposes establishing a university-wide career resource library so that students all over campus can have a single place to go and explore career information and opportunities.

Let me editorialize a bit by saying that these initiatives will not succeed without the strategic vision and support of this Board and the administration. Our ability to prepare students for the marketplace and the world they will face after graduation is growing increasingly critical not just to students, but also to employers.

In the report you were given from the presentation, it was reported that, "seven out of every eight alumni" stated that improved career assistance or internship development was the most important service Ohio State could individually provide. Building a vision and culture that links our students with more job and career opportunities is essential to competing in a technological age, attracting better students, and telling the world about the value that an Ohio State education will add to a student's potential.

February 2, 1996 meeting, Board of Trustees

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

The Committee intends to revisit these issues in the future by building on the momentum and perspective we gained in our recent retreat.

I would now like to call on John Wilhelm, who will deliver this month's report from the three student governments. Welcome, John.

Mr. John Wilhelm:

Good morning. I believe that the last time we saw each other we were trying to get the most out of our Citrus Bowl experience by hanging around the baggage carousel until the wee hours of the morning; and although it may be cold today, at least we are not wet. So I think that is a good start.

Sean Ruffin, IPC President, and Kellie Hay, from CGS, have been coordinating the selection process for the new Student Trustee and are pleased to report that things are proceeding on schedule and according to plan.

USG would like to announce that 15,000 teacher evaluations have been distributed this week and are available around campus, and welcomes feedback surrounding this issue. The Council of Graduate Students would like to highlight our upcoming Graduate Research Forum. The Forum is our flagship event and is the most notable event of its kind at any university in the nation. We would like to thank the Office of Research and the Graduate School for their continued support of this event.

Additionally, I would like to take a brief moment and mention that the three student governments are in the initial stages of organizing a joint task force to improve the child care opportunities for all students. Changing student demographics have significantly increased the need for these services not just at Ohio State, but across the country. We hope to be at the forefront of designing solutions to this situation. We will be seeking your support for our initiatives in this area.

Finally, on behalf of all students, I would like to welcome Tami Longaberger-Kaido to the Board of Trustees and encourage her to continue the fine traditions of this Board in its attention to student issues at Ohio State.

Also, I was tapped on the shoulder by Campus Mail and they had a birthday card that needed to be delivered here today from the students of Ohio State to the President.

President Gee:

Thank you very much, John. I appreciate that.

STUDENT PRESENTATIONS TO BOARD

Mr. Smith:

Today we have a number of students on the agenda who will share with us their experiences and concerns at the University. Under the leadership of Student Trustee Holly Smith, the Board has selected five students who will talk to us for a few minutes. I would now like to now turn it over to Holly, who will explain a little bit about how these students were selected and introduce them. Holly --

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. Smith:

Thank you. Today we have the unique opportunity to hear first-hand the experiences of five students here at Ohio State University. These students were selected based on a form that they submitted to the Ohio Union office. This group will share with us a broad spectrum of issues that impact this University daily. I strongly believe that this is a positive experience both for the students and Trustees. The Trustees will have the opportunity to gain a greater insight into student life and concerns, and the students will be able to effectively convey their concerns and issues.

First of all, I would just like to say that I am delighted to welcome each of these five students. The first two students who will address the Board are Pamela M. Cusick and Roberta Rindfleisch, graduate students in the College of Social Work. Welcome.

Ms. Pamela M. Cusick:

Thank you very much for this great opportunity. My name is Pamela Cusick and I am a master's student in the College of Social Work at the Mansfield Campus.

I am a non-traditional student. I have found it necessary to further my education and get my master's, but continue to work at the same time. Luckily, the Regional Campuses offer an accelerated program that allows us to attend classes in the evenings and on the weekends. I am able to complete this degree in two years on the Mansfield and Columbus Campuses.

What Roberta and I are here to do today is advocate on behalf of the non-traditional student to provide this same type of a program on the Columbus Campus. There are two types of programs in the College of Social Work: 1) the accelerated program where you can go full-time and complete your degree in two years; and 2) a part-time program that you can participate in, but it can take up to four to five years, depending on your stamina to complete the degree.

We are advocating that the same programs that are offered on the Regional Campuses, Mansfield and Lima, respectively be provided in Columbus so that non-traditional students can attend these classes in the evenings and on the weekends and still get a Master's degree from the College of Social Work.

One of the reasons that I did apply to the Mansfield Campus is that in the year I applied, there were over 700 students who applied to the College of Social Work to get their Master's degree in Columbus. Over 700 students for 120 student positions. There is a need in this area for master's students. A non-traditional program would open up this opportunity to people who work full-time -- need to work full-time -- and have a family. You can't afford to go to school without a job in most situations.

I happened to have read the Lantern last Wednesday -- and congratulations, President Gee on your nomination to the Kellogg Commission -- and the Commission's five goals are: 1) the student experience; 2) access to public education; 3) creating a learning society; 4) campus cultures; and 5) responsible engagement and outreach for the 21st century. What a better opportunity there would be for the students of the College of Social Work here in Central Ohio to receive a Master's degree and be able to get a job -- successfully complete the program.

Roberta and I are cohorts and she is going to tell you a little bit about her experience as a graduate student here on the Columbus Campus.

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. Roberta Rindfleisch:

Thanks, Pam. Thank you all for the opportunity to discuss our concerns today. I am very proud to be a student in The Ohio State University College of Social Work Master's Clinical Program. My father recently retired from teaching here and I have great respect for the professors in the College, but I also have concerns as to the attitude within this College towards the non-traditional working students.

I am a product of a local adult degree program at the undergraduate level. I know how difficult it is to work full-time, perform a field practicum, carry a class load, keep a grade point average up, and take care of a family. Upon scheduling for classes in the Master's program last fall, it was explicitly clear through conversations with College staff that non-traditional students were not "catered to" and that is in quotes.

Personally, I did not enter the program to be catered to. I found these statements to be very condescending and disrespectful. Many of my student peers have experienced much the same attitude, which is reflected in their frustration towards faculty and staff of the College. Adult students receive little support or flexibility on the job for their educational goals and when combined with the College's attitude of inflexibility -- it makes for a very difficult situation. I have heard this on many occasions with students in my classes.

The field of social work is comprised of diverse individuals from all lifestyles, working to make life better for all of us. It is of concern that a great deal of emphasis at the College is on the younger, traditional students within its operational levels. While I do not begrudge the younger traditional student, I would like to see an openness or willingness to consider more closely the needs of the non-traditional student.

As Social Work students, how better to learn advocacy at the academic level than to feel the empowerment of an organization which respects what a student brings to others, no matter what age they are and no matter what stage of life they are in. Rather than making non-traditional students fit a mold, why not create a new agenda or paradigm for growth within a great university for the many years to come.

We thank you very much.

President Gee:

Could I just ask a couple of questions? Did both of you do your undergraduate work here earlier? Tell me about your undergraduate experience.

Ms. Cusick:

I initially started my undergraduate work at OSU Lima. In my junior year, I commuted from Lima down here two days a week, and in my senior year I moved down here and graduated in 1992.

President Gee:

In 1992 -- so you are a fairly recent graduate of the institution as an undergraduate. Did you go directly into the Master's program?

Ms. Cusick:

I waited a year.

February 2, 1996 meeting, Board of Trustees

STUDENT PRESENTATIONS TO BOARD (contd)

President Gee:

Roberta, what about you?

Ms. Rindfleisch:

My undergraduate degree is in Gerontology from Ohio Dominican College, and I graduated in 1991. I waited a few years, got some experience, and then went back and applied for the Master's program.

President Gee:

I think that it is important for us all to hear your background. The reason that I asked that question is that even though you call yourselves non-traditional students, I would submit to you that in the world in which we now are living, that you are increasingly the traditional student. Those bright young folks that you see behind you who have always been designated the traditional student -- the 18 to 22 year olds, "thank you very much, come get a degree, and join a fraternity and a sorority and that's the way that life is" -- their challenges are increasingly different. But the truth of the matter is that universities -- unless they are configured to serve you -- are not going to be serving very many people. The life-long learning, however we designate it, is actually going to be configured by the strains and constraints that you all bring to the table. We are in the throws of becoming a 21st century university and part of that real struggle is to identify who our customer is, the clientele, and how we serve them. I think that is very much the issue that you brought to the table.

We had a discussion in this very room about two weeks ago about this and that discussion continues. So your plea is not falling on deaf ears. Actually we are all struggling not with whether we have to do the kinds of things that you are talking about, but how quickly we can do it with the strains of quality that we think that we need to bring to the table. Thank you very much.

Mr. Brennan:

I would just like to add that we all admire both of you very, very much.

Ms. Cusick:

Thank you very much.

Ms. Rindfleisch:

Thank you for the opportunity.

Mr. Smith:

Thank you, Pamela and Roberta. When Holly and I were discussing about how best to introduce the students we agreed that we should do the introductions on an alternating basis. So at this time, I would like to call on Kayvan Keyhani to address the Board. Thanks for coming today.

Mr. Kayvan Keyhani:

My name is Kayvan Keyhani and I am a first-year medical student at Ohio State University.

STUDENT PRESENTATIONS TO BOARD (contd)

President Gee:

Where did you do your undergraduate work, Kayvan?

Mr. Keyhani:

I just finished my undergraduate work this summer at Ohio State.

President Gee:

Great, so you are in the continuing mode.

Mr. Keyhani:

I am quite continuing and actually in dire need of a break, but we won't discuss that. That was an argument that I had with my parents, but I won't get into that.

I really would like to thank the Board of Trustees for listening to me. It is extremely empowering to be able to have these core complaints that you have been carrying around for years and always complaining to your friends and people, and then to one day have the opportunity to come here and actually get to the heart of the matter. Whether or not you are in the position right now to do anything about these things is irrelevant. Just the fact that I was able to share these with you is extremely great. The mark of a great empire is the ability to keep in touch with its students and constituents. So I thank you.

I came to the Ohio State Medical School, over many other schools, basically because of what I saw happening on Twelfth Avenue. The whole of Twelfth Avenue -- I graduated in four years and a quarter -- changed in four years. I have never seen such growth. The entire Avenue used to be just three or four buildings, and by the time I graduated and entered Medical School, the entire Avenue was lined with Medical complexes. I realized that as a clinician you couldn't ask for anything better than to be here because of the incredible opportunities that I would be afforded in any specialty I would later choose. The investment in growth that Ohio State has committed into its Medical Complex was definitely the number one prevailing reason that I chose this school.

Another great thing that I would like to comment on -- before I start into my complaints, I guess that is the best way to say it. Even though the excellence of the University goes unspoken everyday and I am here to talk about some of the things that maybe you haven't heard about -- one of the things that I have noticed recently is the physical grounds. I have always remarked when I visit other universities that my friends go to -- where the price tag is around \$22,000 in-state or out -- that it looks great here. There are nice entrances to the university, there are great trees everywhere, it is well manicured, and it looks like you are on a college campus. I have to say in the last four years, ever since Dr. Gee came here, I have noticed quite a change in the physical appearance of this University. I have to congratulate the University and the Board of Trustees on this magnificent change. I think it totally gives you a different psychology when you are on this campus and when you see nice facilities.

The commitment to investment and research growth are all wonderful, but on the other hand I see some really basic needs of the students going completely unfulfilled. I had the opportunity to come here about an hour earlier to hear a little of the proceedings, and the price tag for some of these things would be so trivial compared to the numbers that we were talking about. I will just share with you one of them and it is called Larkins Hall.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Keyhani: (contd)

I was here for the last four years and for the whole debate on whether we needed a new Ohio Union. Although I believe that we need a new Ohio Union and I voted for it, I think one argument that just went totally unfulfilled was the commitment of this University to the health of its students. Larkins Hall is the smallest complex that I have visited in the twelve interviews I had at different medical schools.

Dr. Gee, one place that you may not be unfamiliar with, I think, is the University of Colorado. They had an incredible physical facility where --

President Gee:

It is called, "Gee Memorial Hall."

Mr. Keyhani:

Basically my friends are in disbelief when I tell them about the University of Colorado's physical facilities for exercise. They have more than just one room and one weight set. At Larkins Hall if you want to lift weights, there are two weight sets ranging from 10 to 70 pounds, that is what we consider a weight set. Two weight sets for 50,000 people who would want to work out. At the University of Colorado, you basically have a whole weight set to yourself. You have a hall that drags on and on. Now granted, the University of Colorado has quite a different tuition price tag and we can all contribute some of these things to that. On the other hand, two weight sets for 50,000 students -- and the price of these weight sets amounts to less than \$5,000 each -- should be rectified.

Another huge problem is that we have one area to ride the bikes. Last year they put in a tread mill on a trial basis and received overwhelming input, "yes, yes, yes, we love this tread mill, we love this tread mill." They pulled the tread mill out and said, "we don't have any more money, we can't buy it." Yet you had this forum for input from the students, and they wrote we need a tread mill. One tread mill costs less than \$500.00 -- one tread mill. I mean the University's Office of Physical Facilities is really responsive to us, as far as answering our complaints. They have a whole board for that -- "Sorry. We loved your suggestion, but we can't put another tread mill in. We don't have a tread mill, we can't even do that. We don't have the money right now." There are 12 bikes there, I believe, and I calculated that that works out to 3,500 students for every bike.

The answer most of my friends have chosen is, "Oh, just go buy a membership at any of these local workout places; Columbus is full of workout places." I submit, that is a poor, poor excuse. I do not want to pay money anywhere else when I am paying tuition at this University. I want to be shown that there is a commitment to my health and to my exercise.

I would also like to relate one other problem in Larkins Hall. The place is so hot it is unbearable -- even when it is 15 degrees below zero outside like we are at right now. You can ask anyone who works out there who hasn't bought a membership at Sawmill, and they will tell you that they can't believe it. The people in administration there who don't workout tell you, "boy you gotta be real tough because that temperature is up there." They have assured me that the temperature in there is not fatal.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Keyhani: (contd)

I said to them that I have a little experience with physiology and I am a healthy, fit person, but when I walk in there I break into a sweat without even pedaling. That can't be too good. They assure me that, "No, no it is not fatal. Nobody will die and if it gets dangerous we are going to close the place down, we did four times last summer." I was very impressed with that and I thanked them.

There used to be a huge fan in there that used to circulate the air -- and this is an example of runaway bureaucracy -- they pulled the fan out of there and put it in the aerobics room, which is in equal need of circulation of air. I complained four distinct times, "Can we have the big fan back?" They said, "we don't have the money for a big fan; we put in four little fans." But it doesn't equal one big fan. I am at a loss as to how this could occur and they say that you have to write to President Gee. I asked if there was anybody less than President Gee that I could write to so that I could get a more immediate response. They said, "No, President Gee." So here I am complaining about a fan. Trivial but important nonetheless.

The other thing, I was reading in the Lantern -- and I would like to point this out to the Board of Trustees and the President -- about the leadership in the area of environment. If we are not leaders in the area of environment, then I ask who can be? I mean the businesses are under pressure for profit margins and if the University is not dedicated to the overall health of its community, then who will be dedicated to the overall health?

The Ohio State University in September 1994 purchased 1,500 acres of the Firestone Estate. Now this was a man who kept 1,500 pristine acres untouched for his hunting. It has 500 acres of untouched wetlands and hundreds of acres of mature woodlands and is home to endangered Tamarack trees. This area is located next to the very nice suburb of Bath Township. In a survey conducted there, 61 percent of the residents said that they were willing to pay higher property taxes to have the Township purchase the estate and designate it as a nature preserve.

On the other hand, in discussions with a liaison with the Board of Trustees -- that I have been reading here from an environmental group on campus -- OSU refuses to attach any environmental conditions to the sale and then refuses to section off any of the land. Bath Township cannot afford all 1,500 acres, but they can buy 1,000 acres. Ohio State has expressed that they would like to sell all of it in one parcel and obtain the maximum profit, which would be -- I guess the market is -- \$10-15 million. That is from September 1994 on a \$5 million purchase price.

Now I agree to research and commitment to growth and everything involved in that. I came here because of that commitment. On the other hand, I think that there needs to be a line drawn where leadership is cognizant of what we need to have a profit margin on and what we don't need. There have been 10 universities, including this University, that have expressed interest in sponsoring students and research activities there. I think that if there is a need and there are people who want to do research and find this place viable for research, than perhaps the idea of selling at a maximum price, or the idea of sticking to your guns, should be left behind in view of a more progressive tactic.

Thank you for hearing me. Thank you very much.

Mr. Smith:

Thank you, Kayvan.

STUDENT PRESENTATIONS TO BOARD (contd)

President Gee:

First of all thank you for coming, I think that was very helpful. Let me note to you that I couldn't agree with you more, and we do have very serious plans about renovating Larkins Hall and this facility.

I'd also note to you -- because I know this case very clearly and I hope that all of the students hear this -- that the University of Colorado charges a substantially higher tuition. The students there decided, without a vote, that they wanted to have a new facility and they are paying an extra \$250 a semester for that. That is a student run and student owned facility for which they are paying the full cost. You need to fully recognize that. So with all of this does come a price tag which we are fully willing to talk about, but ultimately we all have to come to the table on this. Thank you very much.

Mr. Keyhani:

Thank you.

Ms. Smith:

The next student who will address the Board is Bonita R. McGee, a senior majoring in Finance and International Business.

Ms. Bonita McGee:

Hello. First I would like to greet the Board and everyone here on this cold morning with the words of peace, "asalaamualaikum." My name is Bonita and today I wish to share with you experiences, concerns, and aspirations of the Muslim community here at The Ohio State University.

A Muslim friend of mine, from London, once observed that we as Muslims are an invisible minority here on this campus. And when I stop to think about my experiences over the years -- how difficult it was to find resources where I could practice my religion, or literally not eating some days when I lived in the dorms because the cafeteria system, at the time, was not sensitive enough in recognizing the Muslim's observance of Ramadan -- I can conclude that my friend's observation was correct.

The hostility and misconceptions of Islam that hold true nationwide, manifest themselves right here at this University. Muslim women are being ostracized by both men and women because of the proper dress they choose to wear and just last week, in this very building, a bulletin board on Islam was vandalized. What are we as an OSU community to do?

First, I would like to add that we as a Muslim community understand that we also hold a stake in making the term, "invisible minority" an untruth. Islam is a universal religion. We are embraced by peoples of all racial, social, and cultural backgrounds. Organizations such as the Muslim Student Association and the Islamic College group, aid in not only spiritual support for Muslims but also promote Islamic understanding and interfaith activities in this sometimes hostile environment of The Ohio State University.

Today I am proud to say that the Dates and Data Religious Life section now includes a listing of local mosques. Why?, because I wrote a letter and SCC responded. I remember speaking with Becky Parker a few years back, after my concerns over the many difficulties of Muslims observing Ramadan in the dorms. She told me about

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. McGee: (contd)

the new Buckeye ID System, and I was reassured.

So you see, I understand that you can raise your voice and act and that makes a difference. I am here today to inform you that we, the Muslim community, will not be invisible any longer and we will continue to build upon what we are doing. For it is our obligation as Muslims to struggle to make this environment better for all Muslims and by doing that making the OSU community better for everyone. We maintain the right to voice our concerns and to critique policies of the University that we feel to be problematic to our communities.

We understand our obligations and we are ready to step forward. What we ask from you is that you meet us halfway in trust, fairness, and integrity. So sit with us and talk with us for we will no longer be an invisible minority at The Ohio State University.

Thank you.

Ms. Smith:

Bonita, how do you feel that Ohio State could better address the concerns of minorities and different cultural groups that are on campus?

Ms. McGee:

I think with respect to cultural minority groups -- even though I do not like the term minority but, albeit -- they are very good at expressing their concerns. I know that in the past, minority groups have come before the Board and periodically have expressed their concerns and I think that needs to continually happen. I think that these concerns happen in cycles and needs to stop happening in cycles. There needs to be a consistent commitment from the University, and it can't be something that is in today and out tomorrow.

We have to understand that we are constituents here and our concerns are legitimate and our concerns don't go away in a few months. We have to be vigilant, and students need to keep an open dialogue with the University. I know that in the past the dialogue has sometimes been hostile, but we need to keep reaching out our hands to one another. It can't just be students reaching out our hands to you, you have to reach out your hands to us also, because we will tell you our concerns and we will work with you. We don't want to work against the University, because we are all trying to graduate and educate one another here.

Mr. Smith:

Bonita, are you observing Ramadan right now?

Ms. McGee:

Yes. We are observing Ramadan right now, it started two Mondays ago. We also will have an interfaith program next Friday at the Hale Black Cultural Center, and we are inviting people of all faiths to come and join us, so you can understand a little bit more about us. You have no idea the questions I get about Ramadan and how torturous it is or what do we do and things like that. That type of ignorance needs to be alleviated. There is no reason why we should be in such a state of ignorance about a religion that's the fastest growing religion in the world and at this Ohio State University.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Smith:

Thank you very much. Our final student will be Mara Levine, a senior majoring in Occupational Therapy.

Ms. Mara Levine:

Members of the Board of Trustees, good morning and thank you for providing this opportunity for students to be heard. My experiences could have happened to anyone on this campus, so I feel confident in saying that my general issues are similar to those of other students.

Ohio State displays great effort in providing excellence in academics, athletics, and activity opportunities for its students. Many times this effort is rewarded with smooth running programs; however, all programs are not perfect and quite often the students suffer.

For example, many undergraduates come to Ohio State with one major in mind, then change their mind again and again. Or they come completely undecided. That was the case with myself. I remember turning to my advisor for guidance and after discussing options my freshman year, we planned out a schedule that worked toward possible majors and kept me exploring in all of the liberal arts areas as well.

Unfortunately I never saw that advisor again, he left and so did the next three advisors that I received. In fact, I had a total of four more advisors before being shoved into an exploratory student category which is also known as being a junior stuck in UVC. Meanwhile, I was trying to sort out which courses would grant me academic satisfaction without destroying my GPA while meeting the prerequisites of my intended major, my intended minor, and my unintentional backup plan.

Luckily my story has a happy ending as I was accepted into my program of choice and have actually completed all of my GEC's. However, I still hear my friends complaining about getting mixed messages, and not getting all of the answers and information that they could from their advisors. They are uncertain as to how to plan their courses in order to graduate on time.

I strongly urge everyone to listen when students voice their concerns about frustrations in the academic advising situations because they are not unfounded. Additionally, I also recommend that the suggestions of the Academic Advising Association of Ohio State be considered, because sometimes students are not aware that there are issues on the other side of the table and that could be really pertinent. I think if we focus on this problem, students can obtain excellence easier at Ohio State.

My next issue that I wanted to discuss is actually piggybacking off of Kayvan. I participate in activities at Larkins Hall -- and now you know what it is from Kayvan -- but I just wanted to fervently, fervently ask that we really try to procure the funds to definitely renovate Larkins.

I also have a big suggestion, we need to put in coin operated lockers in the areas to replace the hooks that say, "high theft area" because that is kind of silly. I was a recent victim of theft at Larkins. My winter jacket was stolen from a public locker, but they left my boots, which was good because it was right after that snowfall.

We have the answers -- at the OSU bookstores they use the coin operated lockers and it is fine. I just wanted to add to all of Kayvan's pleas that we need to work on

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. Levine: (contd)

Larkins Hall, because the safety there is important. I felt I could get out of this University without being a victim, but I didn't.

I am more at the end of my undergraduate academic career than I am at the beginning, but I always remember my first quarter here because I went in to see my professor. He was a professor teaching American History, Mansel Blackford, and he spoke to 400 students. I went in as this little freshman saying, "Hi, how are you?" He was kind, he tried to convince me to major in History, and he gave me his expectations of students.

I thought that would be it, but almost weekly throughout the rest of the quarter he stopped during class to check up on me. This is a class of 400 students, and I often sat in the back trying to rest a little. But he really sought me out to hear my concerns and to see how I was doing. What was truly special was that he continually recognizes me every time we've met on campus. Although it has been three years since I have taken that course, and I know my name now escapes him, I am his face from the past as he likes to call me. I know every time I run into him, I remember how small this school can be and that makes me happy.

Serving on the Board of Trustees indicates your loyalty and commitment to this University. I just wanted you to know that despite the kinks and the run-a-round students sometimes get, I feel that way too. Thank you.

Mr. Celeste:

Mara, on the academic advising issue -- other than people disappearing when you were trying to relate to them -- what specific things do you think they could be doing?

Ms. Levine:

I think that, especially in the undecided areas -- that is called UVC right now -- those advisors have to be very, very sensitive and very aware to the changing requirements and prerequisites for all of the degree granting programs here. I was undecided and one of my fields of study was a professional program. It was very competitive and really all I should have been worrying about was my grades instead of exploring everything. I was kind of lead in a different direction and my grades suffered. So I think that that is something that is really important.

Also, information needs to be consistent and current. For example, one of my sorority sisters took a biology course and the next day they came in and said, "Oh, it is not worth it, you shouldn't be taking this." She had to repeat two classes of biology for no reason -- although she is very good in biology now. Things like that would be very helpful, especially keeping consistent counselors for the younger students and during their sophomore years when changing majors really does seem to occur a lot.

Ms. Smith:

Thanks, Mara. I would just like to thank each one of these five students for sharing their experiences and concerns with the Board of Trustees. I believe that their experiences have allowed both the Board and students to better understand one another. I believe that it is vitally important that communications between students and the administration at Ohio State remain very open and productive. Thank you, again, Pamela, Roberta, Kayvan, Bonita, and Mara for sharing your experiences. We all appreciate that.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Smith:

Ambassador, that concludes my report. I would like to thank you, the President, and all of the Board members for allowing the students this opportunity today. Thank you very much.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Before I begin, I'd like to thank Tom and Holly for putting together the presentations. I'd also like to thank the students for bringing up the issues that they did and know that we heard them, will take them to heart, and will consider everything that was brought up.

The Educational Affairs Committee did meet earlier this morning and I might just mention one thing before I talk about the meeting. Gordon alluded to some ongoing discussions that the Board has been having about excellence in the issues of teaching. I think that the Board is excited about the fact that we can have this dialog and it is one we wish to continue. We are excited about the caliber of people that we have running the University to make that happen and appreciate all the efforts that they've been putting forward.

In that light, I would like to raise up the Committee work this morning that focused on discussions with Vice Provost Bob Arnold, and Vice Presidents Williams and Pichette on the implementation of recommendations in the CUE Report. First was the University Departmental Teaching Excellence Award. This is the beginning of a process -- the awards will be presented at the June graduation -- to focus attention on the importance of teaching excellence, particularly as it pertains to the works of a department in that area. Secondly, we also talked about the efforts of the University on entering students with the help of a Transition-In Task Force and the work that they've been doing.

THE THINGS GONE RIGHT AWARD

Mr. Celeste:

I would like to call on Provost Sisson and Vice President Williams for a special presentation that we've coined, "The Things Gone Right Award."

Provost Sisson:

Thank you, Mr. Chairman. I'm delighted that we do have this award apropos of the context of things that aren't going quite as right as they should -- as we have heard from the very excellent presentations of our students. This is an award -- The Things Gone Right Award -- which the Offices of Student Affairs and Academic Affairs has awarded once and will award periodically to those who have gone beyond the call of duty in furthering the excellence of this institution. I would like to now call upon my good colleague here to make that presentation.

February 2, 1996 meeting, Board of Trustees

THE THINGS GONE RIGHT AWARD (contd)

Professor David Williams:

Thank you. As we always try to do, this is a surprise and the Provost had to stall because one of our surprisees left the room. Mary Basinger and Kim Pachell, would you both please come up!

Let me read this:

"Congratulations to the Student Advocacy Center for helping students help themselves. The staff in the Student Advocacy Center has created a respectful and responsible place for students who have simple questions and complex problems. Retired faculty and staff volunteer with their understanding that Ohio State and its vast network of resources provide a valuable service for students who ask for help at our large University. Thanks for making a difference one student at a time."

As Tom quoted earlier -- I want to give you the exact quote from the Lantern, he didn't make this up -- this is from a transfer student majoring in education:

"The Student Advocacy (Center) is my best friend. I would not have made it through my first quarter without the center." He goes on to say, "I go straight to the center. You will have an answer, no matter what, within a week."

I'd also like to add the Center has been open only officially for one quarter and has already been contacted by 500 students, of which 200 of those students they were able to give a quick referral or answer to within a matter of 48 hours.

Ms. Basinger:

Thank you.

Ms. Pachell:

Thank you.

Mr. Celeste:

Congratulations to the winners and thank you, David and Mr. Provost.

Mr. Celeste:

I believe, Mr. Provost, you have some resolutions to present to us for consideration.

Provost Sisson:

Thank you, again, Mr. Chairman. I would like to present the following resolutions for the attention and action of the Board:

February 2, 1996 meeting, Board of Trustees

**CREATION OF AN INSTITUTE FOR
BEHAVIORAL MEDICINE RESEARCH**

Resolution No. 96-79

WHEREAS the proposed Institute would enhance the University's competitiveness in a promising emerging field of research; and

WHEREAS it would facilitate and enhance continuing cooperation among a multi-disciplinary group of researchers who have already enjoyed considerable success working together; and

WHEREAS it would enhance this multi-disciplinary group's ability to attract research funds, graduate students, and post-doctoral researchers; and

WHEREAS the proposal satisfies Faculty Rule 3335-3-36, dealing with the establishment of academic centers, concerning the rationale for a center, membership/involvement, administration, budget and funding sources, and evaluation; and

WHEREAS the proposal to create an Institute for Behavioral Medicine Research has the approval of the Council on Academic Affairs, and was approved by the University Senate at its December 2, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of an Institute for Behavioral Medicine Research is hereby approved, effective immediately.

NAMING OF DEPARTMENTS

Resolution No. 96-80

WHEREAS on June 3, 1994, the Board of Trustees approved the administrative reorganization of the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS as a result of the administrative restructuring within the College of Food, Agricultural, and Environmental Sciences, the Department of Horticulture and the faculty in agronomic crops from the Department of Agronomy were consolidated to form a new department to be named the Department of Horticulture and Crop Science; and

WHEREAS as a result of the administrative restructuring within the College of Food, Agricultural, and Environmental Sciences, the Departments of Animal Science, Dairy Science, and Poultry Science were consolidated to form a new department to be named the Department of Animal Sciences; and

WHEREAS the names are appropriate to the curricular offerings and to research foci of the new departments; and

WHEREAS the proposed names for the two departments have been discussed with the faculty within the College, and have been approved by a vote of the faculty; and

WHEREAS the proposed changes have the approval of the Council on Academic Affairs, and were approved by the University Senate at its December 2, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name changes created by the administrative reorganization within the College of Food, Agricultural, and Environmental Sciences are hereby approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-81

Synopsis: Approval of the following amendment to the Rules of the University Faculty is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendment to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed change in the Rules of the University Faculty was approved by the University Senate on December 2, 1995:

Amended Rule

3335-3-03 The president.

(A) and (B) unchanged.

(C) After consultation with the steering committee of the university senate, the president may recommend to the board of trustees candidates for honorary degrees. The number of candidates so recommended shall be limited to ~~four~~ EIGHT per calendar year. This right and its limitation in no way abrogates the power of the university senate to recommend candidates for honorary degrees (rule 3335-5-41 of the Administrative Code).

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 96-82

Synopsis: The awarding of honorary degrees to Chang L. Tien and Leon H. Sullivan is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Chang L. Tien
Leon H. Sullivan

Doctor of Engineering
Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 96-83

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 1, 1995 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons and Directors, Leaves of Absence Without Salary, Leave of Absence Without Salary -- Continuation, Professional Improvement Leaves, and Emeritus Title as detailed in the University Budget be approved and Medical Staff Appointments (James Cancer Hospital) approved January 24, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board, the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 16, 1995, by the Hospitals Board be ratified.

Appointments

Name: JOSEPH W. RICH
Title: Professor (The Ralph W. Kurtz Chair in Mechanical Engineering)
Department: Mechanical Engineering
Term: January 1, 1996 through June 30, 2000
Salary: \$89,976.00

Name: RENE M. STULZ
Title: Professor (Everett D. Reese Chair of Banking and Monetary Economics)
College: Max M. Fisher College of Business
Effective: February 1, 1996
Salary: \$158,496.00
Former Position: Professor (The Ralph W. Kurtz Chair in Finance)

Appointments

July 1, 1995 through June 30, 1996

School of Public Health	Randall E. Harris, Interim Director
Slavic and East European Languages and Literatures	Anelya E. Rugaleva, Acting Chair

October 1, 1995 through September 30, 1999

Art	Georg R. Heimdal, Chair*
French and Italian	Robert D. Cottrell, Chair

Reappointments

July 1, 1996 through June 30, 2000

School of Music	Donald B. Gibson, Jr., Director
Theatre	Kathleen F. Conlin, Chair

*Correction in dates

Leaves of Absence Without Salary

MICHAEL L. KAMIL, Professor, Department of Educational Theory and Practice, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1996, to accept a Visiting Professorship at Stanford University.

HAJIME MIYAZAKI, Professor, Department of Economics, effective Summer Quarter 1996, to conduct research at Osaka University Institute of Social and Economic Research, in Osaka, Japan.

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

PHILIP L. SMITH, Associate Professor, School of Health, Physical Education, and Recreation, effective Autumn Quarter 1995 and Winter Quarter 1996, to be a Visiting Professor in Philosophy of Education at Harvard University.

VICTORIA E. URIS, Associate Professor, Department of Dance, effective Winter Quarter 1996, to prepare for a multimedia performance at the Wexner Center for the Arts in March 1996.

JOSEP FONTANA, Assistant Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 1996, to accept a position at the Pompeu Fabra University in Barcelona, Spain.

XIAOTONG SHEN, Assistant Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 1996, to do research with Wing Wong from the University of Chicago and the Chinese University of Hong Kong.

Leave of Absence Without Salary--Continuation

ELIAS L. KHALIL, Assistant Professor, Department of Economics (Mansfield Campus), effective Spring Quarter 1996, to continue his research.

Professional Improvement Leaves

DAVID R. DOWTY, Professor, Department of Linguistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

HENRY H. GLOVER, Professor, Department of Mathematics, effective Spring Quarter and Autumn Quarter 1996, and Winter Quarter 1997.

DAVID B. MIN, Professor, Department of Food Science and Technology, February 25, 1996, through August 24, 1996.

DIETER WANNER, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARTIN D. CAFFREY, Associate Professor, Department of Chemistry, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARJORIE K. M. CHAN, Associate Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 1997.

KATHY M. FAGAN, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 1997.

EVE R. LEVIN, Associate Professor, Department of History, effective Winter Quarter and Spring Quarter 1997.

DAVID A. ODDEN, Associate Professor, Department of Linguistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

CAROLINE M. PALMER, Associate Professor, Department of Psychology, effective Winter Quarter and Spring Quarter 1997.

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, effective Autumn Quarter 1996 and Winter Quarter 1997.

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

DONALD C. WINFORD, Associate Professor, Department of Linguistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

M. Judah Folkman, M.D., Honorary Staff

October 13, 1995 through June 30, 1997

Alan Brooks Carr, D.M.D., M.S., Associate Attending Staff, College of Dentistry
Holly R. Cronau, M.D., Associate Attending Staff, Department of Family Medicine
Charles P. Pollak, M.D., Associate Attending Staff, Department of Neurology
John B. Roberts, M.D., Associate Attending Staff, Department of Surgery

December 10, 1995 through June 30, 1997

James N. Allen, M.D., Associate Attending Staff, Department of Medicine
Judith Betts, M.D., Associate Attending Staff, Department of Medicine
Michael E. Falkenhain, M.D., Associate Attending Staff, Department of Medicine
Joseph K. Kington, M.D., Associate Attending Staff, Department of OB/GYN
James F. Lamb, M.D., Associate Attending Staff, Department of Medicine
Clay B. Marsh, M.D., Associate Attending Staff, Department of Medicine
Michael Miloro, DMD, M.D., Associate Attending Staff, Department of Dentistry
Roy C. St. John, M.D., Associate Attending Staff, Department of Medicine

January 12, 1996 through June 30, 1997

William E. Burak, M.D., Attending Staff, Department of Surgery
Sandra Maia-Cohen, M.D., Associate Attending Staff, Department of Pathology
Sandra Cottingham, M.D., Associate Attending Staff, Department of Pathology
Barry DeYoung, M.D., Associate Attending Staff, Department of Pathology
Todd Dowling, M.D., Associate Attending Staff, Department of Anesthesiology
Joel Gelman, M.D., Associate Attending Staff, Department of Surgery
Dean Hearne, M.D., Associate Attending Staff, Department of Medicine
Sam L. Penza, M.D., Attending Staff, Department of Medicine
Niranjan Shah, M.D., Associate Attending Staff, Department of Pathology
Frank Tice, M.D., Associate Attending Staff, Department of Medicine

January 31, 1996 through June 30, 1996

James E. Gadek, M.D., Associate Attending Staff, Department of Medicine
James Chadwick Tober, M.D., Associate Attending Staff, Department of Surgery
David Alan Wininger, M.D., Associate Attending Staff, Department of Medicine

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1997

Aukerman, Glen F., Attending Staff, Department of Family Medicine
Ball, Alton J., Courtesy Staff, Department of Preventive Medicine
Blocker, Denise L., Courtesy Staff, Department of Pediatrics, Community Affiliate Physician,
Department of Internal Medicine
Boyer, Stephen H., Attending Staff, Department of Internal Medicine (Cardiology)
Burak, William E., Attending Staff, Department of Surgery (Surgical Oncology)
Cottingham, Sandra L., Attending Staff, Department of Pathology (Anatomic)

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Crouser, Elliott, D. Attending Staff, Department of Internal Medicine (Pulmonary)
Demas, Christopher L., Community Affiliate Physician, Department of Family Medicine
DeYoung, Barry, Attending Staff, Department of Pathology
Dowling, Todd M., Attending Staff, Department of Anesthesiology
Gable, Thomas A., Attending Staff, Department of Anesthesiology
Gelman, Joel, Attending Staff, Department of Surgery (Urology)
Hearne, Dean W., Attending Staff, Department of Internal Medicine (Dermatology)
Hubble, Jean P., Attending Staff, Department of Neurology
Kagan, Arkady B., Courtesy Staff, Department of Ophthalmology
Kang, Young, Won, Attending Staff, Department of Internal Medicine (General Medicine)
Kaplan, Candia S., Attending Staff, Department of Surgery (Neurosurgery)
Lisko, Bradley, A., Courtesy Staff, Department of Pediatrics, Community Affiliate Physician,
Department of Internal Medicine
Littleton, Anne, D., Courtesy Staff, Department of Pediatrics

July 1, 1995 through June 30, 1996

Angus, Diana J., Physician Extender, Department of Internal Medicine (General)
Clarke, Johannah, Physician Extender, Department of Internal Medicine (General)
Hammond, Sharon L., Physician Extender, Department of Obstetrics and Gynecology
Rovick, Susan R., Physician Extender, Department of Obstetrics and Gynecology
Van Cleef, Sharon S., Physician Extender, Department of Internal Medicine (General Medicine)
Department of Surgery (Transplant)
Acre, Erick A., Limited Staff, Department of Neurology
Ahmad, Shafik, Limited Staff, Department of Family Medicine
Alamir, Amir, Limited Staff, Department of Internal Medicine (Nephrology)
Batterton, Eric Lowell, Limited Staff, College of Dentistry (General)
Bergese, Marta Alicia, Limited Staff, Department of Internal Medicine (General Medicine)
Bethel, Colin Anthony, Limited Staff, Department of Surgery (Pediatric Surgery)
Dox, Hector A., Limited Staff, Department of Surgery (Thoracic and Cardiovascular)
Boylan, Patrick Thomas, Limited Staff, Department of Internal Medicine (General Medicine)
Campanile, Frank Emile, Limited Staff, Department of Surgery (Orthopedics)
Cannon, Mark Andrew, Limited Staff, Department of Anesthesiology
Chacon, Guillermo Enrique, Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Collins, Michael Paul, Limited Staff, Department of Neurology
Cruz, Julio C., Limited Staff, Department of Internal Medicine (Dermatology)
Cummiings, William Nels, Limited Staff, College of Dentistry (General)
Fouts, Donald Albert, Limited Staff, Department of Family Medicine
Fulop, James Peter, Limited Staff, Department of Neurology
Geroulakos, George, Limited Staff, Department of Surgery (Vascular)
Harnett, James Aloysius, Limited Staff, College of Dentistry (General)
Hubbard, Donn B., Limited Staff, College of Dentistry (General)
Jensen, Paul Lloyd, Limited Staff, Department of Surgery (Division of Neurosurgery)
Kim, James KooHwan, Limited Staff, Department of Internal Medicine (General)
Kline, Curtis Brant, Limited Staff, College of Dentistry (General)
McFann, Lori Beth, Limited Staff, Department of Family Medicine
Padgett, Mary Catherine, Limited Staff, College of Dentistry (General)
Panovski, Elena, Limited Staff, College of Dentistry (General)
Reed, Thomas Charles, Limited Staff, College of Dentistry (General)
Seguin, Jill Anne, Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Skotzko, Daniel Derick, Limited Staff, College of Dentistry (General)
Teach, Patricia Lynn, Limited Staff, Department of Obstetrics and Gynecology
Tomita, Robin Yoshiro, Limited Staff, Department of Internal Medicine (General Medicine)

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Tracewell, Wendy S., Limited Staff, Department of Psychiatry
Waack, David Alexander, Limited Staff, Department of Dentistry (Oral & Maxillofacial Surgery)
Watkins, Kathryn Jeanne, Limited Staff, College of Dentistry (General)
Yim, Susan Harris, Limited Staff, Department of Internal Medicine (Nephrology)

July 1, 1994 through June 30, 1996

Maia-Cohen, Sandra, Attending Staff, Department of Pathology (Anatomic)
Mangino, Julie E., Attending Staff, Department of Internal Medicine (Infectious Disease)
Marrar, Unni, K., Attending Staff, Department of Internal Medicine (General)
Nash, Steven, M., Attending Staff, Department of Neurology
Pesavento, Todd, E., Attending Staff, Department of Internal Medicine (Nephrology)
Reich, Michael I., Courtesy Staff, Department of Obstetrics and Gynecology
Rudy, David, R., Attending Staff, Department of Family Medicine
Savage, Beverley A., Courtesy Staff, Department of Obstetrics and Gynecology
Slone, Hasel W. Attending Staff, Department of Radiology
Smyke, Norman, A. Attending Staff, Department of Anesthesiology
Stanek, Michael J. Attending Staff, Department of Internal Medicine (Hematology, Oncology)
Sundaram, Uma, Attending Staff, Department of Internal Medicine (Gastroenterology)
Vanderhoff, Bruce T. Attending Staff, Department of Family Medicine
Whitaker, Elizabeth, R., Courtesy Staff, Department of Pediatrics
Wininger, David, A. Attending Staff, Department of Internal Medicine (Infectious Disease)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1997

Austin, David G., Courtesy Staff, Department of Neurology
Baird, Ian M., Courtesy Staff, Department of Internal Medicine (Infectious Disease)
Barnes, James E., Attending Staff, Department of Surgery (Neurological)
Barrows, Holly, J. Courtesy Staff, Department of Obstetrics and Gynecology
Batley, Rosalind, Attending Staff, Department of Physical Medicine and Rehabilitation
Bell, David C., Courtesy Staff, Department of Obstetrics and Gynecology
Bennett, William, F., Attending Staff, Department of Radiology
Buchele, Brent, Attending Staff, Department of Surgery (Plastic)
Bullock, Joseph D, Courtesy Staff, Department of Pediatrics
Caffaratti, John, D., Courtesy Staff, Department of Internal Medicine (Cardiology)
Caputo, Renee M., Attending Staff, Department of Obstetrics and Gynecology
Cataland, Samuel, Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Chaykin-Glover, Dana Beth, Attending Staff, Department of Family Medicine
Coleman, Mary T., Attending Staff, Department of Family Medicine
Dadmehr, Nahid, Courtesy Staff, Department of Neurology
Davis, John B, Attending Staff, Department of Dentistry
Diaz, Donna T., Courtesy Staff, Department of Obstetrics and Gynecology
Eckhardt, A. Jay, Courtesy Staff, Department of Obstetrics and Gynecology
Ellison, E. Christopher, Attending Staff, Department of Surgery (General)
Finn, James W., Courtesy Staff, Department of Internal Medicine (Dermatology)
Fontaine, Arthur B., Attending Staff, Department of Radiology
Ford, James, B., Attending Staff, Department of Dentistry
Forrest, Lowell A., Attending Staff, Department of Otolaryngology
Francis, Patricia A., Courtesy Staff, Department of Pediatrics

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Franklin, Wayne H., Courtesy Staff, Department of Internal Medicine (Cardiology), Department of Pediatrics
Freidenberg, Donald L., Courtesy Staff, Department of Neurology
Fromkes, John, Attending Staff, Department of Internal Medicine (Gastroenterology)
Gahman, James W., Courtesy Staff, Department of Family Medicine
Goodman, Joseph H., Attending Staff, Department of Surgery (Neurological)
Goorey, Louis J., Courtesy Staff, Department of Pediatrics
Hackett, Kevin J., Courtesy Staff, Department of Obstetrics and Gynecology
Halim-Armanios, Mona Y., Attending Staff, Department of Anesthesiology
Harris, Randall E., Attending Staff, Department of Preventive Medicine
Herson, Joseph L., Attending Staff, Department of Family Medicine
Hinkle, Robert Murray, Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Hixson, Carolyn S, Courtesy Staff, Department of Obstetrics and Gynecology
Hudson, Norman P, Attending Staff, Department of Internal Medicine (Rheumatology-Immunology)
Kaye, William R., Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Keith, Paul F, Courtesy Staff, Department of Internal Medicine (General)
Kien, Graig L., Courtesy Staff, Department of Pediatrics, Department of Internal Medicine
Kissel, John, T., Attending Staff, Department of Neurology
Koff, Stephen A, Attending Staff, Department of Surgery (Urology)
Koranyi, Katalin, I., Courtesy Staff, Department of Pediatrics
Kreger, Cynthia G., Attending Staff, Department of Internal Medicine (General Medicine)
Liss, Leopold, Honorary Staff (Without privileges), Department of Pathology
Lombardi, JR., Adolph V., Courtesy Staff, Department of Surgery (Orthopedic)
Lopez, Luis A., Courtesy Staff, Department of Anesthesiology
Lubbers, Lawrence M., Attending Staff, Department of Surgery (Orthopedic)

July 1, 1995 through June 30, 1996

Archer, Thomas P., Limited Staff, Department of Internal Medicine (Cardiology)
Belardo, D. Sheri, Limited Staff, Department of Pediatrics
Blanchong, Carol A., Limited Staff, Department of Pediatrics
Broderick, William G., Limited Staff, Department of Pediatrics
Buendia, Michelle S., Limited Staff, Department of Pediatrics
Burns, Mary H., Limited Staff, Department of Pediatrics
Carey, Colleen M., Limited Staff, Department of Pediatrics
Carlos, Jennifer B., Limited Staff, Department of Pediatrics
Cawley, Kelli, Limited Staff, Department of Internal Medicine (Division of Hematology/Oncology)
Chadwick, Donald J., Limited Staff, Department of Pediatrics
Daniels, Curt J., Limited Staff, Department of Internal Medicine (Cardiology)
Eapen, Reenu S., Limited Staff, Department of Pediatrics
Farhat, M. Saad, Limited Staff, Department of Internal Medicine (General Medicine)
Gandhi, Anjali K., Limited Staff, Department of Pediatrics
Garg, Vidu, Limited Staff, Department of Pediatrics
Goswami, Naba, Limited Staff, Department of Internal Medicine (Cardiology)
Guerriero, Gregory P., Limited Staff, Department of Pediatrics
Hackshaw, Dawn S., Limited Staff, Department of Pediatrics
Harden, Darin A., Limited Staff, Department of Neurology
Henseler, Karol A., Limited Staff, Department of Pediatrics
Holliday, Scott A., Limited Staff, Department of Internal Medicine/Pediatrics
Hughes, Jamie L., Limited Staff, Department of Pediatrics
Jackson, Dhanawanti S., Limited Staff, Department of Pediatrics
Jacob, Elizabeth M., Limited Staff, Department of Pediatrics
Jamil, Kaisera, Limited Staff, Department of Pediatrics

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Jaroscak, Jennifer J., Limited Staff, Department of Pediatrics
Kwak, Susie, Limited Staff, Department of Pediatrics
Larry, John A., Limited Staff, Department of Internal Medicine (Cardiology)
Lee, Robert T., Limited Staff, Department of Pediatrics
Lods, Stephen C., Limited Staff, Department of Pediatrics
Lord, Ellen R., Limited Staff, Department of Pediatrics
Meck, Mandy M., Limited Staff, Department of Pediatrics
Mendieta, Richard J., Limited Staff, Department of Pediatrics
Moodispaw, Paul F., Limited Staff, Department of Internal Medicine (Cardiology)
Muresan, Mark A., Limited Staff, Department of Pediatrics
Nalluri, Koteswara, Limited Staff, Department of Anesthesiology
Neher, Jeffrey R., Limited Staff, Department of Internal Medicine (General Medicine)
Olsen, Chad C., Limited Staff, Department of Pediatrics
Oyortey, Michele A., Limited Staff, Department of Pediatrics
Patrick, Jr., Michael D., Limited Staff, Department of Pediatrics
Polas, Phyllis J., Limited Staff, Department of Pediatrics
Poole, Catherine F., Limited Staff, Department of Pediatrics
Ramseyer, Virginia K., Limited Staff, Department of Pediatrics
Rooney, Lisa A., Limited Staff, Department of Pediatrics
Rosenfeld, Scott L., Limited Staff, Department of Pediatrics
Rubion-Dunlea, Julie M., Limited Staff, Department of Pediatrics
Segeleon, Joseph E., Limited Staff, Department of Pediatrics
Shell, Richard D., Limited Staff, Department of Pediatrics
Tetting, Gregg E., Limited Staff, Department of Pediatrics
Timan, Christopher J., Limited Staff, Department of Pediatrics
Troutman, James M., Limited Staff, Department of Pediatrics
Wissman, Robert D., Limited Staff, Department of Radiology
Wittenberg, Ami J., Limited Staff, Department of Pediatrics
Younoszai, Adel K., Limited Staff, Department of Pediatrics

Emeritus Title

GORDON M. CLARK, Department of Industrial, Welding and Systems Engineering, with the title Professor Emeritus, effective January 1, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-84

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

George Frederick Collins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 6, 1995, of George Frederick Collins, Associate Professor Emeritus in the Department of Anesthesiology.

February 2, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

George Frederick Collins (contd)

Dr. Collins was born in New Philadelphia, Ohio, in 1908, and graduated from The Ohio State University College of Medicine in 1933. His internship and residency in anesthesiology took place at the Methodist Hospital in Indianapolis, Indiana.

Dr. Collins was the first board certified anesthesiologist to practice in Columbus. He served as the head of the Department of Anesthesiology at the White Cross Methodist Hospital, later the Riverside Methodist Hospital. Under his leadership, the Department of Anesthesiology at Riverside grew to be one of the largest in the entire country, and appointment to that staff was a highly prized achievement.

Residents at University Hospitals were privileged to obtain part of their education from him. He attended many of the case conferences, making cogent comments about the management of complex clinical problems. He gave many talks to the residents, emphasizing the fine points of practice.

As one of the pioneers in the field, Dr. Collins was on close friendly terms with the leaders of the specialty throughout the country, and was highly respected by them.

On behalf of the University, the Board of Trustees expresses to the family of George Collins its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

James H. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 6, 1995, of James H. Davis, Professor Emeritus in the Department of Marketing.

James H. Davis was born February 1, 1914, in Seattle, Washington. He received a B.S. in accounting from the University of Missouri in 1937, an MBA in 1940, and a Ph.D. in marketing in 1947, both from The Ohio State University. Dr. James joined the faculty of the Business Administration Department of the College as an Instructor in 1947, progressing to full Professor in the Department of Marketing, and upon his retirement he was named Professor Emeritus.

While serving as a faculty member in the College of Business, Dr. Davis was a member of the Council on Admissions, the Graduate Committee, and the Committee on Criteria and Standards for a Ph.D. Degree. In 1948, his book, Increasing Wholesale Drug Salesmen's Effectiveness, was recognized by the American Marketing Association as the outstanding contribution toward increasing efficiency in marketing. Dr. Davis also published three additional books on marketing subjects.

On behalf of the University, the Board of Trustees expresses to the family of Professor Davis its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Walter M. Erickson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 8, 1995, of Walter M. Erickson, Assistant Professor Emeritus in the College of Dentistry (Restorative and Prosthetic Dentistry).

Professor Erickson attended The Ohio State University and received his Doctor of Dental Surgery degree in 1946 from the College of Dentistry. Following military service in the United States Navy Dental Corps, Dr. Erickson was engaged in private dental practice in the Youngstown area from 1948-1972. In 1972, he was appointed to the faculty of the College of Dentistry, The Ohio State University, and served in the Section of Restorative and Prosthetic Dentistry for 17 years, retiring in 1989.

RESOLUTIONS IN MEMORIAM (contd)

February 2, 1996 meeting, Board of Trustees

Walter M. Erickson (contd)

Dr. Erickson's considerable experience in the practice of dentistry greatly enhanced and enriched the clinical training and education of his students. He will be remembered by all his students and associates as gentle and compassionate, extremely witty and very generous.

Professor Erickson was a Life Member of the Ohio Dental and American Dental Associations and of Delta Sigma Delta Dental Fraternity. He was a member of the Faculty Club, University Lodge No. 631, F&AM, and a 50-year member of the Ancient Accepted Scottish Rite, Valley of Columbus.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Erickson its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University and his many friends and associates have sustained.

Duane B. Lau

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 17, 1995, of Duane Lau, Associate Professor Emeritus in the Ohio State University Extension.

Professor Lau was born June 6, 1928, in Adrian, Michigan. He received a B.S. in agriculture education from The Ohio State University in 1953 and a MA in adult education from the University of Maryland in 1959.

His career spanned many years and positions in Extension: Associate County Extension Agent in Lucas County, 1953; 4-H Agent in Lucas County, 1958; County Extension Agent, Agriculture in Lucas County, 1960; District Program Leader, 4-H, 1964; and Assistant State Leader, 4-H, 1966. He held this position until his retirement in 1983, when he was named Associate Professor Emeritus.

Professor Lau's contributions during his career included being responsible for 4-H project development in the areas of automobiles, safety, bicycles, electricity, petroleum power, aerospace, tractors, woodworking, mass media, and the 4-H dog program, as well as being the Ohio coordinator for the 4-H TV series "Mulligan Stew." His knowledge and technical competencies in 4-H and youth development earned him the respect and admiration of co-workers and associates throughout the state as well as the nation. He received the Distinguished Service Award presented by the National Association of Extension 4-H Agents in 1981.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Leroy F. Meyers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 8, 1995, of Leroy F. Meyers, Associate Professor Emeritus in the Department of Mathematics.

Professor Meyers was a graduate of the City University of New York, Queens College, and earned his Ph.D. in Mathematics at Syracuse University. Dr. Meyers joined The Ohio State University, Department of Mathematics in 1954 and retired as Associate Professor Emeritus in 1995. In 1961, he used a leave of absence to do research in mechanical translation of languages at the National Bureau of Standards.

Leroy Meyers published research and creative work in diverse areas, including classical mathematical analysis, linguistics, geometry, and topology. He proposed and solved problems in mathematical

February 2, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Leroy F. Meyers (contd)

journals and served as Problems Editor for Mathematics Magazine. He even contributed poetry to some popular mathematical journals.

Professor Meyers' interest in supporting undergraduate mathematics was manifest. He willingly accepted assignments involving more than the customary number of credit hours in order to present the structure of the subject in a complete and organized manner. He sometimes supervised the undergraduate mathematics contests, and was always involved in them. He attended meetings of the Undergraduate Mathematics Club regularly and, in fact, had been scheduled to present a talk to the Club the second week of November. Professor Meyers also was responsible for overseeing the completion of the language requirement for graduate students.

Professor Meyers' other deep interests included astronomy and languages. He would research any question that arose in these areas, and provide the inquirer with a meticulously prepared report.

On behalf of the University, the Board of Trustees expresses to the family of Professor Meyers its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lee Modjeska

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 1, 1996, of Lee Modjeska, Professor Emeritus in the College of Law.

Lee Modjeska received his B.A. from Antioch College in 1955 and his LL.B from the University of Wisconsin in 1960 where he served as Note Editor of the Wisconsin Law Review and earned Order of Coif honors.

He began his professional career with the National Labor Relations Board in Washington, D.C. During his NLRB tenure, he earned several commendations for sustained superior performance and participated in many landmark cases in the appellate courts and the U.S. Supreme Court.

In 1964, he went into private practice, first joining Smith & Schnacke in Dayton, Ohio. There he represented employers, most notably the Mead Corporation. Following a brief stint as a criminal defense attorney in Washington, he joined one of the nation's premier firms, Morrison & Forester of San Francisco.

Feeling the tug of public service, Lee Modjeska returned to the NLRB in 1975 and ultimately drew upon this combination of public and private labor law experience to teach at The Ohio State University College of Law beginning in 1977. In the course of his distinguished career, Lee Modjeska touched the lives of students as a teacher and mentor. He authored four legal treatises and nearly forty law school articles. He participated in and played important leadership roles in countless professional organizations. In recognition of this exemplary service, scholarship and teaching, Lee Modjeska was named the Joseph S. Platt - Porter, Wright, Morris & Arthur Professor of Law.

Struck with incurable cancer in 1987, Lee Modjeska brought the same discipline and mastery he displayed throughout his professional career to the personal battle he waged for eight years. Marshaling strength and spirit, Lee Modjeska took up taekwondo in 1988 and earned a black belt in 1991. Although illness brought his teaching career to a close in 1992, Lee Modjeska continued to work. He chronicled his battle with cancer in *Keeper of the Night, A Portrait of Life in the Shadow of Death* published in 1995.

On behalf of the University, the Board of Trustees expresses to the family of Professor Modjeska its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

February 2, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Quentin Van Winkle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 10, 1995, of Quentin Van Winkle, Professor Emeritus in the Department of Chemistry.

Professor Van Winkle was born on March 10, 1919, in Grand Forks, North Dakota. He graduated *summa cum laude* with a B.S. degree in Chemical Engineering from South Dakota School of Mines in 1940. He then entered the graduate program in chemistry at The Ohio State University under the direction of Professor W. G. France and received his Ph.D. degree in 1947, following an interruption of his studies during World War II. During the war, he worked with Ph.D. status directly under Dr. Glenn T. Seaborg of the Metallurgical Laboratories of the University of Chicago on research for the Atomic Energy Commission at the Argonne National Laboratory.

He served as Research Associate in Chemistry at The Ohio State University in 1947 until his appointment as Assistant Professor in 1948. His activities at that time were especially demanding as a result of the untimely death of Professor France. Professor Van Winkle was promoted to Associate Professor in 1952 and to Professor in 1959. Upon his retirement in 1977, he was named Professor Emeritus.

Throughout his tenure at The Ohio State University, Dr. Van Winkle was regarded highly for his teaching skills and for his enthusiasm and personal interest in projects of students and colleagues from many diverse academic areas. In 1978, there was a **Quentin Van Winkle Symposium on the Physical Chemistry of Milk Proteins** sponsored by The Ohio State University Departments of Food Science and Nutrition and Chemistry, supported by the College of Agriculture and Home Economics and the Graduate School. The banquet address was presented by Professor C. V. Morr, who studied with Quentin Van Winkle. Professor Morr provided an excellent summary: "...Van Winkle is recognized and respected by his former students, especially his former graduate students who worked directly under him, as a person with a touch of genius and a generous amount of ingenuity, resourcefulness, cooperativeness, and as a truly 'professional' scientist."

Professor Van Winkle conducted research over a wide range of topics which resulted in more than sixty publications as papers, books, reviews, and patents. The topics covered by this research include a number of areas, including: separation processes for protactinium; physical chemical studies of numerous protein systems using electrophoresis, ultracentrifuges, and electron microscopes; and bioelectricity as an energy source. The work was supported through numerous research grants and involved a large number of graduate and undergraduate students. These diverse interests resulted in his: serving as research consultant with E. I. du Pont De Nemours & Co.; being given a courtesy appointment in the Division of Biophysics of the College of Biological Sciences; serving as an interface between the Department of Chemistry and the Department of Chemical Engineering; and teaching two summers in Lucknow and Chandigarh, India.

His memberships and honors also include: American Chemical Society; Fellow, American Association for Advancement of Science; DuPont Fellow at Ohio State University, 1943; Who's Who in American Science; and service on numerous Councils at Ohio State University.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Mr. Chairman, I might mention that I think it would be worthwhile for everyone to take a look at the Research Report. I have ask Ed to spend just a minute or two more on highlighting the issues. You should note that our awards for the period July 1, 1995 through December 31, 1995, are almost \$18 million less than the previous year and I think that it requires some comments from Dr. Hayes.

Dr. Edward Hayes:

Thank you, Mr. Celeste. I think that this overview is maybe appropriate at this time because what we are seeing are some of the unintended effects of the budget impasses in Washington. The Board may recall about 60 percent of our funding comes from the federal government and that we have had a very interesting year in Washington. This particular report is certainly dismal compared to the kinds of reports that this Board has seen over the past many years, so I thought that I would try to give you some insight into that.

Before I do that, I think it is important to note that there is one very positive sign, and you can see that under Tab 2. If you look at that Tab, you will note the support from industry is up about \$2 million or 28 percent. As you know, one of the things that we have been focusing on is increasing and improving our capacity to get funding from industry. So we hope that that component will continue to grow as we build stronger University/industry relationships.

Also under Tab 2, you can see the impact if you look at the total federal line. As Mr. Celeste pointed out, through the first six months we have seen \$52 million in new awards compared to about \$71 million for the same period last year.

Of particular interest is the 20 percent reduction in the National Science Foundation and the 41 percent reduction from the Department of Health and Human Services. That is mostly the National Institutes of Health or NIH, as we commonly refer to it. In the case of the NIH, the short fall is due primarily to the government shutdown, with significant delays in proposal review. Many of the NIH study sections had to be cancelled when the government was shut down and until they complete the review of proposals, we are not able to get new awards. We also received word from the National Institutes of Health that there may be delays throughout the next six months as they work their way out of the impact of the government shutdown.

We are also experiencing delays and awards from the National Science Foundation. Unlike the NIH, which now has a full year of appropriation, there is an additional reason that the NSF has had reductions. They are only funded through March 15 and not able to make commitments on new awards because they do not have their full year budgeted at this particular time. We are seeing some new awards, but certainly not the numbers that we have experienced in previous years.

So the shortfall, as you see it in this report, is about \$20 million. Our expectation is that you will probably see it grow over the next four months. I think that it is also important to recognize that the Republicans, the Democrats, Congress, and the Whitehouse all support university-based research. So I can go back to the point that I made at the beginning. I think that what we are seeing is the unintended effect of the fact that they are wrestling about other budget and policy issues in Washington. These science agencies happen to be in appropriation bills with other agencies in which the Republicans, Democrats, the Whitehouse, and the Congress do not agree.

I want to also call to your attention the secondary effect on expenditures, which is under Tab 1. The uncertainty about where the next grant is going to come from is

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

causing our faculty to be very conservative in expenditures. Sometimes you will hear people say that the faculty are hoarding their money. I would not suggest that would be the appropriate term, but they are being conservative.

For example, as a graduate student completes his or her degree, a faculty member may not take on a new graduate student; or if equipment is not needed, they may delay expenses; or if a trip to an international meeting is not absolutely essential they may delay that.

When we started into the year we were expecting a seven to eight percent increase in our expenditures, in fact the federal part of that is actually down nine percent. And although most of the expenses are controllable, the one item in there that goes right to the University's income is the indirect cost. So the fact that the indirect cost is running a few percentages behind where we were last year -- and probably around six to seven percent below what we were projecting -- is a matter that the Provost, the Vice President for Finance, and myself are focusing our attention on. We need to figure out that if we don't see a recovery in expenditures this year, we will have mechanisms in place to be able to make reductions in other parts of the research expenditures and that we come out with a balanced budget at the end of the year.

President Gee:

That indirect cost item that you are referring to does reflect the non-federal -- it is a general budget.

Dr. Hayes:

That is a reflection of the fact that when the money is not spent on direct expenses, like personnel, the University does not get its indirect cost because we get it as a fixed percentage. Our rate is 46 percent. We get the indirect cost as a fixed percentage of the actual expenditures. The slow down basically is affecting our bottom line through the indirect cost recoveries. So we have to plan for that. I wanted to assure the Board that we are planning for that. With the uncertainty it is a challenge to be effective, and so we need lots of options to deal with that.

That is intended to be an overview. I am optimistic about the longer term future because of the strength that we have in research, and also the fact that there appears to be a bipartisan support for university-based research. It may take us a while -- possibly as long as six months -- to work our way out of this.

President Gee:

Ed, I assume that indemnified in your remarks is the note that even as unfortunate as this is for us -- because we are a huge research enterprise -- every other major research institution is feeling almost the same impact within a plus or minus one percent. That is my understanding.

Dr. Hayes:

That is correct. What we are seeing is basically the same as our counterparts in the Big Ten -- and we keep in very close contact on these sorts of matters -- are seeing on their own campuses.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-85

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met earlier this morning and heard reports from the Treasurer, Mr. Nichols, and from Mr. May, Vice President for Development. With your permission, at this time I would invite Mr. Nichols to present the Treasurer's report.

Mr. James Nichols:

Thank you, Mr. Colley. This Endowment report is for the period December 15 through January 19. The market value of the Endowment on January 19 was \$6.9 million. I might also note that it was \$604.4 million on December 31, and this represents the first time the Endowment has crossed \$600 million in the history of the University. The total was approximately \$5.7 million above the December 15 market value. The equity portion decreased \$1.9 million, and the fixed income portion increased \$1.1 million. The net new additions totaled \$8.5 million.

Since July 1, the Endowment Fund has increased \$45.2 million, including net new additions of \$19.8 million. The current asset allocation is 65 percent in equities, 23 percent in fixed income, 7 percent in real estate, and 5 percent in cash.

The Investments Committee reviewed a schedule for bidding of financial services. The components to be bid in the remainder of this fiscal year and early next fiscal year are equity gift sales, master lease, credit process, and lock boxes.

Finally, the Committee heard a report on consultants hired to perform land planning services for the Endowment Fund. A final report will be issued in the Fall of 1996. That completes my report, Mr. Chairman, but I would have one additional comment, an observation.

Earlier Provost Sisson reported on two new chairholders: one person was named to the Ralph Kurtz Chair in Mechanical Engineering; and the other chairholder was just leaving the Ralph Kurtz Chair in Finance. In a moment, the Board is going to vote on

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

a resolution fully funding the Helen Kurtz Chair in Marketing. A close observer might think that this is a typo or something else is wrong -- it is not. These are three of the six chairs established by Ralph and Helen Kurtz for this University: two in Medicine, two in Engineering, and two in Business.

Helen and Ralph both passed away this last year at age 95. I had the opportunity many times to travel to Tampa, and sit in their house and talk to them about investments and other areas, as did some of our faculty, particularly Dr. Tzagournis. Until their last conscience moments, I always got advice from Ralph Kurtz and Helen, I might add, about investments. So I will miss their counsel through the years, but did want to note that these represent -- until a couple of gifts that we had just received very recently -- the second largest donors in the history of the University. They truly loved this place.

Mr. Colley:

Thank you, Jim. Mr. Chairman, before I move to adopt the resolution to approve the Endowed funds, Mr. May has asked me to update the Board on the progress of the current giving year and the Development Campaign.

First, gift receipts for the first six months of the fiscal year are at an all-time high for the University. During the first six months, July through December, we received \$48.2 million in gifts, surpassing last year's record of \$37.5 million which represents an increase of 29 percent.

Second, Mr. Chairman, during December more than \$21 million in gifts were received. This was an all-time record of total gifts for one month. Not only was the total amount of gifts a record, but also the number of gifts -- more than 26,000 during the month. That means that we were receiving gifts at a rate of 1,000 per day during the month of December.

Finally, Mr. Chairman, the "Affirm Thy Friendship Campaign" total as of December 31, 1995, stands at \$345.1 million. Since the Campaign kickoff on September 28, 1995, the total announced today is at \$281.2 million. Nearly \$64 million have been contributed or pledged.

Mr. Chairman, at this time, I move that the Board approve the resolution to establish one endowed chair, sixteen named endowed funds, and to revise four endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-86

Synopsis: The report on the receipt of gifts and the summary for December 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Helen C. Kurtz Chair in Marketing; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of sixteen (16) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-December
1994 Compared to 1995
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$9,545,515	\$15,213,308	59
Alumni (From Bequests)	<u>1,162,248</u>	<u>2,950,108</u>	154
Alumni Total	\$10,707,763	\$18,163,416	70
Non-Alumni (Current Giving)	\$6,468,639	\$7,251,812	12
Non-Alumni (From Bequests)	<u>1,170,261</u>	<u>725,424</u>	-38
Non-Alumni Total	\$7,638,900	\$7,977,236	4
Individual Total	\$18,346,663	\$26,140,652	42 ^A
Corporations/Corp. Foundations	\$15,219,170	\$14,940,761	-2 ^B
Private Foundations	\$2,322,818	\$5,830,866	151 ^C
Associations & Other Organizations	<u>\$1,602,809</u>	<u>\$1,302,490</u>	-19 ^D
Total	\$37,491,460	\$48,214,769	29

NOTES

- A Overall individual giving this year is running 42% ahead of last year for the July-December reporting period. This is due to a 70% increase in alumni giving.

Alumni have given \$7.5 million more during the July-December period this year than last, highlighted by five gifts totaling \$6.6 million.
- B Corporate giving is down slightly (-2%). Last year there were 294 corporations providing private support of \$10,000 or more (\$12.3 million). This year private support at the \$10,000 level is \$12.1 million (266 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$3.5 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$200,000 this year for the July-December period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-December (contd)

1994 Compared to 1995 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$9,778,087	\$8,279,650	(15)
Program Support	\$17,997,259	\$26,993,414	50
Student Financial Aid	\$5,319,909	\$7,339,931	38
Annual Funds-Colleges/Departments	\$4,008,121	\$4,967,119	24
Annual Funds-University	<u>\$388,084</u>	<u>\$634,655</u>	64
Total	\$37,491,460	\$48,214,769	29

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through December		
	<u>1994</u>	<u>1995</u>	<u>%Change</u>
	\$12,984,466	\$17,786,643	37

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Helen C. Kurtz Chair in Marketing (Support of Chair in Fisher College of Business)	\$1,250,000.00		\$1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The Harry D. Moore and Lois A. Moore Memorial Fund (For purchase of materials & equipment - 50% for Department of Industrial & Systems Engineering; and - 50% for College of Engineering)		\$300,000.00	\$300,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Gwen H. Kagey Memorial University/ Distinguished Scholarship Fund (Distinguished & University Scholarships support)		\$262,500.00	\$262,500.00
The College of Medicine Surgery Chair Fund (Support for a Chair in an area within the Department of Surgery)		\$199,784.38	\$199,784.38
The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program (Support of Trial Advocacy Program - College of Law)		\$115,000.00	\$115,000.00
The Friends of the Libraries Endowment Fund (Director of University Library Discretionary)		\$25,000.00	\$25,000.00
The Ross/Abbott Laboratories Scholarship Fund (Scholarships - Department of Agricultural Engineering)		\$25,000.00	\$25,000.00
The Lois Simonds Hungate Extension Fellowship (Funding for Ph.D. Students in extension education, agricultural economics or human ecology - Agricultural Administration)	\$17,500.00		\$17,500.00
The Stella R. Jenks Education Library Endowment Fund (Resources and Equipment Purchases - College of Education Library)		\$16,702.00	\$16,702.00
OSU Mansfield Business Program (Costs supplement for OSU-Mansfield business administration program)	\$15,759.50		\$15,759.50
The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry (Annual Student Award - Department of Psychiatry)		\$15,000.00	\$15,000.00
The Dr. Garner M. Robertson Memorial Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)	\$15,000.00		\$15,000.00
The Elaine S. and John C. Rule Study Abroad Fund (Support for Travel and/or Study Abroad Department of History)		\$15,000.00	\$15,000.00

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Change in Name of Named Endowed Fund</u>			
From:	The L. C. Chadwick Endowment Fund		
To:	The Ohio State University Chadwick Arboretum Endowment Fund		

Change in Description of Named Endowed Funds

The Ohio State Floriculture/Landscape Horticulture Alumni
Association Fellowship Endowment Fund
The W. Keith Davis Memorial Scholarship Fund
The George B. Durrell Memorial Scholarship

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund (Support of Chair - The Ohio State University)		\$199,375.00	\$199,375.00
The Lovell B. Tipton Endowed Fund for the Benefit of The Young Scholars Program (Support of Young Scholars Program)	\$73,607.07		\$73,607.07
The Gerlach Athletic Scholars Fund (Grant-in-Aid Support - Department of Athletics)		\$63,750.00	\$63,750.00
The Ronald L. Stuckey Stone Laboratory (Faculty Support at Stone Laboratory in Higher (Vascular) Aquatic Plants)		\$15,000.00	\$15,000.00
Total	\$1,371,866.57	\$1,252,111.38	\$2,623,977.95

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Helen C. Kurtz Chair in Marketing

The Helen C. Kurtz Chair in Marketing was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the late Helen C. and Ralph W. Kurtz (B.M.E. '23) for support of the Max M. Fisher College of Business.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Max M. Fisher College of Business to support the teaching and research of The Helen C. Kurtz Chair in Marketing. The chairholder shall be an internationally recognized scholar in Marketing. The preferred focus of the chairholder's research and teaching shall be in the area of advertising, retailing, and promotions strategies. Appointment to the Chair shall be recommended by the Dean of the Max M. Fisher College of Business to the Provost and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$1,250,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Harry D. Moore and Lois A. Moore Memorial Fund

The Harry D. Moore and Lois A. Moore Memorial Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estates of Professor Emeritus Harry D. Moore (B.M.E. '41; M.S., Mechanical Engineering, '49) and Lois A. Moore.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Fifty percent (50%) of the annual income shall be used by the Department of Industrial and Systems Engineering for the purchase of materials and equipment to aid the teaching of undergraduate manufacturing engineering courses. This portion of income shall not be used for scholarships, salaries, wages, graduate research or for travel expenses. All purchases shall be approved by the Industrial and Systems Engineering Alumni/ae Advisory Committee. If this committee ceases to exist or fails to function over a 24-month period, the income from this portion shall be used by The Ohio State University for undesignated purposes.

The remaining fifty percent (50%) of the annual income shall be used for the purchase of materials and equipment for the College of Engineering. This portion of income shall not be used for scholarships, salaries, wages, graduate research, or for travel expenses. The Dean of the College of Engineering shall authorize all expenditures in consultation with the Chairperson of the Department of Industrial Systems Engineering and the Vice President for University Development.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Harry D. Moore and Lois A. Moore Memorial Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$300,000.00

The Gwen H. Kagey Memorial University/Distinguished Scholarship Fund

The Gwen H. Kagey Memorial University/Distinguished Scholarship Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Gwen H. Kagey, (B.A. Arts, '75) of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one Distinguished Scholarship and four or more University Scholarships each year. The fund will be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$262,500.00

The College of Medicine Surgery Chair Fund

The College of Medicine Surgery Chair Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from an anonymous donor.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be applied back to the principal until it reaches the required Chair level of \$1,250,000 at which time it shall support an area within the Department of Surgery in the College of Medicine. The naming and appointment of the Chair shall be recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donor

\$199,784.38
(Grandfathered)

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Michael F. Colley Fund for The Michael F. Colley Trial
Advocacy Skills Competitions Program

The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program was established February 2, 1996, by the Board of Trustees of The Ohio State University with founding gifts to The Ohio State University Development Fund from Michael F. Colley (B.A. Social Sciences '59; J.D. Law '61) and Michael F. Colley Co., L.P.A. of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

At the time the Endowment reaches \$250,000, the annual income shall be used to provide financial support for the trial advocacy skills competitions program in the College of Law including an intrascholastic competition and two interscholastic competition teams. The respective trial advocacy teams shall be named the "Michael F. Colley National Mock Trial Team" and the "Michael F. Colley Student Trial Advocacy Team."

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$115,000.00

The Friends of the Libraries Endowment Fund

The Friends of the Libraries Endowment Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from earnings from The Ohio State University Friends of the Libraries semi-annual booksales.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the purchase of books, journals, and other library materials; for supplies and equipment; for personnel resources; for resources, activities, and fees related to preservation of library materials; or for other purposes deemed beneficial by the Director of University Libraries.

This fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of University Libraries.

\$25,000.00

The Ross/Abbott Laboratories Scholarship Fund

The Ross/Abbott Laboratories Scholarship Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund of \$10,000 designated by Ralph A. Gyax, Associate Research Fellow, Process and Package Development, The Ross Products Division of Abbott, Columbus, Ohio, and \$15,000 from the estate

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ross/Abbott Laboratories Scholarship Fund (contd)

of Joseph Blicke, Professor Emeritus, Department of Agricultural Engineering, The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships to be awarded to undergraduate students in the Department of Agricultural Engineering. Preference shall be given to students with interest in food and biological engineering. Selection of the recipient(s) will be made by the scholarship committee in consultation with the Department Chairperson of Agricultural Engineering and the Office of Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chairperson of the Department of Agricultural Engineering, their successor, or the program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Lois Simonds Hungate Extension Fellowship

The Lois Simonds Hungate Extension Fellowship was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Lois Simonds Hungate (B.S.H.E. '51; M.S. Agricultural Economics, '58; Ph.D., Agricultural Economics, '67).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund an associateship or fellowship for Ph.D. students undertaking degrees in (in preference order) extension education, agricultural economics, or human ecology. Annual selection shall be made by the Director, Ohio State University Extension, or Chairperson, Agricultural Economics, or Dean, College of Human Ecology or their designees.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Vice President for Agricultural Administration, in order to carry out the desire of the donor.

\$17,500.00
(Grandfathered)

The Stella R. Jenks Education Library Endowment Fund

The Stella R. Jenks Education Library Endowment Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Stella R. Jenks (B.S.Ed. '35) of Santa Rosa, California.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Stella R. Jenks Education Library Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used primarily to purchase scholarly resources for the collections supporting The Ohio State University's instructional and research programs in Education. The income may also be used to purchase equipment that would facilitate access to a particular information format or research technology. The collection manager for the College of Education Library will be responsible for selecting scholarly resources for the collections and/or recommending equipment to be purchased with the income.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the collection manager for the College of Education Library and the director of University Libraries in order to carry out the desire of the donor.

\$16,702.00
(Grandfathered)

OSU Mansfield Business Program Endowment Fund

The OSU Mansfield Business Program Endowment Fund was established February 2, 1996 by the Board of Trustees of The Ohio State University with various gifts to The Ohio State University Development Fund from the Mansfield community.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the costs of the OSU-Mansfield business administration program to assure it meets the high standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,759.50
(Grandfathered)

The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry

The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. and Mrs. Henry Nasrallah, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry (contd)

The annual income shall support the establishment of an annual award for research excellence to a medical student, psychiatric resident and/or faculty member in psychiatry. Selection of the recipient(s) shall be made upon the recommendation of the Chairperson for the Department of Psychiatry in consultation with Dr. and Mrs. Nasrallah and the Dean of the College of Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chairperson for the Department of Psychiatry and Dean of the College of Medicine in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Dr. Garner M. Robertson Memorial Scholarship Fund in Pharmacy

The Dr. Garner M. Robertson Memorial Scholarship Fund in Pharmacy was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Mrs. Shirley Robertson (B.A. Journalism '55) of Springfield, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Elaine S. and John C. Rule Study Abroad Fund

The Elaine S. and John C. Rule Study Abroad Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from John C. Rule, Professor of History at The Ohio State University from 1958 to 1995. Professor Rule is best known for his work in the history of Early Modern Europe. The fund is named in honor of Professor Rule's mother, Elaine S. Rule, an educator in the public school systems of the states of Washington, California, and Indiana who was always generous in her support of higher education, and himself.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Elaine S. and John C. Rule Study Abroad Fund (contd)

The annual income shall be awarded to one or more doctoral candidates enrolled in the Department of History of The Ohio State University to support travel and/or study abroad in Western Europe, defined for purposes of this scholarship as France, the Netherlands, Belgium, Italy, Spain and Portugal. Preference will be given to students in the field of Early Modern Europe (1450-1789); and failing a doctoral candidate in that field, to a student or students doing work in Modern Europe (1789 to the present) in the above enumerated countries. Applications will be solicited from graduate students and evaluated by an appointment committee in consultation with the University Committee on Student Financial Aid. The recipients will be informed by the department chairperson. Awards need not be made each year and are made at the discretion of the committee and the department chairperson. Each year, The Elaine S. and John C. Rule Scholarship is awarded, it will be announced by the Department of History.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in conjunction with the Chairperson of the Department of History in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

CHANGE IN NAME OF NAMED ENDOWED FUND

The Ohio State University Chadwick Arboretum Endowment Fund

The L. C. Chadwick Endowment Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from gifts to The OSU Chadwick Arboretum Tree Planting Program and from gifts in memory of L. C. Chadwick to be used for the maintenance of the landscaped spaces of the arboretum. The name was revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the care and maintenance of landscaped spaces of the arboretum. These expenditures listed according to priority, include but are not limited to:

- (1) student internships which are to be conducted within the Lane Avenue Gardens, and/or as needed throughout the arboretum proper;
- (2) maintenance of the Lane Avenue Gardens and other landscaped spaces whether as supplies, services, equipment and labor in the form of permanent and/or temporary wages; and
- (3) sponsorship of educational programming which may include an annual symposium focusing on public horticultural education.

The Ohio State University Chadwick Arboretum Coordinating Council and/or executive officer shall, in conjunction with an appointed standing arboretum advisory committee, have the responsibility for and must approve all expenditures from the fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF NAMED ENDOWED FUND (contd)

The Ohio State University Chadwick Arboretum Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

The Ohio State Floriculture/Landscape Horticulture
Alumni Association Fellowship Endowment Fund

The Ohio State Floriculture/Landscape Horticulture Alumni Association Fellowship Endowment Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State Floriculture/Landscape Horticulture Alumni Association to be used for student stipends to fund faculty directed work experiences within the Department of Horticulture. This work experience is designed to provide hands-on field experience in an instructional/laboratory setting. The description was revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual interest income shall be used for undergraduate student stipends, awarded through a competitive application process. Award criteria and awards shall be made available to applicants as recommended by a committee comprised of:

- 1) The president of The Ohio State Floriculture/Landscape Horticulture Alumni Association or his/her appointee,
- 2) Chairperson of the Department of Horticulture, and
- 3) His/her appointed faculty representatives from floriculture and horticulture.

The committee named above shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The W. Keith Davis Memorial Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gerald A. and Betty L. Davis, Marion, Ohio. The description was revised July 8, 1994, and was further revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The W. Keith Davis Memorial Scholarship Fund (contd)

Seventy-five percent of the annual income is to be used to provide scholarship assistance to qualified students of sophomore standing or higher who are enrolled at The Ohio State University, Marion Campus. The remaining twenty-five percent of annual income is to be returned to principal each year. The selection of the scholarship recipient(s) will be made by the University Committee on Student Financial Aid upon consultation with the Dean and Director of The Ohio State University at Marion.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the person or committee then responsible for student scholarship awards.

The George B. Durell Memorial Scholarship

The George B. Durell Memorial Scholarship was established July 25, 1943, by the Board of Trustees of The Ohio State University with the initial gifts to The Ohio State University's Endowment Fund from The Union Fork and Hoe Company of 500 Dublin Avenue, Columbus, Ohio. The description was revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment shall be used to provide a renewable scholarship with a minimum \$2,500 annual value to one entering freshman agricultural student with financial need in the College of Food, Agricultural, and Environmental Sciences. The student would be eligible for renewal for a total of 12 quarters provided he/she remains a student in the College and maintains a minimum 3.3 cumulative grade point at the end of each academic year. A total of four students (one freshman, sophomore, junior, and senior) will be supported by the fund each year. Selection of the recipient will be made by the College Scholarship Committee directed by the Assistant Dean, Student Affairs, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ambassador Milton A. Wolf (B.A. Biological Sciences '48) and Roslyn Z. Wolf.

Income earned on the Endowment will be added to the principal of the fund until the donor's commitment has been fulfilled. When fully funded, the annual income provided by the Foundation will

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund (contd)

be used for support of an endowed chair at The Ohio State University. At the option of Ambassador Wolf, the chair fund may be converted to a scholarship fund, the provisions of which will be agreed upon between Ambassador Wolf and the University.

\$199,375.00

The Lovell B. Tipton Endowed Fund for the Benefit of The Young Scholars Program

The Lovell B. Tipton Endowed Fund for the Benefit of The Young Scholars Program was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with a gift from The Lovell B. Tipton Charitable Remainder Unitrust, Columbus, Ohio.

The annual income shall be used to support the Young Scholars Program in a way that honors the spirit of Lt. Colonel Lovell B. Tipton's community involvement as it relates to youth.

The purpose of this fund shall include, but not be limited to, providing funds for scholarships and/or an annual activity or event appropriately named to honor Lt. Colonel Tipton's memory. Expenditures shall be determined by the director of the Young Scholars Program in consultation with the Vice Provost of the Office of Minority Affairs.

\$73,607.07

The Gerlach Athletic Scholars Fund

The Gerlach Athletic Scholars Fund was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from John B. Gerlach, Sr., Columbus, Ohio.

Income provided by the Foundation shall be used to supplement the grant-in-aid scholarship costs of male and female student athletes pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

\$63,750.00

The Ronald L. Stuckey Stone Laboratory Endowment Fund

The Ronald L. Stuckey Stone Laboratory Endowment Fund was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund, initiated by Ronald L. Stuckey, Professor Emeritus, Plant Biology and given to The Ohio State University Foundation by his brother, Darwin Stuckey.

The annual income shall be used to support a qualified faculty-level individual for the offering of a course of instruction at Stone Laboratory in Higher (Vascular) Aquatic Plants to include field and laboratory work on their identification, and ecological and geographical relations.

\$15,000.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

During our Committee meeting this morning, we received a very informative and very well-presented report from the University Architect on five major projects currently underway at the University: Life Sciences, the Knowlton School of Architecture, the Schottenstein Center, the Fisher College of Business, and the Food Science and Technology Building. I would recommend next year if we can, schedule permitting, that we have this presentation to the full Board. I think that you will find it interesting and informative, and these are major projects that are underway.

We also heard reports on the Capital Request, the Enrollment Management, and the Risk Management.

At this time, I would like to offer several resolutions for approval and I will move all of these. If there are any questions, the respective University officials are here to answer them. The written material on these resolutions was previously mailed to all Board members, and we did discuss these in detail during our Committee meeting.

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 96-87

MANSFIELD CAMPUS - BOARD OF TRUSTEES CONFERENCE ROOM
FISHER COLLEGE OF BUSINESS - PHASES IA and I
AGRICULTURAL ADMINISTRATION MASONRY IMPROVEMENTS
BOTANY AND ZOOLOGY ROOF REPLACEMENT
HUGHES HALL ROOF REPLACEMENT
MERSHON AUDITORIUM RENOVATION
VETERINARY HOSPITAL WATERPROOFING
MANSFIELD - CONARD LEARNING CENTER
BOTANY AND ZOOLOGY LIBRARY RENOVATION
DAVIS BASEBALL STADIUM

(*Recommended alternates included in these numbers.)

Synopsis: Authorization to request construction bids for the Mansfield Campus Board of Trustees Conference Room and Fisher College of Business Phases IA and I, and acceptance of the report of award of contracts for the Agricultural Administration Masonry Improvements, Botany and Zoology Roof Replacement, Mershon Auditorium Renovation, Veterinary Hospital Waterproofing, Mansfield Campus Conard Learning Center, Botany and Zoology Library Renovation, and Davis Baseball Stadium projects are proposed.

WHEREAS the Mansfield Campus desires to renovate space in room 113 of Eisenhower Hall for use as a conference and board room for campus executive committee meetings, OSU/NCTC administration meetings, interactive teleconferencing, small conferences or meetings, and the monthly meetings of the Mansfield Board of Trustees; and

WHEREAS the estimated project cost is \$60,000 and the total estimated construction cost is \$34,000, with funding provided by House Bill 790; and

February 2, 1996 meeting, Board of Trustees

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

WHEREAS the University desires to proceed with the construction of the infrastructure for the Fisher College of Business (Phase IA) that includes the additional chiller plant capacity in the McCracken Power Plant to service this new complex and Phase I of the project which includes the College Building and Graduate Program Building; and

WHEREAS the total estimated project cost for these two phases of the work is \$47,508,620 and the total estimated construction cost for these phases of the work is \$35,626,000, with funding provided by House Bill 904 (\$2,630,000), House Bill 790 (\$23,932,000) and gifts to the University (\$20,946,620); and

WHEREAS resolutions adopted by the Board of Trustees on February 4, 1993, July 9, 1993, February 4, 1994, April 8, 1994, December 2, 1994, and August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University and/or State of Ohio procedures, and if satisfactory bids were received to award contracts or as appropriate recommend the award of contracts for the Agricultural Administration Masonry Improvements, Botany and Zoology Roof Replacement, and Hughes Hall Roof Replacement, Mershon Auditorium Renovation, Veterinary Hospital Waterproofing, Mansfield Campus Conard Learning Center, Botany and Zoology Library Renovation, and Davis Baseball Stadium projects:

Agricultural Administration Masonry Improvements

This project provides spot tuckpointing, resealing stress points, removal and replacement of all sealant and caulking around windows and entrances, and chemically cleaning the entire building. The total project cost is \$98,350; funding is provided from House Bill 904. The contract awarded is as follows:

General Contract:	Restoration Company of America, Cincinnati, Ohio
Amount:	\$87,350
Estimate:	\$93,500
Total All Contracts:	\$87,350
Contingency Allowance:	\$10,127 (11.6% of construction cost)
Total Project Cost:	\$98,350

Botany and Zoology Roof Replacement

This project replaces 85% of the total roof. The total project cost is \$329,746; funding is provided by House Bill 904 (\$310,000) and Department of Physical Facilities (\$19,745). The contract awarded is as follows:

General Contract:	Phinney Industrial Roofing, Columbus, Ohio
Amount:	\$287,779 +
Estimate:	\$265,110
Total All Contracts:	\$287,779
Contingency Allowance:	\$15,589 (5.4% of construction cost)
Total Project Cost:	\$329,746

+The General contract is in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Hughes Hall Roof Replacement

This project replaces the roof, gutter and flashing. The total project cost is \$425,000; funding is provided by House Bill 904. The contract awarded is as follows:

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

Hughes Hall Roof Replacement (contd)

General Contract:	United Roofing, Holland, Ohio
Amount:	\$360,700 *
Estimate:	\$380,000 *
Total All Contracts:	\$360,700 *
Contingency Allowance:	\$26,493 (7.3% of construction cost)
Total Project Cost:	\$425,000

Mershon Auditorium Renovation

This project provides renovations to improve compliance with ADA, reupholster seats, replace the stage rigging, and upgrade the electrical distribution system. The total project cost is \$3,150,000; funding is provided from House Bill 904 (\$1,250,000), House Bill 790 (\$1,200,000), University Funds (\$700,000). The estimated completion date is January 1997. The contracts awarded are as follows:

General Contract:	Sherman R. Smoot, Columbus, Ohio
Amount:	\$1,915,000 +
Estimate:	\$1,825,000
Plumbing Contract:	C. R. Legner & Co., Columbus, Ohio
Amount:	\$45,193 +
Estimate:	\$41,085
HVAC Contract:	C. R. Legner & Co., Columbus, Ohio
Amount:	\$12,750 +
Estimate:	\$11,600
Electric Contract:	Electric Power Equipment, Columbus, Ohio
Amount:	\$721,574
Estimate:	\$726,000
Asbestos Abatement Contract:	Air Management Technologies, Muncie, Indiana
Amount:	\$17,840
Estimate:	\$57,000
Total All Contracts:	\$2,712,357
Contingency Allowance:	\$166,087 (6.1% of construction cost)
Total Project Cost:	\$3,150,000

+The General, Plumbing, and HVAC contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Veterinary Hospital Waterproofing

This project waterproofs the mechanical room floor. The total project cost is \$82,500; funding is provided by House Bill 904. The contract awarded is as follows:

General Contract:	H. K. Phillips Masonry, Columbus, Ohio
Amount:	\$73,181
Estimate:	\$83,300
Total All Contracts:	\$73,181
Contingency Allowance:	\$8,587 (11.7% of construction cost)
Total Project Cost:	\$82,500

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

Mansfield Campus - Conard Learning Center

This project constructs a two-story addition to Bromfield Hall to house a multi-use academic facility for instructional support programs, including computer laboratories, classrooms, and a two-way video classroom. The total project cost is \$1,425,000 and funding is provided by House Bill 790 (\$900,000) and gifts to the Mansfield Campus (\$525,000). The contracts awarded are as follows:

General Contract:	Stanley Miller Construction, East Sparta, Ohio
Amount:	\$738,340 +
Estimate:	\$735,500
Plumbing Contract:	Mohawk Mechanical, Lexington, Ohio
Amount:	\$21,534
Estimate:	\$25,000
HVAC Contract:	Mohawk Mechanical, Lexington, Ohio
Amount:	\$239,736
Estimate:	\$242,000
Electric Contract:	Knox Electric, Fredricktown, Ohio
Amount:	\$147,640 +
Estimate:	\$146,550
Total All Contracts:	\$1,147,250
Contingency Allowance:	\$156,933 (13.7% of construction cost)
Total Project Cost:	\$1,425,000

+The General and Electric contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Botany and Zoology Library Renovation

This project renovates space vacated by the Library on the second floor to provide faculty, administrative, and graduate student offices to house a department within the College of Humanities. The total project cost is \$450,000; funding is provided from House Bill 790. The contracts awarded are as follows:

General Contract:	Dorsey Construction, Columbus, Ohio
Amount:	\$144,570 *
Estimate:	\$177,200 *
Plumbing Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$16,620 * +
Estimate:	\$11,620 *
HVAC Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$119,475
Estimate:	\$134,500
Electric Contract:	Royal Electric, Columbus, Ohio
Amount:	\$59,700
Estimate:	\$73,500
Total All Contracts:	\$340,365 *
Contingency Allowance:	\$52,885 (15.5% of construction cost)
Total Project Cost:	\$450,000 *

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

Davis Baseball Stadium

This project constructs a 2,500 - 3,000 seat baseball stadium, including pressbox, lock rooms, concession and vending areas, first aid areas, and dugouts. The total project cost is \$4,983,767; funding is provided from gifts to the Department of Athletics. The estimated completion date is March 1997. The contracts awarded are as follows:

General Contract:	John James Estes, Columbus, Ohio
Amount:	\$3,547,000
Estimate:	\$3,685,214
Plumbing Contract:	Mariah, Inc., Columbus, Ohio
Amount:	\$311,000 +
Estimate:	\$278,000
HVAC Contract:	Mariah, Inc., Columbus, Ohio
Amount:	\$50,865 +
Estimate:	\$43,000
Electric Contract:	Wagner Smith, Dayton, Ohio
Amount:	\$524,000 +
Estimate:	\$488,000
Total All Contracts:	\$4,432,865
Contingency Allowance:	\$157,358 (3.5% of construction cost)
Total Project Cost:	\$4,893,767

+The General, Plumbing, HVAC, and Electric contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Mansfield Campus Board Room and Fisher College of Business Phases IA and I projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Agricultural Administration Masonry Improvements, Botany and Zoology Roof Replacement, Hughes Hall Roof Replacement, Mershon Auditorium Renovation, Veterinary Hospital Waterproofing, Mansfield Campus Conard Learning Center, Botany and Zoology Library Renovation, and Davis Baseball Stadium projects is hereby accepted.

(See Appendix XXXI for maps, page 667.)

**USE OF LAND AT THE NEWARK CAMPUS
BY THE CENTRAL OHIO TECHNICAL COLLEGE**

Resolution No. 96-88

Synopsis: The Ohio State University-Newark Board and the Fiscal Affairs Committee recommend the approval of the Central Ohio Technical College's use of land at the Newark Campus for the construction of an addition to Hopewell Hall.

February 2, 1996 meeting, Board of Trustees

**USE OF LAND AT THE NEWARK CAMPUS
BY THE CENTRAL OHIO TECHNICAL COLLEGE (contd)**

WHEREAS in support of student service programs of the Central Ohio Technical College and The Ohio State University at Newark, the College desires to build an addition to Hopewell Hall; and

WHEREAS, this facility will require approximately 1.9 acres of land, and this land is located on the University's Newark Campus; and

WHEREAS the University and the College have agreed to cooperate in the support of each entity's programs; and

WHEREAS The Ohio State University-Newark Board recommended approval of this use of University land at their meeting on January 18, 1996; and

WHEREAS use of University land for the construction of this facility is in the best interest of the University and the College:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Dean of The Ohio State University at Newark and the Vice President for Business and Administration be authorized, in the name of the University, to enter into a Memorandum of Understanding authorizing the Central Ohio Technical College to construct an addition to Hopewell hall on the University's Newark Campus.

(See Appendix XXXII for map, page 679.)

**SALE OF REAL PROPERTY
APPROXIMATELY 125 ACRES OF THE BARNEBEY CENTER
FAIRFIELD COUNTY, OHIO**

Resolution No. 96-89

Synopsis: The recommending of the sale of approximately 125 acres of the Barnebey Center, located in Fairfield County is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 506 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS Jack and Rebecca Schumacher of Carroll, Ohio, have offered to purchase approximately 125 acres of this property, including timber and mineral rights, with actual acreage to be determined by survey, at the consideration price of \$1,100 per acre, and the previous appraised value of this portion of the property is approximately \$750 per acre, and

WHEREAS the Metropolitan Park District of Columbus and Franklin County has a right of first refusal to purchase this property on the same terms and conditions and is in the process of determining whether it will exercise this right; and

WHEREAS the net proceeds from the sale of this property shall be deposited in two Endowment accounts, the Barnebey Family Scholarship Fund and the Annabelle Hoge Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

February 2, 1996 meeting, Board of Trustees

**SALE OF REAL PROPERTY
APPROXIMATELY 125 ACRES OF THE BARNEBEY CENTER
FAIRFIELD COUNTY, OHIO (contd)**

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 125 acre portion of the Barnebey Center property, including all timber and mineral rights, with the actual acreage to be determined by survey, to Jack and Rebecca Schumacher, or to the Metropolitan Park District of Columbus and Franklin County, at a consideration price of \$1,100 per acre, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XXXIII for map, page 681.)

ADOPTION OF THE DISTRICT PLAN FOR THE ACADEMIC CORE NORTH DISTRICT

Resolution No. 96-90

Synopsis: The recommending of adoption of the proposed District Plan for the Academic Core North District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Concept Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared the first district plan, for the Academic Core area of the Columbus Campus bounded generally by High Street, Lane Avenue, Herrick and Cannon Drives, and West 12th Avenue; and

WHEREAS this Academic Core North District Plan addresses planning and design issues specific to this area, including land use, density and future development capacity, open space and civic structure, circulation and parking, infrastructure, and siting, design, and development guidelines for future facilities and open space improvements; and

WHEREAS the appropriate University offices have reviewed the proposed Academic Core North District Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Academic Core North District Plan as a part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through the Fiscal Affairs Committee, decisions

February 2, 1996 meeting, Board of Trustees

ADOPTION OF THE DISTRICT PLAN FOR THE ACADEMIC CORE NORTH DISTRICT (contd)

made with respect to matters for which authority is delegated in accordance with the University Master Plan.

(See Appendix XXXIV for background information, page 683.)

ARMS PROJECT - PHASE III

Resolution No. 96-91

Synopsis: A vote to approve completion of Phase III of the ARMS Project is proposed.

WHEREAS Phase IIIA of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at its December 1, 1995 meeting has been successfully completed; and

WHEREAS completion of Phase III has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase III of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$9.0 million; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before June 30, 1996 for authorization to proceed with the final project implementation phase.

(See Appendix XXXV for background information, page 685.)

FORMATION OF THE OHIO STATE HEALTH NETWORK

Resolution No. 96-92

Synopsis: The Hospitals Board recommends participation in the formation in and operation of an Ohio non-profit corporation, Ohio State Health Network.

WHEREAS the Board of Trustees previously authorized the University Hospitals to enter into affiliation agreements with other hospitals to establish the Health Care Consortium of Ohio to better fulfill the teaching, research and service missions of the University; and

WHEREAS the University Hospitals and James Cancer Hospital and the other Consortium hospitals intend to create a regional health care delivery system to develop a comprehensive health service network, to develop additional cost reduction initiatives, to develop information and telecommunication programs, and to develop an integrated service delivery network for managed care purposes; and

WHEREAS University Hospitals and the James Cancer Hospital recommend the best way to achieve these goals is to join in the formation of a new non-profit corporation, Ohio State Health Network:

NOW THEREFORE

FORMATION OF THE OHIO STATE HEALTH NETWORK (contd)

BE IT RESOLVED, That the Board of Trustees hereby authorizes and endorses the establishment of and participation in Ohio State Health Network, a nonprofit corporation, under Chapter 1702 of the Ohio Revised Code, to plan and develop a regional health care delivery system; and

BE IT FURTHER RESOLVED, That on an annual basis, a report will be presented to The University Hospitals Board and the University Board of Trustees outlining the activities and accomplishments of the Ohio State Health Network. The report will highlight key indicators which have been developed to assess progress of the network in meeting its objectives. Emphasis will be given to new program initiatives which have been established to improve the coordination and continuity of care for patients who must leave their community for more intensive service; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by the President, any one or more of the officers and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of the corporation and/or as directors, officers, employees, and agents of the corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which officers and employees of the University now are, or hereafter may be, entitled.

(See Appendix XXXVI for background information, page 695.)

**AGREEMENT WITH MEDOHIO HEALTH, INC.
HEALTH MAINTENANCE ORGANIZATION**

Resolution No. 96-93

Synopsis: Approval of loan to MedOhio Health, Inc. for the purpose of developing a health maintenance organization compatible with and supportive of the teaching, research, and service missions of The Ohio State University.

WHEREAS The Ohio State University Medical Center would benefit from the services and products only available through an insurance organization, especially a health maintenance organization, which is supportive of the teaching, research, and service missions of The Ohio State University; and

WHEREAS MedOhio Health, Inc. is interested in pursuing the development and operation of such a health maintenance organization and has formed a non-profit subsidiary corporation MedOhio Health Plan, Inc. for such purpose; and

WHEREAS this Board previously authorized the University to loan \$250,000 to MedOhio Health, Inc. for the purposes of initiating an application by MedOhio Health Plan for a Certificate of Authority to operate as a health maintenance organization; and

WHEREAS it has been determined that \$1,200,000 will be needed by MedOhio Health Plan in order to develop the HMO:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health, Inc., a not-for-profit corporation, for the development of a health maintenance organization useful to and supplementing the services provided by the Medical Center; and

February 2, 1996 meeting, Board of Trustees

**AGREEMENT WITH MEDOHIO HEALTH, INC.
HEALTH MAINTENANCE ORGANIZATION (contd)**

BE IT FURTHER RESOLVED, That the University is authorized to loan \$1,200,000 to MedOhio Health, Inc., for the purpose of developing a health maintenance organization eligible to receive a Certificate of Authority from the Ohio Department of Insurance.

(See Appendix XXXVII for background information, page 697.)

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Thereupon the Board adjourned to meet Thursday, February 29, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTIETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 29, 1996

The Board of Trustees met at its regular monthly meeting on Thursday, February 29, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 29, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on February 29, 1996, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. I am sorry that we had a few minutes delay, but this is a very busy time for the university. I must say that I am not sure of the significance of meeting on Leap Day. But I suspect that in the university's 125-year history, this will be one of the few, if only, known occasions in which we have met on February 29!

Despite the fact that this is our second meeting of the month, I do have several items of university news to call to your attention. This week I had the opportunity to recognize long-time employees at the university. More than 350 faculty and staff who have worked for Ohio State for 25, 30, 35, and 40 years were honored at the Faculty and Staff Service Recognition Brunch.

Three people each celebrated 40 years of service. They have survived five university presidents! As I told them, when they started at Ohio State Ike was in the White House, Elvis was in demand, and I was in the 7th grade!

The long-service of these exceptional people is certainly worthy of our commendation. I might point out that among those honored for 30-years of service was Dan Heinlen, president and CEO of the Alumni Association. Dan does an exceptional job leading our more than 300,000 living alumni. But I might just point out -- and Dan is in the audience -- that when he became the head of our Alumni Association, I was still an undergraduate student.

Today you have on the agenda the appointment of one of our graduates, Colleen O'Brien, as Director of State Relations. Her substantial experience in state government will serve the university well. And, I might note -- and Kevin you are here -- it is reassuring to see that a former Student Government President turned out so well!

The 1996 Economic Impact Report was released earlier this month. Prepared by the School of Public Policy and Management under the direction of Professor Lee Walker, the study looked at the university's impact on spending, jobs, taxes, and community service. Let me just note that in 1994, through good stewardship and decision making, Ohio State leveraged state funds of \$351 million into a \$1.51 billion enterprise. This university promotes economic prosperity by generating \$3.5 billion in economic activity, nine times, I might note, the state's investment in the university. Of course, the economic benefits of the university -- while significant -- do not represent the value added by Ohio State in terms of knowledge, culture, health and well being, an educated work force, and an informed citizenry.

The Wall Street Journal of February 9 discussed the economic health of the midwest, saying, "Few Midwestern cities have thrived like Columbus, which

PRESIDENT'S REPORT (contd)

President Gee: (contd)

boasts an economy built on research, high technology and banking." Clearly, The Ohio State University is an integral part of that success.

The 1995 President's Report was published this month as part of Ohio State's *Quest*. The report calls attention to a number of outstanding programs that reflect the innovation and renewal evident across the university, including Campus Partners, the Student Advocacy Center, initiatives in teaching, and Project Reinvent.

Recruitment of new students for the Class of 1996 is aggressive and -- I am very happy to report -- very successful. As many of you have read in the newspapers, we attracted a very talented 1996 football recruiting class. Many pundits rank the class the very top in this nation. Having met a number of these young men and their families, I can tell you that the future looks bright for these students and our football program.

Nearly 900 of the most academically gifted students in the country who have applied for admission to Ohio State, came to campus this month to compete for scholarships. The students are in the top 3 percent of their high school classes. They participated in an essay examination and then learned a great deal more about opportunities at Ohio State. The number of scholarships for this target group was increased this year from 40 to 100.

The Student Alumni Council brought several hundred Ohio high school juniors to campus this month for Leadership Day. These prospective Ohio State students have demonstrated leadership in their schools and communities. They participated in a day-long series of workshops as well as campus tours.

To improve our recruitment efforts, we have opened a new Visitors Center this month. Located in Enarson Hall, it is a beautiful place to meet and greet the some 30,000 prospective students, family members, alumni, and friends who visit us each year. The Visitor Program of the Office of Admission and Financial Aid is delighted to have such pleasant surroundings, as all of us are. With brochures, videos, and computer-based information readily available to visitors -- as well as beverages and Cheryl's cookies -- we feel that this long-awaited move will put Ohio State's best foot forward to our guests. The Center will be formally dedicated next month.

Our students and faculty continue to garner honors and awards that bring distinction not only to them, but to the university. Katie Smith, a senior pre-dentistry student from Logan, became the all-time career scoring leader in Big Ten women's basketball. She also is the highest career scorer in Ohio State basketball history -- men's or women's. Katie made her final St. John Arena appearance last Sunday.

Aimee Hogan, a sophomore from Cherry Hill, New Jersey, was named Big Ten Diver of the Year and her coach, Vince Panzano, was named Coach of the Year in the conference.

Kendra Franklin of Gahanna was recognized by *USA Today* by being named a third-team selection in the All-USA College Academic Team. This places her among the top 60 college students in the nation! Kendra maintains a 3.98 grade average in molecular genetics. She has contributed significantly to a research

PRESIDENT'S REPORT (contd)

President Gee: (contd)

project on brain cancer. She is an active student leader, was a member of the Homecoming Court, and works at the University Honors Center.

Three Ohio State faculty members are among the recipients of Faculty Early Career Development Program Grants from the National Science Foundation. These awards are given to junior-level faculty in science and engineering who are effectively participating in research and teaching activities. Assistant Professor of Chemistry, Philip Grandinetti, and Assistant Professors of Computer and Information Science, Thomas Page and D.K. Panda, received a total of more than \$460,000 in grants.

Dean Nancy Zimpher, who is with us today, of our college of education has been named chair of the board of directors of The Holmes Partnership, a group of 90 education deans concerned with improving teacher education and better linking schools and universities. They seek to bring together veteran teachers, education students, and professors to conduct research, develop innovative programs that improve teaching, and prepare new teachers for the profession. The outstanding national reputation of the college and of its dean put Ohio State in a leadership role in teacher preparation and school reform.

Mr. Chairman, though long, that is my report and I appreciate you giving me the time.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Brian Mitchell, a junior majoring in mechanical engineering, as this month's recipient of the Student Recognition Award. Today we are recognizing Brian for his heroic and humanitarian efforts towards one of his professors at Ohio State.

Brian was enrolled in Math 415 during the past Summer Quarter. On the first day of classes, his professor, Professor Zimering, rushed into class looking very hot. As Professor Zimering reached up to write on the chalk board he grabbed his chest. It was apparent to the class that Professor Zimering was having a heart attack. One student stated that he had just completed an emergency training course, and in a very level-headed manner Brian instructed the student to take care of Professor Zimering while he left the room to call 911.

When Brian returned three minutes later, the student -- who had been left in charge -- had not done anything to help Professor Zimering. As a result, Brian took over and laid Professor Zimering down. He could not get a pulse, so Brian performed CPR for close to 20 minutes before the paramedics took over. Luckily, the paramedics were able to revive Professor Zimering after about 45 minutes of CPR, and he was able to return home thanks to the heroic efforts of Brian. Unfortunately, Professor Zimering did die four months later when he had a second heart attack while working in his garden.

STUDENT RECOGNITION AWARD (contd)

Ms. Smith: (contd)

Brian certainly acted in a heroic and, more importantly, level-headed manner during this crisis situation. According to Brian, the only thing going through his mind was what he could do to help Professor Zimering. He felt lucky to have had the chance to help him.

Like a true hero Brian does not accept credit for saving Professor Zimering, he believes all of the credit goes to the paramedics who arrived on the scene. In addition, he felt that Officer Scott Tipton -- the first University Police Officer on the scene -- deserves a great deal of credit in helping him perform CPR on Professor Zimering.

Brian was able to act quickly in this crisis situation due to training he had received previously as a life guard and in the military's standard first aid training class. He has been a member of Ohio State's ROTC program for two years and experienced six months of active duty in reserve training. In fact, Brian was the first in his class in advanced individual training as a radio and communications operator at military school at Fort Gordon, Georgia. Additionally, Brian has excelled academically at The Ohio State University by making the dean's list last quarter. Brian is clearly an outstanding example of a true hero here at The Ohio State University.

Brian, the Board of Trustees would like to commend you for your service to this University by presenting you with the Student Recognition Award. Congratulations and thank you.

Mr. Brian Mitchell:

Thank you.

Ambassador Wolf:

Brian, on behalf of the Board of Trustees, I would like to congratulate you. That was an outstanding performance and Holly delivered the history of your accomplishments very well. Thank you very much.

(See Appendix XXXVIII for Student Recognition Award, page 745.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The University Hospitals Board met February 22, 1996. The Board Chairman appointed three Board members to work with Hospitals' management on the development of strategic and operational issues in the areas of fund raising, personnel, and ethics.

As part of the financial report, pricing for managed care contracts was discussed in great detail. It was reported that the Hospitals is now beginning to see a negative impact of managed care contracting by Medicare and Medicaid, as well as commercial insurers on its activity levels and its revenues.

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

Strategic initiative updates included identifying the challenges related to the development of our HMO, the good progress in the alliance between Harding Hospital and OSU Hospitals, and the status of service improvements and cost reduction programs.

There was also significant discussion on the requirements for the information system of the University Medical Center sponsored integrated delivery system.

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FOUNDATION BOARD REPORT

Mr. Celeste:

On behalf my colleagues, Mr. Shumate and Mr. Brennan, who serve with me on the Foundation Board, I would like to briefly report on the recent meeting of The Ohio State University Foundation Board of Directors. On a very cold and rainy February 3, a joint meeting of the Foundation Board and the National Campaign Executive Committee was held in Naples, Florida.

Some of the highlights of the meeting included: 1) a discussion of the Campaign net progress-to-date; 2) a Campaign total of \$345 million showing excellent progress, with \$64 million acquired since the kick-off; 3) an insightful presentation made by John F. Wolfe, co-chair of the Campaign, about the value of the University Endowment and issues regarding the financing of public higher education; and 4) Campaign gift additions to the Endowment reaching \$60 million.

In addition, facility projects included in the Campaign remain on track, with four of them close to reaching the goal. John Berry, Foundation Board member and honorary co-chair of the Campaign, spoke on the importance of these facilities to the recruitment of students and faculty, the University's Master Plan, and Lane Avenue corridor.

Jim Nichols gave a very informative presentation on the history and performance of the University's Endowment. Especially noteworthy has been the growth and trust established by donors. The number has more than doubled since 1990, with 75 in 1991 and 151 in 1995.

David Brennan provided the Board with an update on the status of the Firestone Estate. Dick Leep reviewed with the Board the first results of the peer screening program. Thirteen screening sessions have been held with more than 200 alumni and friends participating. More than 6,000 new donor prospects have been identified.

Dean Bernadine Healy joined us and gave a marvelous talk about her vision for the College of Medicine and health care delivery. And President Gee reviewed and discussed several key initiatives with the Board including: the Campaign, Campus Partners and High Street, the Schottenstein Center, the Research Park, and the Kellogg Foundation Study of the Future of Land-Grant Institutions.

February 29, 1996 meeting, Board of Trustees

FOUNDATION BOARD REPORT (contd)

Mr. Celeste: (contd)

Jerry and his staff did a marvelous job preparing for the event and put together a comprehensive notebook, which I asked to be sent to all of the Trustees. I think that you will find this notebook very informative. The next meeting of the Foundation Board will be May 16 and 17 here on campus.

If there are no questions, that concludes my report, Mr. Chairman.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

I will begin with an apology that the Educational Affairs Committee meeting ran a little bit long this morning, which kept the full Board meeting from operating on time. We heard some important information from Vice Provost Ed Ray and Professors Lewis Ulman and Bill Palmer about the use of instructional computing support in our undergraduate programs. At a future meeting of the Committee, we expect to hear a more lengthy report when we have more time.

In addition, we have passed several resolutions which we would like for the full Board to consider and I'd like to ask Provost Sisson to present them.

Provost Sisson:

Thank you, Mr. Celeste. Mr. Chairman, I would like to present the following resolutions for Board approval:

MERGER AND NAMING OF DEPARTMENTS

Resolution No. 96-94

WHEREAS on June 3, 1994, the Board of Trustees approved the administrative reorganization of the College of Engineering; and

WHEREAS as a result of the administrative restructuring within the College of Engineering, the Department of Civil Engineering and the Department of Engineering Graphics were consolidated to form a new department; and

WHEREAS on April 7, 1995, in cross-college restructuring, the Department of Geodetic Science and Surveying was transferred from the College of Mathematical and Physical Sciences to the College of Engineering; and

WHEREAS the Departments of Civil Engineering and Geodetic Science enjoy close disciplinary relationships in teaching and research, and these relationships would be enhanced by merging the respective departments, to the benefit of the College and the University; and

WHEREAS the College administration and faculty, and the faculties of the departments concerned, support the proposed merger of the departments; and

February 29, 1996 meeting, Board of Trustees

MERGER AND NAMING OF DEPARTMENTS (contd)

WHEREAS the faculties of the departments concerned, after a long and searching process, have determined that they can support only one name for the unit to be created by this merger, the Department of Civil and Environmental Engineering and Geodetic Science; and

WHEREAS the proposed merger and naming has the approval of the Council on Academic Affairs and was approved by the University Senate at its January 20, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal to combine the department formed by merging Civil Engineering and Engineering Graphics with the Department of Geodetic Science and Surveying, and to name the combined unit the Department of Civil and Environmental Engineering and Geodetic Science, effective immediately.

**DEGREE PROGRAM MODIFICATIONS
IN THE COLLEGE OF ENGINEERING**

Resolution No. 96-

95

WHEREAS the College of Engineering has the objective of creating programs in computer engineering that meet the criteria for ABET accreditation; and

WHEREAS this objective can be accomplished by modifying existing degree programs; and

WHEREAS the proposed modified and renamed programs have been approved by the College Committee on Academic Affairs, and have the support of College administration, faculty, and students; and

WHEREAS the Departments of Electrical Engineering and Computer and Information Science will establish a coordinating body to handle issues related to transition to and operation of the proposed curricula; and

WHEREAS the proposal to modify the current "BS in Computer and Information Science" and rename it "BS in Computer Science and Engineering," and the proposal to modify the current "BS in Electrical Engineering" and rename it "BS in Electrical and Computer Engineering" (BSECE) with two options: Electrical Engineering (EE), and Computer Engineering (CpE) has the approval of the Council on Academic Affairs and was approved by the University Senate at its January 20, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal to modify the degree programs as outlined above, effective upon the approval of the Board of Regents.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-96

Synopsis: Approval of the following amendments to the Rules of the University Faculty are

February 29, 1996 meeting, Board of Trustees

recommended.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on January 20, 1996:

Amended Rules

3335-5-4810 Faculty hearing committee.

- (A) Unchanged.
- (B) Duties and responsibilities.
 - (1) Conduct hearings ~~on allegations of incompetence or grave misconduct, or on appeals BY RESPONDENTS from findings of failure to meet university responsibilities, CHARGED UNDER RULE 3335-5-04 OF THE ADMINISTRATIVE CODE following THE procedures of paragraph (E) of THIS rule 3335-5-04 of the Administrative Code.~~
 - (2) Conduct hearings on complaints of alleged improper evaluation based upon reasons or considerations that infringe a constitutional right of the complainant following procedures of paragraph (C)(3) of rule 3335-5-05 of the Administrative Code.
 - (3) Conduct hearings on allegations of improper evaluation based upon inadequate consideration of the pertinent facts by the individual(s) making the decision following procedures of paragraph (C)(4) of rule 3335-5-05 of the Administrative Code.
 - (4) Conduct hearings on an appeal of a tenured faculty member because of termination of appointment during financial exigency following procedures of paragraph (B) of rule 3335-5-023 of the Administrative Code.

Balance Unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

DISTINGUISHED SERVICE AWARDS

Resolution No. 96-

97

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Executive Committee, upon the recommendation of the Committee on

February 29, 1996 meeting, Board of Trustees

Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

February 29, 1996 meeting, Board of Trustees

DISTINGUISHED SERVICE AWARDS (contd)

Richard J. Denman
Simon Dinitz
Wilbur Gould
Billy A. Hill (posthumously)
Susan J. Insley
Sally M. Nitschke (posthumously)
John J. Schiff
Arthur I. Vorys

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 96-

98

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 15, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-99

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 2, 1996 meeting of the Board, including the following Appointment, Appointment of Chairperson, Leave of Absence Without Salary, Professional Improvement Leaves, Emeritus Title, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved December 21, 1995, and January 25, 1996, by the Hospitals Board be ratified.

February 29, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment

Name: COLLEEN A. O'BRIEN
Title: Director - State Relations
Office: Office of the President
Effective: March 11, 1996
Salary: \$85,008.00
Present Position: Deputy Director, State of Ohio, Office of Budget and Management

Appointment of Chairperson

January 1, 1996, through September 30, 1996

Department of Women's Studies

Sally L. Kitch

Leave of Absence Without Salary

STEWART D. SHAPIRO, Professor, Department of Philosophy (Newark Campus), to do a combination of teaching and research at the University of St. Andrews in Scotland, effective Spring Quarter 1996.

Professional Improvement Leaves

WEN S. CHERN, Professor, Department of Agricultural Economics and Rural Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SHELDON W. HALPERN, Professor, College of Law, effective Spring Semester 1997.

TIMOTHY S. JOST, Professor, College of Law, effective Autumn Semester 1996 and Spring Semester 1997.

STANLEY K. LAUGHLIN, JR., Profesor, College of Law, effective Spring Semester 1997.

JAMES E. MEEKS, Professor, College of Law, effective Spring Semester 1997.

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1997

Dull, Pamela A., Attending Staff, Department of Family Medicine
Durda, Elaine A., Attending Staff, Department of Internal Medicine (General Medicine)
Hansen, Thomas N., Attending Staff, Department of Pediatrics (Neonatology & Pulmonary)
Linchangco, Emmanuel, Courtesy Staff, Department of Internal Medicine (Community Medicine)
Cyran, Katherine M., Attending Staff, Department of Radiology
Elliott, Mark L., Attending Staff, Department of Anesthesiology
Garcha, Trishwant S., Attending Staff, Department of Neurology
Higgins, Donald, S, Jr., Attending Staff, Department of Neurology
Keder, Lisa M., Attending Staff, Department of Obstetrics and Gynecology

July 1, 1994 through June 30, 1996

Michaels, Gregory C., Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Mobin-Uddin, Asthma, Courtesy Staff, Department of Pediatrics
Tomczak, Rodney L., Attending Staff, Department of Surgery (Orthopedic)

February 29, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Ridgeway, Joseph A., Courtesy Staff, Department of Radiology
Shellhaas, Cynthia S., Attending Staff, Department of Obstetrics and Gynecology (Maternal & Fetal Medicine)
Vegunta, Suneela, Attending Staff, Department of Internal Medicine (General)
Weinstock, Michael, Attending Staff, Department of Internal Medicine (Infectious Diseases)

July 1, 1995 through June 1996

Jones, Julie Hickson, Limited Staff, Department of Obstetrics and Gynecology
Neal, David E., Attending Staff, Department of Radiology
Prior, Simon Robert, Limited Staff, College of Dentistry (Oral Surgery)
Schutte, Deborah Ann, Limited Staff, Department of Pediatrics (Cardiology)
Smith, III, Townsend, Limited Staff, Department of Anesthesiology
Hussein, Abdelhakim A., Limited Staff, Department of Neurology

Medical Staff-- Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1996

Cook, Paul A., Limited Staff, Department of Surgery (Orthopedic)
Janer, Myrna, Limited Staff, College of Dentistry (General)
Verma, Anil, Limited Staff, College of Dentistry (General)

July 1, 1995 through June 30, 1997

Christoforidis, A. J., Attending Staff, Department of Radiology
Davis, John, T., Attending Staff, Department of Surgery (Thoracic and Cardiovascular)
Drabyn, Gerald, Courtesy Staff, Department of Surgery (Plastic)
Kelly, David, R., Attending Staff, Department of Otolaryngology
Inglis, William D., Courtesy Staff, Department of Internal Medicine (Pulmonary)
Gadek, James E., Attending Staff, Department of Internal Medicine (Pulmonary)
Heck, Christopher F., Attending Staff, Department of Surgery (Thoracic and Cardiovascular Surgery)
Jackson, Benita M., Attending Staff, Department of Preventive Medicine

Laser Privileges

September 25, 1995

Pollifrone, David L., Attending Staff, Department of Surgery (Urology)
Arkady, Kagan, Attending Staff, Department of Ophthalmology
Pajka, John T., Attending Staff, Department of Ophthalmology

Emeritus Title

HUGO BEKKER, Department of Germanic Languages and Literatures, with the title Professor Emeritus, effective April 1, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-100

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Thomas J. Burns

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 10, 1996, of Thomas J. Burns, Professor Emeritus in the Department of Accounting and Management Information Systems.

Thomas Junior Burns was born in Arena, Wisconsin, on April 6, 1923. Following service with the U.S. Army in Europe during World War II, Professor Burns graduated from the University of Wisconsin with a degree in business administration in 1950. For several years, he served as controller and instructor in accounting at Lawrence University in Appleton, Wisconsin, and in 1952 he became a certified public accountant. In 1955 he entered the University of Michigan from which he received a Master's of Business Administration degree in 1957. Following a year on the accounting faculty at Southern Illinois University, he entered the University of Minnesota where he earned a Ph.D. in accounting.

In 1963, he was appointed Associate Professor of accounting at The Ohio State University. He spent the remainder of his career at Ohio State except for visiting professorships at the University of Chicago, Harvard University, Stanford University, and the University of California-Berkeley. He was promoted to professor in 1967 and served as chair of the Department of Accounting and Management Information Systems from 1977 to 1981. Professor Burns retired from Ohio State as the Deloitte & Touche Professor of Accounting in 1994. Despite the limitations imposed by severe arthritis, he continued to come to his office twice weekly to talk with students and colleagues and to work on matters related to various organizations and projects.

Professor Burns was totally dedicated to Ohio State's accounting students and programs. He founded the Accounting Honors Program in the late 1960's and served as its director until his retirement in 1994. Working with the Honors Program and the Omicron Chapter of Beta Alpha Psi, he molded an extraordinary educational experience for hundreds of accounting students. That experience included the Beta Alpha Psi National Student Seminar which he founded and which was named in his honor. In the early 1970's, he revitalized The Ohio State Accounting Hall of Fame and served as its chair until his death in 1996.

In addition to papers in academic and professional journals, Professor Burns' scholarly publishing included several books and many edited conference proceedings. Several of these proceedings were instrumental in raising the importance of behavioral and social phenomena in accounting research. He was a strong proponent of innovation in accounting education, and for nearly 30 years McGraw-Hill published his *Accounting Trends*, an annual collection of innovative course outlines.

Professor Burns contributed to many professional organizations. He served as national president of Beta Alpha Psi, director of education for the American Accounting Association, and president of the Academy of Accounting Historians. He received honors and awards from virtually every organization in which he became involved. These many honors include the Outstanding Accounting Educator Awards from both the American Institute of CPAs (1989) and the American Accounting Association (1992). He was also the first recipient of the Ohio Outstanding Accounting Educator Award. In addition, he received distinguished service awards from the

February 29, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Thomas J. Burns (contd)

Columbus Chapters of the Financial Executive Institute and the Institute of Management Accountants.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Burns its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Beulah Converse

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 30, 1996, of Beulah Converse, Assistant Professor Emeritus in the Ohio State University Extension.

Beulah Converse was born June 10, 1912, in Leetonia, Ohio. She received a Bachelor of Science in Home Economics degree from The Ohio State University in 1936. She began her Extension Career in 1959 in Mahoning County as the County Extension Agent, Home Economics. In 1970 she became the Area Extension Agent, Home Economics for the Canfield Area and held this position until her retirement in 1974.

Professor Converse's contributions in providing excellent Extension educational programs in home economics in the areas of working with low income youth and adults and homemakers during her career earned her the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed in the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

William B. Shook

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 1, 1995, of William B. Shook, Professor Emeritus in the Department of Materials Science and Engineering.

Professor Shook came to The Ohio State University as a student and received a Bachelor's degree in Ceramic Engineering in 1953, after which he joined the Engineering Experiment Station as a research associate. In 1958, he was appointed supervisor of ceramic research and continued in this position until 1961, when he earned his Ph.D. He then joined the Department of Ceramic Engineering.

In 1963, Professor Shook joined an AID consortium of nine universities, and served for two years as a visiting professor at the Indian Institute of Technology in Kanpur, India, where he helped organize the metallurgy department. Professor Shook resumed his teaching and research activities at The Ohio State University in 1965.

Advising and counseling students were extremely important to Professor Shook. In 1971, he received The Ohio State University's Distinguished Teacher Award, the MacQuigg Award in 1972, and The Alumni Award for Distinguished Teachers in 1973. He served on numerous University and College of Engineering committees, was on the advisory board for Tau Beta Pi, and was a faculty advisor for Keramos, a professional fraternity for Ceramic Engineers.

RESOLUTIONS IN MEMORIAM (contd)

William B. Shook (contd)

William Shook became Chairman of the Department of Ceramic Engineering in 1972 and served in this capacity until his retirement in 1983. His expertise and research in the physical properties of ceramic materials and applications of computer technology to material analysis were well respected.

Professionally, Dr. Shook was active in the American Ceramic Society, where he served as an officer at both the local and national level. He was elected a Fellow of the Society in 1972. He received the Cramer Award in 1981. He was also active in the National Institute of Ceramic Engineers and the Ceramic Educational Council.

Dr. Shook served for many years as one of the Managing Directors for the British Ceramic Service Company. In the summer he would travel to England to help this firm coordinate kiln design issues in the firing of ceramics.

On behalf of the University, the Board of Trustees expresses to the family of Professor Shook its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lowell Wilson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 3, 1995, of Lowell Wilson, Associate Professor Emeritus in the Ohio State University Extension.

Lowell Wilson was born August 22, 1921, in Hamersville, Ohio. He received a B.S. in agriculture education in 1950, and a MS in agriculture education in 1964, both from The Ohio State University.

Professor Wilson began his Extension career in 1953, as the Associate County Extension Agent in Richland County. In 1956, he became the County Agricultural Agent in Union County and held this position until his retirement in 1981.

His contributions included: providing excellent Extension educational programs in agriculture, specifically in the area of corn and soybean production; and community development programs, including the Community Improvement Project in Milford Center. Professor Wilson's expertise in these areas during his career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Yesterday, our Committee heard a presentation from the Office of Greek Affairs and I want to summarize their presentation this morning.

From about 1973 to 1988, the Greek Affairs program at Ohio State was ranked one of the best, if not the best, in the country. After a period of down time in the last few years, I'm happy to report that with the support of Vice President Williams and some new leadership in the Greek Affairs Office, they are well on their way back.

As evidence of that, they just recently won a couple of awards for the first time in many, many years. They are also working very hard on developing alternative programs on campus to reduce the risk of alcohol and substance abuse. They are also engaging in some creative marketing on campus and working in coalitions and with other campus organizations to improve their effectiveness here at Ohio State.

We also heard a brief update yesterday on the Student Trustee Selection Process. That process is expected to conclude by March 15 and several of the candidates for the upcoming vacant Student Trustee position are in the audience today.

This morning our Committee heard a presentation from the NCAA Athletic Certification Committee which is a review program that was implemented in 1993 by the NCAA for all Division I institutions. Its purpose is to ensure integrity in the institution's athletic program and is composed of a two-step process.

The first step is a self-study process which is the on-campus process. At Ohio State it was composed of four subcommittees: 1) dealing with fiscal integrity -- examining the fiscal practices and the degree of institutional control in terms of financial management over the athletic program; 2) the Academic Integrity Subcommittee, which dealt with the integration of the student athlete with the student body, admission and recruitment issues, retention and graduation issues, and student support issues in terms of coursework, career, and life skills, and also academic tutoring; 3) the Equity Subcommittee, which dealt with student welfare issues, minority issues on campus, and also Title IX Compliance; and 4) the Governance Subcommittee, which was composed of the system that governs the athletic program here on campus and also examined issues dealing with rules compliance. Its primary purpose is to ensure that athletics and the mission of athletics is consistent with the mission of the institution.

The work of the subcommittees resulted in a nearly 700-page draft report. The report will be submitted to the NCAA subsequent to the completion of the second stage of the process, which is a peer review that will occur here at Ohio State in late April and May. After that, the recommendations will be submitted to the NCAA and they will make a recommendation on certification. So far, we are very confident that we will meet substantial compliance with all of their operating principals and we will be certified.

Finally, this morning we have a presentation from David Hothersall and Mabel Freeman from the University Honors Center. So I would like to call on them now.

REPORT ON THE UNIVERSITY HONORS CENTER

Dr. David Hothersall:

Thank you very much. Mr. Chairman, this is the fourth occasion that I have been asked to meet with members of the Board of Trustees to describe some of the activities in the University Honors Program. On previous occasions what I have done is to present you with profiles of the incoming class of honors students and to discuss the merit scholarship programs and various other activities. We thought that what we would do today, in the short time that we have available, is really try to capture for you some aspects of the experience of an honors student at this University. And, of course, at the heart of that experience are the academics.

The honors students are exceptionally talented and strong students. They come to this university expecting an academic program second to none, and that is what we endeavor to provide for them. Each quarter we offer between 55 and 60 honors courses, those are small enrollment courses with an average class size of 18 students. They are taught by some of the most distinguished members of our faculty and are taken only by honors students. They have an excellent reputation and are in great demand. I'd like to just describe two of them very quickly.

This quarter, Professor Rick Herrmann, from the Department of Political Science, is teaching an honors 597 course on political problems of the contemporary world. That class has 67 students in it. That is well above the norm for an honors class for reasons that I will make clear in a few minutes.

For the first six weeks of this quarter, the students were working together in teams collecting background information and studying assigned countries. They also had to learn to cooperate in that each of these countries had to be represented by either a president or a prime minister. The students are now involved in a two-week diplomatic simulation where they are developing national strategies, bargaining with each other, representing their national entities, and negotiating. These are countries that are involved in very serious ethnic and territorial conflicts. They are addressing issues of national and global significance and economic and ecological challenges. They are engaged in both bilateral and multilateral negotiations.

Throughout this entire process, the students are being provided -- perhaps even flooded -- with additional background information which is being presented to them electronically over a UserNet that has been set up for the members of this class. Fascinatingly, this information includes intelligence information -- which they can choose to use or discard -- and it also includes counterintelligence or deceptive intelligence information. Based upon all of this, the students then have to represent the best interests of their countries and their regions.

I can tell you that for the students in this class it has become almost totally consuming. We have three of the participants working at the University Honors Center and they talk about this class night and day. That is just about all we ever hear about. So it has been a most wonderful experience for them. They are also very involved and we hear about various strategies. I must tell you, ladies and gentlemen, I personally was very disturbed the other day when I heard that the Prime Minister of England had to report that the country had been bombed and eliminated from the face of the earth. But it is a wonderful course, and I think an example of the innovative teaching that is being conducted in the Honors Program.

REPORT ON THE UNIVERSITY HONORS CENTER (contd)

Dr. Hothersall: (contd)

On a modest scale, I would like to just tell you about my course. As a psychology professor, I teach honors psychology and have 24 students in my class. One of the projects that my students always do is to conduct an observation of some aspect of human behavior. So they develop a research proposal, which is then approved. They go out and conduct their observations, and they report these observations, both in written format and also in a poster or presentation format. I find that it is a marvelous feature of the class and it also really facilitates interaction and discussion between the class members.

The second area of the academics is, of course, research. Ohio State is a major research university and honors students are well-qualified to participate in research activities and many of them are doing so. We estimate that at this moment some 800 honors students are actively working on research projects and we expect 130 students will write honors theses and graduate with distinction.

Just one of them is the student that President Gee mentioned -- Kendra Franklin. Kendra is a senior Battelle Scholar, working with Dr. Ing-Ming Chiu in his molecular genetics laboratory. Kendra is working on a research team with ten other people consisting of faculty, post-doctoral fellows, pre-doctoral fellows, and graduate students. She is the only undergraduate working on that project.

As President Gee mentioned, Kendra is working with Human DNA. A particular gene which appears to be critically involved in glioblastoma -- the process by which certain brain cells become cancerous. What they are looking for is trying to understand the mechanism which is responsible for that development. Kendra has been working on this project for two and a half years, as an undergraduate student working in a world-class laboratory on a cutting edge research project.

This month, Kendra was named to the USA Today's All-American Academic Team and in her application she was asked to describe a creative achievement. This research is what she described by saying, "I think it is an example of the tremendous benefits and the opportunities that are available to students at this University."

We also have a very, very active co-curricular program. I have asked my colleague, Associate Director Mabel Freeman, to describe some of those activities to you.

Dr. Mabel Freeman:

Thank you. I'll be very brief. We think it is important for the students to see the faculty outside of the classroom and to experience the resources of both the university and the community around it.

To that end, this quarter alone, the students have been engaged in what we call, "Faculty Firesides." There has been a theme running through this Winter Quarter's Faculty Firesides: Professor Dan Barnes talking of contemporary legends and Professor Linda Rugg talking about Scandinavian Mythology. These evening sessions are totally voluntary, and the living room at Honors House is usually filled with students for them.

REPORT ON THE UNIVERSITY HONORS CENTER (contd)

Dr. Freeman: (contd)

We also have a Leadership Ohio State Project run by the honors students. Just this week, Dr. Bernadine Healy came and engaged the students in a discussion, not about medicine, but about leadership and how to be effective as a leader. They have heard from President Gee and a number of leaders throughout the year that they have been working with. These are freshman honors students.

This quarter alone we have seventy-four honors students engaged in volunteer work at Indianola Middle School. That school is located in the Campus Partners area and has thirty-three social agencies connected with it. Yet we have seventy-four college students suddenly making these kids think that there is hope, and that there is a possibility that they too might someday aspire to go to college.

Our students are working one-on-one as tutors. They are developing music programs in the middle school, they are developing a newspaper for the school and, in fact, the students wrote and received a National Ports Grant for \$500 so that the school could be linked into the Internet. They have now set up their own Worldwide Web page as a middle school, and there is great pride among the students that they are now on the Web thanks to this grant. We anticipate a hundred honors students volunteering Spring Quarter at Indianola Middle School.

We also have the John Rudolph Book Program through the generous donation of one of our more recent graduates. Each quarter the students voluntarily read "extra" books and sit down with faculty outside of a classroom setting and talk about what they have read.

During Autumn Quarter we had 120 students read a little book called, Einstein's Dreams by an MIT professor, and we had eight faculty meeting in small groups with these students. I think you will find it interesting to know, the faculty leading this literary discussion all came from the Departments of Physics and Chemistry.

This week opened the Mosaic Art Show. Mosaic is a literary magazine. As a result of the Mosaic Art show, there is a wonderful art display now in the Ohio Union.

David and I are looking forward to our Memorial Day weekend when we will be taking 154 honors students to Chicago for an architectural look at that city. In order to save money, we just cut out one thing -- sleeping. We leave early in the morning, we only sleep one night there, and we come back at midnight the next day. It is very economical, and 154 students will be going with us.

We have made use of the Honors House, as well as three Honors Residence Halls, housing 1,200 students, to do our programming. We must admit, unfortunately, that the honors ice hockey team did lose this week in the intramural playoffs, but they plan to be back Spring Quarter.

Finally, we would like to share with each of the Trustees our most recent poster, and we have brought one for each of you. We have a tradition with the scholarship competition that President Gee alluded to of bringing in outstanding high school students and giving them our "Ohio State of Mind: Where Great

February 29, 1996 meeting, Board of Trustees

REPORT ON THE UNIVERSITY HONORS CENTER (contd)

Dr. Freeman: (contd)

Minds Go" poster. Our students thought that you might like to have one and they would like your vote on the most compelling question of the season, which is: What is this green thing on this person's cheek? The current guess is that it is guava fruit, but we are open to other thoughts. So we do have one of these for each of you.

We appreciate your time today. Thank you. Thank you, Tom.

Mr. Smith:

Thank you very much. Are there any questions or comments for Drs. Hothersall or Freeman?

President Gee:

Thank you. They do a great job representing the University and all that is good about Ohio State. Thanks to both of you.

Mr. Smith:

That concludes my report, Mr. Ambassador. I would add one thing, I neglected to mention that Ted Celeste also served on the NCAA Athletic Certification Committee -- not just on the Steering Committee, but also on one of the Subcommittees -- and did an incredible amount of work on behalf of it. So the Committee wanted to express its thanks to him for all the work that he has done. Thank you, Mr. Ambassador.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met earlier this morning and received reports from Mr. May and Mr. Nichols. At this time, I am pleased to present Mr. May for the Development Report.

Mr. Jerry May:

Thank you very much, Mr. Colley. If you would turn to the Development tab in your book you will notice the results of private support for the first seven months of this Fiscal Year. Much of this is impacted by the University's Campaign and the fact that we are \$11 million ahead so far this year, compared to where we were last year. This is clearly the result of the hard work of the Board of Trustees, the Foundation Board, the National Campaign Executive Committee, and, frankly, hundreds of volunteers across the country that continue to put Ohio State in front of individuals, corporations, and foundations.

I do want to talk about something that is on the second page entitled, "Gifts By Purpose." This is something that we sometimes take for granted because it happens on a daily basis and that is that every day we have students who are working on behalf of the university and on behalf of the Campaign, calling

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

alumni and friends of the university all across the country. I can tell you that the reason we are up over 20 percent in our annual giving to our colleges and departments, and that we are up over 35 percent in our annual support to the university is clearly the result of the partnership that these students have made with us in terms of their own Campaign initiatives and leadership. So we are very appreciative of that and I wanted to mention that hard work.

You also see a number of pages of new endowed funds. Today, I would like to call your attention to three scholarship funds. I have singled them out because of the range that they represent coming to the institution. The first one that I want to talk about is a very, very substantial one provided by George W. Hendricks and Elizabeth L. Hendricks, The George and Elizabeth Hendricks Scholarship Funds, you will notice totals \$1.7 million. These four new endowed funds were created for the Colleges of Humanities, Engineering, and Medicine, by Mr. Hendricks in his will. He was a 1929 graduate of the College of Commerce, now the Fisher College of Business, and he had a successful career with the Ohio Company. He passed away in 1992 and we are now benefiting from the generosity of that decision that he made in his lifetime.

Secondly, in a very different area, I would like to call your attention to The Alice and Carolyn Bierce Thomas Critical Difference for Women Re-entry Scholarship Fund. This was made possible by a gift from the estate of Alice Thomas and also by her daughter, Carolyn Thomas, who has two degrees from The Ohio State University. What is exciting about this is that it will provide scholarships for women who have interrupted their education to meet other responsibilities and now need financial support to return to the academic process. This is an example of lots of gifts that we are continuing to get more of now in this particular program. It is an important area for our students.

The third endowed scholarship is from Ed Johnson. As many of you know, Ed Johnson is a 1959 graduate of the College of Agriculture, now the College of Food, Agricultural, and Environmental Sciences, and is owner and CEO of the Agricultural Broadcasting Network. He has established an undergraduate scholarship for entering freshmen who have been active in 4-H or the Future Farmers of America.

This just gives you an example of the range of people and areas where we are really beginning to make a huge difference in our endowed scholarship funds. I congratulate all of the people that provided this and the people that helped along the way.

Mr. Colley, at this time I would like to ask that you present to the Board of Trustees for approval 12 new named endowed funds and a revision of one endowed fund, all of these totaling \$2,389,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-101

Synopsis: The report on the receipt of gifts and the summary for January 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and the amendment to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1996 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-January
1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through January		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$11,389,917	\$16,042,548	41%
Alumni (From Bequests)	<u>1,227,633</u>	<u>3,407,477</u>	178%
Alumni Total	\$12,617,550	\$19,450,025	54%
Non-Alumni (Current Giving)	\$5,538,102	\$8,225,075	49%
Non-Alumni (From Bequests)	<u>1,433,576</u>	<u>751,376</u>	-48%
Non-Alumni Total	\$6,971,678	\$8,976,451	29%
Individual Total	\$19,589,228	\$28,426,476	45% ^A
Corporations/Corp. Foundations	\$16,517,799	\$16,857,993	2% ^B
Private Foundations	\$4,719,075	\$7,037,609	49% ^C
Associations & Other Organizations	<u>\$1,928,564</u>	<u>\$1,413,226</u>	-27% ^D
Total	\$42,754,666	\$53,735,304	26%

NOTES

- A Overall individual giving this year is running 45% ahead of last year for the July-January reporting period. Alumni have given nearly \$7 million more during the July-January period this year than last, highlighted by five gifts totaling \$6.6 million. Non-alumni giving is also running about \$2 million ahead of the same period last year.
- B Corporate giving is up slightly (2%). Last year there were 330 corporations providing private support of \$10,000 or more (\$13.1 million). This year private support at the \$10,000 level is \$13.5 million (313 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$2.3 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-January period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-January (contd)

1994-95 Compared to 1995-96 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through January		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$12,214,621	\$11,327,554	(7)
Program Support	\$19,813,062	\$28,360,210	43
Student Financial Aid	\$5,586,015	\$7,778,952	39
Annual Funds-Colleges/Departments	\$4,529,391	\$5,441,425	20
Annual Funds-University	<u>\$611,577</u>	<u>\$827,163</u>	35
Total	\$42,754,666	\$53,735,304	26

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through January		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$15,484,500	\$20,096,981	30

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Barton C. Kagey Scholarship Fund (Scholarships - College of Law)		\$174,000.00	\$174,000.00
The Glen H. And Beverly A. Schmidt Support for Study Abroad in Agriculture and Natural Resources (Support for undergraduate students studying abroad - College of Food, Agricultural, and Environmental Sciences)	\$60,000.00		\$60,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Alice and Carolyn Bierce Thomas Critical Difference for Women Re-Entry Scholarship Fund (Scholarships for women to re-enter educational process)		\$66,156.96	\$66,156.96
The Thelma Ross Scholarship Fund (Merit Scholarships - University Honors Center)		\$49,599.83	\$49,599.83
The Patricia A. Robinson Athletic Scholarship Fund (Grant-in-Aid Scholarships - Department of Athletics)		\$47,805.00	\$47,805.00
The Allen W. Hall Endowed Sports Dentistry Award Fund (Awards to senior dental students participating in Sports/Dentistry program)	\$25,215.87		\$25,215.87
The Ed Johnson Scholarship Fund (Scholarships - College of Food, Agricultural and Environmental Sciences)		\$25,000.00	\$25,000.00

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The George W. Hendrix and Elizabeth L. Hendrix College of Humanities Scholarship Fund (Scholarships - College of Humanities)		\$432,023.47	\$432,023.47
The George W. Hendrix and Elizabeth L. Hendrix College of Medicine Scholarship Fund (Scholarships - College of Medicine)		\$432,023.47	\$432,023.47
The George W. Hendrix and Elizabeth L. Hendrix Mechanical Engineering Scholarship Fund (Scholarships - College of Engineering)		\$432,023.47	\$432,023.47
The George W. Hendrix and Elizabeth L. Hendrix Electrical Engineering Scholarship Fund (Scholarships - College of Engineering)		\$432,023.46	\$432,023.46

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The William R. Bennett - Vision Service Plan Chair Fund in Business Practice Management in the College of Optometry (Chair support for Business Practice Management - College of Optometry)		\$250,000.00	\$250,000.00
<u>Change in Description of Named Endowed Funds</u>			
The Bank One Fund for Student Excellence and Leadership			
—	Total	\$85,215.87	\$2,340,655.66
			\$2,425,871.53

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Barton C. Kagey Scholarship Fund

The Barton C. Kagey Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Gwen H. Kagey (B.A. Arts '75), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students in the College of Law.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$174,000.00

The Glen H. and Beverly A. Schmidt Student Support Fund for Study Abroad
in Agriculture and Natural Resources

The Glen H. and Beverly A. Schmidt Student Support Fund for Study Abroad in Agriculture and Natural Resources was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the College of Food, Agricultural, and Environmental Sciences in lieu of compensation of Glen H. Schmidt's

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Glen H. and Beverly A. Schmidt Student Support Fund for Study Abroad
in Agriculture and Natural Resources (contd)

teaching after retirement. The fund was created in appreciation for his enjoyable and rewarding employment at The Ohio State University as a faculty member and department chairperson in Dairy Science from 8/6/74 to 12/31/90 and as chairperson of the Department of Animal Sciences from 1/1/91 to 6/30/95.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences (including Natural Resources) studying abroad for academic credit in formal courses. Stipends provided to students from this fund shall be used to support fees, tuition, books, transportation, and living expenses abroad.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donors.

\$60,000.00

The Alice and Carolyn Bierce Thomas Critical Difference
for Women Re-Entry Scholarship Fund

The Alice and Carolyn Bierce Thomas Critical Difference for Women Re-Entry Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Carolyn B. Thomas (B.S. Social Administration '49; Masters Social Administration '52), of Newtonville, Massachusetts and her mother, Alice B. Thomas of Akron, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for women at the undergraduate or graduate level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$66,156.96

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Thelma Ross Scholarship Fund

The Thelma Ross Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from trusts established by Thelma Ross (B.S.Ed. '23), of Palm Beach, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more merit scholarships for Thelma Ross Distinguished Scholars, Medalist Scholars and/or University Scholars. Students shall be selected based upon the criteria sanctioned by the Senior Vice President for Academic Affairs and Provost and administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$49,599.83

The Patricia A. Robinson Athletic Scholarship Fund

The Patricia A. Robinson Athletic Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Patricia A. Robinson of Troy, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. The recipients will be chosen by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$47,805.00

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Allen W. Hall Endowed Sports Dentistry Award Fund

The Allen W. Hall Endowed Sports Dentistry Award Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Allen W. Hall Sports Dentistry Award Fund and from family, friends and alumni.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a suitable award to senior dental students who have participated in the Sports/Dentistry program in association with the Department of Athletics.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$25,215.87

The Ed Johnson Scholarship Fund

The Ed Johnson Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ed Johnson (B.S.Agr. '59).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more scholarships of a minimum of \$1,500.00 to a current 4-H or FFA student. The student is to be enrolled as an entering freshman at The Ohio State University, Columbus Campus, with a preferred, but not limited to, major in Agricultural Communication or Agribusiness and Applied Economics. The Student must be in the upper one-third of their high school class and have a record showing leadership, citizenship, and community service. Selection shall be made by the Assistant Dean, Student Affairs, College of Food, Agricultural and Environmental Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Food, Agricultural and Environmental Sciences in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The George W. Hendrix and Elizabeth L. Hendrix
College of Humanities Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix College of Humanities Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

The annual income shall be used to provide merit based scholarships for students pursuing undergraduate degrees in the College of Humanities at The Ohio State University. Recipients will be selected by the Dean of the College of Humanities and/or his or her designees in consultation with the University Committee on Student Financial Aid.

\$432,023.47

The George W. Hendrix and Elizabeth L. Hendrix
Mechanical Engineering Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix Mechanical Engineering Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

The annual income from this fund shall be used by the Department of Mechanical Engineering to provide scholarships for deserving undergraduate Mechanical Engineering majors. Students selected as George W. Hendrix and Elizabeth L. Hendrix Scholars will be eligible for renewal pending review of their academic progress. The Chairperson of the Department of Mechanical Engineering will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid.

\$432,023.47

The George W. Hendrix and Elizabeth L. Hendrix
College of Medicine Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix College of Medicine Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George W. Hendrix and Elizabeth L. Hendrix
College of Medicine Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships to students enrolled in the College of Medicine. Selection of the recipients shall be made at the recommendation of the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

\$432,023.47

The George W. Hendrix and Elizabeth L. Hendrix
Electrical Engineering Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix Electrical Engineering Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

The annual income from this fund shall be used by the Department of Electrical Engineering to provide scholarships for deserving undergraduate Electrical Engineering majors. Students selected as George W. Hendrix and Elizabeth L. Hendrix Scholars will be eligible for renewal pending review of their academic progress. The Chairperson of the Department of Electrical Engineering will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid.

\$432,023.46

The William R. Bennett - Vision Service Plan Chair Fund
in Business Practice Management in the College of Optometry

The William R. Bennett - Vision Service Plan Chair Fund in Business Practice Management in the College of Optometry was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Vision Service Plan, Northeastern Region.

VSP was established in 1967 by a group of Ohio optometrists with William R. Bennett serving as its President. Together they founded the first system of pre-paid vision care for the group market in Ohio under the name of Ohio Vision Service, later named Vision Service Plan. Bill served as President of Vision Service Plan through 1994, establishing programs in an eight state area. Through his careful guidance, innovation and leadership, Vision Service Plan has become the major provider of eye care insurance in the United States.

When fully funded, the annual income from this endowed gift shall be used to support The William R. Bennett - VSP Chair in Business Practice Management within Optometry. Any

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The William R. Bennett - Vision Service Plan Chair Fund
in Business Practice Management in the College of Optometry (contd)

individual appointed in the future to this distinguished chair should have an exemplary background in business principles and practice as they would relate optimally to independent professional practice. As part of this appointment, the chairholder will be involved in forming a business or financial plan for each optometry student for passage through their curriculum with emphasis on the best business practice strategies upon graduation and to direct them toward a successful entry into independent professional practice. Until this fund reaches its fully funded level as a chair, annual income will be used to retain the services of lecturers to enhance basic business skills within the optometry profession.

Appointments to this Chair may be made on a visiting or term basis, and may be full or part-time. Only one individual may hold this title at any time, however. Any unused income shall be applied to the principal.

\$250,000.00

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Bank One Fund for Student Excellence and Leadership

The Bank One Fund for Student Excellence and Leadership was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Bank One, Columbus, N.A. The description was revised February 29, 1996.

The annual income shall be used to provide one or more full tuition scholarships (with stipend, as appropriate) for MBA students in the Fisher College.

The college will meet annually with Bank One officials to define the characteristics of the student profile necessary to be considered for a scholarship and the availability of an internship as part of the scholarship package. Recipients shall be recommended by a college committee (led by the academic director of the MBA program) in consultation with the University Committee on Student Financial Aid to the dean for formal approval.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Mr. Colley:

I would now like to call on Mr. Nichols for the Treasurer's Report.

TREASURER'S REPORT

Mr. James Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period January 19 through February 16. The market value of the Endowment on February 16 was \$627.1 million. This is another all time high and makes 10 of the last 11 months that we have been in that category. This is a \$26.2 million increase through the year. During the month, the market value of the equity portion increased \$25.5 million, a 6.4 percent move in four weeks, which is the largest that we have ever experienced. The fixed income decreased \$1.4 million during the period and new additions total \$900,000.

Since July 1, the Endowment Fund has increased \$71.4 million, including net new additions of \$20.7 million. The current asset allocation is 67 percent in equities, 22 percent in fixed, 7 percent in real estate, and 4 percent in cash.

The Investments Committee also heard the Quarterly Endowment Investment Report for December 31. The total Endowment rate of return was 9.2 percent, out performing the Lehman Government Bond Index but trailing the S&P 500. During the 10-year period, ending June 30, the Endowment's market value per share increased 70 percent, while the Higher Education Price Index increased only 52 percent.

The Endowment will distribute a little over \$26 million to its over 2,300 funds during this Fiscal Year. The Committee also discussed Endowment land planning.

That concludes my report, Mr. Chairman.

Mr. Colley:

Mr. Chairman, that concludes the report of the Investments Committee.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Prior to calling on Dr. Hayes to present the Research Foundation Report, I would like to make mention that pursuant to our resolution, which we passed in December, the Research Park Corporation has been established. Members of its board have been selected and the first meeting will be tomorrow morning, at an office near the Research Foundation. We have an exciting group of folks and I think it will be a terrific board. We look forward to reporting its progress to you as it meets. Right now, I would like to call upon Dr. Hayes to present his report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. A copy of the Report of the January 1996 Grants and Contracts of The Ohio State University Research Foundation is at your places. Expenditures from external sources are shown under Tab 1. They are below last year by 6.8 percent for a total of \$95.7 million in expenditures through January 31, 1996. About 4 percent of this reduction is due to a technical change in how the Department of Labor is paying for one of the subcontracts under our project.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

So it is not a reduction of actual expenditures on the campus, but money that normally leaves the campus to support components of that project. The rest is due to the impact of uncertainties with the federal budget.

Awards for the year are in excess of \$93 million. This is 14.9 percent below the July to January time period last year. A summary of the award totals is given in the second section of the report.

Also at your places is a table -- it is not intended to be an eye test -- with a summary of what the situation is at the other CIC institutions. We have been in contact with the other senior research officers at all of the CIC institutions, and they're basically experiencing the same kind of impact. The table gives you detailed information on award dollars and the numbers of awards, and there are two histograms on the back, one for award dollars and the other for numbers of awards. Basically everybody is experiencing this kind of difficulty.

The one exception that I would call to your attention is in the case of one of the universities up north. Their NIH support looks particularly good during this period, but that is due to a single award of \$26 million from the NIH. If you subtract that award out, all of the CIC institutions look pretty much the same as a result of the government shut down and the delay of funding actions.

Listed under Tab 3 are three projects highlighted that cover a broad range of scholarly research. The Ohio State University Extension has received funding from the Ohio Department of Human Services to provide nutrition and education to food stamp participants. Professor Arnold Mokma, from the Agricultural Technical Institute, received funding from the Department of Education, to demonstrate an innovative set of practices and integrated academic and vocational education at three Ohio correctional institutions.

The Department of Sociology received a four-year renewal grant from the National Heart Lung and Blood Institute. This study will advance our understanding of the manner in which behavioral stress, reproductive hormones, and psychological characteristics impact lipid metabolism to alter the risk for coronary heart disease.

Under Tab 4 is a complete list of new awards received in January of this year.

This concludes my report, Mr. Celeste. A motion to accept the awards would be appropriate at this time.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-102

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

February 29, 1996 meeting, Board of Trustees

NOW THEREFORE

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Our Committee met earlier today and received a report from Dean Nancy Zimpher and Vice President Virginia Trethewey on the proposal to approve the formation of corporations for the Reading Recovery Program. This item will be presented to the Board next month for adoption.

At this time, I would like to call upon Vice President Shkurti to report to the Board on Revenue Benchmarks and the Preliminary Recommendation on Tuition and Fees.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES**

Mr. William Shkurti: [overhead presentation]

Thank you, Mr. Chairman. It is that time of year when our budget process starts to rumble forward. I will begin today, as Mr. Shumate mentioned, with some benchmarking on revenues and recommended levels of tuition. I will be referring to a report that is in your Board books dated February 29, that has some statistical comparisons I think you will find useful.

As Mr. Shumate mentioned, the purpose of this report is to make some financial comparisons to evaluate the university's overall context in terms of our revenues and also to give us a sense, strategically, of where we hope to go in terms of using those revenues. Before I get started, I would like to point out that the information in this report was compiled by the Office of University Resource Planning and Institutional Analysis, and includes the best data sets available in higher education. Those are based on self-reported data from the various institutions -- and we all subscribe to generally accepted accounting principles -- but there are some differences in reporting that need to be taken into account as we look at this data.

The first revenue benchmark that I would like to point out is on page three and is a table that we do annually that compares annual resident undergraduate fees at OSU with sixteen pure institutions. This list of sixteen was developed by Provost Sisson and myself, and the faculty call it the "Sisson/Shkurti Sweet Sixteen." It represents the other public comprehensive research institutions. The list shows that Ohio State's annual tuition for the regular three-fourths is \$3,273 a year, 9.6 percent below the average for all of those peer institutions.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

If you turn to page four, we show how these figures have changed over time, particularly the last five years. A relatively high number among the sixteen means high tuition, a low number means relatively low tuition. As you can see, our resident undergraduate tuition, when compared to these institutions, has actually declined over the last five years, as has our non-resident undergraduate tuition. Our non-resident graduate tuition, on the other hand, is very high compared to these other institutions.

The next table, page five, compares OSU's tuition with the other thirteen Ohio public-assisted universities for the annual resident undergraduate fees. In this case, it shows where ten out of the thirteen universities are 8 percent below the average for the state, and I'll come back to that in a minute. That standing, by the way, has stayed relatively the same over the last five years.

Another source of our income is not just tuition, but also state support and I have an overhead which will illuminate what is in the chart. It shows what has happened to tuition and other sources of income for OSU's main campus between 1991 and 1996.

I think it is important to keep in mind that during this period inflation increased at an average of about three percent a year, and OSU's total revenues increased at an average of about three percent a year -- that's the bar chart on the right-hand side. But our state subsidy -- the very small tiny little block on the left-hand side -- increased at an average of .3 percent a year, yet our student fees increased at an average of a little over 6 percent a year. In other words, student fees went up 20 percent faster than state support for FTE.

One of the questions that I always get is, "Why is your tuition going up twice the rate of inflation?" I think one of the answers is that our overall revenues are going up at just about the inflation rate, but our state support -- because of budget cuts and other reasons -- has not increased as rapidly as we think it should. We have had to make up at least a good portion of that through student tuition. I will be revisiting that issue in a minute as well.

Now let me talk about the implications of these numbers, because it shows that both on tuition and state support -- at least compared to some other institutions and compared to historical comparisons -- we are not doing as well maybe as we might. I think one implication of this -- and it is a good implication, because with low tuition we are providing a first-class education -- is that OSU is a tremendous value for our students and our taxpayers. So we don't think low tuition is bad by itself, it is how it relates to what else is going on.

You will notice on page seven, a chart that compares five Ohio universities regarding academic reputation -- at least as reported in *U.S. News and World Report* -- with their annual tuition and fees. You can see that in this particular chart, that our academic reputation -- and the academic reputation is the national ranking -- is thirty-sixth. It is the highest among these five schools and, in fact, the highest among all of the public universities in Ohio.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Our annual tuition and fees -- when compared to these public institutions -- are the lowest. So we have the best reputation for the lowest fees, which is an excellent value for our students. In presenting this chart I do not mean at all in any way to denigrate the education that students get at Miami, OU, Cincinnati or Bowling Green. They are all fine institutions. But one of the values of a degree is the reputation of the institution that goes with it and, in Ohio, that highest value is at Ohio State, even though our tuition is not the highest.

If you turn to the next page, you will see in part how OSU manages to do this, and I think we also have a graphic that shows this. What we have done here is use some standard reports that compare educational or instructional expenditures per FTE with instructional support or non-instructional expenditures per FTE, between OSU and the sixteen peer institutions that I mentioned earlier.

It shows that on instruction we are a little bit below the average of all of those institutions -- about 2.8 percent -- but we are fairly close in our instructional expenditures per FTE. So what this chart tells us is that we have stayed competitive in the classroom on the instructional side. I think that is appropriate to where the University should put its priorities if we have limited funds. But if we have low tuition, our state support has not grown, and we have invested money on the instructional side of what we do, something has to give.

The something that has to give is the kind of support that we provide outside the classroom, for a variety of activities, most of which benefit our students. The kinds of activities that are included in the non-instructional support side in these reports are things such as the administration of student financial aid, the maintenance of our buildings, academic computing support, various student services, recreation, and so forth, and academic and career counseling.

Now the people at this university who work in those areas do a magnificent job with the limited resources that they have. But when you are starting out 34 percent below your competition in a key area, there are just some things that you are not able to do. When we talk about where we need to go strategically and also what we hear from our students in terms of what concerns them, that is an area that we need to focus on. I'll be revisiting that in a minute.

Now the next issue that I would like to address is on page nine and it deals with the way that the State of Ohio has applied tuition caps. Essentially, the tuition caps on resident undergraduate tuition and our increases are limited to 6 percent a year, and that applies to all of the public institutions in Ohio. Although that is fair in the sense that everybody plays by the same rules, the disadvantage that provides to an institution like Ohio State -- who has historically had low tuition -- is demonstrated in the chart on page nine.

If you go to the far right-hand corner, it shows that if everybody raised their tuition 6 percent, for every dollar OSU gets, Ohio University gets \$1.12; the University of Cincinnati gets \$1.20; and Miami gets \$1.47. That is simply because they are starting at a higher base. If we would want someone like that big school up north within our state borders, and if tuition caps applied to them, and if they raised their already high tuition 6 percent, they would get \$1.78 for

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

every dollar that we get. So I think it shows that the way the tuition caps have been applied makes it hard for us to make a dent in terms of the competitiveness of some of the resources that we have generated by tuition.

On page 10 is a narrative that reiterates some of the things that I have already said, so I won't go into those. What I do want to talk just a little bit about is what our recommendations are now for tuition for Fiscal Year 1997. I would stress that these are preliminary, we are not asking the Board to vote on these today because we do need time to let you think about it and also to consult with our students.

Given our current enrollment levels, our levels of state support -- and I pointed out that our state support is growing, but it is not growing as much as some of our peer institutions -- and the level of tuition that we need to support our academic priorities and maintain financial equilibrium, we think the minimum amount necessary just to stay even is 5 percent. The problem is that it would not allow much in the way of service improvements, particularly in services outside of the classroom, for our students.

So what we are recommending this year is similar to what we did last year, which is a tuition increase of 6 percent on the instructional and general fee for all of our undergraduate students. The difference between that five percent that we just need to break even and the six percent -- or the one percent -- we would propose that we do the same thing we did last year, which is set it aside and have a detailed consultation with our students as to how that money can best be used to benefit them directly. We think that process worked well last year.

It is my understanding that Ed Ray gave a report to the Educational Affairs Committee on where the amount of money that was allocated for academic computing went. I think that benefited the students a great deal, and we would like to look at something similar for this year. So we recommend a 6 percent increase for our undergraduate students, a 5 percent base increase for everybody else, and then selective increases as appropriate for some of our professional schools.

In fact if you turn to page 12, there is a table that shows what these recommendations mean. In the case of a resident undergraduate, the quarterly tuition would go from \$1,091 to \$1,156 per quarter or a dollar increase of \$65. Over three quarters, that would be an increase of over \$195 or about 6 percent. As I indicated, those are our preliminary recommendations and we have also laid out the recommendations for graduate students and the non-resident surcharge which is paid by non-residents on top of the resident charges as well.

We have also laid out for you the request that we have received from the different professional schools for tuition increases above 5 percent for them. Remember, they are not covered by the state tuition caps and we've put them here for your information. These are not necessarily the recommendations of the administration. We will come back to you after we have had a chance to discuss this with the students and the colleges involved on recommendations in that area.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Now the final issue that I would like to address is the more strategic and long term issues of where we hope to go regarding tuition. On page 13, you will see proposed tuition principles on how we address the issue of tuition and setting tuition at Ohio State University. Again, these are proposed. The idea is to get a dialogue going on campus about what we would try to do.

I want to highlight one or two things. Item number four indicates that we need to address the imbalance between needs and resources at this university and that educational quality is not determined by available resources alone. So we are not proposing that a solution to all of our problems is to throw money at it that we extract from our students. On the other hand, in order to compete effectively with peer institutions and maintain excess for qualified students -- which include scholarship money -- we do need financial resources that would at least get us in and keep us in the ball game.

The other point is there are a number of things we do when we raise tuition -- inevitably most years we have to do that -- that we think protects our students. We think it is important that we recognize that and we deal with it. For example, principle number seven says that: general fund financial aid and graduate assisted fee authorization support increases should be commensurate with general tuition increases. So if tuition for undergraduate goes up 6 percent, we would recommend scholarship funding for undergraduate students go up 6 percent. We protect those students who are least able to pay and that is something that we have done automatically, but we think we need to put it in writing.

The other thing that I would point out on page 14 is a similar statement of principles that came from the University of Wisconsin system. We thought that you might be interested in those for comparison purposes. I could not resist pointing out in a note at the bottom of the table that the State of Wisconsin pays for approximately 65 percent of the cost of their students. Whereas the State of Ohio, through our funding network, pays approximately half. We are grateful for the half that we get, because without it it would not be possible for us to operate. When you compare, for example, tuition between OSU and Wisconsin that is a fair comparison, but Wisconsin is also operating from a much higher level of state support than we are.

On page 15, I have laid out simply the way the budget will be presented to the Board and to the Fiscal Affairs Committee over the spring. The benchmarks on revenue is what we are doing at this meeting; at the next meeting we will be back with some benchmarks on expenditures; and then at the May 3 meeting we will be asking you to approve guidelines on tuition and expenditures as we did last year. At the June 6 meeting we will have more on spending detail, including recommendations as to how we spend the one percent set aside after we consult with our students. Then on July 12, we will be asking you to approve the final budget document in its entirety and give you a strategic assessment and preview as to what we think lies ahead for the next fiscal year.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Finally, in the way of a summary, I want to point out -- and I think the data is very clear -- that our undergraduate fees at OSU are significantly below those at comparable institutions. This makes OSU an excellent value for Ohio taxpayers, and we are proud of that, but it also means that OSU does not have the kinds of resources to match our competition, particularly in the area of support services to students outside the classroom. So in order to maintain at least a minimum level of our competitive standing, we need to increase undergraduate instructional and general fees about 6 percent, or about \$195 a year, effective Autumn Quarter 1996, and instructional and general fees for all other students at least 5 percent.

We will use the next 60 days for consultation throughout the campus community and we will return to you in May. With regard to the question of strategically where the university needs to go, we recognize that price is extremely important. We do not want to price students out of access to education at Ohio State. But we are in an environment now where low price by itself is not enough, and the expectation of our students is low price and high quality. We think that is fair, and we think they deserve that. In order to provide that kind of value, we need to have a resource base that is competitive in providing our students the services they feel they need and we feel they need.

Mr. Chairman, that concludes my presentation and I would be glad to answer any questions any of the Board members may have.

Mr. Shumate:

Thank you, Bill. Are there any questions?

Mr. Patterson:

Bill, on page seven where you tied the expenditures to our rankings -- and you were talking about your whole report being a benchmark -- it just seems to me that of all of the things you have given us, that is the most important. I think as Trustees we need to know, perhaps now and in the future, whether this level of funding is going to keep us at, increase our level of ranking, or decrease our level of ranking. We need to get a trend on where we are going on that.

For example, we are using up the maximum -- we are going up to the cap on tuition. It seems to me that we need to know if we are falling behind, or whether we are going to be able to keep pace with that ranking or, as we indicated at our retreat, we want to increase our ranking.

Mr. Brennan:

Is there anybody above the thirty-sixth rank that has less tuition than we do?

Mr. Shkurti:

There are a number of institutions above thirty-sixth that have less tuition than we do and the most obvious example is the University of North Carolina at

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Chapel Hill. If you take a look at their total revenues, they are way above us because their state support is much higher. If it would be of assistance to the Board, I would be glad to prepare a chart that compares the academic reputation with the overall revenues in spending and also what has happened over time in response to Mr. Patterson's question. This will provide you with a sense of where we are going. I think it is an important question. Of course, we are in a race where other people are not out to do us any favors. If we just stay where we are, it is very possible we could fall behind in the long run.

Ambassador Wolf:

Can you add state support to that, too?

Mr. Shkurti:

Yes, I can. I will be glad to provide that.

Mr. Shumate:

Any other questions? Bill, I assume the one percent tuition set-aside program has been favorably received by students. Is that correct?

Mr. Shkurti:

Mr. Chairman, at least in my perception it has. I have had the opportunity to meet with the Council on Student Affairs and the students on the Senate Fiscal Committee. I have received a very favorable response. I suspect the student trustees, the president, and the vice president for student affairs who interact with students even more than I do, would be able to comment on that as well.

Ms. Smith:

I would just like to say that I think students are very receptive to that. Students are looking to have opportunities outside the classroom, and right now, as Mr. Shkurti has stated, funding is just not available for those things. It is really important that we place the emphasis on the out of the classroom experience because that is how we retain students at Ohio State. So I totally agree, and I think students are very supportive.

Mr. Smith:

I would echo that. I think the process has been received very well. I have had conversations with Bill Shkurti regarding the fact that we will have consultations with students, and I think that they are excited about having that opportunity.

Mr. Shumate:

Great. Any other questions? If not, thank you, Bill, for your report. It was detailed thoroughly and we appreciate that. We look forward to the subsequent reports.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

(See Appendix XXXIX for background information, page 747.)

Mr. Shumate:

Mr. Chairman, at this time I do have four resolutions that I would like to present for the Board's approval:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-

103

OCTOBER - DECEMBER 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of October - December, 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 51 waivers of competitive bidding requirements for annual purchases totaling approximately \$3,732,400.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1995, is hereby accepted.

(See Appendix XXXX for background information, page 763.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 96-104

**NORTHWEST PARKING GARAGE EXPANSION
SCHOTTENSTEIN CENTER
BIOTECHNOLOGY SUPPORT FACILITY - HEATING AND ELECTRICAL BACK-UP**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Northwest Parking Garage Expansion and request construction bids for the Schottenstein Center and Biotechnology Support Facility Heating and Electrical Back-up projects is proposed.

WHEREAS the College of Business complex will create an increased demand for faculty, staff and visitor parking in the central campus area; and

WHEREAS it has been determined to expand the existing Northwest Parking Garage by constructing approximately an 800 space, six level parking structure containing office and commercial shell space; and

WHEREAS the total estimated project cost is \$11,700,000 and the total estimated construction cost is \$9,400,000, with funding provided from future University bond proceeds with debt service being paid by the Division of Traffic and Parking; and

WHEREAS the Department of Athletics desires to proceed with the construction of the Schottenstein Center to house various sports programs; and

WHEREAS the estimated project cost is \$84,526,042 and the total estimated construction cost is \$71,600,000, with funding provided by House Bill 790 (\$15,000,000), future University bond proceeds (\$35,000,000), and gifts (\$34,526,042); and

WHEREAS the Biotechnology Center desires to proceed with the installation of back-up heating and electrical systems in the Biotechnology Support Facilities; and

WHEREAS the total estimated project cost is \$265,000 and the total estimated construction cost is \$228,250, with funding provided by a Board of Regents grants:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Northwest Parking Garage Expansion project and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Northwest Parking Garage Expansion, Schottenstein Center and Biotechnology Support Facility - Heating and Electrical Back-up projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts or to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time.

(See Appendix XXXXI for maps, page 765.)

SALE OF REAL PROPERTY

Resolution No. 96-

105

2.62 ACRES ON SAWMILL ROAD, COLUMBUS, OHIO

Synopsis: Recommendation of the sale to the City of Columbus of approximately 2.62 acres of land on the east side of Sawmill Road for the widening of that road is proposed.

WHEREAS The Ohio State University owns a tract of land consisting of approximately 2.62 acres running along the east side of Sawmill Road north of the intersection of Case Road and continuing north to the north boundary of the University's property; and

WHEREAS the City of Columbus desires to purchase this property for the widening of Sawmill Road as a part of the FRA Sawmill Road/West Case Road Improvement Project; and

WHEREAS, Marjorie Umbstaetter has a life estate interest in .055 acres of the 2.62 acres; and

WHEREAS based on appraisals done for the City and University, the value of this property is \$190,456, and the City is willing to purchase the property for this amount; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to sell all of the University's right, title and interest in this property to the City of Columbus, for no less than \$190,456, upon such terms and conditions as are deemed to be in the best interest of the University, subject to authorization by the Ohio General Assembly and approval by the Federal Aviation Administration, and to pay Marjorie Umbstaetter a portion of the purchase price that reflects the value of her life estate interest.

(See Appendix XXXXII for background information and map, page 769.)

EASEMENTS

Resolution No. 96-

106

**CITY OF MARYSVILLE - SANITARY SEWER IMPROVEMENTS, MILFORD AVENUE;
HOLMES-WAYNE ELECTRIC COOPERATIVE - ELECTRICAL SERVICE,
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER, WAYNE COUNTY;
COLUMBIA GAS OF OHIO, INC. - GAS PIPELINE SERVICE,
EDISON JOINING TECHNOLOGY CENTER;
METROCOMM AXS -
FIBER OPTIC CABLE, 2470 NORTH STAR ROAD; AND
OHIO BELL TELEPHONE COMPANY - TELEPHONE SERVICE,
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER, JACKSON COUNTY**

Synopsis: Authorization to grant easements on Milford Avenue, Marysville, Ohio; Ohio Agricultural Research and Development Center, Wayne County; Edison Joining Technology Center; 2470 North Star Road; and Ohio Agricultural Research and Development Center, Jackson County is proposed.

February 29, 1996 meeting, Board of Trustees

EASEMENTS (contd)

WHEREAS the City of Marysville has requested a 25-year easement consisting of a strip of land approximately 30 feet in width and approximately 85 feet in length for construction of sanitary sewer improvements to the University's Veterinary Clinic facilities located at 1018 and 1050 Milford Avenue; and

WHEREAS the sanitary sewer improvements will benefit the University; and

WHEREAS the Holmes-Wayne Electric Cooperative has requested a 25-year easement consisting of a strip of land approximately 30 feet in width and approximately 5,288 feet in length for providing electric service to facilities at the Ohio Agricultural Research and Development Center in Wayne County; and

WHEREAS the electric service will serve University property; and

WHEREAS Columbia Gas of Ohio, Inc. has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 1,420 feet in length for installation of a gas pipeline service to the Edison Joining Technology Center located south of Lane Avenue and west of Carmack Road; and

WHEREAS the gas pipeline service will benefit the University and future Research Park tenants; and

WHEREAS the MetroComm AxS has requested a 15-year easement consisting of .286 acres of land; one tract of land being ten feet in width and approximately 413 feet in length for the installation of overhead wires; the other tract being approximately ten feet in width and approximately 941 feet in length for installation of underground fiber optic cables; both tracts leading into 2470 North Star Road; and

WHEREAS this easement will benefit the University; and

WHEREAS the Ohio Bell Telephone Company has requested a 15-year easement consisting of a strip of land ten feet in width and approximately 1,725 feet in length for the purpose of installing telephone service across the frontage of Ohio Agricultural Research and Development Center's farm operations in Jackson County, Ohio; and

WHEREAS this easement will serve University property and private property and the Ohio Bell Telephone Company will compensate the University with a lump sum payment of \$625.00 in consideration of the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XXXXIII for maps, page 773.)

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

February 29, 1996 meeting, Board of Trustees

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Thereupon the Board adjourned to meet Wednesday, April 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 3, 1996

The Board of Trustees met at its regular monthly meeting on Wednesday, April 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 3, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on April 3, 1996, at 11:20 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith. James F. Patterson arrived and was present at 11:40 a.m.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. We are delighted to have you here on a beautiful day -- the first day to break 70 degrees in some time.

Since our last meeting, we have said good-bye to some 1,400 new graduates, and we have launched Spring Quarter. We begin this final quarter of the academic year with considerable momentum and many points of pride.

Yesterday, we broke ground for the Schottenstein Center. The premiere collegiate arena in the nation and which will, indeed, be a great point of pride for the University and all of its many friends.

To prepare for the spring quarter, the campus area did a little spring cleaning. During the break, the streets in the core student neighborhoods east of High Street were swept. It was the first time in at least six years that this was done. A massive communications plan warned the residents to move their cars off the streets. I think everyone was pleased with the results -- with the possible exception, of course, of those whose cars were removed! We will have the "High on Pride" clean-up day later this month. I would note with some trepidation that we had a fire off our campus last evening, and as many of you know Papa Joe's, a famous Ohio State establishment, did burn down. I was home with my wife last evening, I want everyone to know!

During the break, I took another of my State Tour trips, this time to Vinton, Fayette, and Perry counties. In addition to going to high schools, Rotary, alumni, and Chamber meetings, I visited the Orient Correctional Institution. No, not for an alumni meeting . . . although the two wardens and many of the staff are our graduates. I would just say as an aside, the staff laughed at me for the fact that I was walking around shaking everyone's hand. Professor Ron Huff accompanied me on the visit, as he is working with corrections personnel on eliminating gang activity within the system.

After the visit, I received a warm letter from the Director of the Ohio Department of Rehabilitation and Correction, Reginald Wilkinson, a wonderful person and another of our distinguished graduates. He pointed out that I am familiar with large state agencies that commit offenders, house felons, and parole people. . . only WE like to call it graduation. I never thought about it, but he and I do have some relationship in terms of the same kind of job! I told Reggie it could be worse: he could have a football team.

Members of the Ohio State family won a number of honors and awards this month. Professor of English Andrea Lunsford was named one of the Columbus YWCA Women of Achievement. She was honored for her mentoring and leadership not only within her department, but across the campus and in the community.

804

April 3, 1996 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Dr. John McDonald of the Department of Anesthesiology and Don Stredney of the Ohio Supercomputer Center were recognized by the Smithsonian Institution with the Cray Research Information Technology Leadership Award for breakthrough computational science. They have collaborated on a virtual reality project of epidural simulation.

The award honors vision, foresight, courage, and the determination to solve a significant but previously insoluble problem. This recognizes the partnership between the Ohio Supercomputer Center and our faculty. It is a wonderful project.

Interdisciplinary collaboration brought attention to the University this month with the announcement of a patent for the first blood test for cancer in animals. Professor of Veterinary Pathobiology Paul Stromberg and his colleagues in the Department of Medical Biochemistry, Thomas Webb and Dorothy Schumm, have come up with a test which, we hope, could lead to earlier diagnosis of cancer in humans. This breakthrough emphasizes the value of having medicine, veterinary medicine, and the basic sciences on the same campus collaborating.

The National Science Foundation has selected Ohio State as the site for a new \$5 million research center to study industrial sensors. This truly is a partnership, again, of the state, industry, and the University. The center will, among other things, study sensors to detect hazardous materials.

Our business students won the Big Ten MBA Case Competition for the second time in the past four years. Teams of students analyze case studies during the 24-hours of the contest, and they are judged on creativity, analysis, and communication.

The University garnered other honors this month including the Big Ten Championship in men's gymnastics and the National Collegiate Synchronized Swimming Championships. In both of these sports, we have Olympic-caliber athletes and coaches.

As part of our 125th anniversary celebration, WOSU produced a video, *Echoes Across the Oval*, which effectively tells the story of the University. The program has aired on WOSU-TV and is available in video. My congratulations to Dale Ouzts, Brent Greene, and Ed Clay for a first-rate production.

Finally, I want to introduce our new Director of State Relations, Colleen O'Brien. Colleen is here with us today -- at one of her first forays -- and is standing. She is already hard at work on behalf of the University. I can assure you her quick start on the job derives from her long and good service to the State of Ohio where she has served in many capacities. The final being as president of the Controlling Board which, of course, controls money coming to the University. Colleen, keep it coming, would you please! Of course, she is an Ohio State graduate. I would note -- Kevin Sheriff -- Colleen was a former student body president. So people do make good after this life, Kevin! Colleen, welcome and thank you so much for being with us.

Mr. Chairman, that is my report.

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805

STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Deborah Lange as this month's recipient of the Student Recognition Award. Deborah is an example of one of Ohio State's excellent non-traditional students. She is a senior pharmacy student at Ohio State, expecting to graduate this Spring Quarter.

A proud mother of two children, ages 11 and 13, Deborah leads an extremely busy life. She has excelled at Ohio State and truly exemplifies outstanding service to the University and to the community.

As a pharmacy major, Deborah has been very involved in addiction recovery programs. Currently she serves as chair of the College of Pharmacy's Drug Abuse Education Committee, which is a student organization focused on educating primary students about drug abuse. This quarter the Committee plans to attend Ridgeview Middle School to help educate students about drug and alcohol abuse.

Also, Deborah was recruited by Ohio's Pharmacists Recovery Organization to lead a state-wide effort to implement student recovery programs in the four Ohio colleges of pharmacy. In addition, she attended the University of Utah School of Alcoholism and Other Drug Dependencies during the summer of 1995. The Utah school provides education and training relating to addictive drugs and the establishment of effective recovery programs.

Deborah believes that one of her strongest assets is her ability to adapt to new situations. During her lifetime she has moved a total of thirty-five times. At Ohio State Deborah has demonstrated a deep sense of commitment to addictive studies, education, and recovery program development as a pharmacy student. She has been a strong student leader in this regard, as well as other avenues within the College of Pharmacy and the community. Furthermore, she brings a diversity of life experiences to her professional education as a non-traditional student and a single mother.

Deborah, the Board of Trustees would like to commend you for your service to this University and the community by presenting you with this month's Student Recognition Award. Congratulations.

I would also like to introduce the people who are here to support her: Tom Lange; her two sons, Jason and Brandon; and Kenneth Hale, Assistant Dean of the College of Pharmacy.

Ms. Deborah Lange:

I would like to say thank you to the most important people in my life who helped me get to where I am today and they are my children. Jason and Brandon, would you please stand up.

This has been a fabulous journey and I would like to thank the Board for recognizing students. It is always a pleasure to be able to give back when one has been receiving so much. Thank you.

(See Appendix XLV for Student Recognition Award, page 847.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative/Operations Committee and Executive Committee of the University Hospitals Board met March 28, 1996. The Committee for Administrative/Operations was given an overview of the strategy for identifying and acquiring office locations for primary care physician practices. The Committee also instructed the Hospitals to enter into confidential discussions on acquiring two physician practices. Approval was given for the Hospitals to become a founding member of Labnet of Ohio, Inc., which is a newly created not-for-profit organization consisting of seventeen based laboratories. Labnet will market laboratory services on a regional and state-wide basis to insurers, managed care organizations, and others, and will refer sophisticated tests to OSU Hospitals for analysis and interpretation.

The Executive Committee approved the revised Interest and Ethics policies for the Hospitals and the Hospitals Board. The Executive Committee discussed the status of the OSU/US Health collaboration discussions, with specific emphasis on recent newspaper articles and the principle purpose for the talks. The principle issue is whether OSU can work with others to lower costs in an orderly way and in a manner consistent with continuing to provide quality medical care and quality medical education opportunities.

This same issue was the purpose for our current contractual partnership with Harding Hospital. It was reported that the OSU Hospitals/Harding Hospital Joint Governing Board met for the first time on March 28, 1996 to review current progress and the future direction of the relationship.

The financial report for the month of February 1996 showed University Hospitals' operational activities at a break-even level for the year.

That completes my report.

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CANCER HOSPITAL REPORT

Mr. Shumate:

The James Cancer Hospital Board is recommending amendments to their medical staff bylaws and to changes specifically to deal with board certification and the addition of a new category of attending staff. The amendments are noted in our books, along with an impact statement. The impact statement indicates that the amendments would allow community physicians with an interest in oncology, but without a University faculty appointment, access to the resources of the James Hospital.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE

Resolution No. 96-107

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute are recommended for approval.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

WHEREAS The Arthur G. James Cancer Hospital and Research Institute Board pursuant to Bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff Bylaws of The Arthur G. James Cancer Hospital and Research Institute; and

WHEREAS the proposed amendments to Medical Staff Bylaws 3335-111-04 and 3335-111-07 were previously approved by The Arthur G. James Cancer Hospital and Research Institute Board on January 24, 1996, as follows:

Amended Bylaws

3335-111-04 Membership.

(A) Qualifications.

(1) and (2) unchanged.

(3) BOARD CERTIFICATION.

AN APPLICANT FOR MEMBERSHIP SHALL AT THE TIME OF APPOINTMENT OR REAPPOINTMENT, BE AND REMAIN BOARD CERTIFIED IN A MEDICAL SPECIALTY APPROVED BY THE AMERICAN MEDICAL ASSOCIATION AND AMERICAN BOARD OF MEDICAL SPECIALTIES, OR OTHER APPLICABLE CERTIFYING BOARDS FOR DOCTORS OF OSTEOPATHY, PODIATRY, PSYCHOLOGY, AND DENTISTRY. AN APPLICANT WHO IS AN ACTIVE CANDIDATE FOR BOARD CERTIFICATION AT THE TIME OF INITIAL APPOINTMENT OR REAPPOINTMENT SHALL HAVE THREE YEARS FROM THE DATE ELIGIBILITY WAS FIRST ATTAINED TO BECOME BOARD CERTIFIED. BOARD CERTIFICATION IS A CONTINUING REQUIREMENT, WHENEVER RECERTIFICATION IS REQUIRED BY A SUBSPECIALTY BOARD APPROVED HEREIN, APPLICANTS FOR APPOINTMENT OR REAPPOINTMENT SHALL MEET THE TERMS OF RECERTIFICATION ESTABLISHED BY THEIR RESPECTIVE SUBSPECIALTY BOARD OR BOARDS. FAILURE TO MEET OR MAINTAIN BOARD CERTIFICATION WILL RESULT IN IMMEDIATE TERMINATION FROM THE MEDICAL STAFF. THIS REQUIREMENT MAY BE WAIVED BY ACTION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, UPON THE RECOMMENDATION OF THE CREDENTIALS COMMITTEE OR THE MEDICAL DIRECTOR OF THE CHRI.

(3) (4) Unchanged.

(B) through (F) Unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, and limited designations.

(A) through (D) Unchanged.

(E) COMMUNITY ONCOLOGIST ATTENDING STAFF.

(1) QUALIFICATIONS.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws (contd)

THE COMMUNITY ONCOLOGIST ATTENDING (COA) STAFF SHALL CONSIST OF MEDICAL STAFF MEMBERS WHO DO NOT HAVE FACULTY APPOINTMENTS IN ANY OF THE ACADEMIC UNITS OF THE OHIO STATE UNIVERSITY, ARE LICENSED IN THE STATE OF OHIO WITH A PROVEN CAREER COMMITMENT TO ONCOLOGY AS DEMONSTRATED BY:

TRAINING.

CURRENT AMERICAN BOARD OF MEDICAL SPECIALITIES CERTIFICATION, IF APPLICABLE.

PRACTICE PROFILE.

MEMBERSHIP - PROFESSIONAL ONCOLOGY SOCIETIES.

PUBLICATIONS.

GRANT FUNDING.

OTHER FUNDING AND EXPERIENCE (AS APPROVED BY THE CHRI DIRECTOR AND THE CHIEF OF THE APPROPRIATE CHRI SECTION).

INDIVIDUAL COA STAFF UTILIZATION EXPECTATIONS SHALL BE DETERMINED BY THE CHRI DIRECTOR WITH THE ADVICE OF THE CHRI DIRECTOR OF MEDICAL AFFAIRS AND SHALL BE INTENDED TO PROVIDE OPTIMAL ACCESS FOR PATIENTS TO THE CHRI THAT DOES NOT INTERFERE WITH THE SERVICE, RESEARCH, OR EDUCATIONAL ACTIVITIES AND PRIORITIES OF THE UNIVERSITY FACULTY WHO CONSTITUTE THE CHRI ATTENDING, ASSOCIATE ATTENDING, OR CLINICAL ATTENDING STAFF. THE CHRI DIRECTOR AND THE STAFF MEMBER APPLYING FOR COA PRIVILEGES WILL MUTUALLY IDENTIFY THE APPLICANT'S CHRI CLINICAL AND/OR NON-CLINICAL INVOLVEMENT, INCLUDING THE CATEGORIES OF DIAGNOSIS, EXTENT OF ANTICIPATED PATIENT ACTIVITY, AND THE SERVICE AREAS TO BE UTILIZED EACH YEAR. A STATEMENT OF THIS PARTICIPATION WILL BE MADE A PART OF THE APPLICATION FOR APPOINTMENT.

ALL APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT AS A MEMBER OF THE COA STAFF SHALL BE MADE TO THE CHRI DIRECTOR FOR INITIAL EVALUATION. THE CHRI DIRECTOR MAY, WHEN APPROPRIATE, REFER EACH APPLICATION FOR COMPLETION OF THE APPOINTMENT PROCEDURE IN ACCORDANCE WITH PARAGRAPH (E) OR (F) OF RULE 3335-111-04 OF THE ADMINISTRATIVE CODE. HOWEVER, THE APPROVAL OF A CHAIRPERSON AND CHIEF OF SECTION SHALL NOT BE REQUIRED FOR THE APPOINTMENT OR REAPPOINTMENT RELATIVE TO ANY APPLICATION FOR COA STAFF PRIVILEGES. THE STAFF MEMBER'S ABILITY TO COOPERATE AND SUPPORT THE GOALS IDENTIFIED BY THE CHRI DIRECTOR WILL BE CONSIDERED IN THE DECISION FOR APPOINTMENT AND REAPPOINTMENT. ADEQUATE LEVELS OF CLINICAL ACTIVITY MAY BE REQUIRED TO PERMIT PROPER EVALUATION UNDER CHRI QUALITY ASSURANCE AND UTILIZATION GUIDELINES.

(2) PREROGATIVES.

COMMUNITY ONCOLOGIST ATTENDING STAFF MEMBERS MAY:

(a) ADMIT PATIENTS CONSISTENT WITH THE BALANCED TEACHING AND PATIENT CARE RESPONSIBILITIES OF THE INSTITUTION, WHEN, IN

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws (contd)

THE JUDGMENT OF THE DIRECTOR OF MEDICAL AFFAIRS, A BALANCED TEACHING PROGRAM IS JEOPARDIZED, FOLLOWING CONSULTATION WITH THE DIRECTOR AND CHAIRPERSON OF THE APPROPRIATE ACADEMIC DEPARTMENT, AND WITH THE CONCURRENCE OF A MAJORITY OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, THE DIRECTOR OF MEDICAL AFFAIRS MAY RESTRICT ADMISSIONS, IMPOSITION OF SUCH RESTRICTIONS SHALL NOT ENTITLE THE COA STAFF MEMBER TO THE PROCEDURES OF PARAGRAPH (G) OF RULE 3335-111-04 AND RULE 3335-111-05 OF THE ADMINISTRATIVE CODE.

- (b) EXERCISE SUCH CLINICAL PRIVILEGES AS ARE GRANTED.
- (c) UTILIZE ALL AMBULATORY AND INPATIENT FACILITIES OF THE CHRI CONSISTENT WITH THEIR GRANTED PRIVILEGES. COA STAFF WILL BE SUBJECT TO THE SAME CREDENTIALS REVIEW AS ALL OTHER CHRI STAFF.
- (d) ATTEND MEETINGS OF THE MEDICAL STAFF AS NON-VOTING MEMBER AND ATTEND ANY MEDICAL STAFF OR HOSPITAL EDUCATION PROGRAM. THE COA STAFF MEMBER MAY NOT HOLD ELECTED OFFICE IN THE MEDICAL STAFF ORGANIZATION OR SERVE ON ANY OF ITS STANDING COMMITTEES. HOWEVER, SUCH MEMBER MAY SERVE AS NON-VOTING EX-OFFICIO MEMBER OF MEDICAL STAFF COMMITTEES IF APPOINTED PURSUANT TO THESE RULES.

(3) RESPONSIBILITIES.

A COMMUNITY ONCOLOGY ATTENDING STAFF MEMBER SHALL:

- (a) MEET THE BASIC RESPONSIBILITIES SET FORTH IN RULES 3335-111-02 AND 3335-111-03 OF THE ADMINISTRATIVE CODE.
- (b) RETAIN RESPONSIBILITY WITHIN HIS/HER AREA OF PROFESSIONAL COMPETENCE FOR THE CONTINUOUS CARE AND SUPERVISION OF EACH PATIENT IN THE CHRI FOR WHOM HE/SHE IS PROVIDING CARE, OR ARRANGE A SUITABLE ALTERNATIVE FOR SUCH CARE AND SUPERVISION.
- (c) ACTIVELY PARTICIPATE IN SUCH QUALITY EVALUATION AND MONITORING ACTIVITIES AS REQUIRED BY THE MEDICAL STAFF, AND DISCHARGE SUCH STAFF FUNCTIONS AS MAY BE REQUIRED FROM TIME TO TIME INCLUDING, BUT NOT LIMITED TO, ADHERENCE TO ALL APPLICABLE QUALITY ASSURANCE AND MONITORING ACTIVITIES IN THE DIVISION RELATED TO THE COA'S PRACTICE INCLUDING ATTENDANCE AT PEER REVIEW, MORTALITY AND MORBIDITY CONFERENCES.
- (d) SATISFY THE REQUIREMENTS SET FORTH IN RULE 3335-111-11 OF THE ADMINISTRATIVE CODE FOR ATTENDANCE AT CHRI MEETINGS.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws (contd)

- (e) ACTIVELY ENCOURAGE ALL THEIR PATIENTS TREATED AT THE CHRI TO COOPERATE IN, AND WHENEVER APPLICABLE, PARTICIPATE IN AN APPROVED PROTOCOL AND KNOWINGLY PARTICIPATE IN THE TEACHING PROGRAM. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR LOSING COA STAFF PRIVILEGES.
- (f) BECOME A MEMBER AND ACTIVE PARTICIPANT OF AT LEAST ONE CCC DISEASE SPECIFIC COMMITTEE.
- (g) BE SUBJECT TO REIMBURSING THE OSUMC FOR REGULAR UTILIZATION OF THE OSUMC GRADUATE MEDICAL STAFF AS DETERMINED BY THE DIRECTOR OR THE DIRECTOR OF MEDICAL AFFAIRS WITH APPROPRIATE ADVICE AND COUNSEL FROM THE ACADEMIC CHAIRPERSON.
- (h) BE SUBJECT TO PAYMENT OF MEDICAL STAFF DUES OR ASSESSMENTS AS APPROVED BY THE CHRI MEDICAL STAFF.

(E) (F) Unchanged.

(F) (G) Unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Research Institute Board.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Our Committee met earlier today in a joint session with the Educational Affairs Committee, and we received a detailed report from Vice Presidents Shkurti and Tom, and Dr. Ray on the 1997 budget, including spending benchmarks and the preliminary recommendations for expenditures and compensation.

(See Appendix XLVI for background information on Expenditure Benchmarks and Preliminary Recommendations, page 849.)

We also are recommending to the full Board the following resolutions:

April 3, 1996 meeting, Board of Trustees

**AUTHORIZATION OF THE DEFEASANCE OF THE OHIO STATE UNIVERSITY
DORMITORY REVENUE BONDS, SERIES A, C, E AND I**

Resolution No. 96-108

Synopsis: Authorization to deposit of securities representing direct obligations of the United States of America with an escrow trustee for the purpose of defeasing the Dormitory Revenue Bonds, Series A, C, E and I of The Ohio State University is proposed.

WHEREAS pursuant to a resolution of this Board of Trustees (the "Board") of The Ohio State University (the "University") adopted on April 8, 1957 (the "1957 Resolution") and a Trust Agreement dated as of April 15, 1957 (the "Original Trust Agreement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series A in the original principal amount of \$6,000,000, of which \$560,000 in principal amount is now outstanding (the "Series A Bonds"); and

WHEREAS pursuant to a resolution of this Board adopted on July 8, 1960 (the "1960 Resolution") and a Second Supplemental Trust Agreement dated as of October 15, 1959 (the "Second Supplement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series C, in the original principal amount of \$2,330,000, of which \$310,000 in principal amount is now outstanding (the "Series C Bonds"); and

WHEREAS pursuant to a resolution of this Board adopted on June 15, 1962 (the "1962 Resolution") and a Third Supplemental Trust Agreement dated as of April 15, 1962 (the "Third Supplement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series E, in the original principal amount of \$5,300,000, of which \$1,031,000 in principal amount is now outstanding (the "Series E Bonds"); and

WHEREAS pursuant to a resolution of this Board adopted on July 13, 1967 (the "1967 Resolution", and together with the 1957 Resolution, the 1960 Resolution and the 1962 Resolution, the "Resolutions") and a Fourth Supplemental Trust Agreement dated as of August 1, 1967 ("Fourth Supplement" and together with the Original Trust Agreement, the Second Supplement and the Third Supplement, the "Trust Agreement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series I, in the original principal amount of \$10,500,000, of which \$4,050,000 is now outstanding (the "Series I Bonds" and together with the Series A Bonds, the Series C Bonds, and the Series I Bonds, the "Bonds"); and

WHEREAS this Board has determined that it is in the best interests of the University to deposit with an escrow trustee direct obligations of the United States of America, which obligations will provide funds sufficient in time and amount to pay the remaining debt service on the Bonds so that the lien of the Trust Agreement may be deemed discharged and defeased, all within the meaning of the Resolutions and the Trust Agreement.

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. This Board hereby selects National City Bank, Columbus to act as escrow trustee (the "Escrow Trustee") in connection with the defeasance of the Bonds. The form of Escrow Agreement attached hereto (the "Escrow Agreement") is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are approved on behalf of the University by the Chairman of the Board of Trustees (the "Chairman") or the Treasurer of the University. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall

April 3, 1996 meeting, Board of Trustees

**AUTHORIZATION OF THE DEFEASANCE OF THE OHIO STATE UNIVERSITY
DORMITORY REVENUE BONDS, SERIES A, C, E AND I (contd)**

be conclusively evidenced by the execution of the Escrow Agreement on behalf of the University by the Chairman or the Treasurer. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver the Escrow Agreement, in the name of and on behalf of the University. Such officers are each further authorized to execute and deliver on behalf of the University such other certificates, documents, receipts and instruments as are necessary in connection with the acts authorized by this Resolution and contemplated by the Escrow Agreement.

Section 2. It is found and determined that all formal actions of the Board Concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 3. This Resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XLVII for background information, page 863.)

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**FORMATION OF READING RECOVERY, INC.
AND READING RECOVERY COUNCIL OF NORTH AMERICA, INC.
(Ohio Nonprofit Corporations)**

Resolution No. 96-109

Synopsis: Authorization to form two Ohio nonprofit corporations, Reading Recovery, Inc., and Reading Recovery Council of North America, Inc., is proposed.

WHEREAS in 1984 the College of Education of The Ohio State University initiated the Reading Recovery program in North America; and

WHEREAS Reading Recovery is an early intervention program designed to help young, at risk, children develop literacy and the program has components involving research and development, teacher training, program evaluation, and service and outreach programs; and

WHEREAS this innovative program has been of tremendous success and is a continually expanding initiative that has brought international recognition to the University in the area of reading instruction; and

WHEREAS there is the need to provide a new structure and framework for the administration of Reading Recovery programs and activities to facilitate the continued growth and development of the programs and sustain and promote the nationwide network of professional educators involved in these programs, while continuing the leadership role the University in the research and development of Reading Recovery programs; and

WHEREAS this Board has determined that there is a need to create a nonprofit corporation, Reading Recovery, Inc., to assist the University in the ongoing research and development of Reading Recovery programs, to prepare teachers to conduct such programs, to evaluate and measure the success of such programs, and to provide and promote service and outreach activities related to these programs, and that there is a need to create, through Reading Recovery, Inc., a subsidiary nonprofit corporation, Reading Recovery Council of North America,

April 3, 1996 meeting, Board of Trustees

FORMATION OF READING RECOVERY, INC.
AND READING RECOVERY COUNCIL OF NORTH AMERICA, INC.
(Ohio Nonprofit Corporations) (contd)

inc., to directly promote Reading Recovery programs, to foster, encourage, and promote outreach, service, and coordination of nationwide Reading Recovery activities, and to provide for a national organization that is affiliated with the University but with a separate identity and focus; and

WHEREAS these corporations are to be organized and operated exclusively for educational, charitable, or scientific purposes by conducting the above and other related activities to benefit or carry out the purposes of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes The Ohio State University and its affiliate, Ohio State University Affiliates, Inc., to establish two nonprofit corporations under Chapter 1702 of the Ohio Revised Code, such that each will qualify as an exempt organization under the U.S. Internal Revenue Code, to carry out the purposes related to the Reading Recovery program, as provided in this resolution; and

BE IT FURTHER RESOLVED, That the University may enter into agreements, as it deems necessary and appropriate, to license and govern the use, by these corporations, of the registered marks of the University, including the Reading Recovery mark, to carry out the purposes of the corporations; and

BE IT FURTHER RESOLVED, That Reading Recovery, Inc., and Reading Recovery Council of North America, Inc., shall reimburse the University for any direct or indirect costs incurred by the University on behalf of, or at the request of, these corporations; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by this Board or the President or the Dean of the College of Education, any one or more of the Trustees, officers, and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of either corporation and/or as directors, officers, employees, and agents of either corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may be, entitled; and

BE IT FURTHER RESOLVED, That the Dean of the College of Education shall annually report to this Board on the activities and accomplishments of these corporations.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Sofia, and Ambassador Wolf.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

As a part of the Educational Affairs Committee agenda, which we shared with the Fiscal Affairs Committee, we heard several reports including: an update on restructuring from Provost Sisson and Vice President Bobby Moser; a quick review of the Statement on Teaching; and a recommendation for the establishment of the Technology Transfer Oversight Committee and related

April 3, 1996 meeting, Board of Trustees

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

issues. Those items will be brought up to the Board at our next meeting for approval.

We do have several resolutions and I would like to call on Provost Sisson to present them for the Board's consideration.

Provost Sisson:

Thank you, Mr. Celeste. Mr. Chairman, I would like to present the following resolutions for Board approval:

ABOLISHMENT OF NOTICES OF APPOINTMENT

Resolution No. 96-110

WHEREAS the University has traditionally issued an annual Notice of Appointment form in connection with personnel transactions for faculty and administrative and professional staff; and

WHEREAS the Notice of Appointment form is a budgetary convenience containing some information relating to the employment relationship, but is not intended to establish the terms and conditions of employment; and

WHEREAS the terms and conditions of employment for faculty and administrative and professional employees are set forth in the faculty rules and personnel policies of the University; and

WHEREAS the issuance of Notices of Appointment results in needless bureaucratic paperwork and superfluous documentation:

NOW THEREFORE

BE IT RESOLVED, That University rules 3335-1-04, 3335-5-02, 3335-5-03, and 3335-5-022 are hereby amended to delete the requirement for the issuance of a Notice of Appointment and to accurately state the conditions of employment for faculty and staff.

Amended Bylaw

3335-1-04 The faculty and staff.

(A) through (G) Unchanged.

(H) Election APPOINTMENT of faculty and staff. The board of trustees shall annually elect APPOINT the president, members of the faculty and all other employees of the university not in the classified civil service. ~~It is, however, the desire and intention of the board that these persons shall be permanent in their positions, subject to continued efficiency in service, the provisions of the Revised Code, and the rules relating to tenure promulgated by the board of trustees.~~

Balance unchanged.

ABOLISHMENT OF NOTICES OF APPOINTMENT (contd)

Amended Rules

3335-5-02 Appointments and continuing employment; conditions upon.

- (A) Upon nomination and recommendation by the president of the university, the board of trustees shall make all appointments to all positions within the university and approve the salaries therefor. Such appointments, for a period not to exceed four academic quarters, or a summer session and two semesters if applicable, shall be evidenced by a notice of appointment signed by the secretary of the board and sent to the appointee for acceptance. The notice of appointment form is a budgetary convenience containing some detail relating to the employment relationship during the term of the appointment, such as salary, title, and the quarters, semesters, or sessions, during which service is to be rendered. The form is used for appointment to many and varied kinds of service, including appointment to positions which may be tenure accruing and others which are not. Neither the issuance of the notice nor its contents is intended to reflect any commitment by the trustees as to the recipient's tenure or as to renewal of appointment.

Balance unchanged.

3335-5-03 Appointment of faculty and staff; tenure.

The board of trustees shall annually appoint the president and all employees of the university not in the classified civil service, subject to the laws of the state of Ohio, and in the case of regular faculty, to the rights and protection of tenure as provided for in these rules. Tenure is a commitment by the university and may be earned by all individuals with regular faculty status subject to successful completion of a probationary period. Regular faculty status is defined in rule 3335-5-19 of the Administrative Code. The protections of tenure and academic freedom extend to all levels of faculty responsibility within the university in accordance with rule 3335-5-01 of the Administrative Code and are not restricted to activities identified with specific instructional, research or public service programs. Tenure is only lost by formal resignation, by voluntary reduction of appointment below fifty per cent of service to the university (as specified in the notice(s) of appointment) except in the case of an approved leave of absence, by retirement, by transfer to regular clinical faculty or auxiliary status, or may be terminated by reason of proved incompetence or grave misconduct in accordance with rule 3335-5-04 of the Administrative Code, for causes set forth in rule 3335-5-02 of the Administrative Code, or under the conditions of bona fide financial exigency, as specified in rule 3335-5-021 of the Administrative Code. Tenure members of the regular faculty who serve the university as administrators do not lose tenure by virtue of being administrators.

3335-5-022 Treatment of tenured faculty members during financial exigency.

(A) Unchanged.

(B) (1) through (5) Unchanged.

- (6) Notice of termination. A termination of appointment because of the elimination of a tenure initiating unit shall become effective no sooner than one full appointment period following the expiration of the faculty member's current appointment JUNE 30 OF THE FIRST FULL ACADEMIC YEAR FOLLOWING THE ACADEMIC YEAR IN WHICH THE APPOINTMENT IS TERMINATED.

THE OHIO STATE UNIVERSITY - MANSFIELD BOARD APPOINTMENT

Resolution No. 96-111

Synopsis: Approval of a nominee to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State university Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Mansfield Board to fill the unexpired student term of Larry Douglas Stephens, who graduated on March 15, 1996:

Megan E. Grimm, term ending June 30, 1997

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a student member of The Ohio State University-Mansfield Board, effective March 15, 1996.

NAMING OF DEPARTMENT

Resolution No. 96-112

WHEREAS on April 7, 1995, the Board of Trustees approved the administrative reorganization of the College of Human Ecology; and

WHEREAS as a result of the administrative restructuring within the College of Human Ecology, the Departments of Family Resource Management, and Textiles and Clothing were consolidated to form a new department to be named the Department of Consumer and Textile Science; and

WHEREAS the proposed name reflects the teaching, research, and service interests of the new department, and it is consistent with trends in the profession; and

WHEREAS the faculty of the new department has voted unanimously in support of the proposed name change; and

WHEREAS related units in the University have raised no objections to the proposed name; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its March 2, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change created by the administrative reorganization within the College of Human Ecology is hereby approved, effective immediately.

April 3, 1996 meeting, Board of Trustees

RENAMING OF DEPARTMENT

Resolution No. 96-113

WHEREAS the name, Department of Agricultural Engineering, no longer reflects the scope and mission of the Department; and

WHEREAS the proposed name, the Department of Food, Agricultural and Biological Engineering, reflects the teaching, research, and service interests of the new Department, and it is consistent with trends in the profession; and

WHEREAS the faculty of the Department has voted unanimously in support of the proposed name, and the faculty of the College of Food, Agricultural, and Environmental Sciences voted 150 for and 54 against; and

WHEREAS related units in the University have raised no objections to the proposed name; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its March 2, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Agricultural Engineering be renamed the Department of Food, Agricultural and Biological Engineering, effective immediately.

NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES

Resolution No. 96-114

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity; and

WHEREAS the following list includes four (4) areas within Alumni House; thirteen (13) areas within the Max M. Fisher College of Business; seven (7) areas within the Food Science and Technology Building; three (3) areas within the Galbreath Equine Trauma Hospital; and, three (3) areas within the Schottenstein Center:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as indicated below:

April 3, 1996 meeting, Board of Trustees

NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES (contd)

Project: Alumni House

- Columbia Gas Presidential Office Suite
- Walter and Gail Klevay Parlor
- Greenfield Printing and Publishing Company and the Wilson and David Moon Families Office of the Vice President for Communications
- Thomas E. Wheeler Communications Room

Project: Fisher College of Business

- John W. Berry Auditorium
- Huntington National Bank Plaza
- John W. Berry Atrium
- Continental Office Courtyard Area
- Walt Klevay Dean's Conference Room
- Bank One Columbus, NA, Graduate Student Lounge
- Ernst & Young Large Classroom
- Ernst & Young Interview Waiting Area
- David A. Rismiller Classroom
- Nationwide Insurance Honors Lounge
- Ernst & Young Lecture Room
- William M. Batten Computer Research Laboratory
- Fifth Third Bank Classroom

Project: Food Science and Technology Building

- Brewster Dairy Food Fermentations Laboratory
- Jessie and Wilbur A. Gould Seminar Room
- Smith Dairy Nutrition and Toxicology Research Colony
- Ohio Poultry Association Faculty, Staff and Alumni Lounge
- Ohio Poultry Association Department Chairperson's Office
- Worthington Foods Microbiological Media Prep Room
- Sandridge Food Corporation Low Temperature Phenomenon Laboratory

Project: Galbreath Equine Trauma Hospital

- Dr. Al Gabel Surgery Suite
- Marilyn and John Berry Reception Area
- Columbus Serum Corporation Conference Room

Project: Schottenstein Center

- Value City Arena
- Health Power HMO Hospitality Room
- Robert F. Baker Ticket Office

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-115

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

April 3, 1996 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 2, 1996:

Amended Rules

3335-11-07 Purpose.

The Ohio union and the Drake union UNIONS are established as the community UNIVERSITY centers of the OHIO STATE UNIVERSITY UNIVERSITY'S COLUMBUS CAMPUS. THEY EXIST for the primary purpose of serving students in their cultural, social, recreational, and organized LEADERSHIP activities. The Ohio union and the Drake union UNIONS are also established to serve the faculty, staff, and alumni, AND GUESTS of the university as well as their guests. (B/T 9/7/59, B/T 7/11/75, B/T 4/2/96)

3335-11-08 Director.

The director, Ohio unions, shall be the chief administrator of the Ohio union and the Drake union UNIONS. He THE DIRECTOR shall have the general administrative responsibility for the programs and financial affairs of these unions. The director shall be responsible to the ASSISTANT vice president for student affairs (HOUSING, FOOD SERVICE, AND EVENT CENTERS). (B/T 9/7/59, B/T 12/3/71, B/T 7/11/75, B/T 7/12/91, B/T 4/2/96)

3335-11-09 The Ohio unions council.

(A) The Ohio unions council shall consist of thirty-three THIRTY-FOUR members chosen as follows:

(1) Eighteen student members chosen in accordance with rules established by the Ohio unions council STUDENTS.

(a) ONE GRADUATE STUDENT SELECTED BY THE COUNCIL OF GRADUATE STUDENTS. TERM OF SERVICE SHALL BE ONE YEAR.

(b) ONE PROFESSIONAL STUDENT SELECTED BY THE INTER-PROFESSIONAL COUNCIL. TERM OF SERVICE SHALL BE ONE YEAR.

(c) ONE UNDERGRADUATE STUDENT SELECTED BY THE UNDERGRADUATE STUDENT GOVERNMENT. TERM OF SERVICE SHALL BE ONE YEAR.

(d) THE PRESIDENT OF THE STUDENT EVENTS COMMITTEE SHALL HAVE A PERMANENT SEAT ON THE COUNCIL.

(e) ONE STUDENT MEMBER SELECTED BY THE OHIO UNIONS PROGRAM OFFICE.

(f) THIRTEEN STUDENT MEMBERS SHALL BE SELECTED FROM THE STUDENT BODY UNDER THE PROCEDURES ESTABLISHED AND DOCUMENTED BY THE COUNCIL.

(2) One student appointed by the president of the undergraduate student government with the advice and consent of the student assembly; one student appointed by the president of the council of graduate students with the advice and consent of that council; one

April 3, 1996 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

~~student appointed by the president of the inter-professional council with the advice and consent of that council~~ REGULAR FACULTY.

FOUR REGULAR MEMBERS SELECTED BY THE FACULTY COUNCIL. TERM OF SERVICE SHALL BE TWO YEARS.

(3) ~~The vice president for student affairs and five staff members chosen as follows: the director, Ohio unions; the program director, Ohio unions; the recreation director, Ohio unions; one residence halls staff representative; one student organization staff representative. The staff members of the Ohio unions council shall be appointed for a term of two years by the vice president for student affairs~~ STAFF MEMBERS.

(a) THE DIRECTOR SHALL HAVE A PERMANENT SEAT ON THE COUNCIL.

(b) FOUR UNIONS' STAFF MEMBERS SHALL BE APPOINTED BY THE DIRECTOR. TERM OF SERVICE SHALL BE TWO YEARS.

(c) THREE STAFF MEMBERS FROM ACROSS THE UNIVERSITY SHALL BE APPOINTED BY THE VICE PRESIDENT FOR STUDENT AFFAIRS UNDER PROCEDURES ESTABLISHED AND DOCUMENTED BY THE COUNCIL.

(4) ~~Four faculty members. The faculty members shall be appointed for a term of two years by the vice president for student affairs after consultation with the senior vice president for academic affairs and provost~~ ALUMNI MEMBERS.

(5) Two alumni members designated SHALL BE APPOINTED by the Ohio state university ALUMNI association for a term of IN CONSULTATION WITH THE COUNCIL. TERM OF SERVICE SHALL BE three years under such procedures as the association shall adopt.

~~The faculty and alumni members shall not serve more than two consecutive terms on the council.~~

(5) COMMUNITY MEMBERS.

TWO COMMUNITY REPRESENTATIVES SHALL BE SELECTED UNDER PROCEDURES ESTABLISHED AND DOCUMENTED BY THE COUNCIL.

(B) DUTIES AND RESPONSIBILITIES.

Subject to the general authority of the president and the board of trustees, the Ohio unions council shall:

(1) ~~Establish the program policies of the Ohio unions and shall assist in the development of all of their student activities programs. It may advise the director on other matters pertaining to the operation~~ GENERAL POLICY ON SUCH MATTERS AS, BUT NOT LIMITED TO, FINANCIAL PLANNING, FACILITY USE, STUDENT DEVELOPMENT, PUBLIC AND CAMPUS RELATIONS.

April 3, 1996 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

(2) THESE POLICIES SHALL GUIDE THE ADMINISTRATION OF THE PROGRAM OF THE UNIONS BY THE DIRECTOR OF the Ohio unions, but the council shall not serve in an administrative-or-executive-capacity.

(C) ORGANIZATION

The president of the ~~Ohio-Drake-unions-activities-board~~ STUDENT EVENTS COMMITTEE shall serve as chairperson THE CHAIR, ~~of the Ohio-unions-council~~; AND the director, ~~Ohio unions~~, shall serve as the executive secretary of FOR the Ohio-unions council. THE STRUCTURE AND OPERATION OF THE OHIO UNIONS COUNCIL WILL BE ESTABLISHED AND DOCUMENTED BY THE COUNCIL (B/T 9/7/59, B/T 2/9/67, B/T 11/9/67, B/T 12/3/71, B/T 7/11/75, B/T 7/20/79, B/T 2/7/86, B/T 11/2/90, B/T 7/12/91, B/T 4/2/96)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 96-116

Synopsis: The awarding of the following honorary degrees is proposed.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of the honorary degrees as listed below:

Sir James W. Black	Doctor of Science
Dr. Robert F. Furchgott	Doctor of Science
Dr. Daniel F. Koshland, Jr.	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 96-117

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 29, 1996 meeting of the Board, including the following Reappointment of Chairpersons/Director, Reappointment of Principal Administrative Officials, Leaves of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leave--Change in Dates and Emeritus Title, as detailed in the University Budget be approved.

April 3, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Reappointment of Chairperson/Director

January 1, 1995 through September 30, 1997

Department of Germanic Languages and Literatures	Mark W. Roche
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July 1, 1996 through September 30, 1996

Department of Medical Biochemistry	Howard W. Sprecher*
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October 1, 1995 through June 30, 1996

School of Health, Physical Education, and Recreation	Mary M. O'Sullivan*
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*Acting

Reappointment of Principal Administrative Officials

CAROLE A. ANDERSON, Dean, College of Nursing, effective July 1, 1996, through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

HENRY W. FIELDS, Dean, College of Dentistry, effective July 1, 1996, through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

STEPHEN W. BIRDWELL, Associate Professor, College of Pharmacy, effective March 1, 1996 through February 28, 1997, for medical reasons.

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, effective March 3, 1996, through April 30, 1996, for medical reasons.

Professional Improvement Leaves

ARTHUR W. LEISSA, Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Winter Quarter 1997.

EDWARD H. NEWMAN, Professor, Department of Electrical Engineering, effective Winter Quarter and Spring Quarter 1997.

WANSOO T. RHEE, Professor, Department of Management Sciences, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

RICHARD L. ROTH, Professor, Department of Art, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

PETER J. TURCHI, Professor, Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JEFFREY J. CHALMERS, Associate Professor, Department of Chemical Engineering, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

April 3, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

BARBARA J. HAEGER, Associate Professor, Department of History of Art, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ANTONIO G. MENDOZA, Associate Professor, Department of Art, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ANNA O. SOTER, Associate Professor, Department of Educational Studies: Humanities, Science, Technological and Vocational, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MELANYE P. WHITE-DIXON, Associate Professor, Department of Dance, effective Winter Quarter and Spring Quarter 1997.

DAVID D. WOODS, Associate Professor, Department of Industrial, Welding, and Systems Engineering, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Change in Dates

KATHY M. FAGAN, Associate Professor, Department of English, change dates from Winter Quarter and Spring Quarter 1997, to Autumn Quarter 1996 and Winter Quarter 1997.

Emeritus Titles

ERNEST M. NEWKIRK, Department of Obstetrics and Gynecology, with the title Clinical Associate Professor Emeritus, effective March 1, 1996.

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RESOLUTIONS IN MEMORIAM

Resolution No. 96-118

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Glenn A. Fry

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 5, 1996, of Glenn A. Fry, Professor Emeritus in the College of Optometry.

Professor Fry received his A.B. degree from Davidson College in 1929, and then went on to receive a Master's and Ph.D. degrees from Duke University. Following two years at Washington University in St. Louis as a National Research Fellow, he came in 1935 to direct the optometry program at Ohio State where he remained for the next sixty years.

Wasting no time, he quickly established the optometry program as a School within the College of Arts and Sciences and began the first Physiological Optics graduate program in the nation associated with a School of Optometry. Dr. Fry administered the optometry program until 1966, when he was made a Regents Professor. In recognition of many years with the University and his legendary contributions to his profession, the University named the Optometry Building in his honor in 1983.

April 3, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Glenn A. Fry (contd)

Long before multi-disciplinary associations became fashionable, Dr. Fry was practicing the concept. Together with Dr. Arthur Culler of the Department of Ophthalmology, he established the Institute for Research in Vision on The Ohio State University campus in 1942. He maintained contacts in several disciplines by being active in the Illuminating Engineering Society, the International Commission on Illumination, Night Visibility Committee of the NRC Highway Research Board, Inter-Society Color Council, and the National Eye Institute. His research encompassed everything from highway safety to military applications of vision science (color vision, high intensity flashes, aerial reconnaissance, range finders).

Professor Fry's most notable contribution was his ability to educate and inspire others in the fields of optometry and vision science. The list of his graduate students serves as a Who's Who in optometric education and research. The curriculum he developed at Ohio State for both the professional program in optometry and the graduate program in physiological optics became the model for most other programs in the country.

Hailed as one of the most important figures in visual science, Glenn Fry received virtually every award his profession could give him including: the Tillyer Medal from the Optical Society of America; the Distinguished Service Award from the American Optometric Association; the Gold Medal from the Illuminating Engineering Society; and the Prentice Award from the American Academy of Optometry.

On behalf of the University, the Board of Trustees expresses to the family of Professor Fry its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Webster B. Kay

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 19, 1996, of Webster B. Kay, Professor Emeritus in the Department of Chemical Engineering.

Dr. Kay was born on December 8, 1900, in Hammond, Indiana, and attended country schools, graduated from Lima High School in 1918, and received his B.S. degree in Chemical Engineering from The Ohio State University in 1922. In 1926 he received his Ph.D. in Chemistry from the University of Chicago.

Webster Kay joined the Chemical Engineering faculty at Ohio State University in 1946, after twenty years as a Research Scientist at Standard Oil of Indiana. He was known world-wide as a leader in experimental research in thermodynamics. With his many graduate students he published his research results extensively in prestigious archival journals. His method of combining the critical constants of the pure components in a mixture, known as Kay's Rule, is found in thermodynamic textbooks for chemical engineering courses.

In addition to his research accomplishments, the courses Dr. Kay taught at Ohio State were highly regarded by students who appreciated his friendly manner and concern for their learning. In 1971 he was granted the title of Professor Emeritus, but continued to do research in thermodynamics and to advise graduate students working in this area.

He was a member of the American Institute of Chemical Engineers, Sigma XI Scientific Honorary Society, and a lifetime member of the American Chemical Society. In 1980, a special symposium in honor of Dr. Kay was held at the annual meeting of the American Institute of

April 3, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Webster B. Kay (contd)

Chemical Engineers in Chicago to acknowledge his many outstanding contributions in thermodynamics research.

On behalf of the University, the Board of Trustees expresses to the family of Professor Kay its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Elzy V. McCollough

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 12, 1996, of Elzy V. McCollough, Professor Emeritus in the Department of Accounting and Management Information Systems.

Professor McCollough received his Bachelor of Arts degree (cum laude) from Tarkio College and his Masters and Ph.D. degrees from the University of Iowa. He served on the accounting faculties of the University of Iowa and Louisiana State University prior to coming to Ohio State in 1959. He had been a CPA since 1956.

Elzy McCollough was a specialist in electronic data processing and served as department chair from 1964 to 1971. He also served as director of the Data Processing Center in the College and on the Graduate Council for the University. Professor McCollough was recognized as an outstanding teacher by the Undergraduate Student Forum. Dr. McCollough was awarded the title Professor Emeritus in 1985.

Professor McCollough was a member of the American Accounting Association, the American Institute of Certified Public Accountants, the National Association of Accountants, the Ohio Society of CPAs, the Systems and Procedures Association, Beta Gamma Sigma, the Order of Artus, Beta Alpha Psi, and Pi Omega Pi.

On behalf of the University community, the Board of Trustees expresses to the family of Professor McCollough its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family has sustained.

Pearl S. Mullen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 4, 1996, of Pearl S. Mullen, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Mullen was born August 1, 1911 in Arnheim, Ohio. She received a B.S. in home economics education from The Ohio State University in 1933. She began her Extension career on July 1, 1961, as the County Extension Agent, Home Economics in Adams County. On January 1, 1965, she became the County Extension Agent, Home Economics in Brown County. She held this position until her retirement on August 15, 1973.

Pearl Mullen's contributions included providing excellent Extension educational programs in home economics, and especially to the Expanded Food and Nutrition Educational Program for both adults and youth as well as the Extension Homemakers group in Brown County. She was awarded the Distinguished Service Award at the 1973 annual meeting of the National Association of Home Economists. Her teaching and home economics expertise earned her the respect and admiration of co-workers and associates throughout the state.

April 3, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Pearl S. Mullen (contd)

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

The Board may recall the President cited the recognition that Dr. McDonald and Don Stredney recently received with their "Virtual Reality Demonstration." Mr. Stredney was here before the Board and provided us with a demonstration of their efforts. We are very proud of what they have been able to accomplish. I would like to call on Dr. Hayes to present the Research Foundation Report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. A copy of the Report of the February 1996 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to the Board. We are continuing to see a slow down in funds coming from the federal government due to the shutdown and to the fact that a number of the agencies still do not have a full-year appropriation bill.

We have been sharing data with other CIC institutions and the impact here at Ohio State is being felt at the other CIC institutions. There is some difference in detail because there are different distributions among the federal funding agencies, but we are right about in the middle of the pack in terms of the downturn.

Under Tab 2, you will notice in new awards we are down below last year at this time by about 10 percent, and some of the other universities are down as much as 30 percent. This slow down in the arrival of awards is also affecting the rate of expenditures and we do not, at this point in time, expect that the rate of expenditures will be restored to the kind of growth that we have seen over the last three or four years until the situation of the federal government is sorted out.

Under Tab 1, you will see that through February 29, 1996, we are 6.4 percent behind where we were last year in terms of expenditures.

In Tab 3, there are five projects that are highlighted. The College of Pharmacy has received \$700,000 from Pharmacia to support drug development design and delivery over the next five years, and \$300,000 from Pharmacia for graduate fellowship support. Also of interest may be the Center of Mapping grant from the U.S. Geological Survey for \$500,000 for a cooperative effort with four state agencies to digitize State of Ohio maps.

April 3, 1996 meeting, Board of Trustees

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

In Chemical Engineering, Professor Fan has received \$300,000 from the National Science Foundation for investigating the hydrodynamic behavior of gas-liquid-solid fluidization under high pressure and high temperature conditions. This work is being conducted with industrial collaborators including: Shell Development Company, Amoco Oil Company, and Exxon Research and Engineering Company.

NSF is also providing over \$175,000 next year to support an Asynchronous Transfer Mode Networking Testbed. This is often referred to as an ATM Networking Testbed. There are important research problems including parallel computing, distributed computing, and multimedia that will be possible as a result of the support of that testbed.

Under Tab 4, is a complete list of the new awards received in February.

It would now be appropriate for a motion to accept these awards. Thank you.

REPORT ON RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-119

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Yesterday, the Student Affairs Committee met and discussed this year's budget process with Vice President Bill Shkurti. Vice President Shkurti presented an overview of last year's process of consultation with students which culminated in the allocation of the one percent set-aside for student services in this fiscal year.

April 3, 1996 meeting, Board of Trustees

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

This year the process of consultation will be even more expansive than the previous year. We hope that there will be even more student input into the allocation of this year's planned one percent set-aside. Specifically, as Vice President Shkurti noted yesterday, we plan to consult student organizations, the Council on Student Affairs, the Senate Fiscal Committee -- which has three student members -- the Office of Student Affairs, and the Office of Academic Affairs as part of the consultation process. The Committee wants to express, as it did yesterday, its strong support to Vice President Shkurti for a well-designed input process which appears well poised for a substantial amount of student consultation.

At the same time, the Committee also discussed the allocation of last year's set-aside and reviewed a number of conceptual ideas that are possible allocations for this year. Many of those ideas are congruent with past priorities established by this Board as important and requiring follow-up and follow-through. Implementing the recommendations of CUE, primarily in the area of Career Services and Academic Advising, was strongly supported both by the Office of Student Affairs and also by a student proposal submitted to the Office of Finance.

As you may recall, I reported to this Board in February about the Career Services proposal presented to our Committee. Our Committee is pleased to see and support the continuing work on that issue. Investing in technology, particularly in the area of computing, was also mentioned as a possible priority for next year following up on last year's allocation in that area. CUE and technology represent two of our established commitments and require the requisite support to achieve the maximum benefit for the students and the University.

The Undergraduate Student Government also advocated exploring the issue of funding possible credit hour reduction requirements through the set-aside. All of these ideas and others will be discussed more thoroughly by students and others in the consultation as outlined above. The Committee looks forward to following up on the progress made in the coming months.

As a student, I personally want to applaud the University's commitment to setting aside one percent of the revenue increase for Student Services and look forward to the delivery of that promise. It shows we are placing a premium on the out-of-classroom experience and the quality of student life here at Ohio State.

As all of you know, yesterday the University broke ground on what promises to be our crown jewel facility, The Schottenstein Center. This forum today gives me the opportunity to state for the benefit of the community that this facility will represent one of the most student-friendly, student-driven enterprises ever undertaken at Ohio State.

At athletic events, the new arena will provide students with more seating than currently exists at St. John Arena, but at the same great location close to the action. In addition, students will have many, many opportunities to participate in the management of the facility through programs being considered across campus. Students will also have the benefit of athletic scholarships funded through the Seal-License Program, while at that same time paying nothing out of their tuition dollars for the facility.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

And perhaps most importantly, the Schottenstein Center will attract entertainment for the University community like we have never had before at Ohio State. Let there be no mistake, yesterday's ground-breaking was a terrific and beneficial event for the entire University community, including, and especially, the students.

Finally, I had the unique opportunity to travel Ohio with our President visiting high schools, community leaders, and alumni recently. Our tour took us through some of the deepest parts of rural Ohio. We visited a high school in Perry County where only four students per graduating class go on to attend a four-year university.

You may be wondering, as I was, why would we visit there? As I pondered that thought, one of our Admission's officers on the trip let me know that while recruiting at an elite high school near Chicago recently, she conveyed to them that we would also be visiting the high school in Perry County, as an example of Ohio State's diversity and its value to so many different people. That is, of course, the answer. Ohio State means so much because it offers so much opportunity to so many: rural and urban, elite and modest, native Buckeyes and adopted Buckeyes. What a statement about the potential of our University.

All during our tour we found time and again people who deeply appreciated the time Ohio State and our President was willing to spend with them, whether it was with community leaders learning about their economic development in agricultural programs in the schools, or spending time with alumni. As Gordon mentioned, we even visited a prison. And I'm not sure what programs we had there, but nonetheless, it was interesting.

When we began the trip, Dr. Gee asked me what I hoped to learn, and not being awake at the time I was non-plused to respond. I returned having learned not only what our President means to our University -- which is a lot, and as an example I will tell you that the E. Gordon Gee autographed poster is now the hottest commodity in southern Ohio -- I also learned what Ohio State means to Ohio's people.

The people we met confirmed that we are Ohio's flagship university and we must carry that message beyond our campus to every corner of our state and further. There is no university in this state which can match our good will if we continue to reach out and reach up, reconnecting with Ohio's people again and again. As a student and as a Trustee, I am excited about what we can do when people learn that we can and will make a difference in their lives.

I would now like to ask Sean Ruffin to deliver the Student Government report.
Sean --

Mr. Sean Ruffin:

Thank you and good morning. The Undergraduate Student Government is currently in its election season and elections will be held on April 9 and 10. Also, USG will be distributing their second published teacher evaluations and I am told that they will be coming very soon.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Ruffin: (contd)

The Council of Graduate Students would like to highlight the upcoming Graduate Research Forum scheduled for Saturday, April 20. CGS would also like to encourage the Board of Trustees and the University administration to devote more attention and resources to career counseling and placement services for all students which would show a strong institutional commitment to the long-term success of our students. The Interprofessional Council is currently winding up its elections with the final ballot counts being done today.

On behalf of all student governments, I am also pleased to announce that the Board of Trustees Selection Committee has made its final selections, and we are really impressed with the final candidates and feel that they are worthy of mention. They are: Mark Burkman, from the College of Dentistry; Darren Gebler, from the Department of Physics; Damien Green, from the College of Medicine; David Torborg and Rebecca Woods, both from the College of Law. I would also like to thank Kelly Hay, from the Council of Graduate Students, who served as co-coordinator of the Committee for all of her hard work and diligence.

That concludes my report.

Mr. Smith:

Thank you very much, Sean, and we need to give you a special thanks for overseeing the process. You did an outstanding job. Dr. Wolf, and fellow Indians' fans, that concludes my report.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met earlier this morning and received a report from the Treasurer, Mr. Nichols, on the Endowment Portfolio. At this time, I would like to ask Mr. Nichols to give his report.

Mr. James Nichols:

Thank you, Mr. Chairman. This covers the period of February 16 through March 15, 1996. The market value of the Endowment on March 15 was \$623.1 million, approximately \$3.9 million below the number I reported to you last month. The market value of the equity portion increased \$500,000, while the fixed income portion decreased \$4.7 million in light of rising interest rates during the reporting period. Net new additions to the Endowment for March totaled \$1.2 million.

Since July 1, the Endowment fund has increased \$67.4 million, including net new additions of nearly \$22 million. Current asset allocation is 67 percent in equities; 22 percent in fixed income; 7 percent in real estate; and 4 percent in cash.

The Investments Committee also heard a report on the net benefit achieved from the Endowment Asset Reallocations which occurred in December. For the first three months, the net benefit is \$780,000.

April 3, 1996 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

That concludes my report, Mr. Chairman.

Mr. Colley:

Mr. Chairman, you may recall that last November we reported that the Investments Committee met for nine hours -- two separate meetings -- and reviewed portfolio managers. Based upon the recommendations of the Treasurer, the gain he mentioned was a result of the changes made at that time for which the Investments Committee wishes to commend the Office of the Treasurer.

At this time, Mr. Jerry May, Vice President for Development, will present his monthly report.

Mr. Jerry May:

Thank you very much, Mr. Colley. The Development Report is in your Board book.

As you can see by the summary, after the first eight months of this year we are \$13 million ahead in private support and about 28 percent ahead for the fiscal year-to-date. Much of this is related to the University's energy and investment all across the University, and its fund raising campaign.

Individual giving is the area that we are most pleased to talk about for the moment because it is up by more than \$10 million, almost a fifty percent increase. We continue this trend, and we should continue to recognize and thank the alumni and other individual supporters who have stood up on behalf of Ohio State.

Support for Student Financial Aid continues to be up significantly this year. Annual giving continues to be up -- in fact, the annual giving unrestricted to the colleges and departments is up 23 percent. That means that deans have more money to work with. In addition to that, the unrestricted giving to the University is up 36 percent. Mr. Nichols already mentioned that we are up considerably. In fact, 33 percent so far this year has been added to the Endowment over the previous period last year.

Before I ask Mr. Colley to present to the Board the resolution today, I would like to highlight two of the endowments that are listed. The first one I would like to highlight is The Roxanne (Roxey) C. Sedgwick Critical Difference for Women Re-Entry Scholarship Fund.

The reason I want to mention this is that Roxanne Sedgwick was from LaJolla, California, and passed away a couple of years ago. She had a B.S. in Education in 1937, and an M.A. in education in 1942. She spent her career as a teacher encouraging young women to pursue their educational interests and advanced educational interests. Today with support from her estate, we are able to set up a Critical Difference For Women Scholarship for women who have interrupted their education to meet other responsibilities and now are in need of financial support as they re-enter the educational enterprise.

April 3, 1996 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

The second one is the Vision Service Plan, which is listed under the gifts to the Foundation. This is a fully endowed chair by the Vision Service Plan, a corporation made up of many optometrists who are alums of The Ohio State University. They have developed a VSP Chair for the Advancement of Professional Practice. This particular chair will promote the highest ethical standards and professionalism in the independent practice of Optometry.

We are very excited to have this fully endowed chair. I would be very remiss if I did not mention and acknowledge Richard Hill -- although he is not here today -- who was the Dean of Optometry, until last year. Dick Hill was key in building this relationship and really made this happen. If all goes well, we will also have a second endowed chair to announce in the next year from this organization.

Mr. Colley, at this time, I'd like to ask you to present to the Board of Trustees for approval: two new fully endowed chairs, eight new named endowed funds -- including, two new endowed chair funds -- and the revision of four endowed funds. The total amount of the gift received related to these ten funds is \$4,340,321.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-120

Synopsis: The report on the receipt of gifts and the summary February 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding levels have been reached to establish The William Greenville Pace III Endowed Chair in Cancer Research, and The Vision Service Plan Chair for the Advancement of Professional Practice; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-February
1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through February		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$12,174,653	\$16,305,011	34%
Alumni (From Bequests)	<u>1,278,244</u>	<u>5,107,558</u>	300%
Alumni Total	\$13,452,897	\$21,412,569	59%
Non-Alumni (Current Giving)	\$5,746,006	\$8,581,394	49%
Non-Alumni (From Bequests)	<u>1,440,576</u>	<u>751,376</u>	-48%
Non-Alumni Total	\$7,186,582	\$9,332,770	30%
Individual Total	\$20,639,479	\$30,745,339	49% ^A
Corporations/Corp. Foundations	\$17,576,323	\$18,449,033	5% ^B
Private Foundations	\$4,928,646	\$7,143,658	45% ^C
Associations & Other Organizations	<u>\$2,070,077</u>	<u>\$1,549,977</u>	-25% ^D
Total	\$45,214,525	\$57,888,007	28%

NOTES

- A Overall individual giving this year is running 49% ahead of last year for the July-February reporting period. Alumni have given nearly \$8 million more during the July-February period this year than last, highlighted by five gifts totaling \$6.6 million. Non-alumni giving is also running about \$2 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.3 million.
- B Corporate giving is up slightly (5%). Last year there were 358 corporations providing private support of \$10,000 or more (\$13.8 million). This year private support at the \$10,000 level is \$14.6 million (354 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$2.2 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-February period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
July-February (contd)
1994-95 Compared to 1995-96 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through February		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$12,447,338	\$11,425,550	(8)
Program Support	\$20,980,713	\$30,905,397	47
Student Financial Aid	\$5,710,030	\$7,978,716	40
Annual Funds-Colleges/Departments	\$5,345,158	\$6,581,594	23
Annual Funds-University	<u>\$731,286</u>	<u>\$996,750</u>	36
Total	\$45,214,525	\$57,888,007	28

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through February		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$15,851,962	\$20,937,761	32

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The William Greenville Pace III Endowed Chair in Cancer Research (Support of Chair in Cancer Research - College of Medicine)	\$1,500,000.00		\$1,500,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds</u>			
The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research (Support of Chair in Cancer Research - College of Medicine)	\$400,000.00		\$400,000.00
The Endowed Chair Fund for Director of of The Ohio State University Marching Band (Support of Chair for Ohio State University Marching Band)		\$167,166.67	\$167,166.67
The Dean Arthur Martin Scholarship Fund (Scholarships - College of Law)		\$52,146.26	\$52,146.26
The Roxanne (Roxey) C. Sedgwick Critical Difference for Women Re-Entry Scholarship Fund (Scholarships - Critical Difference for Women)		\$41,808.38	\$41,808.38
College of Dentistry Endowed Faculty Research Enrichment Fund (Research Projects - College of Dentistry)		\$30,407.93	\$30,407.93
The Charles M. Lynn Memorial Award (Scholarships - College of Engineering)	\$16,150.00		\$16,150.00
The Elizabeth Dancey Scholarship Fund (Scholarships - School of Music)	\$15,976.11		\$15,976.11

Change in Name and Description of Named Funds

From: The W. Arthur Cullman Business Policy Support Fund
To: The W. Arthur Cullman Executive Involvement Fund

From: The Robert A. and Dorothy M. Hodson Family 4-H Endowment Fund
To: The Robert A. and Dorothy M. Hodson Family 4-H Scholarship Endowment Fund

From: The Presutti Dance Fund
To: The Presutti-Madison Memorial Dance Fund

CHANGE IN DESCRIPTION OF NAMED FUND

Wayne E. and Mildred K. Smith Endowment Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Chair</u>			
The Vision Service Plan Chair for the Advancement of Professional Practice (Support of Chair - College of Optometry)	\$1,250,000.00		\$1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The Ciba Vision-Richard M. Hill Contact Lens Endowed Scholarship Fund (Scholarships - College of Optometry)		\$66,666.00	\$66,666.00
Total	\$3,182,126.11	\$358,195.24	\$3,540,321.35

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The William Greenville Pace III Endowed Chair in Cancer Research

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The William Greenville Pace III Fund was established December 5, 1969 with gifts from an anonymous donor in honor of William G. Pace III, M.D. (M.M.Sc. '59), Professor Emeritus, of Naples, Florida; and

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That The William Greenville Pace III Fund be changed to The William Greenville Pace III Endowed Chair in Cancer Research. The annual income shall provide for a chair position to exclusively support the advancement of medical knowledge in the field of cancer research, both basic and clinical, with emphasis on hematology oncology, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences to the Provost and approved by the Board of Trustees. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University

\$1,500,000.00

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The William Greenville Pace III and Joann Norris Collins-Pace
Chair Fund for Cancer Research

The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research was established April 3, 1996, by the Board of Trustees with gifts from William G. Pace III, M.D. (M.M.Sc. '59), Professor Emeritus, and his wife, Joann Norris Collins-Pace, of Naples, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for a Chair position to exclusively support the advancement of medical knowledge in the field of cancer research, both basic and clinical, with an emphasis on surgery, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$400,000.00

The Endowed Chair Fund for Director of The Ohio State University Marching Band

The Endowed Chair Fund for Director of The Ohio State University Marching Band was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of the late Dayton Eldridge (B.S.Bus.Adm. '36, OSU Marching Band member 1932-35) and friends of the marching band.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Income from the fund shall be distributed to the School of Music and shall provide for support of The Ohio State University Marching Band until such time as the endowed chair is filled. Appointment of the Chair for Director of The Ohio State University Marching Band will be made by the Director of the School of Music with the approval of the Dean of the College of the Arts. When the appointment is made, income from the fund will be distributed to the School of Music for support of the director's position.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of the Arts or program administrative officer in order to carry out the desire of the donors.

\$167,166.67

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Dean Arthur Martin Scholarship Fund

The Dean Arthur Martin Scholarship Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Alice Elizabeth Martin (B.A. English '28), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for needy students in the College of Law. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$52,146.26

The Roxanne (Roxey) C. Sedgwick Critical Difference
for Women Re-Entry Scholarship Fund

The Roxanne (Roxey) C. Sedgwick Critical Difference for Women Re-Entry Scholarship Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Estate of Roxanne (Roxey) C. Sedgwick (B.S.Ed. '37; M.A. Education '42).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for women at the undergraduate or graduate level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donor.

\$41,808.38

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

College of Dentistry Endowed Faculty Research Enrichment Fund

The College of Dentistry Endowed Faculty Research Enrichment Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Dr. Paul J. Slazen (D.D.S. '71; M.S. 1975).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support both basic and clinical research projects conducted by faculty in the College of Dentistry and/or the Division of Dental Hygiene. Awards will be made annually to faculty whose research is judged to be outstanding as determined by those with oversight for these programs and designated by the Dean of the College of Dentistry. The award may be used for equipment, supplies, travel, publications or other research related needs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry in order to carry out the desire of the donor.

\$30,407.93

The Charles M. Lynn Memorial Award

The Charles M. Lynn Memorial Award was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Anne E. Lynn, wife; Marion MacBeth and Marjorie Lynn (B.S.Ed. '48), sisters; Elizabeth A. Teti and Mary Beth Lynn (M.S. Human Ecology '85), daughters; and friends of Charles M. Lynn (B.I.E. '44).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more Charles M. Lynn Awards to outstanding Industrial and Systems Engineering majors who have completed their junior year. Preference will be given to candidates who, like Mr. Lynn, are members of the Tau Beta Pi engineering honorary fraternity. Descendants of Mr. Lynn who meet these selection criteria are encouraged to compete for Lynn Awards. Selection will be made by the chairperson of the Department of Industrial, Welding and Systems Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the University Committee on Student Financial Aid. The chairperson will inform Mrs. Anne E. Lynn or her designated family representative on the use of each year's income.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean.

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Charles M. Lynn Memorial Award (contd)

department chairperson or program administrative officer in order to carry out the desire of the donors.

\$16,150.00
(Grandfathered)

The Elizabeth Dancy Scholarship Fund

The Elizabeth Dancy Scholarship Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from family and friends in memory of Elizabeth Dancy.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to an incoming student in the School of Music who has demonstrated promising vocal ability and academic achievement and who has chosen a major in voice. Following an audition, scholarship recipients shall be selected by the Director of the School of Music in consultation with the voice faculty and the University Committee on Student Financial Aid. The scholarship shall be awarded annually and is not renewable. If there are no candidates in any given year, the earnings are to be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donors, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

\$15,976.11
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS

The W. Arthur Cullman Executive Involvement Fund

The W. Arthur Cullman Business Policy Support Fund was established July 9, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of W. Arthur Cullman. The name and description were revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Max M. Fisher College of Business to involve executives in formal and informal interaction with students and faculty. Activities can include but

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The W. Arthur Cullman Executive Involvement Fund (contd)

not be limited to the Cullman MBA Luncheon Series, the recruitment of adjunct faculty, and the development of guest executive lecturers in the classroom.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

The Robert A. and Dorothy M. Hodson Family 4-H Scholarship Endowment Fund

The Robert A. and Dorothy M. Hodson Family 4-H Endowment Fund was established April 3, 1992, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Robert A. Hodson (B.S. Agr. '51) and Dorothy M. Hodson of Hillsboro, Ohio. The name and description were revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to one or more undergraduate students at The Ohio State University enrolled in the College of Food, Agricultural and Environmental Sciences, from Highland County High Schools who successfully completed at least one year of 4-H membership. Preference will be given to those with outstanding 4-H achievements who continue to lead and serve in the University or their local community. Recipients may be entering first year students as well as continuing students. Students must maintain a minimum GPA of 2.25. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The Presutti-Madison Memorial Dance Fund

The Presutti Dance Fund was established April 4, 1986, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. John R. (B.S. Biological Sciences '56; M.D. '60) and Mrs. Janet Presutti Madison (B.S.Ed. '58; M.A. Physical Education '65), in memory of Mrs. Lucy E. Presutti. The description was revised July 11, 1986, and the name and description were further revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The Presutti-Madison Memorial Dance Fund (contd)

The annual income shall be used to provide support for archival research in dance. Disposition of the funds shall be determined by the chairperson of the Department of Dance in consultation with appropriate dance faculty and Janet Presutti Madison (or her representative), and with the approval of the Dean of the College of the Arts.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for similar purposes as determined by the Board of Trustees, with preference being given to recommendations from Janet Presutti Madison in consultation with the appropriate administrative official of the University who is then directly responsible for the academic programs in dance in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Wayne E. and Mildred K. Smith Endowment Fund

The Wayne E. and Mildred K. Smith Endowment Fund was established June 4, 1976, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Wayne E. Smith (B.S.Agr. '37) and Mildred K. Smith, Worthington, Ohio. The description was revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for needy students and research in food systems as designated by the chairperson of the Department of Food Science and Technology in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Vice President, Agricultural Administration in consultation with the chairperson of the Food Science and Technology department, or their successor, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice

The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice was established April 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Vision Service Plan, Northeastern Region. The Vision Service Plan, from its inception, has championed independent professional practice at highest ethical levels. The commitment of VSP to this proposition is well demonstrated through an outstanding program which provided

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED CHAIR (contd)

The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice (contd)

scholarships and another which funded an endowment that provides basic equipment assistance to every second-year student, both programs having the direct effect of reducing student debt on graduation.

Income provided by the Foundation shall be used to support the Vision Service Plan (VSP) Chair for the Advancement of Professional Practice. The purpose of this chair is to promote the highest ethical standards and professionalism in the independent practice of optometry. Any individual appointed to this distinguished chair must have a demonstrated commitment to these principles and must have had extensive, personal experience with that mode of practice. Duties associated with this appointment would be expected to include active and enthusiastic participation in the instructional, research and patient care dimensions exemplifying independent practice in this profession. Appointments to this chair may be made on a visiting or term basis, and may be full or part-time. Only one individual may hold this title at any time however. Any unused income shall be applied to the principal.

\$1,250,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUND

The Ciba Vision-Richard M. Hill Contact Lens Endowed Scholarship Fund

The Ciba Vision-Richard M. Hill Contact Lens Endowed Scholarship Fund was established April 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ciba Vision Corporation in honor of Dr. Richard M. Hill, former Dean of the OSU College of Optometry.

This gift from Ciba Vision honors Dr. Hill for a lifetime of unflinching service to the profession of optometry and optometric education, and for his outstanding leadership.

As Dean of the College of Optometry at Ohio State, Dr. Hill made a valued difference in vision, health care in our country and abroad. Through his dedication to the fields of education and optometry, much has been accomplished in support of optometric education of the highest quality.

Income provided by the Foundation shall be distributed to be used to award scholarships to optometry students who have demonstrated (1) leadership ability, (2) a high degree of academic potential, and (3) scholastic achievement and enthusiasm for learning and/or financial need. The award recipients shall be selected by the Dean of the College of Optometry in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year scholarship pool or used to increase the fund's principal.

\$66,666.00

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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April 3, 1996 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, May 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 3, 1996

The Board of Trustees met at its regular monthly meeting on Friday, May 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 3, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on May 3, 1996, at 10:50 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 96-121

Judge Duncan read the Nominating Committee's report in which the following slate of officers were recommended:

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 3, 1996) and shall hold their office through the May 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1996-97 be elected:

Leslie H. Wexner, Chairman

Alex Shumate, Vice Chairman

Robert M. Duncan, Secretary

James L. Nichols, Treasurer

Upon motion of Ambassador Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Judge Duncan:

I would like to advise the Board that Mr. Wexner will be reviewing the Trustee Committee appointments recommendations for 1996-97 and they will be ratified at our next Board meeting.

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PRESIDENT'S REPORT

President Gee:

Welcome all. We are pleased that so many of you would come and join us today.

First of all, let me recognize the extraordinary service of Ambassador Milton Wolf -- nine years of great effort and energy on this Board, and dedication to this University.

May 3, 1996 meeting, Board of Trustees

We had an opportunity last night to tell him what we think of him, how much we love him, and how much we appreciate him. I will not go into those again, but to just say to those of you today that he is a person of extraordinary abilities and uncommon courage, someone that we greatly appreciate, and someone that I value as my friend.

Milt, on behalf of all of us at this institution and all of those who have benefited from your leadership, again, I want to congratulate you. We have a small plaque from your colleagues on the Board to say, once again, how much we love and appreciate your service. Congratulations.

Ambassador Wolf:

Thank you very much, Mr. President. I will just have a few comments toward the end of the meeting.

President Gee:

O.K., great! I would note, Mr. Wexner, congratulations to you. This is a burden that no one should have to take on, but, nonetheless, we welcome you to that. We all look forward, and I particularly, to the opportunity to work under your chairmanship.

It does give me a great deal of pleasure on your last meeting, Mr. Chairman, to report a spade of good news. It has been a winning month on a number of fronts.

Michael Timko of Lorain, Ohio, majoring in chemical engineering and Garth Robins, a physics major from Shaker Heights, Ohio, have been named 1996 Goldwater Scholars. Ladies and gentlemen, this prestigious national competition among more than 1,200 nominees recognizes 250 students for excellence in science and mathematics. Ohio State has had a Goldwater Scholar named in 5 of the 8 years of this award. This is the first time we have had two in the same year. Our best and brightest students are competing effectively on the national stage.

Our men's gymnastics team has proven themselves the very best in the nation by winning the NCAA Championship last weekend in California. This talented group of athletes has worked very hard and was ranked Number One for most of the year. Further evidence of Coach Peter Kormann's talent is the fact that he will coach the United States Men's Gymnastics Olympic team this year -- and we hope that several of our own Buckeyes will be on that national team representing the United States. When you stop by Larkins Hall and watch the team practice, you are seeing world-class gymnastics! We are enormously proud of their achievements.

Ohio State received more recognition when Architecture Professor Mark Robbins, Curator of Architecture at the Wexner Center, received the Prix de Rome from the Art Institute of Rome. He will begin a six-month fellowship at the Institute this fall. It is a great honor for the Wexner Center and the Knowlton School of Architecture that one of our own has received this award.

History Professor Mark Grimsley received \$10,000 for second-place in the Lincoln Prize competition for a book he wrote on the civil war: *The Hard Hand of War: Union Military Policy Towards Southern Civilians*, published by Cambridge University Press. This is the first time that a Lincoln Prize has been awarded for an author's first book.

An unusual honor was garnered by The Ohio State University Marching Band when they were invited to Hollywood to appear in a Warner Brothers' film with Jack Lemmon, Dan Ackroyd, James Garner, and Lauren Bacall. It sounds like exactly the kind of movie I would like to be in -- I have actually heard of those people, unlike some that I have recently seen! Apparently they didn't, of course, have a role for me. But nonetheless, the squad leaders made the trip to Los Angeles, thanks to financial support from several people -- three or four of whom are in this room -- and we thank you dearly for that.

Kudos are due to many, many people for their outstanding work on the spring High on Pride project. Last Saturday, more than 1,600 University volunteers picked up trash and cleaned the neighborhood from Lane Avenue north to the Glen Echo Ravine, from the Olentangy River east to the railroad tracks. It was the largest clean up day yet! This program continues to grow and to build community pride and responsibility among students, faculty, staff, and our neighbors. As part of High on Pride, the University community came together with Medary Elementary School to plant a garden designed to attract butterflies.

Also this weekend, a group of students led by Ohio Staters and the Undergraduate Student Government worked with Indianola Middle School to rebuild the playground equipment that was burned by an arsonist last year. By the way, was that completed? I am not certain. Ginny, was that completed? Well, this weekend we will then all be out there again. Right?

Two weeks ago, more than 200 medical students engaged in "Reaching Out '96" -- a service initiative that extended to 17 sites around the city, including the Faith Mission, Godman Guild, and the Methodist Children's Home. Medical students pitched in on service projects. This program is intended to raise awareness of community needs and the value of volunteering. These efforts give you some idea of the growing and very positive relationship we have with our community.

Ohio State hosted the Ohio Science Olympiad, an interscholastic academic competition for 6th through 12th graders. More than a thousand students participated in individual and team events in biology, earth sciences, chemistry, physics, and technology. We are delighted to have such able students -- hopefully future Buckeyes -- on the campus.

We welcomed a number of youngsters to campus on Take a Daughter To Work Day. In addition to shadowing a parent for the day, daughters -- and, yes, there were some sons I noted in the audience -- could choose from more than 50 workshops and programs on a variety of careers. I think that my session was effective in dissuading anyone from seeking a University presidency! They all have higher aspirations!

This week, we were visited by an external team of reviewers as part of our NCAA Division I Athletic Certification process. This program is intended to ensure integrity and provide opportunity for self-study. The reports on governance and compliance, academic integrity, fiscal integrity, and equity are quite thorough and the committee should be commended for their good work in preparing for this review. And, David, please pass that to your colleagues.

With the dedication of the Geraldine Schottenstein Wing of Campbell Hall for the College of Human Ecology yesterday, we continue to celebrate enhanced opportunities thanks to our many good friends and supporters.

May 3, 1996 meeting, Board of Trustees

Mr. Chairman, that concludes my formal remarks, but I would just note that today we did discuss -- because some people have asked me this question -- the issue of our Firestone property. Some students are here and I want to make certain they know that we have a process in which we are dealing with that issue. We have received some bids and they will be under review by our committee.

I would say to all involved that this is an issue of importance to this University. We certainly intend on listening carefully to the donor's intent and we intend on living by the principles that have exhibited Ohio State through the years in terms of integrity, in terms of focus, in terms of making certain that we listen to our communities, and those who are involved with this process will clearly listen and be engaged in that activity.

At the moment we have those bids, and at the moment the committee is reviewing them, but Mr. Firestone and his family, and all involved will be carefully considered, as will be the Bath Township folks as we continue these discussions over the next several weeks.

With that, Mr. Chairman, I conclude my remarks and note to you that we appreciate, again, your good service.

I would also like to say to -- and we are going to have a chance to say this a little bit more -- that Tom Smith, Student Trustee, is completing his service on the Board. Tom is, among other things, a third-year law student in my class. Tom, I have not yet graded your papers so I am not certain whether you are graduating or not. We may keep you here because we love you so much. I just want to note Tom's service, too, and I will say something in a few minutes about that.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I would also like to extend my sincere appreciation to you, Ambassador Wolf, for your years of service here at Ohio State. This year you have provided the Board with exceptional leadership and enabled the University to reach new heights as both a rigorous teaching and research institution.

In addition, I would also like to give my thanks to Tom Smith who has done an excellent job this year in his role as a Student Trustee, and the Student Affairs Committee Chair. Tom has worked tirelessly to enhance the student experience here at Ohio State and through the Committee, I believe, has made significant strides this year.

It has been both a pleasure and an honor to work with both the Ambassador and Tom. Again, I would just like to extend my sincere appreciation to both.

Today, I am very honored to recognize Jody Seward as this month's recipient of the Student Recognition Award. Jody is a Veterinary Medicine student at Ohio State who is originally from Fairless, Ohio. He has exemplified outstanding service to The Ohio State University and to the Columbus community.

As the Vice President of the Interprofessional Council, Jody has coordinated a peer mentor program between professional students at Ohio State and Everett Middle School students. Currently, there are forty-two volunteers from the Interprofessional Council that participate in this peer mentor program. The

May 3, 1996 meeting, Board of Trustees

purpose of the program is to provide role models for sixth, seventh, and eighth graders. Jody believes that these young students are at an impressionable age and that the peer mentor program provides them with encouragement to stay in school and think about possible career choices.

As a peer mentor himself, Jody has given his young friend an opportunity to tour the College of Veterinary Medicine, has played basketball with him, and provided the young student with help on his homework. That is among various other activities. This program has been not only personally satisfying for Jody, but he believes that he has learned a great deal from his new young friend.

Jody has also demonstrated a strong commitment to serve the University as well. Not only is he extremely involved in the Interprofessional Council, but Jody is the president of the Veterinarian School Student Council and a member of the student chapter of the American Veterinarian Medical Association. Thus, Jody is clearly a student who exemplifies outstanding service to The Ohio State University and the community.

Jody, the Board would like to commend you for your service to the University and the Columbus community by presenting you with this month's Student Recognition Award. Congratulations!

Ambassador Wolf:

Congratulations, Jody, for earning this well-deserved recognition. Thanks, Holly, for that nice report and those nice comments.

(See Appendix XLVIII for the Student Recognition Award, page .)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and Executive Committee of the University Hospitals Board met April 25, 1996. The Committee for Professional Affairs received reports on two new programs dedicated to reducing the length of stay and reducing the cost of care. The Patient Care Resource Management program will streamline patient care and standardize medical request procedures. A new computerized information management system, which identifies costs per department and costs per physician, will permit more unified efficiency of medical practice. The Committee also was instructed on the progress of the interdisciplinary educational program designed to assist patients dealing with nearing the end of life decisions. Two policies on "Advance Directives" and "Do-Not-Resuscitate" were approved.

The Executive Committee was informed that discussions continue on the development of an Ambulatory Surgery Center to be owned jointly by physicians and University Hospitals. Information was presented on the "continuum of care" program for long-term patients which would involve the leasing of approximately 40 beds to an outside organization. These two programs will improve service and reduce costs. In order to secure a contract with the federal government for "Medicare Choices" demonstration project, the Executive Committee reviewed a proposal for a non-profit corporation which would permit joint ownership of the Medicare product by U.S. Health and University Hospitals.

May 3, 1996 meeting, Board of Trustees

In addition I would like to recommend the following resolution for approval:

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF

Resolution No. 96-122

Synopsis: The amendments to the Bylaws of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff were previously endorsed and ratified by the University Hospitals Board on March 28, 1996, as follows:

Amended Bylaw

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, dental surgery, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. MEMBERSHIP ON THE MEDICAL STAFF IS AVAILABLE ON AN EQUAL OPPORTUNITY BASIS WITHOUT REGARD TO RACE, COLOR, CREED, RELIGION, SEXUAL ORIENTATION, NATIONAL ORIGIN, SEX, AGE, HANDICAP, OR VIETNAM-ERA VETERAN STATUS.

(2) through (4) unchanged.

(B) through (E) unchanged.

(F) Procedure for reappointment.

- (1) At least one hundred eighty days prior to the end of the fiscal year, or the end of the biennial period, the medical director shall provide each medical staff member with an application for reappointment to the medical staff. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing biennial period. Those recommendations shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ninety days prior to the end of the fiscal year or biennial period. The terms of paragraphs (A), (B), (D), and (E) of this rule apply to all applicants for reappointment. An application for reappointment must be submitted following a leave of absence from the medical staff and/or from the faculty.

Only completed applications for reappointment will be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, and the reappointment form is signed by the applicant. A completed reappointment application form must contain:

May 3, 1996 meeting, Board of Trustees

(a) through (d) unchanged.

(e) Verification of primary source documentation of:

(i) State licensure.

(ii) Faculty appointment.

(iii) DEA registration.

(iv) Successful completion or record of additional post M.D. graduate medical education AND AT LEAST PART OF WHICH EDUCATION RELATES TO THE INDIVIDUAL MEDICAL STAFF MEMBER'S SPECIALTY OR SUB-SPECIALTY AREA.

(v) Board certification, re-certification, or continued active candidacy for certification.

(2) Unchanged.

(3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reapplication including source verification of the applicant's quality assurance record for continuing membership qualifications and for clinical privileges. THE CREDENTIALS COMMITTEE SHALL REVIEW EACH APPLICANT'S QUALITY ASSURANCE RECORD TO SEE THAT THE SAME LEVEL OF QUALITY OF CARE IS DELIVERED BY ALL MEDICAL STAFF MEMBERS WITH SIMILAR DELINEATED CLINICAL PRIVILEGES ACROSS ALL CLINICAL DEPARTMENTS AND ACROSS ALL CATEGORIES OF MEDICAL STAFF MEMBERSHIP.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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CANCER HOSPITAL REPORT

Mr. Shumate:

The James Cancer Hospital Board is recommending amendments to their Bylaws and one of the changes increases the number of community members on the Board from two to four and, in addition, establishes staggered four-year terms to allow for greater continuity on this Board. The amendments are noted in our books along with an impact statement.

**AMENDMENTS TO THE ARTHUR G. JAMES CANCER HOSPITAL
AND RESEARCH INSTITUTE BOARD BYLAWS**

Resolution No. 96-123

Synopsis: The amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws are recommended for approval.

WHEREAS pursuant to bylaw 3335-109-20 of The Arthur G. James Cancer Hospital and Research Institute Board Bylaws, the bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS these amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws have been endorsed and ratified by The Arthur G. James Cancer Hospital and Research Institute Board, as follows:

Amended Cancer Hospital Board Bylaw

3335-109-01 General.

(A) The body with ultimate responsibility to the Ohio state university board of trustees (hereinafter referred to as "university board") for establishing policy, maintaining quality patient care and providing for organization management and planning within the Arthur G. James cancer hospital and research institute (hereinafter referred to as "CHRI") shall be the Arthur G. James cancer hospital and research institute board (hereinafter referred to as "board").

(1) The board shall be composed of:

(a) Two members of the university board, each to be appointed by the university board for a one-year term (commencing May 4 FOURTEENTH and ending ~~April 30~~ MAY THIRTEENTH), one of whom shall serve as chair of the board;

(b) The director of the Arthur G. James cancer hospital and research institute;

(c) The executive director of university hospitals;

~~(d) A senior physician and faculty member appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 1 and ending April 30); and THE DIRECTOR OF MEDICAL AFFAIRS OF THE JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE;~~

~~(e) THE CHIEF OF STAFF OF THE JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE;~~

~~(e)(f) Two senior university administrators appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 4 FOURTEENTH and ending April 30 MAY THIRTEENTH;~~

~~(f) (g) Two FOUR citizens from the general public appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 1 and ending April 30). THE INITIAL TERM OF OFFICE OF ALL FOUR OF THE COMMUNITY MEMBERS SHALL COMMENCE MAY 14, 1996. SAID INITIAL TERMS OF THE FOUR COMMUNITY MEMBERS SHALL EXPIRE AS FOLLOWS: ONE ON MAY 13, 1997; ONE ON MAY 13, 1998; ONE ON MAY 13, 1999; AND ONE ON MAY 13, 2000. THEREAFTER,~~

May 3, 1996 meeting, Board of Trustees

TERMS OF OFFICE OF COMMUNITY MEMBERS SHALL BE FOR FOUR YEARS, COMMENCING ON MAY FOURTEENTH AND ENDING ON MAY THIRTEENTH. EACH COMMUNITY MEMBER SHALL HOLD OFFICE FROM THE DATE OF APPOINTMENT UNTIL THE END OF THE TERM FOR WHICH APPOINTED. ANY COMMUNITY MEMBER APPOINTED TO FILL A VACANCY OCCURRING PRIOR TO THE EXPIRATION OF THE TERM FOR WHICH HIS OR HER PREDECESSOR WAS APPOINTED SHALL HOLD OFFICE FOR THE REMAINDER OF SUCH TERM. NO PERSON WHO HAS SERVED TWO FULL FOUR-YEAR TERMS SHALL BE ELIGIBLE FOR REAPPOINTMENT; and

~~(g)(h)~~ The university vice president for health services SCIENCES AND THE DEAN OF THE COLLEGE OF MEDICINE shall be an ex-officio member MEMBERS of the board WITHOUT VOTE.

(2) and (3) Unchanged.

(4) In addition to the board members, the following may participate in deliberations at the board's request, will receive agenda and minutes, and from time to time will be invited to submit agenda items:

Deans of health sciences colleges
CHRI director of administration
~~CHRI chief of staff~~
~~CHRI director of medical affairs~~
CHRI senior administrative staff

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws be adopted as recommended by The Arthur G. James Cancer Hospital Board.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Mr. Chairman, before I begin my report I would like to add my congratulations to what has been a stellar service of yours over these past nine years. I have very much appreciated your advice, guidance, council, and leadership in this process and have valued that role that you have played for all of us. I appreciate it very much.

Ambassador Wolf:

Thank you.

May 3, 1996 meeting, Board of Trustees

Mr. Celeste:

The Committee met this morning and heard several reports on academic computing and tuition. We had several drafts of policies presented by Nancy Rudd, which will be presented more formally to the Committee and to the Board later this year; and had an exciting policy presentation on new faculty reward structure, which has had a great deal of deliberation in the system and I believe has some outstanding results. As a result of that, we will be voting on that in addition to some other resolutions presented by Dr. Sisson. Provost Sisson --

Provost Sisson:

I would like to present the following resolutions for approval:

AMENDMENTS TO BYLAWS AND RULES

Resolution No. 96-124

Synopsis: Amendments are being proposed to the Bylaws of the Board of Trustees, Rules of the University Faculty, and University Senate Bylaws.

WHEREAS a periodic faculty and administrative review of the University's promotion and tenure policies is essential to assuring that policies and procedures are those that best serve the University as an institution that strives for excellence and the faculty both as individuals subject to performance review and as peers who pass judgment on the qualifications and performance of colleagues; and

WHEREAS the proposed revisions have undergone a two year process of development including broad consultation and considerable revision as a result of the consultative process; and

WHEREAS it has been determined in this review process that the current content of Chapter 47 of the Rules of the University Faculty contains little guidance with respect to University-wide qualitative criteria for appointments, reappointments, promotion and tenure, and nonrenewals and such guidance is needed to provide a context for the articulation of criteria by the University's individual academic units; and

WHEREAS it has been determined in this review process that the current content of Chapter 47 contains no material specific to how promotion and tenure reviews should be conducted and such content is needed to assure that such reviews are conducted fairly and in a meaningful way; and

WHEREAS it has been determined in this review process that a number of policies articulated in or implicit in Chapter 47 are not consistent with the current standards and aspirations for excellence of The Ohio State University; and

WHEREAS it has been determined in this review process that content regarding administrator appointments and reappointments presently in rule 3335-47-01 (A) belongs in rules pertinent to the appointment of such persons rather than in a rule dealing with nonadministrator faculty appointments, reappointments, promotion and tenure, and nonrenewals and so should be moved to a more appropriate section of the Rules; and

WHEREAS the proposed changes were approved by the University Senate at its April 6, 1996 meeting; and

WHEREAS additional amendments are also being recommended to include gender neutral language and technical and grammatical corrections:

May 3, 1996 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the following amendments to the Bylaws of the Board of Trustees, the Rules of the University Faculty, and the University Senate Bylaws be adopted as recommended by the University Senate.

**ESTABLISHING THE TECHNOLOGY TRANSFER OVERSIGHT COMMITTEE,
AND AUTHORIZATION TO APPROVE LICENSE AGREEMENTS WHERE THE LICENSEE
CONVEYS STOCK TO THE OHIO STATE UNIVERSITY FOUNDATION**

Resolution No. 96-125

WHEREAS the University wishes to make the benefits of its technology available to the public; and

WHEREAS the Office of Technology Transfer was established to achieve this purpose by transferring University technology through commercial channels for the benefit of the University, its faculty and the citizens of the State of Ohio; and

WHEREAS the Office of Technology Transfer has seen increasing opportunities to license early-stage University technologies to companies that may be unable to pay the initial licensing fee usually charged by the University, but are willing to convey to The Ohio State University Foundation stock in return for the opportunity to license the technology; and

WHEREAS the Board finds that licensing University technology to such companies is, under certain circumstances, an effective means to transfer the technology and will best serve the interests of the University, its faculty and the citizens of the State of Ohio; and

WHEREAS the Board wishes to establish a model for the University to enter into such agreements:

NOW THEREFORE

BE IT RESOLVED, That a Technology Transfer Oversight Committee is created to review and approve any such agreements negotiated by the Office of Technology Transfer that the Committee believes are in the University's best interests, that all University direct and indirect costs are recovered and advise the Treasurer's Office concerning any decisions needed to be made by that office in its role as manager of the Foundation's endowment portfolio; and

BE IT FURTHER RESOLVED, That the Technology Transfer Oversight Committee be made up of the following persons or their designees: the Vice President for Academic Affairs and Provost, the Vice President for Finance, the Vice President for Legal Affairs and General Counsel, and the Vice President for Research as Chairperson.

BE IT FURTHER RESOLVED, That the Vice President for Research and the Vice President for Business and Administration be authorized to enter into licensing agreements on behalf of the University in which the licensee conveys shares of its stock to The Ohio State University Foundation, and with such other terms as are acceptable to the Vice President for Research, subject to the approval of the Technology Transfer Oversight Committee.

**AUTHORIZATION FOR THE TECHNOLOGY TRANSFER OVERSIGHT
COMMITTEE TO APPROVE RESEARCH INCENTIVES FOR FACULTY**

Resolution No. 96-126

WHEREAS the University often licenses its technology to private companies that further develop the technology, increasing the commercial value of the technology and benefiting the University, its faculty and the public; and

WHEREAS the continued participation of faculty inventors is often crucial to the successful development of such University technology; and

WHEREAS the University, through its Office of Technology Transfer has been approached by faculty inventors seeking opportunities to become involved with private companies that license the University technology created by such faculty inventors; and

WHEREAS the Board wishes to encourage faculty members to engage in research with commercial applications, thus benefiting both the University and the public; and

WHEREAS the Board wishes to position University technology for transfer to the public in a manner that will obtain the greatest benefit for the University, its faculty, and the public; and

WHEREAS the Board finds that a cooperative effort involving the University, its faculty researchers, and outside entities is sometimes the most effective way to develop University technology and will best serve the interests of the University, its faculty, and the public: and

WHEREAS the Board wishes to establish a model for the University to engage in such cooperative efforts:

NOW THEREFORE

BE IT RESOLVED, That the Technology Transfer Oversight Committee is authorized to review and approve proposals in which faculty inventors wish to be involved in private business ventures to commercialize University technologies such inventors have created; and

BE IT FURTHER RESOLVED, That the Technology Transfer Oversight Committee shall ensure that the following guidelines have been followed before approving any such proposals:

- (1) any proposed agreement involving faculty has been negotiated at arms length by the Office of Technology Transfer and contains terms comparable to those granted University outsiders;
- (2) the faculty inventor has complied with University policies on Conflicts of Commitment, Consulting and/or Conflicts of Interest;
- (3) any royalties to which the faculty inventor would be entitled under the University's Policy on Patents and Copyrights have been assigned back to the University;
- (4) the faculty inventor's Dean and Department Chair have approved the arrangement;
- (5) the faculty member or outside company has agreed to reimburse the University for the use of any University facilities, or equipment, and all other costs to the extent such use was not intended to be compensation in kind for services rendered;
- (6) the provisions of Section IV and VI of the University Policy on Patent and Copyrights and Ohio Revised Code Section 3345.14 have been followed if the proposed transaction includes the

May 3, 1996 meeting, Board of Trustees

licensing of University technology to a faculty inventor or a company in which the faculty inventor has an equity interest; and

- (7) the Technology Transfer Oversight Committee has determined that the proposed arrangements serve the best interests of the University; and

BE IT FURTHER RESOLVED, That the Vice President for Research be authorized, on behalf of the University, to enter into such agreements to provide research incentives for University faculty on terms that are consistent with the guidelines stated above, subject to the approval of the Technology Transfer Oversight Committee and subject to the Board of Trustees' approval of the faculty inventors' compensation.

HONORARY DEGREES

Resolution No. 96-127

Synopsis: The awarding of honorary degrees to the following individuals are recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Marie M. Clay	Doctor of Humane Letters
Ada E. Deer	Doctor of Humanities
Stanley N. Katz	Doctor of Laws
Gerhard Levy	Doctor of Science
Eugene P. Odum	Doctor of Science
Clifton Wharton, Jr.	Doctor of Humane Letters
E. T. York	Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

John Jakes	Doctor of Humanities
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NOW THEREFORE

BE IT RESOLVED, That the above degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 96-128

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

May 3, 1996 meeting, Board of Trustees

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 7, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-129

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 3, 1996 meeting of the Board, including the following Appointment of Chairperson, Professional Improvement Leaves, and Promotions/ Tenure/Reappointments, as detailed in the University Budget be approved and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 27, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved March 28, 1996, by the Hospitals Board be ratified.

Appointment of Chairperson

April 1, 1996 through September 30, 2000

Management and Human Resources

David B. Greenberger

Professional Improvement Leaves

DON W. MILLER, Chair and Professor, Department of Mechanical Engineering, effective September 25, 1996, through June 22, 1997.

THOMAS J. SANTNER, Chair and Professor, Department of Statistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ELIZABETH G. MENAGHAN, Acting Chair and Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

STEPHEN F. DALE, Professor, Department of History, effective Autumn Quarter 1996.

ANGELA M. DEAN, Professor, Department of Statistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

KOICHIRO HARADA, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JASON C. HSU, Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 1997.

May 3, 1996 meeting, Board of Trustees

PATRICK B. MULLEN, Professor, Department of English, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

KAZIMIERZ M. SLOMCZYNSKI, Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SALEH A. TANVEER, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JUNE W. ALLISON, Associate Professor, Department of Classics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARILYN J. BLACKWELL, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

FRANCIS J. DONOGHUE, Associate Professor, Department of English, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

LINDSAY R. JONES, Associate Professor, Division of Comparative Studies in the Humanities, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SAM A. MEIER, Associate Professor, Department of Near Eastern Judaic and Hellenic Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

TERRELL A. MORGAN, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SUSAN V. OLESIK, Associate Professor, Department of Chemistry, effective Winter Quarter and Spring Quarter 1997.

AKOS SERESS, Associate Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MO-HOW HERMAN SHEN, Associate Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Cancellation

CHARLES G. BROWN, Associate Professor, Department of Emergency Medicine, effective January 1, 1996, through June 30, 1996.

Professional Improvement Leave--Change in Dates

STANLEY K. LAUGHLIN, JR., Professor, College of Law, change leave from Spring Semester 1997, to Autumn Semester 1996.

May 3, 1996 meeting, Board of Trustees

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Patricia J. Flowers, School of Music - effective 7/1/96
Timothy A. Gerber, School of Music - effective 10/1/96
Stephen L. Pentak, Art - effective 10/1/96
Charles F. Waddell, School of Music - effective 10/1/96

PROMOTION TO PROFESSOR WITH TENURE

Jan Radzynski, School of Music - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael K. Bruce, Dance - effective 10/1/96
Jacqueline Chanda, Art Education - effective 10/1/96
Mary A. Tarantino, Theatre - effective 10/1/96

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Smita S. Patel, Biochemistry - effective 10/1/96
David J. Shetlar, Entomology - effective 7/1/96
Brian H. Smith, Entomology - effective 10/1/96
Celeste Welty, Entomology - effective 7/1/96

PROMOTION TO PROFESSOR

Charles F. Adams, Jr., School of Public Policy & Management - effective 10/1/96
Deborah A. Ballam, Finance - effective 10/1/96
Nicholas G. Hall, Management Sciences - effective 10/1/96

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

John D. Walters - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Nancy L. Clelland - effective 7/1/96
Susan R. Mallery - effective 7/1/96
Phillip T. Marucha - effective 7/1/96
Robert R. Seghi - effective 7/1/96
Meade C. Van Putten - effective 7/1/96
Stanley G. Vermilyea - effective 7/1/96

COLLEGE OF DENTISTRY
REGULAR CLINICAL FACULTY

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Marco T. Padilla - effective 7/1/96

May 3, 1996 meeting, Board of Trustees

COLLEGE OF EDUCATION

PROMOTION TO PROFESSOR

Carol A. Lyons, Educational Theory & Practice - effective 10/1/96

Mary M. O'Sullivan, School of Health, Physical Education & Recreation - effective 10/1/96

Jerome B. Zutell, Jr., Educational Theory & Practice - retroactively effective to 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Antoinette C. Miranda, Educational Services & Research - effective 10/1/96

Donna L. Pastore, School of Health, Physical Education & Recreation - effective 10/1/96

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Stephen E. Bechtel, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/96

Kim L. Boyer, Electrical Engineering - effective 10/1/96

A. T. Conlisk, Jr., Mechanical Engineering - effective 10/1/96

Glenn S. Daehn, Materials Science & Engineering - effective 10/1/96

Randolph L. Moses, Electrical Engineering - effective 10/1/96

Rajiv Shivpuri, Industrial, Welding & Systems Engineering - effective 10/1/96

Bruce W. Weide, Computer & Information Science - effective 10/1/96

David D. Woods, Industrial, Welding & Systems Engineering - effective 10/1/96

Steve Yurkovich, Electrical Engineering - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Betty L. Anderson, Electrical Engineering - effective 10/1/96

Jerald R. Brevick, Industrial, Welding & Systems Engineering - effective 10/1/96

Gerald P. Chubb, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/96

Joanne E. DeGroat, Electrical Engineering - effective 10/1/96

Audrey W. Fentiman, Civil & Environmental Engineering & Geodetic Science - effective 10/1/96

Mardi C. Hastings, Mechanical Engineering - effective 10/1/96

John J. Lannutti, Materials Science & Engineering - effective 10/1/96

Robert Lee, Electrical Engineering - effective 10/1/96

Jane Murphy, School of Architecture - effective 10/1/96

Winston O. Soboyejo, Materials Science & Engineering - effective 10/1/96

Rephael S. Wenger, Computer & Information Science - effective 10/1/96

Longya Xu, Electrical Engineering - effective 10/1/96

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Scott H. Irwin, [Agricultural Economics] - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cathy A. Rakowski, [combined Agricultural Education/Rural Economics] - effective 10/1/96

Roger D. Safrit, [combined Agricultural Education/Rural Economics] - effective 7/1/96

Ahmed E. Yousef, Food Science & Technology - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Steven M. Day, Agricultural Technical Institute - effective 10/1/96

TENURE

James K. Carr, Agricultural Technical Institute - effective 8/13/96

May 3, 1996 meeting, Board of Trustees

OHIO STATE UNIVERSITY EXTENSION

PROMOTION TO PROFESSOR

Barbara H. James - effective 7/1/96

Frank R. Lichtkopler - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Nikki L. Conklin - effective 7/1/96

David O. Kelch - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR

Gregory A. LaBarge - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Francis J. Barker - effective 7/1/96 & 1/2/97

Beverly J. Kelbaugh - effective 7/1/96 & 10/15/96

TENURE

Louis S. Fourman - effective 9/4/96

Stephen J. Hudkins - effective 1/28/97

Susan M. Zies - effective 3/18/97

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Sharron J. Lennon, Consumer & Textile Science - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kimberlee L. Whaley, [combined Family Relations & Human Development/Home Economics Education] - effective 10/1/96

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Inez Cardozo-Freeman, Comparative Studies in the Humanities, Newark - effective 10/1/96

Frank T. Coulson, Classics - effective 10/1/96

Bernd Fischer, Germanic Languages & Literatures - effective 10/1/96

Carl J. Pollard, Linguistics - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Donna J. Long, Spanish & Portuguese - effective 10/1/96

Beverly G. Seaton, English, Newark - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anne L. Bower, English, Marion - effective 10/1/96

Kathryn A. Corl, Germanic Languages & Literatures - effective 10/1/96

Jon E. Erickson, English - effective 10/1/96

Kirk Freudenburg, Classics - effective 10/1/96

David G. Horn, Comparative Studies in the Humanities - effective 10/1/96

Mari Noda, East Asian Languages & Literatures - effective 10/1/96

Shelley F. Quinn, East Asian Languages & Literatures - effective 10/1/96

Linda H. Rugg, Germanic Languages & Literatures - effective 10/1/96

Clare A. Simmons, English - effective 10/1/96

May 3, 1996 meeting, Board of Trustees

David H. Steigerwald, History, Marion - effective 10/1/96

Richard E. Torrance, East Asian Languages & Literatures - effective 10/1/96

TENURE

Michael D. Swartz, Near Eastern, Judaic & Hellenic Languages & Literatures - effective 10/1/96

COLLEGE OF LAW

PROMOTION TO PROFESSOR

L. Camille Hebert - effective 8/16/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

James J. Brudney - effective 8/16/96

LIBRARIES

PROMOTION TO PROFESSOR

Lucy S. Caswell - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Edward A. Riedinger - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Linda A. Krikos - effective 7/1/96 & 9/10/96

Mary M. Rider - effective 7/1/96 & 8/20/96

Fred A. Roecker - effective 7/1/96 & 9/1/96

Mary S. Sprague - effective 7/1/96 & 12/3/96

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Claude D. Andereck, Physics - effective 10/1/96

James A. Cowan, Chemistry - effective 10/1/96

Tin-Lun Ho, Physics - effective 10/1/96

Alice Silverberg, Mathematics - effective 10/1/96

Joseph S. Verducci, Statistics - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Loren E. Babcock, Geological Sciences - effective 10/1/96

Chunsheng Ban, Mathematics, Mansfield - effective 10/1/96

Darren L. Depoy, Astronomy - effective 10/1/96

Kock Kiam Gan, Physics - effective 10/1/96

Andrew P. Gould, Astronomy - effective 10/1/96

Gary P. Kennedy, Mathematics, Mansfield - effective 10/1/96

Gregory W. Kilcup, Physics - effective 10/1/96

Teresa M. Mensing, Geological Sciences, Marion - effective 10/1/96

Jonathan P. Pelz, Physics - effective 10/1/96

Donald M. Terndrup, Astronomy - effective 10/1/96

May 3, 1996 meeting, Board of Trustees

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

George E. Billman, Physiology - effective 10/1/96
Michael T. Brady, Pediatrics - effective 7/1/96
Philip T. Nowicki, Pediatrics - effective 7/1/96
Stephen J. Qualman, Pathology - effective 7/1/96
Daniel D. Sedmak, Pathology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jane D. Case-Smith, School of Allied Medical Professions - effective 7/1/96
Long-Sheng Chang, Pediatrics - effective 7/1/96
Tsonwin Hai, Medical Biochemistry - effective 10/1/96
Steven E. Haun, Pediatrics - effective 7/1/96
Catherine A. Heaney, School of Public Health - effective 10/1/96
Herbert B. Newton, Neurology - effective 7/1/96
Deborah S. Nichols, School of Allied Medical Professions - effective 10/1/96
Brad H. Rovin, Internal Medicine - effective 7/1/96
Eric R. Schertel, Surgery - effective 7/1/96
Judith A. Schwartzbaum, School of Public Health - effective 7/1/96
Sandra J. Tanenbaum, School of Public Health - effective 10/1/96
Lai Chu Wu, Medical Biochemistry - effective 7/1/96
Chack-Yung Yu, Pediatrics - effective 7/1/96

TENURE

Paula R. Sundstrom, Medical Microbiology & Immunology - effective 10/1/96

COLLEGE OF MEDICINE
REGULAR CLINICALS

PROMOTION TO PROFESSOR

Ronald J. Siegle, Otolaryngology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Michael L. Blumenfeld, Obstetrics & Gynecology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Wayne H. Franklin, Pediatrics - effective 7/1/96 & 7/1/97

REAPPOINTMENT

Susan C. Benes, Ophthalmology - effective 7/1/97
Jonathan B. Brooks, Emergency Medicine - effective 7/1/97
Stephanie C. Cook, Emergency Medicine - effective 7/1/97
Miriam L. Freimer, Neurology - effective 7/1/97
Deborah J. Lynn, Neurology - effective 7/1/97
William E. Maher, Internal Medicine - effective 7/1/97
Mary A. McIlroy, Pediatrics - effective 7/1/97
Robert A. Murden, Internal Medicine - effective 7/1/97
David A. Orsinelli, Internal Medicine - effective 7/1/97
Arthur E. Pellegrini, Pathology - effective 7/1/97
Sheryl A. Pfeil, Internal Medicine - effective 7/1/97
R. Trent Sickles, Family Medicine - effective 7/1/97
Douglas B. VanFossen, Internal Medicine - effective 7/1/97
Judith A. Westman, Pediatrics - effective 7/1/97

May 3, 1996 meeting, Board of Trustees

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Angela M. Brown - effective 10/1/96

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Anthony P. Young - effective 10/1/96

REAPPOINTMENT

Carolyn C. Brackett - effective 7/1/97

Marialice R. Bennett - effective 7/1/97

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

John P. Bruno, Psychology - effective 10/1/96

Robert L. Kaufman, Sociology - effective 10/1/96

Ruth D. Peterson, Sociology - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hassan Y. Aly, Economics, Marion - effective 10/1/96

V. Kasisomayajula, School of Journalism - effective 10/1/96

Mark A. Pitt, Psychology - effective 10/1/96

Stephanie D. Strang, Speech & Hearing Science - effective 10/1/96

Michael W. Vasey, Psychology - effective 10/1/96

William H. Von Hippel, Psychology - effective 10/1/96

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Lynne E. Olson, Veterinary Biosciences - effective 7/1/96

Thomas J. Rosol, Veterinary Biosciences - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kathryn A. Eaton, Veterinary Biosciences - effective 7/1/96

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICALS

REAPPOINTMENT

Luis Colon, Veterinary Clinical Sciences - effective 7/1/97

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute

February 9, 1996 through August 31, 1996

BENITA JACKSON, M.D., Associate Attending Staff, Department of Medicine (Preventive
Medicine)

May 3, 1996 meeting, Board of Trustees

JUDITH ANN WESTMAN, M.D., Associate Attending Staff, Department of Medicine (Internal Medicine)

February 9, 1996 through June 30, 1997

THOMAS A. GABLE, M.D., Associate Attending Staff, Department of Anesthesiology
DONALD S. HIGGINS, JR., M.D., Associate Attending Staff, Department of Neurology
JEAN P. HUBBLE, M.D., Associate Attending Staff, Department of Neurology
CANDIA S. KAPLAN, Ph.D., Clinical Attending Staff, Department of Surgery (Neurology)
ALI AKBAR MEHDIRAD, M.D., Associate Attending Staff, Department of Medicine (Cardiology)
STEVEN M. NASH, M.D., Associate Attending Staff, Department of Neurology
MICHAEL J. STANEK, D.O., Attending Staff, Department of Medicine (Hematology and Oncology)

Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1997

CATHY DELLA MORA, Attending Staff, Department of Psychiatry
ERIC HANDLER, Courtesy Staff, Department of Pediatrics
LEI LUO, Limited Staff, College of Dentistry (Oral and Maxillofacial Surgery)
STEPHEN N. RHINEHART, Limited Staff, Department of Family Medicine

July 1, 1995 through June 30 1996

DILWORTH, DANIEL J., Limited Staff, Department of Obstetrics and Gynecology
MOREHEAD, SCOTT R., Limited Staff, Department of Obstetrics and Gynecology
NANCY K. LOWE, Physician Extender, Department of Obstetrics and Gynecology

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1996

CRAIG HOLMAN, Limited Staff, College of Dentistry (General)
KRISTINA REBER, Limited Staff, Department of Pediatrics

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Mr. Celeste:

Mr. Chairman, I would like to mention that you will find at your places a schedule of opportunities for Board members to participate in classes that are taking advantage of the technology enhanced learning. Several folks have asked about opportunities to get into the classroom and to see what the University is doing. So opportunities have been presented for us to visit those classrooms. There is a number of them that are available and I would encourage all of you to take advantage of that opportunity. That concludes my report, Mr. Chairman.

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May 3, 1996 meeting, Board of Trustees

RESEARCH FOUNDATION REPORT

Mr. Celeste:

In regards to the Research Foundation, I would like to mention that the Research Park Corporation has had its second meeting since our participation in that process began in December. We will be bringing information back to the Board next month as a recommendation from the Research Park Corporation and there will be an opportunity for Board members to participate in a review of that process. Additionally, I'd like to call on Dr. John Hall for a review of the Research Foundation Report.

Dr. John Hall:

Thank you, Mr. Celeste. A copy of the report of the March 1996 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board. Expenditures from external sources, Tab 1, are below last year by 6.9 percent for a total of \$121.1 million through March 31, 1996. As we indicated last month, we are not expecting expenditure rates to recover until the federal award rates recover.

Awards for the year are in excess of \$123.8 million, 6.6 percent below the July to March time period last year. Note that our awards from industrial sponsors have increased by approximately 50 percent. We have received over five hundred awards from industrial sponsors to date this year, totaling more than \$17.8 million. A summary of the award totals is given in the second section of this report.

At Tab 3, five projects are highlighted that cover a broad range of scholarly research. In particular, Professor Sheikh Akbar has received the first of four years of funding for the Center of Industrial Sensors and Measurements. The total NSF Commitment over four years is \$1.2 million. This multidisciplinary project fosters collaboration among government, industry, and higher education to conduct research on sensors for use in hostile environments. The Center will link development and application of new sensor of technology with the availability of lower cost electronics and software, and will apply these to improve industrial process measurements and control. This is an example of the kind of center that enhances our relationship with industry.

In addition: Professor Warren Dick received an award of \$377,845 from the Ohio Coal Development Office; Professor Ming-Daw Tsai received an award of \$1 million from the National Cancer Institute; the Department of Physics will receive \$391,500 over three years from the National Science Foundation; and several faculty under the Department of Statistics have received \$103,701 from the National Science Foundation. Under Tab 4 is a complete list of new awards received in March.

This concludes my report.

Mr. Celeste:

Thank you very much, Dr. Hall.

REPORT ON RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-

130

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

With your permission, Ambassador Wolf, I would like to present the one item of business for the Board before I deliver my report.

Today, I would like to ask for the Board to approve an expression of appreciation to Sean Ruffin for his work as President of the Interprofessional Council. Sean is a law student and graduate of Miami University, but his exemplary service as IPC President -- and he also worked last summer in the Office of Legal Affairs -- represents that he is a true Buckeye!

Sean has done an outstanding job this year particularly in terms of chairing our Student Trustee Selection Process. I would ask that the Board approve the Expression of Appreciation and for Sean to come forward and receive it.

EXPRESSION OF APPRECIATION

Resolution No. 96-131

Synopsis: The Student Affairs Committee recommends an Expression of Appreciation to Sean Ruffin.

WHEREAS Sean Ruffin, a third-year law student, has served this past year as President of the Interprofessional Council, representing the students of all of the professional schools; and

WHEREAS he has given generously of his time to represent the diverse interests of the professional students in an exemplary manner; and

May 3, 1996 meeting, Board of Trustees

WHEREAS Sean has worked diligently in order to bring matters and concerns of special interest to professional students to the attention of this Board; and

WHEREAS his leadership in Student Trustee Selction Process was

WHEREAS he in his capacity as President of the IPC he has carried out his duties with a high degree of integrity and professionalism and earned the respect and regard of the faculty, staff and students with whom he has interacted; and

NOW THERFORE

BE IT RESOLVED, That this Board expresses appreciation to Sean Ruffin for his outstanding contributions of leadership and service to The Ohio State University and wishes to convey to him its best wishes for success in the future.

Upon motion of Mr. Patterson, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

Sean, let me just say on behalf of all of us today that we are awfully proud of what you have done and appreciate your good services. It has been a pleasure to work with you. I know that several of your colleagues are going to be changing -- we have the new and the old here today -- and at the same time -- as this is a time of transition on this Board, it is a time of transition of leadership among our students. I say to you and all who are doing that, that you have done a remarkably fine job in what has been a challenging year, and we do appreciate it.

By the way, Sean, what are you going to do with your life?

Mr. Sean Ruffin:

I want to become a university president.

President Gee:

Raise your aspirations, Sean, please!

Mr. Smith:

As you know, one of the roles that Holly and I have as student trustees is to, on occasion, represent the voice of the students and I want to act in that capacity for a few minutes. We were approached by several students regarding the Firestone Estate and I have some student petitions that they would like me to submit to the Secretary of the Board for the Board's consideration. I will read to you the substance of the petition and then present them to the Secretary of the Board:

"The Firestone Estate in Bathe Township in northern Ohio consists of 1500 acres of wilderness including at least 400 acres of wetlands. It is home to endangered tamarack trees and it has five of the last bogs in the entire state. This land is the aquifer for 50% of the water that goes to the residents of Bath Township.

We demand that Ohio State ensure, either by stipulations in the sale or by actions taken directly by the University, that at least 700 acres of the Firestone Estate is preserved."

May 3, 1996 meeting, Board of Trustees

I will now present this to Secretary Duncan at this time.

May 3, 1996 meeting, Board of Trustees

President Gee:

Thank you, Tom. Again, as I reported in my report to the Board, we appreciate the students for providing us with that information and with those petitions. We are in the process, which I think is a healthy one, of looking at the issues of the University, the issues of the donor, and the intent of all of us to try to reach an appropriate resolution on this matter, and we will continue to follow that path.

Mr. Smith:

Ambassador Wolf, let me start by adding to your salute today by saying, once again, how much you have meant to Ohio State and its people. Your graceful leadership has been nothing short of remarkable, but it is, of course, what we have come to expect from you. None of us will ever know or work with someone who cares in his heart more deeply for the students of Ohio State than the Ambassador. So today, Ambassador, I bid you farewell by publicly stating that it has been truly an honor and a privilege to have worked with you. You are an unbelievably caring and thoughtful human being.

I also want to extend my best wishes to our new chair, Mr. Wexner, and to vice chair, Alex Shumate. The Board is unquestionably in good hands for many years to come.

I would also like to recognize our new president of the Undergraduate Student Government, John Carney. John, would you stand and be recognized? Congratulations.

Since this marks my last opportunity to report to the Board, there are a few people that I want to thank publicly for their hard work and for the help over the course of the past year. I want to first recognize Eric Busch, from the Office of Student Affairs. You will not find anyone who works harder for this University or believes in it more than Eric.

Over the past year, Eric has worked tirelessly co-chairing the CUE Committee, serving on the NCAA Athletic Certification Committee, and working with me on the Student Activity Fee Review Committee. Always striving to improve the quality of life for students at Ohio State. There are those who talk a lot about treating the student as their principal customer, but Eric believes in it and practices it everyday. Eric, would you stand and be recognized?

Second, I want to thank Holly for all of her hard work and dedication over the past year. All year long Holly demonstrated exceptional leadership in representing the students, great responsibility, and implementing many of our initiatives, particularly the Student Recognition Award, and a little courage in telling me whenever I was wrong, which was often, I might add. We made a great team over the past year and our partnership, I think, made a difference for the students and the Board.

Our goal when we began last year was to strengthen the Students Affairs Committee both structurally and substantially, and although we didn't accomplish everything that we wanted we made at least a little progress. I am proud that together we were able to begin to address such issues as retention, recruitment, career services, student fees, and the student service tuition set-aside, as well as improving the relationship between the Committee and the Office of Student Affairs.

There is no one that I would rather work with on these issues than Holly, and to the extent that we achieved anything she deserves much of the credit. Holly, I

May 3, 1996 meeting, Board of Trustees

will miss working with you, but I know that you will be a great leader for the students and for the Board next year.

I would also be remiss if I did not mention how much I have appreciated our Board staff -- Maureen, Lucy, Barbara, and Bob. They don't always get recognized, but I have seen -- perhaps more than most Trustees -- how hard they work day in and day out. During my two years here I have been overwhelmed by their kindness, their unmatched willingness to help, and their readiness to point me in the right direction. It has been said that we have a great Board, and we do, but we also have terrific staff who make our Board great and their dedication to the University should not go unnoticed.

Today, Ambassador, our Committee met and discussed the preliminary recommendations related to the one percent student service set-aside. Vice President Shkurti presented preliminary recommendations for allocation of the set-aside and under these recommendations, 50 to 60 percent will go toward academic computing with the rest going towards implementation of some CUE proposals, including careers services and academic advising, funding credit hour reduction, and adding recreational equipment.

You may remember that at last month's Board meeting, I urged the University not only to invest the set-aside in CUE and technology, but also to engage the students in a consultation process that was informative and productive. This generated a result that was at least somewhat reflective of that student input.

The preliminary recommendations presented today represent a beginning -- and I emphasize beginning -- towards achieving those goals. Vice President Shkurti, the Provost, and others have stated recently that students are telling us that we must invest more in services outside of the classroom, and indeed they are.

The Student Activity Fee Review Committee recently conducted focus groups composed of randomly selected undergraduate and graduate students. At these focus groups, students were asked what out of the classroom services were either inadequate or needed improving. Students cited uniformly: transportation, particularly parking and reliability of the bus service; recreation; and student programming and events at Ohio State. Less uniformly, but still consistently important, students expressed the need for improved career services; academic advising; and computing services. Finally, and most importantly, students told us that they want greater accountability for where their dollars go at Ohio State. That is students are willing to accept higher tuition and fees so long as they know where those higher fees are going.

On the basis of that information and further discussion, the Council on Student Affairs and our student leadership roundtable formulated additional recommendations on the one percent student service set-aside. Without going into a lot of detail, I want to highlight three key aspects of those recommendations. First, CSA and the roundtable feels that prioritizing the implementation of the CUE proposal is critical. In particular, we feel that it is absolutely essential that the University make every effort to fully fund both the academic advising and career services proposals.

Second, we believe the University can make great strides in building accountability by making a commitment to improving transportation service, particularly parking and the bus service. In light of the recent parking lot closings adding shuttles to the bus service not only would encourage less traffic congestion around the campus, but also would respond quickly to a primary of student dissatisfaction.

In our focus groups, students were concerned that we say that they are the prime customers, but we don't always act in ways that match our talk. This issue represents a wonderful opportunity to build accountability and trust.

Finally, we continue to support improving the computing infrastructure at Ohio State and are eager to learn more about exactly what services students would gain for more funding. The guiding principle of the set-aside is to allocate one percent to improve services that would directly benefit students. Improving computing services -- for example, HomeNet access -- by additional funding via the one percent set-aside, may however also benefit faculty, staff, and others who use the services.

It is important therefore that many computing services funded from the set-aside clearly demonstrate a prime benefit to students and it also tends to encourage a balanced approach towards the overall allocation of the entire set-aside. To that end, we were happy to receive a letter from Jim Davis, of University Technology Service, to Vice President Shkurti that begins to initially address many of these issues.

Much of this information was gathered and presented to Vice President Shkurti in the past few days and we are eager to work with him in the coming months to complete the consultation process. I applaud him for his efforts so far.

Without question this represents more student input than we have had on most issues here at Ohio State. However, it is important that the new information that we have lead to a balanced approach that is satisfactory to all and is somewhat reflective of student input because it represents student leader opinion and input from randomly selected students, a critical component which was missing from earlier consultations. We are very happy with our ability to provide input so far and we are confident that working together we will achieve a result consistent with the University's priorities and mission.

So I complete my final report today. I have had the good fortune to serve on two different university boards as a student trustee. While I am very grateful to Governor Voinovich for both opportunities -- and both experiences have been great learning ones -- I will leave with the regret of never having had the chance to cast a vote, as student trustees or regents currently do in twenty-six states across the nation.

I must point out that again a bill sits in the Legislature that would grant this privilege to Ohio student trustees and, again, the Legislature has not yet acted. As has been the case in the past, you need not look far to find those who publicly support the bill: Governor Voinovich, Speaker Joanne Davidson, our own President, and many members of this Board, just to name a few.

Every year though you have to look a little bit harder to find those who oppose it because as the years go by the facts are increasingly clear: student trustees are responsible; student trustees are mature; student trustees can handle conflicts of interest, just as well as other board members; and student trustees really represent a positive opportunity to add a new and productive dimension to university policy making, both on the board and within the administration. If anything, most universities can look at the model that we have at Ohio State to understand that last point. The bottom line is this, student trustees are capable of responsibly exercising voting privileges and they should vote.

May 3, 1996 meeting, Board of Trustees

In our political system though the better idea ultimately prevails and I am therefore confident that one day someone will sit in my seat or Holly's and cast a vote as a student trustee. When that day comes, many of you will still be here and wonder why it did not happen sooner. Holly and I are so very appreciative of the Trustees, the President, and the members of the administration and we urge the students not to quit and not to give up, because one day it will happen.

Now that my sermon is over and I have run out of jokes, I want to add a personal note as I conclude what is a lengthy report. So often today our society cries out for leadership without looking at the person behind the leader. We then accept-- and somewhat deserve -- what we get, because we almost intuitively believe that in today's world we are lucky if we get a good leader who also happens to be a good person of strong character, personal integrity, and independent will.

Things though are not always as they seem, for God has blessed Ohio State with great people who also happen to be terrific leaders. That is what has made this such a wonderful experience for me that is also the tradition of Ohio State. From serving as a student member of a board that has in the past included a United States President, and today includes a United States Ambassador, and many other fine members, to working with a nationally known President, who seems destined to achieve everything except going to the Rose Bowl --

President Gee:

That will happen too, Tom, I can assure you.

Mr. Smith:

to observing some immensely talented, caring, and dedicated administrative members all symbolizing the excellence of Ohio State. What a wonderful institution, amazing and marvelous over 125 years, and forever young. I hope that in some small way that I have made a contribution to that excellence. Thank you for allowing me to be a part of it.

Ambassador Wolf:

Tom, President Gee and I are overjoyed to present you with this plaque commemorating your dedication and your great service to this Board. I will say to you that in describing the qualities of a Trustee, you have described yourself, because you are one of the finest young men I have ever met in my life. I would say that I would be proud to have you as my son and as a role model for any young student because you set an example of the intelligence, maturity, and wisdom that our role models that are to be really emulated. I think that the Board is fortunate in having you as a Student Trustee.

I think you are 100 percent correct in that we would have been enriched in our decision making if you had had the privilege of a vote. Although, I think that even without a vote you influenced all of us and had your way most of the time. I won't say good-bye to you now, because I hope that our lives will cross frequently in the future and I look forward to seeing you whenever you have the opportunity or the time. Please call me. Thank you very much, Tom.

President Gee:

Tom, let me just add that this University is blessed with great Trustees and this University is also blessed with great Student Trustees. It has been a remarkable opportunity for me to work with young people who care so deeply about the

May 3, 1996 meeting, Board of Trustees

institution and you certainly have exhibited that. I can say many things about Tom, but the Ambassador has really said what I would reflect. I just might say one other thing, Tom, we all look forward to the day when we will be working for you!

Ambassador Wolf:

What do you think we have been doing the last two years!

President Gee:

You would think that I would have figured that out! Thanks, again, Tom.

Mr. Smith:

Thank you.

Ambassador Wolf:

Believe me folks, this young man is world-class. We will really miss him.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

Mr. Chairman, at the Investments Committee meeting this morning the Treasurer of the University, Mr. Nichols, presented the monthly and quarterly Endowment Portfolio reports. With your permission, I will ask Mr. Nichols to present the Treasurer's report and a resolution regarding the Refinancing of the Debt of the River Road Hotel Corporation. Mr. Nichols --

Mr. James Nichols:

Thank you, Mr. Chairman. Before I start my report, everyone is familiar that nine years ago, next month, Ambassador Wolf arrived on the Board. The Board members know -- but some of the audience members do not -- that for those nine years Ambassador Wolf served on the Investments Committee the entire time and I had the honor to work with him during that time. I can tell you that he had a profound impact on the way the portfolios are structured and the improvements, not only in the investment techniques of the University, but in investment returns.

I would also tell you that he always made himself available to discuss the investments, at any time. We have discussed investments not only in meetings, but also in automobiles driving from airports, in his airplane, and in his hotel room. I have visited more places around the world -- by telephone speaking with Ambassador Wolf -- than I can imagine. I have spoken with him from the Concord and from his own plane. I want to say, Ambassador, that we deeply appreciate everything that you have done in terms of the investments and it has made a difference.

I want to report to the Board that I have already spoken with Ambassador Wolf and he has agreed to continue to assist with some consulting and advising from time to time when I call him. Thank you.

May 3, 1996 meeting, Board of Trustees

This Endowment Report is for the period March 15 through April 19. The market value as of April 19 was \$630.1 million, again, an all-time high for the University. This is \$7 million above the number I reported to you last month. The equity portion increased \$7.6 million, while the fixed income portion decreased \$700,000. Net new additions for the month total \$2.1 million.

Since July 1, the Endowment has increased nearly \$75 million in market value including net new additions of \$23.9 million. Current asset allocation is 67 percent in equities, 22 percent in fixed income, 7 percent in real estate, and 4 percent in cash.

The Investments Committee also heard the Quarterly Endowment Report. The Endowment had a total rate of return of 12.5 percent for the first nine months, out performing the Lehman Bond Index but trailing the S&P 500. This month the Endowment will distribute more than \$26.4 million to the exactly 2,300 funds that make up the endowment fund.

The Investments Committee also reviewed the refinancing plan for the debt of the River Road Hotel Corporation and the Committee voted to proceed with the refinancing.

That would be the completion of my report, Mr. Chairman.

Judge Robert Duncan:

I have been previously advised that a number of members of the Board will abstain on this matter, however I will proceed to call the roll.

**REFINANCING OF DEBT OF RIVER ROAD HOTEL CORPORATION
BY THE OHIO STATE UNIVERSITY ENDOWMENT FUND**

Resolution No. 96-132

Synopsis: Authorization is requested to refinance the debt of River Road Hotel Corporation.

WHEREAS The Ohio State University Endowment Fund is the sole shareholder of River Road Hotel Corporation, which owns and operates the Ramada University Hotel and Conference Center at 3110 Olentangy River Road, Columbus, Ohio; and

WHEREAS River Road Hotel Corporation has an outstanding mortgage with John Hancock Life Insurance Company at an interest rate of 10 percent per annum; and an outstanding Line of Credit with Huntington National Bank at the prime interest rate; and

WHEREAS it is in the interest of the University Endowment Fund to refinance the debt to incur a lower interest charge, and be the ultimate beneficiary of increased cash flow; and

WHEREAS Arthur Andersen, the University's tax consultant, has reviewed the proposed transaction and has advised the University as to the proper structuring of the transaction:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer is authorized to transfer \$9.5 million from The Ohio State University Endowment Fund to River Road Hotel Corporation in the form of a capital contribution; and

BE IT FURTHER RESOLVED, That the Treasurer is authorized to execute all appropriate documents to complete this transaction.

May 3, 1996 meeting, Board of Trustees

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by five affirmative votes cast by Messrs. Wexner, Shumate, Celeste, Colley, and Brennan, and four abstentions cast by Messrs. Skestos, Patterson, Sofia, and Ambassador Wolf.

(See Appendix XLIX for background information, page 979.)

Mr. Colley:

Mr. Chairman, Mr. May will present the monthly report on the University Development and present a resolution for approval.

Mr. Jerry May:

Thank you very much, Mr. Colley. What I am about to report on with regards to the progress on the University's Campaign and our private support to the University is due in no small measure to the personal and financial leadership of lots of people, including Ambassador Wolf, who is serving, as you all know, as a co-chair of this Campaign. The good news is, while he is leaving today, he still has a 4 1/2 year commitment to this Campaign. We are delighted about that, Mr. Ambassador.

I reported to the Investments Committee this morning that since the Campaign kick-off last September 28, we have received nearly \$94 million in new gifts, pledges, and bequest intentions, bringing the Campaign total to \$374 million. This includes: nearly \$65 million in cash gifts that have been added to the University's Endowment; more than \$40 million given or committed to student financial aid and student support; and nearly \$23 million given and committed for faculty support, including 12 new fully funded endowed chairs and 19 endowed chair funds that are in process.

One commitment that just took place in the last couple of weeks that I would like to illustrate for you -- and you also received a press release relating to it this month -- is someone that has been very close to the University for many, many decades. This is a commitment from Major General Raymond E. Mason, Jr., who many of you know.

Ray and his wife, Margaret, through the Raymond E. Mason Foundation, have made a commitment of more than \$1.6 million to The Ohio State University. Their money will be designated as follows: The Major General Raymond E. Mason, Jr., Endowed Professorship in Military History at the Mershon Center; The Raymond E. Mason, Sr. -- for his father -- Endowed Professorship in Transportation and Logistics at the Fisher College of Business; and a large commitment to the Fisher College of Business Building Campaign.

I raise this as an example to you of the kind of commitments that have happened since the Campaign began. General Mason is somebody that has been close to Ohio State for many years. He served in the Reserve Officer Training Corp and has been an advisor to the Mershon Center for many, many years. He has been an advisor to the Fisher College of Business for many years, has served in various volunteer capacities, and has helped bring in and sponsor national security speakers and seminars at Ohio State over the years. General Mason's endowments will be coming to the June or July meeting and we are very pleased to have this kind of leadership and this kind of statement from one of our great friends and alums.

May 3, 1996 meeting, Board of Trustees

At this time, I would like to also direct you to the Development Tab in your notebook for the first three-quarters of this year. I am pleased to report that for the first three-quarters, our gift receipts are nearly \$17 million ahead of the same period last year and giving from individuals continues to stay strong, up 72 percent. That continues to bode well for the future.

At this time, Mr. Colley, I would ask you to present to the Board of Trustees for their approval: nine new named endowed funds and the revision of one endowed fund, with the total gifts received in this grouping being \$254,052.00.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-133

Synopsis: The report on the receipt of gifts and the summary March 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-March
 1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$12,984,558	\$20,104,798	55%
Alumni (From Bequests)	<u>1,303,341</u>	<u>8,194,334</u>	529%
Alumni Total	\$14,287,899	\$28,299,132	98%
Non-Alumni (Current Giving)	\$6,035,012	\$9,180,309	52%
Non-Alumni (From Bequests)	<u>1,906,773</u>	<u>761,732</u>	-60%
Non-Alumni Total	\$7,941,785	\$9,942,041	25%
Individual Total	\$22,229,684	\$38,241,173	72% ^A
Corporations/Corp. Foundations	\$21,084,162	\$20,329,707	-4% ^B
Private Foundations	\$5,214,163	\$7,416,596	42% ^C
Associations & Other Organizations	<u>\$2,404,124</u>	<u>\$1,752,963</u>	-27% ^D
Total	\$50,932,583	\$67,740,439	33%

NOTES

- A Overall individual giving this year is running 72% ahead of last year for the July-March reporting period. Alumni have given \$14 million more during the July-March period this year than last, highlighted by eight gifts of \$1 million or more totaling \$12.3 million. Non-alumni giving is also running about \$2 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is down slightly (4%). Last year there were 411 corporations providing private support of \$10,000 or more (\$16.6 million). This year private support at the \$10,000 level is \$15.9 million (395 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$2.2 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-March period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-March
 1994-95 Compared to 1995-96
GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$13,189,069	\$11,579,502	(12)
Program Support	\$24,303,848	\$39,410,344	62
Student Financial Aid	\$6,419,909	\$8,479,348	32
Annual Funds-Colleges/Departments	\$6,124,058	\$7,162,592	17
Annual Funds-University	<u>\$895,699</u>	<u>\$1,108,653</u>	24
Total	\$50,932,583	\$67,740,439	33

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$16,793,813	\$23,022,205	37
	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Charles F. Sinsabaugh M.D. Medical Endowment Fund (Support of teaching or research in College of Medicine with a preference for but not limited to affective psychiatric disorders)	\$63,000.00		\$63,000.00

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Fund (Scholarships - College of Medicine)		\$30,000.00	\$30,000.00
The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates (Scholarships - College of Education)		\$30,000.00	\$30,000.00
The Wesley and Katherine Cushman Memorial Scholarship Fund (Scholarships - College of Education)		\$17,575.02	\$17,575.02
Darke County 4-H Endowment Fund (Support for Darke County 4-H Program)	\$16,915.46		\$16,915.46
The Virginia Rose Crafts Achievement Award (Award for outstanding female upon completion of masters degree in physical education)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Fund

From: The Donald D. Glower Merit Scholarship Fund
To: The Donald D. Glower Merit Scholarship Fund in Engineering

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

James E. Gui Design Competition Awards Fund (Student awards for design competition - Austin E. Knowlton School of Architecture)		\$39,000.00	\$39,000.00
The A. K. And Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award) (Fellowship for student athlete who will attend graduate school and be enrolled in the Fisher College of Business MBA program)		\$26,562.50	\$26,562.50
Wilbur J. Garmhausen Scholarship Fund (Scholarships to students majoring in Landscape Architecture)	\$16,000.00		\$16,000.00
Total	<u>\$95,915.46</u>	<u>\$158,137.52</u>	<u>\$254,052.98</u>

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Charles F. Sinsabaugh M.D. Medical Endowment Fund

The Charles F. Sinsabaugh M.D. Medical Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Charles F. Sinsabaugh, M.D. (B.A. Biological Sciences '47; M.D. '51) of Newark, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support teaching or research, with a preference for but not limited to, affective psychiatric disorders.

If funding reaches the level of \$750,000, the income will be used for a Professorship position supporting a distinguished scholar in the College of Medicine. Appointment shall be made at the recommendation of the Dean of the College of Medicine in consultation with the Vice President for Health Sciences.

If funding reaches the Chair level of \$1,500,000, the Professorship will be converted to a Chair in the College of Medicine. The Chair position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Any unused income shall be returned to the principal in this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$63,000.00

Auxiliary to the Columbus Ohio Chapter of the
National Medical Association Scholarship Fund

The Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University through gifts to The Ohio State University Development Fund from the membership of the Auxiliary to the Columbus Ohio Chapter of the National Medical Association for scholarships in the College of Medicine.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Auxiliary to the Columbus Ohio Chapter of the
National Medical Association Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships for 3rd or 4th year African-American medical students at The Ohio State University, preferably, but not limited to, students who reside in the Columbus, Ohio, and Franklin County geographical areas. The recipient selection shall be based on demonstrated excellence in a broadly balanced set of criteria to include: academic merit, honors received while attending the College of Medicine, participation and offices held in the College of Medicine activities, community and leadership service and activities, and travel or summer study experience during the last three years. Financial need is to be taken into consideration but should not be the primary selection criteria. The award shall be a minimum of \$1,000 per recipient. The recipients shall be chosen upon the recommendation of the Dean of the College of Medicine in consultation with the Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Committee and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the College of Medicine at The Ohio State University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the existing Auxiliary members in order to carry out the desire of the donors.

\$30,000.00

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ruth Collicott Arps (B.A. Arts & Sciences 1928) in honor of her family and the family of her late husband, Leslie H. Arps. Mrs. Arps father, Jacob Collicott, was Superintendent of the Columbus Public Schools (1920-1937). Leslie Arps father, George F. Arps, served The Ohio State University as Dean of the College of Education (1920-1937) and as Dean of the Graduate School (1937-1939).

This fund is also established in honor of the wives of Jacob Collicott and George Arps, Lydia Gemmer Collicott and Alice Black Arps. Lydia Collicott and Alice Arps were great friends and great educators. Mrs. Collicott was a teacher and Mrs. Arps was a member of the Board of Education of the Columbus Public Schools. This fund recognizes the dedication and drive both families gave to further education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students seeking teaching certification in the College of Education. Applicants must have graduated from the Columbus Public Schools and must be currently enrolled at The Ohio State University Columbus campus. The scholarships shall be based on financial need and shall be renewable. The selection shall

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates (contd)

be made by the Dean of the College of Education or a designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education, with preference to scholarships in order to carry out the desire of the donor.

\$30,000.00

The Wesley and Katherine Cushman Memorial Scholarship Fund

The Wesley and Katherine Cushman Memorial Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the three sons of Wes and Kit Cushman (James P. Cushman (Bachelor Music '75), Samuel W. Cushman, and Sydney F. Cushman) and friends and family to honor the memory of the Cushmans and to recognize the great commitment of Wes Cushman to health education and to the School of Health, Physical Education and Recreation at The Ohio State University.

Dr. Wesley P. Cushman retired in 1974 following 40 years of distinguished service to The Ohio State University. He was a professor of health education and department chair of Health, Physical Education and Recreation until his retirement. During his tenure, health education became recognized as one of the outstanding graduate programs in the United States. His outstanding service to the American Alliance for Health, Physical Education, Recreation, and Dance was recognized in 1985 when it awarded Dr. Cushman the Alliance Centennial Award.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to recognize outstanding graduate students in health education or any of the specializations in the Sport and Exercise Science program area, by providing them with financial support to complete their academic programs. Selection of the scholarships shall be made by the Dean of the College of Education in consultation with faculty responsible for health education and sport and exercise sciences and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$17,575.02 (Grandfathered)

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Darke County 4-H Endowment Fund

The Darke County 4-H Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Darke County 4-H Advisory Committee and other friends of the Darke County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Darke County 4-H Program. This support may include, but is not limited to, the funding of scholarships and rewards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Darke County. All expenditures from this fund shall be approved by the Darke County 4-H Advisory Committee and the professional in charge of the Darke County 4-H Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$16,915.46
(Grandfathered)

The Virginia Rose Crafts Achievement Award

The Virginia Rose Crafts Achievement Award was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Virginia Rose Crafts (M.A. Physical Education 1954). Virginia Crafts was a Professor Emeritus at Illinois State University in Normal, Illinois.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to present an award to an outstanding female upon completion of her master's degree in the field of physical education. She should be of upstanding good moral character, outgoing, friendly, helpful and open to new ideas. She should be willing to promote physical education vigorously and optimal learning by students. She should aspire to teach at a college or university level.

Selection of the recipient shall be made by the Dean of the College of Education or a designee, in consultation with the University Committee on Student Financial Aid and the faculty in the program of physical education.

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Virginia Rose Crafts Achievement Award (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education, in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Donald D. Glower Merit Scholarship Fund in Engineering

The Donald D. Glower Merit Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends, colleagues and former students in honor of Donald D. Glower, Dean, College of Engineering, 1976-90, and Vice President, University Communications and Development 1990-92. The name and description were revised, at the request of Dean Glower, May 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more full tuition undergraduate merit scholarships to students in the College of Engineering. Recipients shall be selected from incoming freshmen whose homes are in either Crawford or Richland Counties of Ohio. All recipients must be either majoring or planning to major in engineering. Preference will be given to freshmen who excelled in high school. If there are no qualified incoming freshmen from either Crawford or Richland County, the funds shall be reinvested in the endowment. Recipients may be renewed as Glower Scholars if they demonstrate superior academic achievement and progress towards an undergraduate degree in the College of Engineering.

The annual income shall support at least one Donald Glower Scholar from Crawford or Richland Counties. If the income grows to support two or more scholarships, additional Glower Merit Scholars shall be phased in with a new recipient chosen from the group of qualified entering freshmen. All unused annual income shall be reinvested into the fund's principal. In no way are any of these funds to be diverted from direct student support for students from Crawford and Richland Counties. The fund shall be administered by the College of Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the funds should be used to provide living expenses for academically qualified students from Crawford or Richland Counties of Ohio.

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

James E. Gui Design Competition Awards Fund

The James E. Gui Design Competition Awards Fund was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from James E. Gui (B.Arch. '54).

Income provided by the Foundation shall be distributed to the Austin E. Knowlton School of Architecture to be used for student awards in design competition. The awards will be administered during the Spring Quarter of the students' fourth and final year in the undergraduate studio sequence. It is the donor's intention that the amounts of the awards be approximately in the ratio of (1) for first place, (0.65) for second place, (0.35) for third place and, should honorable mention awards be merited, (0.10) for the honorable mention awards.

\$39,000.00

The A. K. and Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award)

The A. K. and Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award) was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated to support the Department of Athletics from contributions from Arthur Kenneth Pierce, Jr. (B.S.Bus.Adm. '55), and Judith A. Pierce.

Income provided by the Foundation shall be distributed to the Department of Athletics to be used to provide a fellowship for a student athlete who will attend The Ohio State University Graduate School, with a preference for a student accepted to and enrolling in The Fisher College of Business' MBA program. The student selected should have displayed success in scholastics, athletics and personal growth through perseverance and hard work, and have overcome adversities in his/her life.

Recipients of this fellowship will be selected by the Assistant Director of Athletics for Student Athlete Support Services (S.A.S.S.) in consultation with the S.A.S.S. staff and the Director of Athletics.

Endowment earnings shall be returned to the principal until such time as the earnings reach the amount the donors wish to have awarded.

\$26,562.50

Wilbur J. Garmhausen Scholarship Fund

The Wilbur J. Garmhausen Scholarship Fund was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Wilbur J. Garmhausen (B.S. Landscape Architecture '95).

Income provided by the Foundation shall be used to award one scholarship at the end of the sophomore year to undergraduate students majoring in Landscape Architecture. The award is to

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Wilbur J. Garmhausen Scholarship Fund (contd)

be given to the student who best represents excellence in landscape architecture with special emphasis on knowledge of landscape plants and professional communication skills. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

\$16,000.00
(Grandfathered)

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Mr. Chairman, I would also like to add my voice to those that are singing your praises this morning. You have been and are an outstanding leader, and like many have indicated, all of us will be looking for meaningful and substantive ways to keep you involved with The Ohio State University. I thank you for your leadership and service.

Our Committee met earlier today and we have three resolutions to present to the Board for approval:

1996-97 CURRENT FUNDS BUDGET GUIDELINES

Resolution No. 96-134

Synopsis: The budget guidelines for fiscal year 1996-97 are being submitted for adoption.

WHEREAS the levels of resources have been identified for 1996-97; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present his 1996-97 Budget guideline recommendations:

NOW THEREFORE

BE IT RESOLVED, That the guidelines for the University's Current Funds Budget for fiscal year 1996-97, be developed from the accompanying text and tables; and

May 3, 1996 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the compensation package for fiscal year 1996-97 presented in the accompanying documents be implemented by the President for faculty, staff, and students; and

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1996 as specified in the accompanying guidelines incorporated in this resolution which is in compliance with current legislation.

(See Appendix L for background information, page 981.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 96-135

**BRICKER BASEMENT AND FIRST FLOOR RENOVATIONS AND HVAC REVISIONS
HASKETT/HOPKINS RENOVATIONS;
UNIVERSITY HOSPITAL - EMERGENCY DEPARTMENT; AND
RADIOLOGY DEPARTMENT RENOVATIONS PHASE II**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations and accept the report of award of contracts and establishment of contingency funds for the University Hospital - Emergency Department and Radiology Department Renovations Phase II is proposed.

WHEREAS the Bricker Hall Basement and First Floor Renovations and HVAC Revisions project was approved by the Board of Trustees on December 2, 1994 on the projects under \$1,000,000 list; and

WHEREAS additional funds have been made available for this project to meet the needs of the program of requirements; and

WHEREAS the revised total estimated project cost is \$1,075,000 and the total estimated construction cost is \$858,300, with funding provided from House Bill 790 Basic and Supplemental Renovation funds; and

WHEREAS the Haskett/Hopkins Hall Renovation project was approved by the Board of Trustees on December 2, 1994 on the projects under \$1,000,000 list; and

WHEREAS additional funds have been made available for this project to meet the needs of the program of requirements; and

WHEREAS the revised total estimated project cost is \$1,125,000 and the total estimated construction cost is \$870,501, with funding provided from House Bill 790 Basic and Supplemental Renovation funds; and

WHEREAS resolutions adopted by the Board of Trustees on February 3 and August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

May 3, 1996 meeting, Board of Trustees

(* Recommended alternates included in these amounts)

University Hospital - Emergency Department

This project renovates and reorients the emergency department and constructs an addition to the west of the building to double the size of the emergency department. The total project cost is \$6,653,760; funding is provided by University Hospital. The completion date is February, 1998. The contracts awarded are as follows:

General Contract:	Newberg International, Cleves, Ohio
Amount:	\$3,519,000 *
Estimate:	\$3,481,634 *
Plumbing Contract:	Farber Mechanical Contractors, Columbus, Ohio
Amount:	\$610,500 *
Estimate:	\$654,350 *
HVAC Contract:	Farber Mechanical Contractors, Columbus, Ohio
Amount:	\$595,800 *
Estimate:	\$589,485 *
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$778,000 *
Estimate:	\$840,114 *
Total All Contracts:	\$5,503,300 *
Contingency Allowance:	\$375,160
Total Project Cost:	\$6,653,760

Radiology Department Renovation Phase II

This project relocates the following functions to improve efficiency: two CAT scan procedure rooms, ultra sound suite, outpatient waiting, inpatient waiting, library and teaching file room, and prisoner holding. The total project cost is \$1,500,000; funding is provided from University Hospitals. The completion date is July 1997. The contracts awarded are as follows:

General Contract:	Miles McClellan, Columbus, Ohio
Amount:	\$480,000
Estimate:	\$641,000

May 3, 1996 meeting, Board of Trustees

Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$164,000
Estimate:	\$175,000
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$152,400
Estimate:	\$186,000
Electric Contract:	Brush Electrical, Grove City, Ohio
Amount:	\$299,700
Estimate:	\$252,000
Total All Contracts:	\$1,086,100
Contingency Allowance:	\$169,547
Total Project Cost:	\$1,500,000

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the University Hospital - Emergency Department and Radiology Department Renovations Phase II projects is hereby accepted.

(See Appendix LI for maps, page 999.)

EASEMENT

Resolution No. 96-136

AMERICAN ELECTRIC POWER

Synopsis: Authorization to grant an easement to American Electric Power for electric service to the Edison Joining Technology Center is recommended.

May 3, 1996 meeting, Board of Trustees

WHEREAS American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 977 feet in length for providing underground electric service to the Edison Joining Technology Center located at 2155 Carmack Road; and

WHEREAS the electric service will benefit the University and future Research Park tenants; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

(See Appendix LII for map, page 1005.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Mr. Shumate:

That completes my report, Mr. Chairman. However, I would add that on the good news front that the Moody's Rating Service has upgraded our bond rating from AA- to AA and that is outstanding news for the University. I would certainly like to thank all of those who have contributed to that upgrade, including the Vice President for Finance's office and the Treasurer's office.

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Ambassador Wolf:

Before I turn this meeting over to our new Chairman, Mr. Wexner, I would like to add a few words to the thoughts that I articulated last evening. I had the opportunity last night to review my thoughts at length, and I will just take a moment or two to tell you that I have never worked with a finer board of trustees than the one that I have worked with this past year. I mentioned last night, and I will mention again, that they are the finest group of people that I have ever known. If I had my choice of choosing friends for my life, I would have chosen every member of the Board around this table, including our two Student Trustees. I will certainly miss them.

I must tell you that I applaud Governors Voinovich and Celeste for the miracle of picking such a magnificent group of people from different walks of life, different professions, and different backgrounds. They have come together in this room and they have brought great credit, great recognition, and rendered great service to Ohio State.

I also want to say to Jim Nichols that I appreciate his comments regarding my service on the Investments Committee. His words were a little bit of a surprise to me, because I used to hear that if you wanted to make a small fortune with Milt Wolf, start with a large one!

May 3, 1996 meeting, Board of Trustees

My word of caution to Jerry May because he is overflowing with contributions. I am reminded of the story about the greatest train robbery in history which was the train going from Tel Aviv to Jerusalem. They say that the bandits got \$4,000 in cash and \$12 million in pledges! So, I give you that word of caution.

I want to thank the staff, as Tom Smith, has already done. They are marvelous. Both the administrative staff and the academic leaders.

I mentioned last night, and I will mention again, that the person one works so closely with on this Board is Maureen Sharkey. I told the folks last night that she is very easy to get in touch with -- if you want to reach her dial 9-1-1. Whether it is a toothache or an overdrawn bank account, Maureen is there.

Just let me close by saying that it has been a great honor for me also to work with President Gee these past six years. He is an incredible human being, he is world-class, and unquestionably the best president of any academic institution in America. He could be president of any private institution and make it a success. I hope that the good Lord favors him with good health and good fortune, so that the University can continue to prosper under his leadership as it will.

I know that our incoming Chairman, Les Wexner, brings a luster and prestige and wisdom to this Board that may be unparalleled in its history. Every one of us knows this man has a managerial judgment, a wisdom, and experience running world-wide corporations that will benefit this Board immensely. I think that we are fortunate in having him take over the chairmanship of this Board and with these words I turn this meeting over to our new Chairman, Les Wexner.

Mr. Wexner:

Just a quick word. As you get to this season of the year and you think about graduation, I like to remind people -- and Tom, I would remind you, and, also, Milt -- it is much better off if you think of it as a commencement, a beginning rather than an end. I have enjoyed, as the other Trustees have, working with you and your participation, and we would hope that it is a beginning not only of your career, but of continued involvement with this University.

I have sat behind Milt now for eight years and -- as I mentioned last night -- it is a bit aggravating to sit behind an Ambassador. You heard it, again, today -- Mr. Chairman, Mr. Ambassador, Dr. Wolf. Milt, in those eight years your attendance was not perfect, but your attention was. Your caring about the University, about students, about faculty, and your relationship with the President and with your fellow Trustees has been as close to perfect as mortals can get.

I hope for you, too, that this is a commencement of a further relationship with the Board and with the University. On behalf of all of the Trustees, we thank you for your friendship. Thank you.

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Thereupon the Board adjourned to meet Thursday, June 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan

Milton A. Wolf, Ph.D.

May 3, 1996 meeting, Board of Trustees

Secretary

Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 6, 1996

The Board of Trustees met at its regular monthly meeting on Thursday, June 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 6, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on June 6, 1996, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark E. Berkman.

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Mr. Wexner:

Tami, I want to welcome you to the Board. You will find it a challenging and interesting experience and I know you are well underway.

Mark, likewise, as a Student Trustee, you have big shoes to fill. Tom Smith, your predecessor -- just a terrific guy -- contributed enormously as a student. As you have learned already, by the meetings that we have had, you are one of us, we appreciate you. Your term expires in 1998, so you will be here past me, so we will try to teach you tricks that aren't bad -- but welcome.

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RATIFICATION OF COMMITTEE APPOINTMENTS 1996-97

Resolution No. 96-137

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 1996-97 be approved as follows:

Educational Affairs Committee:

Alex Shumate, Chair
Michael F. Colley, Vice Chair
Zuheir Sofia
Holly A. Smith

Agricultural Affairs Committee:

James F. Patterson, Chair
Fred Dailey, State of Ohio Director of
Agriculture (ex officio member), Vice Chair
Tamala Longaberger Kaido

Student Affairs Committee:

Holly A. Smith, Chair
James F. Patterson, Vice Chair
Tamala Longaberger Kaido
Mark E. Berkman

Fiscal Affairs and Investments Committee:

George A. Skestos, Chair
Theodore S. Celeste, Vice Chair
David L. Brennan
James F. Patterson
John G. McCoy (Foundation Board)
Frank Wobst (Foundation Board)

Personnel Committee:

Leslie H. Wexner, Chair
Alex Shumate, Vice Chair
Theodore S. Celeste

Inter-University Council:

Tamala Longaberger Kaido

Research Foundation Board of Directors:

Theodore S. Celeste

OSU Research Park, Inc., Board of Directors:

Theodore S. Celeste

University Hospitals Board:

George A. Skestos
Theodore S. Celeste

The Arthur G. James Cancer Hospital and Research Institute Board:

Zuheir Sofia, Chair
Tamala Longaberger Kaido

RATIFICATION OF COMMITTEE APPOINTMENTS 1996-97 (contd)

Ohio State University Affiliates, Inc.:

Leslie H. Wexner (term 1 yr)
Alex Shumate (term 2 yrs)
Theodore S. Celeste (term 3 yrs)

University Foundation Ex Officio Class of Directors:

Alex Shumate (term 1 yr)
Theodore S. Celeste (term 2 yrs)
David L. Brennan (term 3 yrs)

Wexner Center Foundation Board:

Leslie H. Wexner
Tamala Longaberger Kaido*

University Managed Health Care System, Inc., Board of Directors:

George A. Skestos

University Master Planning Committee:**

Leslie H. Wexner, Chair
George A. Skestos, Vice Chair
Alex Shumate
Michael F. Colley
Zuheir Sofia

Regional Campus Boards:

Lima - Theodore S. Celeste (1997)
Mansfield - James F. Patterson (1997)
Marion - David L. Brennan (1997)
Newark - Tamala Longaberger Kaido (1999)

* President's appointee

**Serves as Board of Trustee's interface with the University's Planning Committee.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

I might note that I have an appointment at the Wexner Center Foundation Board and Tami Longaberger Kaido will be joining that Board as a matter of that appointment.

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President Gee:

I would like to mention that, as many of you know, today Judge Robert Duncan will be stepping down from the position of Secretary of the Board. The Board of Trustees, members of the University community, and I would particularly like to express our appreciation to Judge Duncan for his service to the University as Vice President for Legal Affairs and General Counsel, and Secretary of the Board.

Let me just say, on a very personal note, that I have worked with a lot of outstanding people in my 15 years as a university president and it is a great privilege working with the people that I work with now, but very few people do you feel that it is an honor to work with and that is clearly Bob Duncan. It has been an absolute honor. I have learned so much from him. He is a remarkable human being. His history is well-known. The history of this University will be much better because Bob Duncan has been part of our University family.

We have an Expression of Appreciation which, I think, Mr. Chairman, if you don't mind, on behalf of all of us, I am going to read:

EXPRESSION OF APPRECIATION

WHEREAS the Honorable Robert Morton Duncan has served The Ohio State University as Vice President for Legal Affairs and General Counsel, and as the Secretary of the Board of Trustees; and

June 6, 1996 meeting, Board of Trustees

EXPRESSION OF APPRECIATION (contd)

WHEREAS Judge Duncan has represented the University throughout Ohio and the country, as well as in the international arena, in a most exemplary manner; and

WHEREAS Judge Duncan has served his *Alma Mater*, both as an active and dedicated alumnus of the University itself and of the College of Law, where he served as class president as a student, and as President of the College of Law Alumni Association; and

WHEREAS he has served as a Judge on the United States District Court for the Southern District of Ohio; and

WHEREAS Judge Duncan has served as a Judge on the United States Court of Military Appeals, as a Justice on the Supreme Court of Ohio, and as a partner in the law firm of Jones, Day, Reavis & Pogue; and

WHEREAS Judge Duncan has participated on countless committees, Boards of Directors, Boards of Trustees, and commissions, locally and nationally, including the President's Commission on White House Fellows; and

WHEREAS Judge Duncan has received numerous prestigious awards for his civic engagement, humanitarian efforts, and meritorious service; and

WHEREAS Judge Duncan is well-known as a gifted and wise counselor, a fair-minded administrator, a mentor to all who seek his counsel, and a kind and true friend to all those who have had the privilege and good fortune to know him:

NOW THEREFORE BE IT RESOLVED, That The Ohio State University extends its deep and heartfelt appreciation to the Honorable Robert Morton Duncan for his unparalleled service, always adhering to the highest standards and principles, to this academic community and its numerous constituencies throughout the world. The Board of Trustees congratulates Judge Duncan on his distinguished career and looks forward to his continued involvement with The Ohio State University.

President Gee:

Judge Duncan, I cannot think of anyone I would rather give this resolution to.

Judge Robert Duncan:

Thank you.

Mr. Wexner:

Would you like to say something?

Judge Duncan:

Only that everything that has been good about my life has, in the terms of my profession, an approximate causal relationship to what began for me when I came here as a freshman 51 years ago. Since that time, I have considered that I owe a tremendous debt to The Ohio State University. Your expression today is not helping me with the discharge -- it is making the debt grow larger.

I welcome the opportunity to continue my association with this University, this Board, and this President. I will be across the Oval at the Law School. Thank you very much for this very generous award. I thought you were talking about somebody else for a while, but I certainly appreciate it and my family appreciates it. I look forward to our continued relationships. Thank you, Mr. Chairman.

EXPRESSION OF APPRECIATION (contd)

Mr. Wexner:

Thank you.

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PRESIDENT'S REPORT

President Gee:

First of all, let me join with all of you by indicating how pleased we are to have Mr. Wexner as our new Chair, and we welcome him to that capacity and welcome him as the leader of our Board. I can tell you that we have already experienced the jobs of that leadership and I know that all the members appreciate that. Of course, I also want to welcome Tami. Tami Longaberger Kaido is going to be a great member of our Board, and, Mark, we welcome you.

I might note that -- in light of the fact that we might have a little noise outside -- I had a little bit of a pause when Tami became a member of our Board because she was at a meeting I was at -- about this time last year, in fact -- and she came up with the top 10 reasons Gordon Gee should have taken the California job. This is really her list, but I thought that I would just read them:

- "#10 I heard that Rosa Lopez was available for housekeeping.
- #9 Trade Herb Asher for Jerry Brown and a lobbyist to be named later.
- #7 Two words -- 'Good-bye Cooper.'
- #4 Decided he needed an easier school up north -- Oregon.
- #2 Rare opportunity to offend the Governor on both coasts.
- #1 As president of the California University system when UCLA plays Cal a tie really would be like a win."

I tell you something the last thing that I need to do is to have a smart aleck Trustee, that is for sure.

Ms. Longaberger Kaido:

Thank you for sharing that personal insight with everyone.

President Gee:

Your welcome. Today nearly 6,000 newly minted Ohio State graduates entered Ohio Stadium to rehearse for tomorrow's ceremony. I continue to receive inspiring notes from members of the class who have overcome challenges to complete their degrees.

One student confessed to an academic career of hard-earned B's and C's. She said that she got a lot from Ohio State including, and I quote her letter: "confidence, strength, leadership, focus, and personal excellence. . . ." She continues -- and I want to read this to you because I think that this is particularly important -- "I found parts of me such as determination, tenacity, courage, conviction, and guts that will create opportunities for a magical life. I made my life something great."

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Ladies and gentlemen, I submit to you today that after all is said and done including the opportunities that we hear and the discussions that take place -- including those that are going on outside -- that is what the university is about. A place of ideas, a place of opportunities, a place of realization and we will certainly see that tomorrow in our commencement ceremony.

Of course the end of the quarter has been stressful for all of our students. In fact, last week there was a Stress Oasis on the Oval, complete with massage therapists, free ice tea, and brochures on reducing stress. Unfortunately, I was too stressed out to try it -- I might use it by the end of today though!

The College of Law held its hooding ceremony in May. We were honored that the Attorney General of the United States, Janet Reno, was the speaker. National Public Radio Correspondent Nina Totenberg addressed the College of Humanities Baccalaureate Ceremony last week, as the college recognized its graduates and most outstanding students. Award-winning author Terry McMillan visited campus in May as part of the African American Heritage Festival. She addressed a student audience and shared excerpts from her new book with them.

The debate over the validity of Admiral Richard Byrd's claim to have flown over the North Pole in 1926 centered on Ohio State, as we have the Byrd Papers in our collection, including Byrd's diary kept at the time of the famous flight. The Byrd collection by the way -- which is very interesting for our Trustees -- includes 523 cubic feet of space, one of the largest collections of polar records in the world.

The first Undergraduate Research Forum was held in May. Gender roles and women, theatrical dance, and molecular science were among the 62 student projects presented at the forum. The past month brought a flurry of award programs for students, faculty, and staff members. From the College of Food, Agricultural, and Environmental Sciences Annual Award Banquet to the Graduate Student Awards, to the Celebration of University Leadership, students have been honored for their many contributions to campus life.

A record number of scholar athletes were recognized this month -- 263 students achieved a grade point average over a 3.0 while competing in a varsity sport, which is quite remarkable. The Affirmative Action Awards were presented as were the Distinguished Staff Awards. These honors recognize faculty and staff who go beyond expectations and have a significant impact on students and on the quality of this university.

The exhibit "Hospice: A Photographic Inquiry" opened in May at the Wexner Center for the Arts. As part of the educational programming surrounding the exhibit, Wexner Center educators are joined by hospice volunteers in giving tours. Ohio State is proud to be the first site for the national tour of the hospice photos.

As the result of another partnership, the university dedicated the Bloch Cancer Survivors Plaza this month, which is directly across the way. I urge all of you to go and see this, it enhances the quality of our campus and lives that we celebrate. More importantly it is certainly a celebration of life, of victory. This is the first of the Bloch parks to be sited at a university -- in large measure due to our interdisciplinary strengths in medicine, horticulture, the arts, and more. We continue to build on those strengths by managing change in creative ways.

I was pleased this month to spend some time with our colleagues at Ford and another of their collegiate CQI partners, the University of Texas.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Sometimes we have to get away from campus to truly appreciate how far we as a university have come! Ohio State's CQI Steering Committee has issued a report of the progress we have made in many parts of the campus.

Wednesday, we had the opportunity to demonstrate the university's video conferencing network in a meeting of members of the board and I appreciate many of you being there. This "virtual" meeting showed us the interaction that is possible through distance learning.

I want today to note that Professor of Mathematics Robert Gold is nominated as acting dean of the College of Mathematical and Physical Sciences. He will replace Dean Jim Garland who has been named president of Miami University. As many of you know, we are losing our very able dean of the College of Mathematical and Physical Sciences to an institution not far from here. Jim Garland has been a remarkable example of committed educational leadership and for that I am grateful. I am also very pleased that Bob Gold is taking on this position.

Mr. Chairman, this concludes my report.

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Audience member:

I would like to address the issue of safe sex and domestic partnerships, please. Why have you refused to extend domestic partnership health insurance to same sex domestic partners? Could you please address the whole issue? Is it because there is homophobia latent? People of color on the Board, this was the same kind of racial discrimination that was a part of the people of color in this country 20 years ago. Why has this not been addressed by this Board?

Mr. Wexner:

Could you identify yourself, please?

Mr. T. J. Ghose:

T. J. Ghose.

Mr. Wexner:

Thank you.

Mr. Ghose:

I represent a group for diversity of Ohio -- "People of Color Who Are Queer."

Mr. Wexner:

Thank you. I take your comments seriously. The process for the Board is that student groups or other constituent groups are welcome to address the Board. If you would like to do so at our next Board meeting, we would be happy to hear you or other groups.

June 6, 1996 meeting, Board of Trustees

Mr. Ghose:

We have done so for three years, sir, we have not been heard. Silence equals death. We can't be silent anymore. Why don't you address your conscience and try to address this issue of homophobia that seems to be so prevalent on this Board? What is wrong here? What is going on here?

Mr. Wexner:

Speaking for the Board, I express my concern for your interest. We will take this under consideration. Your issue and other issues that address --

Mr. Ghose:

Why don't you take it under consideration right now? Speak from your heart! I am speaking from my heart. Let's not go into the bureaucratic stuff, alright? Come on let's speak from the heart.

Mr. Wexner:

Thank you. I think that I understand your issue. We will discuss this. The issue of student health and other items that are serious to the Trustees and of significant importance to the University are discussed in an orderly manner. And I assure you --

Mr. Ghose:

And you have said that you do not want to extend health insurance to domestic partners of the same sex, why? I want to ask you why? You have already said that you do not want to do it and I want to ask you why?

Mr. Wexner:

We will discuss this at a later time.

Mr. Ghose:

No, sir, please discuss it now.

Mr. Wexner:

I am sorry.

Mr. Ghose:

This is a student interest.

Mr. Wexner:

Your agenda and my agenda is quite different today.

Mr. Ghose:

Obviously, obviously!! "Hey hey ho ho homophobia has got to go! Hey hey ho ho homophobia has got to go! Hey hey ho ho homophobia has got to go..."

June 6, 1996 meeting, Board of Trustees

Mr. Wexner:

I do take these interests and these concerns as serious, and we will address them in a serious manner. This is a real issue that confronts University health and I meant what I said.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

It is my honor and privilege to recognize Eric E. Barrett as this month's recipient of The Ohio State University Board of Trustees Student Recognition Award. Eric is an animal science major and came to Ohio State from Vincent, Ohio, on the Charles Ingraham 4-H Scholarship. His service involvement at OSU began with his term as treasurer of the student council of the College of Food, Agricultural and Environmental Sciences.

After seeing first hand the direct correlation between student involvement and the success of the council, he served as vice president the following year. Eric's leadership within the University community also extends to his unprecedented two-year term as president of the Alpha Zeta fraternity. Under his leadership, this agriculture fraternity rechartered itself as the Alpha Thau fraternity and established itself on the national level.

Eric was a 1994-95 recipient of the Edward S. Beany Drake Student Leader Award and Scholarship, and currently serves on the board of directors of the all student run scholarship committee. He was this year's general co-chairman of the Agriculture and Natural Resources Annual Recognition Banquet, the largest student operated banquet at OSU.

He has been a member of Ohio Stater's, Incorporated, and serves this year as secretary. Eric has been a member of the Bucket and Dipper junior honorary, the Sphinx senior honorary, and a treasurer of Failings, an organization within his College, which introduces Ohio teenagers to the extensive opportunities for an agricultural education that are available at The Ohio State University.

Eric was a member of OSU's homecoming court in 1995. He was the OSU Ross Gainer Greek Man Of The Year in 1996 and was voted one of the top 10 outstanding seniors by his College this year.

I believe that it is Chairman Wexner's intention that this meeting be adjourned sometime today and I am therefore unable to comprehensively list all of the honors, awards, and distinctions that Eric has earned during his four years at Ohio State. The good news is that Eric will be presented with a baccalaureate degree during tomorrow's commencement. The better news is that Eric plans to attend The Ohio State University to earn a master's and subsequently a doctorate in the agricultural sciences. The best news is that Eric hopes to one day teach at the university level and this Board is confident that he will continue to contribute greatly to his field of study throughout his life.

Eric Barrett, if you would please come forward, the Board of Trustees of The Ohio State University would like to commend you for your service to the University by presenting you with the Student Recognition Award.

June 6, 1996 meeting, Board of Trustees

STUDENT RECOGNITION AWARD (contd)

Mr. Wexner:

Eric, congratulations, and thank you.

(See Appendix LIV for the Student Recognition Award, page 1117.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

Mr. Chairman, the Strategic Planning Committee and the Hospitals Board met on May 23, 1996. It was reported to the Strategic Planning Committee that the continuing consolidation of insurance companies, physician practices, and hospital systems in central Ohio are beginning to restrict the opportunity and flexibility for University Hospitals to exercise decisions about its future. The Dean of the College of Medicine briefed the Committee on activities within the College of Medicine to create a common vision and a new clinical practice organization model for the physicians of the Medical Center. The Committee then began a discussion on the commonality of vision, leadership initiatives, and strategic actions between the various organizations and physicians of the Medical Center.

At the Hospitals Board meeting, the Chairman led a discussion on the governance structure of the Hospitals Board, the Hospitals, and hospital related organizations. Board members agreed that the current structure needs to be reexamined and possibly redefined so that the Hospitals could react to health care market conditions more efficiently and quickly.

The Hospitals Board approved the Hospitals' Operating and Capital Budget for 1996-97. The operating budget includes a zero rate increase; an expected decrease in inpatient activity and a concurrent increase in the outpatient activity; and a planned \$4 plus million support for off campus based primary care practices and ambulatory sites. The 1996-97 budget was developed to maintain and/or increase market share while continuing to improve services; reduce costs; compete for managed care contracts; develop institutional and physician partnerships locally and regionally; and to increase physician involvement in and commitment to the development of the Medical Center's Integrated Delivery and Finance System.

That completes my report, Mr. Chairman.

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**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION**

Mr. Wexner:

I believe the next person to speak is David Hill. David, are you here? Could you tell us what your background is and who you represent and where you are in school, so that we could get to know you a little bit before you present?

Mr. David Hill:

Yes. My name is David Hill and I am a junior majoring in environmental science and a member of the Student Environmental Action Coalition (SEAC). I want to talk today about my opinions on the Firestone Estate and the sale of it.

June 6, 1996 meeting, Board of Trustees

**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION (contd)**

Mr. Hill: (contd)

President Gee and members of the Board of Trustees, I would like to thank you for this opportunity to speak today and voice my opinions concerning this issue. As a member of SEAC, I would like to thank the Board, President Gee, and other OSU administrators for taking time to meet with us at various times during this year. I would like to say also that our group has held no animosity or intended no disrespect in any actions that we have taken to bring our message to the administration and to the OSU students and community.

I don't think SEAC has resorted to banging on windows or anything like that.

President Gee:

I must say that I thoroughly enjoyed your display that fell during the middle of my speech at the College of Humanities. I kept looking up there and saying "What" and then I realized what it was, you were terrific.

Mr. Hill:

Us, you mean? We didn't have anything to do with that!

President Gee:

Your SEAC friend. Whoever your SEAC friends were.

Mr. Hill:

No disrespect is meant by any of that, but to accomplish getting the message to students and the administration this was done because as students, we're lacking power in the decision making process at Ohio State. On the other hand, you as members of the Board of Trustees do hold this power. You have the power to sell the Firestone land for maximum profit. You have the power to sell this land as quickly as possible, but you also hold the power to preserve the wetlands and wilderness areas of the Firestone Estate.

You hold the power to place stipulations on the sale of this land, requiring the chosen bidder to preserve or sell back to OSU parts of the estate. You hold the power to sell this land, perhaps for less profit, to the Trusts for Public Lands, a group working with Bath Township residents, the Medina County park districts and local school districts who will set aside some of this land as a nature preserve.

You hold the power, if choosing the Trust for Public Lands, to require the land they set aside to be designated as "Bath Township/OSU Raymond Firestone Nature Preserve and Research Facility," for example. This option would be a wonderful opportunity to honor the life of Mr. Firestone who hoped his land donation would "assist this fine institution in its ongoing efforts to educate the young people of our state."

An educational nature preserve named for Raymond Firestone, as well as profits received from the sale to the Trust for Public Lands, would be a way that Ohio State could both preserve the Firestone name, as well as preserve the environment. This could cause Ohio State University to become nationally renowned as a leader in environmental preservation and education.

**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION (contd)**

Mr. Hill: (contd)

With the power that you hold you have responsibilities. In a broad sense you have responsibility to the earth, to the future generations, and to education. In a more focused sense you have responsibility to the residents of Bath Township and to Ohio State students and community members.

You have a responsibility to all of those who voice their opinions concerning the sale of this land. And even after the land is sold, you still remain responsible for what the chosen bidder does to this land. What happens to this land is a direct reflection of yourselves, and this University and its reputation.

Section 404 of the Clean Water Act should in theory preserve the wetlands that are located on the Firestone Estate, but the Act allows development to within one centimeter of the land designated as wetlands. One of my professors -- who is a wetlands expert and who has had students who have done research at the wetlands located at the Firestone Estate, by the way -- said that the preservation of a buffer zone around the designated wetlands is necessary for the survival of the integrity of the wetlands. Also in the past, the Clean Water Act has allowed permits to be granted to developers for the destruction of wetlands of comparable qualities to those located at the Firestone Estate, if the loss was later mitigated.

Two months ago I tracked through the beautiful and serene Firestone Estate, an area that has some of the last bogs in Ohio, is home to diverse species -- some of which are threatened -- and holds one of the largest tracks of contiguous forest in the state. For me the journey was quite a spiritual one and I have with me one of the photographs that I took while on this hike.

This photo shows a creek meandering into the distance with the orange sun near the horizon shining through the forest and it is difficult to tell by looking at the picture whether the sun is setting or rising. Whether the sun sets for the last time on the Firestone wilderness and wetlands or whether the sun rises again, depends on your decision.

I would like to present my last copy of this photograph to President Gee and the Board of Trustees as a reminder to you to hear the voice of the land, the voice of the people, and the voice of your conscience and to preserve the Firestone wilderness and wetlands area.

Thank you, again, for your time and may peace, love, and justice reign in the biosphere.

Mr. Wexner:

Thank you. David, before you leave, the issue that you speak to, in whatever wisdom there is on the Board, this issue has been raised and we have heard it. We are considering it, not unlike other issues that have come before this Board and will come before it in the future.

There are often competing goods, not just one. And to speak directly to this issue -- we have an issue to the environment to be responsible citizens of the state, we have a responsibility to listen to students and faculty, and in this case, we also have a responsibility to a donor and a man that I knew and a man whom Dr. Gee had spoken with. The integrity of the trust of his gift to us and the intentions of those gifts are balanced with other equities. That is the context that we are thinking about this, so there are always competing goods.

June 6, 1996 meeting, Board of Trustees

**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION (contd)**

Mr. Wexner: (contd)

I think in reference to the other speaker before you, this Board, for as long as I have been a part of it, has heard -- and we have to hear in an orderly manner -- but we need the input. That is why these meetings are held in a public manner. I sincerely appreciate your group's interest and hopefully its influences will be in a way that makes the outcome more positive for all concerned.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

To begin with, I would like to ask Provost Sisson and Vice President Williams to present the "Things Gone Right Award."

THINGS GONE RIGHT AWARD

Provost Sisson:

Thank you, Mr. Shumate. We will do this as we have in the past. We have young colleagues who have made uncommonly fine contributions, creatively and with extraordinary energy to the common welfare and we are honored to present this award to them, which the Vice President for Student Affairs will do.

Vice President Williams:

The Things Gone Right Award at Ohio State:

"The Committee of the Undergraduate Experience recognize individuals or groups at Ohio State who go beyond the expected and past the ordinary.

The Things Gone Right Award awards examples of innovation, community building, student involvement, positive impact, and special effect. Congratulations to the 1995-96 Undergraduate Student Government."

Would representatives of such, please step forward.

"Congratulations to the 1995-96 Undergraduate Student Government for simply improving the undergraduate experience. The 1995-96 Undergraduate Student Government completed several major projects with a positive impact on students: electronic voting greatly increased student participation in USG elections; the student-run radio station, KBUX -- by the way, which you still haven't gotten me on yet -- and USG teacher evaluations were made available to undergraduates for the first time.

Furthermore, USG's thoughtful participation in University governance continues to help make the CUE recommendations happen. Thanks for showing that students can make a difference."

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Shumate:

Thank you and congratulations, once again, to the Undergraduate Student Government.

Also, Mr. Chairman, as a part of our Educational Affairs Committee agenda this morning we received several reports: 1) the CUE update from Provost Sisson; 2) a report from Dr. Ray on the continuation of computing fees at the University; and 3) Bob Arnold presented a report on the undergraduate student enrollment and retention plan.

At this time, I would like to call again upon Provost Sisson to present the resolutions for approval today.

Provost Sisson:

Thank you, Mr. Shumate. As I work my way into that, I would just like to note that we have talked about transition within the Office of Academic Affairs and the Educational Affairs Committee. We look forward to an extraordinary year as we have had this last year in which, under the leadership of Ted Celeste, a number of extraordinary initiatives have been launched ranging from the reorganizations of a number of very important units to putting the CUE Committee recommendations front and center; from the launching of distance learning, which many of the members of the Board witnessed yesterday, to the draft of an academic plan, which attempts to draw together the many initiatives -- pieces of the quilt so to speak -- that are directly linked to the evolving strategic vision for the University. We are very grateful to you for that, Ted.

I would like to present the following resolutions:

**THE OHIO STATE UNIVERSITY - LIMA
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-138

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Lima Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Kelly Richards	1 year

June 6, 1996 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY - LIMA
BOARD APPOINTMENT AND REAPPOINTMENTS (contd)**

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Jed E. Osborn	3 years
Larry E. Ward	3 years
Howard N. Watkins, Jr.	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - MANSFIELD
BOARD APPOINTMENTS AND REAPPOINTMENT**

Resolution No. 96-139

Synopsis: Approval of two nominees and a reappointment of Board members to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Mansfield Board for the term as specified:

Appointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Anne Epperson	3 years
Randy Osler	3 years

Reappointment of Private Citizen

<u>Name</u>	<u>Term of Appointment</u>
James E. Meyer	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - MARION
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-140

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Marion Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Christopher John Elsasser	1 year

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
David F. Bacon	3 years
Ron Laipply	3 years
Elaine Merchant	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Marion Board, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-141

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Newark Board is proposed.

WHEREAS the Board of Trustees on April 8, 1994, approved the establishment of The Ohio State University-Newark Board; and

WHEREAS it has been previously stipulated that "The Newark board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Newark board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

June 6, 1996 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENT AND REAPPOINTMENTS (contd)**

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Newark Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Katheryn M. Lloyd	1 year

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Eugene Branstool	3 years
Stuart N. Parsons	3 years
Charles F. Sinsabaugh	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Newark Board, effective July 1, 1996.

**LICENSING UNIVERSITY TECHNOLOGY
TO GENETIC INTEGRATION TECHNOLOGIES LTD**

Resolution No. 96-142

WHEREAS Dr. Alan Lambowitz, Eminent Scholar and Professor of Molecular Genetics, is the primary inventor of a genetic technology known as Group II Intron Technology ("the technology") and the University has applied for a patent on this technology; and

WHEREAS Dr. Lambowitz wishes to form a company to be known as Genetic Integration Technologies LTD in order to further develop the technology; and

WHEREAS Genetic Integration Technologies LTD wishes to license the technology from the University; and

WHEREAS the members of the Technology Transfer Oversight Committee have reviewed the transaction proposed by Dr. Lambowitz and Genetic Integration Technologies LTD and have agreed that the guidelines for approval of such transactions have been followed; and

WHEREAS the members of the Technology Transfer Oversight Committee have approved the proposed transaction in accordance with Board Resolution 96-126, contingent upon the submission by Genetic Integration Technologies LTD of a business plan acceptable to the Vice President for Research:

NOW THEREFORE

**LICENSING UNIVERSITY TECHNOLOGY
TO GENETIC INTEGRATION TECHNOLOGIES LTD (contd)**

BE IT RESOLVED, That as a component of his University compensation and as an incentive to the performance of research which will benefit the University and the citizens of the State of Ohio, Dr. Lambowitz will be afforded the opportunity to hold an equity interest in Genetic Integration Technologies LTD and to use University facilities in connection with the research conducted by Genetic Integration Technologies LTD on terms acceptable to the Vice President for Research; and

BE IT FURTHER RESOLVED, That the Vice President for Research and the Vice President for Business and Administration be authorized to enter into agreements with Genetic Integration Technologies LTD pursuant to Board Resolutions 96-125 and 96-126 upon submission by Genetic Integration Technologies LTD of a business plan acceptable to the Technology Transfer Oversight Committee.

Provost Sisson:

I would like for you to take particular note of a substantial restructuring that we do bring for your approval today and that is that the College of Education -- which was formerly composed of five units -- is now composed of three units. But more than that, these units are devoted to the principle future directions of learning and teaching that this College wants to take.

I would particularly like to single out: Daryl Siedentop, Associate Dean and former Chair of the Faculty Council at the time that most of the work was done; Susan Sears, Associate Dean -- they are right over here in front and center next to the Dean, Nancy Zimpher, who is the leader of all of this; Pat Magee, who represents the A&P staff of the College; Betsy Tannehill, who is representing the Civil Service staff; and Tonette Rocco, who is representing the students of the College and where you have accomplished quite an extraordinary thing.

ADMINISTRATIVE REORGANIZATION OF THE COLLEGE OF EDUCATION

Resolution No. 96-143

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the College of Education has developed a statement of vision and core values to guide its future; and

WHEREAS the College of Education has considered alternatives and proposed a restructuring plan that has the approval of the faculty of the College; and

WHEREAS the College of Education has proposed reorganizing from four departments and a school into three schools; and

WHEREAS the proposed administrative reorganization of the College of Education has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 4, 1996 meeting:

NOW THEREFORE

ADMINISTRATIVE REORGANIZATION OF THE COLLEGE OF EDUCATION (contd)

BE IT RESOLVED, That the College of Education be reorganized from four departments and a school into three schools: the School of Physical Activity and Educational Services, the School of Teaching and Learning, and the School of Educational Policy and Leadership, effective immediately.

UNDERGRADUATE MAJOR IN SOIL SCIENCE

Resolution No. 96-144

Synopsis: Establishment of an undergraduate major in Soil Science in the School of Natural Resources is proposed.

WHEREAS a specialization in Soil Science was previously offered in the Department of Agronomy; and

WHEREAS the Soil Science faculty and program were relocated to the School of Natural Resources as a result of restructuring in the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS Soil Science majors are offered at other major land-grant universities in the U.S.; and

WHEREAS the proposed Soil Science major will be the only one offered in the State of Ohio; and

WHEREAS the proposed major satisfies all relevant School, College, and University rules and guidelines; and

WHEREAS the establishment of an undergraduate major in Soil Science in the School of Natural Resources has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 4, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish an undergraduate major in Soil Science in the School of Natural Resources is hereby approved, effective upon approval by the Board of Regents.

NAMING OF BUILDING

Resolution No. 96-145

Synopsis : Naming of the Marion Student Center, 1463 Mt. Vernon Avenue, Marion, Ohio, on the Ohio State-Marion campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, the President's Executive Committee, and the Marion Campus Board of Trustees, it has been proposed that the Marion Student Center at 1463 Mt. Vernon Avenue, Marion, Ohio, be named "The George H. Alber Student Center," to reflect Mr. Alber's long-time support of the university and particularly the Marion Campus since his graduation from the university in 1929; and

WHEREAS Mr. Alber has given \$600,000 to date to the Marion Campus, including funds for an endowed scholarship fund, the construction of the Alber Bell Tower, and most recently, a large gift to start a new business initiative to help economic development in Marion and surrounding counties; and

NAMING OF BUILDING (contd)

WHEREAS Mr. Alber has generously provided for the future development of the Marion Campus beyond his lifetime through the creation of a trust. The annual income from the trust will provide in excess of \$500,000 (10 percent of the current campus budget) in perpetuity, and will most likely increase in size. These funds will be used for additions to the Dorothy and George H. Alber Scholarship Fund and for a new fund to enhance the campus of Ohio State-Marion; and

WHEREAS future improvements to the Student Center made possible by income from the campus enhancement fund will benefit students of both Ohio State-Marion and the Marion Technical College who share the facility; and

WHEREAS Mr. Alber, a long-time resident of Marion, has distinguished himself as a supporter of higher education, and is respected for his commitment to the community:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned Marion Student Center shall be named "The George H. Alber Student Center."

HONORARY DEGREE

Resolution No. 96-146

Synopsis: The awarding of an honorary degree to Barbara Reynolds is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Barbara Reynolds

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 96-147

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 3, 1996 meeting of the Board, including the following Appointments/Reappointment, Change in Title, Reappointment of Principal Administrative Officials, Professional Improvement Leaves, Promotions, Tenure, and Reappointments, and Emeritus Title as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved April 25, 1996, by the Hospitals Board be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: ROBERT GOLD
Title: Acting Dean
College: Mathematical and Physical Sciences
Term: July 1, 1996 through June 30, 1997
Salary: \$109,296.00
Present Positions: Associate Dean, College of Mathematical and Physical Sciences and Professor, Department of Mathematics

Name: GEOFFREY PARKER
Title: Professor (The Andreas Dorpalen Designated Professorship in European History)
Department: History
Effective: February 1, 1997
Salary: \$120,000.00
Present Position: Robert A. Lovett Professor of Military and Naval History, Yale University

Reappointment

Name: GERALD M. REAGAN
Title: Secretary of the University Senate
Office: Academic Affairs
Term: October 1, 1995 through September 30, 1998
Salary: N/A

Change in Title

Name: JAMES F. DAVIS
Title: Acting Associate Provost and Director for University Technology Services
Office: Academic Affairs
Term: July 1, 1996 through June 30, 1997
Salary: \$108,807.60
Present Position: Interim Director, University Technology Services

Reappointment of Principal Administrative Officials

JOSEPH A. ALUTTO, Dean, The Max M. Fisher College of Business, effective March 1, 1996 through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

BOBBY D. MOSER, Executive Dean, College of Food, Agricultural, and Environmental Sciences, and Vice President, effective July 1, 1996 through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

MAC A. STEWART, Dean, University College, effective July 1, 1996 through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

Professional Improvement Leaves

J. BROOKS BREEDEN, Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1996.

PAUL E. YOUNG, Professor, Austin E. Knowlton School of Architecture, effective Spring Quarter 1997.

June 6, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

MICHAEL L. DAY, Associate Professor, Department of Animal Sciences, effective July 22, 1996, through April 22, 1997.

MARCIA DICKSON, Associate Professor, Department of English (Marion Campus), effective Spring Quarter and Autumn Quarter 1996.

DOUGLAS E. GRAF, Associate Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

CATHERINE A. HEANEY, Assistant Professor, School of Public Health, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leaves--Correction in Dates

GREGORY A. CALDEIRA, Professor, Department of Political Science, correct leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

ANTON F. SCHENK, Professor, Department of Geodetic Science and Surveying, correct leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Winter Quarter, Spring Quarter, and Autumn Quarter 1995.

Promotions, Tenure, and Reappointments

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Robert A. Buerki - effective 7/1/96

Emeritus Title

ROBERT M. DUNCAN, Office of the Board of Trustees, with the title Vice President and Secretary Emeritus, effective June 8, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-148

Synopsis: Approval of two Resolutions in Memoriam are proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Richard L. Rudy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 21, 1996, of Dr. Richard L. Rudy, Professor Emeritus in the College of Veterinary Medicine.

Following graduation in 1943 from The Ohio State University College of Veterinary Medicine, Dr. Rudy accepted the position of instructor of large animal surgery at the College, followed by small animal surgery in 1947. Due to the small number of veterinary faculty in the 1940's, Dr. Rudy taught quite a number of courses in his early career and developed the first course in radiology at the College in

RESOLUTIONS IN MEMORIAM (contd)

Richard L. Rudy (contd)

1945. He also performed the first cataract removals, glaucoma, and corneal surgeries, the first repairs of PDA's pulmonic stenosis and persistent right aortic arch, thoracic duct ligation, total and subtotal lung lobectomies, and removal of foreign bodies from the esophagus. In the early 1950's, Dr. Rudy was introduced to the Paatsama technique, a revolutionary treatment for anterior cruciate ligament repair in dogs, and traveled throughout the U.S. to teach other veterinarians this new technique. In 1957 he was named professor and head of the Department of Veterinary Surgery and Radiology. In the 1960's Dr. Rudy researched and developed skull and mandible surgical techniques. He retired from The Ohio State University in 1985 but continued to perform referral surgery throughout the state.

Dr. Rudy was a member of the organizing committee for the American College of Veterinary Surgeons and was its second president. He is past president of the Ohio Veterinary Medical Association and was named "Veterinarian of the Year" in 1980 by the American Animal Hospital Association.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Rudy its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board in Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Junius F. Snell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 9, 1996, of Dr. Junius F. Snell, Professor Emeritus in the Department of Biochemistry.

Dr. Snell was born in Lovell, Wyoming, on February 6, 1921. He attended Idaho State University for two years and then received his B.S. degree from the University of Texas. He received his doctorate at the University of Wisconsin.

Dr. Snell was Director of Research at the Pfizer Therapeutic Institute in Maywood, New Jersey, where he carried out research on the development of antibiotics. Dr. Snell was appointed at Ohio State in 1961 and served on the faculty of the Department of Biochemistry for 31 years.

Dr. Snell was a devoted teacher and researcher. He loved classical music and was an avid pianist, and also excelled in tennis and ice skating. Upon retirement, he remained a resident of Columbus, but often traveled to California, Texas, and other distant points.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Snell its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Mr. Brennan:

Excuse me, Mr. Chairman, before we go on, I would like to comment on the naming of the building at the Marion Campus that has been identified in our resolution. I just want to say that we don't often enough pay attention to our Regional Campuses, which are a major asset to this University. More importantly, each of us who sits on those Boards is, I think, enormously impressed with the tremendous pride

June 6, 1996 meeting, Board of Trustees

these various campuses take in themselves in being a part of The Ohio State University.

This particular honor is most noteworthy because this individual has been so substantially supportive of Marion Campus and I just wanted to personally make the comment that I am glad that he is being so identified. We are as proud of them as they are of us.

Mr. Wexner:

Thank you, so noted.

Mr. Celeste:

As a follow-up to David's comment, I would like to thank everybody that was involved in helping to put together the video conference yesterday. The video conference allowed us to get a little bit closer to the extended campuses and we had a very effective dialogue.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call on Vice President Hayes to present the Research Foundation Report.

Dr. Edward Hayes:

You have a copy of the April report on Grants and Contracts. A couple of points that I'd make today is that we continue to be below where we were last year in terms of expenditures and in terms of award dollars. Most of this is related to the shutdown of the Federal Government and we expect that, based on conversations that we are having with other research universities, it will be another six months before this works its way out of the system.

We continue to be pleased with the growth in funding from private industry, which is up 48 percent in terms of new awards this year, and there are a number of projects which I would recommend to your reading under Tab 3. At this point, it would be appropriate for a motion to accept the projects listed in the report. Thank you.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-149

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

I am very happy to welcome both Tami Longaberger Kaido and Mark Berkman as new Trustees and members of the Student Affairs Committee. I look forward to working with them during the coming year.

Today I'm also pleased to present two Board expressions of appreciation. The Board would like to express its appreciation to both John D. Wilhelm and Kevin Sheriff for their outstanding contributions of leadership and service to The Ohio State University, and wish to convey to both John and Kevin our best wishes for success in the future. Thank you very much for your service.

**EXPRESSION OF APPRECIATION
KEVIN V. SHERIFF**

Synopsis: The Student Affairs Committee recommended an Expression of Appreciation to Kevin Sheriff.

WHEREAS Kevin Sheriff, an undergraduate student majoring in political science, has diligently served this past year as President of the Undergraduate Student Government; and

WHEREAS giving generously of his time, Kevin has represented the diverse interests of the undergraduate students in an exemplary manner; and

WHEREAS Kevin has worked tirelessly in order to bring matters and concerns of special interest to undergraduate students to the attention of this Board; and

WHEREAS he has been an outstanding representative of the undergraduate students on many University committees, including the Student Activity Fee Review Committee, the NCAA Athletic Certification Steering Committee, the Campus Campaign Steering Committee, and the Ohio Student Aid Commission Advisory Board; and

WHEREAS in his capacity as President of the Undergraduate Student Government Kevin has carried out his duties with a high degree of integrity and professionalism and has earned the respect and regard of the faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Kevin Sheriff for his outstanding contributions of leadership and service to The Ohio State University, and wishes to convey to him its best wishes for success in the future.

**EXPRESSION OF APPRECIATION
JOHN D. WILHELM**

Synopsis: The Student Affairs Committee recommended an Expression of Appreciation to John D. Wilhelm.

WHEREAS John D. Wilhelm, a Ph. D. student in the School of Public Policy and Management, has diligently served this past year as President of the Council of Graduate Students; and

WHEREAS he has given generously of his time to represent the diverse interests of the graduate students in an exemplary manner; and

WHEREAS John has worked tirelessly in order to bring matters and concerns of special interest to graduate students to the attention of this Board; and

WHEREAS he has been an outstanding representative of the graduate students on many University committees, including the Provost's Advisory Committee, the Council on Student Affairs, the University Senate Steering Committee, the Council on Research and Graduate Studies, the NCAA Athletic Certification Steering Committee, and the Campus Campaign; and

WHEREAS in his capacity as President of the Council of Graduate Students John has carried out his duties with a high degree of integrity and professionalism and earned the respect and regard of the faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to John D. Wilhelm for his outstanding contributions of leadership and service to The Ohio State University, and wishes to convey to him its best wishes for success in the future.

Mr. Kevin Sheriff:

Before sitting down, I accept both this award, as well as the previous award --The Things Gone Right Award -- on behalf of a number of people -- students first and foremost, but a number of all of you as well have made this possible. I thank you very much and have greatly enjoyed working with all of you.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith:

Today also marks the first meeting for our new student government leaders. I would like to briefly introduce them and ask them to stand: John Carney is the newly elected Undergraduate Student Government President and is a second-year student majoring in criminology. Congratulations and welcome. Kelly Hay is the newly elected President of the Council of Graduate Students and is a doctoral candidate in the Department of Communications. Congratulations and welcome to you as well.

During the coming year, the Student Affairs Committee plans to take an active role in substantial student issues that affect the quality of the student experience at Ohio State both in and out of the classroom. The underlying theme of the Student Affairs Committee is viewing the student as the University's primary customer.

This morning, Vice President Shkurti provided the Student Affairs Committee with an update on the one percent student set-aside. The administration has been committed to the idea that this one percent tuition set-aside should go

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

towards programs that directly benefit students. The Committee did not reach a final recommendation concerning the allocation of the one percent set-aside, but we look forward to hearing from Vice President Shkurti and obtaining additional information at the July Student Affairs Committee Meeting.

I would like to share briefly several viewpoints that were expressed at the Committee meeting this morning. Several members of the Committee believe that the one percent set-aside should emphasize implementation of the CUE proposals -- specifically academic advising, career counseling, Larkins, and student programming are all critical areas at Ohio State in need of additional resources. While we believe that academic computing should be a priority at the University, we do not support allocating nearly 50 percent of the set-aside towards academic computing. Ohio State students have continually expressed their concerns about the lack of adequate academic advising, and career services and counseling.

In addition, students have voiced their concerns over the need to improve recreational facilities and student programming opportunities. We have heard what the student customer wants and I believe that we need to listen. The one percent set-aside provides us with a unique opportunity to enhance academic and non-instructional services that would improve the student experience here at Ohio State.

I would like to commend the administration on the increased amount of student input concerning the set-aside this year. I believe that this was a step in the right direction -- a direction of being more accountable to student needs and concerns at The Ohio State University.

Finally this morning, the Committee also heard about the student health insurance plan from Mary Daniels. The plan aims to meet the healthcare needs of the University's student population. I would note the attendance of many members of the Student Health Insurance Committee, which developed this proposal, and I would thank them for attending the meeting.

Mr. Chairman, I would like to present the 1996-1997 Student Health Insurance Plan for the Board's approval and consideration. The Student Affairs Committee recommended that this plan be approved.

**STUDENT HEALTH INSURANCE
PLAN YEAR 1996-97**

Resolution No. 96-150

WHEREAS this Board awarded the insurance contract to Central Benefits Mutual Insurance Company following a competitive bid process, effective Autumn Quarter 1989 for an initial two (2) year term, subject to renewal thereafter; and

WHEREAS the University now has the opportunity to seek renewal of the program with the current carrier or competitively bid the insurance program; and

WHEREAS the current carrier, Central Benefits Mutual Insurance Company, has offered renewal rates that are very competitive in the insurance market and appropriate to our history of claims experience; and

WHEREAS the Student Health Insurance Company obtained the assistance and expertise of Stephen L. Beckley & Associates, a nationally recognized student insurance consulting firm; and

**STUDENT HEALTH INSURANCE
PLAN YEAR 1996-97 (contd)**

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the Student Health Insurance Committee of the Council on Student Affairs has recommended -- and the full Council has ratified that recommendation -- that the current contract be renewed at the specific rates to provide the existing benefits plus benefit improvements to include:

- (a) Adding the newly created OSU Urgent Care Clinic to the plan's OSU preferred provider network comprised of Student Health Services, OSU Hospitals, OSU Physicians Provider Care Network, and MedOHIO urgent care facilities;
- (b) Improving the prescription benefit under the self-insured portion of the plan;
- (c) Adding seven (7) days of coverage prior to a school term starting for all new plan enrollees;
- (d) Holding realignment of rates for the various insured groups flat to help keep family coverage affordable; and

WHEREAS this plan is full funded by student premiums and will be available on an optional basis to all registered students for the following proposed Quarterly Premium Rates:

<u>Classification</u>	<u>Current Quarterly Rates 1995-96</u>	<u>Proposed Quarterly Rates 1996-97</u>
Student	\$177	\$188 (6.2% ^)
Student & Spouse	\$483	\$513 (6.2% ^)
Student & Children	\$525	\$557 (6.1% ^)
Student, Spouse, & Children	\$831	\$881 (6.0% ^)

Appropriate rates have also been derived from the quarterly rate for students on a semester system, and for periods of continuing coverage while not registered as a student.

NOW THEREFORE

BE IT RESOLVED, That Central Benefits Mutual Insurance Company be approved for renewal of the Student Health Insurance Contract effective Autumn Term 1996, for a period of one (1) academic year. The contract will provide the benefits now available under the terms of the 1995-96 contract together with the aforementioned benefit improvements.

Upon motion of Mr. Shumate, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution with eight affirmative votes, cast by Messrs. Wexner, Shumate, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier this morning and we heard several reports including the Endowment report, update on the Ohio Union renovation, 1997 Budget, and a presentation on Planned Giving. At this time, I would like to call on Jim Nichols, our Treasurer, to present his report.

FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT (contd)

Mr. Jim Nichols:

Thank you, Mr. Chairman. This report is for the period April 19 through May 17. Market value on May 17 was at \$651 million, which is another all-time high. This is approximately \$20.8 million above the number I reported to you last month. The market value of the equity portion increased \$21.6 million, while the fixed income portion decreased \$400,000. Net new additions to the Endowment for May totaled \$500,000.

Since July 1, the Endowment Fund has increased \$95.2 million, including net new additions of \$24.4 million. Current asset allocation is 69 percent in equities, 21 percent in fixed income, 7 percent in real estate, and 3 percent in cash. That concludes my report, Mr. Chairman.

Mr. Skestos:

Any questions for our Treasurer? If not, I would now like to call on Jerry May, Vice President for Development.

Mr. Jerry May:

Thank you very much, Mr. Skestos. The Development Report is in your book under the Development tab. I think the increase that we have continued to have this year is a result of a lot of hard work from a lot of people. Let me highlight just three things that I would like you to know about. One of them is Student Financial Aid is fast approaching \$10 million in new money this year and that continues to go up very well -- up 35 percent over the same period last year.

You will also notice in the list of gifts that there are a number of new gifts and new funds. Rather than just talk about numbers all the time, I'd like to make sure that we put a face on some of these numbers. I'd like to tell you about two people that are listed in there. One of them is Isabelle Perry of Sylvania, Ohio, who President Gee and a number of people have visited over the past few years. Isabelle received a Bachelor of Science degree in Biological Sciences in 1943.

She has just established a \$500,000 Charitable Remainder Trust for the benefit of merit scholarships. I should say, parenthetically, it seems that the merit scholarship initiative continues to capture the imagination and the intention of a lot of donors at the University. With this support, they will establish the David and Isabelle Perry Merit Scholarship Fund in honor of her and her late husband who also graduated from Ohio State. He graduated with a Bachelor of Science in Business Administration in 1942.

The second one I would like to tell you about is a couple who has given both in their lifetimes and after their lifetimes. I have mentioned their names a couple of times, but they are going to be very common household names and very special here at The Ohio State University, and they are Ralph and Helen Kurtz. Ralph had a Bachelor's Degree in Engineering in 1923, and they were a gracious couple from Coshocton, Ohio, who loved Ohio State and did not have children.

In their lifetime, they gave or are responsible for over \$7 million in support for faculty endowed chairs. With their most recent gifts through their estate -- they both passed away in the last year and a half -- they have now provided a total of \$12 million to The Ohio State University for Endowed Chairs and Endowed Professorships. In fact, these are seven endowed chairs in the College of Medicine, the Fisher College of Business, and the College of Engineering. It is an extraordinary gesture from lifetime partners, and I think it should be highlighted

June 6, 1996 meeting, Board of Trustees

FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

and noted. You will hear more about them over a period of time, but they are a very special couple.

Mr. Skestos, at this time, I would like to ask you to present to the Board of Trustees for approval: one designated professorship, one named endowed chair, fourteen new named endowed funds and the revision of one endowed fund. The gifts received in the Endowment this month are \$4,364,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-151

Synopsis: The report on the receipt of gifts and the summary for April 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding levels have been reached to establish The Ralph W. and Helen Kurtz Chair in Pathology, and The Andreas Dorpalen Designated Professorship in European History; and

WHEREAS this report includes the establishment of fourteen (14) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-April
 1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through April		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$13,685,216	\$19,378,085	42%
Alumni (From Bequests)	<u>1,378,000</u>	<u>9,786,715</u>	610%
Alumni Total	\$15,063,216	\$29,164,800	94%
Non-Alumni (Current Giving)	\$6,760,156	\$11,045,192	63%
Non-Alumni (From Bequests)	<u>2,103,615</u>	<u>802,228</u>	-62%
Non-Alumni Total	\$8,863,771	\$11,847,420	34%
Individual Total	\$23,926,987	\$41,012,220	71% ^A
Corporations/Corp. Foundations	\$20,726,875	\$22,437,263	8% ^B
Private Foundations	\$7,246,600	\$7,697,549	6% ^C
Associations & Other Organizations	<u>\$2,693,423</u>	<u>\$1,900,435</u>	-29% ^D
Total	\$54,593,885	\$73,047,467	34%

NOTES

- A Overall individual giving this year is running 71% ahead of last year for the July-March reporting period. Alumni have given \$14 million more during the July-April period this year than last, highlighted by eight gifts of \$1 million or more totaling \$12.3 million. Non-alumni giving is also running about \$3 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is up slightly (8%). Last year there were 444 corporations providing private support of \$10,000 or more (\$15.7 million). This year private support at the \$10,000 level is \$17.5 million (441 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$300,000 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$600,000 this year for the July-April period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-April (contd)
 1994-95 Compared to 1995-96 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	<u>1994-95%</u>	<u>1995-96</u>	<u>Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$13,707,314	\$12,141,722	(11)
Program Support	\$26,548,274	\$42,840,209	61
Student Financial Aid	\$6,744,503	\$9,080,447	35
Annual Funds-Colleges/Departments	\$6,595,590	\$7,753,056	18
Annual Funds-University	<u>\$998,204</u>	<u>\$1,232,033</u>	23
Total	\$54,593,885	\$73,047,467	34

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through April		
	<u>1994-95</u>	<u>1995-96</u>	<u>%Change</u>
	\$17,456,825	\$23,621,655	35

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Designated Professorship</u>			
The Andreas Dorpalen Designated Professorship in European History (Designated Professorship - College of Humanities)		\$37,500.00	\$37,500.00
<u>Establishment of Named Endowed Funds</u>			
The Howard D. Winbigler Memorial Fund in the College of Engineering (Dean's Discretionary Support - College of Engineering)		\$963,187.50	\$963,187.50

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Wayne Woodrow Hayes Professorship Fund in National Securities Studies (Support of Professorship in National Securities Studies)	\$352,317.42		\$352,317.42
The Pharmacia & Upjohn Endowed Fund in the Pharmaceutical Sciences (Support of Educational & Research Initiatives and Graduate Student Fellowships - College of Pharmacy)		\$60,000.00	\$60,000.00
The Kroger Food and Drug Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)		\$30,000.00	\$30,000.00
Hocking County 4-H Endowment Fund (Support of Hocking County 4-H Program)	\$23,575.00		\$23,575.00
The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund (Scholarships for 4-H members enrolling in College of Human Ecology)	\$22,500.00		\$22,500.00
Glendine Huggins Wadlington Memorial Fund (50% for Ohio 4-H Support Fund 50% Scholarships - College of Education)	\$18,950.86		\$18,950.86
The Stadium Scholarship Dormitory Founder's Endowment Fund (Financial Assistance for Stadium Scholarship Dormitory)	\$15,264.13		\$15,264.13

Change in Description of Named Fund

The Gerry D. Guthrie Scholarship Award

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Chair</u>			
The Ralph W. and Helen Kurtz Chair in Pathology (Support of Chair in Pathology)		\$1,500,000.00	\$1,500,000.00

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Ralph W. and Helen Kurtz Research Fund (Support for Helen C. Kurtz Chair in Neurology, Ralph W. Kurtz Chair in Hormonology and Ralph W. And Helen Kurtz Chair in Pathology)		\$1,100,000.00	\$1,100,000.00
The Helen M. and Milton O. Lee Fellowships Fund (Fellowships - College of Biological Sciences)		\$100,000.00	\$100,000.00
The William B. and Marcia H. Howell Scholarship Fund (General Scholarships)		\$51,450.00	\$51,450.00
The Gardner Family Cancer Research Endowment Fund (Cancer Research Support - Comprehensive Cancer Center - Arthur G. James CHRI)		\$50,000.00	\$50,000.00
Anne J. Turner Colorectal Cancer Research Endowment Fund (Colorectal Cancer Research - Arthur G. James CHRI)	\$25,093.06		\$25,093.06
The Keith Wilson Cancer Research Fund (Research Support for Comprehensive Cancer Center - Arthur G. James CHRI)		\$15,112.50	\$15,112.50
	_____	_____	_____
Total	\$457,700.47	\$3,907,250.00	\$4,364,950.47

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED DESIGNATED PROFESSORSHIP

The Andreas Dorpalen Designated Professorship in European History

The Andreas Dorpalen Designated Professorship in European History was established June 6, 1996 by the Board of Trustees of The Ohio State University with gifts of \$37,500 per year for five years from the alumni of the College of Humanities. Dr. Andreas Dorpalen, a member of the History Department for many years, was a distinguished scholar and the author of several notable works on modern Germany. He was, indeed, one of the most distinguished scholars to ever hold a tenured position in the Department of History.

The annual gifts shall be used to provide support for the work of a Professor in European History recommended by the Dean of the College of Humanities through the Senior Vice President for Academic Affairs and Provost and approved by the Board of Trustees.

The Designated Professorship may be renewed at the prevailing amount and term at the time of renewal.

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Howard D. Winbigler Memorial Fund in the College of Engineering

The Howard D. Winbigler Memorial Fund in the College of Engineering was established June 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Howard D. Winbigler (B.M.E. '15) of Ashland, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to commemorate Howard D. Winbigler and his desire to advance the quality of teaching and research within the University's College of Engineering. The Dean of the College of Engineering will be responsible for allocating these discretionary earnings in ways to enhance the College.

It is the desire of the donor that this fund should benefit the College of Engineering in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$963,187.50

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Woody Hayes.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates. At a point when the fund reaches \$500,000.00 from gifts and additions, the University will establish the Wayne Woodrow Hayes Professorship.

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies (contd)

The annual income shall be used to support the Wayne Woodrow Hayes Professorship Fund in National Securities Studies. Appointment to the Hayes Professorship will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees. The annual income shall be returned to the principal until the fund reaches \$500,000.00 and the professorship is established.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$352,317.40 (Grandfathered)

The Pharmacia & Upjohn Endowed Fund in the Pharmaceutical Sciences

The Pharmacia & Upjohn Endowed Fund in the Pharmaceutical Sciences was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Pharmacia, Inc.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational and research initiatives and graduate student fellowship support within the pharmaceutical sciences at the College of Pharmacy and the Health Sciences Center at the University. In the event that it becomes necessary to invade the principal to meet the above objectives, the Dean of the College of Pharmacy may do so at his/her discretion. However, the principal of the fund shall not fall below \$25,000.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$60,000.00

The Kroger Food and Drug Scholarship Fund in Pharmacy

The Kroger Food and Drug Scholarship Fund in Pharmacy was established June 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Kroger Food and Drug/Columbus Marketing Area, Westerville, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his or her designee in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Kroger Food and Drug Scholarship Fund in Pharmacy (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$30,000.00

Hocking County 4-H Endowment Fund

The Hocking County 4-H Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Hocking County 4-H Committee and other friends of the Hocking County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from this fund shall be used to support the County 4-H Program. This support may include but is not limited to the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material for services that will supplement 4-H programming or increase the visibility and public support for the 4-H in Hocking County. All expenditures from this fund shall be approved by the Hocking County 4-H Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director for Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$23,575.00 (Grandfathered)

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Mabel M. Sarbaugh, Columbus, Ohio, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to establish one \$1,000 scholarship (unless the income warrants a second scholarship of the same amount) to be awarded annually to a 4-H member who is a senior in high school during the year of application. Applicants must be committed to a profession in Human Ecology and planning to enroll as a freshman autumn quarter of the current year at The Ohio State University, Columbus campus, or any of its regional campuses. The scholarship is to be equally awarded for 3 consecutive quarters providing the recipient maintains a minimum GPA required for admission to the College of Human Ecology. Selection shall be made by the Ohio 4-H Awards Selection Committee in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with strong preference being given to the recommendation of The Ohio State University Extension Assistant Director, 4-H, or her/his successor, in order to carry out the desire of the donors.

\$22,500.00 (Grandfathered)

Glendine Huggins Wadlington Memorial Fund

The Glendine Huggins Wadlington Memorial Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family, friends and co-workers in memory of Glendine Huggins Wadlington.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be divided with 50% to the Ohio 4-H Support Fund for service to developmentally disabled youth; and 50% to the College of Education to provide scholarships or financial aid to one or more students from Preble County with financial need who are preparing for teacher certification in special education of, but not limited to, developmentally challenged or gifted youth. Recipients should have demonstrated strong character and outstanding service to school and community. The selection will be administered by the College of Education in consultation with the University Committee on Student Financial Aid. Unused income shall be invested into the principle.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer and in consultation with a member of the family in order to carry out the desire of the donors.

\$18,950.86 (Grandfathered)

The Stadium Scholarship Dormitory Founder's Endowment Fund

The Stadium Scholarship Dormitory Founder's Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from students, alumni and friends of the Stadium Scholarship Dormitory.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide assistance which enables the Stadium Scholarship Dormitory to attract outstanding eligible students and to retain their residency; to support the implementation of the Stadium Scholarship Dormitory's virtues of scholarship, cooperation and community spirit; and to create and promote a positive, supportive and thriving educational community of Dormitory residents and alumni. Recommendations for the expenditure of income shall be made by the Board of Governors of the Stadium Scholarship Dormitory Alumni Society and approved by the director of Residence and Dining Halls.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Stadium Scholarship Dormitory Founder's Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative officer responsible for the Stadium Scholarship Dormitory in order to carry out the desire of the donors.

\$15,264.13 (Grandfathered)

CHANGE IN DESCRIPTION OF NAMED FUND

The Gerry D. Guthrie Scholarship Award

The Gerry D. Guthrie Scholarship Award was established December 4, 1987 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mrs. Cecile Guthrie, George P. Guthrie, Jr., and a matching gift from Rockwell International Corporation Trust. The description was revised June 6, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to present The Gerry D. Guthrie Scholarship Award to an incoming undergraduate honors student majoring in History. Selection of the student will be made by the designated Scholarship Committee in the Department of History, in consultation with the University Committee on Student Financial Aid. If the Scholarship Committee deems that no student qualifies for the award in a particular year, the scholarship does not have to be awarded and the income will be reinvested into the principal of the endowment.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for the College of Humanities, in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Ralph W. and Helen Kurtz Chair in Pathology

The Ralph W. and Helen Kurtz Chair in Pathology was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Ralph W. Kurtz (B.M.E. '23) and Helen C. Kurtz of Tampa, Florida.

The annual income shall provide for a Chair position to exclusively support the advancement of medical knowledge in the field of pathology, both basic and clinical research, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Chairperson of the Department of Pathology to the Dean of the College of Medicine. In consultation with the Vice President for Health Sciences, the appointment will be recommended to the Provost and

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED CHAIR (contd)

The Ralph W. and Helen Kurtz Chair in Pathology (contd)

approved by the Board of Trustees. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donors as well as the academic research standards of the University.

\$1,500,000.00

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Ralph W. and Helen Kurtz Research Fund

The Ralph W. and Helen Kurtz Research Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Ralph W. Kurtz (B.M.E. '23) and Helen C. Kurtz of Tampa, Florida.

The annual income shall be used to support the Helen C. Kurtz Chair in Neurology, the Ralph W. Kurtz Chair in Hormonology, and the Ralph W. and Helen Kurtz Chair in Pathology as recommended by the Dean of the College of Medicine. The income may support, but is not limited to, scientific supplies, equipment, salaries for research personnel, and activities required for quality medical research and education.

\$1,100,000.00

The Helen M. and Milton O. Lee Fellowships Fund

The Helen M. and Milton O. Lee Fellowships Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the College of Biological Sciences from the estates of Helen M. (B.A., History, '23) and Milton O. Lee (B.A., Zoology, '23; M.A., Zoology, '23 and Ph.D., Physiology, '26).

The annual income shall be distributed to the College of Biological Sciences for fellowships for graduate students to go to the Woods Hole Marine Biological Laboratory, Woods Hole, Massachusetts. Selection of recipients shall be at the sole discretion of the dean of the College of Biological Sciences.

\$100,000.00

The William B. and Marcia H. Howell Scholarship Fund

The William B. and Marcia H. Howell Scholarship Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from William B. Howell (B.S., Social Adm., '40) and his spouse, Marcia H. Howell, of Vero Beach, Florida.

The annual income shall be used for scholarships for undergraduate students who are academically worthy and/or who display a financial need. Recipients will be selected by the Director of Student Financial Aid, in consultation with the University Committee on Student Financial Aid.

\$51,450.00

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Gardner Family Cancer Research Endowment Fund

The Gardner Family Cancer Research Endowment Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from the Gardner Family Fund of the Columbus Foundation.

The annual income shall be used to support cancer research in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Sciences.

\$50,000.00

Anne J. Turner Colorectal Cancer Research Endowment Fund

The Anne J. Turner Colorectal Cancer Research Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Richard Turner, family and friends.

The annual income shall be used for research towards the Biological Response Modifier Program or on-going research in colorectal cancer research in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Sciences.

\$25,093.06

The Keith Wilson Cancer Research Fund

The Keith Wilson Cancer Research Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Keith Wilson family of Toledo, Ohio, and Naples, Florida.

Income provided by the Foundation shall be used to provide research support to The Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute. The income from this fund will be used to supplement or complement existing research which will benefit the diagnosis, treatment, and prevention of human cancers.

\$15,112.50 (Grandfathered)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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June 6, 1996 meeting, Board of Trustees

FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT (contd)

Mr. Skestos:

Mr. Chairman, I have several resolutions that I'd like to present to the Board:

INTERIM BUDGET

Resolution No. 96-152

Synopsis: The authorization to make expenditures in 1996-97 is proposed.

WHEREAS having approved fee increases and salary raises, the University has not yet finalized its operating budget for fiscal year 1996-97; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for 1996-97 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for fiscal year 1995-96 pending adoption of the Current Funds Budget for 1996-1997; and

BE IT FURTHER RESOLVED, That at the regularly scheduled meeting of the Board of Trustees in July 1996, the President will present the Administration's recommendation for the Current Funds Budget for 1996-97.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-153

January - March, 1996

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of January - March, 1996; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 72 waivers of competitive bidding requirements for annual purchases totaling approximately \$7,182,800.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 1996, is hereby accepted.

(See Appendix LV for chart, page 1119.)

REPORT OF AWARD OF CONTRACTS

Resolution No. 96-154

JESSE OWENS RECREATION CENTERS IMPROVEMENT

Synopsis: Authorization to accept the report of award of contracts and establishment of contingency funds for the Jesse Owens Recreation Centers Improvement project.

WHEREAS a resolution adopted by the Board of Trustees on December 3, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Jesse Owens Recreation Centers Improvements

This project provides exterior renovations which include removal and replacement of all rotting and mildewed exterior wood, staining and varnishing of the exterior, additional perimeter safety lighting, and modification or replacement of the exterior doors for all three centers. The total project cost is \$1,115,000; funding is provided by House Bills 904 and 790. The completion date is January, 1997. The contract awarded is as follows:

General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$954,900 *
Estimate:	\$960,467 *
Total All Contracts:	\$954,900 *
Contingency Allowance:	\$79,111
Total Project Cost:	\$1,115,000

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Jesse Owens Recreation Centers Improvement project is hereby accepted.

(See Appendix LVI for map, page 1121.)

LEASE OF LAND

Resolution No. 96-155

**CONSTRUCTION OF AN INTERPRETIVE CENTER
AT THE MOLLY CAREN AGRICULTURAL CENTER, LONDON, OHIO
IN COOPERATION WITH THE OHIO DEPARTMENT OF NATURAL RESOURCES**

Synopsis: Authorization to lease land at the Molly Caren Agricultural Center to permit the Ohio Department of Natural Resources to construct a building for joint use is proposed.

June 6, 1996 meeting, Board of Trustees

LEASE OF LAND (contd)

**CONSTRUCTION OF AN INTERPRETIVE CENTER
AT THE MOLLY CAREN AGRICULTURAL CENTER, LONDON, OHIO
IN COOPERATION WITH THE OHIO DEPARTMENT OF NATURAL RESOURCES (contd)**

WHEREAS the College of Food, Agricultural, and Environmental Sciences desires to have an exhibit facility at the Molly Caren Agricultural Center; and

WHEREAS the Ohio Department of Natural Resources has funds necessary to construct a facility at the Molly Caren Agricultural Center that can be used both as an exhibit facility and interpretive center for ODNR soil and water educational programs; and

WHEREAS the College believes this project will enhance the use of the Molly Caren Agricultural Center without a significant cost factor; and that this enhancement will support the University's educational and community service mission; and

WHEREAS the facility will be constructed by the ODNR and the improvements will revert to University ownership at the end of a 15-year lease:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to enter into a 15-year lease with the Ohio Department of Natural Resources at a rental rate of \$1.00 per year to facilitate the construction of the exhibition facility and interpretive center at the Molly Caren Agricultural Center.

(See Appendix LVII for background information and map, page 1123.)

EASEMENT

Resolution No. 96-156

**CITY OF COLUMBUS
FOR STORM SEWER IMPROVEMENT, PHASE II**

Synopsis: Authorization to grant an easement on Twelfth Avenue to the City of Columbus is proposed.

WHEREAS the City of Columbus has requested a 25-year easement consisting of two strips of land, one strip being approximately 20 feet in width starting at the westerly end of the General Biology Annex and traveling easterly a distance of 225 feet; the second strip being approximately 40 feet in width starting in a vicinity near the north end of the Botany and Zoology Building and traveling Twelfth Avenue toward High Street for a distance of approximately 2,775 feet in length for construction of storm sewer line improvements; and

WHEREAS the storm sewer line improvements will benefit the University; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

June 6, 1996 meeting, Board of Trustees

EASEMENT (contd)

CITY OF COLUMBUS
FOR STORM SEWER IMPROVEMENT, PHASE II (contd)

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix LVIII for background information and map, page 1125.)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Mr. Wexner:

Before we adjourn the meeting, I would like to thank Bob Duncan, again, for his help as I have observed it. I was particularly touched by your remarks. Many of us have been touched by the University, but not many of us have been able to give as you have and set a wonderful example. I think the examples that Jerry gave of other friends of the University prove how firm Ohio State's friendship is. Maybe we will come and visit you in the Law School.

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Thereupon the Board adjourned to meet Friday, July 12, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 12, 1996

The Board of Trustees met at its regular monthly meeting on Friday, July 12, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 12, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on July 12, 1996, at 11:25 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark Berkman.

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ACTING SECRETARY

Mr. Wexner:

Maureen T. Sharkey will be serving as Acting Secretary of the Board until a new Secretary is appointed. She will have all of the powers, duties, etc., of authority that a Secretary should have.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, because of the fact that the hour is a little bit long, I will try and keep my remarks short. Let me just say a couple of things, first of all several images stand out in my mind since our last meeting. The first is on the seventh of June handing out diplomas to students from some 80 countries around the face of the earth. Then, one week later, I met Edwin Ngidi who had received his Ph.D. from Ohio State in 1994. Here he is -- out in the middle of South Africa -- teaching people how to improve poultry production and, ultimately, to improve the quality of their lives.

That meeting reminded me that the people who receive those diplomas go on to make an enormous difference in the world that they inhabit. It is the character of Ohio State that many students come to us from afar, sacrifice greatly, and go home to enormous challenges. Armed with their Ohio State degrees, they impact hundreds of thousands of individuals.

I remember also meeting an agricultural engineer in Uganda. I walked into his class, he was wearing an Ohio State hat with a big "O" on it and the first thing that he says to me is "O-H-I-O." What do you say when someone says that to you? These are all snapshots to communicate to you the remarkable -- and I've recalled this on several occasions -- but certainly the spiritual experience that we all had in going to South Africa and Uganda with our great team of academic folks and basketball team, all of whom represented us quite well.

Of course, I can't help mentioning that I received the distinct honor of being named an honorary member of the Hippo Clan in Uganda. The chief gave me the name Ssejjengo. I want to clear up one thing -- the name means "Big Wave," NOT "Big Wind." But, nonetheless, I want you to know that it was a delightful experience.

Earlier this week I was on one of my State Tours, spending three days in the western part of Ohio. On the Rothschild Berry Farm in Urbana, I saw an international specialty gourmet food manufacturing operation based on 170 acres of raspberries and herbs.

The Stadler Farm, also in Urbana, has been designated as the "farm of the future" for our 1996 Field Days in the fall. Featuring advanced technology crop production, the Stadlers' corn and soybean operation is part of the Mad River watershed, and

PRESIDENT'S REPORT (contd)

President Gee: (contd)

their farming techniques are environmentally friendly. The Mad River is Ohio's only cold water trout stream.

So, from a 4-H camp to the Madison County Fair, I saw Ohio State at work for Ohioans.

There are other Buckeyes travelling this summer. The Ohio State Jazz Ensemble, under the direction of Professor Ted McDaniel, is appearing at Jazz Festivals this month in Amsterdam and Montreux, Switzerland. And, while the world comes to America for the Centennial Olympics, Ohio State will be very well represented. Next week, you will see the Ohio State cheerleaders participating in the opening ceremony.

Among the athletes and coaches will be Peter Kormann, U.S. men's gymnastics coach, Miles Avery, assistant U.S. gymnastics coach, and two members of that team: junior Blaine Wilson and Kip Simon -- who, by the way, graduated in June. Nancy Darsch is assistant women's basketball coach. Vince Panzano is our diving coach and Patrick Jeffery and David Pichler are former Buckeye divers who made the U.S. team.

Diver Mary Ellen Clark has a master's from Ohio State, earned while working with Coach Panzano. Coach Russ Hellickson will provide commentary for NBC television coverage of wrestling. In track and field, Butch Reynolds and Joe Greene will be joined by steeplechase runners Mark Croghan and Robert Gary.

Several Buckeye varsity athletes will represent other nations in the games. Rich Jones will run the 400-meter dash for Guyana. Marko Strahija will swim for Croatia. Roger Smith will play tennis for the Bahamas and Gabe Koves will be a member of the Hungarian tennis team. And a number of Ohio State faculty and staff are involved in athletic training, officiating, and facility management.

Of course, I might note, that we have our own Olympian right here, as Tami Longaberger Kaido carried the Olympic torch on its way through Central Ohio! You only stumbled once and embarrassed us none.

The campus is not quiet this summer. We are in the middle of summer orientation for the entering fall class. Our Young Scholars are attending classes and workshops. And this month, we host youngsters in 10th, 11th, and 12th grades for the Summer Institute for the Gifted and Talented in the Arts, the Summer Institute in Engineering, and an Ohio Supercomputer Center program in scientific visualization.

I am delighted that on your agenda today is the appointment of Dr. Alan Goodridge as dean of the College of Biological Sciences. He is one of this nation's notable scholars and headed the Department of Biochemistry -- one of the most distinguished in this country -- at the University of Iowa.

I also want to note the appointment of the dean of the College of Humanities, Kermit Hall, as Executive Dean of Arts and Sciences. Dean Hall, by the way, has done an outstanding job with his college, and will provide strong coordination for the five colleges in Arts and Sciences.

Finally, I want to pay tribute to the former secretary of this board, Madison Scott, who passed away last month. Madison gave long and committed service to The Ohio State University, for many years in personnel services and more recently for this board and with me. Madison participated in the development of the university, seeing the institution through some very, very challenging times. For me, he was,

PRESIDENT'S REPORT (contd)

President Gee: (contd)

and for many, an institutional memory, placing discussions and decisions in their historical context.

Just a few days before his death, Madison's son David received a Master's degree in Public Policy at our June commencement. I know Madison was very proud of his family and, of course, they of him. Madison Scott devoted his professional career to this university and, I know, I speak for his many friends at the university and on this board when I say that he will be missed.

Mr. Chairman, that concludes my report.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

Jennifer Ann Grimes came to The Ohio State University from Eastern High School in Brown County, Ohio. She became involved in service-related activities the moment she set foot on this campus. Jennifer served as a University Ambassador, volunteering her time to recruit top students to Ohio State.

Through The Ohio State University Cooperative Extension Service, she developed and coordinated youth leadership and self-esteem programs throughout southwestern Ohio. In 1993, she received an OSU Presidential Leadership Citation for her efforts.

Jennifer also served The Ohio State University community as a member of Ohio Stater's, as a president of Ohio Stater's, and as a coordinator of the 1992 Ohio Wheelchair Games, which Ohio Stater's sponsors. In 1993, Jennifer won the Edward S. Beanie Drake Student Leader Scholarship, and the very next year she served on the all student-run Scholarship's board of directors overseeing the distribution of the scholarship.

As a member of the Student Alumni Council, she chaired the Survival Kits project -- a fundraiser for SAC -- which enabled parents of Ohio State students to send their sons and daughters care packages to help them make it through finals' week. Jennifer, on behalf of the thousands of students who received those care packages, thank you very much.

The people with whom Jennifer has worked with have yet to find a meeting that she isn't able to attend, an intramural team that she isn't eager to captain, or a committee that she doesn't have time to chair. In fact, many of her friends wonder if she ever had time to go to class. The fact that she is graduating at the end of this summer's quarter with a major in Family Resource Management and Consumer Affairs seems to indicate that indeed she did.

Jennifer Ann Grimes, if you would please come forward, the Board of Trustees of The Ohio State University would like to present you with the Student Recognition Award.

President Gee:

I might note that she is wearing scarlet and gray. In fact, that is the only thing I have ever seen her in!

HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and the Executive Committee of the Hospitals Board met on June 27, 1996. The Professional Affairs Committee reviewed a comparison report on hospital-wide quality and/or utilization trends for the period of 1993-1996, as well as an annual evaluation result report. Approved was a revised hospital-wide Clinical Quality Management Committee Plan that now expands the quality programs into the integrated delivery system. There was discussion about the development and implementation of a university-based program to ensure compliance with a recently released federal guideline for teaching physician professional fee billing.

The Executive Committee accepted the annual report of the Hospitals Service Board for 1995-96; approved the April 1996 medical staff appointments/reappointments; and approved a recommendation to the University Board of Trustees for the formation of the Ohio Health Alliance, a not-for-profit corporation, for the purpose of developing and delivering Medicare Choices, a managed care insurance program in collaboration with U.S. Health.

After reviewing a proposed financial forecast of a MedOhio Health Plan product, the Executive Committee approved a loan in the amount of \$600,000 to MedOhio Health, Inc. to be used toward the formation of a Medicaid managed care insurance product. Initiatives to establish a fully licensed acute care specialty hospital within University Hospitals, as well as establishing nursing home options within our continuum of care were discussed.

In addition, the Hospitals is also recommending the appointment of Mary Grose, Associate Director of Clinical Labs, to serve as a trustee on the Labnet of Ohio, Inc. Board of Trustees in her representative capacity for the University:

APPOINTMENT TO LABNET OF OHIO, INC.

Resolution No. 97-1

Synopsis: The Hospitals recommend the appointment of Mary Grose, Associate Director of Clinical Labs, to serve as a Trustee on the Labnet of Ohio, Inc. Board of Trustees in her representative capacity for the University.

WHEREAS the University Hospitals has agreed to participate in Labnet of Ohio, Inc. ("Labnet"), a non-profit Ohio corporation that was formed to offer lab services of its members to managed care companies; and

WHEREAS the University Hospitals, as a member of Labnet, is entitled to appoint one Trustee to the Labnet Board of Trustees; and

WHEREAS the University Hospitals recommends that Mary Grose, Associate Director of Clinical Labs, be appointed as a part of her duties as a University employee to serve as a Trustee on the Labnet Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby approves the appointment of Mary Grose to serve as Trustee for Labnet of Ohio, Inc., representing the University in such capacity as part of her official duties and responsibilities to the University and entitling her to any immunity, insurance, indemnity, and representation to which employees of the University now are, or hereafter may be, entitled.

APPOINTMENT TO LABNET OF OHIO, INC. (contd)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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AGRICULTURAL AFFAIRS COMMITTEE UPDATE

Mr. Patterson:

Mr. Chairman, yesterday Tami and I had a truly unique experience. We had the opportunity to take a canoe trip down the Darby Creeks at the invitation of Bob Moser, Vice President and Executive Dean for the College of Food, Agricultural, and Environmental Sciences. Both creeks are designated as state and federal wild and scenic rivers and are listed by the nature conservancy as one of the last great places in the western hemisphere.

The canoe trip began within the Battelle-Darby Creek Metro Park. With seining nets in hand, and with assistance from the Ohio Department of Natural Resources -- representatives from the Ohio EPA, the Extension Service, and the scenic rivers also assisted us -- we ventured into the creek to do the "Darby Shuffle," which was kicking up mollusks and muck in there and it was a great experience. Many of the samples that we found were very intolerant to pollution and their very existence in the Darby is testimony to the water quality in the creeks.

Further down the creek we stopped at a sand bar in mid-creek to learn about the fish population. The Ohio EPA had done some electro-fishing -- which was new for me -- and collected a wide variety of fish species from Darters to Small Mouth Bass. The diversity of fish collected from this section of the creek was very impressive. The Metro Parks Naturalist and the OSU intern explained the diversity of over 40 species of mussels, including 11 rare or endangered species, that exist in the Darby Creeks.

With the exception of an occasional fisherman and one roadway overpass, it was hard to believe that we were anywhere near a major metropolitan area. A little tired, our feet a little squishy, we finished our Darby adventure with a greater appreciation for the beauty and importance of this natural resource, and OSU's role in the Darby partnership and their dedication to preserving this area for future generations. It truly is a partnership because it is agriculture -- farmers working with naturalists and environmentalists to make something work.

Thank you very much, Mr. Chairman.

Mr. Wexner:

Thank you. Glad your back. I'd like to hear Tami's report on this later.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

As part of the Educational Affairs Committee agenda this morning, we received a report from Dr. Alayne Parson and Professor Randy Smith, which was an update on the current University-wide accreditation review for the North Central Association of Colleges and Universities. This is a very important project for the University in that such a review only occurs every ten years.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

In preparation for the report, the Office of Academic Affairs created a faculty, student, and staff steering committee that has begun to gather relevant data and is in the process of beginning to draft an initial report. This report will address how the University completes its three-part mission of instruction, research, and service.

The final report, Mr. Chairman, will be submitted in November of 1996 and a site visit team will be here December 9-11. The Board will be receiving copies of the draft reports, we will be asked to comment on these reports, and, in addition, we will be asked to meet with members of the site visit team in December.

On behalf of the Committee, I would like to recommend the following resolutions to the Board for approval:

RENAMING OF DEPARTMENT

Resolution No. 97-2

WHEREAS the Department of Industrial Design has long been burdened with a name that failed to reflect the breadth of its courses, programs, and scholarship; and

WHEREAS the proposed name does describe adequately the Department's role and functions within the University; and

WHEREAS faculty in that Department have voted in favor of the proposed name; and

WHEREAS related units in the University have been consulted and do not object to the proposed name; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 1, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Industrial Design be renamed the Department of Industrial, Interior, and Visual Communication Design.

NEW DEGREE PROGRAM

Resolution No. 97-3

WHEREAS Ph.D. education programs in Nutrition currently occur in three Colleges: Food, Agricultural and Environmental Sciences, Human Ecology, and Medicine; and

WHEREAS consolidation of these programs into a single multidisciplinary, University Ph.D. program in Nutrition will strengthen graduate teaching and research in nutrition, while encouraging efficiency in organization and use of resources; and

WHEREAS the University Ph.D. program in Nutrition will be unique among state-supported universities in Ohio; and

WHEREAS faculty in the three Colleges currently offering Ph.D. programs in nutrition have voted strongly in favor of consolidation, and graduate students have been consulted appropriately; and

NEW DEGREE PROGRAM (contd)

WHEREAS the proposed program will be administered in accordance with all pertinent university rules and guidelines; and

WHEREAS a memorandum of understanding has been filed committing the Colleges of Food, Agricultural, and Environmental Sciences; Human Ecology; and Medicine; and the Graduate School to provide resources to support the proposed program; and

WHEREAS the University Ph.D. program in Nutrition has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 1, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a University Ph.D. program in Nutrition is hereby approved, effective immediately.

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE

Resolution No. 97-4

Synopsis: Creation of the University Senate Diversity Committee is recommended.

WHEREAS the integrity and quality of our academic community require both a richly diverse administration, faculty, staff, and student body; and

WHEREAS our vigilant attention is required to assure equitable treatment for all; and

WHEREAS there appear to be overlapping functions of the President's Committee on Diversity and the University Senate Committee on Women and Minorities; and

WHEREAS there appear to be some diversity concerns not dealt with adequately by the Committee on Women and Minorities; and

WHEREAS the Steering Committee of the University Senate in its role as the committee on committees is convinced that there should be a single committee which performs the functions now being performed by the two committees; and

WHEREAS the Committee should be of the appropriate size to be effective and to allow a workable subcommittee structure; and

WHEREAS the Steering Committee is committed to the view that this single committee is properly a standing University Senate Committee; and

WHEREAS the President has agreed that the President's Committee on Diversity be dissolved and at its June 1, 1996 meeting the University Senate approved the recommendation that the University Senate Committee on Women and Minorities be dissolved and that a University Senate Diversity Committee be established as described in the accompanying amendments to the Rules of the University Faculty:

NOW THEREFORE

BE IT RESOLVED, That the recommendation to create the University Senate Diversity Committee is hereby approved.

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE (contd)

Amended Rule

TO BE RESCINDED

~~3335-5-4816 Committee on women and minorities.~~

~~(A) Membership.~~

~~The committee on women and minorities shall consist of thirteen members.~~

~~(1) Six regular faculty selected by the faculty council. The term of service is three years.~~

~~(2) Two staff members.~~

~~(a) One classified civil service staff member appointed by the steering committee from a slate of two nominees provided by the university staff council. The term of service is three years.~~

~~(b) One administrative and professional staff member appointed by the steering committee from a slate of two nominees provided by the university staff council. The term of service is three years.~~

~~(3) Three students.~~

~~(a) One graduate student selected by the council of graduate students. The term of service is one year.~~

~~(b) One professional student selected by the inter-professional council. The term of service is one year.~~

~~(c) One undergraduate student selected by the undergraduate student government. The term of service is one year.~~

~~(4) Two administration members, non-voting.~~

~~(a) The vice provost for minority affairs or designee.~~

~~(b) The vice president for human resources or designee.~~

~~(B) Duties and responsibilities.~~

~~(1) Study, evaluate, and make appropriate recommendations for programs to improve educational, employment, and advancement opportunities for women and minorities at the university.~~

~~(2) Evaluate university affirmative action policy and make appropriate recommendations to the senate, the president, or other interested parties.~~

~~(3) Oversee the administration of affirmative action grants and awards and where appropriate promote similar programs in the area of affirmative action.~~

~~(4) Report from time to time, but at least annually, to the senate on the progress of affirmative action at the university.~~

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE (contd)

Amended Rule (contd)

~~(C) Organization:~~

~~As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/86, B/T 5/8/87, B/T 2/5/88, B/T 2/3/89, B/T 7/12/91, B/T 2/4/93, B/T 11/4/94)~~

ENACTMENT OF NEW RULE

3335-5-4816 DIVERSITY COMMITTEE.

(A) MEMBERSHIP.

THE COMMITTEE ON DIVERSITY SHALL CONSIST OF SIXTEEN MEMBERS.

(1) EIGHT REGULAR FACULTY WITH STAGGERED TERMS.

(a) SIX REGULAR FACULTY SELECTED BY THE EXECUTIVE COMMITTEE OF THE FACULTY COUNCIL IN ACCORDANCE WITH PROCEDURES SPECIFIED IN PARAGRAPH (B)(2) OF RULE 3335-5-48 OF THE ADMINISTRATIVE CODE. THE TERM OF SERVICE IS THREE YEARS.

(b) TWO REGULAR FACULTY APPOINTED BY THE PRESIDENT. THE TERM OF SERVICE IS THREE YEARS.

(2) THREE STAFF MEMBERS WITH STAGGERED TERMS.

(a) TWO STAFF MEMBERS SELECTED BY THE STAFF ADVISORY COUNCIL. THE TERM OF SERVICE IS THREE YEARS.

(b) ONE STAFF MEMBER APPOINTED BY THE PRESIDENT. THE TERM OF SERVICE IS THREE YEARS.

(3) THREE STUDENTS.

(a) ONE GRADUATE STUDENT SELECTED BY THE COUNCIL OF GRADUATE STUDENTS. THE TERM OF SERVICE IS ONE YEAR.

(b) ONE PROFESSIONAL STUDENT SELECTED BY THE INTERPROFESSIONAL COUNCIL. THE TERM OF SERVICE IS ONE YEAR.

(c) ONE UNDERGRADUATE STUDENT SELECTED BY THE UNDERGRADUATE STUDENT GOVERNMENT. THE TERM OF SERVICE IS ONE YEAR.

(4) TWO ADMINISTRATION MEMBERS, NON-VOTING.

(a) THE SENIOR VICE PRESIDENT AND PROVOST OR DESIGNEE.

(b) THE VICE PRESIDENT FOR HUMAN RESOURCES OR DESIGNEE.

CREATION OF UNIVERSITY SENATE DIVERSITY COMMITTEE (contd)

Amended Rule (contd)

(B) DUTIES AND RESPONSIBILITIES.

THE COMMITTEE SHALL STUDY ISSUES THAT RELATE TO THE IMPLEMENTATION OF THE UNIVERSITY NONDISCRIMINATORY POLICY. IT SHALL RECOMMEND POLICIES THAT FOSTER AN ENVIRONMENT OF CIVILITY, TOLERANCE, AND MUTUAL RESPECT. IT SHALL PERFORM THE FOLLOWING FUNCTIONS WITH APPROPRIATE ADMINISTRATIVE SUPPORT FROM THE OFFICE OF ACADEMIC AFFAIRS AND THE OFFICE OF HUMAN RESOURCES.

- (1) STUDY AND EVALUATE ISSUES AFFECTING DIVERSITY FROM AN OVERALL UNIVERSITY PERSPECTIVE.
- (2) BE INFORMED ON EXTERNAL REQUIREMENTS ON THE UNIVERSITY AFFECTING DIVERSITY.
- (3) ADVISE THE PRESIDENT, THE SENIOR VICE PRESIDENT AND PROVOST, THE VICE PRESIDENT FOR HUMAN RESOURCES, AND THE VICE PRESIDENT FOR STUDENT AFFAIRS ABOUT THE INSTITUTIONAL CLIMATE, POLICIES, AND PRIORITIES FOR ENSURING JUSTICE, FAIRNESS, AND EQUITABLE TREATMENT TO ALL MEMBERS OF THE UNIVERSITY.
- (4) EDUCATE AND INFORM THE UNIVERSITY COMMUNITY ON ISSUES OF DIVERSITY, INCLUDING THE LETTER AND SPIRIT OF ALL OHIO AND FEDERAL RULES REGARDING MEMBERS OF PROTECTED CLASSES.
- (5) OVERSEE ADMINISTRATION OF UNIVERSITY AFFIRMATIVE ACTION GRANTS AND AWARDS.
- (6) REPORT ANNUALLY TO THE UNIVERSITY SENATE.

(C) ORGANIZATION.

- (1) THE COMMITTEE SHALL ELECT A CHAIR FROM AMONG ITS VOTING MEMBERS.
- (2) AS A STANDING COMMITTEE OF THE SENATE, THIS COMMITTEE IS ALSO GOVERNED BY THE PROVISIONS OF RULES 3335-5-46 AND 3335-5-48 OF THE ADMINISTRATIVE CODE.

HONORARY DEGREES

Resolution No. 97-5

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Yousuf Karsh
Walter Mischel
Toni Morrison
Karen Uhlenbeck

Doctor of Humane Letters
Doctor of Science
Doctor of Humanities
Doctor of Science

and

HONORARY DEGREES (contd)

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

George Alber

Doctor of Business Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 97-6

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 29, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 97-7

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 6, 1996 meeting of the Board, including the following Concurrent Appointment, Appointments/Reappointments, Reappointment of Principal Administrative Officials, Leave of Absence Without Salary--Change in Dates, Professional Improvement Leaves, Promotions/Tenure/Reappointments, Emeritus Title, and salary rolls with promotion, as detailed in the University Budget be approved and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved May 29, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board.

Concurrent Appointment

Name: KERMIT L. HALL
Title: Executive Dean for the Colleges of the Arts and Sciences
Term: July 1, 1996 through June 30, 1999
Salary: N/A
Present Position: Dean of the College of Humanities and Professor

PERSONNEL ACTIONS (contd)

Appointments

Name: ALAN G. GOODRIDGE
Title: Dean, College of Biological Sciences and Professor, Biochemistry
Effective: September 1, 1996
Salary: \$160,008.00
Present Position: Head of the Department of Biochemistry, University of Iowa

Name: BARBARA J. HANRAHAN
Title: Director of the Ohio State University Press
College: Social and Behavioral Sciences
Effective: July 1, 1996
Salary: \$67,596.00
Present Position: Editor-in-Chief, University of North Carolina Press

Name: DOUGLAS M. LAMBERT
Title: Professor (The Raymond E. Mason Professorship in Transportation and Logistics)
College: The Max M. Fisher College of Business
Term: July 1, 1996 through June 30, 2001
Salary: \$138,000.00
Present Position: Prime F. Osborn III Eminent Scholar Chair in Transportation and Professor of Marketing and Logistics, College of Business, University of North Florida

Reappointment

Name: JAMES C. NEFF
Title: Visiting Professor (Willard M. Kiplinger Chair in Public Affairs Reporting)
College: Social and Behavioral Sciences
Term: July 1, 1996, through June 30, 1997

Appointment of Chairpersons and Directors

August 1, 1995 through July 31, 1997

Center for African Studies	C. Magbaily Fyle
Center for Slavic and East European Studies	Irene Masing-Delic
University Center for International Studies	Douglas D. Southgate, Jr.

May 1, 1996 through April 30, 1998

New Department (yet to be named) by merger of the Department of Family Relations and Human Development, and the Department of Home Economics Education	Albert J. Davis
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July 1, 1996 through December 31, 1996

Center on Education and Training for Employment	Darrell L. Parks**
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July 1, 1996 through June 30, 1997

Black Studies	Isaac J. Mowoe*
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*Acting

**Interim

July 12, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Directors (contd)

July 1, 1996 through September 30, 1997

Slavic and East European Languages and Literatures

Stephen J. Summerhill*

July 1, 1996 through June 30, 1998

New School (yet to be named) formed by merger of the
School of Journalism and Department of
Communication

Don M. Dell

July 1, 1996 through June 30, 2000

Dance
Management Sciences
Mershon Center
Sociology

Karen A. Bell
Glenn W. Milligan
Richard N. Lebow
Elizabeth G. Menaghan

October 1, 1996 through September 30, 2000

Classics
Germanic Languages and Literatures

William W. Batstone
Bernd Fischer

Reappointment of Chairpersons and Director

October 1, 1995 through September 30, 1998

Center for Cognitive Science

Peter W. Culicover

July 1, 1996 through June 30, 1997

Veterinary Biosciences
Veterinary Clinical Sciences
Veterinary Hospital
Veterinary Preventive Medicine

Charles C. Capen**
Robert G. Sherding
Richard M. Bednarski
Kent H. Hoblet

July 1, 1996 through June 30, 1998

Agricultural Technical Institute

William A. Anderson

July 1, 1996 through June 30, 2000

Anthropology
Economics
Internal Medicine
Mechanical Engineering
Neurology
Ohio State University Extension
Ophthalmology
Otolaryngology
Pathology
Pharmacology

Frank E. Poirier
Masanori Hashimoto
Ernest L. Mazzaferri
Kenneth J. Waldron
Jerry R. Mendell
Keith L. Smith
Paul A. Weber
David E. Schuller
Kathryn P. Clausen
Norton H. Neff

*Acting

**Interim

PERSONNEL ACTIONS (contd)

Reappointment of Chairpersons and Director (contd)

July 1, 1996 through June 30, 2000 (contd)

Radiology
Statistics

Dimitrios G. Spigos
Thomas J. Santner

October 1, 1996 through September 30, 2000

Philosophy
Women's Studies

Daniel M. Farrell
Sally L. Kitch

Reappointment of Principal Administrative Officials

GARY L. FLOYD, Acting Dean, College of Biological Sciences, effective July 1, 1996 through August 31, 1996, pursuant to rule 3335-3-17 of the Administrative Code.

JOHN O. RIEDL, Coordinating Dean for the Regional Campuses, effective July 1, 1996 through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

JOHN P. SCHOESSLER, Acting Dean, College of Optometry, effective July 1, 1996 through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

YUNG HEE KIM, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept an appointment at the University of Hawaii.

JAMES TAI, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to serve as the founding director of the Graduate Institute of Linguistics at National Chung Cheng University in Taiwan.

JOHN C. PERSONS, Assistant Professor, Department of Finance, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to teach and do research at the University of Michigan.

Leave of Absence Without Salary--Change in Dates

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, change leave from March 3, 1996, through April 30, 1996, to a Medical Leave of Absence, effective February 1, 1996, through December 31, 1996.

Professional Improvement Leaves

WALTER A. DAVIS, Professor, Department of English, effective Spring Quarter 1997.

EUGENE W. HOLLAND, Associate Professor, Department of French and Italian, and Division of Comparative Studies in the Humanities, effective Winter Quarter and Spring Quarter 1997.

JON A. KROSNICK, Associate Professor, Department of Psychology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Cancellation

DIETER WANNER, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave--Cancellation (contd)

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, effective Autumn Quarter 1996 and Winter Quarter 1997.

Professional Improvement Leave--Change in Dates

MARI R. JONES, Professor, Department of Psychology, change leave from Spring Quarter and Autumn Quarter 1995, to Spring Quarter 1995.

DONALD C. WINFORD, Associate Professor, Department of Linguistics, change leave from Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to Winter Quarter and Spring Quarter 1997.

Promotions, Tenure, and Reappointments

COLLEGE OF ENGINEERING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Lee C. Potter, Electrical Engineering - effective 10/1/96

LIBRARIES

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Karen R. Diaz - effective 7/1/96 & 3/4/97

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSISTANT PROFESSOR AND REAPPOINTMENT

Steven B. Thompson, Veterinary Clinical Sciences - effective 7/1/96 and 7/1/97

Emeritus Title

ROBERT E. LAUER, College of Dentistry (Oral and Maxillofacial Surgery), with the title Clinical Associate Professor Emeritus, effective July 1, 1996.

Medical Staff Appointment (The Arthur G. James Cancer Hospital and Research Institute)

April 12, 1995 through June 30, 1997

JAMES C. TOBER, M.D., Associate Attending, Department of Surgery/General

RESOLUTIONS IN MEMORIAM

Resolution No. 97-8

Synopsis: Approval of five Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

Eleanor R. Devlin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 12, 1996, of Eleanor R. Devlin, Associate Professor Emeritus in the University Libraries.

Eleanor Devlin was born February 23, 1913, in Boston, Massachusetts. She received her B.A. from Albertus Magnus College, New Haven, Connecticut in 1935, and her degree in library science from Simmons College, Boston, Massachusetts in 1944. In addition, she received a master of liberal arts degree from the University of Pennsylvania, Philadelphia in 1953.

Professor Devlin worked in the library field for forty-five years, of which twenty-three were at The Ohio State University. Before joining The Ohio State University Libraries for the first time in 1959, she worked in the Reference Department of the Boston Public Library from 1938-1946; the Veterans Administration Hospital Library, Bedford, Massachusetts from 1946-1947; the University of Pennsylvania Library, Philadelphia from 1947-1955; and Ohio University Library, Athens, Ohio from 1955-1959. Following four years (1959-1963) as a Reference Librarian at Ohio State, Eleanor was appointed Head of the Reference Department at Temple University, Philadelphia (1963-1968). In August 1968 Eleanor returned to The Ohio State University Libraries as Head of the Reference Department and served in this capacity until 1976 when she became the Senior Research Consultant, a position she held until her retirement in 1983.

Eleanor's real devotion was reference work, and she was considered by her colleagues, faculty and students to be a reference librarian par excellence. In addition to her administrative responsibilities and her reference work, Professor Devlin was involved in a number of professional organizations, including the American Library Association.

On behalf of the University, the Board of Trustees expresses to the family of Eleanor R. Devlin its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees, and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Theodore Lyman Moor

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 22, 1996, of Theodore L. Moor, Assistant Professor Emeritus in the College of Dentistry.

Dr. Moor was a distinguished veteran of WWII, serving his country as a medical corpsman in the United States Air Force.

Dr. Moor attended the University of Toledo and graduated from The Ohio State University College of Dentistry in 1951. He was engaged in the private practice of dentistry from 1951 to 1972. Dr. Moor began teaching at the College of Dentistry in 1972, having a special interest in the area of complete dentures. He retired from the college as Assistant Professor Emeritus in 1988.

Dr. Moor was active in the Columbus Dental Society, the American Dental Association, the Ohio Dental Association, and the Psi Omega dental fraternity as well as a member of The Ohio State University Faculty Club. He was also very active in many other professional, community and religious organizations. He was an active proponent of open and respectful discussions of local and global issues.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Moor its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University, and his many friends and associates have sustained.

RESOLUTIONS IN MEMORIAM (contd)

William G. Pace III

The Board of Trustees of The Ohio State University expresses its sorrow upon the death, on June 16, 1996, of William G. Pace III, M.D., Clinical Professor Emeritus in the Department of Surgery.

Dr. Pace was born on March 22, 1927, in Columbus, Ohio. He completed his M.D. degree and internship at the University of Pennsylvania School of Medicine. After achieving the highest grade in the State of Ohio on his Medical Board Examinations, Dr. Pace entered a surgical residency at The Ohio State University, which he interrupted for two years to serve as Captain in the United States Air Force in the Korean Conflict. Completing his residency at The Ohio State University in 1960, he then underwent a two-year postgraduate fellowship with the American Cancer Society. Dr. Pace joined the faculty of The Ohio State University in 1961, and served the University for 36 years until his death.

Dr. Pace was an active faculty member. For ten years he was Assistant Dean of The Ohio State University College of Medicine and the Director of the Center for Continuing Medical Education. He founded the Medical Education Network and expanded The Ohio Radio Education Network for Physicians from 24 to 125 individual hospitals in six states. He was the author of more than 100 articles, several books, 12 scientific exhibits, and 17 teaching motion pictures which were presented at national and international surgical meetings. Dr. Pace was a member of 26 national and international surgical societies. He served on many committees for the American College of Surgeons, and as president of The Columbus Surgical Society. In addition, he held memberships on numerous committees and boards in the Columbus community.

The William G. Pace III Endowment was created in honor of Dr. Pace in 1969. Through his efforts the fund became one of the largest endowments in the Medical Center and has recently been used to establish two prestigious endowed faculty chairs. "The William Greenville Pace III Endowed Chair in Cancer Research" will support hematology/oncology research and "The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research" will focus on surgical oncology.

On behalf of the University, the Board of Trustees expresses to the family of Dr. William G. Pace its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Madison H. Scott

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 8, 1996, of Madison H. Scott, Vice President Emeritus in the Board of Trustees Office.

Madison H. Scott was born August 10, 1929, in Union Springs, Alabama. He enjoyed a thirty-year career in the military that began in 1948 when he enlisted in the United States Army and served on active duty in the occupations of both Germany and Japan, and the Korean Conflict. Upon completion of his tour of duty in Korea, he entered The Ohio State University and received a Bachelor of Arts degree in political Science in 1958. Madison Scott continued service to his country in the Army Reserves and attained the rank of command sergeant major, the highest standing for a non-commissioned officer, and was honored with a Bronze Star and a Meritorious Service Medal.

Madison Scott returned to The Ohio State University in 1968 as the first Director of Equal Employment Opportunity. He continued to serve this University in many capacities, including serving as the University's first Affirmative Action Officer, the Vice President for Personnel Services, and Executive Assistant to the President. During his career he also served as Secretary of the University's Board of Trustees from 1979 until his retirement in 1993, when he was named Vice President Emeritus.

Mr. Scott served on countless University committees and on a wide range of commissions, boards of directors, and boards of trustees, including the Board of Examiners, United States Civil Service; the Ohio Supreme Court's Board of Grievances and Discipline; Children's Hospital; the Worthington Untied

RESOLUTIONS IN MEMORIAM (contd)

Madison H. Scott (contd)

Methodist Children's Home; and Anthem Health Insurance Company of Cincinnati, Ohio. He was the recipient of many awards and honors in the larger community, including the Columbus Bar Association's Liberty Bell Award. He also was recognized for his dedicated service to his *Alma Mater* by his department with a Distinguished Alumnus of Political Science Award and by the University with a Distinguished Alumnus Award.

On behalf of the University, the Board of Trustees sends deepest condolences to the family and friends of Madison Hensley Scott for their loss. He will long be remembered for his enthusiasm, loyalty, and dedication to this University and will be sadly missed by his many friends and colleagues.

It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Virginia E. Yagello

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 1996, of Virginia E. Yagello, Professor Emeritus in the University Libraries.

Virginia Yagello was born September 10, 1919, in Cleveland, Ohio. She received the B.A. in History and German from Western Reserve University, Cleveland, in 1944 and an M.L.S. (master's degree in library science) from Carnegie Library School, Pittsburgh, in 1950.

Professor Yagello had been associated in the library field for thirty-eight years of which twenty-seven were at The Ohio State University. Before joining The Ohio State University Libraries in 1961, she was a Special Services Librarian, Department of Army, serving in Europe from 1954-1961. Prior to this service she was a Young Adult Librarian, 1950-1954 at the Enoch Pratt Free Library, Baltimore, Maryland. From 1961 to 1963 she was the Assistant to the Head of Department Libraries. In 1963 she became Head, Chemistry Library and in 1967 added Head, Physics Library. As head of each of these libraries she was responsible for the collection's growth of over one hundred percent in each of the libraries.

In addition to her administrative responsibilities, Professor Yagello was very active in many professional organizations. She gained a national reputation with her work in the Special Libraries Association. In 1973-74 she was elected as Vice Chairperson and Chairperson, Chemistry Division, S.L.A. In May 1977 she was elected to the Board of Directors, and served as Chair of the Associate Division Cabinet.

Professor Yagello's research and publication activities included over 20 articles, 30 plus book reviews, and a Guide to the Literature on Chemical Engineering.

On behalf of the University, the Board of Trustees expresses to the family of Virginia Yagello its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call on Dr. John Hall to give us an update on the Research Foundation Report.

RESEARCH FOUNDATION REPORT (contd)

Dr. John Hall:

Thank you. A copy of the report of the May 1996 Grants and Contracts of The Ohio State University Research Foundation was previously provided to each of the members of the Board. Under Tab 1, you will notice that expenditures from external sources are below last year by 5.3 percent, for a total of \$148.4 million through May 31, 1996. Awards for the year are in excess of \$145 million. This is 7 percent below the July to May time period last year.

A summary of the award totals is given in the second section of this report. At Tab 3, we have highlighted five projects that cover a broad range of scholarly research. Professor Jonathan Young and colleagues have received an award of \$484,900 to first set up the speed control and steering systems in the test vehicle, and then to study such things as integration of front- and side-looking radar, radar construction, and speed and headway control design.

The College of Food, Agricultural, and Environmental Sciences received \$396,250 from the W.K. Kellogg Foundation for Phase II of Project Reinvent. Professors Diane Birckbichler and Galal Walker received \$310,000 from the Department of Education to develop pathways to advance language competencies, especially in less commonly taught languages. Professors Lonnie Thompson and Ellen Thompson have received \$299,000 from the National Aeronautics and Space Administration to continue a Paleoclimate Study of the High Russian Arctic.

Listed in Tab 4 is a complete list of new awards received in May. This concludes my report.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-9

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

I am pleased to report that the Student Affairs Committee is very supportive of the proposed allocation of the one percent tuition set-aside. Allocation of the set-aside has clearly been a symbolic issue for this University.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

When over 70 percent of the set-aside is allocated toward CUE initiatives, I think that this administration is making a powerful statement to students. It is a statement that clearly demonstrates a responsiveness to those issues and concerns of students here at The Ohio State University, although I hope that this allocation of set-aside dollars reflects this University's on-going commitment to support the CUE proposals. At Ohio State, the student is the consumer.

Yesterday we discussed how value-sensitive consumers are. It is services such as academic advising, career counseling, and student programming that have a direct impact on the student experience at Ohio State. The idea of a student experience must not be taken lightly, for it is the quality of this experience that is reflected in Ohio State's retention rate. Thus, it is vitally important that we respond to both the academic and non-instructional needs of all of our students. One might argue that one of the major indications of this University's success is the type of graduates that we produce, and it is the value added to a student during their career at Ohio State, both inside and outside of the classroom, that shapes our graduates.

I would also like to take this opportunity to commend Provost Sisson and Vice Presidents Shkurti and Williams for their commitment in soliciting student input during the allocation process of the one percent set-aside. I believe that the increased level of student input concerning the set-aside allowed this University to be more accountable to the students. That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you. As you know -- and it should be said publicly -- the notion of the students having primacy in our minds as Trustees is an important issue. The set-aside -- and the students' input and seeing themselves as being satisfied customers, and us being responsive to them -- is important. I hope that message is going both ways -- the good news to us and, hopefully, our concerns to them.

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FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier today and we heard several reports including the Endowment Report, the Equity Portfolio Comparisons, and the West District Plan. I would now like to call upon OSU's man for all seasons, David Williams, who will provide us with an update on Campus Partners.

CAMPUS PARTNERS UPDATE

Mr. David Williams:

Thank you. I apologize for those who have already heard some of this, but I am going to give an update on Campus Partners. In your packets, you will find a very large document entitled, "University Neighborhoods Revitalization Plan." Now first I want to make it very clear this is nothing more than a plan. It is a document. There are actually disclaimers in it. It does not suggest that any of this, or all of this, will be done. This is just a beginning phase.

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

In one aspect we have completed phase one, we now have a plan. We have looked at things. We have seen what we think is wrong, and we have now come up with a number of recommendations that we can look at.

The highlights of that plan are as follows. It is something that we started 18 months ago and we have now finished phase one. We knew that if we were serious about our involvement in the neighborhoods east and south of us, that it would be a long haul, and we were prepared that it would take a number of months to just do the planning. In that there are over 250 policies and recommendations that we have looked at and we have come out with, the length of the document and the length of time is a clear reflection of the significant community and student input balanced with the consulting team's strongest recommendations.

I want to go back and stress that significant community and student input. Part of the reason why we have taken the long period of time that we have, and the document is so large and comprehensive, is because even when we got to what we considered our final draft -- our final draft became a final, final, final draft. We kept going back and making sure that we had as much buy-in in this process as we could.

In addition, as we were going through this, we had the great advantage of having two other individuals who -- because of their commitment and their affection for Ohio State and the community -- basically gave us recommendations and input that we did not have to pay for. They were consultants, but we didn't have to pay them. They were Dr. Gerald McCue, former dean of the College of Architecture at Harvard, and Robert Larson, a senior official for Taubman Realty Group, an international development company, and vice president for Urban Land Institute. And from them we got a lot of positive recommendations -- even up to this final document -- things that we are going to try to incorporate in this.

This whole process was finally structured around six core values -- this is what we are trying to funnel everything through -- and these values are as follows: a model for University community relationships; a place of pride; culture and socio-economic diversity; a neighborhood of choice; demonstrated new leadership; and active participation of individuals and agencies. Based on those six core values and all of the input, we have a number of recommendations and that can be divided into eight areas. I want to just first tell you the eight areas and then concentrate on three for the moment. They are: planning and land use; commercial market; residential market; safety and law enforcement; human services; public service; code enforcement; and transportation and parking.

Now there is a role for Ohio State in each of those eight areas. Let me just talk about three areas, because those would be areas where Ohio State would have to play a major part. The first area is the commercial market. Some recommendations are: the potential redevelopment of the south campus bar area as an urban retail and entertainment center; to create incentives to redevelop neighborhood commercial sites; and to create a High Street special improvement district.

The second area is the residential market. We would have things like: tiered staff and faculty housing incentives to stabilize and improve the neighborhood; active upgrading of the quality of student housing by removing problem properties through public/private partnerships or direct intervention and the creation of a Property Owners Association for maintenance; and property management training and resident advisor programs in east, south, and north campus areas.

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

The third area is human services -- to take a community of education as a central theme -- and this is where our Campus Collaborative initiative becomes so important.

We would try to increase the involvement of faculty, staff, students, and community members through teaching, research grants, and community service opportunities. They would be involved with such initiatives as how we improve the neighborhood schools via teaching, training and technology, employment training, and job creation for the area through extension services. We would also try to improve the student quality of life through community involvement and better service and facilities off campus.

If you look at those three areas, what we have come up with is basically four key points of priorities for the University that we are going to try to explore. The first key point of priority is the housing for faculty and staff. We are all in agreement, all of our partners, that one key thing that is going to have to happen to improve that area is home ownership. So the University needs to be very serious and aggressive about whether or not and how we can plan some incentive programs to try to get faculty and staff to move into and live in the neighborhood.

The second key point of priority is housing for students. We went into this project because we were concerned about our students, we were concerned about their safety, and the housing opportunities. So how do we create quality, affordable housing for our students in the area?

The third key point of priority is commercial development. What do we need to do, if anything, to change the commercial outlook on High Street? Do we want it the way it is? If not, what things do we need to do and how we need to go about changing that?

And the fourth key point of priority is the human services piece. This, once again, goes back to the Campus Collaborative, through the leadership of Dean Nancy Zimpher. How will we involve our faculty and staff in doing the things that Ohio State does so well, but concentrating some of that in the area of our neighbors?

Who has approved the plan so far? One of the things that is very important to us is that this plan has a lot of buy-in, and so we have at least five groups that have already unanimously voted to either accept, endorse or approve the plan. The five groups are: the University Area Commission; the University Community Business Association; obviously, the Campus Partners Board of Trustees -- a number of people in this room are on that board; the Columbus Development Commission; and the Columbus Historical Resource Commission. At some point in time we would like -- not today, but in the future -- this body to approve, accept or endorse the plan. We will also be going to the Columbus City Council in early fall for the same sort of thing.

One other important thing is the partners. This is a partnership. I think when we started this we thought about Ohio State and the City of Columbus. We learned very quickly, as we should have, that there was a third major partner, that was the community. So right off the bat we had the City of Columbus, Ohio State, and the community as partners. There are other people in agencies that have joined on already who have said, "We are partners and we understand we haven't got the implementation, but wherever we go, we will be a part of this." There are groups like the Columbus Foundation, who has already given us two grants to do some of the work that we have been doing.

Private developers are another group. We have had three or four private developers who have already indicated interest and have submitted to us ideas of things that

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

they could do in this area. We also have major property owners as partners. One of the recent things that we have done is we have just concluded our first meeting with Flowers Industry. Flowers Industry just recently bought the Big Bear Bakery and they have come to us and said, "We are now in this neighborhood, we want to work with all of you to make that facility the sort of facility that we want to have in this area."

As I said, the University Community Business Association, a number of local businesses, many individual homeowners, long-term renters, the University Area Commission, neighborhood-based associations and agencies, and the U.S. Department of Housing and Urban Development have indicated to us that they would like to be a part in two of our efforts. The Campus Collaborative can help us in that. Through that, there is a great program called, "University Partnerships/University Links," and four HUD Offices around the country have been designated as demonstration sites. Columbus is one demonstration site, and Columbus is actually the only non-regional office. This will provide a link for us to get money from HUD through the University Partnership Program. The other way that they would like to be helpful is in our faculty/staff incentive program. They can help us get to the point of doing some sort of creative financing so that we can offer incentives for faculty and staff to live in the area.

The U.S. Department of Justice is also a partner. We have just signed an agreement where we are a part of what is called the "Weed Debatement Program," that is sponsored by the United States Department of Justice in this area.

There are a lot of next steps that we have to do, but I think there are two very important ones. One is that we are at a point where we have to appoint a new president for Campus Partners. I am happy to say that we hope to have that done by the end of August. We've been working very, very hard, and we really believe that we will have this done, not by the end of August, but actually by the end of July. We have narrowed the field down to four people. The Campus Partners Board has interviewed all four, and we are waiting for the President and the Mayor to interview them next week. We hope to have a decision within ten days.

The second important step after that is to develop the implementation strategy. That is the next major step. How do we go out and pick what limited amount of key projects we are going to focus on, on what I call the first stage of implementation? That is what we plan to do over the next two to three months.

Finally, let me talk about some of the things that have already been done. In this 18-month period of planning, some things have improved already: increased street sweeping and increased trash pick-up in the area. The Safety Committee of Campus Partners has been working both with our police and the City police to try to put a presence in the area. We were hoping very much that the City police would put one of their substations in there. They have not agreed to do that as of yet, but we do have a presence with our police who have a substation over in that area.

We have moved our Off-campus Student Services Office, which services students who live off campus. It was in the Union, but we have now moved it off campus, to an area where many of our students live. This office provides all sorts of services, including: how to help you with a landlord if you are having a problem, to how to pick a place to live. We hope to get to a point, too -- in conjunction with Campus Collaboratives -- to have tutorial services, computer services, all sorts of things. Human Resources, through Linda Tom, has already set up an employment office in the area. And, finally, I think, one of the biggest things that has come out of the

CAMPUS PARTNERS UPDATE (contd)

Mr. Williams: (contd)

Campus Collaborative -- through the leadership of Nancy Zimpher -- is the development of a partnership for technology and education in the Campus Partners' area. This basically has our College of Education working with the Columbus Public Schools in order to improve the quality of the schools in that area.

Mr. Chairman, I submit to you that is where Campus Partners is right now. As I said earlier today, I would like to take the time to thank Steve Sterrett and Joe Williams, both are in the audience. Would you gentlemen please stand?

I think that it should be noted that, in particular, after Mr. Barry Humphries resigned, we were put in a situation where we really had to call on the staff to do a lot more work. I would submit to you that wherever we are and however you feel about it -- and I hope that you feel positive about it -- certainly these two gentlemen have had a lot to do with it. They have spent a lot of time working with people in the community. My pleasure in this is the fact that in the number of projects that I have been involved with, even before coming to Ohio State, I have never seen as much buy-in through the community as in this project. I would suggest that these two gentlemen have a lot to do with that.

Thank you.

BUDGET UPDATE

Provost Richard Sisson:

Mr. Chairman, since my good colleague, Vice President Shkurti -- with whom I have worked very closely in the development of the budget -- made such a brilliant presentation to the Fiscal Affairs and Investments Committee this morning, I think that it would be in the best interest of the Board were I to defer to his articulate tongue, which I hereby do.

Mr. William Shkurti:

Mr. Chairman, with that introduction it is very hard to follow-up appropriately. So what I will do -- since I did give a very intense presentation before the Fiscal Affairs and Investments Committee -- is not go over the details, but simply raise two important points about the budget that I think, for the Board as a whole, are important.

One of the questions that I often get from the Board -- and, I know, Dick does as well -- is "What are our priorities, we seem to be doing a lot of different things?" I think if you look at the budget from the way that it is laid out, it is clear that the priorities fit around the focus of the students in three ways. The first priority is the academic product and the quality of the academic product, because this is first and foremost an academic institution. For a strong academic product, we need a strong faculty. So that was the first planning assumption, objective, and priority in the budget.

But as important as the quality academic product is, it doesn't mean anything if the students aren't here. So the second part of this triangle is the student experience, both in and outside of the classroom. To have a strong academic program and a good student experience in our society in the 1990's, you need some degree of money. Throwing money at these is not the way to do it, but you do need a level of financial support combined with a good academic product and a good student

BUDGET UPDATE (contd)

Mr. Shkurti: (contd)

experience to have the enrollments that provide the opportunity for revenue growth and a good fundraising campaign. This, in turn, then allows resources to be focused back into the quality of the academic product and the student experience. So those are the priorities that the budget is built upon and the three fit upon each other, and the glue that holds it altogether is the focus on the students.

The second major point that I would like to make about the budget is, again, an issue that the Board of Trustees has raised in the past -- and also the Senate Fiscal Committee -- which is that it is important for the administration to run the day-to-day operations of the institution, but we also need to take a strategic view of where we are going on a multi-year basis. In the materials presented to the Board -- at the tail end -- are the multi-year issues involved in this budget, both in terms of what we tried to accomplish last year and the goals for the following year on a broader sense.

Those four general areas are: 1) increasing the University's capability to deal with uncertainty, because we are dealing in a world that is changing much more rapidly than it has in the past; 2) realigning the incentives of the budget process with the academic goals of the institution, so the budget process serves the academic goals not the other way around; 3) making better use of the resources we have, because we will not have -- no matter how much revenue growth we have -- enough to do everything that we need to do; and 4) to align very closely and explicitly the academic planning process and the budgeting process, which we are also trying to do. So we will keep the Board updated on those as the year goes on.

After several years of presenting budget cuts to the Board and to the University, I am delighted to, for the second year in a row, be presenting a balanced budget without across-the-board budget reductions. We hope to take the necessary steps, with your support, to keep doing that in the future.

Mr. Skestos:

Thank you, Mr. Shkurti.

1996-97 CURRENT FUNDS BUDGET

Resolution No. 97-10

Synopsis: The budget for fiscal year 1996-97 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the second year of the 1995-97 biennium; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS an increase of 4 percent in combined General and Instructional Fees for in-state undergraduates was previously approved at the May 3, 1996 meeting; and

WHEREAS an additional increase of 2 percent, for a total of 6 percent, must be approved on a contingent basis in a separate vote; and

WHEREAS the Board is authorized to set the compensation of the President; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1996-97 budget:

1996-97 CURRENT FUNDS BUDGET (contd)

NOW THEREFORE

BE IT RESOLVED, That tuition and fees be increased for in-state undergraduates and all other levels of students as specified in the accompanying materials; and

BE IT FURTHER RESOLVED, That the University's *Current Funds Budget* for fiscal year 1996-97, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the salary increase for President Gee will be 5 percent for fiscal year 1997; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

(See Appendix I for the *Current Funds Budget*, page 49.)

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UNIVERSITY DEVELOPMENT REPORT

Mr. Skestos:

Mr. Chairman, I have several other resolutions to present for the Board's approval this morning. However, first I would like to give a report on the University's Development progress.

The monthly Development Report is in your notebooks and, as you can see, during the period of July/May the University has received \$78.4 million in gift receipts, nearly \$20 million more and a 34 percent increase over the same period one year ago. At our next meeting it appears to be certain that we will be able to report a new all-time record in annual gift support.

The Affirm Thy Friendship Fundraising Campaign also continues to progress nicely. At the end of May, the Campaign total stood at \$394.1 million in gifts, pledges, and planned gifts to the University. This represents achievement of 46 percent toward the \$850 million goal and acquisition of \$112.9 million in gifts, pledges, and planned gifts since the Campaign began on September 28, 1995.

The resolution that is before us this morning is to approve the establishment of three named endowed funds and revisions to four others. I would ask that we would hold off voting on this until I have presented a number of other resolutions.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-11

Synopsis: The report on the receipt of gifts and the summary for May 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of three (3) new named endowed funds and amendments to four (4) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1996 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May

1994-95 Compared to 1995-96

GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	Dollars		
	<u>1994-95</u>	<u>1995-96</u>	<u>%</u>
Individuals:			
Alumni (Current Giving)	\$14,666,313	\$21,433,775	46%
Alumni (From Bequests)	<u>1,379,322</u>	<u>9,908,341</u>	618%
Alumni Total	\$16,045,635	\$31,342,116	95%
Non-Alumni (Current Giving)	\$7,595,627	\$11,595,753	53%
Non-Alumni (From Bequests)	<u>1,899,457</u>	<u>837,043</u>	-56%
Non-Alumni Total	\$9,495,084	\$12,432,796	31%
Individual Total	\$25,540,719	\$43,774,912	71% ^A
Corporations/Corp. Foundations	\$23,734,391	\$24,408,976	3% ^B
Private Foundations	\$7,917,490	\$8,121,124	3% ^C
Associations & Other Organizations	<u>\$1,459,804</u>	<u>\$2,121,307</u>	45% ^D
Total	\$58,652,404	\$78,426,319	34%

NOTES

- A Overall individual giving this year is running 71% ahead of last year for the July-May reporting period. Alumni have given \$15.3 million more during the July-May period this year than last, highlighted by eight gifts of \$1 million or more totaling \$13.3 million. Non-alumni giving is also running about \$3 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is up slightly (3%). Last year there were 507 corporations providing private support of \$10,000 or more (\$17.5 million). This year private support at the \$10,000 level is \$18.8 million (485 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$100,000 more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are up \$700,000 this year for the July-May period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-May (contd)

1994-95 Compared to 1995-96 (contd)

GIFT RECEIPTS BY PURPOSE

<u>Change</u>	Dollars July through May		
	<u>1994-95</u>	<u>1995-96</u>	<u>%</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$14,030,743	\$13,015,442	(7)
Program Support	\$30,414,440	\$45,924,560	51
Student Financial Aid	\$7,040,566	\$9,893,769	41
Annual Funds-Colleges/Departments	\$7,196,767	\$8,308,253	15
Annual Funds-University	<u>\$872,791</u>	<u>\$1,284,295</u>	47
Total	\$58,652,404	\$78,426,319	34

GIFT ADDITIONS TO ENDOWMENT

Dollars July through May		
<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
\$18,059,515	\$28,713,011	59

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The G. Preston Hoff Graduate Fellowship in Chemistry (Graduate School - Graduate Fellowships in Fields of Chemistry)		\$100,000.00	\$100,000.00
The David S. Hunt Scholarship Fund (Merit Scholarships Students from Tuscarawas County)		\$26,171.88	\$26,171.88
The Bloom Family Scholarship Endowment Fund (Scholarships to current or alumni 4-H members from Ashtabula County)	\$15,000.00		\$15,000.00
Total	\$15,000.00	\$126,171.88	\$141,171.88

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Fund

From: The Producers Livestock Association Scholarship Fund
To: The Producers Livestock Association Endowment Fund

Change in Description of Named Endowed Funds

The Paul E. Bates Chemical Engineering Scholarship Fund
Karl V. Taylor Memorial Scholarship Fund in the College of Engineering

THE OHIO STATE UNIVERSITY FOUNDATION

Change in Description of Named Endowed Fund

Schoenbaum Scholars Program Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED FUNDS

The G. Preston Hoff Graduate Fellowship in Chemistry

The G. Preston Hoff Graduate Fellowship in Chemistry was established July 12, 1996, in honor of G. Preston Hoff (B.A. Chemistry '21; M.S. Chemistry '22; Ph.D. Chemistry '25; Honorary Doctorate Science '64) by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of his late wife, Eleanor Hammond Hoff (B.S.H.E. '21).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be assigned to the Graduate School to provide one or more graduate fellowships in fields of chemistry. Selection of the recipient shall be made by the Dean of the Graduate School in consultation with the University Committee on Student Financial Aid. The recipient's title will be "G. Preston Hoff Graduate Fellow."

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations of the Dean of the Graduate School or appropriate administrative officials of the University who are then directly responsible for graduate student education in order to carry out the desire of the donor.

\$100,000.00

The David S. Hunt Scholarship Fund

The David S. Hunt Scholarship Fund was established July 12, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Fern E. Hunt (B.S.H.E. '48, M.S. Human Ecology '54, Ph.D. Human Ecology '65) Columbus, Ohio, in memory of her husband, David S. Hunt (B.S.Ed. '45).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The David S. Hunt Scholarship Fund (contd)

The annual income shall be used to provide funding for academic merit scholarships to undergraduate students with a preference for students from Tuscarawas County, Ohio. Award decisions shall be made in consultation with the respective high school guidance counselors by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$26,171.88

The Bloom Family Scholarship Endowment Fund

The Bloom Family Scholarship Endowment Fund was established July 12, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Clifford M. Eldredge (B.S. Physical Therapy 1965; M.S. Allied Medical Professions 1971) and Janis Bloom Eldredge (B.S.Ed. '70), in memory of George "Wally" and Ina Bloom.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more annual scholarships to an entering freshman at The Ohio State University. Applicants for this scholarship shall be 4-H members, either current or alumni, and current residents of Ashtabula County, Ohio. Excess income shall accrue to the principal balance until such interest is sufficient to award an additional scholarship of a like amount, under the same conditions. In the event there is no qualified applicant, unused interest shall accrue to the principal balance. The beneficiaries and the number of scholarships are to be determined by a committee of, or approved by, the Ashtabula County 4-H Advisory Committee in consultation with Clifford and Janis Eldredge or their designee, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendation from the appropriate administrative official of the University who is the Director for the OSU Extension, 4-H Youth Development, in consultation with a committee representing the local 4-H donors.

\$15,000.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Producers Livestock Association Endowment Fund

The Producers Livestock Association Scholarship Fund was established on September 2, 1971 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Producers Livestock Association, Columbus. The name and description were changed July 12, 1996.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND (contd)

The Producers Livestock Association Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment fund shall be used to support the Ohio LEAD Program in Concert with the College of Food, Agricultural, and Environmental Sciences on an annual basis.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President and Dean, College of Food, Agricultural, and Environmental Sciences in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED FUNDS

The Paul E. Bates Chemical Engineering Scholarship Fund

The Paul E. Bates Chemical Engineering Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Paul E. Bates (B. Ch.E. '49) of Woodlawn, Ohio. The fund's guidelines were revised at the request of the donor July 12, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to worthy and deserving Chemical Engineering students who have demonstrated promise of academic achievement. Preference will be given as follows: 1) African-American graduates of Columbus (OH) East High School; 2) African-American graduates of Cincinnati (OH) Princeton High School who are Woodlawn, Ohio, residents; and 3) other African Americans. The award recipients shall be selected by the Chairperson of the Department of Chemical Engineering in consultation with the University Committee on Student Financial Aid. The award is renewable. The Chemical Engineering department chairperson will reinvest all unused annual earnings into the principal before the end of each year. The department chairperson also is expected to communicate yearly with the donor regarding the Bates Scholarship program and its scholars.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of Engineering in order to carry out the desire of the donor.

Karl V. Taylor Memorial Scholarship Fund in the College of Engineering

The Karl V. Taylor Memorial Scholarship Fund in the College of Engineering was established November 2, 1984, by the Board of Trustees of The Ohio State University with a gift from Ruby Byers Taylor (B.A. Political Science '35) in memory of her husband Karl V. Taylor (B.C.E. '29; M.S. Civil Engineering '32). The fund's description was revised at the request of Mrs. Taylor and approved by the Board of Trustees July 12, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS (contd)

Karl V. Taylor Memorial Scholarship Fund in the College of Engineering (contd)

The annual income shall be used to provide annual scholarships to outstanding Civil Engineering graduate and undergraduate students. Preference will be given to students preparing for careers as Geotechnical Engineers. Selection will be based upon academic performance in Geotechnical Engineering courses. Recipients will be named annually, but may be eligible to compete for renewal as Karl V. Taylor Scholars. Selection will be made by the Chairperson of the Department of Civil and Environmental Engineering and Geodetic Science in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate official of the University who is then responsible for Civil Engineering education in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

CHANGE IN DESCRIPTION OF NAMED FUND

Schoenbaum Scholars Program Fund

The Schoenbaum Scholars Program Fund was established April 7, 1989, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for The Ohio State University College of Education and The Max M. Fisher College of Business. The fund was revised July 12, 1996.

Income provided by the Foundation shall be used for scholarships for students entering or intending to enter, or enrolled in the College of Education or The Max M. Fisher College of Business.

The following criteria shall be in effect for Schoenbaum Scholars in The Max M. Fisher College of Business:

1. Selection to begin with freshmen in the fall of 1989;
2. The scholarship will provide tuition, room and books;
3. Each year following 1989, additional students will be selected until scholars at the freshmen, sophomore, junior, and senior levels are supported;
4. Recipients will be selected through a formula based on test scores and/or high school rank;
5. Students should show a demonstrated financial need;
6. Selected students entering as freshmen will be eligible for renewal of the scholarships provided they maintain a grade point average of 3.0 or with appeal to the financial aid committee;
7. Selected students should show a potential for success as measured by academic record, extra-curricular activities, work experience and other experiences;

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

CHANGE IN DESCRIPTION OF NAMED FUND (contd)

Schoenbaum Scholars Program Fund (contd)

8. Selection of the recipients will be made by the University Committee on Student Financial Aid and, when appropriate, upon recommendation of the Dean of The Max M. Fisher College of Business.

The following criteria shall be in effect for Schoenbaum Scholars in the College of Education:

1. Recipients shall be graduate students who desire to become teachers and who are seeking teaching certification/licensure in the College of Education;
2. The scholarships shall provide tuition and a stipend for books, based on the University formula for book expense, for five quarters;
3. Students should show a demonstrated financial need;
4. Students should show potential for success based on undergraduate grades and experience, volunteer and/or paid, with children;
5. First preference shall be given to students from groups under represented in the teaching profession;
6. Selection of the recipients will be made by the University Committee on Student Financial Aid in consultation with the Dean of the College of Education.

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 97-12

Synopsis: Reaffirmation of the Board of Trustees Resolution No. 96-17 (July 7, 1995), which authorized designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, insurance, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES (contd)**

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn or endorsed by the University.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN BUSINESS**

Resolution No. 97-13

Synopsis: Authorization to continue with a computer laboratory fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with the improvements already made; and

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That the Fisher College of Business is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Beginning Autumn Quarter 1996 full-time undergraduate majors (12 credit hours or more) will be assessed \$85 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$7 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Business computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN ENGINEERING**

Resolution No. 97-14

Synopsis: Authorization to continue with a computer laboratory fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made and a desire for increased staff support; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information sciences in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee and to expand services to include additional staff in labs. Beginning Autumn Quarter 1996 full-time undergraduate majors (12 credit hours or more) will be assessed \$110 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$9 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years the computing fee will be limited to 15 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

ARMS PROJECT - PHASE IVA

Resolution No. 97-15

Synopsis: A vote to approve completion of Phase IVA of the ARMS Project is proposed.

WHEREAS Phase III of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at it February 1, 1996 meeting has been successfully completed; and

ARMS PROJECT - PHASE IVA (contd)

WHEREAS completion of Phase IVA has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase IVA of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$6 million; and

BE IT FURTHER RESOLVED, That the University will report back to this Board on November 1, 1996 for authorization to proceed with the remainder of Phase IV.

(See Appendix II for background information, page 101.)

FORMATION OF THE OHIO HEALTH ALLIANCE

Resolution No. 97-16

Synopsis: Approval for The Ohio State University to join and participate in a not-for-profit corporation, Ohio Health Alliance, for the purpose of developing and delivering a new Medicare Choices program is proposed.

WHEREAS participation in the Medicare program to the fullest extent possible is necessary to the teaching, research, and service missions of The Ohio State University; and

WHEREAS a joint collaboration between U.S. Health and The Ohio State University in developing a new Medicare managed care program, Medicare Choices, will allow for the creation of a more attractive, efficient, and comprehensive program of services to seniors; and

WHEREAS The Ohio State University Medical Center and the Board of Trustees have determined that the funds to be used to support such a managed care program will be fair consideration for the value and benefits received by the University; and

WHEREAS The Ohio State University Hospitals Board recommends that the best way to implement this new Medicare program is to join with the U.S. Health in the formation of a new non-profit corporation, the Ohio Health Alliance:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes and endorses the establishment of and participation in the Ohio Health Alliance, a non-profit corporation, under Chapter 1702 of the Ohio Revised Code for the purpose of better providing for the health and welfare of the people of the State of Ohio by enhancing the availability, efficiency, and economy of hospital facilities and services, including to plan and develop the Medicare Choices product; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by the President, anyone or more of the officers and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of the corporation and/or as directors, officers, employees, and agents of the corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which officers and employees of the University now are, or hereafter may be, entitled; and

FORMATION OF THE OHIO HEALTH ALLIANCE (contd)

BE IT FURTHER RESOLVED, That the University is authorized to enter into an agreement with Ohio Health Alliance and to spend up to \$1 million from University Hospitals funds for the purpose of developing and implementing the Medicare Choices program.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS
AND CONSTRUCTION MANAGER**

Resolution No. 97-17

OHIO STADIUM

Synopsis: Authorization to employ architectural/engineering and construction manager firms for the Ohio Stadium project is proposed.

WHEREAS the University has commissioned a feasibility study, undertaken in concert with the Master Plan, to provide options for renovation and expansion of the existing Ohio Stadium; and

WHEREAS this study has provided numerous options with the associated estimated costs to provide additional seating capacity, improve sight lines, meet new code requirements, and address major deferred maintenance needs of the facility; and

WHEREAS the University now desires to proceed with the employment of a design firm to investigate the options of major renovation versus new construction, verify cost estimates, develop a program of requirements for a major renovation program, and perform the preliminary schematic design based on this assessment; and

WHEREAS the relocation of the Jesse Owens Track is an integral part of this project and its cost is included in the Stadium renovation cost estimates, but it will be performed under separate contracts, and the University will present this separate project to the Board for consideration at an upcoming meeting; and

WHEREAS the program of requirements, preliminary design, and associated cost estimates will be reviewed and approved by the University before granting authorization to proceed with further phases of design; and

WHEREAS the anticipated cost of the program of requirements and preliminary design is estimated at \$1.5 million to \$2 million, with funding provided through University bond proceeds, with the debt service being paid by the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering and construction manager firms as necessary for the Ohio Stadium project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to proceed with preliminary design and cost estimated with a report to be made to this Board before the selected firms are authorized to proceed with any design work beyond the preliminary design phase.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-18

**UNIVERSITY AIRPORT 1996 IMPROVEMENTS
DOAN HALL - ENDOSCOPY AND PERIPHERAL VASCULAR LAB
FISHER COLLEGE OF BUSINESS PHASE I**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the University Airport 1996 Improvements and accept the report of award of contracts and establishment of contingency funds for the Doan Hall - Endoscopy and Peripheral Vascular Lab and Fisher College of Business Phase I projects.

WHEREAS the University Airport desires to proceed with the extension of runway 5 by 170 feet in accordance with the Airport Master Plan previously approved by this Board; and

WHEREAS the total estimated project cost is \$200,000 and the total estimated construction cost is \$150,000, with funding provided by an FAA Grant (\$180,000) and the Department of Aviation (\$20,000); and

WHEREAS resolutions adopted by the Board of Trustees on December 1, 1995 and February 2, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Doan Hall - Endoscopy Suite and Peripheral Vascular Lab.

This project renovates approximately 3,000 square feet of space on the second floor of Doan Hall to relocate the Peripheral Vascular Lab and expand cardiology services in the adjacent area and renovates approximately 3,300 square feet of space on the second floor north wing of the Endoscopy Suite to increase patient privacy, improve operating efficiency, and generally upgrade the facility. The total project cost is \$1,021,010; funding is provided by University Hospitals. The completion date is January, 1997. The contracts awarded are as follows:

General Contract:	Miles McClellan, Columbus, Ohio
Amount:	\$357,000
Estimate:	\$435,000
Plumbing Contract:	Mandeville/Croson (AJV), Columbus, Ohio
Amount:	\$101,489
Estimate:	\$154,000
HVAC Contract:	Mandeville/Croson (AJV), Columbus, Ohio
Amount:	\$129,500
Estimate:	\$171,800

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS (contd)**

Doan Hall - Endoscopy Suite and Peripheral Vascular Lab. (contd)

Electric Contract:	Eastmoor Electric, Columbus, Ohio
Amount:	\$202,000 +
Estimate:	\$133,750
Total All Contracts:	\$789,989
Contingency Allowance:	\$78,997
Total Project Cost:	\$1,021,010

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Fisher College of Business Phase I

This project constructs the first phase of a new complex to house the functions of the Fisher College of Business. The complex will consist of six buildings containing offices, classrooms, an auditorium, library, computing facilities, and executive education. This first phase of the project constructs the College and Graduate Program Buildings and provide the infrastructure that includes the additional chiller plant capacity in the McCracken Power Plant to service this new complex. The total Phase I project cost is \$49,543,674; funding is provided by House Bill 904 (\$2,630,000), House Bill 790 (\$27,465,000), Department of Physical Facilities (\$314,715) and gifts (\$19,133,959). The estimated completion date is February, 1998. The contracts awarded are as follows:

General Contract:	Danis Building Construction Co., Dayton, Ohio
Amount:	\$24,659,000 *
Estimate:	\$24,138,490 *
Plumbing Contract:	Teepe River City Mechanical, Cincinnati, Ohio
Amount:	\$988,000
Estimate:	\$1,171,700
HVAC Contract:	Kirk Williams Co., Grove City, Ohio
Amount:	\$6,132,000 *
Estimate:	\$6,850,800 *
Electric Contract:	Buckeye Electric Company, Dayton, Ohio
Amount:	\$5,073,300 *
Estimate:	\$5,120,800 *
Total Construction Contracts:	\$36,872,300 *

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS (contd)**

Fisher College of Business Phase I (contd)

Contingency Allowance: \$1,843,314

Total Phase I Project Cost: \$49,543,674

+The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the University Airport 1996 Improvements project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the University Airport 1996 Improvements project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Doan Hall - Endoscopy and Peripheral Vascular Lab and Fisher College of Business Phase I projects are hereby accepted.

(See Appendix III for maps, page 107.)

PURCHASE OF REAL PROPERTY

Resolution No. 97-19

225 WEST TENTH AVENUE, COLUMBUS, OHIO

Synopsis: Authorization to purchase improved real property at 225 West Tenth Avenue in Columbus, Ohio is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 225 West Tenth Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$130,000 to \$135,000, and the owners, Fred Neuenschwander and June Loving, of Columbus, have offered to sell the property to the University at a price of \$135,000; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from the University's land purchase account, to be repaid from net receipts from operation of the property:

NOW THEREFORE

PURCHASE OF REAL PROPERTY (contd)

225 WEST TENTH AVENUE, COLUMBUS, OHIO (contd)

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 225 West Tenth Avenue at a price not to exceed \$135,000, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix IV for background information and map, page 111.)

SALE OF REAL PROPERTY

Resolution No. 97-20

189 ACRES OF THE KAGAY FARM
2809 GEORGESVILLE-WRIGHTSVILLE ROAD, PLEASANT TOWNSHIP
FRANKLIN COUNTY, OHIO

Synopsis: Authorization to sell the remaining parcels of property at the Kagay Farm is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 189 acres of farmland located at 2809 Georgesville-Wrightsville Road in Pleasant Township, Franklin County, Ohio, as the result of a distribution from a unitrust agreement between the late Edmund M. Kagay and the Treasurer of The Ohio State University as Trustee; and

WHEREAS the appraised value of this property is \$265,000; and

WHEREAS Robert and Susan Morton, of Georgesville, Ohio, have offered to purchase approximately one acre with a pole barn at a price of \$18,000 and James Phillippi, of Columbus, Ohio, have offered to purchase the remaining approximately 188 acres at a price of \$1,525 per acre for a total price of approximately \$286,700, resulting in total proceeds of \$304,700 from these two sales; and

WHEREAS Mr. Kagay's wishes were that the net proceeds from the unitrust assets be used to support scholarships for University students studying languages; and

WHEREAS the appropriate University offices have determined that these sales of property are in the best interest of the University, and it is the desire of this Board to accept these offers and sell all of the University's right, title, and interest in these parcels of property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to sell all of the University's right, title, and interest in approximately one acre of this property to Robert and Susan Morton at a price of \$18,000.00 and to sell all of the University's right, title, and interest in approximately 188 acres of this property to James Phillippi at a price of \$1,525 per acre for a total price of approximately \$286,700, with both sales to be upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix V for background information and map, page 113.)

ACCEPTANCE OF THE TRANSFER OF REAL PROPERTY

Resolution No. 97-21

CAMP COOPER, GREENE COUNTY, OHIO

Synopsis: Authorization to accept the administrative transfer of the real property known as Camp Cooper in Greene County, Ohio, is proposed.

WHEREAS The Ohio State University owns Camp Clifton, a camp located in Greene County, Ohio, and operated for the University Extension's 4-H Program by the self-supporting, nonprofit 4-H Camp Clifton Corporation, under accreditation from the American Camping Association; and

WHEREAS a State task force recommended that Camp Cooper, a camp facility located to the west of Camp Clifton, and under the management of the Ohio Veterans' Children's Home, be transferred to The Ohio State University to be similarly operated as a 4-H camp by the Camp Clifton Corporation; and

WHEREAS Amended Substitute Senate Bill 310, enacted by the 121st General Assembly authorizes the transfer of this property to the University for this purpose; and

WHEREAS this transfer will enable the University Extension's 4-H Program to enhance its successful educational camping experiences for 4-H members and other youth, will allow for expanded programming, and will relieve overcrowding at the present Camp Clifton; and

WHEREAS the appropriate University offices have recommended that the University accept this transfer of property:

NOW THEREFORE

BE IT RESOLVED, That in accordance with the provisions of Amended Substitute Senate Bill 310, enacted by the 121st General Assembly, the Board of Trustees of The Ohio State University hereby accepts the transfer of the real property known as Camp Cooper in Greene County, Ohio, with title to be held in the name of the State of Ohio for the use of The Ohio State University.

(See Appendix VI for background information and maps, page 115.)

TRANSFER OF BUILDING

Resolution No. 97-22

2090 KENNY ROAD

Synopsis: Authorization to transfer the building located at 2090 Kenny Road in Columbus, Ohio from the University Endowment to the University's General Fund at a cost of \$1,427,500 is proposed.

WHEREAS The Ohio State University has a need for additional academic support space in the north academic core of the campus to relocate the occupants of the Public Safety Building which will be demolished as part of the Tuttle Parking Garage expansion project; and

WHEREAS the building and land improvements at 2090 Kenny Road is held as a part of the University Endowment and, based on appraisals, has a value of \$1,427,500; and

WHEREAS funds to cover the cost of transferring this building from the Endowment will be provided from University General Funds; and

TRANSFER OF BUILDING (contd)

2090 KENNY ROAD (contd)

WHEREAS the appropriate University offices have recommended that this building be transferred from the Endowment to the General Fund to meet a variety of space needs:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Finance be authorized to transfer the building located at 2090 Kenny Road from the University Endowment to the University General Fund at a price of \$1,427,500, upon such terms and conditions as are deemed to be mutually beneficial to the University Endowment and the University General Fund.

(See Appendix VII for background information and map, page 119.)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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LEASE OF REAL PROPERTY

Resolution No. 97-23

ATI/OARDC APARTMENT VILLAGE, WOOSTER, OHIO

Synopsis: Authorization to lease of approximately 12 acres of unimproved land in Wooster, Ohio, to facilitate the construction of residential facilities at ATI/OARDC through the use of a long-term lease/lease-back contract.

WHEREAS the University's Agricultural Technical Institute and Ohio Agricultural Research and Development Center in Wooster have a need for on-campus residential housing; and

WHEREAS the University prepared a program of requirements for a project to provide 118 apartment units to meet this joint need and established a budget of \$7,250,000 for the project; and

WHEREAS the University solicited competitive proposals through the Office of the University Architect and Physical Planning to select a developer to design, finance, and construct the project; and

WHEREAS the University has determined that the lowest and best proposal has been submitted by the Zaremba Group, Inc., to build the facilities for \$6,527,690 and to finance them through certificates of participation; and

WHEREAS the University and Zaremba desire to enter into a 20-year lease/lease-back contract to undertake this project; and

WHEREAS Chapter 3345 of the Ohio Revised Code authorizes the University to enter into long-term lease/lease-back contracts for housing facilities, and the University has determined that this project is the best way to provide the desired facilities at the lowest cost:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to enter into a long-term lease/lease-back contract not to exceed 20 years with Zaremba Group, Inc., for the design and construction of the proposed ATI/OARDC apartment village and to execute such other documents as are necessary for this project.

LEASE OF REAL PROPERTY (contd)

ATI/OARDC APARTMENT VILLAGE, WOOSTER, OHIO (contd)

Upon motion of Mr. Skestos, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Wexner, Shumate, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

(See Appendix VIII for background information and map, page 121.)

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AUTHORIZATION OF MASTER LEASE

Resolution No. 97-24

Synopsis: Authorization to enter into a Master Lease Agreement for the purpose of leasing equipment with an aggregate cost of approximately \$10 million for use by various departments of the University, is proposed.

WHEREAS the Office of the Treasurer and the Purchasing Department have concluded that tax-exempt leasing by The Ohio State University is an advantageous form of financing the acquisition of certain equipment for use by various departments of the University; and

WHEREAS the Office of the Treasurer desires to propose cost effective options for the leasing of equipment by various departments of the University; and

WHEREAS the Office of the Treasurer and the Purchasing Department have heretofore issued to leasing companies and other financial institutions Requests for Proposal with respect to such leasing program; and

WHEREAS to carry out the foregoing purposes, the University has selected Banc One Leasing Corp. (the "Lessor"), Columbus, Ohio, and has negotiated a Master Lease Agreement dated as of July 15, 1996, with said Lessor providing for acquisition and use under the Master Lease Agreement of various equipment:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer be, and he hereby is, authorized and directed to enter into a Master Lease Agreement dated as of July 15, 1996, by and between the aforesaid Lessor and this University and, in consultation with legal counsel, to execute and deliver such other certificates, instruments and other documents, as are necessary or desirable to carry out the tax-exempt leasing program for the equipment mentioned above in an amount not to exceed \$10 million during the term of said Master Lease Agreement. This resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Skestos, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Wexner, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido, and an abstention cast by Mr. Shumate.

(See Appendix IX for background information, page 123.)

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LEASE OF LAND FOR THE JACK NICKLAUS MUSEUM

Resolution No. 97-25

Synopsis: The Fiscal Affairs and Investments Committee, upon recommendation of the Department of Athletics, recommended the long-term lease of land to Jack Nicklaus Private Operating Foundation, Inc., a non-profit 501(c)(3) tax-exempt organization, for construction and operation of the Jack Nicklaus Museum.

WHEREAS Jack Nicklaus has greatly distinguished himself in every facet of the game of golf and has brought great credit to The Ohio State University where as an undergraduate he played collegiate golf and led the University team to Big Ten Championships in 1960 and 1961 and won the individual Big Ten and NCAA Championships in 1961; and

WHEREAS the University has the opportunity to have the Jack Nicklaus Museum be located on the University's Columbus Campus in the area which includes the Schottenstein Center, the Bill Davis Baseball Stadium and the Woody Hayes Athletic Center; and

WHEREAS the University would lease approximately two acres of undeveloped land along Olentangy River Road to Jack Nicklaus Private Operating Foundation, Inc. for the construction and operation of the Museum facility at the Foundation's sole cost and expense, with a land lease rental rate of \$1.00 per year; and

WHEREAS the Foundation has committed to compensate the University through additional lease payments over the initial 25-year term of the lease for certain development costs associated with displaced parking in the area of the Museum site; and

WHEREAS design of the Museum facility would be subject to University review and approval and the Museum facility would revert to University ownership after the initial and renewal lease terms; and

WHEREAS the Museum will provide internships and/or employment opportunities for University students and provide exhibit space for a University developed display reflecting the turf management program of the College of Food, Agricultural and Environmental Sciences, and the University's collegiate golf program; and

WHEREAS the appropriate University offices have determined that this long-term lease is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to negotiate and enter into a long-term lease for the leasing of approximately two acres to Jack Nicklaus Private Operating Foundation, Inc. for construction and operation of the Jack Nicklaus Museum upon such terms and conditions as are deemed to be in the best interest of the University, subject to final review by the Board of Trustees.

Upon motion of Mr. Skestos, seconded by Ms. Longaberger Kaido, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Wexner, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido, and an abstention cast by Mr. Shumate.

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July 12, 1996 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, September 13, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Maureen T. Sharkey
Acting Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 13, 1996

The Board of Trustees met at its regular monthly meeting on Friday, September 13, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 13, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on September 13, 1996, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark E. Berkman.

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ELECTION OF SECRETARY

Resolution No. 97-26

WHEREAS section 3335-1-02, paragraph (B) of the Administrative Code, provides for replacement of Board officers through election:

NOW THEREFORE

BE IT RESOLVED, That pursuant to section 3335-1-02, paragraph (B) of the Administrative Code, William J. Napier is hereby designated as Secretary for the Board of Trustees of The Ohio State University for a term commencing August 29, 1996, and continuing through the May 1997 meeting of the Board and is empowered to act on behalf of this Board.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

Mr. Wexner:

Bill, welcome. You are at work already and, hopefully, you have taken notice that we have perfect attendance.

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PRESIDENT'S REPORT

President Gee:

First of all, Mr. Chairman, let me note that I object strenuously having to sit next to David Brennan! His hat takes up the whole room, and I will have no working space for a whole year. So if my work productivity goes down, we will know what has happened here.

Next, I would join you and all members of the Board and all members of the university family in welcoming Bill Napier back to the university and to this most significant position. In the nearly two weeks that Bill has been here, I can assure you that he has already made an impact. We are honored, Bill, with your presence.

You have on your agenda today the appointment of two deans. Professor Susan Huntington is a distinguished art historian with a specialty in Asian Indian art. She has been acting dean and will continue her effective leadership as Vice Provost for Graduate Studies and Dean of the Graduate School.

Dr. John Schoessler is the Wildermuth Professor of Optometry and was long-time associate dean of the college. After serving in an acting role, he is recommended to be Dean of the College of Optometry which is widely regarded -- and I say this with great pride -- as this nation's finest.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We are delighted that Terry Foegler is taking the leadership of our Campus Partners initiative at this important time. With a plan developed and supported by residents and neighborhood groups, various city agencies, and the university, Campus Partners will continue to serve as the catalyst for improving our neighborhood. Terry brings significant urban planning experience and great energy to this important program.

This month, the university has announced several important honors and awards. We have inaugurated a new program by naming the first group of University Distinguished Lecturers. Professor of Music History Charles Atkinson, the Kimberly Professor of Chemistry Sheldon Shore, and Professor of Mathematics Karl Rubin have been honored with this lectureship.

Each quarter, one of the recipients will present a lecture on a topic of interest to the university community. The lecture by the way will be published. Each recipient is a former winner of the university's Distinguished Scholar Award.

Professor Karl Rubin also has been named a Distinguished University Professor, joining Professor of Geography Larry Brown and Professor of Chemical Engineering L.S. Fan in this honor. Distinguished University Professors are selected competitively and receive \$30,000 over three years to support their academic work. Professor Brown is a former Distinguished Teaching Award winner and Professor Fan is an Outstanding International Faculty Award winner. We are delighted, by the way, and the Provost's joins me in recognizing faculty members who inspire both their students and colleagues with their commitment to academic excellence.

The 1996 William H. Watson, Jr. Memorial Award has been presented to the Reverend Leon Troy, pastor of Second Baptist Church and a member of the Columbus Board of Education. The Watson Award is presented by our University College to those who nurture opportunity and promote equality. Reverend Troy, as we all know, is a committed individual committed to much and with great passion to all that he does and is certainly committed to academic achievement. His leadership has benefitted this university greatly and our community. I congratulate him as do all members of our university family.

The Ohio State University Medical Center was recognized in August by *U.S. News & World Report* as one of "America's Best Hospitals." The magazine singled out programs in endocrinology, gynecology, and rehabilitation as being among the nation's best.

I might note that the Medical Center has expanded its Health For Life community education programs this fall, offering more than 250 classes and programs at more than 20 locations. This year, the Medical Center is teaming up with the College of Food, Agricultural, and Environmental Sciences to present health and wellness programs at the Farm Science Review, which will be next week.

Our first-year medical students participated in a very special program to begin their academic program. A "White Coat Ceremony" was held at which the 200 entering students received their first white coats and took a medical student oath articulating their responsibilities to their patients. Fifty medical schools around the country held such programs for the first time this year, emphasizing medical ethics and responsibility.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We were pleased to host more than one hundred senior development staff members from the Big Ten institutions and the University of Chicago for a three-day conference. By all accounts, our colleagues were dazzled by our faculty, our development team, and other conference presenters. I want especially to thank Trustees Alex Shumate and Tami Longaberger for participating in a very successful meeting. I understand that Jerry May's only contribution was leading the macarena, but other than that he probably did an excellent job!

Since the last meeting of this Board, I testified before the U.S. House of Representatives' Subcommittee on Postsecondary Education, Training, and Life-Long Learning. Speaking on behalf of 17 educational associations and 3,600 colleges and universities across the country, I reminded members of Congress that a college education remains one of America's great bargains.

Sixty percent -- and I want all of you to hear this because this is an extraordinary piece of data -- of all college students -- 9 million people -- face a tuition bill of less than \$3,000. And in terms of public perceptions, tuition is significantly lower than the public thinks it is or should be.

The sensationalized slant on prices in the media often focuses on the most expensive few. But we in higher education -- and certainly at Ohio State -- have an extraordinary story to tell of access and opportunity. I was pleased to tell that story to policy makers and opinion leaders in Congress.

I want to note that we are celebrating the 20th anniversary of the founding of the National Regulatory Research Institute at this university. The NRRI has an international reputation in the regulation of electricity, natural gas, telecommunications, and water. The NRRI employs faculty and graduate students from departments across the university including economics, law, political science, accounting, and engineering.

Finally, Mr. Chairman, I want to note that Ohio State put up some big numbers last weekend in the Stadium. No, I am not just talking about the 70 points scored, I was irritated that we didn't get 77! More than 650 alumni members of our band returned to campus in reunion. As we celebrated the 60th anniversary of Script Ohio, 12 members of the 1936 band who marched in the first script formation, were honored on the field. It was a terrific day. And just yesterday, 125 students were selected for the 1996 band -- reminding us of the scarlet and gray thread that runs from our newest students to our loyal alumni.

Thank you very much, Mr. Chairman, that concludes my report.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

Karen Lee Gallagher was an honor graduate of Ball State University and was working as an X-ray technician when she decided that she wanted to be a doctor. So in 1993, Karen came to The Ohio State University College of Medicine.

As a medical student she worked very hard in the classroom and her grades reflected that, but today we are recognizing her for her dedicated efforts outside the prescribed medical curriculum. In the midst of her second year of med school -- I

STUDENT RECOGNITION AWARD (contd)

Mr. Berkman: (contd)

assume that studying for 26 hours-a-day just didn't keep her busy enough -- Karen decided to put in a great deal of time to co-found the Reach Out Program, a college-wide community service project.

Through the project that she coordinated, OSU med students from all classes were given an opportunity to participate in one or more of the 15 volunteer projects that she organized. From assisting the county health department with immunization records to conducting blood pressure screening in minority neighborhoods, to disinfecting toys at Children's Hospital, it was made very apparent that Ohio State's med students were making a difference in the Columbus community through this program. Karen then represented Ohio State at the national meeting of the American Medical Association, with a poster presentation of the Reach Out Program and won first place for the exhibit.

Karen has received letters of commendation in Obstetrics and Gynecology, Internal Medicine, and General Medicine. She is chair of the Community Service Committee -- her College's -- the American Medical Association, and is a Student Affairs Committee member of the Ohio Academy of Family Practice. She is a free clinic volunteer with the Academy of Medicine and Physicians. In her free time -- what little of it she must have -- she volunteers at Linden McKinley High School as an assistant athletic trainer and enjoys gardening. From what I hear, she has a tomato jungle in her back yard.

Karen you are scholarship, leadership, and service all rolled into one. On behalf of the Board of Trustees of The Ohio State University, I would like to present you with the Student Recognition Award.

Mr. Wexner:

Karen, what an outstanding record of achievement. Congratulations.

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CAMPUS CAMPAIGN PRESENTATION

Mr. Jerry May:

As our leaders come forward and have a seat at the table, I would like to say a couple of things about the Campus Campaign. We thought that you should have an update from time to time on different kinds of leading edge issues that happen to deal with fundraising and development at the University. You should have in front of you now a Campus Campaign Spring Update report which gives you a glimpse of some of the things related to that, and our people today are going to talk with you about that.

The Campus Campaign is a volunteer-driven, morale-raising campaign for current and retired faculty, staff, and perspective graduates. The annual fundraising effort is planned and guided by the Campus Campaign Council, which is made up of faculty and staff. Our fundraising for the campus is an integral part of the University's development program and the Affirm Thy Friendship Campaign. The mission of the program is to educate faculty, staff, and perspective graduates about the University's needs and to nurture philanthropy and encourage participation. Our Campus Campaign is nationally recognized as the leader in evolving faculty and staff, and there is no other university-wide solicitation that is as comprehensive or as productive as the one at The Ohio State University, now 11 years old.

CAMPUS CAMPAIGN PRESENTATION (contd)

Mr. May: (contd)

So in keeping with this volunteer tradition, I'd like to introduce Dick Hill, who is one of our co-chairs. He is Dean Emeritus, as you all know, in the College of Optometry. And I should say, parenthetically, Dick is one of the people that -- in addition to this role and the role that he has in fundraising for the College as Dean Emeritus -- has stimulated an enormous amount of philanthropy at this institution. I am deeply indebted to Dick for that.

I also want to introduce Marquetta Peavy, Assistant Director of Human Resources in the Medical Center, and co-chair of the Campus Campaign this year with Dick. We are pleased to have her with us. I would also like to introduce Linda Johnson, Associate Director of the Annual Giving Programs. She has been Director of this program for the past four years and has been with it for all 11 years. So, Dick, with that I would like to turn this over to you.

Dr. Richard Hill:

Thank you very much for having us here this morning. I think for Marquetta and I -- more than the \$33 million that has been raised over 11 years by the Campaign -- we are really impressed by the substrate, the source, the broad profile of donors throughout the University that participate -- faculty, staff, and graduating seniors. This is a remarkable demonstration, as Jerry May said, of morale.

The main spring really of this Campus Campaign is its Council. These are 36 special volunteers appointed by President Gee and he appoints 12 new ones every year for a three-year term. These individuals then go back into their constituencies and train 1,000 volunteers across the University. Those 1,000 volunteers, in turn, are the interface with our donors which are tens of thousands of individuals throughout the campus and our regional campuses I should add, too.

I think it's not just the money -- which is vital to deans, chairs, and administrative heads for projects that we just wouldn't have funds for -- that is so important. But I think it is, in fact, a demonstration of a remarkable generosity and morale that is distinctive and really indigenous here at The Ohio State University. We are a unique institution in that regard. Marquetta --

Ms. Marquetta Peavy:

Thank you, Dick. I would like to continue on the same thing that Dick mentioned because I think the thing that keeps this Campaign going is the idea that we are getting faculty and staff to think about giving back. I think that's the piece that encourages our staff and faculty to really participate in this Campaign. Not only do they give back to their units, but they get to choose where their donations go. I think that is important to them.

In addition to faculty and staff, this past year we included the students. In the past, the students contributed through what we call the class gift. Well this year we got the students to integrate the class gift into the Campus Campaign and it was the largest gift that we had ever received from students. So I think they really embraced that as being part of the faculty and staff.

As you see, the posters in back of you are one of the ways that the Campus Campaign tries to become visible in the community. We utilize posters, T-shirts, and mugs to keep people aware of our presence within the community. The one thing

CAMPUS CAMPAIGN PRESENTATION (contd)

Ms. Peavy: (contd)

that you will see in each one of those posters is the fact that "We believe in Ohio State." I think that it is very important for us to keep that concept going as we continue with the Campus Campaign.

So we would like to offer a gift to you, the Board, and we hope that you also will continue to believe and support us here at the University, and to keep our presence felt there. So thank you for the opportunity.

Dr. Hill:

Also for our volunteers each year, and just for them, we have a special pin that we like to have them wear, and we consider you, of course, to be our most important volunteers. So in order to extend our thanks and appreciation for you hearing us this morning, we would like to give you one of those upon our departure, and thank you very much for having us.

Mr. Wexner:

Thank you very much.

President Gee:

Mr. Chairman, let me just note that this is an absolutely remarkable feat when you think about the fact that over the past 10 years our University has raised more money, internally, than any other university in this country. That shows a real commitment and something that I think we ought to take as a public sign of the health of the institution and the commitment that our people do have to Ohio State. We do appreciate that.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative Operations Committee and Executive Committee of the Hospitals Board met on July 25, 1996. The Executive Committee reviewed and approved the 1996-97 Bonus Program for eligible staff. The Administrative Operations Committee discussed the need for a subacute care unit. With the assistance of a consultant firm, the Hospitals is developing a strategy for adding skilled nursing facility beds.

On August 22, 1996, the Strategic Planning Committee and the Hospitals Board met. An Information Systems consultant reviewed current stages of the Hospitals' information systems network development. In order to continue moving forward, further discussion about shared funding and management must be held between the proposed unified practice plan and the Hospitals.

The Hospitals Board reviewed and approved the Medicare Billing Integrity Compliance Program for the Medical Center. This compliance manual formally addresses the recent standards issued by the Health Care Financing Administration office for billing by teaching physicians when a resident is present.

Mr. Chairman, at this time I would like to call on Dr. Tzagournis and Mr. Fraley to present a resolution for the Board's approval.

HOSPITALS BOARD REPORT (contd)

Dr. Manuel Tzagournis:

Mr. Chairman and members of the Board, thank you. Over a decade ago the Health Care Financing Administration had a series of informal rules and guidelines regarding the billing of Medicare patients by teaching physicians when a resident or medical student were present. These guidelines were poorly understood, I might say, and needed to be improved. In December 1995, HCFA did that -- they set out very specific guidelines and rules which are now in the hands of most teaching physicians and hospitals.

Even though our teaching physicians have their own guidelines in their departments, we felt that the institution itself should have a compliance manual with this spelled out. We had the help of special counsel, a good committee of faculty members and administrators, and we formed such a compliance effort. It is designed to help educate our physicians and our residents, to monitor proper billing, and then to make sure that we are in complete compliance over the next several years.

This can be an expensive item if it is not done properly. I think many of you know that the University of Pennsylvania recently was fined over \$30 million in damages because they were not doing it properly. We urge you then to pass this. It has been passed by the Cancer Hospital Board and the University Hospitals Board, and has the support of our faculty. If there are any questions, Reed is here to answer them.

Mr. Wexner:

Manny, does this have to be -- or should it be -- approved also by the Children's Hospital Board, because of the teaching that the Ohio State faculty does there?

Dr. Tzagournis:

Good point. I'll tell you next month. Really it is. I had not thought of that, but we will call there and make sure that our faculty residents who are there are covered by a similar institutional rule or else this one. Thank you.

**APPROVAL OF INTEGRITY PROGRAM FOR UNIVERSITY
MEDICAL CENTER**

Resolution No. 97-27

Synopsis: Approval of the Integrity Program and Integrity Program Compliance Manual for the University Medical Center, for the purpose of achieving compliance with applicable government and professional standards and requirements.

WHEREAS compliance with Medicare, Medicaid, and related government health care regulations is a necessary component of the clinical and service missions of the University Medical Center; and

WHEREAS the University desires to deliver a single standard of high quality patient care, which treats all patients of the University Medical Center with honesty and integrity; and

WHEREAS the University believes that an Integrity Program which establishes standards of conduct; educates and trains University Representatives; provides for persons with sufficient authority to monitor and audit compliance; and allows for enforcement and modification of the Integrity Program as necessary will best serve the interests of the University; and

WHEREAS compliance with the Integrity Program will be a requirement for all University employees, agents, and medical staff members while acting in the University Hospitals, The Arthur G. James Cancer Hospital and Research Institute, University affiliated clinics and health care facilities, and MedOhio Family Care Centers; and

**APPROVAL OF INTEGRITY PROGRAM FOR UNIVERSITY
MEDICAL CENTER (contd)**

WHEREAS compliance to a single Integrity Program by members of the medical staffs of The Ohio State University Hospitals and The Arthur G. James Cancer Hospital and Research Institute requires participation and compliance by the clinical departmental practice groups recognized by The Ohio State University Medical Practice Plan, as that Medical Practice Plan has been adopted and may be amended from time to time:

NOW THEREFORE

BE IT RESOLVED, That ultimate responsibility for the Integrity Program be vested by this University Board of Trustees in the President of the University, the Vice President for Health Sciences, and the Boards of the University Hospitals and The Arthur G. James Cancer Hospital and Research Institute in conformity with the terms of the Integrity Program Compliance Manual; and

BE IT FURTHER RESOLVED, That the granting of medical staff privileges or the employment of any employee or agent at any University Medical Center facility is contingent upon acceptance and compliance with the Integrity Program, and that such acceptance and compliance shall also become a condition of approval for any departmental practice group or successor thereto, as recognized by the University under the terms of the Medical Practice Plan, and

BE IT FURTHER RESOLVED, That The Ohio State University Medical Center Integrity Program and Compliance Manual, as initially effective July 1, 1996, be adopted.

Upon motion of Mr. Celeste, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XI for background information, page 225.)

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CANCER HOSPITAL UPDATE

Mr. Zuheir Sofia:

On September 1, 1993, the Board of Trustees established The Arthur G. James Cancer Hospital and Research Institute Board and their bylaws dictate that the membership of that Board requires the approval of this Board. At this time, I would like to recommend the following individuals for membership on The Arthur G. James Cancer Hospital and Research Institute Board for the term outlined in the resolution.

**THE ARTHUR G. JAMES CANCER HOSPITAL
AND RESEARCH INSTITUTE BOARD APPOINTMENTS**

Resolution No. 97-28

Synopsis: Appointment of members to The Arthur G. James Cancer Hospital and Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993 approved the establishment of The Arthur G. James Cancer Hospital and Research Institute Board; and

WHEREAS it has been stipulated in Board of Trustees Bylaw 3335-1-03 (W) and The James Cancer Hospital and Research Institute Board Bylaw 3335-109-01 that the Cancer Hospital Board shall be comprised of four citizens from the general public who shall be appointed by the University Board of Trustees in consultation with the President; and

WHEREAS the following named persons have been nominated and selected for immediate appointment to the Cancer Hospital Board for the term as specified:

**THE ARTHUR G. JAMES CANCER HOSPITAL
AND RESEARCH INSTITUTE BOARD APPOINTMENTS (contd)**

<u>Name</u>	<u>Term of Appointment</u>
Richard J. Solove (Reappointment)	ending May 13, 1997
Ellen Hardymon (Reappointment)	ending May 13, 1998
Robert B. Smith (Appointment)	ending May 13, 1999
Curtis J. Moody (Appointment)	ending May 13, 2000

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be appointed, effective immediately, as members of The Arthur G. James Cancer Hospital and Research Institute Board for the specific term as set forth above.

Upon motion of Mr. Sofia, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

As a part of the Educational Affairs Committee agenda this morning, Vice Provost Alayne Parson and Professor Randy Smith gave a brief status report on the University's 10-year accreditation review. The process for the review is on schedule, both Dr. Parson and Professor Smith indicated that they personally visited the accrediting agency to give a progress report on where we are in our process, and they have received some useful guidance from the accrediting agency.

The Steering Committee and the Office of Academic Affairs are now reviewing the first set of chapters of the plan. They will then be distributed more widely for input including to the Board of Trustees members. The goal is to have the full document completed this fall, well before the site visit which is now scheduled for May 1997.

Dr. Nancy Rudd then discussed two draft policies, which are currently under review by University faculty groups. The first addresses conflicts of interest and conflicts of commitment for faculty and the second addresses external professional activities on the part of faculty. These policies should be ready for Senate action and Board action sometime during this academic year.

Mr. Chairman, on behalf of the Committee, I would like to recommend the following resolutions:

NAMING OF BUILDING

Resolution No. 97-29

Synopsis: Naming of a University-owned house at 141 W. 11th Avenue, near the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the recently renovated house at 141 W. 11th Avenue be named "The Max Kade German House" to reflect the generous gift of \$240,000 from The Max Kade Foundation for the purpose of renovating the facility to create a residential/educational house, beginning Fall Quarter 1996, for nine undergraduate students and one graduate resident advisor all studying German; and

NAMING OF BUILDING (contd)

WHEREAS the house will also serve as a focal point for cultural and educational events for the Department of Germanic Languages and Literatures, including student club meetings, presentations, German film showings, German television broadcasts, and receptions; and

WHEREAS a single location for these activities would assist the Department in its efforts to create a stronger community of learning, and enhance the rapport among students and faculty. The facility would also provide a setting for students to speak German on a daily, active basis, contributing to their mastery of the language; and

WHEREAS the creation of such a residential and cultural center will be attractive to top students, and the name of the late Max Kade, an outstanding German-American industrialist and philanthropist, would lend additional prestige:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned house at 141 W. 11th Avenue shall be named "The Max Kade German House."

NAMING OF STREET

Resolution No. 97-30

Synopsis: Naming of a permanent street constructed to provide access in the West Campus and Research Park area on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the permanent road constructed in the Research Park/West Campus area be named "Arthur E. Adams Drive" to reflect Professor Emeritus Arthur E. Adams' long and productive history of service to the University and to higher education; and

WHEREAS as special assistant to the President and the Vice President for Research and Graduate Studies from 1982-1984, Dr. Adams led the development of a research park proposal for Ohio State; and

WHEREAS the campus area now designated as the Research Park was first outlined by Dr. Adams, and he developed many of the covenants now included in the current effort through detailed research of other university-related research parks; and

WHEREAS the concept that an Ohio State Research Park should contribute to related University academic activities was a special contribution by Dr. Adams which has endured; and

WHEREAS the West Campus District Plan confirms that the street will be part of the long range development pattern for the West Campus/Research Park area, and it is most fitting that it be named for the individual who bears so great a responsibility for the park's inception:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned road constructed in the Research Park/West Campus area shall be named "Arthur E. Adams Drive."

NAMING OF ROOM

Resolution No. 97-31

Synopsis: Naming of room 168 Dulles Hall, 230 W. 17th Avenue, on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the recently renovated seminar room 168 Dulles Hall at 230 W. 17th Avenue be named "The Gerry D. Guthrie Seminar Room" to honor the memory of the late Gerry D. Guthrie, a long-time employee of The Ohio State University Libraries and an amateur historian of American History, particularly the history of the Civil War; and

WHEREAS Mr. Guthrie's mother, Cecile Guthrie, has made a gift of \$10,000 which covers approximately 50 percent of the costs for the recent renovation of this room, formerly a student study lounge; and

WHEREAS the room will be used by the Department of History, which has requested this naming and which has provided matching funds to complete the project, for meetings, history seminars, and classes. The renovation also has allowed the student study lounge to move to a larger space which will better serve the needs of students; and

WHEREAS Mrs. Guthrie has made other generous contributions in memory of Mr. Guthrie which will enhance the educational experience for students including providing an endowed scholarship fund for outstanding undergraduate majors in the history department:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned room 168 Dulles Hall shall be named "The Gerry D. Guthrie Seminar Room."

PERSONNEL ACTIONS

Resolution No. 97-32

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 12, 1996 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Appointments as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved by The Arthur G. James Cancer Hospital and Research Institute), and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved June 27 and July 25, 1996, by the Hospitals Board be ratified.

Appointments

Name:	ROBERT R. BAHNSON
Title:	Professor (The Louis Levy Professorship in Cancer)
College:	Medicine
Effective:	September 1, 1996
Salary:	\$60,000.00
Present Position:	Associate Professor, Department of Surgery, University of Pittsburgh

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: TERRY D. FOEGLER
Title: Executive Assistant to the Vice President for Student Affairs
Offices: Campus Partners/Student Affairs
Effective: September 23, 1996
Salary: \$125,004.00
Present Position: Assistant City Manager/Director of Development, City of Dublin

Name: PETER W. HOWITT
Title: Professor (University Chair in Monetary Economics and Macroeconomics)
Department: Economics
Effective: October 1, 1996
Salary: \$165,000.00
Present Position: Professor, University of Western Ontario and Visiting Professor, University of Toulouse, France

Name: SUSAN L. HUNTINGTON
Titles: Vice Provost for Graduate Studies and Dean of the Graduate School
Office/School: Academic Affairs/Graduate School
Effective: July 1, 1996
Salary: \$140,004.00

Name: WILLIAM J. NAPIER
Title: Secretary of the Board of Trustees and Executive Assistant to the President
Offices: Board of Trustees/President's
Effective: August 29, 1996
Salary: \$140,004.00
Present Position: Vice Chancellor for External Affairs, Ohio Board of Regents

Name: JOHN P. SCHOESSLER
Titles: Dean of the College of Optometry
Effective: September 1, 1996
Salary: \$126,000.00

Name: STEVEN J. SCHWARTZ
Title: Professor (The Carl E. Haas Chair in Food Industries)
Department: Food Science and Technology
Term: January 1, 1996 - December 31, 2001
Salary: \$95,400.00
Present Position: Professor and Site Director, Center for Advanced Aseptic Processing and Packaging, North Carolina State University

Name: STEPHEN A. SEBO
Title: Professor (The Neal A. Smith Chair in Electrical Engineering)
Department: Electrical Engineering
Correction of Dates: January 1, 1995 - December 31, 2000

Name: PHILIP E. TETLOCK
Title: Professor (The Harold E. Burt Chair in Psychology)
Department: Psychology
Effective: July 1, 1996
Salary: \$130,000.00

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Directors

July 1, 1996 through June 30, 1997

Obstetrics and Gynecology

Larry J. Copeland*

July 1, 1996 through June 30, 2000

School of Educational Policy and
and Leadership

Robert B. Donmoyer

School of Physical Activity and
Educational Services

William M. Sherman

July 8, 1996 through June 30, 2000

Plant Pathology

Randall C. Rowe

August 1, 1996 through July 31, 1997

Statistics

William I. Notz*

August 12, 1996 through June 30, 2000

Materials Science and Engineering

Robert L. Snyder

September 1, 1996 through August 31, 1997

Theatre

Dennis A. Parker*

October 1, 1996 through September 30, 2000

East Asian Languages and Literatures
School of Teaching and Learning
Spanish and Portuguese

James M. Unger
Robert J. Tierney
Dieter Wanner

Reappointment of Director

July 1, 1995 through June 30, 1999

Comprehensive Cancer Center and
The James Cancer Hospital and Research Institute

David E. Schuller

Nisonger Center

Steven Reiss

July 1, 1996 through June 30, 1997

School of Public Health

Randall E. Harris**

*Acting

**Interim

Leaves of Absence Without Salary

STANLEY F. GORSKI, Professor, Department of Horticulture and Crop Science, effective August 20, 1996, through June 30, 1997, for personal reasons.

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

YUJI KODAMA, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to visit Osaka University, Osaka, Japan.

JAMES E. MEEKS, Professor, College of Law, effective Autumn Semester 1996, to visit Boston University.

MICHEL P. TALAGRAND, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to visit C.N.R.S. in Paris, France.

LUCIA H. COSTIGAN, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to except a position as a visiting professor and scholar at Duke University.

THOMAS KAPPELER, Associate Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to visit the Mathematics Institute at the University of Zurich.

EMILIE E. REGNIER, Associate Professor, Department of Horticulture and Crop Science, effective October 1, 1996 through March 31, 1997, received a grant to do a sculpture.

LARS J. ERNSTROM, Assistant Professor, Department of Mathematics (Mansfield Campus), effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept a position at the Swedish Mittag-Leffler Institute.

KENNETH D. MCLAUGHLIN, Assistant Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to visit the Department of Mathematics at Princeton University.

CATHERINE M. O'CONNOR, Assistant Professor, Department of Economics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept a visiting assistant professorship at Bucknell University, Department of Economics.

Professional Improvement Leaves

GORDON J. AUBRECHT II, Professor, Department of Physics (Marion Campus), effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ROBERT F. LAWSON, Professor, School of Educational Policy and Leadership, effective Spring Quarter and Autumn Quarter 1997 and Winter Quarter 1998.

ROBERT J. STANTON, Professor, Department of Mathematics, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1997.

DAVID W. COVEY, Associate Professor, Department of Dance, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARY M. GARRETT, Associate Professor, Department of Communication, effective Winter Quarter, Spring Quarter and Autumn Quarter 1997.

JOHN L. HEYWOOD, Associate Professor, School of Natural Resources, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

STUART D. LISHAN, Associate Professor, Department of English, effective Winter Quarter, Spring Quarter and Autumn Quarter 1997.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

SABRA J. WEBBER, Associate Professor, Division of Comparative Studies in the Humanities and Department of Near Eastern, Judaic, and Hellenic Languages and Literatures, effective Spring Quarter and Autumn Quarter 1997, and Winter Quarter 1998.

Professional Improvement Leave--Change in Dates

CAROLINE M. PALMER, Associate Professor, Department of Psychology, change leave from Winter Quarter and Spring Quarter 1997, to Spring Quarter and Autumn Quarter 1997.

Emeritus Titles

AUGUST F. SCHMITTHENNER, Department of Plant Pathology, with the title Professor Emeritus, effective August 1, 1996.

JOHN F. SENA, Department of English, with the title Professor Emeritus, effective September 1, 1996.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 12, 1996 through December 31, 1996

Rebecca Gutmann, M.D., Associate Attending Staff, Department of Anesthesiology
Matthew G. Kramer, M.D., Associate Attending Staff, Department of Anesthesiology
Robert Small, M.D., Associate Attending Staff, Department of Anesthesiology
Townsend Smith, M.D., Associate Attending Staff, Department of Anesthesiology
Heather O. Thomas, M.D., Associate Attending Staff, Department of Anesthesiology
Larry C. Martin, M.D., Associate Attending Staff, Department of Surgery
Lisa D. Yee, M.D., Attending Staff, Department of Surgery
Julie Mangino, M.D., Associate Attending Staff, Department of Medicine (Infectious Diseases)
Chris A. Rhoades, M.D., Attending Staff, Department of Internal Medicine (Hematology/
Oncology)

August 9, 1996 through January 31, 1997

Edward E. Dodson, M.D., Associate Attending Staff, Department of Otolaryngology
Jack Smith, M.D., Associate Attending Staff, Department of Pathology
Carol A. Nieroda, M.D., Clinical Attending Staff, Department of Surgery
Ronald P. Pelletier, M.D., Associate Attending Staff, Department of Surgery
Kwok Leuang Yun, M.D., Associate Attending Staff, Department of Surgery

July 12, 1996 through June 30, 1997

David A. Wininger, M.D., Associate Attending Staff, Department of Medicine (Infectious Diseases)

August 9, 1996 through June 30, 1997

Benita Jackson, M.D., Associate Attending Staff, Department of Preventive Medicine
Judith A. Westman, M.D., Associate Attending Staff, Department of Medicine
(Hematology/Oncology)

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center)

Appointment Period Ending - June 30, 1996

Nardella, Louis M., M.D., Attending Staff, Department of Internal Medicine
Smith, James H., M.D., Courtesy Staff, Department of Internal Medicine (Infectious Diseases)
Crumpton, Bret C., D.O., Limited Staff, Department of Ophthalmology
Eiterman, Richard A., M.D., Limited Staff, Department of Obstetrics and Gynecology
Kim, Stanley H., M.D., Limited Staff, Department of Surgery (Neurosurgery)
Mial, Scott M., M.D., Limited Staff, Department of Family Medicine
Ramirez, Roque, M.D., Limited Staff, Department of Surgery (Transplant)
Selman, Alberto E., M.D., Limited Staff, Department of Obstetrics and Gynecology
(Gynecology/Oncology)
Maropis, Christopher G., M.D., Attending Staff, Department of Family Medicine, Sports Medicine
Myers, Amy, M.D., Attending Staff, Department of Family Medicine, Sports Medicine
Nash, Patricia L., M.D., Courtesy Staff, Department of Pediatrics
Nicol, Steven J., M.D., Courtesy Staff, Department of Internal Medicine
Small, Robert H., M.D., Attending Staff, Department of Anesthesiology
Smith III, Townsend, M.D., Attending Staff, Department of Anesthesiology
Welker, Mary Jo, M.D., Attending Staff, Family Medicine
Andreoni, Kenneth A., M.D., Limited Staff, Department of Surgery (Transplant)
Triantafyllos, John, M.D., Limited Staff, Department of Radiology (Radiation Oncology)

Appointment Period Ending - June 30, 1997

Castellano, David, M.D., Attending Staff, Department of Ophthalmology
Bloch, Daniel J., M.D., Attending Staff, Department of Family Medicine
Crane, Robert S., M.D., Attending Staff, Department of Family Medicine
Gutman, Rebecca M., M.D., Attending Staff, Department of Anesthesiology
Jayanthi, Venkata, M.D., Courtesy Staff, Department of Surgery, Urology
Kays, Mary Lynn, Physician Extender, Department of Obstetrics & Gynecology
Kirkham, Steven M., M.D., Attending Staff, Department of Ophthalmology
Kramer, Matthew G., M.D., Attending Staff, Department of Anesthesiology
Ali, Naeem Akhtar, M.D., Limited Staff, Department of Internal Medicine
Amiri, Rannie Basim, M.D., Limited Staff, Department of Internal Medicine
Barrett, Thomas William, M.D., Limited Staff, Department of Internal Medicine
Bender, Matthew, M.D., Limited Staff, Department of Internal Medicine
Booth, Paul Landis, DDS, Limited Staff, College of Dentistry (General Dentistry)
Bradley, Christine, D.O., Limited Staff, Department of Psychiatry
Brock, John Henderson, M.D., Limited Staff, Department of Anesthesiology
Casey, M. Colleen, M.D., Limited Staff, Department of Emergency Medicine
Chen, Jeannie Hsiang-Ju, M.D., Limited Staff, Department of Internal Medicine
Cherubin, Lisa Lew, M.D., Limited Staff, Department of Pediatrics
Chess, Bart Alan, M.D., Limited Staff, Department of Surgery
Chow, David, M.D., Limited Staff, Department of Internal Medicine
Cobler, Michael, M.D., Limited Staff, Department of Anesthesiology
Cuddihy, Kathleen Marie, M.D., Limited Staff, Department of Pediatrics
Davis, LaBronz Crenelle, M.D., Limited Staff, Department of Family Medicine
Dayton, Michelle Suzanne, M.D., Limited Staff, Department of Emergency Medicine
Dorner, Brian Kenneth, M.D., Limited Staff, Department of Surgery
Duch, Michael Raymond, M.D., Limited Staff, Department of Surgery (Orthopedic)
English, Robert Frank, M.D., Limited Staff, Department of Pediatrics
Eraso, Carmen Elisa, M.D., Limited Staff, Department of Radiology
Erickson, Jennifer Martin, M.D., Limited Staff, Department of Internal Medicine
Fritz, Germaine, D.O., Limited Staff, Department of Surgery (Orthopedic Surgery)
Gambla, Michael Thomas, M.D., Limited Staff, Department of Surgery
Gastaldo, Joseph Michael, M.D., Limited Staff, Department of Internal Medicine

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

Appointment Period Ending - June 30, 1997 (contd)

Gelman, Miguel, M.D., Limited Staff, Department of Radiology
Heistein, Jonathan Barry, M.D., Limited Staff, Department of Surgery
Hodge, Philip Julius, M.D., Limited Staff, Department of Surgery
Hrabovsky, Sharon L., M.D., Limited Staff, Department of Otolaryngology
James, Tina Charlene, M.D., Limited Staff, Department of Family Medicine
Jammu, Balpreet Singh, M.D., Limited Staff, Department of Family Medicine
Jongleux, Elizabeth Frances, M.D., Limited Staff, Department of Anesthesiology
Kasow, Kimberly, D. O., Limited Staff, Department of Pediatrics
Kellam, Gregory Erik, M.D., Limited Staff, Department of Ophthalmology
Khosla, Kimberly Cook, M.D., Limited Staff, Department of Pediatrics
Kort, Henry W., M.D., Limited Staff, Department of Pediatrics
Kuzminsky, Shelbe Renee, M.D., Limited Staff, Department of Pediatrics
Lea, Jr., Rudy Nelson, M.D., Limited Staff, Department of Family Medicine
Leu, Melanie Lynne, M.D., Limited Staff, Department of Family Medicine
Loud, Keith John, M.D., Limited Staff, Department of Surgery
Lui, Paul Thomas, M.D., Limited Staff, Department of Internal Medicine
Mali, Vikram, M.D., Limited Staff, Department of Pediatrics
Malone, Sean, M.D., Limited Staff, Department of Internal Medicine
McKee, Jean Eileen, M.D., Limited Staff, Department of Family Medicine
Meyers, Lori Dawn, M.D., Limited Staff, Department of Anesthesiology
Michau, Kenneth J. II, M.D., Limited Staff, Department of Emergency Medicine
Mileti, Joseph, M.D., Limited Staff, Department of Surgery
Mobin-Uddin, Omar, M.D., Limited Staff, Department of Ophthalmology
Moore, Kimberly Lynn, M.D., Limited Staff, Department of Emergency Medicine
Mosteller, Gregory James, M.D., Limited Staff, Department of Emergency Medicine
Naumovski, Zoran, M.D., Limited Staff, Department of Internal Medicine
Neki, Anterpreet Singh, M.D., Limited Staff, Department of Internal Medicine
Orzo, Michael E., M.D., Limited Staff, Department of Anesthesiology
Pantelidis, Anastasios, M.D., Limited Staff, Department of Anesthesiology
Pape, Richard Abell, D.M.D., Limited Staff, College of Dentistry (Oral Maxillofacial Surgery)
Payne, Christina Marie, M.D., Limited Staff, Department of Pediatrics
Raman, Subha V., M.D., Limited Staff, Department of Internal Medicine
Reddy, Naveen, M.D., Limited Staff, Department of Surgery
Rogers, Barbara Maher, M.D., Limited Staff, Department of Anesthesiology
Ryan, Anne, M.D., Limited Staff, Department of Surgery
Schnapper, Marc Brian, M.D., Limited Staff, Department of Emergency Medicine
Shah, Manish N., M.D., Limited Staff, Department of Emergency Medicine
Skarda, Janet, M.D., Limited Staff, Department of Surgery
Slonaker, Chester Mason, M.D., Limited Staff, Department of Pediatrics
Smith, Brian, M.D., Limited Staff, Department of Surgery
Stacey, Karen Joy, M.D., Limited Staff, Department of Family Medicine
Tan, Tom Xiaolin, M.D., Limited Staff, Department of Radiology
Temple, Michael William, M.D., Limited Staff, Department of Pediatrics
Thompson, Kristin Elizabeth, M.D., Limited Staff, Department of Pediatrics
Tirheimer, Wenzel, III, M.D., Limited Staff, Department of Emergency Medicine
Turner, Katja Regina, M.D., Limited Staff, Department of Anesthesiology
Tyson, H. Scott, M.D., Limited Staff, Department of Pediatrics
Underhill, Jean Marie, M.D., Limited Staff, Department of Internal Medicine
Vavul-Roediger, Lori, M.D., Limited Staff, Department of Pediatrics
Vokshoor, Amir, M.D., Limited Staff, Department of Surgery
von Kulajta, Petra, M.D., Limited Staff, Department of Ophthalmology
Wadwa, Raj, M.D., Limited Staff, Department of Pediatrics
Walter, Karen JoAnne, M.D., Limited Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

Appointment Period Ending - June 30, 1997 (contd)

Ward, Jacqueline Suzanne, PhD, M.D., Limited Staff, Department of Internal Medicine
Weber, Sabrina Kelly, M.D., Limited Staff, Department of Family Medicine
Wu, Sandra Jones, M.D., Limited Staff, Department of Internal Medicine
Yeager, Nicholas Dominic, M.D., Limited Staff, Department of Pediatrics
Youn, Janet, D.D.S., Limited Staff, College of Dentistry (General)

Appointment Period Ending - June 30, 1998

Laroe, Rebecca R., M.D., Attending Staff, Department of Anesthesiology
Thomas, Heather O., M.D., Attending Staff, Department of Anesthesiology
Yee, Lisa D., M.D., Attending Staff, Department of Surgery

Medical Staff Reappointments (The Ohio State University Medical Center)

Reappointment Ending - June 30, 1997

Ambercrombie, Teresa, Physician Extender, Department of Surgery
Browning, Jennifer S., Physician Extender, Department of Internal Medicine
Clarke, Johannah, Physician Extender, Department of Internal Medicine
Hammond, Sharon L., Physician Extender, Department of Obstetrics/Gynecology
Lowe, Nancy K., Physician Extender, Department of Obstetrics/Gynecology
Rhine, Lorie A., Physician Extender, Department of Surgery
Smith, Ann M., Physician Extender, Department of Physical Medicine and Rehabilitation
Van Cleef, Sharon S., Physician Extender, Department of Internal Medicine
Vesco, Kim M., Physician Extender, Department of Surgery
Madden, Jeffrey D., Ph.D., Attending Staff, Department of Physical Medicine/Rehabilitation
Magorien, Raymond D., M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Maher, William E., M.D., Attending Staff, Department of Internal Medicine, (Infectious Disease)
Maia-Cohen, Sandra T., M.D., Attending Staff, Department of Pathology
Mangino, Julie E., M.D., Attending Staff, Department of Internal Medicine, (Infectious Disease)
Marks, Jack, M.D., Courtesy Staff, Department of Internal Medicine
Marquardt, John L., M.D., Courtesy Staff, Department of Ophthalmology
Marsh, Clay B., M.D., Attending Staff, Department of Internal Medicine, (Pulmonary)
Marsh, William L., Jr., M.D., Attending Staff, Department of Pathology
Martin, Edward W., M.D., Attending Staff, Department of Surgery, (Surgical Oncology)
Mavassakalian, Matig R., M.D., Attending Staff, Department of Psychiatry
Mazzaferri, Ernest L., M.D., Attending Staff, Department of Internal Medicine, (Endocrinology)
McCamish, Mark, M.D., Attending Staff, Department of Internal Medicine, (Endocrinology.)
McDonald, John S., M.D., Attending Staff, Department of Anesthesiology
McEntyre, Wanda L., Ph.D., Attending Staff, Department of Physical Medicine/Rehabilitation
McGregor, John M., M.D., Attending Staff, Department of Surgery, (Neurologic)
McKinlay, Robert T., M.D., Courtesy Staff, Department of Ophthalmology
Mehdirad, Ali, M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Mekhjian, Hagop S., M.D., Attending Staff, Department of Internal Medicine, (Gastroenterology)
Melvin, William S., M.D., Attending Staff, Department of Surgery
Mervis, Lawrence J., M.D., Attending Staff, Department of Surgery, (Neurologic)
Metz, Earl N., M.D., Attending Staff, Department of Internal Medicine, (Hematology/Oncology)
Miller, Carole A., M.D., Courtesy Staff, Department of Surgery, (Neurologic)
Miller, Karl E., M.D., Attending Staff, Department of Family Medicine
Milorio, Michael, M.D., Attending Staff, Department of Dentistry, (Oral/Maxiofacial)
Miner, Michael E., M.D., Attending Staff, Department of Surgery, (Neurologic)
Minning Jr., Carl A., M.D., Courtesy Staff, Department of Ophthalmology
Mirvis, Bruce R., M.D., Courtesy Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Mobin-Uddin, Sadeea, M.D., Attending Staff, Department of Obstetrics/Gynecology
Morrow III, Grant, M.D., Courtesy Staff, Department of Pediatrics
Moses, James L., M.D., Attending Staff, Department of Ophthalmology
Mueller, Charles F., M.D., Attending Staff, Department of Radiology, (Diagnostic)
Murden, Robert A., M.D., Attending Staff, Department of Internal Medicine
Murphy, Link R., M.D., Courtesy Staff, Department of Internal Medicine
Myerowitz, P. D., M.D., Attending Staff, Department of Surgery (Thoracic and Cardiology)
Nahman, N. Stanley, M.D., Attending Staff, Department of Internal Medicine
Narula, Komal, M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Nasrallah, Henry A., M.D., Attending Staff, Department of Psychiatry
Nelson, Steven D., M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Ness, Gregory M., DDS, Attending Staff, Department of Dentistry
Niemann, Theodore H., M.D., Attending Staff, Department of Pathology, (Anatomic)
Nims, Thomas, M.D., Courtesy Staff, Department of Surgery, (Surgical Oncology)
Oehler, Mary C., M.D., Attending Staff, Department of Radiology
Oehler, Jeffrey C., M.D., Attending Staff, Department of Ophthalmology
Opremcak, Emil M., M.D., Attending Staff, Department of Ophthalmology
Orr, Janet S., M.D., Courtesy Staff, Department of Pediatrics
Orsinelli, David A., M.D., Attending, Department of Internal Medicine, (Cardiology)
Osborne, Dyan J., D.O., Attending Staff, Department of Anesthesiology
Ostrum, Robert F., M.D., Courtesy Staff, Department of Surgery, (Orthopedic)
O'Dorisio, Thomas M., M.D., Attending Staff, Department of Internal Medicine, (Endocrinology)
O'Shaughnessy, Richard W., M.D., Attending Staff, Department of Obstetrics/Gynecology
Pacht, Eric R., M.D., Attending Staff, Department of Internal Medicine, (Pulmonary)
Pappa, Karl S., M.D., Attending Staff, Department of Ophthalmology
Para, Michael F., M.D., Attending Staff, Department of Internal Medicine, (Infectious Disease)
Parker, Michael S., M.D., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Pellegrini, Arthur E., M.D., Attending Staff, Department of Internal Medicine, (Dermatology)
Perencevich, Eli N., D.O., Courtesy Staff, Department of Internal Medicine
Peterson, Larry J., DDS, Attending Staff, Department of Dentistry
Pettit, George P., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Pintz, Evelyn, M.D., Attending Staff, Department of Internal Medicine
Plouffe, Joseph F., M.D., Attending Staff, Department of Internal Medicine, (Infectious Disease)
Pollifrone, David L., M.D., Attending Staff, Department of Surgery, (Urological)
Postlewaite, David S., M.D., Attending Staff, Department of Surgery, (Plastic)
Powell, Dwight A., M.D., Attending Staff, Department of Pediatrics
Rea, Gary L., M.D., Attending Staff, Department of Surgery, (Neurological)
Real, Margaret Anne, M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Rehmar, Alan J., M.D., Attending Staff, Department of Ophthalmology
Reid, Gary C., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Reilley, Thomas E., M.D., Attending Staff, Department of Anesthesiology
Reiss, Rosemary E., M.D., Attending Staff, Department of Obstetrics/Gynecology
Restuccio, Anthony, M.D., Courtesy Staff, Department of Family Medicine
Ridenour, Chester D., M.D., Courtesy Staff, Department of Ophthalmology
Roach, Jane A., M.D., Courtesy Staff, Department of Pediatrics
Roberts, David E., M.D., Attending Staff, Department of Internal Medicine
Roberts, John B., M.D., Attending Staff, Department of Surgery, (Orthopedics)
Robinson, John L., M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Rohyans, JoAnn C., M.D., Courtesy Staff, Department of Pediatrics
Romanelli, Vincent A., M.D., Attending Staff, Department of Anesthesiology
Rovick, Susan R., Physician Extender, Department of Obstetrics/Gynecology
Rovin, Brad H., M.D., Attending Staff, Department of Internal Medicine, (Nephrology)
Ruberg, Robert L., M.D., Attending Staff, Department of Surgery, (Plastic)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Ruff, Paul D., M.D., Courtesy Staff, Department of Internal Medicine
Ryan, James M., M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Sagone, Arthur, M.D., Attending Staff, Department of Internal Medicine, (Hematology/Oncology)
Samuel, Mervyn J., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Saunders, William H., M.D., Attending Staff, Department of Otolaryngology
Savage, Beverley A., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Scarborough, Dwight A., M.D., Courtesy Staff, Department of Internal Medicine, (Dermatology)
Schaal, Steven F., M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Schaeffer, Karl I., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Schirmer, William J., M.D., Attending Staff, Department of Surgery
Schuller, David E., M.D., Attending Staff, Department of Otolaryngology
Schultz, John P., M.D., Courtesy Staff, Department of Pediatrics
Schuster, Andreas W., M.D., Attending Staff, Department of Anesthesiology
Schwarzell, John R., M.D., Courtesy Staff, Department of Surgery
Shah, Niranjan T., M.D., Courtesy Staff, Department of Pathology
Sharma, Hari M., M.D., Attending Staff, Department of Pathology
Shepherd, Larry M., M.D., Courtesy Staff, Department of Pediatrics
Sickles, Robert T., M.D., Attending Staff, Department of Family Medicine
Siegle, Ronald J., M.D., Attending Staff, Department of Otolaryngology
Somers, William J., M.D., Attending Staff, Department of Surgery, (Urological)
Sommer, Annemarie, M.D., Attending Staff, Department of Pediatrics
Speas, Garylynn, M.D., Attending Staff, Department of Anesthesiology
Speicher, Carl E., M.D., Attending Staff, Department of Pathology
Sprague, Michael S., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Stanek, Michael J., M.D., Attending Staff, Department of Internal Medicine, (Hematology/Oncology)
Stechschulte, Elizabeth A., M.D., Attending Staff, Department of Internal Medicine
Stellschulte, John R., M.D., Attending Staff, Department of Ophthalmology
Sullivan, Michael J., M.D., Attending Staff, Department of Otolaryngology
Sundaram, Uma, M.D., Attending Staff, Department of Internal Medicine
Teteris, Nicholas J., M.D., Attending Staff, Department of Obstetrics/Gynecology
Thomasgard, Michael C., M.D., Courtesy Staff, Department of Pediatrics
Thome, Lillian T., M.D., Courtesy Staff, Department of Internal Medicine, (Nephrology)
Thompson, Craig R., M.D., Courtesy Staff, Department of Pediatrics
Tober, James C., M.D., Attending Staff, Department of Surgery, (Vascular)
Tolbert, Herman A., M.D., Attending Staff, Department of Psychiatry
Tomczak, Rodney L., D.P.M., Attending Staff, Department of Surgery, (Orthopedic)
Triozi, Pierre L., M.D., M.D., Attending Staff, Department of Internal Medicine
(Hematology/Oncology)
Troiano, Marlin F., DDS, Attending Staff, Department of Dentistry
Trout, Wayne C., M.D., Attending Staff, Department of Obstetrics/Gynecology
Turman, Martin A., M.D., Attending Staff, Department of Pediatrics
Ungerleider, James S., M.D., Attending Staff, Department of Internal Medicine,
(Hematology/Oncology)
Unverferth, Louis J., M.D., Courtesy Staff, Department of Surgery (Orthopedic)
Utrata, Peter J., M.D., Attending Staff, Department of Ophthalmology
Vaccarello, Luis, M.D., Attending Staff, Department of Obstetrics/Gynecology
Van Fossen, Douglas B., M.D., Attending Staff, Department of Internal Medicine, (Cardiology)
Vasilijevic, Jasna, M.D., Attending Staff, Department of Internal Medicine
Vasko, Susan D., M.D., Courtesy Staff, Department of Surgery, (Plastic)
Viscoan, Phyllis, M.D., Attending Staff, Department of Ophthalmology
Wachtel, Joel G., M.D., Attending Staff, Department of Ophthalmology
Wagner, Diana T., M.D., Courtesy Staff, Department of Pediatrics
Walker, Michael J., M.D., Attending Staff, Department of Surgery, (Surgical Oncology)
Wall, Patrick M., M.D., Courtesy Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Wallace, Douglas W., DDS, Courtesy Staff, Department of Dentistry, (Oral/Maxiofacial)
Walson, Philip D., M.D., Attending Staff, Department of Pediatrics
Walters, John D., M.D., Courtesy, Department of Dentistry
Walzak, Doris E., M.D., Attending Staff, Department of Internal Medicine
Wasielewski, Ray C., M.D., Attending Staff, Department of Surgery, (Orthopedic)
Weaver, Joel M., DDS, Attending Staff, Department of Dentistry/Anesthesiology
Weber, Paul, M.D., Attending Staff, Department of Ophthalmology
Weed, Harrison G., M.D., Attending Staff, Department of Internal Medicine
Weiland, Jeffrey E., M.D., Attending Staff, Department of Internal Medicine, (Pulmonary)
Weinstock, Michael B., M.D., Attending Staff, Department of Internal Medicine
Weis, Lawrence D., M.D., Attending Staff, Department of Surgery, (Orthopedic)
Weller, Elizabeth B., M.D., Attending Staff, Department of Psychiatry
Welling, D. B., M.D., Attending Staff, Department of Otolaryngology
Werman, Howard A., M.D., Attending Staff, Department of Emergency Medicine
Westman, Judith A., M.D., Attending Staff, Department Pediatrics, (Genetics)
Wewers, Mark D., M.D., Attending Staff, Department of Internal Medicine, (Pulmonary)
Whitaker, Elizabeth R., M.D., Courtesy Staff, Department of Pediatrics
Winger, David A., M.D., Attending Staff, Department of Internal Medicine
Wise, Henry A., M.D., Attending Staff, Department of Surgery, (Urological)
Wissel, Mary E., M.D., Courtesy Staff, Department of Pathology
Woda, Russell P., D.O., Attending Staff, Department of Anesthesiology
Woodard, Wiley G., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Woodworth, Bruce E., M.D., Attending Staff, Department of Surgery
Yablok, David O., M.D., Attending Staff, Department of Anesthesiology
Yates, Allan J., M.D., Attending Staff, Department of Pathology
Yoder, Frank W., M.D., Courtesy Staff, Department of Internal Medicine
Zuspan, Mark F., M.D., Courtesy Staff, Department of Obstetrics/Gynecology
Angus, Diana J., R. N., Physician Extender, Internal Medicine
Latimer, Tina M., R.N., Physician Extender, Surgery, (Thoracic and Cardiovascular)
Abbott, Cynthia A., M.D., Limited Staff, Internal Medicine, (Dermatology)
Ahmad, Shafik, M.D., Limited Staff, Family Medicine
Akhtar, Saadia R., M.D., Limited Staff, Internal Medicine
Arce, Erick A., M.D., Limited Staff, Neurology
Archer, Thomas P., M.D., Limited Staff, Internal Medicine, (Cardiology)
Arcot, Anuradha, M.D., Limited Staff, Pathology
Beals, Douglas W., D.D.S., Limited Staff, Dentistry, (Oral and Maxofacial)
Bender, Aaron L., M.D., Limited Staff, Emergency Medicine
Bergese, Marta A., M.D., Limited Staff, Internal Medicine
Bhatt, Nitin Y., M.D., Limited Staff, Internal Medicine
Breckenridge, Mary B., M.D., Limited Staff, Internal Medicine, (Cardiology)
Browder, Leslie B., M.D., Limited Staff, Emergency Medicine
Burgun, Stephen J., M.D., Limited Staff, Internal Medicine
Caputo, Christopher P., D.O., Limited Staff, Internal Medicine, (Cardiology)
Carlos, Jennifer B., M.D., Limited Staff, Pediatrics
Cavender, Richard K., M.D., Limited Staff, Emergency Medicine
Cawley, Kelli A., M.D., Limited Staff, Internal Medicine, (Hematology)
Cearlock, Jody R., M.D., Limited Staff, Radiology
Chandler, Peter J., M.D., Limited Staff, Obstetrics/Gynecology
Cirillo, Jr., Robert L., M.D., Limited Staff, Radiology, (Diagnostic)
Clements, John C. D. O., Limited Staff, Internal Medicine, (Gastroenterology)
Costa, John J., M.D., Limited Staff, Internal Medicine
Daniels, Curt J., M.D., Limited Staff, Internal Medicine, (Cardiology)
El-Azeem, Sayed A., M.D., Limited Staff, Obstetrics/Gynecology
Eldadah, Mazen K., M.D., Limited Staff, Neurology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Fanning, Thomas S., M.D., Limited Staff, Internal Medicine, (Cardiology)
Fino, Gina M., M.D., Limited Staff, Pathology
Fry, John A., M.D., Limited Staff, Internal Medicine
Fugate, Lisa P., M.D., Limited Staff, Physical Medicine
Fulop, James P., M.D., Limited Staff, Neurology
Gammon, Richard R., M.D., Limited Staff, Pathology
Ganzberg, Steven I., D.D.S., Limited Staff, Dentistry
Gooch, Denise R., M.D., Limited Staff, Radiology
Gordillo, Gayle M., M.D., Limited Staff, Surgery
Gorman, Timothy E., D.O., Limited Staff, Pathology
Grant, Iain L., M.D., Limited Staff, Otolaryngology
Graziano, Kimberly M., M.D., Limited Staff, Pediatrics
Hackenberg, D. Douglas, M.D., Limited Staff, Pediatrics
Haller, David L., M.D., Limited Staff, Internal Medicine
Haller, Lisa U., M.D., Limited Staff, Internal Medicine
Herman, Perry M., M.D., Limited Staff, Physical Medicine
Horak, Holli A., M.D., Limited Staff, Neurology
Hurlbutt, Thomas C., D.O., Limited Staff, Neurology
Hussein, Abdelhakim A., M.D., Limited Staff, Neurology
Ikeler, Michael R., M.D., Limited Staff, Internal Medicine
Imseis, Hytham M., M.D., Limited Staff, Obstetrics/Gynecology
Jenkins, John A., M.D., Limited Staff, Surgery, (Neurological)
Jensen, Paul L., M.D., Limited Staff, Surgery, (Neurological)
Jones, Julie M., M.D., Limited Staff, Obstetrics/Gynecology
Katira, Shephali C., M.D., Limited Staff, Pediatrics
Keeling, Thomas C., M.D., Limited Staff, Internal Medicine
Knepler, Jr., James L., M.D., Limited Staff, Internal Medicine
Kowalski, Bruce J., M.D., Limited Staff, Internal Medicine, (Cardiology)
Kozakiewicz, Richard T., M.D., Limited Staff, Physical Medicine
Krietemeyer, Laura A., M.D., Limited Staff, Neurology
Kunesh, Sarah L., M.D., Limited Staff, Internal Medicine
Lee, Jody S., M.D., Limited Staff, Radiology
Manokas, Tasos, D.O., Limited Staff, Internal Medicine
Mendieta, Richard J., M.D., Limited Staff, Pediatrics
Miller, Amy L., M.D., Limited Staff, Anesthesiology
Mitroo, Varun, M.D., Limited Staff, Radiology
Morehead, Scott R., M.D., Limited Staff, Obstetrics/Gynecology
Morgan, Richard L., M.D., Limited Staff, Pathology
Mosser, Joy L., M.D., Limited Staff, Internal Medicine, (Dermatology)
Motarjeme, Steven C., M.D., Limited Staff, Emergency Medicine
Murray, Laura W., M.D., Limited Staff, Internal Medicine
Neuman, Jonathan C., M.D., Limited Staff, Emergency Medicine
Nye, Scott W., M.D., Limited Staff, Surgery
Olson, Lyle T., M.D., Limited Staff, Internal Medicine
Oyortey, Michele A., M.D., Limited Staff, Pediatrics
Polas, Phyllis J., D.O., Limited Staff, Pediatrics
Pole, Michael J., M.D., Limited Staff, Radiology
Porcell, Ana I., M.D., Limited Staff, Pathology
Prior, Simon, D.D.S., Limited Staff, Dentistry
Rocchi, John R., M.D., Limited Staff, Internal Medicine
Sarrimanolis, Nikos I., M.D., Limited Staff, Internal Medicine
Schafer, Natalie J., D.D.S., Limited Staff, Dentistry, (Oral and Maxofacial)
Segeleon, Joseph E., M.D., Limited Staff, Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Selman, Alberto E., M.D., Limited Staff, Obstetrics/Gynecology, (Oncology)
Shah, Bivik, M.D., Limited Staff, Surgery
Shana'ah, Arwa Y., M.D., Limited Staff, Pathology
Shell, Richard D., M.D., Limited Staff, Pediatrics
Solmen, James D. M.D., Limited Staff, Surgery, (Orthopedic)
Sullivan, Patricia E., M.D., Limited Staff, Internal Medicine
Taylor, Robert E., M.D., Limited Staff, Psychiatry
Tomita, Robin Y., M.D., Limited Staff, Physical Medicine
Tracewell, Wendy S., M.D., Limited Staff, Psychiatry
Tranovich, Virginia L., M.D., Limited Staff, Pathology
Tzagournis, Adam C., M.D., Limited Staff, Internal Medicine, (Gastroenterology)
Vig, Daniel R., M.D., Limited Staff, Surgery
Violi, Louis A., M.D., Limited Staff, Internal Medicine, (Pulmonary)
Vitellas, Kenneth M., M.D., Limited Staff, Radiology
Waack, David A., M.D., Limited Staff, Dentistry
Waite, Michael D., M.D., Limited Staff, Emergency Medicine
Ward, Bonita S., M.D., Limited Staff, Pathology
Wasielewski, Paul G., M.D., Limited Staff, Neurology
Wood, Paul S., D.D. S., Limited Staff, Dentistry
Xie, Dong-lin, M.D., Limited Staff, Pathology
Yilmaz, Asli, M.D., Limited Staff, Pathology
Yim, Susan H., M.D., Limited Staff, Internal Medicine, (Nephrology)
Zubair, Kaisera J., M.D., Limited Staff, Pediatrics
Agner, David M., M.D., Limited Staff, Physical Medicine/Rehabilitation
Al-Turk, Issam A., M.D., Limited Staff, Family Medicine
Austen, Lisa-Marie, M.D., Limited Staff, Family Medicine
Bethel, Colin A., M.D., Limited Staff, Surgery, (Pediatrics)
Beuerlein, Matthew E., M.D., Limited Staff, Otolaryngology
Bohme, Caroline, M.D., Limited Staff, Obstetrics/Gynecology
Boyle, Kenneth, M.D., Limited Staff, Ophthalmology
Cannon, Mark A., M.D., Limited Staff, Anesthesiology
Costa, Stephanie, M.D., Limited Staff, Obstetrics/Gynecology
Cottrill-Skinner, Bridget Y., M.D., Limited Staff, Obstetrics/Gynecology
Crothers, Vanessa, M.D., Limited Staff, Obstetrics/Gynecology
Danahey, Daniel G., M.D., Limited Staff, Otolaryngology
Dickmeyer, Karla J., M.D., Limited Staff, Obstetrics/Gynecology
Dilworth, Daniel J., M.D., Limited Staff, Obstetrics/Gynecology
Dunniway, Heidi M., M.D., Limited Staff, Otolaryngology
Egbert, Bradley D., M.D., Limited Staff, Anesthesiology
Englehart, Thomas W., M.D., Limited Staff, Anesthesiology
Foley, Brian S., M.D., Limited Staff, Physical Medicine/Rehabilitation
Fonslick, Janice A., M.D., Limited Staff, Obstetrics/Gynecology
Fouts, Donald A., M.D., Limited Staff, Family Medicine
Freid, Jay, M.D., Limited Staff, Physical Medicine/Rehabilitation
Freeman, Anthony C., M.D., Limited Staff, Anesthesiology
Friesen, John, M.D., Limited Staff, Family Medicine
Gharbo, Raouf S., M.D., Limited Staff, Physical Medicine/Rehabilitation
Giovanniello, Michael T., M.D., Limited Staff, Physical Medicine/Rehabilitation
Glenn, William E., M.D., Limited Staff, Anesthesiology
Gonzalez, J. Gavin, M.D., Limited Staff, Otolaryngology
Houmard, Brenda S., M.D., Limited Staff, Obstetrics/Gynecology
Jett, Laura L., M.D., Limited Staff, Family Medicine
Kelly, Megan S., M.D., Limited Staff, Obstetrics/Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Kingrey, David A., M.D., Limited Staff, Ophthalmology
Kolli, Susmitha P., M.D., Limited Staff, Ophthalmology
Kunesh, John, M.D., Limited Staff, Ophthalmology
Lapurga, John P., M.D., Limited Staff, Anesthesiology
Linscott, Joseph C., M.D., Limited Staff, Family Medicine
Lockman, Steven D., M.D., Limited Staff, Physical Medicine/Rehabilitation
Martin, Michael D., M.D., Limited Staff, Otolaryngology
Mawhinney, Jennifer R., M.D., Limited Staff, Obstetrics/Gynecology
McFann, Lori B., M.D., Limited Staff, Family Medicine
McGowan, Jill M., M.D., Limited Staff, Physical Medicine/Rehabilitation
Mooney, Kimberly J., M.D., Limited Staff, Ophthalmology
Nalluri, Koteswara, M.D., Limited Staff, Anesthesiology
Narcelles, Nestor M, M.D., Limited Staff, Anesthesiology
Nye, Christina, M.D., Limited Staff, Ophthalmology
Orr, Stephen H., M.D., Limited Staff, Ophthalmology
Phan, Lan T., M.D., Limited Staff, Internal Medicine, (Nephrology)
Powell, David M., M.D., Limited Staff, Otolaryngology
Powell, Jill K., M.D., Limited Staff, Obstetrics/Gynecology
Powell, Matthew A., M.D., Limited Staff, Obstetrics/Gynecology
Redmon, Julie A., M.D., Limited Staff, Otolaryngology
Rhame, Gary L., M.D., Limited Staff, Family Medicine
Sparling, Wendy L., M.D., Limited Staff, Family Medicine
Stallkamp, Scott C., M.D., Limited Staff, Obstetrics/Gynecology
Teach, Patricia L., M.D., Limited Staff, Obstetrics/Gynecology
Tedjarati, Shaheen S., M.D., Limited Staff, Family Medicine
Terebuh, Boris M., M.D., Limited Staff, Physical Medicine/Rehabilitation
Thomas, Ronald E., M.D., Limited Staff, Anesthesiology
Tobin, Evan J., M.D., Limited Staff, Otolaryngology
Turner, Leslie P., M.D., Limited Staff, Obstetrics/Gynecology
Unger, Dana, M.D., Limited Staff, Obstetrics/Gynecology
Vaughan, Nancy M., M.D., Limited Staff, Physical Medicine/Rehabilitation
Wallen, Elizabeth A., M.D., Limited Staff, Anesthesiology
Wherley, Andrew J., M.D., Limited Staff, Ophthalmology
Whittingham, Jennifer J., M.D., Limited Staff, Anesthesiology
Witheiler, Daniel D., M.D., Limited Staff, Otolaryngology
Ahmed, Mohammad A., M.D., Limited Staff, Family Medicine
Alamir, Amir, M.D., Limited Staff, Internal Medicine, (Division of Nephrology)
Alasyali, Evsen, M.D., Limited Staff, Psychiatry
Alling, Richard, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Aluri, Bapu, M.D., Limited Staff, Psychiatry
Amoli, Sean, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Arnold, Paul, M.D., Limited Staff, Surgery, (Division of General Surgery)
Arnold, Misty, M.D., Limited Staff, Emergency Medicine
Ashman, Carol, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Bahner, David, M.D., Limited Staff, Emergency Medicine
Bakalakos, Efthimios, M.D., Limited Staff, Surgery, (Division of General Surgery)
Baltisberger, Richard, M.D., Limited Staff, Pediatrics
Barbero, Daniel, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Battles, Ralph, M.D., Limited Staff, Emergency Medicine
Bhatt, Udayan, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Black, Richard, M.D., Limited Staff, Psychiatry
Bonasso, Christian, M.D., Limited Staff, Surgery (Division of Neurological Surgery)
Boylan, Patrick, M.D., Limited Staff, Physical Medicine/Rehabilitation

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Bridge, Peter, M.D., Limited Staff, Surgery, (Division of Plastic Surgery)
Brown, Elizabeth, M.D., Limited Staff, Internal Medicine, (Division of Pulmonary)
Buendia, Michelle, M.D., Limited Staff, Pediatrics
Burns, Mary Heather, M.D., Limited Staff, Pediatrics
Chadwick, Donald John II, M.D., Limited Staff, Pediatrics
Chan, Yiu-Chung, M.D., Limited Staff, Psychiatry
Chen, Christine, M.D., Limited Staff, Anesthesiology
Cho, Chin (Andy), M.D., Limited Staff, Surgery, (Division of General Surgery)
Chung, Christine, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Clements, Herman, M.D., Limited Staff, Psychiatry
Cleto, Emmanuel M. Jr., M.D., Limited Staff, Radiology, (Division of Diagnostic)
Collins, Kathryn, M.D., Limited Staff, Surgery, (Division of General Surgery)
Cook, Charles, M.D., Limited Staff, Surgery, (Division of General Surgery)
Cram, Michael, M.D., Limited Staff, Surgery, (Division of Urology)
Cruz, Julio, M.D., Limited Staff, Internal Medicine, (Division of Dermatology)
Cunningham, Michael, M.D., Limited Staff, Surgery, (Division of Urology)
Cuthbert, Peggy, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Deucher, Michael, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Dhillon, Sundeep, M.D., Limited Staff, Internal Medicine, (Division of Nephrology)
Dox, Hector, M.D., Limited Staff, Surgery, (Division of Cardio/Thoracic)
Dronby, Eric, M.D., Limited Staff, Emergency Medicine
Duddy, John, M.D., Limited Staff, Surgery, (Division of Orthopaedic Surgery)
Eapen, Reenu, M.D., Limited Staff, Pediatrics
El-Shammaa, Emile, M.D., Limited Staff, Emergency Medicine
Elton, Scott, M.D., Limited Staff, Surgery, (Division of Neurological Surgery)
Fahy, Ruairi, M.D., Limited Staff, Internal Medicine, (Division of Pulmonary)
Farmer, Linda, M.D., Limited Staff, Pediatrics
Farooqui, Asim, M.D., Limited Staff, Psychiatry
Ferguson, Tadd, M.D., Limited Staff, Emergency Medicine
Fisher, Tara, M.D., Limited Staff, Pediatrics
Flanagan, Charles, M.D., Limited Staff, Psychiatry
Fleitz, Julie, M.D., Limited Staff, Pediatrics
Flemmings, Michelle, M.D., Limited Staff, Emergency Medicine
Forbush, Benjamin, M.D., Limited Staff, Surgery, (Division of General Surgery)
Fox, Candace, M.D., Limited Staff, Surgery, (Division of General Surgery)
Fulton, Mark, M.D., Limited Staff, Surgery, (Division of Neurological Surgery)
Garg, Vidu, M.D., Limited Staff, Pediatrics
Gechlik, Gary, M.D., Limited Staff, Emergency Medicine
Gehlert, Rick, M.D., Limited Staff, Surgery, (Division of Orthopaedic Surgery)
Gerkin, Seth, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Gollapudy, Radhika, M.D., Limited Staff, Psychiatry
Gorrepati, Madhavi, M.D., Limited Staff, Pediatrics
Groebbs, Allison, M.D., Limited Staff, Pediatrics
Groebbs, Allen, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Guerra, Berta, M.D., Limited Staff, Psychiatry
Hanf, Thomas, M.D., Limited Staff, Family Medicine
Harris, James, M.D., Limited Staff, Ophthalmology
Harris, Dale, M.D., Limited Staff, Anesthesiology
Hazelbaker, Matthew, M.D., Limited Staff, Obstetrics/Gynecology
Heidelbaugh, Shelly, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Hernandez, Pablo, M.D., Limited Staff, Psychiatry
Holliday, Scott, M.D., Limited Staff, Internal Medicine (Division of General Internal Medicine)
Huang, Emina, M.D., Limited Staff, Surgery (Division of General Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Iqbal, Javed, M.D., Limited Staff, Psychiatry
Iskra-Stevenson, Linda, M.D., Limited Staff, Pediatrics
Jackson, Dhanawanti, M.D., Limited Staff, Pediatrics
Jackson, Thomas, M.D., Limited Staff, Surgery, (Division of Plastic Surgery)
Jacobson, Randall, M.D., Limited Staff, Ophthalmology
Jain, Rupesh, M.D., Limited Staff, Surgery, (Division of Plastic Surgery)
Jones, Jason, M.D., Limited Staff, Ophthalmology
Jones, Grant, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Joseph, Monica, M.D., Limited Staff, Pediatrics
Kalliafas, Stavros, M.D., Limited Staff, Surgery, (Division of General Surgery)
Kennedy, John, M.D., Limited Staff, Psychiatry
Kim, Stanley, M.D., Limited Staff, Surgery, (Division of Neurological Surgery)
Kim, James K., M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Knight, Penny, M.D., Limited Staff, Obstetrics/Gynecology
Knox, Kenneth, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Koch, Christian, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Kovalevsky, George, M.D., Limited Staff, Obstetrics/Gynecology
Larson, David, M.D., Limited Staff, Pediatrics
Le, Namchi, M.D., Limited Staff, Emergency Medicine
Lods, Stephen, M.D., Limited Staff, Pediatrics
Madden, Christopher, M.D., Limited Staff, Surgery, (Division of General Surgery)
Marshall, Lisa A., M.D., Limited Staff, Pediatrics
Martinez, Deborah, M.D., Limited Staff, Surgery, (Division of Surgical Oncology)
Maximo, Clifford, M.D., Limited Staff, Surgery, (Division of General Surgery)
McAllister, Nancy, M.D., Limited Staff, Pediatrics
McGuinness, Brian, M.D., Limited Staff, Surgery, (Division of General Surgery)
Meck, Mandy, M.D., Limited Staff, Pediatrics
Mendiratta, Vicki, M.D., Limited Staff, Obstetrics/Gynecology
Miller, Craig, M.D., Limited Staff, Surgery, (Division of General Surgery)
Mills, Justin, M.D., Limited Staff, Radiology, (Division of Radiation Oncology)
Mitchell, Matthew, M.D., Limited Staff, Surgery, (Division of Orthopaedic Surgery)
Moosa, Mahmood, M.D., Limited Staff, Internal Medicine, (Division of Endocrinology)
Muscarella, Peter, M.D., Limited Staff, Surgery, (Division of General Surgery)
Nalluri, Venkata, M.D., Limited Staff, Psychiatry
Narcelles, Marvin, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Neidhart, Jeffrey, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Neufeld, Steven, M.D., Limited Staff, Surgery, (Division of Orthopaedic Surgery)
Neufeld, Gayle, M.D., Limited Staff, Psychiatry
Nguye, Quan, M.D., Limited Staff, Internal Medicine, (Division of Dermatology)
Niedermier, Julie, M.D., Limited Staff, Psychiatry
Nijjar, Ajit, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Nill, Michael, M.D., Limited Staff, Surgery, (Division of General Surgery)
Onyia, Joseph, M.D., Limited Staff, Otolaryngology
Owens, Kerry, M.D., Limited Staff, Surgery, (Division of General Surgery)
Pak, Vladimir, M.D., Limited Staff, Radiology, (Division of Radiation Oncology)
Papp, John, M.D., Limited Staff, Internal Medicine, (Division of Gastroenterology)
Parellada, Alejo, M.D., Limited Staff, Psychiatry
Patrick, Michael D. Jr., M.D., Limited Staff, Pediatrics
Pellegrini, Daniel, M.D., Limited Staff, Surgery, (Division of Cardio/ Thoracic)
Pendarvis, Ranie, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Peters, Lynn, M.D., Limited Staff, Pediatrics
Pikul, Brian, M.D., Limited Staff, Surgery (Division of Neurological Surgery)
Poole, Catherine, M.D., Limited Staff, Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Popp, James, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Porter, Robert M., M.D., Limited Staff, Radiology, (Division of Diagnostics)
Rachid, Fady, M.D., Limited Staff, Psychiatry
Racich, Kathleen, M.D., Limited Staff, Psychiatry
Raissi, Abdolreza, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Ralston, Jeffrey, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Ralston, David, M.D., Limited Staff, Internal Medicine, (Division of Pulmonary)
Reber, Kristina, M.D., Limited Staff, Pediatrics
Reeder, Timothy, M.D., Limited Staff, Emergency Medicine
Reeser, Jonathan, M.D., Limited Staff, Physical Medicine/Rehabilitation
Robyn, Jamie, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Ryan, Martin, M.D., Limited Staff, Psychiatry
Salvatore, Dawn, M.D., Limited Staff, Surgery, (Division of General Surgery)
Scarmack, Mark, M.D., Limited Staff, Pediatrics
Scherzer, Daniel, M.D., Limited Staff, Pediatrics
Schottenstein, Michael, M.D., Limited Staff, Psychiatry
Schwartz, Mark, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Schweiger, Gregory, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Sears, Brian, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Segina, Daniel, M.D., Limited Staff, Surgery, (Division of Orthopaedic Surgery)
Serra, Fernando, M.D., Limited Staff, Surgery, (Division of Plastic Surgery)
Sethi, Parminder S., M.D., Limited Staff, Surgery, (Division of Urology)
Shaffer, James, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Snyder, Robert, M.D., Limited Staff, Pediatrics
Spetie, Dan, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Spetie, Lacramioara, M.D., Limited Staff, Psychiatry
Stansby, Eric, M.D., Limited Staff, Emergency Medicine
Stevenson, Matthew, M.D., Limited Staff, Psychiatry
Stone, Jeffrey, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Straka, Philip, M.D., Limited Staff, Surgery, (Division of Plastic Surgery)
Strayer, John, M.D., Limited Staff, Emergency Medicine
Subramanian, Uma, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Sullivan, Anne, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Tamburello, Ellen, M.D., Limited Staff, Pediatrics
Taylor, Robert, M.D., Limited Staff, Psychiatry
Thalassinis, Arthur, M.D., Limited Staff, Psychiatry
Thomas, Andrew, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Thomas, Emily, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Torres, Carlos, M.D., Limited Staff, Emergency Medicine
Tran, Huan, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Trela-Fulop, Kathleen, M.D., Limited Staff, Pediatrics
Vegunta, Ravindra, M.D., Limited Staff, Surgery, (Division of General Surgery)
Vest, Susan, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Villalobos, Rafeal, M.D., Limited Staff, Surgery, (Division of Plastic Surgery)
Volpe, Marc, M.D., Limited Staff, Surgery, (Division of Orthopedic Surgery)
Wade-Hamme, Joyce, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Wagner, Theodore T. II, M.D., Limited Staff, Surgery, (Division of Urology)
Wallington, Charlyce, M.D., Limited Staff, Pediatrics
Wang, Jin, M.D., Limited Staff, Surgery, (Division of Neurological Surgery)
White, Erik, M.D., Limited Staff, Pediatrics
Whittemore, Russell, M.D., Limited Staff, Radiology, (Division of Diagnostics)
Wilson, Deborah, M.D., Limited Staff, Surgery (Division of Orthopedic Surgery)
Wittber, Glynn, M.D., Limited Staff, Obstetrics/Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1997 (contd)

Yenchar, Jeffrey, M.D., Limited Staff, Surgery, (Division of General Surgery)
Yilmaz, Serdar, M.D., Limited Staff, Surgery, (Division of Transplant)
Young, Melissa, M.D., Limited Staff, Surgery, (Division of Orthopaedic Surgery)
Young, John, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Young, James L. Jr., M.D., Limited Staff, Psychiatry
Younoszai, Adel, M.D., Limited Staff, Pediatrics
Yunger, Thomas, M.D., Limited Staff, Internal Medicine, (Division of General Internal Medicine)
Zafirides, Peter, M.D., Limited Staff, Psychiatry
Zhang, Hong, M.D., Limited Staff, Radiology, (Division of Diagnostics)

Reappointment Ending - June 30, 1998

Mallory, Thomas, H., M.D., Attending, Surgery (Orthopedic)
Marar, Unni K., Attending, Internal Medicine
Martin, Daniel J., M.D., Attending, Psychiatry
Martin, Daniel R., M.D., Attending, Emergency Medicine
Matkovic, Velimir, M.D., Attending, Physical Medicine
Mauger, Thomas, M.D., Attending, Ophthalmology
McCoy, Karen S., M.D., Attending, Pediatrics
McGregor, Mary L., M.D., Courtesy, Ophthalmology
Mendell, Jerry R., M.D., Attending, Neurology
Miller, Randy R., M.D., Attending, Pediatrics (Neonatology)
Mishkind, Michael H., M.D., Courtesy, Internal Medicine, (Nephrology)
Mysiw, W. J., M.D., Attending, Physical Medicine
Nag, Subir, M.D., Attending, Radiology, (Oncology)
Nankervis, Craig A., M.D., Attending, Pediatrics
Nelson, Richard N., M.D., Attending, Emergency Medicine
Neri, Anthony S., M.D., Courtesy, Obstetrics/Gynecology
Newton, Herbert B., M.D., Attending, Neurology
Nyeste, Lawrence J., M.D., Attending, Obstetrics/Gynecology
Offenburger, Greg L., D.D.S., Attending, Dentistry
Olson, Stephen C., M.D., Attending, Psychiatry
Overholser, William H., M.D., Courtesy, Family Medicine
Pariser, Stephen F., M.D., Attending, Obstetrics/Gynecology, Psychiatry
Paulson, George W., M.D., Attending, Neurology
Pease, William S., M.D., Attending, Physical Medicine
Penza, Sam L., M.D., Attending, Internal Medicine, (Hematology)
Perry, Michael A., M.D., Attending, Pediatrics
Pesavento, Todd E., M.D., Attending, Internal Medicine, (Nephrology)
Petno, Vincent, M.D., Attending, Internal Medicine, (Cardiology)
Pfeil, Sheryl A., M.D., Attending, Internal Medicine, (Gastroenterology)
Polster, L.R., M.D., Courtesy, Pediatrics
Portman, David J., M.D., Courtesy, Obstetrics/Gynecology
Qualman, Stephen J., M.D., Attending, Pathology, (Anatomic)
Ragosin, Robert J., M.D., Attending, Radiology, (Diagnostic)
Rammohan, Kottil W., M.D., Attending, Neurology
Rauck, Amanda M., M.D., Attending, Pediatrics
Reich, Michael I., M.D., Courtesy, Obstetrics/Gynecology
Reinsel, Tom E., Attending, Surgery, (Orthopedics)
Richards, Stephen R., M.D., Courtesy, Obstetrics/Gynecology
Ross, Jr., Patrick, M.D., Attending, Surgery (Thoracic and Cardiovascular)

September 13, 1996 meeting, Board of Trustees

Rothermel, Kim G., M.D., Courtesy, Pediatrics
Rowland, Daniel G., M.D., Courtesy, Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Ending - June 30, 1998 (contd)

Rudy, David R., M.D., Attending, Family Medicine
Ruedrich, David A., M.D., Courtesy, Obstetrics/Gynecology
Rund, Douglas A., M.D., Attending, Emergency Medicine
Russ, John S., M.D., Courtesy, Obstetrics/Gynecology
Ruymann, Frederick B., M.D., Attending, Pediatrics
Samuels, Philip, M.D., Attending, Obstetrics/Gynecology, (Maternal - Fetal Medicine)
Saunders, Christopher S., Courtesy, Internal Medicine, (Nephrology)
Sawaya, George A., M.D., Courtesy, Obstetrics/Gynecology
Scharre, Douglas W., M.D., Attending, Neurology
Scheetz, Jr., Richard E., D.D.S., Courtesy, Dentistry, (Oral Maxiofacial)
Schmidt, Grant E., M.D., Courtesy, Obstetrics/Gynecology
Schumann, Scott, D., D.D.S., Attending, Dentistry
Sedmak, Daniel D., M.D., Attending, Pathology
Seguin, John H., M.D., Attending, Pediatrics
Shellhaas, Cynthia S., M.D., Attending, Obstetrics/Gynecology, (Maternal - Fetal Medicine)
Sherman, Roger H., M.D., Courtesy, Ophthalmology
Simon, Sheldon R., M.D., Attending, Surgery, (Orthopedic)
Slivka, Andrew P., M.D., Attending, Neurology
Slone, Hasel W., M.D., Attending, Radiology
Smead, William L., M.D., Attending, Surgery, (Vascular)
Sobol, Warren M., M.D., Courtesy, Ophthalmology
Soskis, David A., M.D., Attending, Psychiatry
Spigos, Dimitrios G., M.D., Attending, Radiology
Stahl, Brian R., M.D., Attending, Ophthalmology
Stempel, Laurence E., M.D., Courtesy, Obstetrics/Gynecology (Maternal - Fetal Medicine)
Stroebel, Frank W., M.D., Courtesy, Pediatrics
Swan, Joseph F., M.D., Courtesy, Anesthesiology
Teske, Douglas W., M.D., Courtesy, Pediatrics
Theil, Karl S., M.D., Attending, Pathology, (Cytogenetics)
Thomas, Fred B., M.D., Attending, Internal Medicine (Gastroenterology)
Townsend, Michael C., M.D., Courtesy, Surgery
Tzagournis, Manuel, M.D., Attending, Internal Medicine (Endocrinology)
Vegunta, Suneela, M.D., Attending, Internal Medicine
Wadwa, Janak, M.D., Courtesy, Pediatrics
Wahoff, Charles G., M.D., Courtesy, Pediatrics
Walz, Elizabeth T., M.D., Attending, Neurology
Warmolts, John R., M.D., Attending, Neurology
Wheasler, Ray S., M.D., Courtesy, Pediatrics
Wheller, John J., M.D., Courtesy, Pediatrics
Whisler, Ronald L., M.D., Attending, Internal Medicine (Rheumatology)
White, Jennifer L., M.D., Courtesy, Pediatrics
Williams, Gwynette M., M.D., Courtesy, Pediatrics
Williams, P. T., M.D., Attending, Family Medicine
Williams, Steven R., M.D., Courtesy, Obstetrics/Gynecology (Endocrinology)
Wilmer, William A., M.D., Attending, Internal Medicine (Nephrology)
Yu, Joseph S., M.D., Attending, Radiology

RESOLUTIONS IN MEMORIAM

Resolution No. 97-33

Synopsis: Approval of nine Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Alfred B. Garrett

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 12, 1996, of Alfred B. Garrett, Professor Emeritus in the Department of Chemistry.

Professor Garrett received his B.S. in chemistry from Muskingum College in 1928, his M.S. degree in 1931, and his Ph.D. degree with Herrick Johnston in 1932 from OSU. After three years as an Assistant Professor at Kent State University, he joined the Department of Chemistry at OSU as an Instructor in 1935.

His contributions to physical, inorganic and organic chemistry were described in 56 research publications. They included thermodynamic studies of inorganic and organic systems and the electrochemical properties of metals and their compounds. He was preceptor for 43 Ph.D. and five M.S. students at OSU.

Garrett was nationally renowned for his contributions to chemical education, particularly at the introductory level. He was appointed Head of the Division of General Chemistry in 1942, and was author and co-author of a number of introductory chemistry texts from 1938 to 1980. In his classes, he introduced the science of chemistry to more than 20,000 students and was selected by the students as "Honor Professor of the Year" in 1958. He was elected President of the National Science Teachers Association in 1969.

His book, "The Flash of Genius" written in 1963, was an inspirational account of the processes of scientific discovery. One important result was that the lives and work of individual scientists became real and understandable to many young people interested in a career in science. Many of the discoverers, such as Plunkett (inventor of Teflon) and Henne and Johnston (faculty colleagues), Garrett had known personally during his career at Ohio State. This seminal effort in popularization of science led him to a nationwide series of lectures to a broad public. His prefatory notes to the book state, among several reasons for writing the book: "I believe that students deserve to be challenged by the mystery of the trigger-tripping process that leads to the birth of a new idea...furthermore, it has been fun." Garrett imparted that sense of fun to all the students privileged to have him as their scientific mentor.

Al Garrett became Acting Chairperson of the Department of Chemistry in 1959 and Chairperson in 1961. His experience in science at the national and international levels was recognized in 1962 when he was appointed the University's first Vice President for Research. He received the Governor's Award, State of Ohio, in 1964 and NASA's Apollo 11 Award in 1970. He became Professor Emeritus in 1971.

On behalf of the University, the Board of Trustees expresses to the family of Professor Garrett its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Florence A. Hendee

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 6, 1996, of Florence A. Hendee, Assistant Professor Emeritus in the University Libraries.

RESOLUTIONS IN MEMORIAM (contd)

Florence A. Hendee (contd)

Florence Hendee was born October 2, 1904, in Litchfield, Ohio. She received her B.A. from Ohio Wesleyan University, Delaware, Ohio, in 1929, and her degree in library science from Western Reserve University, Cleveland, Ohio, in 1945. In addition, she did additional graduate study at Northwestern University, Chicago, in 1931, and at Western Reserve in 1954.

Professor Hendee worked in the library field for 21 years, of which 12 were at The Ohio State University as Head of the Geology Library, 1955-1967. Before receiving her library science degree, Florence Hendee taught at the Wellington High School, 1929-1930 and the Grandview High School, Columbus, 1930-1945. Her first library positions were at the Cleveland Public Library, Schools Department, 1946-1948, and as Young People's Librarian, Worthington Public Library, 1948-1955.

In addition to her administrative responsibilities, Professor Hendee was very active in numerous professional organizations. Among these organizations were the American Library Association, Special Libraries Association, Ohio Library Association, Franklin County Library Association, the Geological Society of America, and a member of the Geoscience Information Society since the Society's beginning. She was also a member of Theta Upsilon, Kappa Delta Pi, American Association of University Women, and the Order of Eastern Star, Chapter 137, in Lodi.

On behalf of the University, the Board of Trustees expresses to her family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Thyra B. Kabealo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 31, 1996, of Thyra B. Kabealo, Professor Emeritus in the Department of English.

Thyra Kabealo, born in 1905, attended public school in New York State and took an A.B. degree from Albany State Teachers College in 1926. She served as an instructor in the library school of Syracuse University before moving to Columbus, where she received the M.A. degree from Ohio State in 1930 and took further work on the Ph.D. level.

At Ohio State through the years she performed various editorial functions. In the English Department she served as Instructor and Assistant Professor from 1955 until her retirement in 1971. As a scholar, she was general editor of the Latin incipit project undertaken by several faculty members of the department.

On behalf of the University, the Board of Trustees expresses to the family of Professor Kabealo its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Iris Macumber

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 4, 1996, of Iris Macumber, Professor Emeritus in the Ohio State University Extension.

Professor Macumber was born May 1, 1908, in Winterset, Iowa. She received a BS in home economics from Iowa State College in 1930 and a MEd from Colorado A & M in 1957. Her Extension career began on February 1, 1941 as the County Extension Agent, Home Economics in Montgomery County. She held this position until her retirement on June 30, 1976.

RESOLUTIONS IN MEMORIAM (contd)

Iris Macumber (contd)

Professor Macumber's contributions included providing excellent Extension educational programs in home economics. Among the many honors and recognitions she received, she was awarded the National Home Demonstration Agents Association Distinguished Service Award, the NSDA Superior Service Award, and the Florence Hall Award during her career with OSU. She was an officer in the Ohio Cooperative Extension Agents Association, served as President of the Dayton Metropolitan Home Economics Association, Secretary of the Ohio Home Economics Association, Vice President of the Dayton Altrusa, and Honorary Vice President of the President's Association of the Dayton-Montgomery County Garden Club Association. Iris Macumber was the first woman to be appointed as a County Chair for the Ohio Cooperative Extension Service. Her teaching and home economics expertise earned her the respect and admiration of co-workers and associates throughout the State of Ohio as well as the nation.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Walter E. Mitchell, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 26, 1996, of Walter E. Mitchell, Jr., Professor Emeritus in the Department of Astronomy.

Professor Mitchell earned his B.S. degree from Tufts College, his M.S. from the University of Virginia, and his Ph.D. from the University of Michigan. He joined The Ohio State University in 1957 as an Instructor, moving through the professorial ranks and becoming Professor in 1969. He retired as Professor Emeritus in 1991.

Walt Mitchell's research interests were concentrated in the high-resolution study of the spectrum of the sun, including measurements of the variation of spectral lines with location on the solar disk and with the eleven-year sunspot cycle. Dr. Mitchell also worked on the theoretical interpretation of the observations to deduce conditions in the sun's atmosphere. While most of his publications were in solar physics, he also published papers on the spectra and photometry of several peculiar stars.

Before attending college, Professor Mitchell served in the U.S. Army in World War II, with the rank of 2nd Lieutenant in the Infantry. He was an Assistant Professor at Brown University for one year before coming to Ohio State. He frequently spent time observing at the Mount Wilson Observatory in California and Kitt Peak National Observatory in Arizona.

Dr. Mitchell was a member of the American Astronomical Society (including the Solar Physics and the Historical Astronomy divisions), the Royal Astronomical Society, the International Astronomical Union, and the Great Lakes Planetarium Association. He had a special interest in undergraduate education and public outreach through the use of the Perkins Observatory and the planetarium on the OSU campus.

On behalf of the University, the Board of Trustees expresses to the family of Professor Mitchell its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Andrew I. Schwebel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 4, 1996, of Andrew I. Schwebel, Professor in the College of Social and Behavioral Sciences.

RESOLUTIONS IN MEMORIAM (contd)

Andrew I. Schwebel (contd)

Dr. Schwebel joined the faculty of the Psychology Department in 1969 after earning his Ph.D. from Yale University. A member of the department's clinical psychology program, he served with distinction and dedication as teacher and scholar. He was recognized eleven times for distinguished undergraduate teaching, and in 1995 he was honored by his former graduate students for his commitment to their professional development. In 1983 he was appointed Faculty Associate of the Mershon Center. Dr. Schwebel published over one hundred articles in professional journals. Books that he authored or co-authored include: A Guide to a Happier Family, Understanding and Helping Families: A Cognitive-Behavioral Approach, and Student Teacher's Handbook. Dr. Schwebel served in an editorial capacity on journals in his fields of specialization and was elected Fellow of the American Psychological Association. He also served as a member of Sigma Xi, the New York Academy of Science, the Society for the Psychological Study of Social Issues, and the National Council for Therapy and Rehabilitation Through Horticulture.

Dr. Schwebel's extensive public service included chairmanship of the Governor's Commission on Child Support Enforcement and co-administration of the Linden Group for Community Learning Center. He also served on the advisory board of the National Academy for Certified Family Therapists and of Peers Unlimited. His many local community involvements included a radio talk show and a newspaper column, both dealing with psychological issues.

In recent years, Dr. Schwebel worked actively on the University's Interdisciplinary Committee to Develop Training Programs for Providers of Service to the Chronically Mentally Ill and on the Intrauniversity Mediation Program. This work, as well as his scholarly efforts, were directed toward the application of the social sciences to the problems people encounter across the life span.

On behalf of the University, the Board of Trustees expresses to the family of Professor Schwebel its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Floyd S. Stahl

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 26, 1996, of Floyd S. Stahl, Professor Emeritus in the School of Physical Activity and Educational Services, and retired Assistant Athletic Director.

Professor Stahl received his Bachelor's degree from the University of Illinois, after serving in World War I. He coached three consecutive state championship teams at Dayton Stivers High School, before joining The Ohio State University Athletic Department as an assistant basketball and football coach in 1930.

Professor Stahl eventually served The Ohio State University as Head Baseball and Basketball Coach, Assistant Football Coach, as well as Assistant Athletic Director. He is a member of The Ohio State University Athletic Hall of Fame.

Floyd Stahl was remembered by the athletes he coached and the Athletic Department colleagues with whom he worked as a tireless competitor with high standards for himself and those who played for him. His coaching talents in multiple sports greatly enhanced the continued development of the intercollegiate sports program at The Ohio State University.

On behalf of the University, the Board of Trustees expresses to the family of Professor Stahl its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Vern A. Vandemark

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 13, 1996, of Vern A. Vandemark, Associate Professor Emeritus in the Department of Agricultural Economics and Rural Sociology.

Professor Vandemark was born in Fairgrove, Michigan, on November 16, 1917. He graduated from Fairgrove High School in 1936 and attended Albion College from 1936 to 1937. He received his B.S. (1940) with honors, M.S. (1950), and M.A. (1951) degrees from Michigan State University and his Ph.D. (1963) in Agricultural Economics and Rural Sociology at The Ohio State University. His career at Ohio State began in 1957 when he was hired as an Extension Economist/Instructor in the area of Food Distribution. He was promoted to Assistant Professor in 1964 and to Associate Professor in 1971.

Professor Vandemark was a member of many professional and honor societies, among them: American Marketing Association, American Agricultural Economics Association, Agricultural Marketing Forum, National Food Distribution Research Society, Phi Kappa Phi, Alpha Zeta, Gamma Sigma Delta, and Epsilon Sigma Phi. He was the recipient of a Fellowship from the Automatic Retailers of America and a Fellow of the National Association of Food Chains.

Professor Vandemark will be remembered for his leadership in the food industry at the national, state and local levels. For many years, Dr. Vandemark served as coordinator and/or advisory committee member for both the Ohio Food Distribution Conference and Ohio Roadside Marketing Conference. He led a number of person-to-person delegations of food industry businessmen to international sites such as Eastern and Western Europe, the Orient, and South America.

In addition to professional service, Professor Vandemark was a member of several university, college and departmental committees including service as founding President of The Ohio State University Chapter of Phi Kappa Phi, Chair of the Department Alumni Round-Up, and Chair of the College Alumni Awards Committee. He retired on September 1, 1983.

On behalf of the University, the Board of Trustees expresses to the family of Professor Vandemark its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Marilyn Robinson Waldman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 8, 1996, of Marilyn Robinson Waldman, Professor in the Department of History and the Division of Comparative Studies in the Humanities.

Professor Waldman was born in Dallas, Texas, on April 13, 1943. She received a B.A. Summa cum laude in African history from Radcliffe College; and an M.A. with honors and a Ph.D. with distinction, both in Islamic history, from the University of Chicago.

Professor Waldman, who earned international acclaim as a scholar of Islam and the history of religions, joined The Ohio State University History Department in 1971. She served as Director of The Ohio State University Near and Middle East Studies Program from 1977-80. Her vision was largely responsible for the present configuration of the Division of Comparative Studies in the Humanities, for which she served as the chairperson from 1980-91.

During Professor Waldman's 25 years of teaching, research, and service at The Ohio State University, she won numerous prestigious awards and honors, including most recently the College of Humanities' 1996 Exemplary Faculty Award. An innovative teacher and influential scholar, she brought clarity to a variety of issues that crossed the disciplinary lines of history, Islamic studies, religious studies, and comparative cultural studies. Her contributions to community service and

RESOLUTIONS IN MEMORIAM (contd)

Marilyn Robinson Waldman (contd)

education, which included hundreds of public presentations, are also legendary. Whether being interviewed on national television or lecturing before a small group of Columbus citizens, she brought the insights of the University to the concerns of the larger community.

On behalf of the University community, the Board of Trustees expresses to the family members of Professor Waldman its deepest sympathy for their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Ms. Longaberger Kaido, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call on Dr. Hayes to present the Research Foundation Report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. A copy of the report of the June and July 1996 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the Board members.

Under Tabs 1 and 2, we have the normal summary tables of expenditures and new awards. The funding from the federal government is still lagging behind previous years because of the government shut down, and we don't expect that to be rectified or clarified until the end of the federal government's fiscal year, which ends September 30. We are very pleased that we ended the year with nearly a 50 percent increase in funding from industry, which is going to be reflected in support for graduate students and equipment within the next year.

I also wanted to call to your attention the projects under Tab 3, in particular the National Regulatory Research Institute, which President Gee mentioned in his remarks. One of the points that is in this summary that I call to your attention is that not only in the 20-year history did this Center bring in about \$40 million in terms of external support, but it also brought in about \$11 million that paid for the infrastructure cost, the heat, the light, the other services that pay for this very important research center. That is one of the characteristics of the external support that it not only provides support for equipment facilities and people, but it also provides support for the infrastructure which a center like this depends upon. I recommend to your reading the other projects which are highlighted under that Tab.

The final point is that there is a summary under Tab 6, indicating how the various colleges fared in terms of their support during the past year. It is much too detailed to cover at this point, but you may find that interesting reading. At this time, a motion would be appropriate to approve the Grants and Contracts that are listed under Tab 5.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-34

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

This morning the Student Affairs Committee heard a report on student retention given by Jim Mager, from the Office of Admissions, and Bob Arnold, from the Office of Academic Affairs. As I have mentioned in the past, this year the Committee's underlining theme is retention. Retention is one of the most critical issues faced by many universities today. I believe that it is an important indicator of how well we are doing our job because the underlining purpose of the University is to retain its diverse student body and produce educated men and women who are ready to make a positive contribution to society.

I am happy to report that Ohio State is taking a proactive stance on this issue. I believe that it is instructive for us to understand who is leaving Ohio State and why. This morning Jim Mager indicated that 29 percent of the students stated financial reasons for leaving the University and 25 percent indicated that the quality of instruction was a major factor. In terms of the student environment, 15 percent of the students surveyed indicated difficulties with bureaucracy and poor service from different offices, while 7 percent indicated some kind of parking issue.

These statistics are instructive because they indicate what areas this University needs to improve upon or where we need to focus our resources. They indicate whether the current services OSU provides are adequate or whether we must implement new services to meet our students' needs. Some of the issues like parking, we hear over and over.

This study on retention simply highlights and confirms areas that need additional attention. Already the first year Retention Committee has compiled a list of recommended actions to improve retention. Implementation of several actions have, or are in the process of being implemented, while others are being more fully developed for future implementation. But I believe that Ohio State is on the right track.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

Bob Arnold expressed his belief that the University must establish a partnership with its students. A partnership where students are committed to study for four years at a research-intensive university and, in turn, Ohio State commits to providing these students with a challenging and nurturing learning environment. During the coming year, the Student Affairs Committee will focus on areas such as academic advising, career counseling, and rewarding excellent teaching to name a few. I truly believe that it is the quality of these services that has a direct impact upon our retention rate.

Mr. Chairman, I am pleased to report that the Committee looks forward to a busy year of much discussion. I would now like to introduce John Carney, President of the Undergraduate Student Government, who will present the student government report this morning.

STUDENT GOVERNMENT REPORT

Mr. John Carney:

Good morning. For those of you who don't know me, I am John Carney. I am a junior majoring in criminology from the Cleveland area and I'll be giving the student governments' report this morning. Unfortunately, I don't have a report from the Interprofessional Council, but hopefully at the next Board meeting they can bring you up to speed on what they have been doing over the summer.

The Council on Graduate Students have been working on a new graduate student orientation that is scheduled for Sunday, September 22, and Trustee Shumate has generously agreed to speak at that, and they really appreciate that. They have also elected their new graduate student senators and have appointed their graduate student representatives to the University's committees.

They are also looking at some parking issues, as Holly has mentioned. That is a big issue for a lot of students on and off campus, and they will be talking to the Director of Traffic and Parking, Sarah Bloch. They are also looking at setting up a Webpage with parking information.

Greg Krabacher, my vice president, and I have been here all summer long working on undergraduate issues. We have also been busy taking classes, but fortunately we think that by the end of this year we will have them all solved.

KBUX -- the student-run radio station which was started last year -- is something that we would really like to see expanded this year. Right now we are broadcasting only in the residence halls, but that is a huge market, 7,500 students, that basically can really use information. That is what we are hoping to do this year, provide them with more information than just the Lantern.

We have received money from Student Affairs to expand KBUX and hopefully this year we will have a mobile unit which will be able to go out to residence halls, Larkins, and fraternities and sororities. We want to be able to broadcast live from those areas to let students know, who are not in the residence halls, exactly what the student-run radio station is doing. We have also received a stipend for the station manager. Last year there was no stipend and so it was very difficult to put in the type of hours that were necessary to be a station manager of a radio station and also take classes.

STUDENT GOVERNMENT REPORT (contd)

Mr. Carney: (contd)

Something else that we have been continually working on is teacher evaluations. The teacher evaluation program is a publication of all of the evaluations of all of the faculty members on campus. We are hoping to expand that this year. Right now all of the faculty members are not included in that and hopefully the public evaluation form will become the one that all faculty members will be using in the upcoming year. We are also trying to broaden that and hopefully have distribution through the Lantern so that more students have access to it.

Something else that is a very pertinent issue this year is voter registration. With the presidential election coming up, it only makes sense that the elected students would go out and try to make sure that their fellow students would try to vote for who the new leaders of this country would be. We are hoping to be able to go out and get a couple of thousand new students registered to vote. We will be going into the UVC classes, and we are also working with the Association of Ohio State Class Honoraries to do this.

Another pertinent issue is that student organizations really do not have access to the tools they need to function as a student organization. This past summer, Jenny Nelson, past vice president, and Colin O'Brien, my chief-of-staff, put together a proposal that basically allows student organizations to have access to computers, fax machines, and copy machines. These are the things that you really have to have to be a student organization at Ohio State.

Right now there are over 500 student organizations at Ohio State, but only 300 of them are registered student organizations. We would like to see this student organization center be a means to getting more student organizations to register, and the only way that they are going to be able to use this center is to be a registered student organization. So, hopefully, this will encourage them to become registered at Ohio State University.

The last thing that I would like to touch on is a universal bus pass for all students at Ohio State University. One thing that I heard when we were out campaigning last year is that a lot of students have a very difficult time accessing the other opportunities beyond the limits of the Ohio State campus. If you are a residence hall student and your car is parked out on West Campus, or if you don't have a car down here, it is very difficult to go shopping downtown or in Dublin.

What we have been doing is negotiating with COTA and what we have come up with is a bus pass that for \$9.00 per quarter would give you access to all of Columbus. It would also give you access to the new Lennox facility, which will have 24 movie theaters, or to German Village. We have also gotten the hours extended on Friday's and Saturday's until 2:30 a.m. If students want to go out, they need to be safe, and this gives them a safe ride back to campus on COTA.

Also for our commuter students getting into campus is often very difficult. Again, parking issues are something that really troubles our students. If you are able to walk down to the corner and hop on a bus to campus, that is going to make it a lot easier for you to get around Ohio State University. You are not going to have to worry about where to park or how early you have to leave home to find a parking spot on campus.

Currently, we have a referendum scheduled for October 22 and 23. We have been talking to various people within the administration to try to work out the kinks within this proposal. This is something that we have heard a great voice from our students and we hope to have this accomplished by the time Winter Quarter comes around.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith:

Thank you, John. Mr. Chairman, that concludes my report.

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FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier today and we heard several reports including: a Campaign Update from Jerry May; Jim Nichols presented a draft recommendation for University Managed Equity Portfolios, a report on Endowed Income Balances, a Risk Management Questionnaire for Investments, and the monthly Endowment Report; and Bill Shkurti briefed the Committee on the biennial budget.

At this time, I would like to call upon Provost Sisson to make a brief presentation on the proposed Research Park.

PRESENTATION OF RESEARCH PARK

Provost Sisson:

I would ask Virginia Trethewey and Ed Hayes to join me. We shall be brief, but let me provide first of all some context. There has been discussion of the Research Park and various venues over a number of years, and it has been much more intense over the last couple of years with respect to the West District Plan surrounding the creation of the Research Park Corporation.

What I propose we do is to provide the Board with an update on where we are with respect to the Research Park and to an initiative that we would like to bring to the Board for its formal consideration at the upcoming meeting. What I will do is to address very briefly some of the relationships that the Park would have in terms of the academic mission and enhancing the academic excellence of The Ohio State University. Ed Hayes will address the issue of vision and distinctiveness of the Park as we see it, and Virginia Trethewey will talk about the terms of substance of the agreement that would govern how we would proceed. Scott Whitlock is also present and he has spent quite a bit of energy in bringing us to where we are.

With respect to the academic core of the institution, there was a considerable amount of discussion -- this even proceeded my arriving here as the Provost -- concerning key technologies at The Ohio State University. Areas within the University community where there are substantial resources -- faculty resources, graduate student programmatic resources -- which, if enhanced somewhat, could make a big difference in the quality of science and technology development and innovation. These include a variety of different areas: material science, biotechnology, and computer technology, several of which have done very well in competitions for academic enrichment funds over the last couple of years.

An avenue or an innovations park or center -- a center where innovations could be developed, could enhance our initiatives in that regard. Here I am talking about an area where innovations and technologies -- that can make a difference in the world -- are developed by an increasingly, I think, intellectually entrepreneurial faculty. A characteristic that has always been here, but is becoming increasingly so, can be

PRESENTATION OF RESEARCH PARK (contd)

Provost Sisson: (contd)

developed more fully. Also where there is a concept and the space, those from outside the University can take advantage and find partnerships and a common cause with expertise within the University to explore and develop things of value.

One of the things that universities are going to have an increasingly greater difficulty achieving is the provision of sufficient research space and facilities for faculty and students. This would certainly supplement what we want to do in that regard.

Another area of that, which is very important here, has to do with the long-term funding of higher education in this country. Increasingly, it is going to come from unorthodox sources, through technology transfer, and through the development of alternative sources of funding such as this. That includes being increasingly competitive in the search for extramural support.

The better you get, the tougher it is to keep your batting average high; the more committed you are to recruiting and retaining the very finest faculty; and to recruiting the very finest students who are going to be the most innovative people in the long-term and seeing them through to their degrees. We are committed to this institution becoming one of the most highly regarded institutions and to be placed at the forefront in terms of academic excellence in this country. This would provide a piece of that. It is not the whole answer by any stretch of the imagination, but it would fit well with other initiatives to which we are committed. Ed --

Dr. Edward Hayes:

What we are bringing forward, at this time for your consideration, is a plan that was developed with support from the University, city, and state. At your places -- for your light reading -- is a red book that gives you some of the rationale and other features that is the product of work within the University. My task has been to very briefly give you the highlights.

The plan envisions a strong coupling between the Research Park and the University's education, research, and service missions. Plans based on the best practices and lessons learned from other university-focused research parks around the country. The plan has been focused and informed by the top external consultants on university-focused research parks. The planning has also been informed by discussions with several interested parties: faculty and students here on campus, and representatives from the city, state, and business community. I think that it is important that the plan has the potential to produce a world-class research and technology center right here in Columbus on our campus.

There are three key elements to the plan. The conversion of the old Simmons factory building into a vibrant innovation center. We will build on the successful activities of the building technology center that are currently located in the old Simmons building.

The second key element is the development of a science village west of the Electro-Science Laboratory. The science village will provide a supportive and nurturing environment for small technology-based companies. Some portion of these companies will be graduates of the Business Technology Center who need space and facilities beyond those available in the innovation center.

PRESENTATION OF RESEARCH PARK (contd)

Dr. Hayes (contd):

The third element is the two vacant field sites. A 7.4-acre tract that will act as the southwest corridor and an 11-acre tract, next to the new EWI site, that will act as the northern part.

As the plan moves forward, we anticipate several major benefits to our academic programs: jobs for students, both graduate and undergraduate; extensive experiential learning from those jobs; strong couplings to University-based research programs, particularly those in the key technology areas that Provost Sisson mentioned; and a more effective transfer of University technology that will produce and enhance royalties to support University programs.

As a result of the considerable efforts of Scott Whitlock, President of the Research Park Corporation, and the Research Park staff and board, we are confident that this is the right path for Ohio State University at this time. A path that will be market-driven, that can move faster in response to market polls, and that maximizes the potential for University gains and minimizes our risks. The path that lays the groundwork for coupling with other research parks and technology development efforts within the state and will give us the experience and credibility needed to expand these efforts in the future if we want to be more aggressive in this area. Finally, this is a path that has built-in checks and balances, including a detailed planning review every three years. Ginny --

Ms. Virginia Trethewey:

The organizational structure under which this would operate -- there would be an agency agreement between the Research Park Corporation and The Ohio State University, whereby the Corporation would be appointed the exclusive agent to develop the property pursuant to the Phase I plan that is represented in the book. That agreement would have a 40-year term with rolling extensions of three years, so that when the first three years expire this Board of Trustees would review it and if everything is going forward as anticipated, it would then add another three years at the conclusion. So it will always be a 40-year window. There would be quarterly reports and annual audited financial statements that would come back to the Board of Trustees from the Research Park Corporation Board, so that you would be able to monitor its progress on an ongoing basis.

The financial commitment -- The Ohio State University Research Foundation has already made a commitment of \$300,000 in one-time working capital to fund the operation through Phase I. Then on an annual operating basis, there would be \$300,000 from the University each year with a like amount anticipated to be matched by the city and the State of Ohio.

The capital funds would consist of up to \$22.5 million of development money throughout Phase I. Only \$3 million of that would be available at any one time for what would be effectively spec building projects. Everything else that would be funded would have to be backed by lease commitments in place, so that any other money borrowed would be financed -- principal and interest -- totally out of the operations of the Research Park itself.

The property would actually be leased by the University to the Research Park Corporation and then sub-leases would be entered into between the Research Park Corporation and the individual tenants. Those also would have terms not to exceed, of course, the term that the University granted to the Research Park Corporation.

PRESENTATION OF RESEARCH PARK (contd)

Ms. Trethewey: (contd)

One of this Board's continuing concerns in any of these real estate ventures has been that the University's land not be subrogated to the interest of outside financing. That would be a condition to all leases, that the land that we own would not be subrogated. To the extent that the Research Park Corporation, at any time, would cease doing business, the leases in place would atturn to the benefit of the University so that we could continue in those operations.

Again, the checks and balances that Dr. Hayes referred to -- every three years the Research Park Corporation would be obligated to bring back to this Board a revised Phase I plan, so that we can see what progress has been made and maybe what new opportunities might be considered. It would also take the 15-year financial projections and update those on a three-year basis. Part of that process would be the Board deciding how to proceed given the more current information that would be available on each three-year cycle.

Provost Sisson:

Thank you, Ginny. Mr. Chairman, that is the substance of the report.

Mr. Wexner:

Do you have an appraisal of the proposed site? Do you know what its present value is?

Mr. Robert Haverkamp:

I can speak to that somehow indirectly. We have had property appraised in that general area over the last couple of years for a number of different purposes, including the discussions that we had with respect to Battelle. It's clear that the land is worth in the neighborhood of \$100,000 an acre and up. Obviously, it depends on which road frontage you are talking about, what the access is, and what the utility situation is. Those vary widely, but I would think that certainly that whole area would be \$100,000 per acre or up.

Provost Sisson:

And the total number of acres is 38?

Mr. Haverkamp:

It depends on how you are counting these.

Provost Sisson:

I am referring to this plan.

Mr. Haverkamp:

This plan is quite limited in the amount of acreage.

Mr. Wexner:

It depends on whether you are in Phase 1 or Phase 2, or what the definition is. I want to be clear -- because the Trustees have talked about this informally -- if it is a magnitude of 30 acres -- and my estimate of the value would be in excess of

PRESENTATION OF RESEARCH PARK (contd)

Mr. Wexner: (contd)

\$100,000 -- maybe it is \$100,000, or maybe it is a \$150,000 an acre. If you are beginning and tying up 300 acres at a value like that, you have to consider present value and how fast they are absorbed. The issue for the Trustees -- and I want to make the point of saying this clearly -- is that we are always looking at competing goods and the assets of the University used to their highest and best use for the benefits of students and faculty, and the general community.

So if you are talking in the magnitude of \$3 million to \$30 million of value tied up in land -- plus, in changing the purpose by what we do over a period of 40 years -- tied against other goods -- whether it is expanded medical facilities or athletic facilities -- those are the trades that we are making. I just received the report this morning and I think that, in a public forum, the notion of the seriousness of what we do -- recognizing the strategic impact and the total cost in money and intellectual horsepower that each project requires -- I want to make sure that at least on our watch, collectively, we are looking at these things thoroughly. The upsides are wonderful; it is the untended downsides that we will lose sleep over. This is a major bet. I am just calling on all of the Trustees to be thoughtful about it. Thank you.

Mr. Skestos:

Mr. Chairman, I have a number of resolutions to present and I would ask that the Board withhold its vote until they have all been presented. I would like Jerry May to present the Development Fund Report.

DEVELOPMENT FUND REPORT

Mr. May:

Thank you very much, Mr. Skestos. I noted this morning with the Fiscal Affairs and Investments Committee, that our private fundraising for the year, which was just completed, was at \$124.1 million, that is up 34 percent. The first time that the University has ever passed the \$100 million mark.

I particularly want to note that while the Campaign is a little over the 50 percent mark, that it is clearly the result of the work of the University Foundation Board members, the National Campaign Executive Committee, this Board, and literally hundreds of volunteers across the country to continue to carry the goodwill of the institution to lots of people. The fact that our giving from individuals was up \$20 million this year and our giving from alumni was at an all-time record, I think, speaks to the fact that there are lots of people who care about the institution.

Mr. Chairman, the resolution that you are going to recommend for approval is listed in your book, which includes the establishment of three new endowed chairs, two new endowed professorships, 16 new named endowed funds, and the revision of one endowed fund. The total amount of these gifts to establish these funds is \$6.8 million.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-35

Synopsis: The report on the receipt of gifts and the summary for July 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Heck-Faust Memorial Chair in Constitutional Law and the W. K. Kellogg Foundation-endowed chair in ecological management; and

WHEREAS the funding level has been reached to establish The Charlotte S. Huck Professorship in Children's Literature and The Francis B. McCormick Professorship in Agricultural Marketing and Policy; and

WHEREAS this report also includes the establishment of seventeen (17) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-June
1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	1994-95	1995-96	% Change
Individuals:			
Alumni (Current Giving)	\$16,518,955	\$22,734,897	38%
Alumni (From Bequests)	<u>1,600,971</u>	<u>11,323,977</u>	607%
Alumni Total	\$18,119,926	\$34,058,874	88%
Non-Alumni (Current Giving)	\$8,602,913	\$12,536,886	46%
Non-Alumni (From Bequests)	<u>1,904,457</u>	<u>937,043</u>	-51%
Non-Alumni Total	\$10,507,370	\$13,473,929	28%
Individual Total	\$28,627,296	\$47,532,803	66% ^A
Corporations/Corp. Foundations	\$42,278,894	\$48,250,950	14% ^B
Private Foundations	\$11,349,151	\$12,171,770	7% ^C
Associations & Other Organizations	<u>\$10,638,357</u>	<u>\$16,121,283</u>	52% ^D
Total	\$92,893,698	\$124,076,806	34%

- A Overall individual giving this year was very strong at \$47.5 million, 66% more than the \$28.6 million given by individuals during 1994-95.
Alumni gave \$16 million more (88% increase) in 1995-96 than in 1994-95, highlighted by eight gifts of \$1 million or more totaling \$14 million.
Non-alumni giving was about \$3 million ahead of last year (28% increase). The largest gift from a non-alumnus is \$1.2 million.
- B Private support from corporations was up 14% during 1995-96. Corporations gave \$6 million more in 1995-96 than 1994-95 for a record total of \$48.3 million.
- C Gifts from private foundations increased slightly (7%) for a total of \$12.2 million. The largest gift from a foundation was \$2.2 million.
- D Last year, 240 associations or other organizations gave \$10,000 or more (\$9.8 million). During 1995-96, 217 associations or organizations gave at this level for a total of \$14.9 million, representing most of the 52% increase from these donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
July-June (contd)
1994-95 Compared to 1995-96 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through June		
	1994-95	1995-96	% Change
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$15,377,752	\$14,143,717	(8)
Program Support	\$60,531,220	\$89,009,329	47
Student Financial Aid	\$8,072,283	\$10,363,526	28
Annual Funds-Colleges/Departments	\$7,988,310	\$9,006,661	13
Annual Funds-University	<u>\$924,133</u>	<u>\$1,553,573</u>	68
Total	\$92,893,698	\$124,076,806	34

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through June		
	1994-95	1995-96	% Change
	\$22,336,240	\$33,494,572	50

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Chairs</u>			
The Heck-Faust Memorial Chair in Constitutional Law (Salary and Program Support for a Chair in Constitutional Law - College of Law)		\$2,765,243.76	\$2,765,243.76
W. K. Kellogg Foundation-endowed chair in ecological management (Support for A Chair in Ecological Management - OARDC)		\$1,500,000.00	\$1,500,000.00

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorships</u>			
The Charlotte S. Huck Professorship in Children's Literature (Support for Professorship in Children's Literature - College of Education)	\$512,180.52		\$512,180.52
The Francis B. McCormick Professorship in Agricultural Marketing and Policy (Support for Professorship in Agricultural Marketing and Policy)	\$250,191.15		\$250,191.15
<u>Establishment of Named Endowed Funds</u>			
The John Adam Sammet and Emma Miller Sammet Trust (Support for Research and Education - School of Natural Resources)		\$237,638.39	\$237,638.39
Mary Keller Moyer Memorial Fund (Dean's Discretionary Funds for "Academic Reasons" - College of Veterinary Medicine)		\$235,345.00	\$235,345.00
Miriam and Stanley Schwartz, Jr. Cancer Research Endowment Fund (Support of Cancer Research in the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute)		\$100,375.00	\$100,375.00
The Richard A. Yarrington and Esther Rabe Yarrington Endowed Scholarship Fund (Scholarships - Austin E. Knowlton School of Architecture)		\$60,385.00	\$60,385.00
The Professor Samuel E. Rasor Mathematics Scholarship Fund (Scholarships - Department of Mathematics)	\$52,146.27		\$52,146.27
James B. Umsted Scholarship Fund (General University Scholarships)		\$30,000.00	\$30,000.00
The Smith E. Howland and Aristech Chemical Corporation Scholarship Fund (Scholarships - Department of Chemical Engineering)	\$28,000.00		\$28,000.00
Edward F. Lopina Scholarship Endowment Fund (Scholarships - Fisher College of Business)		\$25,586.25	\$25,586.25

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
Paulding County 4-H & Youth Endowment Fund (Support for Paulding County 4-H and Youth Program)	\$15,362.50		\$15,362.50

Change in Description of Named Endowed Fund

The George R. Gist Graduate Scholarship Fund In Extension Education

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The John W. Wolfe Chair Fund in Cancer Research (Support for Chair - Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute)	\$750,000.00		\$750,000.00
The Affiliate to the Ohio Optometric Association (AOOA) Endowed Fund to Support the BuckEYE Van in the College of Optometry (To support annual expenses for the BuckEYE Van - College of Optometry)		\$115,000.00	\$115,000.00
The A. Alfred Taubman Innovation Fund in Business (Support for New Projects & Activities - Fisher College of Business)	\$50,000.00		\$50,000.00
The Franklin M. Rhodes Memorial Scholarship Fund in Industrial and Systems Engineering (Scholarships - Department of Industrial, Welding and Systems Engineering)	\$30,000.19		\$30,000.19
The Glenn C. and Janet L. Wenz Scholarship Fund (Scholarships, Awards and Student Loans - Ohio State University Agricultural Technical Institute)		\$29,844.00	\$29,844.00
The Sarah M. and William F. Spengler MBA Program Enrichment Fund (Support for MBA Program Activities - Fisher College of Business)		\$26,399.75	\$26,399.75

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Drug Emporium Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)		\$25,000.00	\$25,000.00
The William M. and Rosalind W. Wolfson University Scholarship Fund in the Fisher College of Business (Scholarships - Fisher College of Business)		\$25,000.00	\$25,000.00
TOTALS	\$1,687,880.63	\$5,175,817.15	\$6,863,697.78

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED CHAIRS

The Heck-Faust Memorial Chair in Constitutional Law

The Heck-Faust Memorial Chair in Constitutional Law was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Grace Fern Heck-Faust (B.A. Arts & Sciences '28; J.D. Law '30), Urbana, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide salary and program support for a distinguished scholar and teacher in the field of Constitutional Law in the College of Law.

It is the desire of the donor that this Chair should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$2,765,243.76

W. K. Kellogg Foundation-endowed chair in ecological management

The W. K. Kellogg Foundation-endowed chair in ecological management was established September 13, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the W. K. Kellogg Foundation of Battle Creek, Michigan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED CHAIRS (contd)

W. K. Kellogg Foundation-endowed chair in ecological management (contd)

The annual income shall be used to support the work of a distinguished professor whose research, teaching and public service focus on ecosystems design and management, and on farming systems. The chair holder shall provide leadership for a multi-disciplinary and stakeholder team to produce innovative research and teaching programs concerned with an ecological approach to farm and resource management, in support of whole farm, farming community and natural resource management. The chair holder shall be appointed by and serve at the discretion of the Vice President for Agricultural Administration, in consultation with the Director of the Ohio Agricultural Research and Development Center.

In the event that this chair should remain vacant for more than one year, during the period of vacancy the annual income shall be used for research, teaching and service on these same issues, within the College of Food, Agricultural, and Environmental Sciences. Specific use shall be determined each year by the Vice President for Agricultural Administration, in consultation with the Director of the Ohio Agricultural Research and Development Center.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration and with the Director of the Ohio Agricultural Research and Development Center in order to carry out the desire of the donor.

\$1,500,000.00

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIPS

The Charlotte S. Huck Professorship in Children's Literature

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Charlotte S. Huck Children's Literature Endowment Fund" was established July 11, 1986 by gifts to The Ohio State University Development Fund from alumni and friends of Charlotte S. Huck, Professor, at the time of her retirement; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, That The Charlotte S. Huck Children's Literature Endowment Fund was changed to The Charlotte S. Huck Professorship in Children's Literature. The annual income shall be used to support the work of a distinguished professor in the area of children's literature. Appointment to the professorship will be recommended by the Dean of the College of Education.

\$512,180.52

The Francis B. McCormick Professorship in Agricultural Marketing and Policy

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Francis B. McCormick Professorship Fund" was established June 7, 1991 with gifts to The Ohio State University Development Fund from the estate of Francis B. McCormick (B.S.Agr. '39; M.S., Agricultural Economics, '47; Ph.D., Agricultural Economics, '53), former associate chairperson, Department of Agricultural Economics and Rural Sociology; and

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIPS (contd)

The Francis B. McCormick Professorship
in Agricultural Marketing and Policy (contd)

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, That The Francis B. McCormick Professorship Fund was changed to The Francis B. McCormick Professorship in Agricultural Marketing and Policy. The annual income shall be used to support a distinguished professor in agricultural marketing and policy.

\$250,191.15 (Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The John Adam Sammet and Emma Miller Sammet Trust

The John Adam Sammet and Emma Miller Sammet Trust was established September 13, 1996, by the Board of Trustees of The Ohio State University with the initial gifts to The Ohio State University Development Fund from the estate of Loy (B.C.E. '29; M.S., Civil Engineering '33) and Grace Sammet.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment shall be distributed equally, share and share alike in alternate years to The Ohio State University and the University of California, Berkeley. Each institution shall apply the proceeds to the support of graduate research and education on the use of natural resources in the production of food, fiber, and forest products and in the recreational use of open space. Individual projects thus supported may focus on any of the broad range of issues concerning the interdependent resource needs of rural and urban society and the employment of natural resources in ways that are at once efficient in the production of economic goods, conservative of the resource base, and sensitive to the need for aesthetics, amenities and equity in rural and urban life. The trust will be administered by the Director of the School of Natural Resources in the College of Food, Agricultural, and Environmental Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the School of Natural Resources and the Vice President for Agricultural Administration in order to carry out the desire of the donors.

\$237,638.39

Mary Keller Moyer Memorial Fund

The Mary Keller Moyer Memorial Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Mary Keller Moyer (B.S.Bus.Adm. '39), Sun City Center, Florida.

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Mary Keller Moyer Memorial Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the College of Veterinary Medicine to be used at the discretion of the Dean of the College of Veterinary Medicine for "academic reasons."

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$235,345.00

Miriam and Stanley Schwartz, Jr. Cancer Research Endowment Fund

The Miriam and Stanley Schwartz, Jr. Cancer Research Endowment Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Miriam Schwartz (B.S. Arts & Sciences '44; M.A., Slavic Languages & Literatures '67; Ph.D., Slavic Languages & Literatures '79).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$100,375.00

The Richard A. Yarrington and Esther Rabe Yarrington
Endowed Scholarship Fund

The Richard A. Yarrington and Esther Rabe Yarrington Endowed Scholarship Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Esther Rabe Yarrington (B.S.Ed. '43).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Richard A. Yarrington and Esther Rabe Yarrington
Endowed Scholarship Fund (contd)

The annual income from the principal is to be used to provide one or more scholarships in the Austin E. Knowlton School of Architecture. The recipient must be a fourth quarter student enrolled in the Austin E. Knowlton School of Architecture who has completed his/her freshman year at The Ohio State University. Preference should be given to a student with financial need, leadership ability and a creditable grade point. The scholarship may be granted for one year, or may be granted until the recipient receives an accredited architectural degree, so long as the recipient meets the above requirements. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the Austin E. Knowlton School of Architecture in order to carry out the desire of the donor.

\$60,385.00

The Professor Samuel E. Rasor Mathematics Scholarship Fund

The Professor Samuel E. Rasor Mathematics Scholarship Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Alice Elizabeth Martin (B.S. English '28), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund scholarships in the Department of Mathematics with preference given to those interested in teaching or teachers interested in returning to school for additional training in mathematics. Recipients will be determined by the Chairperson of the Department of Mathematics in consultation with the University Committee on Student Financial Aid, and distribution will be based on merit and need.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$52,146.27

James B. Umsted Scholarship Fund

The James B. Umsted Scholarship Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of James B. Umsted (B.S. Arts & Sciences '41).

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

James B. Umsted Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for undergraduate, graduate or professional scholarships for financially needy students to encourage and reward outstanding scholars. The President of the University has delegated the authority to select the scholarship students and to make award decisions to the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the President of the University and the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$30,000.00

The Smith E. Howland and Aristech Chemical Corporation Scholarship Fund

The Smith E. Howland and Aristech Chemical Corporation Scholarship Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Smith E. Howland (B.Ch.E. '69; M.S., Chemical Engineering '69) and the Aristech Chemical Corporation.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more Smith E. Howland and Aristech Chemical Corporation Scholarships to students majoring in Chemical Engineering who have completed their freshman year and who rank academically in the top quartile among Chemical Engineering majors. Preference will be given to candidates who are graduates from high schools in Ohio's Scioto or Lawrence Counties. Secondary preference will be given to graduates of high schools in the Ohio counties of Adams, Gallia, and Jackson; in the Kentucky counties of Boyd, Carter, and Greenup; and in the West Virginia counties of Cabell and Wayne. Selection will be made by the Chairperson of the Department of Chemical Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the University Committee on Student Financial Aid. The Chairperson will inform Mr. Howland and Aristech Chemical's designated representative on the use of each year's income.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$20,000.00

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Edward F. Lopina Scholarship Endowment Fund

The Edward F. Lopina Scholarship Endowment Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Edward F. Lopina (B.S.Bus.Adm. '49).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income of the endowment will be used to provide scholarship funds for a student of the Fisher College of Business, with preference granted to those students hailing from Hamilton County.

It is the desire of Edward F. Lopina that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to best fulfill the spirit and intentions of the Lopina Endowment.

\$25,586.25

Paulding County 4-H & Youth Endowment Fund

The Paulding County 4-H & Youth Endowment Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Paulding County.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Paulding County 4-H & Youth Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders, friends of 4-H and youth; sponsoring seminars and programs; and purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H and youth in Paulding County. All expenditures from this fund shall be approved by the Paulding County 4-H Advisory Committee and the professional in charge of the Paulding County 4-H & Youth Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the Dean of the College of Food, Agricultural and Environmental Sciences, and with a committee representing the local donors in order to carry out the desire of the donors.

\$15,362.50
(Grandfathered)

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

George R. Gist Graduate Scholarship Fund In Extension Education

The George R. Gist Graduate Scholarship Fund In Extension Education was established July 8, 1903, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from George R. Gist, family and friends. Gist was Director of the Ohio State University Extension and served as a faculty member of The Ohio State University for 36 years. The fund was revised September 13, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support graduate research and extension education within the Department of Agricultural Education in the College of Food, Agricultural, and Environmental Sciences. The funds may be used to provide tuition, professional and research related travel, costs associated with data collection and other graduate program expenses relating to extension education. The Chair of the Department shall be responsible for administering the funds.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations of the Chair of the Department of Agricultural Education or its successor and the Director of the Ohio State University Extension in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The John W. Wolfe Chair Fund in Cancer Research

The John W. Wolfe Chair Fund in Cancer Research was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Wolfe Associates, Inc.

The annual income shall be used to support a Chair in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute, the Dean of the College of Medicine and the Vice President for Health Sciences.

Until the fund is fully funded at \$1,500,000 by the donor, the income shall be accumulated and added to the principal. Neither the income or principal shall be used for any other purpose until the chair is fully funded.

\$750,000.00

The Affiliate to the Ohio Optometric Association (AOOA) Endowed Fund
to Support the BuckEYE Van in the College of Optometry

The Affiliate to the Ohio Optometric Association (AOOA) Endowed Fund to Support the BuckEYE Van in the College of Optometry was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Affiliate to the Ohio Optometric Association.

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Affiliate to the Ohio Optometric Association (AOOA) Endowed Fund
to Support the BuckEYE Van in the College of Optometry (contd)

An organization dedicated to the visual welfare of Ohioans, The Affiliate to the OOA and its members have served the community with extraordinary energy, creativity, and commitment for more than 25 years. The Affiliate (formerly known as The Auxiliary of the OOA) has had a very positive impact on the optometry profession through scholarship awards, members' work in nationally recognized awareness efforts, children's vision and safety, the Outreach to Older Americans Program, and numerous other enterprises.

With this outstanding gift to the College, The Affiliate will significantly enhance the OSU College of Optometry's ability to provide through the use of the BuckEYE Van, on-site vision screenings to Ohio school and preschool children and on-site home and nursing home visits to serve the visual needs of elderly Ohioans with limited mobility.

This gift also gives optometry students the opportunity to learn firsthand the special needs of these two important groups (children and the elderly) with the participation of 120 students in the College's community outreach efforts.

Through this fund, The Affiliate to the Ohio Optometric Association will continue in perpetuity, its legacy of actively serving the visual needs of the children of Ohio. The annual income from this fund shall be used to pay for the van's annual expenses to include lease/payment, fuel, maintenance, mandatory insurance coverage, and other costs to maintain this key vehicle.

It is the desire of the donor that this fund benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the endowment will be used for The Ohio State University College of Optometry's scholarship fund in the name of the Affiliate to the OOA in order to carry out the desire of the donor.

\$115,000.00

The A. Alfred Taubman Innovation Fund in Business

The A. Alfred Taubman Innovation Fund in Business was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Taubman Foundation.

The annual income shall be used by the Dean of the Fisher College of Business to fund new projects and activities which further the academic interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive review processes.

\$50,000.00

The Franklin M. Rhodes Memorial Scholarship Fund in Industrial
and Systems Engineering

The Franklin M. Rhodes Memorial Scholarship Fund in Industrial and Systems Engineering was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Mrs. Jeanne Rhodes Riddle (B.S.Bus.Adm. '40) in memory of her husband Franklin M. Rhodes (B.I.E. '39).

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Franklin M. Rhodes Memorial Scholarship Fund in Industrial
and Systems Engineering (contd)

The scholarship will be awarded on an annual basis to Industrial and Systems Engineering undergraduates who are, preferably, but not necessarily, Ohio residents. The award recipients shall be selected by the Chairperson of the Department of Industrial, Welding and Systems Engineering in consultation with the University Committee on Student Financial Aid. Criteria for awarding the scholarship include that the student has demonstrated academic achievement, good character and conduct, and involvement in extracurricular activities.

The Industrial, Welding and Systems Engineering department chairperson will provide each scholarship recipient with donor-furnished information about Franklin M. Rhodes along with the name and address of the Rhodes family contact. The department chairperson will reinvest all unused earnings into the principal before the end of each fiscal year. The chairperson will inform the Rhodes family contact on the use of each year's income.

\$30,000.19

The Glenn C. and Janet L. Wenz Scholarship Fund

The Glenn C. and Janet L. Wenz Scholarship Fund was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Glenn C. and Janet L. Wenz, of Toledo, Ohio.

The annual income shall be used to assist students with educational costs at The Ohio State University Agricultural Technical Institute. Recipients will be selected by the Coordinator of Financial Aid and other appropriate administrators at the Agricultural Technical Institute, in consultation with the University Committee on Student Financial Aid. The income may be used for the following four types of financial assistance. All unused funds will be returned to the endowment principal yearly.

First priority for the annual income is to provide the Glenn C. and Janet L. Wenz University Scholar Award. Recipients must have excellent academic qualifications. Awards will be determined through the University Scholars Program.

Second priority is to award the Glenn C. and Janet L. Wenz Director's Scholarship. Eligible students must demonstrate exceptional ability, along with school and community involvement. This scholarship will provide in-state tuition and books to one or more entering students. It may be renewed if the applicant maintains a 3.0 cumulative grade point average.

Additional income will provide need-based loans and grants. The Glenn C. and Janet L. Wenz Loan Fund shall be used to make loans to worthy students, and repayments shall be returned to the endowment principal. The income will be loaned to students at an interest rate being used for other University loan funds. No interest should accrue on the loan until six months after the student ceases to be enrolled for 6 or more credit hours at The Ohio State University or any of its extended campuses. The loan should be paid back on the schedule specified in the promissory note. The same cancellation and deferment provisions in force on other University loans shall apply. The total amount a student may borrow from this loan program shall be determined yearly. A student must have or predict a minimum of a 2.4 cumulative grade point average to be considered. Other selection criteria will be determined annually based on funds available and needs of the student population.

September 13, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Glenn C. and Janet L. Wenz Scholarship Fund (contd)

The Glenn C. and Janet L. Wenz Grant Fund will grant funds to students with a high need for financial assistance who demonstrate potential for academic success. Applicants must complete the required financial aid application form. This grant will be a grant of last resort, to ensure that these students can meet direct in-state educational costs.

\$29,844.00

The Sarah M. and William F. Spengler MBA Program Enrichment Fund

The Sarah M. and William F. Spengler MBA Program Enrichment Fund was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Sarah M. (B.S.Ed. '51) and William F. (B.S. Business Administration '50; M.B.A. '51) Spengler.

The annual income shall be used by the dean of the Fisher College of Business to support activities with the MBA program including student fellowship(s), faculty and student initiatives, and other projects that bring distinction to the MBA program.

\$26,399.75

The Drug Emporium Scholarship Fund in Pharmacy

The Drug Emporium Scholarship Fund in Pharmacy was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Drug Emporium Foundation of Powell, Ohio.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

\$25,000.00

The William M. and Rosalind W. Wolfson University Scholarship Fund in the Fisher College of Business

The William M. and Rosalind W. Wolfson University Scholarship Fund in the Fisher College of Business was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from William M. (B.S.Bus.Adm. '48) and Rosalind W. Wolfson of Carmel, New York.

The annual income shall be used to provide one or more University scholarships for University Scholars enrolled in the Fisher College of Business. The fund will be administered by the Fisher College of Business in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid.

\$25,000.00

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September 13, 1996 meeting, Board of Trustees

Mr. Skestos:

Thank you, Jerry. There are several other resolutions that I will now present and they are listed in your book:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 97-36

April - June 1996

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 1996; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 115 waivers of competitive bidding requirements for annual purchases totaling approximately \$39,735,400.00, including \$27.4 million for merchandise for resale and \$8.2 million for health care services and equipment for the Hospitals, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1996, is hereby accepted.

(See Appendix XII for background information, page 227.)

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EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS

Resolution No. 97-37

STORM WATER MANAGEMENT - FYFFE ROAD EXTENSION
STEAM LINE REPLACEMENT
UTILITIES UPGRADE AND EXTENSION - MANSFIELD CAMPUS,
JESSE OWENS TRACK RELOCATION
BRICKER HALL BASEMENT AND FIRST FLOOR RENOVATION

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Storm Water Management - Fyffe Road Extension, Steam Line Replacement, Jesse Owens Track Relocation, and Utilities Upgrade and Extension - Mansfield Campus projects, and accept the report of award of contracts and establishment of contingency funds for the Bricker Hall Basement and First Floor Renovation project is requested.

September 13, 1996 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)

WHEREAS the Department of Physical Facilities desires to proceed with the construction of a storm water detention area, storm sewers near Buckeye Village and extend Fyffe Road from Hess Road north to Ackerman Road at the Child Care Center; and

WHEREAS the total estimated project cost is \$2,900,000 and the total estimated construction cost is \$2,330,000, with funding provided by central University funds; and

WHEREAS the Department of Physical Facilities desires to proceed with the replacement of approximately 900 feet of buried steam and condensate distribution piping which must be relocated and sized to meet the future load west of the Olentangy River; and

WHEREAS the total estimated project cost is \$1,300,000 and the total estimated construction cost is \$1,170,000, with funding provided by central University funds; and

WHEREAS the University desires to proceed with upgrade of the current out-dated, under-sized and frequently non-functional HVAC systems in Ovalwood, Bromfield, and Eisenhower Halls on the Mansfield Campus; and

WHEREAS the total estimated project cost is \$774,600 and the total estimated construction cost is \$612,600, with funding provided by House Bill 743 (\$682,000), House Bill 790 (\$28,000), and North Central Technical College (\$64,600); and

WHEREAS the University desires to proceed with the relocation of the Jesse Owens Track to a site north of the new Schollenstein Center to accommodate planned renovations of Ohio Stadium; and

WHEREAS the total estimated project cost is \$6,000,000 to \$10,000,000 and the total estimated construction cost is \$5,000,000 to \$8,000,000, with funding provided through University bond proceeds, with the debt service being paid by the Department of Athletics; and

WHEREAS a resolution adopted by the Board of Trustees on May 3, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Bricker Hall Basement and First Floor Renovation and HVAC Revisions

This project renovates space vacated by academic departments for administrative use and revises the centralized chilled water system to meet the needs of the entire building. The total project cost is \$1,215,000; funding is provided by House Bills 790 and 715. The completion date is December, 1996. The contracts awarded are as follows:

General Contract:	Navarro Construction, Columbus, Ohio
Amount:	\$331,000 *
Estimate:	\$355,955

September 13, 1996 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)

Bricker Hall Basement and First Floor Renovation and HVAC Revisions (contd)

Plumbing Contract:	One Stop Mechanical Contractors, Dayton, Ohio
Amount:	\$26,440 *
Estimate:	\$26,570 *
HVAC Contract:	Ragland/J. A. Guy (AJV), Dublin, Ohio
Amount:	\$523,000
Estimate:	\$535,000
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$170,372 *
Estimate:	\$175,530 *
Asbestos Abatement Contract:	American Abatement, Cleveland, Ohio
Amount:	\$5,400
Estimate:	\$40,000
Total All Contracts:	\$1,056,212 *
Contingency Allowance:	\$58,632
Total Project Cost:	\$1,215,000

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Storm Water Management - Fyffe Road Extension, Utilities Upgrade and Extension - Mansfield Campus, and Jesse Owens Track Relocation projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Storm Water Management - Fyffe Road Extension, Steam Line Replacement, and Utilities Upgrade and Extension - Mansfield Campus projects in accordance with established University, and if satisfactory bids are received, to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Bricker Hall - Basement and First Floor Renovation project is hereby accepted.

(See Appendix XIII for maps, page 229.)

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September 13, 1996 meeting, Board of Trustees

SALE OF REAL PROPERTY

Resolution No. 97-38

ESTATE OF RAYMOND C. FIRESTONE
1,503 ACRES IN SUMMIT AND MEDINA COUNTIES, OHIO

Synopsis: Authorization to sell approximately 1,503 acres of real property in Summit and Medina Counties, Ohio, is proposed.

WHEREAS in June 1987 the Board of Trustees of The Ohio State University authorized the University to enter into a real estate purchase contract for the bargain purchase of 1,503 acres of improved and unimproved real property in Bath, Ohio, owned by Raymond C. Firestone; and

WHEREAS Mr. Firestone passed away on September 9, 1994; and

WHEREAS in December 1994 the Board of Trustees authorized the purchase of this property pursuant to the 1987 agreement and subsequently the University purchased the property on January 10, 1995; and

WHEREAS the University has determined that there is no funded academic or programmatic use for this property and that the University should sell the property as expeditiously as possible to provide funds for the University's Endowment to support the University; and

WHEREAS after soliciting competitive proposals, the University hired The Galbreath Company to market the property and coordinate sale process under the University's direction; and

WHEREAS in response to that marketing effort, The Galbreath Company received proposals for the purchase of the entire property and, after negotiations with the bidders, has recommended that the University sell the property to Biskind Realty Company, of North Olmsted, Ohio, in accordance with the purchase price and terms and conditions outlined above; and

WHEREAS the appropriate University offices have determined that this sale of the property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to convey all of the University's right, title, and interest in this property to Biskind Realty Company, Inc., at a price of \$13,000,000, upon the terms and conditions outlined above and upon such other terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XIV for background information, page 235.)

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ADOPTION OF THE DISTRICT PLAN FOR THE WEST CAMPUS DISTRICT

Resolution No. 97-39

Synopsis: Adoption of the proposed District Plan for the West Campus District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Concept Plan") of the University Master Plan on October 6, 1995; and

September 13, 1996 meeting, Board of Trustees

ADOPTION OF THE DISTRICT PLAN FOR THE WEST CAMPUS DISTRICT (contd)

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared a district plan for the West Campus area of the Columbus Campus, bounded generally by State Route 315, Ackerman Road, North Star Road, and Klnnear Road; and

WHEREAS this plan is meant to guide, over a period of up to 50 years, development of an area still significantly undeveloped, and recognizes that there still will need to be specific reviews, decision making, and commitments (programmatic, land use, and costs) with respect to projects and facilities undertaken in concert with this conceptual plan; and

WHEREAS this West Campus District Plan addresses planning and design issues specific to this area, including land use, density and future development capacity, open space and civic structure, circulation and parking, infrastructure, and siting, design, and development guidelines for future facilities and open space improvements; and

WHEREAS this District Plan provides for the preservation of the Waterman Farm area; the conservation of other critical areas, including the relocated sports activity fields, as part of the University's "green reserve"; incremental development of land south of Lane Avenue to support the University's Research Park and other University needs as part of the unified extension of the established urban development of the campus east of State Route 315; and the incremental development of land to meet the needs of the University Services Center; and

WHEREAS the appropriate University offices have reviewed the proposed West Campus District Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed West Campus District Plan as a part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through the Fiscal Affairs and Investments Committee, decisions made with respect to matters for which authority is delegated in accordance with the University Master Plan.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Thereupon the Board adjourned to meet Friday, November 1, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napler
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 1, 1996

The Board of Trustees met at its regular monthly meeting on Friday, November 1, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 1, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on November 1, 1996, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, and Holly A. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. We are pleased that all of you would join us today.

October was, by any standard, a busy month for this university, as we welcomed a number of visitors. Public lectures were given by Doug Adams, author of the *Hitchhikers Guide to the Galaxy* -- a book which I have read with my daughter in younger days and I recommend it to all of you, and as the father of young children, I recommend it to you too, Mr. Chairman; by satirist Mike Morris, whose book *Downsize This!* has received a lot of attention, by Henry Kissinger, at a celebration of the Schottenstein Chabad House, and by Richard Smalley, Rice University chemist, who was here only four days after winning the Nobel Prize. A number of candidates for state and national office also held public meetings on the campus.

We welcomed CBS News Correspondent Erin Moriarty and world record holder Butch Reynolds back to campus as Grand Marshals of Homecoming 1996. The Parade and Pep Rally were the largest in recent memory. Both the Homecoming King and Queen are honors students. Luke Siedensticker is majoring in molecular genetics and Jackie Onyejekwe is majoring in human nutrition and both intend to pursue careers in medicine.

We also were visited by more than 1700 family members for Parents' Weekend this year. One of the most popular activities of the weekend was a tour of the Woody Hayes Athletic Facility. Interestingly, another very popular event for the family members was volunteering for the Campus Clean Up, which we call "High on Pride."

On Saturday, October 19, despite a cool and rainy day, more than 700 people worked in an area from Ninth to Lane Avenues, from High Street to the railroad tracks. This area is 250 city blocks with 30 miles of sidewalk and 65 miles of roadway. Once again, our students and staff responded enthusiastically and helped pick up an enormous amount of trash.

A highlight for me was the opportunity to drive a street sweeper on 16th Avenue, but I am afraid that I terrorized the local constabulary there! But, nonetheless, it was great fun. With all of this activity, I am certain that our new students have found Ohio State to be an enormously exciting place -- occasionally almost too exciting.

Let me note briefly that rowdyism and vandalism on 12th Avenue have received considerable attention. It should be reported that most of the problems are caused by non-students in the area and by a very small number of our own students.

From walking the streets with Vice President Williams and Coach Cooper, and meeting with many students, I can tell you that they accept responsibility and have a strong sense of community, and concern for public safety. I have received many comments from neighbors, parents, and students themselves encouraging us to be firm and fair in dealing with this issue. Our student leadership is determined to reclaim this area as a positive place for our students.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We are, as you know, delighted with the strength of the incoming class. We are at the top of the Big Ten in valedictorians and National Merit Scholars, and the average ACT score is nearly 24. We appreciated, by the way, the editorial in *The Columbus Dispatch* noting our success in student recruitment. But even as we are celebrating the new class, we are recruiting next year's entering students.

We held National Merit/National Achievement Day, inviting semifinalists for these awards to spend time with us. The response has been so good that we held two such days this year for the first time in our history.

Last month, I had the opportunity to visit Beachwood High School in suburban Cleveland and Hudson High School in Summit County. In both places, I found strong interest in Ohio State among the best and brightest students and their parents.

Clearly, our ability to attract outstanding students depends on the quality of our faculty. And we continue to see evidence of their distinguished and growing reputation.

Three young faculty members received the prestigious National Science Foundation Early Career Development Award: Professor Philip Grandinetti, assistant professor of chemistry, who works with silicate glass program that we have here; Thomas Page, assistant professor of computer and information science, who is working with file system databases; and Dhableswar Panda, also an assistant professor of computer and information science, who is developing a multidimensional message-passing communication framework. The NSF award honors very talented young scientists and engineers, and we are proud that this year we have three winners.

At the other end of the spectrum, today we honor three senior faculty members by appointing them Distinguished University Professors. This honor recognizes senior faculty members who have made exceptional contributions to teaching, research or creative work, and service. Nominated by their colleagues at Ohio State and internationally, evaluators review their accomplishments.

Each of the honorees is a committed teacher and strong university citizen. Professor Larry Brown, chair of Geography, L.S. Fan, chair of Chemical Engineering, and Mathematics Professor Karl Rubin are, indeed, a very distinguished group. I might just note, Mr. Chairman, as you can tell from these achievements, Orlando Pace isn't the only Big Dog on campus! Indeed, I have been to Orlando too many times, we are changing his name to Pasadena Pace!

We have considerable momentum as an institution this fall -- from move-in day to the winningest season ever for our women's soccer team, which is now 13 and 5. We hope to finish the quarter in the same fashion as we have started! Thank you very much, Mr. Chairman.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am pleased to report that Cara Denise Williams, is this month's Student Recognition Award recipient. Cara Williams is a master's student in the sports management program in the College of Education and she is from East Dennis, Massachusetts.

STUDENT RECOGNITION AWARD (contd)

Ms. Smith: (contd)

She has been very active in the Sports Management Association, which is an organization for students interested in professions relating to sports management, marketing, and promotions. Last year she was treasurer for the group, but continues to maintain an active role.

She and seven other students in the program also were instrumental in creating a marketing strategy for the Crew, Columbus' only professional sports team. They created the Buckeye Pack, which is a special ticket package geared toward Ohio State students. Williams continued her work with the Crew's inaugural season, volunteering to assist in event management. In addition to her work in the program, she also volunteers regularly on "High On Pride." When she is not in class, Williams spends her days assisting the Department of Athletics to market and promote Ohio State sports as a graduate assistant. This she feels has been a great opportunity for her.

A former three-sport athlete during her undergraduate years at Drew University, in New Jersey, Williams is attending Ohio State by way of an NCAA post-graduate scholarship. Although she does not play lacrosse and basketball as actively now, she continues to play field hockey on a regular basis as a member of the Hockey Club in Dayton.

But while sports has played a large role in her life, Williams has worked hard to establish herself in the classroom. "Being a varsity athlete in college you have to overcome the stigma as being known as a dumb jock," she says. "Academics has always been number one in my life," and there is no doubt about that. Williams maintains a 3.9 cumulative grade point average, which is very, very impressive, and after graduation this spring she hopes to find a position in the sports marketing field. Congratulations, Cara.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs Committee and the Executive Committee of the Hospitals Board met on September 26, 1996. The Professional Affairs Committee reviewed two new quality of care processes. These processes outline trends of successes and areas for improvement per department. The Professional Affairs Committee also received an overall legal claims activity report which noted that the Medical Center had a very favorable legal situation during 1995-96. The Executive Committee discussed the status of the OSU/Harding joint venture.

The Administrative/Operations Committee and Executive Committee met on October 31, 1996. The Administrative/Operations Committee received an annual update from MedOhio Health, Inc. defining the challenges of the corporation and progress of the two endeavors, University Home Health, Inc. and University Health Care Plan. It was also reported to the Committee that the Joint Commission on Accreditation of Healthcare Organizations surveyors gave the Hospitals a very favorable review during its site visit on October 21-25, 1996. At the Executive Committee, Deloitte & Touche presented the annual University auditor's report summarizing constructive comments and emerging issues.

At this time, Mr. Chairman, I would like to recommend for approval the following resolution:

**NOMINATIONS FOR BOARD OF DIRECTORS OF
MEDOHIO HEALTH, INC.**

Resolution No. 97-40

WHEREAS the University Board of Trustees has previously authorized The Ohio State University and its Medical Center to enter into agreements with MedOhio Health, Inc., for the provision of a home health care program and the services of a health maintenance organization; and

WHEREAS representatives of the University are to be nominated annually to serve on the Board of Directors of MedOhio Health, Inc.; and

WHEREAS the nominees from the University should be drawn from amongst several groups broadly representative of various components of the University:

NOW THEREFORE BE IT RESOLVED, That the President may nominate officers and employees of the University to serve on the Board of Directors of MedOhio Health, Inc., and the officers and employees nominated may include, as appropriate, a senior administrator of University Hospitals representatives from amongst the following groups: a senior physician leader with special insight into the practice plan, a senior administrative official of the University, a member of the University Hospitals Board, and a member of the University Board of Trustees. The officers and/or employees so nominated are hereby authorized, designated and directed to serve as directors of MedOhio Health, Inc., representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which officers and employees of the University now, or hereafter, are entitled; and

BE IT FURTHER RESOLVED, That the Secretary of the University Board of Trustees be annually notified of the nominees elected to the MedOhio Board of Directors.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Our Committee met earlier today and we heard several reports including: the monthly Endowment Report, a report on the 1997 bond issue, and the risk management questionnaire for real estate. In addition, Jerry May discussed "naming" opportunities at the University.

At this time, we are prepared to present the Auditor's report for 1995-96, and I would like to call on Vice President Janet Pichette to begin this presentation.

AUDITOR'S REPORT

Ms. Janet Pichette:

Thank you, Mr. Chairman. The University is in the first year of a new five-year contract with Deloitte and Touche per annual audits of the University. They have completed the audit for 1995-96 and we are submitting that for your acceptance. There was a detailed presentation of the audit report to the Fiscal Affairs and Investments Committee at their meeting on October 21. I would stress that the presentation and the audit report has been a joint and collaborative effort by the Internal Audit, the Controller's office, and Deloitte and Touche.

AUDITOR'S REPORT (contd)

Ms. Pichette: (contd)

On behalf of Bill Shkurti and myself, I want to acknowledge the fine work that both the Internal Audit, directed by Aletha Shipley, and Controller's office, lead by Greta Russell, have done in coordinating this annual audit effort. I would like to now call on Aletha to introduce our external auditors and to present the summary of the presentation. Aletha --

Ms. Aletha Shipley:

Thank you, Ms. Pichette. Mr. Chairman, at about this time last year, as Janet said, we were commencing the process of selecting the University's external auditors for the next five years. That process concluded on February 29, 1996, with the selection of Deloitte and Touche LLP to perform the annual audits for fiscal years ending June 30, 1996 through June 30, 2000. Last week on October 21, we presented in detail the results of the audit and a financial review for the 1995-96 fiscal year and today we will briefly summarize items that were discussed in that presentation.

I am accompanied by Mr. Mike Fritz, the audit engagement manager with Deloitte and Touche, and Ms. Greta Russell, University Controller. Our presentation will be made in two parts: 1) we will have a financial review of the 1995-1996 year from Ms. Russell; and 2) Mr. Fritz will give a summary of the results of the audit and communication of some items that are required by auditing standards.

Before turning the presentation over to Ms. Russell, I would like to first thank Mr. Fritz and the staff of Deloitte and Touche for their efforts. Transition years, such as this year, with new auditors can often be challenging but our transition went smoothly. The financial statements being discussed today were completed in a timely manner with the September 13 report date and anticipated completion of the remaining reports according to the requirements of the contract. We, again, received an unqualified or a clean opinion.

I would be remised if I didn't recognize also the extensive efforts of the many University representatives, including: fiscal officers and administrative associates in the various offices, colleges, and departments; the Controller's office staff; the Office of the Treasurer; the Hospitals; OSURF; my internal audit staff and many others. Last, but definitely not least, I would like to thank Ms. Pichette and Mr. Shkurti, for their support and participation throughout both the selection process of the external auditors as well as the actual audit process.

I would now like to introduce Ms. Greta Russell, University Controller, and she will be followed by Mr. Mike Fritz with Deloitte and Touche.

Ms. Greta Russell:

Thank you, Aletha. Today, I will be speaking from the spiral notebook that was mailed to you and will just be going through selected highlights to give you an overview of what happened for Fiscal Year 1996.

Revenue for 1996 was \$1.7 billion, expenses were \$1.5 billion. These figures, exclude gross, are up \$126 million for capital expenditures and \$29 million for principal payments on debt. Long-term debt include both outstanding bonds, notes of \$197 million, and capital expenditure obligations of \$7.5 million. So you can see that our long-term debt totalled \$205 million for the year. Our assets for the year were \$3.4 billion and our equity ended the year at \$2.8 billion.

AUDITOR'S REPORT (contd)

Ms. Russell: (contd)

Just a note that if we were like a business or a private institution, the accumulated depreciation of prior years would decrease our total equity significantly downwards to probably about \$1 billion. Keep in mind that our financial statements does not show depreciation. There is a move afoot to make that possible, but at this point and time we do not show that.

I would just like to show a couple of the revenues that made up the \$1.7 billion, specifically the private support. We received \$194 million in private support. I think the "Affirm Thy Friendship" was very successful for us this year. It caused an increase of almost 30 percent. You can see the trend is certainly upward. I think when I was before you last year, I stressed the fact that we had to do more in private support and certainly this year we did. This included over \$30 million in new additions to the Endowment Fund, so that was a very good year for private support.

On the expense side, I would like to take a look, just for a moment, at the institutional support. You will see that it increased over 21 percent to approximately \$63 million this year. That was due in part from the ARMS Project expenditures of \$10.1 million and also the increase of the support in the University Campaign and the overall additional expenditures for vacation and sick accrual.

With an increase of almost 3 percent in our revenue and a less than one percent increase in our expenditures, we had a very good year for our E&G equity position. Our unrestricted equity increased by \$19.4 million and our restricted increased to \$16.4 million this year. For this year, I can say that we had a stellar year, in that we kept our expenses down and our revenues up, and so we are very excited about that.

One of the other issues that we presented to the Fiscal Affairs and Investments Committee was just to take a look at our net cash flows from tuition. Today we read a lot about private colleges reducing their tuition and you want to know, "How do we spend our money and what is the net flow from our undergraduate tuition?" And so we shared with them that this year we received \$161,584,000 in undergraduate tuition and fees. Of that amount, \$38,957,000 was awarded as scholarship, therefore the net cash flow coming from tuition was \$122,626,000.

That says that we received basically 76 cents per dollar from the undergraduate tuition. That has come down. Ten years ago we received 82 cents per dollar and today we are receiving 76 cents per dollar from the undergraduate fees to go into operation.

So I just wanted to share with you some brief highlights of the year. I think from the slides that have been presented you can see that we are in a continuing improving posture. The highlights show a strong growth in our private support and a minus increase in the total expenditures. I think that any accountant would be glad to say that today. I think that the slides or the book -- or we are certainly available for any questions that you may have -- will show the analysis of our tuition and fees.

I also would just like to say that on Monday the IRS auditors will be with us and from what I hear, and their estimation, they will be with us from six months to a year. We will be coming back to report to you on that.

President Gee:

And I am certain that they are here to help us.

AUDITOR'S REPORT (contd)

Ms. Russell:

Yes. Thank you, so much, for your consideration.

Mr. Shumate:

Greta, you made a reference to our equity balance. What level of equity balance do you think is appropriate for us at the University?

Ms. Russell:

What Vice President Shkurti had wanted was that a certain percentage of the equity should be there and any gift we should at least take one percent of that. So that our goal is to have an equity balance of, at least, five percent of the total.

Mr. Mark Fritz:

Mr. Chairman and members of the Board, it is my pleasure, as a partner with Deloitte and Touche here in Columbus, to share the results of our audit process this past year. I have four primary items that I wish to share with you this morning.

One is dealing with our audit scope and organization. We did have a minority sub-contractor working with us during the audit of the financial statements and I will share with you who did what as a part of that process. I'll talk briefly with you about some other items that were communicated to the audit committee which I also, as an auditor, have responsibility to report to you. We will also talk briefly about minor items that we have on internal control observations that we had during our audit and, finally, talk about some emerging issues dealing with the audit and the financial statements.

As far as the audit scope and organization, we had a minority sub-contractor by the firm's name of Parms and Company. They participated in approximately 15 percent of the engagement. Their responsibility was for WOSU Stations, Campus Partners, and also the Residence and Dining Halls. Our firm, under my direction, then completed the audit of all of the other component units that exist here at the University. In addition, we also served as auditors for the OSU Foundation and the Transportation Research Center for the first time incorporating all component units of the University under one audit relationship.

As far as our responsibility under generally accepted auditing standards, we are to primarily issue a report on the financial statements. Included in this maroon document -- that you should have received -- is our report on those financial statements. It is included on page one and it is, as Ms. Shipley mentioned, an unqualified opinion, it is a clean opinion on your financial statements. It is the best report that you can get from that standpoint.

We also do report on internal controls. We will be issuing a management letter to the University. That management letter will contain no material weaknesses or any reportable conditions. Again, from an internal control standpoint, the fact that there are no reportable conditions or material weaknesses that is the best report that you can receive from that standpoint.

As far as significant accounting policies, the University's financial statements and the policies are those directed by the University management. There were two minor changes in University policy this year: 1) how investments are recorded and how those are carried at market value; and 2) how the University was handling its capital subsidy it received from the State of Ohio for capital appropriations. You used to record that on an accrual basis -- the State Auditor and other universities are

AUDITOR'S REPORT (contd)

Mr. Fritz: (contd)

recording that on a cash basis -- and that resulted in about a \$38 million decrease in the plant fund assets in this current year.

We also -- as a part of our audit look at management judgements and accounting estimates -- included in your financial statements the University management looks at the allowance for doubtful accounts and it looks at reserves for litigation, other types of accruals, as a part of our audit process. We do look at those subjective items. We believe that there is a standard philosophy there and we concur with the process that University management has used from that standpoint.

There were no significant audit adjustments that were passed. There was a minor adjustment related to the health insurance accrual. We suggested that a decrease be made in the health insurance accrual of approximately \$9 million and that adjustment was posted to the financial statements. That was the only significant audit adjustment as a result of our audit. And then, finally, as far as any difficulties that we encountered in the audit, there were no difficulties. We received the full cooperation of management, items were given to us timely, and the audit went very smoothly from our process.

Let's talk briefly about constructive service comments that we presented to the Fiscal Affairs and Investments Committee. There are approximately eight items which deal with such things as wire transfers and the fact that there is some segregation of duties; to issues regarding an individual having responsibility over the vendor master file, also being able to do an actual wire transfer. We suggested that be separated as far as those responsibilities.

Some bank reconciliations were not conducted on a timely basis. There were some November bank reconciliations that weren't done when we came out in June. Those have been corrected. Those were in relation to some turnover that occurred in the Treasurer's office. We suggested that the Billing and Accounts Receivable system, which is known as the bar system for student fees and deposits, be reconciled to the general ledger on a more timely basis. We had some security concerns regarding the actual data processing center and EDP concerns over changing passwords, access to files, and things of that nature, and we have made some suggestions there.

Business area continuity planning deals with not a disaster recovery plan for the data processing center, but it relates to the other peripheral areas. How does the Treasurer's office work? How does the Accounts Payable Department work? What do they do when the data processing center is down and/or if there is a disaster in an area, how do they then make the process more timely?

The IDX system was something that Bill Shkurti and Janet Pichette asked us to take a look at and that relates to the data processing controls over the MedOhio operation. There had been a minor amount of error that had resulted there and they wanted to make sure that there were controls that existed to avoid that in the future. In Accounts Payable at the Hospitals we found that there were some checks that were in excess of \$1.5 million that required dual signatures that did not have the dual signatures that should be there, and we are suggesting that be adhered to in the future.

And then finally, as a part of our audit, we did look at the status of prior year comments. Coopers and Lybrand had a lengthy letter last year and looked at those items and we believe that a majority of those have been satisfactorily resolved. There will be two comments that were in the prior year letter that will be in our final letter, but from the general standpoint, I believe that things were adequately and timely addressed from the prior year letter.

AUDITOR'S REPORT (contd)

Mr. Fritz: (contd)

As far as emerging issues, there are some minor changes that are occurring, nothing major. One is the use of non-profit accounting and that really relates to your peripheral organization, such as the Transportation Research Center, MedOhio, and other areas as to what accounting policies do you follow since you are a governmental university. It is basically just a statement that indicates that you should stay status quo until the final reporting model gets changed and that relates to the next item.

There is a lot of discussion in the accounting profession right now about the format of university financial statements and I think that what you will see is ultimately you will move away from the various funds that you have, not show current funds, the unrestricted funds, the plant funds, and get to more of a corporate reporting format. This is where you have a single presentation showing all of the activity of the University with then some supplemental information that will report on the Athletic Department, the Hospitals, and some of the auxiliary organizations. That is currently under process in the accounting profession and there should be an exposure graph issue within the next year. It will probably be two or three years away before your financial statements will be reformatted into that new presentation.

There are some minor changes in relation to auditors responsibility for detecting fraud. As you probably are aware, our audit is not primarily focused at looking at fraud, but there has been more and more concerns in the investment community about something occurring and auditors not finding it. There is more definition then of how we will address that in the future.

On the positive side -- you talked about negative with the IRS coming in -- the federal government is changing its rules and regulations regarding Circular A-183, for single audits -- that deals with the audits of your research and development funds -- also the audits of your student financial aid funds and other grants that you receive. Those limits have been changed. It used to be \$100,000 or 3 percent, it is now a lot larger amount and we will not have to report minor items to you in the future. So that is a positive standpoint from what the federal government doing.

We reported to the Fiscal Affairs and Investments Committee some emphasis on the Department of Health and Human Services and how it is relating to its review of Hospitals and Medicare billing. I am aware that the Fiscal Affairs and Investments Committee has taken that into consideration and I think that has been adequately addressed.

Finally, the Department of Education has decided, for the first time, that it would like to have some of the NCAA revenues and expenses audited. The NCAA has minimum agreed upon procedures which you have to follow and now the Department of Education is also saying that we have to provide a special report to the President of the University, indicating that we have audited the revenues and expenses of the football and basketball programs and some of the other programs that exist. And we will be doing that in support of the audit.

Mr. Skestos:

Are there any questions? Thank you, Mr. Fritz, Ms. Shipley, and Ms. Russell. You gave us an excellent report and I want to, on behalf of the Board, commend you on that. Thank you very much. Mr. Chairman, I would now like to make a motion for approval of the audit report.

ACCEPTANCE OF THE REPORT OF AUDIT FOR 1995-96

Resolution No. 97-41

Synopsis: The report of the audit of the financial statements for The Ohio State University for 1995-96 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS in February 1996, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche for an annual audit of the University for fiscal years 1995-96 through 1999-2000; and

WHEREAS the Deloitte & Touche audit of the University for 1995-96, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been discussed with the Fiscal Affairs and Investments Committee; and

WHEREAS the auditors' recommendations are being studied by the appropriate University offices, and procedures and responses are being developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 1995-96, including the report on the audit of the University's financial statements and the summary of significant recommendations to management be accepted.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

Mr. Wexner:

I was wondering, George, if you might ask Deloitte and Touche if the internal staff should look to investigative and fraud auditors -- that is special kind of thing. I am thinking of the Board's oversight capacity that periodically that kind of audit activity at an enterprise this large should be undertaken. That is different than accounting auditing and it is very different from internal auditing.

I am not directing that it be done, but for at least some discussion be had and perhaps to talk to outside firms that specialize in this kind of thing. Clearly, this is no indication of the quality of our internal work, I just think that this is a good practice that at least we should consider.

Mr.Skestos:

I will look into it, Mr. Chairman, and report back to you.

Mr. Skestos:

At this time, I have several other resolutions to present to the Board for their approval:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-42

LIFE SCIENCES RESEARCH BUILDING
FOOD SCIENCE AND TECHNOLOGY BUILDING
OARDC/ATI - CONFERENCE CENTER
KNOWLTON SCHOOL OF ARCHITECTURE
NATURAL HABITAT RESEARCH SITE IMPROVEMENTS
PHYSICAL SCIENCES BUILDING
LIBRARY BOOK DEPOSITORY, PHASE II
HAGERTY HALL REHABILITATION
SISSON HALL REPLACEMENT
COLUMBUS SPEECH AND HEARING CENTER
OARDC - CENTRAL CHILLED WATER PLANT
OARDC - FEED MILL REPLACEMENT
UNIVERSITY HOSPITALS/JAMES HOSPITAL COURTYARD
NEIL/17TH BUILDING DEMOLITION
MCCAMPBELL HALL ROOF REPLACEMENT
OARDC - POULTRY SCIENCE RESEARCH FACILITY

Synopsis: Authorization to employ architectural/engineering firms for the Physical Sciences Building, Hagerty Hall Rehabilitation, Sisson Hall Replacement, Library Book Depository, Phase II, and OARDC - Feed Mill Replacement projects; employ architectural/engineering firms and request construction bids for the Natural Habitat Research Site Improvements, Columbus Speech and Hearing Center, Neil/17th Building Demolition, McCampbell Hall Roof Replacement, and OARDC - Central Chilled Water Plant projects; request construction bids for the Life Sciences Research Building, Food Science and Technology Building, ATI/OARDC - Conference Center, University Hospitals/James Hospital Courtyard, and Knowlton School of Architecture projects; and accept the report of award of contracts and establishment of contingency funds for the OARDC - Poultry Science Research Building project is requested.

WHEREAS the University desires to proceed the construction of a replacement building of approximately 123,000 gross square feet of laboratory and office space to house the departments of Zoology, Entomology, and Plant Biology; and

WHEREAS the total estimated project cost is \$23,291,080 and the total estimated construction cost is \$18,897,390, with funding provided by House Bill 904 (\$800,000), House Bill 748 (\$21,691,080), central University funds (\$700,000) and department of Biological Sciences (\$100,000); and

WHEREAS the University desires to proceed with the construction of a facility to house the Food Science and Technology program, including classrooms, offices, research laboratories, computing facilities, and pilot plant space for the department; and

WHEREAS the total estimated project cost is \$17,299,000 and the total estimated construction cost is \$12,108,000, with funding provided from House Bill 904 (\$1,100,000), House Bill 748 (\$9,999,000) and anticipated gifts to the department of Food Science (\$6,200,000); and

WHEREAS the University desires to proceed with the construction of a facility on the OARDC/ATI campuses to house an executive business and industry conference center with provisions for satellite link and telecommunications center to provide meeting space for business, industry, and the local community; and

WHEREAS the total estimated project cost is \$3,700,000 and the total estimated construction cost is \$2,595,000, with funding provided from House Bill 904 (\$125,000), House Bill 748 (\$2,400,000), and anticipated gifts of \$1,175,000; and

**REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the University desires to proceed with the construction of a new facility to house the programs of Architecture, City and Regional Planning, and Landscape Architecture and the Knowlton Columns; and

WHEREAS the total estimated project cost is \$19,233,280 and the total estimated construction cost is \$15,855,000, with funding provided from House Bill 790 (\$1,000,000), House Bill 748 (\$8,233,280), and a generous gift from Austin E. Knowlton (\$10,000,000); and

WHEREAS the University in conjunction with the Preservation of Wild Animals, Inc. (WILDS) desires to proceed with the design and construction of various improvements to the WILDS facilities in Cumberland, Ohio, including expanded parking, new admissions facilities, African conservation education center, expansion of the African and Asian ranges, conference and meeting center, education camps, food and merchandising facility, develop hoofstock handling system, medical and research offices, picnic pavilion and shelters, expand rhino complex, and wetlands trail project; and

WHEREAS the total estimated project cost is \$4,500,000 and the total estimated construction cost is \$4,432,500, with funding provided by House Bill 748; and

WHEREAS the University desires to proceed with the design of a new or renovated facility for the Department of Physics; and

WHEREAS the total estimated project cost is \$49,000,000 and the total estimated construction cost is \$36,200,000, with planning funds provided by House Bill 748 (\$4,000,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with design of an addition to the Library Book Depository; and

WHEREAS the total estimated project cost is \$2,000,000 and the total estimated construction cost is \$1,700,000, with planning funds provided by House Bill 748 (\$200,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with design to rehabilitate Hagerty Hall including building system replacement and some interior redesign of the space to house a core academic program to be determined during the planning phase; and

WHEREAS the estimated project cost is \$16,320,000 and the estimated construction cost is \$12,200,000, with planning funds provided in House Bill 748 (\$1,000,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with design to construct a replacement facility for the 1957 wing of Sisson Hall to house research and teaching labs, library, classrooms and administrative, and faculty and graduate student offices for the College of Veterinary Medicine; and

WHEREAS the estimated project cost is \$18,200,000 and the estimated construction cost is \$13,809,200, with planning funds provided by House Bill 748 (\$1,600,000), central University funds (\$1,950,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires, in conjunction with the Columbus Speech and Hearing Center, to proceed with the renovation of current space at the facility; and

WHEREAS the total estimated project cost is \$1,000,000 and the estimated construction cost is \$985,000, with funding provided by House Bill 748; and

WHEREAS the University desires to proceed with the construction of a facility to provide central chilled water to the OARDC and ATI facilities; and

**REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the estimated project cost is \$4,800,000 and the estimated construction cost is \$3,850,000, with funding provided by House Bill 748; and

WHEREAS the University desires to proceed with the design of a replacement feed mill on the OARDC campus for the production of rations for research with all types of animals, including ingredient storages, feed processing and mixing equipment, mixed feed storages, and grain drying and handling system; and

WHEREAS the total estimated project cost is \$5,000,000 and the total estimated construction cost is \$4,020,000, with planning funds provided by House Bill 748 (\$300,000) and construction funds anticipated in a future biennium; and

WHEREAS the University desires to proceed with the construction of a handicapped accessible open air courtyard in the area bounded by Postle Hall, James Hospital, and Doan Hall to be used by staff, patients, and visitors as a respite area outside, yet close to, the Hospitals for relaxation and meditation; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$265,000, with funding provided by University Hospitals (\$150,000) and James Cancer Hospital (\$150,000); and

WHEREAS the University desires to proceed with the demolition of the deteriorated Neil/17th Building and restore the site with walkways, site furniture, plantings, and lawn restoration;

WHEREAS the total estimated project cost is \$392,000 and the total estimated construction cost is \$350,000, with funding provided by central University budget; and

WHEREAS the University desires to proceed with replacement of approximately 24,000 square feet of deteriorated roofing, metal counter and flashings on McCampbell Hall; and

WHEREAS the total estimated project cost is \$200,000 and the total estimated construction cost is \$170,000, with funding provided by central University funds; and

WHEREAS a resolution adopted by the Board of Trustees on April 2, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

OARDC - Poultry Science Research Facility

This project constructs a set of buildings on the Wooster Campus for the Department of Poultry Science and replaces the poultry houses presently located to the west and north of Dakan Hall on the Columbus Campus. The total project cost is \$3,126,005; funding is provided by House Bill 904. The completion date is June, 1997. The contracts awarded are as follows:

General Contract:	Stanley Miller Company, East Sparta, Ohio
Amount:	\$1,551,300 *
Estimate:	\$1,598,829 *

**REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

OARDC - Poultry Science Research Facility (contd)

Plumbing Contract:	Schmid Plumbing and Heating, Inc., Wooster, Ohio
Amount:	\$143,268 *
Estimate:	\$166,188 *
HVAC Contract:	AAA Mechanical Services, Inc., Akron, Ohio
Amount:	\$397,500 * +
Estimate:	\$376,524 *
Electric Contract:	Abbott Electric, Canton, Ohio
Amount:	\$518,850 * +
Estimate:	\$397,854 *
Total All Contracts:	\$2,610,918 *
Contingency Allowance:	\$130,547
Total Project Cost:	\$3,126,005

+The HVAC and Electric Contract are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Natural Habitat Research Site Improvements, Physical Sciences Building, Library Book Depository, Phase II, Hagerty Hall Rehabilitation, Sisson Hall Replacement, Columbus Speech and Hearing Center, OARDC - Central Chilled Water Plant, OARDC - Feed Mill Replacement, Neil/17th Building Demotion, and McCampbell Hall Roof Replacement projects and that the fees for these services be negotiated between the firm selected and the University or the State of Ohio, as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Life Sciences Research Building, Food Science and Technology Building, OARDC/ATI - Conference Center, Knowlton School of Architecture, Natural Habitat Research Site Improvements, Columbus Speech and Hearing Center, OARDC - Central Chilled Water Plant, University Hospitals/James Hospital Courtyard, Neil/17th Building Demolition, and McCampbell Hall Roof Replacement projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts or recommend contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the OARDC - Poultry Science Research Facility project is hereby accepted.

(See Appendix XV for maps, page 295.)

EASEMENTS

Resolution No. 97-43

COLUMBIA GAS OF OHIO, INC. - 521 WEST FRAMBES AVENUE
OHIO BELL TELEPHONE COMPANY -
CORNER OF ACKERMAN AND OLENTANGY RIVER ROADS
WEST OHIO GAS COMPANY -
MUMAUGH AND CAMPUS DRIVE, LIMA, OHIO
AMERICAN ELECTRIC POWER - 300 WEST LANE AVENUE
CITY OF COLUMBUS -
SANITARY SEWER - 300-306 WEST LANE AVENUE
AMERICAN ELECTRIC POWER - 2231 NORTH HIGH STREET

Synopsis: Authorization to grant six easements across University property is proposed.

WHEREAS Columbia Gas of Ohio has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 498 feet in length for the construction of underground gas service to 521 West Frambes Avenue for the new Max M. Fisher College of Business; and

WHEREAS the gas service will benefit the University; and

WHEREAS the Ohio Bell Telephone Company has requested a 25-year easement consisting of a strip of land ten feet in width and approximately 157 feet in length for the purpose of installing a manhole and underground fiber optic cable in the vicinity of Ackerman and Olentangy River Roads; and

WHEREAS, this easement will serve University property and private property; and

WHEREAS the Ohio Bell Telephone Company will compensate the University with a lump sum payment of \$500.00 in consideration of the granting of this easement; and

WHEREAS the West Ohio Gas Company has requested a 25-year renewal of an easement consisting of two strips of land, one strip of land being 20 feet in width and approximately 2,241 feet in length running along Campus Drive and the second strip of land being 15 feet in width and approximately 1,082 feet in length running along the east side of Mumaugh Road for the purpose of providing gas service to the Lima Campus; and

WHEREAS this easement will serve the Lima Campus only; and

WHEREAS the American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 90 feet in length for the purpose of installing three-phase electric service to the Cooker Restaurant to be located at 300 West Lane Avenue; and

WHEREAS this easement will serve University property; and

WHEREAS the City of Columbus has requested a 40-year easement consisting of a strip of land approximately 3,920 square feet in size for the purpose of installing a sanitary sewer at the Cooker Restaurant located at 300-306 West Lane Avenue; and

WHEREAS this easement will serve University property; and

WHEREAS the American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 14 feet in length for the purpose of installing electric service to the Northwood/High Building located at 2231 North High Street, Columbus, Ohio; and

WHEREAS this easement will serve University property; and

EASEMENTS (contd)

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to her statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XVI for maps, page 311.)

ACCEPTANCE OF THE GIFT OF REAL PROPERTY

Resolution No. 97-44

65 ACRES OF UNDEVELOPED LAND
CRAWFORD COUNTY, OHIO

Synopsis: Acceptance of the gift of 65 acres of undeveloped farmland in Crawford County, Ohio, is proposed.

WHEREAS The Ohio State University has been provided with an opportunity to acquire a tract of 65 acres of undeveloped farmland in Crawford County, Ohio; and

WHEREAS the owner, Marie Unger of Bucyrus, Ohio, has offered to make a gift of this property to the University with two restrictions: first that no commercial, non-agricultural, or residential development be undertaken during the University's ownership; second, that the Crawford County Park District be given the first right of refusal to purchase the property should the University decide to sell; and

WHEREAS this property will be used by The Ohio State University Extension as an education and research site, and the College of Food, Agricultural, and Environmental Sciences will be responsible for all financial and managerial obligations of the property; and

WHEREAS the appropriate University offices have determined that the acceptance of the gift of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to accept this gift and to acquire title to this property in the name of the State of Ohio for the use of The Ohio State University, upon the terms and conditions described above and upon such other terms and conditions deemed to be in the best interest of the University.

(See Appendix XVII for background information and map, page 317.)

SALE OF REAL PROPERTY

Resolution No. 97-45

APPROXIMATELY 344.89 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO

SALE OF REAL PROPERTY (contd)

**APPROXIMATELY 344.89 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO (contd)**

Synopsis: Authorization for the sale of the remaining approximately 344.89 acres of the Barnebey Center is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 344.89 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County, Ohio, and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS the Metropolitan Park District of Columbus and Franklin County has offered to purchase this remaining acreage, including timber and mineral rights, at the consideration price of \$1,100.00 per acre, and the previous appraised value of this portion of the property is approximately \$750.00 per acre; and

WHEREAS the net proceeds from the sale of this property shall be deposited in two Endowment accounts, the Barnebey Family Scholarship Fund and the Annabelle Hoge Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this remaining 344.89 acre portion of the Barnebey Center property, including all timber and mineral rights, with the actual acreage to be determined by survey by the buyer if required, to the Metropolitan Park District of Columbus and Franklin County, at a consideration price of \$1,100 per acre, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XVIII for background information and map, page 319.)

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1995-96**

Resolution No. 97-46

Synopsis: Transfers to Endowment Principle Funds, Annuity and Life Income Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1995-96 have been made; and

WHEREAS this account procedure is in compliance with the Auditor of State that all transfers among fund groups be reported:

NOW THEREFORE

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1995-96 (contd)**

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

(See Appendix XIX for background information, page 321.)

ARMS PROJECT - PHASE IV-B

Resolution No. 97-47

Synopsis: A vote to approve completion of Phase IV-B of the ARMS Project is proposed.

WHEREAS Phase IV-A of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at its July 12, 1996 meeting has been successfully completed; and

WHEREAS completion of Phase IV-B has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase IV-B of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$8 million for Human Resources and General Ledger Systems and up to \$1.5 million for the Procurement System in FY 1997; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before June 30, 1996 for authorization to proceed with Phase V.

(See Appendix XX for background information, page 325.)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions with eight affirmative votes, cast by Messrs. Wexner, Shumate, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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UNIVERSITY DEVELOPMENT REPORT

Mr. Jerry May:

Thank you very much, Mr. Skestos. Before I present the new endowed funds for approval to the Board today, I would like to bring you up-to-date on five new appointments to the University's Foundation Board and mention a small sentence or two about the University Campaign.

First, in its most recent meeting on October 4, 1996, The Ohio State University Foundation, elected the following individuals as new members of that Board: Edwin Cooperman, executive vice president of the Traveler's group, who received a J.D. in 1967, from New York City; William Lowery, president of the Amoco Corporation, who received a B.S. in Chemical Engineering in 1966 from Ohio State, from Chicago; Robert Martini, chairman and chief executive officer of Bergen/Brunswick Corporation, who received a B.S. in Pharmacy in 1954, from Los Angeles; and Jacqueline Woods, president and chief executive officer of Ameritech of Ohio, from Cleveland, Ohio.

UNIVERSITY DEVELOPMENT REPORT (contd)

Mr. May: (contd)

In addition to that, a new ex-officio member and Secretary to the Board was elected, Ginny Trethewey to replace Robert Duncan. I might add that Ginny received a J.D. (cum laude) from The Ohio State University in 1977.

In addition to that, I would like to report that the Affirm Thy Friendship Campaign, as of September 30 has reached \$472 million, 56 percent of the way to the goal. We have \$347.1 million in gift receipts, that is cash and securities, \$75.8 million in net new pledges, and \$49 million in net planned gifts, so far, in the one-year of the public phase of the Campaign and in the two years prior to that.

Mr. Skestos, at this time, I would ask that you present to the Board of Trustees for approval, the establishment of one new designated professorship, 12 new endowed funds, and the revision of three endowed funds. The amount of these gifts added to the Endowment, this past month, is \$4,971,696.00.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-48

Synopsis: The report on the receipt of gifts and the summary for September 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The W. Arthur Cullman Designated Professorship in Marketing; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-September
 1995 Compared to 1996
GIFT RECEIPTS BY DONOR TYPE

	<u>1995</u>	Dollars July through September <u>1996</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 3,929,673	\$ 1,797,257	-54
Alumni (From Bequests)	<u>777,277</u>	<u>7,105,103</u>	814
Alumni Total	\$ 4,706,950	\$ 8,902,360	89
Non-Alumni (Current Giving)	\$ 1,123,044	\$ 1,518,976	35
Non-Alumni (From Bequests)	<u>567,028</u>	<u>1,285,087</u>	127
Non-Alumni Total	\$ 1,690,072	\$ 2,804,063	66
Individual Total	\$ 6,397,022	\$11,706,423	83 ^A
Corporations/Corp. Foundations	\$ 6,581,384	\$ 5,717,312	-13 ^B
Private Foundations	\$ 1,329,210	\$ 1,503,848	13
Associations & Other Organizations	<u>\$ 647,619</u>	<u>\$ 364,585</u>	-44 ^C
Total	\$14,955,235	\$19,292,168	29

NOTES

- A Individual giving is up 83% due to two estate gifts totaling more than \$8 million (one from an alumnus of \$7 million; one from a non-alumnus of \$1.2 million).
- B Corporate giving is down 13%. Last year there were 116 corporations providing private support of \$10,000 or more (\$5.2 million). This year private support at the \$10,000 level is \$4.5 million (117 corporations).
- C Gifts from associations and other organizations are down 44% since giving at the \$10,000 or more level is about \$300,000 less than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September (contd)

1995 Compared to 1996 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$1,153,895	\$948,672	-18
Program Support	\$9,176,409	\$15,703,113	71
Student Financial Aid	\$2,568,195	\$1,171,307	-54
Annual Funds-Colleges/Departments	\$1,908,246	\$1,370,238	-28
Annual Funds-University	<u>\$148,490</u>	<u>\$98,838</u>	-33
Total	\$14,955,235	\$19,292,168	29

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through September		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
	\$6,332,146	\$10,787,267	70

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Designated Professorship</u>			
The W. Arthur Cullman Designated Professorship in Marketing		\$38,000.00	\$38,000.00
<u>Establishment of Named Endowed Funds</u>			
R. David and I. Lorraine Thomas Family Cancer Research Endowment Fund (Cancer Research - Comprehensive Cancer Center-The Arthur G. James Cancer Hospital and Research Institute)	\$3,371,128.27		\$3,371,128.27

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund (Program Support and/or Acquisition & Preservation of Library Materials - Friends of the Library)	\$59,012.55		\$59,012.55
Robert Llewellyn Crosby Career Services Endowment Fund (Support of Career Services Office - Fisher College of Business)	\$25,000.00		\$25,000.00
Columbia Gas Family Merit Scholarship Endowed Fund (Scholarships for Employees or Family Members of Current Employees of Columbia Gas of Ohio, Inc. - General University)	\$20,000.00		\$20,000.00
The Roger and Jennie Hall Concert Band Scholarship Fund (Scholarship Awards to Freshmen Music Majors Who Play Wind or Percussion Instruments - College of the Arts)	\$15,500.00		\$15,500.00
The Sheila Brannon Scholarship Fund (Scholarships for Art Students Enrolled at Newark Campus)	\$15,000.00		\$15,000.00
Olentangy River Wetland Research Park Program Endowment Fund (Program Support at Olentangy River Wetland Research Park - College of Food, Agricultural and Environmental Sciences)	\$15,000.00		\$15,000.00

Change in Name and Description of Named Fund

From: Ohio Eminent Scholar in Mechanical Systems
 To: The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems

Change in Description of Named Funds

The Frank W. Hale, Jr. Endowed Scholarship
 The Luther and Eloyce Tweeten Endowment Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Jane E. Orosz Endowment Fund for the College of Veterinary Medicine (Support for Human/Animal Bond Program and/or Hospital Support Fund - College of Veterinary Medicine)		\$1,180,000.00	\$1,180,000.00
The Albert J. and Martha Mattern Fund for University Support (University Unrestricted)		\$102,631.17	\$102,631.17
The David F. and Kathryn B. Beard Scholarship Endowment Fund (Merit Scholarships - College of Food, Agricultural and Environmental Sciences)		\$100,287.50	\$100,287.50
Virginia Grama Schmidt and Hubert Conrad Schmidt Scholarship Fund for Somatic Studies (Scholarships for Graduate Students in Somatics - College of Education)	\$15,127.19		\$15,127.19
The John F. Isler Endowed Scholarship Fund (Scholarships - College of Food, Agricultural and Environmental Sciences)	\$15,010.00		\$15,010.00
	_____	_____	_____
Total	\$3,525,778.01	\$1,445,918.67	\$4,971,696.68

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED DESIGNATED PROFESSORSHIP

The W. Arthur Cullman Designated Professorship in Marketing

The W. Arthur Cullman Designated Professorship in Marketing was established November 1, 1996 by the Board of Trustees of The Ohio State University, with a pledge of \$38,000 per year for three years to The Ohio State University Development Fund from the family of Mrs. Cecilia S. Cullman and the first annual gift having been received.

The annual gift shall be used to provide support for The W. Arthur Cullman Designated Professorship in Marketing. The professor shall be an outstanding faculty member in Marketing. Appointment to the professorship shall be recommended by the Dean of the Fisher College of Business and the Provost and approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal.

\$38,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS

R. David and I. Lorraine Thomas Family Cancer Research Endowment Fund

The R. David and I. Lorraine Thomas Family Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from R. David and I. Lorraine Thomas.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute and the Vice President for Health Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$3,371,128.27

The Emanuel and Ann Rudolph Friends of the Libraries
General Endowment Fund

The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Emanuel D. Rudolph, Professor Emeritus, Plant Biology, The Ohio State University, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs of Friends of the Libraries and/or to support the acquisition and preservation of library materials. Expenditure decisions are to be determined jointly by the Director of the Friends of the Libraries and the Director of University Libraries.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$59,012.55

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Robert Llewellyn Crosby Career Services Endowment Fund

The Robert Llewellyn Crosby Career Services Endowment Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with contributions to The Ohio State University Development Fund gifted by Margaret Alexander (B.F.A. '66; M.A. '68) in memory of her husband Robert Llewellyn Crosby.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income generated by the endowment shall be used to support the Career Services Office, located in the Fisher College of Business, in its efforts to develop new networks and systems to reach smaller companies. Through the use of emerging technologies and strategies the Career Services Office will use the annual income from the endowment to develop relationships with firms which either lack the resources or time to send recruiters to campus for more traditional recruiting activities.

It is the desire of Margaret Alexander that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of Margaret Alexander.

\$25,000.00

Columbia Gas Family Merit Scholarship Endowed Fund

The Columbia Gas Family Merit Scholarship Endowed Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Columbia Gas of Ohio, Inc. in 1990.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one or more academic merit scholarships for students who have completed one year of undergraduate course work at any campus of The Ohio State University who are employees; or, children, grandchildren, siblings, nieces and nephews of current employees of Columbia Gas of Ohio, Inc. Applicants must identify themselves as eligible on the OSU Scholarship Application. Selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$20,000.00 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Roger and Jennie Hall Concert Band Scholarship Fund

The Roger and Jennie Hall Concert Band Scholarship Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Donald M. (B.S.Bus.Adm. '76; MBA '77) and Leesa Hall Kurdziel (B.S.Soc.Wel. '78) of Greenwich, Connecticut, in honor of Roger A. (B. Music Education '74) and Jennie Hall.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarship awards to outstanding freshmen music majors who play wind or percussion instruments. The recipient(s) must have made a significant contribution to the concert band program and must have shown excellent musical and academic achievement. The recipient(s) shall be chosen by the Director of the School of Music and Director of the Concert Band, in consultation with Roger and Jennie Hall and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,500.00 (Grandfathered)

The Sheila Brannon Scholarship Fund

The Sheila Brannon Scholarship Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas A. Brannon (B.S. Optometry '58; O.D. '77) in memory of his wife.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more scholarships for students whose principal area of study is art and who are enrolled at The Ohio State University Newark Campus. Scholarship recipients shall be selected by the Dean of the Newark Campus or his/her designee in consultation with members of the art faculty on the Newark Campus and the University Committee on Student Financial Aid. The scholarship shall be awarded annually and may be renewed. If there are no candidates in any given year, the earnings are to be added to the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donor.

\$15,000.00 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Olentangy River Wetland Research Park Program Endowment Fund

The Olentangy River Wetland Research Park Program Endowment Fund was established November 1, 1996 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Bill and Edith Walter Foundation, Consoer Townsend Envirodyne Engineers, Inc., and friends of the Olentangy River Wetland Research Park Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the programs at the Olentangy River Wetland Research Park in the School of Natural Resources in the College of Food, Agricultural and Environmental Sciences. Uses shall include, but not be limited to, site development, scientific research, staffing, site maintenance, graduate and undergraduate student support, and educational outreach provided through the Olentangy River Wetland Research Park and its related research. Use of these funds shall be administered by the Director, Olentangy River Wetland Research Park, with approval of the Director, School of Natural Resources, or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director, School of Natural Resources, in order to carry out the desire of the donors.

\$15,000.00 (Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems

The Ohio Eminent Scholar in Mechanical Systems was established March 6, 1987, by the Board of Trustees of The Ohio State University with \$500,000 from the General Assembly of Ohio. The fund and description were revised November 1, 1996 by the Board of Trustees in recognition of the \$750,000 addition from Howard D. Winbigler (B.M.E. '15) and his estate.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will provide salary and program support for the work of an outstanding scholar-leader in mechanical systems. Appointment as The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems will be recommended by the Dean of the College of Engineering to the Provost and President and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS

The Frank W. Hale, Jr., Endowed Scholarship

The Frank W. Hale, Jr., Endowed Scholarship was established February 2, 1990, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from business associates, relatives and friends in honor of Dr. Frank W. Hale, Jr., Vice Provost and Professor Emeritus, who served The Ohio State University as Professor of Communication, Associate Dean of the Graduate School, Vice Provost of Minority Affairs, and Special Assistant to the President from 1971 to 1988. The description was revised November 1, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students of color (African American, Hispanic or Native American) who have displayed scholarship (a cumulative grade point average of 3.0 or above), leadership, and integrity. The scholarship shall be awarded to high school graduating seniors from the Columbus and Franklin County area. Award recipients shall be selected in consultation with the University Committee on Student Financial Aid from the pool of students participating in the Minority Scholars Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

The Luther and Eloyce Tweeten Endowment Fund

The Luther and Eloyce Tweeten Endowment Fund was established February 7, 1992 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Luther and Eloyce Tweeten. The fund was revised November 1, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund associateships and lecturers in the Department of Agricultural Economics and Rural Sociology. Unused income shall be reinvested to principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED FUNDS

Jane E. Orosz Endowment Fund for the College of Veterinary Medicine

The Jane E. Orosz Endowment Fund for the College of Veterinary Medicine was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Jane E. Orosz, Cleveland, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Jane E. Orosz Endowment Fund for the College of Veterinary Medicine (contd)

The annual income shall be used for (1) the College of Veterinary Medicine's Human/Animal Bond Program, and (2) the College of Veterinary Medicine's Hospital Support Fund for the purpose of defraying in whole or in part surgical and other medical bills of individuals who cannot afford such services for their domestic pets. The division of the income between the two programs shall be based upon the needs of the said programs at the time the funds become available as determined by the College of Veterinary Medicine.

\$1,180,000.00

The Albert J. and Martha Mattern Fund for University Support

The Albert J. and Martha Mattern Fund for University Support was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Albert J. Mattern (B.S.Bus.Adm. '33) and Martha Mattern, Pompano Beach, Florida.

The annual income shall be used by the University on an unrestricted basis.

\$102,631.17

The David F. and Kathryn B. Beard Scholarship Endowment Fund

The David F. and Kathryn B. Beard Scholarship Endowment Fund was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from David F. (B.S.Agr. '35; Ph.D. Agronomy '40) and Kathryn B. Beard to The Ohio State University, College of Food, Agricultural, and Environmental Sciences.

The annual income from the endowment fund shall be used for merit scholarships, and will be restricted to qualified students who have maintained at least a 3.5 GPA, or its equivalent, during their last three (3) years in high school or in the College of Food, Agricultural, and Environmental Sciences.

Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

\$100,287.50

The Virginia Grama Schmidt and Hubert Conrad Schmidt
Scholarship Fund for Somatic Studies

The Virginia Grama Schmidt and Hubert Conrad Schmidt Scholarship Fund for Somatic Studies was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Virginia Grama Schmidt (B.A. Arts & Sciences 1936; M.A. French 1937; B.S.Ed. '38) and Hubert Conrad Schmidt (B.Land.Arch. '38).

The annual income shall be used to provide scholarships for graduate students in Somatics, a program area in the College of Education.

\$15,127.19 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The John F. Isler Endowed Scholarship Fund

The John F. Isler Endowed Scholarship Fund was established November 1, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the members of the John F. Isler family as well as associates and friends of the family. John F. Isler served as Marion County Commissioner for thirteen years and was instrumental in the founding of The Ohio State University at Marion. Mr. Isler dedicated his life to promoting youth and educational activities at local and state levels.

Twenty percent (20%) of the annual income distributed shall be added to the fund's principal. The remaining eighty percent (80%) of the annual income shall be used to fund one or more scholarships for students attending The Ohio State University and enrolled in the College of Food, Agricultural, and Environmental Sciences. Selection of scholarships shall be based on activities, leadership, academic achievement and/or financial need. Applicants must have exhibited a project in the Junior Fair or equivalent at the Marion County Fair for so long as these events exist. Priority will be given to students attending Ohio State Marion but applicants attending any other Ohio State University campus including

ATI will also be considered. Recipients of the award(s) are to be chosen by the Marion Campus Scholarship Committee appointed by the Dean and Director, Ohio State Marion. A family member or representative will also be involved in the recipient selection process for each year as long as the family so desires. The successor to the above committee will be the Dean of The Ohio State University at Marion and the Dean of the College of Food, Agricultural, and Environmental Sciences. If no student meets the requirements in any given year, unused funds will carry over to the next year's awarding.

\$15,010.00 (Grandfathered)

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

This morning I would like to share with the Board some of the successes of the Office of Student Affairs. As some of you may be aware, the CUE report emphasized the importance of providing early experiences for incoming students. As a result, additional funds were allocated this year in order to enhance Welcome Week and the Office of Student Affairs worked diligently to make Welcome Week for incoming freshmen a success this fall. Simply stated it worked. The events were far more vibrant and there was an increased number of students who participated.

Let me just briefly state that there were four different components of Welcome Week: 1) the Convocation; 2) the Oval picnic for 10,000 students, which was a new idea and it was very, very well received. I think that they were very strategic about this because they closed down the dining halls so that students had to come to get lunch.

I think that was a great idea because they had a lot of participation; 3) a community fair, including student organizations; and 4) a Scarlet Fever pep rally at St. John Arena.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

I would also like to add that Parents' Weekend was a smashing success, with 1,700 people in attendance. A more complete report on Fall Quarter's transition and activities will be given by Vice President David Williams at the December Board meeting.

On another note, this morning the Student Affairs Committee heard a report from L.H. Newcomb and Bobby Moser, from the College of Food, Agricultural and Environmental Sciences, and Martha Garland, who is the new dean of the College of Arts and Sciences concerning academic advising at Ohio State.

Advising in the College of Food, Agricultural and Environmental Sciences is truly a success story here at Ohio State. Their advising program is based on faculty participation. New first quarter freshmen and transfer students are directly enrolled in their particular department and at this time most students are assigned to a faculty advisor in their particular area of interest. These advisors take their job very seriously. On average the advising load is 15 students per advisor. This advising program is committed to the idea of better serving students.

For example, advisors conduct an adjustment check during the third and seventh week to see how the quarter is progressing. They have even instituted a program where by a College counselor is available on Thursday evenings in residence halls, but more importantly students find these programs beneficial. I really believe that this College deserves recognition for their efforts to enhance academic advising in their College and I would like Bobby Moser and L.H. Newcomb to know that the Board does appreciate your hard work.

In addition, Martha Garland shared with us her new and innovate ideas to enhance the Arts and Sciences academic program. In the past, there has been a division between professional advisors who work with GEC requirements and academic faculty advisors in the Colleges of the Arts and Sciences. Martha Garland indicated that they are working very hard to innograte their advisors and associate them more closely with the five colleges, which are housed in the Arts and Sciences.

I am happy to report that they have hired three new academic advisors. In addition, Arts and Sciences academic advisors are working on improving their technological services such as electronic degree audits, initiating a web site, and improving their E-mail capabilities. We've remained excited to see the effects of these new ideas and programs and we welcome Martha Garland into her new position.

Now, Mr. Chairman, I would like to introduce Kelly Hay, who is the President of the Council of Graduate Students to give the student government report this morning.

STUDENT GOVERNMENT REPORT

Ms. Kelly Hay:

Good morning. I am very honored and excited to address you today. What I am going to do is to begin with USG's report, then I am going to move through IPC's report, and end up with the Council of Graduate Students' report. I am beginning with USG first because, as you all know, I hope, they have been very, very active this quarter. They have sponsored many events that have brought a lot of attention to the University.

John has given me an update and I am going to move through his report. As you know, USG began their voter registration kick-off at the Pittsburgh game and we

STUDENT GOVERNMENT REPORT (contd)

Ms. Hay: (contd)

know how successful we were at that game and so, too, was USG. They have now, to date, registered 3,500 students. Colin O'Brien, who works closely with President Carney, attended our Graduate Orientation and signed up a fair amount of us at that time, too. So we appreciate their efforts -- I was one of them.

Tied to the political engagement that they are doing, they have been on the move to get political candidates here, given the election year and given how students need to be informed on political issues that is going to effect their lives. They have been very successful in doing this. They have extended invitations to the Republican Party, as well as, the Democratic Party.

We know that Vice President Gore and President Clinton came as a result of USG's sponsorship and hard work. I think that we should all commend John Carney, he did an excellent job putting together, with the help of a lot of key staff, those visits. They and the rest of us would have liked to have seen the Republican Party here in fuller force, but Senator Dole has elected to go to smaller schools. In fact, I think that he is at Capital University today.

I don't know how much of it you saw, but I definitely saw the work that went into these visits. They did a wonderful job and I don't want to belabor that, but they did tremendous work for us.

This past week USG published their teacher evaluations. As you know, at the end of each quarter or term students do teacher evaluations that are very important for all of us. With the approval and support of faculty, they are publishing now the comments of their fellow classmates in terms of what they think about particular professors that have agreed to have their evaluations published and the implication of this being that they think that having students informed about teacher evaluations will help them in terms of their scheduling, as well as being able to contribute significantly in the tenure process if these are taken seriously. So that is what they intend to do.

Finally, the last point that John would like for me to cover is the COTA of referendum and that is important for all of us. You will find in front of you a folder that President Carney has put together to bring you up-to-date to the most current activities that are going on with respect to that referendum.

At this point, I am going to move on to IPC's report. Eric Reeves, President of IPC, has given me a four-point bullet statement and I am going to move through it strategically.

As you know, last year they developed a mentoring program where they did outreach to the community to get professional students involved with middle and high school students, and sometimes elementary students. They are doing that again this year and IPC recently entered mentoring programs with the Police Athletic League of the Columbus Police Department and Everett Middle School.

IPC will also be hosting a membership appreciation party on November 15 from 9:00 p.m. to 1:00 a.m. at the Drake Union. And, finally, Eric would like me to report that pursuant to the formation of a committee to assess the Office of Minority Affairs, IPC has requested representation on that committee in the form of a letter to President Gee and Provost Sisson.

STUDENT GOVERNMENT REPORT (contd)

Ms. Hay: (contd)

Now what is the Council of Graduate Students up to. Well I am going to tell you about some of the events that we have performed so far effectively and what is on our plate right now and for the year.

This was the year that the Graduate School co-sponsored with us our annual orientation, in which this is a major program for us. A lot of our budget goes into it. Dean Huntington sponsored it with us this year. It was probably one of the most successful orientations that we have had. Trustee Shumate addressed us and was involved, and more than 500 students attended.

At this orientation we give them literature about how to help them get socialized and comfortable in the OSU community. We also give them academic information -- all kinds of important literature -- and at the same time, we solicit their involvement in the Council of Graduate Students, since we represent them as the official governing body.

We also had a welcome party, which the Wexner Center was generous to provide us with their performance space. We had graduate students performing, from Dance and Theatre, to their fellow students. For those of you that were there, we know that those performances were exciting and most unexpected in certain cases. It was a productive party and we had a good turnout. We also had a band. Many of those people had already signed up in the Council, at least 10, to be delegates to serve on University-wide communities. So I think that we were successful.

Now the biggest thing on our plate this year, I just received approval for on Wednesday. You all know how effective CUE has been and what kinds of structural and advising changes it is putting into place. What the Council of Graduate Students are trying to do is provide a report on the quality of life for graduate students in terms of experience. This is our chief priority this year. This will deal with more than just housing and career advising, it will deal with academic issues, stipend levels, and advising stability levels.

There is a whole range of issues underneath the umbrella of this report and Dean Huntington has agreed to be a full partner in this report. She is going to help us restructure a committee that is going to have faculty, students, and representatives from the Graduate School.

This came into being because I constructed a subcommittee out of my executive committee to put together the rationale of why this report needs to be done. It is in full form right now. We are just now getting to the nuts and bolts of the mechanisms through which the research is going to take place, the surveys, the follow-up, and the continuity issue.

This is not necessarily a report that we expect in any shape or form to be done by the end of this year, because part of what we want to happen is continuity. So each year a new president doesn't leave on the shelf what was there before and go on to something else. We are trying build continuity, so that the University knows what is on the plate and what are the issues for graduates students at this point.

Thank you very much. That is all that I have to report.

Mr. Wexner:

Are there any questions of Kelly before she leaves? Thank you.

AGRICULTURAL AFFAIRS REPORT

Mr. Patterson:

Mr. Chairman, I want to make just a brief report on The Ohio State University's Farm Science Review, which was held in September. Just a little bit of background. The Farm Science Review is held at the Molly Caren Farm, which is adjacent to I-70 West of Columbus. It has become -- under the direction of Bobby Moser and Greg Fendrick, Director of the Farm Science Review -- probably the most sufficient agricultural event in the country. It is an extremely important event where producers and suppliers, technology and education all come together in one setting for a three-day event.

There were about 599 commercial exhibitors processed for the event, second only to 670 in 1963, but they occupied nearly all of the exhibit area space that was available. About 35,000 square feet were sold above and beyond the previous record.

The commercial exhibitors displayed about \$65 million worth of cutting edge, state-of-the-art, machinery and technologies. In excess of 141,000 individuals enjoyed these displays in what was this year nearly perfect weather. Attendance set two major milestones: a single-day attendance was shattered with over 69,000 people on Wednesday; and the total attendance was nearly 9,000 over the previous high set in 1992. As you can see, this takes some pretty big fields just to park the cars.

The 1996 Review will be most remembered in the College of Food, Agriculture and Environmental Sciences as the maturation point of OSU central: the outreach program for the entire University; and the installation date of the first permanent restroom, and when you get this many people that is important.

Just one additional thing. Included in the format were several displays on farming in the 21st century and actually this is the way that it is going to be because there are farmers in Ohio right now doing some of these. Probably the most popular stop featured the Global Positioning Systems. G.P.S. includes a recording, and application of, yield data, fertilizer and various other agricultural inputs on a grid system. That system -- when up-linked to a satellite for down-linking to a computer base, which is located in the tractor or in the combine -- permits and facilitates the precise application and data collection essential to maintain a competitive farming edge.

Just to go a step further, farmers linked up to this are farmers right here in Ohio and are using it. They can be going down in the field and putting on one rate of fertilizer on this strip and coming back and applying a different rate on the other one. That is how technology is going to take us.

This year, 1996, will certainly be a difficult year to surpass, but they are working on it next year already. Thank you, Mr. Chairman.

Mr. Wexner:

I can't wait to tell my wife about this. She is very interested in agriculture, as we were discussing last night.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

As you heard earlier, the Educational Affairs Committee met jointly this morning with the Student Affairs Committee. I think it was an excellent discussion and dialog, and several recommendations came out of our discussion on academic advising. Trustee Sofia strongly recommended that we develop a centralized qualitative standard for academic advising and all of the Trustees who were there this morning agreed that should be a priority. So we have directed the Provost to take the lead in developing that minimum standard for academic advising which is critical, as you know, to achieving the academic excellence that we want at the University.

In addition, the Provost reported on academic enrichment. At your places is a summary contained in this document of the initiatives that were funded for the academic year 1996-1997. And, again, this is another important vehicle to help us move toward the academic preeminence that we desire.

At this time, I'd like to call upon the Provost to report on restructuring.

REPORT ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Thank you, Mr. Shumate, Mr. Chairman, and members of the Board. In a moment of exhilaration -- at a time I don't specifically remember this past year -- after discussions with the faculty leadership of the University Senate, with the President of the University and the Chairman of the Board, I agreed that it would be a very good idea and a worthwhile thing to do to present a status report on restructuring at The Ohio State University. I say status report because it is exactly that -- it is sort of like life, it is in process. But, nevertheless, it was, I think, very instructive to take stock.

Restructuring didn't commence when a new Provost arrived here in August 1993. Restructuring is a part of this University's tradition, but nevertheless, it seemed that we needed to take a collective look. When I first arrived, the University had gone through two budget reductions and the very first thing that I was faced with when I arrived here in August was to allocate budget reductions in the University. My first reaction was that this is an odd way to welcome a new Provost, but being the resourceful fellow that I am, I said "well, let's have a go at it." But it was not only that. We were also faced with an additional budget shortfall for the next year. And so it seemed to me, as it seemed to others that I discussed this with, that we needed to proceed in as principled, priority-oriented, value-driven way that we possibly could.

After a number of discussions with members of the University community within the faculty, the Council of Deans, and the members of the Educational Affairs Committee at that time, one of whom is still a member of this Board, I sent out a famous memorandum of November 3, 1993, directing that all colleges review their programs and make a determination what their highest priorities were, how they related to general priorities within the University as we had discussed them, where they would take fourteen percent of their permanent funds budget, from where they would take it and where they would invest it, and why. That was number one.

The second was to look at the way that we are organized in our colleges and also the way that we build bridges and man boats between them. Make recommendations about the reorganization of the academic units within the University that would be congruent with the new direction, the priorities that have been established. So first comes purpose. Second comes organization.

REPORT ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

There was another element that was very important in this consideration as well. After budget cuts, budget cuts, budget cuts, there can be moral erosion that takes place within a community and it seemed absolutely essential -- this was part of the reallocation that as we think about how we are going to become smaller and leaner and more efficient -- that we think about where we are going to go and where we are going to grow. The kinds of valued things that we are going to do because there is a new day, even after budget cuts. We had to look forward. We have to provide for the renewal of this institution.

So these two elements were also associated with two other elements in this -- not scheme, but way of proceeding -- rather simple solution to a rather complex problem.

We have to have academic enrichment funds in order to help seed collaborative activity among academic units and to assist the various academic units in proceeding in directions that are high priority to them. And we need to provide for renewal, thus the argument for an early retirement incentive program. None of this is the way that an organization should do business on a regular basis, but the circumstances were very stringent to that time.

Another element a broadly participative discussion about where we are going to go, but then a decisive decision is the direction in which we are going to go. Let me provide you with a brief summary of the results. I think that everyone has a copy of the more elaborate report. It will be finalized and submitted to the Board, as well as to the University Senate together with appendices that constitute a permanent record of this experience at The Ohio State University and I will be providing updates at the appropriate times.

As a consequence of what we did, we reduced our budget by \$80 million, we also addressed the issue of \$40 million in structural deficits within the University. We also have seen the reallocation -- within academic units -- of somewhere between \$20-25 million from certain areas to other areas of high priority investment and we aren't finished. We have two to three more years to go, and I would imagine that it is a fair estimate that we will see another \$8-10 million that will be re-allocated -- that is from the FY 1994 budget -- to high priority areas. This is largely as a consequence of a very deliberate plan for renewing the faculty -- that is using positions that were vacated over a period of 4 to 5 years with respect to replacement.

Another point which I have already made here, all are not being replaced. We are reducing -- at least with respect to the size of the faculty in FY 1994 -- 1.8 percent of the faculty. But our student/faculty ratio is even more favorable than it was at that time, as a consequence of the reduction of the size of the student body.

This does not come without costs. There is a cost in terms of the time and effort that has gone into this that could have been invested in other kinds of things. That is one kind of cost. There is also a cost with respect to identity -- the loss that faculty have, that colleagues have, that students have with respect to a given organization of things which is changed by reconfiguration, merger and whatnot. And there is the issue of developing new identities, new working relationships, new patterns of a cooperative behavior.

Then there is a third and I want to give you an example of that with respect to something that I cut -- one of a number of things. That is, we eliminate things that are of value. The presumption is that if one's doing something it is of value. That is not always a correct presumption, but it covers a good proportion of the variants. But let me give you an example. We had, here at Ohio State, a marvelous art press that was running at a deficit. A wonderful press, the books of which, published a number

REPORT ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

of years ago, fetch reasonable prices at auctions in highly regarded houses. But it was running at a structural deficit, there was no way that it could pay its way, and we closed it down. But the trade-off is whether or not we do that or whether we have 15-20 scholarships or fellowships -- that order of magnitude of trade-off.

No institution can do this as a normal order of business. We are through this intense compressed period of restructuring of the University, but we are not finished with restructuring. This is a permanent part of the way that we will do business. We will have selective restructuring during the years to come. We are going to enhance the reservoir of academic enrichment funds that can be used over the long-term in investing in the highest priorities and inter-unit, cooperative ventures within the University. This is going to be essential for any university that wants to be standing proudly in the front rank of the great universities of this country in the next century.

Mr. Chairman, that is my report. I'd be happy to try to address any questions that might be raised and certainly would welcome any comments that might be presented.

Mr. Wexner:

This is a substantial area. Let me go around the table. Holly, any questions or comments?

Ms. Smith:

No.

Mr. Wexner:

George?

Mr. Skestos:

I think it is very exciting what we are doing and the challenge that the President, the Provost, and all of the faculty have accepted and the road that they have chosen for this University along with support from the Trustees. It is very exciting to be a part of this wonderful educational institution and we are behind you 100 percent.

Provost Sisson:

Thank you very much.

Mr. Wexner:

Michael, any questions?

Mr. Colley:

No.

Mr. Wexner:

Alex?

REPORT ON UNIVERSITY RESTRUCTURING (contd)

Mr. Shumate:

Dick, what is the next big challenge that you see? Since you indicate that restructuring is an ongoing process, what is the next challenge for us?

Provost Sisson:

Making decisions as to what particular areas this University is going to be preeminent and investing in them.

Mr. Sofia:

I have already told the Provost that maybe we should call it a positive statement of renewal and continued improvement, instead of just restructuring.

Provost Sisson:

That is right! That was a big part of the idea behind this.

Mr. Wexner:

Jim?

Mr. Patterson:

Dick and I have talked before about restructuring -- for example, what the College of Food, Agriculture, and Environmental Sciences did is only the first step and now we have to make that new system produce.

Provost Sisson:

Absolutely!

Mr. Patterson:

We can't just go to combining departments and this and that. Now it has to work.

Provost Sisson:

Absolutely! That is the first or second phase. I don't know, it depends upon how one defines things.

Many of the reorganized units are developing new academic programs right now, new degree programs, and merged degree programs. We will end up having fewer degree programs than we did three years ago, two years ago, and what we even have now. We have to stay the course, to invest in the way that we are committed to doing, but be resilient.

Once one invests, you develop a program and invest in faculty, just as an example. You have some conception of what it is that you're going to do. You're going to invest right here, you don't quite get it every time, it may be a little over here which is going to have an impact on what you do in the next iteration and the next iteration, but with some conception of where it is you're going. You have to know where you're coming from and you have to know where you're going. But it is that resilience in moving on that path that is critical.

REPORT ON UNIVERSITY RESTRUCTURING (contd)

Mr. Wexner:

David?

Mr. Brennan:

Now if we could only beat Michigan!

Dr. Sisson:

Yeah!

President Gee:

Mr. Chairman, I obviously applaud the Provost and all who have made this possible. I want to emphasize again that this is the beginning of a process, not the end. One of the issues we have to be very, very careful about -- and we spend a lot of time talking about this -- is the fact that we don't want people to view this as something that we have been through. Rather that it is a positive, on-going effort to improve the quality of the institution.

I think I'd be remised if I did not mention -- and I want to note this with Sally present - - that we have had more success in this effort -- and this is not hyperbole -- than any university in this country. The only reason we have had that success is the fact that we have had a faculty that has been willing and able and courageous enough to ask very tough questions. One of the really interesting moments was at our Faculty Senate meeting at the end of last year when a report on restructuring was given by our faculty in which they said basically, "You're not doing enough, get with it!" I'm not sure that many university presidents have ever had that charge from a faculty. So, Sally, I hope that on behalf of all of those out there, that you would just convey my personal thanks to them. I do appreciate it.

Provost Sisson:

This was a collective effort.

Mr. Wexner:

Dick, I can't help but make two comments. One from me as a child and one from me as an adult, who is often child-like. The first one as a child is one of the lessons my father passed to me was the belief that trees can grow to the sky. He said, "but if you believe that, you can't just believe that you water and fertilize them. You also have to believe that they have to be pruned."

That cutting back to go forward, I think, was, as an adult, what I began to understand. I think that the fertilizing, if you would, and the watering of the tree or the metaphor that the University is hard work and is relatively easy compared to the pruning, that enables in agricultural terms for trees to continue to grow and, hopefully, to the sky and bear bigger and better fruit.

I think the other comment is that I think what the University has begun -- and it began years ago and hopefully will continue forward -- is the believing that change is inevitable and change is a habit. If you see change as change -- I'm trying to amplify what you have said -- nothing really changes. If you see it in terms of distortion, significant change, then I think you do get to really effective change because of the implications of what you said in terms of millions of dollars of magnitude or the impact on professors, on faculty, on functions has great implication of risk. And

REPORT ON UNIVERSITY RESTRUCTURING (contd)

Mr. Wexner: (contd)

unless you are willing to take those negative risks, then you don't get a chance to have the positive ones.

So I really congratulate the leadership of the University beginning with the President, yourself, faculty, and staff for this significant work.

Provost Sisson:

Thank you very much.

(See Appendix XXI for Provost's Status Report on Restructuring, page 333.)

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Mr. Shumate:

Mr. Chairman, on behalf of the Committee, I would like to now recommend the following resolutions to the Board for approval:

NAMING OF BUILDING

Resolution No. 97-49

Synopsis: Naming of executive education building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the executive education building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive be named "The John K. Pfahl Executive Education Building," in honor of Dr. Pfahl, former college faculty member and chairperson of the Department of Finance; and

WHEREAS the recipient of a M.B.A. and a Ph.D. from Ohio State and president of his own consulting firm, John Pfahl was a highly valued member of the boards of many companies, including: Columbia Gas of Ohio, The Limited, Nationwide Life Insurance, and Worthington Foods; and

WHEREAS John Pfahl received numerous awards in recognition of his service and philanthropy, including the University's Distinguished Service Award and the prestigious Eagle Scout Award from the Boy Scouts of America; and

WHEREAS after his death in 1994, friends and colleagues initiated a fund-raising project in concert with the Pfahl family to memorialize John's life. This initiative has raised almost \$3.5 million from family, colleagues, friends, and former students, with over a half-million dollars in gifts under consideration by other prospective donors:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned executive education building to be constructed as part of The Max M. Fisher College of Business Complex shall be named "The John K. Pfahl Executive Education Building."

NAMING OF BUILDING

Resolution No. 97-50

Synopsis: Naming of undergraduate program building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the undergraduate program building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive be named "The Schoenbaum Undergraduate Program Building," in honor of long-time University supporters, Alex and Betty Schoenbaum; and

WHEREAS Alex Schoenbaum, a 1939 graduate of the college and founder of the successful national restaurant chain, Shoney's, is internationally recognized for philanthropic support to the community and education at all levels, including: United Jewish Appeal, United Way, and the Salvation Army; and

WHEREAS both Alex and Betty Schoenbaum have demonstrated a longstanding commitment to the University which Alex has served as a member of The Ohio State University Foundation Board, the Fisher College of Business Campaign Committee, and, in the last campaign, as chair of the Campaign for Athletics. Betty Schoenbaum, also an alumnus of Ohio State, has helped to increase educational opportunities for non-traditional students as a founder of and donor to the Critical Difference for Women Initiative; and

WHEREAS gifts from the Schoenbaums, whose lifetime giving to the University exceeds \$3 million, and their friends toward the undergraduate program building total \$4 million:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned undergraduate program building to be constructed as part of The Max M. Fisher College of Business Complex shall be named "The Schoenbaum Undergraduate Program Building."

NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES

Resolution No. 97-51

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity; and

WHEREAS the following list includes four (4) areas within the Daniel M. Galbreath Equine Trauma Center; one (1) area within the Schottenstein Center; one (1) area within The Max M. Fisher College of Business; and three (3) areas within the Food Science and Technology Building:

NOW THEREFORE

NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES (contd)

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as indicated on the attached report.

(See Appendix XXII for background material.)

HONORARY DEGREES

Resolution No. 97-52

Synopsis: The awarding of honorary degrees to Lawrence R. Barnett and John Doyle Ong is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

Lawrence R. Barnett
John Doyle Ong

Doctor of Fine Arts
Doctor of Humanities

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 97-53

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 13, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 97-54

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 13, 1996 meeting of the Board, including the following Appointments, Reappointment, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved, and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved September 17, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board, and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved September 26, 1996, by The Ohio State University Hospitals Board be ratified.

Appointments

Name: GREG M. ALLENBY
Title: Associate Professor (The W. Arthur Cullman Designated Professorship in Marketing)
Department: Marketing
Term: October 1, 1996 through September 30, 1999
Salary: \$113,556.00

Name: LAWRENCE A. BROWN
Titles: Distinguished University Professor (and Chairperson)
Department: Geography
Effective: October 1, 1996
Salary: N/A

Name: LIANG-SHIH FAN
Titles: Distinguished University Professor (and Chairperson)
Department: Chemical Engineering
Effective: October 1, 1996
Salary: N/A

Name: KARL C. RUBIN
Title: Distinguished University Professor
Department: Mathematics
Effective: October 1, 1996
Salary: N/A

Reappointment:

Name: GLENN S. DAEHN
Title: Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: October 1, 1996 through September 30, 1997
Salary: \$93,312.72

Appointment of Chairpersons

October 1, 1996 through September 30, 2000

Medical Biochemistry

Samson T. Jacob

October 21, 1996 through June 30, 1997

Agricultural Education

N. L. McCaslin*

*Acting

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary

FRANCIS X. BEYTAGH, Professor, College of Law, effective Spring Semester 1997, to accept a visiting professorship at Southern Methodist University.

JEREMY COHEN, Professor, Department of History, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept a National Endowment for the Humanities fellowship.

PATRICIA B. REAGAN, Associate Professor, Department of Economics, effective Winter Quarter and Spring Quarter 1997, to accept an invitation at the National Bureau of Economic Research in Cambridge, Massachusetts.

AHMAD A. SIKAINGA, Associate Professor, Department of Black Studies, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to accept a Fulbright Scholar Award to conduct research in Morocco.

NATHANIEL Q. BELCHER, Assistant Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to teach and conduct research at Tulane University, and continuation effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to teach and conduct research at Florida International University.

Professional Improvement Leave--Cancellation

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, effective Spring Quarter 1996.

Professional Improvement Leave--Change in Dates

GORDON AUBRECHT, Professor, Department of Physics, change leave from Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to Winter Quarter and Spring Quarter 1997.

HENRY H. GLOVER, Professor, Department of Mathematics, change leave from Spring Quarter and Autumn Quarter 1996, and Winter Quarter 1997, to Spring Quarter 1996, and Winter Quarter and Spring Quarter 1997.

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

September 13, 1996 through February 28, 1997

Rebecca R. LaRoe, M.D., Associate Attending, Department of Anesthesiology
Amy Louise Miller, M.D., Associate Attending, Department of Anesthesiology
William A. Wilmer, M.D., Associate Attending Staff, Department of Medicine
Gregory T. Wiet, M.D., Associate Attending Staff, Department of Otolaryngology

Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Calland, Jon W., M.D., Attending, Anesthesiology
Chorich, Louis J. III, M., M.D., Attending, Ophthalmology
Grady, Lonna L., R.N., Physician Extender, Internal Medicine, Cardiology
Kaide, Colin G., M.D., Attending, Emergency Medicine
Karl, Joyce I., R.N., Physician Extender, Internal Medicine, General Medicine
Kays, Mary L., R.N., Physician Extender, Obstetrics and Gynecology
Martin, Larry C., M.D., Attending, Surgery
Rhoades, Chris A., M.D., Attending, Internal Medicine
Ryu, Grace Y., M.D., Attending, Pediatrics, Allergy
Teller, Timothy, M.D., Courtesy, Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Aerts, Mellisa Anne, M.D., Limited, Obstetrics and Gynecology
Armanios, Mary Yousry, M.D., Limited, Internal Medicine
Ashcraft, Cregg Duaine, M.D., Limited, Internal Medicine
Ashford, Helen J., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Asuncion, Alfredo, Jr., M.D., Limited, Pathology, Surgical Pathology
Atasoy, Erhan Cemil, M.D., Limited, Surgery, Neurosurgery
Baird, Michael A., M.D., PGY1, Limited, Internal Medicine, General Medicine
Baker, Thomas Scott, M.D., Limited, Physical Medicine and Rehabilitation
Banks, Mark Andrew, M.D., Limited, Physical Medicine and Rehabilitation
Beatty, Martilla Renee Jones, M.D., Limited, Physical Medicine and Rehabilitation
Bernacki, Walter Lang, M.D., Limited, Surgery
Blotter, James Wallentine, M.D., Limited, Otolaryngology
Brand, Matthew Raymond, M.D., Limited, Surgery - Orthopedic Surgery
Carroll, William Emil, M.D., Limited, Neurology
Chadha, Suvinder K., M.D., Limited, Anesthesiology
Chaudhari, Tara Mohan, M.D., Limited, Anesthesiology
Clark, Eloise-Marie, M.D., PGY1, Limited, Obstetrics and Gynecology
Clarke, Grace Angela, M.D., Limited, Ophthalmology
Cohen, Howard, Michael, D.D.S., Limited, Dentistry
Corley, Bonnie S., M.D., PGY1, Limited, Obstetrics and Gynecology
Dada, Nadeem A., M.D., PGY1, Limited, Psychiatry
Ehsan, Aamir, M.D., Limited, Pathology
Ganeshan, Sumati, M.D., Limited, Internal Medicine, Pediatrics
Graber, Rodney, M.D., Limited, Internal Medicine, Cardiology
Hahm, Geoffrey, M.D., Limited, Pathology
Harper, Shaun David, M.D., Limited, Internal Medicine
Harron, Michael Scott, M.D., Limited, Radiology, Neuroradiology
Hilbelink, Todd Ronald, M.D., Limited, Internal Medicine
Holman, Todd Aron, M.D., Limited, Pediatrics
Ikramuddin, Sayeed, M.D., PGY6, Limited, Surgery, General Surgery
Iram, Durdana, M.D., PGY3, Limited, Pediatrics
Jabbour, Saad M., M.D., Limited, Family Medicine
Jones, Martilla R., M.D., PGY1, Limited, Obstetrics and Gynecology
Karl, Christine R., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Kelly, Garrett Tyler, M.D., Limited, Anesthesiology
Kwatra, Rajiv, M.D., PGY2, Limited, Internal Medicine, Dermatology
Landau, David Stuart, M.D., Limited, Surgery, Vascular
Li, Jun, M.D., PGY2, Limited, Neurology
Licata, Lisa Ann, M.D., Limited, Internal Medicine
Line, Darren L., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Lombardo, Gregg A., D.D.S., PGY1, Limited, Dentistry, Oral and Max
Long, Dan Edward, M.D., Limited, Radiology
Malone, Helen Jean, M.D., Limited, Obstetrics and Gynecology
Martinez-Monge, Rafeal, M.D., Limited, Radiation Oncology, Brachytherapy
Mastruserio, Dominic N., M.D., PGY2, Limited, Internal Medicine, Dermatology
McKenna, David Stephen, M.D., Limited, Obstetrics and Gynecology
Morman, Steven Robert, M.D., Limited, Pediatrics
Mustillo, Peter John, M.D., Limited, Internal Medicine
Nixdorf, Donald R., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Orwick, Elizabeth Ann, M.D., Limited, Obstetrics and Gynecology
O'Brien, James Martin, Jr., M.D., Limited, Internal Medicine
Papp-Howell, Elizabeth, D.D.S., PGY1, Limited, Dentistry, General Dentistry
Paulus, Michael W., D.D.S., PGY1, Limited, Dentistry, General Dentistry

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Payne, Christopher Todd, M.D., Limited, Surgery
Payne, Christina M., M.D., PGY1, Limited, Pediatrics
Perkins, Robert Harrison, M.D., Limited, Physical Medicine and Rehabilitation
Proca, Daniela M., M.D., Limited, Pathology
Puri, Rajeev, M.D., Limited, Surgery
Quinn, David Neal, M.D., Limited, Internal Medicine
Ramsay, Leta, M.D., Limited, Pediatrics
Randall, Barbara A., D.O., PGY4, Limited, Ophthalmology
Reau, Nancy Sharon, M.D., Limited, Internal Medicine
Redd, Deidre Diane, M.D., Limited, Physical Medicine and Rehabilitation
Reynolds, Vernon D., M.D., Limited, Anesthesiology
Rudman, David Todd, M.D., Limited, Otolaryngology
Saha, Sanjoy, M.B.B.S., Limited, Surgery, Surgical Oncology
Schlossberg, Matthew L., M.D., PGY1, Limited, Surgery, General Surgery
Schnapper, Tina, M.D., Limited, Obstetrics and Gynecology
Schwabe, Aloysia Leisanne, M.D., Limited, Physical Medicine and Rehabilitation
Seshiah, Puvinarayanan, M.D., Limited, Internal Medicine
Shaker, Randa E., D.D.S., Limited, Dentistry
Sharma, Pramod K., M.D., PGY6, Limited, Otolaryngology
Sherman, Deborah S., M.D., PGY1, Limited, Obstetrics and Gynecology
Slonaker, Chester M., M.D., PGY1, Limited, Pediatrics
Smith, Michael J., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Steven, Mark Smith, D.D.S., Limited, Dentistry
Stuopis, Cecilia Warpinski, M.D., Limited, Obstetrics and Gynecology
Suh, Yongsook Victoria, M.D., Limited, Surgery, Plastic Surgery
Tagge, Bryan, M.D., Limited, Otolaryngology
Thomas, John J., M.D., PGY3, Limited, Surgery, Transplant
Thompson, Kristin E., M.D., PGY1, Limited, Pediatrics
Tirheimer, Wenzel III, M.D., PGY1, Limited, Emergency Medicine
Turner, Katja R., M.D., PGY2, Limited, Anesthesiology
Tyson, H. S., M.D., PGY1, Limited, Pediatrics
Underhill, Jean M., M.D., PGY1, Limited, Internal Medicine, General Medicine
Upchurch, Bennie Ray, M.D., Limited, Internal Medicine, Gastroenterology
Vaka, Sreeramulu R., M.D., PGY1, Limited, Psychiatry
VandeCreek, Larry, M.D., Physician Extender, Neurology
Vavul-Roediger, Lori C., M.D., PGY1, Limited, Pediatrics
Vokshoor, Amir, M.D., PGY1, Limited, Surgery, General Surgery
Vrachliotos, Thomas-Evangelos, Limited, Radiology
Welsh, Patricia A., M.D., PGY1, Limited, Obstetrics and Gynecology
Yakhmi, Rajiv, M.D., PGY1, Limited, Psychiatry
Zegar, Alsaghir, M.D., Limited, Psychiatry

July 1, 1996 to June 30, 1998

Beilharz, Jay E., D.O., Community Affiliate, Family Medicine
Bennett, Robert P., M.D., Attending, Ophthalmology
Bokor, Andrew B., M.D., Courtesy, Obstetrics and Gynecology
Brown, Elizabeth A., M.D., Attending, Internal Medicine, Pulmonary
Christopher, James W., M.D., Attending, Psychiatry
Derrow, Charles M., M.D., Courtesy, Internal Medicine
Dodson, Edward E., M.D., Attending, Otolaryngology
Freeland, Richard A., M.D., Attending, Psychiatry
Ganzberg, Steven I., D.D.S., Attending, Anesthesiology and Oral and Max Surgery

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1998 (contd)

Huestis, Robert D., M.D., Attending, Psychiatry
Jung, Stephen S., M.D., Attending, Radiology
Katz, Steven E., M.D., Attending, Ophthalmology
Mallik, Gunwant S., M.D., Attending, Surgery, Neurologic Surgery
Marar, Uma U., M.D., Attending, Internal Medicine, General Medicine
Meadow, Mitchell A., M.D., Attending, Internal Medicine, General Medicine, Amb Int Med
Miller, Amy L., M.D., Attending, Anesthesiology
Nieroda, Carol A., M.D., Attending, Surgery, Surgical Oncology
O'Brien, Richard E., M.D., Courtesy, Internal Medicine, Pulmonary
Pajka, Stanley F., M.D., Courtesy, Ophthalmology
Pelletier, Ronald P., M.D., Attending, Surgery, Transplant
Sundaram, Vidya, M.D., Attending, Internal Medicine, Endocrinology
Thorward, Sul R., M.D., Attending, Psychiatry
Trianfo, Victor A. Jr., D.O., Attending, Family Medicine
Venesy, Deborah A., M.D., Attending, Surgery, Neurologic Surgery, Amb Phys Med & Rehab
Weigand, John M., M.D., Attending, Family Medicine
Youngman, James D., M.D., Attending, Psychiatry
Yun, Kwok L., M.D., Attending, Surgery, Thoracic and Cardio

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Anderson, Clark, M.D., Attending, Internal Medicine, Rheumatology/Immunology
Benedetti, Costantino, M.D., Attending, Anesthesiology
Benjamin, David, M.D., Attending, Internal Medicine, Hematology and Oncology
Bouroncle, Bertha, M.D., Honorary, Internal Medicine, Hematology-Oncology
Bronstein, Herbert Alan, M.D., Courtesy, Internal Medicine, Allergy
Clark, Arthur Lee, M.D., Courtesy, Pediatrics
Clinchot, Daniel Michael, M.D., Attending, Physical Medicine and Rehabilitation
Dixon, Evan Willis, M.D., Attending, Internal Medicine, Cardiology
Keck, Robert Joseph, M.D., Courtesy, Pediatrics
Klamar, John Andrew, M.D., Courtesy, Pediatrics
Ahmad, Shafik, M.D., PGY2, Limited, Family Medicine
Althouse, Dee A., M.D., Limited, Internal Medicine, General Medicine
Amin, Kumar B., M.D., PGY6, Limited, Surgery
Andersen, Katherine A., M.D., PGY6, Limited, Internal Medicine, Pulmonary
Andrews, Aimee R., M.D., PGY3, Limited, Pediatrics
Attar, Talal T., M.D., PGY2, Limited, Internal Medicine, General
Bacon, Andrea M., M.D., PGY4, Limited, Psychiatry, General Psychiatry
Benner, Daniel R., P.A., Physician Extender, Internal Medicine, Hematology
Bhattacharjee, Nandita R., PGY6, Limited, Radiology
Bier-Laning, Carol M., M.D., PGY7, Limited, Otolaryngology
Campanile, Frank E., M.D., PGY6, Limited, Surgery, Orthopedic Surgery
Cardwell, Todd N., M.D., PGY2, Limited, Internal Medicine, General Medicine
Cataland, Spero R., M.D., PGY3, Limited, Internal Medicine, General Medicine
Coccia, Marie R., M.D., PGY5, Limited, Internal Medicine, Infectious Disease
Collins, Carol J., M.D., PGY5, Limited, Surgery, Urologic Surgery
Cooke, Glen E., M.D., PGY6, Limited, Internal Medicine, Cardiology
Cribbs, Randolph K., M.D., PGY3, Limited, Surgery, General Surgery
Cush, Gregory J., M.D., PGY6, Limited, Surgery, Orthopedic Surgery
Davis, Denise L., M.D., PGY3, Limited, Physical Medicine and Rehabilitation
Donelan, Stephen M., M.D., PGY4, Limited, Internal Medicine, Nephrology

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997 (contd)

Farhan, Nabil J., M.D., PGY5, Limited, Internal Medicine, Nephrology
Fisher, William, E., M.D., PGY4, Limited, Surgery, General Surgery
Gagliardi, Raymond J., M.D., PGY3, Limited, Surgery, General Surgery
Galbraith, James H., M.D., PGY2, Limited, Internal Medicine, General Medicine
Gibson, Jennifer D., M.D., PGY2, Limited, Internal Medicine, General Medicine
Gowdamarajan, Arun, M.D., PGY3, Limited, Surgery, General Surgery
Hiller, Jay S., M.D., PGY 4, Limited, Radiology
Hoening, Eric P., M.D., PGY3, Limited, Internal Medicine, General Medicine
Isaacson, Bart J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Jacob, Elizabeth M., M.D., PGY2, Limited, Pediatrics
Kourlas, Peter J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Lotze, Timothy E., M.D., PGY2, Limited, Pediatrics
McIntyre, Autumn J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Mial, Scott M., M.D., PGY4, Limited, Family Medicine
Miller, Robert L., M.D., PGY5, Limited, Radiology
Murry, Andrew R., M.D., PGY4, Limited, Internal Medicine, General Medicine
Mutabagani, Khaled H., M.D., PGY6, Limited, Surgery, General Surgery
Nielsen, Timothy A., M.D., PGY5, Limited, Pathology
Nuss, Kathryn E., M.D., PGY4, Limited, Pediatrics
Ohye, Richard G., M.D., PGY6, Limited, Surgery, General Surgery
Pomerantz, Richard W., M.D., PGY5, Limited, Internal Medicine, Pulmonary
Pope, Douglas A., M.D., PGY4, Limited, Internal Medicine, General Medicine
Rhinehart, Stephen N., M.D., PGY2, Limited, Family Medicine
Ribovich, Martin L., M.D., PGY5, Limited, Radiology
Schutte, Deborah A., M.D., PGY5, Limited, Pediatrics, Cardiology
Seifferth, Brian S., M.D., PGY3, Limited, Emergency Medicine
Sharma, Kavita G., M.D., PGY1, Limited, Pediatrics
Smith, J. Horatio, M.D., PGY3, Limited, Internal Medicine, General Medicine
Sosolik, Randolph C., M.D., PGY6, Limited, Pathology
Troutman, James M., M.D., PGY2, Limited, Pediatrics
Tufariello, Jennifer M., M.D., PGY3, Limited, Obstetrics and Gynecology
Ward, John J., M.D., PGY5, Limited, Internal Medicine, Gastroenterology

July 1, 1996 to June 30, 1998

Malarkey, William B., M.D., Attending, Internal Medicine, Endocrinology
McClead, Richard, M.D., Attending, Pediatrics
McNeil, Donald L., M.D., Attending, Internal Medicine, Rheumatology
Menke, James, A., M.D., Attending, Pediatrics, Neonatology
Michaels, Gregory C., D.D.S., Courtesy, Dentistry, Oral and Max Surgery
Middendorf, Donald, F., M.D., Attending, Internal Medicine, Nephrology
Moore, James, Layne, M.D., Attending, Neurology
Nardella, Louis M., M.D., Attending, Internal Medicine, General Medicine
Nash, Steven, M., M.D., Attending, Neurology
Neal, David E., M.D., Attending, Radiology
Olsen, John O., M.D., Attending, Radiology, Nuclear Medicine
Osei, Kwame, M.D., Attending, Internal Medicine, Endocrinology
O'Dorisio, M.S., M.D., Attending, Pediatrics
O'Toole, Robert, V., M.D., Attending, Pathology
Pakalnis, Ann, M.D., Courtesy, Neurology
Palaniappan, Jawahar, M.D., Courtesy, Internal Medicine, Cardiology
Pope-Harman, Amy L., M.D., Attending, Internal Medicine, Pulmonary
Prescott, David H., M.D., Attending, Family Medicine

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1998 (contd)

Racey, Gary L., M.D., Attending, Dentistry, Oral and Max Surgery
Rogers, Ann M., M.D., Courtesy, Pediatrics
Sacolick, Alan R., M.D., Courtesy, Obstetrics and Gynecology
Sahenk, Zarife, M.D., Attending, Neurology
Senhauser, Donald, M.D., Attending, Pathology
Smith, James H., M.D., Courtesy, Internal Medicine, General Medicine
St. John, Roy C., M.D., Attending, Internal Medicine, Pulmonary
Stern, Stephen L., M.D., Attending, Psychiatry, General Psychiatry
Stewart, Richard, M.D., DPM, Courtesy, Surgery, Orthopedic Surgery
Tallo, Diane, M.D., Courtesy, Internal Medicine, General Medicine
Taylor, Robert M., M.D., Courtesy, Neurology
Tsao, Chang-Yong, M.D., Attending, Pediatrics, Neurology
Wiet, Gregory J., M.D., Courtesy, Otolaryngology

Emeritus Titles

WEN L. LI, Department of Sociology, with the title Professor Emeritus, effective October 1, 1996.

C. BENJAMIN MELECA, change from the Department of Family Medicine to the Department of Internal Medicine, with the title Professor Emeritus, effective September 1, 1996.

RUTH M. CONONE, Ohio State University Extension, with the title Associate Professor Emeritus, effective August 13, 1996.

BETTY L. MILUM, University Libraries, with the title Assistant Professor Emeritus, effective October 1, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 97-55

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Ronald G. Courtright

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 24, 1996, of Ronald Courtright, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Courtright was born October 14, 1935, in McComb, Ohio. He received his B.S. in Agricultural Education in 1957 from The Ohio State University.

Ron began his Extension career in Ohio when he joined the faculty at The Ohio State University on January 1, 1958, as the Associate County Agent in Wyandot County. On July 1, 1959, he became the County Extension 4-H Agent. On May 1, 1964, he became the County Extension Agriculture Agent and held this position until his retirement on January 31, 1988.

RESOLUTIONS IN MEMORIAM (contd)

Ronald G. Courtright (contd)

Professor Courtright's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his coworkers and associates throughout the state. His work with agriculture clientele in Wyandot County included developing ways for farmers to improve their crop yields and income. The use of demonstration plots and tours were two tools that Ron used in "helping others help themselves." The establishment of the Integrated Pest Management Program as well as soil surveys and conservation were other highly successful agriculture programming efforts Ron conducted in Wyandot County. He served on numerous committees throughout his career which distinguished him as one of Extension's top agents.

Ron received the Distinguished Service Award at the 1977 annual meeting of the National Association of County Agricultural Agents. He was also named Citizen of the Year by the Wyandot County Citizens Recognition Committee in 1985.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Merle C. Derrenbacher

The Board of Trustees and The Ohio State University expresses its sorrow upon the death on August 14, 1996, of Merle C. Derrenbacher, Professor Emeritus in the University Libraries.

Merle Derrenbacher was born February 2, 1904, in Penfield, New York. She received her B.A. from the University of Rochester, Rochester, New York, in 1926, and her degree in library science from Columbia University, New York, in 1930.

Professor Derrenbacher worked in the library field for forty-nine years, of which thirty-three were in the Catalog Department, The Ohio State University Libraries, 1933-1971. Before receiving her library science degree, Ms. Derrenbacher was a secretary, Rochester, New York Public School Number 8, 1926-1929. Her first library positions were cataloger, Queens Borough, New York, 1930-1931; and first assistant cataloger, University of North Carolina, Chapel Hill, 1931-1937. During her final work years at The Ohio State University Libraries she was the specialist in cataloging of rare books.

In addition to her cataloging responsibilities, Professor Derrenbacher was active in numerous professional organizations. Among these organizations were the American Library Association, The Ohio Library Association, and the Ohio Valley Regional Catalogers Group.

Professor Derrenbacher was an avid world traveler making over twenty trips to Europe and Asia. She was among the first residents to move into Friendship Village of Columbus where she planned and set-up the Village library.

On behalf of the University, the Board of Trustees expresses to her family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Arthur B. Lewis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 21, 1996, of Arthur B. Lewis, Assistant Professor Emeritus in the College of Dentistry (Orthodontics).

Arthur Lewis, known to many as Buzz, was born of Welsh descent in Steubenville, Ohio, on January 9, 1909. He attended Kenyon College and graduated from the College of Dentistry, The Ohio State

RESOLUTIONS IN MEMORIAM (contd)

Arthur B. Lewis (contd)

University, in 1933. Under Dr. Allan Brodie, he earned his Master of Science degree at the University of Illinois. Arthur practiced in Dayton, Ohio, for 43 years -- long enough that he often treated several generations of the same family. He was one of the first orthodontists to use the Broadbent-Bolton cephalometer and Greulich-Pyle skeletal ages in private orthodontic practice.

Arthur Lewis served as a Research Associate in the Department of Growth and Genetics at the Fels Research Institute, now part of Wright State University, from 1939 to 1993, and he was honored in 1956 as Consultant in Physical Growth. In collaboration with Stanley Garn and Alex Roche, his research resulted in 71 publications covering dental morphology and maturity and pubertal changes in the cranial base and mandible. He was associate editor of The Angle Orthodontist from 1947 - 1951, and the editor from 1951 - 1980. The 23rd Biennial Meeting of the Edward H. Angle Society was dedicated to him. He received the Distinguished Service Award from the Great Lakes Association of Orthodontists in 1978 and the same year was the recipient of the prestigious Albert B. Ketcham Memorial Award from the American Board of Orthodontics.

Dr. Lewis began teaching in the Graduate Orthodontic Department of The Ohio State University in 1961 and was an Assistant Professor for 18 years. In his honor, students presented a portrait of Dr. Lewis that hangs in the Orthodontic Department Library. The Arthur B. Lewis Lectureship was established the year before his death to honor him in perpetuity.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Lewis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jerome Rothstein

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 4, 1996, of Jerome Rothstein, Professor Emeritus in the Department of Computer and Information Science.

Professor Rothstein earned a B.S. cum laude in Physics from the City College of New York; a B.H.L. in Hebrew Literature from the Seminary College of Jewish Studies of the Jewish Theological Seminary of America; and an A.M. in Physics from Columbia University. He joined The Ohio State University faculty in 1967 as an Associate Professor in the Departments of Computer and Information Science, and Biophysics. He was promoted to Professor in 1969, and retired as Professor Emeritus in 1989.

Professor Rothstein's research interests were varied and highly cross-disciplinary. They included information theory, pattern recognition, solid state physics, thermodynamics, statistical mechanics, bus automata, and control processes of biological interest. His work is distinguished by its integration of biological and physical science with information theory and computer science.

Prior to his employment at The Ohio State University, Professor Rothstein held various management and scientific positions at the Laboratory for Electronics, Inc., Maser Optics, Inc., Germeshausen and Grier, U.S. Army Electronics Laboratories, and Columbia University. He wrote hundreds of papers, articles, and books and received "outstanding paper awards" several times. He also gave hundreds of invited lectures at organizations, conferences, and technical societies throughout the world including NATO and NASA. He belonged to many technical societies and he has over 15 patents and inventions credited to his name. He personally conferred with Albert Einstein, at Einstein's request in his home.

On behalf of the University, the Board of Trustees expresses to the family of Professor Rothstein its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Acie C. Waldron

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 17, 1996, of Acie C. Waldron, Professor in the Department of Entomology.

Professor Waldron received his B.S. in agronomy from Brigham Young University in 1957, his M.S. in agronomy from The Ohio State University in 1959, and his Ph.D. in agronomy from The Ohio State University in 1961.

Acie Waldron was appointed as an assistant professor at Ohio State in 1966, and as an extension specialist, he was responsible for pesticide safety issues. He was appointed as Pesticide Coordinator for the Ohio Cooperative Extension Service in 1969 and in 1989 he also assumed the role of Pesticide Applicator Training Coordinator for Ohio State University Extension. At the time of his death, Professor Waldron also served as the coordinator for issues related to the impact of pesticides in the North Central Region of the United States. He was a leader in Ohio pesticide law and the author of over 85 papers relevant to this topic.

Dr. Waldron played an active role in his department, college and university community, as well as many professional societies, including: the Entomological Society of America, American Chemical Society, American Society of Agronomy, Soil Science Society of America, Ohio Academy of Science, Association of Official Analytical Chemists, Council for Agricultural Science Technology, American Association for the Advancement of Science, North Central Weed Science Society, and Benson Institute.

Professor Waldron received numerous awards during his career, most recently the Distinguished Regulatory Entomology Award from the North Central Branch of the Entomological Society of America in 1995.

Throughout his career, Professor Waldron presented many invited seminars on pesticide residue analysis and safety issues related to pesticide usage. He was a frequent lecturer in several departments on campus and at extension meetings throughout the State of Ohio. And, at the national level, he represented the State of Ohio at frequent meetings on pesticide usage.

He will be remembered as a quiet and valued friend who efficiently and effectively shared his expertise of pesticides with the citizens of this University, the State of Ohio, and indeed the nation.

On behalf of the University, the Board of Trustees expresses to the family of Professor Waldron its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Walter A. Zacherl

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 26, 1996, of Walter A. Zacherl, Professor Emeritus in the College of Dentistry.

Dr. Zacherl, a native of Bruno, Saskatchewan, was born on July 24, 1921. During World War II, he served for six years in the Canadian Royal Air Force achieving the rank of Flight Lieutenant. He attended the University of Alberta and graduated with a D.D.S. in 1950. In 1958, he earned a Ph.D. in Public Health from the University of Toronto. He then began his career in public health dental research and served as a research associate at the University of Alberta from 1962-1965. He was elected as a Fellow in the Royal Society of Health.

In 1965, he joined the faculty of the College of Dentistry as an Assistant Professor and rose to the rank of Professor in 1971. Dr. Zacherl retired from the University in 1986. During his tenure at Ohio State, he was involved in clinical research, much of which was directed to the testing of the effectiveness of therapeutic dentifrices. He and his family moved from Columbus to Florida in 1991.

RESOLUTIONS IN MEMORIAM (contd)

Walter A. Zacherl (contd)

On the behalf of the University community, the Board of Trustees expresses to the family of Professor Zacherl its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Mr. Shumate:

Mr. Chairman, I know the hour is late, but we do have two of our deans with us today who will be leaving their deanships to return to the faculty. They are in two of our key colleges and both have done outstanding jobs. I would like to take a couple minutes to recognize them if we may?

Mr. Wexner:

Yes.

Mr. Shumate:

Dr. Joe Cruz -- if you might stand -- on behalf of the Board, I'd like to thank you and commend you for your leadership with the College of Engineering. The accomplishments of the College, under your leadership, have been substantial and I'd like to just mention a few of them at this time.

The College has certainly risen in stature with notable prestige being evidenced by the recent National Research Council's Graduate Program Rankings. Also, the College has addressed a number of issues of priorities and has developed a budget planning process that has been called a model for other colleges.

The College of Engineering has also successfully restructured, consistent with the Provost's report this morning, its departments so that the College is positioned more effectively to move forward into the 21st century. Faculty members in the departments, under your deanship, have received prestigious awards and have received increased success in sponsored research. Also, the departments have been very successful in their recruiting efforts in attracting outstanding faculty and also in increasing the number of women and other members of underrepresented groups into the faculty of the College.

We certainly want to thank you not only for these few accomplishments that I've mentioned, but I'm sure there are many more and we certainly wish you success as you return to research and teaching in the department. I wonder if you might have a comment?

Dean Joe Cruz:

Mr. Shumate, Mr. Chairman, and members of the Board, first I would like to thank you for the opportunity to take two minutes of your precious time and also for giving me the opportunity to serve as dean of one of the largest colleges of engineering in the United States.

Dean Cruz: (contd)

I came to the University on November 1, 1992, from Southern California. The past four years I have really enjoyed working with our faculty, with my fellow deans, and the leaders of this University and I look forward to continuing relationships in other areas particularly teaching, research, and service. Among the things that we did during the last four years was to develop our mission and vision consistent with the University's mission and vision. And I would just like to share with you two aspects of our vision.

One is that we would like our students and alumni to be aggressively recruited. We didn't say by whom. We include students because 60 percent of our graduates have had co-op or part-time work before they graduate. And, therefore, our students are indeed being aggressively recruited.

Second, there is nothing specific about our curricula. We need to find out why and what it takes for recruiters to come here. So we need to benchmark and we have been benchmarking among the best and taking the best practices so that indeed we can be a placed where we are aggressively recruited from. We also want students from diverse backgrounds to come to Ohio State University for the valuable education that they will get here.

I know that time is of the essence and I just wanted to share that with you. Thank you very much.

Mr. Shumate:

Thank you. Also, Mr. Chairman, Dean Donald Harris will be leaving the deanship to return to the faculty. And, again, thanks to the Board office, we have some highlights of his stewardship with the College of the Arts.

First the development of a computer research laboratory that has given tremendous impetus to the development of a program in Music Cognition -- a highly appraised academic enrichment funded initiative. Also the development of: the Martin Luther King, Jr. Institute for the Arts, which is a collaborative program directed towards multicultural arts education for urban youth; the Robert Shaw Choral Institute at Ohio State, but also in France; and a graduate degree program in Arts, Policy, and Administration developed jointly with the School of Public Policy and Management.

Also under the Dean's leadership over the past nine years, the percentage of female faculty members has grown from 17 percent to 43 percent of the total faculty and the number of minority faculty has increased from 4 percent to 10.3 percent.

Again, Dean Harris, we want to thank you for the countless ways you've represented us not only here at Ohio State, but throughout the community and throughout the country. We appreciate the national and international recognition that has come to the College under your leadership.

Also, do you have any comments that you would like to make?

Dean Donald Harris:

Thank you very much, Mr. Shumate, Chairman Wexner, members of the Board, and President Gee.

This June 30 will mark my thirtieth anniversary in higher education administration in the arts at three institutions -- each about 10 years. I can truthfully say that the last 9 years at Ohio State have been the happiest years of my life. This is a very wonderful forthcoming institution and for an artist like myself to have been accepted

Dean Harris: (contd)

in such a rich fertile academic environment has been a great privilege and a great honor.

I'm very proud of this little College. We are probably in many senses one of the smallest colleges in the University. We have only 1,500 majors, graduate and undergraduate. We don't want anymore. It is very hard to get a job in the arts. We want to make sure that our students can go on and become practicing artists and teachers and earn a living. So we are very selective in the students we take.

You should know, that at any given time 25 percent of all undergraduates in this University take courses in the College of the Arts. This is really important. This shows the value of the arts in making the complete person, the complete citizen. But it also shows that we are working hard to make sure that we have listeners in the future, people to go to our museums, to look at our plays, and to have a cultured society. I can tell you that -- because I am currently the President of the International Council of Fine Arts Deans and I know most of the other colleges -- I have never found an institution more forthcoming and more welcoming of the arts and the professional artists than this one. We have found here that we have our place in the academic environment and we have our place in society.

I look forward to spending a few years on the faculty and to continue to service this University. I thank you all for the opportunity to be here and to work with all of you.

Mr. Shumate:

That completes my report.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

If any of you are looking for the Research Report book which is usually on the table at your places, you won't find it. What you will find is that some of the material is in the Board agenda notebooks and each of you should have a small brochure at your places. This is a new format which will be used on a monthly basis. You can keep the brochure in your breast pocket so that it can be used for constant reference and, hopefully, you will find it useful. If you have suggestions as to how to improve it, please let us know.

I would now like to call on Ed Hayes to make the formal report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. In your notebooks under the Research Foundation tab, we have the new awards for August and September. Total awards for FY 1997 through September 30, 1996, are \$49 million or 27.5 percent for both fiscal year 1996 at this time.

We are starting to see some recovery particularly in the federal support because of the government shutdown. You may remember things were delayed and that is starting to come back. In this little brochure you have -- one of the features that we have is the 12-month running totals -- the 12-month running totals on awards are starting to pick up again and we expect that this will continue over the next several months. We should start to see a rebound in the expenditures as we get more money in the pipeline.

RESEARCH FOUNDATION REPORT (contd)

Dr. Hayes: (contd)

I'd also recommend the four projects that are highlighted in this brochure. If any of you at any time would be interested in visiting any of these programs, I would be pleased to arrange for such visits. Finally, there are two news features there: 1) a newly cloned gene study for possible role in breast cancer; and 2) the alert that pets may spread infection to immune-suppressed owners. I think you might find them both quite interesting.

At this point, it would be appropriate for a motion to approve the agreement between the University and the Research Foundation.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-56

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for August and September 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of August and September 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Mr. Wexner:

Our next Board meeting will be held in this same place on Friday, December 6, which comes after life-cycle events in the University -- December comes after November.

Today's meeting just struck me as a very unusual meeting. Maybe they all are, but I just have to say this. Beginning with things as mundane and as important as audit and oversight, to the IRS being here to visit us, to guests of the campus, to the success of the University's Endowment, to President Gee talking about the unfortunate disturbances near campus, to Jim talking about global positioning satellites and spreading fertilizers to make agriculture successful in the 21st century, and then to the restructuring, the cutting back and the regrowth of the University. It just struck me how big this place is and how broad its reach. Then deans talking about experiences in their lives from things as important as engineering to things as touchy and feely as culture and life, and not only having artists, but having audiences.

November 1, 1996 meeting, Board of Trustees

Mr. Wexner: (contd)

I'm happy that this is November, we are past Halloween. The next meeting will be after Thanksgiving, it will be in December. So, I guess I'm just thankful for the range and the success of the University. I would like to thank the students -- we talked about that -- and the faculty, the staff, the alums, the benefactors, the legislatures, and the President. And I would really like to thank all of the Trustees for bearing with me and working with me before and after Halloween and Thanksgiving.

Since there is no other business, this meeting is adjourned. Thank you.

Thereupon the Board adjourned to meet Friday, December 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-SEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 6, 1996

The Board of Trustees met at its regular monthly meeting on Friday, December 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 6, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on December 6, 1996, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Tamala Longaberger Kaido, Holly A. Smith, and Mark Berkman. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, let me just note that, today is the final day of classes for Autumn Quarter, and we have finished the quarter with a flourish! We celebrated the seventh anniversary of the Wexner Center for the Arts with an extraordinary celebration that included the costume designs of Edith Head. It was an evening of high fashion and generous spirit. The occasion raised some \$1.6 million for the Center, and we thank our chairman for his leadership in that effort.

Also in November, I helped the Ohio Parents for Drug Free Youth kick off a statewide campaign responding to alcohol-related problems on college and university campuses -- in particular, issues related to binge drinking. It is my view that we must not accept these serious problems as an inevitable part of college life. Rather, we must work to change the culture and support responsible decision making on the part of our students.

The Buckeye Spirit Week prior to the Ohio State-Michigan game focused on responsible celebrations. The Office of Student Life and a number of student organizations planned special events that were entertaining and spirit-raising. From the Blood Battle between our universities, in which the winner was the Red Cross Blood Bank -- and Ohio State, I might add -- to the more than 20,000 people who attended the Senior Tackle, to the free Pancake Breakfast in Larkins Hall before the game, thousands of students and community members came together with Buckeye Pride. We were very pleased with the conduct of our students. The entire week went well -- until the second half of the darn game!

Let me remind all of you, however, that the Buckeyes share the Big Ten Championship and are headed for the Rose Bowl! Our team and players continue to receive national recognition. Last evening, as you know, for the first time in history, a player has been named the Lombardi Trophy winner for two years in a row, Orlando Pace -- a small, petite guy. We call him "Pasadena Pace," as you well know. I add my congratulations on achieving many of our goals and certainly on playing in Pasadena.

We also enjoyed an excellent season in women's volleyball. The team earned an invitation to the NCAA tournament, which begins tomorrow. Vanessa Wouters of Westmalle, Belgium, in her first year at Ohio State, was named Big Ten Volleyball Player of the Year.

Ohio State is one of thirteen Division 1 schools to receive NCAA athletic certification. The team of external evaluators and our self-study committee thoroughly reviewed the operations of the department. The certification ensures integrity in athletic operation and the review process helps improve the department and its programs. I congratulate Vice President Williams, Director Geiger, and the Athletic Council on this accomplishment.

Ohio State Pride is evident in many places, as I noted on recent visits with our alumni and friends in California, Georgia, Florida, and South Carolina. While in

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Atlanta, I had the privilege of participating in a roundtable at Morehouse College. The dialogue with very able students regarding the role of higher education in this country was stimulating. And, I hope I persuaded a few of these fine students to consider Ohio State for a graduate program or professional degree!

Jun Zhao, a graduate student in chemistry, has won honorable mention in the sixth annual BF Goodrich Collegiate Inventors Program. He devised a new type of spectrometer to analyze and identify chemicals. The National Inventors Hall of Fame in Akron administers the collegiate program spotlighting the best student inventions in the United States. This is the fourth time in six years that an Ohio State student has won an award in this competition.

In the spirit of the season, university family members came together on Thanksgiving Day to serve a free holiday dinner at the Hale Center. More than 100 students who were unable to go home for the holiday enjoyed fellowship and a great dinner.

Students in a program called "Dare to Care" are packing 300 boxes of non-perishable foods, letters, and Ohio State items for Ohio soldiers stationed in Bosnia during the holidays. The university family responded generously to the United Way campaign. Service to others continues to be a hallmark of this university.

As we close the year, I want to mark the departure of some of Ohio State's great friends and recognize their public service. Three retiring members of the Ohio Board of Regents will receive letters of commendation from this Board: Paul Dutton, Ralph Frasier, and Ray Sawyer. These Regents gave generously of their time and talent to higher education in Ohio, and we publicly acknowledge their commitment to quality education.

I also want to note that the President of the Ohio Senate, the Honorable Stanley Aronoff, has retired after a very distinguished career in public service. I am very proud that the first honorary degree I presented as president of this university was to Stan Aronoff. His commitment to higher education and his continued support for this university are worthy of the commendation he will receive from this Board.

Finally, I want to note that Vice President for Human Resources Linda Tom has announced her retirement -- though Linda is in no way, shape or form old enough to do so! This is the last Board meeting Linda will attend as Vice President. Linda and her husband are moving to the red neck Riviera in Alabama, and she is rethinking that as I speak.

But, nonetheless, I must say that in my six years as university president, I have had great joy in working with Linda, she has done a remarkable job in moving this university forward, and its human caring and human resources programs are among the best in the country. Linda, we are all grateful for your service and for your friendship I cherish. Ladies and gentlemen, let's give her a round of applause.

Mr. Chairman, that concludes my report.

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Mr. Wexner:

Unfortunately, I have a conflict in my schedule and I'll turn into a pumpkin at 11:30 a.m. if the Board meeting isn't over, but I'll quietly pass the gavel to Alex Shumate to finish the meeting. So if I get up and leave, everybody will be advised.

Mr. Wexner: (contd)

Alex and I were talking last night and he said that we enjoy a wonderful relationship - which we do -- and that in our relationship, the transition from my being Chairman of the Board to Alex being Chairman of the Board would be seamless and you'll see a demonstration of that perhaps at 11:30 a.m. But it reminded me that this is -- although it's the end of the quarter -- my midterm, having endured me for six months and with six to go, I want to thank the Trustees and the staff of the University, particularly Gordon.

Since I may leave before the meeting is over, I would like to wish everybody a healthy and happy new year. Thank you.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Strategic Planning Committee and the Hospitals Board convened as a combined meeting on November 14, 1996 on the Harding Hospital campus. The Hospitals Board received an update on Columbus health consumer preference and the market place which included a number of multi-media video television spots soon to be released by the Hospitals as a part of its marketing initiatives.

The Hospitals Board also reviewed a status report on the OSU Hospitals/Harding Hospital joint venture. The report covered the first eight months of 1996 and included a synopsis of the current financial arrangement between OSU Hospitals and Harding Hospital; the challenges of organizing a single integrated program; and future initiatives.

MedOhio Health, Inc. requested a loan in the amount of \$550,000 to further support the activities under the umbrella of the corporation. A motion was made and seconded to recommend for approval to the University Board of Trustees.

At this time, Mr. Chairman, I would like to move for approval a resolution found in the Trustees' books which deal with the Home Health Care program:

HOME HEALTH CARE PROGRAM (AGREEMENT WITH MEDOHIO HEALTH, INC.)

Resolution No. 97-57

WHEREAS in February 1995, the Board of Trustees authorized The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health, Inc. for the provision of home health care program for patients served by the Medical Center; and

WHEREAS MedOhio Health, Inc., has developed and implemented a home health care program for the patients served by the Medical Center; and

WHEREAS MedOhio Health, Inc., has requested an additional loan of \$550,000 to further assist in the early stages of development of the program; and

WHEREAS the University Hospitals Board approved loaning this additional amount to MedOhio Health, Inc., for use in the home health care program:

NOW THEREFORE

**HOME HEALTH CARE PROGRAM
(AGREEMENT WITH MEDOHIO HEALTH, INC.) (contd)**

BE IT RESOLVED, That the Board of Trustees authorizes the University to loan MedOhio Health, Inc., up to \$550,000 as additional funding for the implementation of the home health care program.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Brennan, and Patterson, and Ms. Longaberger Kaido.

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CANCER HOSPITAL REPORT

Mr. Skestos:

I would like to present for approval a resolution to the Board concerning the amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE**

Resolution No. 97-58

Synopsis: The amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws 3335-111-02, 3335-111-03, 3335-111-04, 3335-111-07, 3335-111-3335-111-08, 3335-111-09, 3335-111-10, 3335-111-11, and 3335-111-13, were previously endorsed and ratified by The James Cancer Hospital and Research Institute Board on November 19, 1996, as follows:

Amended Bylaws of the Medical Staff

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) To ensure that all patients admitted to the CHRI shall receive the best possible care and treatment in a teaching environment, realizing that the care and treatment of the individual patient is the responsibility of the member of the attending, associate attending, or clinical ~~medical staff~~ ATTENDING OR COMMUNITY ONCOLOGIST ATTENDING STAFF to whose care the patient is admitted or transferred.
- (B) To ~~support cancer research and educational programs;~~ provide research programs to enhance and advance the educational and patient-care programs; and, elevate and advance the educational standards of the medical profession, including, but not limited to, undergraduate and graduate medical students, nursing students, graduate nursing students, undergraduate and graduate pharmacy students, students of the allied medical professions, and students of other health professional colleges; ~~and, provide research programs to enhance and advance the educational and patient care programs.~~

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

- (C) To provide a means whereby medical problems may be reviewed; joint commission on accreditation of hospitals HEALTHCARE ORGANIZATIONS quality assurance standards adhered to; policies and procedures discussed; and to provide a means for establishing and maintaining standards of professional, medical and educational performance, organization, and discipline within the medical staff and harmonious cooperation and understanding among the units comprising the CHRI.

- (D) Unchanged.

3335-111-03 Patients.

- (A) The care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, COMMUNITY ONCOLOGIST ATTENDING or clinical medical staff to whose care the patient is admitted or transferred within the CHRI.

- (B) and (C) unchanged.

3335-111-04 Membership.

- (A) Qualifications.

- (1) Membership on the medical staff of the CHRI is a privilege extended to allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university WITHOUT REGARD TO RACE, CREED, SEX, NATIONAL ORIGIN, RELIGION, SEXUAL ORIENTATION, AGE, HANDICAP OR VIETNAM ERA VETERAN STATUS.

- (2) All members of the medical staff of the CHRI, EXCEPT COMMUNITY ONCOLOGY ATTENDING STAFF, shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, health status adequate to perform the privileges being requested, adherence to the ethics of their profession, dedication to educational and research goals, and ability to work with others with sufficient adequacy to assure the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given the highest quality of medical care shall be qualified for eligibility for membership on the medical staff of the CHRI. EXCEPT FOR COMMUNITY ONCOLOGIST ATTENDING STAFF, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes.

- (3) Board certification.

An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by the American medical association and American board of medical specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a subspecialty board approved herein, applicants for

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

appointment or reappointment shall meet the terms of recertification established by their respective subspecialty board or boards. Failure to meet or maintain board certification will result in immediate termination from the medical staff. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the ~~medical~~ director of ~~the CHRI~~ MEDICAL AFFAIRS.

- (4) All patients admitted for podiatric care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of allopathic or osteopathic medicine shall admit the patient and be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization, and shall determine the ~~need~~ EFFECT of any proposed procedure on the total health status of the patient. The podiatrist will be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record. Any proposed procedures by the podiatrist must be approved by, and be under the direct supervision of, an active member of the medical staff who is a doctor of allopathic or osteopathic medicine.

- (B) Application for membership.

Initial application for medical staff membership shall be made by the applicant to the director on prescribed forms stating the qualifications and references of the applicant and giving an account of professional training and experience. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule and supported by signatures of the chief of the CHRI section, chief of the clinical division and the appropriate academic department chairperson. SEE PARAGRAPH (E)(1) OF RULE 3335-111-07 OF THE ADMINISTRATIVE CODE FOR EXCEPTIONS TO SIGNATURE REQUIREMENTS. It shall include written statements which commit the applicant to abide by the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university. The application shall also contain a statement acknowledging that medical staff membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon.

- (C) and (D) unchanged.

- (E) Procedure for appointment.

- (1) The completed and signed application for membership on the medical staff shall be presented to the director. Signing the application constitutes a consent to be interviewed in regard to the application, authorizes appropriate personnel within the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, health status, character and ethical qualifications. The applicant also consents to inspection by CHRI personnel of all records and documents that may be material to the evaluation of professional qualifications and competence to carry out the clinical, medical, and educational privileges for which the applicant is applying as well as professional ethical qualifications for medical staff membership and further releases from any liability all representatives of the CHRI for acts performed concerning this process.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

The applicant has an affirmative duty to disclose any prior or current challenges to licensure, including voluntary relinquishment of such licensure, or any loss or limitations of membership in any medical, dental, podiatric, or other professional organization, or loss or limitations of medical staff membership or privileges at any other hospital, including voluntary terminations. Upon request of the medical staff administrative committee, the applicant will document physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive professional care of a generally recognized level of high quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff. Individuals in administrative positions who request medical staff membership or clinical privileges are subject to the same procedures as all other applicants for membership and privileges.

The application for medical staff membership and/or clinical privileges shall be deemed complete when the following documents and information are received by the director; notice of faculty appointment (EXCEPT FOR COMMUNITY ONCOLOGIST ATTENDING STAFF), completed and signed application, photograph attached, photostat of license, and DEA certificate AND BOARD CERTIFICATION (including verification by a primary source), chief(s) of section's and department chairman's endorsements, letters (3) of recommendation at least one of which references the applicant's current health status, delineation of privileges, malpractice insurance policy face sheet, continuing medical education information, IF APPLICABLE.

- (2) The director will forward the application to the chairperson of the appropriate academic department for review and verification of faculty status. The director will forward the application to the chief of each section to which the applicant is being appointed. The chairperson and the chief of section shall signify their approval by signing their names on page PAGES 7 AND 8.
 - (3) The credentials committee will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant and shall submit a report of those findings and recommendations to the medical staff administrative committee for action. The chairman of the credentials committee shall be responsible to see that each complete application is reviewed and processed within ~~one hundred eighty~~ NINETY days.
 - (4) The medical staff administrative committee (see paragraph (B) of rule 3335-111-10 of the Administrative Code) shall recommend to the director, the appropriate department chairperson, and the chief of the CHRI section that the application be accepted, further investigated, or rejected. The director will forward the candidates qualifications, with recommendations to the board of trustees of the Ohio state university ~~by communicating through the executive committee of the board of trustees. (Executive committee)~~ AFTER APPROVAL BY THE HOSPITALS BOARD.
 - (5) When the board of trustees of the Ohio state university has acted, the director of medical affairs of the CHRI shall transmit the decision in writing to the applicant. The director of medical affairs shall also notify ~~the dean of the appropriate college and~~ the chairperson of the appropriate academic department.
- (F) Procedure for reappointment.
- (1) At least sixty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June), the chairperson of

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

the appropriate academic department and the chief of each CHRI service of the CHRI shall review medical staff members for the purpose of determining recommendations for reappointment to the medical staff and for granting clinical privileges for the ensuing two years. Those recommendations shall be transmitted in writing to the director at least thirty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year. THE CREDENTIALS COMMITTEE SHALL REVIEW EACH APPLICANT'S QUALITY ASSURANCE RECORD TO SEE THAT THE SAME LEVEL OF QUALITY CARE IS DELIVERED BY ALL MEDICAL STAFF MEMBERS WITH SIMILAR DELINEATED CLINICAL PRIVILEGES ACROSS ALL SECTIONS AND ACROSS ALL CATEGORIES OF MEDICAL STAFF MEMBERSHIP. Where reappointment is recommended the subsequent procedure will be the same as upon appointment, but, in addition, the individual's adherence to quality assurance standards as well as cooperation with and participation in other peer review activities will be taken into account. Where a recommendation to not reappoint or to change clinical privileges is made, the reason for such recommendation shall be stated. The director of medical affairs will forward the appropriate recommendations to the medical staff administrative committee.

- (2) The basis on which the chairperson of the academic department and the chiefs of the sections of the CHRI are to act in regard to the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; ethical conduct; current licensure and listing of CME units required; health status, including any reasonable evidence and/or health assessment that may be requested by the credentials committee, the medical staff administrative committee or committee on physician health; ANNUAL PPD TEST; participation in clinical research programs; participation in staff affairs; compliance with the bylaws, rules and regulations of the medical staff including quality assurance responsibilities, and the board of trustees of the Ohio state university; cooperation with CHRI personnel; relations with other physicians, other health professionals or other staff; professional attitude toward patients; clinical and technical skills as indicated in part by the results of monitoring and evaluation activities; and, fulfillment of responsibilities to the university and the public. Continued membership on the medical staff requires participation in the patient care activities of the CHRI. A staff member who fails to admit patients or engage in comparable patient care activities in the CHRI (as determined by the director of medical affairs) for the preceding year will not be reappointed to the medical staff. The candidate may reapply for membership on the medical staff by procedures set forth in this rule subject to the same provisions and probation as new applicants for membership.

(3) through (5) unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, COMMUNITY ONCOLOGIST ATTENDING, and limited designations.

- (A) Unchanged.
- (B) Attending staff.
- (1) Unchanged.
- (2) Prerogatives:

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

Attending staff members may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to the procedures of paragraph (F) of rule ~~3335-111-04~~ 3335-111-05 of the Administrative Code and rule ~~3335-111-05~~ 3335-111-06 of the Administrative Code.

(b) through (d) unchanged.

(3) Responsibilities:

An attending staff member shall:

(a) Unchanged.

(b) Retain responsibility within their area of professional competence for the continuous care and supervision of each patient in the CHRl for whom he is providing care, or arrange a suitable alternative for such care and supervision, INCLUDING THE SUPERVISION OF INTERNS, RESIDENTS AND FELLOWS ASSIGNED TO HIS/HER SERVICE.

(c) Unchanged.

(d) Satisfy the requirements set forth in rule ~~3335-111-11~~ 3335-111-13 of the Administrative Code for attendance at staff and departmental meetings and meetings of those committees of which they are a member.

(e) Unchanged.

(C) Associate attending staff.

(1) Unchanged.

(2) Prerogatives:

The associate attending staff may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the associate attending staff member to the procedures of paragraph (F) of rule ~~3335-111-~~

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

~~04 3335-111-05~~ of the Administrative Code and rule ~~3335-111-05~~ 3335-111-06 of the Administrative Code.

(b) and (c) Unchanged.

(3) Unchanged.

(D) Clinical staff.

(1) Unchanged.

(2) Prerogatives:

The clinical attending staff may:

(a) Unchanged.

(b) Exercise such clinical privileges as are ~~granted~~ APPROVED by the ~~chief of service~~ CREDENTIALS COMMITTEE.

(c) Unchanged.

(3) Unchanged.

(E) Community oncologist attending staff.

(1) Qualifications.

The community oncologist attending (coa) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of ohio with a proven career commitment to oncology as demonstrated by:

Training.

Current American board of medical specialties certification, if applicable.

Practice profile.

Membership - professional oncology societies.

Publications.

Grant funding.

Other funding and experience (as approved by the CHRI director ~~and the chief of the appropriate CHRI section~~);

Individual COA staff utilization expectations shall be determined by the CHRI director with the advice of the CHRI director of medical affairs and shall be intended to provide optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI director and the staff member applying for coa privileges will mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity, and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI director for initial evaluation. The CHRI director may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph 3335-111-04 (E) or (F). However, the Approval of a chairperson and chief of section shall not be required for the appointment or reappointment relative to any application for coa staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI director will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.

(2) Unchanged.

(3) Responsibilities.

A community oncology attending staff member shall:

(a) through (c) Unchanged.

(d) Satisfy the requirements set forth in rule ~~3335-111-14~~ 3335-111-13 of the Administrative Code for attendance at CHRI meetings.

(e) through (h) Unchanged.

(F) Limited medical staff.

(1) Unchanged.

(2) Responsibilities:

The limited staff shall:

(a) Unchanged.

(b) Not admit patients but participate under supervision, in the care of all patients to whom they are assigned. They shall follow all rules and regulations of the service to which they are assigned, as well as the general rules of the CHRI pertaining to limited staff, including, but not limited to this requirement. Consultation shall be obtained with the attending, associate attending, or clinical, ~~or honorary~~ member of the medical staff responsible for the care of that patient before undertaking a procedure or treatment that carries a significant risk to the patient unless this consultation would cause a delay that would jeopardize the life or health of the patient.

Balance unchanged.

3335-111-08 Organization of the CHRI.

(A) through (C) unchanged.

(D) Department chairs.

Departmental chairpersons are appointed by the dean of the college of medicine and participate in the processing of applications for appointment and reappointment to the

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

medical staff pursuant to these bylaws AND MAY ALSO BE APPOINTED TO SERVE AS DELEGATES AT LARGE ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

Balance unchanged.

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) through (D) unchanged.

(E) Election of officers.

(1) and (2) Unchanged.

(3) The committee's nominees will be submitted in writing to all voting members of the ~~attending~~ MEDICAL staff no later than the fifteenth of June.

(4) Unchanged.

(5) Candidates for the office of chief of staff-elect will be listed and each attending OR ASSOCIATE ATTENDING staff member may vote for one. Candidates for the at-large positions will be voted upon as a group. Each voting member of the ~~attending~~ MEDICAL staff may vote for three at-large candidates. The three candidates with the highest number of votes will be elected. A majority of the votes is not necessary.

(6) An officer may be removed from the elected position by a majority vote upon written ballot of the attending AND ASSOCIATE ATTENDING staff following a regularly scheduled semi-annual meeting. GROUNDS FOR REMOVAL SHALL BE MALFEASANCE, MISFEASANCE, OR NONFEASANCE IN OFFICE, AS DOCUMENTED BY WRITTEN CHARGES SUBMITTED TO THE CHIEF OF STAFF OR TO THE DIRECTOR OF MEDICAL AFFAIRS IF CHANGES ARE FILED AGAINST THE CHIEF OF STAFF.

(F) Unchanged.

(G) Vacancies in office.

(1) Unchanged.

(2) Vacancies in the office of chief of staff-elect will be filled by a special election held within sixty days of establishing the vacancy. The nominating committee will make nominations and a special meeting of the ~~attending~~ VOTING MEMBERS OF THE MEDICAL staff will be called to add nominations and elect the replacement. The new chief of staff-elect will become chief of staff at the end of the term of the incumbent.

(3) Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs. UNLESS OTHERWISE

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

PROVIDED BY THE BYLAWS, ALL APPOINTMENTS TO MEDICAL STAFF COMMITTEES ARE FOR ONE YEAR AND MAY BE RENEWED. THE CHAIRPERSON SHALL CONTROL THE COMMITTEE AGENDA, ATTENDANCE OF STAFF AND GUESTS AND CONDUCT THE PROCEEDINGS. A SIMPLE MAJORITY OF APPOINTED VOTING MEMBERS SHALL CONSTITUTE A QUORUM.

(B) Medical staff administrative committee:

(1) Composition:

- (a) Chief of staff, chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; chiefs of CHRI services; CHRI director, CHRI director of administration, CHRI director for OF medical affairs, CHRI associate director for professional education; six at-large delegates, CHRI administrator for nursing; CCC director for clinical research, CCC director for cancer control, associate vice president of health sciences of the college of medicine and university hospitals medical director.

(b) and (c) Unchanged.

(2) and (3) Unchanged.

(C) Credentials committee:

(1) Composition:

The committee shall be composed of the chiefs of the ~~disease specific committees~~ FOUR SECTIONS: MEDICAL ONCOLOGY, SURGICAL ONCOLOGY, RADIATION ONCOLOGY AND PATHOLOGY AND TWO ADDITIONAL MEMBERS OF THE MEDICAL STAFF or their designee ~~and other members of the medical staff as appointed~~. Appointments to the committee shall be in accordance with paragraph (A) of this rule. The chairperson of the committee shall be appointed by the director of medical affairs, the chief of staff, and the chief of staff elect.

(2) Unchanged.

(D) through (F) Unchanged.

(G) ETHICS COMMITTEE.

(1) COMPOSITION.

THE COMMITTEE IS A JOINT COMMITTEE AND SHALL CONSIST OF MEMBERS OF THE MEDICAL STAFF, NURSING, HOSPITAL ADMINISTRATION, AND OTHER PERSONS REPRESENTING BOTH THE CHRI AND UH WHO, BY REASON OF TRAINING, VOCATION, OR INTEREST, MAY MAKE A CONTRIBUTION. APPOINTMENTS WILL BE MADE AS PROVIDED BY IN THESE BYLAWS. THE CHAIRPERSON SHALL BE A PHYSICIAN WHO IS A CLINICALLY ACTIVE MEMBER OF THE MEDICAL STAFF OF UH OR THE CHRI.

(2) DUTIES.

(A) TO MAKE RECOMMENDATIONS FOR THE DEVELOPMENT OF GUIDELINES OR POLICIES REGARDING ETHICAL ISSUES.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

- (B) TO PROVIDE ETHICAL GUIDELINES AND INFORMATION IN RESPONSE TO REQUESTS FROM MEMBERS OF THE MEDICAL STAFF, PATIENTS, PATIENT'S FAMILY OR OTHER REPRESENTATIVE, AND STAFF MEMBERS OF THE CHRI.
- (C) TO PROVIDE A SUPPORT MECHANISM FOR PRIMARY DECISION MAKERS AT THE CHRI.
- (D) TO PROVIDE EDUCATIONAL RESOURCES ON ETHICS TO ALL HEALTH CARE PROVIDERS AT THE CHRI.
- (E) TO PROVIDE AND ENHANCE INTERACTION BETWEEN CHRI ADMINISTRATION AND STAFF, DEPARTMENTAL ETHICS COMMITTEES, PASTORAL CARE SERVICES, AND MEMBERS OF THE MEDICAL STAFF. (B/T 9/1/93, B/T 3/3/95, B/T 12/6/96)

3335-111-13 Meetings and dues.

(A) Meetings.

The medical staff of the CHRI shall conduct scheduled meetings semi-annually. Notice of the meetings will be sent to all ~~attending staff~~ MEMBERS at least two weeks prior to the meeting. Attendance at least one of the two regularly scheduled meetings shall be a requirement of continuing attending staff privileges. Exceptions requested in writing may be sent to the chief of staff who recommends action to the medical staff administrative committee. A special meeting may be called at the option of the medical staff administrative committee.

(B) Unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Research Institute Board.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

CANCER HOSPITAL REPORT

Mr. Skestos:

Mr. Chairman, I would like to now call upon Dr. David Schuller to present the annual report of the Cancer Hospital.

Dr. David Schuller:

Good morning. The Arthur G. James Cancer Hospital and Research Institute, once again, met or surpassed financial and statistical goals this year. For the fiscal year ending June 30, 1996, the James completed its sixth year of operation with a contribution from operations of \$5.7 million, reflecting a 4.4 percent net margin. Supporting this margin were total admissions of 5,529 -- an increase of 6.4 percent

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

over last year. An important feature of this figure is that it represents a 3.4 percent increase in new patients to the Cancer Hospital.

The average length of stay was lower than budget by 10 percent and the average daily inpatient census was 97 supporting an occupancy rate for the year of 83 percent against staff beds. The cost per adjusted stay in the Cancer Hospital was \$12,463 which was lower than last fiscal year, which was \$13,374. It was also lower than the Board approved goal of \$13,054.

Both inpatients and outpatients were questioned about their satisfaction with the medical staff, nursing staff, and overall hospital stay. Throughout the course of the year, the James maintained a satisfaction rate above the 90 percentile threshold.

A number of goals and objectives were established by the James Hospital Board in late 1995, including reorganization of the Hospital's governing board to include additional community and medical staff leadership. Joining the Board in 1996 were Dr. William Farrar, Director of Medical Affairs, and Dr. James Ungerleider, Chief of Staff. New community members to the Board appointed were Curtis J. Moody and Robert B. Smith.

Other objectives set by the Board included: the initiation of a network to allow for the expansion of the James' mission across the State of Ohio; the initiation of a costing model sensitive to the unique population seen at the James; and the initiation of a heightened public awareness campaign and the approval of a three-year capital budget, which includes dollars allocated for information system improvement.

The membership of the James Foundation Board was also expanded and Mr. Jim Pickett was appointed as chair. Mr. Pickett brings considerable business and civic leadership to this board which has set a goal of raising \$50 million as part of the Threshold of Discovery Campaign to fund the Human Cancer Genetics Initiative.

The James had a number of successful fund-raising events in 1996, including the Up On the Roof Gala that raised \$178,000 and the Bloch Memorial Golf Tournament which raised \$110,000. Funds from the tournament support the Herbert J. Bloch Memorial Lectureship at the James, an award which recognizes distinguished achievements in cancer research. Last year's recipient was Dr. Judah Folkman -- the originator of a new field of science termed, "angiogenesis."

The 1996 Marketing Awareness Survey result supports the educational focus that the James has taken during the past year in its marketing initiatives. When asked what institutions specialize in treating cancer, respondents in 39 counties continue to mention the James in increasing numbers resulting in an increase in awareness from 29 percent to 45 percent over the past five years. In Franklin County, awareness is 70 percent. During the last year, specific awareness of the James increased 10 percent in the 39 counties surveyed. When asked which hospital conducts cancer research, 84 percent of the general population mentioned either the James or Ohio State.

In one of its many public awareness efforts, the James entered into a collaborative agreement this year with the Ohio Association of School Nurses creating a program called, School Nurses As Advocates for Cancer Control. This statewide program gives school nurses access to resources and knowledge about cancer detection and control in order to promote healthy behavior in Ohio schools.

To provide other resources to the community, two centers for health information were opened: 1) at Doan Hall; 2) at the Stoneridge Medical Center. These centers

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

were made possible by donations from Pharmacy, Upjohn, the Harold Zigg family, and the Medical Center Service Boards.

In partnership with OSU Extension, the James co-produced an interactive television program highlighting family history and cancer, reaching some 1,300 people at 75 sites in 34 states. These two OSU partners also teamed together to produce a cookbook featuring health conscious recipes. I have an example of the cookbook here and have left order forms on the back table for any of you looking for Christmas gifts.

The James initiated its Clinical Cancer Genetics Program with the appointment of Dr. Judy Westman who is a board certified geneticist. This patient care component of the broader human cancer genetics initiative helps patients from families who have a strong cancer history.

The new Palliative Medicine Hospice Program was announced and Dr. Nino Benedetti was appointed as its medical director. This unique program will include educational and research components in Palliative medicine, as well as a new hospice program that will begin operations in the coming months.

As a founding member of the National Comprehensive Cancer Center Network, the James served in a leadership role to develop national treatment guidelines for the most common cancers.

Finally, the Cancer Hospital Board has had a change in its leadership and the Board would like to present and have me read a bit of a resolution to honor Alex Shumate. There are a series of whereases, but if you will:

"WHEREAS Alex Shumate served as Chairman of The Arthur G. James Cancer Hospital and Research Institute Board with exceptional leadership from 1994-1996."

And after several whereases:

"NOW THEREFORE

BE IT RESOLVED, That this Board acknowledges its deep appreciation to Alex for his dedicated service and outstanding leadership to The James Cancer Hospital and Research Institute and extends best wishes for continued success."

I would like to personally extend my appreciation for Alex for his great leadership. Thank you very much. Here ends my report.

Mr. Wexner:

We all join you in congratulating Alex and likewise congratulating you for your leadership and the work of the hospital. I wonder if there are any questions or comments from any of the Trustees about your presentation or work at the hospital? Tami, Jim, David?

Mr. Shumate:

If there was one thing that this Board of Trustees could do to help you achieve even more of your goals, what would that be?

CANCER HOSPITAL REPORT (contd)

Dr. Schuller:

I think that the Board has been extraordinarily supportive, Alex, from day one of my appointment, to help us achieve our goals. We are in a very rapidly changing, if you will, somewhat volatile time in healthcare delivery in this country. It represents challenges, not problems. It also provides opportunities, I think, and we are very excited about some new initiatives that are somewhat nontraditional initiatives to help us achieve our goal.

So we are looking at expanding the concept of the James beyond the four walls of the building, to the James as being a descriptor of the overall cancer program of The Ohio State University that embraces all health professionals and lay people that are interested in helping us deal with this problem. So we appreciate the support of the Board and you can rest assured that we will be coming to the Board with some proposals of new initiatives for your approval in the ensuing months.

Mr. Wexner:

David, I'd be curious -- as the James isn't yet a teenager and it isn't a baby either -- at this point in its life how are you finding the opportunities for recruiting senior staff researchers -- the kinds of people that I would assume you need to build the institution to the next level of performance?

Dr. Schuller:

We think that is critically important, sir. This is now where we feel there is the opportunity to take our cancer program from being a one of a handful within the United States, to one of a handful within the world. We have a spectacular state-of-the-art physical facility, we have a tradition of excellence in cancer research throughout this University, and now we are, indeed, if you will, investing heavily in bringing world class people to this program specifically with the focus of cancer genetics.

We are in active stages of those recruiting activities. And, quite frankly, the initial recruitments represent a major challenge because it takes a certain individual who has that desire to be a part of a building team. We are very excited about the possibilities and we hope to be able to make some announcements in the next few weeks about that. We are in the process of some very exciting recruiting initiatives because that is where the investment needs to be made now -- not in bricks and mortar, not in new gizmo machines, but in world class quality people. That is correct.

Mr. Wexner:

If we can help in any way, through Alex or directly, I'm sure we all will. Thank you very much.

Dr. Schuller:

Thank you.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

This morning the Student Affairs Committee heard a report from Drs. Louise Douse, Pamela Park-Curry, and Christina Rideout regarding career counseling.

Career counseling is a vitally important service that we provide to OSU students. I know that you have all heard me say this before, but I truly believe that the type of support services that we provide our students have a direct impact on the student experience that they have here at Ohio State.

This year the Career Services Office has attempted to improve the collaborative efforts between colleges. They have also implemented a computerized on-line program called Job Track, which lists jobs, co-op programs, and study-abroad programs. They have printed a brochure for potential employees and funds that were made available vis-a-vis the one percent set aside have allowed three new positions to be created: 1) two new career counselors; and 2) one new career technology position. I'm very happy to see what a significant impact the one percent set aside has had on the student services that we provide at Ohio State.

In the future, the Career Services Office plans to categorize their development experiences and programs. They want to continue to expand their technology innovation and enhance the connections with potential employees.

In addition, the Career Services Office will have a new location in Neil Hall which will house a state-of-the-art success center for OSU students and the move-in date is scheduled for November 1998. I think that this is a very exciting thing for Ohio State and everyone is really looking forward to the opening of this office.

The Committee felt that there needed to be some sort of base qualitative or quantitative standard that Career Services must achieve. I think that we are excited about the positive new ideas and strategies that they have and we look forward to working with them during the coming year.

I would now like to introduce Vice President Williams who will share with us some of the successful student-oriented activities that were implemented this fall.

REPORT ON START-UP OF AUTUMN QUARTER

Vice President David Williams:

Bill Hall is going to give the report, but before he gives you the narrative and the visual, I just want to say a few things and then say a few things afterward.

First, what you are going to see is a result from CUE. When the Provost and I put the CUE Committee together, it was a collaboration between Academic Affairs and Student Affairs, but it went much broader than that. It brought in a lot of different people from the University. In fact, one of the great things that we think happened out of it -- it actually ended up being an equal amount of faculty and staff and an equal amount of students. The faculty/staff side was chaired by Eric Busch, from Student Affairs, and Martha Garland, from Academic Affairs.

The real focus of that -- and I'm sure you all have heard a lot about CUE -- is the fact that we recognized that we needed to listen to the students more, and from that, we have moved into different sorts of areas. A recommendation of CUE was to create what was called a Transition-In Committee and we did that. That was chaired by Brian Harris, from Recreational and Intramural, and Jack Cooley, one of our counselors.

REPORT ON START-UP OF AUTUMN QUARTER (contd)

Vice President Williams: (contd)

They came up with a number of recommendations, but one of the basic ones is that we need to be more concerned about the beginning of a student's career.

I think it is important to say a lot of people and a lot of different areas were involved and some special attention should go to some of the departments that helped us: Bill Shkurti and the Office of Finance helped us a lot with flexible financing; Janet Pichette and her people, particularly Traffic and Parking, the Police, and Physical Facilities; and then I would certainly be remiss if I didn't note, once again, all of the help that we have gotten from Academic Affairs and, in particular, from Dick, Ed Ray, Bob Arnold, and Dave Ferguson. One of the real things you are going to see in this is we have taken the position that this is just not Student Affairs. In all of the activities there was a sharing and Academic Affairs played an important part.

Afterwards, I'll introduce some of the people in Student Affairs who were involved in what Bill is now going to explain to you. Bill --

Mr. Bill Hall: [slide presentation]

Thank you, David. I will provide an overview of the start-up of Fall Quarter beginning with Welcome Week through Michigan Week. As David indicated as we initiated our planning going into this year, we focused on the recommendations from the CUE Report and the Transition-in Report, and we looked at the Vice President's and President's vision for change on this campus. That resulted in an evaluation of our Mission Statement and for the Board's review, and I have enclosed a copy of that in your packet.

As I draw your attention to the Mission Statement on the screen here, there is a key principle that stands out and that is: provide for all students. I think unlike an academic college mission, the Mission of Student Affairs is that we have a responsibility -- inherent in our mission is to reach out and touch each and every student on this campus. That became the principle that guided our mission development and our philosophy of serving students first.

Our challenge is: How do we make this a reality? How do we actualize that? How do we put that into actual play and practice? We decided to focus on three major areas. The first was the heritage and traditions, and spirit of this campus. Trying to connect students very early on with the campus community and providing those learning and leadership opportunities that are so critical to our students' academic success.

As we look at the area of community connections, what we wanted to say and demonstrate to our students very early on is that you belong here and there is a place for you at Ohio State University. That begins with our Residence Hall Move-in and that is much more than just opening up the doors to the Halls and saying "come on down folks." It is a major campus activity that is well planned and well executed, and nobody does it better than Ohio State University. When the students and parents arrive on this campus, it suggests to them that we were prepared for them, we welcome them, and there is a place for them at this University.

The reason that works so well is that we have cooks, custodians, maintenance workers, bargaining unit and non-bargaining unit staff, civil service and A&P, the President of the University, vice presidents, deans of the colleges, and the Director of the Athletic Department coming out, working shoulder to shoulder, and focusing on the needs of the students. When our students and parents arrive here, it definitely says, "you belong here at Ohio State University."

REPORT ON START-UP OF AUTUMN QUARTER (contd)

Mr. Hall: (contd)

That is followed by our Community Involvement Fair. What we are trying to get students to do is introduce students very early on to the over 500 student organizations, academic, and social clubs on this campus so that they can get connected and find a place where they belong.

A new initiative this year was our Job Fair under the leadership of Becky Parker and her staff. Each year we have hundreds of students coming to this campus looking for employment and we have numerous offices on this campus trying to employ students. A lot of energy and attention was placed on bringing those two groups together in the ballroom. Not only do we assist students financially -- if they need that financial assistance -- but more importantly, we know from the research that we have done, that those students that work on campus do better academically and have a higher retention rate at this institution.

Parents' Weekend -- we moved that activity from the Spring to the Autumn Quarter. It is not only about connecting parents and students, but it is about connecting parents and students to the activities and to the heart of this campus.

As we look at the second major area -- transitions and the spirit of a campus community -- I would ask Board members to reflect on their college memories and experiences. What comes to your minds? I would suggest to you, that it is not the lecture in biology, but it is those programs and events that built those life-long memories, friendships, and relationships that are so critical to a college experience.

I'll highlight a few of those on our campus: the President's Picnic or Buckeye Bash as we call it. This is an event that we used to hold outside of St. John Arena in the parking lot, which was not well attended. This year our focus was to involve the total campus community in that experience. We were prepared to serve over 12,000 students -- I think you can see from the two students that are devouring that sub -- I'm not sure how many students attended, but they devoured every bit of food that we had. It was just a great social experience right in the heart of the campus -- the Oval.

Scarlet Fever is in its second year. It is a large scale program, but it is designed to introduce our freshmen students to the great traditions of this institution. We brought in a number of our athletic coaches and some of the team captains, the cheerleaders, and Brutus Buckeye and introduced them to the students. We taught the students some of the cheers and what Carmen Ohio is all about. It is just a great, fun-filled event and it's a great alternative to the typical Thursday night bar scene.

Homecoming Week -- as we bring our alumni back to campus and the great traditions that we have there with the pep rally and parade. We worked very hard to involve some of the campus businesses east of High in forming corporate sponsorships to enhance those activities as we connect our students and alumni to Homecoming Week.

As we look to Michigan Week there was a whole host of activities that I could highlight, but I'll highlight just a few. Operation Fill-Up being one activity where our Student Organizations Office canvassed the residents living east of High and the Greek community in collecting over 3,500 items to contribute back to the local food pantries in the community. Those kinds of things that our students do quite often that go unnoticed and unappreciated.

REPORT ON START-UP OF AUTUMN QUARTER (contd)

Mr. Hall: (contd)

Or our 12th Avenue Walk where we had teams of faculty, staff, administrators, students, OSU Police, and Columbus Police going from 10th Avenue all the way up to Lane Avenue. They went door to door, talking with students about their responsibility to be good citizens of the community in which they live and as they celebrated, to make sure that they did so safely and responsibly.

While we were out there, we invited them over to the pancake breakfast the day of the game and we opened up all the doors to the Dining Commons. We teamed up with Bob Evans and served over 4,000 students a free pancake and sausage breakfast.

Perhaps that is a good place to stop with respect to Michigan Week. But as Dr. Gee said, "we are on our way to the Rose Bowl."

I would call your attention to the slide in the lower left-hand corner. I don't know if you recognize those two individuals trying to do the Macarena, but I can assure you, Vice President Williams is an extremely good dancer. I am not so inclined. I certainly created some memories for our students and it is one of a bull in a China closet that I'm sure that they'll recall from that evening.

As I look at the last area in terms of academic success and retention, what we are trying to focus on is providing learning and leadership opportunities for our students to contribute to their academic success. Convocation is certainly one of the starting points in that. We got students much more involved in planning that process, we shortened the length and we gave it much more of an academic focus. As you can see on the screen, that great processional coming across campus from St. John Arena to the academic heart of the campus -- the Oval -- tended to draw faculty, staff, and students out of their offices and join in that great social experience right in the heart of the academic core of this campus.

First-year Experience Program targets freshmen and we have expanded that. We have gone from one building to four buildings in the Residence Halls, and we have teamed up and formed a collaborative partnership with University College. We have UVC advisers coming back and tutoring, mentoring, and guiding our freshmen students. Our Upperclass Peer Mentoring Program, where we bring upper class students back into the halls that have learned how to negotiate the academic ladders of this institution, and passing that knowledge along to our freshmen students.

Our Gore and Clinton rallies on this campus were much more than political rallies. They were absolutely great opportunities for our student leaders to get involved working with the White House staff and Commerce staff in planning those activities as they brought those activities to this campus. The students just did a magnificent job of holding those events on this campus.

The lecture series sponsored by our Student Events Committee -- again, students much more involved in deciding the lectures that they would bring to this institution. They focused on bringing in lectures that have a direct tie to the academic process.

Let me highlight just a few things in the area of academic success programs. In the Residence Halls, under the leadership of Steve Kramer and his staff, a couple of initiatives need to be mentioned. The first is focusing on training the residence adviser staff to be alert to the warning signs that students may have as they get into academic trouble. So the staff can refer those students to get them the resources and help that they need before it is too late.

REPORT ON START-UP OF AUTUMN QUARTER (contd)

Mr. Hall: (contd)

The second is the academic grants program, whereby we cut back on some administrative staff to create a pool of approximately \$45,000: \$30,000 is made available for students that submit grants that enhance the academic life of this campus; and \$15,000 is made available to students that come up with initiative programs for drug and alcohol awareness issues or extended instruction programs, where we have faculty and T.A.'s from a number of disciplines around campus coming back into the Halls, and mentoring and guiding our students.

As we look to the future, there are two initiatives that I want to mention: 1) the Student Affairs leadership team that has been initiated by Vice President Williams. This is a collaborative and strategic planning process, and we have students involved at all levels of that process; and 2) the Vice President and the Provost are teaming up to appoint a Campus Activities and Events Coordinating Board. Its purpose is to ensure more effective communication and collaboration regarding the program experiences that we offer on this campus.

I have only touched on a few of the activities, but there is a whole host of staff and offices that are working very hard to serve students. I hope I have communicated to you that Student Affairs is much more than just a series of disjointed events and programs on this campus. We have a strategic focus and a plan that is designed to enhance the social and academic experience of our students as they go through this institution. The students that are represented on these slides are certainly the future and the essence of this institution.

Holly, we appreciate the time that we have had to make this presentation. Thank you very much.

Ms. Smith:

Thank you. I would just like to commend the Office of Student Affairs for their outstanding efforts and I would like you to know that Ohio State students truly do appreciate all of your efforts.

Mr. Hall:

Thank you.

Mr. Williams:

You saw what we did for Autumn Quarter and we hope next year -- and I've already started talking to the Provost -- to expand that from one quarter to a whole year, to go beyond the quarter. We just started integrating to the point where we have for all four years or whatever the time the student is here, the same sort of input we've put in that sort of quarter. But we find this to be successful and we think we can build on that.

As we leave I would just like to have those people stand and be recognized: Tina, Mary, Eric, John, Ann, Angie, and Becki. These are the people from Student Affairs that had so much to do with this. All of them had different parts in it. They worked real hard and continue to work hard.

President Gee:

David, let me just comment from my particular perch and I want everyone in Student Affairs to hear this. I think that the energy and commitment is evident, the quality of

REPORT ON START-UP OF AUTUMN QUARTER (contd)

President Gee: (contd)

our product is very high, and the satisfaction of our students has never been better. I think that we are making enormous progress. I want everyone to know how deeply I personally appreciate what they are doing. It is very evident to me the progress and energy we're making and obviously your leadership is central to that and that goes without saying how much we appreciate what you are doing.

Mr. Wexner:

Are there any questions or comments to Bill or David? This is obviously a major area of Board concern and interest. Before we close this, if there is any discussion or questions anyone has --

Provost Sisson:

Let me just extend a comment, Mr. Chairman, that David made. The first year experience is critical for our students. It is critical with respect to retention into the second year, it is critical with respect to graduation rates, ultimately. That is why our next priority is to extend the transition into the University -- that is from admission to orientation, to Welcome Week, to the first quarter. To make this a seamless experience and commitment that goes through the first year into the second year, and ultimately into a career. So it is the relationship and the collaborative ventures that we have been involved in thus far that have been, I think, very productive.

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STUDENT RECOGNITION AWARD

Ms. Smith:

Mr. Chairman, I would like to call on Mark for the Student Recognition Award.

Mr. Berkman:

Thank you, Holly. Tonette Rocco, a native of North Royalton, Ohio, and now a resident of Columbus, is finishing her doctoral degree in adult education, which is part of the Wellness Education and Lifelong Learning section in the College of Education. She is expected to complete her dissertation in Workforce Education this quarter and graduate Winter Quarter.

Tonette is very diligent in her work with the Dean's Leadership Council, a group of student leaders working to improve the atmosphere at the College of Education for themselves and their fellow classmates. She has been instrumental in making the Council a success, co-chairing the Governance Committee, and sitting on the Special Events Committee. Where she has put forth incredible amounts of time and energy is in establishing a student-run journal at the College.

Other activities include: serving on the Adult Education Colloquium and Community of Scholars. She was a founding member of the Students for Disability Awareness. Not only has Tonette been active as a leader among her peers, she excels in the classroom as well. She has been a part of collaborative writing projects with four professors and several students. One of these manuscripts is published, while two are currently in review.

STUDENT RECOGNITION AWARD (contd)

Mr. Berkman: (contd)

The Board of Trustees finds it especially admirable that in the near future, Tonette will be taking a homeless man into her home, helping him to finish high school, and to find a job. Tonette is here today with her adviser, Dr. Kevin Freer, assistant professor in the College of Education. If both Tonette and Dr. Freer will come forward, the Board of Trustees of The Ohio State University would like to present Tonette Rocco with the Student Recognition Award.

Mr. Wexner:

Congratulations. Thank you, Mark.

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STUDENT GOVERNMENT REPORT

Ms. Smith:

Mr. Chairman, I apologize for the longevity of my report, but I would like to introduce Eric Reeves, a second-year law student and President of the Interprofessional Council, to give the student government report.

Mr. Eric Reeves:

Good morning, Chairman Wexner, President Gee, Trustees, distinguished guests, and visitors. Again, allow me to introduce myself, my name is Eric Reeves. I am a second-year law student and President of the Interprofessional Council.

I will begin with the Undergraduate Student Government Report. First the undergraduate student Board of Trustee applications are available in all of the student government offices. Jenny Nelson, of USG, is heading the committee that will determine who will replace Trustee Holly Smith. USG would like to thank Holly Smith, Mark Berkman, Kellie Hay, and Eric Reeves for all of their help with this process.

Secondly, USG will be expending an incredible amount of effort to determine how to make the general education curriculum more flexible for all students. It is the hope that by the end of the Winter Quarter, there will be 45 credit hours that any freshman can take that will apply towards graduation.

Finally, I passed out a manilla envelope which is the response to many of the questions and concerns that Dr. Napier raised with respect to the COTA Referendum. If all goes as planned, this plan will come to the Board for approval in February.

Thanks, happy holidays, and Go Bucks -- beat ASU!!

Next, the Council of Graduate Students Report. The Council of Graduate Students is now in the process of finalizing the committee structure of faculty and student representation for our quality of Graduate Experience Report. Dean Huntington has approved our charge to produce an exhaustive needs assessment with respect to employment, policy and curriculum, and student services. We will have the survey instrument prepared this month and will be surveying in late January.

Next, the annual Graduate Research Forum is coming up on April 22, 1997. We are now searching for abstract judges and getting the word out so as to encourage

STUDENT GOVERNMENT REPORT (contd)

Mr. Reeves: (contd)

graduate students to submit their current research. Cash awards are available for the top three winners in each division. This year, thanks to the help of the Graduate School, our top division winners will also receive a \$500 travel award. We look forward to as much faculty and administrative support as possible to carry out this event.

And, finally, the Interprofessional Council Report. First, I would like to comment that IPC has decided to participate in the COTA Referendum and we are very excited about that. We believe that it will be very beneficial to professional students who tend to live further outside the campus community.

Second, we will be convening with the presidents of the individual professional schools to collaborate on a project to provide a professional services day to undergraduate students. Finally, IPC will be voting on a new constitution and voting procedures in January. We will report the outcome of this at the next Board of Trustees meeting.

Thank you, and, again, go OSU. Let's beat ASU in the Rose Bowl!

Mr. Wexner:

Any questions for Eric before he leaves? Thank you very much. Holly, do you have anything else?

Ms. Smith:

That concludes my report.

Mr. Wexner:

Very good report, likewise from your colleagues.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

During our Committee meeting this morning, Provost Sisson presented a detailed report on a diversity project that is focused on faculty and student retention, as well as recruitment. As well, we heard a report about the CUE Committee and I have asked the Provost to circulate both of those reports to all of the members of the Board.

At this time, I would like to call on Ed Ray to give us an update on the Early Retirement Incentive Program.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM

Dr. Ed Ray:

Thank you, Mr. Shumate. This represents the second annual report on the progress that we are having with respect to the Early Retirement Incentive Program. It represents the first report covering the year after all of the retirements have, in fact, taken place. Part of what I want to do is to give you a sense of how the numbers --

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Ray: (contd)

in terms of retirements and the finances and the replacement efforts -- are going, relative to the projections that we made at the outset of putting this program together, which dates back as early as December 1993.

I think before we get into the numbers -- and there is sometimes a tendency to get caught up in the numbers -- it is important to remind ourselves why we ever got involved in the Early Retirement Incentive Program. We did so as a part of an outgrowth of discussions with the academic leaders of the University, the deans and the chairs, about the needs that they had to in effect be able to redirect resources to more effectively meet students' demands for different areas of instruction; the flexibility that they needed to target staffing in areas in which they felt academic programs needed to grow in the future; and the more immediate needs that they had to deal with budget reductions, which were a part of that period of Fiscal '93 through '95 that we are all quite familiar with.

Obviously, one of the concerns that the Board expressed to me and to others was that to the extent that we implemented a program of this sort, we had to be absolutely clear up-front of the kinds of financial obligations that we were taking on. Also, to be as prudent as possible to manage this program to the extent that if it had any predominant effect, that effect would be to free up annual rates that programs could redirect to new uses and that on a cash flow basis, it ought to look as positive as possible.

I gave you a number of tables and documents in the report that you have received and what I would like to do is -- for the sake of brevity -- just hit on some of the highlights of the second page of that report that you have in front of you. First let me remind you that as a result of the program: 335 retirements occurred under the STRS program; 318 of those retirements involved faculty; and 267 of those positions will, in fact, be filled over the course of the next several years. In fact, we are talking about an actual downsizing of regular faculty staffing of 1.8 percent.

I have seen some media reports that talk about replacing 75 percent of our faculty at the entry level. I think to set the record straight, we want to be clear that first of all we are talking about slightly less than 10 percent of our faculty positions being involved in this program at all. And that something on the order of 75 percent of those 267 replacement hires will, in fact, occur at the assistant professor level.

We expect -- and we indicated this last year -- that when all is said and done, the annual rate savings available to academic units to redirect to other purposes will be on the order of \$7.7 million. We expect that over the five-year life of this project to see a net cash flow to the academic units for their own programmatic uses to total something on the order of \$18 million.

For the first full year of this replacement process out of 48 positions that were available for rehire, 24 new faculty were brought to the campus. As you would expect, the replacement is less than anticipated and the net cash flow ought to also be more positive. So we find at the end of Fiscal '96 -- as indicated in the information that I have provided to you -- that as a result of those delayed hires, the cash flow has increased to \$15.4 million compared to the earlier estimate of \$13.3 million through June 1996.

One of the concerns that the Board also expressed at the very outset was that we had to do everything we could to protect the integrity, variety, and quality of our academic offerings. One of the things that the academic programs have been very careful about is designing ways to deal effectively with this transition period. That included systematically hiring back retirees on a case-by-case, part-time basis to

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Ray: (contd)

teach critical courses until the appropriate staffing could be accomplished and to make sure that we weren't giving up quality in key areas.

I can tell you that of the 258 faculty who retired from the Columbus campus, 113 were hired back during the course of that first year to teach primarily individual courses at a rate of about \$5,300 per course. This is compared to a preretirement compensation rate in excess of \$14.4 thousand per course taught. So another way of saying all of this is a little bit less than half of the retirees were hired back during the first year at a rate of something less than 40 percent of their previous compensation rate to help in a strategic targeted way to help the academic units maintain the quality, integrity, and variety of their academic offerings.

Our experience to date -- if I had to characterize some of the things that we have learned from this program -- is that there is an awful lot to be said to listening to your people in the field who know the courses, the programs, their needs, and know the people that they are dealing with. I indicated here that we had an outside consultant come in at first and advice us about the potential value of such a buyout program. The figures didn't look very promising at all and we were quite unenthusiastic about going forward.

Our academic leaders, basically the deans and chairs, told us the numbers are wrong. If you follow this program, we expect something on the order of 300 to 325 retirements. We got 318 from among the faculty. They told us when we first started to implement this program that we were doing two things wrong: 1) that we had set the end time to the retirement date at April 30, 1995. They said extend that to June 30, it will make the whole turnover process much more effective; and 2) they told us "don't worry about setting a cap -- we set a cap, as you will remember, of about 300 - - we are confident about our numbers, we are looking at something on the order of 320-325 faculty to retire.

We were smart enough -- if not to figure it out at first -- to at least take good advice when we heard it. I think the evidence that we are looking at so far suggest that the program is working out much as we expected.

That concludes my remarks and I would be happy to respond to comments or questions.

Mr. Wexner:

In being a part of that and remembering the discussion about the risks involved, I guess a couple of things come to my mind. One is that using an outside resource is good and it pays to know the territory. Obviously, you know the territory so you could merge that and craft something that was important.

A thought that just occurred to me after listening to the Student Affairs report is that the retention of faculty when retired to the University might be kind of a dirt measurement of the relationship that the University has with its faculty. Much as students transiting from first quarter to first year to ultimately graduation, and the fact that it was a third or a half of the faculty that retired continue their relationship with the University, keeping that intellectual horse power on the campus and the community is kind of a unintended big bonus. I wouldn't have seen that.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Ray:

If I could just add to that sentiment, Mr. Chairman, a third of the faculty who could have taken five-year buyouts, chose to stay at this University because they are very activity engaged and even with that kind of an inducement, found that their most attractive alternative was to stay an active part of Ohio State University.

Mr. Wexner:

That would be an interesting statistic to follow probably every five-years or every ten-years, just to make sure that we are doing as well or better. Very good. Thank you. Any other questions or comments? Thank you very much.

(See Appendix XXIII for background information on the 1994-95 ERI Program, page .)

Mr. Shumate:

Mr. Chairman, at this time on behalf of the Committee we would like to recommend the following resolutions to the full Board for approval:

MERGED DEGREE PROGRAM

Resolution No. 97-59

Synopsis: Establishment of a Ph.D. program in Veterinary Biosciences is proposed.

WHEREAS the Department of Veterinary Biosciences was formed during restructuring by combining the former departments of Veterinary Anatomy and Cellular Biology, Veterinary Pathobiology, and Veterinary Physiology and Pharmacology; and

WHEREAS three Ph.D. programs, each named for one of the former departments now combined, currently exist in the Department of Veterinary Biosciences; and

WHEREAS the academic programs and research foci of the three existing Ph.D. programs are grounded in a common core area, cellular and molecular biology; and

WHEREAS it therefore serves the causes both of academic enhancement and administrative efficiency to consolidate these three existing Ph.D. programs; and

WHEREAS this proposal was adopted by the Department in a properly deliberative and consultative process, and those faculty casting votes were unanimously in favor of the proposal; and

WHEREAS the Ph.D. in Veterinary Biosciences program has the approval of the Council on Research and Graduate Studies, the Council on Academic Affairs, and was approved by the University Senate at its October 26, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the University Senate approve the establishment of a Ph.D. Program in Veterinary Biosciences by consolidating existing programs.

NAMING OF LAND

Resolution No. 97-60

Synopsis: Naming the quadrant of land known as the Waterman Farm, located north of Lane Avenue between Kenny Road and North Star Road on the campus of The Ohio State University, is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the quadrant of land known as the Waterman Farm located north of Lane Avenue between Kenny Road and North Star Road be named the "Waterman Agricultural and Natural Resources Laboratory" in reference to the activity conducted at the facility; and

WHEREAS a committee representing all of the academic units using the Waterman Farm facility have developed the proposed name; and

WHEREAS the proposed name better reflects the student-faculty teaching and research focus of the facility:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned quadrant of land known as the Waterman Farm shall be named the "Waterman Agricultural and Natural Resources Laboratory."

NAMING OF BUILDING

Resolution No. 97-61

Synopsis: Naming of new turfgrass building, 2710 North Star Road, on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the new turfgrass building at 2710 North Star Road in the Waterman Farm complex be named the "Ohio Turfgrass Foundation Research and Education Facility" in honor of the Foundation's generous support of research and educational efforts at The Ohio State University; and

WHEREAS a strong partnership between the Ohio Turfgrass Foundation and the Department of Horticulture and Crop Science and the College of Food, Agricultural, and Environmental Sciences has led to the construction of this new facility in the Waterman Farm complex to be used for turfgrass research and education; and

WHEREAS construction and landscaping of this facility was made possible through a generous contribution of nearly \$400,000 from the Ohio Turfgrass Foundation; and

WHEREAS one of the main purposes of the Foundation, a non-profit association of businesses and other entities whose interests focus on turfgrass, is the support of research and education at Ohio State to which it contributes annually:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned new turfgrass building shall be named the "Ohio Turfgrass Foundation Research and Education Facility."

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL**

Resolution No. 97-62

WHEREAS the Engineering Experiment Station is under the control of the Board of Trustees of The Ohio State University; and

WHEREAS according to statute 3335.27 of the Administrative Code, there shall be an advisory council made up of the director of the Engineering Experiment Station and six members appointed by the Board, chosen from the faculty of the College of Engineering; and

WHEREAS this Engineering Experiment Station Advisory Council "shall select suitable subjects for investigation, apportion the available funds, and with the consent of the Board may provide for the dissemination of the results to the people of the state;"

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of President E. Gordon Gee, pursuant to the request of Jose B. Cruz, Jr., Dean and Director, College of Engineering, Engineering Experiment Station, The Ohio State University Board of Trustees, acting in accordance with the requirements of the Ohio Revised Code Section 3335.27, hereby appoint the following individuals to serve on the Engineering Experiment Station Advisory Council:

Name	Title	Proposed Term
Donald R. Houser	Professor of Mechanical Engineering & Director, Center of Automative Research	3 years (10/1/96 - 9/30/99)
Kevin M. Passino	Professor of Electrical Engineering	3 years (10/1/96 - 9/30/99)

HONORARY DEGREE

Resolution No. 97-63

Synopsis: The awarding of an honorary degree to E. J. Ariens is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

E. J. Ariens	Doctor of Science
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NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 97-64

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 1, 1996 meeting of the Board, including the following Appointment, Appointment of Chairperson, Leaves of Absence Without Salary, and Professional Improvement Leaves, as detailed in the University Budget be approved and the Medical Staff Appointments (The James Cancer Hospital and Research Institute) approved November 19, 1996, by the James Cancer Hospital Board be ratified.

Appointment

Name: TONY TRIPODI
Title: Dean
College: Social Work
Effective: July 1, 1996 through June 30, 1999
Salary: \$115,164.00
Present Position: Acting Dean

Appointment of Chairperson

July 1, 1997 through June 30, 2000

Veterinary Preventive Medicine

Kent H. Hoblet

Leaves of Absence Without Salary

DEBORAH B. DOSS, Assistant Professor, School of Public Health, effective Winter Quarter 1997, for medical reasons.

GEETU MELWANI, Assistant Professor, New School formed by merger of Journalism & Communication, effective November 14, 1996, through December 31, 1996, for medical reasons.

Professional Improvement Leaves

GLENN S. DAEHN, Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering), Department of Materials Science and Engineering, effective Winter Quarter and Spring Quarter 1997.

KAMBIZ VAFAI, Professor, Department of Mechanical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

Professional Improvement Leave--Cancellation

ELIZABETH G. MENAGHAN, Chair and Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SHELDON W. HALPERN, Professor, College of Law, Spring Semester 1996.

Medical Staff --Appointments (The Arthur G. James Cancer Hospital and Research Institute)

November 8, 1996 through May 7, 1997

Deborah Ann Stahl, M.D., Anesthesiology, Associate Attending
Anil Kumar Agarwal, M.D., Department of Medicine, Associate Attending Staff
Louis Michael Nardella, M.D., Department of Medicine, Associate Attending Staff
Steven E. Katz, M.D., Department of Ophthalmology, Associate Attending Staff

PERSONNEL ACTIONS (contd)

Medical Staff --Appointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 12, 1996 through June 30, 1997

David A. Winger, M.D., Associate Attending, Department of Medicine (Infectious Diseases)

August 9, 1996 through June 30, 1997

Benita Jackson, M.D., Associate Attending, Department of Preventive Medicine
Judith A. Westman, M.D., Associate Attending, Department of Medicine (Hem/Onc)

Mr. Shumate:

I would like to ask if Dr. Tony Tripodi is here, if he would stand. We are delighted to have Dr. Tripodi as the recommendation for the new dean of the College of Social Work. Dr. Tripodi is nationally recognized and we encourage him to continue his efforts to develop collaborative activities with the Health Sciences in the areas of social and public policy.

We are pleased to recommend you to the full Board for approval this morning. Thank you.

RESOLUTIONS IN MEMORIAM

Resolution No. 97-65

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Carol Rhodeback Krumm

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 27, 1996, of Carol R. Krumm, Assistant Professor Emeritus in the University Libraries.

Carol Krumm was born June 17, 1923 in Pataskala, Ohio. She received her B.A. from Capital University, Columbus, Ohio in 1945, and her degree in library science from Western Reserve University, Cleveland, Ohio in 1946. In college she was a member of DPA, National German Honorary, Kappa Alpha Pi Honor Society, and Capital University Local Honorary.

Professor Krumm worked in the library field for 47 years, beginning as a student assistant at Capital University Library. Her first professional library position was at Otterbein College Library from 1946 to 1951. In 1952 she began her work in the Catalog Department, The Ohio State University Libraries. From 1953 to 1957 she was the Indexer of The Ohio State University Monthly. In 1957-1958 she was a serials cataloger, Cleveland Public Library. Ms. Krumm returned to Ohio State in 1959 where she completed her 30 years in the Catalog Department, retiring in December 1988.

In addition to her primary responsibilities of General Cataloger and Coordinator of the Cataloging of OSU Dissertations and Theses, Professor Krumm was very active in numerous professional organizations. Among these organizations were the American Library Association, Academic Library Association of Ohio, Ohio Valley Group of Technical Service Librarians, Ohio Library Association, Columbus Area Library and Information Council of Ohio, Franklin County Library Association, and Church and Synagogue Library Association. Besides attending meetings she served on numerous committees and held various offices. As a founding member of the Academic Library Association of Ohio, she was an officer for the first four years and editor of its newsletter.

RESOLUTIONS IN MEMORIAM (contd)

Carol Rhodeback Krumm (contd)

Ms. Krumm was for many years a member of The Ohio State University Faculty Women's Club and served on its Executive Board. Every year Professor Krumm served on one or more Library committees and task forces, and usually chairing one or more. She published in Technical Services Quarterly and in a monographic supplement to Serials Librarian. Her Index to The Ohio State University Monthly, volumes 1-41, 1909-1950 is a very valuable reference source. In addition to her work at OSU she taught for four years, "Library of Congress Classification" for the Library Media Technology Program at Ohio University, Lancaster. In Autumn 1987 she taught "Cataloging" for Kent State University, School of Library and Information Science.

Ms. Krumm's list of community service was extensive and varied. She was a member of Administrative Board of Church of the Master United Methodist Church and served in numerous leadership and teaching roles in United Methodist Churches in Columbus. She was co-leader of seminar tours to Europe in 1980 and the Middle East in May 1979, May 1972 and October 1972. She was a member of New Century (Literary) Club, Westerville, Ohio and Westerville (Ohio) Historical Society--serving as a curator of the Hanby House, Westerville.

On behalf of the University, the Board of Trustees expresses to her family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Robert C. Ries

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 6, 1996, of Robert C. Ries, Assistant Director Emeritus in the Department of Athletics.

A native of Wadsworth, Ohio, he graduated from The Ohio State University with a degree in Journalism in March 1942, and joined the Navy the following month where he served in the Pacific until his discharge on March 1, 1946.

Mr. Ries served as a sports writer with the Canton Repository until joining the Department of Athletics as Assistant Sports Publicity Director in September 1946. During his time in the Sports Publicity department he earned an additional degree from Ohio State in Marketing. He moved to the Ticket Office as Assistant Director in 1949 and became Director of Ticket Sales in 1970. He retired with 38 years of service in 1985.

Mr. Ries was an avid and loyal supporter of The Ohio State University and its athletic programs. His four children all earned degrees from Ohio State. He continued to be a loyal contributor and booster after his retirement, serving as an announcer at Ohio State swimming meets and attending many sporting events. He received the Varsity "O" Loyalty Award and honorary membership in the OSU Marching Band for his unflinching support and dedication to the University.

On behalf of the University, the Board of Trustees expresses to the family of Robert C. Ries its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Allan K. Wildman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 31, 1996, of Allan K. Wildman, Professor in the Department of History.

RESOLUTIONS IN MEMORIAM (contd)

Allan K. Wildman (contd)

Professor Wildman was born in Wooster, Ohio in 1927. He received his B.A. from the University of Michigan in 1950, his Bachelor of Divinity from the University of Chicago in 1953, and his Ph.D. from the University of Chicago in 1962. After teaching for sixteen years at the State University of New York at Stony Brook, he joined the faculty at The Ohio State University in 1978. Professor Wildman served as Director of the Center for Slavic and East European Studies from 1992 to 1995.

Professor Wildman was a leading scholar in the area of Russian history of the nineteenth and twentieth centuries. His major monographs, The Making of a Workers' Revolution (1967) and the prize-winning The End of the Russian Imperial Army (vol. I, 1980; vol. II, 1987), as well as his many articles helped to shape the intellectual development of his field. In recognition of his scholarly achievement, Professor Wildman received a University Distinguished Research Award in 1992.

From 1988 until his death, Professor Wildman served as Editor of The Russian Review, the premier scholarly journal in his field. In this capacity, he received the Ohioana Library Association Award for Editorial Excellence in 1995.

Professor Wildman's students and colleagues remember him as an encouraging and inspiring mentor who generously shared his time and wisdom. He was best known for his courses in Russian social and intellectual history, and in historiography. He trained graduate students in a wide variety of areas of Russian and East European studies.

On behalf of the University, the Board of Trustees expresses to the family of Professor Wildman its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Brennan, and Patterson, and Ms. Longaberger Kaido.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call on Ed Hayes for the report.

Dr. Edward Hayes:

Information on new awards for October can be found in the Board book under the Research Foundation Tab. Total awards for FY '97 through October 31, 1996, are \$67.7 million or 6.1 percent above the same period in the previous fiscal year. You have at your place the handout entitled, "Monthly Highlights" which we hope that you will take and read at your pleasure.

I want to call your attention to the figure on page one that displays the running 12-month total for awards and expenditures. We are pleased that both awards and expenditures are up and we are optimistic that they will continue to grow. One of the significant points is that the funding in the first four months from the federal government is up about 21 percent and we hope that will continue.

There are four projects that are highlighted that I would just mention briefly. The first one is the Eisenhower National Clearinghouse Award of \$5.3 million from the U.S. Department of Education for a project on better teaching through electronic

RESEARCH FOUNDATION REPORT (contd)

Dr. Hayes: (contd)

resources. The Eisenhower National Clearinghouse for Mathematics and Science Education provides teachers in grades K-12 with essential source of information on mathematics and science curriculum materials. The Clearinghouse was established at Ohio State in 1992, and some of you may have seen the live demonstration of the Eisenhower project resources at the President's brunch prior to the Penn State football game victory.

There is also a card here in case you want a handy reference for when you are surfing the net that you can use. I invite you to check their resources, I think that you will find them quite fascinating as many of our teachers both here in Ohio and around the country are finding the Eisenhower resource a very important source of information on new teaching methods.

The second project is developing the technology to use Ohio coal in an environmentally acceptable efficient method. The third project is a project by Professor Barbara Andersen from the Department of Psychology. She received a \$500,000 award from the National Institutes on Mental Health for a study on the adjustment process for breast cancer survivors.

The fourth project to Professor John Bossler from the Center for Mapping. His project received \$300,000 from the Litton Systems to study the development of a fully digital data acquisition system for large scale mapping and other precision positioning applications. The two newsfeatures has to do with Legionnaires disease and osteoporosis, and I would recommend them to your attention.

At this time, it would be appropriate for a motion to approve the research agreement between The Ohio State University and The Ohio State University Research Foundation for the projects listed in the tab.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-66

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1996 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier today and we heard several reports on: 1) the Debt Reduction, Quarterly Budget, and Higher Education Funding Commission from Mr. Shkurti; 2) Development Funding, from Mr. Shkurti and Mr. May; 3) Charitable Trust Issue, from Mr. May; 4) the Monthly Endowment and New Format for Monthly Endowment, and Approval of Investment Managers, from Mr. Nichols; and 5) the Authorization for 1997 Small Capital Improvement Projects, and Award of Contracts, from Ms. Pichette.

At this time, I have five resolutions that I would like to present to the Board for their approval:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 97-67

July - September, 1996

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of July - September 1996; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 85 waivers of competitive bidding requirements for annual purchases totaling approximately \$10,039,800.00 including approximately \$4,878,800 for blood products for the University Hospitals, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1996, is hereby accepted.

(See Appendix XXIV for chart on Waivers of Competitive Bidding Requirements, page 475.)

AUTHORIZATION FOR 1997 SMALL CAPITAL IMPROVEMENT PROJECTS

Resolution No. 97-68

Synopsis: Acceptance of the listing of anticipated 1997 capital improvement projects, each estimated at \$1,000,000 or less, and authorization for the University to proceed with these projects, with subsequent reporting to the Board's Fiscal Affairs and Investments Committee are proposed.

WHEREAS consistent with the fiduciary duty of the Board of Trustees regarding project oversight and approval, the delegation of authority to proceed with projects specified in the attached list is designed to expedite the University's ability to move forward with capital projects on a timely basis and ensure the most effective use of University resources; and

AUTHORIZATION FOR 1997 SMALL CAPITAL IMPROVEMENT PROJECTS (contd)

WHEREAS the Board has received the attached listing of capital improvement projects estimated at a total project cost of \$1,000,000 or less each that are anticipated and/or needed to be undertaken during 1997, subject to scheduling and funding availability; and

WHEREAS the President has recommended that the University be permitted to undertake, in accordance with established procedures, those listed capital improvement projects without additional Board authorization of each such project:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, without any additional authorization or approval from this Board being necessary, to select qualified architectural and/or engineering firms as necessary, with the fees for these services to be negotiated between the firms selected and the University, and to request construction bids in accordance with established University procedures, and if satisfactory bids are received, to award contracts for any capital improvement project on the attached 1997 listing of projects estimated at \$1,000,000 or less; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration shall submit reports as appropriate to the Fiscal Affairs and Investments Committee for any such project undertaken pursuant to this authorization in which the total actual project cost exceeds \$1,000,000 and shall present to the Board an annual report on capital improvement projects completed, under construction, or in planning or design during 1997 and a written report to the Fiscal Affairs and Investments Committee of this Board on all contracts awarded pursuant to this authorization.

(See Appendix XXV for Anticipated 1997 Capital Improvement Projects, page 477.)

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 97-69

HASKETT/HOPKINS RENOVATION

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the Haskett/Hopkins Renovation project is requested.

WHEREAS a resolution adopted by the Board of Trustees May 3, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

Haskett/Hopkins Renovation

This project renovates space to house photography and printmaking and provides additional studios and laboratories. The total project cost is \$1,119,500; funding is provided by House Bill 790. The estimated completion date is June 1997. The contracts awarded are as follows:

(* Recommended alternates included in these amounts)

General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$326,400 *
Estimate:	\$330,955 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Haskett/Hopkins Renovation (contd)

Plumbing Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$66,200 *
Estimate:	\$91,000 *
HVAC Contract:	C. R. Legner, Columbus, Ohio
Amount:	\$249,000 *
Estimate:	\$278,610 *
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$189,517 *
Estimate:	\$234,250 *
Asbestos Abatement Contract:	Environmental Controls, Cincinnati, Ohio
Amount:	\$17,350
Estimate:	\$22,500
Total All Contracts:	\$848,467 *
Contingency Allowance:	\$83,081
Total Project Cost:	\$1,119,500

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for Haskett/Hopkins Renovation project is hereby accepted.

(See Appendix XXVI for map, page 483.)

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 97-70

(* Recommended alternates included in these amounts)

Kottman Hall Mechanical Improvements

This project replaces the poor quality dampers on the air handling system and install a new 500-ton chiller to provide chilled water to Kottman and Howlett Halls' chilled water loop. The total project cost is \$416,550; funding is provided by House Bill 904. The completion date is November 1996. The contracts awarded are as follows:

HVAC Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$313,600
Estimate:	\$377,300
Electric Contract:	Knight Electric, Gahanna, Ohio
Amount:	\$25,497
Estimate:	\$32,700
Total All Contracts:	\$339,097
Contingency Allowance:	\$35,112
Total Project Cost:	\$416,550

Energy Control Modifications Phase II

This project continues the process of converting HVAC control functions from pneumatic to direct digital control in Bolz, Caldwell, Hitchcock, Journalism, New Chemistry, Biological Sciences, and Parks Halls. The total project cost is \$499,730; funding is provided by House Bill 904 (\$440,000) and

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Energy Control Modifications Phase II (contd)

Department of Physical Facilities (\$59,730). The completion date is January 1997. The contract awarded is as follows:

Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$439,322 *
Estimate:	\$463,943 *
Total All Contracts:	\$439,322 *
Contingency Allowance:	\$23,468
Total Project Cost:	\$499,730

ATI - Miscellaneous Projects

This project renovates administrative offices, Halterman Hall research laboratories, and repairs livestock barns at the Apple Creek Laboratory farm. The total project cost is \$352,330; funding is provided by House Bill 904. The completion date is November 1996. The contracts awarded are as follows:

General Contract:	W. G. Fairfield Co., Canton, Ohio
Amount:	\$120,289 *
Estimate:	\$112,000 *
Plumbing Contract:	Mohawk Mechanical, Lexington, Ohio
Amount:	\$13,942
Estimate:	\$15,860
HVAC Contract:	Temptek Systems, Wooster, Ohio
Amount:	\$7,000
Estimate:	\$7,700
Electric Contract:	Abbott Electric, Canton, Ohio
Amount:	\$22,187 *
Estimate:	\$16,060 *
Total All Contracts:	\$163,418 *
Contingency Allowance:	\$21,200
Total Project Cost:	\$352,330 *

Lima Campus - Cook Hall Roof

This project replaces the deteriorated roof on Cook Hall. The total project cost is \$248,981; funding is provided by House Bill 904. The completion date is July 1996. The contract awarded is as follows:

General Contract:	Wolfe Roofing, Oregon, Ohio
Amount:	\$174,000
Estimate:	\$215,000
Total All Contracts:	\$174,000
Contingency Allowance:	\$56,491
Total Project Cost:	\$248,981

Bricker Hall Elevator Replacement

This project replaces the northwest elevator to service all floors of the building and to meet ADA requirements. The total project cost is \$233,770; funding is provided by House Bill 904 (\$150,000) and Department of Physical Facilities (\$83,770). The completion date is November 1996. The contracts awarded are as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Bricker Hall Elevator Replacement (contd)

General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$180,800
Estimate:	\$165,000
Electric Contract:	Knight Electric, Gahanna, Ohio
Amount:	\$16,293
Estimate:	\$31,000
Total All Contracts:	\$197,093
Contingency Allowance:	\$20,910
Total Project Cost:	\$233,770

Utilities High Voltage Electric

The project increases the current capacity and modifies the duct banks at the Buckeye Substation and McCracken Power Plant. The total project cost is \$295,020; funding is provided by House Bill 904. The completion date is January 1997. The contract awarded is as follows:

Electric Contract:	Jess Howard Electric, Blacklick, Ohio
Amount:	\$249,000
Estimate:	\$390,550
Total All Contracts:	\$249,000
Contingency Allowance:	\$26,100
Total Project Cost:	\$295,020

Ramseyer Hall Lab Renovation

This project provides general renovation to rooms 14, 16, 22, and 24 in Ramseyer Hall. The total project cost is \$315,000; funding is provided by House Bill 904 (\$300,000) and College of Education (\$15,000). The completion date is December 1996. The contracts awarded are as follows:

General Contract:	Gutknecht Construction, Columbus, Ohio
Amount:	\$121,378 *
Estimate:	\$125,845 *
HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$52,500
Estimate:	\$58,660
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$85,865
Estimate:	\$59,940
Total All Contracts:	\$259,743
Contingency Allowance:	\$30,160
Total Project Cost:	\$315,000

Cancer Research Institute HVAC Modifications

This project modifications to the HVAC system to improve conditioned air delivery for the health and comfort of patients. The total project cost is \$882,000; funding is provided by the James Cancer Hospital and Research Institute. The completion date is March 1997. The contracts awarded are as follows:

HVAC Contract:	General Temperature Control, Grove City, Ohio
Amount:	\$500,000
Estimate:	\$541,000

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Cancer Research Institute HVAC Modifications (contd)

Electric Contract:	Knight Electric, Gahanna, Ohio
Amount:	\$45,992
Estimate:	\$69,000
Total All Contracts:	\$545,992
Contingency Allowance:	\$123,381
Total Project Cost:	\$882,000

Wiseman Hall - Floor Renovation

This project renovates deteriorated floor coverings and concrete surfaces on the first floor space utilized by Laboratory Animal Resources. The total project cost is \$67,765; funding is provided by House Bill 904. The completion date is April 1996. The contract awarded is as follows:

General Contract:	Wilson Floors, Columbus, Ohio
Amount:	\$38,852
Estimate:	\$61,000
Total All Contracts:	\$38,852
Contingency Allowance:	\$25,805
Total Project Cost:	\$67,765

Dulles Hall Roof Replacement

This project replaces the built-up roofing and repair coping, flashing, and lightning arrestor system. The total project cost is \$92,920; funding is provided by House Bill 790. The completion date is July 1996. The contract awarded is as follows:

General Contract:	K & W Roofing, Pataskala, Ohio
Amount:	\$77,330
Estimate:	\$73,400
Total All Contracts:	\$77,330
Contingency Allowance:	\$7,350
Total Project Cost:	\$92,920

Rhodes Hall Brick Repair, Phase II

This project repairs the exterior brick which has cracked, moved, and in some cases, delaminated. The total project cost is \$150,000; funding is provided by University Hospitals. The completion date is July 1996. The contract awarded is as follows:

General Contract:	H. K. Phillips, Columbus, Ohio
Amount:	\$112,638
Estimate:	\$287,000
Total All Contracts:	\$112,638
Contingency Allowance:	\$32,362
Total Project Cost:	\$150,000

930 Kinnear Road, Phase III

This project renovates the building by bringing it to Ohio Building Code and ADA requirements, for use by the College of Engineering's Center for Automotive Research. The total project cost is \$448,300; funding is provided by House Bill 904. The completion date is December 1996. The contracts awarded are as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

930 Kinnear Road, Phase III

General Contract:	Gutknecht Construction, Columbus, Ohio
Amount:	\$140,000 *
Estimate:	\$163,150 *
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$41,796 *
Estimate:	\$60,000 *
HVAC Contract:	General Temperature, Canal Winchester, Ohio
Amount:	\$69,500
Estimate:	\$77,000
Electric Contract:	Brush Contractors, Grove City, Ohio
Amount:	\$122,900
Estimate:	\$124,000
Total All Contracts:	\$374,196 *
Contingency Allowance:	\$31,412
Total Project Cost:	\$448,300

OARDC Pesticide Storage and Disposal Buildings - Northwest Branch

This is one phase of the four-phase project that will provide pesticide storage and disposal facilities at the Northwest, Southern, Western and Wooster Branches to meet the requirements of the Ohio EPA. The total project cost for the Northwest Branch is \$234,000; funding is provided by House Bill 790. The completion date is December 1996. The contracts awarded are as follows:

General Contract :	Mel Lanzer, Napoleon, Ohio
Amount:	\$149,685 *
Estimate:	\$170,550 *
Plumbing Contract :	Warner Mechanical, Fremont, Ohio
Amount:	\$31,299 * +
Estimate:	\$28,530
Electric Contract :	T.A.S. Inc., Owensville, Ohio
Amount:	\$24,900
Estimate:	\$27,833
Total All Contracts:	\$205,884 *
Contingency Allowance:	\$12,848
Total Project Cost:	\$234,000

+ The Plumbing Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC Pesticide Storage and Disposal Buildings - Southern Branch

This is one phase of the four-phase project that will provide pesticide storage and disposal facilities at the Northwest, Southern, Western and Wooster Branches to meet the requirements of the Ohio EPA. The total project cost for the Southern Branch is \$208,000; funding is provided by House Bill 790. The completion date is December, 1996. The contracts awarded are as follows:

General Contract:	Custom Steel Builders, Portsmouth, Ohio
Amount:	\$132,260
Estimate:	\$138,000
Plumbing Contract:	Kattine Heating and Plumbing, Gerogetown, Ohio
Amount:	\$27,280
Estimate:	\$29,230

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC Pesticide Storage and Disposal Buildings - Southern Branch (contd)

Electric Contract:	Owensville Electric, Owensville, Ohio
Amount:	\$21,332
Estimate:	\$26,920
Total All Contracts:	\$180,872
Contingency Allowance:	\$12,235
Total Project Cost:	\$208,000

Behavioral Science Lab and Stadium Rehabilitation

This project renovates space in the Behavioral Science Lab and Stadium and upgrades the mechanical system serving this area. The total project cost is \$454,758; funding is provided by House Bill 790. The completion date is December 1996. The contracts awarded are as follows:

General Contract:	Maddox Building Systems, Dayton, Ohio
Amount:	\$141,394
Estimate:	\$200,000
Plumbing Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$16,900
Estimate:	\$20,000
HVAC Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$123,700
Estimate:	\$130,000
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$88,910 +
Estimate:	\$85,000
Total All Contracts:	\$370,904
Contingency Allowance:	\$38,290
Total Project Cost:	\$454,758

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Postle Lecture Halls

This project renovates and upgrades lecture halls in Postle Hall. The total project cost is \$450,000; funding is provided by House Bill 790. The completion date is September 1996. The contracts awarded are as follows:

General Contract:	Righter Company, Columbus, Ohio
Amount:	\$103,908 *
Estimate:	\$144,520 *
Electric Contract:	Jess Howard Electric, Blacklick, Ohio
Amount:	\$227,900
Estimate:	\$285,480
Total All Contracts:	\$331,808 *
Contingency Allowance:	\$80,373
Total Project Cost:	\$450,000

Dreese Laboratory Auditorium Renovation

This project renovates room 113 of Dreese Laboratory to modernize and enhance the teaching and learning environment of the lecture hall, including audio/visual capabilities and conformance to ADA requirements. The total project cost is \$347,576; funding is provided by House Bill 808. The completion date is September 1996. The contracts awarded are as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Dreese Laboratory Auditorium Renovation (contd)

General Contract:	Field and Associates, Springfield, Ohio
Amount:	\$135,056 *
Estimate:	\$230,200 *
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$92,700 +
Estimate:	\$87,300
Asbestos Abatement Contract:	Buckeye Environmental, Cincinnati, Ohio
Amount:	\$28,466
Estimate:	\$56,000
Total All Contracts:	\$256,222 *
Contingency Allowance:	\$35,335
Total Project Cost:	\$347,576

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Mansfield Campus - Board of Trustees Conference Room

This project renovates space in room 113 of Eisenhower Memorial Center for use as a conference and board room for campus executive committee meetings, OSU and NCTC administration meetings, interactive teleconferencing, small conferences or meetings, and the monthly meetings of the Mansfield Board of Trustees. The total project cost is \$60,000; funding is provided by House Bill 790. The completion date is November 1996. The contract awarded is as follows:

General Contract:	Stanley Miller Construction, East Sparta, Ohio
Amount:	\$36,078
Estimate:	\$40,000
Total All Contracts:	\$36,078
Contingency Allowance:	\$5,407
Total Project Cost:	\$60,000

Carmack Road Overlay

This project reconstructs the failed roadway base and resurfaces the road from the north end to Kenny Road. The total project cost is \$500,000; funding is provided by House Bill 790. The completion date is August 1997. The contracts awarded are as follows:

General Contract:	Gaddis & Sons/Decker Construction (AJV), Columbus, Ohio
Amount:	\$298,600
Estimate:	\$363,750
Electric Contract:	McDaniels Construction, Columbus, Ohio
Amount:	\$147,400 +
Estimate:	\$100,000
Total All Contracts:	\$446,000
Contingency Allowance:	\$24,910
Total Project Cost:	\$500,000

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Newark Campus - Founders Chiller Replacement

This project replaces the outdated chiller serving Founders Hall. The total project cost is \$134,750; funding is provided by House Bill 790. The completion date is April 1997. The contract awarded is as follows:

HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$116,500 *
Estimate:	\$124,750 *
Total All Contracts:	\$116,500 *
Contingency Allowance:	\$7,023
Total Project Cost	\$134,750

Utilities Upgrade - Lighting Retrofit

This project will retrofit light fixtures in Watts Hall, Evans Lab, and Smith Lab with energy efficient tubes and electronic ballasts. The total project cost is \$547,002; funding is provided by House Bill 790 (\$500,000) and Department of Physical Facilities (\$47,002). The completion date is April 1997. The contract awarded is as follows:

Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$503,241 *
Estimate:	\$542,230 *
Total All Contracts:	\$503,241 *
Contingency Allowance:	\$25,162
Total Project Cost:	\$547,002

OSHA Ventilation - Smith Lab

This project will upgrade fume hoods to address ventilation problems in various scientific laboratories. The total project cost is \$378,717; funding is provided by House Bill 790 (\$340,247) and Department of Physical Facilities (\$38,470). The completion date is March 1997. The contracts awarded are as follows:

Mechanical Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$265,700 *
Estimate:	\$392,580 *
Electric Contract:	Knigh Electric, Worthington, Ohio
Amount:	\$39,454 * +
Estimate:	\$13,730 *
Total All Contracts:	\$305,154 *
Contingency Allowance:	\$30,516
Total Project Cost:	\$378,717

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Larkins Hall - Locker/Shower Area Renovation

This project replaces plumbing and fixtures in all major shower areas, improve ventilation, re-grout and seal all exposed ceramic tile areas, and refurbish or replace all hardware and lockers. The total project cost is \$261,150; funding is provided by House Bill 808 (\$219,581), House Bill 810 (\$30,419) and House Bill 904 (\$11,150). The completion date is November 1996. The contracts awarded are as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Larkins Hall - Locker/Shower Area Renovation (contd)

General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$205,880 *
Estimate:	\$224,000 *
Asbestos Abatement Contract:	Buckeye Asbestos, Cincinnati, Ohio
Amount:	\$18,022
Estimate:	\$40,000
Total All Contracts:	\$223,902 *
Contingency Allowance:	\$20,309
Total Project Cost:	\$261,150

Biotechnology Support Facility - Heat/Electric

This project will install back-up heating and electrical systems in the Biotechnology Support Facility. The total project cost is \$234,077; funding is provided by Board of Regents Action Grant. The completion date is March 1997. The contracts awarded are as follows:

HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$76,500 +
Estimate:	\$61,300
Electric Contract:	Affordable Choice, Columbus, Ohio
Amount:	\$122,678
Estimate:	\$167,000
Total All Contracts:	\$199,178
Contingency Allowance:	\$15,934
Total Project Cost:	\$234,077

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC - Compost/Biomass Utilization Research

This project provides a new insulated masonry block building to support research in composting for waste disposal and biomass combustion. Total project cost is \$713,000; funding is provided by House Bill 904 (\$460,000) and House Bill 790 (\$253,000). The completion date is March 1997. The contracts awarded are as follows:

General Contract:	Ben Imhoff, Inc., Orrville, Ohio
Amount:	\$368,380 *
Estimate:	\$368,530 *
Plumbing Contract:	Schmid Plumbing, Wooster, Ohio
Amount:	\$36,940
Estimate:	\$42,750
HVAC Contract:	Schmid Plumbing, Wooster, Ohio
Amount:	\$57,195 +
Estimate:	\$55,400
Electric Contract:	Abbott Electric, Canton, Ohio
Amount:	\$64,000
Estimate:	\$93,320
Total All Contracts:	\$526,515
Contingency Allowance:	\$27,180
Total Project Cost:	\$713,000

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Taylor Tower/Curl Drive Mallway

This project renovates, including landscaping, new pavement, walls, planting, park benches, bike racks, and general lighting. The total project cost is \$240,845; funding is provided by House Bill 808 (\$230,360) and Housing, Food Service, and Events Center (\$10,485). The completion date is December 1996. The contracts awarded are as follows:

General Contract:	Windgate Construction, Herminie, Pennsylvania
Amount:	\$177,572 *
Estimate:	\$181,500 *
Electric Contract:	Electric Power Equipment, Columbus, Ohio
Amount:	\$32,935 +
Estimate:	\$14,583
Total All Contracts:	\$240,845
Contingency Allowance:	\$14,583
Total Project Cost:	\$240,845

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Classroom Improvements 1995-96

This project provides HVAC and other upgrades for various lecture halls and classrooms in Stillman and Ives Halls. The total project cost is \$233,705; funding is provided by House Bill 790. The completion date is November 1996. The contracts awarded are as follows:

General Contract:	Waller and Lund, Columbus, Ohio
Amount:	\$83,360 *
Estimate:	\$143,150 *
HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$76,750
Estimate:	\$122,800
Electric Contract:	Brush Electrical, Grove City, Ohio
Amount:	\$24,200
Estimate:	\$34,065
Total All Contracts:	\$184,310 *
Contingency Allowance:	\$19,630
Total Project Cost:	\$233,705

Lima Campus - Reed Hall Auditorium Renovation

This project replaces the 25-year old lighting and sound system and renovates the auditorium lobby. The total project cost is \$93,960; funding is provided by Senate Bill 351. The completion date is November 1996. The contract awarded is as follows:

Electric Contract:	Eberhart, Inc., Lima, Ohio
Amount:	\$81,115 * +
Estimate:	\$77,892 *
Total All Contracts:	\$81,115 *
Contingency Allowance:	\$5,254
Total Project Cost:	\$93,960

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Lima Campus - Cook Hall Library Renovation

This project renovates Cook Hall by replacing the existing finish flooring and cooling tower and upgrades the library entrance, security system, and lighting system. The total project cost is \$114,410; funding is provided by Senate Bill 351. The completion date is January 1997. The contracts awarded are as follows:

General Contract:	T & D Interiors, Lima, Ohio
Amount:	\$73,020 *
Estimate:	\$106,000 *
HVAC Contract:	Schumm Plumbing & Heating, Van Wert, Ohio
Amount:	\$21,302 *
Estimate:	\$33,500
Total All Contracts:	\$94,322 *
Contingency Allowance:	\$8,745
Total Project Cost:	\$114,410

OARDC Pesticide Storage and Western Branch Swine

This project provides pesticide storage and disposal facilities to meet Ohio EPA requirements and replaces roofs, improves environmental control system, and modifies barns at the Western Branch facility. The total project cost is \$472,500; funding is provided by House Bill 790 (\$347,500) and House Bill 904 (\$125,000). The completion date is June 1997. The contracts awarded are as follows:

General Contract:	Maddox Building Systems, Dayton, Ohio
Amount:	\$314,000 +
Estimate:	\$296,600
Plumbing Contract:	Lincoln Mandeville/J. A. Croson (AJV), Columbus, Ohio
Amount:	\$68,129 +
Estimate:	\$42,465
Electric Contract:	Taylor Electric, Bellefontaine, Ohio
Amount:	\$28,350
Estimate:	\$34,900
Total All Contracts:	\$410,479
Contingency Allowance:	\$40,845
Total Project Cost:	\$472,500

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Goss Lab - Steam Sterilizer

This project replaces the two steam sterilizers which are 28 years old for improved research reliability. The total project cost is \$407,000; funding is provided by House Bill 904. The completion date is March 1997. The contract awarded is as follows:

General Contract:	Miles McClellan, Columbus, Ohio
Amount:	\$297,252 +
Estimate:	\$285,650
Total All Contracts:	\$297,252
Contingency Allowance:	\$29,586
Total Project Cost:	\$407,000

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Lima Campus - Campus Drive Renovation and Reed/Cook Loading Docks

This project replaces the existing deteriorated road surface and widens from single lane to two-lane entrance to the student parking lot and improves road drainage, rebuild road base, and re-pave access to Reed and Cook Halls loading docks. The project cost is \$186,195; funding is provided by House Bill 790 (\$123,412), House Bill 808 (\$33,054) and House Bill 904 (\$29,729). The completion date is November 1996. The contract awarded is as follows:

General Contract:	Blufton Paving, Blufton, Ohio
Amount:	\$152,487 *
Estimate:	\$161,330 *
Total All Contracts:	\$152,487
Contingency Allowance:	\$17,749
Total Project Cost:	\$186,195

Dulles Hall - Chilled Water Plant

This project adds an additional 300 tons of chiller capacity to Dulles Hall to meet the needs for chilled water service for Derby and Bricker Halls. The project cost is \$387,420; funding is provided by House Bill 808 (\$83,510), House Bill 810 (\$196,330) and House Bill 870 (\$107,580). The completion date is April 1997. The contracts awarded are as follows:

General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$45,800
Estimate:	\$50,000
Mechanical Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$252,200 *
Estimate:	\$292,000 *
Electric Contract:	Now Electric, Columbus, Ohio
Amount:	\$34,080 *
Estimate:	\$57,000 *
Total All Contracts:	\$332,080 *
Contingency Allowance:	\$33,209
Total Project Cost:	\$387,420

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board of Trustees, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted by the Fiscal Affairs and Investments Committee.

(See Appendix XXVII for maps, page 485.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-71

Synopsis: The report on the receipt of gifts and the summary for October 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding levels have been reached to establish The John H. and Mildred C. Lumley Chair in Medicine; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1996 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-October
1995 Compared to 1996
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through October		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 6,541,767	\$ 3,678,985	-44
Alumni (From Bequests)	<u>1,053,717</u>	<u>7,358,052</u>	598
Alumni Total	\$ 7,595,484	\$11,037,037	45
Non-Alumni (Current Giving)	\$ 1,503,635	\$ 2,015,444	34
Non-Alumni (From Bequests)	<u>607,157</u>	<u>1,371,582</u>	126
Non-Alumni Total	\$ 2,110,792	\$ 3,387,026	60
Individual Total	\$ 9,706,276	\$14,424,063	49 ^A
Corporations/Corp. Foundations	\$ 8,571,145	\$ 7,353,263	-14 ^B
Private Foundations	\$ 1,802,984	\$ 1,993,600	11
Associations & Other Organizations	<u>\$ 769,976</u>	<u>\$ 799,179</u>	4
Total	\$20,850,381	\$24,570,105	18

NOTES

A Individual giving is up 83% due to two estate gifts totaling more than \$8 million (one from an alumnus of \$7 million; one from a non-alumnus of \$1.2 million).

B Corporate giving is down 14%. Last year there were 153 corporations providing private support of \$10,000 or more (\$6.8 million). This year private support at the \$10,000 level is \$5.4 million (158 corporations).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-October (contd)

1995 Compared to 1996 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 2,127,780	\$ 1,682,537	-21
Program Support	\$ 12,518,586	\$18,979,897	52
Student Financial Aid	\$ 3,126,497	\$ 1,795,134	-43
Annual Funds-Colleges/Departments	\$ 2,748,589	\$ 1,976,545	-28
Annual Funds-University	<u>\$ 328,929</u>	<u>\$ 135,992</u>	-59
Total	\$ 20,850,381	\$24,570,105	18

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through October		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
	\$7,343,490	\$13,651,720	86

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Chair</u>			
The John H. and Mildred C. Lumley Chair in Medicine (Support of Chair in College of Medicine)	\$2,242,850.65		\$2,242,850.65
<u>Establishment of Named Endowed Funds</u>			
The Frank B. Kroeger Scholarship Fund (Scholarships - College of Engineering)		\$100,000.00	\$100,000.00
The Kathryn L. Hopwood Scholarship Fund (General University Scholarships for Women)		\$77,470.00	\$77,470.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Stella R. Jenks Education Scholarship Fund (Scholarships - College of Education)		\$33,404.00	\$33,404.00
The Katherine L. Hall Prize Fund (Prize for Outstanding Female in Junior Year - College of Humanities)		\$26,500.00	\$26,500.00
The Phyllis J. Bailey Endowment Fund (Program Support for Women in Athletics - Department of Athletics)		\$25,690.00	\$25,690.00
The Millard M. Cummins Weights and Scale Collection Support Fund (Support for Maintenance, Security and other Expenses Related to the Cummins Collection - College of Engineering)		\$25,000.00	\$25,000.00
The Alumni Club of Lee County, Florida Endowed Scholarship Fund (General University Merit Scholarships)	\$23,638.22		\$23,638.22
The Terry Hemeyer/Jack O. Evans Scholarship Fund (Scholarships - School of Music)	\$22,530.00		\$22,530.00
The Fields Faculty Award Fund (Faculty Awards - College of Dentistry)	\$20,634.38		\$20,634.38
The Cuyahoga County 4-H Endowment Fund (Support of Cuyahoga County 4-H)	\$15,236.67		\$15,236.67

Change in Description of Named Funds

Oral Beyl Kneisly Memorial Fund
The University School Endowment Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Benua Foundation Undergraduate Scholarship Fund (Scholarships - Fisher College of Business)		\$150,000.00	\$150,000.00
The Helen H. Enlow Library Fund (Support for Library at Ohio Agricultural Research & Development Center)		\$25,000.00	\$25,000.00
Total	\$2,324,889.92	\$463,064.00	\$2,787,953.92

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED CHAIR

The John H. and Mildred C. Lumley Chair in Medicine

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The John H. and Mildred C. Lumley Medical Research Endowment Fund was established December 6, 1990 with gifts to The Ohio State University Development Fund from the estates of John H. Lumley (B.Cer.E. '27) and Mildred C. Lumley (B.S. Soc.Admin. '24) of Belleair, Florida; and

WHEREAS the funding has now reached the level required and the name and description are therefore revised:

NOW THEREFORE

BE IT RESOLVED, That The John H. and Mildred C. Lumley Medical Research Endowment Fund be changed to The John H. and Mildred C. Lumley Chair in Medicine. The annual income shall provide for a Chair position to support the advancement of medical knowledge through the facilities of the College of Medicine with a preference, in sequential order, for research of diseases of the heart, cancer and arthritis. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

\$2,242,850.65

ESTABLISHMENT OF NAMED FUNDS

The Frank B. Kroeger Scholarship Fund

The Frank B. Kroeger Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dorothy H. Kroeger in memory of her late husband Frank B. Kroeger.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded on an academic merit basis to deserving students in the College of Engineering. Each Frank B. Kroeger Scholar will be eligible to compete for renewed selection. The award recipients shall be chosen by the Dean of the College of Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Engineering in order to carry out the desire of the donor.

\$100,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Kathryn L. Hopwood Scholarship Fund

The Kathryn L. Hopwood Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Kathryn L. Hopwood (Ph.D. '53), Columbus, Ohio and from gifts received from friends and colleagues of Dr. Hopwood. Kathryn L. Hopwood was former Associate Dean of Women at The Ohio State University and was Dean of Students Emeritus and Professor Emeritus at Hunter College.

A woman of keen intellect and vision, Dr. Hopwood was recognized for her innovative leadership to the student personnel profession in higher education and for her contributions to the role of women.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving undergraduate non-traditional mature women students, based on criteria established by the Columbus Mortar Board Alumni Club. The Columbus Mortar Board Alumni Club Scholarship Committee will review the record of qualified candidates and recommend recipients. The University Committee on Student Financial Aid will make the award decisions.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the University Honors Program or Student Affairs administrative officer and in consultation with the Columbus Mortar Board Alumni Club in order to carry out the desire of the donors.

\$77,470.00

The Stella R. Jenks Education Scholarship Fund

The Stella R. Jenks Education Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Stella R. Jenks (B.S.Ed. '35) of Santa Rosa, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide financial support to students in the College of Education. Selection of recipients shall be made by the Dean of the College of Education, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$33,404.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Katherine L. Hall Prize Fund

The Katherine L. Hall Prize Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Kermit L. Hall, Dean of the College of Humanities, and his wife, Phyllis A. Hall, to honor the memory of his mother, Katherine L. Hall, formerly a resident of Akron, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an annual prize to the outstanding female junior rank student majoring in a discipline within the College of Humanities. This prize is to be presented at the end of each Spring Quarter at the College of Humanities Baccalaureate ceremony or, should there be no Baccalaureate ceremony, an event of similar stature. Only one individual per year can receive the prize; it cannot be divided.

The minimum requirements to be considered for the Hall Prize include a minimum 3.4 cumulative G.P.A., demonstrated leadership, and a record of service inside and outside the university. A committee will be formed each year consisting of an Associate Dean of the College of Humanities, one department chairperson in the College of Humanities designated by the Dean of the College, the prior year's student winner of the Hall Prize, two persons external to the University designated by the Dean of the College, one of whom is to be a member of the College's Development Council. If the Development Council is not in existence, then such a person should be chosen from the College's Alumni Society. If the Alumni Society ceases to exist, then the individual should be an alumna(us) of the College of Humanities who is external to the College. The Committee will make a recommendation to the Dean of the College. The Dean will make the final selection of the recipient. If the College of Humanities should cease to exist, then the prize will be granted under similar terms by the chief academic officer of the unit to which the majority of formerly College of Humanities units are placed.

The Hall Prize will be in the amount of \$1,000 for the first four years it is given. All remainder earnings are to be returned to the principal of the fund during that period. For the fifth year, the amount of the Prize will be readjusted upward based on the increased size of the corpus. This practice will be repeated perpetually every four-year period, resulting in an increase in the amount of the award every five years.

It is the desire of the donors that this fund should benefit the University in perpetuity to the extent that it meets the intentions of the donors. Any change in the purpose and/or use of this fund must be done with the consent of the benefactors, Kermit L. Hall and Phyllis A. Hall, and their heirs and successors as provided in their last will and testament.

\$26,500.00

Phyllis J. Bailey Endowment Fund

The Phyllis J. Bailey Endowment Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the friends and colleagues of Phyllis Bailey who wish to extend their appreciation and thanks for Phyllis J. Bailey's tireless devotion to nurturing and promoting women's athletics at The Ohio State University.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Phyllis J. Bailey Endowment Fund (contd)

It was always the dream of Ms. Bailey to recognize the women who have contributed to the honor and fame of The Ohio State University in the field of Athletics. In 1993, her dream came true; procedures were adopted by a group of former women athletes known as the Varsity "O" Women's Alumni Association, for the induction of women into The Ohio State University Sports Hall of Fame. A charter class of women was inducted in September 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income of the Phyllis J. Bailey Endowment Fund shall be used to fund the programs, activities and expenses necessary to promote women in athletics at The Ohio State University. Specifically, the annual income may be used to (1) supplement student-athlete grant-in-aid scholarship costs of women athletes. The recipients shall be chosen by the Director of Athletics, or his/her designee in consultation with the University Committee on Student Financial Aid, (2) to supplement expenses associated with the induction of women into The Ohio State University Sports Hall of Fame, (3) to conduct community symposiums to feature our most talented women athletes, and (4) to support any other projects that carry forward the mission of promoting women in athletics at The Ohio State University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of Athletics, or his/her designee in order to carry out the desire of the donors.

\$25,690.00

The Millard M. Cummins Weights and Scale Collection Support Fund

The Millard M. Cummins Weights and Scale Collection Support Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Millard M. Cummins (B.I.E. '61), of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall support the maintenance, security and other expenses related to the Department of Industrial, Welding and Systems Engineering's Cummins Collection, an historical aggregation of weights and scales. The Cummins Collection is named in honor of Mr. Millard M. Cummins who began the Collection with a generous gift of weights and scales. The Chairperson of the Department will be responsible for authorizing all expenditures.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Alumni Club of Lee County, Florida Endowed Scholarship Fund

The Alumni Club of Lee County, Florida Endowed Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Lee County Alumni Club, and alumni and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide academic merit scholarships to students graduating from area high schools with preference for students qualified under the criteria of the Alumni Scholars Program, interviewed, ranked and recommended by the Lee County Alumni Club. Final selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Office of Student Financial Aid in order to carry out the desire of the donors.

\$23,638.22
(grandfathered)

Terry Hemeyer/Jack O. Evans Scholarship Fund

The Terry Hemeyer/Jack O. Evans Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Terry Hemeyer (B.S. Music Education '60) in honor of Professor Emeritus Jack O. Evans.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to an incoming student in the School of Music who has demonstrated promising ability on a woodwind or brass instrument as well as academic accomplishment. The student shall also have chosen a major in music. Scholarship recipients will be selected by the Director of the School of Music in consultation with Jack O. Evans and the wind faculty, and in consultation with the University Committee on Student Financial Aid. If there are no candidates in any given year, the earnings are to be added to the principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donor.

\$22,530.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Fields Faculty Award Fund

The Fields Faculty Award Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Henry W. and Mildred F. Fields, and Henry W. and Anne M. Fields.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used for an annual award to be given to a faculty member in the College of Dentistry who has demonstrated excellence in both teaching and research during the previous year.

The awardee will be named by the Dean of the College of Dentistry, after appropriate consultation. If no worthy awardee is apparent, that year's annual endowment interest will be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$20,634.38
(Grandfathered)

The Cuyahoga County 4-H Endowment Fund

The Cuyahoga County 4-H Endowment Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Cuyahoga County 4-H Advisory Committee and other friends of the Cuyahoga County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Cuyahoga County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Cuyahoga County. All expenditures from this fund shall be approved by the Cuyahoga County 4-H Advisory Committee and the professional in charge of the Cuyahoga County 4-H Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,236.67
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS

Oral Beyl Kneisly Memorial Fund

The Oral Beyl Kneisly Memorial Fund was established October 12, 1966, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from a bequest by Besse Backus Kneisly, in memory of her husband, Oral Beyl Kneisly, D.D.S. The fund was revised December 6, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide medallions, medals, or trophies to students graduating with honors. Any unused income can be used to provide research and travel funds for college-related business to a student(s). These awards are to be designated as the "Oral Beyl Kneisly Awards." The recipient(s) will be determined by the Associate Dean of Academic Affairs, representative of the Office of Student Financial Aid and the Dean of the College of Dentistry.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

The University School Endowment Fund

The University School Endowment Fund was established March 12, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from alumni, faculty and friends of the University School. The fund was revised December 6, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for grants to fund programs and projects incorporating the democratic tenets of the Philosophy and Practices of the University School as defined and published by the School in 1948. These programs and projects shall also address the multiple pressures and problems of school children of the late 1990's and beyond. Grant recipients must be Ohio State University graduate students in any discipline who have had experience as or are currently practicing educators in the K-12 levels.

Specific criteria for selecting grant recipients shall include, but not be limited to: (1) the demonstrated commitment of the candidate to encourage realistic, contemporary, quality educational practices throughout the state and nation; (2) the potential of the candidate's proposed project to improve education in schools; (3) the potential of candidate's proposed project to involve communities with their schools; and (4) the potential of methods into the educational process that might stimulate other practicing educators. The selection of candidates shall be made by the Dean of the College of Education upon the recommendation of a committee of faculty members and a liaison of the Alumni Association of University School. Grants may be awarded for a second year provided the recipient reapplies and is selected by the dean and the faculty committee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS (contd)

The University School Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education and a committee chosen from among the last ten grant recipients in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Benua Foundation Undergraduate Scholarship Fund

The Benua Foundation Undergraduate Scholarship Fund was established December 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from the Benua Foundation.

The annual income shall be used to award a scholarship(s) to a student(s) in the undergraduate program in the Fisher College of Business. Preference shall be given to students of merit with financial need who are members of Beta Gamma Sigma. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

\$150,000.00

Helen H. Enlow Library Fund

The Helen H. Enlow Library Fund was established December 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Helen H. Enlow, formerly a librarian at the Ohio Agricultural Research and Development Center in Wooster, Ohio.

The annual income shall support the library of the Ohio Agricultural Research and Development Center at Wooster, Ohio, for the purposes designated by the librarian.

\$25,000.00

APPROVAL OF INVESTMENT MANAGERS

Resolution No. 97-72

Synopsis: The Fiscal Affairs and Investments Committee recommends the approval of the Reappointment of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Fiscal Affairs and Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

APPROVAL OF INVESTMENT MANAGERS (contd)

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the Fiscal Affairs and Investments Committee has also directed the Treasurer to maintain a University Managed Fixed Income fund which consists of GNMA'S, U.S. Treasury & Agency Securities; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Fiscal Affairs and Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Manager</u>	<u>Market Value as of 11/15/96</u>	<u>Changes</u>	<u>Revised Market Value</u>
Barclays EAFE (International Equity Index Fund)	\$24,564,281	\$10,000,000	\$34,564,281
Barclays Extended (Small Capitalization Equity Index Fund)	\$68,713,373	(1)	\$68,713,373
Barclays S&P 500 (Standard & Poors 500 Equity Index Fund)	\$143,478,693	(1)	\$143,478,693
The Chicago Corporation	\$78,095,021	(\$40,000,000)	\$38,095,021
R. Meeder and Associates, Inc. (Small Capitalization Equity Index Fund)	\$45,357,180	-0-	\$45,357,180
Nicholas-Applegate Capital Management Emerging Growth	\$31,644,420	-0-	\$31,644,420
Nicholas-Applegate Capital Management Mid Cap Growth	\$77,070,465	\$10,000,000	\$87,070,465
Nicholas-Applegate Capital Management Systematic - Small Cap	-0-	\$20,000,000	\$20,000,000
University Administered	\$1,656,868	(1)	\$1,656,868
University Students	\$11,383,307	-0-	\$11,383,307

(1) Securities and cash were transferred to Barclays index funds from University Administered Equities on October 31, 1996, as follows:

Barclays Extended	\$35,000,000
Barclays S&P 500	\$50,000,000

APPROVAL OF INVESTMENT MANAGERS (contd)

<u>Manager</u>	<u>Market Value as of 11/15/96</u>	<u>Changes</u>	<u>Revised Market Value</u>
<u>Fixed Income</u>			
Banc One Investment Advisors	\$10,115,716	-0-	\$10,115,716
Boatmen's Trust Company	\$49,027,830	-0-	\$49,027,830
The Common Fund	\$10,181,793	-0-	\$10,181,793
Holt, Smith, and Renk	\$2,986,065	-0-	\$2,986,065
Huntington Trust Company	\$9,856,552	-0-	\$9,856,552
WR Lazard and Company (Fixed Income Index Fund)	\$50,796,733	\$10,000,000	\$60,796,733
University Managed (GNMA's/U.S. Treasuries and Agencies)	\$7,939,846	-0-	\$7,939,846

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Brennan, and Patterson, and Ms. Longaberger Kaido.

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Thereupon the Board adjourned to meet Friday, February 7, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 7, 1997

The Board of Trustees met at its regular monthly meeting on Friday, February 7, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 7, 1997 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on February 7, 1997, at 10:40 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark Berkman.

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PRESIDENT'S REPORT

President Gee:

There has been a great deal of attention this week to the signing of new recruits. But John Cooper isn't the only one with something to brag about. I want to highlight a few of the "new recruits" presented for the Board's consideration today in Personnel Actions.

Dr. Pascal Goldschmidt is assuming the Lumley Chair in Medicine. He is a physician and scientist from Johns Hopkins whose pioneering work on inherited risk factors for heart disease have earned him international acclaim. He will head Ohio State's Heart and Lung Institute, and with his leadership, we will surely be a major center for advanced research in heart and lung diseases. It is a compliment to the faculty and leadership in the medical center that we have attracted Dr. Goldschmidt to Ohio State.

Likewise, we are very enthusiastic about the appointment of three internationally prominent cancer researchers to the faculty of the Comprehensive Cancer Center and The Arthur G. James Cancer Hospital and Research Institute. Dr. Clara Bloomfield will become Director of the Center, Deputy Director of the James, and will hold The William Greenville Pace III Endowed Chair in Cancer Research. She comes to us from the Roswell Park Cancer Institute in Buffalo. She has done groundbreaking work in leukemia and lymphoma.

Dr. Michael Caligiuri will hold The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research. He too is at Roswell Park where his laboratory has focused on understanding the immune system. He has developed novel immune therapies for patients with leukemia, lymphoma, and AIDS patients with cancer.

Dr. Albert de la Chapelle will hold the Immke Chair in Cancer Research and will direct the Human Cancer Genetics Program. He comes to Ohio State from the University of Helsinki. He is Finland's leading scientist and considered one of the world's leading human geneticists, mapping genes that make families susceptible to various cancers.

These appointments, ladies and gentlemen, signal the strong and growing reputation of the Cancer Hospital and of our Medical Center. While signing a possible future Heisman or All-American winner gets a lot of public attention, these faculty appointees truly are stars in the health field. I can tell you that we all are very excited about the contributions that they will make to the fight against heart disease and cancer. These were not easy recruits -- I will be over at their houses doing washing and cleaning on Saturdays and Sundays -- but nonetheless we are delighted that they will be with us.

I am pleased to announce today that our medical research efforts are receiving significant support from the W.M. Keck Foundation. The Keck Foundation, a nationally respected supporter of medical research, is awarding Ohio State a \$1 million grant. This grant was made possible through a partnership of Dr. Pappachan Kolattukudy, director of neuro-biotechnology; Dr. Bradford Stokes, associate dean

PRESIDENT'S REPORT (contd)

President Gee: (contd)

for research and graduate education; Dr. Ed Hayes, vice president for research and his team in the Office of Research; and Jerry May and his Development staff.

Keck -- with whom I have worked on a number of different grants -- grants are very highly competitive, and we are honored to be among their limited number of awardees. Their extraordinary gift reflects their confidence in Ohio State. We are, of course, happy to be partners with them in medical research.

Other honors garnered by Ohio State this month include the 1996 Exemplary Psychiatrist Award from the National Alliance for the Mentally Ill won by Dr. Henry Nasrallah, chair of our department of psychiatry. Professor Emeritus of Dance, Vickie Blaine, is the 1996 winner of the Ohio Dance Award, recognizing her advocacy of dance and the arts in the State of Ohio.

Dean of Education Nancy Zimpher was just elected president of the Holmes Partnership, an organization of 75 education colleges dedicated to reforming teacher education and improving education, particularly in urban schools. Dean Zimpher, as we all know, is a national leader in her field.

Our students have won national awards as well. Garth Robins of Shaker Heights, Ohio, has been named one of 40 recipients nationwide of the 1997 British Marshall Scholarship. A physics major and president of the Tai Kwan Do Club, Garth will study physics at Cambridge University with an interest in microelectronic devices.

Just yesterday, two students received Honorable Mention on the *USA Today* 1997 All-USA College Academic Team. Christopher Klemek of Upper Arlington is an international studies major. A National Merit Scholar, Christopher is also an accomplished jazz musician.

Greg Bellisairi of Boca Raton, Florida, is a molecular genetics major and was co-captain of the 1996 football team. Greg won a National Football Foundation post-graduate fellowship. He and his teammates have won a number of significant national honors this season. Which gives me one more shameless opportunity to mention that we ARE the 1997 Rose Bowl Champions!

This month, I joined the president of Columbus State Community College in signing an agreement that makes a more seamless connection between the two institutions. Almost 3,000 Columbus State students have transferred to Ohio State since 1989 when we entered into our first articulation agreement. The staffs of the two institutions have prepared information that will help Columbus State students make good course selections to prepare them for a very, very high quality Ohio State baccalaureate program.

This week opened United Black World Month on campus. Clark Kellogg brought words of encouragement and inspiration to an audience at the James Cancer Hospital. We can all remember that Clark, after 12 years, just recently graduated from the university. He left Ohio State in 1982 to join the NBA, and returned part-time during his ESPN Broadcast career to complete his degree. Many other cultural, social, and educational programs are planned for the month.

Mr. Chairman, I want to mention that among the resolutions in memoriam is one honoring Lena Bailey, former dean of the College of Human Ecology. Dr. Bailey was a highly respected academic leader whose university citizenship was truly outstanding. Her faculty, her students, and all of us miss her very, very much.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

And finally, I want to note the passing this week of one of Ohio State's great graduates and friends, John Gerlach. Bernie was a member of the University Foundation Board and Co-Chair of the university campaign.

No one, ladies and gentlemen, more exemplified the campaign theme, "Affirm Thy Friendship" better than did Bernie Gerlach. Bernie's loyalty to this university was steadfast and his standards for us were very, very high. His legacy is a stronger Ohio State University.

Mr. Chairman, that concludes my remarks.

Mr. Wexner:

I can't help but remark at a time like this -- with budget problems and conflict between the institutions of higher education and the state -- how important it is for all of us to recognize the priority that the Board, President, staff, faculty, and students put on excellence. And, I think, Dr. Gee's remarks about excellence, those people who have joined the University as faculty, the students that were recognized for excellence in their fields of interest, and surely on the passing of Bernie Gerlach, a friend of mine, and of ours -- all standards of excellence. Just to reflect on that for a moment, this is what we are really about. This is just not an educational institution, but it is an excellent one -- excellent students, excellent faculty, and alumni that are excellent in terms of their support and help to the University.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative/Operations Committee and the Executive Committee met January 23, 1997. The Administrative/Operations Committee was introduced to a new initiative whereby all primary care physician clinical activities would be consolidated under one business unit. This concept is currently under preliminary investigation and discussion.

The Administrative/Operations Committee approved the acquisition of a financial patient management/patient accounting system. The new system, which will cost approximately \$5 million over a three-year period, replaces the existing thirty-year old system. The Committee also received an overall report on the significant savings from the Hospitals' participation in the Group Purchasing Program of the University HealthSystem Consortium.

The Executive Committee received status reports on the Hospitals' operations, finances, and the OSU/Harding Joint Venture. The Executive Committee received and discussed the Hospitals involvement in managed care and Home Care Services' product lines of MedOhio Health, Inc.

At this time, I would like to present a resolution for the Board's approval:

UNIVERSITY HOSPITALS BOARD APPOINTMENTS

Resolution No. 97-73

Synopsis: Approval of the appointments of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the term of two general public members of the Hospitals Board has expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed as general public members of the University Hospitals Board, as follows:

Richard J. Lehmann, effective March 1, 1997 - April 30, 2000
Richard R. Murphey, Jr., effective March 1, 1997 - April 30, 2000

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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WEXNER CENTER FOUNDATION BOARD REPORT

Ms. Longaberger Kaido:

On behalf of the Board of Trustees of the Wexner Center, I am pleased to report that the 1996 Wexner Center 7th Anniversary Gala celebration was a huge success, culminating an annual fundraising campaign that raised over \$1.6 million in private annual support dedicated to programming activities at the Center. This gala continues to be the largest event of its kind for Ohio State, and serves to attract the principal base of funding for the Center's film, exhibition, and performing arts programs on our campus.

It is this kind of programming that has earned the Center a place of honor and respect in the art world locally, nationally, and internationally. The Foundation Board further reports that this success, while it is very gratifying, has resulted in a dramatic increase in the usage of the building which has been accompanied by physical plant and maintenance issues. As a result, the University has retained a team of exceptional consultants with architectural and engineering expertise to begin a rigorous analysis of existing facilities issues. Possible solutions for a comprehensive and integrated approach to potential building adaptations will be reviewed. This investigation is expected to take several months to a year.

Finally, the Arts Center Foundation Board is pleased to announce that famed filmmaker Mr. Martin Scorsese will visit our campus on February 28 to receive the Wexner Prize honors. He will participate in several events including a session with students and a public dialogue with film critic Roger Ebert at Mershon Auditorium.

Thank you, that concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

During our Committee meeting this morning, Dr. Matt Filipic, from the Ohio Board of Regents, and Bill Shkurti, Vice President for Finance, provided an overview of the performance-based funding program that we have read and heard so much about in recent weeks. At this time, I would like to call upon Provost Sisson to introduce a presentation on Technology Enhanced Learning and Research.

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH

Provost Richard Sisson:

Thank you, Mr. Chairman. We are pleased to provide the Board with an update on this very important area of interest to all within the University community and the future of this institution. There have been several people who have had their hand in pushing this initiative forward including, Ed Ray and Bob Arnold. But the presentation that we have on TELR (Technology Enhanced Learning and Research) -- which is the focus that we have given this initiative here at Ohio State -- will be made by our Director of University Technology Services, Jim Davis. Jim --

Dr. James Davis: [Slide presentation]

The presentation will be an update on the progress that we have been making on a subject which we call, Technology Enhanced Learning and Research. At the offset, I would like to say that this presentation will highlight the key goals, key activities, and key program initiatives and if you want further detail, we have this in our strategic implementation plan documents. If you want further detail, then we can dive into time charts and so forth to lay out the entire plan that we are in the process of implementing.

To begin, I want to set the stage by what we mean by Technology Enhanced Learning and Research. In our particular terminology this is a comprehensive view of the broad difference of time and place learning and research settings: 1) the typical classroom setting that is technology-based computer laboratories; 2) the traditional lab where students can come at any time; 3) distance education via interactive video and audio; and 4) the Web page -- the anytime, anywhere kind of access. But as I use the term "Technology Enhanced Learning and Research," I will be referring to this comprehensive perspective.

Also to set the context -- in terms of the technology plans for the University -- we have three primary areas: Technology Enhanced Learning and Research, Institutional Data, and Distributed Business Processes and Student Services, all riding on a shared infrastructure. So as far as the proposes of this presentation, we are talking about technology enhanced learning and research just one part of this shared infrastructure that is involved.

I don't intend to dwell on this slide but I do want to put this up as a partial list of a very long list of contents and practices that exists at this University. One of the things that we found over this past year is that there has been a great increase in the number of practices that are technology-based and it speaks to the fact that this University has a very rich amount of technology- based learning content.

Mr. Shumate:

How many students really take advantage of those programs?

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH (contd)

Dr. Davis:

This ought to give you a little flavor of that. I don't have it broken down in terms of students, but by classes. This gives you a feel for what has happened and this is differential, meaning it is trying to characterize what has happened this past year: we have doubled the number of interactive and on-line courses to a total of 25; we have 250 classes using computer laboratories, that is double in one year's time; 375 classes using the Web, that we can count, that is four times more than last year; and 8,000 technology enhanced classroom seats, double the number last year.

You also see the remote kinds of access that the students are taking advantage of. We have over 60,000 e-mail accounts now and are now approaching a substantial portion of our University population, that is up 150 percent from one year ago. Sixty thousand e-mail accounts are being translated into 10 million e-mail messages per month, this has doubled in 6 months.

We started up the Technology Support Center and had 12,000 users in the first quarter, that is large by any corporate standards of the help net. And if you look at our remote users, we have 32,000 remote users and 150,000 nets per week.

Again, the perspective here is that there has been a great deal of activity this past year. We have worked to build up our capacities in TELR and if you look across all campuses, Regional and Columbus -- 3,100 computing seats -- we have about 13 of them public in network for basically world-wide access.

In the area of interactive video, we now have basically the capacity for 36 quarter courses and I should be accurate on this -- it is 150 students per session in these facilities. With the Regional Campuses, we can accommodate nine quarter courses and 80 students in those facilities simultaneously. We have 60 public high tech multi-media seats that are available and 60 electronic lecture classrooms that are saturated, at this point in time, and we have additional portable units which are relieving that.

The last point is the technology which is associated with secure Web access. This is the remote access allowing distribution of materials to basically anyone off campus or on campus -- distribution of materials, peer interactions, and basically group learning sorts of techniques.

All of these activities are being built into four strategic directions that we are pursuing in a very focused manor at this time. The first is what I am calling technology enhanced credit course delivery for OSU students. The intent here is to enhance the educational experience of OSU students who are enrolled on this campus. This means improved access to instructors, improved materials, better convenience, better peer interactions, and just an all around better educational experience. This involves all four kinds of learning environments and certainly involves distance education, interactive video, Web-based kinds of techniques, as we were saying.

The second one is research-based. It provides the capacity for substantive world-wide institutional shared research activities. This is heavily related to the Internet and Internet connectivity of this campus.

The third one is an aggressive push on corporate university and professional training. The key words here are in content areas of national prominence. And the fourth one is leverage to these three activities in state and national outreach through training and technology transfers kinds of mechanisms.

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH (contd)

Dr. Davis: (contd)

If I track these four strategic directions into specific program initiatives, we will be wrapping up the course availability of the Columbus and Regional Campuses via interactive video and Web. This is wrapping up this spring and will be wrapping up even further this fall. At the end of this academic year, we will have distributed just under \$1 million in funds to various colleges and departments to build up our best practices. These then are being leveraged campus-wide on a server which has general access.

We were one of the 35 charter institutions to participate in the Internet II Project to build a national education network. At this particular time, the number of institutions has grown to 100 and that particular project should start construction beginning next year.

We have been, as a University, developing a number of college-corporate and professional training activities. I have listed a series of them here, but they are emerging in engineering, nursing, pharmacy, and business. These are revenue generating activities that will take advantage of this technology.

And lastly, we are a member university in a relatively new corporate consortium, which is doing corporate-university resources. I have listed just a few of the corporate members here: Owens Corning, General Motors, Motorola, and LOF. The nine companies that are involved represent exposure to about 2 million employees. Again, the intent here is to push hard on the corporate and professional training as a university.

President Gee:

Jim, you might tell everyone, quickly, about Internet II, which is really such an important project for everyone in this room, as well as around the globe.

Dr. Davis:

Internet II is a very significant project taking a look at the saturation of the current commodity internet and the short comings that are coming about as a result of it being distributed commercially nationwide. So the ability to put together another national education-based network will provide a much, much greater capacity for research exchange among the universities, insuring of data, access to various computers, and most importantly to progress in research as new technology and networking progress. So the universities as a nation can stay on the leading edge of that.

That leads into this slide as well. One of the aspects which we consider key to the support of all of these strategies is simply vendor and institutional partnerships. These are the five that we are dealing with that are substantive at this point: MicroSoft, a collection of the Big Ten institutions, Ameritech, IBM, and Sylvan Learning offer various aspects associated with Technology Enhanced Learning and Research.

As an organization within the University, we have a coordinating organization in place and I have basically highlighted it in yellow. We have the administrative group in the various colleges basically functioning as a taskforce. They are putting together programs, the packaging, and how to use this technology across the University. They are strongly linked with our Instructional Technology Advisor Committee, which is the faculty group responsible for the quality of the content and then also the University Technology Services which is providing the technology support.

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH (contd)

Dr. Davis: (contd)

This line gives you a one-year perspective of where OSU is and is meant to be -- basically an honest assessment. If you think about one year ago, all of these blue bars being below the average line, that is the assessment of where OSU was about one year ago. As we have been doing a lot of benchmarking with other universities, we have identified five key criteria: 1) national presence, 2) facilities, 3) faculty support/encouragement, 4) comprehensive approach and nature of the planning and approach, and 5) content delivery.

We have tried to develop a qualitative assessment around these, but if I take the activities -- which I have just described to you -- you can see that it seems pretty clear that Ohio State has pushed ahead in terms of the facilities, the planning, the environment, and the potential content delivery. Where we need to focus our attention on and are focusing on right now are the plans. Now that we have some substantive content on which to talk, it has to do with the packaging of this, the marketing of it, the University presence on a national scale, and then the most important thing is the faculty support and encouragement, in order to get these materials brought to bear in the instructional and research setting.

President Gee:

Again, I would just remind you that CIC represents the Big Ten universities, plus the University of Chicago. We now are developing some new benchmarks, as we know from our discussion today, but nonetheless, that is fairly a substantive comparative group.

Dr. Davis:

This particular state has been accomplished by redirecting \$3 million out of existing resources over the past two years, and then also applying about \$3 million in new resources, again, mostly through technology enhancement and research.

The last thing is just the summary of the progress -- the taskforce, the facilities, the comprehensive plan. We have done a lot with the extended support and, in particular, we have been focusing on what we call the student cooperative. This is an internal enterprise where we train students to provide support to the various faculty and departments, and at the same time the students receive very useful training that is marketable for them. We have our practices initiative not only developing the practices, but making them generally available, and then our Technology Support Center.

As I said, the internal and external presence is very much in progress and that is what we are focusing our attention on. We are now trying to move aggressively in the faculty and course development area, and then make a quantum jump into a media distribution center which would facilitate the integrated approach from a campus-wide and regional campus perspective.

Let me end there with this summary. I will certainly be glad to answer more specific questions.

Mr. Celeste:

I have a comment and a couple of questions. I think the one-year progress has been great compared to where we have been. I think one of the big questions is have we developed a financial model for what this could mean in two ways: 1) Is on a delivery of course work per participant, and in ways that might bring in additional dollars?;

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH (contd)

Mr. Celeste: (contd)

2) Does this create opportunities for developing course presentations that can themselves be marketed and present additional income opportunities?

Dr. Davis:

On the business planning we have a great deal of that in process. On the corporate and professional training of those various college initiatives, that is exactly how we are proceeding. Things are being put together right now.

In terms of the degree course delivery, at the present time we do not see a great deal of new income coming in as a result of business plans in terms of enhancing the educational environment and reaching out to the regional campus students. There should be some, but the business plans are basically showing that the technology is very expensive. We need to be very careful at the University to put this together in a shared and sustained way. Otherwise, we can overrun the capacity of the revenue with the technology itself. So that part is in process, and we are trying to get that developed appropriately. But that is why we are proceeding very, very carefully on that one.

Mr. Patterson:

Mr. Chairman and Jim, as Ohio State goes forward with this distance learning, it seems to me that we have to keep in mind that we have an advantage that no other university in the State of Ohio has, nor can be duplicated, the Extension Service, which is in all 88 counties. When we talk about distance learning it means that you need to have a place to go from and to and back again and initially our Regional Campuses would be very much a part of that.

As we spread the effect of Ohio State across the state we already have 88 sites that have traditionally been viewed as agriculture-related. We need to change that so that we can look on doctors, nurses, teachers, or whoever else so continuing education can come into a site and get the expertise of Ohio State. I would urge us to incorporate at least some modeling very early on in this process to see how those sites can be a viable factor. It is an advantage that we have that no one else could even duplicate.

President Gee:

We are already at that position. The question is not whether we are present, the question is how do we make our presence more widely known. As you know, Jim, under Bobby Moser's leadership we have developed the Commission on Outreach and Engagement. The whole notion of the engagement function is to get away from the traditional notion of Extension, which is related to agriculture, but have that model developed for all of these kinds of efforts and be coordinated through one set of activities.

Are you on the Commission on Outreach and Engagement? If not, you should be.

Dr. Davis:

No.

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH (contd)

President Gee:

Well we need to get you involved, because I think that Jim's point is absolutely relevant to what they are trying to achieve. Dick, we need to make that happen.

Mr. Wexner:

If you were coming back in 5-years and telling everybody where we are today, what is your view of where we will be in the future?

Dr. Davis:

That is what I was trying to express with the one slide that shows the goals. I see us as a University much more heavily involved with a very competitive, attractive national presence in terms of the educational practice of using technology for our enrolled students. Enrolled students would be extended to students who would be buying into individual credit courses and so forth, and would be accessing these in various places around the state. That is the key one.

The second one is in what I term the life-long learner label, which falls into the corporate university and professional training. I see Ohio State playing a very, very active and strong role in those kinds of activities. So those two are the strong avenues that I see us pursuing right now and that is what I would like to see in five years.

Mr. Wexner:

The following question then is when you look at the blue graphs and how we are doing in the CIC, if you had to put us in a numbered place in that universe what number would you give us?

Dr. Davis:

I would put us in the middle of the pack. Actually, if you ask me right now, I would put us in the lower part of the pack.

Mr. Wexner:

The lower third?

Dr. Davis:

I would put us at right about the lower third. If we take steps in this next year to simply get a national presence and the recognition on what is in place right now, we would be in the middle of the pack or in the top half. We want to reach the point of packaging and marketing what we have in place right now.

Mr. Wexner:

And then recognizing that all of our competitors would like to improve, too, what does it take to get us to the top third?

Dr. Davis:

I really think the place we are playing differently is in the corporate university and professional training market. Others in the Big Ten are doing that. With what is going on between the State of Ohio and the kinds of activities that seem to be

PRESENTATION ON TECHNOLOGY ENHANCED LEARNING AND RESEARCH (contd)

Dr. Davis: (contd)

emerging, that we can jump into that in a much stronger fashion than some of the other universities in the Big Ten. So I see us playing in that very strongly.

Mr. Wexner:

So that is the strategy of how we get to the top third?

Dr. Davis:

That is right.

Mr. Wexner:

George, do you have any questions? Alex? Ted? Thank you.

Dr. Davis:

Thank you.

Mr. Shumate:

Provost Sisson, would you present for us the resolutions that we have to consider for Board approval?

Provost Sisson:

I would be happy to do that, Mr. Chairman. I would like to recommend the following resolutions for your approval:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 97-74

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on December 7, 1996:

Amended Rules

3335-5-4810 Faculty hearing committee.

(A) Membership.

The faculty hearing committee shall consist of ~~twelve~~ TWENTY-FOUR tenured members of the regular faculty selected by the faculty council. Each elected person shall serve a four-year term as a regular member followed by a one-year term as an alternate member.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

3335-7-21 Marks.

The official marks of the university are as follows: "A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," "E," "EM," "I," "K," "P," "PA," "NP," "R," "S," "U," "W." These marks shall have the following meaning:

(A) through (F) unchanged.

(G) "I" - incomplete

(1) and (2) unchanged.

(3) The student must complete the work so that the instructor of the course may report the final mark at the earliest possible time, but not later than noon of the sixth Saturday of the quarter, semester, or session, following that in which the "I" was received. For legitimate reason the instructor may establish a deadline for the completion of the work which is within the maximum time permitted. Upon petition of the student within this period, the authorized representative of the dean or director of the enrollment unit in which the student was last enrolled after consultation with the instructor of the course, INSTRUCTOR or, if the instructor is unavailable, the chair of the department involved, may for good reason allow a student additional time in which to complete the work. Generally, this shall not be longer than the end of AN EXTENSION BEYOND THE DATE GRADES ARE DUE FOR the quarter, semester, or session following that in which the "I" was received REQUIRES CONCURRENCE OF THE INSTRUCTIONAL UNIT'S DEAN, DIRECTOR, OR COLLEGE SECRETARY. Any decision extending the period shall set forth the time in which the student shall complete the work and a copy of the decision shall be forwarded to the office of the university registrar.

Balance unchanged.

3335-7-23 Alteration of marks.

(A) A mark filed in the office of the university registrar is a part of the official records of the university. It is subject to change only when a procedural error has been discovered in evaluation or recording of a grade. Action to change a grade must be initiated before the end of the second succeeding quarter. In no case will a grade be revised in accordance with criteria other than those applied to all students in the class. If the instructor agrees that an error in the mark was made, the mark will be changed upon written authorization of:

(1) The instructor of the course, AND

(2) The instructor's department chair, INSTRUCTIONAL UNIT'S DEAN, DIRECTOR, OR COLLEGE SECRETARY. _____

(3) The director of the instructor's school, if applicable, _____

(4) The dean of the instructor's college, and _____

(5) The authorized representative of the dean or director of the student's enrollment unit. _____

If a student believes that a procedural error in grading was made, the student should meet with the instructor. If the instructor does not agree that a procedural error was made, the student may meet with the department chair to discuss the grade grievance. The chair shall respond to the student no later than thirty days after the student has requested a review by the chair. Upon receipt of the chair's response, if the issue is not resolved to the satisfaction

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

of the student, the student may within two weeks request in writing by duplicate submission to the dean or director of the instruction unit and the department chair the procedures in paragraph (B) of this rule. Unresolved cases of grade grievance due to grading procedures are subject to paragraph (B) of this rule; unresolved cases of grade grievance due to other causes are not subject to paragraph (B) of this rule.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 97-75

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

E. Willard Miller	Doctor of Science
Viktor Frankl	Doctor of Humane Letters
Bill Ouchi	Doctor of Humane Letters
George R. St. Pierre	Doctor of Science
Charles M. Schulz	Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 97-76

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT (contd)

BE IT RESOLVED, That the degrees and certificates be conferred on March 21, 1997, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 97-77

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 6, 1996 meeting of the Board, including the following Appointments, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved January 21, 1997, by The Arthur G. James Cancer Hospital and Research Institute Board be ratified.

Appointments

Name: CLARA D. BLOOMFIELD
Titles: Professor (The William Greenville Pace III Endowed Chair in Cancer Research), Director of the Comprehensive Cancer Center, and Deputy Director of The Arthur G. James Cancer Hospital and Research Institute
Department: Internal Medicine
Effective: May 1, 1997
Salary: \$180,000.00
Present Position: Chair, Department of Medicine, Roswell Park Cancer Institute, and Professor of Medicine and Chief, Division of Oncology, State University of New York at Buffalo, Buffalo, New York

Name: MICHAEL A. CALIGIURI
Titles: Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research) and Cancer Genetics Scholar in the Human Cancer Genetics Program of the Comprehensive Cancer Center
Department: Internal Medicine
Effective: June 1, 1997
Salary: \$198,000.00
Present Position: Professor, Department of Microbiology, State University of New York at Buffalo, and Professor, Department of Medicine, Roswell Park Cancer Institute, Buffalo, New York

Name: ALBERT DE LA CHAPELLE
Title: Professor (The Leonard J. Immke, Jr. and Charlotte L. Immke Chair in Cancer Research), and Director and Cancer Genetics Scholar in the Human Cancer Genetics Program of the Comprehensive Cancer Center
Department: Medical Microbiology and Immunology
Effective: July 1, 1997
Salary: \$255,936.00
Present Position: Professor and Chairman, Department of Medical Genetics, University of Helsinki, and Physician-in-Chief, Clinical Genetics, Helsinki University Central Hospital, Helsinki, Finland

PERSONNEL ACTIONS (contd)

Appointments: (contd)

Name: PASCAL J. GOLDSCHMIDT-CLERMONT
Title: Professor (The John H. and Mildred C. Lumley Chair in Medicine)
Department: Internal Medicine
Effective: January 1, 1997
Salary: \$166,008.00
Concurrent Position: Director, Heart and Lung Institute

Name: BRIAN D. JOSEPH
Title: Professor (The Kenneth E. Naylor Professorship)
Department: Slavic and European Languages and Literatures
Term: January 1, 1997 through September 30, 2001
Salary: \$84,180.00
Concurrent Position: Chairperson, Department of Linguistics

Name: LARRY M. LEWELLEN
Title: Acting Vice President
Office: Human Resources
Effective: February 1, 1997
Salary: \$99,000.00
Present Position: Assistant Vice President

Leaves of Absence Without Salary

HAJIME MIYAZAKI, Professor, Department of Economics, effective Winter Quarter and Spring Quarter 1997, to conduct research a Osaka University Institute of Social and Economic Research.

C. CECILY O'NEILL, Associate Professor, School of Teaching and Learning, effective Winter Quarter 1997, to provide leadership for an educational venture in drama education in Eastern European states.

KUNIO TAKEYASU, Associate Professor, Department of Medical Biochemistry, effective December 16, 1996 through March 15, 1997, to pursue research opportunities at Kyoto.

DEBRA A. ANDERSON, Assistant Professor, University Libraries, effective December 1, 1996, through January 26, 1997, for medical reasons.

PAMELA A. BURDETTE-WILLIAMSON, Assistant Professor, Department of Family Relations and Human Development/Home Economics Education, effective January 24, 1997 through March 21, 1997, for personal reasons.

MICHELE P. CARR, Assistant Professor, College of Dentistry, effective December 2, 1996, through January 5, 1997, for personal reasons.

RUTH H. LINDEBORG, Assistant Professor, Department of English, effective Winter Quarter 1997, for personal reasons.

Leave of Absence Without Salary -- Continuation

GEETU MELWANI, Assistant Professor, New School formed by merger of Journalism & Communication, effective Winter Quarter 1997, for medical reasons.

Professional Improvement Leaves

FRANCIS W. CARROLL, Professor, Department of Mathematics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

GLENN S. DAEHN, Professor, Department of Materials Science and Engineering, effective Winter Quarter and Spring Quarter 1997.

OSAMU FUJIMURA, Professor, Department of Speech and Hearing Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

KAMBIZ VAFAI, Professor, Department of Mechanical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

MARIA C. JULIA, Associate Professor, College of Social Work, effective Autumn Quarter 1997 and Winter Quarter 1998.

LINDA M. LOBAO, Associate Professor, Department of Agricultural Education, effective Spring Quarter and Autumn Quarter 1997, and Winter Quarter 1998.

CATHY A. RAKOWSKI, Associate Professor, Departments of Agricultural Education and Women's Studies, effective Autumn Quarter 1997 and Winter Quarter 1998.

RICHARD T. SAYRE, Associate Professor, Departments of Plant Biology and Biochemistry, effective Spring Quarter 1997.

ALLISON A. SNOW, Associate Professor, Department of Plant Biology, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

GERALD S. GREENBERG, Assistant Professor, University Libraries, effective March 31, 1997, through June 13, 1997.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

December 13, 1996 through May 30, 1997

Purnendu Gupta, M.D., Associate Attending Staff, Department of Anesthesiology
Robert Roy Bahnson, M.D., Attending Staff, Department of Surgery (Urology)
Christopher Charles Schmidt, M.D., Associate Attending Staff, Department of Orthopaedic

December, 13, 1996 through June 30, 1997

Rebecca Gutmann, M.D., Associate Attending Staff, Department of Anesthesiology
Matthew Kramer, M.D., Associate Attending Staff, Department of Anesthesiology
Rebecca LaRoe, M.D., Associate Attending Staff, Department of Anesthesiology
Larry Martin, M.D., Associate Attending Staff, Department of Surgery (General)
Robert Small, M.D., Associate Attending Staff, Department of Anesthesiology
Townsend Smith, M.D., Associate Attending Staff, Department of Anesthesiology
Heather Thomas, M.D., Associate Attending Staff, Department of Anesthesiology

January 10, 1997 through June 30, 1997

Daniel Minasse Haile, M.D., Associate Attending Staff, Department of Anesthesiology
George Anthony Sawaya, M.D., Clinical Attending Staff, Department of Obstetrics/Gynecology
Dimitrios Spigos, M.D., Associate Attending Staff, Department of Radiology
Ahmed Ghany, M.D., Community Oncologist Attending Staff
Robert D. Rupert, Jr., M.D., Community Oncologist Attending Staff
Edward Dotson, M.D., Associate Attending Staff, Department of Otolaryngology
Julie Mangino, M.D., Associate Attending Staff, Department of Medicine (Inf Disease)
Carol Nieroda, M.D., Clinical Attending Staff, Department of Surgery (Oncology)

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

January 10, 1997 through June 30, 1997 (contd)

Ronald Pelletier, M.D., Associate Attending Staff, Department of Surgery (General)
Chris Rhoades, M.D., Attending Staff, Department of Medicine (Hem/Oncology)
Jack Smith, M.D., Associate Attending Staff, Department of Pathology
Lisa Yee, M.D., Attending Staff, Department of Surgery (Oncology)
Kwok Yun, M.D., Associate Attending Staff, Department of Surgery (Thoracic)

Emeritus Titles

G. ADOLPH ACKERMAN, Department of Cell Biology, Neurobiology, and Anatomy, with the title Professor Emeritus, effective January 1, 1997.

EARL N. METZ, Department of Internal Medicine, with the title Professor Emeritus, effective January 26, 1997.

RICHARD A. MILUM, Department of English, with the title Assistant Professor Emeritus, effective January 1, 1997.

RESOLUTIONS IN MEMORIAM

Resolution No. 97-78

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Lena Charles Bailey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 11, 1996, of Lena Charles Bailey, Dean and Professor Emeritus in the College of Human Ecology -- Administration.

Dr. Bailey was born July 17, 1932, in Phelps, Kentucky, the daughter of Kermit and Vicie Charles. She received her B.S. degree in Home Economics Education in 1954 from Morehead State University, her M.S. in Home Economics Education from the University of Kentucky in 1958, and her Ph.D. in Higher Education from The Ohio State University in 1969.

Dr. Bailey was a highly visible, very respected member of the University community and dedicated over thirty years of her career to The Ohio State University. Dr. Bailey was considered an outstanding teacher and educator, a visionary, a leader, and a gracious and wise woman. During her career of service she dedicated herself to high ideals and accomplishing tasks that moved the profession forward on the local, state, and national levels. She guided the home economics program at OSU from school to college status, initiated new academic programs, revitalized traditional programs, initiated the change of the college name to human ecology, and initiated highly successful development campaigns. The new addition to Campbell Hall was funded in large part by funds raised by a campaign she led. Dr. Bailey excelled at "reading the environment" and creating a vision for the future. She was featured in the book, Ten Women of Vision for her professional achievements and role as Dean. Long before strategic planning was a commonly used process, she led the college in the first strategic planning to occur on campus. Dr. Bailey also served on the Board of Directors for the J.M. Smucker Company.

RESOLUTIONS IN MEMORIAM (contd)

Lena Charles Bailey (contd)

Lena Bailey began teaching in Pike County Kentucky Schools and then the Southwestern City School District in Ohio. She began her career at OSU as a faculty member in the Department of Home Economics Education in 1961. She also served as chair, in the Department of Home Economics Education, associate director, and acting director for the School of Home Economics before being named the first Dean of the College. She loved teaching and preparing others to teach. She was a model teacher who put the welfare and growth of her students above all else. She maintained the highest expectations for her students' achievement with the absolute belief that they could and would succeed. She cared about her students and nurtured them throughout their careers. The development of leadership, critical thinking, and problem solving were an integral part of her teaching.

She served on many University Committees including: Chair of the Athletic Council, University Senate Program Committee, Council on Academic Affairs, and Nisonger Center Policy Council. Dr. Bailey was a member of many local, state, national, and international professional organizations and held offices in these associations as well.

Dr. Bailey was a recipient of many honors a few of which were: The Ohio State University Distinguished Service Award at the 320th Commencement; Commencement Speaker for the Autumn 1991 graduation ceremonies; the Alumni Hall of Fame Award, Morehead State University; Outstanding Alumnus Award, University of Kentucky, Department of Education; 1990 Kentucky Colonel, Commonwealth of Kentucky; Outstanding Leader Award, American Home Economics Association; Outstanding Service to Students Award and Distinguished Leadership to Students Award-College of Agriculture and Home Economics; and National Honorary member of Mortar Board and Phi Upsilon Omicron.

On behalf of the University, the Board of Trustees expresses to the family of Dean Bailey its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Bertha B. Everhart

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 21, 1996, of Bertha B. Everhart, Instructor Emeritus in the Ohio State University Extension.

Bertha Everhart was born March 17, 1905, in Garrett, Indiana. She completed her B.S. in home economics in 1928 and the M.S. in home economics in 1930 at The Ohio State University.

She began her Extension career in Ohio when she joined the faculty at The Ohio State University on July 1, 1930 as a Clothing Specialist, a position she held until March 31, 1933. On September 1, 1954 she became the Home Demonstration Agent in Franklin County and held this position until her retirement on June 30, 1967.

Bertha Everhart's contributions in providing excellent Extension educational programs during her career earned her the respect and admiration of her coworkers.

On behalf of the University community, the Board of Trustees expresses its sympathy and sense of understanding to her family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Julia I. Dalrymple

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 18, 1996, of Julia I. Dalrymple, Professor Emeritus in the Department of Home Economics Education.

RESOLUTIONS IN MEMORIAM (contd)

Julia I. Dalrymple (contd)

Dr. Dalrymple was born September 24, 1909, near Little York, Ohio. She received her B. A. degree in Home Economics Education in 1937 from Muskingum College and her Ph.D. in Home Economics Education and Teacher Education from The Ohio State University in 1953.

Julia Dalrymple began her association with the College of Human Ecology on July 1, 1966, as a Professor in the Home Economics Education Department. She was involved professionally as an educator for 50 years completing her career teaching and doing research here at The Ohio State University. In her twelve years at OSU, Dr. Dalrymple directed the studies of 47 master's degree students, 31 doctoral students, and taught hundreds of students research methods and evaluation.

Dr. Dalrymple is remembered as a model teacher. She received The Ohio State University Distinguished Teaching Award in 1975, The American Association of Family and Consumer Services Distinguished Service Award, the OSU Diamond Anniversary Award, OSU College of Human Ecology Citizenship Award for Community Services, and many other awards and recognitions.

Dr. Dalrymple was a member of many professional organizations including: The National Education Association, American Educational Research Association, American Vocational Association, Phi Upsilon Omicron, Kappa Omicron Nu, Phi Delta Kappa, Delta Kappa Gamma Society, and the National Association of Teacher Education in Home Economics. Dr. Dalrymple served in many officer positions over her career including: Permanent Council-International Federation of Home Economics, Policy and Planning Committee of American Vocational Association, Home Economics Division, and Chairman Committee on Research, Delta Kappa Gamma.

She continued her service to the College of Human Ecology after retirement. She served on the College Centennial Committee, was a key speaker at the College Centennial Celebration Kickoff, and was very active in the activities for alumni and development campaigns. She served on the Human Ecology Alumni Society Executive Council and chaired the committee charged with writing the history of the Human Ecology Alumni Society to commemorate its 50th year.

On behalf of the University, the Board of Trustees expresses to the family of Professor Dalrymple its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Mabel M. Sarbaugh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 27, 1995, of Mabel M. Sarbaugh, Professor Emeritus in the College of Human Ecology.

Mabel Sarbaugh was born January 25, 1928, in Zoar, Ohio, and attended East Sparta High School. She received her B. S. degree in Home Economics, Social Studies and Physical Education from Wittenberg University on June 6, 1947. She completed her M.S. degree in Extension Education and Home Economics Extension in 1960 from the University of Wisconsin.

Professor Sarbaugh's initial appointment with the University was as a County Extension Agent from 1950 through 1958. She continued to serve as Extension Specialist in Home Management, Extension Supervisor, District Program Leader, Assistant State Leader, and Associate State Leader with the Ohio State University Extension. She was then appointed Assistant Director, Associate Director, and Professor in the School of Home Economics, a position she held until her retirement in 1980.

During her tenure as both an Assistant and Associate Director in the School of Home Economics, Professor Sarbaugh contributed a great deal to the School and the University. She was involved in working with students and she was instrumental in the efforts to update policies and procedures and

RESOLUTIONS IN MEMORIAM (contd)

Mabel M. Sarbaugh (contd)

introduce the idea of computer-assisted senior auditing in the undergraduate office. Her work also involved helping students, those having academic difficulty and those in the honors program. In addition, Mabel Sarbaugh served on the School's Executive Committee, the Committee on Academic Affairs, and was College Council Advisor.

University Committees that she served on included: University Senate 1974-1977, Program Committee 1974-1976, and the Rules Committee in 1977. Professor Sarbaugh served on the Board of Directors of the Buckeye Triune from 1973-1976, and also served as a University 4-H advisor.

Professor Sarbaugh was the recipient of several awards acknowledging her contributions and dedication to students while at the University. She received an award for Distinguished Leadership to Students, Alfred J. Wright Award for Leadership to Students, and the Outstanding Service to Students Award. Ms. Sarbaugh also was named honorary member of Chimes, the junior women's honorary.

Professional experiences include membership in the Ohio Home Economics Association. Professor Sarbaugh served as President for two year in the Ohio Home Economics Association and member and chairperson of the Ohio Home Economics Association Nomination Committee. She also served on the advisory committee to the State Vocational Home Economics Department.

Professor Sarbaugh continued to work for the College and University after retirement in helping with the Programs Fund, and a development campaign "Focus on the 80's," with Beatrice Cleveland.

On behalf of the University, the Board of Trustees expresses to the family of Professor Sarbaugh its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call upon Vice President Hayes to make the report for the Research Foundation.

Dr. Edward Hayes:

Thank you, Mr. Celeste. Information on new awards for November and December can be found in the Board book under the Research Foundation tab. The total awards for FY '97 through December are \$90.1 million or 12.4 percent above last year at this time.

You have at your places the Monthly Highlights brochure, which I recommend that you take along and read in more detail at your leisure. This features just a small cross-section of the interesting things that are going on in research here at Ohio State.

At the bottom of the first page is a couple of colored graphs, which are the running 12-month totals for both awards and expenditures. Based on the trends, we expect

RESEARCH FOUNDATION REPORT (contd)

Dr. Hayes: (contd)

our awards and expenditures to continue to grow at a modest rate. As Mr. Shkurti mentioned, that has important implications for our indirect cost recovers which probably will finish the end of the year in the two to three percent increase over the previous year.

There are four projects highlighted. The first is The Ohio State University Medical Center project related to the women's health initiative. Ohio State is one of six national centers of excellence in women's health. An award of \$165,000, will support the development of an innovative model of a One-stop Shopping for Women's Health Care.

The second project: Dr. Jeffrey Reutter, Director of the Center for Lake Erie area research, has received \$622,000 from the National Oceanic and Atmospheric Administration for research to address critical, environmental, and resource issues effecting Lake Erie.

The third project: Dr. Charles Bender, Director of the Ohio Supercomputing Center, and Dr. Jim Davis, Director of the University Technology Services, and Keith Bedford, Chair of the Department of Civil and Environmental Engineering and Geodetic Science, has received \$2.2 million from the Nichols Research Corporation to assist the Department of Defense in modernizing computing at the Wright Patterson Airforce Base in Dayton.

I might mention that these kinds of partnerships are also an important part of the strategy of our achieving excellence in the technology and underlines the kinds of things that Dr. Davis was just talking to you about. It has the very nice sounding figure of \$2.2 million that will be coming into help us on an annual basis with that activity.

The fourth project involves faculty members from three departments in the College of Engineering: Aerospace Engineering, Applied Mechanics and Aviation, and Electrical Engineering. They have received \$280,000 for a project with the Cleveland Clinic Foundation to develop smaller and more simple continuous flow pumps to provide circulation in patients with severe heart disease.

Also included are two monthly highlights: 1) "New Method for Detecting Engine Knock Makes Autos More Efficient"; and 2) an award of \$2.5 million for the Telescope Project, which was mentioned earlier. This award will permit the University to expand its participation in the LBT Telescope if and when various issues, which are under discussion, are resolved.

The figure on the back of this brochure may be of some interest. It basically shows that the external support for research at The Ohio State University has doubled over the past 10 years.

At this time, it would be appropriate to have a motion to approve the research agreement between The Ohio State University and The Ohio State University Research Foundation for the November and December 1996 Grants and Contracts that are listed in your book.

Mr. Celeste:

Thank you, Dr. Hayes.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-79

Synopsis: The reports on research and other sponsored program contracts and grants for November and December 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier today and Mr. Stephen Devereux and Mr. Michael Nixon addressed the Committee about their concerns related to the Mt. Graham Telescope project.

At this time, I would like to ask Ms. Pichette to introduce the presentation on capital projects.

PRESENTATION ON CAPITAL PROJECTS

Ms. Janet Pichette:

Thank you, Mr. Chairman. Included in your agenda mailing was the annual report prepared by the Office of the University Architect and Physical Facilities on the status of all capital projects underway on this campus. This report represents an overall snapshot of 172 projects listed and arranged in a range from \$850 million to \$888 million. All projects over \$1 million have a specific data sheet that has comparative data from one year to the next if there are changes, and there is a summary report of projects under \$1 million in the back.

Also for the first time, we have prepared an annual report on the Master Plan that you requested a year ago. We are going to highlight five projects today and what we are going to highlight on those five projects is how they interrelate with the Master Plan that you adopted. I am also pleased to tell you that there are a lot of offices that take part in this and the Offices of Resource Planning and Institutional Analysis, and Physical Facilities both have crucial roles, as do the academic and the support areas who are the users of these facilities.

So at this time, I would like to introduce Jill Morelli, University Architect, who will make the presentation.

PRESENTATION ON CAPITAL PROJECTS (contd)

Ms. Jill Morelli: [slide presentation]

Thank you, Janet. Thanks also to the 12 staff members across this University who have assisted in the compilation of this report for you, some of those individuals are in the audience today. I would like to recognize three particular individuals and have them stand who have been most helpful within our office: Nancy Sullivan, who wrote the entire Master Plan section; Greg Williams, who has assisted with the computerization of this report for the first time; and Lori Seeger, the photographer. Thank you all and the many other staff members as well who have participated in the generation of the report.

Thanks also to the Board for this opportunity to report our construction activities at Ohio State during 1996. This year we also are presenting the Annual Report of the Master Plan. The Master Plan was adopted in October 1995 by this Board and at that time you requested an annual status report. In the report book -- which you received in your Trustee's mailing -- we have summarized the Master Plan activities. We have included such information on various District Plans, Feasibility Studies, projects with significant master plan impact, and other implementation activities.

As predicted last year, we saw an increase in the total number of projects and I would like to point to the totals that are down here at the bottom of the chart. This was primarily due to basic renovation funds being assigned to specific needs. These projects are state funded, small projects, usually less than \$500,000. However, we also saw a steep increase in the number of dollars of these projects as well. This increase was due to the inclusion of the Ohio Stadium renovation project and the identification of several emerging projects that may receive funding in the next two to three state funding cycles. Please note that this year the emerging projects dollar value is now indicated in a range of possible costs. In the future, we will maintain these costs as a range until a more definitive program or cost estimate is available. Resource Planning and Institutional Analysis has been particularly helpful in the generation of this information.

Dollar value of Projects Under Construction has risen substantially this year over last. This is due to the Fisher College of Business and the Schottenstein Center being under construction. However, because of their long construction periods, it is projected that the Projects Completed dollar amount will remain smaller in value until the 1998 report when these projects come on line.

Today we are highlighting five projects: 1) the Ohio Stadium, 2) the Northwest Parking Garage Expansion; 3) the Food Science and Technology Building; 4) the Schottenstein Center; and 5) the Fisher College of Business. These five projects are important for a number of reasons, but the focus of today's presentation will be the support they give to the Master Plan. Please note that the existing buildings are noted in brown and the potential sites for new facilities in orange.

The Ohio Stadium will provide improvements for our fans that support the Ohio State Buckeye's football program. For 75 years the fans have been subjected to inadequate restroom facilities, and concessions. Over time, the facility has become out-of-date in its exiting requirements and its ADA services. And, finally, the infrastructure is not adequate to service the demand for electrical power and other utility services placed on it by having a top-flight football program.

In 1995, the University commissioned Sasaki and Associates with Sink Combs Dethlefs to identify issues, propose alternatives, and provide estimates for those alternatives. After much work and analysis, a report was generated and presented to this Board of Trustees. At that time, a comparison of program and costs was presented for both a renovation project and a new stadium.

PRESENTATION ON CAPITAL PROJECTS (contd)

Ms. Morelli: (contd)

In December, HNTB, a nationally known sports architectural firm, and Osborn Engineering Company from Cleveland, were selected to provide architectural services. At this time, the Planning Team is in place and the work proceeding. It is anticipated that during late spring term another presentation will be made to the Board. Further analysis of the options, including a new stadium, with a recommendation for your approval will be presented at that time.

The funding sources are priority seat purchasers, additional seat sales, and donors. Construction funding will be provided by bonds. This funding model is based on a renovation of the existing stadium as described in the feasibility study and is, therefore, subject to change. The relocation of the track, although funded by this project, is being handled as a separate one.

The schedule is also based on the renovation of the existing stadium. This project is due to be completed prior to football season of the year 2000. But once again it is based on the assumptions of a renovation project as supported by the study.

The Ohio Stadium is an icon of this University and has an important role to play with the Master Plan and specifically the green reserve. According to the Master Plan the area around the stadium is to be returned to the green space that it once was. Since parking is such a premium in this area we are anticipating only a partial removal at this time. This removal will occur on the east and west sides in the areas where the pointer is.

This project will implement other aspects of the Master Plan as well. As you can see from this illustration, the south edge of the stadium defines the north side of the open space that is called "the fields." This definition is critical to this area. Ultimately this will define a pedestrian corridor that extends from 17th Avenue, past Larkins, to the south of the Stadium, and north of the field over to the residential area and Drake Union. Eventually this will then cross the Olentangy River and connect to the midwest campus.

The Northwest Parking Garage Expansion addresses a need for parking in the north west sector of the central campus area. The Fisher College of Business eliminated 670 parking spaces, and the Ohio Stadium project could eliminate between 300 and 500 spaces. This will increase demand for parking in an area of campus that is already one of the more densely populated. This garage was originally conceived to add 800 more spaces in the area. After careful consideration of the need and the capacity of the site, the project scope has increased to 1000 spaces which is illustrated here.

Funding for this project is solely by a bond issue that is paid by the increased revenue generated from parking fees. The schedule for this project is dependent upon the relocation of the present occupants of the Public Safety building and its demolition. It is anticipated to have the garage project completed approximately the same time as the occupancy of the Phase II of the College of Business.

Because of its relationship to the Master Plan, this project is probably one of our most significant in design at this time. This parking structure will set a new standard for the construction along Tuttle Park Place, and will start the process of building up the edge that will form the back drop to the Ohio Stadium.

PRESENTATION ON CAPITAL PROJECTS (contd)

Ms. Morelli: (contd)

It will be designed architecturally to be compatible with other buildings on campus and it will have 18,000 square feet of retail on the pedestrian level. In addition, the civic structure will integrate itself with the Garden of Constants, its next door neighbor.

Traffic and Transportation Services and all of Business Management has been continually supportive of this project, its process, and the Master Plan. The entire planning team has worked closely with the architects to make this project truly an asset to the University.

The Food Science and Technology building will be a critical building block in the midwest campus for the College of Food, Agricultural and Environmental Sciences. This part of campus was identified in the Master Plan as having a capacity for additional facilities, however it lacked a sense of "place." The Master Plan identifies several building sites between the river and State Route 315 and cites those facilities in such a way that spaces are formed that are pedestrian sensitive. This building is no exception and is a component of the definition of a future quadrangle for the College.

This project will provide laboratories, classrooms, offices and a pilot plant for the Food Science program. This program is concerned with the processing of food, a growing and dynamic academic program at the University. The total project cost is estimated at \$18 million.

To use our design dollars most efficiently, we recently incorporated a smaller, Basic Renovation project located in Howlett Hall into this project. This will cause a one month delay in delivery of Design Development drawings, but the smaller project will be delivered months earlier and other efficiencies of administration will be gained, particularly during construction.

This project was highlighted last year because of its strong consensus building approach to planning. We believe this has led this project to have some of the most innovative design solutions for the laboratory spaces in the United States. Note how space is provided out of the way of circulation for large pieces of equipment, such as walk-in coolers. Also the students' carrels have a close proximity to faculty offices as well as the laboratories. The labs are flexible for different sizes and kinds of research. This lab model is being investigated for its applicability to other installations as well.

Great strides have taken place since last year when the Schottenstein Center was presented to you. At that time, the site looked like this; today, construction is underway. All major components have now been bid and let. The foundation package was a separate contract and has been under construction since July 1996. The building and surface infrastructure contracts were signed in December and the contractors have mobilized onto the site and are now preparing shop drawings and schedules.

The funding model has been updated to reflect your Board resolution of today however your annual report reflects the estimated dollars for this project prior to bids.

The project continues to be on schedule even though the foundation contractor encountered drilling conditions outside of the ordinary. This area was once the primary flood plain for the Olentangy River. During the last ice age, large boulders were placed at the surface. Over the millennia, soil deposits covered them by as much as 50 feet. Today, the boulders create real challenges for equipment and

PRESENTATION ON CAPITAL PROJECTS (contd)

Ms. Morelli: (contd)

contractors when encountered below the surface but above bedrock. The boulders must be broken up and removed, then the concrete for the caisson can be poured.

The Schottenstein Center is a significant link in the extension of the green reserve. Notice in this slide taken from the Master Plan how the green reserve continues from the West Campus area here, linking at Lane Avenue to the central campus located here, the Arena is located right here. As you can see from the perspective here, the architects have been very careful to maintain a suitable setback here for the arena so that this green reserve can in fact link across central campus located here. Sasaki and Associates were also a part of the Moody/Nolan architectural team for the arena, resulting in a truly coordinated design solution.

At this stage, the Fisher College of Business appears to be changing almost daily. Phase 1 of the project is under construction now -- the Fisher Faculty and Administrative Building and the Graduate Programs Building. Phase II will be for the Schoenbaum Undergraduate Program Building, the Resource Center, and the John K. Pfahl Education building. This phase will be bid in spring of this year.

The funding model has remained unchanged since it was last presented to you, as has the schedule for this project.

Although this project was designed prior to the adoption of the current Master Plan, there is no question that it embraces the standards of the Master Plan enthusiastically. This project supports and even creates new places. It respects the character of the University, but utilizes materials familiar to us all in a fresh new way.

It creates a contemporary feel to the complex. Next time you drive on Frambes just north of the site, take a look at the sample panel which has been constructed at the curve. It illustrates the typical wall/window details and is illustrative of this point.

In addition, every opportunity was utilized to enhance the civic structure of the University by completing the 18th Avenue mallway, as well as closing Neil Avenue to automobiles. In this area creating a pedestrian walkway continuous to the College of Business located here at the northern portion of the site and realigning of Ives Drive for the Northwest Garage project.

This results in accomplishing the work in a more logical manner. For instance, the sewer separation project was combined with the College of Business project because portions of each were to be constructed below grade in the same location. Therefore, we were able to dig ONE hole and place utilities for both projects in it. This resulted in efficiencies of costs and coordination. The Neil Ave work is scheduled to be completed by the end of summer.

This facility will attract dynamic faculty and dedicated students to the College. It is truly a building of which we will all be proud -- an example of a design for excellence on our campus.

We are pleased to once again show you some of the projects that are being constructed here at Ohio State. Our goal is that these projects are not just space takers but become place makers. With the magnitude of the construction program at Ohio State, we have that opportunity. The framework, the Master Plan, is in place, therefore, the decisions made today will resonate positively and consistently through the decades. To the OSU community of the future, we are a better place to learn, to teach, and to live. Thank you for your time and if you have any questions, I will be happy to answer them now.

PRESENTATION ON CAPITAL PROJECTS (contd)

Mr. Wexner:

Thank you. Mark, do you have any questions?

Mr. Berkman:

No, I don't.

Mr. Wexner:

Tami? Zuheir? Ted?

Mr. Celeste:

I just had a quick question. There was a very early slide where you had the emerging projects and your dollar estimates on the emerging projects. My question is where those figures come from when it is early stage estimating?

Ms. Morelli:

Resource Planning and Institutional Analysis -- a group within the Office of the Vice President for Finance -- is the leader in the particular generation of those dollar estimates. They do work with us and our office to generate numbers that we feel are logical based on our historical expertise. They also consult with other institutions to see if they are building that kind of facility. After the years of this kind of building program, the University does have a very good historical database for that kind of information. And so we seek out experts, we look to our historical data, and we look to other comparables for that information. Is that helpful?

Mr. Shumate:

Can you refresh my memory on how a project goes from emerging to design? What determines that?

Ms. Morelli:

Actually, you do.

Mr. Shumate:

Thank you. That is why I want my memory refreshed.

Ms. Morelli:

The Board of Trustees as they identify projects through the capital process will actually say whether or not that project goes or not. That would be our largest projects. Other projects show up in our emerging list that are basic renovation projects, much smaller in size.

So we have three different kinds of projects that show up on that emerging list. One is the Capital Bill which comes to this Board for your approval. We actually don't move the dollars from emerging into design until we have identified an architect, but we don't identify an architect until you say that it is okay to do so. So in that regards, you are the ones who do pull us into the "in design" category, or at least make it possible for us to advertise for architectural services so that we can move it into that category.

PRESENTATION ON CAPITAL PROJECTS (contd)

President Gee:

The Board is the gatekeeper.

Ms. Morelli:

Yes, the Board is the gatekeeper.

Mr. Wexner:

I was confused, too. I think for the Board that if the projects can come from the Capital Budget or they can come from remodelings and they can come from our side they kind of come up serendipitously. What Alex and I have been talking about is a Capital Expenditure Budget is really the "gating" mechanism. If not, we would be like a merry-go-round because every month or every week, there is a project that comes up. So it is the periodicity of the Capital Expenditure Budget that really gets it so that they show up first on our radar in terms of ideas in the Capital Expenditure and then they move along. So if I keep looking at that, that is what gates it for us. I'm saying that so we are all clear about it. I was not clear -- all the parts were there, but I didn't have them linked.

Ms. Morelli:

Okay. Is there any way that we can assist you at this point to clarify that any further? Or is that something that should be a future dialog?

Mr. Wexner:

I think that just solidifies the importance of the Capital Expenditures Budget being annually reviewed by the Board in detail. Everybody needs to understand that that is where the idea is approved, that is how they get funded, and that is how they'll move along regardless of their funding source -- whether it's bonds or State support.

Ms. Morelli:

Hospital funds or State support.

Mr. Wexner:

Yes. I think it is the financial control that should gate it for us. I was very pleased with the report because the notion of having an integrated master plan that is cohesive is important and working it in a consistent way is important. I'm nearing the end of my term and I think somebody ought to know that. Who is four behind me or three behind me?

Ms. Sharkey:

George.

Mr. Wexner:

It should be during George's watch that the issue of engaging Susaki, or have a competition for master planners, or outside sources to come in every five years and update and review the Master Plan. It should be probably about that calendar, so if George forgets -- who follows George?

PRESENTATION ON CAPITAL PROJECTS (contd)

Ms. Sharkey:

David Brennan.

Mr. Wexner:

Okay, we'll send David a note to mark his calendar. I think that is very important.

Ms. Morelli:

I would agree. I would suggest that if that particular Trustee, who will be the chairman, is forgetful for some reason, that that would be coming from our group as well. We definitely see the need to go back and check and make sure where we are in the process. Decisions will be made in that timeframe that may put us in a slightly different direction. This learning technologies piece that was presented earlier will have an impact on this. At this point, we are in the discussion phases of how that affects the square footage that we have in our buildings. We are not sure yet where that will lead. So there are lots of dynamics that can certainly occur in the next five years that would necessitate coming back and relooking at it again.

President Gee:

One of the things of course, Jill, we talked about is our parking garage. There are two issues that none of us want to deal with. One is parking and the other is football tickets. I know that we have an integrated plan for parking as part of our Master Plan. Now are we integrating that into the whole issue of light rail and transportation with ourselves and the city? Because ultimately we will run out of green space and opportunity. No one can park next to the buildings, nor should they be able to. I think that the issue of accessibility on this well-planned campus that we now are moving along requires us to think much more strategically over the horizon about an integrated approach to transportation. How are we doing that?

Ms. Morelli:

In a couple of ways. For example, on a local neighborhood scale, if you will, is the South Campus District Plan which we are underway with at this point in time. We have met with the neighborhood and we have included on our planning team for the first time, the City of Columbus, the County, as well as Campus Partners. They are on our planning team as full operational, discussion-based members. So we are looking at a much wider range of interest. We are a neighbor of theirs as much as they are a neighbor of ours. And so in that respect, we are.

Another one is -- if you'll notice in your books under the Master Plan initiative for other feasibility studies -- the Traffic and Transportation Analysis and Feasibility Study being kicked off right now as we look at the University comprehensively. I think that the coupling of those starts moving us in that direction. Are we as comprehensive as we ought to be? I don't think so, but I do think we have made a few of the baby steps to make sure that we're thinking outside of our own Lane Avenue, High Street, southern boundary approach.

President Gee:

One of the things that is really important -- and putting on two hats, one as President of the University and the other as a citizen of Columbus -- is that we have got to really work very hard on our end to make certain that our planning is integrated with the City's, but that the City is planning itself. We need to be a driving force in that regard. There is some hope that there is going to be a more comprehensive

PRESENTATION ON CAPITAL PROJECTS (contd)

President Gee: (contd)

approach to the city planning. But we are in the center, and I think that by us doing excellent and thinking outside of our boundaries, that we can drive more strategic city planning. I think that will be very important as a part of this effort.

Ms. Morelli:

We have also been very involved with the Lane Avenue bridge and the King Avenue bridge redesign in anticipation of that project -- particularly the Lane Avenue one being such a gateway to our campus. We were concerned -- and this is not a disparaging comment against any individuals that I work with -- that it was going to be designed by engineers. So we wanted to make sure that not only would it stand up, but that it would have an aesthetic entrance gateway quality to the University. And so the county and the city have been very, very open to that in setting a design standard for that facility for both the King Avenue bridge, as well as the Lane Avenue bridge that has some aesthetic qualities to it.

In addition to that, we continue to work with the city in a variety of other ways. The river corridor project -- also as it comes from the city in linking up to the University -- has also been one that we have been a very active participant on. So there are a number of initiatives where we definitely serve as a bridge.

President Gee:

Who do we have planning the Lane Avenue bridge, surgeons or anthropologists or who?

Ms. Morelli:

It will stand up and the engineers are responsible for that. I'm happy to say, however, that in lieu of it being a solid concrete structure, we are anticipating that it will incorporate our University lighting, or a historical lighting fixture. It will have more of the arch concept that the bridge has always had and also the Woody Hayes bridge has further down south. It will also have more of an open look, so you will actually be able to see the river. In addition to the multiple lanes across, you will be able to go to and from the arena not only as a pedestrian but in a vehicle, and it will also accommodate bicyclists.

Provost Sisson:

It is going to make the Olentangy look like the Arno.

Ms. Morelli:

Well, no.

Mr. Wexner:

You kind of have a hodgepodge of stuff -- from the stadium, dormitories, football fields -- but in order of magnitude, how many total square feet of structure are we talking about?

Ms. Morelli:

You know I don't have that number at the tip of my tongue. The volume is a lot. I think you just need to look at the last five years just to know that the increase in the

PRESENTATION ON CAPITAL PROJECTS (contd)

Ms. Morelli: (contd)

dollar value has been substantial. It is almost four times now what we were doing five years ago, and that has nothing to do with inflation. Inflation becomes small as you compare that.

My understanding is that the square footage of the University is something like 18 million total overall. I would suggest that the emerging projects probably reflect more than half a million because the College of Business is 300,000 square feet. So it has to be in the millions.

Mr. Wexner:

What I'm thinking -- tying to the Capital Expenditure issue -- and how the Board sorts trees from forests -- that it would be a good idea to know how many acres, how many buildings, and how many square feet we have.

Ms. Morelli:

Certainly.

Mr. Wexner:

If it is in the order of magnitude of 20 million feet, then I'd put ten dollars a foot on that 20 million for varying degrees of maintenance. I start seeing things in order of magnitude. So I think the master planning -- as we see the plan graphically as a whole in the works -- knowing the amount of facility and acres that we have in our jurisdiction that we own, if you would, as the University Board or have the stewardship of -- helps the Board put things in perspective.

Ms. Morelli:

We can certainly have that ready for you in a very short period of time.

Mr. Wexner:

Thank you.

Mr. Dailey:

Mr. Chairman, speaking of magnitude, I want to say that these projects are all very impressive, but Ohio State University seems to be a microcosm to the State as a whole, and in Ohio we are losing the equivalent of one family farm a day to development. The agriculture community is very concerned about the loss of agriculture land here adjacent to the University. When I was a kid, there were cows grazing all along Lane Avenue where there is now buildings. I hope that as we implement the Master Plan, we are very sensitive to the fact that a land-grant university needs land and it needs it adjacent to the University itself. I hope that we can protect in perpetuity areas like the Waterman Farm which is so critical to the future needs of the land-grant university.

Ms. Morelli:

The Master Plan is fairly clear that in its 50-year timeframe, knowing what we know today, that the Waterman Farm remains the Waterman Farm.

PRESENTATION ON CAPITAL PROJECTS (contd)

Mr. Dailey:

There are also other areas that have traditionally been agriculture research areas and I hope that we don't see a gradual encroachment upon those because they are really vital to the excellence of the Agriculture college.

Ms. Morelli:

The Master Plan is also fairly articulate in making sure that we keep our density at an urban density rather than a suburban density so that we make the best uses of our land resources. And in that regards, I would say once again the Master Plan is very compatible with your comments.

Mr. Wexner:

Any other questions or comments? Thank you.

Mr. Skestos:

Thank you, Jill.

Ms. Morelli:

Thank you.

Mr. Skestos:

At this time, Mr. Chairman, I have six resolutions that I would like to present for the Board's approval and they are found in your book. They are:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-80

MEDICAL RESEARCH FACILITY - SIXTH FLOOR
PROFESSIONAL STUDENT HOUSING
SCHOTTENSTEIN CENTER
OARDC - HORTICULTURE/ENTOMOLOGY GREENHOUSE REPLACEMENT

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Medical Research Facility - Sixth Floor and Professional Student Housing projects and accept the report of award of contracts and establishment of contingency funds for the Schottenstein Center and OARDC - Horticulture/Entomology Greenhouse Replacements projects is requested.

WHEREAS the James Cancer Hospital and Research Institute desires to proceed with construction to finish the entire 11,500 gross square feet of shelled space on the sixth floor of the Medical Research Facility to house research laboratories, support space, and research laboratories to support the College of Medicine's Genetics Initiative sponsored research program; and

WHEREAS the total estimated project cost is \$1,350,000 and the total estimated construction cost is \$1,150,000, with funding provided by generous gifts from members of the Jerome Schottenstein family, Jay and Jeanie Schottenstein, Ann and Ari Deshe, Susan and Jon Diamond, Geraldine Schottenstein Hoffman, Saul and Sonia Schottenstein; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS Housing, Food Service and Events Center desires to proceed with the conceptual study, program of requirements, site selection and preliminary engineering to construct an approximate 118 unit housing facility to house approximately 226 professional students; and

WHEREAS the total estimated project cost is \$8,000,000 and the total estimated construction cost is \$7,360,000, with funding provided by a lease/leaseback arrangement; and

WHEREAS resolutions adopted by the Board of Trustees on November 4, 1994 and February 29, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(*Recommended alternates included in these amounts.)

Schottenstein Center

This project constructs a new University arena with a seating capacity of approximately 19,500 to be used for basketball and other related University uses. The total project cost is \$93,195,805; funding is provided by House Bill 790 (\$15,000,000), gifts (\$43,195,805), and future University bond proceeds (\$35,000,000). The completion date is September, 1998. The contracts awarded are as follows:

Design:	Moody /Nolan Ltd, Inc., Columbus, Ohio
Construction	
Manager:	Gilbane Building Company
General Contract:	P. J. Dick, Inc., Pittsburgh, Pennsylvania
Amount:	\$ 46,911,000 * +
Estimate:	\$ 45,517,300 * +
Plumbing Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$ 3,066,000
Estimate:	\$ 3,150,000
HVAC Contract:	Kirk Williams Company, Inc., Grove City, Ohio
Amount:	\$ 11,749,000+
Estimate:	\$ 10,930,000+
Electric Contract:	Romanoff Electric Columbus, Inc., Columbus, Ohio
Amount:	\$ 8,584,445
Estimate:	\$ 9,050,000
Caisson Contract:	Parks Drilling Co., Dublin, Ohio
Amount:	\$ 1,883,000
Estimate:	\$ 2,232,097
Earthwork Contract:	George J. Igel & Co. Inc., Columbus, Ohio
Amount:	\$ 414,800
Estimate:	\$ 555,746
Site Electric Contract:	Jess Howard Electric Co., Blacklick, Ohio
Amount:	\$ 295,300
Estimate:	\$ 319,437
Total All Contracts:	\$ 72,903,545*
Contingency Allowance:	\$ 8,056,477
Total Project Cost:	\$ 93,195,805

OARDC - Horticulture/Entomology Greenhouse Replacement

This project completes the greenhouse replacement for the Horticulture Department. This phase of the project will raze existing greenhouses, construct new greenhouses with the latest mechanical systems, and construct a headhouse addition with new growth chambers. The total project cost is \$5,100,000; funding is provided by House Bill 904 (\$3,600,000) and House Bill 790 (\$1,500,000). The completion date is March, 1998. The contracts awarded are as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

OARDC - Horticulture/Entomology Greenhouse Replacement (contd)

Design Contract:	Moody /Nolan Ltd, Inc., Columbus, Ohio
General Contract:	Stanley Miller Company, East Sparta, Ohio
Amount:	\$ 1,855,500 *
Estimate:	\$ 2,178,128 *
Plumbing Contract:	Mohawk Mechanical, Inc., Lexington, Ohio
Amount:	\$ 362,535
Estimate:	\$ 402,419
HVAC Contract:	The Soehnlen Piping Company, Inc., Louisville, Ohio
Amount:	\$ 852,000
Estimate:	\$ 894,870
Electric Contract:	Hilscher-Clarke Electric Company, Canton, Ohio
Amount:	\$ 614,150 *
Estimate:	\$ 746,813 *
Total All Contracts:	\$ 3,684,185 *
Contingency Allowance:	\$ 184,208
Total Project Cost:	\$ 5,100,000

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Medical Research Facility - Sixth Floor and Professional Student Housing projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Medical Research Facility - Sixth Floor and Professional Student Housing projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Schottenstein Center and OARDC - Horticulture/Entomology Greenhouse Replacement projects is hereby accepted.

(See Appendix XXVIII for maps, page 575.)

PURCHASE OF REAL PROPERTY

Resolution No. 97-81

**CAMPUS PARTNERS FOR COMMUNITY URBAN REDEVELOPMENT, INC.
1573-1581 NORTH HIGH STREET
COLUMBUS, OHIO**

Synopsis: Authorization for Campus Partners to purchase unimproved real property at 1573-1581 North High Street in Columbus, Ohio, is proposed.

WHEREAS in February 1995 the Board of Trustees authorized University participation in the Campus Partners Initiatives and in November 1995 authorized University funding support for investment in Campus Partners Initiatives, subject to prior approval by this Board for the release of the authorized funds; and

PURCHASE OF REAL PROPERTY (contd)

CAMPUS PARTNERS FOR COMMUNITY URBAN REDEVELOPMENT, INC.
1573-1581 NORTH HIGH STREET
COLUMBUS, OHIO (contd)

WHEREAS Campus Partners for Community Urban Redevelopment, Inc., has been presented with an opportunity to purchase the unimproved real property located at 1573-1581 North High Street in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$415,000.00, and the owners, Robert Reves and Theresa Doriche, have offered to sell the property to Campus Partners at a price of \$400,000.00, and to sell plans and specifications relating to possible development of the property at a price of \$25,000.00; and

WHEREAS the Board of Trustees of Campus Partners approved this purchase on November 21, 1996, and the appropriate University offices have determined that the purchase of this property by Campus Partners is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorize Campus Partners for Community Urban Redevelopment, Inc., to purchase the property at 1573-1581 North High Street, and the plans and specifications prepared for the owners, at a total price not to exceed \$425,000.00, upon such terms and conditions as are deemed to be in the best interest of Campus Partners and the University.

(See Appendix XXIX for background information, page 579.)

ACCEPTANCE OF REAL PROPERTY

Resolution No. 97-82

470-472 HUDSON STREET, REDWOOD CITY, CALIFORNIA

Synopsis: Authorization to accept a gift of improved real property in Redwood City, California, is proposed.

WHEREAS the late Nina Mae Mattus, of Redwood City, California, was the owner of improved real property located at 470-472 Hudson Street, Redwood City, California, and by her Last Will and Testament devised this property to The Ohio State University; and

WHEREAS Ms. Mattus' Will subjects this devise to a life estate and provides that the net proceeds from the sale of the property and the residue of her estate bequeathed to the University are to be used to establish a professorship in the College of Human Ecology and, if funds are remaining, scholarships in the Colleges of Human Ecology and Food, Agricultural, and Environmental Sciences; and

WHEREAS the appropriate University offices have determined that the acceptance of this devise of real property and the establishment of the specified professorship and scholarships are in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the improved real property at 470-472 Hudson Street, Redwood City, California, be accepted as a gift to The Ohio State University from the Estate of Nina Mae Mattus, and

ACCEPTANCE OF REAL PROPERTY

470-472 HUDSON STREET, REDWOOD CITY, CALIFORNIA

that the President and/or Vice President for Business and Administration be authorized to acquire title to this property in the name of the Board of Trustees of The Ohio State University.

(See Appendix XXX for background information, page 581.)

1996-97 SECOND QUARTER CURRENT FUNDS BUDGET REPORT

Resolution No. 97-83

Synopsis: The revised Current Funds Budget for the second quarter of fiscal year 1996-97 is being submitted for adoption.

WHEREAS the University's enrollments for Summer and Autumn quarters are now known; and

WHEREAS the mix of those enrollments will cause an adjustment in the University's State subsidy and student fee revenues; and

WHEREAS the costs of the University's Revenue Enhancement and Summer Enrollment Incentive Programs are now known:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources and expenditure budgets be adjusted to reflect these changes; and

BE IT FURTHER RESOLVED, That the Enrollment Reserves established for this purpose be reduced from \$2.8 million to \$1.1 million to reflect these changes; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix XXXI for background information, page 583.)

**KNOWLTON SCHOOL OF ARCHITECTURE AND
HEART AND LUNG INSTITUTE -- TRANSFER OF FUNDS**

Resolution No. 97-84

WHEREAS the University has previously approved a capital request of \$9 million for the School of Architecture and \$6.2 million for the Heart and Lung Institute; and

WHEREAS design work is near completion for the Heart and Lung Institute, but is not as far along for the School of Architecture project; and

WHEREAS there is a substantial penalty to the University for not making prompt use of appropriated capital funds:

NOW THEREFORE

**KNOWLTON SCHOOL OF ARCHITECTURE AND
HEART AND LUNG INSTITUTE -- TRANSFER OF FUNDS (contd)**

BE IT RESOLVED, That the University request sum of \$6.2 million in FY 1997-98 state capital appropriations be transferred from Architecture to the Heart and Lung Institute for expenditure in the FY 1997-98 biennium; and

BE IT FURTHER RESOLVED, That the University's sufficient capital funds be committed to complete the School of Architecture and the Heart and Lung projects as previously approved, in the FY 1999-2000 biennium as necessary; and

BE IT FURTHER RESOLVED, That the Vice President for Finance may release the appropriated funds for these projects upon the completion of a signed Memorandum of Understanding among the necessary parties and approval by the State Controlling Board.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions with six affirmative votes cast Messrs. Wexner, Shumate, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

The Investments Committee met earlier today and we heard a campaign update and reports on the Endowment fund from Mr. May. I would like to now call upon him to present the Development Report. Mr. May --

UNIVERSITY DEVELOPMENT REPORT

Mr. Jerry May:

Thank you very much, Mr. Skestos. If I could ask you to refer to the Development tab in your book, I'll have a recommendation on that at the end. At your places should be an OSU Campaign Report that I would like you to have and take with you.

I'm just going to make a couple of summary comments about this that I shared in broader detail with the Investments Committee this morning.

I simply want to give you an update on the University's Campaign to tell you that the dollar amounts in the campaign are now \$514 million in gifts and pledges. That is \$233 million in new commitments since the campaign was kicked off in September 1995. We are about 61 percent of the way toward the goal. But it is not the dollar amounts that I want to talk about, I want to talk about two examples within, and that is what we call campaign impact.

First, one of the reports in the campaign reports simply show that there are now 42 new endowed chairs or professorships, either begun or fully funded since the campaign began. The reason I want to talk about that today is because that represents nearly 30 percent of all the endowed chairs and professorships at The Ohio State University begun in the last three years.

That translates into something real that was announced earlier today. That is that of the new researchers in the cancer area that were recruited here by the medical leadership, the dean, the head of the James Cancer Hospital, and by the Provost. The package that was put forward to these new talented, world-class people -- two of the three of those were assigned new endowed chairs that were established during this period of time. That is an example of the link between the academic area, the research partnership, and the development program that I think pays off in a

UNIVERSITY DEVELOPMENT REPORT (contd)

Mr. May: (contd)

coordinated way to be able to have that kind of talent here. I know the people and the organizations that brought forth those chairs had in their hope that it would have that kind of an impact and it in fact has.

Also, you will notice 192 new endowed scholarships and fellowships since the campaign began. That translates into support for nearly 300-400 students in the future coming to Ohio State and this is just part way through the campaign. So the important things there are that it is paying off for faculty and quality related to faculty is paying off for students and quality related to students. That plus other endowed funds now total \$101 million added in the three years of the campaign -- that is \$10 million more added to the University's endowment and gift receipts, more than the entire last campaign in total. We still have three-and-a-half years to go, so we are feeling good about that. We are feeling like it is a good partnership and having a good impact.

Now you just saw some fascinating pictures of the University in terms of facilities. Investment in people is what we were talking about when we talk about the Endowment. But investment in facilities, you remember that \$100 million of the \$850 million goal is for new facilities. Now some of those are fully funded with private support, but more often it is the partnership between the private sector and the public sector, that is the State of Ohio. Of the \$100 million in that cash goal, \$84 million of that or 84 percent has been already committed or is in cash. We are significantly ahead of where we need to be because we need to bring those dollars forward faster than we do some of the endowment dollars to make a difference in the buildings going up.

The last thing that I want to mention to you is that in your book, Mr. Skestos, I'll be asking you to present to the Board of Trustees the approval of the establishment of three named endowed chairs -- three new ones on top of the 42 that you have already seen -- 12 new named endowed funds, and the revision of four endowed funds totaling \$5.7 million.

I want to say one thing parenthetically. Of the three new endowed chairs, there were two that had been established with money that was in the TRC. The Honda Corporation and the TRC worked together with Ed Hayes, Vice President for Research, and Joe Cruz, Dean of the College of Engineering, to establish two new Honda endowed chairs today. I particularly want to thank Drs. Hayes and Cruz for their leadership in helping do this. It is going to make a huge difference in our College of Engineering as well.

So that concludes my report, Mr. Chairman.

Mr. Skestos:

Thank you, Mr. May. Any questions?

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-85

Synopsis: The report on the receipt of gifts and the summary for December 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of three chairs: The Honda Chair in Transportation, The Honda Chair for Transporation, and The Frank J. Kloenne Chair in Orthopedic Surgery; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1996 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-December
1995 Compared to 1996
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$15,213,308	\$12,666,866	-17%
Alumni (From Bequests)	<u>2,950,108</u>	<u>8,764,755</u>	197%
Alumni Total	\$18,163,416	\$21,431,621	18%
Non-Alumni (Current Giving)	\$7,251,812	\$5,678,879	-22%
Non-Alumni (From Bequests)	<u>725,424</u>	<u>2,058,963</u>	184%
Non-Alumni Total	\$7,977,236	\$7,737,842	-3%
Individual Total	\$26,140,652	\$29,169,463	12% ^A
Corporations/Corp. Foundations	\$14,940,761	\$13,919,359	-7% ^B
Private Foundations	\$5,830,866	\$7,879,305	35% ^C
Associations & Other Organizations	<u>\$1,302,490</u>	<u>\$1,474,638</u>	13% ^D
Total	\$48,214,769	\$52,442,765	9%

NOTES

- A Individual giving is up 12% due to the fact that 252 individuals have given at the level of \$10,000 or more (\$22,248,863). Last year for the same period 195 individuals had given at this level (\$15,972,122).
- B Corporate giving is down 7%. Last year there were 266 corporations providing private support of \$10,000 or more (\$12,111,483). This year private support at the \$10,000 level is \$10,943,663 (271 corporations).
- C During the first six months this year, 72 private foundations gave at the \$10,000 or more level (\$7,427,681). Last year for the same period, 71 foundations gave at this level (\$5,517,331).
- D Giving from associations and non-corporate organizations is up 13% due to an 18% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-December (contd)
 1995 Compared to 1996 (contd)
 GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$8,279,650	\$8,325,168	1
Program Support	\$26,993,414	\$34,425,116	28
Student Financial Aid	\$7,339,931	\$4,957,440	-32
Annual Funds-Colleges/Departments	\$4,967,119	\$4,233,737	-15
Annual Funds-University	<u>\$634,655</u>	<u>\$501,304</u>	-21
Total	\$48,214,769	\$52,442,765	9

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through December		
	<u>1995</u>	<u>1996</u>	<u>% Change</u>
	\$17,786,643	\$26,312,253	48

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Chairs</u>			
The Honda Chair in Transportation (Chair support - College of Engineering)	\$1,250,000.00		\$1,250,000.00
The Honda Chair for Transportation (Chair support - College of Engineering)	\$1,250,000.00		\$1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The Life Skills Endowment Fund (Program Support for Student Athlete Support Services Program Department of Athletics)		\$250,000.00	\$250,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
James A. Campbell Athletic Scholarship Fund (Grant-in-Aid Scholarships - Department of Athletics)		\$100,000.00	\$100,000.00
The Harry B. Warner Scholarship Fund (Scholarships - College of Engineering)	\$20,350.00		\$20,350.00

Change in Name of Named Endowed Fund

From: The Walter William Cooke Memorial Fund
To: Walter William and Dorothy Grace Livermore Cooke Memorial Fund

Change in Name and Description of Named Endowed Fund

From: Intercollegiate Livestock Evaluation Team Endowment Fund
To: The Ohio State University Intercollegiate Livestock Judging Team Endowment Fund

Change in Description of Named Funds

The George B. Durell Memorial Scholarship
The Hugh E. Nesbitt Memorial Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chairs</u>			
The Frank J. Kloenne Chair in Orthopedic Surgery (Chair Support - College of Medicine)		\$1,521,575.00	\$1,521,575.00
<u>Establishment of Named Endowed Funds</u>			
The Human Cancer Molecular Genetics Research Endowment Fund (Support of Human Cancer Molecular Genetics Research or Highest Priority of Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute)		\$568,996.26	\$568,996.26
The Benua Foundation Scholarship Fund (Scholarships - College of Law)		\$319,416.36	\$319,416.36
The Alpheus W. and Adah B. Smith Endowment Fund in Physics (Scholarships - Department of Physics)		\$125,250.00	\$125,250.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Palliative Medicine - Hospice Endowment Fund (Support of Priority needs in Palliative Medicine - Hospice Program - Arthur G. James Cancer Hospital and Research Institute)		\$113,799.25	\$113,799.25
T. Scott and Carrie B. Sutton Endowment Fund (Animal Nutrition Education & Research College of Food, Agricultural and Environmental Sciences)		\$75,240.49	\$75,240.49
Thomas M. Johnson Scholarship Endowment Fund in Biological Sciences (Scholarships - College of Biological Sciences)		\$50,000.00	\$50,000.00
The H. Frederick Krimendahl II Endowment Fund (Partial Support for Presidential Scholars - University Honors Center)		\$50,000.00	\$50,000.00
Rod and Casey Clark Athletic Scholarship Fund (Grant-in-Aid Scholarships - Department of Athletics)		\$40,015.80	\$40,015.80
Russell D. Tipton Scholarship in Accounting (Scholarships - Fisher College of Business)		\$28,422.00	\$28,422.00
Total	\$2,520,350.00	\$3,242,715.16	\$5,763,065.16

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED CHAIRS

The Honda Chair in Transportation

The Honda Chair in Transportation was established February 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Transportation Research Center, Inc. ("TRC") in recognition of its unique partnership with and the financial support from Honda Motor Co., Ltd. and Honda of America Mfg., Inc. (collectively "Honda").

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to promote and support teaching and research in transportation related technology in the College of Engineering. The chairholder will be expected to focus on one or more areas of transportation engineering, including, but not limited to (i) vehicle safety and manufacturing ergonomics, and (ii) advanced materials development and processing. The areas of

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED CHAIRS (contd)

The Honda Chair in Transportation (contd)

focus will be specifically designated (and may be redesignated as appropriate) by the Dean of the College of Engineering in consultation with TRC and Honda. Appointment for each five-year term will be recommended by the Dean to the Provost and President and approved by the Board of Trustees. Reappointment is possible after an assessment of the chair's technology focus and the chair's teaching and research performance.

The Honda Chairholder will report annually to TRC and Honda on the results of the previous year and the goals, objectives, and plans for the Chair in the upcoming academic year. These yearly reports will also describe the use of all fund earnings, past and projected, over the same two-year period.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$1,250,000.00
(Grandfathered)

The Honda Chair for Transportation

The Honda Chair for Transportation was established February 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Transportation Research Center, Inc. ("TRC") in recognition of its unique partnership with and the financial support from Honda Motor Co., Ltd. and Honda of America Mfg., Inc. (collectively "Honda").

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to promote and support teaching and research in transportation related technology in the College of Engineering. The chairholder will be expected to focus on one or more areas of transportation engineering, including, but not limited to (i) vehicle safety and manufacturing ergonomics, and (ii) advanced materials development and processing. The areas of focus will be specifically designated (and may be redesignated as appropriate) by the Dean of the College of Engineering in consultation with TRC and Honda. Appointment for each five-year term will be recommended by the Dean to the Provost and President and approved by the Board of Trustees. Reappointment is possible after an assessment of the chair's technology focus and the chair's teaching and research performance.

The Honda Chairholder will report annually to TRC and Honda on the results of the previous year and the goals, objectives, and plans for the Chair in the upcoming academic year. These yearly reports will also describe the use of all fund earnings, past and projected, over the same two-year period.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$1,250,000.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Life Skills Endowment Fund

The Life Skills Endowment Fund was established February 7, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Robert E. Martini (B.S.Pharm. '54), Orange, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the personal development component of the Student Athlete Support Services program at the Department of Athletics, with special emphasis on programs dealing with substance abuse prevention. Spending decisions will be made by the Assistant Director of Athletics for Student Athlete Support Services in consultation with the Director of Athletics.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$250,000.00

James A. Campbell Athletic Scholarship Fund

The James A. Campbell Athletic Scholarship Fund was established February 7, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of James A. Campbell (B.S.Bus.Adm. '49) Detroit, Michigan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are members of the men's varsity baseball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$100,000.00

The Harry B. Warner Scholarship Fund

The Harry B. Warner Scholarship Fund was established February 7, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Mrs. Vesta M. Warner, Mr. Harry Warner's loving widow, and The B. F. Goodrich Company, where Mr. Harry Warner served as company president.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Harry B. Warner Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to superior Chemical Engineering undergraduates. The award recipients shall be selected by the Chairperson of the Department of Chemical Engineering in consultation with the University Committee on Student Financial Aid. Recipients are eligible to compete for renewed awards.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of Engineering in order to carry out the desire of the donors.

\$20,350.00 (Grandfathered)

CHANGE IN NAME OF NAMED ENDOWED FUND

Walter William and Dorothy Grace Livermore Cooke Memorial Fund

The Walter William Cooke Memorial Fund was established September 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mrs. Dorothy G. Cooke, in memory of her late husband, Walter W. Cooke. The name of the fund was changed February 7, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Raptor Rehabilitation Program in the College of Veterinary Medicine. Should this program be discontinued for any reason, the fund will continue in support of veterinary medical education, preferably for birds.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for veterinary medicine education.

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Ohio State University Intercollegiate Livestock
Judging Team Endowment Fund

The Intercollegiate Livestock Evaluation Team Endowment Fund was established April 3, 1981, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from alumni and friends. The name and description were revised February 7, 1997.

The endowment fund was established under the name "Intercollegiate Livestock Evaluation Team Endowment Fund" which was intended to include: (1) Livestock Evaluation Team and (2) Meat Evaluation Team.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND (contd)

The Ohio State University Intercollegiate Livestock
Judging Team Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide support for The Ohio State University Undergraduate Livestock Evaluation and Meat Evaluation Judging Teams in preparation for and/or in representing the University in regional and national intercollegiate contests and associated educational programs. Funds will be distributed by the Chairperson of the Department of Animal Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

The George B. Durell Memorial Scholarship

The George B. Durell Memorial Scholarship was established July 25, 1943, by the Board of Trustees of The Ohio State University with the initial gifts to The Ohio State University's Endowment Fund from The Union Fork and Hoe Company of 500 Dublin Avenue, Columbus, Ohio. The fund was revised February 2, 1996 and was further revised February 7, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment shall be used to provide a renewable scholarship with a minimum annual value of 80% tuition coverage to one entering freshman agricultural student with financial need in the College of Food, Agricultural, and Environmental Sciences. The student would be eligible for renewal for a total of 12 quarters provided he/she remains a student in the college and maintains a minimum 3.3 cumulative grade point at the end of each academic year. A total of four students (one freshman, sophomore, junior, and senior) will be supported by the fund each year. Selection of the recipient will be made by the College Scholarship Committee directed by the Assistant Dean, Student Affairs, in consultation with the Office of Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

The Hugh E. Nesbitt Memorial Fund

The Hugh E. Nesbitt Memorial Fund was established March 12, 1956, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Hazel Z. Nesbitt (Mrs. Hugh E.), Shirle and Bill Westwater and their family, Angela, Hugh, Cordelia and Marc Westwater. The description was revised February 7, 1997.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The Hugh E. Nesbitt Memorial Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for male students at The Ohio State University in such amounts as may be determined by the official University Scholarship Committee and all awards are to be made by said Committee. Preference is to be given to qualified students scholastically who are also participating in intercollegiate athletics.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED CHAIR

The Frank J. Kloenne Chair in Orthopedic Surgery

The Frank J. Kloenne Chair in Orthopedic Surgery was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed chair with gifts from Jacqueline Kloenne Klein of Ann Arbor, Michigan, in memory of her late husband, Frank J. Kloenne of Dublin, Ohio.

The annual income shall provide for a Chair position to exclusively support the advancement of medical knowledge in the field of orthopedic surgery, both basic and clinical, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. It is the desire of the donor that this Chair be held by the Chief of the Division of Orthopedic Surgery in the Department of Surgery. The activities of the endowed chairholder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

\$1,521,575.00

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Human Cancer Molecular Genetics Research Endowment Fund

The Human Cancer Molecular Genetics Research Endowment Fund was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from an anonymous donor.

The annual income shall be used to support the highest priority of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute with priority given to human cancer molecular genetics as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute and the Vice President for Health Sciences for The Ohio State University.

\$568,996.26

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Benua Foundation Scholarship Fund

The Benua Foundation Scholarship Fund was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Benua Foundation, Inc., Columbus, Ohio.

The annual income shall be used to provide scholarships for second-year students in the College of Law who hold a high grade-point average and demonstrate financial need. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

\$319,416.36

The Alpheus W. and Adah B. Smith Endowment Fund in Physics

The Alpheus W. and Adah B. Smith Endowment Fund in Physics was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund in their memory with gifts from Robert B. Smith (B.A. Physics '36) of Balboa Island, California.

The annual income of the fund will provide undergraduate scholarships or graduate fellowships in the Department of Physics. The chairperson of the Department of Physics will determine the distribution of the income. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

\$125,250.00

The Palliative Medicine - Hospice Endowment Fund

The Palliative Medicine - Hospice Endowment Fund was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from an anonymous donor.

The annual income shall be used to support the priority needs in the Palliative Medicine - Hospice Program of The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences for The Ohio State University.

\$113,799.25

T. Scott and Carrie B. Sutton Endowment Fund

The T. Scott and Carrie B. Sutton Endowment Fund was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Dr. T. Scott, Professor Emeritus (B.S.Agr. '28; M.S. Animal Science '29; Ph.D. Bio.Chem. '34) and his wife, Mrs. Carrie B. Sutton, Columbus, Ohio.

The annual income shall be used to provide graduate education and research in animal nutrition within the Department of Animal Sciences at the College of Food, Agricultural, and Environmental Sciences.

\$75,240.49

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Thomas M. Johnson Scholarship Endowment Fund in Biological Sciences

The Thomas M. Johnson Scholarship Endowment Fund in Biological Sciences was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Paul W. Johnson, Cincinnati, Ohio.

The annual income shall be distributed to the College of Biological Sciences to be used to provide one or more scholarships for the financially neediest undergraduate student(s) studying biology and who bring outstanding academic credentials. This scholarship is renewable upon satisfactory progress toward a degree in Biological Sciences, including the student(s) taking a full course load. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

\$50,000.00

The H. Frederick Krimendahl II Endowment Fund

The H. Frederick Krimendahl II Endowment Fund was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the H. Frederick Krimendahl II Foundation and West End Road Fund at New York Community Trust at the direction of H. Frederick Krimendahl II (B.A. Arts & Sciences '50) of New York, New York.

Additional gifts shall be added to the principal until the principal reaches \$250,000 and is sufficient to establish the H. Frederick Krimendahl II Presidential Scholarship Fund. At that time the annual income shall be used to provide a Presidential Scholarship. Each recipient will be selected through the University's Presidential Scholarship competition and will continue through the senior year so long as he or she maintains eligibility as a Presidential Scholar. When a recipient graduates a new freshman will be named. Until fully funded, the annual income may be used to provide partial support for Presidential Scholars. This fund shall be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

\$50,000.00

Rod and Casey Clark Athletic Scholarship Fund

The Rod and Casey Clark Athletic Scholarship Fund was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Rodney Burr Clark (B.Cer.E. '68).

The annual income shall be used to provide funds for grant-in-aid scholarship costs of undergraduate student athletics who are members of varsity sports teams. Decisions regarding expenditure of these funds shall be made by the Department of Athletics in consultation with the University Committee on Student Financial Aid.

\$40,015.80

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Russell D. Tipton Scholarship in Accounting

The Russell D. Tipton Scholarship in Accounting was established February 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Max M. Fisher College of Business from Russell D. Tipton (B.S.Bus.Adm. '36).

The annual income shall be used to provide a scholarship(s) to students majoring in accounting with financial need. Selection of the recipients shall be made by the Dean with recommendations made by the Fisher College's Scholarship Committee in consultation with the University Committee on Student Financial Aid.

\$28,422.00

Upon motion of Mr. Skestos, seconded by Ms. Longaberger Kaido, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

This morning the Student Affairs Committee heard a report from Vice President Williams, Mr. Mike Dunn, and Ms. Diane Jensen concerning the Student Recreational Education and Athletic Facility Feasibility Study. In the past, students, faculty, and staff have all expressed their concern over the quality of the Larkins recreational facility at Ohio State. As a result, in May 1995 an internal review team of 14 students, faculty, and staff formed to review the University recreation and intermural sports program and facilities. And in Autumn 1995, a campus survey was administered to 999 students at five locations on campus to assess their satisfaction level relative to recreational facilities.

Many students have whole-heartedly expressed their desire to partially fund a new and/or improved recreational facility, but the cost of this type of facility cannot simply fall on the backs of students. There must be a partnership between students, faculty, and the administration. This partnership would consist of four different fiscal sources including: Intercollegiate Athletics, the Physical Education Department, fundraising, and a student fee.

The consensus of the Student Affairs Committee was that this is the right time to bring these groups to the table and begin to move forward with this project. A recreational facility of the type being proposed would not only improve the recreational opportunities at Ohio State, but would also act as a social hub for students, faculty, and staff members. In addition, a facility of this type would enhance the University's culture and sense of community. This is a futuristic project. A project that would allow The Ohio State University to competitively enter the 21st century with other public universities across the country.

At this time, I would like to introduce John Carney, President of USG, to present the student government report. John --

STUDENT GOVERNMENT REPORT

Mr. John Carney:

Good morning, Mr. Chairman and Trustees. I appreciate this opportunity to address you.

First, I would like to give you the Council of Graduate Students' report and what they have been doing during Winter Quarter. The Council is pleased that they had the opportunity to participate in the COTA referendum. They had roughly over 9 percent that voted, with a 7 to 1 margin approving it.

They also are addressing the need for a new athletic facility to replace Larkins. They think that it is long overdue and that it is definitely warranted that we push forward with this process. However, they think that it is imperative that we work with the Council on Student Affairs to institute some sort of process to make sure that students are informed about this and that if a student fee will be assessed, that the students' interests are taken into account. There is also the fact that referendums at this University do not currently have any sort of process. We just had the COTA referendum along with the Union referendum a couple of years ago, and they would like to see the student governments, along with the Council on Student Affairs, come up with some way to make sure that referendums are handled in an expeditious manner.

Next, they are also working on the G-CUE Report -- a graduate report that is similar to the CUE Undergraduate Report that came out a couple of years ago. It is a quality of experience report and they are working closely with the Graduate School. They will be looking at basically the entire grad school and their experience and hopefully coming forward with that report next year.

They also have the Graduate Research Forum that is coming up on April 19. The Council will be hosting this in conjunction with a process where there will be the traditional paper presentations and visual presentations. They would like to have any support and participation from the Trustees that is possible, and they are more than happy to welcome you.

Moving on, I would like to today take all of my time to discuss COTA. Parking on campus is something that you all addressed today even with the new parking garages and the fact that the new Master Plan is going to try to bring in more green space that we need on campus.

If you look at the University of Washington, for example, they have come up with a program that has integrated what parking situations were on campus and what they should be on campus. They have come up with not only a universal bus pass, but also a program that encourages car pooling and encourages less people to come onto campus. That makes it a lot more friendly to the commuter people that will be coming in and out of the campus.

What we have done over the past few months is come up with this program that we think addresses a lot of the problems that students currently have on campus. If you look at any reports that have come out of the Undergraduate Student Government or any surveys done by offices on campus, the number one issue that you will see over and over is parking on campus. Students think it is a huge problem. When we interview students that have left the institution, they repeatedly say that one of the main reasons they left campus was because of the fact that they couldn't get to work and back to classes on time.

So if you will turn to the second page within the report that I handed out, you'll see the numbers of the students that came out and voted. Approximately 4,000

STUDENT GOVERNMENT REPORT (contd)

Mr. Carney: (contd)

undergraduates were in favor, a 4:1 ratio in favor, as to opposed; almost 800 graduates in favor as opposed to 100 against; and then the professionals with 100:30. This represents an 84 percent approval rating. This is about 13 percent of the undergraduate body and 11 percent of the total student body that voted. This is compared to the Union referendum where you only had barely over 4,000 people voting on a fee that would be \$54 per quarter as opposed to \$9 per quarter.

Obviously the students are saying that they would like something like this and that this addresses the needs they are concerned with. I know that the University after this needs to push on to the State Controlling Board, as well as the Board of Regents to get approval for this. I would ask that you approve the resolution that sits in front of you from Vice President Trethewey so that we can indeed push on and get an exception to the tuition cap and have it implemented for Spring Quarter. If you have any questions, I'd be more than happy to answer them.

Mr. Wexner:

Any questions? Mark, are you going to ride the bus?

Mr. Berkman:

I think I will.

Ms. Smith:

Vice Presidents Williams or Trethewey, would you like to make any additional comments?

Mr. David Williams:

I think John has pretty much said it all. We just need to let the Board know what we are asking in this referendum and that is to give the Vice President for Business Administration the authority to enter into a contract. While the students did all of the leg-work and all of the negotiations, the contract has to be between the University and COTA. The resolution is in front of you, and I think John has hit most of the key points. So we would ask the Board members to make a motion.

COTA STUDENT PASS PROGRAM

Resolution No. 97-86

Synopsis: Authorization to request modification by the Board of Regents of the general fee limitation to permit imposition of mandatory student transit pass fee is proposed.

WHEREAS traffic congestion, lack of convenient parking on and around the campus, and lack of efficient transportation to other areas in the community are identified by students as major concerns affecting the quality of the student experience; and

WHEREAS to respond to these concerns the Undergraduate Student Government has initiated discussions to improve student access to the mass transit system operated throughout the greater Columbus area by the Central Ohio Transit Authority ("COTA"); and

WHEREAS COTA has offered to institute a student transit pass program for unlimited travel at the rates of \$9.00 per quarter or \$13.50 per semester, as applicable; and

COTA STUDENT PASS PROGRAM (contd)

WHEREAS in order to offer the student pass rates which are a fraction of COTA's established rates, it is necessary to charge the fee to all enrolled undergraduate, graduate and professional students; and

WHEREAS to determine the extent of student support for the mandatory transit pass fee, the student government organizations conducted numerous open meetings and held a campus-wide referendum in which an overwhelming majority of those students voting approved the mandatory transit pass fees; and

WHEREAS COTA is willing to enter into a contract with the University obligating COTA, in exchange for the \$9.00 per quarter or \$13.50 per semester fees, to honor the valid student transit pass for unlimited travel on all COTA routes, including newly established routes responsive to students' residential and entertainment preferences; and

WHEREAS all costs of operating and marketing the transit pass program and providing the services are to be the responsibility of COTA, including reimbursement of all administrative costs incurred by the University for fee collection, remittance, record keeping, verifications, and notifications; and

WHEREAS the term of the proposed contract commences March 31, 1997, and continues for 18 months, subject to extension for an additional 18 months on terms acceptable to COTA and the University; and

WHEREAS the University has already increased student fees by the maximum six percent allowed by law; and

WHEREAS the Board of Trustees believes the transit service which the students desire and COTA will provide constitutes an exceptional circumstance justifying modification by the Board of Regents of the fee cap, commencing with Spring Quarter, 1997:

NOW THEREFORE

BE IT RESOLVED, That the Secretary to the Board of Trustees be authorized to request the Board of Regents to modify the fee cap as hereinabove described, and to seek the approval of the Controlling Board for such modification; and

BE IT FURTHER RESOLVED, That the Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to enter into a contract with COTA to establish the student transit pass program, upon such terms and conditions as have been approved by student referendum and upon such other terms as are deemed to be in the best interest of the University, subject to the University receiving the necessary Controlling Board approval.

Upon motion of Mr. Patterson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

STUDENT GOVERNMENT REPORT (contd)

Mr. Carney:

Thank you very much for your time.

Mr. Wexner:

My personal support for this -- as expressed by a positive vote -- comes from having gone to the University and experiencing the traffic problems, and living in Columbus and experiencing the traffic and parking problems. Just being sensitive to all of the

STUDENT GOVERNMENT REPORT (contd)

Mr. Wexner: (contd)

issues -- my view -- and I think it was expressed by the University Architect and it speaks to other issues -- is that Ohio State is the major industry in central Ohio. It is the major employer, it is the major tourist attraction, it is the major health provider, it is the major everything. I think that the public transportation system working with us - - as you would a major industry for the benefit of all of those associated with the industry -- is absolutely spot-on, and the city should be doing that and we should be working with them. Public transportation is an issue that has to affect us just because of our sheer size. So I'm enthusiastic about it.

Mr. Carney:

Thank you, I appreciate that.

Mr. Berkman:

Mr. Chairman, if I could, I'd just like to say that this new opportunity represents some of the wonderful things that student governments can do to ensure the continuance of excellence as far as the student experience goes at Ohio State. So it is a bold move, it is a positive move, and I'd like to thank USG for their support and their leg-work regarding the project.

Mr. Carney:

Thank you.

Mr. Wexner:

I appreciate your comment, too. Holly?

Ms. Smith:

That concludes my report.

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Thereupon the Board adjourned to meet Friday, March 7, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 7, 1997

The Board of Trustees met at its regular monthly meeting on Friday, March 7, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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March 7, 1997 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on March 7, 1997, at 10:30 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark Berkman.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome, we are honored to have all of you here today. February brought several distinguished guests to our campus and as a part of our closing ceremonies of the United Black World Month, former surgeon general of the United States, Dr. Joycelyn Elders, addressed a student audience.

Last week the 1996 Wexner prize was presented to film director, Martin Scorsese. Mr. Scorsese's engaging manner and insightful comments about the Arts and, in particular, I might note, the film industry certainly confirmed the wisdom of the international arts advisory committee selection. The Wexner prize, by the way let me remind all of you again, honors creativity and risk taking in the arts and these qualities surely are reflected in Mr. Scorsese's body of work.

Joining us for the festivities was Roger Ebert, film critic for the *Chicago Sun Times* and a nationally respected authority on the movies. I want, particularly, to note the opportunities that will range for students to interact with our guests. These lively discussions were a highlight and are an important part of the Wexner prize program.

Not the least among our distinguished guests this month were the over 1,000 academically gifted seniors who were invited to compete for 100 of our most prestigious scholarships. Each invited student is in the top three percent of his or her high school class and has already received a \$1,200 scholarship from Ohio State. Based on their performance in the essay competition: 10 will be presidential scholars with virtually all expenses paid for four-years; 30 will win full tuition scholarships; and 60 will be awarded one-half tuition scholarships.

The number participating in this competition continues to grow as more high ability students seek admission to Ohio State. We honored 150 of our most outstanding current undergraduate students this month at the salute to academic achievement. This is a wonderful occasion because students invite a faculty member who has been especially important in their own development. This results in a very diverse group, some very senior faculty and other relatively new to the university.

Garth Robbins, our 1997 Marshall Scholar, spoke on behalf of the students. He particularly emphasized the value of undergraduate research in his education and he encouraged us to increase those opportunities as a part of the student experience.

Another of our students earned an exceptional international distinction this month. Blaine Wilson, a senior gymnast and U.S. Olympian, won the all-around championship of the American Cup International Gymnastics meet a week ago. Our men's gymnastics team continues its number one ranking as they prepare to defend their national championship title. I might just note, Mr. Chairman, that Blaine Wilson won that particular Olympic event by a point and a half, which is the largest score that any gymnast has ever won and he won it over the number one world-ranked Chinese gymnast, so that is fabulous.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We had the opportunity to showcase our exceptional men's glee club and the university concert band at a performance in Cleveland Severance Hall. As the director said, before the concert, "these students playing in beautiful Severance Hall is like playing in the Rose Bowl," and believe me, they gave a championship performance for a sold out audience. If you think it was a high pressure event for the students, it was nerve racking for me as I did the narration on Copeland's Lincoln portrait. The concert was also carried live on WCLV radio in Northern Ohio.

The audience included a number of our Cleveland area young scholars, newly admitted students, and, of course, many of our alumni and friends. It was a wonderful, wonderful night for the university and an event that I hope that we can duplicate in other major cities.

I am pleased to report that a number of our graduate programs fared well in the recent *U.S. News and World Report* Survey of Graduate Programs. It comes as no surprise that for the third year in a row our College of Education ranks in the top 10 finishing 7th; the College of Pharmacy program ranked 7th; the College of Veterinary Medicine ranked 8th; and the College of Public Health Master and Health Sciences Administration is 11th. The College of The Arts' ceramic specialty program and the College of Business' real estate program ranked in the top 5 in the country. Ranked 15th was the College of Medicine's Primary Care Physicians Program. The Fisher College of Business rose to 22nd from 28th last year, confirming that this college is truly on the move and has great momentum. So I congratulate the deans and chairs whose efforts are bringing us this national recognition.

I would also like to note that the Controlling Board just recently and enthusiastically endorsed our COTA initiative. John Carney went down and represented the university before the Controlling Board. They were charmed by him. We are now sending him to represent us in the rest of our budget, but nonetheless, he did a wonderful job.

Finally, ladies and gentlemen, we cannot look back on this month without reflecting again on the loss of a very special member of our university family. Officer Michael Blankenship is still very much on our minds and in our hearts. Personally, there are several things that I will long remember from this experience.

First, Mike Blankenship was a friend of mine and was a wonderful individual whose commitment to teaching and, we are a university, whose commitment to students, and the safety of this community was unwavering even as he gave the last full measure of himself to these commitments.

Further more the condolences expressed are not only to the Blankenship family but to the university were a death and breath that was truly remarkable. I will not forget the line of police cars in front of Mershon Auditorium and the lines of people along the sidewalk and all that they represent.

Especially poignant for me though, was the candlelight vigil organized by the Undergraduate Student Government. As I looked out on the students and the faculty and staff, neighbors and friends gathered there, I took strength from sharing our grief and from the renewed commitment that we made to each other as a community. I would note to our police officers who are here that it is truly a significant commentary on this university and this police department that students would organize such an event and would view this as a very personal loss.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Finally, I want to acknowledge before the board, the courageous, I would say more than courageous, even heroic leadership of Chief Ron Michalec and Associate Vice President for Business and Administration, John Kleberg. In a time of tragedy their professionalism and grace was a beacon for the rest of us. Unbelievable, what they did. And now I would like to call upon student trustee Holly Smith for a special presentation. Holly --

Ms. Smith:

As President Gee mentioned, Officer Blankenship touched the lives of so many students, faculty, and staff at The Ohio State University. The students at Ohio State wanted to ensure that the memory of Michael Blankenship remains in our hearts forever. As a result, the students of Ohio State and, specifically, the Undergraduate Student Government, have initiated and wholeheartedly believe, that the University Police Headquarters should be named in memory of Officer Blankenship.

We would like to express our sincerest condolences to Officer Blankenship's family. You have been and will continue to be in our thoughts and prayers. I would like to read the resolution:

NAMING OF BUILDING

Resolution No. 97-87

Synopsis: Naming of the building located at 2090 Kenny Road is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's Executive Committee and the Undergraduate Student Government, it has been proposed that the building located at 2090 Kenny Road, which will become the new headquarters of the University Police, be named "Michael Blankenship Hall" in memory of Officer Michael Blankenship who served to protect the entire Ohio State University community; and

WHEREAS the work of The Ohio State University Police strives to create a safe environment for students, faculty, staff, and visitors to learn, work, and enjoy the atmosphere of our great campus; and

WHEREAS the horrible tragedy of February 10, 1997, made the entire University community more aware of the dangerous and heroic duty that The Ohio State University Police perform every day and that often goes unnoticed; and

WHEREAS the work of Officer Blankenship and that of the entire University Police has benefited students, faculty, and staff through their efforts to teach, inform, and protect all of us:

NOW THEREFORE

BE IT RESOLVED, That the building located at 2090 Kenny Road be named "Michael Blankenship Hall" in memory of this courageous officer; and

BE IT FURTHER RESOLVED, That the Board waive the requirements in Board bylaw 3335-5-08 (F) to allow for the naming at this time.

Upon motion of Mr. Skestos, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

March 7, 1997 meeting, Board of Trustees

Ms. Smith:

I would also, at this time, like to present this resolution to the family. Again, we express our sincerest condolences.

Mr. Wexner:

I have commented at other times about the alma mater and its helm and that notion of how Affirm Thy Friendship Ohio at times like this takes on very different and special meaning. Obviously, the students, the University, the staff, Mike's colleagues, and the Trustees, can't but help to try to share the loss, but really can't share and feel what you feel. But this University, over time, expresses its friendship in ways that are truly astonishing, and I think that this is an example of it.

We thank you, and you are welcome to stay through our meeting. They are not so interesting or so friendly, but kind of family events. Thank you. Holly, thank you.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Strategic Planning Committee and the Hospitals Board met February 27, 1997. The Strategic Planning Committee received a presentation from a health care consultant on local current and emerging trends and issues in health care, and major shifts in the local health care market. The consultant also identified several initiatives which could help the Medical Center maintain a competitive position.

The Hospitals Board was introduced to a digital imaging radiology information system known as "filmless" radiology. This computer system enables physicians, who are not in radiology, to simultaneously review x-rays with the radiologist. In addition to the operational advantages, digital imaging can be expanded to link communications within the Hospitals, with local satellite facilities, and with affiliated hospitals and physician offices. Digital radiology will continue to be integrated throughout the Medical Center as the budget permits.

The Hospitals Board approved recommending to The Ohio State University Board of Trustees a loan of \$1 million to MedOhio Health, Inc. for the continued implementation of the Home Health Care Program.

Mr. Chairman, at this time, I would like to present a resolution for the Board's approval:

HOME HEALTH CARE PROGRAM (AGREEMENT WITH MEDOHIO HEALTH, INC.)

Resolution No. 97-88

WHEREAS in February 1995, the Board of Trustees authorized The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health, Inc. for the provision of a home health care program for patients served by the Medical Center; and

WHEREAS MedOhio Health, Inc., has developed and implemented a home health care program for the patients served by the Medical Center; and

WHEREAS MedOhio Health, Inc., has requested an additional loan of \$1,000,000 to further assist in early stages of development of the program; and

**HOME HEALTH CARE PROGRAM
(AGREEMENT WITH MEDOHIO HEALTH, INC.) (contd)**

WHEREAS the University Hospitals Board has approved loaning this additional amount to MedOhio Health, Inc., for use in the home health care program:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes the University to loan MedOhio Health, Inc., up to \$1,000,000 as additional funding for the implementation of the home health care program.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Patterson, and Sofia, and Ms. Longaberger Kaido.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

Reiko Yoshida is a senior Electrical Engineering student who was born in Sasuka, Japan. She moved to Ohio when she was six and chose to attend Ohio State because she knew that it had opportunities that she would not be able to find anywhere else. While here, she has not only been an exceptional scholar, but a model student in terms of service and devotion to The Ohio State University community.

A member of the Phi Sigma Ro Engineering Sorority for the past three years, she currently sits on the executive board. She is a member of the Thau Beta Pi engineering honorary and with this organization has worked to better the lives of many through joint projects with Habitat for Humanity.

She is the student representative to the Get Well Ohio Team, which is devoted to facilitating alcohol awareness on campus by changing student attitude toward substance abuse. She has served through the Office of Student Wellness, as a member of the Student Affairs leadership team, which addresses itself to enhancing the student experience at Ohio State.

For the past three years, she has coordinated the University-wide Engineering Career Fair, which brings roughly 30 companies and 600 engineering students together to share information on co-ops and internships. On a more mechanical note, she is a member of OSU's hybrid vehicle team and is focusing on design considerations for a ventilation system that may one day be implemented as the more energy efficient vehicles of the future to be built.

Reiko is here today with Dean Dave Dickinson, Associate Dean in the College of Engineering and the honors advisor for engineering students. Both Reiko and Dean Dickinson are invited to come forward for the presentation of the Student Recognition Award.

Mr. Wexner:

Reiko, thank you and congratulations.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

This morning, the Student Affairs Committee heard a presentation on the OSU Success Center by Nancy Zimpher, Bill Hall, Kate Riffie, and Louise Douce. This project is a collaborative effort by the Department of Athletics, the College of Education, and the Office of Student Affairs.

The Student Success Center will consist of an academic learning center, a career services component, a student athletic support services component, and a counseling and consultation services component. The Success Center will provide educational support for both student athletes and the general student population.

The Success Center has very distinct goals: improving the student success; facilitating OSU's retaining and attracting high quality students; helping faculty promote student learning; and becoming a model of integrated services. This is a project that is on the cutting edge and that will provide students with the skills for life-long learning. The Student Affairs Committee is very excited about this project and looks forward to hearing more about it in the future.

In addition this morning, the Committee heard a report from Campus Partners. Terry Foegler, President of Campus Partners, shared with the Committee the four major objectives of the redevelopment plan, which include: the High Street commercial revitalization; increased levels of home ownership; issues facing the student housing core area; and academic involvement of the University. Again, this is an issue that the Student Affairs Committee believes is very important and we look forward to hearing more in the future.

I would now like to call on Kellie Hay, President of the Council of Graduate Students, to give the student government report this morning.

STUDENT GOVERNMENT REPORT

Ms. Kellie Hay:

Good morning, it is an honor to address you this morning. I am going to begin with USG's report, and I am sure you will not be surprised that Mr. Carney has a few things in the fire.

In April, the Undergraduate Student Government will be hosting the first annual celebration of Diversity Week. This will be the first time all of the constituency offices will come together. In the past, there have been celebrations of African-American week, Hispanic week, and Native American week. This event will bring together all of these constituencies plus other groups. Any student can be involved.

USG will bring all of these constituencies together for a week-long festival. The festival will bring over 50 student groups together with the hope that we will not only recognize these groups, but also to educate the general student body about the importance of diversity on campus. CGS and IPC are also celebrating this event and when we get down the road, I will tell you how we are going to participate. We very much support what they are doing.

John also gave me some highlights of what will be going on: a volleyball and basketball tournament, where student organizations compete against each other; several keynote speakers throughout the week; the CGS diversity forum -- and I will talk a little bit about this later when I get to my report; and a concert at the Newport Music Hall to end the event.

STUDENT GOVERNMENT REPORT (contd)

Ms. Hay (contd):

We hope this will change the way we inform students, faculty, and staff about diversity on campus, and we would appreciate the Board's support through participation. For part of the events that will go on, there will be a research competition and we are going to be soliciting judges from the University community and the community at-large. We welcome the Board's participation and so does Mr. Carney.

Other issues and projects. The USG safety map is underway and Mr. Carney talked about this in the Senate last week. It is designed to highlight the most well-traveled and well-lit routes on campus so incoming students of next year's class can be informed about which is the safest way to get to the libraries, West Campus, and the Residence Halls during night time travel.

I am going to move now to the IPC report. Last week in Senate, Eric Reeves, President of IPC, communicated to that group that IPC has just ratified their constitution. They have constructed a new constitution, it was passed, ratified, and presented to Senate. It had major improvements in it, particularly with respect to how elections will be made with respect to a new advisory committee and that their Vice President's role now is going to include the job of the Treasurer. They are restructuring. The new constitution is effective this May and elections for next year's office will be held April 14 and 15, so they are working on that.

The event that IPC is sponsoring -- coming up soon -- is a service day, which will be held on April 11 in the Ohio Union. This will be a day for professional students to give back to The Ohio State University and the community. Some of the services provided will be to help with taxes and dental checks.

I am going to move now to the CSG report. We too have a few irons in the fire. I am going to start with some issues that turned up in Student Affairs today, beginning with the recreation facility. Every Monday at 8:30 pm until we are done, all three student governments are working on a joint Memorandum of Understanding or at least working toward what that might look like as we move down the progression of the new recreation center.

I think what is striking about this new group coming together is the boundary being blurred between student governments and their particular constituencies. We are all working together and tied to that is what CSA -- a sub-committee of the Council of Student Affairs -- is doing. We are working on a referendum policy because from the student perspective that is absolutely necessary. In the past, there has never been a policy or any guidelines that give us direction in terms of how student referendums are called, how the process is negotiated, who is included, how voting mechanisms will work, and who is going to be doing the implementation. So we are arguing that CSA is the appropriate mechanism for a policy like this to emerge, as is the governing senate body for students, and it has a direct tie to the Board of Trustees.

Next on my list is GCUE. I know that you are all familiar with the CUE Report, the Committee on the Undergraduate Experience. CSG is launching -- in full partnership with the Graduate School and with the support from the Office of Academic Affairs, Office of Student Affairs, and many other places on campus -- GCUE.

We are undertaking an exhaustive needs assessment that attends to the academic pursuits and the quality of life for graduate students at this University. We are hoping to have a similar sort of structure as CUE and that there be a balance between faculty and graduate students. We have three standing committees to deal with: 1) professional development and employment; 2) governance policy and advocacy;

STUDENT GOVERNMENT REPORT (contd)

Ms. Hay (contd):

and 3) student services. I am sure that you know that student services is a huge, huge endeavor that we are taking on -- it deals with child care, health care, traffic and parking and everything. It effects the quality of life for all students, but, particularly, in terms of graduate students.

We are also looking at non-traditional and part-time students since they have different needs than the rest of us who live right here near campus, particularly those that commute. So we are doing our best to keep this thing moving. It has a two-year time line. Right now we have just completed the document which we will release next month to this body and to the Senate.

Our committee is 90 percent constructed and we plan to get to work in the spring. We have developed a survey instrument and if the Committee approves it, we will start gathering data in the spring, write sections of the report in the fall, finalize the writing process in the winter, and present the report to the University at-large next spring. We hope that it will effect policy changes and improvements much like CUE has.

Now what I want to tie together with USG's celebration of diversity is what CGS is trying to do to support it. We are launching a diversity paper competition which will allow graduate and professional students to compete against each other or with one another, and the undergraduates will have their own category. We are going to give cash awards for the first through third place winners and a reception at Drake Union. I think that this will be a great effort to bring all three student governments together on an issue like this that deserves the University's attention. So I am happy to tell you about that.

Tied to that diversity paper presentation is our Research Forum which is coming up April 19. I think this is the most important program that CGS does for the University community, and it does a lot for the mentoring and development of graduate student research on this campus.

We have a budget that is well accounted for, we have a lot of support from the Office of Research, from the Graduate School, and from our own development committee. Our budget for this year's Forum promises to be an improvement and an extension of what we have done in the past. We have opened up the categories from traditional scientific kinds of papers and experiments, to a poster session. We have also opened it up so that people in the arts can do performances, in addition to writing a paper.

We have outstanding judges and money this year to bring people in from the outside. I have asked the Provost, as well as other people to help us with names for cutting edge scholars that would be willing to come in. We have high hopes that we are going to get a few.

The last thing that I would like to say -- and this is something that is coming from all three student governments -- is to encourage the Board to revisit the issue of student legal services. This is something that is a very important issue for all of us.

A lot of work has gone into a feasibility study in terms of surveying the students. One person who did a lot of the work, in particular, was Hollie Buri. She talked with CSA, CGS, many other student organizations, and faculty. This process had gone well along and then it sort of stopped because of the agenda of the year.

STUDENT GOVERNMENT REPORT (contd)

Ms. Hay (contd):

We encourage you to revisit it, to give it full attention, and to treat it as a budgetary priority, if possible, because this is something that we think is absolutely important and necessary for Ohio State University students. That concludes my report. Thank you.

Mr. Wexner:

Any questions, Holly?

Ms. Smith:

No. Thank you, Kellie. That concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Before calling upon Provost Sisson to present the resolutions for consideration, I would like to report on the meeting of the Educational Affairs Committee this morning. We received a report from Professor Randy Smith, who gave us a progress on the Office of Academic Affairs' 1997 Reaccreditation Review of the University.

I think as most of the Board members know, the Accreditation Steering Committee is completing their report and will be sending an excerpt of that report to the Board over the next 30 days. This report will be presented to a 21-person external review team. Early in April, that team -- whose members include administrators from peer institutions -- will visit the Columbus campus and at least one regional campus, May 4-7. At the April Board meeting, Mr. Chairman, we will receive a full report on this important project.

At this time, I would like to call upon Provost Sisson for the resolutions.

Provost Sisson:

Thank you, Mr. Shumate. Mr. Chairman, I would like to present the following:

DISTINGUISHED SERVICE AWARDS

Resolution No. 97-89

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Executive Committee, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Judy Barker
John T. Eby
David L. Meeker
Florence Zacks Melton

PERSONNEL ACTIONS (contd)

Appointment of Chairperson

October 1, 1996 through September 30, 2000

Division of Comparative Studies in the Humanities

Thomas P. Kasulis

Reappointment of Acting Chairperson

October 1, 1996 through June 30, 1997

Near Eastern, Judaic and Hellenic Languages
and Literatures

Reuben Ahroni

Reappointment of Principal Administrative Official

R. REED FRALEY, Executive Director of University Hospitals and Associate Vice President for Health Sciences, effective March 1, 1997, through February 28, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

Leave of Absence Without Salary

VIRGINIA E. RICHARDSON, Professor, College of Social Work, effective Spring Quarter 1997, to write a book on social work practice with the elderly.

Professional Improvement Leaves

MING T. LIU, Professor, Department of Computer and Information Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

MARY M. O'SULLIVAN, Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

RAMA K. YEDAVALLI, Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1997 and Winter Quarter 1998.

JOSEPH H. HARITONIDIS, Associate Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

MARDI C. HASTINGS, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

CAROLYN J. MERRY, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

JANE MURPHY, Associate Professor, Knowlton School of Architecture, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1998.

GIORGIO RIZZONI, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

REPHAEL S. WENGER, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

SHANG-TIAN YANG, Associate Professor, Department of Chemical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

PERSONNEL ACTIONS (contd)

Promotion

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO PROFESSOR

David W. Andrews, [Family Relations & Human Development and Home Economics Education] - effective July 1, 1997

RESOLUTIONS IN MEMORIAM

Resolution No. 97-92

Synopsis: Approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Bernard A. Block

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 10, 1997, of Bernard A. Block, Assistant Professor Emeritus in the University Libraries.

Professor Bernard Block joined the faculty of the University Libraries in 1969 after receiving a Bachelor of Arts in History degree from The Ohio State University and a Master of Science in Library Science degree from Drexel University. He served the libraries for 22 years as a reference librarian and as head of the Government Documents Division. During this time Professor Block received a Master of Arts in History from The Ohio State University. As a faculty member, Professor Block was well-known for his lectures on legislative research and United Nations sources.

Professor Block was considered an expert in the field of state, federal, and international documents. He was the author of more than 80 abstracts, reviews and articles in his area of expertise.

Professor Block was active in the Government Documents Roundtable of the American Library Association, the Business History Conference, the Special Libraries Association, and the Organization of American Historians. He was also active in state and local organizations. Professor Block was a member of Phi Beta Kappa, Phi Alpha Theta, Beta Phi Mu, and Mensa.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Block its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University, and his many friends and associates have sustained.

George Wadlington

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 28, 1996, of George Wadlington, Professor Emeritus in the Ohio State University Extension.

Professor Wadlington was born October 22, 1928, in Kingston, Ohio. He received his B.S. in Agricultural Education in 1951, and his MS, also in Agricultural Education, in 1965 from The Ohio State University.

RESOLUTIONS IN MEMORIAM (contd)

George Wadlington (contd)

George began his Extension career in Ohio when he joined the faculty at The Ohio State University on July 1, 1952 as the Associate County Agent in Auglaize County. In August 1954 he was appointed the County Agricultural Agent in Preble County, and in 1969 he became the Area Supervisor for the Eaton Area Center. He held this position until his retirement on March 31, 1982.

Professor Wadlington's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his coworkers and associates throughout the state. His work with urban programming resulted in his being appointed Chair for a statewide committee. He was especially innovative in the area of communication methodology. He was an early user of video tape equipment and implemented a number of procedures for improving communications between County Extension agents and their clientele. He was also very active in recruiting students to The Ohio State University.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed in the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Ms. Longaberger Kaido, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

New information on the new awards for January 1997 can be found in the Board book under the Research Foundation tab. Total awards for Fiscal Year 1997 through January 31, 1997 are \$116.4 million or 14 percent above Fiscal Year 1996.

Again you have at your places the March 1997 Monthly Highlights brochure featuring research at The Ohio State University. Hopefully you have been finding these useful and if you have any suggestions about changes or additions, you might let Ed Hayes know. Figures at the bottom of the first page display the award totals at the beginning of last year and the running 12-month total for both awards and expenditures, based on the trends, show our awards and expenditures rates continue to grow.

Four projects are highlighted in the brochure. Professor Robert Fass, from the Department of Internal Medicine and the Adult AIDS Clinical Trials Group, has received an award of \$1.6 million from the National Institute of Allergy and Infectious Diseases, NIH. To participate in the discovery and development of therapies that will include the quality of duration of life for HIV infected individuals. This is a multi-disciplinary collaboration to provide and execute protocols and provide clinical care in an integrated fashion.

Professor Lauren Bakaletz, from the Department of Otolaryngology, has received a grant of \$156,000 from the National Institute on Deafness and other Communication Disorders, NIH. This project will examine various aspects of middle ear infection in order to further the development of effective vaccine or intervention strategy against middle ear infection.

Campus Partners, a collaborative program for the campus neighborhood, has received a grant of \$400,000 from the Department of Housing and Urban Develop-

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

ment. This project will focus on work and homelife issues in the Weinland Park area, which is located just southeast of campus. The grant will establish and enhance activities such as a dialogue bridge for community planning, organizing and education, job training, a resource for assisting people who are starting a small business in the neighborhood, and family housing stability.

Professor Claudio Gonzalez, from the Ohio Agricultural Research and Development Center, at Wooster, received \$146,000 from the World Bank for a project entitled, "Microfinance Programs in Developing Countries." The objective of the proposed research is to provide conceptual framework for the analysis of APEX Mechanisms for microfinance organizations in order to compile sufficient evidence on the success or failure of the mechanisms in actual experience. The goal of the research is to derive lessons from study and offer recommendations based on theory and practice that would be of immediate interest to policymakers.

Also included in the monthly highlight brochure are two research newsfeatures: 1) "Scientist Engineer Natural Insecticide to Be More Deadly;" and 2) "New Gene May Promote Cancer by Preventing Cell Death."

Mr. Chairman, I would like to move to approve the Research agreement between The Ohio State University and The Ohio State University Research Foundation for the January 1997 Contracts and Grants listed in back of the Research Foundation tab.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-93

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 1997 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Investments Committee met earlier today and we received several updates from the Treasurer, Jim Nichols, along with the Monthly Endowment Fund Report. I would like to now call upon Jerry May for the Development Report.

UNIVERSITY DEVELOPMENT REPORT

Mr. Jerry May:

Thank you, Mr. Skestos. In your book, under the Development Tab, you can see details of support to the University in the first seven months of this fiscal year.

One thing that I would like to update you on that is not in there -- and we do on a monthly basis in direct mail to senior volunteers, including yourselves -- is that the campaign itself -- being 3.5 years from completion and part way into this period -- has gifts of \$386 million. It has net pledges of \$76 million -- cash pledges that will be paid over the next 3-5 years generally -- and net plan gifts of \$59 million -- those are bequest intentions. Our campaign total is \$521 million to date towards the \$850 million goal. That is 61 percent of the goal at approximately halfway into the campaign. So we are ahead of schedule and we are pleased with what we have received so far.

We received \$6 million in private gifts during the month of January, generally our slowest month, but it was another good month and the campaign has helped that. We have received so far \$568.6 million in private gift support in the first seven months of this year. Program support to the colleges is up 36 percent and direct support for the faculty, for the endowed chairs, endowed professorships, and endowed faculty funds -- that we have talked about and President Gee has highlighted, periodically, what a difference those make -- those funds are up 37 percent this year, in terms of gift receipts.

The Endowment continues at a very strong pace, once again, because of the focus of the campaign and the academic leadership focusing on different areas, whether they are student scholarships, or whether they are endowed chairs or professorships. We have added \$27.7 million to the Endowment in the first seven months of this year. Last year at this time we were at \$20 million. So we are 38 percent ahead and we think that this particular area -- the Endowment -- has really started to mature at the University in terms of our donors, and the public's attitude and support of the Endowment. What a difference it makes in the quality of the institution.

If I could just parenthetically comment, when President Gee referred to the recent rankings of The Fisher College of Business as one example. Clearly the new facilities are having an impact, but also the private support in terms of endowed chairs and endowed professorships, and now a lot more MBA fellowships, are the kinds of things that are making a difference in those rankings over a period of time.

With that, Mr. Chairman, unless there are any questions, I would like to ask you to present to the Board of Trustees the approval of the establishment of 13 new named endowed funds and the revision of three endowed funds. Total gifts received during that period for the Endowment are \$597,000.

Mr. Wexner:

I am curious, when do we get to the magic \$1 billion in the Endowment? When will we get to that number?

Mr. May:

We are just taking it \$1 million at a time. Mr. Wexner, we are on a course to exceed the \$850 million. We can never let up and we can never let any of our constituents feel that this is going to be easy, it is not easy.

UNIVERSITY DEVELOPMENT REPORT (contd)

Mr. Wexner:

I know how difficult it is to raise money, but I am just curious as to about when you think the Endowment will get to \$1 billion?

Mr. May:

The Endowment itself getting to \$1 billion?

Mr. Wexner:

Yes.

Mr. May:

Our personal goal -- Mr. Shkurti, Mr. Nichols, and the Development shop, along with the Provost and we have actually stated this publicly, but we didn't put it in writing -- is that by the year 2000 -- with the combination of an aggressive investment management program, with a very aggressive fund-raising program featuring endowment goals -- we would like to hit \$1 billion.

I think that we are close to that track. We just can't let up in either segment, we can't let up. At that point and time, we will be the third Big 10 institution to reach it. Northwestern University -- as you would expect being a private institution -- has been raising endowment for 100 years and is at well over \$1.7 billion. The last I looked, the University of Michigan -- which has been raising major gift money about 20 years longer than we have in a systematic way -- was at about \$1.3 billion. I think that we are on track to hit that \$1 billion soon.

Mr. Wexner:

It is a long way from where we have been to where we are. To get to \$1 billion is long and hard work not only on the fund-raising side, but on the management of funds and managing the return aggressively. I think that it is really important to the historic memory of the Board that \$1 billion goal, and time passes relatively fast. It is harder to raise money, but yet the significance of the first billion dollars in the Endowment is of strategic importance to the University.

A decade from now I think that people will look back at the work that you, Mr. Shkurti, Mr. Nichols, and the President have done and recognize the true value of \$1 billion as an enormous amount of money. I can't imagine this University reaching its competitive potential without that kind of support from its vast alums and friends.

Mr. May:

I think that you are exactly right.

Mr. Skestos:

I liked your optimism when you said, "the first \$1 billion."

Mr. Wexner:

Well I know from personal experience that the first million dollars is the toughest.

March 7, 1997 meeting, Board of Trustees

UNIVERSITY DEVELOPMENT REPORT (contd)

Mr. May:

So true. So true.

Mr. Shumate:

Mr. Chairman, I am looking forward to that experience.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-94

Synopsis: The report on the receipt of gifts and the summary for January 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of thirteen (13) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1997 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January

1995-96 Compared to 1996-97

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through January		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$16,042,548	\$13,372,000	-17
Alumni (From Bequests)	<u>3,407,477</u>	<u>8,796,642</u>	158
Alumni Total	\$19,450,025	\$22,168,642	14
Non-Alumni (Current Giving)	\$8,225,075	\$8,282,854	1
Non-Alumni (From Bequests)	<u>751,376</u>	<u>2,091,977</u>	178
Non-Alumni Total	\$8,976,451	\$10,374,831	-3
Individual Total	\$28,426,476	\$32,543,473	16 ^A
Corporations/Corp. Foundations	\$16,857,993	\$15,689,998	-7 ^B
Private Foundations	\$7,037,609	\$8,580,095	22 ^C
Associations & Other Organizations	<u>\$1,413,226</u>	<u>\$1,746,497</u>	24 ^D
Total	\$ 53,735,304	\$ 58,560,063	9

GIFT RECEIPTS BY DONOR TYPE

NOTES

- A Individual giving is up 14% due to the fact that 273 individuals have given at the level of \$10,000 or more (\$23,377,982). Last year for the same period 226 individuals had given at this level (\$18,517,648).
- B Corporate giving is down 7%. Last year there were 313 corporations providing private support of \$10,000 or more (\$13,512,709). This year private support at the \$10,000 level is \$12,288,760 (312 corporations).
- C During the first seven months this year, 86 private foundations gave at the \$10,000 or more level (\$8,060,058). Last year for the same period, 77 foundations gave at this level (\$6,683,460).
- D Giving from associations and non-corporate organizations is up 24% due to an 33% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-January (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through January		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$11,327,554	\$8,745,579	-23
Faculty Support	\$4,096,070	\$5,615,931	37
Program Support	\$24,264,140	\$33,058,870	36
Student Financial Aid	\$7,778,952	\$5,563,004	-28
Annual Funds-Colleges/Departments	\$5,441,425	\$5,030,547	-8
Annual Funds-University	<u>\$827,163</u>	<u>\$546,132</u>	-34
Total	\$ 53,735,304	\$58,560,063	9

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through January		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$20,096,981	\$27,686,462	38

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Margaret E. Snider Marching Band Scholarship Fund (Scholarships - Participants in Ohio State University Marching Band)		\$50,000.00	\$50,000.00
The Greene County Alumni Scholarship Endowment Fund (Merit Scholarships to Graduates of Greene County High Schools)	\$15,025.00		\$15,025.00
The Patsy Parrish Jones Scholarship Fund (Scholarships - Newark Campus)	\$15,000.00		\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Evert C. Strickland and Esther L. Hedges Strickland Scholarship Fund in Education (Scholarships - College of Education)	\$15,000.00		\$15,000.00

Change in Name of Named Endowed Funds

From: The Robert S. Young, M.D. Endowment Fund in Family Medicine
To: The Marie J. and Robert S. Young Fund in Family Medicine

Change in Name and Description of Named Endowed Fund

From: The Lena Bailey Dean's Fund
To: The Lena Charles Bailey Memorial Fund

Change in Description of Named Endowed Fund

The Charles W. Foulk Memorial Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Dr. Harry F. Bartels Veterinary Practice Management Fund (Support of Educational Courses in Skills of Practice Management - College of Veterinary Medicine)		\$250,162.50	\$250,162.50
The William K. Westwater Medical Research Fund (Support for Medical Research - College of Medicine)		\$51,821.88	\$51,821.88
The Anne Powell Riley Cancer Research Endowment Fund (Support for Cancer Research in the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute)		\$44,537.50	\$44,537.50
The Pauline M. and Justin Boyer Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)		\$31,010.75	\$31,010.75

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Ann Katherine Carr Carter Scholarship Fund (Scholarships for Grandview Heights High School Graduates - College of Education)		\$25,000.00	\$25,000.00
The Dr. Lloyd C. Ferguson Scholarship Fund in Veterinary Medicine (Scholarships - College of Veterinary Medicine)	\$25,000.00		\$25,000.00
The John W. King University Scholar Fund (Scholarships for University Scholars)		\$25,000.00	\$25,000.00
The Kathryn L. and Edmund B. Quinn Arthritis Fund (Support for Advancement of Medical Knowledge & Treatment of Arthritis)		\$25,000.00	\$25,000.00
The Ruth E. Smith Memorial Leadership Endowment Fund for Alpha Delta Pi Sorority (Support for Enhancement of Leadership Skills for Alpha Delta Pi Sorority Members)		\$25,000.00	\$25,000.00
	_____	_____	_____
Total	\$70,025.00	\$527,532.63	\$597,557.63

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Margaret E. Snider Marching Band Scholarship Fund

The Margaret E. Snider Marching Band Scholarship Fund was established March 7, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of the late Margaret E. Snider of Morral, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income from this fund shall be awarded annually to students actively participating in The Ohio State University Marching Band. Any unused income shall be returned to the principal.

Recipients shall be selected by the Director of the School of Music with the Director of the Marching Band in consultation with the University Committee on Student Financial Aid, and approved by the Dean of the College of the Arts.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees after prior consultation with the appropriate college officials in order to carry out the desire of the donor.

\$50,000.00

The Greene County Alumni Scholarship Endowment Fund

The Greene County Alumni Scholarship Endowment Fund was established March 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Greene County Alumni Club, individual alumni and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Office of Student Financial Aid to be used to provide academic merit scholarships to students graduating from Greene County high schools with preference for students qualified under the Alumni Scholars Program criteria, ranked and recommended by the Greene County Alumni Club.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Patsy Parrish Jones Scholarship Fund

The Patsy Parrish Jones Scholarship Fund was established March 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Patsy P. Jones.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Patsy Parrish Jones Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more scholarships for students who are pursuing a major in pre-nursing, pre-allied medicine, or pre-medical school and who are enrolled at The Ohio State University Newark Campus. Scholarship recipients must rank in the top twenty percent (20%) of their high school class, be a resident of Licking County, and shall be selected by the Dean or designee in consultation with the University Committee on Student Financial Aid. Financial need is not a requirement. The scholarship shall be awarded annually and may be renewed. If there are no candidates in any given year, the earnings are to be added to the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

The Evert C. Strickland and Esther L. Hedges Strickland
Scholarship Fund in Education

The Evert C. Strickland and Esther L. Hedges Strickland Scholarship Fund in Education was established March 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Evert C. Strickland (M.A. Education '35; Ph.D. Education '55), and Esther L. Hedges Strickland (M.A. Education '57), in recognition of their commitment to teacher education and to The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support for a student(s) in the College of Education who is preparing for teacher and/or school administrator certification. Criteria for selection shall be high academic standing and demonstrated financial need. Selection of the scholarship recipient(s) shall be made by the Dean of the College of Education in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education in order to carry out the desire of the donors.

\$15,000.00 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF NAMED ENDOWED FUND

The Marie J. and Robert S. Young Fund in Family Medicine

The Robert S. Young, M.D. Endowment Fund in Family Medicine was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. and Mrs. Robert S. Young, the Department of Family Medicine, family, colleagues and friends of Professor Emeritus Robert S. Young (M.D. '47; B.A. Arts - Medicine '44) of Johnstown, Ohio. The name of the fund was revised March 7, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall support projects and programs which foster education in family medicine and, when appropriate, rural medicine as recommended by the Chairperson of the Department of Family Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine, Chairperson of the Department of Family Medicine, or program administrative officer in order to carry out the desire of the donors.

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Lena Charles Bailey Memorial Fund

The Lena Bailey Dean's Fund was established April 3, 1992, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from friends and colleagues of Dr. Lena Bailey (Ph.D. Education '69). The name and description were revised March 7, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for priorities in the College of Human Ecology under the direction of the Dean of the College of Human Ecology, in consultation with the department chairpersons.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED FUND

The Charles W. Foulk Memorial Fund

The Charles W. Foulk Memorial Fund was established October 10, 1960 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund by a bequest from Charles W. Foulk (B.A. 1894), former Professor of Chemistry at the University. The fund was revised March 7, 1997.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUND (contd)

The Charles W. Foulk Memorial Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Department of Chemistry at the discretion of the chairperson of the department.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Dr. Harry F. Bartels Veterinary Practice Management Fund

The Dr. Harry F. Bartels Veterinary Practice Management Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Harry F. Bartels (D.V.M. '54), Sagamore Hills, Ohio.

The annual income shall be used to fund educational courses of study for veterinary students and practicing veterinarians in the skills of practice management (i.e. human resources, financial management, marketing, etc.).

\$250,162.50

The William K. Westwater Medical Research Fund

The William K. Westwater Medical Research Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from William K. Westwater (B.A. Arts & Sciences '35), of Columbus, Ohio.

The annual income shall be used to support researchers conducting research in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine. The grants may be used for, but not limited to supplies, equipment, salaries for research personnel and activities required for quality medical research.

\$51,821.88

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Anne Powell Riley Cancer Research Endowment Fund

The Anne Powell Riley Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Anne Powell Riley.

The annual income shall be used to support cancer research in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - Arthur G. James Cancer Hospital Research Institute.

\$44,537.50

The Pauline M. and Justin Boyer Scholarship Fund in Pharmacy

The Pauline M. and Justin Boyer Scholarship Fund in Pharmacy was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Pauline M. Boyer (B.S.Pharm. '43) of Columbus, Ohio.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

\$31,010.75

The Ann Katherine Carr Carter Scholarship Fund

The Ann Katherine Carr Carter Scholarship Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Philip T. Carter, Mrs. Gary V. Sherlock and Mrs. Carter. Ann Katherine Carr Carter (B.S.Ed. '27; M.A. Education '61) was a sixth grade teacher at the Grandview Heights, Ohio, Edison Elementary School. This fund was established to honor Mrs. Carter and her commitment to teaching.

The annual income shall be used to provide one or more scholarships to students who are graduates of the Grandview Heights High School who are studying at The Ohio State University and who plan to pursue an education for the purpose of teaching at the elementary or secondary level. Selection of scholarship recipients shall be based on superior academic performance and need for financial assistance. Selection of the recipient(s) shall be made by the district superintendent in conjunction with the high school principal and the Dean of the College of Education and in consultation with the University Committee on Student Financial Aid.

\$25,570.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Dr. Lloyd C. Ferguson Scholarship Fund in Veterinary Medicine

The Dr. Lloyd C. Ferguson Scholarship Fund in Veterinary Medicine was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Elizabeth J. Ferguson, daughter, in accordance with the wishes of Lloyd C. Ferguson (D.V.M. '34, OSU Professor Emeritus), and additional gifts from friends, relatives and colleagues to honor his life and work.

The annual income shall be distributed to The Ohio State University to provide scholarship assistance to students beginning graduate work in microbiology and with preference given to those who show promise in expanding scientific knowledge. The recipient(s) will be selected by the Dean of the College of Veterinary Medicine or the Dean's designee, in consultation with the University Committee on Student Financial Aid.

\$25,000.00

The John W. King University Scholar Fund

The John W. King University Scholar Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from John W. King (B.S.Bus.Adm. '49), Norwood, Ohio.

The annual income shall be used to provide undergraduate scholarships for students qualifying as University Scholars based on merit. Recipients should be students majoring in subjects which will contribute to the ability of the United States to compete economically, over the long term, with other countries. Without limiting the generality of the preceding sentence, such subjects today would include those currently offered by the College of Mathematical and Physical Sciences, the College of Biological Sciences, and the College of Engineering, such as mathematics, physics, chemistry, engineering, technology, biology, or environmental sciences. Financial need may (but need not) be considered. This scholarship shall be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

\$25,000.00

The Kathryn L. and Edmund B. Quinn Arthritis Fund

The Kathryn L. and Edmund B. Quinn Arthritis Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from the trust of Edmund B. Quinn of Columbus, Ohio.

The annual income shall be used to support the advancement of medical knowledge and treatment of the disease of arthritis, to include medical education, patient care, basic and clinical research, and programs at The Ohio State University Hospitals. Income distribution shall be made at the recommendation of the Executive Director of University Hospitals in consultation with the Medical Director of University Hospitals.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ruth E. Smith Memorial Leadership Endowment Fund
for Alpha Delta Pi Sorority

The Ruth E. Smith Memorial Leadership Endowment Fund for Alpha Delta Pi Sorority was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Office of Student Life from Joseph R. and Carolyn L. Smith of Eaton, Ohio, in memory of Ruth E. Smith, member of the Alpha Delta Pi Sorority.

As an early admissions student to Ohio State, Ruth Smith began her college career with high hopes of helping to mold young minds in her chosen field of Education. Her interest in people also brought her to Alpha Delta Pi Sorority, where she made many friends and touched many lives. Ruth always maintained her own identity amid the "sorority girl" image, always with her sorority's best interest at heart. As an officer, she was well respected and inspired others to challenge themselves, in turn enriching their sorority experience.

The annual income shall be distributed to the Office of Student Life to be used to enhance the leadership skills of individual Alpha Delta Pi Sorority members including but not limited to the expenses associated with travel and participation in national leadership training, leadership development of chapter officers and members on campus, and leadership grants to chapter officers who might otherwise be required to seek employment which might limit their ability to carry out their responsibilities. Should the local chapter of Alpha Delta Pi become inactive, annual income shall be added to principal for up to ten years of continuous inactivity, whereupon the annual income shall be used for leadership development of sorority members from any active chapter at the discretion of the university office overseeing the sorority program.

\$25,000.00

Upon motion of Mr. Skestos, seconded by Ms. Longaberger Kaido, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, I would like to begin by calling on Mr. Shkurti to present a report on Revenue Benchmarks.

REVENUE BENCHMARK REPORT

Mr. William Shkurti: [Slide presentation]

Thank you, Mr. Chairman. In the spirit of large dollar signs, I would like to talk about the Revenue Benchmark Report. The detailed version of this is in your Board books, the user-friendly version will be up on your screen, and it is also in hard copy in front of you.

Today, I will be focusing on the summary from where Ohio State stands in regard to some revenue benchmarks and then next month we will be talking about expenditure

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

benchmarks. I want to stress the purpose of this as being informational, this is not a meeting to make decisions or recommendations about where we should be, but rather to take a look at where we are. As I said, I will focus on revenues.

We will also look at some comparable competitive peer institutions. I want to point out that we have changed the definition slightly from last year and the purpose of this is not to change the definition every year, but to get a better context to look at the University. What we will be looking at is the top 20 public institutions in the country and that is a slight modification of last year's list, which the faculty referred to as the "Sweet Sixteen." We have added a couple of institutions and dropped a couple, but it is essentially comparable institutions.

I also want to say a word about sources of data. What I will be offering you is the best data available, either from official reports, or the Ohio Board of Regents, the Census Bureau, and the American Association of Universities. There are differences in accounting practices between institutions that sometimes affect these numbers, and I will try to point those out where appropriate.

Finally, the other point that I would like to mention is that Eric Kunz, who is turning the slides, is more than a slide turner. He is also the head of the Office of Resource Planning and Institutional Analysis, and they are the people who did a lot of the work to put these numbers together.

As we turn to the first chart, we took a comparison of OSU's annual undergraduate resident tuition on a variety of benchmarks. And as you can see, OSU's rate is \$3,468 for an academic year. That is seven percent below the top 20 public institutions that I just mentioned. It is 8 percent below the average for the 13 public institutions in Ohio and it is 9 percent below the top 10 publics -- the average for the top 10 publics of those top 20 that I mentioned. So anyway that you look at it -- although if you are paying the tuition, obviously, \$3,000 is a lot of money -- compared to peer institutions or other state institutions that are not as comprehensive as Ohio State, our tuition is a bargain.

The other thing that I would like to point out is the difference. For example, between OSU and say the average for Ohio's 13 publics is about \$300 per student. I was asked at a legislative hearing, "Well, that's not really a lot of money, unless you are a student." It may not seem to be a lot of money, but if you multiply that times 40,000 students that is a lot of money. If we had \$12 million more, there are a lot of good things we could do. So we are not in the business to raise tuition for the purpose of raising tuition, we are in the business of providing the best education that we can for the dollars available. Compared to almost any benchmark, our tuition for our resident undergraduate students is below the average for most other institutions.

Now the next chart takes a look at our revenues as a whole and how they have changed over the last six years since 1991. The reason I used 1991 is because that is when President Gee came on board and it is also the year we have used as a benchmark to see how things changed. This compares state subsidies, tuition, and all revenues to the general fund where most of our teaching, research, and student activities are funded.

Generally what tends to get reported in the newspapers is that our tuition has gone up an average of 6.3 percent a year during this period, which is twice the rate of inflation. But if you take a look at state subsidy, in the left-hand corner, you can see on average over that period it increased 0.8 percent, so it did not keep up with

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

inflation. The combination of the two, plus additional revenues, increased at an average of 3.5 percent, which is a little more than inflation over this period.

But I need to stress that this is the first year that we really started to move ahead of inflation. We were behind it for a while, but also it is a little bit misleading because of the way that we are required to account for our revenues is before we discount for student financial aid. If you take student financial aid out of there, that 3.5 percent increase is less than that. As I said, we are barely keeping even with inflation. Again, our revenues have increased. Tuition has increased fastest of all, but our other revenues have not increased to match inflation.

The next chart gives you a sense that if you take all the University's revenues as a share of the total budget -- the total \$1.7 billion budget -- how those shares changed over the last six years. You can see the share that is accounted for by the general fund -- where student tuition goes and the state instructional subsidy goes -- that share has declined by seven percent over that period.

On the other hand, restricted dollars -- where a lot of our fund-raising shows up in our accounting system and also different grants and contracts -- has increased 4.7 percent as a share of the University's budget over that period. Our earnings units -- which include things like the Hospitals and Athletics as a share of the budget -- have increased 6.9 percent. In part that reflects the opening of the new Cancer Hospital and Research Institute in that period.

The significance of this for our management purposes is it is a good sign that we are diversifying our revenues, but the problem is both restricted and earnings revenues have strings attached to them and limits on what they can be used for. So that if our general fund, our student tuition, and our state support is not keeping up with our needs, it is a lot harder to meet some of the more routine things that we need to do such as paying our faculty and staff, paying the electric bills, and making various improvements.

So it is a mixed message. It is good that we are diversifying, but there is a strain on the general funds budget even though the institution as a whole is doing well. This is different than the private sector, where there is a lot more flexibility to move money around, as I am sure you all know from your own businesses.

The next table shows our total revenues, not just tuition, per student FTE compared to the 20 peer institutions that I mentioned earlier. What it shows is the dark bar, on the right-hand side, is marked as Ohio State. That is 20 percent below the average for the top 20 institutions in the country in the year that we are showing here and 30 percent below the average of the top 10 institutions. Again, I will not argue, and I have not argued in the past, that OSU would be better by just having more money, but we are competing with folks who do have more money than we do and in the competitive world money does make a difference.

The next chart is some good news. This shows our relative funding status compared again to these 20 peer institutions. As it points out in Fiscal Year 1995, as I mentioned, we were at 80 percent of their average, or 20 percent below. In 1991, we were at 24 percent below, so we have made some progress and that progress was essentially in that one year, Fiscal Year 1995.

I suspect that when we get the data in on both Fiscal Year '96 and '97, we will continue to make improvements compared to our competitors. Although I will talk about it later -- and we have talked about some of the inadequacies in the executive

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

budget recommendations this coming biennium -- in the current biennium, Ohio State did relatively well compared to its competitors, and we want to acknowledge that. The problem is even though we did relatively well and even if we do relatively well in these current two years, we are still way behind where our competitors are and need to continue to make progress.

The next part of the chart deals with the implications of the recommendations and the executive budget. We have talked about that and it has been banded around in the media quite a bit so I won't go into great detail, but I think that I do need to address what the recommendations of the executive budget mean for OSU.

The one point that I want to make clear at the beginning is that although we were disappointed in the recommendations, it is an increase over the current biennium and that OSU's budget, therefore, will be able to be balanced without a return to the budget reductions that we endured in Fiscal Years 1991-1995. But, and this is a big but, there was significantly less revenue growth for us projected in the coming biennium, which is 1998-99, than we are currently enjoying in the 1996-97 biennium.

Although the revenue growth in the current biennium is certainly a lot better than what we went through in the previous years, it still does not catch us up to our competing institutions. What this means is that OSU will be less competitive in recruiting and retaining the best faculty and student scholars than we otherwise would be and that it will not stop, but it will slow down our ability to fund continued improvements in the student experience, and in academic computing which are priorities.

It means likely postponements of fixed investments and things like the student information system and instructional technology. It means the student set-aside -- that we were able to work through with the students in this biennium -- is likely unfeasible unless the budget changes, but we want to emphasize that we continue to encourage student involvement in the budget process. It means, in terms of the way that tuition caps are set up -- and I will address that again in a minute -- that certain inequities and University-wide tuition and fee structures are frozen. It means that there will be more pressure on the University for various course specific charges and fees.

OSU has held the line compared to our competitors in the past for this because I think the Board has rightfully felt that we shouldn't nickel and dime our students. On the other hand, the way that the State has implemented this and this kind of Soviet-style, one-size fits all tuition cap, it means that OSU is penalized for holding the line on these things in the past. And people who have been more aggressive in getting around the tuition caps and doing course specific fees, which are not covered in the tuition caps, are rewarded.

Finally, over the longer term for the State of Ohio if the budget recommendations are not changed, we think that there will be lost opportunities for additional investment in key areas: emerging technology at OSU, where OSU is still playing catch up from our inability to invest in molecular life sciences and advanced computing technologies in the early '90's; and the investment in higher education which provides human capital -- and is the key ingredient for economic growth for the State of Ohio -- means that there will be fewer higher paying jobs and less economic growth for the State in the future.

I mentioned the tuition caps and the next chart gives you an example of what happens under the way that the current tuition caps are proposed, which simply fixes everyone at a fixed percentage increase. It shows -- because our tuition is low to begin

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

with -- that for every dollar that we increase tuition -- if we get it up to \$104, for example, on this chart -- Ohio University under the same tuition cap -- because they are higher to begin with -- gets a \$112; the University of Cincinnati gets \$120; and the University of Miami of Ohio gets \$147. If we go to the other states, poor old Purdue is a little below us, and then Indiana, Penn State, and the University of Michigan -- if they were under the same system -- would get more dollars under the same percentage. So we think, again, that the method for tuition caps proposed in the executive budget are very unfair to us and penalizes us for doing the things that we think the State would want us to.

Now in spite of all of this, I think that OSU still remains a tremendous value to the people of Ohio and this is our annual chart that emphasizes that. If you use the *U.S. News and World Report* rankings, we have the best academic reputation -- which means our students do and our faculty do -- in the State of Ohio. Ohio State is ranked 37th nationally among all of the institutions, yet our fees are lower than all of those other institutions pictured there for resident undergraduates. So that makes OSU, I think, a tremendous value.

In summary, we can conclude from the revenue benchmarks that OSU is underfunded compared to most of our peer and competitive institutions. That the recommendations and the executive budget for the coming biennium do not address this problem and the way in which the tuition caps are designed, in fact, makes it worse. Our first priority has to be to convince the General Assembly to provide more support and, as you know, we are working on that.

It also means that OSU needs to continue to search for alternative sources of revenues for strategic investment, whether it is private fund-raising or other methods, including the reallocation of existing revenues and expenditures to accomplish our goals. I am still optimistic that even though we may not be funded as liberally as some other institutions, we continue to do better with less. We will continue to do that regardless of the funding level provided by the State, but we need to continue to make our case to the State of Ohio and to the people of Ohio.

Mr. Chairman, I will be glad to answer any questions any of the Board members may have.

Mr. Wexner:

Are there any questions?

Mr. Brennan:

Bill, you have really convinced us. I am serious. What response do you get from the legislators when you talk to them like this?

Mr. Shkurti:

It is interesting and there are a variety of responses. The most common one is, "We think that you guys have done a lot ." In fact, the Governor's budget director has also said the same thing. There has never been a disagreement in terms of us going in the right direction. What we hear is, "We have got a lot of other needs" or "\$300 difference really isn't that much."

My sense is that the legislators are struggling. They want to do the right thing, but they are being buffered by a number of competitive pressures on a limited amount

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

of resources. Part of it is that there is a history in Ohio -- and I was born and raised in Ohio in a part of the state, Mr. Brennan, that you know very well; I feel very proud of this State -- but there is an interesting mixture of old ethnic-type, tight fistness and fiscal policy in Ohio. Most Ohioans don't want to pay more in taxes, but most Ohioans do want economic growth and they want a strong primary and secondary education system and a strong higher education system. How we reconcile those differences and those contradictions is a part of what we are struggling with.

I think that the point we have been trying to make is -- and President Gee obviously has taken the lead and I know the Board members have as well -- if you are looking to where the State can invest a limited number of dollars that in turn creates more economic growth that creates more dollars, higher education ought to be the first place that you look at, not the last place. We just have to continue to make that case.

Mr. Brennan:

I am intrigued by the tuition cap argument. What is the rationale? I mean the market is going to control what we can charge. There is only so much ability to pay in the first place. Certainly you have made the point to the legislators that substantially increasing dollars put us in this position. Nobody who wants to come here, who should come here, will be denied admission for lack of financial help because we are going to be here to help them. Does that fall on deaf ears? I don't understand how the discourse goes, Bill, as to why a tuition cap makes sense in light of all of the other information that you have shown us.

Mr. Shkurti:

Mr. Chairman and Mr. Brennan, I think that there are two different parts to this. One legislator expressed to me privately, he said, "You guys are fine, we don't trust the others."

The way tuition caps initially got started was that the State was willing to put additional money into higher education back in the '80's, but was worried about the competitive pressures among the various universities for more faculty, better faculty, better facilities, and so forth. This simply meant that the State would provide more money and the universities would raise tuition any way and that they were insensitive to that. So the caps were originally put on as a part of an enforced contract saying that if we are going to give you more money on this hand, then we don't want you gauging your students on the other. I can understand that and I was a part of that decision process.

What has happened now is that the State has kind of said, "Well, we don't have enough money so we can't give you the support that you need, but we don't want you jacking up tuition anyway, and that's it." Out of all of the stuff that has come out of the Higher Education Funding Commission and the battling back and forth, the part that I personally was the most upset about was the way that the tuition caps were put in the executive budget. There was no discussion back and forth.

To me it is a very arbitrary decision and I am sure that whoever made it and whoever recommended that to the Governor was doing what they thought was best, but it really is not. I was somewhat flip in saying that it is a somewhat Soviet-style, but it really is. Central authority makes a declaration one-size fits all and it doesn't matter what anybody else does, that is it. That is not the way to run things.

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

I think the other thing that has changed since the '80's is the competitive pressures on universities, and on public and consumer resistance to tuition increases. It is a lot different than it was. What I have said -- and I know that this is consistent with what the Board, the President, and others have said -- is even if we didn't have tuition caps we would feel constrained in what we did in the way of tuition. Now it may not be necessarily what the State has decreed, but we would be very careful in this because if we raise tuition too much, it hurts us in terms of retention of existing students and of recruiting new students.

But under the recommendations that came out of the executive branch, we really don't have that ability. It amuses me that you are asked to assume fiduciary responsibilities for a \$1.7 billion institution -- with a big hospital and an athletic program and the second largest campus in the country -- but the State says to you that you can not raise tuition more than \$11.36 more than we say that you can on your own initiative even if you want to. In fact, even if you do -- and it is above 3 percent, but not more than 4 percent -- this is where you have to spend it. That is not a healthy situation.

President Gee:

You know, David, it is bad public policy -- if you think about it as a public policy issue -- but obviously the issue in the era of infinite appetite and finite resources has a strong political overtone. We can't give you enough money, but we also don't want to carry the burden of having the tuition raised on our watch. It is very sad.

Mr. Brennan:

So the political answer is that if tuition has to be raised, I don't want to be blamed for it?

President Gee:

Yes. If one takes a look at the public survey out there about higher education, there are two very striking issues. One is the fact that higher education is viewed as one of the single most significant components of the future of this nation and on the other hand no one wants to pay for it. That is the disconnect that we have. We want to have wonderful universities, and we love that fact that we have wonderful universities, but we don't want to pay for them. That is the difficulty that we face in the '90's.

I have been a president all through the '80's and now I am a president seven years into the '90's. There is absolutely a different and fundamentally significant seismic quiver that has occurred in terms of the different ways that people view the issue now than they did 10 years ago.

Mr. Wexner:

I think that there is a lot to be made within the campus community and within the State in publicly comparing, in hard dollar terms, what our tuition is against the state institutions and the peer institutions in the state. In particular, to have the legislature recognize that we compete in a way with Ohio University. But our real competitors are the top 10 publics, and this is who we are fighting against in a global and international world. By restraining and retarding us, they are restraining and retarding the State. So the State would recognize the importance of foreign offices on a world basis because they see the world as international and globalized, but yet

REVENUE BENCHMARK REPORT (contd)

Mr. Wexner: (contd)

the flagship teaching and research institution of the State is retarded from playing on the playing field that it is playing on. We are an international institution and clearly have national reach and international benefit for the State. It's a very peculiar parallel.

President Gee:

Yes. I feel like I am running against Carl Lewis with a crutch. It's difficult. The other issue is that I think that we fundamentally will never make the case for raising tuition to a substantial level with the public. I think that there is absolute logic for it, but we will never do that. Therefore, our argument ultimately has to be that we are not bullish on tuition, we are bullish on support from the State that allows us to maintain a tuition equity. That is where our argument becomes very important.

The reason I think that we have to make the argument is the most significant thing about higher education -- out of all of the areas in which the State puts its dollars -- is we are probably the single most significant investment in terms of return on State investment by a factor of 4 or 5 than anything else that they invest in and many things are not investments. Many things are just that. We have to pay for this because it is a service and that investment factor is the issue that we have to ultimately make.

Mr. Patterson:

This discussion -- and, Bill, from time to time we have had these discussions -- on what are possible new sources of revenue for the University and what is it that we begin to look at the constraints of State support and tuition. I think perhaps we should begin to formalize that and strategize what are these new possible sources. We need to list them and begin to put them on the table for consideration.

One example, David, you wrote a memo a few weeks ago that had to do with continuing education and distance learning and you see that as a potential huge source of revenue. These are the things that I think that we need to begin to get specific about and discuss.

Mr. Shumate:

Related to that, Bill, is the material that you mailed to us. On page 6, it talks about revenue sources and there is a category called, "All other." What are the components of that?

Mr. Shkurti:

This is an interesting illustration of Mr. Patterson's point. This is all other sources of general fund revenue. Let me just give you an idea of how we are trying to diversify our financial base.

Part of it is the overhead that we get from the federal government on our research activities and even though it went down this last year in the six-year period, between fiscal year '91 and '97, it increased an average of 6.4 percent a year. So in other words, we are bringing in our faculty -- even though there are less of them -- and we are bringing in more federal research dollars and collecting overhead on that, which in turn could be used to sponsor graduate students and pay for facilities and so forth at almost twice the rate of inflation.

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

The next one, as I mentioned, are the auxiliaries: the Hospitals, Athletics, Residence and Dining, and Traffic and Parking. You may find this one amusing, but University overhead -- that is what we charge the auxiliaries for their share of operating the University -- increased an average of 6.8 percent a year. Some of them have complained, but, in fact, most of them are good University citizens and have cheerfully turned over these dollars.

In fact, what this shows -- if I were to talk in Mr. Wexner's terms of a strategic look at the University -- is what is different about us. We are extremely big; we have a lot of business-like operations to a degree they can contribute -- and the Hospitals contributes as a teaching laboratory and a variety of other ways, both hospitals -- but they also contribute to this overhead which helps us spread, in a fair way, our administrative costs across the University. That's a real source of income; that's \$5 million a year that we otherwise wouldn't have. So that's another source. Again, that's been growing at 6.8 percent a year.

Another source is temporary investments. Although that has been relatively flat over the five years, that is not because it is not being managed well. Interest rates, as you know, are much lower than they used to be. Over the last couple of years, we have increased the return on temporary investments.

The next one is the unrestricted endowment and you'll find this interesting. This is endowment money that has no strings attached. The average annual increase in that, over the last 6 years, has been 16.8 percent. Now part of that Jerry deserves credit for because his people have been out raising the money. Part of it was -- for those of you that were here through the infamous near meltdown about 4 years ago in the University budget -- when we tried to find \$7.5 million somewhere without cutting it out of the units. What we found was the University was not budgeting its unrestricted gift money -- which was primarily the Mershon Endowment -- in a systematic way.

So we found by pulling all of that together and by treating that as a budgetary resource, that we had another \$2 million a year in continuing money off of that Endowment that we could apply to the University strategic resources. So although this has averaged out at 16.8 percent a year, it really had almost doubled in one year when we did that change in the way that we treated that account for budget purposes.

Then miscellaneous is the final category of that and these are things like income from vending machines. Some of that kicks back to the central University funds and we put it in and recycle it. And what we're finding is --

President Gee:

We don't like the word *kickback*.

Mr. Shkurti:

I'm sorry -- that we target back to central University funds. What we are finding though -- with being one of the largest universities in the country -- is that a lot of other people would like us as customers. To the degree we can do that intelligently and in a businesslike and professional manner, that can also be a source of income. So those are all possibilities.

REVENUE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

What I would point out though is that the President is fond of using the D-day analogy and that we have to do a D-day invasion probably every other week because of our complexity. D-day succeeded for a lot of reasons -- air power was important, naval gun fire support, and all of these things -- but in the end, it was the foot soldiers being able to tromp up on the beach and get to the other side.

Our foot soldier, in the budgetary sense, is the State instructional subsidy. We can do all of the other wonderful things and, I suspect, 10 years from now people will really be pleased at least with that part of what we have done in terms of how that grows. Over the short-run, the biggest impact we can have for our students and for the people of Ohio is getting something done to increase the \$270 million a year that we receive in State instructional subsidy.

So I think a multi-faceted D-day offensive is appropriate, but combined arms succeed because of the courage of the foot soldier. Our foot soldiers are the taxpayers of Ohio, in this case, and we need their help.

President Gee:

That is wonderful.

Mr. Shkurti:

If I may say, Mr. President, a President's job is to inspire those under him. I probably should quit while I'm ahead, Mr. Chairman.

Mr. Wexner:

Thank you very much.

Mr. Skestos:

Thank you, Bill.

(See Appendix XXXIII for background information, page 655.)

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Mr. Skestos:

I would now like to present the following resolutions:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-95

RHODES HALL LOBBY RENOVATION
LIMA AGRICULTURAL BUILDING
LIMA CAMPUS - LIFE AND PHYSICAL SCIENCES BUILDING
DOAN HALL ROOF REPLACEMENT
STEAM LINE REPLACEMENT

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Rhodes Hall Lobby Renovation and Lima Agricultural Building projects, request construction bids for the Lima Campus - Life and Physical Sciences Building project, and accept the report of award of contracts and establishment of contingency funds for the Doan Hall Roof Replacement and Steam Line Replacement projects is requested.

WHEREAS University Hospitals desires to proceed with renovation of the lobby and reception area in Rhodes Hall to improve the function and character of the area; and

WHEREAS the total estimated project cost is \$250,000 and the total estimated construction cost is \$200,000, with funding provided by University Hospitals; and

WHEREAS the Lima Campus desires to proceed with construction of an agricultural building to house the University Extension and Federal/State agricultural agencies plus a large shared meeting room; and

WHEREAS the total estimated project cost is \$1,049,000 and the total estimated construction cost is \$980,000, with funding provided by Lima Campus and income from building leases; and

WHEREAS the Lima Technical College desires to construct a new facility to house laboratory, classroom, and office space for the science departments of both schools on the Lima Campus; and

WHEREAS the total estimated project cost is \$15,225,000 and the total estimated construction cost is \$12,000,000, with funding provided by House Bill 790 (\$750,000) and House Bill 748 (\$14,475,000); and

WHEREAS resolutions adopted by the Board of Trustees on December 1, 1995 and September 13, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Doan Hall Roof Replacement

This project replaces the entire roof on Doan Hall. The total project cost is \$1,476,776; funding is provided by University Hospitals. The completion date is November 1998. The contract awarded is as follows:

Design:	Robert H. Fuller & Associates, Columbus, Ohio
General Contract:	United Roofing, Holland, Ohio
Amount:	\$1,203,000 *
Estimate:	\$1,233,000 *
Total All Contracts:	\$1,203,000 *
Contingency Allowance:	\$120,300
Total Project Cost:	\$1,476,776

Steam Line Replacement

This project replaces approximately 900 feet of buried steam and condensate distribution piping. The present line is being relocated to make way for another project and to continue service and size the main line for anticipated future load west of the Olentangy River. The total project cost is \$1,300,000; funding is provided by University funds. The completion date is October 1997. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Steam Line Replacement (contd)

HVAC Contract:	J. A. Croson of Columbus, Columbus, Ohio
Amount:	\$1,158,000
Estimate:	\$1,202,200
Total All Contracts:	\$1,158,000
Contingency Allowance:	\$142,000
Total Project Cost:	\$1,300,000

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Rhodes Hall Lobby Renovation and Lima Agricultural Building projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Rhodes Hall Lobby Renovation, Lima Agricultural Building, and Lima Campus - Life and Physical Sciences Building projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Doan Hall Roof Replacement and Steam Line Replacement projects is hereby accepted.

(See Appendix XXXIV for maps, page 669.)

PURCHASE OF REAL PROPERTY

Resolution No. 97-96

1568 NEIL AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to purchase the improved real property at 1568 Neil Avenue in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 1568 Neil Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$112,000 to \$117,000, and the owner, Eldin S. Rector, of Columbus, Ohio, has offered to sell the property to the University at a price of \$117,000; and

WHEREAS this property is located within the University Master Plan's South Campus acquisition line and the appropriate University offices have determined that purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from the land purchase account:

PURCHASE OF REAL PROPERTY (contd)

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1568 Neil Avenue at a price not to exceed \$117,000, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXXV for background information and map, page 675.)

Mr. Skestos:

Mr. Lewellen, would you please present the last three resolutions?

President Gee:

By the way, I'm not certain, have you been formally introduced? This is Larry Lewellen, Acting Vice President for Human Resources, who is in real life the Assistant Vice President. Larry has taken on Linda Tom's position and is doing a wonderful job. Welcome, Larry.

Mr. Larry Lewellen:

Thank you. This is the end of my first month of acting and I'm bringing three resolutions forward, so either I'm getting really wound up or Linda left some workload behind. We can't decide which.

The first resolution is the designation of Appointing Authority and it is transferring from Linda Tom to me, the responsibility and accountability of administering the Classified Civil Service Rules. This is known as the appointing authority under the Ohio Revised Code. This will, of course, be forwarded eventually to the successful candidate filling the Vice President position.

**DESIGNATION OF APPOINTING AUTHORITY AND TRANSFER OF
AUTHORITY FOR CLASSIFICATION ADMINISTRATION**

Resolution No. 97-97

Synopsis: Designation of Appointing Authority for Classified Civil Service employees and transfer of authority for Classification Administration is proposed.

WHEREAS due to the resignation of Vice President Linda Tom, it is necessary to designate a new Appointing Authority for Classified Civil Service employees and to transfer the authority for the Classification Administration:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, Larry Lewellen, Acting Vice President for Human Resources, be designated as the Appointing Authority for the non-instructional (Classified Civil Service) employees of the University pursuant to Chapter 124. of the Ohio Revised Code, and be given authority for Classification Administration, effective immediately.

Mr. Lewellen:

The second resolution is PERS Service Credit pick-up plan. What this does is create a cost savings opportunity for staff in allowing the use of pretaxed funds for purchasing pension service credit in the Public Employees Retirement System, if they have service credit available through unpaid leaves, military service or out-of-state service, and situations like that.

PERS PICK-UP PLAN FOR ELECTIVE CONTRIBUTIONS

Resolution No. 97-98

Synopsis: Authorization for The Ohio State University to pick-up contributions to purchase additional service credit in the Public Employees Retirement System (PERS) of Ohio for employees who elect such pick-up pursuant to Ohio Administrative Code 145-9-08, and Internal Revenue Code § 414(h)(2) is proposed.

WHEREAS pursuant to federal and Ohio laws, participating employees of The Ohio State University could defer the federal and state income taxes on a portion of their wages or salaries if the University would "pick-up" (assume and pay) contributions to purchase additional service credit by such employees to the Public Employees Retirement System of Ohio ("PERS"); and

WHEREAS the University will not incur any additional costs in the deferment of federal and state income taxes; and

WHEREAS the appropriate University offices have recommended the approval of the PERS Section 414 (h)(2) Pick-Up Plan set forth in Appendix XXXVI, which follows, hereto and incorporated herein by this reference:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University hereby adopts the PERS Pick-Up Plan set forth in Exhibit A, which follows, hereto and incorporated herein by this reference;

BE IT FURTHER RESOLVED, That the Vice President for Human Resources and/or any other appropriate officers of the University are hereby authorized to act for and on behalf of the University in developing the necessary legal instruments and amendments thereto, and taking all actions necessary to implement the provisions of this resolution.

(See Appendix XXXVI for background information, page 677.)

Mr. Lewellen:

The third and final resolution revises the rules for the Classified Civil Service to allow us to phase in a new broad banded compensation system. As I mentioned in the Fiscal Affairs Committee, we currently have 2,600 classifications for approximately 14,000 staff. We are shooting to get that to 200-300 at most. I need to say *at most* after the Fiscal Affairs Committee meeting. This is phase one of these changes to the rules for Classified Civil Service, and we'll be bringing forward other changes around May to further increase our flexibility and management efficiency.

**REVISION OF THE CLASSIFIED CIVIL SERVICE RULES OF
THE OHIO STATE UNIVERSITY**

Resolution No. 97-99

Synopsis: Adoption of revised Chapter 3335-55 of the Classified Civil Service Rules to allow implementation of an improved classification plan is proposed.

**REVISION OF THE CLASSIFIED CIVIL SERVICE RULES OF
THE OHIO STATE UNIVERSITY (contd)**

WHEREAS the University traditionally used a rigid and complex Classification Plan for its Classified Civil Service employees; and

WHEREAS the University is transforming its Classifications into a Broadbanded Classification Plan for broader classifications, broader pay ranges, and simplified compensation administration; and

WHEREAS the rules for classifications are comprised in Administrative Code 3335-55; and

WHEREAS Chapter 3335-55 of the Administrative Code has been restructured through the rule-making process to allow for the phasing-in of the Broadbanded Classification Plan; and

WHEREAS the University has complied with Ohio Revised Code Chapter 119. in promulgating a new and revised Administrative Code 3335-55 regarding classifications at the University, in that reasonable notice was given to University employees, a sixty-day notice and comment period and a public hearing were provided to receive feedback from the University Community, as well as many focus groups and open forums were held on the Broadbanded Classification Plan:

NOW THEREFORE

BE IT RESOLVED, That University Rules 3335-55-01, 3335-55-02, 3335-55-03, 3335-55-05, 3335-55-06, 3335-55-07, and 3335-55-08 are hereby revised to allow the current Classification Plan and the Broadbanded Classification Plan to be implemented together in phases for a smooth transition.

(See Appendix XXXVII for background information, page 681.)

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Thereupon the Board adjourned to meet Friday, April 4, 1997, at The Ohio State University Prior Health Sciences Library, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTIETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 4, 1997

The Board of Trustees met at its regular monthly meeting on Friday, April 4, 1997, at The Ohio State University Prior Health Sciences Library, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 4, 1997 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on April 4, 1997, at 10:50 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Tamala Longaberger, Holly A. Smith, and Mark Berkman.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome to the Prior Health Sciences Library and what a wonderful facility it is -- you may never get it back. During the renovation, the Library was relocated to the Jesse Owens Recreation Center on West 11th Avenue. After 14 months in a gym, the students, faculty, and staff are thrilled, I can assure you, with their new home. This library has been open since October, and we are the first group to meet in the Medical Heritage Center, and it's a lovely place indeed. The library renovation is a great example of public/private partnership. This beautiful room was made possible through generous private support.

Ohio State's Health Sciences Library is in the top 20 percent of medical libraries in the country in services provided. The capable staff meet the needs not only of students and faculty, but also of patients and the public. The collection numbers more than 250,000 volumes. Beginning this quarter, in response to student requests, the Library has extended hours Sunday through Thursday until 2:00 a.m. I might add that this is another alternative to the bar scene.

I want to introduce the Director of the Prior Health Sciences Library, Susan Kroll. A veteran of our libraries for nearly 15 years, she has been the Director of the Prior Health Sciences Library for nearly six years. Please join me in thanking Susan.

Spring Quarter classes began on Monday, although some students with fresh sunburns prolonged the holiday by a day or two! This week also kicked off the COTA bus service for all students. Showing only their university student ID, they can ride any COTA bus as a result of their quarterly fee payment. Extended service to the Lennox Center, downtown, and the Sawmill Road area will be a new convenience for students.

To communicate more effectively with them, COTA inaugurated a new Internet Web Site on Monday. You will shortly see a wonderful Ohio State Scarlet and Gray painted COTA bus around town. We were just on one yesterday, weren't we, John? Again, to John and his colleagues, congratulations for a wonderful job well done by our student leadership.

March brought devastating floods to much of Southern Ohio. Ohio State University Extension has been actively involved in assisting agencies and flood victims. Extension faculty have circulated information on many things, including mold and mildew removal, livestock protection, water testing, and preserving photographs that have been damaged.

The effective Extension communication network has been used to relay information on assistance programs and safety issues from the State's Emergency Operations Center to residents. We should all be enormously proud of the personal and professional dedication of our colleagues in Extension during this difficult period for the state.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

The University is also very proud that three of our own were honored at the 1997 YWCA Women of Achievement luncheon. Susan Brown of Vorys, Sater, Seymour and Pease, is one of our distinguished graduates and has been on the board of the Alumni Association.

Greta Russell, who is our university controller, came to her accounting career after starting a family, and works with youth organizations and women's groups to motivate others to achieve. She is, by the way, the past national president of the National Association of Black Accountants.

Nancy Zimpher not only leads our College of Education to consistently high rankings, but is a national leader among colleges of education. She is an active partner with Ohio's schools and a leader in the United Way programs. I would just say that on a very personal level, I congratulate each of these women who are truly women of achievement.

During the past month, I made 16 surprise visits to faculty members who are 1997 recipients of the Alumni Award for Distinguished Teaching and the Distinguished Scholar Award. The shock and joy of the faculty in receiving news of their recognition is wonderful, indeed, to witness. . . some are literally -- and you might account for this as faculty members -- speechless!

The applause of their students and warm congratulations of their colleagues make the "Apple" presentations memorable for all. Regrettably, as Dr. Sisson knows, I was stranded on an airplane and had to miss one of the scheduled surprise visits. So Provost Sisson took along a life-size cardboard cutout of me, and I was told by several people that it was my most scintillating presentation of the 16!

Speaking of Dr. Sisson, you will note a recommended change in title for the Provost on today's agenda. The title Senior Vice President and Provost is not only more appropriate to his leadership role, it is also shorter I might add! I think the only one-word administrative titles around here, at the moment, are president and coach, and we operate in equal jeopardy.

We considered a number of other titles for Dr. Sisson, but rejected Grand Pooba, High Commander, Potentate, and The Big Cheese. Dick, I just wanted to tell you that if this passes today, we do have cards with your new title engraved, but I will hold onto these until after the Board acts. Let me just say, that at a very personal level I think you all know that Dr. Sisson has done a remarkable job in leadership for this university. One of the great, great treasures of Ohio State sits right over there and not only is he our academic leader, but he is my friend and I value that greatly. I just wanted to say that personally.

Let me just also note that in terms of academic achievement, we have a great one right here. Mark didn't think that I would remember this. Mark Berkman, a second year dental student, was just notified on Sunday that he is one of the Howard Hughes Academic Fellows. He is the first dental student in this country to receive such a recognition and he is the first student from the Big Ten to receive such a recognition, so I think we ought to give him a hand. That is really wonderful and we are quite proud of him, I can assure you.

Among the personnel actions of the Board today is the appointment of the Enarson Professor of Public Policy and Management, Mary Schiavo. She has been very much in the news in the past week with the publication of her book *Flying Blind*,

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Flying Safe, which means none of us should ever be flying after reading that, I can assure you.

The former Inspector General of the U.S. Department of Transportation, she is from Williams County, Ohio, and started college at this university. She earned an Ohio State Master's degree in Public Administration and will teach five courses during her year-long appointment.

I might note that her "60 Minutes" interview two weeks ago mentioned her affiliation with the university. The Enarson Executive in Residence Program has been designed to bring individuals with extensive government experience to the classroom, and the students are eager to work with Ms. Schiavo.

Also making news this week has been the announcement of Jim O'Brien as the men's basketball coach. Perhaps that April blizzard in Boston helped make up his mind to come to Ohio, we certainly hope so! And then, as you will note, we have just appointed this morning Beth Burns, the coach of San Diego State University, as our women's coach. I noted that Beth was living in a home on the beach, so you can see that, indeed we have a very attractive place, and we congratulate both of these people. They are world class coaches, coming to a world class university to create world class programs. That is what we are about.

On March 24, we dedicated the Conard Learning Center at Ohio State-Mansfield. The Conard Learning Center for Academic Enrichment assists students in refining their academic skills and developing new strategies to increase their academic success. The Center offers one-to-one academic counseling, peer tutoring, diagnostic testing, and study skill assistance. They also house a walk-in math lab, the Sprint Telecommunications Center, and services for the learning disabled.

The Conard family has been instrumental in the development of our Mansfield campus since its inception, and the generosity of the Conard Foundation was instrumental in the construction of this state-of-the-art facility, which I just visited. It is truly a lovely, lovely place.

Finally, WOSU-AM will mark its 75th year of regular broadcasting April 24. A number of commemorative activities are being held including a performance last night by the "Capitol Steps" and appearances last night and today by NPR personalities Bob Edwards, Scott Simon, and Brian Naylor. NPR president Del Lewis is here for the festivities. WOSU was one of the first stations in the country to offer listeners NPR programming.

In 1922, WOSU-AM was Columbus' first regularly broadcasting radio station. The first call letters were WEAO which stood for Willing, Energetic, Athletic, Ohio! By 1924, the football game play-by-play was broadcast. The call letters were changed to WOSU in 1933. Two Signal Corps captains supervised the first broadcast from the ROTC barracks. It could be heard more than 100 miles away so recall that this was in the pioneering days of radio.

A re-creation of the first broadcast will be presented on April 24, and I was invited to read the part of Ohio State's 5th president, William Oxley Thompson. Closing the broadcast, he said of this new-fangled invention, "Educational institutions always have shown a strong interest in applied modern science. I congratulate you on the prospects before you as a result of this marvelous development." I add my congratulations to WOSU, along with that of President Thompson. Mr. Chairman, that concludes my report.

STUDENT RECOGNITION AWARD

Mr. Berkman:

Brenda Miller is a third-year student in the College of Veterinary Medicine. She came to The Ohio State University after graduating from an honors tutorial program at Ohio University. She chose Ohio State's vet school, because of its outstanding reputation in the clinical sciences.

In addition to being an excellent student, Brenda's compassion and drive for community service are what makes her stand out among her colleagues. In 1995 she organized the first student chapter of the American Association of Human Animal Bond Veterinarians. This organization has given many of her fellow students an opportunity to promote public awareness of animals in human society, as they work toward their professional degree.

Providing for the exploration of the role of animals as pets, service aids, and therapeutic tools for the medical professional, she has worked to further the educational experience for herself, as well as her colleagues. She has also been instrumental in the establishment of the College's Pet Loss Support Hotline. For this service, pet owners can receive counseling regarding the grief and guilt that they may experience through the loss of their animal companion.

She has held the office of treasurer of Ohio Student Chapter of the American Association of Equine Practitioners and is a member of the student chapter of the American Veterinary Association. Upon graduation she hopes to work as a veterinarian treating both small and large animals. In addition, she plans on continuing to focus on the needs of the owner, as well as the animal patient. She says that such a balance is important and needs to be addressed. She has been characterized as a student who demonstrates compassion, understanding, and dedication to the spirit of a human/animal bond.

Brenda is here today with Dr. Diane McClure, Assistant Professor in the College and the advisor to many of the organizations that Brenda has worked to create. If you would both come forward, the Board of Trustees of The Ohio State University would like to present you with the Student Recognition Award.

That concludes my presentation.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs Committee and the Executive Committee of the University Hospitals Board met on March 20, 1997. The Professional Affairs Committee received a quality review update and an executive summary of the leadership council initiatives. This report highlighted the extension hospital-based, physician credentialing processes into all offices owned by the Hospitals.

The Executive Committee received reports about the potential impacts on University Hospitals related to the tentative acquisition of Doctor's Hospital by Columbia HCA. The Executive Committee also received a positive report on the cost reduction initiatives that are now showing an approximately 5 percent reduction in the costs per patient stay during the last 12 months. They also received a financial report indicating that the year-to-date gain from operations is moderately exceeding budget.

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

That concludes my report.

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FISCAL AFFAIRS COMMITTEE

Mr. Skestos:

Mr. Chairman, this morning the Fiscal Affairs Committee is meeting as a whole and I would now like to call the meeting to order. I would like to call on Bill Shkurti, Ed Ray, and Larry Lewellen to discuss the Expenditure Benchmark Report.

EXPENDITURE BENCHMARK REPORT

Mr. William Shkurti:

Thank you, Mr. Chairman. While my colleagues are getting seated, let me get started. You should have in front of you a document entitled, "Expenditure Benchmark Report" dated April 4, which is the color version of what is in your book. I will speak from the stapled version, because it is a condensed version.

As you may recall at the last Board meeting, we looked at revenue benchmarks and this is the second part of that presentation -- where we look at expenditure benchmarks -- before we ask you to make a budget decision. In the interest of a smooth presentation, we won't have three talking heads. I will present the material, but I want to acknowledge not only the work of the Office of Resource Planning and Institutional Analysis staff, but Ed Ray and his staff in Academic Affairs, and Larry Lewellen and his staff in Human Resources in helping to put this information together.

What we will look at are expenditure benchmarks in three particular areas: 1) how the University spending has changed over time since the benchmark year of 1991 when President Gee came on board; 2) how we compare with peer institutions; and 3) some benchmarks on human resources and we will talk about the implications of that.

So if you will turn to page two in the colored documents -- the one that deals with the University's general funds budget -- what this does is compare how much our general funds budget expenditures have gone up compared to inflation over the last seven years. If you would ask most people on the street how much spending is going up at OSU they would say twice the level of inflation or 5-6 percent, because what they read in the headlines every year is whenever our tuition is increased that is what registers in their minds.

It is true that our tuition has gone up twice the rate of inflation, but as I explained last month a lot of that has to do with the fact that State funding has not kept up. So if you will look at the University's budget as a whole, you will see that it stayed very even with inflation on average over the last seven years. So this has not been an institution on a spending binge, but, in fact, one who has barely been able to keep pace with inflation. There are some interesting implications from that and I'll get into that in a minute.

On page three, the next chart shows the distribution of those expenditures and it shows that rather than spread resources across-the-board, the University has been

EXPENDITURE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

very selective in terms of what it has invested in. I'll just pick two or three items on there to bring to your attention.

The area that has grown the most is what we call "Academic Enrichment," and those are investments by the Office of Academic Affairs in the instructional and research programs in our various colleges and departments. These are ways that we can steer resources to cross-cutting disciplines and new initiatives for things like distance learning and those kinds of activities.

So the University has not remained paralyzed saying, "Well our money has only gone up with inflation, therefore, we can't do anything." We have really made some tough decisions and have moved money into these important areas.

Another area that I would like to point out is student financial aid. The general funds side has gone up an average of 8.9 percent a year since 1991. In other words, our commitment out of general funds to student financial aid has gone up 50 percent faster than tuition. So in other words, if you view financial aid as a way of making the University accessible to people who otherwise couldn't afford to be here, we are doing better than we have historically, even though the State has not been as supportive as we think they should.

Then if you add on top of that the tremendous success that we have had in our fundraising efforts from the private sector -- which are not reflected in these numbers, because this is general funds -- it is an even more dramatic improvement. So I think that this is a university that has the right values and is doing the right things in making the best efforts with the resources available.

If we are spending more with the inflation rate in some of these key areas it would have to come from somewhere. If you look down towards the bottom of the chart you will see that our average payroll expenses have increased at only 2.2 percent a year, which is substantially less than inflation. That does not mean that pay raises have been held back, it does mean that when you combine the amount paid per individual and the number of people that we have on the payroll, the combination of that has shown the University has restructured and downsized. We are doing the good things that we are doing with less people. So we are working harder and we are doing better with less as reflected in the payroll.

Then if you look at supplies and services -- which the State does tend to fund at an inflationary level -- we have not for seven years increased the supplies and services budgets for our departments, academic units, and support units. It has made it very difficult for them because the prices for a lot of the things that they buy have gone up. Those managers have had to move money around to keep the University running, even though we haven't had the support. Miscellaneous -- which really is miscellaneous -- has actually gone down as we focus more on targeted items.

The next chart shows what some of the academic enrichment money is and this has been a program over the last three years, where we have had a little more budget flexibility than the period through '91-'94. It shows you some of the things that have been targeted for the new money and that includes: reducing the number of closed courses; making sure that we are acquiring the right library materials; those programs for colleges and departments or competitive grants that the Provost talked about earlier this morning; improving honors courses in biostatistics and computational linguistics; new cutting-edge disciplines in teaching and research; improving the student experience with things like improving academic counseling;

EXPENDITURE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

and interdisciplinary initiatives, such as molecular life sciences and learning technology in academic computing. So we have taken the truly discretionary resources that we have and we have targeted those in areas that we think make the best long run benefit for our students, for the institution, and for the people of Ohio.

The next chart is an interesting one because there has been a lot of posturing from political leaders from both parties in the State and nationally that they aren't passing on unfunded mandates to local government and universities. Well what this is, is a compilation of what has actually been in the budget. We have had to allocate above inflation for unfunded state and federal mandates -- things like OSHA, ADA, Environmental Cleanup, and so forth. You can see that is a rather large increase over those three years.

Now in fairness, the large increase in FY '97 reflects, in large part, the investment that the University has had to make in making sure that the ground under the Fawcett Center is safe and not an environmental hazard, and we have done that. That is a one-time thing, but it shows the challenges that the University has to meet.

When the Fawcett Center was built, the University complied with all of the environmental laws and requirements at the time. The problem is that the environmental requirements have become more strict over the last 30 years so that when we started looking into that area for the possibility of adding on to the Alumni House, we realized that there was testing and cleanup we had to do and we had to pay for it. The University wants to be a good citizen, we don't want to be a polluter, we don't want to violate state or federal laws, but that is an expense that the State and the federal government does not reimburse us.

So some of the things that we have had to do cause us to have to raise our expenditures. They are worthwhile things to do, but they are not frivolous, they are important, and they are things that we feel are necessary.

The next item takes a look at how we compare to the 20 peer institutions that we talked about before. Those are the best public, comprehensive research institutions in the country. What we have done is to compare the expenditures for a full-time equivalent student.

Now one of the changes that we made this year is to use a three-year average. The reason that we did that is when you get into expenditures you are at the mercy, sometimes, of your own accounting system and how things are classified. We saw that in 1995 when our instructional expenditures jumped substantially. When we looked at why, we found out that all of the early retirement had been booked appropriately by the accountants in the year that it occurred, but it made it look like we were spending a lot more for instruction than we were. So rather than get into a lot of this year-to-year fluctuation, we will be using a moving average. I think this tells an interesting story and it shows when you compare us to these peer institutions, our expenditures -- on behalf of instructional needs -- are right at the peer average. Overall, we are 23 percent below the peer average because we spend 34 percent less than the peer average per student on non-instructional areas.

You have a question, Mr. Brennan?

Mr. Brennan:

On page seven, you detail the dollars by category to support this graph. The research dollars are simply transfer dollars, aren't they, Bill? They come in, they go out

EXPENDITURE BENCHMARK REPORT (contd)

Mr. Shkurti:

Not quite. The expenditures are in two parts. There are expenditures that we budget to support research and we get at least some sort of reimbursement from the federal or state government or from the sponsor, but not for all. So it is not a pure transfer and some of the money that the University spends for research it does not receive money for it.

Mr. Brennan:

Is it a gross amount expended on research or is it the net amount?

Mr. Shkurti:

It is the gross amount budgeted and spent for research.

Mr. Brennan:

The \$3 million difference is just in research. If you take those numbers out of both columns, you have a \$15 million cost versus \$17.5 million. It is not quite as dramatic a difference.

Mr. Shkurti:

Right. But if you look at some of the other figures -- for example, student services or academic support -- those are still some rather large gaps so I understand your point. Again, when you make these kinds of comparisons you have to be careful of how you use it.

I think that the conclusion that you can draw from this is first I think the University has its priorities in the right place, which is instruction first. The students come here, pay for tuition, and receive instructional subsidy, that is what we have to do first. We have squeezed the bureaucracy as a result and I don't think that is necessarily bad, but I would not argue that we should spend close to the average for all bureaucracies on the bureaucratic part of the institution. There are some things that we need to do. For example, academic counseling and so forth, where we really aren't giving our students the same kind of support that students at other institutions have and that is a part of what this shows.

The next item -- and we will move to some of the human resources comparisons -- compares the average faculty salaries at OSU with the 20 peer institutions that we talked about. The red line in the middle is Ohio State, with an average of \$62,700 and it shows that it is slightly above the average for all 20 institutions at \$62,400 and just slightly below the average for the top ten institutions, which is \$63,000.

It shows that overall on average, salaries are about where the market is if you take the average. The one caveat that I would make on these figures though is that these are comparing averages of a lot of different categories and so even though on average we may be where we want to be, there may be distributional issues. One of the things that we have seen -- from information that Larry's people put together for the Faculty Compensation and Benefits Committee -- is that we tend to lag at the lower ranks of the incoming assistant professor and that is one area, obviously, where you want to be more competitive -- to bring people in.

Mr. Shumate:

Bill, do these competition figures include benefits?

EXPENDITURE BENCHMARK REPORT (contd)

Mr. Shkurti:

They do not include benefits. Larry, I believe that there is a general comparison that we do on benefits, but not a specific one.

Mr. Larry Lewellen:

We do study benefits separately, but across these premier institutions generally the cost of benefits and the benefits delivered are fairly similar, so it is not as much a decision maker. If you compare our benefits to private industry or others, we are generally better, but not among this group.

Mr. Shumate:

Including benefits would not impact this chart that we are looking at on page seven?

Mr. Lewellen:

That is correct.

Mr. Shkurti:

There is more than one way to look at faculty salaries and that is what the next chart shows on page eight. This flows from the functional/mission statement it says, "If we really wanted to improve ourselves and move up in the rankings of the AAU to the top 25, what would our salary have to be compared to what the 25th highest institution pays?" There you see a difference of \$2,600.

Part of this is a chicken and egg thing. How good do your salaries have to be to be better, how much better can you be at the level that you are at. I think that it just shows the importance that if you want to move up, we need to be aggressive in hiring people away from other places and that we shouldn't be complacent just because we are at some average. We need to be careful that we stay even with the market, or better than the market, and in some areas do better than the market. I think that is what this shows.

The next chart on page nine compares our staff salaries. The faculty market is national and international, and the staff market is more located near Central Ohio. To make the chart work right, we've had to use pluses where the pluses mean that the market is higher than the University. So, for example, on paraprofessional and technical employees, this means that the University is in red and the market is in gray -- so the University is 14.8 percent below the market.

One note that I would make is that I made this presentation last year and pointed out that for clerical and secretarial people the University is 1.5 percent over the Columbus market. I received some rather interesting e-mail from University staff saying, "Why did I say that secretaries were overpaid?" I want to make it clear that I am not saying that secretaries are overpaid, particularly, and including mine. I think secretaries are among the underappreciated people at this University who keep this place together and a 1.1 percent difference to someone who makes \$20,000 to \$25,000 is like \$250 and I think that for good people it is worth it.

I am not saying that our clerical or secretarial staff are overpaid. However, what I will say is that it shows that if you compare our clerical staff with those of state government -- people in the same classifications, doing the same work, who work for

EXPENDITURE BENCHMARK REPORT (contd)

Mr. Shkurti: (contd)

the State of Ohio -- state government employees make an average of 13.9 percent more. So I think that we are below state government in that area.

Mr. Skestos:

Bill, before you go on -- getting back to the question that Alex asked -- if you added the benefits that we pay them, would that bring us up closer to the market? The market isn't as good as we pay at the University for our staff, is that right?

Mr. Lewellan:

That is a very good question. What we would like to do with this next year, in this case, is the Staff Advisory Committee would like to add benefits to this comparison because it is not a differentiator for faculty, but it is among these markets and that would help close some of the gap. Not the majority of it, but some of it.

Mr. Shkurti:

I would say the message in all three of those charts is that we are in competitive markets for our employees and there is no evidence that our people are being overpaid. There is definitely some evidence in some key areas we need to do better as we move along.

So in summary, let me point out that the four following points are valid based on this information: 1) since 1991 the growth in OSU's general fund expenditures has barely kept pace with inflation; 2) the University has targeted its limited resources consistent with the academic goals, including limited investments in critical areas; 3) compared to peer institutions, OSU is highly competitive and supportive of instruction, which is exactly where it should be, but significantly less competitive in funding for a variety of instructional support services. I will never make the argument that throwing money at services is the solution, but if you are too far below the competition, it is difficult to compete. And 4) OSU is competitive with the group average of peer institutions for faculty salaries, but below our target position of 25th in the AAU rankings, and that staff salaries are below the local regional employer market for most occupational areas.

So I think we planned our spending well and provingly the implications from this are: we need to continue to follow through on our strategic objectives of providing a quality experience both inside and outside the classroom for our students; we need to continue to support the full funding of the Board of Regents' request for core funding and tuition restraint, because that is the single most important thing that the State of Ohio can do to help us; the budget package approved by the House is an improvement over the executive budget, but does not yet meet all of our needs; and we should use the Senate and Conference Committee as an opportunity to continue to make our case.

Let me see if either of my colleagues would like to add to anything that I have said, and then I will be glad to answer any questions.

Dr. Edward Ray:

I guess if there were one point that I would add it is simply, as the figures suggest, we are meeting the competition as best we can in terms of instructional support. We think that reflects having our priorities right to the extent that we can't succeed in getting additional State funding. We face the very real risk -- as we understand that

EXPENDITURE BENCHMARK REPORT (contd)

Dr. Ray: (contd)

there are serious deficiencies in some of our support areas, whether it is counseling, advising, student life services, or whatever -- of trading off what we've got right, which is our support for our instructional mission in order to meet these other underfunded areas, and that is really not the answer that we want. We want to try to be competitive on both sides of the equation and for that we need additional State support.

Mr. Skestos:

Any further questions? Thank you, gentlemen.

(See Appendix XXXVIII for background material, page 745.)

REPORT OF AWARD OF CONTRACTS

Resolution No. 97-100

RECREATION AND INTRAMURAL SPORTS FIELDS

Synopsis: Accept the report of award of contracts and establishment of contingency funds for the Recreation and Intramural Sports Fields project is requested.

WHEREAS a solution adopted by the Board of Trustees on December 2, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Recreation and Intramural Sports Fields

This project constructs new sports fields on approximately 38 acres of the west campus area including replacement of the King Avenue playing fields and provides two multi-purpose spaces containing eight softball/baseball fields, eight flag football fields, and two multi-purpose spaces for sport club practices, contest, and tournaments. The total project cost is \$4,500,000; funding is provided by future University bond proceeds (\$4,000,000) and University funds (\$500,000). The completion date is December 1997. The contracts awarded are as follows:

Design:	Edsall & Associates, Columbus, Ohio
General Contract:	Cody Zeigler, Inc., Summit Station, Ohio
Amount:	\$2,661,700 *
Estimate:	\$2,996,950 *
Plumbing Contract:	Fox Mechanical, Columbus, Ohio
Amount:	\$43,000 * +
Estimate:	\$27,650 *
HVAC Contract:	Columbus Heating and Ventilating, Columbus, Ohio
Amount:	\$20,774 *
Estimate:	\$21,500 *

+ The Plumbing Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

REPORT OF AWARD OF CONTRACTS (contd)

Recreation and Intramural Sports Fields (contd)

Electric Contract: Jess Howard Electric, Blacklick, Ohio
Amount: \$1,183,653 *
Estimate: \$1,538,500 *
Total All Contracts: \$3,909,127 *
Contingency Allowance: \$191,301
Total Project Cost: \$4,500,000

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Recreation and Intramural Sports Fields project is hereby accepted.

(See Appendix XXXIX for map, page 761.)

PURCHASE OF REAL PROPERTY

Resolution No. 97-101

APPROXIMATELY THREE ACRES OF UNDEVELOPED LAND ADJACENT TO
THE OHIO STATE UNIVERSITY AT MARION

Synopsis: The Board of The Ohio State University at Marion and the Fiscal Affairs Committee recommend authorization to purchase the approximately three acres of vacant land at the southeast corner of State Route 529 and County Road 169 in Marion, Ohio.

WHEREAS The Ohio State University has been presented with an opportunity to acquire three acres of vacant land at the southeast corner of State Route 529 and County Road 169 in Marion, Ohio; and

WHEREAS the property has an appraised value of between \$115,700 and \$125,000, and the owner of the property, Dr. Kazi Mobin-Uddin of Columbus, Ohio, has offered to sell the property to the University at a price of \$120,000; and

WHEREAS this property adjoins the Marion Campus, and acquisition of the property would provide the Campus with opportunities for future growth, and support current academic programming; and

WHEREAS the Marion Campus Board has recommended this purchase of this property: and

WHEREAS funds for this purchase will be provided from The Ohio State University at Marion, and the Marion Campus will be responsible for maintaining and operating the property :

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the vacant three acres of land at the southeast corner of State Route 529 and County Road 169, in Marion, Ohio, from Dr. Kazi Mobin-Uddin at a price of \$120,000, upon such terms and condition as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XL for background information and map, page 763.)

April 4, 1997 meeting, Board of Trustees

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Colley, Skestos, Brennan, and Patterson, and Ms. Longaberger.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

Thank you, Mr. Chairman. This morning the Student Affairs Committee heard a report from Kathy Cleveland-Bull and Bill Hall regarding the restructuring plan for the Office of Student Life. Based on student concerns and concerns of other internal customers, it was apparent that while there are existent pockets of excellence, a change in the structure of Student Life was needed. At Ohio State, we view this diversity as both a strength and an asset.

Among other things, the goals for the Student Life restructuring plan are to: increase the visibility and impact of student life; increase collaboration among units; improve customer service and create greater access to student services; and develop an organization consistent with professional standards with cutting-edge features.

The restructuring plan would essentially establish a cluster model consisting of the following three clusters: 1) student activities; 2) culture and ethnicity; and 3) gender and sexual identity. Student Life believes that this plan will enable Ohio State to more effectively respond to student issues and needs. Additionally, this plan will allow for the increased visibility and impact on student life, and provide new opportunities for collaboration and programming. It will support programming for a broader base of students by programming issues which cut across different constituencies within the three clusters that were mentioned above.

Now I would like to call upon Eric Reeves, a second-year law student and President of the Interprofessional Council, to give the student government report.

STUDENT GOVERNMENT REPORT

Mr. Eric Reeves:

Thank you, Holly, and good morning. First, I would like to give the Council of Graduate Students' report. The Graduate Research Forum will be held on April 19, 1997. The G-CUE, which is similar to the CUE report, is 90 percent complete and CGS is waiting for the final appointments of faculty names from Dean Huntington. That concludes their report.

The Interprofessional Council will be having a service day on April 10 to be held at the Ohio Union on the third floor. As I mentioned at the last meeting, we will provide different professional services.

On another exciting note, Dr. Sisson's office donated a computer to IPC and we are in the process of getting involved with the information super highway by putting up a world-wide web page. Hopefully, we can provide access for professional students and address their concerns through that medium.

Now for the Undergraduate Student Government report. The Undergraduate Student Government will be unveiling a student organization work room on April 8, which will enable every student organization on campus access to computers, telephones, fax machines, and all of the supplies that a student organization needs to work

STUDENT GOVERNMENT REPORT (contd)

Mr. Reeves: (contd)

successfully. This will be located in the Ohio Union, Room 306. This room has been put in place because countless student organizations lack office space and the supplies needed to be successful.

USG Teacher Evaluation -- which is a compilation of students' evaluations of their professors -- will be published this May. USG is happy to report that the publication - - which had 500 faculty participants at the last publication date -- now has over 1,700 faculty participants.

The week of April 20-26, USG will be hosting the first ever Celebration of Diversity. This brings all groups together on the OSU campus to recognize the differences that make this University truly great. Also, all three student governments have been working diligently preparing for the student referendum concerning the Larkins Hall renovation. We will be working closely with Vice President Williams over the next few weeks to proceed in an expeditious manner.

On another note, the COTA OSU bus was unveiled yesterday. It was an awesome bus, that has a student-athlete on one side and a student on the other side. We are happy to report that over 2,400 students have used COTA at this point since its unveiling.

An issue that has been a concern of the student governments is the need for student health insurance coverage for domestic partners and their children. A student group, Students For Domestic Partners, has collected information regarding a student health domestic partner plan at OSU and its peer institutions. Their collected information is before you today. They, and we, encourage you to read the information carefully and are willing to discuss any questions or concerns that you might have.

Finally, the student government election campaign is underway. The three student government presidents this year, along with John, Kellie, and myself, are running again. The campaign trail is hot and I can feel this energy. We are very excited about working with the administration and the Trustees in taking this great University into the 21st century, and we appreciate your support.

President Gee:

Did I hear you right that all three of the present student government presidents are running again?

Mr. Reeves:

That's right. The Interprofessional Council elections will be held on April 14 and 15 and, as you know, we have adopted a new constitution and that will be University-wide. USG elections will be held on April 15 and 16, and CGS elections will be held on April 27. I think that this is an awesome opportunity to continue the efforts that we have made.

President Gee:

I must say -- and this is very positive -- that this is the first time in my recollection that all three of our presidents have decided to run again, which shows that they must be

STUDENT GOVERNMENT REPORT (contd)

President Gee: (contd)

enjoying their work and feeling good about student participation. I think that this is a very healthy sign.

Mr. Reeves:

Yes, and thank you for making it so inviting for us. The administration is very accessible to us.

President Gee:

We are working heavily to endorse the other candidates!

Mr. Reeves:

Are there questions? Thank you very much.

Ms. Smith:

Thank you, Eric. That concludes my report, Mr. Chairman.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

It is my pleasure to invite our hosts to come forward and give a presentation on the vision for the College of Medicine -- Drs. Tzagournis, Healy, St. Pierre, and Mazzaferri.

VISION FOR THE COLLEGE OF MEDICINE

Dr. Manuel Tzagournis:

Mr. Chairman, ladies and gentlemen, I would like to introduce Dean Healy. Dr. Bernadine Healy has been our dean for about a year and a half, and has met the challenges and changes head on. She has brought a great deal of visibility, nationally and internationally, to this institution in a very positive way. She has been energetic in her recruitment efforts and has been successful in that, and she has been the catalyst of the formation of an integrated practice group among our faculty physicians and they are organizing very nicely now.

There are many parallels between higher education and medicine today. Public pressures are changing the competitive environment and it is an interesting job. I genuinely believe that she is enjoying it, so I am going to introduce Bernadine Healy and ask her to introduce her colleagues, who can answer questions after her presentation.

Dr. Bernadine Healy:

Thank you, Dr. Tzagournis, Mr. Wexner, President Gee, and members of the Board of Trustees, and, of course, my colleagues, who have agreed to be up here with me to answer questions after my formal remarks.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

You asked me to discuss with you today the vision of the College of Medicine. Actually the vision of the College of Medicine is our collective vision. It is one that has been around for a long time and it is to move Ohio State to the top tier of American medical schools by the year 2000. That was a goal set by this College and this University in 1988 under Dr. Tzagournis' leadership. This is the right vision and it is the right goal, not just all of our goal to do this. I would suggest to you that it will be the collective legacy of Dr. Tzagournis, myself, President Gee, and you, the Trustees, to accomplish this.

In my 10 or 15 minutes of formal comments, I would like to give you a snapshot of how I believe we together can carry out that vision, where we are along the way, and -- for the sake of brevity -- focus on really two issues: 1) the approach to achieving that vision; and 2) the concrete goals that we absolutely must accomplish in order to achieve that vision. Much of the details you will be able to read in the annual report - - which was my speech to the faculty of Medicine in the State of the College address I gave a few months ago -- and I will pass this out at the end of my remarks to sort of fill in the details.

The first issue is the approach. What is the formula for building a great OSU medical school? I would suggest that it has five parts. First, urgency about the opportunities. Recognition that the moment is now and the window of opportunity could be closing, in fact is probably closing. There is a sense of urgency about that year 2000 deadline that was set in 1988, but there is also now a window of opportunity. The environment is more treacherous, in general, in the field of medicine and medical sciences, but with the plates shifting and the market share for many of our key benchmarks of excellence loosening up there is opportunity to move ahead. But we must quicken the pace, we must intensify our resolve, and we must keep our eye on the goal if we choose to be one of the best.

The second part to the formula are culture shifts. OSU and our medical school has a terrific culture, it is mid-western nice. Our medical school is deeply steeped in the professional values of compassion, collegiality, loyalty, and hard work. It is a robust work ethic, I assure you. These must all be held dear in times of change, but the culture must also evolve to the next level. We must add at least four qualities to this culture. First a stronger sense of entrepreneurship. By that I don't just mean individual faculty entrepreneurs, I mean institutional entrepreneurship. The second which leads from that is a sense of fate sharing. All of us have to recognize that we rise and we fall as a team, as well as individuals. Medicine has moved dramatically in terms of its own culture from being a bunch of solo performers to a symphonic orchestra. The third issue is openness, we cannot hide the ball. Information is power, I know that well, but we must be very willing to share information. And fourth is consumerism for our students and consumerism for our patients. We must be market responsive, user-friendly, cost competitive, efficient at everything we do, not only bring value but be able to show that we are bringing value.

The third part of the formula to achieve that vision is the center of excellence strategy. That was laid out beautifully in the 1988 plan of the College of Medicine, that I know you are aware of. We have to assure excellence in certain core areas that are vital to medicine, vital to the public we serve, and vital to our community. They include cancer, heart and lung, the neurosciences, women and children's health, and public health. I think those are the five top areas that are centers of excellence. The service targets for investment and they serve as career areas where we must be judged. You can read more about those in the documents that I will be handing out later.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

The fourth part of our formula for achieving our vision is a push for quality and quantity, and I have to link them together. Quality, of course, comes first. And by that I mean quality of our faculty, first and foremost. This is a brain-driven, talent-driven enterprise. Every single recruit that we make must elevate the mean of our faculty. But size is important, too. There is an ancient Greek philosopher, Hesiod, who used to say, "Admire the little ship, but put your cargo in a big one." You see we are still guided by Greek wisdom.

The challenge for us is that people in business know well, it is difficult to achieve mass in business only through a 10 percent internal growth. To achieve size, within our college, we need to do three things: 1) we need to grow incrementally in all of our programs -- whether they are the center of excellence or not -- and there has to be at least an internal growth rate of 10 percent, maybe a little more than that; 2) we must take some intense focused bold leaps in areas of excellence; and 3) we must develop a crisply defined plan for strategic alliances, which bring size, quality, and mission importance.

The fifth -- but clearly not the last -- part of this formula for achieving the vision -- certainly not the least part of it -- is money. As the Catholic nuns like to say, "No money, no mission." Putting it another way, money may not be everything, but you need it to buy things. We must become clearly entrepreneurial about money. We have to wisely allocate what we have within -- and that comes from numerous arrows that come in, in terms, of potential resource sources -- but we also must grow market share from federal and other grant dollars, and we also must work very closely with President Gee, the University, Jerry May, and others on key fundraising issues for the College.

Now with that formula I would like to identify, again, in the spirit of five, five concrete goals and objectives that I think we have to achieve and be well on the way to achieving beautifully by the year 2000, to become one of the top tier medical schools in this country. And I believe that it is doable.

The five are -- and I am going to have to disproportionately, because of time, focus on one of them, which is the first, academic enhancement, because it clearly is the most important -- academic enhancement; the integrated clinical enterprises Dr. Tzagournis just mentioned; the School of Public Health; our affiliations and alliance strategies; and the organizational and management of the College.

First, and clearly most important, is academic enhancement. Teaching is a critical part of our mission. You know we have about 900 medical students. We are one of the largest medical schools in the country. We are, overwhelming, the largest medical school in Ohio, and we also teach about 1,000 other non-medical students in the College, from Allied Health, Physical Therapy, Nutrition, Public Health, as well as, our post-graduate Ph.D., M.D.Ph.D., and our post-graduate, medical house staff in residence.

We have the best medical students in the country, hands-down. There are clear benchmarks that show that. We have one of the largest classes, 220. We have size, but we have quality. If you look at the MCAT scores -- which are the board exams students take to get in -- we have the best. I would say we have the top five percent of medical students in the country.

I want to tell you that the medical students coming in now are great. They not only are smart, they are dedicated, they have a great work ethic, and they are humanistically- driven. Actually for all of us as we get older, it is a good thing to know that we are going to have a great medical workforce in the future.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

I think that OSU is clearly one of the top medical schools in this country in terms of our educational programs, and in terms of what we offer in value for the people of Ohio. You may be interested in knowing that we are the number one choice for medical students in Ohio, who are admitted to more than one medical school in the state. Virtually all of the other medical schools, including the privates, take off our waiting list. Actually, when we lose a student it is to one of the big privates outside of the state, Harvard or Stanford, and I must hesitate to say, President Gee, that occasionally we might lose one or two to Michigan.

A second part of academic enhancement is clearly research. When it comes to research we have pretty good quality, based on certain key benchmarks like research dollars per faculty or dollars per square foot of research space, but we do not have quantity. The total research dollars are roughly \$40 million -- \$23-\$24 million from the NIH -- which has been pretty much the steady state for the past 4 to 5 years -- is not adequate.

Last Sunday you may have seen the article that was in the paper comparing us to Case Western and to the University of Cincinnati. It showed Case having a NIH portfolio -- which is a very useful benchmark for your research intensity -- of \$114 million, Cincinnati at \$34 million, and OSU came in third at about the mid-\$20 million. But what was below those numbers and was not commented in those numbers is that Case Western Reserve has a faculty which is twice our size. They have 100 more research faculty than we have and much more research space than we have.

If you look at the University of Cincinnati, they have a much larger faculty and almost twice the research space that we have. We are developing some of these benchmarks, but there is growing evidence that for research size, size and quality go together. The larger your size, the more research intensity you have and your quality goes up in addition to just size itself, correlating with quality.

I think that this is an issue for this College and University. Considering the billions of dollars that the NIH puts into medical research, we have a great opportunity to seize market share, but this will take investments. You have got to spend money to get money when it comes to research. To the Trustees -- I suspect that you may be surprised we talk about this -- we know we are the biggest research university in the country, if not the world, and yet when it comes to our medical school in terms of faculty size, we have one of the smaller ones. I think that needs to be looked at.

Faculty clearly are the brain power of the institution. Every new faculty hire must count. I think that we have done very well with some really spectacular recruits this past year in the areas of cancer and tumor genetics. We recruited probably one of the premier people and one of the co-discoverers of the colon cancer gene. We recruited the head of medicine from Roswell Park to head the oncology program. We have a great recruit that we took from Hopkins, probably the best researcher in their cardiology program. So we are making great headway, but we have got a long way to go, we really do, and I see this as an issue of great imperative.

By the way, the climate to recruit right now is great. There is great instability and turbulence on both coasts. The mid-west has the chance to recruit. People don't turn us down. I can tell you from recruiting faculty and talent -- and being in this business for probably well over 10-15 years -- it is easier to recruit now than in almost any time in history if you can create the right environment and provide reasonable resources.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

A fourth part of just the issue of the research enterprise, of course, is the academic infrastructure. Not surprisingly -- although we have made some headway with the Keck Grant, the NMR facility, and the Heart/Lung building, which is going to bring us 40,000 square feet of research space -- we are under-researched in space. If you compare us to any of the top tier institutions, I would say we have about 25-30 percent of their research space. So I think that we use our space efficiently, but we are going to have to look to that in the future.

A second clear objective -- if we want to become a top tier medical school as we look ahead after the academic enhancement which I just addressed -- is the integrated clinical enterprise. Dr. Mazzaferri is here and he is, of course, the chairperson of the Department of Internal Medicine, but also the chairman of the board of our new clinical enterprise. This essentially is bringing roughly 90 different corporations practicing medicine together into a single not-for-profit private corporation which enables us -- in the process of developing a business plan -- to act as a unit.

The only way we can create an integrated medical center, be prepared to deal in a managed care environment, capitate contracts, and to go out and aggressively win market share in the patient care arena is for us to have this kind of an integrated medical center and an integrated clinical enterprise with our faculty is necessary in order to achieve that. I think that Dr. Mazzaferri and our faculty have really been great this past year in looking to the future and pulling together.

A third clear objective that I think will make us a unique, as well as, top tier school in the future is our School of Public Health. This past year we got pre-accreditation for that school. We are the 28th public health school in the nation, there are only 28. You have over a 100 medical schools, but only 28 schools of public health and we are the only one and the first one in the State of Ohio. It is novel and it is fully integrated in the tapestry of our College of Medicine. As a matter of fact, and as you know, because you are looking at it, we are changing the name of our College to the College of Medicine and Public Health.

The fourth component of being a top tier school is a clear objective of affiliations and alliances. We can only have alliances that are strategic. In the past, medical schools, including our own, often would have alliances with anybody that came along and said, "Let's have an alliance." I think either our alliances have to have a meaning to our mission or we shouldn't do it. We must justify it in terms of long-term strategy and those are alliances across-the-board, for research, for teaching, and for patient care.

We have developed a wonderful relationship with the Cleveland Clinic through a five-year agreement that actually President Gee and I worked on in my past life, not his. It has been extremely successful and vital to teaching our medical students in the more complex environment with regard to education and patient care, our relationships with Riverside and Grant Hospitals, and our potential stronger relationship with the DO community. As a medical school, we are prepared to work on that issue, it is an important one. The DO community are important caregivers in our state and we think that the College of Medicine has a key role in that as a strategic alliance.

The fifth issue -- and I do put this one last, not that it is least, but that it should follow everything else -- is organization administration. We are evolving a four-pillar model in our College of Medicine with each of the mission-directed component parts being organized -- almost like business units -- clinical medicine, basic sciences, the allied

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

health, and public health. I must say, my colleagues Ron St. Pierre and Joan Patton have been just terrific in helping us get over what often can be bureaucratic impediments.

Let me end with a bit of spirit, because vision is about spirit. One of my favorite quotes is from the playwright Henry Miller, about looking ahead and what it means to have vision and translating it to reality:

"I see that my steadfast desire was alone responsible for whatever progress or mastery I have made. The reality is always there and is preceded by vision and if one keeps looking steadily the vision crystallizes into fact or deed. One should not be worrying about the degree of success obtained by each and every effort, but only concentrate on maintaining the vision. Keep it pure and steady."

Pure and steady. I think a steadfast desire for excellence for this College is a bond that ties us all together. Thank you, Mr. Wexner.

Mr. Wexner:

Comments?

Mr. Shumate:

We have been talking some about benchmarking and peer groups. If we were to ask you to choose five medical colleges -- that you would see as colleges that you would like to benchmark yourself against -- what would they be and why?

Dr. Healy:

First, I might mention that we are in the process of working on that project both internally within the College and also the President, as you know, has organized a research commission and has graciously asked me to chair it -- because it is so much fun -- and we are looking at that now. But I think that with regard to medicine, we have to look at the publics. We have to look at places like the University of North Carolina, which has had spectacular growth in a relatively short period of time. But we can also learn from some of the privates like Emery, that has also shown growth in its excellence over the years.

And I think that for certain areas: education, I think, we are already probably one of the top in the country; research portfolio, we will look at other institutions to benchmark ourselves against; and with regard to patient care -- as the President and I have often discussed many times -- when it comes to an academic medical center, if you have seen one, you have seen one.

We have to almost benchmark ourselves almost internally within our own community. I think there we have a unique environment. We are the only academic medical center in town. Very different in terms of benchmarking in Boston, where you have five medical schools and twelve teaching hospitals, and in Philadelphia, where you have a similar concentration.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

So I think that for each component -- or part of -- our mission is going to be different, but looking at what is happening right now in each of these areas there is great turbulence. The plates are shifting and I think we have the opportunity -- guided in part by looking at what others are doing -- to move ahead.

I don't know if Ron would like to make a comment.

Dr. Ronald St. Pierre:

In think that is a very straight forward statement on this. As we are looking around and doing the same sort of thing, Alex, it becomes clear that the privates have difficulties. The privates also have a lot of options that we don't have available to us. So I think that we need to pick and choose the right areas that give us the appropriate thing.

President Gee:

Don't you think, Dr. Healy, though that in terms of our ability to move ourselves forward strategically that we are in a better position than most? We have an enormous strength in clinical enterprise, which you just heard, and we know that consistently this is one of the reasons we attract some of the very best medical students in the country. After all, they want to come and be trained at a place that really trains them, that is user-friendly, and that is nurturing.

My experience is that it is much easier to build the research side of the enterprise because you can be very focused, very strategic, and use money as opposed to building the clinical culture. It seems to me that this is the basic strength that we have. I would much rather launch ourselves from that platform rather than the other side around.

I can always remember the University of Colorado, which you know had a tremendous research enterprise, but we couldn't fill up our hospital. There was no clinical enterprise there and we almost imploded because of that.

Secondly, given where we are positioned in this country just geographically, we have unique opportunities for strategic alliances that very few places have. Those two are real opportunities for us that should be platforms to move us forward fairly quickly.

Dr. Healy:

I couldn't agree with you more. I think it is a lot easier to build that research component. If you have good taste in people and you are able to raise some money, then you are really doing well.

I would like to have Ernie say something about that because he has been responsible in building up an excellent clinical side, as well as a sturdy research side in the Department of Internal Medicine.

Dr. Ernie Mazzaferri:

The clinical enterprise is the group of physicians who have gathered together -- it is like herding cats -- to get into a single practice group. We have a not-for-profit group and our intent over the next year is to move these 90 corporations into the single practice group.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Mazzaferri: (contd)

I have a letter here -- actually three letters -- that I thought you might be interested in that I was instructed to send out to Dr. Tzagournis, Mr. Shackelford, and Richard Cornette, CEO of MedOhio, Inc. It says:

"As the healthcare marketplace becomes more competitive and healthcare financing models include more risk for individuals and institutional providers of care, the development of integrated delivery systems will be essential for a long-term success. Due to the academic relationship that already exists between The Ohio State University Hospitals and the physician members of the clinical enterprise, The Ohio State University Medical Center is uniquely positioned to develop a more tightly integrated system than any other Central Ohio provider currently.

Successful implementation of the system will require that all of its members -- The Ohio State University Hospitals, MedOhio Inc., and the Clinical Enterprise, which is the group of physicians -- develop a common vision and an understanding of mutual roles and responsibilities. On behalf of the Clinical Enterprise Board, I would like to recommend that we collaboratively develop a business plan for our healthcare delivery systems."

In the letter to Mr. Shackelford and the Hospitals Board, and to Mr. Cornette, we are suggesting that the three boards -- the Clinical Enterprise Board, the Hospitals Board, and the Board of MedOhio Inc. -- share at least one board member so that we know what the other boards are doing and move in a single direction.

We are really committed to this. We think that this is the foundation for our research and teaching. Without patients, we won't have a medical center and we are committed to pulling our end of this together.

Mr. Wexner:

I was curious, on the research side you said that it was undersized in square footage. To be competitive, what is the magnitude of where we have to be?

Dr. Healy:

We have about 190,000 square feet of research space. If you look at a place like the University of Cincinnati, they have about 260,000 square feet and they are building another 120,00 square feet. They are pushing, they will have more than twice of what we have. If you look at Case -- we are still working on those numbers, since it is hard to get some of the private information -- they are substantially higher.

I look at my former institution, Harvard Medical School, and I was on the board there and saw what was going on. Just for the Medical College -- the first two years, the basic sciences in the quadrangle -- they have a million square feet of space and that generates about \$100 million of research dollars. Now Harvard -- with all of its strategic affiliations -- is \$450 million. It is really the number one medical school in the country in terms of funding.

VISION FOR THE COLLEGE OF MEDICINE (contd)

Dr. Healy: (contd)

So if you were to say, "What do we need to get to that top tier?" We need more research space and quite honestly, I think, at minimum doubling it. The good thing about research space is that if you do it right, you fill it with funded investigators. The research space -- after the up-front and capitalization gets paid back through indirect cost recovery, which pays for the infrastructure cost. And actually, something that Manny Tzagournis instituted before I came, was that for any new research space, you have to be a funded investigator to go there -- you borrow space. As far as I am concerned, you borrow it and if you lose your grants -- unless there is a very good reason -- you lose the space. Space is borrowed, it is not owned.

So if we have a plan to increase our research space, roughly double it in the next three to five years -- you can often even squeeze people into square footage if they know that there is going to be relief in sight -- I think that we can more than double our research portfolio, more than double it. I think that we could easily be in the \$100 million range.

By the way I should mention something, if you look at other benchmarks -- and this is why you have to really know what is under the covers when you look at benchmarks -- the Case Western Reserve numbers you saw in the newspaper -- not only is the faculty size twice as big as ours and the research space more than twice as big -- included all of their affiliated institutions.

Our research portfolio that is officially tabulated at NIH is roughly \$24 to \$25 million. We do not include: Children's Hospital; our research affiliation with the Cleveland Clinic; our own comprehensive Cancer Center, that is tallied elsewhere; or the molecular genetics and medical research being done in the College of Biological Sciences.

If you look at what Case includes, they include in the \$100 million portfolio: their Children's Hospital; their Cancer Center; St. Luke's; Mt. Sinai Hospital; the Veteran's Administration Hospital, which is a big growing concern in terms of research; and the Henry Ford Medical System in Detroit, Michigan. That is all a part of that \$114 million. So you have to be careful.

If we were to add our numbers up that way, we would be closer probably to \$50-60 million. That means we still have a ways to go, but I think that if we even increased our research space by 100,000 square feet, we would use our research space probably more efficiently than most other places. Newer space is easier to use efficiently, so that we could have a disproportion or leverage return on that investment.

Mr. Wexner:

So we would be looking at nominally, out 5 years, 100,000-200,000 square feet and 50-100 additional researchers?

Dr. Healy:

Yes, you got it. Fifty to one hundred researchers, perfect. You must know business.

Mr. Wexner:

Sometimes I take off my shoes to count. Any questions?

VISION FOR THE COLLEGE OF MEDICINE (contd)

Mr. Patterson:

Ernie, you mentioned in your comments about clinical integration and expanding and building on it. I know I have been in on meetings and this is more or less a geographic question where we have been interested in a greater area than just here. I think just at our last Board meeting, Chairman Wexner raised the specter of what are we doing with these outlying areas. I would just urge or comment that as we take a look at these things -- and in the medical school, too -- that we are not the Columbus College of Medicine, we are not the Franklin County College of Medicine, we are The Ohio State College of Medicine. We have an opportunity and a challenge to look beyond this and as we talk about things like clinical integration, we need to be reaching way out from this physical location.

Dr. Mazzaferri:

I couldn't agree with you more. We actually -- in the College of Medicine -- began ten years ago expanding outside of Columbus in opening offices. Not quite as far as you are suggesting, but in Chillicothe and Bellfontaine. I think the opportunities for us to have an impact on healthcare in this State lie outside of Columbus and in places that are underserved. We are aware of this and are working with the Hospitals, MedOhio, and the physicians' group and this is clearly one of the targets of developing this bigger vision of this medical school -- extending out well into the State. I certainly hope that we can achieve that. I couldn't agree with you more.

Mr. Wexner:

My summary comment would be that as the Board of the University, we are using the same language, the same captions and I am really pleased about it. I think that we can use it and transfer this as your paradigm to other colleges and pieces of the University -- this notion of urgency, recognizing that there has to be a cultural shift. The paradigm is changing and so is the necessity for distortions, amending cultures. The notion of centered excellence, quality proceeding quantity, and the recognition that it does take money to move this University, to move the Medical School, to move the Law School, to move the Agriculture college, and the various constituent groups taking hold of those things. The Board doesn't create the wealth and then pass it around.

You are reaching for your own destiny, if you would, in trying to figure out how to manage your resources and attract resources so that the medical complex can grow. Music to my ears.

Mr. Shumate:

Mr. Chairman, I'd like to now call upon Provost Sisson, Dr. Parson, and Professor Smith for a report on the accreditation project.

REPORT ON ACCREDITATION

Provost Richard Sisson:

Thank you, Mr. Shumate. A very few preparatory comments that Dr. Parson told me to relate. Every ten years we have an accreditation review like every other major institution of higher education. It normally is done in a passive-reactive way. We decided at the outset, to be very proactive and use this as an opportunity to move

REPORT ON ACCREDITATION (contd)

Provost Sisson: (contd)

the institution. Having said that, I will now ask Professor Smith to relay what we have done.

Professor Smith:

Several of you have heard updates from me over the past 18 months, so I will be brief. This past week you should have received a draft version of this report -- which is still being revised as of this past week and it will go out next week -- but I gave you a sense of what approach we've taken.

The ultimate result of this is going to be a three volume, 420-page document that will go out to a set of external reviewers, who will be in to visit with us in May. And I'll come back to that in a few minutes. But in effect what is happening with accreditation today -- on this campus right now -- there are about 80 programs being accredited individually by more than 40 accrediting units. So this is not an accreditation review of any individual unit on campus. It is the institution overall. So we have to keep that broad perspective in mind.

Second, the accreditation process itself has changed over the past ten years. They really are not looking for reports that actively describe in a kind of operating manual style everything that goes on at the University. That would be difficult for us to do, instead, they want us to identify and structure the report around various criteria.

So what Ohio State has done -- and all of the institutions that go through accreditation now do this -- is focus on the five major criteria and we've done that in the report. First, the University has a publicly-stated mission inside of purposes. As you all know, we've just gone through a process at the University of establishing a new mission/vision statement and of working on a functional mission statement.

Second, if you have the mission, then are you effectively organized to carry out its purposes? We focused here on various processes of the unit, upper administration level, and given more attention to activities about University technology services, for example, and the ARMS project.

The third criterion deals with educational programs. This is a long chapter which highlights aspects of our current instructional mission, our research mission, and a service mission. So we're able to highlight each of those three things in considerable amount of detail without getting down to the college level.

Fourth, do we have planning initiatives to carry forward into the future? The answer to that is yes and we highlight six or eight of those major planning initiatives.

The fifth criterion, does the institution operate with integrity? We have identified a set of areas where the concept of integrity is highlighted on this campus, not just in the processes that we use to carry out all of our activities, but also in the various rules and regulations, our compliance with all of the current Board of Regents' mandates that are out there, and the fact that each of our units themselves is accredited in its own way.

I'll just let you know in the past week I met in Chicago with our North Central liaison and walked my way through the report with her. And then the chair of the external team was here this past Monday -- Dr. Steven Beering, President of Purdue. He came in and spent the day with us and we had a very good session with him and Dick, and President Gee met with him as well.

REPORT ON ACCREDITATION (contd)

Professor Smith: (contd)

So we feel that we are ready. The report will go out next week. I will be meeting through the rest of April with various groups on campus to discuss it. In the first week of May, we have a twenty-member site team coming in. We are the largest institution that NCA accredits and so accordingly, we will have the largest site team of anyone. So we are now working somewhat overtime over this next week or so to schedule these twenty people with various groups on campus over a three-day period, which is a challenge.

They will be asking several members of the Board to meet with them perhaps at a luncheon meeting either on Monday or Tuesday, May 5 or May 6. When they leave, they will, over a six-week period, file their own report with the Office of the President, the Office of Academic Affairs, and they will make suggestions for further improvement of the institution.

What we really hope for is that the many activities that you hear about on a regular basis -- which show the movement of this University -- will be quite clear to these people not only through the report, but when they visit us and that they will take that as a base to help us improve. If you have any questions in detail about it, I can be contacted through Academic Affairs.

President Gee:

Let me just say that Randy and Elaine -- who is sitting in the back -- have done a wonderful job. This is not an easy task at an institution that is the most complex of its kind in the country. We decided not to be defensive, but rather offensive in the best sense of the word, to provide the kind of information that helps us to help ourselves -- not simply to regurgitate information. You have done a wonderful job. I could not be more pleased.

Provost Sisson:

In a concluding observation, let me just affirm or underline that. It has been an extraordinary task and done superbly. I was on the reviewing team for the University of Chicago and this Sunday I go out to Bloomington, since I am on the reviewing team for Indiana University. I think that the depth of evaluation and the breadth of consultation and review that has gone into our report, stands up more than very well.

Mr. Shumate:

Finally, Mr. Chairman, we have a number of resolutions to present for Board approval and I'm going to ask Dr. Sisson to quickly walk us through those.

Provost Sisson:

Thank you. We are recommending for approval:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 97-102

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 1, 1997:

Amended Rules

3335-5-485 Athletic council.

(A) The athletic council shall consist of ~~fifteen~~ FOURTEEN members.

(1) through (3) unchanged.

(4) ONE STAFF MEMBER OF THE UNIVERSITY SELECTED BY THE UNIVERSITY STAFF ADVISORY COMMITTEE. THE TERM OF SERVICE IS TWO YEARS.

3335-5-023 Appeal procedures for tenured faculty because of termination of appointments during financial exigency.

(A) Unchanged.

(B) The faculty hearing committee.

(1) through (6) unchanged.

(7) ~~Except for those documents received under the promise of confidentiality, all~~ ALL written documents and recorded testimony obtained by the hearing panel shall be made available to the complainant upon request.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 97-103

Synopsis: The awarding of an honorary degree to Wole Soyinka is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Wole Soyinka

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 97-104

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 7, 1997 meeting of the Board, including the following Appointments, Change in Title, Reappointment of Principal Administrative Officials, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 11, 1997, by The Arthur G. James Cancer Hospital and Research Institute Board, be ratified.

Appointments

Name: XEN M. RIGGS
Title: Director, Schottenstein Center
Office: Student Affairs
Effective: April 14, 1997
Salary: \$93,000.00
Present Position: Director, Assembly Hall, University of Illinois

Name: MARY FACKLER SHIAVO
Title: Visiting Professor (Harold L. and Audrey P. Enarson Professorship in Public Policy)
Term: January 1, 1997 through December 31, 1997
Salary: \$105,000.00
Present Position: Consultant for *ABC News (Nightline, Good Morning America)* and has written a book entitled, "Flying Blind, Flying Safe."

Change in Title

Name: RICHARD SISSON
Title: Senior Vice President and Provost
Effective: Immediately
Salary: N/A
Present Title: Senior Vice President for Academic Affairs and Provost

Reappointment of Principal Administrative Officials

VIOLET I. MEEK, Dean and Director, The Ohio State University Lima Campus, effective July 1, 1997, through June 30, 2002, pursuant to rule 3335-3-17 of the Administrative Code.

JOHN O. RIEDL, Dean and Director, The Ohio State University Mansfield Campus, effective July 1, 1997, through June 30, 2002, and Coordinating Dean for the Regional Campuses, effective July 1, 1997, through June 30, 2000, pursuant to rule 3335-3-17 of the Administrative Code.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

February 12, 1997 through June 30, 1998.

Amy Miller, M.D., Associate Attending, Anesthesiology
Gregory Wiet, M.D., Associate Attending, Otolaryngology
William A. Wilmer, M.D., Associate Attending, Medicine/Renal

HONORARY APPOINTMENT

V. Craig Jordan, Ph.D., D.Sc.

PERSONNEL ACTIONS (contd)

Emeritus Titles

LORE SEGAL, Department of English, with the title Professor Emeritus, effective April 1, 1997.

SHIRLEY A. OLSEN, Department of Industrial, Interior and Visual Communication Design, with the title Associate Professor Emeritus, effective April 1, 1997.

RESOLUTIONS IN MEMORIAM

Resolution No. 97-105

Synopsis: Approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

James E. Jones

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 1, 1997, of James Edward Jones, Assistant Professor Emeritus in the Department of Veterinary Preventive Medicine, Ohio Agricultural Research and Development Center (OARDC).

Dr. Jones was born on June 5, 1924, in Columbus, Ohio. He received his D.V.M. degree in 1950 and a Master of Science degree in Veterinary Preventive Medicine in 1975, both from The Ohio State University.

Prior to attending veterinary school, Dr. Jones served in the U.S. Navy during World War II as a fighter pilot. He was in private practice for 18 years in Mt. Sterling, Ohio, then joined the OSU faculty in 1968 as an instructor in the Department of Veterinary Science. He became an assistant professor in 1975, and served on the faculty until he retired in 1988.

Dr. Jones' responsibilities included the health care of the animals of OARDC's research herds and flocks. As leader of the herd health project, he monitored the herd health status, developed health programs, and consulted with and advised researchers on health and disease problems. He was a member of numerous professional organizations, and was active on several committees of the Ohio Veterinary Medical Association.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Jones its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Norma Kern

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 9, 1996, of Norma Kern, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Kern was born October 8, 1922, in Sharon, Pennsylvania. She received her B.S. in Home Economics degree in 1946 and her M.S. degree in Home Economics in 1979 from The Ohio State University.

RESOLUTIONS IN MEMORIAM (contd)

Norma Kern (contd)

Norma Kern began her Extension career in Ohio when she joined the faculty at The Ohio State University on March 1, 1973, as the County Agent, Home Economics, in Stark County and held this position until her retirement on June 30, 1987.

Professor Kern's contributions in providing excellent Extension educational programs and especially her work with urban programming and low income families during her career earned her the respect and admiration of co-workers and associates throughout the State.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Colley, Skestos, Brennan, and Patterson, and Ms. Longaberger.

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RESEARCH FOUNDATION REPORT

Dr. John Hall:

Good morning. Information on the new awards for February 1997 can be found in the Board book under the Research Foundation tab. Total awards for FY 1997 - February 28, 1997, are \$119.5 million or about 10 percent above FY 1996.

You also have at your places the April 1997 Monthly Highlights brochure featuring research at The Ohio State University. As usual, if you look at the bottom of the first page they display the award totals compared to last year and they are running at 12-month totals for both awards and expenditures. The bottom line is that our awards and expenditures rates continue to grow.

In the brochure there are four projects highlighted. Professor Pierre-Marie Robitaille, from Radiology, and Professor Robert Hamlin, from Veterinary Biosciences, received \$280,000 from the National Heart, Lung, and Blood Institute of the National Institutes of Health, for a project on congestive heart failure. Experimental analysis of congestive heart failure benefits from the use of an *in vivo* model which provides relatively intact systemic conditions during data acquisition. For this project, nuclear magnetic resonance imaging -- a non-invasive technique -- will be used to study animal models of heart failure to develop more effective therapy for humans.

Professors Joseph Donnermeyer and Lynne Borden, from OARDC, received \$46,000 from the Ohio Department of Public Safety to study the effectiveness of Ohio's safety belt program. The study will use controlled groups of third grade children and measure factors associated with the effectiveness of the program, including characteristics of the children and the schools which they attend.

Professor Albert Soloway, from Pharmacy, and Professor Rolf Barth, from Pathology, received \$234,000 from the Department of Energy for a project entitled, "Brain Tumor Treatment -- An Alternative Approach." The number of new primary central nervous system tumors in the United States in 1995 was estimated at about 17,200, with a fatality rate projected at about 13,300. The objective of this proposal is the design synthesis and biological evaluational boron-containing nucleus compounds that have the potential for selectively targeting brain cell tumors.

RESEARCH FOUNDATION REPORT (contd)

Dr. Hall: (contd)

Dr. Donald Stredney, from the Ohio Supercomputer Center, received in excess of \$191,000 for a project to develop and evaluate a minimally invasive prototype surgical simulator. Actually the goal is to develop a three-dimensional model of the sinuses to be used in computerized surgical simulations. This project is very important in the technological evolution of virtual reality training.

Also included in the Monthly Highlights brochure are two Research Newsfeatures: 1) "Atom Smashing Experiment Produces Surprise," which actually communicates the discovery or the evidence for the discovery of a new subatomic particle called a leptoquark; and 2) "New Traffic Management Scheme Improves Computer Networks," and this is a very important project because it uses OSU technology to facilitate high speed flow of multimedia data across computer networks.

That concludes my report. I would ask for a motion to approve the research agreement between The Ohio State University and The Ohio State University Research Foundation for the February 1997 contracts and grants.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-106

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1997 be approved.

Upon motion of Mr. Brennan, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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TREASURER'S REPORT

Mr. Jim Nichols:

I have four brief verbal reports for you. First of all, the Monthly Endowment report is for the period February 21 to March 21, 1997. The market value of the Endowment at the end of that period of time was \$697.4 million and was approximately \$17.8 million over the period at February 21.

As we all painfully know, during this period equity markets were down about three to four percent and that is reflected in terms of the equity portion of our fund, which decreased \$15.5 million. Interest rates went up nearly a half percent during that period of time. That also reflects on our fixed income portion, which was down \$2.4 million. Net new additions for March totaled \$1.3 million.

TREASURER'S REPORT (contd)

Mr. Nichols: (contd)

The Endowment has increased \$47.8 million since the beginning of the fiscal year. Current asset allocation is 68 percent in equities, 21 percent in fixed income, 8 percent in real estate and 3 percent in cash.

As the second part of the report -- I would tell you that in conjunction with the Investments Committee -- my staff and myself have been working on changing the format of the monthly report, as well as bringing it in at the end of the month or very close to the end of the month. As opposed to the third Friday which has been the date that has been used here for a long time -- long before I came to the University. We are running the systems in parallel currently. Next month we will bring a comparison, if you will, to the Investments Committee and a decision will be made as to whether to switch to the new format and the new time frame.

Thirdly, we have been working on an RFP, Request for Proposals, for a consultant for the Endowment Fund and I want to give you a status report on that. The proposals were mailed to 28 firms, with eleven firms responding, and three firms being in the interview process. We would expect that that would be completed very shortly within the next week.

Lastly, we will be in the debt markets this year in a fairly substantial way for the University for our many projects. We have also sent out requests for proposals for that endeavor. We have mailed those to 37 firms and have received 23 responses. They have just arrived this week. We would anticipate -- since these are fairly thick proposals -- that it will take the remainder of the month for these proposals to be reviewed internally and then interviews will be scheduled for May.

I would tell you that on the tentative list of projects for our debt issues this year, there are 20 projects totaling \$120 million. All of them may not in the end make the final cut, but there are some fairly substantial ones that we are all familiar with such as the Arena and the Northwest Parking Garage expansion. We will have more information for you on that at the next meeting.

Mr. Wexner:

Any questions?

Mr. Skestos:

Thank you, Jim.

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UNIVERSITY DEVELOPMENT REPORT

Mr. Jerry May:

Under the Development Tab there is no report on the Campaign, but I will just give you a bottom line figure for the day and I will talk more in depth in the future. We are at \$527 million toward our \$850 million goal -- 62 percent of the way there with 3.5 years to go in the campaign. We're right on target.

With regard to the fiscal year-to-date for the first eight months -- under the Development Tab you can see the details of that -- let me just give you a couple of highlights. We are running ten percent ahead of last year which is a very significant leap year for us. Secondly, program support for colleges and departments is up 38

UNIVERSITY DEVELOPMENT REPORT (contd)

Mr. May: (contd)

percent. That means there is more money in there for faculty to use. Direct support for faculty that relate to endowed chairs, endowed professorships, and endowed faculty funds are up 36 percent over last year. Donor support to the Endowment is up 38 percent, we are at \$28 million plus, added to the Endowment in the first eight months of this fiscal year.

Of course the dollars are interesting, but in the back are the new scholarship funds and other funds that are established. There are three individuals that I just want to mention to you because they are people that we have known about for a long time -- people that have a long-term relationship with the University.

The first one is Art and Dottie Shepard. Art is chairman emeritus of Turner and Shepard of Columbus. Their personal giving to the University has now surpassed the \$1 million mark. They have established two new scholarship funds: 1) for students who attended Garfield Elementary School and Cambridge High School in Cambridge, Ohio, where Art went to school; and 2) for students who attended Grandview Heights High School, where their daughters went. They established this scholarship in their daughters' honor.

The second one I want to tell you about is Mike and LouAnn Moritz -- who many of you know personally -- both graduates of The Ohio State University. They have established a fund which will eventually reach \$250,000 and those are for MBA students for merit for the future.

And the third one is a much more personal one to many of the people around the table here. The Madison H. Scott Memorial Fund in Political Science has begun at the minimum \$25,000 level and so we are bringing it forward today. Officially, as you all know, Madison Scott was the person who staffed this organization, as well as many others in the University and was an alum of The Ohio State University. I think he would find this very humbling and would be very honored to this tribute. I want to thank all of you for your support to this fund and many of your former colleagues on this Board who helped make this happen.

Scholarship support so far in the Campaign has now reached 215 new endowed scholarship funds in the last three and a half years, and this is going to affect the lives of 300 to 400 students. By the time the Campaign is done, it is going to be many, many more than that. The total added to the operating in this Campaign -- operating for scholarships or endowment for scholarships in this Campaign -- is \$44 million as we stand today, so people are responding to that. This is a great investment we are making in students at The Ohio State University and I thought we ought to talk about that for a second.

Before I ask for a motion on the new endowed funds, do you have any questions regarding the Campaign or regarding the fiscal year-to-date or any other issues regarding Development?

Mr. Skestos:

No questions.

Mr. May:

Mr. Skestos, if you could present to the Board of Trustees the approval of 13 new named endowed funds and two amended endowed funds totaling \$1,331,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-107

Synopsis: The report on the receipt of gifts and the summary for February 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of thirteen (13) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-February

1995-96 Compared to 1996-97

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through February		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 16,305,011	\$ 15,049,689	-8
Alumni (From Bequests)	5,107,558	8,801,001	72
Alumni Total	\$ 21,412,569	\$ 23,850,690	11
Non-Alumni (Current Giving)	\$ 8,581,394	\$ 8,872,896	3
Non-Alumni (From Bequests)	751,376	2,091,977	178
Non-Alumni Total	\$ 9,332,770	\$ 10,964,873	17
Individual Total	\$ 30,745,339	\$ 34,815,563	13 ^A
Corporations/Corp. Foundations	\$ 18,449,033	\$ 16,998,634	-8 ^B
Private Foundations	\$ 7,143,658	\$ 8,799,088	23 ^C
Associations & Other Organizations	\$ 1,549,977	\$ 2,931,107	89 ^D
Total	\$ 57,888,007	\$ 63,544,392	10

GIFT RECEIPTS BY DONOR TYPE

NOTES

- A Individual giving is up 13% due to the fact that 296 individuals have given at the level of \$10,000 or more (\$26,019,762). Last year for the same period 260 individuals had given at this level (\$22,628,706).
- B Corporate giving is down 8%. Last year there were 354 corporations providing private support of \$10,000 or more (\$14,642,302). This year private support at the \$10,000 level is \$13,215,178 (347 corporations).
- C During the first seven months this year, 91 private foundations gave at the \$10,000 or more level (\$8,185,308). Last year for the same period, 81 foundations gave at this level (\$6,738,460).
- D Giving from associations and non-corporate organizations is up 89% due to an 134% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-February (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

		Dollars July through February	
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 11,425,550	\$ 9,120,388	-20
Faculty Support	\$ 4,372,301	\$ 5,964,075	36
Program Support	\$ 26,533,096	\$ 36,639,854	38
Student Financial Aid	\$ 7,978,716	\$ 5,839,440	-27
Annual Funds-Colleges/Departments	\$ 6,581,594	\$ 5,294,757	-20
Annual Funds-University	<u>\$ 996,750</u>	<u>\$ 685,878</u>	-31
Total	\$ 57,888,007	\$ 63,544,392	10

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through February		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$20,937,761	\$28,888,321	38

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Mary K. Moyer Memorial Fund in Business (Support for Advancement of Activities - Fisher College of Business; provided by gifts from the estate of Mary K. Moyer)	\$587,330.64		\$587,330.64
Humanities Alumni Scholarship Fund (Scholarships - College of Humanities; provided by gifts from alumni & friends)		\$26,225.00	\$26,225.00
The Pike County 4-H Endowment Fund (Scholarships for Pike County students - College of Food, Agricultural and Environmental Sciences; provided by gifts from family and friends of R. O. McFerren)		\$25,000.00	\$25,000.00
The Robert C. Banasik Scholarship for Graduate Students in Business (Scholarships for Graduate Students - Fisher College of Business; provided by gifts from Robert C. Banasik)	\$15,015.19		\$15,015.19
The Rodney J. Harrison Scholarship Fund (Payment of fees for Western Golf Association Evans Scholars; provided by gifts from friends, colleagues and family members of Rodney J. Harrison)	\$15,000.00		\$15,000.00

Change in Name of Named Endowed Fund

From: The College of Pharmacy Alumni Association Scholarship Fund
To: The Loyd E. Harris Legends Scholarship Fund

Change in Description of Named Endowed Fund

The Charlotte Sue Roth Memorial Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Arthur E. Shepard Scholarship Fund (Scholarships for Cambridge High School graduates who attended Garfield Elementary School [Cambridge, Ohio]; provided by gifts from Arthur E. Shepard)		\$200,000.00	\$200,000.00
The Moritz Family MBA Scholarship Fund (Scholarships to MBA students - Fisher College of Business; provided by gifts from Michael E. Moritz)		\$145,188.50	\$145,188.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Grey Oaks Scholarship Fund (Scholarships for members of the Women's Varsity Golf Team - provided by gifts from Juliet Collier Sproul)		\$100,687.63	\$100,687.63
The Marcia Shepard Mock and Lynne Shepard Jones Scholarship Fund (Scholarships for graduates of Grandview Heights High School [Grandview Heights, Ohio]; provided by gifts from Arthur E. Shepard)		\$100,000.00	\$100,000.00
The Sadie Schwebel Rifkin Endowed Memorial Scholarship Fund (Scholarships for students whose families have worked for the Schwebel Baking Company; provided by gifts from the Schwebel Baking Company)		\$50,000.00	\$50,000.00
The Madison H. Scott Memorial Fund in Political Science (Research and scholarship grants for minority students in the Department of Political Science; provided by family, alumni, friends and associates of Madison H. Scott)		\$27,440.00	\$27,440.00
The Pathology Faculty Support Fund (Support of faculty salaries and other operating expenses - Department of Pathology; provided gifts transferred from the OSU Department of Pathology)	\$25,000.00		\$25,000.00
Grant Stuart Morrison Scholarship Fund (Scholarships - Fisher College of Business; provided by gifts from family and friends in memory of Grant Stuart Morrison)	\$15,040.00		\$15,040.00
	_____	_____	_____
Total	\$657,385.83	\$674,541.13	\$1,331,926.96

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT

ESTABLISHMENT OF NAMED FUNDS

Mary K. Moyer Memorial Fund in Business

The Mary K. Moyer Memorial Fund in Business was established April 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Mary K. Moyer (B.S.Bus.Adm. '39).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean of the Fisher College of Business for advancement of college activities.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$587,330.64

Humanities Alumni Scholarship Fund

The Humanities Alumni Scholarship Fund was established April 4, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from various alumni and friends of the College of Humanities.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide support to full-time undergraduates majoring in the College of Humanities. Awards will be made on the basis of academic merit. Competition is open to all undergraduate students with a declared major in a humanities discipline, a cumulative grade point average of 3.30 and above, and a planned study abroad program. Preference will be given to sophomores or juniors. The college will appoint a selection committee, which will include College of Humanities' alumni, to select the recipients in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the College of Humanities.

\$26,225.00

The Pike County 4-H Endowment Fund

The Pike County 4-H Endowment Fund was established April 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the family and friends of R. O. McFerren (B.S.Agr. '30).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Pike County 4-H Endowment Fund (contd)

The annual income shall be used to award one or more scholarships to an entering freshman into the College of Food, Agricultural & Environmental Sciences at The Ohio State University, Columbus Campus, or the Agricultural Technical Institute on the Wooster Campus. The student shall be a Pike County student with a preference, but not limited to a 4-H Member. The student must be in the upper one-third of their high school class and have a record showing leadership, citizenship and community service. In the event there is no qualified incoming freshman, the committee may in its discretion award the scholarship to an otherwise eligible upper classman. The scholarship selection process will be administered by the OSU Extension Agent, Chairperson at the Pike County OSU Extension Office in consultation with the Assistant Dean for Academic Affairs in the College and the University Committee on Student Financial Aid. Mildred A. McFerren or either one of her sons, Richard A. McFerren or Tom L. McFerren shall also be consulted during the selection process. The scholarship will be awarded during an appropriate program in Pike County.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Food, Agricultural and Environmental Sciences in order to carry out the desire of the donors.

\$25,000.00

The Robert C. Banasik Scholarship for Graduate Students in Business

The Robert C. Banasik Scholarship for Graduate Students in Business was established April 4, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Robert C. Banasik, Ph.D. (M.B.A. '73; Ph.D. in Bus. Adm. '74) of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Fisher College of Business to be used to support a scholarship(s) for a graduate student in the MBA and/or PhD programs for tuition and or books. Selection of the recipient shall be made by the dean of the Fisher College of Business upon recommendation of the College Scholarship Committee in consultation with the University Committee on Student Financial Aid. Selection shall be competitively based on merit and financial aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$15,015.19
(Grandfathered)

The Rodney J. Harrison Scholarship Fund

The Rodney J. Harrison Scholarship Fund was established April 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends, colleagues and family members of Rodney J. Harrison (B.S.Ed. '50; M.A. in Education '53).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Rodney J. Harrison Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for payment of fees for Western Golf Association Evans Scholars or for scholarships for needy students. Selection of scholarships shall be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the appropriate program administrator in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

CHANGE IN NAME OF NAMED FUND

The Loyd E. Harris Legends Scholarship Fund

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy was established April 7, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State University College of Pharmacy Alumni Association, Columbus, Ohio. The name of the fund was revised April 4, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED FUND

The Charlotte Sue Roth Memorial Fund

The Charlotte Sue Roth Memorial Fund was established April 28, 1967, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Arthur and Flora (Mrs. Arthur) Gluck, in memory of her sister Charlotte S. Roth. The fund was revised April 4, 1997.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT (contd)

CHANGE IN DESCRIPTION OF NAMED FUND (contd)

The Charlotte Sue Roth Memorial Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Each year a sum not to exceed the income available from the endowment is to be awarded to the winner of an undergraduate Essay Contest on a Jewish theme to be judged by the Melton Center for Jewish Studies. The balance of the income is to accumulate for additional prizes should other meritorious essays on a Jewish subject be presented.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED FUNDS

The Arthur E. Shepard Scholarship Fund

The Arthur E. Shepard Scholarship Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Arthur E. Shepard of Columbus, Ohio.

The income will be used to provide undergraduate scholarships to Cambridge High School (Cambridge, Ohio) graduates who attended Garfield Elementary School (Cambridge, Ohio) for at least four years. If Garfield Elementary School should cease to exist, this scholarship would be available to qualified graduates of Cambridge High School. If Cambridge High School should cease to exist, the designation of this scholarship would be determined by the Board of Trustees.

Candidates for selection will be considered upon the recommendation of the Superintendent of Cambridge, Ohio schools and the principals of Cambridge High School and Garfield Elementary School, in consultation with the University Committee on Student Financial Aid.

\$200,000.00

The Moritz Family MBA Scholarship Fund

The Moritz Family MBA Scholarship Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Michael E. Moritz (B.S.Bus. Adm. '58; J.D. '61).

The annual income shall be used by the Fisher College of Business to provide a scholarship(s) to MBA students. Selection of the recipients (based on merit) will be made by a college committee led by the Academic Director of the MBA Program in consultation with the University Committee on Student Financial Aid, with final approval by the Dean.

\$145,188.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Grey Oaks Scholarship Fund

The Grey Oaks Scholarship Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Juliet Collier Sproul, Naples, Florida.

The annual income shall be used to provide scholarships or to supplement the grant-in-aid scholarship costs of student athletes who are members of the Women's Varsity Golf Team pursuing undergraduate degrees at The Ohio State University. Preference shall be given to students from Collier County and the State of Florida. Selection of the scholarship recipient shall be made by the Director of Athletics in consultation with the Women's Varsity Golf Coach and the University Committee on Student Financial Aid.

\$100,687.63

The Marcia Shepard Mock and Lynne Shepard Jones Scholarship Fund

The Marcia Shepard Mock and Lynne Shepard Jones Scholarship Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from their father, Arthur E. Shepard of Columbus, Ohio.

The income will be used to provide undergraduate scholarships to graduates of Grandview Heights High School in Grandview Heights, Ohio. If Grandview Heights High School should cease to exist, the designation of this scholarship would be determined by the Board of Trustees.

Candidates for selection will be considered upon the recommendation of the Superintendent of Grandview Heights Ohio Schools and the principal of Grandview Heights High School in consultation with the University Committee on Student Financial Aid.

\$100,000.00

The Sadie Schwebel Rifkin Endowed Memorial Scholarship Fund

The Sadie Schwebel Rifkin Endowed Memorial Scholarship Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from the Schwebel Baking Company of Youngstown, Ohio.

The annual income shall be used to provide financial aid with preference for first-year students whose families have worked for the Schwebel Baking Company for a minimum of two years. If there are no first-year students, the scholarship may be given to students in other classes whose families have worked for the Schwebel Baking Company for a minimum of two years. If there are no students with preference, the annual income shall be returned to the principal. Scholarship recipients will be selected by the Schwebel Baking Company in consultation with the University Committee on Student Financial Aid.

\$50,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Madison H. Scott Memorial Fund in Political Science

The Madison H. Scott Memorial Fund in Political Science was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the family, alumni, friends and associates of Madison H. Scott (B.A. Political Science '58), former Vice President for Human Resources and Secretary of the Board of Trustees.

The annual income shall be used to support the education of minority students in the Department of Political Science through grants made to students for research and scholarship.

\$27,440.00

The Pathology Faculty Support Fund

The Pathology Faculty Support Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts transferred from The Ohio State University Department of Pathology.

The annual income from this fund shall be used to support faculty salaries and other operating expenses within the Department of Pathology.

It is the desire that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the priorities of the University.

\$25,000.00

Grant Stuart Morrison Scholarship Fund

The Grant Stuart Morrison Scholarship Fund was established April 4, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from family and friends in memory of Grant Stuart Morrison (B.S.Bus.Adm. '93).

The annual income shall be distributed to the Fisher College of Business to be used for support of an academic merit scholarship with preference for an upper class student majoring in either Finance or Real Estate who demonstrates professional excellence, university or community leadership and service. The recipients shall be selected in consultation with the University Committee on Student Financial Aid. The Morrisons shall be updated annually with the name of the student receiving Grant's scholarship.

\$15,040.00
(Grandfathered)

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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April 4, 1997 meeting, Board of Trustees

Mr. Wexner:

This concludes our meeting. I think this was just a great day -- enlightening and inspiring, if you will, on many fronts -- so onward to the next meeting in May. Thank you.

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Thereupon the Board adjourned to meet Friday, May 2, 1997, at The Ohio State University Wexner Center for the Arts, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 2, 1997

The Board of Trustees met at its regular monthly meeting on Friday, May 2, 1997, at The Ohio State University Wexner Center for the Arts, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 2, 1997 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on May 2, 1997, at 11:10 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Holly A. Smith, and Mark Berkman. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 97-108

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 2, 1997) and shall hold their office through the May 1998 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1997-98 be elected:

Alex Shumate, Chairman

Theodore S. Celeste, Vice Chairman

William J. Napier, Secretary

James L. Nichols, Treasurer

Upon motion of Mr. Wexner, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger.

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COMMITTEE APPOINTMENTS 1997-98

Resolution No. 97-109

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 1997-98 be approved as follows:

Educational Affairs Committee:

George Skestos, Chair
Michael F. Colley, Vice Chair
Zuheir Sofia
Mark E. Berkman

Fiscal Affairs Committee:

Theodore S. Celeste, Chair
David L. Brennan, Vice Chair
James F. Patterson
Tamala Longaberger

Student Affairs Committee:

Tamala Longaberger, Chair
Mark E. Berkman, Vice Chair
Daniel M. Slane
Soraya Rofagha

Agricultural Affairs Committee:

James F. Patterson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Daniel M. Slane

Investments Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
George A. Skestos
John G. McCoy (Foundation Board)
Frank Wobst (Foundation Board)

Affiliated Entities Committee:

Alex Shumate, Chair
George A. Skestos, Vice Chair
Theodore S. Celeste
Zuheir Sofia

COMMITTEE APPOINTMENTS (contd)

University Hospitals Board:

George A. Skestos
Zuheir Sofia

Ohio State University Affiliates, Inc.:

Alex Shumate (1 year)
Theodore S. Celeste (2 years)
Michael F. Colley (3 years)

**The Arthur G. James Cancer Hospital
and Research Institute Board:**

Zuheir Sofia, Chair
Theodore S. Celeste

Wexner Center Foundation Board:

Leslie H. Wexner (1999)
Tamala Longaberger*

**University Managed Health Care System,
Inc., Board of Directors:**

James F. Patterson

Inter-University Council

Daniel M. Slane

Personnel Committee:

Alex Shumate, Chair
Theodore S. Celeste, Vice Chair
Michael F. Colley

Research Foundation Board of Directors:

David L. Brennan

**OSU Research Park, Inc., Board of
Directors:**

Theodore S. Celeste

University Foundation Ex Officio

Class of Directors:

Theodore S. Celeste (1 year)
David Brennan (2 years)
Tamala Longaberger (3 years)

Regional Campus Boards:

Lima - Daniel M. Slane (2000)
Mansfield - James F. Patterson (2000)
Marion - Zuheir Sofia (2000)
Newark - Tamala Longaberger (1999)

*President's appointee

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome to this beautiful theater, the Black Box, in the Wexner Center. I am pleased to report that this has been a month of honors and awards for the university. Dr. Albert de la Chapelle, who was only recently appointed to our cancer research team, has been elected to the National Academy of Sciences.

He is among 60 new members from 11 countries who have received this most prestigious scientific honor. We are eager to welcome him as Director of the Human Cancer Genetics Program.

Trustee Mark Berkman was selected for the prestigious Howard Hughes research scholars program. Mark will be working at the NIH in biomedical research. It is important to note that nationally, Mark is the first dental student ever selected for this honor. This speaks well both for Mark and certainly for the College of Dentistry. You have our hardy congratulations.

Sue Jablonski, director of the department of communication in marketing at University Hospitals, received the 1997 Trevor Fisk Young Marketer of the Year award for the Alliance for Healthcare Strategy. This award honors an outstanding Healthcare marketing professional and was presented at the annual meeting in San Francisco. Sue has been with the Hospitals as director for five years, and has been a catalyst for the growth of their marketing efforts in a very competitive market environment.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

The Ohio State University College Bowl Team won the mid-west regional competition -- with a win over the University of Michigan, I might add! Our team was among the "Sweet Sixteen" colleges participating in the National Championships. The students represented us very well and won eighth place in that particular competition among the 3,600 colleges and universities in America.

The Forensics Program brought home two national titles. Heather Blair won in Rhetorical Criticism and Teresa Jacob in Persuasive Speaking. The team placed second in Division 1 in the National Forensic Association Championships, again a remarkable achievement.

Blaine Wilson captured not only his second NCAA All-Around Gymnastics title, but also the Nissen Award, which is the equivalent of the Heisman Trophy for gymnasts which is given to the nation's top male gymnast. Drew Durbin was again the NCAA National Champion on the Pommel Horse. Our team finished fourth in the country.

Of course, Ohio State received considerable national attention with two of the top three draft picks in the NFL. I might note that I expect Jerry May had these gentlemen on his speed dial! If not, you should. From our Fencing Team, Yelena Calkina won the 1997 Women's Foil National Championship.

The Department of Physical Facilities is being recognized by Governor Voinovich with the 1997 Governor's Workforce Excellence Award. This honor recognizes outstanding workforce development efforts. Among, by the way, their most innovative programs is a learning program with the motto "From G.E.D. to Ph.D." Skilled trade courses and continuing education opportunities not only benefit the employees, but enhance the effectiveness of the department. Janet, thank you very much for your leadership in that effort. These are only some of the numerous recognitions garnered by our students, our faculty, and our staff. We take great pride in their achievements.

The past month, we have held a number of celebrations. From "Take a Daughter To Work" Day to Earth Day to Siblings Weekend, the campus is a lively place. This is Greek Week, and Asian Awareness Month kicked off yesterday. In addition to these special events, we continue to bring interesting guests to the campus. Wilma Mankiller, the first woman chief of the Cherokee Nation, spoke on campus earlier this week.

Also on campus was Patricia Garamendi, associate director of the Peace Corp. I should note that some 1,200 graduates of Ohio State have served in the Peace Corp, making us one of the leading producers of volunteers in the country. Currently, forty-five Ohio State graduates are overseas with the program.

Tonight, syndicated columnist Ellen Goodman will give a public lecture as part of the celebration of the 25th anniversary of Women's Studies at Ohio State. Tomorrow is the sixth "High on Pride" Campus Cleanup activity. This time, volunteers will work on the area south of campus. Today, we break ground for the new Lane Avenue Recreation Park, providing forty acres of new recreational space at the corner of Lane Avenue and Kenny Road. And we officially dedicate Bill Davis Stadium, our wonderful baseball stadium, later this afternoon.

As a drive around campus reveals, our building projects are moving forward. I am especially impressed with the way the Fisher College of Business complex is taking shape. On your agenda today is the naming of one of those buildings. I am very pleased that we will have the John B. Gerlach Graduate Programs Building in honor

PRESIDENT'S REPORT (contd)

President Gee: (contd)

of our long-time friend Bernie Gerlach. I can think of no better tribute to one of Ohio State's great graduates. Bernie's loyalty was steadfast and his standards for us were very, very high indeed. His legacy truly is a better Ohio State University.

I would also like to note that today, as you just heard from the proceedings that occurred previously, is a time in which we as the rhythm of this university change, in terms of academic season. We change from one chair of our board to another. This change will be brought about in a way that I think will give great credit to the board. We have had a great leadership, remarkable leadership, in Mr. Wexner, this past year. We take on remarkable leadership in Alex Shumate.

So, ladies and gentlemen as we think about the future of this university and we take a look at these remarkable people before you, I want to assure you that this university remains steadfastly in good hands. I congratulate Mr. Wexner and Mr. Shumate. I feel very much like a thorn between two roses. Thank you very much. Mr. Chairman, that concludes my report.

PRESENTATION ON THE WEXNER CENTER FOR THE ARTS

President Gee:

I would like to thank the staff of the Wexner Center for their hospitality today. At this time, it is my pleasure to introduce the Director of the Wexner Center, Sherri Geldin, an enthusiastic advocate for the arts and a great, great citizen for this university, for some remarks. Sherri --

Ms. Sherri Geldin: [video presentation]

Good morning. Thank you for the opportunity to personally welcome all of you to the Wexner Center this morning. In case you are wondering about my choice of attire, I had heard about the impressive presentation made to all of you last month by my cross-campus colleague, Dr. Bernadine Healy. I thought that I should seize upon any available ploy, despite what our own ad up there says about there being no white lab coats on the premises of this particular laboratory.

I think that it is fair to say that one can indeed describe the Wexner Center as a laboratory. A place of imaginative inquiry and creative combustion in virtually every corner of this idiosyncratic building of ours. And although there are no medical discoveries taking place under our roof, or at least none that I am aware of, there are spirited investigations taking place here year-round bringing to the University and to Columbus, leading artists, critics, and scholars across all creative disciplines and from throughout the world. It is to the enduring credit of the Center's founders, both its University founders and its private sector founders, that this was conceived as a truly multi-disciplinary institution, where the visual performing and media arts can individually and collectively thrive. Even more importantly, where once distinct art forms can merge into highbred, largely unknown merely a decade ago.

Crucial to our mission, as I think you are all aware, is the residency program funded by our chairman, Les Wexner, which has brought to this community artists such as Maya Lin, William Wegman, Twyla Tharp, and Bill T. Jones. An essential component of these residencies, as well as so many other programs here at the Center, is the engagement of visiting artists with the University's students, whether that be through studio visits, master classes, round table discussion, or open rehearsals.

PRESENTATION ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

For example, acrobatic choreographer, Elizabeth Stroube, who created her popular trampoline piece here entitled "Up" last year, will return in 18 months to the Center for a second residency. This time she will be working with student athletes from synchronized sports, as well as OSU's highly acclaimed dance program.

Avant-garde director Anne Bogart, who was introduced to Columbus last fall in the Center's new theatrical impulse series, will be returning to OSU next year for a three-week teaching residency at the invitation of the Theater Department. This is in conjunction with the world premiere of a piece that she will be performing at the Wexner Center.

And just last week, choreographer Mark Morris, who completed a residency creating a new work at the Wexner Center that is now being performed around the world as part of his repertoire, engaged in an assemblage of OSU student musicians for his performance here.

Likewise, recipients of the annual Wexner Prize, legendary artists like Peter Brook, Bruce Nauman, and, of course, Martin Scorsese come to the Center each year and amidst all of the ceremonial events, spend meaningful time in student interchange. Scorsese's moving and memorable visit here this February was, in fact, launched by a two-hour session with over 300 students in the Wexner Center's film and video auditorium. The opening sequence of the video that I am about to play for you was taken on that occasion which provided, as you will see, an unparalleled opportunity for students to hear directly from one of this country's pre-eminent film makers, along with film critic Roger Ebert.

As most of you know, Scorsese's visit to Columbus also included a conversation with Ebert before a capacity crowd of 2,500 people in Mershon Auditorium. That event was later broadcast nationally on NPR's fresh air program, thanks to our prior relationship with radio host Terry Gross. He had come to the Wexner Center the year before as a part of our Critics Choice series in which we invite leading critics and commentators to introduce films of their choice. Others who have participated in that program include Terrence Rafferty, film critic for the *New Yorker*, and David Anson, from *News Week*, among others.

Along with clips from Scorsese's visit are a few other high points of the Wexner Center over the last year or so, which I will briefly narrate as the video runs.

[video presentation]

Ms. Geldin: (contd)

Also visiting us this year was French film actress, Jeanne Moreau, and producer Ismail Merchant to premiere a new film that featured in its opening scene a Wexner Center commissioned insulation that they had seen on view at the Museum of Modern Art in New York. And culminating our fall salute to cinema was the Center's seventh anniversary gala with the resplendent runway tribute to legendary Hollywood costume designer Edith Head.

On other fashion runways students beat a path to our door for the Roy Lichtenstein exhibition. In the first of many collaborations with our friends at OSU athletics, we welcomed this acclaimed Buckeye back to Columbus with his name in lights before a stadium full of fans. Roy proved to be the consummate good sport as he signed books, posters, scraps of paper, T-shirts, and God knows what else, for adoring students. After a bit of serious exhibition, he even got down on hands and knees to

PRESENTATION ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

join in a game of Twister amidst the hoop-la that day. Naturally, the Center's most avid patron joined in the celebration.

Winton has graced Mershon stage on several occasions and he always generously donates his time for a session with area students. Here we have an especially inspired group of virgining artists partaking in our family day programs, which attract 2,000 to 3,000 kids and parents to the Center three times a year.

Here is what they grow up to be. Our first annual hair ball. A fundraiser organized by the Center's Club 12 1/4, a group of young professionals who are clearly bored at the office. Their exuberant coifs help fill our own growing coffers for children's programs at the Center.

In a preview of coming attractions, this is a wall collage by artist Alexis Smith. The artist who was selected for a major commission at the OSU Schottenstein Arena and who we subsequently invited to be an artist in residence at the Wexner Center. Alexis will be featured this fall in an exhibition entitled, what else, "My Favorite Sport," creating new work drawn from OSU's vast athletic archive.

And for those of you who can't quite make out the scene that is reflected in Marilyn Monroe's sunglasses it happens to be live action from the football field. This piece was created by Alexis in 1985, well before her selection as Schottenstein Arena's artist. In an uncanny coincidence, you'll undoubtedly notice the resemblance in this illustration that appeared on the cover of an OSU/Northwestern football program from 1934. So you can clearly see why Alexis was the perfect artist for the Arena commission.

This is but a glimpse of coming events at the Center, including the opening next Friday, May 9, of four new exhibitions which you passed on your way up the ramp into the Performance Space. You are all more than welcome to join us, everyone in the audience included, at 8 p.m. on Friday, May 9.

I think that you would be especially amused to hear that the Andy Warhol cow wallpaper -- installed in the lobby just across from our cafe -- has an intriguing local connection. It is based on Borden's own Elsie. Although they have assured us that Elsie is always brown.

In the topmost gallery, just outside the Performance Space, artist Mark Dion is creating a veritable cabinet of curiosities, which he is going to fill with all matter of strange and wonderful objects that he has gathered from the far corners of this University with cooperation from colleagues who I would venture to say have never before stepped foot inside the Wexner Center.

All of this and more is made possible by the magnificent support of the University Trustees and the generous cooperation of our colleagues throughout OSU for which I am abundantly grateful. I thought that you would be pleased to know that your support is increasingly matched by individuals and corporate sponsors locally and beyond.

Two examples: 1) the Wexner Center was recently selected to receive a highly coveted Lila Wallace *Reader's Digest* fund grant. Specifically, in our case, targeting the growth and development of University student audiences for our programs; and 2) in particularly gratifying news, just last week, we learned that the Wexner Center was awarded the highest grant given this year by the National Endowment for the Arts in the multi-disciplinary arts category. This comes at a moment when

PRESENTATION ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

our membership is steadily rising and the Center's profile in the local and national arts community continues to climb.

In conclusion, I would like to once again thank the truly exceptional leadership at this University for the unique commitment that you have all made to creating one of the most distinctive laboratories of the arts anywhere in the world. Your willingness to embrace risk, to encourage innovation, and to challenge the norm goes to the very heart of the Wexner Center's mandate. I feel remarkably privileged to lead this institution under your aegis.

If you would now indulge me in one parting gesture, I thought perhaps that our chairman, or our recently serving chairman, might be feeling somewhat bereft at having just passed the baton. So despite our sitting here in the most democratic of all public institutions, I should now like to confer upon him a much deserved and suitably architectural crown.

Mr. Wexner:

That is great.

President Gee:

Thank you. Our chairman is overcome with joy. Sherri, thank you very much. Let me just say, as a matter of comment -- and I know the Provost agrees with me, as does the chairman of the Wexner Center Foundation Board -- that this is a lively, creative, absolutely wonderful, central spot on this campus, but it also is widely acclaimed as one of the most remarkable facilities and intellectually stimulating places in this nation.

Sherri, your leadership has absolutely been essential in that regard. I think that she deserves another round of applause for that. Thank you very much.

Mr. Wexner:

Sherri, I want to thank you for the lovely gift. I think that I will wear it forever. And ditto on what Gordon said. I don't think that Dr. Healy needed to wear her white coat as a ploy, the excellence that she brings to the University would be apparent with or without the white coat, and likewise you. We thank you very much.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

Our awardee today is a member of the Sphinx Senior Honorary and will be participating in the traditional walk down the Oval at 11:00 a.m. when the Orton Chimes begin to play "Carmen Ohio." Mary Grantham came to The Ohio State University from Chardon, Ohio, a suburb of Cleveland. She came to OSU because, "she couldn't possibly pass up all the opportunities that the combination of Ohio State and the OSU Honors Program had to offer."

As a member of Ohio State's for three years, she most recently headed a project "Fix in '96," which involved Ohio State students in the rebuilding of a playground at a local public school. Also through Ohio State's, Mary helped to organize the first

STUDENT RECOGNITION AWARD (contd)

Mr. Berkman: (contd)

OSU Contact Leadership Retreat -- an opportunity for up and coming student leaders to assemble for leadership and team building activities.

Mary is a language tutor for the Office of Disability Services and has been for many years. As a member of the Sphinx Senior Honorary, she works to organize the Ohio Wheelchair Games. As an honors peer mentor/lead mentor, she worked to develop a program to acclimate all new honors freshmen to life at The Ohio State University.

As an honors ambassador, she volunteers for the task of giving tours of campus to high school seniors and even participated in the development of the honors housing home video. This is a student produced video that depicts honors life at the University, making it possible for this nation's best and brightest high school seniors to perceive the wonders of the OSU honors residence life right from the comfort of their own living room.

One of her most notable contributions to the University community has been through the Adopt-A-School Program. Through this program that she has worked to pioneer, Ohio State students spend mornings and afternoons working with and tutoring students from Indianola Middle School. Mary has demonstrated her extraordinary devotion to the service of others through this venture, and greatly values the opportunity to make a very notable difference in the lives of many young people who, although not presented with as many opportunities as some, most certainly share many of the same dreams.

Mary will be receiving an honors diploma from Ohio State at this June's commencement with a major in German and minors in Sociology and Linguistics. The title of her honors thesis is "An Investigation of the Phonological Coding Deficit of Real and False Beginner Learners of College German." In the fall, she will attend the University of Texas at Austin to begin working on her doctorate in a study of the acquisition of a foreign language.

Mary has been described as a teacher and one who inspires. Said one faculty member of Mary's devotion to service, "In a quiet and gracious way, Mary has such enthusiasm for the things in which she gets involved. She is sincere, bright-eyed, and genuine. She is truly a mainstay and her unselfishness is manifest in everything that she does."

Mary is here today with David Strauss, programs coordinator for the University Honors program and the advisor to the Adopt-A-School program, as well as Dr. Mabel Freeman, Associate Director of the University Honors Program. If Mary, David Strauss, and Mabel Freeman will come forward, the Board of Trustees of The Ohio State University would like to present Mary Grantham with the Student Recognition Award.

Ms. Smith:

Congratulations, Mary.

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HOSPITALS BOARD REPORT

Mr. Skestos:

Mr. Chairman, the Administrative/Operations Committee and the Executive Committee of the University Hospitals met on April 24, 1997. The Administrative/Operations Committee received a report from MedOhio Health Inc. The report included an update on the activities, financial status, and a preliminary loan repayment schedule for the University Home Care and HMO programs.

An outline of potential clinical programming was also presented. The Executive Committee approved the recommendation to the University Board for an additional loan for home care. It was reported that the Hospitals' financial operations were exceeding its budget, however concern was expressed about the continued pressure from managed care companies to discount charges. The Executive Committee also received reports on the developing relationships with an ambulatory surgery program in Newark, Ohio, continuing discussion with various rural hospitals, and the placement of MRI in outpatient physical therapy programs on the Harding Campus.

That concludes my report, Mr. Chairman.

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PRESENTATION ON INTERNATIONAL PROGRAM ENHANCEMENT

Dean Kermit Hall: [video presentation]

Mr. Chairman, Mr. President, members of the Board, and ladies and gentlemen, it gives me a great deal of pleasure to be here with you this morning and to introduce my colleague, Richard Gunther, who will be a part of this presentation.

Given that I am here to present the University's International Program Enhancement, I am especially pleased to be a part of the effort in Academic Affairs lead by Dick Sisson. As I am sure you know, Dick Sisson -- quite apart from his wonderful skills as an administrator -- is also a distinguished scholar of South Asia. His proving ground was none other, I would remind you, than The Ohio State University where he majored in international relations.

I am also delighted to have the opportunity of addressing you in what is perhaps Ohio State's most international space. It has been featured in periodicals, published around the globe, and it has an international Arts Advisory Council to facilitate the exchange of information between the Center and cultural institutions literally world-wide. This facility is in fact an international happening.

And, finally, I am immensely pleased to have this formal public occasion to talk about Ohio State's new international programs in the presence of Trustees, whose work and imagination help set the pace of international markets. For example, you sit as the heads of international retail operations, have interest in international banking, and litigate for international law firms. As I hope is clear, Ohio State is profoundly and variously embedded in the international scene. Our University has long been and must always be a major engine of international opportunities. This benefits our students, the University, the State of Ohio, and, indeed, the nation as a whole.

Now in a moment you will see a video that shows how our international structures will enable us to capitalize on the successes of the past and to prepare us for the requirements of the future. But first, let me introduce some of the people who have been charged with making all of this happen: Dick Gunther, Professor of Political Science and the new Executive Director of the new Office of International Studies; Jesse Au, the Davis Professor of Cancer Research; Joe Alutto, Dean of the Fisher

PRESENTATION ON INTERNATIONAL PROGRAM ENHANCEMENT (contd)

Dean Hall: (contd)

College of Business; Larry Brown, Chairperson of the Department of Geography; Bobby Moser, Vice President for Agricultural Administration; Geoffrey Parker, Dorpalen Professor of History; Randall Ripley, Dean of the College of Social and Behavioral Sciences; Nancy Zimpher, Dean of the College of Education; LoAnn Crane, President of Fairwood Investment Company; Peter Neckermann, Vice President of Nationwide Insurance; and Frank Wobst, Chairman and CEO of Huntington Bancshares.

Joe, Larry, and Frank could not be here today and some of my colleagues, given the hour, may have gone out the door, but for those who remain I would ask them to stand, rise, and be recognized for the contributions they have and will make to the University's Oversight Committee on International Affairs. Thank you.

[video presentation]

Dean Hall: (contd)

As Ed Ray and others have noted, Ohio State must be committed to increasing internationalization. It is central to the University's academic mission. I would remind all of us that OSU's official mission statement begins as follows: "The Ohio State University has as its mission the attainment of international distinction in education, scholarship, and public service." That mission cannot be fulfilled without further internationalizing this institution. To make it, to use Bobby Moser's words, "society ready for the global environment that is coming."

How will you know, as Trustees, that five years from now Ohio State's International Program Enhancement has actually succeeded? Well here are a few criteria that I would suggest to you: we will have a more internationally diverse student population; we will have more students studying abroad; we will have a more coherent set of undergraduate course offerings in the international area; we will have more disciplinary international scholarly activity; we will have more international grants and contracts; and we will have more international business, agriculture, and educational outreach. I invite all of you to come back in five years and see what progress we have made.

Now in closing, let me note that many people take comfort in believing that English is the universal language. Such people believe that it is up to others to understand us, not vice versa. For instance, President Kennedy's attempt to speak German may well have been appreciated by the Berlin crowd that he was addressing. But when he proclaimed "Ich ben I Berliner," what he actually managed to say was, "I'm a jelly roll." President Carter told the Poles in his language that he lusted after their good relations. And in Australia, President Bush flashed the "V" for victory sign and unwittingly made an obscene gesture during his official tour.

Now OSU's international program enhancement is a commitment to the successes of our international scholars, students, programs, and alumni that already exist. It will show that we at Ohio State understand that those who fail to broaden their horizons beyond the American borders will be left behind. And that may just mean, finally, that we will know when to flash the "V" for victory sign and that none of us will pass ourselves off as jelly rolls. Thank you.

Mr. Wexner:

Are there any questions or comments?

PRESENTATION ON INTERNATIONAL PROGRAM ENHANCEMENT (contd)

Mr. Shumate:

Dr. Hall, as you know we established a peer group of institutions and now we are looking at how we measure with national progress and reputation. What are our peer groups doing in this area?

Dean Hall:

That is a good question, Mr. Shumate. In anticipation, we came prepared to answer part of it. I think that it is fair to say that much of the data that is turned out of the Title VI foreign area of study programs for the year's competition that just ended has not been released to the public officially. We do, however, have data that has been provided by the CIC institutions that we have been able to contact. I am happy to say that what we show in relationship to those institutions is a pattern of some substantial competition on our part.

The University of Michigan has 11 area study programs and Ohio State has six area study programs. Wisconsin and Indiana are the only other two institutions -- in terms of total area study programs, along with Michigan -- that are ahead of us. We have, in fact, a very good base from which to build what could be a very fine and competitive international effort here at Ohio State. Once we receive the information from the U.S. Department of Education on the other Title VI winners, we will be able to give you a more detailed briefing. Dick, is there anything that you would like to say?

Professor Richard Gunther:

With regard to the recent Title VI competition -- this is for the U.S. Department of Education funds -- Ohio State, in terms of the number of national resource centers awarded, was fourth among the 11 of the Big Ten universities. In terms of the total number of grant recipients -- which includes foreign language and area study awards -- Ohio State is tied for second among the Big Ten institutions. So I think that we did very well in that competition, and that is really the first competition for external funds under the new structure of international studies at Ohio State. We anticipate continuing with that level of success with other funding agencies.

Dean Hall:

We need to do a better job with study abroad in the numbers that we showed you. We have done a great deal to expand our programs in terms of the context that we have abroad, but we need to do an even better job in terms of the number of students who go abroad. That is really one of our priorities and at the moment we are somewhere in the lower third of the Big Ten.

Mr. Wexner:

The issue of priorities of the University is so vast that the Board deals with. I just whispered in Gordon's ear that I just came back from Asia and I was speaking with the deputy governor of Hong Kong on the P.R.C. side and talking about what are the issues of Hong Kong. He reminded me that there are 1.2 billion Chinese and Hong Kong has a population of about 6 million of that 1.2 billion people, that dimension is what LoAnn was talking about in terms of language and being landlocked.

You might have seen Alex and I passing notes. I am trying to demonstrate your point that we are business people, but some of our relations are cultural and may even be academic. This is amazing to demonstrate the point of globalization. You referenced both of our careers, between us we have offices in London, Paris,

PRESENTATION ON INTERNATIONAL PROGRAM ENHANCEMENT (contd)

Mr. Wexner: (contd)

Maylan, Florence, Tel Aviv, Cairo, Hong Kong, Shanghai, Seoul, Tai Pai, Mariachis, the Maltese, Singapore, Malaysia, Tokyo, Brussels, Prague, Kiev, Budapest, Moscow, and Brodeslavic, and we are very landlocked, mid-western kind of guys.

These are external offices that we have that are connected to our businesses. The issue of internationalization and globalization is very much here at Ohio State, very much here on the Board, and very much here in Columbus.

Dean Hall:

It is the case, Mr. Chairman, that the presence of LoAnn Crane, Frank Wobst, and Peter Neckermann, is a very important move on the part of the University. To bring people with this kind of experience into the academic setting and to put academics and international programming together. I think that we will succeed.

Mr. Wexner:

Thank you.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

During the past year, the main theme of the Student Affairs Committee has been the issue of retention. Specifically, we have focused on how the quality of student services that we provide at Ohio State affect our retention rate. Academic advising, career counseling, the possibility of a new recreational facility, and an academic success center were among the topics discussed during the past year.

This morning we were pleased to hear a presentation concerning student enrollment and retention at The Ohio State University by Dr. Mager, Mr. Healy, and Ms. Hart. This plan consists of four major goals, including: the adoption of admission criteria that better reflect the demands of a research-oriented learning environment; improvement of the academic quality of all aspects of the undergraduate experience; improvement of retention and graduation rates of our students; and enhancement of our enrollment management capabilities.

I am pleased to report that the academic and diversity profiles of our incoming freshmen for Autumn 1996 improved significantly. For example, the number of honor students increased from 1,011 to 1,227, which was a 27.4 percent increase. There was a 27.1 percent increase in the number of University Scholars and the average ATC scores rose from 22.8 to 23.5 percent. The number of students requiring remedial mathematics fell 18.9 percent and the number of students requiring remedial English fell 35.4 percent.

At the same time, the University has been very sensitive to the educational needs of Ohio residents who have not been admitted to the Autumn 1997 entering freshman class. The Admissions Office has been in communication with high schools and individual students to provide advising options. These options include our Regional Campuses and the Agricultural Technical Institute, as well as other two and four-year institutions, with the intent of transferring to the Columbus Campus an average of one year later.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

In the area of retention, the University has invested heavily in the quality of all aspects of the undergraduate experience and has begun to experience improved retention rates as a result. The University has implemented numerous recommendations from the 1995 Committee on the Undergraduate Experience Report. The retention rate for the Autumn 1995 entering freshmen rose 77.7 percent the previous year to 79 percent. We expect a similar, if not increased, retention rate for the first year Autumn 1996 entering class. And as a result of implementing a plan which combines recruitment of better prepared students, easy access for transfer students in good standing, and efforts to improve the quality of the undergraduate experience, we anticipate that the retention and graduation rates will continue to increase.

Obviously the student enrollment and retention plan is extremely important at Ohio State because the quality of our students, faculty, and staff directly affect the quality of the institution as a whole. Again, I believe that an investment in the quality of the undergraduate experience can directly affect the retention rate of our student body.

The past two years of my term have literally flown by. And as I reflect on this experience, I have had several thoughts that I would like to share with you this morning. I have witnessed this University make great strides. I am happy to say that this Board refuses to settle for anything less than excellence. Everyone around this table recognizes the importance of higher education to the State of Ohio and its economy.

We know that an investment made today will reap more benefits than we could possibly imagine in the future, but even in the national arena this Board has committed itself to strategically placing Ohio State among the top ranked public institutions in the country. Ohio State has many strengths and it has many assets, namely the quality of its students, faculty, and staff. As we heard this morning, that quality is continuing to increase and we are moving in the right direction.

I have also witnessed Ohio State take great strides in the way that it views its students. Mr. Sofia coined the phrase, "The student is the primary customer." While the University has many constituencies, the students are simply the life blood of this institution. As chair of the Student Affairs Committee, I have advocated that we recognize the importance of the student experience both in and out of the classroom. This experience includes the quality of instruction that we provide, academic advising services, career counseling services, and student organizational experiences, to name just a few.

I have also been an advocate for increasing interaction between faculty and students, again, both in and out of the classroom. As a graduating senior, I recognize the significant impact that certain faculty members have made on me, whether it be through advising or through mentoring roles. But I am an honor student, and I would like to ensure that every student at Ohio State has the opportunity that I have had. I would venture to say that it is my out-of-the-classroom learning experience at Ohio State that I will apply to my life probably more so than any knowledge that I have gained in an undergraduate textbook.

Now that I have told you probably more than you wanted to know or hear, I would like to take this opportunity to say thank you. It has truly been an honor to work with such an incredible group of people. When I talk to students about the Board, I always tell them how engaged and active each and every member of this Board has been and I am sure will continue to be in the future. As a student, I have been able

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

to sleep soundly every night knowing that such a quality group of people who truly love this University are guiding this institution. I think what has impressed me most during the past two years is the sense of friendship that we all share. I consider each and every one around this table a friend.

I have also been impressed by the excellent leadership of President Gee and others like Provost Sisson and Dr. Napier -- we are very lucky. There are many challenges that lay ahead for The Ohio State University. I am excited about those challenges. For I am confident in this Board's ability to successfully lead Ohio State not only in the right direction but into national preeminence. I truly appreciate the support that you have all given to me.

I would also like to take this time to thank Maureen, Lucy, and Barbara, from the Board office for all of their support, and David Williams, who has given me a lot of advice and direction, which I appreciate. It has truly been an honor to be a part of such a wonderful tradition at Ohio State. If Dan Heinlen is still in the room I want to let him know that my alumni dues will be forthcoming as soon as the money starts flowing my way. Thank you very much.

President Gee:

Let me just say that this University is blessed with nearly 60,000 students, that is an extraordinary number of young and not so young souls, for whom we have responsibility. Two of those students have an opportunity to represent their colleagues sitting as Trustees of this University, and that, in and of itself, is a grand experience. But I can say truthfully, in my seven years at Ohio State, we have been blessed consistently with great student leadership among our Trustees. Holly, you rank at the very forefront of those. You have been gracious, tenacious, and outspoken. You have taken issues seriously, and you have made the serious even much more serious.

I also admire the fact that you come from a loving family that cares about you and they set a high standard for you, as they do for us. I hope you'll extend my very best wishes to your family. We do expect your alumni dues immediately. We do more importantly expect to hear from you as you continue to engage in feats of strength and works of art, because you will succeed beyond our wildest expectations. I think that we ought to all give Holly a great round of applause.

Ms. Smith:

I would now like to call on John Carney, President of the Undergraduate Student Government, to present the student government report.

STUDENT GOVERNMENT REPORTS

President Gee:

John is the consummate politician, he ran for office again and won. We are checking the ballot stuffing scandal though! John, we don't know quite what that means, but nonetheless, it will be appropriately reviewed. Congratulations to you.

Mr. John Carney:

Thank you very much. I am going to try and be as brief as possible. I know that there is a long list of things that the Board needs to discuss this morning.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Carney: (contd)

First the Council of Graduate Students has been busily working on a couple of different issues. First, CGS has appointed all of the faculty, student, and staff members that will be sitting on the G-CUE committee. They are looking to have a report ready for next spring. That is something that I think could have just as great of an impact on the graduate experience as the CUE report had on the undergraduate experience. I am definitely looking forward to the results that Kellie comes up with.

They also have been working with the undergraduate and professional students to come up with a document that discusses the new recreation facility here at Ohio State University that the Board has discussed. We have come up with a list of policies that we all feel are important to have followed in order to make sure and ensure that the students, faculty, and staff of this University end up with the best possible rec facility that we can get for our dollars.

The Undergraduate Student Government is definitely wrapping up for the year. We recently had our celebration on diversity. Michael Brown was in town and we also had a speech by John Gray, which focused on all of the differences that make Ohio State University the great place that it is. Lawrence Latimore, Director of Cultural Diversity, did incredible things for that and it was the first annual celebration of diversity. I think that is something that USG will continue to do in the future, because bringing all of the people of Ohio State University together is the best way to learn about all of the differences that we do have here.

Also, I recently had a conversation with all of my peers across the Big Ten about student legal services. We are the only Big Ten institution that does not provide that service. We have been discussing this issue with many people around the University and a committee was set up that specifically looked at student legal services. So if students got into trouble with landlord/tenant issues or if they were arrested for something and needed legal counsel, they would be able to go to student legal services to get advice. There was discussion of a negative check-off. I realize that there were concerns about pursuing a negative check-off and I understand those concerns. However, all three student governments feel that this is a priority and something that needs to be pursued. We are definitely willing to look at any way that would be possible to fund such an idea. We think that this is something that is necessary to make sure that the students of Ohio State University have the best possible advice they can have going into disputes, where some people might have a little more information than they have.

Lastly, I would like to say that I am very encouraged by all of the work that the Board has put into student issues this year. I think that you have all done more for the student experience this year than I have seen in my past couple of years, and I appreciate that. You have been much more responsive to student issues. You have taken extra time out of your days to make sure that our issues have been heard and I truly appreciate that.

I would also like to commend Holly Smith for her two years of time dedicated to the undergraduate experience here at Ohio State University. She was truly our voice to the Board of Trustees on issues that effect our daily lives. I would actually like to give her another round of applause for all that she has done for us.

Saying that, besides you, Mr. Wexner, the rest of you will have to deal with myself, Kellie, and Eric next year, so I hope that you are looking forward to it. We are

STUDENT GOVERNMENT REPORTS (contd)

Mr. Carney: (contd)

definitely looking forward to coming back and working on some more issues that affect all of us. Thank you for your time.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith:

Finally this morning, Dr. Mary Daniels presented the student health insurance plan for 1997-98. This issue is one that the Trustees take very seriously because the well-being of our students is, obviously, of primary concern.

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**OSU STUDENT HEALTH INSURANCE
PLAN YEAR 1997-98**

Resolution No. 97-110

WHEREAS this Board awarded the insurance contract to Central Benefits Mutual Insurance Company following a competitive bid process, effective Autumn Quarter 1989 for an initial two (2) year term, subject to renewal thereafter; and

WHEREAS the University now has the opportunity to seek renewal of the program with the current carrier or competitively bid the insurance program; and

WHEREAS the current carrier, Central Benefits Mutual Insurance Company, has offered renewal rates that are very competitive in the insurance market and appropriate to our history of claims experience; and

WHEREAS the Student Health Insurance Committee obtained the assistance and expertise of Stephen L. Beckley & Associates, a nationally recognized student insurance consulting firm, and University & Professional Resources, Inc., a local insurance consulting firm; and

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the Student Health Insurance Committee of the Council on Student Affairs has recommended -- and the Council has ratified that recommendation -- that the current contract be renewed at the specific rates to provide the existing benefits plus major benefit improvements to include:

- (1) Modifying the fully insured portion of the plan to a PPO design using a network of Ohio State University affiliated doctors, hospitals, and other health care providers;
- (2) Improving benefits under the Student Health Services portion of the plan by:
 - a) including the OSU Dental Hygiene Program as a provider for preventive dental benefits,
 - b) expanding the wellness benefits, and
 - c) increasing the prescription benefit;
- (3) Developing an outpatient mental health benefit package using Counseling & Consultation Services for adult and adolescent in-network care;

**OSU STUDENT HEALTH INSURANCE
PLAN YEAR 1997-98 (contd)**

- (4) Significantly reducing premium rates for child(ren) and family coverage;
- (5) Providing a separate supplemental acute medical coverage option for students only, called "OSU Campus Care"; and

WHEREAS this plan is fully funded by student premiums and will be available on an optional basis to all registered students for the following proposed Quarterly Premium Rates:

<u>Classification</u>	<u>Current Quarterly Rates 1996-97</u>	<u>Proposed Quarterly Rates 1997-98</u>
Student	\$188	\$191 (1.6%)
Student & Spouse	\$513	\$504 (1.8%)
Student & Children	\$557	\$509 (8.6%)
Student, Spouse, & Children	\$881	\$686 (22.1%)

Appropriate rates have also been derived from the quarterly rate for students on a semester system, and for periods of continuing coverage while not registered as a student.

NOW THEREFORE

BE IT RESOLVED, That Central Benefits Mutual Insurance Company be approved for renewal of the Student Health Insurance Contract effective Autumn Term 1997, for a period of one (1) academic year. The contract will provide the benefits now available under the terms of the 1996-97 contract together with the aforementioned benefit improvements.

Upon motion of Mr. Shumate, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Wexner, Shumate, Colley, Brennan, and Patterson, and Ms. Longaberger, and an abstension by Mr. Skestos.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

First, we would like to pick up an agenda item concerning the Departmental Teaching Awards and Provost Sisson, if you would make that presentation.

DEPARTMENTAL TEACHING AWARDS

Provost Sisson:

Thank you, Mr. Shumate and members of the Board. One of the most important things we can do at The Ohio State University, as we all agree, is to promote excellence in teaching, classroom instruction, instruction in labs, and other forums of this great University. That is at the heart of what we do. I'm proud to say that we have some of the finest teachers anywhere around. There is a wide array of things that we do to support teaching excellence and today I want to focus on one of those ways.

Instructional excellence is not an accident. It is the product of the effort, time, dedication, and talent of faculty. It takes years of experience and constant attention to the changing needs of students, not to mention changes in disciplines and other areas of knowledge, to reach the levels of excellence we so often do at Ohio State. But instructional excellence is not only an individual accomplishment. The best

DEPARTMENTAL TEACHING AWARDS (contd)

Provost Sisson: (contd)

teachers most often emerge from a departmental culture which supports teaching excellence.

This is why two years ago, the Office of Academic Affairs and The Ohio State University Alumni Association joined together to sponsor The Ohio State Departmental Teaching Excellence Award. This is an award that is given to two departments each year which demonstrate outstanding achievement in teaching and learning. As a matter of fact, the award came after much discussion and on the recommendation of the Provost's External Advisory Committee on Teaching -- a national committee that I established -- and that meets twice a year here at Ohio State -- to provide counsel to us on what we are doing.

The award carries with it substantial financial benefit. The Office of Academic Affairs gives each winning department \$25,000 in annual rate. That is in continuing funds for a period of ten years to support even higher levels of teaching excellence. In addition, the Alumni Association gives each department \$1,500 in cash. If you run this out over a period of ten years, this next decade, there will be an extension of just under \$3 million to encourage and award excellence in teaching.

Before announcing this year's winning departments, I would like to acknowledge a colleague who was not able to stay, Dan Heinlen, President and CEO of the Alumni Association, for his support of this award. This year we had ten nominations. The selection committee selected five finalists based on a further analysis of the nomination portfolios, those finalists were: Chemical Engineering, English, History, Law, and Physics. Ladies and Gentlemen, I am honored to announce that the winners of this year's Ohio State University Departmental Teaching Awards are: the Department of Chemical Engineering and the Department of History. I would also like to note that they were each finalists this last year.

I would like to ask Dr. Michael Hogan, Chair of the Department of History, and Dr. Jack Zakan, holder of the Helen C. Kurtz Chair in Chemical Engineering, to stand because they were first in leading their departments and also in preparing the petitions and the dossiers that came forward. I would ask you to join me in a round of applause for this extraordinary work.

I would also like to acknowledge Dean Joe Cruz, from the College of Engineering -- he is out of the country -- and his associate -- who was not able to stand because he is meeting a donor -- Associate Dean Stacy Weislogel, and Dean Kermit Hall, who has already appeared before you, to stand and be recognized as well. Thank you.

President Gee:

Dick, I would just like to acknowledge first of all your own leadership in developing these departmental teaching awards. Recognition, I think, is really very appropriate.

I would like to thank the Alumni Association for their energy and effort. This is one of the very important things we are doing, and we will expand it and we will continue to be able to make real progress.

I will say to my two colleagues in the back, Mike and Jack, that I have had the privilege this year of visiting both departments. I can tell our Board that these are two of the finest departments not only that we have at this University, but two of the better that we have in this country. We talk often about the relationship between teaching, research, and service, these departments truly demonstrate the highest level of teaching and research, and they do it in a way that brings them together not as advisories, but as advocates. I congratulate both of you. Please pass that on to your colleagues for me.

DEPARTMENTAL TEACHING AWARDS (contd)

Provost Sisson:

I might also add, Mr. Chairman, Mr. President, and members of the Board, that we have received a number of inquiries about this program from around the country and from some institutions that already have incipient programs like this. They include: the University of California-Berkeley, the University of Chicago, and the University of Wisconsin-Madison.

**THE OHIO STATE UNIVERSITY - MANSFIELD
BOARD REAPPOINTMENTS**

Resolution No. 97-111

Synopsis: Approval of reappointments of Board members to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for reappointment to The Ohio State University-Mansfield Board for the term as specified:

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Jeffrey Molyet	3 years
Lydia Reid	3 years
Paige Squires	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1997.

NAME CHANGE OF COLLEGE

Resolution No. 97-112

Synopsis: The name change from the College of Medicine to the College of Medicine and Public Health is proposed.

WHEREAS The Ohio State University established a School of Public Health within the College of Medicine; and

WHEREAS medicine and public health, as separate disciplines, have played important roles in bringing about substantial improvements in health over the last century; and

NAME CHANGE OF COLLEGE (contd)

WHEREAS the nation's two leading health organizations - the American Public Health Association and the American Medical Association -- are working cooperatively on a major new initiative to work more closely in advancing the nation's health; and

WHEREAS the organizational relationship of the School of Public Health and the College of Medicine affords The Ohio State University the opportunity to be at the forefront of this major new initiative; and

WHEREAS the proposed name change has the approval of the College's Council of Chairs and its Faculty Council, the Council on Academic Affairs, and was approved by the University Senate at its April 5, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approve the proposal for the name change from the College of Medicine to the College of Medicine and Public Health, effective immediately.

NAMING OF BUILDING

Resolution No. 97-113

Synopsis: Naming of the graduate programs building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive on the campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the graduate programs building to be constructed as part of the new Max M. Fisher College of Business Complex at Neil Avenue and Woody Hayes Drive be named "The John B. Gerlach Graduate Programs Building" in honor of long-time University supporter John B. (Bernie) Gerlach; and

WHEREAS John B. Gerlach (Commerce '54) was founder and president of Lancaster Colony, a highly diversified and very successful business which manufactures and markets specialty foods, automotive, glassware, and candle products, and was on the boards of several corporations, including the Huntington Bank, M/I Schottenstein Homes, and Drug Emporium; and

WHEREAS Mr. Gerlach was chair of the OSU Foundation Board, and chair of the Campaign for the College of Business. During the University's first campaign he was chair of the Columbus Regional Campaign Committee and a member of the Athletics Campaign Committee. He was a highly respected volunteer leader and generous donor to numerous causes, including the Columbus Foundation, the Boy Scouts of America, the arts, civic and educational projects; and

WHEREAS Mr. Gerlach received an honorary Doctor of Business Administration degree from Ohio State in 1994, and was awarded the University's Distinguished Service Award (1988), the Alumni Association's Ralph Davenport Mershon Award (1992), the College's Distinguished Alumni Award (1993), and the Everett D. Reese Medal (1995); and

WHEREAS Mr. Gerlach and his family have contributed generously to many areas of the University; and

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned graduate programs building to be constructed as part of the Fisher College of Business Complex shall be named "The John B. Gerlach Graduate Programs Building."

NAMING OF ROOM

Resolution No. 97-114

Synopsis: Naming of conference room in the OARDC Library, Fisher Auditorium, at the Ohio Agricultural Research and Development Center of The Ohio State University in Wooster is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the recently renovated conference room in the OARDC Library of Fisher Auditorium on the Ohio Agricultural Research and Development Center campus be named the "Helen H. Enlow Conference Room" to honor the memory of the late Helen H. Enlow, who, as librarian for OARDC for over 30 years, made innumerable contributions to OARDC and the library; and

WHEREAS in her tenure as librarian, Mrs. Enlow transformed an inefficient, disorganized facility into a premier research resource through efforts which included recataloging the entire collection, reuniting departmental collections into a centralized library, instituting better preservation procedures, and having the foresight to introduce computer technology to the library early on. She was also the guiding force behind the design of the current library, the capstone to her career; and

WHEREAS through a bequest of \$37,650, Mrs. Enlow made it possible to establish an endowment in her name for ongoing support of the library's collection and to help furnish the new conference room; and

WHEREAS because the room is being equipped to provide state-of-the-art technology for video conferencing, computer demonstrations, and training, this space will be frequently used by OARDC and off-campus groups, and thus will be a fitting recognition of Mrs. Enlow's belief that the library is a central component of the educational and research process:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned conference room in the OARDC Library shall be named the "Helen H. Enlow Conference Room."

PERSONNEL ACTIONS

Resolution No. 97-115

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 4, 1997 meeting of the Board, including the following Appointments, Concurrent Appointment, Appointment of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves, Promotions/Tenure/Reappointments, and Emeritus Title, as detailed in the University Budget be approved.

Appointments

Name:	MARY E. BURNS
Title:	Women's Head Basketball Coach
Department:	Athletics
Effective:	April 3, 1997
Salary:	\$150,000.00
Present Position:	Women's Head Basketball Coach, San Diego State University

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: JIM J. O'BRIEN
Title: Men's Head Basketball Coach
Department: Athletics
Effective: April 7, 1997
Salary: \$150,000.00
Present Position: Men's Head Basketball Coach, Boston College

Concurrent Appointment

Name: JOSE B. CRUZ, JR.
Title: Professor (The Howard D. Winbigler Designated Chair in
Engineering)
College: Engineering
Term: July 1, 1997 through June 30, 2002
Salary: N/A
Present Position: Dean and Professor

Appointment of Chairpersons

March 15, 1997 through June 30, 2001

Obstetrics and Gynecology

Larry J. Copeland

July 1, 1997 through June 30, 2001

Veterinary Biosciences

Charles C. Capen

Leave of Absence Without Salary

IRENE I. DELIC, Professor, Department of Slavic and East European Languages and Literatures, effective Spring Quarter 1997, to be a Visiting Professor in the Department of Slavistics, University of Konstanz, Germany.

JUDY F. MALOOF, Assistant Professor, Department of Spanish and Portuguese, effective Spring Quarter 1997, for personal reasons.

Professional Improvement Leaves

LEE K. ABBOTT, Professor, Department of English, effective Spring Quarter 1998.

RICHARD N. BOYD, Professor, Department of Physics, effective Autumn Quarter 1997 and Winter Quarter 1998.

REINHART F. BUTTER, Professor, Department of Industrial, Interior and Visual Communication Design, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

JAIME A. GIORDANO, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

DOUGLAS H. GRAHAM, Professor, Department of Agricultural Economics and Rural Sociology, effective Winter Quarter and Spring Quarter 1998.

JOHN N. KING, Professor, Department of English, effective Autumn Quarter 1997 and Winter Quarter 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

LEE B. BROWN, Associate Professor, Department of Philosophy, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1998.

LUCIA H. COSTIGAN, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

ALAN R. CROCKETT, Associate Professor, Department of Art, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

SUSAN DALLAS-SWANN, Associate Professor, Department of Art, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

JON E. ERICKSON, Associate Professor, Department of English, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

STEVEN S. FINK, Associate Professor, Department of English, effective Autumn Quarter 1997 and Winter Quarter 1998.

NANCY J. JOHNSON, Associate Professor, Department of English, effective Spring Quarter 1998.

SARAH I. JOHNSTON, Associate Professor, Department of Classics, effective Autumn Quarter 1997.

STEVEN N. MACEACHERN, Associate Professor, Department of Statistics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

DANIELLE C. MARX-SCOURAS, Associate Professor, Department of French and Italian, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1998.

ALAMIN MAZRUI, Associate Professor, Department of Black Studies, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

TIMOTHY J. MCNIVEN, Associate Professor, Department of History of Art (Marion Campus), effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

MARI NODA, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1997 and Winter Quarter 1998.

MARK A. PITT, Associate Professor, Department of Psychology, effective Winter Quarter, Spring Quarter and Autumn Quarter 1998.

GREGORY M. PROCTOR, Associate Professor, School of Music, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

BURKHARD A. SCHAFFRIN, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

ROBERT J. SCHERRER, Associate Professor, Department of Physics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

WILLIAM H. VON HIPPEL, Associate Professor, Department of Psychology, effective Winter Quarter and Spring Quarter 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave--Change in Dates

DOUGLAS E. GRAF, Associate Professor, Austin E. Knowlton School of Architecture, change leave from Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997, to Autumn Quarter 1997 and Winter Quarter 1998.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Robert A. Gillespie, School of Music - effective 10/1/97

Richard S. Harned, Art - effective 10/1/97

Stephen W. Melville, History of Art - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Melanie Bales, Dance - effective 10/1/97

Mary Jo S. Bole, Art - effective 10/1/97

Susan B. Hadley, Dance - effective 10/1/97

Anthony D. Hill, Theatre - effective 10/1/97

Arline J. Meyer, History of Art - effective 10/1/97

Paul J. Nini, Industrial, Interior, and Visual Communication Design - effective 10/1/97

David G. Tovey, School of Music, Mansfield - effective 10/1/97

Sydney R. Walker, Art Education - effective 10/1/97

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Paul A. Fuerst, Molecular Genetics - effective 10/1/97

Fred D. Sack, Plant Biology - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Peter S. Curtis, Plant Biology - effective 10/1/97

Amanda A. Simcox, Molecular Genetics - effective 10/1/97

COLLEGE OF BUSINESS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anil Arya, Accounting & Management Information Systems - effective 10/1/97

Zhiwu Chen, Finance - effective 10/1/97

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

William M. Johnston - effective 7/1/97

Stephen F. Rosenstiel - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Peter J. Reiser - effective 7/1/97

COLLEGE OF EDUCATION

PROMOTION TO PROFESSOR

Patricia A. Lather, School of Educational Policy & Leadership - effective 10/1/97

Deborah L. Tannehill, School of Physical Activity & Educational Services - effective 10/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF EDUCATION (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Vladimir M. Sloutsky, School of Teaching & Learning - effective 10/1/97

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Tunc Aldemir, Mechanical Engineering - effective 10/1/97

Thomas E. Blue, Mechanical Engineering - effective 10/1/97

Norman K. Booth, School of Architecture - effective 10/1/97

Amos Gilat, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/97

Ten-Hwang Lai, Computer & Information Science - effective 10/1/97

John G. Lyon, Civil & Environmental Engineering & Geodetic Science - effective 10/1/97

P. Sadayappan, Computer & Information Science - effective 10/1/97

Shang-Tian Yang, Chemical Engineering - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Reza S. Abhari, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/97

Dhableswar Panda, Computer & Information Science - effective 10/1/97

Mohamad Parnianpour, Industrial, Welding & Systems Engineering - effective 10/1/97

James F. Rathman, Chemical Engineering - effective 10/1/97

Steven A. Ringel, Electrical Engineering - effective 10/1/97

Mark Robbins, School of Architecture - effective 10/1/97

Deliang Wang, Computer & Information Science - effective 10/1/97

Roni Yagel, Computer & Information Science - effective 10/1/97

Feng Zhao, Computer & Information Science - effective 10/1/97

TENURE

Roberto G. Rojas-Teran, Electrical Engineering - effective 10/1/97

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Thomas L. Bean, Food, Agricultural & Biological Engineering - effective 7/1/97

Linda M. Lobao, [combined Agricultural Education/Rural Sociology] - effective 10/1/97

William F. Pope, Animal Sciences - effective 7/1/97

Samuel J. Traina, School of Natural Resources - effective 7/1/97

Carl R. Zulauf, [Agricultural Economics] - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

David M. Hix, School of Natural Resources - effective 7/1/97

Sally A. Miller, Plant Pathology - effective 7/1/97

TENURE

Franklin L. Jennings, Agricultural Technical Institute - effective 10/1/97

EXTENSION

PROMOTION TO ASSOCIATE PROFESSOR

Susan H. Rinehart - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Joseph E. Heimlich - effective 7/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

EXTENSION (contd)

PROMOTION TO ASSISTANT PROFESSOR

Beverly J. Keil - effective 7/1/97

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Joseph F. Boggs - effective 7/1/97

C. K. Bond-Zielinski - effective 7/1/97

Edwin M. Lloyd - effective 7/1/97

Penne L. Smith - effective 7/1/97

Barry W. Ward - effective 7/1/97

TENURE

Ernest F. Oelker - effective 7/1/97

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Stephen M. Gavazzi [combined Family Relations & Human Development/Home Economics Education] - effective 10/1/97

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Gregory Jusdanis, Near Eastern, Judaic & Hellenic Languages & Literatures - effective 10/1/97

Jeredith J. Merrin, English - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Saul A. Cornell, History - effective 10/1/97

C. M. Grimsley, History - effective 10/1/97

Jane Hathaway, History - effective 10/1/97

C. F. Highley, English - effective 10/1/97

David L. Hoffmann, History - effective 10/1/97

Keith Johnson, Linguistics - effective 10/1/97

Margaret E. Newell, History - effective 10/1/97

Daniel T. Reff, Division of Comparative Studies in the Humanities - effective 10/1/97

Elizabeth M. Renker, English - effective 10/1/97

David L. Stebenne, History - effective 10/1/97

Susan S. Williams, English - effective 10/1/97

LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR

Wesley L. Boomgarden - effective 7/1/97

Nena L. Couch - effective 7/1/97

Carol P. Diedrichs - effective 10/1/97

Graham R. Walden - effective 7/1/97

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Jose O. Diaz - effective 7/1/97

Leta Hendricks - effective 7/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Edwin S. Bair, Geological Sciences - effective 10/1/97
George J. Majda, Mathematics - effective 10/1/97
Susan V. Olesik, Chemistry - effective 10/1/97
Dennis K. Pearl, Statistics - effective 10/1/97
Syed M. Tariq Rizvi, Mathematics, Lima - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Yu-Ping Ching, Geological Sciences - effective 10/1/97
Kenneth A. Loper, Mathematics, Newark - effective 10/1/97
Charles H. Pennington, Physics - effective 10/1/97
Robert L. Stamps, Physics, Lima - effective 10/1/97

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Leona W. Ayers, Pathology - effective 7/1/97
Philip F. Binkley, Internal Medicine - effective 7/1/97
John T. Brandt, Pathology - effective 7/1/97
John D. Corrigan, Physical Medicine & Rehabilitation - effective 7/1/97
Thomas F. Demaria, Otolaryngology - effective 7/1/97
Stephen F. Loebis, School of Public Health - effective 7/1/97
Velimir Matkovic, Physical Medicine & Rehabilitation - effective 7/1/97
Richard E. McClead, Pediatrics - effective 7/1/97
Fredika A. Robertson, Medical Microbiology & Immunology - effective 10/1/97
Pierre-Marie L. Robitaille, Radiology - effective 10/1/97
Robert M. Snapka, Radiology - effective 7/1/97
Annemarie Sommer, Pediatrics - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

James N. Allen, Internal Medicine - effective 7/1/97
Gail E. Besner, Surgery - effective 7/1/97
Daniel J. Birmingham, Internal Medicine - effective 7/1/97
Robert T. Boyd, Pharmacology - effective 7/1/97
David R. Brigstock, Surgery - effective 7/1/97
Steven C. Cassidy, Pediatrics - effective 7/1/97
Douglas R. Danforth, Obstetrics & Gynecology - effective 7/1/97
Robert J. Derick, Ophthalmology - effective 7/1/97
Kevin V. Hackshaw, Internal Medicine - effective 7/1/97
Sissy M. Jhiang, Physiology - effective 10/1/97
Todd R. Johnson, Pathology - effective 7/1/97
Cynthia J. Roberts, Ophthalmology - effective 10/1/97
William J. Schirmer, Surgery - effective 7/1/97
Sharon B. Schweikhart, School of Public Health - effective 10/1/97
Joseph S. Yu, Radiology - effective 7/1/97

TENURE

Uma Sundaram, Internal Medicine - effective 7/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF MEDICINE
REGULAR CLINICALS

PROMOTION TO PROFESSOR

Susan C. Benes, Ophthalmology - effective 7/1/97
Neil J. Grossman, Pediatrics - effective 7/1/97
Richard N. Nelson, Emergency Medicine - effective 7/1/97

PROMOTION TO PROFESSOR AND REAPPOINTMENT

Stephen F. Pariser, Psychiatry - effective 7/1/97 & 7/1/98

PROMOTION TO ASSOCIATE PROFESSOR

Chang-Yong Tsao, Pediatrics - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Mark W. Arnold, Surgery - effective 7/1/97 & 7/1/98
Christopher C. Kaeding, Surgery - effective 7/1/97 & 7/1/98
Cynthia G. Kreger, Internal Medicine - effective 7/1/97 & 7/1/98

REAPPOINTMENT

Elmahdi A. Elkhammas, Surgery - effective 7/1/98
Cynthia B. Evans, Obstetrics & Gynecology - effective 7/1/98
Lucy R. Freedy, Radiology - effective 7/1/98
Donald D. Irsik, Radiology - effective 7/1/98
K. J. Klopfenstein, Pediatrics - effective 7/1/98
Susan L. Koletar, Internal Medicine - effective 7/1/98
James L. Moore, Neurology - effective 7/1/98
David L. Pollifrone, Surgery - effective 7/1/98
Douglas W. Scharre, Neurology - effective 7/1/98
Howard A. Werman, Emergency Medicine - effective 7/1/98

COLLEGE OF NURSING

PROMOTION TO PROFESSOR

Nancy A. Ryan-Wenger, Community, Parent-Child, & Psychiatric Nursing - effective 10/1/97

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Robert W. Curley, Jr. - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Patty Fan Havard - effective 7/1/97

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Richard K. Herrmann, Political Science - effective 10/1/97
Jon A. Krosnick, Psychology - effective 10/1/97
James D. Peck, Economics - effective 10/1/97
Martin F. Sarter, Psychology - effective 10/1/97
Verta A. Taylor, Sociology - effective 10/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Victor L. Burke, Sociology, Mansfield - effective 10/1/97
Edward M. Crenshaw, Sociology - effective 10/1/97
Eric O. Fisher, Economics - effective 10/1/97
Kristen J. Gremillion, Anthropology - effective 10/1/97
In Jae Myung, Psychology - effective 10/1/97

COLLEGE OF SOCIAL WORK

PROMOTION TO PROFESSOR

James E. Lantz - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anna C. Burke - effective 10/1/97
Mary E. Kondrat - effective 10/1/97
Bette A. Speziale - effective 10/1/97

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Alicia L. Bertone, Veterinary Clinical Sciences - effective 7/1/97
Charles A. Buffington, Veterinary Clinical Sciences - effective 7/1/97
John A. E. Hubbell, Veterinary Clinical Sciences - effective 7/1/97
Catherine W. Kohn, Veterinary Clinical Sciences - effective 7/1/97
Donald M. Rings, Veterinary Clinical Sciences - effective 7/1/97
William P. Shulaw, Veterinary Preventive Medicine - effective 7/1/97
Mamoru Yamaguchi, Veterinary Biosciences - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR

Jerome Masty, Veterinary Biosciences - effective 7/1/97
Leo M. Schmall, Veterinary Clinical Sciences - effective 7/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Grant S. Frazer, Veterinary Clinical Sciences - effective 7/1/97
Michael Podell, Veterinary Clinical Sciences - effective 7/1/97

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICALS

PROMOTION TO ASSOCIATE PROFESSOR

William G. Queen, Veterinary Preventive Medicine - effective 7/1/97
Alan J. Ruggles, Veterinary Clinical Sciences - effective 7/1/97

Emeritus Title

C. WILLIAM BIRKY, JR., Department of Molecular Genetics, with the title Professor Emeritus, effective July 1, 1997.

RESOLUTIONS IN MEMORIAM

Resolution No. 97-116

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Elsie J. Alberty

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 22, 1997, of Dr. Elsie J. Alberty, Professor Emeritus in the College of Education.

Professor Alberty, born in Cuyahoga Falls, Ohio, received her B.S. from Kent State University in 1945, and her M.A. (1949) and Ph.D. (1951) degrees from The Ohio State University. Dr. Alberty was the coauthor of several books on high school curriculum, and in 1960 was named an outstanding alumnus of Kent State's College of Education. Professor Alberty and her husband, Dr. Harold Alberty, a member of the OSU College of Education Hall of Fame, served the College of Education a combined total of 78 years.

Dr. Alberty joined the OSU faculty in 1951 after having taught mathematics in the Lorain (Ohio) public schools and at Kent State University. She was associated with the College of Education University School for a number of years before becoming a faculty member in the area of curriculum studies in the College of Education, and for several years was the Chair of the Department of Educational Policy and Leadership. Dr. Alberty, who was known for her tireless work with her many advisees, was particularly dedicated to serving the unique needs of international students. Her career was marked by leadership, diplomacy, and hard work.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Alberty its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Charles J. Beetham

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 28, 1997, of Charles J. Beetham, Instructor Emeritus in the School of Health, Physical Education and Recreation, now Physical Activity and Educational Services.

Mr. Beetham was a graduate of Ohio State and served as OSU Assistant Track and Field Coach from 1946-1966 and Assistant Intramural Director from 1966-1970.

He was the holder of numerous track records in the Big Ten and NCAA and was five times All-American in track and field. Charles Beetham and Jesse Owens were co-captains of the great OSU track team of 1936. Mr. Beetham, the top runner in the 880-yard event in 1936, would have joined Jesse Owens in the Berlin Olympic Games had he not been spiked and fallen near the finish line in the Olympic Trials. He was the top-ranked runner in the world in the 880 in 1940 when the Olympic Games were canceled because of World War II.

Charles Beetham, remembered by his colleagues as a tireless and talented competitor and coach, was inducted into The Ohio State University Sports Hall of Fame in 1981.

On behalf of the University, the Board of Trustees expresses to the family of Charles Beetham its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

George H. Bonnell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 1997, of George H. Bonnell, Assistant Professor Emeritus in the College of Medicine.

George H. Bonnell was born in Ohio on September 22, 1913. He graduated from The Ohio State University College of Medicine with his M.D. degree in 1938. Dr. Bonnell completed his postgraduate training at Mount Carmel Medical Center. He served in the Philippines during World War II, from 1940-1945, and was in the reserves through 1946. He entered as a First Lieutenant, and left as a Lieutenant Colonel. Dr. Bonnell practiced family medicine in his private practice in Worthington from 1946-1975. Dr. Bonnell and his father also were the two original physicians for the medical practice at Pontifical College Josephinum.

George Bonnell was the first full-time faculty member hired by Dr. Tennyson Williams, the founding chair of the Department of Family Medicine at The Ohio State University. He was actively involved in patient care as well as precepting residents and teaching medical students. Dr. Bonnell taught a great deal in the area of geriatrics and was medical director of several nursing homes in Columbus.

Dr. Bonnell was an extremely well-liked individual who always had time for anyone with questions of an academic or patient-care nature. He served as a superb role model for young clinicians. The University recognized him with the Alumni Achievement Award.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Bonnell its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edwin G. Novak

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 31, 1997, of Edwin G. Novak, Associate Professor Emeritus in the College of Education, in the former Department of Educational Services and Research.

Dr. Novak was born on October 20, 1920, in Shiner, Texas. He received his B.S. from Southwest Texas State College and his M.Ed. and Ph.D. from the University of Texas-Austin.

Edwin Novak had a long and distinguished career at The Ohio State University. He was a faculty member in the College of Education for more than 25 years prior to his retirement in 1991. He specialized in the teaching of statistics and educational research methodology to thousands of OSU graduate students. His former advisees are now in positions of prominence both in the United States and throughout the world. In addition, Dr. Novak made substantial contributions to the committees he served on for other graduate students in the College of Education as well as other colleges in the University. His thoughtful input helped to enhance the quality of research for literally hundreds of individuals during his tenure at OSU. Dr. Novak's efforts will long be remembered by all those he touched in the OSU community.

On behalf of the University, the Board of Trustees expresses to the family of Professor Novak its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Edward V. Turner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 4, 1997, of Edward Vernon Turner, Professor Emeritus in the Department of Pediatrics.

RESOLUTIONS IN MEMORIAM (contd)

Edward V. Turner (contd)

Following graduation from Harvard Medical School, Edward V. Turner completed his pediatric training at Yale Medical School and was Chief Resident at Children's Medical Center in Dallas, Texas. His professional life was dedicated to the education of other Pediatricians and his practice of General Pediatrics continued for 50 years until his death.

Dr. Turner held multiple positions at The Ohio State University College of Medicine and Children's Hospital including Interim Chairman of the Department of Pediatrics, Ohio State University College of Medicine and Interim Medical Director at Children's Hospital. He served in many capacities including teaching of medical students and residents. In addition, he was past program director for the Pediatric Residency Training Program. Dr. Edward V. Turner was an exemplary role model for medical students, pediatric residents, and practitioners, as well as Hospital and University administrators.

Edward Turner had also served as President of the Medical Staff, Children's Hospital, Past President of Central Ohio Pediatric Society, Past Executive Director of the Ohio Study of Children's Health Services for the American Academy of Pediatrics, and President of the Buckeye Boys Ranch, as well as multiple positions at Broad Street United Methodist Church.

On behalf of the University, the Board of Trustees expresses to the family of Edward Turner its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Kenneth S. Zinnecker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 15, 1997, of Kenneth S. Zinnecker, Assistant Professor Emeritus in the College of Optometry.

Dr. Zinnecker was born May 2, 1916, in Lewistown, Montana. He attended Montana State College at Bozeman until World War II at which time he became a U.S. Air Force Cadet and trained as a Pilot Bombardier flying B17's. He retired as a Lieutenant Colonel in the Air Force Reserve and was recalled in the Cuban Crisis as Underground Commander.

Kenneth Zinnecker graduated from The Ohio State University College of Optometry in 1950, and also earned a Master of Science degree in Physiological Optics in 1952 under the direction of Dr. Vincent Ellerbrock. He taught at The Ohio State University for 35 years and helped establish the Contact Lens Service within the College of Optometry. He retired with the title Assistant Professor Emeritus in 1986.

He held memberships in the OSU Alumni Association, OSU Faculty Club, American Optometric Association, and the Press Club of Ohio. He maintained a private optometry practice in downtown Columbus, Ohio, for 30 years.

On behalf of the University, the Board of Trustees expresses to the family of Professor Zinnecker its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions with eight affirmative votes, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Ms. Longaberger.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

If I might just take a second, I would like to add my comments to what the President said about his seven years of experience at OSU. I have shared those seven years of experience and, indeed, worked with a lot of student trustees. I just want to reinforce the comment about Holly's excellent leadership. Holly, it has been great working with you and we look forward to seeing you back here again.

The information on new awards for March 1997 can be found under the Research Foundation Tab. Total awards for Fiscal Year 1997 through March 31, 1997, are \$132.1 million or 6.7 percent above Fiscal Year '96. You have at your place the May '97 Monthly Highlights brochure featuring research at The Ohio State University. Customary figures at the bottom of the first page display the award totals compared to last year and the running 12-month totals for both awards and expenditures. Based on the trends, our award and expenditures rates continue to grow.

In the brochure, four projects are highlighted. Professors Daniel Sedmak and Scott Jewell, from the Department of Pathology, received \$449,000 from the National Cancer Institute of the National Institutes of Health, to support a cooperative human tissue network. Through this network, five member institutions coordinate the collection and distribution of human tissue that would otherwise have been discarded for use in a wide range of research projects.

Professors Douglas Nelson and Sandra Gaunt, from the Department of Zoology, received \$290,000 from the National Science Foundation, to preserve on compact disc the collection of recorded animal sounds housed in the Boar Laboratory of Bioacoustics. The collection contains approximately 23,200 recordings of over 1,000 species of animals.

Professors Richard Jensen and Gerald Chubb, from the Department of Aerospace Engineering, Applied Mechanics, and Aviation, received \$332,000 from the Federal Aviation Administration, to research and develop guidelines that will help general aviation pilots make better and safer flight decisions. And to ultimately reduce the number of fatal accidents and incidents involving this segment of the pilot population.

Professors Dale Safrit and Jeffrey King, from OSU Extension, received \$144,000 from the Ohio Governor's Community Service Commission, to deliver educational programs for teenage drivers. In twenty Ohio counties, adult and teen volunteers will be trained to teach programs focusing on teen vehicular safety.

Also included in the Monthly Highlights brochure are two Research Newsfeatures: 1) Process of Producing Cyanogen Gas in Comet Hale-Bopp Explained; and 2) New Chemicals May Fight Some Kinds of Drug Resistant Bacteria.

Mr. Chairman, I'd like to move to approve the research agreement between The Ohio State University and The Ohio State University Research Foundation for the March '97 Contracts and Grants listed under the Research Foundation Tab.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-117

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1997 are presented for Board acceptance.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1997 be approved.

Upon motion of Mr. Celeste, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, this morning the Investments Committee met and heard the Treasurer's report and I will be calling upon him shortly to discuss the 1997 bond issue. However, first I'd like to ask Mr. May to present the Development Report.

UNIVERSITY DEVELOPMENT REPORT

Mr. Jerry May:

Thank you very much, Mr. Skestos. If I could, in the interest of time, I will just summarize the Development condition by saying that the University's campaign "Affirm Thy Friendship" is going strong and continues to be progressing at some very successful levels. The same is true for the University's annual support. It is strong and we continue to be up. In particular, direct support for faculty -- that is endowed chairs, fellowships, professorships and so forth -- is up 32 percent this year and it continues to be very strong. Also, the Endowment additions are up 31 percent.

Our national benchmarking has just come out which is how we are compared to all public and private universities and other publics. There are three things I'd like you to know: 1) the University has moved from twenty-fourth as of last fiscal year -- the year ending June 30 -- to eighteenth among all public and private universities in America; 2) seventh among all publics in terms of gift receipts; and 3) fourth among the Big Ten. That continues to be strong.

At this point, Mr. Skestos, I would like to ask that you present for approval: one designated chair, eight new named endowments, and two endowed fund changes.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-118

Synopsis: The report on the receipt of gifts and the summary for March 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Howard D. Winbigler Designated Chair in Engineering, eight (8) new named endowed funds, and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-March

1995-96 Compared to 1996-97

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through March		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 20,104,798	\$ 16,893,912	-16
Alumni (From Bequests)	8,194,334	9,116,697	11
Alumni Total	\$ 28,299,132	\$ 26,010,609	-8
Non-Alumni (Current Giving)	\$ 9,180,309	\$ 9,760,252	6
Non-Alumni (From Bequests)	761,732	2,079,328	173
Non-Alumni Total	\$ 9,942,041	\$ 11,839,580	19
Individual Total	\$ 38,241,173	\$ 37,850,189	-1 ^A
Corporations/Corp. Foundations	\$ 20,329,707	\$ 18,987,002	-7 ^B
Private Foundations	\$ 7,416,596	\$ 8,950,777	21 ^C
Associations & Other Organizations	<u>\$ 1,752,963</u>	<u>\$ 3,030,233</u>	73 ^D
Total	\$ 67,740,439	\$ 68,818,201	2

GIFT RECEIPTS BY DONOR TYPE

NOTES

- A Individual giving is about the same (down only 1%) as last year's record total for the same period.
- B Corporate giving is down 7%. Last year there were 395 corporations providing private support of \$10,000 or more (\$15,951,727). This year private support at the \$10,000 level is \$14,669,475 (390 corporations).
- C During the first nine months this year, 96 private foundations gave at the \$10,000 or more level (\$8,304,308). Last year for the same period, 88 foundations gave at this level (\$6,962,441).
- D Giving from associations and non-corporate organizations is up 73% due to an 109% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-March (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 11,579,502	\$ 9,841,027	-15
Faculty Support	\$ 4,705,089	\$ 6,211,348	32
Program Support	\$ 34,705,255	\$ 39,214,478	13
Student Financial Aid	\$ 8,479,348	\$ 6,619,997	-22
Annual Funds-Colleges/Departments	\$ 7,162,592	\$ 5,923,807	-17
Annual Funds-University	<u>\$ 1,108,653</u>	<u>\$ 1,007,544</u>	-9
Total	\$ 67,740,439	\$ 68,818,201	2

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$23,022,205	\$30,244,577	31

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Designated Chair</u>			
The Howard D. Winbigler Designated Chair in Engineering (Support for Designated Chair - College of Engineering - provided through the estate of the late Howard D. Winbigler)		\$75,000.00	\$75,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
James E. Pfeifer II K-L Row I-Dot Scholarship Fund (Scholarship for a Senior Sousaphone Player in Ohio State University Marching Band - provided by James E. and Nancy G. Pfeifer)		\$36,637.88	\$33,637.88
S. Wynn and Marion B. Goodman Scholarship Fund (Scholarships - OSU Marion - provided through the estate of S. Wynn and Marion B. Goodman)		\$30,000.00	\$30,000.00
Charles H. and Mary E. Ensminger Scholarship Fund (Merit Scholarships for Perry County Students - provided by Dr. Fern E. Hunt)		\$25,062.50	\$25,062.50
The Licking County 4-H Endowment Fund (Support for Licking County 4-H Program - provided by Licking County residents and friends of the 4-H Program)	\$16,642.50		\$16,642.50
The Trumbull County 4-H Endowment Fund (Support for Trumbull County 4-H Program - provided by Trumbull County 4-H Advisory Committee and other friends)	\$15,708.08		\$15,708.08

Change in Name and Description of Named Fund

From: The Mabel Sarbaugh Undergraduate Honors Scholarship in Home Economics
To: The Mabel Sarbaugh Undergraduate Honors Scholarship in Human Ecology

Change in Description of Named Fund

The Frederick T. Grimm Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The John T. and Betty Jean Baird Agricultural Leadership Fund (Support for Undergraduate Student Development Activities - College of Food, Agricultural, and Environmental Sciences - provided by John Thomas and Betty Jean Baird)	\$35,061.88		\$35,061.88
The Norman Browning Jr., M.D. Family Research Fund (Support of Research in the Field of Adult Psychiatry - provided by Dr. Norman Browning, Jr.)		\$25,873.50	\$25,873.50
The Ralph J. Woodin Graduate Scholarship Fund in Agricultural Education (Program Support for Ph.D. Study in the Field of Agricultural Education - provided by Ralph J. Woodin and friends of the College of Food, Agricultural, and Environmental Sciences)		\$25,303.89	\$25,303.89
	_____	_____	
Total	\$67,412.46	\$217,877.77	\$285,290.23

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF DESIGNATED CHAIR

The Howard D. Winbigler Designated Chair in Engineering

The Howard D. Winbigler Designated Chair in Engineering was established May 2, 1997, by the Board of Trustees of The Ohio State University with an annual distribution of \$75,000 from the earnings generated by the Howard D. Winbigler Memorial Fund in the College of Engineering. Mr. Howard D. Winbigler was a graduate of the College of Engineering (B.M.E. '15) who had a highly successful career in manufacturing. He contributed most of his accumulated assets to The Ohio State University Endowment Fund for the advancement of the College of Engineering. His generosity ranks among the largest gifts in the history of The Ohio State University.

The annual distribution from Winbigler Memorial income shall be used to support the work of an outstanding professor in Engineering. This support shall provide for expenses associated with research, professional travel, and the support of graduate and undergraduate student assistants. The scholar will be recommended by the College of Engineering Department Chairs and the Director of the Knowlton School of Architecture to the Dean of Engineering. The recommendation will have the endorsement of the Senior Vice President and Provost and the approval of the Board of Trustees.

The Howard D. Winbigler Designated Chair in Engineering will be appointed for five years. At the term's completion, the Dean of Engineering may choose to reappoint the Chairholder, to select another distinguished scholar or use the funds in another way to enhance the college.

\$75,000.00

ESTABLISHMENT OF NAMED FUNDS

James E. Pfeifer II K-L Row I-Dot Scholarship Fund

The James E. Pfeifer II K-L Row I-Dot Scholarship Fund was established May 2, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from James E. (B.S.Bus.Adm. '61) and Nancy G. (B.S. Physical Therapy '60) Pfeifer in celebration of the participation of their son, James E. Pfeifer II, in The Ohio State University Marching Band (1987-1991).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one scholarship each year for a senior sousaphone player in The Ohio State University Marching Band. The recipient will be selected by the Director of the School of Music in consultation with the Director of the marching band and the University Committee on Student Financial Aid. The scholarship is not renewable and is not restricted to music majors. If there are no awards in any given year, the fund's earnings shall be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

\$36,637.88

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

S. Wynn and Marion B. Goodman Scholarship Fund

The S. Wynn and Marion B. Goodman Scholarship Fund was established May 2, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of S. Wynn and Marion B. Goodman.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award scholarships to deserving students enrolled at The Ohio State University Mansfield Campus. The awards will be administered by the OSU Mansfield Admissions and Scholarship Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean and Director of the Mansfield Campus in order to carry out the desire of the donors.

\$30,000.00

Charles H. and Mary E. Ensminger Scholarship Fund

The Charles H. and Mary E. Ensminger Scholarship Fund was established May 2, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Fern E. Hunt (B.S.H.E. '48; M.S. Human Ecology '54; Ph.D. Human Ecology '65) Columbus, Ohio, in memory of her parents.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide funding for academic merit scholarships to undergraduate students with a preference for students from Perry County, Ohio. Award decisions shall be made in consultation with the respective high school guidance counselors by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$25,062.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Licking County 4-H Endowment Fund

The Licking County 4-H Endowment Fund was established May 2, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the residents and other friends of the Licking County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Licking County 4-H Program. This support may include but is not limited to the funding of scholarships and awards for 4-H members, training and support for volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material for services that will supplement 4-H programming or increase the visibility and public support for 4-H in Licking County. All expenditures from this fund shall be approved by the Licking County 4-H Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$16,642.50 (Grandfathered)

The Trumbull County 4-H Endowment Fund

The Trumbull County 4-H Endowment Fund was established May 2, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Trumbull County 4-H Advisory Committee and other friends of the Trumbull County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Trumbull County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; training and recognition of volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Trumbull County. All expenditures from this fund shall be approved by the Trumbull County 4-H Advisory Committee and the professional in charge of the Trumbull County 4-H Program.

Should the need for this fund cease to exist or so diminish as to provide unused income, then another use shall be determined by the Board of Trustees with preference being given to the recommendation of the appropriate administrative official of the University who is the Director for the Ohio State University Extension in consultation with a committee representing local 4-H donors.

\$15,708.08 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUND

The Mabel Sarbaugh Undergraduate Honors Scholarship in Human Ecology

The Mabel Sarbaugh Undergraduate Honors Scholarship in Home Economics was established December 6, 1985, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Mabel M. Sarbaugh, Columbus, Ohio. The name and description were revised May 2, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to support one \$1,000 undergraduate honors scholarship, unless the income warrants a second scholarship of the same amount, for junior or senior students enrolling in programs in the College of Human Ecology, who have demonstrated leadership. Selection of the award recipients will be made by the University Committee on Student Financial Aid upon recommendations from the Honors Committee in the College of Human Ecology. Should the College of Human Ecology Undergraduate Honors Program cease to exist, the annual income shall go to the College of Human Ecology Undergraduate Honors Program Fund for use as prescribed by that fund.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendation of the Dean of the College of Human Ecology in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED FUND

The Frederick T. Grimm Scholarship Fund

The Frederick T. Grimm Scholarship Fund was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts from Professor Grimm's sons, David F. and Robert L. Grimm, to The Ohio State University Development Fund. Frederick T. Grimm spent his career as a teacher of vocational agriculture and as a faculty member of the Ohio Cooperative Extension Service (now Ohio State University Extension), serving as a 4-H agent, county extension agent, area extension agent-marketing, and first chairman of the area extension center located at Fremont, Ohio. Professor Grimm retired on October 31, 1975, after having served on the faculty of The Ohio State University for more than 28 years. The description was revised May 2, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund scholarships for freshman students primarily from Ottawa County, but to include the surrounding seven counties of Lucas, Wood, Hancock, Sandusky, Seneca, Erie and Huron. Eligible students shall be those who have been enrolled in 4-H and/or FFA for at least four years and have shown a high level of communication and leadership skills along with a sincere interest and intent to enter employment in Extension and/or high school agriculture teaching in the United States of America following completion of their undergraduate and/or graduate degrees in the College of Food, Agricultural, and Environmental Sciences. Nominations shall be made by county

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUND (contd)

The Frederick T. Grimm Scholarship Fund (contd)

extension personnel in each of the eight designated counties. The names of individuals nominated, along with a completed scholarship application blank, are to be sent to the chairperson of the Ottawa County Extension Office, where the list of nominees will be evaluated by Ottawa County Extension faculty members who will then forward the names and dossiers of the top five nominees to the office of the assistant dean for student affairs in the College of Food, Agricultural, and Environmental Sciences. Selection criteria shall include the above listed qualifications, evidence of above-average scholarship, and financial need as a consideration, but not the controlling factor.

A scholarship committee under the direction of the assistant dean for student affairs in the College of Food, Agricultural, and Environmental Sciences in consultation with the University Committee on Student Financial Aid, shall make the final selection based on funds available and qualifications of the applicants.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED FUNDS

The John T. and Betty Jean Baird Agricultural Leadership Fund

The John T. and Betty Jean Baird Agricultural Leadership Fund was established May 2, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from John Thomas Baird (B.S.Agr. '58) and Betty Jean Baird of Springfield, Ohio.

The annual income shall be used to support undergraduate student leadership development activities in the College of Food, Agricultural and Environmental Sciences. These activities include expenses for speakers, special workshops, recognition and awards, events, limited travel, training sessions and organizational staff for the developmental leadership efforts.

\$35,061.88

The Norman Browning Jr., M.D. Family Research Fund

The Norman Browning Jr., M.D. Family Research Fund was established May 2, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Norman Browning, Jr., M.D. (B.A. Arts & Sciences '50; M.D. '55), of Lima, Ohio.

The annual income shall be used to support research in the field of adult psychiatry, both basic and clinical research. Disbursement shall be made as recommended by the Chairperson of the Department of Psychiatry in consultation with the Dean of the College of Medicine and Public Health. The income may support, but is not limited to, scientific supplies, equipment, salaries for research personnel and activities required for quality medical research.

\$25,873.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Ralph J. Woodin Graduate Scholarship Fund in Agricultural Education

The Ralph J. Woodin Graduate Scholarship Fund in Agricultural Education was established May 2, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Dr. Ralph J. Woodin (B.S.Agr. '31; M.A. Ag. Educ. '44; Ph.D. Ag Ed '51), Professor, Agricultural Education from 1940 - 1971, and friends of the College of Food, Agricultural, and Environmental Sciences.

The income from the scholarship fund is to be used by current or former teachers who desire to study at The Ohio State University for a Ph.D. in the field of Agricultural Education. The funds may be for tuition, professional and research related travel, costs associated with data collection and analysis, or other graduate program expenses related to a doctoral program.

The Chair of the Department of Agricultural Education is responsible for administering the scholarship fund. The selection criteria for the scholarship will include: financial need of the recipient, demonstrated academic ability, demonstrated leadership goals and experience related to Agricultural Education and merit of the proposed research project.

\$25,303.89

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Mr. May:

If I could take one more moment, Mr. Chairman. The thirty members of the University's Foundation recognize the leadership that you, Mr. Chairman, have provided to the University not only during your term as Chair of this Board, but also as president of the University's Foundation back in the mid-1980's. I think a lot of the success that we see today is reflected as a precedence in the leap strategy that you helped develop and the private support as well.

So on behalf of the thirty members of that Foundation, I would like to present to you a small token that we believe is symbolic of this Campaign. This is a photograph of the campus that we think recognizes where this University wants to be in terms of academic excellence. It reads as follows:

"To Leslie Wexner, The Ohio State University Board of Trustees 1988-1997, in recognition of your exemplary services as Chair of the Board and your enduring commitment to The Ohio State University as alumnus, volunteer, donor, advisor, and friend. The Ohio State University Foundation Board has expressed its gratitude to Leslie Wexner, May 2, 1997."

Mr. Wexner:

I'm overwhelmed. Thank you.

1997 BOND ISSUE UPDATE

Mr. Skestos:

I'd like to now call on Jim Nichols to discuss our 1997 Bond Issue.

Mr. James Nichols: [slide presentation]

Thank you, Mr. Chairman. Following my comments last month, the Committee asked that we provide a little bit more information about debt structure and activities, and I want to do that.

[slide presentation]

Mr. Nichols: (contd)

This is a historical view of the debt of the University in terms of both fixed and variable rate. I might add that in the very early years -- as you look back into the early eighties -- that you are dealing with what I guess could best be termed a hodgepodge of debt that existed. There were different types of debt, primarily in residence halls. There were revenue bonds also for parking facilities, but there was no coordinated debt program. That really started in the 1986 range when we started looking at a wide variety of issues in terms of rewriting the basic bond indenture of the University which was very restrictive to liberalize it. We also looked at a number of other improvements which I will cover in a moment.

In terms of how our debt would look without any addition from the '97 issues -- which, as you will recall from the last meeting, is roughly about \$110 million spread among 15 projects that we will issue later this year -- this is how our debt structure would be reduced. The basic policy of the University until 1984 -- and the reason that it was so low -- was strictly pay as you go. If you didn't have the money in hand, you didn't build a dormitory or a parking garage.

You might be interested to know that bonding in this University started in the late 1800's. It was primarily a tax receipt type bonding in terms of anticipation of tax revenues. When we cleaned out the vault a few years ago, we found the fourth issue, which was 1902, and we have the expired certificates.

As we look to exactly how much money is paid out in terms of debt structure, this will follow the similar pattern as before. For example, 1996 and also the same for 1997, this University is paying about \$30 million a year for debt service, split into about \$20 million for principal repayment and about \$10 million in interest. And that continues on and then obviously decreases as various issues are removed.

I would tell you that the policy of the University has been aggressive paydown. If an auxiliary unit -- which is the primary entity for which we issue bonds -- comes forward, there is a very detailed financial procedure that is followed in several offices to ensure that the debt can be repaid. It is not extended for a period longer than the life of whatever the project is, and we do not participate in any balloon-type payments of any type. Even our variable rate debt is paid down on a regular basis to ensure financial stability.

I thought that this chart would give you a good perspective on both fixed and variable, with the red indicating the fixed rates as we move through time over the last seventeen or eighteen years and then the gray being the variable. The University has in recent years been fairly aggressive with regards to variable rate debt. I would tell you that the data that is indicated there is where the University issued its bonds. We consistently trade better than the market for our own bond rating. And that has

1997 BOND ISSUE UPDATE (contd)

Mr. Nichols: (contd)

been true for a number of years now. Generally in the range of 20 to 30 basis points better than the market.

I would also tell you that we have about one-third currently in variable rate and we have been as high as 50 percent. We are going to be aggressive at that 50 percent level again this year, but the savings to the University in the last decade of using a variable rate debt strategy is a savings of over \$24 million to date and it is continuing to move forward. The debt service requirement of the University -- which I showed you on the earlier slide of \$10 million -- would be about \$2.5 million higher each year if we had not pursued a more aggressive policy in terms of variable rate.

There are a few items that we got involved in besides rewriting the basic indenture. We started advanced refunding of bonds. We also did as the Board did last year -- defeasance of bond issues which basically retires the bond off the University books at a much lower interest rate. We have involved the first participation of minority investment bankers in the University. Then I think -- in part due to our strong financial picture -- we have eliminated any need for the University to use a debt service reserve, which is very common in higher education. What I'm particularly proud of is that we have eliminated the need for an external liquidity facility. That is kind of a letter of credit put up with regards to the variable rate debt and we have been able to eliminate it. That alone saves about \$30,000 a year for each issue and is quite important.

The other issue -- that I and our office takes some pride in -- is getting the ratings upgraded. We have been upgraded twice by Moody's in the last eight years. We have been upgraded once by Standard and Poor, and I'm fairly confident that by the time we issue our first bond later this year, we're going to get another upgrade. We have basically moved from A+ to AA with both of those agencies.

I did want to make perhaps one more comment which I think is important and how rating agencies look at the University. They currently are very favorable on the University. The posture and the approach that the University has taken to its financial structure and its financial management through Bill Shkurti's office and the Board of Trustees oversight has been very important and has been cited repeatedly. Our financial ratios are strong.

The second item that they come up with frequently is the senior management team. Moody's, in particular, had very nice things to say about Dr. Gee and his involvement in activities in higher education. I am always amazed at how much they monitor these types of activities. There has been good participation from the Office of Academic Affairs, which is one of the three areas outside of Finance that the rating agencies are interested in. That is how our actual academic operations function. We've had good participation from the Office of Admissions through Jim Mager. Also University Hospitals in recent years, as in all academic institutions, is a hot topic among rating agencies. And Reed Fraley and Dick Schrock, the CFO, have been very good in that regard.

As I mentioned to you last month, we will be coming forward with probably three or four bond issues later this year totaling \$110 million. That would conclude this part of the report, Mr. Skestos.

MODIFICATIONS OF NON-ENDOWMENT INVESTMENTS POLICY

Resolution No. 97-119

Synopsis: The revision of the University Non-Endowment Investments Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the non-endowment investment portfolio; and

WHEREAS there is a need for a comprehensive policy to provide for the overall management of the non-endowment investment portfolio; and

WHEREAS there is need to modify the comprehensive policy on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Non-Endowment Investments Policy for The Ohio State University be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Treasurer be, and hereby is, directed and authorized to implement and administer this policy and to manage the non-endowment investment portfolio in accordance with this Policy.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution with eight affirmative votes cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Ms. Longaberger.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

I'd like to call on Larry Lewellen, Ed Ray, and Bill Shkurti to give us the 1998 Compensation Guidelines. Who wishes to speak first?

Mr. Shkurti:

Mr. Chairman, given the lateness of the hour, I will speak on behalf of my colleagues. As you know, inflation is expected to go up 3 percent over the coming year and the University's investment in people is an important part of its investment in quality. We need to make sure that our compensation scales move accordingly so that we are competitive in the market. We would like to do more, but we also need to be considerate of the fiscal realities.

What we are recommending is a 3 percent increase in the pay package pool for next year. What that means is that individual faculty, staff, and student employees may get more or less than that amount based on merit. That is not an across-the-board increase, but we think it is the minimum necessary to stay competitive and yet to be consistent with our financial goals.

FY 1998 COMPENSATION GUIDELINES

Resolution No. 97-120

WHEREAS the current budget expires on June 30, 1997; and

WHEREAS faculty, staff and student employee salaries at comparable institutions are expected to increase between 3.0 and 3.5% over the next twelve months; and

WHEREAS appropriate consultations have taken place throughout the University:

FY 1998 COMPENSATION GUIDELINES (contd)

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves budgeted increases to the salary pool of approximately 3% for faculty, staff and student employees to take effect July 1, 1997 as described in the attached materials; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University.

(See Appendix XLI for background information, page 821.)

UNIVERSITY FINANCIAL PLANNING AND OPERATIONS GUIDELINES

Resolution No. 97-121

WHEREAS a set of core principles is essential for sound financial management of a large organization; and

WHEREAS the attached set of principles has been developed by the Office of Finance and discussed throughout the University:

NOW THEREFORE

BE IT RESOLVED, That these principles be adopted by formal resolution of The Ohio State University Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University.

(See Appendix XLII for background information, page 827.)

Mr. Shkurti:

This resolution is a follow-up to a resolution the Board passed previously, setting aside \$25 million in Endowment and \$3 million in unrestricted gift money for support of the Campus Partners Initiative. The details are explained in the documentation.

The point I would stress is that we are recommending University money be committed to this project because it makes sense for the faculty, staff, and students in this University to have an environment that is safe and conducive to learning in the area around the University. This also protects the enormous investment of this campus by protecting the area that surrounds it and sets up the appropriate balance of support of the Campus Partners Initiative with appropriate controls and reporting mechanisms that has been embedded throughout the University's structure. We recommend approval of that resolution.

**CAMPUS PARTNERS
UNIVERSITY NEIGHBORHOODS REVITALIZATION PLAN**

Resolution No. 97-122

WHEREAS The Ohio State University recognizes that significant deterioration has occurred in the neighborhoods around the University and that this continuing deterioration adversely affects the quality of life of Ohio State students and all those who live and work in the University community; and

WHEREAS the University also recognizes that, to successfully address these issues, there must be a partnership approach among the University, the City of Columbus, and neighborhood entities to ensure joint and collaborative actions to benefit all stakeholders; and

WHEREAS in June 1994 the University Area Improvement Task Force recommended the creation of a not-for-profit improvement/redevelopment corporation and preparation of a comprehensive plan for revitalization of these neighborhoods; and

WHEREAS Campus Partners for Community Urban Redevelopment was incorporated in January 1995 to provide leadership for revitalization efforts, and in February 1995 this Board authorized the University's active participation in, and support for these activities; and

WHEREAS Campus Partners and its team of consultants engaged in a extensive planning process, including involvement by and consultation with neighborhood residents, University faculty, staff, and students, and City officials, leading to the publication of the "University Neighborhoods Revitalization Plan: Concept Document"; and

WHEREAS the University Neighborhood Revitalization Plan includes nearly 250 recommendations in the areas of faculty participation, code enforcement, parks, refuse collection, land use and zoning, residential revitalization, health and well-being, employment, student quality of life, safety and law enforcement, schools, vehicular circulation, transportation alternatives, parking, and commercial revitalization; and

WHEREAS the University Area Commission, the University Community Business Association, the Columbus Historic Resources Commission, the Columbus Development Commission and the Campus Partners Board of Trustees in June 1996 carefully reviewed the revitalization plan and adopted resolutions accepting this document; and

WHEREAS in November 1995 this Board authorized setting aside funding of up to \$25 million from endowment funds and \$3 million in unrestricted gift money to support Campus Partners' initiatives; and

WHEREAS the success of the Campus Partners initiatives is in the best interest of The Ohio State University and its students, faculty and staff:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University accepts the University Neighborhoods Revitalization Plan: Concept Document as generally reflecting the set of guiding principles for the revitalization strategies and programs for the improvement of the neighborhoods around the University; and

BE IT FURTHER RESOLVED, That funding of the plan's recommendations be sought from private and public partners and that implementation programs be carried out under Campus Partners' leadership in close collaboration with the University, the City of Columbus, and neighborhood organizations; and

BE IT FURTHER RESOLVED, That this Board requests concurrence by the Columbus City Council in the adoption of this plan as the guiding principles for revitalization of the University District; and

**CAMPUS PARTNERS
UNIVERSITY NEIGHBORHOODS REVITALIZATION PLAN (contd)**

BE IT FURTHER RESOLVED, That, in accordance with a memorandum of understanding to be approved by the University Oversight Committee, the Board of Trustees of The Ohio State University authorizes the release of up to \$15 million of the \$25 million in endowment funds to Campus Partners for the purpose of investment in property acquisition in the South Campus / High Street redevelopment area, and up to \$3 million in unrestricted gift money to Campus Partners for operating costs, housing programs, and other initiatives outlined in the attached materials; and

BE IT FURTHER RESOLVED, That Campus Partners report quarterly in writing to the University Oversight Committee and the Fiscal Affairs Committee of this Board on the expenditure of such funds, the progress of the implementation of these plans, and the benefits achieved.

BE IT FURTHER RESOLVED, That The Ohio State University Board of Trustees expresses its appreciation to the City of Columbus and The Columbus Foundation for their financial support of the planning process; to the Campus Partners Board of Trustees, consulting team and staff; and the many neighborhood organizations and citizens whose leadership and participation culminated in this plan.

(See Appendix XLIII for background information, page 831.)

**PURCHASE OF REAL PROPERTY
CAMPUS PARTNERS FOR COMMUNITY URBAN REDEVELOPMENT, INC.**

Resolution No. 97-123

1550-1552 NORTH HIGH STREET, COLUMBUS, OHIO

Synopsis: Authorization for Campus Partners to purchase unimproved real property at 1550-1552 North High Street in Columbus, Ohio is proposed.

WHEREAS in February 1995 the Board of Trustees authorized University participation in the Campus Partners Initiatives and in November 1995 authorized University funding support for investment in Campus Partners Initiatives, subject to prior approval by this Board for the release of the authorized funds; and

WHEREAS Campus Partners for Community Urban Redevelopment, Inc., has been presented with an opportunity to purchase the unimproved real property located at 1550-1552 North High Street in Columbus, Ohio; and

WHEREAS the owner, the Columbus Bakery Company, has offered to sell the property to Campus Partners at a price of \$1,390,000.00, and that price has been confirmed by independent MAI appraisals; and

WHEREAS the Board of Trustees of Campus Partners approved this purchase on March 20, 1997, and the appropriate University offices have determined that the purchase of this property by Campus Partners is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorize Campus Partners for Community Urban Redevelopment, Inc., to purchase the property at 1550-1552 North High Street at a price not to exceed \$1,390,000.00, upon such terms and conditions as are deemed to be in the best interest of Campus Partners and the University.

(See Appendix XLIV for background information, page 837.)

PURCHASE OF REAL PROPERTY

Resolution No. 97-124

1612-1614 HIGHLAND STREET
COLUMBUS, OHIO

Synopsis: Authorization to purchase the improved real property at 1612-1614 Highland Street in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 1612-1614 Highland Street in Columbus, Ohio; and

WHEREAS this property has an average appraised value of \$109,000, and the owner, Robert Marsico of Akron, Ohio, has offered to sell the property to the University for \$105,000; and

WHEREAS the appropriate University offices have determined that purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from the land purchase account.

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1612-1614 Highland Street at a price \$105,000, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XLV for background information and map, page 839.)

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-125

HEART AND LUNG INSTITUTE
PRESSEY HALL - TRANSGENIC ANIMAL FACILITY

Synopsis: Authorization to request construction bids for the Heart and Lung Institute project and accept the report of award of contracts and establishment of contingency funds for the Pressey Hall - Transgenic Animal Facility is requested.

WHEREAS the College of Medicine desires to proceed with the construction of a new facility to concentrate in a single location the resources necessary to conduct an intensive program of teaching and research in the diseases of the heart and lung; and

WHEREAS on July 9, 1993, this Board authorized the employment of a design firm for this project, and since that time the University has added two additional floors to the project; and

WHEREAS the total revised estimated project cost is \$20,725,100 and the total estimated construction cost is \$17,300,000, with funding provided by future University bond proceeds (\$11,725,100), House Bill 748 (\$8,000,000) House Bill 790 (\$600,000), and House Bill 904 (\$400,000); and

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS (contd)**

**HEART AND LUNG INSTITUTE
PRESSEY HALL - TRANSGENIC ANIMAL FACILITY (contd)**

WHEREAS a resolution adopted by the Board of Trustees on November 6, 1992 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(*Recommended alternates included in these amounts)

Pressey Hall - Transgenic Animal Facility

This project constructs an approximate 10,000 square foot facility in the basement of Pressey Hall to conduct immune deficiency research. The total project cost is \$2,847,316; funding is provided by future University bond proceeds (\$1,309,000), Board of Regents Grant (\$298,000), Department of Physical Facilities (\$30,000), Cancer Research Institute (\$68,000), College of Biological Sciences (\$12,750), College of Human Ecology (\$4,250), College of Pharmacy (\$4,250), College of Medicine (\$68,000), College of Veterinary Medicine (\$12,750), National Institute of Health Grant (\$595,000), Office of Research (\$298,000), Laboratory Animal Center (\$26,280), and Keck Grant (\$121,036). The completion date is June 1998. The contracts awarded is as follows:

Design:	HKI, Columbus, Ohio
General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$1,036,400 *
Estimate:	\$1,199,350 *
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$302,473 *
Estimate:	\$342,110 *
HVAC Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$890,150 *
Estimate:	\$753,310 *
Electric Contract:	Now Electric, Columbus, Ohio
Amount:	\$268,997 *
Estimate:	\$223,906 *
Total All Contracts:	\$2,498,020 *
Contingency Allowance:	\$123,520
Total Project Cost:	\$2,847,316

NOW THEREFORE

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS (contd)**

HEART AND LUNG INSTITUTE
PRESSEY HALL - TRANSGENIC ANIMAL FACILITY (contd)

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Heart and Lung Institute project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Pressey Hall - Transgenic Animal Facility project is hereby accepted.

(See Appendix XLVI for maps, page 841.)

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 97-126

OCTOBER - DECEMBER 1996 AND
JANUARY - MARCH 1997

Synopsis: Acceptance of the quarterly reports on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted reports on waivers of competitive bidding requirements granted for the periods of October - December, 1996, and January - March, 1997; and

WHEREAS during the periods covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 160 waivers of competitive bidding requirements for annual purchases totaling approximately \$15,136,800.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the reports on waivers of competitive bidding requirements for the periods of October - December 1996, and January - March 1997, are hereby accepted.

(See Appendix XLVII for charts, page 843.)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions with eight affirmative votes cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Ms. Longaberger.

Mr. Skestos:

Mr. Chairman, before I conclude my report, I would like to say that it has been an honor and a pleasure for me to serve with you this past year in your role as Chairman. And that concludes my report.

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Dr. Gee:

Mr. Chairman, in theory this is when we end the meeting and we will in just a minute. But on behalf of your colleagues on the Board and on behalf of all of my colleagues at the University, we wanted to provide you with a small token of our deep appreciation for extraordinary leadership not only this year, for nine years, for a lifetime of great service to a remarkable University that is better because the name Wexner is part of who we are. We do appreciate that.

Mr. Chairman, I do pass this to you with due recognition. I also recognize that at this time, we are going to have a passage of baton from Mr. Wexner to Mr. Shumate. Alex, I now turn the meeting over to you.

Mr. Wexner:

I'm going to preempt you; I'll accept the gift. I want to thank Holly for her service and the service of the students. It has been a pleasure for all of us to serve together. In a way of thanking the Trustees and the University, I would just simply say I have received much more than I have given. I have some debt yet to pay in time and other means. To the Board, I would really like to thank all of you. I'd like to thank the students and the faculty administration today and over time.

I believe in passing the gavel to Alex. In many ways, he will have a much easier time than any chair before at least in my memory because he is the managing partner of a firm. I pass the gavel with great confidence in the leadership of the President, but also in the leadership of the Board because in my view it really is a partnership serving all constituent groups. Clearly, we are very lucky to have an experienced partner as the general partner of the Board. Alex, congratulations.

Mr. Shumate:

Thank you very much, Les. Let me say as I said last evening at dinner, I'm sure I speak on behalf of the entire Board -- and you have already heard some of the expressions -- that we thank you for your outstanding leadership and I genuinely and sincerely mean that. You are a model of great leadership. As I said last evening, we are not going to let you get away, we will be contacting you and working with you. I know I speak on behalf of the Board when I say that we need to do a better job of continuing to involve our former trustees and our past chairs in continuing to help the University accomplish its goals. So that is the commitment that I'm making and I know that the University will be better off as a result.

Let me also say that just as this transition has been smooth, and I believe very positive, I think that the best way I can show my appreciation is to do the same a year from now for my Vice Chair, Ted Celeste. I commit this afternoon to working with you, Ted, as co-partners, working together to continue to lead this Board in a positive direction to benefit the University. With that, we are adjourned.

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May 2, 1997 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, June 6, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Leslie H. Wexner
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 6, 1997

The Board of Trustees met at its regular monthly meeting on Friday, June 6, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 6, 1997 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on June 6, 1997, at 10:30 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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INTRODUCTION OF NEW TRUSTEES

Mr. Shumate:

I'd like to take this opportunity to welcome and introduce to you our newest members of the Board: Dan Slane and Soraya Rofagha. Dan, welcome. Dan is the founder and owner of the Slane Company and is also an attorney. The Slane Company is a commercial development firm. Dan has earned two degrees from Ohio State University: a Bachelor of Science in Business Administration degree in 1964; and a law degree in 1967. Dan, as many of you know, is succeeding Les Wexner on this Board for a term that ends May 13, 2006.

Soraya Rofagha is an undergraduate student working toward her Bachelor of Science degree in Molecular Genetics, and a B.A. degree in International Studies, and a minor in Political Science. Soraya is succeeding Holly Smith and will be serving a two-year term.

I'd like to welcome both of you to the Board. I'm sure I speak for the entire Board when I say that we look forward to working with you on behalf of the University. Let's welcome them this morning.

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PRESIDENT'S REPORT

President Gee:

Mr. Chairman, let me welcome you to your new chair. I will note that he is handling it very well -- we are running right on time. It is wonderful to have you in the chair. And to our new colleagues on the Board, welcome to both of you. I appreciate the fact that you would take the time and energy to be part of this great University.

Today is the last day of classes and like the students and faculty, I am ready to celebrate the end of another academic year! Just yesterday I saw a group of people running out of Derby Hall, carrying on, laughing, and yelling "Free at last!" -- they were all faculty! Imagine what the students are doing as we talk about this today!

As is typical for Ohio State, the year is ending with a flurry of activity. We have had a full round of recognition events, each of which honors outstanding contributions to the excellence of this university. At the Diversity Awards, the Scholar Athlete Banquet, the Graduate School Awards, the Celebration of Undergraduate Leadership, and other events, I have been reminded of the extraordinary people who make up this University.

I want to report to this Board that former trustee Holly Smith was named an Outstanding Senior and was invited to membership in Phi Beta Kappa. At the Richard and Martha Denman Undergraduate Research Recognition Day, \$6,000 in cash awards were presented to students for creative, intellectual work in areas

PRESIDENT'S REPORT (contd)

President Gee: (contd)

as diverse as child abuse and hearing impairment. At the College of Humanities Baccalaureate, not only were outstanding students honored, but also the college recognized two of its alumni: historian Marvin Dulaney, who directs the Avery Research Center for African American History and Culture at the College of Charleston; and author R.L. Stine, whose *Goosebumps* books for adolescents have made him America's best-selling author for each of the last three years. Julian Bond was the keynote speaker.

The university has focused on international issues this month. The Center for Slavic and East European Studies and the law firm of Squire, Sanders, and Dempsey hosted a seminar on prospects for trade and investment in Russia, Poland, and the Czech Republic. It brought together business leaders in the state, trade representatives, and our faculty.

Representatives of Ireland visited the campus in May for a different kind of symposium. The Irish group, U-2, engaged 50,000 people in a sing-along and, I am told, all-around good time. I want to congratulate Vice President Williams and the hundreds of staff and students who worked to make this another successful concert event in Ohio Stadium.

We also hosted the African American Heritage Arts Festival in May which included a crafts bazaar, music, and dance. A number of concerts have been held this quarter in the Browning Amphitheater -- at least when the rain stopped. And at the Kuhn Honors House, we have planted the first trees in what we are calling "The Scholars Grove." Trees will be planted for Marshall Scholars and Rhodes Scholars. The grove not only recognizes the past winners of these two singular honors, but also serves to encourage all students to set high standards and strive to attain them.

Even as we are ending this academic year, we are also interested in the future and investing in that future. In May, 120 sixth graders from nine Ohio cities were inducted into the Young Scholars Program, bringing the total number of students in the program to 1,700 Scholars. However, at this time, our primary focus is on launching the more than 5,000 members of the spring graduating class. It will be, as I always say, "a glorious day in the life of the university." And I hope, by the way, a dry day!

This morning I want to make special note of one of the graduates. As you know, many students work while in school, some of them full-time. It takes persistence and dedication to go to class and study while carrying job responsibilities. Add to that the challenges of raising two wonderful teenage girls, and keeping up with this body as Assistant Secretary of the Board of Trustees, and you understand why we are all so proud of Maureen Sharkey who is receiving her bachelor's degree in English. Maureen, please accept our congratulations. It is about time!

That, Mr. Chairman, is my report.

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CHAIRMAN'S REPORT

Mr. Shumate:

Let me say, Gordon, on behalf of the Board, that we thank you for your outstanding leadership. As we listen to your report, it is obvious that this is a positive, exciting

CHAIRMAN'S REPORT (contd)

Mr. Shumate: (contd)

time for the University. I just want to say publicly -- and for the record -- that we enjoy working with you, we appreciate working with you, and look forward this year to working together to achieve the goals on behalf of the University. We salute you this morning.

I'd like to make a couple of comments if I might. As we all know, the Board this year will be focused strategically on three areas: 1) continuing the pursuit of the academic excellence that we've been on the path for the last several years; 2) focusing in on the quality of the student experience both in and outside the classroom; and 3) focusing on funding issues and fiscal growth issues on behalf of the University, as part of our primary focus.

In this regard, there are three items that I'd like to mention this morning. First, the state budget for the next biennium is now before the Conference Committee. This is the final and, possibly, the most important step in the budgetary process. Both the Ohio House of Representatives and the Ohio Senate enhanced the budget when it was their time to consider it. In both cases, we are appreciative as a board and as a university. We have made real progress toward our goal of restoring the core funding that the Higher Education Funding Commission had recommended. We are still about \$90 million short, but we hope that the Conference Committee will provide these funds.

While performance funding has not been fully embraced by either the House or the Senate, it is our hope that it will yet occur in the Conference Committee and we will work towards that end. The State needs to move away from a total reliance on enrollments in distributing state subsidy. Rewarding strong performance with additional state dollars still makes sense to us. We have pledged that the additional funds for Ohio State that will be awarded by the Conference Committee, if they are, will be targeted toward academic enhancement, computing, and improved services for students.

Both the House and Senate have provided Ohio State some relief from the rigid proposed fee cap. We believe university boards of trustees are best positioned to determine tuition levels and both the House and Senate have been in agreement with this principle. If this authority with regard to fees prevails, we have already said that we will exercise it with great care. Fee increases for the upcoming year will be less than the current year, even if the General Assembly adopts no tuition cap in the budget. Let me say that again -- fee increases for the coming year will be less than the current year even if the General Assembly adopts no tuition caps in the budget.

Secondly, the North Central Association Accreditation visit occurred this past month. As as you know, we approached this opportunity with a view in mind to make it a positive experience in that we would be reviewed by our peers. We do not have the written report as of this date, but we are very pleased with the verbal report. President Steven Beering of Purdue University, who headed the team, noted that the preliminary results indicate an unqualified reaccreditation.

We would certainly like to thank you, Mr. President, Provost Sisson, and Professor Randy Smith on behalf of the University for your leadership in this area, and thank the members of the Board who participated during the review process.

Finally, this coming Monday, June 9, the OSU Research Commission will be hosting an all-day Research Roundtable at the Fawcett Center. The OSU Research Commission was formed this January by the President and Provost, and has been

CHAIRMAN'S REPORT (contd)

Mr. Shumate: (contd)

working to achieve four goals which this Board embraces: 1) develop a plan for OSU to continue to increase its volume and share of external research funding, and to attract high-quality graduate students and faculty; 2) identify options to improve the economics of research activity for the University; 3) develop performance measures for setting goals and monitoring progress in research and graduate studies; and 4) document OSU's position among relevant benchmarks and highlight significant areas of difference.

I also would like to conclude my preliminary remarks by applauding and congratulating Assistant Board Secretary Maureen Sharkey. And add, Mr. President, that not only is she graduating with a degree in English, but she is graduating Magna Cum Laude. Congratulations.

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CQI VIDEO PRESENTATION

Ms. Janet Pichette: [video presentation]

Four years ago, with the enthusiastic support of President Gee, the Office of Business and Administration took up the quest for quality and the focus on our customers throughout our operations. This truly is a long-term endeavor to change the culture of how we do business.

This morning, I am very proud to be able to highlight just one of our teams. This Continuous Quality Improvement team has made a major difference in our laboratory store's operation and has won national recognition for their success. They were finalists in the RAT *USA Today* Quality Cup.

Competition started last December and we had a site visit in February. They actually made a presentation in Arlington, Virginia, when we had our last Board meeting. They were one of the 18 finalists out of 685 teams; the final three in education; and the only big research institution there. Bellemont University, a small private, actually did win in our category and the other finalist was a public school system.

I would like to introduce the team members at this time: Janette Ashcraft, Roger Bigelow, Tom Crawford, Julie Davis, Keith Davis, Thom Foster, Ron Glaser, Dave Kieffer, Joe Volpi, and Helen DeSantis. Dr. Ron Glaser is going to be making comments after our video as one of our pre-eminent professors and researchers who has been very helpful on this team. What you are going to see is the eight-minute video that was presented in Arlington, Virginia.

[CQI video presentation]

Ms. Pichette: (contd)

I also want to recognize Ed Hancock who put the video together and did a lot of hard work on it.

Dr. Ron Glaser:

Good morning. I was asked to serve on this team to represent the Office of Research and the Health Sciences, but also because I'm an active investigator myself. I was one of those faculty who complained that they were talking about and

CQI VIDEO PRESENTATION (contd)

Dr. Glaser: (contd)

it is a great example of what leadership can do. I think Helen DeSantis and Sheryl Huegel deserve a lot of credit for organizing this group and the members of the group who represent everything from Accounts Payable to Shipping and Receiving who had to buy into this to make this work.

Helen DeSantis then decided to -- which we didn't know about or at least I didn't know about this -- submit the activity list committee to national competition. We came in third nationally and here is the award. I think that Helen DeSantis deserves a lot of credit for doing that, and I think the group deserves a lot of credit as well.

I would like to say also that this is just one example of the kind of things that the University's been doing to try to improve the environment for its research faculty. Another example is a committee that was put together by Provost Sisson, Vice President Hayes, and Vice President Linda Tom, that Larry Lewellen and I co-chaired, on trying to find ways to make it better for our faculty to deal with research personnel issues. Recommendations have come forth from that committee as well, and I hope that those recommendations will be implemented as soon as possible.

So in all, I think these are very good examples of what we are doing here at the University to improve the environment for our faculty doing research. Now this has more implications than just for research, because as our research activity improves this has significant impact on teaching graduate students, on post-doctoral fellows, undergraduate research, and just teaching undergraduate students. In my view as a department chair for 15 years, I have found out my best researchers were also my best teachers. So clearly this has implications for everything from undergraduate students to research and post-graduate training.

I would just like to finish my comments by saying that we didn't come in first, but we are pretty competitive with where our football team came in this year as well. Thank you for your attention.

Ms. Pichette:

That is the award he has in his hand. Thank you for giving us the time to show it to you.

Mr. Shumate:

Thank you very much and congratulations.

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CONSENT AGENDA

Mr. Shumate:

We now move to the consent agenda which is before the Trustees this morning. By way of background, you will note that there are items listed on the agenda and information regarding these items have been previously mailed to all Board members. All of the items were discussed in the committees that met this morning. Our process will be that there will be one vote on all of the listed items unless there is a request for discussion and more information on the items.

CONSENT AGENDA (contd)

Mr. Shumate: (contd)

This morning we will be discussing and pulling out item #14: Sale of Real Property -- Firestone Estate, but we will be voting on the remaining 19 items by consent agenda unless I hear otherwise from Board members. Is there a motion to move the following 19 items on the consent agenda?

REGIONAL CAMPUS BOARD APPOINTMENTS

Resolution No. 97-127

Synopsis: Approval of nominees to The Ohio State University-Mansfield and Marion Campus Boards are proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield and Marion Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment to the Regional Campus Boards for the term as specified:

Mansfield Board: Teresa Godby, term ending June 30, 1998

Marion Board: Jacqueline E. Marsano, term ending June 30, 1998

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as student members of The Ohio State University-Mansfield and Marion Boards, effective July 1, 1997.

NAMING OF DEPARTMENT

Resolution No. 97-128

WHEREAS on April 7, 1995, the Board of Trustees approved the administrative reorganization of the College of Human Ecology; and

WHEREAS as a result of the administrative restructuring within the College of Human Ecology, the Department of Family Relations and Human Development and the Department of Home Economics Education were merged; and

WHEREAS the name, Human Development and Family Science accurately describes the programs of the merged unit, and is consistent with current national trends in the disciplines concerned; and

WHEREAS the proposed name was selected in an appropriately consultative process, and has the approval by vote of faculty in the Department and the College; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 3, 1997 meeting:

NAMING OF DEPARTMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change created by the administrative reorganization within the College of Human Ecology is hereby approved, effective immediately.

RENAMING OF DEPARTMENT

Resolution No. 97-129

WHEREAS in the College of Humanities academic programs in Modern Greek, previously in the Department of Near Eastern, Judaic, and Hellenic Languages and Literatures, have been moved to the Department of Classics; and

WHEREAS the name Department of Greek and Latin better reflects the programs of this Department as now constituted; and

WHEREAS the proposed name change has been approved by unanimous votes of the Department and College faculty; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 3, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change is hereby approved, effective immediately.

NAMING OF INTERNAL SPACES

Resolution No. 97-130

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: Alumni House

- The Daniel G. Amstutz Library
- The Arizona Room (Conference Room) -- Arizona Alumni
- The Alumni Collection (Gift Shop) -- The Robert C. Winzeler Family

NAMING OF INTERNAL SPACES (contd)

Project: Fisher College of Business

- The Charles C. Crumley Classroom -- Charles C. Crumley
- Melvin L. and Irving E. Schottenstein Dean's Suite -- M/I Schottenstein Homes Foundation
- The W. Arthur Cullman Department of Marketing Suite -- The Limited
- Paul Werth Executive Education Director's Suite -- Sandy and Robert Harbrecht
- The Raymond E. Mason, Jr., Reading & Reference Room in the Business Resource Building -- Raymond E. and Margaret Mason
- The Robert Warren, Jr., Ann L. Warren, and Philip R. Uhlin Divisible Research Computer Lab -- Robert Warren, Jr. and Philip Uhlin

Project: Food Science and Technology Building

- Ohio Corn Marketing Program Corn Products Laboratory

Project: Schottenstein Center

- Donor Club Concourse -- Huntington National Bank
- Peter H. Edwards Sports Medicine/Training Complex
- Leo Yassenoff Foundation Media Complex

Project: College of Law

- Socio-Legal Center Research Suite -- Marshall and Nathalie Cox

Project: Neurobiotechnology Transgenic Animal Research Facility at Pressey Hall

- W.M. Keck Genetics Research Facility -- W.M. Keck Foundation

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 97-131

Synopsis: Approval of the following amendment to the Rules of the University Faculty is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed change in the Rules of the University Faculty was approved by the University Senate on May 3, 1997:

Amended Rule

3335-5-021 Financial exigency.

(A) through (B) unchanged.

(C) Review of administration proposals for alleviating financial exigency.

(1) and (2) unchanged.

(3) ~~The vice chair of the council shall~~ FOR THIS REVIEW, THE COUNCIL SHALL BE CHAIRED BY A FACULTY MEMBER OF THE COUNCIL. IF NEITHER THE CHAIR NOR THE VICE CHAIR OF THE COUNCIL IS A FACULTY MEMBER OF THE COUNCIL, THEN A FACULTY MEMBER OF THE COUNCIL SHALL BE ELECTED TO act as chair of the council for the review of these proposals and for the submission of results to the president and to the university senate.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 97-132

Synopsis: The awarding of honorary degrees to Vera C. Rubin and Robert B. Greene, Jr. is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Vera C. Rubin

Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Robert B. Greene, Jr.

Doctor of Journalism

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 97-133

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 13, 1997, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 97-134

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 2, 1997 meeting of the Board, including the following Appointments/Reappointment, Appointment/Reappointment of Chairpersons, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, and Emeritus Titles, as detailed in the University Budget be approved, and Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved May 20, 1997, by The Arthur G. James Cancer Hospital and Research Institute Board be ratified.

Appointments

Name: JAMES F. DAVIS
Title: Associate Provost and Director for University Technology Services
Office: Academic Affairs
Effective: July 1, 1997
Salary: \$115,440.00
Present Position: Acting Associate Provost and Director for University Technology Services and Professor, Department of Chemical Engineering

Name: DENIS M. MEDEIROS
Title: Interim Dean
College: Human Ecology
Term: July 1, 1997 through June 30, 1998
Salary: \$90,302.00
Present Position: Associate Dean and Professor, Department of Human Nutrition

Reappointment

Name: ROBERT GOLD
Title: Acting Dean
College: Mathematical and Physical Sciences
Term: July 1, 1997 through June 30, 1998

Appointment of Chairperson

April 1, 1997 through August 31, 1997

Spanish and Portuguese

Donna J. Long*

July 1, 1997 through June 30, 1998

Consumer and Textile Science

Kathryn A. Jakes**

Reappointment of Chairpersons

October 1, 1997 through September 30, 2001

Adult Health and Illness Nursing
Community, Parent-Child and
Psychiatric Nursing

Bonnie J. Garvin

Nancy A. Ryan-Wenger

* Acting

**Interim

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary

STEPHEN A. BUSER, Chairperson and Professor, Department of Finance, effective Autumn Quarter 1997, to accept a visiting professorship at MIT.

ANN K. BLOMBACH, Associate Professor, School of Music, effective Autumn Quarter 1997, to complete an upgrade of MacGAMUT, her ear-training software.

RAKESH V. VOHRA, Associate Professor, Department of Management Sciences, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a visiting professorship at the Kellogg Graduate School of Management at Northwestern University.

PAUL H. SCHULTZ, Associate Professor, Department of Finance, effective Autumn Quarter and Winter Quarter 1997, and Spring Quarter 1998, to be a visiting professor at the University of Chicago.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

April 11, 1997 through October 10, 1997

Gerard S. Kakos, M.D., Associate Attending Staff, Surgery (Cardiovascular)

May 9, 1997 through November 8, 1997

Jonathan I. Groner, M.D., Community Oncologist Attending Staff
Steven Teich, M.D., Community Oncologist Attending Staff

April 11, 1997 through June 30, 1999

Steven Katz, M.D., Associate Attending Staff, Ophthalmology

April 11, 1997, through June 30, 1998

Deborah Ann Stahl, Associate Attending Staff, Anesthesiology

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1997 through June 30, 1999

Anil K. Agarwal, M.D., Associate Attending Staff, Medicine (Renal)
Carl M. Allen, M.D., Associate Attending Staff, Dentistry
James N. Allen, M.D., Associate Attending Staff, Medicine (Pulmonary)
Belinda Avalos, M.D., Attending Staff, Medicine (Bone Marrow Transplant)
Robert Bahnson, M.D., Attending Staff, Surgery (Urology)
Brent Behrens, M.D., Attending Staff, Medicine (Hem/Oncology)
David C. Bell, M.D., Clinical Attending Staff, OB/GYN
Jeffrey G. Bell, M.D., Clinical Attending Staff, OB/GYN
Philip F. Binkley, M.D., Associate Attending Staff, Medicine (Cardio)
Patricia Caldwell, M.D., Associate Attending Staff, Medicine (Cardio)
Alan B. Carr, M.D., Associate Attending Staff, Dentistry
Patricia S. Choban, M.D., Associate Attending Staff, Surgery (General)
Robert J. Cody, M.D., Associate Attending Staff, Medicine (Cardio)
Daniel M. Cohen, M.D., Associate Attending Staff, Surg/Cardio/Thor
Christopher M. Copeland, M.D., Clinical Attending Staff, OB/GYN
Larry J. Copeland, M.D., Attending Staff, GYN/ONC
Paul M. Dorinsky, M.D., Associate Attending Staff, Medicine (Pulmonary)
Todd M. Dowling, M.D., Associate Attending Staff, Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1997 through June 30, 1999 (contd)

Christopher Ellison, M.D., Associate Attending Staff, Surgery/General
Cynthia B. Evans, M.D., Associate Attending Staff, OB/GYN
William B. Farrar, M.D., Attending Staff, Surgery (Oncology)
Louis J. Flancbaum, M.D., Associate Attending Staff, Surgery (General)
Mary E. Fontana-Wise, M.D., Associate Attending Staff, Medicine (Cardiology)
Miriam L. Freimer, M.D., Associate Attending Staff, Neurology
Chad Friedman, M.D., Associate Attending Staff, OB/GYN
Thomas Gable, M.D., Associate Attending Staff, Anesthesiology
John V. Gaeuman, M.D., Associate Attending Staff, Medicine (Gen/Int)
Fernando M. Garcia-Cosio, M.D., Associate Attending Staff, Medicine (Renal)
Jack George, M.D., Associate Attending Staff, Medicine (Endocrinology)
Ernesto Goldman, M.D., Associate Attending Staff, Anesthesiology
Linda S. Gray, M.D., Associate Attending Staff, Medicine (Rheum)
Rebecca Gutmann, M.D., Associate Attending, Anesthesiology
Jerry T. Guy, M.D., Clinical Attending Staff, Medicine (Hem/Oncology)
Kevin Hackshaw, M.D., Associate Attending Staff, Medicine (Rheum)
Daniel M. Haile, M.D., Associate Attending Staff, Anesthesiology
Mona Y. Halim-Armanios, M.D., Associate Attending Staff, Anesthesiology
Allen L. Huneke, M.D., Associate Attending Staff, OB/GYN
Jay D. Iams, M.D., Associate Attending Staff, OB/GYN
Rebecca D. Jackson, M.D., Associate Attending Staff, Medicine (Endocrinology)
Jay Jacoby, M.D., Associate Attending Staff, Anesthesiology
Candia S. Kaplan, Ph.D., Clinical Attending Staff, Surgery (Neurology)
Elizabeth A. Kennard, M.D., Associate Attending Staff, OB/GYN
Julian A. Kim, M.D., Attending Staff, Surgery (Oncology)
Denis R. King, M.D., Clinical Attending Staff, Surgery (Pediatric)
Joseph K. Kington, M.D., Clinical Attending OB/GYN
Albert J. Kolibash, Jr., M.D., Associate Attending, Medicine (Cardiology)
Matthew G. Kramer, M.D., Associate Attending Staff, Anesthesiology
Eric H. Kraut, M.D., Attending Staff, Medicine (Hem/Oncology)
David R. Lambert, M.D., Associate Attending Staff, Medicine (Dermatology)
Rebecca R. LaRoe, M.D., Associate Attending Staff, Anesthesiology
Luis A. Lopez, M.D., Associate Attending Staff, Anesthesiology
Deborah J. Lynn, M.D., Associate Attending Staff, Neurology

Emeritus Titles

MELVIN N. GREENBALL, Department of Accounting and Management Information Systems, with the title Professor Emeritus, effective April 1, 1997.

CHARLES E. HERDENDORF, Department of Zoology, change to Departments of Zoology and Geological Sciences, with the title Professor Emeritus, effective May 1, 1997.

JOAN M. KRAUSKOPF, College of Law, with the title Professor Emeritus, effective June 1, 1997.

RESOLUTION IN MEMORIAM

Resolution No. 97-135

Synopsis: Approval of a Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Linnea Anderson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 16, 1997, of Linnea Anderson, renowned public health nutritionist, author, and Associate Professor Emeritus in the School of Allied Medical Professions.

A native of Maiden, Massachusetts, Linnea Anderson earned a bachelor's degree in dietetics at Framingham State College, and a master's degree in public health at the University of Michigan. She completed her dietetic internship at Johns Hopkins Hospital, Baltimore, Maryland.

Professor Anderson worked four years as a dietitian at Johns Hopkins Hospital where she specialized in pediatric nutrition, diabetes and gastrointestinal disorders, and two years at McLean Psychiatric Hospital, Belmont, Massachusetts, as a teaching dietitian.

After receiving her master's degree, Professor Anderson rotated positions in Michigan and New York. She began as an Instructor in the College of Home Economics at Syracuse University and within two years was promoted to Assistant Professor. She then spent four years as nutrition consultant with the Michigan Department of Health, returned to the faculty at Syracuse as an Assistant Professor and was promoted to Associate Professor on the strength of her first book, Nutrition in Family Health Service. After eleven years at Syracuse, she returned to Michigan and spent three years on the faculty in the School of Public Health at the University of Michigan.

Professor Anderson joined the Medical Dietetics faculty at The Ohio State University in 1968. In addition to her classroom teaching she was clinical educator at Children's Hospital and The Ohio State University Medical Center. She served as Acting Director of the Medical Dietetics Division 1972-1974. She earned a reputation for excellence as teacher, advisor, and mentor of graduate, undergraduate and medical students.

Linnea Anderson's books, Nutrition in Nursing and Nutrition in Health and Disease, authored with others, were widely used in numerous college programs for both nursing and dietetics. Her books were translated into other languages and used in many countries throughout the world.

Extremely active professionally, Professor Anderson held leadership positions in the American Public Health Association, The American Dietetic Association, the American Association of University Professors, and the Onondaga County Heart Association. She was a fifty-year member of The American Dietetic Association.

On behalf of the University, the Board of Trustees expresses to the family of Linnea Anderson its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

INTERIM BUDGET

Resolution No. 97-136

Synopsis: The authorization to make expenditures in 1997-98 is proposed.

WHEREAS having approved salary raises, the University has not yet finalized its operating budget for fiscal year 1997-98; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for 1997-98 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for fiscal year 1996-97 pending adoption of the Current Funds Budget for 1997-98; and

BE IT FURTHER RESOLVED, That at the regularly scheduled meeting of the Board of Trustees in July 1997, the President will present the Administration's recommendation for the Current Funds Budget for 1997-98.

1996-97 THIRD QUARTER CURRENT FUNDS BUDGET REPORT

Resolution No. 97-137

Synopsis: The revised Current Funds Budget for the third quarter of fiscal year 1996-97 is being submitted for adoption.

WHEREAS the University's enrollments for Winter and Spring Quarters are now known; and

WHEREAS the mix of those enrollments will cause no further adjustment in the University's State subsidy and student fee revenues; and

WHEREAS the University's investment income is projected to be higher than budgeted; and

WHEREAS it is necessary to fund the Buckeye Scholarship Program and realign the nonresident research fee authorization from Instructional & General to Other Expenditures:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources and expenditure budgets be adjusted to reflect these changes; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 97-138

**RHODES HALL - COMPLETE SHELLLED SPACE
UNIVERSITY HOSPITALS CLINIC - DIALYSIS UNIT RELOCATION
JAMES CANCER HOSPITAL - 4TH FLOOR AMBULATORY SURGERY
JAMES CANCER HOSPITAL - RENOVATE NURSING STATIONS
LIMA CAMPUS - LIFE AND PHYSICAL SCIENCES**

Synopsis: Authorization to employ an architect/engineering firm for the Rhodes Hall - Complete Shelled Space project, employ architect/engineering firms and request construction bids for the University Hospital Clinic - Dialysis Unit Relocation, Cancer Research Institute - 4th Floor Ambulatory Surgery, and Cancer Research Institute - Renovate Nursing Stations projects and accept the report of award of contracts and establishment of contingency funds for the Lima Campus - Life and Physical Sciences project is requested.

WHEREAS University Hospitals desires to proceed with the design of small conference/classroom space in approximately 4,000 square feet of the shelled space that was created during the construction of the Emergency Department; and

WHEREAS the total estimated project cost is \$432,000 and the total estimated construction cost is \$360,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to proceed with the design and construction for the relocation of the clinic dialysis unit within the University Hospitals Clinic to improve patient services through an increase in patient privacy, more efficient unit design, and increased support space; and

WHEREAS the total estimated project cost is \$660,000 and the total estimated construction cost is \$550,000, with funding provided by University Hospitals; and

WHEREAS the James Cancer Hospital desires to proceed with the design and construction to renovate approximately 2,000 square feet of space on the fourth floor to create a seven bed Ambulatory Care Unit; and

WHEREAS the total estimated project cost is \$480,000 and the total estimated construction cost is \$400,000, with funding provided by the James Cancer Hospital; and

WHEREAS the James Cancer Hospital desires to proceed with the design and construction of the renovation of nursing stations and corridor finish upgrades on patient floors 7, 8, 9, and 10; and

WHEREAS the total estimated project cost is \$2,088,000 and the total estimated construction cost is \$1,740,000, with funding provided by the James Cancer Hospital; and

WHEREAS a resolution adopted by the Board of Trustees on March 7, 1997 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Lima Campus - Life and Physical Sciences

This project constructs a new facility to house laboratory, classroom, and office space for the science departments of both schools on the Lima Campus. The total project cost is \$15,225,000; funding is provided by House Bill 748 (\$14,475,000) and House Bill 790 (\$750,000). The completion date is December 1998. The contracts awarded are as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Lima Campus - Life and Physical Sciences (contd)

Design:	Champlin Haupt, Inc., Cincinnati, Ohio
General Contract:	Tuttle Construction, Lima, Ohio
Amount:	\$6,494,000 *
Estimate:	\$7,322,243 *
Plumbing/HVAC Contract:	Smith Boughan, Inc., Lima, Ohio
Amount:	\$3,146,790 *
Estimate:	\$3,274,961 *
Electric Contract:	W. E. Olson Electric, Defiance, Ohio
Amount:	\$2,028,572 * +
Estimate:	\$1,880,313 *
Total All Contracts:	\$11,669,362 *
Contingency Allowance:	\$1,305,848
Total Project Cost:	\$15,225,000

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Rhodes Hall - Complete Shelled Space, University Hospitals Clinic - Dialysis Unit Relocation, James Cancer Hospital - 4th Floor Ambulatory Surgery, and James Cancer Hospital - Renovate Nursing Stations projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the University Hospitals Clinic - Dialysis Unit Relocation, James Cancer Hospital - 4th Floor Ambulatory Surgery, and James Cancer Hospital - Renovate Nursing Stations projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Lima Campus - Life and Physical Sciences project is hereby accepted.

SALE OF REAL PROPERTY

Resolution No. 97-139

MARYSVILLE VETERINARY CLINIC
MARYSVILLE, OHIO

Synopsis: Authorization to sell the Large Animal Field Services Clinic in Marysville, Ohio, is proposed.

WHEREAS The Ohio State University owns 4.996 acres of improved real property at 1050 Milford Center Road in Marysville, Ohio, which property is used for the Marysville Large Animal Field Services Clinic; and

SALE OF REAL PROPERTY (contd)

MARYSVILLE VETERINARY CLINIC
MARYSVILLE, OHIO (contd)

WHEREAS the College of Veterinary Medicine has determined that this facility is substandard in meeting its mission of clinical instruction, and the appropriate University offices have determined that sale of this facility is in the best interest of the University;

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to sell all of the University's right, title, and interest in and to this property, subject to authorization by the Ohio General Assembly and in accordance with the procedures and requirements of the Ohio Department of Administrative Services, upon such terms and conditions as are deemed to be in the best interest of the University and that the net proceeds from the sale of this property be deposited in a College of Veterinary Medicine account for the support of the large animal field services program.

(See Appendix XLIX for background information and map, page 965.)

REVISION OF THE CLASSIFIED CIVIL SERVICE RULES

Resolution No. 97-140

Synopsis: Adoption of revised Chapters 3335-49 through 3335-89 of the Administrative Code governing the Classified Civil Service as the second and final phase of Rules revisions is proposed.

WHEREAS the University is empowered to promulgate rules to govern the operations of the employees in the Classified Civil Service; and

WHEREAS the University has not revised the Classified Civil Service Rules since 1983 and was not in compliance with current state and federal laws; and

WHEREAS revisions in the Classified Civil Service Rules are proposed to be in compliance with current state and federal laws and to enable university initiatives and improvements in efficiency to be implemented; and

WHEREAS Chapter 3335-55 was revised by Board resolution #97-99 as the first phase of revision, Chapters 3335-49 through 3335 -89 are now submitted as phase two to complete the revision process; and

WHEREAS the University has complied with Ohio Revised Code Chapter 119 in promulgating the revised Administrative Code Chapters 3335-49 through 3335-89 regarding the Classified Civil Service employees at the University, in that reasonable notice was given to University employees, a sixty day Notice and Comment Period and a Public Hearing were provided to receive feedback from the University Community, as well as many focus groups and open forums on the Broadbanded Classification Plan:

NOW THEREFORE

BE IT RESOLVED, That Chapters 3335-49 through 3335-89 of the Administrative Code are hereby revised to be implemented at the University effective June 22, 1997.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 97-141

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 1997 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 97-142

Synopsis: The report on the receipt of gifts and the summary for April 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of thirteen (13) new named endowed funds and amendments to four (4) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1997 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-April
 1995-96 Compared to 1996-97
GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	Dollars July through April		
	<u>1995-96</u>	<u>1996-97</u>	<u>%</u>
Individuals:			
Alumni (Current Giving)	\$ 19,378,085	\$ 18,233,700	-6
Alumni (From Bequests)	<u>9,786,715</u>	<u>9,250,435</u>	-5
Alumni Total	\$ 29,164,800	\$ 27,484,135	-6
Non-Alumni (Current Giving)	\$ 11,045,192	\$ 10,687,872	-3
Non-Alumni (From Bequests)	<u>802,228</u>	<u>2,469,500</u>	208
Non-Alumni Total	\$ 11,847,420	\$ 13,157,372	11
Individual Total	\$ 41,012,220	\$ 40,641,507	-1 ^A
Corporations/Corp. Foundations	\$ 22,437,263	\$ 20,557,760	-8 ^B
Private Foundations	\$ 7,697,549	\$ 9,321,138	21 ^C
Associations & Other Organizations	<u>\$ 1,900,435</u>	<u>\$ 3,174,717</u>	67 ^D
Total	\$ 73,047,467	\$ 73,695,122	1

NOTES

- A Individual giving is about the same (down only 1%) as last year's record total for the same period.
- B Corporate giving is down 8%. Last year there were 441 corporations providing private support of \$10,000 or more (\$17,510,519). This year private support at the \$10,000 level is \$15,633,494 (427 corporations).
- C During the first ten months this year, 105 private foundations gave at the \$10,000 or more level (\$8,625,912). Last year for the same period, 100 foundations gave at this level (\$7,189,781).
- D Giving from associations and non-corporate organizations is up 67% due to an 106% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-April (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$12,141,621	\$10,029,098	-17
Faculty Support	\$ 5,223,970	\$ 6,575,352	26
Program Support	\$ 37,616,340	\$41,966,193	12
Student Financial Aid	\$ 9,080,447	\$ 7,259,061	-20
Annual Funds-Colleges/Departments	\$ 7,753,056	\$ 6,521,694	-16
Annual Funds-University	<u>\$ 1,232,033</u>	<u>\$ 1,343,724</u>	9
Total	\$ 73,047,467	\$ 73,695,122	1

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through April		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$26,321,654	\$31,258,659	19

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
Endowed Chair in Peace Studies Fund (Support for a Chair in Peace Studies - Mershon Center for Education; provided by gifts from Erie & Orlyss Sauder, and Sauder Woodworking Co., Inc.; various church groups, faculty, staff and friends).	\$596,250.92		\$592,250.92
The Everett D. Reese Arthritis Research and Education Fund (Support of the Advancement of Medical Knowledge and Treatment of Arthritis; provided by gifts from the estate of Everett D. Reese).		\$350,000.00	\$350,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Medical Alumni Society Future Fund (Program Support for The Medical Alumni Society; provided by gifts from The Medical Alumni Society and its members).		\$75,000.00	\$75,000.00
The Carmen Ohio Fund for The Ohio State University Men's Glee Club (Program Support for The Ohio State University Men's Glee Club; provided by gifts from David A. and Ann Ward, and the Men's Glee Club Alumni Society).		\$26,865.63	\$26,865.63
Clarence "Clancy" A. Isaac Jr. Block "O" Leadership Award (Awards/Scholarships To Elected Officers of Block "O"; provided by gifts from the estate of Clarence A. Isaac Jr., and family and friends).		\$25,824.49	\$25,824.49
The Pierre Astier Memorial Research Fund (Research Awards for Ph.D. Students Whose Dissertation is Devoted to 20th Century French Literature; provided by gifts from the family, friends and colleagues of Pierre Astier)	\$18,864.95		\$18,864.95
The Ross County Alumni/Betty & Robert Jones Scholarship Fund (Scholarships for Graduates of High Schools of Ross County; provided by gifts from The Ross County Alumni Club, Betty & Robert Jones, individual alumni and friends)	\$16,875.00		\$16,875.00
The Isabel Miller Scholarship in Early Childhood Education (Scholarships for Students Enrolled in Programs Leading to Teacher Certification in Early Childhood Education; provided by gifts from Isabel Miller).	\$16,320.00		\$16,320.00
The Greater Cleveland Alumni Scholars Endowment Fund (Scholarships for Students from Cuyahoga County; provided by gifts from The Greater Cleveland Alumni Club, individual alumni and friends).	\$15,375.24		\$15,375.24

Change in Name of Named Endowed Funds

From: The Wesley and Katherine Cushman Memorial Scholarship Fund
 To: The Wesley and Katharine Cushman Memorial Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Funds (contd)

From: James E. Pfeifer II K-L Row I-Dot Scholarship Fund
 To: James E. Pfeifer II K-L Row i-Dot Scholarship Fund

Change in Description of Named Endowed Funds

The Dr. George R. App Periodontal Endowment Fund
 The Margaret Speaks Vocal Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Howard and Sally Seeds Scholarship Fund (Scholarships for Students from Boardman (Ohio) High School; provided by gifts from Howard and Sally Seeds)		\$75,000.00	\$75,000.00
The William M. and Barbara Y. Bennett Medical Research Endowment Fund (Program and Salary Support for Researchers Doing Research in the Medical Research Facility; provided by gifts from William M. Bennett and Barbara Y. Bennett).		\$37,150.00	\$37,150.00
The Kathryn P. Clausen, M.D. Scholarship Fund (Scholarships - College of Medicine and Public Health; provided by gifts from family, friends and colleagues of Kathryn P. Clausen).	\$25,000.00		\$25,000.00
The Richard Moore Ross Cancer Research Endowment Fund (Support of Cancer Research at Comprehensive Cancer Center - Arthur G. James Cancer Hospital Research Institute; provided by gifts from family and friends in memory of Richard Moore Ross).	\$17,395.00		\$17,395.00
Total	<u>\$706,081.11</u>	<u>\$589,840.12</u>	<u>\$1,291,921.23</u>

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

Endowed Chair in Peace Studies Fund

The Endowed Chair in Peace Studies Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Erie and Orlyss Sauder, and Sauder Woodworking Co., Inc., of Archbold, Ohio; The Southern Ohio Episcopal Diocese Procter Fund; congregations of Church of the Brethren, Mennonite and Friends; faculty, staff and numerous friends of the initiative to endow a Chair in Peace Studies.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the initiative to endow a faculty Chair in Peace Studies at The Ohio State University including the hiring and support of a visiting or current faculty member on a temporary basis to demonstrate examples of leadership roles the eventual Chair of Peace Studies might provide in programs of research, education and service, drawing from the traditions of the established academic fields, and religious insight and experience, that explores the causes of violence and searches for acceptable alternatives. An advisory committee representing the donor and faith groups instrumental in the fund's creation will represent the donor interests and advise the faculty leaders supported by the fund. Annual income may be added to principal of the fund. It is the intent of the donors and the Mershon Center that this fund grow to sufficiently endow a Chair in Peace Studies whose Chairholder and program shall follow the specific wishes of the donors as detailed in the July 1993 document entitled "The Initiative for an Endowed Faculty Chair in Peace Studies at The Ohio State University" prepared by the Interfaith Task Force.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer, and an advisory committee of the donors to the Chair fund in order to carry out the desire of the donors.

\$596,250.92

The Everett D. Reese Arthritis Research and Education Fund

The Everett D. Reese Arthritis Research and Education Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Everett D. Reese (B.S.Bus.Adm. '19; L.L.D. - Honorary 1971) of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the advancement of medical knowledge and treatment of the disease of arthritis, to include both basic and clinical research, education and other programs as recommended by Ronald L. Whisler, M.D., director of the Division of Rheumatology and Immunology or his successor, and in consultation with the Dean of the College of Medicine and Public Health. Without depleting below the minimum endowment level, currently \$25,000, principal as well as income may be used for this purpose upon approval of the Director of the Division of Rheumatology and Immunology in consultation with the Dean of the College of Medicine and Public Health.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Everett D. Reese Arthritis Research and Education Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Division of Rheumatology and Immunology and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$350,000.00

The Medical Alumni Society Future Fund

The Medical Alumni Society Future Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State University Medical Alumni Society and its members.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support Medical Alumni Society programming and operations in accordance with the mission of the Society and the College of Medicine and Public Health. Expenditures shall be approved by the Dean of the College of Medicine and Public Health in consultation with, and under the advisement from, the Board of Governors of the Medical Alumni Society. Without depleting below the minimum endowment level, currently \$25,000, principal as well as income may be used for this purpose with the approval of the Board of Governors and the Dean.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Division of Rheumatology and Immunology and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$75,000.00

The *Carmen Ohio* Fund for The Ohio State University Men's Glee Club

The *Carmen Ohio* Fund for The Ohio State University Men's Glee Club was established June 6, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from David A. (B.A. '56, J.D. Law '58) and Ann (B.S.Nurs. '58) Ward of Toledo, Ohio, and the support of the Men's Glee Club Alumni Society.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income and principal from this fund may be awarded annually to students participating in the Ohio State University Men's Glee Club to provide scholarships for Men's Glee Club members and support of accompanists for the organization. Any unused income shall be returned to the principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The *Carmen Ohio* Fund for The Ohio State University Men's Glee Club (contd)

Recipients will be selected by the Director of the School of Music based upon recommendations from the Director of the Men's Glee Club, in consultation with the University Committee on Student Financial Aid, and shall be approved by the Dean of the College of the Arts.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college officials in order to carry out the desire of the donors.

\$26,865.63

Clarence "Clancy" A. Isaac Jr. Block "O" Leadership Award

The Clarence "Clancy" A. Isaac Jr. Block "O" Leadership Award was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Estate of Clarence A. Isaac Jr., Bexley, Ohio (B.S.Bus.Adm. '39), family and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more awards/scholarships to elected officers of Block "O" who have demonstrated outstanding leadership and service to Block "O" and who remain active in office and good academic standing during the school year following their election. The award shall be made without regard to the student's financial need. A three-person selection committee comprised of the following or their designee will choose among worthy recipients following the officers installation spring quarter; the Block "O" faculty advisor, the President of the Alumni Association, Inc., and the director of the Office of Student Organizational Services. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid. The selection committee is not required to select a recipient in any year they deem there to be no worthy recipient. The amount of the annual award is approximately one-third in state undergraduate tuition. Unused income is anticipated in most years and shall be added to principal to insure the fund's growth and future support of multiple scholarships. Should Block "O" cease to exist or become inactive for more than seven consecutive years, the income shall be awarded to a member of the cheerleading squad in a similar manner and for a similar purpose.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$25,824.49

The Pierre Astier Memorial Research Fund

The Pierre Astier Memorial Research Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family of Pierre Astier -- his wife, Marlène Astier, Columbus, Ohio, and his children, Dominique and Jean-Pierre, and friends and colleagues.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Pierre Astier Memorial Research Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a research award to a Ph.D. student in French whose dissertation is devoted to 20th century French literature. The award will be used to fund round-trip travel to France for the purpose of dissertation research. Applicants for the award must have completed their Ph.D. qualifying examination and prospectus defenses. Recipients will be selected by the Chair of the Department of French and Italian and the Chair of the Graduate Studies Committee of the Department of French and Italian. The decision will be based on the student's academic record and progress on the dissertation. If no award is made in any given year, the annual income shall be returned to the principal.

The research fund honors the life and memory of Professor Pierre Astier, who joined The Ohio State University as an assistant professor in 1963, and who retired in 1991. After graduating from Amherst College in 1950, he received his M.A. and Ph.D. degrees from Brown University. Professor Astier was a dedicated teacher and an accomplished scholar. He was the recipient of the Alumni Distinguished Teaching Award in 1972 and the 1981 Arts and Sciences Student Council Award for outstanding achievement in the field of education. A specialist in 20th century French literature, his publications include: *La Crise du roman français* (1969) and *Ecrivains français engagés: la génération littéraire de 1930* (1978). He also co-edited *Samuel Beckett: Humanistic Perspectives*, published by The Ohio State University Press.

Pierre Astier was an exemplary faculty member, and during his career he served as a mentor to many students and colleagues. The Pierre Astier Memorial Research Fund provides the opportunity for this legacy to continue.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chair of the Department of French and Italian, the Dean of the College of Humanities, or the appropriate University official in order to carry out the desire of the donors.

\$18,864.95
(Grandfathered)

The Ross County Alumni/Betty & Robert Jones Scholarship Fund

The Ross County Alumni/Betty & Robert Jones Scholarship Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ross County Alumni Club, Betty (B.S.Ed. '49) & Robert (B.S.Bus.Adm. '49) Jones, and individual alumni and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships under the guidelines of the Alumni Scholars Program for qualified residents of Ross County with preference for graduates of high schools of Ross County. The Ross County Alumni Club will recommend recipients. The University Committee on Student Financial Aid will make the final selection.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ross County Alumni/Betty & Robert Jones Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$16,875.00
(Grandfathered)

The Isabel Miller Scholarship in Early Childhood Education

The Isabel Miller Scholarship in Early Childhood Education was established June 6, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Isabel Miller, Professor Emeritus, (B.S.Ed. '41; M.A. Education '48) of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students enrolled in a program leading to teaching certification in early childhood education. Selection of the recipients shall be made by the Dean of the College of Education or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the person then responsible for early childhood education.

\$16,320.00
(Grandfathered)

The Greater Cleveland Alumni Scholars Endowment Fund

The Greater Cleveland Alumni Scholars Endowment Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Greater Cleveland Alumni Club, individual alumni and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support under the guidelines of the Alumni Scholars Program for one or more qualified graduates of Cuyahoga County High Schools. The Greater Cleveland Alumni Club will recommend recipients. The University Committee on Student Financial Aid will make the final selection.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Greater Cleveland Alumni Scholars Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,375.24
(Grandfathered)

CHANGE IN NAME OF NAMED ENDOWED FUNDS

The Wesley and Katharine Cushman Memorial Scholarship Fund

The Wesley and Katherine Cushman Memorial Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the three sons of Wes and Kit Cushman (James P. Cushman (Bachelor Music '75), Samuel W. Cushman, and Sidney F. Cushman) and friends and family to honor the memory of the Cushmans and to recognize the great commitment of Wes Cushman to health education and to the School of Health, Physical Education and Recreation at The Ohio State University. The name of the fund was revised June 6, 1997.

Dr. Wesley P. Cushman retired in 1974 following 40 years of distinguished service to The Ohio State University. He was a professor of health education and department chair of Health, Physical Education and Recreation until his retirement. During his tenure, health education became recognized as one of the outstanding graduate programs in the United States. His outstanding service to the American Alliance for Health, Physical Education, Recreation, and Dance was recognized in 1985 when it awarded Dr. Cushman the Alliance Centennial Award.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to recognize outstanding graduate students in health education or any of the specializations in the Sport and Exercise Science program area, by providing them with financial support to complete their academic programs. Selection of the scholarships shall be made by the Dean of the College of Education in consultation with faculty responsible for health education and sport and exercise sciences and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

James E. Pfeifer II K-L Row i-Dot Scholarship Fund

The James E. Pfeifer II K-L Row I-Dot Scholarship Fund was established May 2, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from James E. (B.S.Bus.Adm. '61) and Nancy G. (B.S. Physical Therapy '60) Pfeifer in celebration of the participation of their son, James E. Pfeifer II, in The Ohio State University Marching Band (1987-1991). The name was revised June 6, 1997.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF NAMED ENDOWED FUNDS (contd)

James E. Pfeifer II K-L Row i-Dot Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one scholarship each year for a senior sousaphone player in The Ohio State University Marching Band. The recipient will be selected by the Director of the School of Music in consultation with the Director of the marching band and the University Committee on Student Financial Aid. The scholarship is not renewable and is not restricted to music majors. If there are no awards in any given year, the fund's earnings shall be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

The Dr. George R. App Periodontal Endowment Fund

The Dr. George R. App Periodontal Endowment Fund was established April 5, 1991, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from alumni and friends of George R. App (DDS '55; MS '59). The description was revised June 6, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be allowed to accumulate and expand through interest and for every year as ample funds are available, funds will be used to support graduate student education and development. The responsibility for the use of this income will be under the direct supervision of the Chairperson of the Section of Periodontics and the Dean of the College of Dentistry.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

The Margaret Speaks Vocal Scholarship Fund

The Margaret Speaks Vocal Scholarship Fund was established July 12, 1985, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the family of Margaret Speaks (B.A. Arts, 1925), soprano, in her memory. The name and description were revised October 2, 1992. The description was further revised June 6, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded on the basis of musical talent as follows: up to one-half of the annual income shall be awarded to an Ohio State University School of Music female senior or

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The Margaret Speaks Vocal Scholarship Fund (contd)

graduate student who has demonstrated career potential in vocal music and either plans further study in graduate school, or pursues vocal training with a recognized teacher, or seeks affiliation with a professional music company. The remaining annual income shall be used to provide a minimum of one full-tuition scholarship per year to an undergraduate female vocal major. Any unused annual income shall be added to the principal.

Recipients shall be selected by the Director of the School of Music and the appropriate music faculty, in consultation with the University Committee on Student Financial Aid, and as approved by the Dean of the College of the Arts.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees after prior consultation with the family of John C. Speaks and the appropriate college official responsible for academic programs in the School of Music in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Howard and Sally Seeds Scholarship Fund

The Howard and Sally Seeds Scholarship Fund was established June 6, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Office of Student Financial Aid from Howard and Sally Seeds, Boardman, Ohio, and Sarasota, Florida.

The annual income shall be distributed to the Office of Student Financial Aid to provide one or more full tuition, renewable scholarships to financially needy students from Boardman High School who show promise of academic success at the main OSU campus. Unused income shall be added to principal.

\$75,000.00

The William M. and Barbara Y. Bennett Medical Research Endowment Fund

The William M. and Barbara Y. Bennett Medical Research Endowment Fund was established June 6, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from William M. Bennett (B.S., cum laude: Bio. Sci. '62) and Barbara Y. Bennett (B.S.Ed. '60) of Dublin, Ohio.

The annual income shall be used to support researchers conducting research in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine and Public Health. The grants may be used for, but are not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

\$37,150.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Kathryn P. Clausen, M.D. Scholarship Fund

The Kathryn P. Clausen, M.D. Scholarship Fund was established June 6, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts made in honor of, and from the family, friends and colleagues of Kathryn Clausen, M.D. (B.A. Arts & Sciences '62; M.D. '66; M.S. Pathology '68), of Canal Winchester, Ohio.

The annual income shall be used to provide one or more scholarships to students enrolled in the College of Medicine and Public Health. The selection of the recipient(s) shall be made at the recommendation of the Dean of the College of Medicine and Public Health in consultation with the University Committee on Student Financial Aid.

\$25,000.00

The Richard Moore Ross Cancer Research Endowment Fund

The Richard Moore Ross Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute was established June 6, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from family and friends in memory of Richard Moore Ross (Bachelor Fine Art '38).

The annual income shall be used to support cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute at The Ohio State University as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences.

\$17,395.00 (Grandfathered)

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 97-143

Synopsis: Reaffirmation of the Board of Trustees Resolution No. 97-12 (July 12, 1996), which authorized designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES (contd)**

BE IT RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, insurance, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn or endorsed by the University.

**HOME HEALTH CARE PROGRAM
(AGREEMENT WITH MEDOHIO HEALTH, INC.)**

Resolution No. 97-144

WHEREAS in February 1995 the Board of Trustees authorized The Ohio State University and its Medical center to enter into an agreement with MedOhio Health, Inc. for the provision of a home health care program for patients served by the Medical Center; and

WHEREAS MedOhio Health, Inc., has developed and implemented a home health care program for the patients served by the Medical Center; and

WHEREAS MedOhio Health, Inc., has requested an additional loan of \$800,000 to further assist in early stages of development of the program; and

WHEREAS the University Hospitals Board has approved loaning this additional amount to MedOhio Health, Inc., for use in the home health care program:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes the University to loan MedOhio Health, Inc., up to \$800,000 as additional funding for the implementation of the home health care program.

AMENDMENT TO THE UNIVERSITY HOSPITALS BOARD BYLAWS

Resolution No. 97-145

Synopsis: Amendment to the University Hospitals Board Bylaws is recommended for approval.

WHEREAS pursuant to bylaw 3335-103-01 of the University Hospitals Board Bylaws, the University Hospitals Board Bylaws may be amended by The Ohio State University Board of Trustees; and

AMENDMENT TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)

WHEREAS the amendment to the University Hospitals Board Bylaws has been endorsed and ratified by the University Hospitals Board on April 24, 1997, as follows:

Amended Bylaw

3335-93-01 University hospitals board.

(A) The body responsible to the Ohio state university board of trustees for oversight of patient care services, the university hospitals' support of the Ohio state university health sciences academic programs, shall be known as the university hospitals board (herein called board).

(1) The hospitals board will be composed of two members of the Ohio state university board of trustees (trustee members), ~~and~~ twelve citizens from the general public (citizen members), AND THE CHAIRPERSON OF THE INTEGRATED FACULTY PRACTICE GROUP OR OTHER SENIOR FACULTY PHYSICIAN LEADER, all appointed by the Ohio state university board of trustees in consultation with the president of the university. Except as otherwise specified in these bylaws, no employee of the university shall be eligible for board membership, ~~for election as an officer of the board, or for appointment to a committee of the board.~~

(2) The president of the Ohio state university shall be an ex-officio member of the hospitals board. The executive director, ~~and~~ medical director AND CHIEF OF THE MEDICAL STAFF of university hospitals AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH shall be ex-officio members of the hospitals board ~~without vote.~~

(3) and (4) unchanged.

(5) In addition to the hospitals board members, the following, at the board's request, will participate in deliberations, will receive agenda and minutes, and from time to time will be invited to attend board meetings and other activities, and to submit agenda items:

Persons designated by the university's board of trustees as emeritus hospitals board members
Deans of health sciences colleges
~~Chief, hospitals medical staff, or equivalent position~~

(6) unchanged.

(7) The executive director of university hospitals will serve as the ~~non-voting~~ secretary to the board and provide such staff services for the board as may be requested.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the University Hospitals Board Bylaws be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane.

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SALE OF REAL PROPERTY -- FIRESTONE ESTATE

Mr. Shumate:

At this time, we will have the discussion and presentation on the Sale of Real Property -- Firestone Estate, item #14 on the consent agenda. Vice President Pichette, will you be leading that discussion?

Ms. Pichette:

Yes, I will. Mr. Chairman, we are pleased to seek authorization for the sale of the Firestone Property in Bath, Ohio. The sale price will be \$12 million and after paying the various acquisition, holding, and disposition costs, the University expects to net just under \$3 million that will be put into an unrestricted endowment for support of the University. This was made possible through the generosity of Raymond Firestone arranging for the bargain sale of the property to the University.

We believe this sale to John Chlebina will meet all the University's expectations for the sale of the property. Mr. Chlebina, who lives in Bath, has noted his desire to work with local officials with respect to the land and wishes to purchase and maintain the rural atmosphere of Bath with development that will have minimal impact on the community. We would expect to close this sale by October 6, 1997.

I want to note that just late Wednesday evening, the University received a new offer from the Trust for Public Land that purports to match these economic terms. Given the significant, if belated, change in the Trust position, we believe it would be prudent to enter into a contingent contract with the Trust for the same price, on the same terms and conditions as a back-up to the contract that we have with Mr. Chlebina. We would be asking for your approval today on this action.

Mr. Shumate:

Are there any comments preliminarily by our counsel?

Ms. Virginia Trethewey:

I would simply note that the resolution adds an additional action on the University's part to administratively proceed to negotiate a matching contract, if you will, but in second position with the Trust for Public Land. We are proceeding immediately to do that if instructed to do so.

Mr. Shumate:

Mr. Celeste, this item was discussed in the Fiscal Affairs Committee which you chair, do you have any comments or questions?

Mr. Celeste:

I think that one of the issues is that the University has had a contractual relationship that is being brought to the Board prior to this other issue. It has been discussed and expressed that this provides us with an opportunity to respond to the Trust and say, "We are indeed interested if you are, however we have a prior agreement in position." I think this is pretty much where we are at.

Mr. Shumate:

Any other comments or questions for members of the Board? Hearing none, is there a motion to adopt this item?

SALE OF REAL PROPERTY

Resolution No. 97-146

ESTATE OF RAYMOND C. FIRESTONE
1,503 ACRES IN SUMMIT AND MEDINA COUNTIES, OHIO

Synopsis: Authorization to sell approximately 1,503 acres of real property in Summit and Medina Counties, Ohio, is proposed.

WHEREAS in June 1987 the Board of Trustees of The Ohio State University authorized the University to enter into a real estate purchase contract for the bargain purchase of 1,503 acres of improved and unimproved real property in Bath, Ohio, owned by Raymond C. Firestone; and

WHEREAS Mr. Firestone passed away on September 9, 1994; and

WHEREAS in December 1994 the Board of Trustees authorized the purchase of this property pursuant to the 1987 agreement and subsequently the University purchased the property on January 10, 1995; and

WHEREAS the University has determined that there is no funded academic or programmatic use for this property and that the University should sell the property as expeditiously as possible to provide funds for the University's Endowment to support the University; and

WHEREAS after soliciting competitive proposals, the University hired The Galbreath Company to market the property and coordinate sale process under the University's direction; and

WHEREAS in response to that marketing effort, The Galbreath Company received proposals for the purchase of the entire property and, after negotiations with those parties, has recommended that the University sell the property to John Chlebina, of Bath, Ohio, in accordance with the purchase price and terms and conditions outlined above; and

WHEREAS only within the last two days, the Trust for Public Land has indicated it also is interested in purchasing the entire property on the same economic terms, but the University has a pre-existing contract entered into on May 28, 1997, with John Chlebina; and

WHEREAS the appropriate University offices have determined that this sale of the property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to convey all of the University's right, title, and interest in this property to John Chlebina, at a price of \$12,000,000, upon the terms and conditions outlined above and upon such other terms and conditions as are deemed to be in the best interest of the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to enter into a contingent purchase agreement with the Trust for Public Land, subject only to the rights contained in the University's agreement with John Chlebina, at a price of \$12,000,000, upon the same terms and conditions as contained in the University's agreement with John Chlebina, and as outlined in the letter from the Trust dated June 4, 1997.

Upon motion of Mr. Slane, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

(See Appendix L for background information, page 967.)

STUDENT RECOGNITION AWARD

Ms. Rofagha:

Good morning. Mara Levine will graduate next Friday with a degree in occupational therapy leaving her legacy of dedication to The Ohio State University community. As the undergraduate representative to the President's Council, Mara exemplifies a student leader genuinely interested in the concerns of her fellow students.

Mara has also served as a member of the Hillel Board of Trustees and served her sorority, Sigma Delta Tau, through a variety of positions including treasurer and sisterhood chair. As the Adopt-A-School coordinator for the Women's Panhellenic Association, Mara has dedicated her time to the coordination of two statewide conferences. Mara has made notable contributions to the recruitment of the nation's brightest high school seniors as an honors ambassador for three years.

An active member of Sphinx Senior Honorary and Chimes Junior Honorary, Mara has also contributed to the improvement of the undergraduate student experience through the honorary system. As a recipient of the 1996 Conaway Chase Outstanding Greek Senior Award, the 1994-95 John W. Bricker Sorority Woman of the Year, and the Edward S. "Beanie" Drake Scholarship, Mara's service to the many facets of student life are greatly appreciated and will always be remembered. Mara has also just recently been recognized as a 1997 Outstanding Senior.

Here with Mara today are Dr. Hothersall and Mr. David Strauss of the University Honor's Center. If Mara would please come forward, it would be my privilege to present the Student Recognition Award on behalf of the Board of Trustees of The Ohio State University to Mara Levine in recognition of her outstanding dedication to The Ohio State University community.

Ms. Mara Levine:

Thank you very much. I really, really appreciate receiving this award. First, I want to thank my roommate, Michelle, and my sister, Elisa, because they are the people that have to keep track of me and put up with me, and they have for a long time. So thanks for getting up and coming with me today.

I want to say that it has been a wonderful, wonderful experience. I'm really glad that I've been able to serve the University in the capacity that I have. I never dreamed I would do something like this. I was not really into service in high school and it has been wonderful.

All the people sitting around the two tables here, especially the Trustees and the people on the President's Council who have gotten to know me very well, I really appreciate all that you have done for me. There are some students that I've worked with that are in the room and I want to thank them as well. Everyone has supported me. I look forward to seeing you all next Friday and pray that there is no rain. I look forward to hearing of the continuation of all the great things that we've started. Thank you.

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IMPORTANCE OF FACULTY EXCELLENCE

Provost Sisson: [video presentation]

Thank you, Mr. Shumate and members of the Board. I am very pleased to be able to talk with you this morning about faculty excellence and strategic indicators of academic excellence. Everything we do at Ohio State -- from scheduling classes

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Provost Sisson: (contd)

and holding meetings to mowing the grass, paving the roads, supplying gas and electricity, and fighting for more state support -- is intended to support one goal and that is when a faculty member walks into a classroom or a laboratory filled with students, something magical happens. We want excellence -- the anticipation and the excitement of discovery -- to happen whenever our faculty and our students interact.

As you know, we do many things to support and nurture faculty excellence and one of the things we do is to recognize faculty excellence. Today, we are pleased to present to two of our finest faculty one of the highest honors we can bestow, "The Distinguished University Professor Award." The recipients are Dr. Bruce Bursten, professor of chemistry, and Dr. Art Epstein, professor of chemistry and physics. I should note, that each will receive a modest stipend for a three-year period to assist them in continuing to pursue the purposes to which these recognitions represent. We would first like to present these distinguished colleagues to you through a short video.

[Video presentation]

Provost Sisson: (contd)

I would like to ask President Gee and Chairman Shumate to join me in presenting the awards to these distinguished colleagues.

[Award presentation]

Mr. Shumate:

Mr. Provost, if I might start the discussion this morning, certainly faculty excellence is a major thrust of this University and it always has been -- affecting both the experience in the classroom which is important and the quality of the institution. As a national teaching and research university, faculty excellence has to be one of our principal focuses.

From a strategic perspective, if you could address the question, "What is the one thing that you believe the University is doing right to support faculty excellence?" And a corresponding, related question would be, "What is the one thing that we are doing that perhaps inhibits faculty excellence?"

Dr. Bruce Bursten:

First of all, thank you. This is quite humbling to be here. As far as what the University does right, you know a lot of times we hear the terms of selective investment and we hear that term a lot in matters of business at the University. Ohio State has tremendous resources and I think that one of the best things we do is what I guess I'll call self-selective investment. The University does not hand things to people, but if one is willing to work hard -- either as an individual or as a unit -- there are rewards out there. There are rewards in the form of seed grants for starting faculty; academic enrichment proposals; and teaching and scholarship awards. The University has the confidence to give this to people early in their careers; it is a marvelous opportunity.

We are The Ohio State University and that carries with it a lot of what we can do. To foster the excellence that the University wants, we need to make it an incentive program rather than a give-away program.

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Dr. Arthur Epstein:

I first want to thank the University for this award and to thank my students, especially, for enabling me to achieve the excellence. You cannot be an excellent researcher and teacher without having students to do research with and students to teach. I think that is the most important part of business. Secondly, I'd like to thank my family for allowing me to work my average 80-hour week so that we can do these things.

In my opinion, the University is presenting the appropriate strategic vision of excellence. I think this is very important because the standard that the University leaders set sets a tone for recruiting both junior and senior faculty, recruiting merit scholars, and recruiting the very best people around. In my own case, it was President Jennings who sold me on the vision of excellence for Ohio State University and convinced me to leave industry to come here and be a part of our faculty. I think this vision is very important. I applaud our administrative leaders for doing this and encourage them to continue in that direction.

With regard to the one item, it is a very difficult question. I think to paraphrase what had been said to me by one of our leaders, that there is a problem when you have many children to feed and it is impossible to go ahead and allocate your resources where you think they should necessarily go. So while we set up many programs for excellence, it is difficult to go ahead and reallocate the resources to really feed them appropriately so that we may have departments or individual faculty which are performing at a stellar level. But are we able to then go ahead and really provide the kind of reward and stimulation to enable them to achieve what they are able to achieve?

There is also a structural issue in restructuring the University for the 21st century. I strongly believe in the disciplinary organization of the University along college and department lines. However, I feel that in order to do the leading edge research and prepare our students for the best careers, we need to find mechanisms of working across lines and introducing interdisciplinary programs and having them work very well. So these are areas where I feel we can do better.

Finally, I would like to end on a personal note about where we can help excellence at the University. I am one of the very few faculty -- our president is in the same category I think -- that lives on the east side of Columbus. Most live in the northwest quadrant and anyone who has tried to commute to the University from the east side knows that that is near impossible. So to improve excellence, I would suggest we have a better road system coming into the University. Thank you.

Dr. Bursten:

You asked for one thing that perhaps inhibits, so I'll be like my students and give two and hope that one is right. Actually, I have one microscopic and one macroscopic. This is a lot like chemistry. We look microscopically and then look for macroscopic results.

On the microscopic side of things, it is hard for me not to find some fault in the way certain rewards are done at the University and that, in particular, would be salary. I think there is great pride in the Department of Chemistry that two of our members are up here today. In the College of Mathematical and Physical Sciences there are a remarkable number of people who are deserving of this and some have received it.

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Dr. Bursten: (contd)

And yet the way that salary raise money is distributed to the University -- which is largely a percentage to the college and the Provost has made attempts on odd years to correct this -- for the most part it is egalitarian among the colleges and among the units. The result of this is that strong individuals and strong departments are necessarily punished relative to strong individuals and weak departments. And that is not good because what really gets faculty excellence going is a collection of strong faculty. It is very hard to be just one big fish in a small pond in a major academic institution.

I will also mention along the same lines that one is not necessarily rewarded for institutional loyalty. When I was a graduate student, my Ph.D. advisor was chair of the Department of Chemistry at Wisconsin and would come back to his research office shaking his head because one of his colleagues was getting his twice-a-year offer from another institution in order to leverage his position at Wisconsin. At that time, we talked about it and -- in terms I won't say in front of the Board of Trustees -- I committed myself that I would never play that game. It is not an honorable way to do things.

Unfortunately, too often if one is in the position of wanting to advance oneself, it is a game that the University requires that one play. I think there needs to be a way of looking at the intrinsic value of a faculty member relative to what is perceived market value.

The other inhibition that I will mention briefly is more on the macroscopic side of things and it is on a whole culture of excellence. This is a perception problem that we have at Ohio State. It is not one that I understand. I think that it is tough to acknowledge that there are better state universities, but there are places that are perceived as stronger universities. I'll just mention two: the University of Wisconsin, which generally ranks quite high and is my Ph.D. institution and my home-state -- so I don't mind mentioning it; and the University of California-Berkeley.

I know when I was a high school student, my peers were absolutely -- to use Art's term -- "tickled pink" to get accepted to the University of Wisconsin. They used other state institutions as back-ups to get into Wisconsin-Madison. It is at least my perception that many of our potential undergraduates do the reverse process. They will use Ohio State as the back-up and it should not be that way. We are the flagship institution. There should be no more desirable place to come than Ohio State at both the undergraduate and graduate-level for state institutions in the State of Ohio -- and we hope way up there nationally as well.

We sometimes go at cross-purposes wanting to achieve excellence in the University while at the same time trying to serve too many constituencies. As one, we have a mission to the State, but that mission to the State is a mission that other states have as well. I think this is something the Board needs to look at.

How does the State of Wisconsin get away with this? Obviously, the University of Wisconsin-Madison presumably has a similar mission as does Ohio State and the same thing with Berkeley. What can we do to basically improve our image within the state and make people tearing those envelopes open with shaking fingers hoping that the answer is "yes?" Thank you.

Mr. Shumate:

Mr. Skestos is chair of our Educational Affairs Committee, do you have any questions or thoughts?

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Mr. Skestos:

No.

Mr. Shumate:

Okay. Other members of the Board? Questions for either of our distinguished professors?

Mr. Celeste:

We've had an opportunity to talk a couple of times and the thing I was surprised at is there has been so little dialogue between faculty and Board in the past. I wondered how important a component that dialogue is and the opportunities for either of you?

Dr. Bursten:

I don't know. Again, we have very little interaction. The main interaction is through our principal officers here: the Provost and the President. Without sucking up, I've been very fortunate for all but one year of my time here that the presidents have either been Ed Jennings or Gordon Gee, and what wonderful representatives to have for all of the faculty as a whole with the Board.

I think there is somewhat of a disconnect there, in terms of I don't know how much the Board understands what faculty do. There are all sorts of perceptions and such. Art mentioned an 80-hour week, if anything, he is probably underestimating how much time he puts in. Because as faculty members, we never turn off. There is that time when we are asleep -- the 4 or 5 hours a night, which makes it tough on Fridays -- but again, I don't know. I guess the question would probably better be asked, "What does the Board need to know about what faculty do?"

Mr. Skestos:

I have a question of the Provost. In listening to our two distinguished professors, I'd like your comments and thoughts on their constructive criticisms and on what the University is going to do to address them.

Provost Sisson:

I concur certainly in what they have observed. Let me start with what Art observed initially and that is his concern about certainly having strong programs and strong grounding in disciplinary areas, but also to be very cognizant and very supportive of areas that are not totally encompassed by particular disciplines.

As a matter of fact, Art is a leader. He is the head of the Center of Material Science, which is a distinguished area of interdisciplinary work -- not interdisciplinary work just to be doing interdisciplinary work, but it is a major area of scientific inquiry and also of technological interest. He and his colleagues in that area have been very successful, for example, in competing for academic enrichment funds. So one of the things that we are doing with academic enrichment is we are leveraging investments from multiple academic units to meet these kinds of interests.

This is also the purpose of what Bruce referred to as selective investment. A longer term kind of program that we are instituting this coming year to achieve both of those interests: 1) to be very selective with respect to areas of disciplinary investment in a

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Provost Sisson: (contd)

Department of Chemistry -- one of the strongest departments here and one of the outstanding departments of chemistry in the world; and 2) new areas of knowledge in which chemists and material scientists in engineering or physicists and professors of electrical engineering have much in common.

To Bruce's observation about salary, we have tried to address this issue in a differential way. We are not doing it this current year. In this coming year, given the modest increment that we have for merit increases, we have indicated to -- as we have in the past -- the deans of the colleges to make differential allocations that take into account exceptional quality and accomplishment of faculty. But this is an issue.

I resonate his observations about conscious playing of the academic market. Certainly in a pattern of repetitive plays like that it is a fact of life. But one of the things that we need to do is we need to be much more sensitive -- than we have been in the past -- not make it essential for colleagues to pursue the market in order to have the kind of merit acknowledgement that they deserve.

Mr. Skestos:

You have raised a real important question of different faculty members playing the market because of several things, one being the feeling that maybe the University wasn't really as loyal to them as they think it should be, etc. Do you have a solution to that problem for Ohio State?

Dr. Bursten:

It is difficult because when people do stay here for a long time, you don't know if it is because of loyalty or because they have no other options. There is that. No, it is very difficult if someone gets an offer from another institution that would be considered of equal or near equal quality or higher quality than Ohio State. Obviously, the University has to respond.

I don't know how much of this game playing goes on, but I know that, for example, this year the director of OAA -- if I recall -- was basically, "If there was an offer in hand, then we will respond," and "Verbal offers don't count," things like that. It is a frustration for me personally, in part because again you look at a year like this one where we are basically looking at a three percent increase. For faculty in a department where one person shines, a good portion of that three percent can be given to merit for that individual. In a department like ours, everybody shines or nearly everybody shines. And as a result, it ends up being an across-the-board increase with no chance for any merit whatsoever.

Now I think it is also safe to say that most of us do not choose the academic life for the money. But at the same time -- if we do our comparisons necessarily within a field -- we see that these problems do exist. How does the Office of Academic Affairs recognize people so that they don't go soliciting outside offers and basically get around this problem? I don't think that is an easy question to answer. That is up to strong department chairs and strong deans to do this recognition, and a lot of honesty between the units and Academic Affairs.

Mr. Skestos:

Mr. Provost, when you give a three percent increase, do you have to give that evenly across-the-board to all of the various colleges or deans?

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Provost Sisson:

No.

Mr. Skestos:

Or can you allocate five percent to an area of excellence that is outstanding and use those funds to reward those and so forth like that?

Provost Sisson:

Yes, I can. And in the last two years I have done that -- last year and the year before. There were differential allocations among the units. Also this last year, when there was a 4.5 to 5 percent merit pool, I held back funds centrally -- that is within the Office of the Provost to allocate -- to take care of some of the issues that Professor Bursten is referring to. This year, it seemed to me that the increment was not sufficient to make a sufficient amount of difference for the time and effort that would go into it. But the extent to which we do have merit pools, that may exceed three percent. I do propose to continue the policy that I had the last several years.

Mr. Skestos:

So you could take one college and give them nothing.

Provost Sisson:

That is correct.

Mr. Skestos:

Take all of the money allocated to that college and give it to one that had really been outstanding and proved an area of excellence?

Provost Sisson:

In principle I could do that.

Mr. Skestos:

What does that mean? I am not sure I know what that means.

Provost Sisson:

If I want a long life, I don't imagine that I would do that.

Dr. Bursten:

To be fair to the Provost, last year was one in which our college did see more than its equal share and that was greatly appreciated.

Dr. Epstein:

I request just an opportunity to comment on this, I alluded to this issue when I said differential allocation of funds. This is a real key issue in an environment where we have literally thousands of employees both faculty, staff, and civil service. We have a large base and we are trying to make changes in programs to move this institution forward. You don't have the same flexibility and the type of turnover you have in an

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Dr. Epstein: (contd)

industrial environment where I had worked for a dozen years. At the same time, I fervently believe that excellence in performance needs to be rewarded not just among faculty, but among staff and others. I do strongly encourage the Board and our administrators to take the hard approach and provide differential allocations. I think that is essential for continued excellence, continued growth in excellence, and hopefully too, that means increases in funding to the University from other sources through that growth and excellence.

President Gee:

I want to say that I think that the Provost has indicated our total agreement with that. The issue of differentiation is something that we've attempted to do -- the issue of differentiation in reality versus differentiation politically has some vagaries that we all have to deal with. But, nonetheless, I think that ultimately one does build excellence not by moving to the middle, but by moving to the issue of expectation and then rewarding that expectation.

By the way, that is the same thing we have been arguing with the State and that is the level of playing field. Reward us on the basis of performance. Here are two great fullbacks out there that we have got and I would love to send them into the fray in terms of academic performance and we will do very well in that regard. So part of it is developing this culture of differentiation throughout the system -- not simply intra-university, but inter-university -- the whole issue of public policy that we are dealing with in this state. If we can make that argument successfully both macro and micro, then I think that we are going to have a lot more success.

Mr. Patterson:

I can't help but think, when I see such exceptional talent, of something that I think was first brought to my attention by Dr. Kenneth Wilson. I have had some discussions with Dick on it and that is that the University has selfish interests at some point in time of using your's and other great minds to look at other things. I think Dr. Wilson -- this is not necessarily a philosophical question -- was advocating that at some point in time there be a title of University Professor or Professor-of-the-Whole or something like that. If a great mind wants to -- only if they want to -- they could turn their attention to education or philosophy, something say other than chemistry, because they have a lot to contribute, not just in the area that they may have spent their whole career. They may want or the University may want to utilize those abilities. I just wondered if you had any thoughts on that. I think it has been generally untapped.

Dr. Bursten:

As the Provost knows, I'm rarely at a loss for words in responding to anything. The point that you make is an excellent one. In terms of the one resource the University cannot help us with much at all is our own time. I marvel and am deeply honored to be up here with my colleague, Art, who is not only a spectacular researcher, but runs the Center for Materials Research, which is a major national operation and one that gives us a lot of visibility.

In terms of the various things that we do, I have been fortunate in the research activities and the teaching activities, and that has evolved into a lot of service activities for the University that I serve with varying degrees of happiness. I'm very easy because all that somebody has to say is, "Well if you don't do it, who will?" Too often there is not a good answer to that question. But that is a pleasure and there is a degree of great satisfaction.

IMPORTANCE OF FACULTY EXCELLENCE (contd)

Dr. Bursten: (contd)

The personal frustration for me is the same frustration that you have in trying to figure out how to allocate money. I try to figure out how to allocate time. I wish I could do everything. We often talk about the fact that the life of a professor involves a synergistic mix of research, teaching, and service. It really is true and I think it is part of the reason I wanted to do this when I was picking a career, and why I am so damn lucky that I was able to.

Dr. Epstein:

I really appreciate that suggestion and I think it is very important for faculty to have impact across the University. Fortunately, I think there already are many mechanisms for that to occur so I am not quite sure whether there is a need for a separate title. There is the Faculty Senate and many committees. As Bruce said, I direct a center for the University. So there are many mechanisms and maybe some additional leave programs perhaps where there is funding for an individual to have a quarter off without the department having to pay for that quarter. We do have responsibilities and if I am spending my time doing something else, someone has to cover my other duties and so it is not free to the department that pays us.

I would like to follow on what Bruce said. One of the most precious things to a faculty member is their time. We only have so many hours per week and we can only serve on so many committees. One of the issues we face -- this is the same thing you find, I'm sure, as Board members -- is the number of documents, the number of reports we must fill out, and the number of responses we have to give. One of the things I think we have to think about as we restructure the University is how to do it much more efficiently so we don't have to answer the same question three times or four different ways to seven different people who asked us that survey. I think this is a way to have a greater impact and make greater use of our resources. I don't think there is a magic silver bullet, it is a matter of how we really organize and think about, "Do we really need the information this way? Do we really need to have people serving on this committee or that committee?"

Mr. Shumate:

Let me suggest that since several of us will be joining you for lunch, that we continue this dialogue with you and members of the Board that would be able to attend the luncheon. Once again, I congratulate you, and I want to let you know that we take seriously the suggestions and recommendations that you are giving us this morning, and that you will see action coming from this Board to address those areas.

I also know that our chair of Educational Affairs has talked about providing forums where members of the Educational Affairs Committee, on a more regular basis, have an ongoing dialogue with faculty throughout the year outside the perimeters of our regular Board meetings. We also think will be a very important thrust for this Board.

Again, congratulations, and we will see you at lunch.

Mr. Provost, we will hold the discussion on strategic indicators until the next meeting so that we will have sufficient time to engage in dialogue. Thank you very much for your leadership with the creation and implementation of this program.

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FOUNDATION BOARD REPORT

Mr. Jerry May:

I appreciate the opportunity to take a minute to not only report on the University's Foundation Board meeting that took place recently, which Mr. Shumate and Mr. Celeste attended, but also to highlight something because this only happens a couple of times a year. The Foundation Board -- to which you have delegated the responsibilities for oversight of the University's fundraising opportunities and challenges -- has gone through a major leadership change this past year. I wanted to tell you about the changes and how it effects you and this University.

We welcome to the board, at this time three new members: Bob Martini, chairman of Bergen Brunswig Corporation in Los Angeles, California; Betty Schoenbaum, from Sarasota, Florida; and Jacqueline Woods, who as you know, is chairman of Ameritech of Ohio, from Cleveland. These new members represent part of the change that I am talking about today. We now have people from different parts of the country here, as we have lost some people in the past. Plus our leadership on the board has changed dramatically.

The recommendations of the nominating committee of the board were that we change the code of regulations, which we did. This will enable us to have two vice chairs of the board to help deal with the people that come from many different backgrounds, because you can't always get people to come to the board meetings. Our new chairs are listed for you in the press release today and I particularly wanted to highlight them: Teckie Shackelford, from Columbus, is the new chair of the University's Foundation; vice chair Ray Groves, is the retired chairman of Ernst and Young in New York; and another new vice chair is Bill Lowery, president of Amoco Corporation of Chicago. Virginia Trethewey and Jim Nichols were reappointed as secretary and treasurer of the Foundation. The point that I am trying to make here is that you will see significant new leadership.

David Brennan reported at this meeting that the growth of trusts in the Foundation in this decade went from \$1.2 million at the beginning of the decade, to \$32.3 million in trusts today. Trusts are a very important part of the University, in terms of new gifts.

In addition to that, the University's Foundation has now exceeded \$100 million for the first time in its history, and that addition has become an important partner with the rest of our private support at the institution.

There was a law passed about a year ago that we reported last year that could have completely undermined all of this. This particular bill would have removed the ability of The Ohio State University Foundation to be a trustee and therefore no longer bring in these kinds of trusts. That law was changed with the help of people around this Board and supporters from the Foundation. The banking community cooperated effectively and were very helpful on this.

There are a few people at the University that I want to mention: Colleen O'Brien, from the President's office; Joe Irvine from Ginny Trethewey's office; and Jim Nichols from Bill Shkurti's office; as well as two people on my team, Joe Bull and Marilyn Kulewicz. They worked very hard for the past six to eight months to help change this. Last year it was \$9 million, so it is no small sum and no small recovery on the part of the University. I thank all of the people that were associated with that.

We did look back for a moment at this last board meeting and even though we are looking forward to the future now, I did want to highlight one more thing. We decided to dedicate the University's campaign, "Affirm Thy Friendship," to the five people of the University Foundation that we have lost since the beginning of this campaign. These individuals have been pivotal for the last decade in the University's work and in building what we have today. So the campaign will be dedicated in videos,

FOUNDATION BOARD REPORT (contd)

Mr. May: (contd)

materials, handouts and other things from now on and hence forward to the memory of Dorothy Davis, Dan Galbreath, John B. Gerlach, Sr., Alex Schoenbaum, and Mel Schottenstein. I did want to note that here today because they were all so important to this institution.

In addition to that, the board also passed a resolution naming the annual volunteer awards that we began last year for the first time in honor of Bernie Gerlach. So every year five to eight volunteers all across the University who work on behalf of a college or a project or the whole university will be selected. This fall it will take place on Friday, November 14, at a major dinner that we will hold and the Foundation will host, and those will now be known as the Gerlach Awards.

Finally, we gave attention to the future, with regard to some of the facilities that you see around campus. We looked at our progress and looked at our future planning with regard to: the new success center, our newest project; the food science and technology area, which is about halfway through its project; the Galbreath Equine Trauma Center, which is now completed and hooked on to a new project there related to Sisson Hall; the Schottenstein Center; Bill Davis Baseball Stadium; and, finally, The Max M. Fisher College of Business. So we are looking to the future. I thought that we should highlight that since this meeting only takes place twice a year.

There has been a significant change of leadership and I wanted to bring that to your attention. I would be happy to answer any questions.

Mr. Shumate:

Are there any questions? Jerry, again, we thank you for your leadership in this very important area, because, as you know, in order to accomplish our goals in the academic and the student experience area, we need to have necessary funding as a component of that thrust. I would also like for you to pass along to the members of the Foundation our sincere appreciation for the work that they are doing on behalf of the University. Thank you.

Mr. May:

Thank you very much, Mr. Chairman.

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STUDENT GOVERNMENT REPORTS

Ms. Kellie Hay:

Good morning. As you know, I have elected to resign and that has already made qualitative differences in my life. I would like to say one thing, which was acknowledged earlier that, the student senate is supposed to address President Gee and give a speech that contained many things. One of them that I had resonated to, and I think that all student governments have, is that of engagement. We took it seriously and we gave it to you and we received a lot in that interactive move. I think that you can look forward to all three governments doing a lot more of that from now on.

I am going to begin with the Undergraduate Student Government report and for the first time in my life I am going to read something instead of just talking through it so that I'll get every detail. As you know -- and it won't surprise you -- USG has been very active this year and they are continuing through the summer. They are going to

STUDENT GOVERNMENT REPORTS (contd)

Ms. Hay: (contd)

push forward with lobbying the state legislature to establish student trustee voting rights for all of the student trustees across the state, as well as increasing the state funding for higher education, which is definitely important.

They are also working on the principles that will be used to create a new Larkins Hall that will serve the needs of all of our students, faculty, and staff. They are continuing to work on reducing credit hours and restructuring the general education curriculum, along with a number of other issues such as extending library hours, creating free night parking, and working on the problem of binge drinking on campus, as we all recognize that these are all huge problems.

Finally, we will be preparing well for that softball game with the administration and the student governments. We can't guarantee too many things, but we can guarantee a victory.

Mr. Shumate:

Are Trustees allowed to play in that game?

Ms. Hay:

Sure.

President Gee:

They are not allowed to play, because we want to win.

Ms. Hay:

What has the Council done this year? We have done a lot and I am going to highlight the key features that I think are important for you to know about, and I hope that you will continue to support them in the future. First of all, I am going to talk about something of the past. The Graduate Research Forum is -- it might sound like a broken record, but in terms of the service that we do for this University -- the most important thing. This year we did a tremendous job in making improvements on what we have done in the past. We received more support than we have ever gotten in the past from Dr. Hayes, Vice President for Research, and Susan Huntington, Dean of the Graduate School.

We used part of our budget as we had in the past. We had more participants this year than we have ever had. All of us that participated saw the quality of the work and we were very impressed with the doors that opened up for us stepping out into the research and teaching world and what accomplishments we can take with us and say about The Ohio State University. I would really love to see the Trustees participate in the future. Not necessarily work, but come and see the posters and the presentations and what we are doing, because we are doing incredible work. This is a mechanism that rewards and recognizes that everyone can and should claim.

The other thing that you may have heard me talk about is -- and I am not letting it go -- the G-CUE report. The Graduate Quality of University Experience Report, which is a sister to the CUE report. It has been a long, arduous process getting it together this year. It has been a very interactive process from the time that we began it at our retreat last summer through our engagement with Dean Huntington, through Senate reports and many, many subcommittee reports. It's kicked off. The full committee has met once and the subcommittees have met a number of times. We intended

STUDENT GOVERNMENT REPORTS (contd)

Ms. Hay: (contd)

that we would give them work to do but they gave us the assignments of what we would like to provide, datawise, for the summer, and in the fall it is going to be moving productively.

The last thing that I would like to do is introduce to you our new president-elect, Kathleen Carberry. I am going to give the microphone over to Kathleen so she can address you. It has been a wonderful year and I thank you for the opportunity. This is a year long course that you all paid me to do and I really did appreciate it.

Ms. Kathleen Carberry:

First of all, I wanted to commend Kellie on the job that she has done. I know that she put a lot of energy and effort into the Council this year and we all really appreciate that. My name is Kathleen Carberry, and I am a doctoral student in the Department of Art Education and the Arts Policy and Administration specialty area. I have been at Ohio State now for several years, including being a staff member at the Wexner Center, so I feel that I have had a variety of experiences at Ohio State.

Ohio State has been very good to me. I did my undergraduate work at Brown University and came here to specialize in the Arts Policy area, in part because of the Wexner Center. The presence of this wonderful institution on campus has really made my experience here a good one.

I look forward to sharing with you and working with you next year. I would like to share with you the graduate students' perspectives, and also work with the University leadership to continue the kinds of programs that will enhance the quality of graduate students' experience here and the quality of the experience such as G-CUE and the Graduate Student Research Forum. I think those were our two major initiatives this year that really stood out. I would like to continue those efforts and as a person in a creative field, hopefully, continue creative collaborations to continue to further the efforts for the Council this year. Thank you very much.

Mr. Shumate:

Thank you, Kathleen. On behalf of the Board, Kellie let me say that we thank you for your hard work and service this year. We wish you great success in going forward with the continuation and finalization of your degree and pursuits. Kathleen, we look forward to working with you this year as well.

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Thereupon the Board adjourned to meet Friday, July 11, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 11, 1997

The Board of Trustees met at its regular monthly meeting on Friday, July 11, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 11, 1997 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on July 11, 1997, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Mr. Chairman, it has been just another quiet month since our last meeting, not much going on as a matter of fact. Let me say, at the outset, how much I appreciate the support and understanding of this board with my decision to become president of another institution. Indeed one of the considerations that made my decision so difficult is the commitment of the people around this table to me, and more importantly, Ohio State. This university is blessed, ladies and gentlemen, as we all know, with an exceptional board. Likewise the strength of this group made my decision a bit easier, as I know that it will effectively recruit an outstanding leader for the university. I will not, of course, say goodbye today for together we still have much to do as Ohio State continues its momentum forward and indeed is momentous in that regard.

I anticipate participating in a couple of more commencement ceremonies, one that I guarantee, by the way, will be dry. The downpour of nearly historic proportions on June 13 disappointed all of us. As you have heard, I have sent each graduate a dry commencement program, a booklet that includes the text of the ceremony, and a special lapel pin that includes a block "O" with appropriately an umbrella on it. I am sorry that I didn't bring mine with me today, but I hope that you have seen them and we will get those distributed.

Not since 1941 have we been prevented from distributing diplomas to the graduates at the ceremony. I should note that many, many of my colleagues from the colleges, physical facilities, traffic and parking, public safety, the bookstores, and more rose to the occasion to help us get diplomas distributed to the class that day. The commencement committee has met to formulate improved plans in response to severe weather. I hope that they are not needed for another 55 years.

I participated in the honors convocation ceremony at Ohio State Lima and in several college events for graduates during the final days of the quarter. The deans are increasingly adding personal touches to the graduation experience for which the students, their families, and all of us are grateful.

The University Staff Advisory Committee held its year-end recognition program last month. I want to publicly thank Priscilla North for her leadership of our staff group this year. She has been a diligent advocate for staff members. The new chair, Jack Miner, is the fiscal officer for the Department of Physics. Jack, please stand. USAC continues to effectively serve our staff members and their needs.

The Distinguished Staff Awards were presented in June to individuals whose service, leadership, and dedication is outstanding. The recipients were nominated by colleagues and supervisors, and each received \$750.

Over the next month, the campus is alive with orientation programs for the incoming fall class, the best class in the history of this university. The transition to college for

PRESIDENT'S REPORT (contd)

President Gee: (contd)

students and their family members has begun with this two-day program. From my meeting with the group this week, I would say that they are an eager bright bunch.

Frankly, a few looked like deer in the headlights as they learned more about the opportunities available from this great university. I would also observe that each year the parents start looking a lot younger to me, for some reason or another.

For the tenth summer we have had young scholars on campus for the summer institute. All pre-collegiate young scholars from grades 9-12 are on campus for three weeks taking classes in a variety of fields of study. They also attend programs in study skills, time management, career development, and critical thinking. There are about 1,700 young scholars at the present time. Those below ninth grade are attending summer institutes in their home towns across Ohio, a program innovation that we instituted this year. When meeting young scholars and our incoming class, I am reminded by their bright faces and energetic spirits of the vibrant future for this university and certainly for this nation.

That future will be brighter still thanks to several new academic appointments on your agenda. Mathematics Professor Bob Gold is recommended to be dean of the College of Mathematical and Physical Sciences. He is a distinguished scholar in numbers theory and has given invited talks around the world on imaginary quadratic fields and non-normal extensions. Unfortunately, Professor Gold is in Italy and can not be here today, but he is a capable and fair administrator who will give strong leadership to the college.

Professor David Ashley will come to us from the University of California at Berkeley and is a distinguished scholar in civil and environmental engineering. His academic record is rich with international experience, having served as a visiting faculty member in places as diverse as South Africa, Sweden, Chili, and Singapore. He will be a fine teacher, a productive scholar, and an excellent leader for one of the great colleges of engineering in this country.

Professor Judith Koroscik is recommended as the dean of the College of The Arts. Professor Koroscik has been an active citizen of this university and an academic leader in the college. As an art educator, her research focuses on how children and adults develop understanding of the arts. She, too, is internationally recognized in arts education policy and this record combined with her Ohio State leadership experience will serve the College of The Arts well. Judith, will you please stand to receive our congratulations?

Our wonderful Provost has been working diligently to add to these appointments by making several other very distinguished appointments which I wish to note. First, Dr. Martha Garland, who so ably has guided our Committee on the Undergraduate Experience efforts, is being recommended as vice provost for Undergraduate Studies. Martha is one of the great, great, great university citizens. Her leadership, as a faculty member and her scholarship and energy on behalf of all of us, is something that is not only a legend, but is something that I believe will benefit all of us greatly in her new role. Martha, will you please stand and be recognized?

And Ms. Barbara Rich, who is currently the director of recruitment and retention in the Office of Minority Affairs, is being recommended as interim vice provost for Minority Affairs. Barbara, too, is one of our great university citizens. Taking on this extraordinarily important role, at this time, is one that we deeply appreciate and one that she will ably manage. Let's give her a round of applause.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Finally, I would note an individual who has done an extraordinary job on behalf of the citizens of this community and this state, Doug Caruso. Doug is leaving his present assignment covering higher education for the Columbus Dispatch and moving to yet another assignment. Doug, I say this personally, as well as professionally, you have been precisely that, one of the most professional people with whom I have ever worked and I just want to acknowledge you. Let's give him a round of applause.

Mr. Chairman, it pleases me to end this report today by focusing on welcoming new students and academic leaders to Ohio State, that is what we are about. Thank you.

Mr. Shumate:

Thank you. Those are some outstanding appointments.

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CONSENT AGENDA

Mr. Shumate:

At this time, we will focus on the consent agenda. As you know, this agenda was previously mailed to the Trustees and there were twenty-four items listed in the mailing. As far as our consent agenda this morning, we will be separating out agenda item #16 regarding the 1997-98 Tuition Increase for separate vote and discussion, as well as item #17 FY1998 Budget. Unless we hear any objections, we would like to receive a motion for the other items listed on the consent agenda.

**AMENDMENTS TO THE
COMMITTEE APPOINTMENTS FOR 1997-98**

Resolution No. 98-1

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 1997-98 be amended as follows:

Educational Affairs Committee:

George Skestos, Chair
Michael F. Colley, Vice Chair
Zuheir Sofia
Mark E. Berkman

Agricultural Affairs Committee:

James F. Patterson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Daniel M. Slane

Fiscal Affairs Committee:

Theodore S. Celeste, Chair
David L. Brennan, Vice Chair
James F. Patterson
~~Tamala Longaberger~~ ZUHEIR SOFIA

Investments Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
George A. Skestos
John G. McCoy (Foundation Board)
Frank Wobst (Foundation Board)

Student Affairs Committee:

Tamala Longaberger, Chair
Mark E. Berkman, Vice Chair
Daniel M. Slane
Soraya Rofagha

Affiliated Entities Committee:

~~Alex Shumate~~ TED CELESTE, Chair
George A. Skestos, Vice Chair
~~Theodore S. Celeste~~
Zuheir Sofia
DAN SLANE

**AMENDMENTS TO THE
COMMITTEE APPOINTMENTS FOR 1997-98 (contd)**

University Hospitals Board:

George A. Skestos
Zuheir Sofia

Ohio State University Affiliates, Inc.:

Alex Shumate (1 year)
Theodore S. Celeste (2 years)
Michael F. Colley (3 years)

**The Arthur G. James Cancer Hospital
and Research Institute Board:**

Zuheir Sofia, Chair
Theodore S. Celeste

Wexner Center Foundation Board:

Leslie H. Wexner (1999)
Tamala Longaberger*

**University Managed Health Care System,
Inc., Board of Directors:**

James F. Patterson

Inter-University Council

Daniel M. Slane

Personnel Committee:

Alex Shumate, Chair
Theodore S. Celeste, Vice Chair
Michael F. Colley

Research Foundation Board of Directors:

David L. Brennan

University Foundation Ex Officio

Class of Directors:

Theodore S. Celeste (1 year)
David Brennan (2 years)
Tamala Longaberger (3 years)

**OSU Research Park, Inc., Board of
Directors:**

Theodore S. Celeste

Regional Campus Boards:

Lima - Daniel M. Slane (2000)
Mansfield - James F. Patterson (2000)
Marion - Zuheir Sofia (2000)
Newark - Tamala Longaberger (1999)

*President's appointee

REGIONAL CAMPUS BOARD APPOINTMENT AND REAPPOINTMENTS

Resolution No. 98-2

Synopsis: Approval of nominees to The Ohio State University-Marion and Newark Campus Boards are proposed.

WHEREAS the Board of Trustees on April 8 and June 3, 1994, approved the establishment of The Ohio State University-Marion and Newark Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Regional Campus Boards for the term as specified:

Marion Board Reappointments

Larry D. Cline, 3-year term
G. Scott Drew, 3-year term
Thomas K. Jenkins, 3-year term

Newark Board Appointment

David Railsback, 3-year term

REGIONAL CAMPUS BOARD APPOINTMENT AND REAPPOINTMENTS (contd)

Newark Board Reappointments

Patsy P. Jones, 3-year term
Norman R. Sleight, 3-year term

UNIVERSITY HOSPITALS BOARD APPOINTMENT AND REAPPOINTMENTS

Resolution No. 98-3

Synopsis: Approval of the appointment/reappointments of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the membership of the Hospitals Board was amended at the June 6, 1997 Board of Trustees meeting to include the chair of the Integrated Faculty Practice Group; and

WHEREAS the term of two general public members of the Hospitals Board has expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed, as members of the University Hospitals Board, as follows:

Appointment of Chair of the Integrated Faculty Practice Group

Ernest Mazzaferri, M.D., effective July 1, 1997 - June 30, 1998

Reappointments as General Public Members

Donald K. Day, effective June 1, 1997, 3-year term
Grayce Sills, effective June 1, 1997, 3-year term

TRANSFER OF THE SCHOOL OF PUBLIC POLICY AND MANAGEMENT

Resolution No. 98-4

WHEREAS during restructuring, it became apparent that the School of Public Policy and Management was not appropriately placed in The Max M. Fisher College of Business; and

WHEREAS the College of Social and Behavioral Sciences has proposed that the School be transferred to Social and Behavioral Sciences; and

WHEREAS the missions of the School and the College of Social and Behavioral Sciences are compatible, and the faculty of the School are trained in disciplines located in the College of Social and Behavioral Sciences; and

WHEREAS The Max M. Fisher College of Business and the Oversight Committee on Restructuring supports the proposed transfer; and

TRANSFER OF THE SCHOOL OF PUBLIC POLICY AND MANAGEMENT (contd)

WHEREAS the process has been properly consultative, and has the approval by vote of faculty in the College and the School; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed transfer; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the transfer of the School of Public Policy and Management from The Max M. Fisher College of Business to the College of Social and Behavioral Sciences, effective immediately.

RENAMING OF DEPARTMENT

Resolution No. 98-5

WHEREAS the College of Humanities has proposed that the Department of Black Studies be renamed the Department of African-American and African Studies; and

WHEREAS the proposed name accurately describes the Department's programs and is consistent with trends in other leading universities; and

WHEREAS the proposed name was selected in an appropriately consultative process and has the approval by vote of faculty in the Department and College; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed name; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Black Studies be renamed the Department of African-American and African Studies is hereby approved, effective immediately.

RENAMING OF DEPARTMENT

Resolution No. 98-6

WHEREAS the College of Humanities has proposed that the Department of Near Eastern Judaic and Hellenic Languages and Literatures be renamed the Department of Near Eastern Languages and Cultures; and

WHEREAS this proposal follows the transfer of programs in Modern Greek and Yiddish and Ashkenazic studies to other units within the College; and

WHEREAS the Department now forms a cohesive scholarly and pedagogic unit focused on near eastern languages and cultures; and

RENAMING OF DEPARTMENT (contd)

WHEREAS the proposed name was selected in an appropriately consultative process and has the approval by vote of faculty in the Department and College; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed name; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Near Eastern Judaic and Hellenic Languages and Literatures be renamed the Department of Near Eastern Languages and Cultures is hereby approved, effective immediately.

CREATION OF AN INSTITUTE FOR ERGONOMICS

Resolution No. 98-7

WHEREAS research and teaching in ergonomics and related fields presently involves faculty and students from many departments and several colleges; and

WHEREAS it is proposed to establish an Institute for Ergonomics within the College of Engineering to foster multi-disciplinary research and technology transfer, and to provide a hands-on learning environment for graduate and undergraduate students; and

WHEREAS this proposal is supported by relevant organizations in industry and government; and

WHEREAS the proposed Institute is expected to benefit the University; and

WHEREAS this proposal satisfies the guidelines for establishment of academic centers and institutes, including requirements for an appropriate consultative process; and

WHEREAS the Research and Graduate Council and the University Research Committee support this proposal; and

WHEREAS related units in the University have been consulted and have expressed support for the proposed Institute; and

WHEREAS the proposal to create an Institute for Ergonomics has been approved by the Council on Academic Affairs and the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the creation of an Institute for Ergonomics to be located in the College of Engineering, effective immediately.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 98-8

Synopsis: Approval of the following amendment to the Rules of the University Faculty are recommended.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on June 7, 1997:

Amended Rule

3335-5-489 Committee on academic freedom and responsibility.

(A) Membership.

The committee on academic freedom and responsibility shall consist of eight members during autumn, winter, and spring quarters and ten members from June to the beginning of autumn quarter.

- (1) Six regular faculty (eight during the summer period), ~~all~~ AT LEAST THREE of whom are members of the senate, ~~selected~~ OR MEMBERS-ELECT AT THE TIME OF THEIR SELECTION by the faculty council. The term of service begins in the summer quarter following election and extends through the summer quarter following the third year of service.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 98-9

Synopsis: The awarding of honorary degrees to Yung Dug Lee and Pancras J. M. Ssebuwufu are recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Yung Dug Lee	Doctor of Education
Pancras J. M. Ssebuwufu	Doctor of Education

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 98-10

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 29, 1997, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 98-11

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 6, 1997 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons and Directors, Reappointment of Principal Administrative Officials, Leaves of Absence Without Salary, Professional Improvement Leaves, Promotions/Tenure/Reappointments, Emeritus Titles, and salary rolls with promotion, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 14, 1996, by the Hospitals Board be ratified.

Appointments

Name: DAVID B. ASHLEY
Titles: Dean and Professor (The John C. Geupel Chair), and Director of the Engineering Experiment Station
College/Department: Engineering/Civil and Environmental Engineering and Geodetic Science
Effective: October 1, 1997
Salary: \$180,000.00
Present Position: Taisei Professor and Chair, Department of Civil and Environmental Engineering, University of California - Berkeley

Name: MARTIN FEINBERG
Title: Professor (Richard M. Morrow Chair in Polymer Engineering)
Department: Chemical Engineering
Effective: June 1, 1997

Name: MARTHA GARLAND
Titles: Vice Provost for Undergraduate Studies and Associate Professor
Office/Department: Academic Affairs/History
Effective: October 1, 1997
Salary: \$106,500.00
Present Positions: Undergraduate Dean for Arts and Sciences, Colleges of the Arts and Sciences, Associate Dean, College of Humanities, and Associate Professor, Department of History

PERSONNEL ACTIONS (contd)

Appointments: (contd)

Name: ROBERT GOLD
Titles: Dean and Professor
College/Department: Mathematical and Physical Sciences/Mathematics
Effective: July 1, 1997
Salary: \$147,000.00
Present Position: Acting Dean, College of Mathematical and Physical Sciences and Professor,
Department of Mathematics

Name: JUDITH S. KOROSCIK
Title: Dean and Professor
College/Department: The Arts/Arts Education
Effective: August 1, 1997
Salary: \$130,008.00
Present Position: Associate Dean, College of The Arts and Professor, Department of Art Education

Name: MILAP NAHATA
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: July 1, 1997, through June 30, 2000

Name: BARBARA RICH
Title: Interim Vice Provost
Office: Minority Affairs
Term: August 1, 1997, through June 30, 1998
Salary: \$96,000.00

Name: ALBERT H. SOLOWAY
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: July 1, 1997, through June 30, 2000

Reappointments

Name: JERALD GREENBERG
Title: Professor (The Irving Abramowitz Memorial Professorship)
College: The Max M. Fisher College of Business
Term: March 1, 1997, through February 28, 2002

Name: JAMES C. NEFF
Title: Professor (Willard M. Kiplinger Chair in Public Affairs Reporting)
Department: Journalism and Communication
Term: July 1, 1997, through June 30, 1998

Appointment of Chairpersons/Director

July 1, 1997 through June 30, 1998

Industrial, Interior & Visual
Communication Design
Physiology
Psychology

Lorraine M. Justice*
Jack A. Rall**
John T. Cacioppo**

* Acting
**Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons/Director: (contd)

July 1, 1997 through June 30, 2001

Agricultural Education
Knowlton School of Architecture
Pathology

N. L. McCaslin
Robert S. Livesey
Daniel D. Sedmak

January 1, 1998 through December 31, 2001

Theatre

Lesley K. Ferris

Reappointment of Chairpersons/Directors

July 1, 1997 through September 30, 1997

Psychiatry

Henry A. Nasrallah

July 1, 1997 through June 30, 1998

Veterinary Hospital
Zoology

Richard M. Bednarski
Peter W. Pappas

July 1, 1997 through June 30, 2001

School of Allied Medical Professions
Microbiology
Surgery

Stephen L. Wilson
John N. Reeve
Ronald M. Ferguson

Reappointment of Principal Administrative Officials

SHERRI M. GELDIN, Executive Director, Wexner Center for the Arts, effective July 1, 1997, through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

WILLIAM J. STUDER, Director, University Libraries, effective July 1, 1997, through June 30, 1999, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

CLARA D. BLOOMFIELD, Professor, Department of Internal Medicine and Comprehensive Cancer Center, effective June 1, 1997, through July 31, 1997.

PETER S. CURTIS, Associate Professor, Department of Plant Biology, effective Autumn Quarter 1997.

RUBEN D. NIETO, Assistant Professor, Ohio State University Extension, effective June 1, 1997, through July 31, 1997.

TIM C. OPLER, Assistant Professor, Department of Finance, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

Professional Improvement Leaves

GREGORY BAKER, Professor, Department of Mathematics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

STEPHEN C. MILNE, Professor, Department of Mathematics, effective Autumn Quarter 1997 and Winter Quarter 1998.

NANCY H. ROGERS, Professor, College of Law, effective August 19, 1997, through December 30, 1997.

HASSAN Y. ALY, Associate Professor, Department of Economics (Marion Campus), effective Winter Quarter, Spring Quarter, and Autumn Quarter 1998.

SANFORD N. CAUST-ELLENBOGEN, Associate Professor, College of Law, effective August 19, 1997, through December 30, 1997.

RICK A. PETOSA, Associate Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

THERESA ROGERS, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

KEIKO SAMIMY, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

ALLISON A. SNOW, Associate Professor, Department of Plant Biology, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

VINCENE VERDUN, Associate Professor, College of Law, effective August 19, 1997, through December 30, 1997.

DAVID D. WILLIAMS, Associate Professor, Department of Accounting and Management Information Systems, effective Autumn Quarter 1997.

CHARLES E. WILSON, Associate Professor, College of Law, effective January 12, 1998, through May 30, 1998.

Promotions, Tenure, and Reappointments

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

H. F. Vaessin, Molecular Genetics - effective 10/1/97

FISHER COLLEGE OF BUSINESS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Leslie M. Fine, Marketing - effective 10/1/97

LIBRARIES

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Alan A. Green - effective 7/1/97

Lynda J. Hartel - effective 7/1/97

Meri Meredith - effective 7/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Larry B. Anderson, Chemistry - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mario Peruggia, Statistics - effective 10/1/97

TENURE

Fangyang Zheng, Mathematics - effective 10/1/97

COLLEGE OF MEDICINE
REGULAR CLINICALS

Reappointment

William R. McLaughlin, Ophthalmology - effective 7/1/98

Doris Walzak Craig, Internal Medicine - effective 7/1/98

SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bennet S. Givens - effective 10/1/97

James S. Tittle - effective 10/1/97

Medical Staff - Appointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Beilharz, Jay E., D.O., Community Affiliate, Family Medicine
Bennett, Robert P., M.D., Attending, Ophthalmology
Bokor, Andrew B., M.D., Courtesy, Obstetrics and Gynecology
Brown, Elizabeth A., M.D., Attending, Internal Medicine, Pulmonary
Calland, Jon W., M.D., Attending, Anesthesiology
Chorich, Louis J. III, M., M.D., Attending, Ophthalmology
Christopher, James W., M.D., Attending, Psychiatry
Derrow, Charles M., M.D., Courtesy, Internal Medicine
Dodson, Edward E., M.D., Attending, Otolaryngology
Freeland, Richard A., M.D., Attending, Psychiatry
Ganzberg, Steven I., D.D.S., Attending, Anesthesiology and Oral and Max Surgery
Grady, Lonna L., R.N., Physician Extender, Internal Medicine, Cardiology
Huestis, Robert D., M.D., Attending, Psychiatry
Jung, Stephen S., M.D., Attending, Radiology
Kaide, Colin G., M.D., Attending, Emergency Medicine
Karl, Joyce I., R.N., Physician Extender, Internal Medicine, General Medicine
Katz, Steven E., M.D., Attending, Ophthalmology
Kays, Mary L., R.N., Physician Extender, Obstetrics and Gynecology

July 1, 1996 to June 30, 1997

Aerts, Mellisa Anne, M.D., Limited, Obstetrics and Gynecology
Armanios, Mary Yousry, M.D., Limited, Internal Medicine
Ashcraft, Cregg Duaine, M.D., Limited, Internal Medicine
Ashford, Helen J., D.D.S., PGY1, Limited, Dentistry, General Dentistry

PERSONNEL ACTIONS (contd)

Medical Staff - Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Asuncion, Alfredo, Jr., M.D., Limited, Pathology, Surgical Pathology
Atasoy, Erhan Cemil, M.D., Limited, Surgery, Neurosurgery
Baird, Michael A., M.D., PGY1, Limited, Internal Medicine, General Medicine
Baker, Thomas Scott, M.D., Limited, Physical Medicine and Rehabilitation
Banks, Mark Andrew, M.D., Limited, Physical Medicine and Rehabilitation
Beatty, Martilla Renee Jones, M.D., Limited, Physical Medicine and Rehabilitation
Bernacki, Walter Lang, M.D., Limited, Surgery
Blotter, James Wallentine, M.D., Limited, Otolaryngology
Brand, Matthew Raymond, M.D., Limited, Surgery - Orthopedic Surgery
Carroll, William Emil, M.D., Limited, Neurology
Chadha, Suvinder K., M.D., Limited, Anesthesiology
Chaudhari, Tara Mohan, M.D., Limited, Anesthesiology
Clark, Eloise-Marie, M.D., PGY1, Limited, Obstetrics and Gynecology
Clarke, Grace Angela, M.D., Limited, Ophthalmology
Cohen, Howard, Michael, D.D.S., Limited, Dentistry
Corley, Bonnie S., M.D., PGY1, Limited, Obstetrics and Gynecology
Dada, Nadeem A., M.D., PGY1, Limited, Psychiatry
Ehsan, Aamir, M.D., Limited, Pathology
Ganeshan, Sumati, M.D., Limited, Internal Medicine, Pediatrics
Graber, Rodney, M.D., Limited, Internal Medicine, Cardiology
Hahm, Geoffrey, M.D., Limited, Pathology
Harper, Shaun David, M.D., Limited, Internal Medicine
Harron, Michael Scott, M.D., Limited, Radiology, Neuroradiology
Hilbelink, Todd Ronald, M.D., Limited, Internal Medicine
Holman, Todd Aron, M.D., Limited, Pediatrics
Ikramuddin, Sayeed, M.D., PGY6, Limited, Surgery, General Surgery
Iram, Durdana, M.D., PGY3, Limited, Pediatrics
Jabbour, Saad M., M.D., Limited, Family Medicine
Jones, Martilla R., M.D., PGY1, Limited, Obstetrics and Gynecology
Karl, Christine R., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Kelly, Garrett Tyler, M.D., Limited, Anesthesiology
Kwatra, Rajiv, M.D., PGY2, Limited, Internal Medicine, Dermatology
Landau, David Stuart, M.D., Limited, Surgery, Vascular
Li, Jun, M.D., PGY2, Limited, Neurology
Licata, Lisa Ann, M.D., Limited, Internal Medicine
Line, Darren L., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Lombardo, Gregg A., D.D.S., PGY1, Limited, Dentistry, Oral and Max
Long, Dan Edward, M.D., Limited, Radiology
Malone, Helen Jean, M.D., Limited, Obstetrics and Gynecology
Martinez-Monge, Rafeal, M.D., Limited, Radiation Oncology, Brachytherapy
Mastruserio, Dominic N., M.D., PGY2, Limited, Internal Medicine, Dermatology
McKenna, David Stephen, M.D., Limited, Obstetrics and Gynecology
Morman, Steven Robert, M.D., Limited, Pediatrics
Mustillo, Peter John, M.D., Limited, Internal Medicine
Nixdorf, Donald R., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Orwick, Elizabeth Ann, M.D., Limited, Obstetrics and Gynecology
O'Brien, James Martin, Jr., M.D., Limited, Internal Medicine
Papp-Howell, Elizabeth, D.D.S., PGY1, Limited, Dentistry, General Dentistry
Paulus, Michael W., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Payne, Christopher Todd, M.D., Limited, Surgery
Payne, Christina M., M.D., PGY1, Limited, Pediatrics
Perkins, Robert Harrison, M.D., Limited, Physical Medicine and Rehabilitation
Proca, Daniela M., M.D., Limited, Pathology

PERSONNEL ACTIONS (contd)

Medical Staff - Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Puri, Rajeev, M.D., Limited, Surgery
Quinn, David Neal, M.D., Limited, Internal Medicine
Ramsay, Leta, M.D., Limited, Pediatrics
Randall, Barbara A., D.O., PGY4, Limited, Ophthalmology
Reau, Nancy Sharon, M.D., Limited, Internal Medicine
Redd, Deidre Diane, M.D., Limited, Physical Medicine and Rehabilitation
Reynolds, Vernon D., M.D., Limited, Anesthesiology
Rudman, David Todd, M.D., Limited, Otolaryngology
Saha, Sanjoy, M.B.B.S., Limited, Surgery, Surgical Oncology
Schlossberg, Matthew L., M.D., PGY1, Limited, Surgery, General Surgery
Schnapper, Tina, M.D., Limited, Obstetrics and Gynecology
Schwabe, Aloysia Leisanne, M.D., Limited, Physical Medicine and Rehabilitation
Seshiah, Puvinarayanan, M.D., Limited, Internal Medicine
Shaker, Randa E., D.D.S., Limited, Dentistry
Sharma, Pramod K., M.D., PGY6, Limited, Otolaryngology
Sherman, Deborah S., M.D., PGY1, Limited, Obstetrics and Gynecology
Slonaker, Chester M., M.D., PGY1, Limited, Pediatrics
Smith, Michael J., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Steven, Mark Smith, D.D.S., Limited, Dentistry
Stuopis, Cecilia Warpinski, M.D., Limited, Obstetrics and Gynecology
Suh, Yongsook Victoria, M.D., Limited, Surgery, Plastic Surgery
Tagge, Bryan, M.D., Limited, Otolaryngology
Thomas, John J., M.D., PGY3, Limited, Surgery, Transplant
Thompson, Kristin E., M.D., PGY1, Limited, Pediatrics
Tirheimer, Wenzel III, M.D., PGY1, Limited, Emergency Medicine
Turner, Katja R., M.D., PGY2, Limited, Anesthesiology
Tyson, H. S., M.D., PGY1, Limited, Pediatrics
Underhill, Jean M., M.D., PGY1, Limited, Internal Medicine, General Medicine
Upchurch, Bennie Ray, M.D., Limited, Internal Medicine, Gastroenterology
Vaka, Sreeramulu R., M.D., PGY1, Limited, Psychiatry
Vavul-Roediger, Lori C., M.D., PGY1, Limited, Pediatrics
Vokshoor, Amir, M.D., PGY1, Limited, Surgery, General Surgery
Vrachliotos, Thomas-Evangelos, Limited, Radiology
Welsh, Patricia A., M.D., PGY1, Limited, Obstetrics and Gynecology
Yakhmi, Rajiv, M.D., PGY1, Limited, Psychiatry
Zegar, Alsaghir, M.D., Limited, Psychiatry

July 1, 1996 to June 30, 1998

Mallik, Gunwant S., M.D., Attending, Surgery, Neurologic Surgery
Marar, Uma U., M.D., Attending, Internal Medicine, General Medicine
Martin, Larry C., M.D., Attending, Surgery
Meadow, Mitchell A., M.D., Attending, Internal Medicine, General Medicine
Miller, Amy L., M.D., Attending, Anesthesiology
Nieroda, Carol A., M.D., Attending, Surgery, Surgical Oncology
O'Brien, Richard E., M.D., Courtesy, Internal Medicine, Pulmonary
Pajka, Stanley F., M.D., Courtesy, Ophthalmology
Pelletier, Ronald P., M.D., Attending, Surgery, Transplant
Rhoades, Chris A., M.D., Attending, Internal Medicine
Ryu, Grace Y., M.D., Attending, Pediatrics, Allergy
Sundaram, Vidya, M.D., Attending, Internal Medicine, Endocrinology
Teller, Timothy, M.D., Courtesy, Pediatrics
Thorward, Sul R., M.D., Attending, Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1998 (contd)

Trianfo, Victor A. Jr., D.O., Attending, Family Medicine
Venesy, Deborah A., M.D., Attending, Surgery, Neurologic Surgery
Weigand, John M., M.D., Attending, Family Medicine
Youngman, James D., M.D., Attending, Psychiatry
Yun, Kwok L., M.D., Attending, Surgery, Thoracic and Cardio

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Anderson, Clark, M.D., Attending, Internal Medicine, Rheumatology/Immunology
Benedetti, Costantino, M.D., Attending, Anesthesiology
Benjamin, David, M.D., Attending, Internal Medicine, Hematology and Oncology
Bouroncle, Bertha, M.D., Honorary, Internal Medicine, Hematology-Oncology
Bronstein, Herbert Alan, M.D., Courtesy, Internal Medicine, Allergy
Clark, Arthur Lee, M.D., Courtesy, Pediatrics
Clinchot, Daniel Michael, M.D., Attending, Physical Medicine and Rehabilitation
Dixon, Evan Willis, M.D., Attending, Internal Medicine, Cardiology
Keck, Robert Joseph, M.D., Courtesy, Pediatrics
Klamar, John Andrew, M.D., Courtesy, Pediatrics
VandeCreek, Larry, M.D., Physician Extender, Neurology

July 1, 1996 to June 30, 1997

Ahmad, Shafik, M.D., PGY2, Limited, Family Medicine
Althouse, Dee A., M.D., Limited, Internal Medicine, General Medicine
Amin, Kumar B., M.D., PGY6, Limited, Surgery
Andersen, Katherine A., M.D., PGY6, Limited, Internal Medicine, Pulmonary
Andrews, Aimee R., M.D., PGY3, Limited, Pediatrics
Attar, Talal T., M.D., PGY2, Limited, Internal Medicine, General
Bacon, Andrea M., M.D., PGY4, Limited, Psychiatry, General Psychiatry
Benner, Daniel R., P.A., Physician Extender, Internal Medicine, Hematology
Bhattacharjee, Nandita R., PGY6, Limited, Radiology
Bier-Laning, Carol M., M.D., PGY7, Limited, Otolaryngology
Campanile, Frank E., M.D., PGY6, Limited, Surgery, Orthopedic Surgery
Cardwell, Todd N., M.D., PGY2, Limited, Internal Medicine, General Medicine
Cataland, Spero R., M.D., PGY3, Limited, Internal Medicine, General Medicine
Coccia, Marie R., M.D., PGY5, Limited, Internal Medicine, Infectious Disease
Collins, Carol J., M.D., PGY5, Limited, Surgery, Urologic Surgery
Cooke, Glen E., M.D., PGY6, Limited, Internal Medicine, Cardiology
Cribbs, Randolph K., M.D., PGY3, Limited, Surgery, General Surgery
Cush, Gregory J., M.D., PGY6, Limited, Surgery, Orthopedic Surgery
Davis, Denise L., M.D., PGY3, Limited, Physical Medicine and Rehabilitation
Donelan, Stephen M., M.D., PGY4, Limited, Internal Medicine, Nephrology
Farhan, Nabil J., M.D., PGY5, Limited, Internal Medicine, Nephrology
Fisher, William E., M.D., PGY4, Limited, Surgery, General Surgery
Gagliardi, Raymond J., M.D., PGY3, Limited, Surgery, General Surgery
Galbraith, James H., M.D., PGY2, Limited, Internal Medicine, General Medicine
Gibson, Jennifer D., M.D., PGY2, Limited, Internal Medicine, General Medicine
Gowdamarajan, Arun, M.D., PGY3, Limited, Surgery, General Surgery
Hiller, Jay S., M.D., PGY 4, Limited, Radiology
Hoenig, Eric P., M.D., PGY3, Limited, Internal Medicine, General Medicine
Isaacson, Bart J., M.D., PGY2, Limited, Internal Medicine, General Medicine

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997 (contd)

Jacob, Elizabeth M., M.D., PGY2, Limited, Pediatrics
Kourlas, Peter J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Lotze, Timothy E., M.D., PGY2, Limited, Pediatrics
McIntyre, Autumn J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Mial, Scott M., M.D., PGY4, Limited, Family Medicine
Miller, Robert L., M.D., PGY5, Limited, Radiology
Murry, Andrew R., M.D., PGY4, Limited, Internal Medicine, General Medicine
Mutabagani, Khaled H., M.D., PGY6, Limited, Surgery, General Surgery
Nielsen, Timothy A., M.D., PGY5, Limited, Pathology
Nuss, Kathryn E., M.D., PGY4, Limited, Pediatrics
Ohye, Richard G., M.D., PGY6, Limited, Surgery, General Surgery
Pomerantz, Richard W., M.D., PGY5, Limited, Internal Medicine, Pulmonary
Pope, Douglas A., M.D., PGY4, Limited, Internal Medicine, General Medicine
Rhinehart, Stephen N., M.D., PGY2, Limited, Family Medicine
Ribovich, Martin L., M.D., PGY5, Limited, Radiology
Schutte, Deborah A., M.D., PGY5, Limited, Pediatrics, Cardiology
Seifferth, Brian S., M.D., PGY3, Limited, Emergency Medicine
Sharma, Kavita G., M.D., PGY1, Limited, Pediatrics
Smith, J. Horatio, M.D., PGY3, Limited, Internal Medicine, General Medicine
Sosolik, Randolph C., M.D., PGY6, Limited, Pathology
Troutman, James M., M.D., PGY2, Limited, Pediatrics
Tufariello, Jennifer M., M.D., PGY3, Limited, Obstetrics and Gynecology
Ward, John J., M.D., PGY5, Limited, Internal Medicine, Gastroenterology

July 1, 1996 to June 30, 1998

Malarkey, William B., M.D., Attending, Internal Medicine, Endocrinology
McClead, Richard, M.D., Attending, Pediatrics
McNeil, Donald L., M.D., Attending, Internal Medicine, Rheumatology
Menke, James, A., M.D., Attending, Pediatrics, Neonatology
Michaels, Gregory C., D.D.S., Courtesy, Dentistry, Oral and Max Surgery
Middendorf, Donald, F., M.D., Attending, Internal Medicine, Nephrology
Moore, James, Layne, M.D., Attending, Neurology
Nardella, Louis M., M.D., Attending, Internal Medicine, General Medicine
Nash, Steven, M., M.D., Attending, Neurology
Neal, David E., M.D., Attending, Radiology
Olsen, John O., M.D., Attending, Radiology, Nuclear Medicine
Osei, Kwame, M.D., Attending, Internal Medicine, Endocrinology
O'Dorisio, M.S., M.D., Attending, Pediatrics
O'Toole, Robert, V., M.D., Attending, Pathology
Pakalnis, Ann, M.D., Courtesy, Neurology
Palaniappan, Jawahar, M.D., Courtesy, Internal Medicine, Cardiology
Pope-Harman, Amy L., M.D., Attending, Internal Medicine, Pulmonary
Prescott, David H., M.D., Attending, Family Medicine
Racey, Gary L., M.D., Attending, Dentistry, Oral and Max Surgery
Rogers, Ann M., M.D., Courtesy, Pediatrics
Sacolick, Alan R., M.D., Courtesy, Obstetrics and Gynecology
Sahenk, Zarife, M.D., Attending, Neurology
Senhauser, Donald, M.D., Attending, Pathology
Smith, James H., M.D., Courtesy, Internal Medicine, General Medicine
St. John, Roy C., M.D., Attending, Internal Medicine, Pulmonary
Stern, Stephen L., M.D., Attending, Psychiatry, General Psychiatry
Stewart, Richard, M.D., DPM, Courtesy, Surgery, Orthopedic Surgery

July 11, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1998 (contd)

Tallo, Diane, M.D., Courtesy, Internal Medicine, General Medicine
Taylor, Robert M., M.D., Courtesy, Neurology
Tsao, Chang-Yong, M.D., Attending, Pediatrics, Neurology
Wiet, Gregory J., M.D., Courtesy, Otolaryngology

Emeritus Titles

Professor Emeritus, effective July 1, 1997

AAGE R. CLAUSEN, Department of Political Science
KATHRYN P. CLAUSEN, Department of Pathology
JAMES M. KITTELSON, Department of History
CHARLES J. KRAUSKOPF, Department of Psychology
ROBERT V. O'TOOLE, Department of Pathology

Professor Emeritus, effective July 1, 1997 (contd)

FRANKLIN J. PEGUES, Department of History
HERMAN R. WEED, Department of Electrical Engineering

Associate Professor Emeritus, effective July 1, 1997

ALAN K. BROWN, Department of English

Associate Professor Emeritus, effective August 1, 1997

VIRGINIA L. WEINHOLD, Department of Industrial, Interior and Visual Communication Design

RESOLUTIONS IN MEMORIAM

Resolution No. 98-12

Synopsis: Approval of eight Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Norman Arnold

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 17, 1997, of Norman Arnold, Instructor Emeritus in the Ohio State University Extension.

Mr. Arnold was born July 27, 1911, in Darke County, Ohio. He received his B.S. in Agriculture degree in 1933 from The Ohio State University.

Norman Arnold began his Extension career in Ohio when he joined the faculty at The Ohio State University on March 1, 1936, as the County Agent, Agriculture in Franklin County. On August 1, 1944, he moved to Butler County as the Agriculture Agent. On December 1, 1946, he was named County Agricultural Agent in Miami County. He held this position until his retirement on June 30, 1970.

RESOLUTIONS IN MEMORIAM (contd)

Norman Arnold (contd)

Mr. Arnold's contributions in providing excellent Extension educational programs and especially his work with dairy herd production, as well as other agricultural programming during his career, earned him the respect and admiration of co-workers and associates throughout the state. He was also active in local community activities and served as the President of the Ohio County Extension Association of Agriculture Agents.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Howard Bennington

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 8, 1997, of Howard Bennington, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Bennington was born April 3, 1924, in War, West Virginia. He received his B.S. in Agriculture degree in 1949 and his M.S. degree in Education in 1953 from West Virginia University.

Howard Bennington began his Extension career in Ohio when he joined the faculty at The Ohio State University on November 1, 1955, as the County 4-H Agent in Jackson County. On August 1, 1965, he was named the County Extension Agent, Agriculture in Harrison County and held this position until his retirement on February 28, 1983.

Professor Bennington made many contributions in providing excellent Extension educational programs including his work with no-till corn and forage crop seedings. He was instrumental in establishing a very strong effective dairy herd improvement program in Harrison County, as well as working with beef cattle production and working with the Harrison County Cattlemen's Association in establishing and conducting a feeder calf sale for 4-H members. His Extension responsibilities also encompassed working with a sheep dipping program for the control of external parasites.

Howard Bennington's leadership efforts also included working with local Harrison County activities. He served as the Red Cross Chapter president, chaired the Cancer Society Fund Crusade, was very active and served in several officer positions both locally and nationally for the Lion's Club. His many contributions during his Extension career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Fred L. Damarin, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death, on May 23, 1997, of Fred L. Damarin, Jr., Associate Professor in the Department of Psychology.

Dr. Damarin was born in Chicago and graduated from York High School. He attended the University of Chicago, but his education was interrupted while he served in World War II as CPL, Infantry, Chemical Warfare Division. He then finished his A.B. degree from the University of Chicago with honors, and in 1956 earned his Ph.D. in Clinical Psychology.

Dr. Damarin served his clinical internship at the Washington University Medical School St. Louis, and was appointed Associate Medical Psychologist at the M.D. Anderson Hospital, Houston, Texas. Dr. Damarin held many positions. He joined the research team of Raymond B. Cattell, as Research

RESOLUTIONS IN MEMORIAM (contd)

Fred L. Damarin, Jr. (contd)

Scientist, at the University of Illinois, and, later, the Personality Research Group, at the Educational Testing Service where he investigated personality measures and statistical issues.

Fred Damarin was appointed Associate Professor, University of Delaware, and, in 1970 he joined The Ohio State University faculty, where he taught and continued to investigate personality factors and self- concepts of adolescents, until his death. Dr. Damarin was an exemplary role model for undergraduate and graduate students, and a valued faculty colleague. Among his many commitments was service on the undergraduate program committee and the departmental awards committee.

On behalf of the University, the Board of Trustees expresses to the family of Fred L. Damarin its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Helmuth W. Engelman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 15, 1997, of Dr. Helmuth W. Engelman, Associate Professor Emeritus in the College of Engineering.

Professor Engelman was born in Cleveland and graduated from Lakewood High School in 1936. He received his Bachelor of Science degree from the Department of Mechanical Engineering of The Ohio State University in 1940, his Master of Science degree from Case Western Reserve University in 1942, and the degree of Doctor of Philosophy from the University of Wisconsin in 1953.

Dr. Engelman was assistant professor at the University of Wisconsin before joining General Electric Corporation at Evandale, Ohio, in 1955. He rejoined OSU in 1965 as Associate Professor and served as a faculty member in the Department of Mechanical Engineering until his retirement in 1986.

Helmuth Engelman's specialty was automotive engineering in general, and internal combustion engines, in particular. He was very well known for his expertise in both spark ignition and diesel engines. His work attracted the attention of the media when he conducted a research project in which used cooking oil from campus dining halls was cleaned and used as a fuel extender for university buses.

Dr. Engelman was an energetic and popular instructor of the Department's senior capstone design courses. He was responsible for initiating our participation in the annual automotive design contests sponsored by the Society of Automotive Engineers, and was faculty advisor for those projects for a number of years.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Engelman its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Jay L. Ladd

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 6, 1997, of Jay L. Ladd, Associate Professor of Library Science in the University Libraries.

Jay Ladd, born in St. Louis, Missouri, received his B.A. (1953) and M.A. (1954) degrees from the School of Library Service and Training at Florida State University. After starting his library career at the University of New Mexico in 1956, he joined The Ohio State University Libraries in 1960, and rose steadily in position, becoming head of department libraries in 1968. In 1984 he was promoted to Assistant Director for Department and Undergraduate Libraries.

RESOLUTIONS IN MEMORIAM (contd)

Jay L. Ladd (contd)

Professor Ladd was the author of several articles and reviews in the field of library science, and he served as editor of the Ohio Library Association Bulletin from 1982-1984. He was a member of several national, state, and local professional library organizations, including the Ohio Library Association, in which he actively served and helped guide for over 30 years. He was a Life Member of the American Library Association, and he was instrumental in establishing the Academic Library Association of Ohio in the early 1970's. He also served on numerous University committees.

Responsible for the administration of 13 department and undergraduate libraries, he also was the driving force behind the planning and construction of a number of new library facilities on campus, including the Fine Arts Library, the Science and Engineering Library, and the Biological Sciences/Pharmacy Library.

Professor Ladd, whose career was marked by leadership and hard work, will be remembered by his colleagues for his wise counsel, his enthusiasm, and his unflagging devotion to the Libraries.

On behalf of the University, the Board of Trustees expresses to the family of Jay Ladd its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Thomas M. Ludwick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 18, 1997, of Thomas M. Ludwick, Professor Emeritus in the Department of Dairy Science (now Animal Sciences).

Professor Ludwick received a B.S. in Education from Eastern Kentucky Teachers College, an M.S. in Dairy Science and Veterinary Medicine from the University of Kentucky, and a Ph.D. in Physiology and Animal Breeding from the University of Minnesota.

Following receipt of his Ph.D. degree in 1942, he joined the U.S. Army Air Corps where he was trained as a meteorologist, receiving an M.S. in Meteorology from the University of Chicago in 1943. He also received a Certificate of Law from the University of Virginia in 1943 and a Certificate of Language (Japanese) from the University of Michigan in 1944. From then until 1946 he served as a meteorologist in the Pacific Theater of Operations.

From 1946 to 1948 he was an Assistant Professor at the University of Kentucky. In 1948 he joined the faculty of The Ohio State University as a Professor of Dairy Science. He remained at Ohio State until his retirement in 1983.

Professor Ludwick taught courses in reproductive physiology and biometeorology. During his career he mentored more than 120 graduate students to completion of their advanced degrees. His outstanding teaching accomplishments were recognized in 1970 with the Centennial Award for Excellence in Teaching from Eastern Kentucky State University. This was followed in 1976 by the American Dairy Science Association's Award for Excellence in Teaching, in 1979 by The Ohio State University Distinguished Teaching Award, and by the Ohio Chapter of Gamma Sigma Delta Teaching Award in 1980.

Professor Ludwick was also an active researcher in the areas of reproductive physiology and dairy cattle genetics. He published more than 150 papers on these topics, and from 1948 until his retirement he directed Ohio's contribution to the USDA-sponsored North Central Regional Dairy Cattle Breeding Project.

RESOLUTIONS IN MEMORIAM (contd)

Thomas M. Ludwick (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor Ludwick its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Joyce Selloane Lyons

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 21, 1997, of Joyce Selloane Lyons, Early Childhood Specialist in the Department of Human Development and Family Science.

Ms. Lyons was born on May 5, 1960, in Lesotho, Africa. She received her Bachelor of Science in Child Development and Master of Science in Early Childhood Education from The Ohio State University in 1993 and 1995 respectively. Ms. Lyons was pursuing a doctoral degree in Children's Literature in the College of Education.

Ms. Lyons joined the College of Human Ecology in 1995 as an Early Childhood Specialist. The education of children was her love and inspiration. Her work in the A. Sophie Rogers Laboratory School was outstanding. Ms. Lyons was known for her gentle ways and positive outlook. She was an excellent role model, a gracious mentor, and a successful and much loved teacher. Ms. Lyons care and concern impacted the lives of scores of children in the school, their parents, graduate and undergraduate students, and fellow teachers. They will carry her memory and influence into the lives of children to come.

Ms. Lyons was highly respected in her field. Because of her profound understanding of best practices, she was selected to demonstrate important teaching principles to parents and professionals throughout the state. She was a member of the Ohio Association for the Education of Young Children as well as the National Association for the Education of Young Children. She represented the Sophie Rogers Lab School program at many of the state and local meetings of the association. Ms. Lyons was also prominently featured in a teleconference on Early Childhood and Parent Education. At the time of her death, she had attained national recognition for her work with children.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

David L. Meeker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 9, 1997, of David L. Meeker, Director and Professor Emeritus in the School of Music.

Professor David Meeker received his Bachelor of Science in Education from Miami University, Master of Music from the University of Michigan, and Doctor of Philosophy from Kent State University. He joined the faculty of the School of Music in 1968 after teaching music in Ohio public high schools for eight years. Professor Meeker served as the Director of the School of Music and Associate Dean of the College of the Arts, in addition to being on the music education faculty during his twenty years of service to the University. He was awarded the University Distinguished Service Award posthumously in 1997, the School of Music Distinguished Service Award in 1989, and the School of Music Distinguished Teaching Award in 1970.

RESOLUTIONS IN MEMORIAM (contd)

David L. Meeker (contd)

Since 1978, Professor Meeker was the Director of The Ohio State University Marching Band Alumni, TBDBITL, and he was also the announcer and script writer for The OSU Marching Band. He was the recipient of the Most Inspirational Bandsman and Script Ohio Awards from TBDBITL. In recent years, Professor Meeker also served the University in his role as a spokesperson for the James Cancer Hospital.

Professor Meeker was elected President of the Ohio Music Education Association and received this organization's Distinguished Service Award. He was an inductee of the Ohio State Fair Hall of Fame and for 24 years served as Assistant Director of the All-Ohio State Fair Band. Professor Meeker was a member of the Phi Beta Mu National Bandmasters Organization and Phi Kappa Lambda National Music Honorary.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Meeker its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University, and his many friends and associates have sustained.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-13

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1997 be approved.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 98-14

CHILD CARE CENTER PLAYGROUND
DAVIS BASEBALL STADIUM FIELD LIGHTING
DOAN HALL SURGERIES
ALUMNI HOUSE
FISHER COLLEGE OF BUSINESS, PHASE II

Synopsis: Authorization to employ an architect/engineering firms and request construction bids for the Child Care Center Playground, Davis Baseball Stadium Field Lighting, Doan Hall Surgeries and Alumni House projects and accept the report of award of contracts and establishment of contingency funds for the Fisher College of Business, Phase II project is requested.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the Child Care Center desires to proceed with renovation of the playground equipment, paths, surfacing, fence, and storage sheds; and

WHEREAS the total estimated project cost is \$250,000 and the total estimated construction cost is \$116,000, with funding provided by Ohio Board of Regents (\$125,000) and Child Care Center (\$125,000); and

WHEREAS the Department of Athletics desires to proceed with the field illumination for the Davis Baseball Stadium including power switching gear and underground conduit, wiring, and controls of eight lighting towers; and

WHEREAS the total estimated project cost is \$341,500 and the total estimated construction cost is \$310,000, with funding provided by Department of Athletics; and

WHEREAS University Hospitals desires to proceed with conversion of three existing rooms in the surgical suite to three operating, scrub, sterilizer rooms; and

WHEREAS the total estimated project cost is \$750,000 and the total estimated construction cost is \$600,000, with funding provided by University Hospitals; and

WHEREAS the Alumni Association desires to proceed with the construction phase to construct a three-story building with site development for parking and utilities to be constructed at the south end of the Fawcett Center parking lot; and

WHEREAS the total estimated project cost is \$8,676,859 and the total estimated construction cost is \$6,947,772, with funding provided by gifts to the University and Alumni Associations; and

WHEREAS a resolutions adopted by the Board of Trustees on February 2, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Fisher College of Business Phase II

This project is the second phase of the project that constructs a complex to house the functions of the Fisher College of Business consisting of six buildings containing offices, classrooms, an auditorium, library, computing facilities, and executive education. The total project cost is \$42,418,330; funding is provided by House Bill 790 (\$2,833,000), House Bill 748 (\$24,240,000) and gifts (\$15,345,330). The completion date is June, 1999. The contracts awarded are as follows:

Design:	Karlsberger, Columbus, Ohio
General Contract:	Dugan and Meyers, Cincinnati, Ohio
Amount:	\$20,932,500*
Estimate:	\$20,797,148 *
Site Work Contract:	Sherman R. Smoot Co., Columbus, Ohio
Amount:	\$2,682,900 *
Estimate:	\$2,958,457 *
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$929,979
Estimate:	\$1,044,265
HVAC Contract:	Teepe's River City Mechanical, Cincinnati, Ohio
Amount:	\$3,850,000
Estimate:	\$2,922,672

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Fisher College of Business Phase II (contd)

Electric Contract:	Accurate Electric, Columbus, Ohio
Amount:	\$4,593,000 *
Estimate:	\$4,508,933 *
Total All Contracts:	\$32,988,379
Contingency Allowance:	\$1,499,418
Total Project Cost:	\$42,418,330

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Davis Baseball Stadium Field Lighting and Doan Hall Surgeries projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Child Care Center Playground, Davis Baseball Stadium Field Lighting and Doan Hall Surgeries projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That subject to the agreement by the University and the Alumni Association to a memorandum of understanding regarding the funding of all project capital and operating costs and other related matters, the President and/or Vice President for Business and Administration be authorized to request construction bids for the Alumni House project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Fisher College of Business Phase II project is hereby accepted.

(Appendix I for maps, page 59.)

EASEMENTS

Resolution No. 98-15

PURE WATER COMPANY
EASTERN OHIO RESEARCH DEVELOPMENT CENTER, NOBLE COUNTY;
CITY OF COLUMBUS
SANITARY SEWER EASEMENT
TUTTLE PARK PLACE GARAGE; AND
THE OHIO BELL TELEPHONE COMPANY
1320 ARTHUR ADAMS DRIVE

Synopsis: Authorization to grant easements across University property is proposed.

WHEREAS the Pure Water Company has requested a 25-year easement consisting of a strip of land approximately 15 feet in width and approximately 2,400 feet in length along State Route 564 and approximately 800 feet in length along County Road 2 for installation of water service along the property line of the Eastern Ohio Research Development Center Unit #2 Farm, Noble County; and

EASEMENTS (contd)

WHEREAS this water service will benefit the University and private citizens living along these state routes; and

WHEREAS the City of Columbus has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 170+ feet in length for relocation of a 48-inch sanitary sewer to allow for the construction of Tuttle Park Place Garage; and

WHEREAS this sewer line will benefit the University; and

WHEREAS The Ohio Bell Telephone Company aka Ameritech Ohio has requested a 25-year easement consisting of a strip of land approximately 10 feet in width and approximately 1,150 feet in length for installation of underground fiber optic cable on University property located at 1320 Arthur E. Adams Drive which is currently leased to the State of Ohio Computer Center; and

WHEREAS, this easement will not be of direct benefit to the University, and Ohio Bell will compensate the University with a lump sum payment of \$750.00 in consideration of the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

FY 1999-2000 CAPITAL REQUEST

Resolution No. 98-16

WHEREAS the University Administration has made its recommendations regarding the Capital Request for State funds for the FY 1999-FY 2000 biennium; and

WHEREAS such recommendations have been reviewed through the University's governance structure:

NOW THEREFORE

BE IT RESOLVED, That the attached recommendations for State Capital Funds be approved for submission to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That any requests for University funds be individually recommended by the Administration and approved by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to include these materials as part of the official records of the University.

(See Appendix II for background information, page 65.)

ARMS PHASE V

Resolution No. 98-17

Synopsis: A vote to approve Phase V of the ARMS project is proposed.

WHEREAS Phase IV of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at its November 1, 1996 meeting has been successfully completed; and

WHEREAS completion of Phase V has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase V of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$9.5 million for Human Resources and General Ledger Systems and up to \$6.5 million for the Procurement System in FY 1998; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before July 1, 1998 for authorization to proceed with Phase VI and complete the project.

(See Appendix III for background information, page 81.)

AFFINITY CARD AGREEMENT

Resolution No. 98-18

Synopsis: Approval of the proposed plan for distribution of licensing revenue from an affinity card program is proposed.

WHEREAS The Ohio State University Alumni Association has entered into an affinity card agreement with First USA, Inc.; and

WHEREAS certain valuable logos, marks and other proprietary property of the University will be used to promote the affinity card; and

WHEREAS in accordance with the University's licensing policy, the University has approved the use of the various University logos, marks, and other proprietary property for this program, with details of such use to be worked out through the University's Office of Trademark and Licensing Services:

NOW THEREFORE

BE IT RESOLVED, That royalty income to the University from this program be processed through the Office of Trademark and Licensing Services; and

BE IT FURTHER RESOLVED, That royalty income, as outlined in the attached memorandum, be distributed as follows:

1. No more than half of any year's income for central University funds or the Department of Athletics be distributed in any one year, with the remainder placed in reserve as defined in the financial guidelines contained in Resolution 97-121 adopted by this Board on May 2, 1997.

AFFINITY CARD AGREEMENT (contd)

2. Of the share going to central University funds, \$100,000 a year for five years be reserved for support of the Campus Collaborative as provided in Resolution 97-122 adopted by this Board on May 2, 1997, with the remainder to be allocated through the annual budget process each year.
3. The Department of Athletics' share may be distributed by Athletics upon approval of the Office of Student Affairs and concurrent of the Office of Finance; and

BE IT FURTHER RESOLVED, That the Vice President of Finance shall report annually to the Fiscal Affairs Committee of the Board on the final use of all funds associated with this resolution.

(See Appendix IV for background information, page 83.)

**THE OHIO STATE UNIVERSITY
STRS PLAN FOR TAX-DEFERRED PAYROLL DEDUCTION**

Resolution No. 98-19

Synopsis: Authorization for The Ohio State University to establish a Tax-Deferred Payroll Deduction Plan for faculty members who are members of the State Teachers Retirement System of Ohio (STRS) pursuant to Internal Revenue Service regulations and STRS rules is proposed.

WHEREAS Internal Revenue Code § 414(h)(2) permits employers to "pick-up" (assume and pay) the employee portion of contributions to a retirement plan, thereby resulting in federal and state tax deferral of employee contributions; and

WHEREAS under STRS laws and rules, members may currently utilize payroll deduction to: (1) redeposit contributions previously withdrawn plus interest, and/or (2) purchase eligible service credit based on (a) military service (b) other teaching or public service, and (c) other Ohio public service; and

WHEREAS the University will not incur any additional costs in the deferment of said taxes; and

WHEREAS the University has recently adopted a pick-up plan under previously established rules of the Public Employees Retirement System covering University staff members; and

WHEREAS the appropriate University offices have recommended the adoption of a STRS Tax-Deferred Payroll Deduction Plan for faculty members:

NOW THEREFORE

BE IT RESOLVED, That in order to permit tax deferral for these additional amounts, The Ohio State University hereby adopts a STRS Tax-Deferred Payroll Deduction Plan whereby electing faculty members must enter into a binding and irrevocable payroll deduction authorization and not have the option of choosing to receive the amounts directly instead of having them "picked-up" and paid by the University to STRS; and

BE IT FURTHER RESOLVED, That amounts withheld through payroll deduction from the salary of electing faculty members are designated as being picked-up by the employer and paid by the employer in accordance with Internal Revenue Code requirements; and

BE IT FURTHER RESOLVED, That the Vice President for Human Resources and/or any other appropriate officers of the University are hereby authorized to act for and on behalf of the University in developing the necessary legal instruments and amendments thereto, and taking all actions necessary to implement the provisions of this resolution.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE MAX M. FISHER COLLEGE OF BUSINESS**

Resolution No. 98-20

Synopsis: Authorization to continue with an academic computing fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business, including the School of Public Policy and Management, was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with the improvements already made; and

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That the Fisher College of Business and the School of Public Policy and Management are authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Effective Autumn Quarter 1997 full-time undergraduate majors (12 credit hours or more) will be assessed \$85 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$7 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 97. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Fisher College of Business and the School of Public Policy and Management computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING**

Resolution No. 98-21

Synopsis: Authorization to continue with an academic computing fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING (contd)**

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made and a desire for increased staff support; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information sciences in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee and to expand services to include additional staff in labs. Effective Autumn Quarter 1997 full-time undergraduate majors (12 credit hours or more) will be assessed \$110 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$9 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 97. For subsequent years the computing fee will be limited to 15 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-22

Synopsis: The report on the receipt of gifts and the summary for May 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Major General Raymond E. Mason, Jr. Professorship of Military History; and

WHEREAS this report includes the establishment of six (6) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

REPORT ON UNIVERSITY DEVELOPMENT (contd)

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-May
 1995-96 Compared to 1996-97
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 21,433,775	\$ 19,431,090	-9
Alumni (From Bequests)	<u>9,908,341</u>	<u>9,234,483</u>	-7
Alumni Total	\$ 31,342,116	\$ 28,665,573	-9
Non-Alumni (Current Giving)	\$ 11,595,753	\$ 11,303,508	-3
Non-Alumni (From Bequests)	<u>837,043</u>	<u>2,469,500</u>	195
Non-Alumni Total	\$ 12,432,796	\$ 13,773,008	11
Individual Total	\$ 43,774,912	\$ 42,438,581	-3 ^A
Corporations/Corp. Foundations	\$ 24,408,976	\$ 22,113,875	-9 ^B
Private Foundations	\$ 8,121,124	\$ 9,518,827	17 ^C
Associations & Other Organizations	<u>\$ 2,121,307</u>	<u>\$ 3,372,369</u>	59 ^D
Total	\$ 78,426,319	\$ 77,443,652	-1

NOTES

- A Individual giving is about the same (down only 3%) as last year's record total for the same period.
- B Corporate giving is down 9%. Last year there were 485 corporations providing private support of \$10,000 or more (\$18,839,745). This year private support at the \$10,000 level is \$16,519,214 (463 corporations).
- C During the first eleven months this year, 114 private foundations gave at the \$10,000 or more level (\$8,785,707). Last year for the same period, 105 foundations gave at this level (\$7,572,731).
- D Giving from associations and non-corporate organizations is up 59% due to an 87% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-May (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

		Dollars July through May	
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 13,015,442	\$ 10,562,677	-19
Faculty Support	\$ 7,322,561	\$ 7,050,628	-4
Program Support	\$ 38,602,000	\$ 42,932,675	11
Student Financial Aid	\$ 9,893,769	\$ 8,243,353	-17
Annual Funds-Colleges/Departments	\$ 8,308,253	\$ 7,240,481	-13
Annual Funds-University	<u>\$ 1,284,294</u>	<u>\$ 1,413,838</u>	10
Total	\$ 78,426,319	\$ 77,443,652	1

GIFT ADDITIONS TO ENDOWMENT

		Dollars July through May	
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$28,713,011	\$32,702,633	14

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The Samuel Steward/Eric Walborn Endowment Fund (Graduate Student Awards and Program Support for Department of English - Provided by gifts from estate of Samuel Steward and family and friends)		\$40,918.93	\$40,918.93
The Charles L. Babcock Rome Scholarship Fund (Travel and Research Awards for Students in Department of Classics - Provided by gifts from Charles L. and Mary T. Babcock, and colleagues, students and friends of Charles L. Babcock)	\$16,198.20		\$16,198.20

Revision in Name of Named Endowed Fund

From: The Arthur C. Jahn Memorial Scholarship Fund
To: The Arthur C. Jahn and Lura Bell Chamblin Jahn Memorial Scholarship Fund

Revision in Name and Description of Named Endowed Funds

From: The Alumni Club of Lee County, Florida Endowed Scholarship Fund
To: The Ohio State University Alumni Club of Southwest Florida Scholarship Fund

From: The Wayne Woodrow Hayes Professorship Fund in National Securities Studies
To: The Wayne Woodrow Hayes Chair Fund in National Securities Studies

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Professorship</u>			
The Major General Raymond E. Mason, Jr. Professorship of Military History (Support for Professorship of Military History - College of Humanities - Provided by gifts from Major General Raymond E. Mason, Jr.)		\$500,314.38	\$500,314.38
<u>Establishment of Named Endowment Funds</u>			
Tom L. Wheeler, Jr. Marketing Endowment Fund (Program Support - Fisher College of Business - Provided by gifts from Mary P. Wheeler and Tom L. Wheeler, III)		\$50,265.04	\$50,265.04

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowment Funds (contd)

Clyde R. Swoger Memorial Scholarship Fund (Scholarships - Agricultural Technical Institute - Provided by gifts from Agnes Swoger, Clyde R. Swoger III and Claudia A. Grimes)	\$42,417.38	\$42,417.38	
The Wm. Kay Davis Honors Award Endowment Fund (Awards for Honor Students on OSU Marion Campus - Provided by a gift from the Wm. Kay Davis Trust of Marion, Ohio)	\$25,000.00	\$25,000.00	
The Dr. Kermit R. Heidt Scholarship Fund in Veterinary Medicine (Scholarships - College of Veterinary Medicine - Provided by a gift from Kermit R. and Virginia Heidt)	\$25,000.00	\$25,000.00	
Total	\$16,198.20	\$683,915.73	\$700,113.93

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Samuel Steward/Eric Walborn Endowment Fund

The Samuel Steward/Eric Walborn Endowment Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Samuel Steward (B.A. Arts & Sciences '31, M.A. English '32 and Ph.D. English '34), of Berkeley, California, and gifts from family and friends in memory of Eric Walborn (M.A. English '85), a former staff member in the Department of English.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for two purposes: 1) to finance the Eric Walborn Award, given annually to a graduate student in the English Department for meritorious work on English Studies and computer technology. Recipients will be selected by the Director of the Computers in Composition and Literature Program in consultation with a committee of the Director's designation, and 2) to support the study of gay and lesbian literature and theory in the English Department. In some years, the funding may be used for a lecture series, while in others it may be used to support faculty research. The Department's Executive Committee will advise the Chair on the best use of the funds from year to year.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the chair of the English Department and the Dean of the College of Humanities in order to carry out the desire of the donors.

\$40,918.93

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Charles L. Babcock Rome Scholarship Fund

The Charles L. Babcock Rome Scholarship Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from colleagues, students and friends of Charles L. Babcock, Professor Emeritus of Classics, and with major contributions from Charles L. and Mary T. Babcock, of Columbus, Ohio. Professor Babcock was the first Dean of the College of Humanities from 1968 to 1970 and Chair of the Department of Classics from 1980 to 1988. He specialized in Latin Literature with a particular interest in Horace and Tacitus, Latin epigraphy, Roman history and civilization. He is a recipient of the Alumni Distinguished Teaching Award, the College's first Exemplary Faculty Award, and the University's Distinguished Service Award.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for awards to one or more deserving graduate or undergraduate student(s) of the Classics to fund academic travel and/or research to Rome or Italy, such as attendance at The American Academy Summer Session or The Intercollegiate Center for Classical Studies or for the purpose of conducting appropriate research projects. If an award is not made in a given year, the income shall be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chair of the Department of Greek and Latin and the Dean of the College of Humanities in order to carry out the intent of the donors.

\$16,198.20
(Grandfathered)

REVISION IN NAME OF NAMED ENDOWED FUND

The Arthur C. Jahn and Lura Bell Chamblin Jahn Memorial Scholarship Fund

The Arthur C. Jahn Memorial Scholarship Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Lura Bell Jahn, Susan Jahn Mancini (M.A. Romance Languages and Literatures '66; B.S.Ed. '80), and friends in memory of Arthur C. Jahn (B.S.Bus. Adm. '29) and Lura Bell Chamblin Jahn. The name of the fund was revised July 11, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the College of Humanities to be used to provide scholarships to undergraduate students at The Ohio State University. Preference is for students who have obtained or are obtaining upper-level language skills in French and Italian and are majoring in or taking course work in accounting or other areas of business. Recipients will be selected by the Department of French and Italian in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

REVISION IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS

The Ohio State University Alumni Club of Southwest Florida Scholarship Fund

The Alumni Club of Lee County, Florida, Endowed Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Lee County Alumni Club, and alumni and friends. The name and description were revised July 11, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide academic merit scholarships to students graduating from area high schools with preference for students qualified under the criteria of the Alumni Scholars Program, interviewed, ranked and recommended by the Alumni Club of Southwest Florida. Final selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Office of Student Financial Aid in order to carry out the desire of the donors.

The Wayne Woodrow Hayes Chair Fund in National Securities Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Woody Hayes. The name and description were revised July 11, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Wayne Woodrow Hayes Chair Fund in National Securities Studies. Appointment to the Hayes Chair will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees. The annual income shall be returned to the principal until the fund reaches \$1,500,000 and the Wayne Woodrow Hayes Chair is established.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Major General Raymond E. Mason, Jr. Professorship of Military History

The Major General Raymond E. Mason, Jr. Professorship of Military History was established July 11 , 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from Major General Raymond E. Mason, Jr. (B.S.Bus.Adm. '41).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Major General Raymond E. Mason, Jr., Professorship of Military History. The Mason Professor (MP) will be a professor or tenured associate professor appointed in the Department of History. He or she will be a recognized, published expert on all or some of the following subjects: the history of American military policy and military institutions, the conduct of war by the United States to include the operations of the wartime armed forces, civil-military relations, and the history of the military profession in the United States.

It is strongly preferred by the donor that the MP will be a veteran of military service, honorably completed by expiration of enlistment or fulfillment of the contractual conditions of officership in the standing or reserve forces. Service in the American armed forces is strongly preferred. The donor believes that military experience is essential to understanding military history. Military service should not be viewed as a substitute for the highest academic, professional attainments in the fields of scholarship, teaching, and public service.

The MP may be appointed from among the existing faculty of the Department of History or appointed as the result of an international search under the same practices and procedures that would govern any University search. However, since the MP will also have an affiliation with the Mershon Center, the Center director or his/her representative will sit as a member of the search committee and must approve a positive recommendation for appointment before it goes to the Department of History faculty. The Mershon Center support for the MP will be consistent with the Deans Oversight Committee principles and be negotiated among the Mershon director, the Mason Professorship candidate, and the chair of the tenuring home academic department, presumably in the Department of History in the College of Humanities.

When there is not a person holding the professorship, the annual income will be returned to the principal to enhance the annual income available to the next person named to the professorship.

Should The Ohio State University and the College of Humanities agree that military history will not be an academic offering of the institution, then the University, in consultation with the donor or his designee, will redesignate the income of this fund to another purpose at The Ohio State University which supports programs which are of interest to the donor.

\$500,314.38
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

Tom L. Wheeler, Jr. Marketing Endowment Fund

The Tom L. Wheeler, Jr. Marketing Endowment Fund was established July 11, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University from Mary P. Wheeler and Tom L. Wheeler, III, in memory of their husband and father, Tom L. Wheeler, Jr.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Tom L. Wheeler, Jr. Marketing Endowment Fund (contd)

As the Fisher College of Business continues its quest to become one of the premier business schools in the country, establishing ties with the business community is becoming increasingly important. Developing these relationships has been a critical factor in tailoring the Fisher College of Business curriculum to the current needs of business.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment will be used to assist students with an interest in marketing or advertising by promoting interaction with corporate executives. The fund would support this interaction by providing for guest speakers and enabling students to travel to other cities in the interest of meeting with corporate executives. This fund may also be used to support courses utilizing executives in case methodology.

It is the desire of Mary P. Wheeler and Tom Wheeler, III, that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of Mary P. Wheeler and Tom L. Wheeler, III.

\$50,265.04

Clyde R. Swoger Memorial Scholarship Fund

The Clyde R. Swoger Memorial Scholarship Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from Agnes Swoger, Clyde R. Swoger III, and Claudia A. Grimes. Clyde and Agnes owned and operated Green Thumb Floral in Wooster, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students at the Agricultural Technical Institute. First preference is for students in Floral Design and Marketing Technology, followed by students in Greenhouse Production and Management Technology. Recipients must demonstrate financial need and have at least a 2.8 cumulative grade point average. Students with previous work experience or a strong work ethic are preferred.

The recipients shall be selected by the Financial Aid Coordinator at the Agricultural Technical Institute, in consultation with the faculty in the Horticultural Technologies Division and in accordance with the guidelines of the Committee on Student Financial Aid.

Each scholarship is to be at least \$1,000.00, funds permitting. Should any income remain available at the end of a given year, that amount should be returned to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$42,417.38

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Wm. Kay Davis Honors Award Endowment Fund

The Wm. Kay Davis Honors Award Endowment Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with a gift of \$25,000 to The Ohio State University Foundation, from the Wm. Kay Davis Trust of Marion, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide honors students on the OSU Marion Campus the opportunity to significantly enhance the quality of their education through participation in activities such as undergraduate research internships, broadening of students' intellectual giftedness, and study options to gain global perspectives.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of The Ohio State University at Marion, in consultation with the Director of Financial and the leadership of the Honors Program at Marion in order to carry out the desire of the donor.

\$25,000.00

The Dr. Kermit R. Heidt Scholarship Fund in Veterinary Medicine

The Dr. Kermit R. Heidt Scholarship Fund in Veterinary Medicine was established July 11, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Foundation from Kermit R. Heidt (D.V.M. '51) and Virginia Heidt, Lima, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from the endowed fund shall be distributed to The Ohio State University College of Veterinary Medicine to provide scholarships to junior and senior students in the College of Veterinary Medicine. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

At this time, we will consider item #16 -- the 1997-98 Tuition Increase. Vice President Shkurti --

Mr. William Shkurti:

Mr. Chairman, State law, and the recently passed budget, requires two separate votes on a tuition increase above 4 percent for in-state undergraduates. This was reviewed in detail at the Fiscal Affairs Committee, so I will not go over it again.

I will summarize by saying what we are recommending for an in-state undergraduate is a 5.5 percent tuition increase, which is \$192.00 over an academic year. A couple of considerations on this: 1) it is above the inflation rate, but it is below the state cap for undergraduate tuition of 6 percent; 2) it is less of an increase than the University has done the last two years, because our state support has increased; and 3) it also includes a corresponding increase in scholarship, so for our students who are least able to pay they will be held harmless.

Overall, the cost for an in-state undergraduate who lives on campus will go up 4.3 percent. This is less than the tuition increase when you figure in other costs, such as parking, health insurance, and residence and dining fees. For our extended campuses -- which have a mission to improve access as a result of state funding from the Access Challenge -- their in-state undergraduate tuition increase will be held to 2.3 percent, which we think will help remove financial barriers to students there.

The only other thing that I would say is that we don't raise tuition because we think that it is great to raise tuition; we do it because we need to meet the needs of our students. Although our state aid has increased significantly this year, it is still below where it is in other states and for competing institutions. Part of that we make up by being more efficient, but we can't do all of that, and the rest we have to make up by reluctantly raising tuition for our students.

Mr. Chairman, our recommendation is a 5.5 percent increase for in-state undergraduates and differential increases for other students.

Mr. Shumate:

Are there any questions? This item was fully explored and discussed in the Fiscal Affairs Committee meeting earlier this morning.

1997-98 TUITION INCREASE

Resolution No. 98-23

Synopsis: The first phase of FY 1997-98 tuition increases is being submitted for adoption.

WHEREAS it is the University's intent to ultimately increase the combined FY 1997-98 General and Instructional Fees for in-state undergraduates by 5.5 percent; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS a separate resolution will be presented later in this meeting to achieve the full 5.5 percent increase in General and Instructional Fees for in-state undergraduates:

NOW THEREFORE

1997-98 TUITION INCREASE (contd)

BE IT RESOLVED, That General and Instructional Fees be increased by 4 percent for in-state undergraduates for FY 1997-98 pending a second vote later in this meeting to increase these fees by 5.5 percent.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

The next item is #17 -- 1997-98 Current Funds Budget.

Mr. Shkurti:

Mr. Chairman, this approves the University's budget and also meets the state requirement of a second vote on tuition increases above 4 percent. Again, this was discussed in the Fiscal Affairs Committee earlier this morning.

The only points that I would highlight is that the overall increase in the University's general funds budget would be 4.3 percent to \$641 million. It promotes the strategic objectives that the Board has set out for the University of continuing to improve the academic quality of our programs, continuing to improve the quality of the student experience, and continuing to improve our resource management and the protection of our assets. Therefore, the administration recommends approval of the Fiscal Year 1998 budget.

Mr. Shumate:

Are there any questions?

1997-98 CURRENT FUNDS BUDGET

Resolution No. 98-24

Synopsis: The budget for fiscal year 1997-1998 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the first year of the 1997-99 biennium; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS an increase of 4 percent in combined General and Instructional Fees for in-state undergraduates was previously approved in this meeting; and

WHEREAS an additional increase of 1.5 percent, for a total of 5.5 percent, must be approved on a contingent basis in a separate vote; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1997-98 budget:

NOW THEREFORE

BE IT RESOLVED, That tuition and fees be increased for in-state undergraduates and all other levels of students as specified in the accompanying materials; and

1997-98 CURRENT FUNDS BUDGET (contd)

BE IT FURTHER RESOLVED, That the University's *Current Funds Budget Summary* for fiscal year 1997-98, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the University will submit additional materials for the September 5, 1997 meeting of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

(See Appendix V for background information, page 85.)

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

Isao Shoji came to The Ohio State University from Hilliard, Ohio, where he graduated first in his class. At The Ohio State University, Isao expects to graduate in June 1999 with both a B.A. in Chinese and a B.S. in molecular genetics.

While maintaining a strong academic record, Isao has fully dedicated himself to serving The Ohio State University community. As an honors ambassador, Isao recruits perspective students by giving tours and hosting various honors events. And like everything Isao does, he followed through by serving as an honors peer mentor, helping the incoming freshmen adjust to college life.

Isao further contributes to Ohio State as secretary of Ohio Stater's Incorporated, a comprehensive service organization dedicated to promoting the welfare and traditions of The Ohio State University, and as service chair and AOSCH representative for Sphinx Senior Honorary. When not doing all of this, Isao still finds time to tutor American students in Japanese, interact with patients at the James Cancer Hospital, as a guest service representative, and create choral harmony in the Men's Glee Club concert.

Isao gives of himself purely, always looking out for everyone else. One student noted, "Isao is one of those people who doesn't appreciate his own greatness. He brings that humility to everything he does, puts in more than he has to, and doesn't think that it is any big deal. That's what makes him so genuine."

If Isao would please come forward, it would be my honor to present the Student Recognition Award on behalf of the Board of Trustees to Isao Shoji for outstanding service to the University community.

Mr. Shumate:

Isao, we would like to offer you the opportunity to make any comments.

Mr. Isao Shoji:

Honestly, this was totally unexpected. When I first heard about it, I thought why in the world would I be getting this. I just want to say that the only reason that I am here today is because of the help of my friends and teachers from high school and at The Ohio

STUDENT RECOGNITION AWARD (contd)

Mr. Shoji: (contd)

State University. I brought here today with me a guest, my guidance counselor from Hilliard, Ohio, and a good friend of mine, Ms. JoAnne Hensley. The way I look at it is I was fortunate to be given the opportunity to be involved in great organizations such as the Men's Glee Club, Sphinx Senior Honorary, and, last but not least, The Ohio State University. Thank you very much.

Mr. Shumate:

Thank you and congratulations.

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FACULTY RECOGNITION AWARD

Mr. Skestos:

Mr. Chairman, this University is truly blessed with a tremendous faculty and few people symbolize this better than Professor Franklin Pegeus from the Department of History. He is retiring after 43 years on the faculty. He has been an outstanding teacher, researcher, and valued advisor to thousands of students. Professor Pegeus, we welcome you and recognize you today. In doing so, we are also honoring others on the retiring list of faculty for their exemplary service to this University.

Frank, on behalf of myself and my colleagues on the Board, I would like to extend to you and present to you this certificate expressing our appreciation. Frank, would you like to say a few words?

Professor Frank Pegues:

After 43 years, I have nothing more to say. This is a great honor and I will treasure it all of my life. In the years ahead, I will remember all of the good friends I made here and I will continue to treasure all of the experiences I have had at this University. Thank you very much.

Mr. Shumate:

Congratulations.

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**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING**

Mr. Shumate:

At this time, I'd like to call upon our Provost to begin the discussion and agenda item concerning the importance of strategic indicators, academic planning, and benchmarking.

Provost Sisson:

Thank you, Mr. Chairman. This is one of the major initiatives that we have here at the University, consummate with the commitment of this Board and the University community to see this institution placed well among the final front-ranked public universities in this country. There has been quite a bit of work that has been done with respect to

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Provost Sisson: (contd)

performance measurement and what I would like to do is to call upon my colleagues, Bill Shkurti, Ed Ray, Eric Kunz, and a new person who has joined our joint staffs, Professor Alice Stewart, to lead the discussion and make a presentation of what we are about.

Dr. Edward Ray: [slide presentation]

Thank you, Mr. Provost. Before we get into a very brief presentation, I would like to make one observation so that we don't lose a sense of the significance of this occasion and what we're about in our work with regard to strategic indicators and academic planning.

I know many of you remember somewhat painfully that almost five years ago today, the University was faced with certainly the most difficult fiscal challenge it ever faced in its history. A number of us felt that business as usual simply wouldn't carry the day, that we needed to be more open and consultative in our decision-making about how to manage the University's resources effectively. We needed to tell people what we intended to do, and we needed to show them in an open, deliberate way what we were doing and to be held accountable for that.

President Gee led us in that effort and I think it's redounded much to the benefit of the University. I think it was an irreversible decision. I think it set a standard in terms of responsibility and accountability that we will not back away from. I can't imagine a future administration that will be able to go behind closed doors to make important decisions about how to manage this University's resources in the future.

I think similarly, we are embarking on an effort today. However halting, however tentative, however imperfect our effort is to define the appropriate performance measures that this University needs to be doing, however imprecise or off the mark we may be in terms of identifying the peer institutions against which we should measure ourselves, I think we've started an irreversible process. I think it will not be possible for future administrations to talk about how great Ohio State University is without having to get down to particulars and talk about in what respects are we a great university. How does that match up relative to what other institutions are doing?

Again, I think it represents an improvement in the degree to which we hold people responsible and the extent to which the administration has to be accountable for its actions. I think it sets a higher standard for all administrations to follow. And, again, I want to point out that President Gee has been a driving force behind this effort and deserves a great deal of credit for wherever this takes the University in the future.

Let me turn briefly to our presentation. We have some slides here to accompany some brief remarks. The University is committed through broad consultation to develop strategic indicators to measure the performance of the University, colleges, and departments, and to assess that performance over time. Regularly measuring what we value and assessing our performance will be crucial in guiding academic planning and budget allocation decisions.

Since academic planning and budget allocations will be attentive to the strategic indicator readings, the strategic indicators themselves should be identified with the three primary goals of the academic plan: quality academic programs, quality student experience, and fiscal growth. The draft list of the top twenty public universities is based on a simple composite of three national surveys: the NRC, the AAU, and the *U.S. News and World Report* -- each of which is derived from a number of different performance measures. This list is a starting point for a discussion of appropriate peer institutions. Ohio State

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Ray: (contd)

must develop a list of peer institutions based on our own assessment of the institutional characteristics and performance measures that are significant to Ohio State.

While university-level comparisons are made now and will continue to command public attention, real innovation and change occur at the department and college levels. To operationalize strategic academic planning and budget efforts, peer institutions' goals and indicators must be identified at the college and department levels as well. Lists of peer institutions could differ substantially across units.

Unfortunately, most of the standard measures of performance, including many used to identify our draft top twenty, measure inputs rather than outputs or value added. We believe that appropriate measures at the student-level, for example, should focus on how much value an education at Ohio State adds to a student's personal growth, talents, and competitiveness in his or her chosen career rather than how well she or he did in high school or on the ACT or GRE exams. Ohio State has an opportunity to contribute to the national effort to develop performance measures attuned to University missions, and more importantly, to assess the extent to which Ohio State is successful in achieving its own mission.

Now let me ask Eric Kunz, Assistant Vice President for Resource Planning and Institutional Analysis and Assistant Provost, and Alice Stewart, the new Director of Institutional Analysis, to take you through a brief presentation of the timetable that we have in mind for dealing with academic planning, budgets, and strategic indicators that are all part of this package.

Mr. Shumate:

Ed, before proceeding with that, why don't we see if there are any questions of you based on the introduction. Any questions? Can you review again in terms of the universities listed on the slide how we arrived at that listing -- the process?

Dr. Ray:

Yes. This really represents an attempt to get past simply talking about the need to benchmark and try to be as specific as possible. The National Research Council every ten years does an assessment of graduate programs in a number of areas. The report that came out in 1993 -- based on 1992 reputational surveys and so forth -- involved some 38 academic programs many of which are in the Arts and Sciences. We also have an index put out by the AAU which looks at a number of different characteristics in terms of acceptance rates, quality of application pool, ACT scores, and other standard measures that are out there to rate universities.

I think we are all familiar with the *U.S. News and World Report* publication that comes out each Autumn that talks about using a number of measures that are common to rate universities -- one relative to another. What we did for the sake of putting together this top twenty was simply look at what the top twenty public universities were according to each of those ratings and use that to put together a simple average of rank. On that basis, give you what the top twenty public universities are using existing measures. When one does that, Ohio State is in the neighborhood of 19 or 20. So we felt that this was a good place to start. In our earlier discussion with the Board, we talked about matching against the top ten public universities.

When I said that this was a starting point, it is really important to emphasize that we've got a lot of work ahead of us. We need to decide which top ten public universities we

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Ray: (contd)

want to look at and what their characteristics are that we admire, or that we aspire to, or that we want to compete with, given our sense of what we are about. So the ten or so that we end up benchmarking against may not be on anybody's current list. Part of what we have to figure out is what are the measures that matter to us? How do other institutions stack up according to the ways in which we want to measure our success?

Mr. Shumate:

Thank you.

Mr. Eric Kunz:

Thank you, Dr. Ray. I'd like to take a few minutes to briefly let you know how Resource Planning and Institutional Analysis is structured and how this effort fits into our overall responsibilities. As you may already know, the organization known as Resource Planning and Institutional Analysis was born out of the restructuring initiative directed by Provost Sisson and implemented by Vice President Shkurti and Senior Vice Provost Ray. Five independent operations from within the Offices of Finance and Academic Affairs were merged to create this single unit. We are responsible for the University budget, capital planning, space management, federal and direct cost, and now strategic analysis.

In the broadest interpretation, the mission of resource planning and institutional analysis is to provide the University with the capability of making fact-based strategic decisions and to measure the academic, financial, space, and enrollment impacts of these decisions. While all the divisions in RPIA contribute to this institutional analysis area, the strategic analysis division was specifically created to provide a point of focus for the integrated, global issues that cross multiple functional lines. While a significant amount of work has already been done, the addition of Dr. Alice Stewart as the director now provides the University with the leadership, knowledge, and energy to move aggressively in this direction.

Dr. Stewart officially joined RPIA on July 1 of this year. She comes to this role from across campus where she was a visiting faculty member in the Fisher College of Business after having completed six years on the faculty of the Katz Graduate School of Business in Pittsburgh. She earned her undergraduate degree and MBA from the University of Kentucky, and her Ph.D. in strategic analysis from the University of North Carolina. While she has officially just joined our unit, she has been actively involved in our planning efforts as she completed her teaching responsibilities last quarter. Alice will remain on the faculty by maintaining a partial appointment in the Fisher College of Business. With that brief background, I'd like Alice to talk a little bit about the timeline and where we see us moving forward in this effort.

Dr. Alice Stewart:

The first step of the process we are going to undertake to develop the benchmark institutions, as well as work on the performance indicators is the identification of our institutional peers. And as Ed has already suggested, that is an issue that has within itself some analytic components in trying to figure out exactly what is it about the set of peers that is common and what areas of excellence we are trying to compare ourselves against.

The second step is the development of the next generation of institutional indicators and that suggests that the current institutional indicators used by a lot of universities to compare themselves are very input focused. Input, process, and outcome are all

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Stewart: (contd)

important in terms of assessing how well you're doing both internally and assessing how well you're doing compared to your peers. Therefore, in terms of this next generation, what we are talking about is the development of more outcome-oriented types of assessments and things that actually reflect what kind of student experiences, what kind of academic program quality, and what kind of physical support is necessary.

A third step we have on the list is benchmarking at the university-level, which essentially connects the first two steps. I'd also like to point out that one of the frameworks that we are using during this time is to look at the academic program, quality student experience, and fiscal growth that has already been represented earlier in the presentation.

The next step after benchmark at the university-level, again, as Ed has indicated, is to look at the college-specific indicators. What is interesting is if you look at the higher education industry as a whole, while there is some work being done to improve performance indicators at the university-level as a whole, there are not many universities trying to assess the impact of their specific colleges, in terms of what are the centers of excellence within their own university communities, and how that can be leveraged to help the university as a whole in any kind of meaningful or analytic way. So we're going to, in consultation with the deans, actually work with the colleges to develop some college specific indicators as well. Then, finally, all this links back again to the academic plan which provides the framework for this whole endeavor.

We have a timeline that has been presented to you and over the next year we're going to make substantial progress on all five of these points. By the end of this calendar year we hope to have a good handle on the first two points, and then move toward the latter three by this time next year.

Mr. Shumate:

Any questions of either Mr. Kunz or Dr. Stewart?

Mr. Brennan:

You refer to benchmarking in the business sense. That means we actually line up with a particular competitor -- usually a competitor -- and trade personnel, measure in each other's places of business various variables, and compare how we are doing and help each other. Is that what you mean by benchmarking?

Dr. Stewart:

There are some aspects of that process. There are two parts of benchmarking: 1) the comparison against a particular competitor; and 2) who is the best person out there and how are we doing relative to them. So these are sort of two things -- one is a continuous improvement orientation and the other is shooting for the future orientation.

Mr. Brennan:

We all try to seek somebody that we think is better than ourselves. My point was that we actually trade personnel for periods of time to measure in the other guy's business what he says he is doing and how he is doing it. Each of us benefits. It's like having an independent auditor in our plant telling us the truth.

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Stewart:

Well, interestingly, we have a lot of connections with other universities, because unlike the private sector -- where you might have a little tension in terms of sharing information with competitors -- we have more of an open system. We are a member of the AAUDE and as part of that, we have access to information from 44 other large public and private universities, many of whom have some of the same questions and some of the same issues about performance indicators. We will be in contact with these people and interacting with them.

Mr. Brennan:

I would suggest that you pick one institution and you benchmark in the traditional way, because the information you are getting from them they prepare. That is their interpretation of what is going on. I suggest to you that a stranger on campus may not come to the same agreement.

Dr. Stewart:

Well, that is true.

Mr. Shkurti:

Mr. Chairman, Mr. Brennan, if I may, there is another way of going about this that I think also accomplishes some of what you've talked about. The example I would use is the Research Commission, which is studying our research effort, had a forum a couple of weeks ago, where they brought in people familiar with research at institutions that we think are very successful. They talked about what they're doing and also critiqued our efforts. I think that is related to what you're talking about, and I think those are the kinds of efforts we will --

Mr. Brennan:

We benchmark companies, we have an agreement for multi-years, and we get in each other's shirts. I must tell you, today's modern business, in my experience, is more open than academics. If you're not, you don't survive. But the benchmarking is a very sophisticated activity going on in business, but it involves almost 100 percent reliance upon what your people find out about them in the shop, on the floor, and in the office. We just don't like to tell our bad news in print. And we're all the same, and that's why you can't trust print too much. But I've made my point.

Mr. Fred Dailey:

When we talk about institutional peers are we talking about comparing Ohio State University with other land-grant universities?

Dr. Stewart:

That would be part of the criteria to look at, that would be one set of peers to look at. The way that we hope to go about doing this is some more broader kind of analytic approach which uses several variables and looks for common themes among the different universities on different dimensions. There are some that are land-grant -- you can talk about land-grant, you can talk about public, you can talk about private. Some people suggested we should look at universities only of a certain size because of the size that is associated with Ohio State. There are different universities that specialize in different particular areas that we might want to benchmark relative, perhaps, to other

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Stewart: (contd)

universities that have a significant agricultural component or universities that have medical schools. There are different types of ways to pull this together. One of the points of discussion is exactly what are the key dimensions by which we should be determining whom we compare ourselves? So that is part of the discussion.

My job isn't to pick the peers. My job is to come up with different types of sets, with the idea that here is a set based on this particular set of criteria, here is a set based on this particular set of criteria, and be able to then provide that information so the Provost's office can decide who they want to pick as our peers. What I'm trying to do is bring a bit more of an objective analysis to the table so we can see where the trade-offs are.

Mr. Dailey:

It would just seem that if the justification would be meaningful, it would have to be institutions of similar size and similar purpose.

Dr. Stewart:

I think that is very important, but you'd be surprised. There seems to be a lot of debate because different people have different ideas about what those peer institutions should be. Some of that gets into the idea that there are differences among the colleges. The College of Business might have a set of peers that they are interacting with that would make sense to compare themselves to, while the College of Medicine and Public Health may have a different set. There may be some overlap, but if you look at the University as a whole, that might be yet another list. So one of the issues is how to balance this list such that you maximize the overlap if you can, and have as many common dimensions as possible.

Mr. Shumate:

Any other questions or comments?

Mr. Patterson:

Just a comment that was made at a previous situation, but, at least in my mind, bears repeating. More important to us as a board of trustees, rather than a benchmark against a moment of time is to see what trends there are so we can make determinations about which programs are going which way. We may have a top program that may be declining, but still a top program. We may have programs that are increasing very quickly; they may not be on our radar screen even yet. And yet maybe more importantly -- and, Dick, we have talked -- there may be programs that if we put a little more into them, we could leapfrog to excellence, which I subscribe to. So the program of strategic indicators can serve us in lots of different ways and that is where it will be the most useful.

Dr. Stewart:

Well, I would agree, and I hope that I'm going to be able to help out with that kind of analysis.

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Mr. Shumate:

Ed, what has been the response across campus to this activity? We've talked about it for several years now. As you indicate, this is a very meaningful day as we have identified the peer group and some of the indicators. But what has been the campus response?

Dr. Ray:

I think probably the clearest most recent reading we've had is a discussion at a Council of Deans' retreat, and Alice and Eric provided some summary statements regarding the nature of that conversation. I think that people are very anxious to get into the business of digging down deeper and identifying what the appropriate peers are at the college-level and at the department-level. This point that Jim brought up is excellent -- that you're not shooting at a fixed target. If you try to be the best 1997 university in the year 2007, you're ten years behind the curve. So you're aiming at a moving target and number 15 now may be moving fast enough to be number five later, and if you're picking the top ten, you're not watching the right institutions.

A number of those points have come up. I think as we get into discussions with the deans about what the peer institutions and appropriate measures are for them -- and as we take this down further in various Senate committees and with department chairs and talk about what measures matter for them, in terms of their doing their business effectively and assessing their own performance -- I think we are going to get a lot more sophisticated in our thinking. A number of the points that we are touching on now are going to become a lot clearer for us. I feel very good about the process.

It's just like this business of deciding that we wanted to be open and consultative about the budget process. You know, somebody asked me a long time ago in a situation, "How do we get people to feel we're taking them seriously?" And my reaction was, "By taking them seriously!" I think we have a real opportunity here to engage in a dialogue of the sort that this University has never had about how to set targets, how to measure success, how to define accountability, and make sure people are held accountable at every level. We've only gone through the exercise to this point down to the level of the deans. The deans are very engaged and very interested in doing this, and doing it well. I expect to find the same thing as I talk to faculty, colleagues, and department chairs as well.

Mr. Shumate:

Any other comments or questions? If not let me, on behalf of the Board, say to each one of you that we thank you for your efforts. In particular, Ed, let me say that we thank you for your leadership and dedication to seeing this through to this point and time. Also let me say, on behalf of the Board, that we are committed to providing the necessary resources in order to continue to identify these strategic indicators and our peer groups. This is a very important process for our decision-making as we attempt to make good positive decisions in the areas that we've identified, whether it is the academic quality, quality of the students' experience, or the fiscal strength of the University. So, I want to thank you for your leadership.

Dr. Ray:

Thank you, Mr. Chairman.

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PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT

Mr. Shumate:

At this time, I'd like to call upon Dr. Moser for a presentation on the Council on Outreach and Engagement. Good morning, Bobby.

Dr. Bobby Moser: [slide presentation]

Good morning. Thank you, Mr. Chairman and members of the Board. I'm very pleased to make this report to you on a relatively new activity for Ohio State University, which we are entitling, "President's Council on Outreach and Engagement." We have a few slides we want to go through and explain to you a little bit about what this is, what we are up to, and have been up to over the last year, and some of the things we are planning to do in the future.

As you can see, this activity has been ongoing now for a couple of years. It started with a taskforce that was appointed by the Provost. We were charged to come up with some recommendations and a definition of what outreach and engagement is, and some recommendations as to how we might implement this across the University. One of those recommendations that evolved out of those discussions was that we would have a Council on Outreach and Engagement, and that Council was appointed by the President in the fall of 1995. You can see the charge at the bottom of the slide -- the last bullet -- is to recommend and implement efforts to support outreach and engagement activities across the University community. So we set out with that charge in mind to implement some exciting kinds of programs throughout this past year.

As you can see, the first thing that we did when the taskforce started its work a couple of years ago was to develop a definition to explain what is outreach and engagement. So this is a definition that we developed and we feel very good about it. Let me just go through it real quick with you and then come back and explain it in a little more detail. It says: "Define as meaningful and mutually beneficial collaborations with partners in education, business, public, and social service. It represents that aspect of teaching that enables learning beyond the campus walls; that aspect of research that makes what we discover useful beyond the academic community; and that aspect of service that directly benefits the public."

Now we use two words: outreach and engagement. That has some significance because we feel that as a land-grant university, the University's mission is to reach out to the community and engage that community in mutually beneficial collaborations and in developing true partnerships between public/private partnerships between the University and community in various kinds of ways. As it says, "through education, business, public, and social services."

Also as we looked at the definition, we didn't see outreach and engagement as a separate function of the University. The University currently has three major functions: teaching, research, and service. We see outreach and engagement as an integral part of those three major functions for the University. That is why the definition as it states there is -- and not all teaching is outreach teaching -- the aspect of teaching that enables learning beyond the campus wall. Same thing with research. It is that aspect of research that makes what we discover useful beyond the academic community and that aspect of service that benefits the public. So that is the definition that we set forth in the beginning. Keeping that in mind, as we developed our activities throughout this past year and in the years to come, that definition will be foremost as we develop these.

Now one of the first things that we did was to do a survey of the current outreach and engagement activities that the University has currently underway. It was impressive. We were very impressed with the present activity in this area. Putting that survey together has helped us develop some plans for the future, and helped us take a look at some

PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT (contd)

Dr. Moser: (contd)

things that we need to try to emphasize more. One of the things that we did was look at the physical locations of Ohio State University across the state, and this map depicts this. In the folder that you've got in front of you, there's also a more detailed picture of this particular map. As you can see, we're scattered across the University. We feel like this is important to keep in mind because we are the State land-grant university and so our mission does go across the state. I've heard the President say many, many times, that Ohio State University is the people's university and the people are all the people of the State of Ohio that we can relate to.

The next thing that I want to talk about are the current products that are being produced and activities that are currently underway. Also in your packet -- on the right-hand side -- is the publication entitled, "Ohio Partners." We are taking current success programs and developing them into a publication such as this that will be distributed on a regular basis. We are finding some very exciting things that we can put into this type of a publication. In fact, we've got many more that we could put in. So we're trying to determine now how many of these we need to produce. We think it is going over very well in terms of the people that are receiving this. We are letting them know some of the exciting kinds of outreach and engagement activities that are currently underway.

Those first two: the Campus Collaboratives and OSU CARES are partners for the Council. The Campus Collaboratives has been underway for quite some time and is led by Nancy Zimpher. She has provided excellent leadership in this area and has joined with us in a partnership way. OSU CARES is an activity that we're just getting underway. The OSU CARES -- the CARES stands for Community Access to Resources and Educational Services -- is at the present time developing focus groups around the state to survey and ask the question, "What are the needs of the community and how can Ohio State address them?" Then we bring that information back to the Council and develop interdisciplinary teams that will go across campus to bring resources to bare to answer those particular questions.

The next one is the Darby Creek Project. Darby Creek is a good example of research that is taking place, as well as some Extension activities. The watershed runs just out to the west of Columbus. Its primary objective in the beginning was to develop farming practices in that watershed that will allow for some level of profitability, but at the same time protect the quality of the environment of that stream. It's an excellent model, in my opinion, of partnerships with Ohio State University, the environmental community -- such as the nature conservancy -- state and federal agencies, and the community itself working together to fulfill that goal.

There has been some excellent research projects. Steve Gordon from City and Regional Planning has been conducting research. His research would indicate that about 30 percent of the sediment runoff has been reduced by about 30 percent annually since the project began. We think that is pretty significant.

Now it is interesting that in the beginning of a project -- when you get various groups to try to work together in a partnership way -- the first thing you have to do is get them talking to one another. So we tried various kinds of ways to get people to talk to one another and one of those was a canoe trip. One of the educational activities that we put together was to take people on canoe trips down the Darby Creek. We would stop and look at educational activities along the way, and explain the purpose of the project and what is happening in the watershed. I know that Director Dailey, Ms. Longaberger, and Mr. Patterson have been on the canoe trip. Mr. Celeste, did we get you on that?

PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT (contd)

Mr. Celeste:

No.

Dr. Moser:

Even the President himself made that canoe trip one day. But it is an exciting venture and we think it is working very positively and making a difference. As I said, making an excellent model of the University working in partnership with the private sector, the community, and other state and federal agencies, and making a difference in that watershed.

Another good example of a teaching activity is the partnership between the College of Veterinary Medicine and the Franklin County Department of Animal Control. Their senior veterinary students are working with the Humane Society in developing surgical skills, because they have animals there that need to be neutered and spayed. So those students are gaining surgical experiences that are invaluable to them, plus they are providing a service to the community at the same time.

The last one is the mobile mammography screening done by the Cancer Hospital. They have a mobile unit that goes around the state and is doing the screening. Again, providing excellent service to the community at that same time.

Now other activities that we currently have underway -- the first one is summarizing engagement efforts. One thing that the Provost asked each of us as deans to do in our annual report this year was to provide outreach and engagement activities that our colleges have underway. We currently have that in a summary form. We're going to start taking that and using that and getting that information out -- not only internally to the University, but also to the public. There is some real exciting things that are in that report. I think you'll be interested in seeing some of those as they come out.

Second, we have developed a Webpage. That Webpage address is in your folder that we provided to you that you can get in and keep track of what is going on with the Council on Outreach and Engagement.

The next one is exciting -- the Rhodes Scholar Tour. Now all of you who wanted to be a Rhodes Scholar, well here is your chance. This idea came from the President himself and I have to give him credit for that. The idea is to take new faculty at Ohio State University on trips out in the state and acquaint them with the state, communities, and businesses across the state. We think if our faculty have a better understanding of the State of Ohio, we can maybe alter our curricula in our colleges and departments. This may help stimulate some research ideas as we see problems that communities are facing and also some service activities that we can be involved with. We are excited about this.

Two tours are going to be taking place in September. We have two busloads for each tour; they are full. We had more than enough to fill the busload, so we're excited about that. President Gee will be with us on both of those tours and we should have an exciting time.

The Leadership Symposium will be held this fall. This is to bring all of our knowledge and skills in terms of outreach and engagement up to speed. This is open to faculty and people across the University. We think that is going to be a good time for us to learn more about outreach and engagement, and how we can conduct it better.

PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT (contd)

Dr. Moser: (contd)

Engagement grants and awards -- there are activities currently underway through Campus Collaboratives and OSU CARES. We are now providing seed grant activities and those have been allocated. The copies of those that have been allocated are in your folder at the present time. We are excited about what those might bring to us in terms of added benefit in an area of research and educational activities.

Then we also have a discussion guide in your folder. A discussion guide helps us all understand and answer the questions about outreach and engagement, what it might be all about, how we can better explain what this is about, what it means, and how it can be of benefit to Ohio State University and to the State of Ohio.

Some of the committee members are here today. This has been a very hard-working committee, Mr. Chairman. I'd like to ask those committee members to stand, if they would please. They represent ten colleges and seven other units across the University. As I said, they have been a very hard-working committee and have already produced quite a few products for this past year, and we are excited about the year to come. Again, our charge is to bring The Ohio State University to the State of Ohio, and try to develop those meaningful educational activities that will be beneficial not only to us, but also to the people of this State. Thank you very much.

Mr. Shumate:

Thank you. Are there any questions or items of discussion? We certainly appreciate your leadership on the project. It is an outstanding project, one that we can all be very proud of, and look forward to participating in as we go forward.

Dr. Moser:

Thank you.

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CHAIRMAN'S REPORT

Mr. Shumate:

At this time, there are two additional items of business for our Board agenda this morning: 1) an announcement regarding the creation of a University Transition Team; and 2) the offering of a resolution establishing a Presidential Search Committee.

Let me begin by saying to you, Gordon, that the Board and the entire University community continue to benefit from your strong leadership, and we look forward to working with you over the next several months to continue the positive momentum. As you can see from our agenda this morning, there are a number of exciting substantive broad-based activities going on to continue to promote this University and move us into the top tier of public institutions in this country.

We have, however, entered into a period of transition and during this period we intend to be even more focused on our priorities and primary goals of further improving the quality of our academic programs, enhancing the student experience, both inside and outside the classroom, and ensuring fiscal growth and strength for the University. To this end, we have asked a senior University group to provide particular attention to the needs of our transition and to help ensure that our focus remains fixed on continuing to improve Ohio State University and achieving our goals. The primary purpose of this group is to be an available resource, an added resource, to provide ongoing advice and ongoing

CHAIRMAN'S REPORT (contd)

Mr. Shumate: (contd)

counsel to the Board and to the President in order to facilitate a very smooth and effective transition.

We have asked Richard Sisson, Senior Vice President and Provost, to serve as chair and lead this group and he has consented. The other members of the group are: Ted Celeste, who will be representing the Board as Vice Chair of the Board of Trustees; William Napier, who serves as Secretary to the Board of Trustees and Executive Assistant to the President; William Shkurti, Vice President for Finance; David Williams II, Vice President for Student Affairs; and Nancy Zimpher, Dean of the College of Education and Executive Dean of the Professional Colleges. Again, the purpose of this group is to be an added resource, to be available for ongoing advice, and consultation to the Board and to the President, as we move smoothly and effectively through our period of transition.

Secondly, I'd like to offer for the Board's approval a formal resolution that officially establishes the Presidential Search Committee. As we all know, it is the responsibility of this Board, and one of our most important functions, to select the president and leader of the University. Consistent with Board policy, and consistent with the values of this Board, we are establishing a Search Committee with broad-based representation of all the University family. We are charging it with the responsibility for recommending to this Board, one or more candidates to be the next president of Ohio State University.

Now let me just quickly highlight a couple of the significant components of the resolution. The membership will be composed of four trustees: I'll be serving as chair of the Search Committee, and joining me will be George Skestos, Jim Patterson, and Tami Longaberger. Also on the Search Committee will be: five members of the faculty, selected by the Senate Steering Committee and we ask them to consult with the Faculty Council on recommendations; one Vice President, selected by the Coordinating Council of the University; two students selected by the Vice President for Student Affairs; two deans, selected from the Council of Deans in consultation with our Provost; one member of the Alumni Association, selected by the president of that Association; and two non-teaching staff members, selected by our Staff Advisory Council.

The initial charge is outlined in the resolution. The Search Committee is to, first and foremost, represent the best interests of the University in planning and directing a comprehensive and expeditious search for a new president. Their duties will include: developing a profile of characteristics, skills, and qualities desired for the next president; developing a list of candidates qualified to hold this important office; screening those candidates and verifying their qualifications and interests in the position; and, again, making a recommendation to this Board of one or more candidates for the Office of President.

Are there any questions, comments, or the need for any clarification? The resolution is before you. Is there a motion?

ESTABLISHMENT OF PRESIDENTIAL SEARCH COMMITTEE

Resolution No. 98-25

Synopsis: Establishment of Presidential Search Committee is proposed.

WHEREAS Dr. E. Gordon Gee has announced his decision to relinquish the presidency of The Ohio State University in order to assume the presidency of Brown University; and

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to select the President of the University; and

ESTABLISHMENT OF PRESIDENTIAL SEARCH COMMITTEE (contd)

WHEREAS the Board of Trustees has determined that it is appropriate to establish a Search Committee with broad representation of University constituencies and charge it with responsibility for recommending to the Board one or more candidates to be the next President of the University; and

WHEREAS in order to proceed expeditiously with the commencement of the search it is appropriate to give an initial charge to the Search Committee, once constituted:

NOW THEREFORE

BE IT RESOLVED, That the Search Committee for President of The Ohio State University will have the following membership:

- 4 Trustees, one of whom shall serve as Chair of the Search Committee
- 5 Members of the Faculty selected by the Senate Steering Committee in consultation with Faculty Council
- 1 Vice President selected by the Coordinating Council
- 2 Students selected by the Vice President for Student Affairs
- 2 Deans selected by the Council of Deans
- 1 Alumni Association representative selected by the President of the Alumni Association
- 2 Non-teaching Staff selected by the Staff Advisory Committee; and

BE IT FURTHER RESOLVED, That Alex Shumate shall serve as Chair of the Search Committee and George A. Skestos, James F. Patterson, and Tami Longaberger shall serve as trustee members; and

BE IT FURTHER RESOLVED, That notification shall be given to the Chair no later than August 1, 1997, of the names of all other individuals recommended to serve on the Committee; and

BE IT FURTHER RESOLVED, That the Search Committee is charged with representing the best interests of the University in planning and directing all aspects of a comprehensive and expeditious search for a new President including, but not limited to, developing a profile of characteristics, skills, and qualities desired in the next president; developing a list of candidates qualified to hold this important office; interviewing the candidates and verifying their qualifications, availability, and interest in the position; and making a recommendation of one or more candidates to the Board during the first quarter of 1998; and

BE IT FURTHER RESOLVED, That the Search Committee is empowered to act in accordance with University procedures to engage the services of a professional search consultant to advise the Committee and the Board throughout the search process; and

BE IT FURTHER RESOLVED, That the Chair of the Search Committee shall provide periodic updates to the Board of Trustees at its regularly scheduled meetings until the search is concluded; and

BE IT FURTHER RESOLVED, That the Search Committee shall serve until discharged by the Board of Trustees or upon the appointment of a new President; and

BE IT FURTHER RESOLVED, That any actions taken by the Board of Trustees or the Chair to carry out this resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

July 11, 1997 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, September 5, 1997, at The Ohio State University College of Veterinary Medicine, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

(Appendices available in the hard copy version only located in Board of Trustees Office.)

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 5, 1997

The Board of Trustees met at its regular monthly meeting on Friday, September 5, 1997, at The Ohio State University Veterinary Hospital, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 5, 1997 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on September 5, 1997, at 10:10 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha.

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Mr. Shumate:

Good morning, everyone. It is good to be here this morning at the Veterinary Hospital. We thank the dean and the members of the faculty for serving as our hosts this morning, and it is good to see such an excellent turnout for the September Board meeting.

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PRESIDENT'S REPORT

President Gee:

Thank you, ladies and gentlemen for being here. We are delighted to be here in this wonderful facility, one of the great colleges of veterinary medicine in this country. We thank the faculty, staff, and students for sharing this occasion with us.

I returned last week from an Ohio State alumni tour on the Danube with David and Ann Brennan. Each year about 600 of our alumni enjoy a camaraderie in education on about 30 tours. Professor of history, Michael Curran, delivered four lectures as part of the trip. I might add that these programs were enjoyed not only by our alumni, but those of other universities who were on the trip. We did our best to bring education to Notre Dame folks who were there with us.

Summer quarter commencement was a wonderful occasion. Dr. Ed Hagenlocker, vice chairman of the Ford Motor Company, gave a thoughtful message to the graduates on our fiercely competitive customer-driven global market place. He encouraged the graduates to lead change and become lifelong learners.

The importance of the commencement ceremony to our graduates was underscored by the participation of Karen Kochheiser, who received a Ph.D. in science education. She was so determined to walk across the stage to get her diploma that even the birth of her daughter, just 30 hours earlier, did not detain her. I might note that her daughter was in the audience, which I thought was wonderful.

Following the ceremony, while meeting the graduates and their families, I was again reminded that people come to commencement from around the world. Literally, I met families this time from such far fetched places as Indonesia, Slovakia, Germany, Vietnam, and South Africa, just to mention a very few.

While we were saying goodbye to our summer graduates, the Colleges of Law and Medicine and Public Health were welcoming their students to the new academic year. The College of Medicine and Public Health, again, held the white coat ceremony at which 250 first year students put on the white coat for the first time, and took the student oath of patient responsibility.

While most of our undergraduates are enjoying a few more weeks of summer, many student athletes are back in the swing of competition. Field hockey, men's and

September 5, 1997 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

women's soccer, women's volleyball, the cheerleaders, and, of course, football, are all underway.

The Stadium will be packed for another event later this month. The Rolling Stones have confirmed their appearance at Ohio Stadium on September 27. I would point out that the Rolling Stones were a hot band when I was an undergraduate. Their first big album was released in 1964. In fact, each of the Stones is older than I am. I'm not sure what that says about them or me, but needless to say it will be an event.

On a more serious note, Oki Onyejkwé, director for the Center of African Studies, has been named an election supervisor for the municipal elections in Bosnia. He will be part of an international team for a second time, having been an observer in the South African multi-racial elections in 1994.

On the agenda today is the proposal to rename Fyffe Road, between Lane Avenue and Ackerman Road, Fred Taylor Drive. This, ladies and gentlemen, is a truly wonderful tribute to the two-time National Coach of the Year, and the longtime men's basketball coach. Fred Taylor Drive will lead not only to the Schottenstein Arena, the new home of our basketball program, but also to Bill Davis Stadium.

Even serious fans sometimes forget that while Coach Taylor was a member of the basketball team as a student, he earned All-American honors as an Ohio State baseball player. This designation recognizes the coach's dignity, grace, and commitment to the highest standards in intercollegiate athletics.

Finally, I want to make special note that the University lost one of its greatest citizens with the tragic death of Ruth Weimer Mount last month. All of this Board will recognize her formally with a resolution in memoriam at a later time, but I wanted to remember her today. Ruth Mount was the University's first dean of students, following years of service in the Office of Dean of Women. She was a national leader of student affairs.

While she retired in 1969, Ruth Mount, as we all know, never stopped working for the University she loved so dearly. She'll be missed by the thousands of students whose lives she touched and by all of us in this room. Our hearts and thoughts are with her husband, John, who was a former vice president and former secretary for this Board.

Mr. Chairman, that concludes my report.

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CONSENT AGENDA

Mr. Shumate:

Today, we have our consent agenda for consideration by the Board and unless there are any objections, I would like to ask for a motion at this time to approve the seven items listed on the agenda. We will vote separately on the resolution for the Authorization for the Execution and Delivery of Certificates of Participation. Those seven items are:

September 5, 1997 meeting, Board of Trustees

APPOINTMENT TO THE CLINICAL ENTERPRISE, INC. BOARD
Resolution No. 98-26

WHEREAS the physician practice corporations associated with the faculty of The Ohio State University have formed and are participating in a single organization, Clinical Enterprise, Inc., and

WHEREAS the purposes of the Clinical Enterprise include enhancing the operating efficiencies of the delivery of health care, including the physician practices; supporting high caliber research and education programs; and coordinating care with other service providers; and

WHEREAS University Hospitals has also undertaken several initiatives to enhance its patient care, research, and teaching missions; and

WHEREAS coordination of the efforts of both the Clinical Enterprise and University Hospitals will help each to achieve its mission; and

WHEREAS the appointment of a representative from University Hospitals to the Board of Trustees of Clinical Enterprise will assist in this coordination:

NOW THEREFORE

BE IT RESOLVED, That R. Reed Fraley is hereby authorized to serve on the Board of Trustees of Clinical Enterprise, Inc., and in his capacity as a trustee of the Clinical Enterprise, Inc. is hereby authorized and instructed to represent the interests of the University as part of his official responsibilities to the University, entitling him to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

UNIVERSITY HOSPITALS BOARD APPOINTMENT/REAPPOINTMENT
Resolution No. 98-27

Synopsis: Approval of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the terms of two general public members of the Hospitals Board have expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed as general public members of the University Hospitals Board, as follows:

Appointment - John G. Kramer, effective September 1, 1997 - May 31, 2000

Reappointment - Peter F. Frenzer, effective January 1, 1997 - May 31, 2000

September 5, 1997 meeting, Board of Trustees

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
Resolution No. 98-28

April - June, 1997

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, and July 8, 1994, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June, 1997; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 72 waivers of competitive bidding requirements for annual purchases totaling approximately \$31,598,100.00 including approximately \$27,696,200 for merchandise for resale by various University departments, as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 30 waivers of competitive bidding requirements for annual purchases totaling approximately \$3,050,400, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1997, is hereby accepted.

(See Appendix VII for background information, page 199.)

EMPLOYMENT OF ARCHITECTS/ENGINEERS
Resolution No. 98-29

FISHER COLLEGE OF BUSINESS - EXECUTIVE RESIDENCE

Synopsis: Authorization to employ architect/engineering firms for the Fisher College of Business - Executive Residence project is requested.

WHEREAS the University desires to proceed with design of an Executive Residence facility on the Fisher College of Business site to house participants in various executive education training sessions; and

WHEREAS the preliminary total estimated project cost is \$13,500,000, with planning funds of approximately \$900,000 available from Housing, Food Service, and Event Centers and the balance of project funding to be provided through bond proceeds with debt service being paid by Housing, Food Service, and Event Centers:

NOW THEREFORE

September 5, 1997 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS (contd)

FISHER COLLEGE OF BUSINESS - EXECUTIVE RESIDENCE (contd)

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Fisher College of Business - Executive Residence project and that the fees for these services be negotiated between the firm selected and the University.

(See Appendix VIII for map, page 201.)

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EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS

Resolution No. 98-30

MANSFIELD - FALLERIUS A/C REPLACEMENT
NEWARK - HOPEWELL RENOVATION
MEDICAL RESEARCH FACILITY - SIXTH FLOOR
SOUTH CAMPUS HIGH RISE UPGRADES - LOBBIES

Synopsis: Authorization to employ an architect/engineering firms and request construction bids for the Mansfield - Fallerius A/C Replacement and Newark - Hopewell Renovation projects and accept the report of award of contracts and establishment of contingency funds for the Medical Research Facility - Sixth Floor and South Campus High Rise Upgrades - Lobbies projects is requested.

WHEREAS the Mansfield Campus desires to proceed with replacement of the non-functioning 100 ton condensing unit on the roof that serves Fallerius Technical Education Center; and

WHEREAS the total estimated project cost is \$46,900 and the total estimated construction cost is \$46,900, with funding provided by House Bill 748; and

WHEREAS the Newark Campus desires to proceed to renovate space vacated by the Bookstore into two general use classrooms and a suite for student government, organizations, and clubs in the Hopewell Hall Addition; and

WHEREAS the total estimated project cost is \$56,775 and the total estimated construction cost is \$45,000, with funding provided by House Bill 748 (\$50,175) and Newark Regional Campus (\$6,600); and

WHEREAS resolutions adopted by the Board of Trustees on February 7, 1997 and May 5, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Medical Research Facility - Sixth Floor

This project finishes approximately 11,500 gross square feet of shelled space into research labs and lab support space. The total project cost is \$1,350,000; funding is provided by the James Cancer Hospital. The completion date is February 1998. The contracts awarded are as follows:

Design: Design Group, Inc., Columbus, Ohio
General Contract: Good Home Maintenance, Columbus, Ohio
Amount: \$447,428
Estimate: \$607,755

September 5, 1997 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)

Medical Research Facility - Sixth Floor (contd)

Plumbing Contract: J. A. Croson, Columbus, Ohio
Amount: \$144,779
Estimate: \$178,700
HVAC Contract: J. A. Croson, Columbus, Ohio
Amount: \$186,000
Estimate: \$135,645
Electric Contract: Wellington Power, Pickerington, Ohio
Amount: \$147,912
Estimate: \$200,400
Total All Contracts: \$926,119
Modular Casework: \$230,000
Contingency Allowance: \$62,008
Total Project Cost: \$1,350,000

South Campus High Rise Upgrades - Lobbies

This project is part of a two-phase project to updates lobbies and other public spaces and provide ADA accessible rooms in four residence halls in the South Campus area: Park Hall, Stradley Hall, Smith Hall, and Steeb Hall. The total project cost is \$1,769,173; funding is provided by the Housing, Food Service, and Events Center. The completion date is November 1997. The contracts awarded are as follows:

Design: Hanbury, Evans, Newill, Vlattas, Norfolk, Virginia
General Contract: Altman General Contractors, Columbus, Ohio
Amount: \$1,046,000 *
Estimate: \$1,134,800 *
Plumbing Contract: J. A. Croson, Columbus, Ohio
Amount: \$76,378 *
Estimate: \$90,920 *
HVAC Contact: C. R. Legner, Columbus, Ohio
Amount: \$64,244 *
Estimate: \$65,520 *
Electric Contract: Knight Electric, Worthington, Ohio
Amount: \$233,080 *
Estimate: \$315,440 *
Total All Contracts: \$1,419,702 *
Contingency Allowance: \$141,970
Total Project Cost: \$1,769,173 *

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Mansfield - Fallerius A/C Replacement and Newark - Hopewell Classroom projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Mansfield - Fallerius A/C Replacement and Newark - Hopewell Classroom projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

September 5, 1997 meeting, Board of Trustees

EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Medical Research Facility - Sixth Floor and South Campus High Rise Upgrades - Lobbies projects is hereby accepted.

(See Appendix IX for maps, page 203.)

SALE OF REAL PROPERTY

Resolution No. 98-31

21 ACRES OF UNIMPROVED LAND ON SHIER-RINGS ROAD
DUBLIN, OHIO

Synopsis: Authorization for the sale of approximately 20.988 acres of Endowment land on Shier-Rings Road in Dublin, Ohio, is requested.

WHEREAS the Board of Trustees of The Ohio State University own a tract of land totaling approximately 20.988 acres at the intersection of Shier-Rings Road and Wilcox Road in Dublin, Ohio; and

WHEREAS the appraised value of this property is \$60,000 per acre, and The Morrone Development Company, Ltd. has offered to purchase this property at a price of \$66,000.00 per acre, or a total of \$1,385,208.00; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University;

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to sell all of the University's right, title, and interest in this property to The Morrone Development Company, Ltd. for not less than \$66,000.00 per acre, upon such terms and conditions as are deemed to be in the best interest of the University, with the net proceeds being paid to The Ohio State University Endowment Fund.

(See Appendix X for background material and map, page 207.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-32

Synopsis: The report on the receipt of gifts and the summary for June 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of twenty-two (22) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-June
1995-96 Compared to 1996-97

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	1995-96	1996-97	% Change
Individuals:			
Alumni (Current Giving)	\$22,734,897	\$22,201,609	-2%
Alumni (From Bequests)	<u>11,323,977</u>	<u>10,545,423</u>	-7%
Alumni Total	\$34,058,874	\$32,747,032	-4%
Non-Alumni (Current Giving)	\$12,536,886	\$12,727,687	2%
Non-Alumni (From Bequests)	<u>937,043</u>	<u>2,584,504</u>	176%
Non-Alumni Total	\$13,473,929	\$15,312,191	14%
Individual Total	\$47,532,803	\$48,059,223	1% ^A
Corporations/Corp. Foundations	\$48,250,950	\$52,564,179	9% ^B
Private Foundations	\$12,171,770	\$13,989,991	14% ^C
Associations & Other Organizations	<u>\$16,121,283</u>	<u>\$14,426,743</u>	-11% ^D
Total	\$124,076,806	\$129,040,136	4%

NOTES

- A Overall individual giving this year was very strong at \$48.1 million, slightly bettering last year's record of \$47.5 million. Alumni gave \$1.4 million less (4% decrease) in 1996-97 than in 1995-96. There were three gifts of \$1 million or more including one estate gift of nearly \$8 million for a total of \$10.1 million. Non-alumni giving was about \$2 million ahead of last year (14% increase). The largest gift from a non-alumnus was \$1.5 million.
- B Private support from corporations was up 9% during 1996-97. Corporations gave \$4.3 million more in 1996-97 than 1995-96 for a record total of \$52.6 million.
- C Gifts from private foundations increased 14% for a total of almost \$14 million. The largest gift from a foundation was \$2.2 million.
- D Last year, 217 associations or other organizations gave \$10,000 or more (\$14.9 million). During 1996-97, 200 associations or organizations gave at this level for a total of \$13.4 million, representing most of the 11% decrease from these donors.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-June (contd)
 1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through June		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buldings/Equipment	\$14,143,717	\$12,572,044	-11
Faculty Support	\$7,845,974	\$7,884,522	-
Program Support	\$81,163,355	\$88,605,444	9
Student Financial Aid	\$10,363,526	\$10,151,406	-2
Annual Funds-Colleges/Departments	\$9,006,661	\$8,078,061	-10
Annual Funds-University	<u>\$1,553,573</u>	<u>\$1,748,659</u>	13
Total	\$124,076,806	\$129,040,136	4

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through June		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
	\$33,494,572	\$37,156,237	11

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies (Stipend for Graduate Student Pursuing Research in Jewish Studies - Provided by a gift from George M. and Renée K. Levine)		\$245,000.00	\$245,000.00
The Margaret D. Blickle Endowed Research Fund for Graduate Students (Travel Support for Graduate Students in the English Department - Provided by a gift From the Estate of Joseph D. Blickle)		\$101,927.89	\$101,927.89

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Marilyn and Donald Harris Scholarship Fund (Scholarships - School of Music - Provided by gifts from friends and colleagues to honor Marilyn and Dean Donald Harris)		\$71,703.00	\$71,703.00
The Marion County 4-H Endowment Fund (Program Support for Marion County 4-H - Provided by gifts from the Marion County 4-H Committee and other 4-H friends)		\$55,200.20	\$55,200.20
The Sally K. Ebling Urban Extension 4-H Fund (Support for County Extension Agents Leadership Training - Provided by a gift from Sally K. Ebling in memory of her husband John K. Ebling)		\$50,125.00	\$50,125.00
The 4-H Camp Palmer Endowment Fund (Support for Development of Resources and Camping Programs at 4-H Camp Palmer - Provided by gifts from friends of 4-H Camp Palmer)	\$16,666.00		\$16,666.00
The Fayette County 4-H Endowment Fund (Support for Fayette County 4-H Programs - Provided by gifts from Fayette County 4-H Committee and other 4-H friends)	\$15,335.00		\$15,335.00
The Medina County Herb Society Endowment Fund (Scholarships - Ohio State University Agricultural Technical Institute - Provided by gifts from the Medina County Herb Society)	\$15,000.00		\$15,000.00

Change in Name of Named Fund

From: The Medco Containment Services, Inc. Scholarship Fund
 To: The Merck-Medco Managed Care LLC Scholarship Fund

Change in Description of Named Fund

The Donald E. McGinnis Concert Band Scholarship Fund

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds</u>			
The Professor Sylvan G. Frank Graduate Fellowship in Pharmaceutics and Pharmaceutical Chemistry (Fellowship Support - College of Pharmacy - Provided by gifts from Chih-Ming Chen, Ph.D.)		\$453,750.00	\$453,750.00
The Ruth Shaw Murphey Medical Research Fund (Research Grants - College of Medicine and Public Health - Provided by gifts from Richard R. Murphey, Jr.)		\$251,860.50	\$251,860.50
The Battelle Fund in Inhalation Therapeutics (Research in Inhalation Therapeutics - College of Medicine and Public Health - Provided by gifts from Battelle Memorial Institute)		\$250,000.00	\$250,000.00
The W. Arthur Cullman MBA Fellowship (Fellowships for MBA Students - Fisher College of Business - Provided by gifts from The Limited, Inc.)		\$250,000.00	\$250,000.00
The Alice L. Akerberg, Dean's Innovation Fund (Faculty and Student Support - Fisher College of Business - Provided by gifts from the Estate of Alice L. Akerberg)		\$204,367.52	\$204,367.52
The Arthur E. Shepard Family Fund (Annual income use determined annually by donor - Provided by gifts from Arthur E. Shepard)		\$150,000.00	\$150,000.00
The Benua Foundation Fund in Orthopedic Surgery (Support of the Advancement of Medical Knowledge in the Field of Orthopedic Surgery - Provided by gifts from the Benua Foundation to honor Thomas Mallory, M.D.)		\$100,000.00	\$100,000.00
The Ronald D. Brooks Athletic Scholarship Fund (Student-Athlete Grant-in-Aid Scholarships - Department of Athletics - Provided by gifts from Ronald D. Brooks)		\$55,131.82	\$55,131.82
The William M. and Rosalind W. Wolfson Scholarship in the Fisher College of Business (Scholarships - Fisher College of Business - Provided by gifts from Rosalind W. and William M. Wolfson)		\$50,000.00	\$50,000.00

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds (contd)</u>			
The Sylvia Westerman Endowed Fund (Conservation and Maintenance of the Collection of the Jerome Lawrence and Robert E. Lee Theatre Research Institute - Provided by gifts from the Estate of Sylvia H. Westerman and from Sylvia's friends)		\$37,781.08	\$37,781.08
The Alumnae Scholarship Housing Residents Fund (Funding For Various Needs of Alumnae Scholarship House - Provided by gifts from Ruth Deacon and Helen Deacon Swank)		\$25,210.00	\$25,210.00
The Geraldine M. and Wayne H. Kuhn Endowed Scholarship Fund (Scholarships - OSU Marion - Provided by a gift from Geraldine and Wayne Kuhn)		\$25,112.50	\$25,112.50
The Janice Kirk and Robert P. van Blaricom Greek Leadership Fund (Training for Student Leaders of Fraternity and Sorority Chapters at Ohio State - Provided by gifts from Janice Kirk and Robert P. van Blaricom)		\$25,000.00	\$25,000.00
The Honda Trading America Scholarship Fund (Scholarships - Fisher College of Business - Provided by gifts from the employees of Honda Trading America)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Fund</u>			
The John W. King University Scholar Fund			
Total	\$47,001.00	\$2,427,169.51	\$2,474,170.51

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies

The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from George M. (B.S.Bus.Adm. '47) and Renée K. Levine of Ft. Worth, Texas, and Columbus, Ohio. This gift was made in honor of Mr. Levine's 50th anniversary of his graduation from The Ohio State University.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George M. and Renée K. Levine Graduate Fellowship in Jewish Studies (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a stipend for a graduate student pursuing research in a core area of Jewish studies. Candidates must be in residence at The Ohio State University for the tenure of their fellowship. He or she must also agree to function as a resource person to the Jewish community in a manner that is mutually beneficial to the student and to the targeted program, in consultation with the director of the Melton Center for Jewish Studies.

If no qualified candidate is identified in any given year, the annual fellowship may be used to provide support for a one- to two-week residency for a distinguished scholar for the Melton Center. Such a scholar would conduct programs with faculty, students, and community leaders for the period of the residency. If, in a second consecutive year, no qualified candidates for the fellowship are identified, the amount representing one fellowship shall be returned to the principal. Any increase in the earnings of the fund for whatever reason should be added to the size and/or number of the award(s).

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of the Melton Center for Jewish Studies and the Dean of the College of Humanities in order to carry out the desire of the donors.

\$245,000.00

The Margaret D. Blicke Endowed Research Fund for Graduate Students

The Margaret D. Blicke Endowed Research Fund for Graduate Students was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Joseph D. Blicke (B.S. '29; M.S. '32), professor emeritus of Agriculture, and Margaret D. Blicke, associate professor emeritus of English, of Columbus, Ohio. Mr. Blicke specialized in structures and environment in the Department of Food, Agricultural, and Biological Engineering, where he taught for 30 years; he retired in 1974. For nearly thirty years, Mrs. Blicke served the English Department as its Assistant Director of Freshman English and as Director of the Technical Writing Program. Also a member of the College of Engineering's faculty and a consultant to industry, she retired in 1975.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support travel for graduate students in the English Department, either for the purpose of doing research or for presenting the results of research at professional meetings. Graduate students who want funds to do research will apply to the Department's Graduate Studies Committee, while those who want funds to present research results will apply to the Department Chair.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chair of the Department of English and the Dean of the College of Humanities in order to carry out the desire of the donors.

\$101,927.89

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Marilyn and Donald Harris Scholarship Fund

The Marilyn and Donald Harris Scholarship Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends and colleagues in honor of Marilyn and Donald Harris. The fund was inaugurated on the occasion of the retirement of Donald Harris, who served as Dean of The Ohio State University College of the Arts.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income from this fund shall be awarded annually to one or more incoming or continuing graduate or undergraduate students who are pursuing studies in music composition. The awards are renewable upon recommendation of the Director of the School of Music. Recipients shall be selected by the Director of the School of Music in consultation with the music composition faculty and the University Committee on Student Financial Aid. In the event no award is made or there are undistributed funds in any given year, the unused income shall be returned to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$71,703.00

The Marion County 4-H Endowment Fund

The Marion County 4-H Endowment Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Marion County 4-H Committee and other friends of the Marion County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Marion County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Marion County. All expenditures from this fund will be approved by the Marion County 4-H Council.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$55,200.20

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (cont'd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (cont'd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (cont'd)

The Sally K. Ebling Urban Extension 4-H Fund

The Sally K. Ebling Urban Extension 4-H Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Sally K. Ebling, Associate Professor Emeritus in the Ohio State University Extension, Cuyahoga County Extension Agent, in memory of her husband, John K. Ebling.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to support 4-H Volunteer and County Extension Agents Leadership Training to expand and enhance the leadership skills of volunteers working with youth. The fund will support OSU Extension 4-H Youth Development in Cuyahoga, Franklin, and/or Hamilton Counties. The funds will be awarded to proposals submitted through the Ohio 4-H Foundation Grants Program.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in order to carry out the desire of the donor.

\$50,125.00

The 4-H Camp Palmer Endowment Fund

The 4-H Camp Palmer Endowment Fund was established September 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends of 4-H Camp Palmer.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to enhance and foster further development of the resources and camping programs at 4-H Camp Palmer.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$16,666.00
(Grandfathered)

The Fayette County 4-H Endowment Fund

The Fayette County 4-H Endowment Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Fayette County 4-H Committee and other friends of the Fayette County 4-H Program.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (cont'd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (cont'd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (cont'd)

The Fayette County 4-H Endowment Fund (cont'd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to support the Fayette County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Fayette County. All expenditures from this fund will be approved by the Fayette County 4-H Council.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$15,335.00
(Grandfathered)

Medina County Herb Society Endowment Fund

The Medina County Herb Society Endowment Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Medina County Herb Society, Medina, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a continuing horticulture student enrolled at The Ohio State University Agricultural Technical Institute. There must be a demonstrated financial need and the student must have a minimum cumulative grade point average of 2.8. The recipient should be interested in working with herbs. Residents of Medina, Summit, or Wayne Counties are preferred. First preference is a female student.

Recipients shall be selected by the Agricultural Technical Institute's Financial Aid Coordinator in consultation with the chairperson of the Horticultural Industries Technologies Division, with other appropriate faculty and with the Medina County Herb Society, if they so desire, under the guidelines established by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer and the Medina County Herb Society, if the Society so desires, in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF NAMED ENDOWED FUND

The Merck-Medco Managed Care LLC Scholarship Fund

The Medco Containment Services, Inc. Scholarship Fund was established May 7, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Medco Containment Services, Inc. of Montvale, New Jersey. The name of the fund was revised September 5, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to fifth year students in the College of Pharmacy who excel academically but need financial assistance. The scholarship recipients shall be determined by the Dean of the College of Pharmacy, or his/her designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

Donald E. McGinnis Concert Band Scholarship Fund

The Donald E. McGinnis Concert Band Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the friends of Donald E. McGinnis. The fund was revised September 5, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Seventy-five percent of the annual income shall be used to provide a scholarship award to a junior member of the Ohio State University Concert Band who has demonstrated outstanding musicianship and leadership, in keeping with the standards set by Donald E. McGinnis during his distinguished tenure as director of the Concert Band. The scholarship is to be awarded annually and is not renewable. Recipients shall be selected by the Director of the School of Music in consultation with the instrumental music faculty and the University Committee on Student Financial Aid.

The remaining twenty-five percent of the annual income shall be returned to the principal. If there is no candidate for the award in any given year, all earnings shall be returned to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED FUNDS

The Professor Sylvan G. Frank Graduate Fellowship
in Pharmaceutics and Pharmaceutical Chemistry

The Professor Sylvan G. Frank Graduate Fellowship in Pharmaceutics and Pharmaceutical Chemistry was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Chih-Ming Chen, Ph.D., of Fort Lauderdale, Florida.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one graduate student fellowship under the direction of Professor Sylvan G. Frank within the Division of Pharmaceutics and Pharmaceutical Chemistry at the College of Pharmacy, based on criteria established by the College of Pharmacy's Graduate program. Upon Dr. Frank's permanent retirement from the College of Pharmacy, the fund will be awarded to a qualified graduate student in the College's Division of Pharmaceutics and Pharmaceutical Chemistry with first preference given to students from the National Taiwan University School of Pharmacy.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$453,750.00

The Ruth Shaw Murphey Medical Research Fund

The Ruth Shaw Murphey Medical Research Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard R. Murphey, Jr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support researchers conducting research in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to supplies, equipment, salaries for research personnel and activities required for quality medical research.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the Associate Dean for Research and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$251,860.50

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Battelle Fund in Inhalation Therapeutics

The Battelle Fund in Inhalation Therapeutics was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Battelle Memorial Institute of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall support research in inhalation therapeutics that will be used to guide the selection of drugs and formulations for pulmonary delivery. The research will be intended to advance the knowledge and understanding of the basic mechanisms relating to the pulmonary transport of therapeutic agents with diverse chemico-physical properties. Income allocation shall be made at the recommendation of the Dean of the College of Medicine and Public Health in consultation with a selection committee within the College and with a Battelle Memorial Institute representative who will serve in an advisory capacity.

When the principal balance of this fund reaches the level of \$750,000, it will be converted to a Professorship in the College of Medicine and Public Health. The Professorship position shall be held by a distinguished scholar as recommended by the Dean of the College of Medicine and Public Health in consultation with the aforementioned selection committee and with the Vice President for Health Sciences. The activities of the endowed Professorship holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the Dean of the College of Medicine and Public Health and Vice President for Health Sciences in order to carry out the desire of the donor.

\$250,000.00

W. Arthur Cullman MBA Fellowship

The W. Arthur Cullman MBA Fellowship was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business with a contribution from The Limited, Inc.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a fellowship(s) to Master of Business (MBA) student(s) with preference given to those with a marketing emphasis. Selection of the recipient(s) shall be made by the Academic Director of the MBA program with formal approval by the Dean.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$250,000.00

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Alice L. Akerberg, Dean's Innovation Fund

The Alice L. Akerberg, Dean's Innovation Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Alice L. Akerberg (B.S.Bus.Adm. '62).

Alice L. Akerberg graduated from The Ohio State University College of Business in 1962 with a bachelor's degree in accounting. A woman pioneer in the business world, she joined Peat, Marwick, Mitchell & Co. in Toledo, Ohio upon graduation and later joined Questor Corporation, (which would become the Spalding & Evenflo Companies, Inc.) as Tax Manager. Ms. Akerberg was an active professional member of the Ohio Society of CPA's, Florida Society of CPA's, American Woman's Society of CPA's, American Institute of CPA's, and the Tax Executive Institute.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean, to provide support to the students and faculty in The Max M. Fisher College of Business.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$204,367.52

The Arthur E. Shepard Family Fund

The Arthur E. Shepard Family Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from Arthur E. Shepard of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the purposes at The Ohio State University to be selected at least annually by Arthur E. Shepard. At the donor's demise, the income from the fund will be available on an annual basis for the discretionary use of the president of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors.

\$150,000.00

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Benua Foundation Fund in Orthopedic Surgery

The Benua Foundation Fund in Orthopedic Surgery was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift made in honor of Thomas Mallory, M.D., from the Benua Foundation of Columbus, Ohio. Dr. Thomas Mallory and his colleagues are world-renowned for the nature and quality of their research in orthopedic joint reconstructive surgery.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the advancement of medical knowledge in the field of orthopedic surgery, both basic and clinical research, with preference to research in orthopedic joint reconstructive surgery. Distribution shall be made upon the recommendation of the Chief of the Division of Orthopedic Surgery in consultation with the Dean of the College of Medicine and Public Health. The income may be used only for academic research purposes, which may include scientific supplies, equipment, salaries for research personnel and other activities required for quality medical research. The Chief of the Division of Orthopedic Surgery may use the income for research grants for deserving faculty projects.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another orthopedic research related use shall be designated by the Foundation Board of Directors, in consultation with the Chief of the Division of Orthopedic Surgery and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$100,000.00

The Ronald D. Brooks Athletic Scholarship Fund

The Ronald D. Brooks Athletic Scholarship Fund was established September 5, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ronald D. Brooks (B.A. Social & Behavioral Science '71), of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a member of the football team pursuing an undergraduate degree at The Ohio State University. Recipient will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors, as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$55,131.82

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

William M. and Rosalind W. Wolfson Scholarship in the Fisher College of Business

The William M. and Rosalind W. Wolfson Scholarship in the Fisher College of Business was established September 5, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Rosalind W. and William M. Wolfson (B.S.Bus.Adm. '48) of Carmel, New York.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for out-of-state undergraduate economically disadvantaged students majoring in business with a minimum of 3.0 GPA. Selection of the recipients shall be made by the Dean with recommendations made by the Fisher College Academic Director of the Undergraduate Program, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$50,000.00

The Sylvia Westerman Endowed Fund

The Sylvia Westerman Endowed Fund was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from the estate of Sylvia H. Westerman (B.A. Humanities '94), New York, New York and from Sylvia's friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the conservation and maintenance of the collection of the Jerome Lawrence and Robert E. Lee Theatre Research Institute. Funds will be administered by the Curator of the Lawrence and Lee Theatre Research Institute in consultation with the Director of the Lawrence and Lee Theatre Research Institute.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors as recommended by the Curator of the Lawrence and Lee Theatre Research Institute in consultation with the Director of the Lawrence and Lee Theatre Research Institute in order to carry out the desire of the donors.

\$37,781.08

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Alumnae Scholarship Housing Residents Fund

The Alumnae Scholarship Housing Residents Fund was established September 5, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ruth Deacon (B.S.H.E. '44), Worthington, Ohio and Helen Deacon Swank (B.S.Ed. '53; M.A. Music '66), Westerville, Ohio. The donors encourage cash and deferred commitments from other former residents and friends of Alumnae Scholarship Housing.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide funds for current financial needs of residents; and/or for capital improvements, for equipment, or for furnishings of ASH. Decisions regarding expenditure of those funds shall be made by the ASH Advisory Board together with the Office of Housing, Food Service and Event Centers.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,210.00

The Geraldine M. and Wayne H. Kuhn Endowed Scholarship Fund

The Geraldine M. and Wayne H. Kuhn Endowed Scholarship Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift of \$25,000 from Geraldine and Wayne Kuhn of Marion, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

Twenty percent (20%) of the annual income distributed shall be added to the fund's principal. The remaining eighty percent (80%) shall be used for one or more scholarships for students deserving the opportunity to attend college. Preference shall be given to those students attending the Marion Campus who (1) represent the top one-third of their high school graduating classes; (2) are pursuing study in Engineering, Human Ecology, or related sciences/social sciences. Recipients of the award(s) are to be chosen by The Ohio State University at Marion Committee on Student Financial Aid appointed by the Dean and Director of Ohio State Marion, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors as recommended by the Dean of The Ohio State University at Marion in order to carry out the desire of the donor.

\$25,112.50

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Janice Kirk and Robert P. van Blaricom Greek Leadership Fund

The Janice Kirk and Robert P. van Blaricom Greek Leadership Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the Office of Greek Affairs from Janice Kirk (B.A. Physiology '33) and Robert P. van Blaricom (attended 1929-1933).

Robert P. van Blaricom was active in SAE Fraternity while at Ohio State University in 1929-1933. (He remained active in the fraternity serving on its Supreme Council from 1963-1973, and as its National President from 1971-1973). Janice was active in Sigma Kappa while at Ohio State University from 1929-1933 and has served in many leadership capacities for them throughout her life. Bob and Janice's children were also active in the greek system at their respective universities. The leadership training and opportunities to serve mankind through the fraternity system have meant much to the van Blaricom family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Office of Greek Affairs for support of leadership training of student leaders of fraternity and sorority chapters at Ohio State University including but not limited to on campus workshops and seminars, off campus conferences, and national meetings. Income may also be used to support opportunities for students to represent the greek system at national and international conventions and workshops speaking on the value and benefits of the greek system.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Honda Trading America Scholarship Fund

The Honda Trading America Scholarship Fund was established September 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from employees of Honda Trading America.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship for a student with junior or senior standing that is enrolled in the Fisher College of Business in either Transportation and Logistics or International Business. Selection of the recipient shall be competitive and based on merit and in consultation with the University Committee on Student Financial Aid. The donors shall be updated annually with the name of the student receiving the scholarship.

September 5, 1997 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Honda Trading America Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

CHANGE IN DESCRIPTION OF NAMED FUND

The John W. King University Scholar Fund

The John W. King University Scholar Fund was established March 7, 1997, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from John W. King (B.S.Bus.Adm. '49), Norwood, Massachusetts. The fund was revised September 5, 1997.

The annual income shall be used to provide undergraduate scholarships for students qualifying as University Scholars based on merit. Recipients should be students majoring in subjects which will contribute to the ability of the United States to compete economically, over the long term, with other countries. Without limiting the generality of the preceding sentence, such subjects today would include those currently offered by the College of Mathematical and Physical Sciences, the College of Biological Sciences and the College of Engineering, such as mathematics, physics, chemistry, engineering, technology, biology, or environmental sciences. Financial need may (but need not) be considered. This scholarship shall be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

At this time, we would like to call upon our Treasurer, Jim Nichols, to present the resolution on certificates of participation.

Mr. James Nichols:

Thank you, Mr. Chairman. In your Board book, under Tab #8, is the resolution concerning certificates of participation. There is also a supplemental agenda book that is about an inch and a half thick and, as you know, it goes with all of these debt type issues for your review.

I would like to recognize the people in my office who do the real work on this issue and ask them to stand: Tim Michel, Assistant Treasurer; Regina Wright, who works most directly on the bond issues; and Al Rodack, Associate Treasurer, who many of you already know. Also in the audience is Bill Conner, from Bricker and Eckler, who is bond counsel to the University and he is available if you have any questions of him.

September 5, 1997 meeting, Board of Trustees

Mr. Nichols: (contd)

In June 1995, this Board approved the design/build project for an 118-unit apartment complex at the Agricultural Technical Institute in Wooster, Ohio, that has been completed. This is for a maximum of \$8.4 million in certificates of participation and will be for a period of twenty years. This is the same financing that we used for both the Child Care and the Stores and Receiving facilities that you are all familiar with. The underwriters for this issue are Bank One Capital Corporation and SBK Brooks Securities Corporation, and the trustee is Huntington National Bank.

I would also like to mention, Mr. Chairman, as the members of the Fiscal Affairs Committee know, we were just notified two days ago by Standard and Poors that they have upgraded our bond rating again to AA. This will be the fourth upgrade that we've had from both Moody's and Standard and Poors in recent years. The impact will be in about the ten to fifteen basis point range, in terms of average savings which is very significant over a large debt portfolio.

I would like to also mention that we work throughout the year with the rating agencies and it is an ongoing process, it is not just when we are going out for debt. Ed Ray, Jim Mager, Jerry May, Bill Shkurti, and Kam Sigafoos, from the Hospitals, participated in the work that we did with the agencies and the presentation. I would also like to recognize Mr. Shumate and Mr. Slane, both of whom gave generously of their time to meet with the folks from S & P and talk about Board issues.

Mr. Shumate:

Thank you, Mr. Nichols, and congratulations to the University for the upgrading and to you and your staff. Are there any questions on the resolution that is before us?

AUTHORIZATION FOR THE EXECUTION AND
DELIVERY OF CERTIFICATES OF PARTICIPATION

Resolution No. 98-33

WHEREAS The Ohio State University (the "University") has undertaken to acquire an approximately 118 unit student residence facility located on the campus of the Agricultural Technical Institute in Wooster, Ohio (the "Project") pursuant to a Facilities Lease dated November 20, 1996 (the "Facilities Lease") between the University and Wooster Buckeye Limited Partnership; and

WHEREAS the Facilities Lease permits the University to acquire the Project through the exercise of a purchase option contained therein; and

WHEREAS the University proposes to permanently finance the acquisition, construction, installation and equipping of the Project and fund the exercise of the purchase option through the use of a lease/leaseback arrangement pursuant to which the University will lease the Project to Ohio State University Affiliates, Inc., ("Affiliates") an Ohio nonprofit corporation, pursuant to a Base Lease dated as of October 1, 1997 (the "Base Lease") between the University and Affiliates and the University will lease back the Project pursuant to the terms of a Lease Purchase Agreement dated as of October 1, 1997 (the "Lease Agreement") between the University and Affiliates; and

WHEREAS simultaneously with the execution and delivery of the Base Lease and the Lease Agreement, Affiliates will enter into a Trust Agreement dated as of October 1, 1997 (the "Trust Agreement") with The Huntington National Bank, as Trustee (the "Trustee") and an Assignment Agreement dated as of October 1, 1997 (the "Assignment Agreement") between Affiliates and the Trustee and the Trustee will execute and deliver the Certificates of Participation (Agricultural Technical Student Residence Project), Series 1997 (the "Certificates") in the presently estimated aggregate principal amount not in excess of \$8,400,000, the proceeds of which will be used to finance the

AUTHORIZATION FOR THE EXECUTION AND
DELIVERY OF CERTIFICATES OF PARTICIPATION (contd)

acquisition, construction, installation and equipping of the Project and to pay the cost of issuance of the Certificates; and

WHEREAS Banc One Capital Corporation and SBK-Brooks Securities Corp. (the "Underwriters") have proposed to purchase the Certificates pursuant to the terms of a Certificate Purchase Contract (the "Certificate Purchase Contract") among the University, Affiliates and the Underwriters and the Certificate of Award (the "Certificate of Award") to be delivered by an appropriate official of the University; and

WHEREAS to satisfy requirements imposed on the Underwriters by federal securities laws, the University will enter into a Continuing Disclosure Agreement dated as of October 1, 1997 (the "Continuing Disclosure Agreement") between the University and the Trustee;

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY:

Section 1. Findings and Determinations. The Board of Trustees of the University (the "Board") hereby finds and determines that the acquisition of the Project, and the financing of the acquisition, construction, installation and equipping of the Project through the use of the Certificates, is in the best interests of the University.

Section 2. The Certificates. The Board hereby approves and authorizes the execution and delivery of the Certificates as hereinafter described, by the Trustee. The Certificates shall be issued in the aggregate principal amount of \$8,400,000, or such lesser amount as may be set forth in the Certificate of Award (as defined below). The Certificates shall be in the denomination of \$5,000 or any integral multiple thereof, shall bear interest from the dated date payable on each June 1 and December 1, commencing June 1, 1998, shall be dated, bear interest and shall mature on such dates (not later than December 1, 2017) as shall be set forth in the Certificate of Award. The forms, terms and provisions of the Certificates and the provisions for signatures, authentication, payment, registration, transfer, exchange, redemption and number shall be set forth in the Trust Agreement and the Certificate of Award, and the same are hereby approved.

Section 3. Authorizations. The form, terms and provisions of the Base Lease, the Lease Agreement, the Contract of Purchase and the Continuing Disclosure Agreement in substantially the form of such documents on file with the Secretary of the Board are hereby approved, with such insertion, omissions and changes as shall be approved by the Chairman of the Board and the Treasurer of the University, the execution of such documents being conclusive evidence of such approval, and the Chairman of the Board and the Treasurer of the University are each hereby authorized and directed to execute and deliver the Base Lease, the Lease Agreement, the Contract of Purchase and the Continuing Disclosure Agreement. The Chairman and the Treasurer are each authorized to execute and deliver such other documents, certificates and instruments as may be necessary or desirable, in the opinion of Bricker & Eckler LLP as Special Tax Counsel, in connection with the execution and delivery of the Certificates.

Section 4. Assignment Agreement and Trust Agreement. The form, terms and provisions of the Assignment Agreement and the Trust Agreement (including the form of Certificates attached thereto as an exhibit) in substantially the form of such documents on file with the Secretary of the Board, are hereby approved.

Section 5. Official Statement and Certificate of Award. The Board hereby authorizes the use and distribution of a Preliminary Official Statement relating to the Certificates in substantially the form on file with the Secretary of the Board. The Preliminary Official Statement is deemed final by the University for purposes of Securities and Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The final Official Statement, substantially in the form of the Preliminary Official Statement, shall be executed by the Chairman of the Board and the

AUTHORIZATION FOR THE EXECUTION AND
DELIVERY OF CERTIFICATES OF PARTICIPATION (contd)

Treasurer of the University with any modifications, changes or supplements necessary or desirable for the purpose thereof which the Chairman or the Treasurer shall approve.

The sale and award of the Certificates shall be further evidenced by the Certificates of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state the aggregate principal amount of the Certificates, the purchase price of such Certificates, the maturity dates, interest rates, mandatory sinking fund requirements and optional redemption provisions applicable to the Certificates all in accordance with this Resolution, the Trust Agreement and the Contract of Purchase. The Certificate of Award shall also contain such other data or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Trust Agreement and the Contract of Purchase.

Section 6. The Trustee and Affiliates. The Trustee and Affiliates are hereby requested to take any and all such action necessary in connection with the execution and delivery of the respective documents to which they are parties in connection with the execution and delivery of the Certificates.

Section 7. Tax Matters. In consideration of the purchase and acceptance of the Certificates by the registered owners thereof from time to time, the University covenants and agrees, and the appropriate officials of the University are hereby directed, to take all action required, or to refrain from taking any action prohibited, by the Internal Revenue Code of 1986, as amended and as supplemented by all applicable Treasury Regulations. The Treasurer of the University is hereby authorized to execute and deliver a Tax Compliance Agreement setting forth such certifications, elections and information necessary to enable Special Tax Counsel to render its opinion regarding the exclusion of the Interest Portion of Basic Rent (as defined in the Lease Agreement) from gross income for purposes of federal income taxation.

Section 8. Open Meetings Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 9. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Celeste, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution with four affirmative votes cast by Messrs. Celeste, Brennan, and Slane, and Ms. Longaberger, and four abstentions by Messrs. Shumate, Skestos, Patterson, and Sofia.

(See Appendix XI for Summary of Resolution, page 209.)

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PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE

Mr. Shumate:

At this time, I would like to call upon our host, Dean Glen Hoffsis, for a presentation on the College of Veterinary Medicine.

Dean Glen Hoffsis: [slide presentation]

Thank you, Mr. Chairman, Mr. President, and members of the Board. It is our pleasure to host the Trustees' meeting in the College. We can't remember a time when this has taken place, and our College is very proud to have the opportunity to

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

be able to explain a little about the College. I did need to dispel the rumor that I was going to ride in on a horse as our esteemed President did last fall when he rode into the College on a horse.

We are the only college of veterinary medicine in the State of Ohio and there are only twenty-seven colleges of veterinary medicine in the entire United States. There is not one in Kentucky, West Virginia, and there might as well not be one in Pennsylvania because it is all the way over in Philadelphia. So we control the western part of that state as well — actually it is a very good college.

Our College was founded in 1885. This slide shows the very first veterinary ambulance, and this slide shows in 1903 the old Veterinary Laboratory now called the Neil-Seventeenth Building slated for demolition later this year. This shows the last vestige of veterinary medicine on the main campus because now we are located on the west side of the Olentangy River where our College has important connections with the College of Food, Agricultural and Environmental Sciences and also in the colleges of the Health Sciences, which are just east of the Olentangy River. We also have important connections with the Ohio Department of Agriculture, the Animal Diagnostic Laboratory, OARDC, and we also participate fully in the interdisciplinary programs on the campus, including the molecular life sciences initiative.

We are a top ranked program of the twenty-seven veterinary colleges in the United States. In the most recent *U.S. News and World Report* we ranked eighth and in the most recent *Gorman Report* we ranked third. We have 100 faculty, 150 graduate students, 550 professional veterinary students — that doesn't mean that they never graduate, that means we call them professional students — and about 300 staff. As a part of the restructuring program a couple of years ago, our faculty are divided into three departments.

I want to tell you a little bit about the mission of the College. We have an important mission in serving the needs of the companion animals, which we call the human animal bond, because pets are very important in the lives of many, many people. We also serve the agricultural community by assuring safe food supply from animals that are producing food, such as cattle. Many people don't realize that many of our food products, dairy products, meat, and milk originate in animals. This is a contemporary issue with the *e. coli* problem that is currently going on, as well as the mad cow disease and a whole host of other important health safety and food safety issues that have origins with animals.

We also serve the sporting animal industries, such as the racing industry in Ohio. And we also have a very important mission in utilizing animals as models of human disease. We do a lot of work in this College on human disease through the use of animal models. We are also interested in assuring the health and the welfare of laboratory animals that are used all over the campus and that our graduates will be serving around the country in their future careers. We also have a mission in protecting the health of the exotic species, some of the endangered species, and the wildlife and zoo collections.

A little bit about our students. We have 135 students each year that enter the class and almost all of the students have undergraduate degrees. There are 1,300 applicants for those 135 slots, so it is very competitive. Our students have a grade point average of 3.5 and an average GRE score of 1,810, so they are very talented students. Sixty-five percent of our students are females and this is part of a national trend that has occurred in the last twenty years or so.

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

I'm happy to report that 95 percent of our students complete the program and 100 percent of our students pass the national board. These students find important areas of employment mostly in private practice and most of that in companion animal practice. They also find lots of other careers in government, research, regulatory agencies, and a whole host of other exciting careers. Most of these students have multiple job opportunities at the time of graduation.

I mentioned that we have an important area in research and in exploring animal models of human disease. One of the efforts we've had in this College is to explore animal models of retro viruses, one of which is the human AIDS virus. We explore these animal models for AIDS and a whole host of other important human diseases. Out of this effort, funded by NIH, a group of our investigators were looking at the Feline Leukemia Virus as a model for AIDS and this work continues today.

Out of that work, they discovered a way to produce a novel Feline Leukemia Vaccine, which is an important disease in animals in its own right. This has been patented by the University and is now licensed through Pfizer. This patent has yielded the highest dollar return of any patent in the history of Ohio State University. To date, what is in that little vial has yielded over \$20 million in royalties to the University and this is an active patent that continues today.

Some of the other accomplishments of the College. We were among the leaders in developing total hip replacement technology for dogs. Some of this work is important in furthering the technology in human medicine as well. Today we have dogs that are brought into our hospital from all over the United States, and sometimes from around the world, for this procedure. We also pioneered some of the work in fracture repair in equines. This is a scene from our hospital where this goes on on a daily basis.

We have one of the first and one of the finest residency training programs of any college in the United States. We also provide some twenty-five continuing education programs for veterinarians in this State and around the country, including the premier orthopedics course in the world. There are some others in those bulleted items that I handed out.

I wanted to explain a little bit about the Veterinary Teaching Hospital which we are in. This is the only comprehensive referral hospital of its kind in the State of Ohio, in Kentucky, in West Virginia, and in the western part of Pennsylvania. So we draw patients from a very wide range. We have about 17,000 companion animals, primarily dogs and cats. We also have our new Daniel Galbreath Equine Center, which is attached to the hospital just to the west, and serves the equine industry in Ohio. This is quite extensive and provides care of an advanced nature for about 3,500 horses each year. We also provide services to farm animals, about 2,000 to 2,500 per year and to a number of other species of animals that annually come into the College.

We have a whole range of specialists, including this ophthalmologist who is removing a cataract from a dog and implanting lenses. The hospital receives about \$5.5 million of fee generated revenue each year that is important for the College budget. All of that revenue, including the professional income, is contributed to the program. We do not have a practice plan.

I'd also like to tell you about our outreach programs. There is an extensive list in your handouts, but I will highlight a few of those. We have five extension veterinarians, part of OSU Extension, and they go out regularly into the field to provide consultation to

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

veterinarians and farmers around the State. We have a new program that is funded by the Kenneth Scott Trust in Cleveland, to provide funding for a spay/neuter program at the Franklin County Animal Shelter. This provides educational opportunities for our students and provides the valuable service to the public because these dogs then become more adoptable.

We have ties with the Columbus Zoo and the Wilds, where we go to their facilities to provide veterinary care. Some of our specialists help their staff veterinarians in providing specialized care and sometimes these animals come into our hospital for specific procedures. We also have the Analytical Toxicology Laboratory, which serves as an essentially forensic laboratory for the State Racing Commission and also for the Ohio Department of Agriculture for their livestock shows.

A little bit about the difficulties for the College and the challenges that we are facing, and I think that this is best illustrated on these graphs. You don't have to read all of this, I just want to show you the relationships. The first is the numbers of faculty. What we have are in the blue bars, these are what we would consider our peer group institutions, veterinary colleges that we would consider the best and finest in the country.

The red bar is OSU. You can see that we are low in faculty numbers and this shows the number of professional students. You can see by this that our 135 students ranks us right at the top nationally. So we have a high student body and relatively low faculty, and when you look at the student/faculty ratio we are an extreme outlier in this. This is one area that we need to pay attention to because the College is currently on limited accreditation. We want to make sure that this is not an issue when we come back for full accreditation. So we need to increase our faculty numbers.

One of the reasons for our limited accreditation is also our budget situation and in this we look at the tuition and state support per professional student or per graduate. Here you can see that we have the smallest state support per graduate of any veterinary college in the United States. So that is another area we need to shore up in the future.

As for where we are headed in the immediate future, we are going to be replacing Sisson Hall, which is just across the street, and this building – the long, tubular building, the 1987 edition – will stay intact. The new building, which is now just being planned, will be situated somewhere on this campus but we are not sure exactly yet where it will go. This will provide more high quality research laboratories for our researchers and will help us advance our research agenda. Between that and additional faculty members, we think we can help elevate our College several more positions in the rankings.

We also have a scaled up development effort. Last year, we had our all-time high year in development at \$3.5 million in gifts. We need to take that one notch higher in order for us to be able to become the kind of a college that we would like to become.

So in summary, we would like to become the kind of college where these young people, the future generations of Ohioans who love animals and who want to become veterinarians, will find the opportunities here to gain the highest quality education available anywhere. They can become graduate veterinarians and go out into the State, all corners of the State of Ohio, and serve the Ohio public and where they can really make a difference in the lives of their community.

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

And so, as our elephant friend would say, it is time to say goodbye. I'd be pleased to take any questions.

Mr. Shumate:

Thank you, Dean Hoffsis. Dean, could you go back to the graph that you were doing the comparisons with, I believe, it was your peer group. What are some of the schools listed there?

Dean Hoffsis:

At the top is California-Davis, Colorado State University, Cornell, Illinois, Iowa State, Michigan State, Minnesota, North Carolina State, Pennsylvania, Purdue, Texas A&M, and Wisconsin. These are the ones that we have chosen as our peer groups. It contains the colleges in the Big Ten that have veterinary colleges, not all of them do, and also a few others that we consider to be outstanding institutions.

Mr. Shumate:

In terms of the challenges involving the faculty/student ratio, what is the plan that you are using to deal with that?

Dean Hoffsis:

Well, I guess you could approach the student/faculty ratio in two ways, either increase faculty or decrease students. We have potentially a form of responsibility based on budgeting with our student numbers, so we have revenue directly tied to the student numbers, which is one reason why we don't want to reduce student numbers.

The second thing is that we have 1,300 applicants. There are lots and lots of students in the State of Ohio and surrounding states that want to become veterinarians. They all talk to legislators, all of whom talk to us, asking why their son or daughter can't get into veterinary school, and we are the only show in town. So we don't want to reduce the opportunity for people to become veterinarians, and develop a problem in the legislature and also with their own funding basis. So that doesn't look like a very good option.

What we need to do is increase faculty numbers and in order for us to significantly elevate that, it is going to take a considerable amount of funds. We could get part way with the remaining opportunities we have with our early retirement buyouts. There will be yet some annual rates becoming available. Beyond that we need to go for some endowed chairs, some endowed professorships, and we need to look at other sources, and we would appreciate your help at looking at this.

Mr. Shumate:

Absolutely. I'm also curious about various national rankings. As you indicated, in one report we were ranked number three and in another report we were ranked number eight. How do you account for the differences? Have you looked at the evaluation of the differences?

Dean Hoffsis:

In the case of Veterinary Medicine, *U.S. News and World Report* has only ranked them once or twice. It is a very soft ranking and is totally representational based upon

September 5, 1997 meeting, Board of Trustees

PRESENTATION ON THE COLLEGE OF VETERINARY MEDICINE (contd)

Dean Hoffsis: (contd)

who among the faculty they can get to respond. We talk about it because we think eight is a really favorable ranking. These are all first rate institutions, they are almost all land-grant institutions, and they are major universities that have veterinary colleges.

So to get to the top of that pack is extraordinary. The colleges that rank on the reputational rankings at the top are those with the biggest budgets and therefore those with the biggest faculty and therefore more of their faculty FTE is devoted to the research mission. So they pop up higher on extramural grant support. The difficulty we have in our College is with our small numbers of faculty with large numbers of students, we have so many FTE's committed to the educational mission. That means relatively small numbers of FTE faculty left over to do the research mission and that is one of the liabilities and one of the reasons why we don't rank higher.

If we were to rank just our clinical program we would be much higher, right near the top. If we were to be ranked such as the *Gorman Report* shows, the reputation of our graduate students as competent veterinarians would rank us very near the top. So we do really well in the educational mission, but not as well in the research mission and I think it totally relates to faculty numbers. The faculty that we have devoted primarily to the research mission are extraordinary, as we illustrated with our Feline Leukemia Vaccine. We can hit some long balls in that area, we just don't have enough faculty to do that job.

Mr. Shumate:

And so the *Gorman Report* is based on our graduate students?

Dean Hoffsis:

Primarily it's a reputational score, as far as I understand it, mostly from veterinarians in the field.

Mr. Shumate:

Are there any other questions from members of the Board? If not, again, we thank you very much and thank you again for hosting us.

Dean Hoffsis:

Thank you very much for allowing us to host you.

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

A third-year student in the College of Law, Hallie Butler, originally from Lindhurst, Ohio, has exemplified not only superior academic performance but also outstanding leadership and service. In the Appellate Advocacy Program, a competition of appellate level argument, Hallie won best oralist and placed second overall in the Herman Moot Court competition after arguing in front of the Ohio Supreme Court.

While excelling academically, Hallie has used her legal training serving the citizens of Ohio. From being a judicial clerk for the Southern District of Ohio, to interning at

170

September 5, 1997 meeting, Board of Trustees

STUDENT RECOGNITION AWARD (contd)

Ms. Rofagha: (contd)

the American Civil Liberties Union in Athens, Ohio, where she completed legal research for volunteer attorneys, Hallie's dedication to public service has affected many Ohio communities.

Trying to divert kids from the streets, Hallie has also created three programs, including recreational activities, computer training, and hygiene workshops for at-risk youth in Appalachia, as a part of a pilot national service program "Volunteers In Service to America." Hallie has further helped promote understanding, diversity, and mutual respect throughout The Ohio State University community as a founding member of the *pro bono* research group, which allows OSU law students to gain experience in legal research while representing indigent clients. Concern that many children of illegal immigrants are becoming quote "a growing underclass of illiterate youth," Hallie has authored an article entitled, "Educated in the Classroom or on the Streets - The Fate of Illegal Immigrant Children in the United States," to be published in fall 1997 in *The Ohio State Law Journal*.

Hallie, if you would please come forward, it would be my honor to present the Student Recognition Award to you on behalf of the Board of Trustees of The Ohio State University in recognition of your outstanding service to The Ohio State University community.

Ms. Hallie Butler:

I just want to say a few words about what Ohio State has meant to me as a student. I'd like to thank you very much for this award it is a great honor. I'm a little nervous speaking in front of you, so please bear with me.

The first thing I want to say is that I think the Ohio State College of Law has an outstanding faculty who really dedicate themselves to educating their students in a variety of ways. One of which is important is that they come from a variety of different backgrounds. They have all had very different legal experiences, which lends itself beautifully to the educational environment in the law school.

The second thing that I really like about the Ohio State Law School is that it allows its students to have opportunities to be involved in real life experiences. I have taken advantage of this in a few different kinds of circumstances. For example, the College of Law grants credit for judicial externships, which gives its students a great opportunity to go out and become involved and see the law in real life situations. The Herman Moot Court competition, which Soraya mentioned, allowed me to make argument in front of the Supreme Court of Ohio, which was a great honor that not every lawyer gets to participate in.

The last thing I want to point out is that I spent this summer studying law at Oxford University in England, in a program that the Ohio State College of Law created. I had never been outside the U.S., and that allowed me not only to learn law through a different perspective, but also to learn about a different culture and to contribute to my overall educational experience. So I really had a great experience here at Ohio State and I want to thank you for this award.

Mr. Shumate:

Thank you and congratulations.

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171

HOSPITALS BOARD REPORT

Mr. Skestos:

Mr. Chairman, The Ohio State University Hospitals Board met on August 28, 1997. An update was given on the operational and financial improvements, as well as future goals of the University Reference Lab since the transfer of this laboratory to the Hospitals as a gift-in-kind.

The Hospitals Board was also given an assessment on the progress of developing a primary care network by Deloitte and Touche. The Hospitals Board endorsed the recommendation for the University to loan \$495,000 to MedOhio Health Inc. for its participation, development, and operation of the Newark Ambulatory Surgery Center. The Board also endorsed a recommendation for the University to issue a line of credit letter to MedOhio Health for reserve capitalization request for the HMO certificate of authority application. That concludes my report, Mr. Chairman.

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

At this point, we will convene the Educational Affairs Committee as a committee of the whole. We thank you, George, for agreeing to allow the whole Board to engage in the discussion and dialogue on academic enrichment.

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT

Mr. Skestos:

This morning, Mr. Chairman, I would like to call on Provost Sisson and Vice President Hayes, first to introduce our panel group and then to begin the discussion on our academic excellence.

Provost Richard Sisson: [video presentation]

Thank you, Mr. Skestos, Chairman Shumate, and members of the Board. It is a distinct pleasure to address the Board this morning on the topic of academic enrichment initiatives and the awards for 1997-98. We are this morning announcing the award of more than \$1.5 million in funding for 15 academic enrichment initiatives. You have before you a list of the names and the very brief description of each of the winning initiatives. Copies of these descriptions are available to members of the audience, as well.

The winners were selected from more than 70 proposals submitted by the deans of the colleges and represent some of the very best thinking of our outstanding faculty members from many parts of the University. This is the fourth year of the Academic Enrichment Awards. This program was started in part because of the expressed desire, not only by you, but also of Governor Voinovich and the Ohio Board of Regents, that we employ a strategy of selective investment to help achieve even higher levels of academic excellence in areas of great potential for the University and for the people of Ohio.

It is our intention to continue and expand this program in the years ahead. This is absolutely essential for the future of this University and for the people of this State. Our intentions are conditional, however, upon sustained adequate funding from the State of Ohio.

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Provost Sisson: (contd)

The imaginative and creative thinking that we acknowledge this morning and the creativity that happens every day in our classrooms and in our laboratories benefits our students and the people of Ohio in many diverse ways. What we are talking about today is just one of the ways we are making a difference for the people of this State.

We have a brief video to introduce you to some of our previous Academic Enrichment Award winners and then my good colleague, Dr. Hayes, will introduce five of the faculty who are receiving awards this morning.

[video presentation]

Dr. Edward Hayes:

Mr. Chairman, it is also my pleasure to be here today. The presenters on the video were the leaders of academic enrichment initiatives from prior years and so they were talking about what their experience has been over a number of years. Today, we have five outstanding leaders of the new initiatives that are being announced here. I will introduce them all in a moment and then they will be making a few brief comments about their particular initiatives to give you a flavor of what more you can expect in the years ahead as a result of these programs. I want to emphasize that this program impacts both the scholarly and the research activities of the University, as well as the experiences of undergraduate, graduate, and professional students.

The awards are on a competitive basis, but I also want to emphasize that there is an important component of this program which is an evaluation that takes place in the future. You will find out the extent to which we in fact are meeting the expectations that these folks are promising or have promised as a part of their proposal. We are using those evaluations to fine tune the process so that we guarantee that we get maximum return on the investment of our resources for these programs.

I am going to start with: John Bossler, Director of the Center of Mapping, will be discussing the Image Understanding initiative; Ruth Charney, Acting Chair of the Department of Mathematics, will be discussing the Lower Level Mathematics Instruction initiative; Lorraine Justice, Acting Chair of the Department of Industrial, Interior, and Visual Communications Design, will be discussing the Design Studio 2000 initiative; Nancy Rogers, The Joseph S. Platt-Porter, Wright, Morrison & Arthur Professor of Law, from the College of Law, will be discussing the Alternative Dispute Resolution initiative; and, finally, Lewis Ulman, Director of the Computers in Composition and Literature Program and Associate Professor in the Department of English, will be discussing the Center for the Study and Teaching of Writing.

Professor John Bossler:

Good morning and thank you for this opportunity to talk about our image understanding initiative. We at Ohio State believe that the future of mapping -- and that word is used very broadly -- lies in our ability to extract from digital images information that is embedded in there without looking at those images. In this context, we use the word image broadly to mean synthetic apparatus radar, magnetic resonance imagery, and optical images from satellites. Those things are used, for example, to determine the location of a tumor in the brain from magnetic resonance imagery or the location of a tank on the battle field from synthetic apparatus radar or the extent of an oil spill from optical sensors on a satellite.

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Bossler: (contd)

We were awarded three new faculty positions in an initiative supported by nine different organizational entities at Ohio State. We were driven by some market research and we are not alone in our thinking about the importance of digital imagery. We looked and found \$500 million worth of research required by the federal government today in this arena and now our attention has to go towards looking for the three faculty that will bring us above, we believe, Carnegie, MIT, and Stanford who are well-known in this field.

Professor Ruth Charney:

I would also like to thank you for the opportunity to tell you a little bit about our program. Our academic enrichment proposal was aimed at better serving students at this University who take lower-level mathematics and statistics courses. On the order of 10,000 students per quarter enroll in these courses, so this is quite an enormous job and it is hard to imagine an initiative which would affect a larger proportion of the University community.

The proposal itself is focused on the creation of a mathematics/statistic learning center, which will provide a wide range of services for students, learning resources, and a focal point for teacher training and for experimenting with new courses and new teaching styles. However, I would like to emphasize that the proposal itself, the things that we propose to do in this initiative, are really only one part of a multi-faceted plan developed over the last year by the Mathematics Department to revamp our lower-division instruction and to offer the best possible services at that level.

I was only given two minutes to talk and I can't speak as fast as President Gee, so I won't try to tell you about the entire plan. I would like to say that I think that the plan taken as a whole really represents a new recognition on the part of the Mathematics Department that these lower-division courses are a very important part of our mission and a new commitment to devoting our energies and our resources towards doing the best possible job with our lower-division instruction.

As far as what the funding of this proposal means to our department, those of us involved in creating this plan are just thrilled to be able to move ahead with this and have the resources to do what we really want to do here. But I think also that it is very, very important to us as a statement by the University that they are committed to this project and that they will stand behind us and support us in our efforts to improve what we offer to lower-division students. As I said at the beginning, this is a very big job and it is not unique to this University. The problems are nationwide and we have a lot of good ideas, but we really can't do them without the University's support. Thank you.

Professor Lorraine Justice:

Design is at the very juncture of the Arts and Sciences and our outreach to corporate America, as well as other disciplines at OSU, such as engineering, business, medical and social sciences, has allowed the Department of Industrial, Interior, and Visual Communication Design to become one of the top three in the country. This has been through a competitive effort, as well as the creative abilities of our faculty. This was a much needed enrichment proposal. We will be able to build our computer lab so that we can have students prepared for the next millennium.

The global competitive atmosphere in producing well-designed products for the human race has become, as I said, very competitive and OSU is right there in the competition. We have students that are working for NCR, Texas Instruments, IBM,

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Justice: (contd)

Apple Computer, Thompson, Rubber Maid, and other companies around the world, and we will continue to do so. This grant will really push us into the very, very top tier and we are really looking forward to it, and we are grateful. Thank you.

Professor Nancy Rogers:

In the early 1980's, the College of Law was among very few law schools who began teaching their students to negotiate more effectively and to use mediation to help their clients resolve their disputes earlier and in a more satisfied way. We started the *Ohio State Journal in Dispute Resolution*, which is an interdisciplinary journal that reports academic research to the broader academic community and to the practice community. We wrote textbooks for this new field.

Today the field of dispute resolution is an important area of law. Just this year the *U.S. News and World Report* began ranking law schools according to their excellence in dispute resolution and ranked Ohio State among the top four in the nation in this area.

This grant will move us to the top two in terms of the program that we can offer. In two weeks one of the top scholars in the country will be coming to the College of Law to interview for the senior position that has been made available through this grant. Already he is working with us in the selection of a junior faculty member made available through this grant. We will triple the number of courses in dispute resolution that will be available to law students. We will offer specialized courses that will permit a graduate from Ohio State Law School to graduate as an expert in the field of dispute resolution. We will continue, as we have done in the past, to offer those courses jointly taught with faculty from other units at the University. We will launch the first of its kind clinic to teach our students to mediate not only simple disputes, but also multi-partied complex disputes, offering that service to the community.

We feel very proud to have been a leader in what has become a major field and we feel even prouder to be able to offer the quality that we will be able to offer as a result of this grant. We know that the idea is not a new one. It was in 1850 that Abraham Lincoln said to his fellow lawyers, "Discourage litigation." As a peace maker, Lincoln said, "A lawyer has a superior opportunity of being a good person" and to remind us of that wisdom we have named the new clinic from the grant the Lincoln Clinic. We are hopeful at the College of Law that our graduates will build bridges in a society that we feel is too fractionated and too fraught with conflict.

Professor Lewis Ulman:

On behalf of the College of Humanities, I would like to thank the Office of Academic Affairs and the Board of Trustees for supporting our plan to establish a Center for the Study and Teaching of Writing.

The plan rests on three major assumptions that are also central to the general education curriculum: 1) writing is fundamental to learning and critical thought in all disciplines; 2) writing is a progressive skill requiring that students integrate writing and learning throughout their college education; and 3) writing and communicating well are essential not only to individual student success, but also to the future of our disciplines and our communities.

Funding from the academic enrichment program, combined with funding from the College of Humanities and the Department of English, will support faculty, graduate teaching and administrative associates, and professional staff in the Center who are

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Ulman: (contd)

going to be charged with carrying out five missions that bring together efforts that are now being undertaken by different and sometimes temporary units.

The five missions are: 1) to coordinate and articulate the three writing courses required in the general education curriculum and now being taught in well over a dozen departments across campus; 2) to provide direct support for writing instruction across the University by revising and extending the existing tutorial and consulting services of the University Writing Center; 3) to sponsor cross-disciplinary undergraduate and graduate courses on writing; 4) to facilitate interdisciplinary research on writing by coordinating grant writing and by sponsoring interdisciplinary colloquial on writing and learning; and 5) to conduct community school and employer outreach programs that connect writing instruction on campus with schools, work places, and communities that are integral partners in the University's larger mission.

As we developed the proposal, we were gratified by the broad and enthusiastic support that we encountered across the campus for the missions that I have just outlined. Therefore we are especially eager to renew our efforts to support writing instruction at Ohio State through the Center for the Study and Teaching of Writing. Thank you.

Provost Sisson:

I think the panelist would entertain questions and a discussion with the Board.

Mr. Skestos:

I want to personally thank all of you for coming this morning and enlightening us as Trustees. I have a question for the Provost. I think that I can speak for the Board when I say that we are 100 percent behind this search for academic excellence, but I would like for you to expand a little bit more this morning, if you wouldn't mind, on how we as Board members can better encourage and support this University in its road for academic excellence. We heard this morning what a few dollars can do and it is very exciting. We have all agreed that we want Ohio State to reach heights heretofore never reached. Perhaps you can enlighten us how we as Trustees can better support that.

Provost Sisson:

I think that we have seen in five to fifteen cases here extraordinary ingenuity, creativity, and commitment of this faculty to serve knowledge, to serve students, and to serve this community. There is no question about it. In each of these cases more could be done and movement could be faster if there were additional resources that were available to extend to them. As the Board knows, we propose to expand this program of academic enrichment under the rebuke of a longer term selective investment for academic excellence that will encompass investments such as this. But also on a larger scale, integrated investments, such as the molecular life sciences Initiative, will have a very powerful buoyancy effect on a number of units within the University.

This takes funding and what we have done is to sequester every year new additional annual rate, continuing funds dollars, to fund initiatives such as this. We have also in a progressive way started an assessment on academic units that can also be plowed into this program and will be. There is no question but what additional increments of funding will be absolutely essential.

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Provost Sisson: (contd)

We see it here – and we also saw it in the presentation by Dean Hoffsis, with respect to the College of Veterinary Medicine – a superb college that is ranked more highly in terms of its reputation around the country than the dollars would indicate that it should be. With some increment of increased funding – for not just that college, this is an example – this Board, this academic community, and this State will see an extraordinary buoyancy effect, which I think is certainly in line with one of the three priorities of the Board of Trustees for this year: academic excellence, the student experience, and revenue generation.

Mr. Skestos:

Thank you, Provost Sisson. Are there any other questions for the panel or Dr. Sisson or Dr. Hayes?

Mr. Brennan:

I would like to address my question to Professor Charney. Did I hear that this is remediation for high school students?

Professor Charney:

It includes that aspect. The problem is what you define as remediation. I am including everything up through calculus and I certainly would not consider our pre-college level algebra, pre-calculus, and calculus as being considered remediation. We do have some courses that are really below that level, which we offer but don't get college credit for, and these would be considered genuinely remedial.

Mr. Brennan:

You mentioned a problem nationwide in this regard, what were you referring to?

Professor Charney:

I was referring to the feeling that the courses, as they are currently designed, are not serving students well, that there is unhappiness nationwide.

Mr. Brennan:

This isn't dumbing down the curriculum is it?

Professor Charney:

No, definitely not.

Mr. Brennan:

What percentage of our students fail to measure up to what you think is a minimum math requirement for freshman college?

Professor Charney:

I can't quote an exact percentage, but too many. First of all there are those who genuinely need remedial courses, which were included in these numbers. I know that there has been a recent report on some ideas of what should be done about that statewide, not in terms of the University alone. We would be very happy if less of

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Charney: (contd)

our students needed real remedial work. We also frequently find students – even those that don't need remedial work – who have taken a course in high school come here and take our placement exams and find that they need to retake the same courses, sometimes more than one of them. So while they may not be remedial, while it might be only pre-calculus, they find themselves taking pre-calculus and calculus after having taken pre-calculus and calculus in high school. So there is some kind of problem that we don't entirely understand. That is the problem that I am talking about nationwide.

Mr. Brennan:

Is there any communication between you and the high schools as to what they should do?

Professor Charney:

There is an ongoing program, the Early Math Placement Test, which are tests designed – and taken voluntarily – to let students know what will be expected of them when they get to college and to give them early warning if they are not meeting up to that. One of the proposals of this report that just came out – unfortunately, I can't remember the name of the group that did the report – was to possibly expand this type of testing to reach more students and to make sure that everybody is getting that.

I also feel that there probably isn't enough interaction. I just took over as chair of the Mathematics Department this July, but one of the first things I did was to organize a conference this spring to meet with high school teachers to exchange information and ideas, to understand each other, and to get a conversation going. I frankly feel myself that there is not nearly enough exchange going on. We have a lot of common ground because we are talking about the same students and the same difficulties that we are seeing with teaching those students.

The feeling is that students are taking courses and not really learning the material, that is the problem. We are trying to face that problem and we have seen it in high schools and I am afraid that we see it here at the University. We want to know why and what can we do better so that students really will learn the material when they learn it.

Mr. Brennan:

Have our increasingly restricted admission requirements reduced the number of students needing remediation?

Professor Charney:

It is actually having some effect. Certainly, there has been some decline in those needing truly remedial courses.

Mr. Brennan:

I don't mean to beat up on you, I have some questions for Professor Ulman, too. Writing is in the same category?

Professor Ulman:

Writing is certainly in the same category across the University curriculum.

September 5, 1997 meeting, Board of Trustees

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Mr. Brennan:

I meant the difficulty that high school students have doing effective writing, grammar, and sentence structure. Many don't have that, is that right?

Professor Ulman:

Many.

Mr. Brennan:

And do you have communication back to the high schools in which you think they ought to do things differently?

Professor Ulman:

Yes. One of the programs that this Center for the Study and Teaching of Writing will not replace – but we hope will coordinate with writing instruction at the University more successfully – is the Early English Assessment Program, which has been funded through State grants and now is in the third biennium. I haven't worked directly with that program, but it is a partnership program between the University and high schools to help the high schools understand what kind of instruction their students will encounter in their first year writing courses in particular. Also, it will help us understand what kind of instruction those students have been receiving and to coordinate them as well as we can.

That is certainly one of the elements of the larger picture that we hope the center will coordinate more successfully than an uncoordinated program. That is a program that focuses simply on the first year writing course and its connection with what the high schools has been able to do because the general education curriculum calls for writing courses throughout the student's curriculum.

Mr. Brennan:

Mr. Chairman, I would like to observe after these remarks what it is obvious, but I still feel that I must say it. The taxpayers of Ohio are paying twice for the same education. They come out of the public school system and they can't do the basic things that we are talking about and now we are paying for it again. There has to be some way that we can develop some kind of rapport back to the high school system better than we do to somehow get a handle on reducing that situation. I don't know what that would be, but I think that we should address it.

Mr. Shumate:

Any other questions?

Mr. Slane:

Professor Rogers, is there a mechanism in place to let the people of this State know that there is an alternative – that the dispute resolution system is available?

DISCUSSION AND DIALOGUE ON ACADEMIC ENRICHMENT (contd)

Professor Rogers:

Yes. We are working in a variety of ways now with the Supreme Court of Ohio, which is in the best position to communicate that. In fact, we have done research to try to figure out what it is that changes the lawyer's tendency to recommend mediation, and have discovered that the best communicator, in terms of significance, is the court. We work with them now on a project that helps them to develop high quality mediation programs called the Ohio Database Project. This is a national model to improve the quality of those programs and we worked with them in the development of this proposal. In fact, they have already talked with us about multi-partied, complex cases that they would like us to take on.

Mr. Skestos:

Thank you all very much for coming. Do you have any other last comments, Provost Sisson or Dr. Hayes?

Provost Sisson:

No. I would like to thank the Board for the opportunity to discuss some of the exciting things that are going on in this University.

Dr. Hayes:

In response to your question about what the Board can do, keep encouraging us. Being a cheerleader for these kinds of programs is very important. The message that the Board expects Ohio State to make progress and is going to be asking us the questions as to whether we are making effective use of the resources that we have and increasing the resources in the future -- I think those questions are very important.

Mr. Skestos:

Thank you all very much for coming this morning.

Mr. Shumate:

Thank you. That was an excellent discussion and excellent presentation. It is good to see that the academic enrichment program is working well.

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Provost Sisson:

I would like to present to the Board the following resolutions:

POLICY ON THE DEVELOPMENT OF FACULTY AND TEACHING ASSOCIATES AS TEACHERS Resolution No. 98-34

Synopsis: As part of its comprehensive land-grant mission, Ohio State will continue to make teaching development a top priority and explore new ways to invest in its teachers.

WHEREAS The Ohio State University is committed to the development of its faculty and teaching associates as excellent teachers, the University recognizes that in order to be responsive to its teaching

POLICY ON THE DEVELOPMENT OF FACULTY AND TEACHING ASSOCIATES AS TEACHERS (contd)

mission, it must provide motivation and support for the continual development of its teachers. Because administrators play a primary role in creating a climate that values teaching, the University, college, and departmental units are critical in providing support and resources to teachers; and

WHEREAS Ohio State recognizes that many faculty and teaching associates come to their positions with strong preparation in their specific discipline, but without formal preparation for teaching, the University expects that all faculty and TAs will make a commitment to their continuing development as teachers and will seek out the orientations, mentoring, consultation, or technical assistance they need for supporting their efforts; and

WHEREAS Ohio State recognizes as well that teachers must experience ongoing revitalization and development even after basic routines, knowledge, and skills are acquired during the early years, and that the need for development continues throughout the entire career, the University affirms its responsibility to offer either at the University or departmental levels the following kinds of support for all teachers: consistent messages on the value of teaching and a reward system that supports investments in teaching development and growth in teaching; periodic lectures, workshops, or seminars on topics relating to effective teaching and learning; opportunities for dialogue on teaching with colleagues, including the opportunity to mentor less experienced teachers; and resources, such as technical support, materials, and advice from University offices that support teaching, and funds for participation in professional organization activities connected with the teaching of the discipline; and

WHEREAS graduate students preparing for faculty roles are often engaged in teaching responsibilities during their graduate programs, the University has the responsibility to its own students as well as to higher education generally to ensure that graduate students receive carefully planned developmental experiences as an integral part of their program at Ohio State; and

WHEREAS The Ohio State University is committed to providing leadership and resources for teaching development, advisory committees, both external and internal, have been established to promote excellence in teaching. The Academy of Teaching and the Provost's Teaching Fellowship have been created to engage our best teachers in advising and assisting with teaching development. Offices with services that support teaching, such as the Office of Faculty and TA Development, have been funded and maintained:

NOW THEREFORE

BE IT RESOLVED, That Ohio State will continue its commitment to teaching excellence as outlined above.

...

REGIONAL CAMPUS BOARD APPOINTMENTS AND REAPPOINTMENT Resolution No. 98-35

Synopsis: Approval of nominees to The Ohio State University-Lima Campus Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Lima Regional Campus Board for the term as specified:

REGIONAL CAMPUS BOARD APPOINTMENTS AND REAPPOINTMENT (contd)

Lima Board Appointments

B. LaMont Monford, Sr., 3-year term
Dow Wagner, 3-year term
Jim Patton (Student), 1-year term

Lima Board Reappointment

George Brooks, 3-year term

RENAMING OF STREET

Resolution No. 98-36

Synopsis: A proposal to rename a portion of Fyffe Road, north of Lane Avenue to Ackerman Road, "Fred Taylor Drive" is recommended.

WHEREAS Fred R. Taylor served as head basketball coach at The Ohio State University for 18 years, during which period Buckeye basketball teams enjoyed great success with seven Big 10 Championships; and

WHEREAS Ohio State under Fred R. Taylor, in five NCAA Tournament appearances, won the national championship in 1960, was national champion runner-up twice, and finished third nationally once; and

WHEREAS Coach Taylor had a career record of 297 wins and 158 losses for a tremendous winning percentage of .654, establishing several enduring records at Ohio State for consecutive victories (32), consecutive regular season wins (47), consecutive Big Ten victories (27), and consecutive wins at home (50); and

WHEREAS Fred R. Taylor was twice voted College Coach of the Year; and

WHEREAS Coach Taylor played both basketball and baseball as a student at Ohio State, winning All-American honors in baseball in 1950:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees, upon the recommendation of the Department of Athletics, does hereby rename Fyffe Road, north of Lane Avenue and extending to Ackerman Road, "Fred Taylor Drive" in honor of his tremendous accomplishments and service to The Ohio State University.

PERSONNEL ACTIONS

Resolution No. 98-37

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 11, 1997 meeting of the Board, including the following Appointment, Appointment/Reappointment of Chair and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, and Promotion, Emeritus Titles, as detailed in the University Budget be approved, and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved August 25, 1997, by the Hospitals Board, be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: LAWRENCE W. LIBBY
Title: Professor (C. William Swank Chair in Rural and Urban Policy)
Department: Agricultural Economics and Rural Sociology
Effective: August 1, 1997
Salary: \$120,000.00
Present Position: Professor, Department of Food and Resource Economics, University of Florida

Name: JAMES E. MEEKS
Title: Professor (Presidents Club Professorship in Law)
College: Law
Effective: August 16, 1997
Salary: \$123,984.00

Appointment of Chair

October 1, 1997 through June 30, 1998

Mathematics

Ruth M. Charney*

Reappointment of Directors

July 1, 1997 through June 30, 1998

School of Public Health
School of Public Policy and Management

Randall E. Harris*
C. Ronald Huff

*Interim

Leaves of Absence Without Salary

STEPHEN G. CECCHETTI, Professor, Department of Economics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, and Autumn Quarter 1998, Winter and Spring Quarter 1999, to accept a position at the Federal Reserve Bank of New York.

DANIEL C. CHOW, Professor, College of Law, effective August 1, 1997, through July 31, 1998, to be senior legal counsel in China for Procter & Gamble.

MICHAEL D. ROSE, Professor, College of Law, effective Autumn Semester 1997, to teach at Vanderbilt University School of Law.

MARIO PERUGGIA, Associate Professor, Department of Statistics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a position at the University of Virginia.

ROBERT L. STAMPS, Associate Professor, Department of Physics (Lima Campus), effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to do research at the University of Western Australia.

DAVID ADAMS, Assistant Professor, Department of English (Lima Campus), effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a Fulbright grant to teach American literature at Jagiellonian University in Cracow, Poland.

TASNEEM CHIPTY, Assistant Professor, Department of Economics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a visiting position at Brandeis University.

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

MARK A. CLARK, Instructor, Ohio State University Extension, effective September 13, 1996, through September 14, 1997, for personal reasons.

Professional Improvement Leave

DENIS M. MEDEIROS, Professor, Department of Human Nutrition and Food Management, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

JOHN P. WANOUS, Professor, Department of Management and Human Resources, effective Spring Quarter 1998.

Professional Improvement Leave—Change in Dates

BURKHARD A. SCHAFFRIN, Associate Professor, Department of Civil and Environmental Engineering, and Geodetic Science, change leave from Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to Spring Quarter and Autumn Quarter 1998, and Winter Quarter 1999.

Promotion

COLLEGE OF EDUCATION

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Douglas H. MacBeth, Educational Policy & Leadership - effective retroactively to October 1, 1996

Medical Staff – Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 11, 1997 through December 10, 1997

Glen F. Aukerman, M.D., Associate Attending, Department of Family Medicine
Phil T. Diaz, M.D., Associate Attending Staff, Department of Medicine
Jasna Jevtic, M.D., Associate Attending Staff, Department of Medicine
Cynthia A. Kreger, M.D., Associate Attending Staff, Department of Medicine
Uma U. Marar, M.D., Associate Attending Staff, Department of Medicine
Mitchell A. Medow, M.D., Associate Attending Staff, Department of Medicine
Suneela Vegunta, M.D., Associate Attending Staff, Department of Medicine
Walter B. Hull, M.D., Associate Attending Staff, Department of Obstetrics and Gynecology
Martin L. Ribovich, M.D., Ph.D., Associate Attending Staff, Department of Radiology
Richard A. Fischer, M.D., Associate Attending Staff, Department of Surgery

July 11, 1997 through June 30, 1998

Louis M. Nardella, M.D., Associate Attending Staff, Department of Medicine/Internal
George A. Sawaya, M.D., Associate Attending Staff, Department of Obstetrics and Gynecology
Christopher Schmidt, M.D., Associate Attending Staff, Department of Surgery/Ortho
Dimitrios G. Spigos, M.D., Associate Attending Staff, Department of Radiology

July 11, 1997 through June 30, 1999

Anil K. Agarwal, M.D., Associate Attending, Department of Medicine
Robert R. Bahnson, M.D., Attending, Department of Surgery/Urology
Purnendu Gupta, M.D., Associate Attending Staff, Department of Surgery/Ortho
Daniel M. Haile, M.D., Associate Attending Staff, Department of Anesthesiology

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1997 thru June 30, 1999

Milton B. Armstrong, M.D., Associate Attending Staff, Department of Surgery
Mark W. Arnold, M.D., Associate Attending Staff, Department of Surgery
Leona W. Ayers, M.D., Associate Attending Staff, Department of Pathology
James P. Bacon, M.D., Associate Attending Staff, Department of Medicine/Cardio
Peter B. Baker, M.D., Associate Attending Staff, Department of Pathology
Stanley P. Balcerzak, M.D., Attending Staff, Department of Medicine/Hem/Onc
Constance Bauer, M.D., Attending Staff, Department of Radiation/Onc
William H. Bay, M.D., Associate Attending Staff, Department of Medicine/Renal
William J. Becker, D.O., Associate Attending Staff, Department of Pathology
Costantino Benedetti, M.D., Attending Staff, Department of Anesthesiology
William F. Bennett, M.D., Associate Attending Staff, Department of Radiology
Michael Blumenfeld, M.D., Associate Attending Staff, Department of OB/GYN
Carl Boesel, M.D., Associate Attending Staff, Department of Pathology
Harrisios Boudoulas, M.D., Associate Attending Staff, Department of Medicine/Cardio
John G. Boutselis, M.D., Attending Staff, Department of GYN/ONC
James G. Bova, M.D., Associate Attending Staff, Department of Radiology
Brian L. Bowyer, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
John T. Brandt, M.D., Associate Attending Staff, Department of Pathology
Jonathan B. Brooks, M.D., Associate Attending Staff, Department of Emergency Med.
David Alan Brown, M.D., Associate Attending Staff, Department of Surgery
Donald K. Bryan, M.D., Clinical Attending Staff, Department of OB/GYN
Ginny L. Burmgardner, M.D., Associate Attending Staff, Department of Surgery
William Burak, M.D., Attending Staff, Department of Surgery
Kenneth V. Cahill, M.D., Associate Attending Staff, Department of Ophthalmology
James H. Caldwell, M.D., Associate Attending Staff, Department of Medicine/Gastro
Renee M. Caputo, M.D., Associate Attending Staff, Department of OB/GYN
Filiberto Cavazos, M.D., Associate Attending Staff, Department of Pathology
John Christoforidis, M.D., Associate Attending Staff, Department of Radiology
Kathryn P. Clausen, M.D., Associate Attending Staff, Department of Pathology
Charles T. Cloulier, M.D., Associate Attending Staff, Department of Surgery
Sam C. Colachis, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
Edward A. Copelan, M.D., Attending Staff, Department of Medicine/BMT
William Copeland, Jr., M.D., Clinical Attending Staff, Department of OB/GYN
Andrew Cosgarea, M.D., Associate Attending Staff, Department of Surgery
Daryl Cottrell, M.D., Associate Attending Staff, Department of Medicine/Endo
Matthew Dangel, M.D., Associate Attending Staff, Department of Ophthalmology
Elizabeth Davies, M.D., Associate Attending Staff, Department of Surgery
Barry DeYoung, M.D., Associate Attending Staff, Department of Pathology
Garth F. Essig, M.D., Associate Attending Staff, Department of OB/GYN
Michael E. Falkenhain, M.D., Associate Attending Staff, Department of Medicine/Renal
James M. Falko, M.D., Associate Attending Staff, Department of Medicine/Endo
Robert J. Fass, M.D., Associate Attending Staff, Department of Medicine/Inf Dis
Lowell A. Forrest, M.D., Associate Attending Staff, Department of Otolaryngology
Joel L. Frazier, M.D., Associate Attending Staff, Department of Surgery
John J. Fromkes, M.D., Associate Attending Staff, Department of Medicine/Gastro
Reinhard Gahbauer, M.D., Attending Staff, Department of Radiation/Onc
Richard A. Gams, M.D., Attending Staff, Department of Med/Hem/Onc
Joseph H. Goodman, M.D., Associate Attending Staff, Department of Surgery
John C. Grecula, M.D., Attending Staff, Department of Radiation/Onc
Michael Guertin, M.D., Associate Attending Staff, Department of Anesthesiology
Bhagwandas Gupta, M.D., Associate Attending Staff, Department of Anesthesiology
Purnendu Gupta, M.D., Associate Attending Staff, Department of Surgery
Robert M. Guthrie, M.D., Associate Attending Staff, Department of Family Medicine

September 5, 1997 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1997 thru June 30, 1999 (contd)

Arif Hameed, M.D., Associate Attending Staff, Department of Pathology
Ronald L. Harter, M.D., Associate Attending Staff, Department of Anesthesiology
Dean W. Hearne, M.D., Associate Attending Staff, Department of Medicine/Derm
Lee A. Hebert, M.D., Associate Attending Staff, Department of Medicine/Renal
Adam B. Hessel, M.D., Associate Attending Staff, Department of Medicine/Derm
Donald Higgins, Jr., M.D., Associate Attending Staff, Department of Neurology
Charles Hitchcock, M.D., Associate Attending Staff, Department of Pathology
Shiela E. Hodgson, M.D., Attending Staff, Department of Radiation/Onc
Michael Howie, M.D., Associate Attending Staff, Department of Anesthesiology
Jean P. Hubble, M.D., Associate Attending Staff, Department of Neurology
Michael Johanson, M.D., Associate Attending Staff, Department of Anesthesiology
Ernest W. Johnson, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
Daniel E. Jolly, D.D.S., Associate Attending Staff, College of Dentistry
Michael W. Jopling, M.D., Associate Attending Staff, Department of Anesthesiology
Carmen J. Julius, M.D., Associate Attending Staff, Department of Pathology
Paul E. Kaplan, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
William B. Kelly, M.D., Associate Attending Staff, Department of Anesthesiology
Melanie S. Kennedy, M.D., Associate Attending Staff, Department of Pathology
Keyhani-Rofagha S., M.D., Associate Attending Staff, Department of Pathology
Robert Kirkpatrick, M.D., Associate Attending Staff, Department of Medicine/Gastro
John T. Kissel, M.D., Associate Attending Staff, Department of Neurology
Susan L. Koletar, M.D., Associate Attending Staff, Department of Med/Inf Disease
James F. Lamb, M.D., Associate Attending Staff, Department of Med/Gen. Int.
Peter E. Larsen, D.D.S., Associate Attending Staff, Department of Dentistry
Larry C. Lasky, M.D., Associate Attending Staff, Department of Pathology
Gregory LaValle, M.D., Associate Attending Staff, Department of Surgery
Richard G. Lembach, M.D., Associate Attending Staff, Department of Ophthalmology
Alan D. Letson, M.D., Clinical Attending Staff, Department of Ophthalmology
Charles E. Levy, M.D., Associate Attending Staff, Department of Phy/Med/Rehab
George Lewandowski, M.D., Clinical Attending Staff, Department of GYN/ONC
John A. Lombardo, M.D., Associate Attending Staff, Department of Family Medicine
Luis A. Lopez, M.D., Associate Attending Staff, Department of Anesthesiology
Joel G. Lucas, M.D., Associate Attending Staff, Department of Pathology

Emeritus Titles

FRANCIS X. BEYTAGH, College of Law, with the title Professor Emeritus, effective July 1, 1997.

JOHN F. CONDON, Department of Internal Medicine, with the title Clinical Professor Emeritus, effective July 1, 1997.

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RESOLUTIONS IN MEMORIAM

Resolution No. 98-38

Synopsis: Approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

September 5, 1997 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

James V. Marquard

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 6, 1997, of James V. Marquard, Associate Professor in the College of Dentistry.

James V. Marquard was born in Cleveland, Ohio on May 7, 1944. He obtained a B.S. degree from John Carroll University in 1966, and subsequently graduated from The Ohio State University, College of Dentistry, acquiring his D.D.S. degree in 1970. He then trained in oral and maxillofacial pathology at The Ohio State University, earning a Master of Science degree in 1973.

Dr. Marquard was a faculty member at Ohio State for 24 years, holding appointments in both the College of Dentistry and the Department of Pathology in the College of Medicine. His responsibilities included teaching general pathology and oral pathology to a wide range of students and residents in both Colleges. His special interest in forensic pathology made him a particularly valuable resource for the City of Columbus and Central Ohio.

Dr. Marquard was an amiable, good-natured individual who cared for students both in and out of the classroom. Students were particularly fond of his sense of humor, and he was honored during his career with several teaching awards. As a reflection of their respect, the dental students often selected him to participate in their hooding ceremony during convocation. In addition, Dr. Marquard was a prominent leader in the Psi Omega Dental Fraternity, elected to the offices of National Councilor from 1977 to 1983 and National President from 1981 to 1982.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Marquard its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Donald R. Meyer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 23, 1997, of Donald R. Meyer, renowned psychobiologist, and Professor Emeritus in the Department of Psychology.

Professor Meyer was born July 31, 1924 in Rhineland, Missouri. After receiving a B.A. in Psychology and Mathematics from the University of Missouri in 1947, he earned a Ph.D. degree from the University of Wisconsin in 1950. Professor Meyer came to The Ohio State University in 1951, as an Assistant Professor, and rose through the ranks to become Professor of Psychology in 1957. Professor Meyer had a long and distinguished career as a scientist, scholar, and Director of the Laboratory of Comparative and Physiological Psychology at The Ohio State University.

Among many honors, Professor Meyer was a member of Phi Beta Kappa, a Fellow of the Society of Experimental Psychologists and the American Association for the Advancement of Science, and served as president of the Midwestern Psychological Association and division six of the American Psychological Association. He was active on federal grant review panels of both the National Science Foundation and the National Institutes of Health. Professor Meyer served as a consultant to the Surgeon General, U. S. Army (1954-1959), and to the U.S. Air Force Research and Development Command, Project Mercury chimpanzee missions (1960-1965).

Professor Meyer was known for his eminent contributions to understanding the brain and its role in learning and memory, having published almost 100 research articles on this topic. He was also a co-author on a leading textbook of Psychology. His research was frequently groundbreaking and his theories often effectively challenged established dogma. Donald Meyer, together with his wife and colleague, Dr. Patricia Meyer, were also known for their influence on several generations of students and colleagues around the world. Don is remembered both as a scholar and as a generous family man and friend.

September 5, 1997 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Donald R. Meyer (contd)

On behalf of the University, the Board of Trustees expresses to the family of Donald R. Meyer its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-39

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1997 be approved.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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STUDENT GOVERNMENT REPORT

Mr. Eric Reeves:

Chairman Shumate, Trustees, Dr. Gee, and Dr. Napier, it is my pleasure to give the student government report. The Undergraduate Student Government has been working hard this summer on a number of projects and one is the Community Commitment. This is an enormous service project where they are encouraging students, faculty, and staff to give two hours of their time to perform service in Columbus and the service will happen the Tuesday of Welcome Week.

USG has also been working with Transportation and Parking to offer free on-campus busing for students, faculty, staff, and visitors beginning this autumn. This should allow everyone to maneuver through our campus more easily.

Finally, USG has been creating a student organization incentive program that aims to increase student organization collaboration. It also aims to increase involvement in University events and activities. This program will recruit and train advisors for student organizations.

The Council of Graduate Students are pleased to have Trustee Celeste and President Gee at their new Graduate Student Orientation, which will take place on September

September 5, 1997 meeting, Board of Trustees

STUDENT GOVERNMENT REPORTS (contd)

Mr. Reeves: (contd)

22. The Council of Graduate Students has passed a resolution in support of Staff Appreciation Week at Ohio State and they appreciate all of their hard work and efforts.

The CGS executive committee held a retreat in August and it was highly successful. Lots of energy and ideas were put into this retreat. The two priority areas for CGS this year are: 1) communication and awareness with graduate students, faculty, and the University community; and 2) issues of concern for graduate associates.

The Interprofessional Council would like to first revel in the good news that they heard today at the Board of Trustees meeting. As you are aware, the professional schools are very active and very much a part of this University fabric, and we are honored to host the Board meeting in the College of Veterinary Medicine.

During the first week of October, the Interprofessional Council will host a retreat with three representatives from each of the five colleges. At that retreat, we will lay the groundwork for an I-QUE – an Interprofessional Quality of University Experience report – modeled after the QUE report and the G-QUE report. Our aim is to foster and maintain the achievements that we have already accomplished and to see how we can continue to attract quality students and to have quality programs here at Ohio State. So you will be hearing more about how we are going to raise our I-QUE in the future.

Finally, on behalf of all three student governments, we would like to acknowledge and express our appreciation for the Board of Trustees' invitation to your retreat next week. We look forward to it and appreciate your inclusion of the student government leaders. With that in mind, the three student governments' aim for the year is to be a model for all student governments across the country and to be the best student governments in the country. Thank you.

Mr. Shumate:

Are there any questions? I thank you and thank you for your leadership and the leadership of all of the student leaders.

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AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE

Mr. Jerry May:

If you would turn to the campaign report that you will find in your materials, I am going to report to you some numbers and campaign impact issues. First the most important thing that I need to tell you is that these dollars don't just happen. They are the result of hard work from the Development staff and many of them work with you, and you know the kind of work that they do all across the University. Secondly, there is a great deal of work on behalf of my colleagues, other vice presidents, and the President, and the amount of time that they put in is directly related to these results. Thirdly, is the leadership from the Provost to the deans, to key faculty, to people who aren't deans but are key leaders in the University. I would cite, in particular, Sherri Geldin, Dave

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

Schuller, and Andy Geiger as partners in this effort, and that particular arrangement, and also the volunteers.

That starts with, as you know, the Foundation Board, which you delegated this responsibility to and to yourselves. There is not a person on this Board that doesn't work on behalf of the fund raising program. There are almost 1,200 college fund raising volunteers and then nearly 200 volunteers on regional major gift committees. So when I say this, I want to make sure that you understand that this just doesn't happen. It is a result of this huge amount of effort that you see and we can never take that for granted. There is a direct relationship.

If you would turn to the first report that is entitled, "Campaign Progress as of June 30, 1997." What I particularly want to highlight is not just sort of the bottom line numbers, but the future. When I look at the future I see the line that says, "Net Pledges Acquired, \$68,569,436" and when I look to the future at "Net Planned Gifts Acquired \$65,248,368." What you see there is what is going to come in. The part that says, "Net Pledges Acquired" is going to come in in the next five years and the part that says, "Net Planned Gifts Acquired" is not going to come in for many, many decades.

Let me give you two examples of something that has just happened. In the last 12 months we have had two different bequests realized. There have been a lot of bequests realized, but two in particular I want to tell you about. One of them we had booked at \$100,000 and the estate came through at \$1.3 million; and another one we had booked at \$1 million, and we got \$8.8 million. This is the largest gift we have had since Mershon.

The point in all of this is to say that most often people underestimate the value of their estates when they make their intentions. It almost always benefits the University to do what we are doing now because as you can see it pays many, many fold. People end up leaving to the University much more than they really expected.

So as you can see, we were at \$605 million at the end of the fiscal year toward the \$850 million goal. You can see the numbers are very, very strong as a result of leadership gifts in the first two years of the public phase of the campaign and then before that the first two years of the private phase.

The next chart is the colored bar chart and is entitled, "Private Support - Total Fund Raising Activity." What I want to call your attention to are the far four right bars. Now the two tall ones, on the far right, are the two years of this campaign's public stature when we kicked off the campaign two years ago this fall. The other two bars you will see total \$127 and \$128 million. Those are the two years of private fund raising before we announced the campaign. Those were leadership gifts and many of those we announced in the newspaper and you knew those were very large. That was the beginning of our leap strategy, and, in fact, it clearly has paid off to the point where the last two years — that is the first two years of the public phase of this campaign — we hit \$170 and \$175 million in total activity.

Now the cash part of that is \$124 and \$129 million, that is the part that is making a difference for the Provost, the deans, and other academic leaders right now. But the part in the red is the exciting part when you look at that and you see four years ago we were at \$29 million, \$27 million, \$16.3 million, and \$18.9 million. Those are new cash pledges that happen every day and every week where somebody says, "I am

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

giving you a new commitment, I am going to give \$2,000 a year for five years" and we book that in at \$10,000 and we know that will be paid out for whatever the amount is.

Then the part in the cream color is the part that I thought you'd also find of interest. While the Provost and I, and a lot of other people, are most interested in what we can do now and in the next five years, that part is for the future. You will see that we added staff not only in the area where we are getting cash gifts — because that has made a huge difference in terms of supporting volunteers and finding new prospects — but we also added staff in the planned giving area.

By doing that, what you can see is that we went from \$3.9 million to \$8.1 million to \$30 million to \$28 million. What that means is that these are people that have said, "I am going to leave \$50,000 in my will or I am going to leave \$100,000 in my will" or whatever it is and we put that in at face value. The reason that we put it in at face value is because we know that it is not coming in for many, many years. But the important thing is that we want those people to know that we appreciate what they have done. So that is a great investment for the future.

That is just two pieces on the campaign report. Before I go to campaign impact, are there any questions that you have relating to the numbers that we have put there?

If you will turn then to "OSU Campaign Impact." The numbers are one thing, but as I have said numerous times before, it is what we do with it that makes the difference and that is going to feed into some quality issues that I want to mention towards the end.

The first one is entitled, "New Endowed Funds for Chairs/Professorships & Scholarships/Fellowships." What you will see here is that in the four years of the campaign — the two years public and the two years of the private fund raising — we have 47 new chairs or professorships either begun or fully funded or just completed during that period of time, almost a third of all of the University chairs and professorships. There were 38 last year at this time and there were 47 this year, so you can see that we had a net gain of nine. I would like to get at least one a month if we could, but \$1.5 million is a lot of money and it takes a while for those decisions to be made.

In the right-hand column under "New Endowed Scholarships or Fellowships" we have grouped this by colleges. As you can see, that number is 244 and it was 180 when I sat in front of you last year at this time. That means 64 new endowed funds, some of those are \$25,000, a lot of them are \$100,000, and a couple of them are \$2 million. The important information here is that it is beginning to have a significant impact on the quality of the institution today in those particular areas. Those include all scholarships: need-based scholarships, graduate fellowships, and merit scholarships, they are all in that grouping. Most of the merit scholarships are entitled, "University" because a lot are not designated to a particular college, although some of them are, in particular, the business school and engineering.

On the next page we have "Gifts for Scholarships & Fellowships." What I simply want you to look at there are the four right-hand bars, which is the period of this campaign. What you can see is the money that is Current Use Money — that is where somebody gives us \$1,000 and says, "spend this this year on a scholarship" and we spend it. That is shown in red and you see that has been pretty much a steady state.

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

The blue section shows that we have increased from 50 to 100 percent during this campaign and the money going into endowed scholarships and fellowships. I mentioned this in the Fiscal Affairs Committee meeting this morning. The important factor here is that when you have a product and it is known, you want to keep continuity and you want to keep selling it over a period of time. What has happened is we have a product that has been out there for about ten years, and it now has a significant value beyond what we put into it because people have a knowledge and understanding. This is going to double again probably in the next ten years. If we can stay the course, in terms of keeping a consistent message about it and the importance of endowed scholarships and fellowships, we will reap very large benefits over the next decade.

The next one, in terms of campaign impact, is in additions to the Endowment. Now the Fiscal Affairs Committee and the Investments Committee are always very interested in this because as you can see we have added \$112 million in the last four years in receipts, not pledges, to the University's Endowment. When you have a year like Jim Nichols, the Investments Committee, and our Investments Managers have had, you can see the increased impact that we can make with that kind of money.

The other thing to remember is that in the last decade we were averaging \$13.8 million a year in receipts added to endowments -- that is scholarships, fellowships, chairs, endowed faculty funds, and deans' innovation funds. You can see that in four years of the campaign, we are averaging \$28.1 million in gift receipts, and that doesn't include what has been pledged at this point and time. So I can tell you that the academic colleagues across the University clearly are focusing on this and if we can continue to have them speaking on behalf of this particular need, it is going to have a huge impact. By the way, \$33 million last year and \$37 million in this most recent year, that is a huge leap because we have never passed the \$22-\$23 million mark before, ever, so it was a huge year.

The next page shows "Status of Campaign Facility Projects." There are 15 building projects going on on this campus, most of which would not take place if not for the fact that the academic leaders made a priority decision on these and then they partnered with us in terms of the fund raising and continue to partner. What I can tell you today is when you look at the part in cream, that is the money that has been committed. That totals about \$94 million in gifts and pledges toward those. We are going to get at least a minimum of \$11 million more to complete these projects. We will probably over subscribe in a couple of areas -- I certainly hope that we do in a couple of athletic areas in particular -- that is towards 15 buildings on campus, ten projects, and, of course, the Fisher College of Business is the largest. That partnership is very important.

Mr. Shumate:

The blue on that particular graph is that public funding?

Mr. May:

That is other funding that is committed. It is either done through revenue bonds in the Treasurer's and Mr. Shkurti's offices or it could be State support. For example, in the case of the Galbreath Equine Trauma Center, the State brought in money to match.

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

The last one in terms of campaign impact just actually goes under campaign report, but it shows you that we projected the number of gifts needed to reach \$850 million. This is actually for \$750 million for the cash and cash pledges. We projected that we would need five gifts of \$10 million and we have 4; we projected that we would need six gifts of \$5 to \$10 million, we have six; we projected that we would need 108 gifts at \$1 million to \$5 million, we have 57, and so forth.

You can see the growth. You can see at the high end that we have done well and still what other people would consider the high end -- that is \$100,000 gifts and \$25,000 gifts -- we have done very well, but we still have a ways to go. There is plenty of opportunity out there in the next three years of the campaign. Part of the statement here about the campaign impact though is that we are creating an expectation in the culture of our fund raising program and in our constituencies that it is okay to give a very large gift and that it is something that you can give to a public university. A decade ago we had to apologize for that. We had to explain that and now people understand that private support is a partnership.

The last three pages are simply three charts that I will give you every year that simply show you our benchmarking, because everybody wants to know how we are doing in relation to the competition. The first one says, "Top Twenty-Five Private & Public Institutions 1995-1996." So this goes back to the year when we raised a \$124 million, not this past year when we raised \$129 million. We don't have all of the information from our comparative institutions yet; that takes about 8 to 12 months of lag time.

The important thing to note here is that Ohio State is 18th among all public and private universities. We are in great company. I think we would like to be in that company in every single one of our academic programs. We are trying to make sure that our fund raising program supports that so all of our academic programs can be in the same range.

I want you to particularly look at the first chart, at the universities that are behind us -- Michigan, Illinois, Princeton, Texas A&M, Northwestern, Virginia, and the University of North Carolina in the last year. The important part is that we are in great company and you should continue to pass the word, as senior volunteers on behalf of the University, about how well Ohio State is doing in this regard. Let me just tell you success feeds upon success and more people want to give to Ohio State when they realize that.

The next chart is "1995-96 Total Private Support to Public Universities," the same figures but cut for public, and you can see that we are seventh nationally among all public universities. Then the final chart is "Endowment Totals of Big Ten Universities" and these are comparative figures that are reported every year to CAE. Once again, you can see that we are fifth among the Big Ten in terms of our endowment totals and, of course, this is based on a \$649 million Endowment. Mr. Nichols has that up to a much higher level, but this is our last comparative set of data. We are tenth out of all publics in terms of endowment in this particular year and we were 31 among all universities public and private. That gives you a sense of about how we are doing.

I know that we talk often so I try to answer a lot of your questions each month and each day, but when we talk about development and fund raising, we talk about the impact on revenue growth -- one of our three objectives. We often put it in that particular box, but I would like to talk about something a little bit different. I would like to talk about the difference when you heard Paul Beck speaking in the video and when you heard Dean Hoffsis speaking a few minutes ago, and that is the importance of the value of fund raising, not only on revenue growth but on academic quality.

AFFIRM THY FRIENDSHIP CAMPAIGN UPDATE (contd)

Mr. May: (contd)

There is a direct link to that, and in that particular context this investment that you are making is starting to pay off, in terms of my partners, the deans, the academic leaders, and the Provost around campus.

Any questions?

Mr. Shumate:

Are there any questions? That was certainly an excellent report, and excellent effort with excellent results.

Mr. Brennan:

I would just like to make the observation that as you said, Jerry, we all on occasion work with you and your staff. You have fine staff and they do a wonderful job for the University. It is a pleasure to work with you.

Mr. May:

Thank you very much, David. I will pass that on to my staff. I appreciate that.

Mr. Shumate:

Thank you.

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CHAIRMAN'S REMARKS

Mr. Shumate:

At this time, there are two subjects that we would like to address. The Board members have a cover memo and several documents and resolutions that pertain to the transition, as well as the search for our next great leader.

Let me say that it is heartwarming to sit in the Board meeting today and to have such a substantive agenda that shows the kind of accomplishment, momentum, and velocity on our three priorities of academic excellence, quality of the student experience, and revenue growth. As Jerry pointed out, all three are certainly inter-related. We certainly want to thank President Gee for his ongoing leadership as we continue to move forward on behalf of the University.

You have a cover memo that talks about the process that has been outlined for the search committee, but before doing that, I'd like to call upon the Provost to give us an update on the transition team's activities. As you know, at our last meeting we put in place a transition team to help us, to be available to advise and consult with the Board and the President as we go through the next several months. Mr. Provost, if you would give us that update.

Provost Sisson:

Thank you, Mr. Chairman. The transition management team was appointed by you in the first part of July and we have had a number of meetings. There are just a few

CHAIRMAN'S REMARKS (contd)

Provost Sisson: (contd)

things that I would like to bring to the attention of the Board and those present here today. That includes the primary goals of the transition team as we see those goals, guiding themes, and phases in which we need to show considerable versatility.

First, the primary goal for the team is to assist, advise, and counsel the Board of Trustees, the President, and the Senior Vice President and Provost during this period of transition as the need arises. Second, the team will support University leaders in managing the transition, not managing the University. The University has well-functioning management structures in place and the normal operation of the vice presidencies, the Coordinating Council, and the Executive Committee will continue. The team's focus will be on matters that are unique to the presidential transition. And third, the team will help University leaders to ensure the continuity and maintain the momentum of University initiatives.

The first guiding theme is, in a sense, a takeoff of that last point that I made. The University has momentum, direction, and continuity. The second guiding theme is that the University will remain focused on improving — and this is just affirming what the Chair has just said — academic programs, academic excellence, enhancing the quality of the student experience, and promoting fiscal growth. The third guiding theme is that the University is a dynamic and evolving institution with effective leadership at multiple levels. In our view, Ohio State will use, must use, and shall use all of its leadership resources in advancing this agenda.

I mentioned phases. We are in that first phase — the phase which includes the search for a new great leader of this University. There may be a second phase, and that is the time between the departure of our President and the putting into place a new president. And as a third possible phase, a new president may find use in this transition team in providing for a smooth continuity as that person moves into the office of the chief leader of this institution.

So these are the things that are absorbing us, Mr. Chairman. We have had some very, very good meetings and we are very confident with a fine transition.

Mr. Shumate:

Any questions or comments? If not, thank you for your leadership and thoughtfulness of the approach to the transition.

As we all know, certainly the selection of the President is one of the most important decisions that the Board of Trustees will ever make and we've set forth some guidelines and mechanisms to help facilitate the search process. Again, consistent with the direction from this Board, public participation and involvement is an important component to our process. The Board indicated and directed that a broad based search committee be composed. We have a resolution in the packet that names the specific members of the search committee meeting the categories that were outlined in the resolution that we passed during the month of July.

Also, we have in place a web page, a post office box, voice mail, and fax lines available to solicit and receive additional public support. Also, the Board will be convening two public forums to allow for input in response to the Presidential profile that has been developed. As we have talked about before, we will update and talk about the progress of the search at our Trustee meetings each month. The next report being in October.

CHAIRMAN'S REMARKS (contd)

Mr. Shumate: (contd)

We have a resolution also that is recommending the appointment of a national search firm, the firm of Korn/Ferry International and, specifically, Bill Funk, the managing director of Korn/Ferry, to assist us with the search. Bill is highly regarded and recognized as one of the leaders nationally and has been involved with the selection of five of the last six Big Ten presidents. We are recommending that the firm and Bill, specifically, be retained.

We also have in the packet the advertisement that we would like to place in general circulation beginning on Monday, advertising the position widely, and requesting nominations, and also seeking applications. Also in your packets is a copy of the profile and this is the profile that we will be using when we solicit input and response to any of the public forums that we have scheduled.

Are there any questions or comments?

APPOINTMENT OF PRESIDENTIAL SEARCH COMMITTEE MEMBERS
Resolution No. 98-40

Synopsis: Naming of persons to serve on Presidential Search Committee is proposed.

WHEREAS the Board of Trustees in Resolution 98-25 established a Search Committee providing for broad representation of University constituencies and charged it with responsibility for recommending to the Board one or more candidates to be the next President of the University; and

WHEREAS specific individuals were recommended by various University constituencies to serve on the Search Committee:

NOW THEREFORE

BE IT RESOLVED, That the Search Committee for President of The Ohio State University be comprised of the following persons:

4 Trustees

Alex Shumate, Chair
Tamala Longaberger
James F. Patterson
George A. Skestos

5 Members of the Faculty

Bruce E. Bursten, Professor, Department of Chemistry
David O. Frantz, Professor, Department of English
Jane M. Fraser, Associate Professor, Department of Industrial, Welding and Systems Engineering
Alan J. Randall, Professor, Department of Agricultural Economics
Sally V. Rudmann, Associate Professor, School of Allied Medical Professions

1 Vice President

Jerry A. May, Vice President for Development

APPOINTMENT OF PRESIDENTIAL SEARCH COMMITTEE MEMBERS (contd)

2 Students

John Carney, President, Undergraduate Student Government
Clara Cuellar, Ph.D. Student in Sports Management

2 Deans

Kermit L. Hall, Dean, College of Humanities
Bernadine P. Healy, Dean, College of Medicine and Public Health

1 Alumni Association representative

Dan L. Heinlen, President and CEO, Alumni Association

2 Non-Teaching Staff

Jeri Kozobarich, Development Director, College of Education
Jack D. Miner, Fiscal Officer, Department of Physics; and

BE IT FURTHER RESOLVED, That William J. Napier shall serve as Search Committee Coordinator; and

BE IT FURTHER RESOLVED, That each member of the Search Committee shall commit herself or himself to representing the best interests of the University in planning and directing all aspects of a comprehensive and expeditious search for a new President including, but not limited to, developing a profile of characteristics, skills and qualities desired in the next president; developing a list of candidates and verifying their qualifications, availability and interest in the position; and making a recommendation of one or more candidates to the Board during the first quarter of 1998; and

BE IT FURTHER RESOLVED, That the Chair of the Search Committee shall provide periodic updates to the Board of Trustees at its regularly scheduled meetings until the search is concluded; and

BE IT FURTHER RESOLVED, That the Search Committee shall serve until discharged by the Board of Trustees or upon the appointment of a new President; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the Chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT
Resolution No. 98-41

Synopsis: Contract to retain a national search consultant to assist Presidential Search Committee is proposed.

WHEREAS the Board of Trustees has initiated a search process to identify qualified candidates for the Presidency of the University; and

WHEREAS a Search Committee has been appointed and charged with planning and directing all aspects of a comprehensive and expeditious search; and

WHEREAS it is established practice to select a professional search firm to serve as a consultant to the Search Committee and the Board of Trustees, providing advice, expertise and administrative support in the identification, screening and recruiting of the most highly qualified candidates for the Presidency; and

September 5, 1997 meeting, Board of Trustees

CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT (contd)

WHEREAS in order to identify professional search firms capable of providing the quality of services deemed desirable by the Search Committee and the Board of Trustees, a Request for Proposals was issued by the Purchasing Department of the University and sent to 10 search consulting firms located in Ohio and throughout the country; and

WHEREAS responses to the Request for Proposals were received from six search consulting firms, resulting in the selection of three responding firms for further review of their qualifications and in personal interviews; and

WHEREAS the Search Committee after due consideration selected one firm as being the most responsive in meeting the needs of the University;

NOW THEREFORE

BE IT RESOLVED, That Korn/Ferry International, R. William Funk, Managing Director, be retained as professional consultant to the Search Committee and the University to assist the search for the next President of the University; and

BE IT FURTHER RESOLVED, That the Vice President for Business and Administration be and hereby is authorized to enter into a contract of engagement with Korn/Ferry International on terms favorable to the University and consistent with the response to the Request for Proposals; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Thereupon the Board adjourned to meet Friday, October 3, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 3, 1997

The Board of Trustees met at its regular monthly meeting on Friday, October 3, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 3, 1997 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on October 3, 1997, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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APPOINTMENT OF SENATOR JOHN H. GLENN

Resolution No. 98-42A

President Gee:

I would like, Mr. Chairman, to defer my report so that the Board can consider a special personnel action. A few minutes ago, Senator John Glenn announced to the media that he is giving his papers and memorabilia to The Ohio State University. This gift includes items relating to his entire career in public service, in the military, in the space program, and in the United States Senate.

Senator and Mrs. Glenn are with us this morning. I ask the audience to join me in thanking the Glenns for this extraordinary gift and please, would the two of you stand so that we can recognize you. With this gift, we are pleased to enter into a special arrangement with our higher education colleagues at the Senator's alma mater, Muskingum College, in New Concord, Ohio, and with the Ohio Center of Science and Industry.

In addition to receiving these significant papers and memorabilia, we are also delighted that the Senator himself will be coming to campus. Before the Board today is a recommendation to appoint Senator John Glenn as a University Honors Distinguished Fellow in the University Honors Program, and Adjunct Professor in the Department of Political Science and the School of Public Policy and Management.

Imagine, imagine, imagine the opportunity for our students and scholars with the Senator on campus. In addition to doing some writing, Senator Glenn will be lecturing in political science and public policy, and will lead seminars for honors students and consult with scholars and students engaged in research.

Of special interest to the Senator is increasing young people's interest in public service as we heard him state so profoundly today. What better role model as spokesman for service, in the highest sense of the word, than Senator John Glenn. We are very excited about having him join us when he retires from the United States Senate in January 1999. Mr. Chairman, I am absolutely honored and delighted to recommend the appointment of Senator Glenn.

Senator, if you would please come forward we have for you a recognition that we hope you will hang on your wall. It says:

"The Ohio State University hereby designates Senator John Glenn, University Honors Distinguished Fellow and Adjunct Professor in the Department of Political Science and the School of Public Policy and Management, in recognition for his long standing commitment to public service and his dedication to both Ohio and higher education."

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

APPOINTMENT OF SENATOR JOHN H. GLENN (contd)

Senator John Glenn:

I do want to thank all of you and I am looking forward to this relationship very much. Annie and I both look forward to being not only a resource, but Annie asked me the other day if this also includes the right for us to audit courses on our own, because we want to and are assuming that that is the case. We look forward to this relationship and, as always, Gordon, thank you and thank you all very, very much.

President Gee:

The only thing that we can't guarantee is a parking space!

Mr. Shumate:

We also have another gift for a very important Glenn, and that is Annie Glenn. Annie, if you would come forward, this is an exciting and wonderful time for the University and we trust that this gift will help you remember the time.

Mrs. Annie Glenn:

May I open it now?

Mr. Shumate:

Sure. Mr. President, you indicated that a parking pass is the most difficult and most cherished item that any faculty member could have. We want you know, that you have a great Board of Trustees, because we do have a parking pass for Senator Glenn!

Senator Glenn:

Thank you so much. I think that is great.

President Gee:

Have a great day, Senator. The Senator and Mrs. Glenn have to leave, but I want to say that we have been honored that you both were able to be with us today. We look forward to seeing you again soon. Thank you.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, in September we had a significant touring production -- a logistic masterpiece, tour buses, "big names" on the road. No, I am NOT talking about the Rolling Stones, this travelling show was our Roads Scholar tours. Nearly 150 new and newly-tenured faculty members participated in the program. The first group spent two days in west central and northern Ohio. Trustee Dan Slane joined the two bus-loads of faculty as they visited The Wilds, Amish Country, our Wooster operations, the Cleveland Clinic, a Cleveland high school, and our Mansfield campus.

Trustee Tami Longaberger hosted the group at Longaberger's training facility and at the basket-weaving operation. By the way, we had great fun. Of course, it was absolutely antithetical, here we are taking a group of Ph.D.'s and showing them that

PRESIDENT'S REPORT (contd)

President Gee: (contd)

they can make money from weaving baskets.

The second contingent started out at Honda's East Liberty Plant, visited Indian Lake Dredge Day, our Lima Campus, and the Sauder Village and Ready-To-Assemble Furniture operation. They also visited a Toledo High School, General Mills, Buurma Farms, and our Marion campus.

By any measure, these tours were a great success. The faculty learned a lot about Ohio and Ohio State. Let me share a few comments from the participants. One wrote:

"I returned refreshed and renewed. We had some meaty chats in the back of the bus."

Another commented that after visiting several small towns:

"I now have a better understanding of why my students are so proud of their communities. And, I see how much people love Ohio State."

Finally, one faculty member reported on the great opportunities for networking. Dr. Linda Rugg, from Germanic Languages and Literatures, wrote:

"I look forward to talking more with Carl Zulauf about the Czech Republic where I am doing research, with Ted Dahlgren at Mansfield about distance learning possibilities for my Columbus-campus Swedish course, and with Joe Donnermeyer in Rural Sociology about a course I am developing on German speakers in Ohio. All this on one trip!"

As this snapshot reveals, the Roads Scholar program is an excellent investment in interdisciplinary collaboration and outreach.

We returned from these tours to the opening of the fall quarter. As we have come to expect, residence hall move-in was a tremendous success. Local media all carried stories of pleasantly surprised parents and students who were expecting a long, arduous task and, instead, were met with warm welcomes and great efficiency. From the time they pulled in to the French Field House parking lot, to having all their students' possessions in the room was about 35 to 40 minutes for most families! The tearful goodbyes, I might say, lasted a heck of a lot longer.

The University Honors Program initiated a new program this fall -- faculty "dorm storming." After dinner on the first day of class, teams of faculty members visited the residence hall rooms of entering honors students. They simply knocked on the door, met the students, asked about their first day, answered questions, and made them feel welcomed. I understand that nearly every student apologized for their room being a mess! I suppose a drop-in by a faculty member is like a surprise visit from your parents, in some way or another. This very personal touch required several hours of time from about 40 honors faculty and it was very well received by the students.

Another big success during Welcome Week was the Community Commitment project. About 1,200 students volunteered two hours of time the day before classes and were bused to area parks and schools to clean up, repair, and make improvements. This was the idea of the Undergraduate Student Government and they also coordinated the program.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

I just want to acknowledge John Carney personally. I think that it was a wonderful, wonderful notion. USG had learned that a couple of other large universities had incorporated service learning into their welcome events, but no one had ever exceeded 600 or 700 participants. The organizers were delighted with the turn-out on a rainy day. Other service projects are planned throughout the year.

I do want to mention the success of the Rolling Stones concert last week. As I told a number of people, when the rock stars are older than I am, I just can't get excited about going to the damn thing. But 60,000 people, including my wife -- who is still in shock -- had a terrific time. Vice President Williams and the Student Affairs staff, the Public Safety team, Traffic and Parking, and Athletics worked effectively to make it a great success.

I was particularly impressed that we were able to host the Crew soccer game the next afternoon in the stadium. I recognize that meant a long night and a lot of effort from many people, and I offer my congratulations. David, would you please pass that on to everyone that made that such a wonderful event.

From Senator Glenn to Mick Jagger, this first week of school has been out of this world! Mr. Chairman, that is my report. Thank you very much.

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CONSENT AGENDA

Mr. Shumate:

The consent agenda is now before the Trustees and, unless there are any objections, I would like to ask for a motion at this time to approve the nine resolutions on the agenda.

PERSONNEL ACTIONS

Resolution No. 98-42B

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 5, 1997 meeting of the Board, including the following Appointment, Reappointment, Change in Title, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, and Professional Improvement Leaves as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved September 30, 1997, by the The Arthur G. James Cancer Hospital and Research Institute Board be ratified.

Appointment:

Name:	JOHN H. GLENN
Titles:	University Honors Distinguished Fellow in the University Honors Program and Adjunct Professor
School/Department:	Public Policy and Management/Political Science
Effective:	November 1, 1997
Salary:	N/A
Present Position:	Senator, United States Senate, Washington, DC

PERSONNEL ACTIONS (contd)

Reappointment

Name: ROBERT P. LEONE
Title: Professor (The Berry Chair of New Technologies in Marketing)
Department: Marketing
Term: January 1, 1998, through December 31, 2002

Change in Title

Name: HAGOP MEKHJIAN
Title: Associate Vice President
Office: Health Sciences
Effective: October 1, 1997
Salary: N/A
Present Position: Assistant Vice President for Health Sciences

Appointment of Chairperson

October 1, 1997 through December 31, 1997

Theatre

Mark W. Shanda*

Reappointment of Chairperson

October 1, 1997 through September 30, 2001

Astronomy

Patrick S. Osmer

* Interim

Leaves of Absence Without Salary

TERRY M. BARRETT, Professor, Department of Art Education, effective Autumn Quarter 1997, to accept a visiting professor position at the University of Arizona in art education and visiting scholar position at the Center for Creative Photography.

JAMES MORGANSTERN, Professor, Department of History of Art, effective Spring Quarter 1998, to complete his manuscript on the Romanesque Abbey Church of Notre Dame at Jumieges.

KEVIN J. O'BRIEN, Associate Professor, Department of Political Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a visiting professor position at the University of California, Berkeley, Department of Political Science.

Professional Improvement Leaves

GARY W. MULLINS, Professor, School of Natural Resources, effective Winter Quarter and Spring Quarter 1998.

SUDHIR K. SASTRY, Professor, Department of Food, Agricultural and Biological Engineering, effective October 15, 1997, through June 30, 1998.

SAMUEL J. TRAINA, Professor, School of Natural Resources, effective January 2, 1998, through June 30, 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

JERROLD R. VOSS, Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1997 and Winter Quarter 1998.

Professional Improvement Leave--Change in Dates

BURKHARD A. SCHAFFRIN, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, change leave from Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to Spring Quarter and Autumn Quarter 1998, and Winter Quarter 1999.

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

September 12, 1997

Anthony Freeman, D.O., Associate Attending, Department of Anesthesiology
Robert Miller, D.O., Associate Attending, Department of Anesthesiology
Robert S. Crane, M.D., Associate Attending, Department of Family Medicine
Elizabeth A. Brown, M.D., Associate Attending Staff, Department of Medicine
Elliott D. Crouser, M.D., Associate Attending Staff, Department of Medicine
Todd E. Pesavento, M.D., Associate Attending Staff, Department of Medicine
Elaine A. Beed, M.D., Community Oncologist Attending, Department of Medicine
Wendy L. Frankel, M.D., Associate Attending Staff, Department of Pathology

September 9, 1997 through June 30, 1998

Robert D. Rupert, M.D., Community Oncologist Attending, Department of Medicine/Hem/Onc

September 9, 1997 through June 30, 1999

Ahmed M. Ghany, M.D., Community Oncologist Attending, Department of Medicine/Hem/Onc

Medical Staff -- Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1997 thru June 30, 1999

Barrett, James, M.D., Clinical Attending, Department of Medicine/Derm
Benes, Susan, M.D., Associate Attending, Department of Ophthalmology
Bush, Charles, M.D., Associate Attending, Department of Medicine/Card
Caniano, Donna, M.D., Associate Attending, Department of Surgery/Ped
Clairmont, Albert, M.D., Associate Attending, Department of Phy/Med/Rehab
Davidorf, Frederick, M.D., Associate Attending, Department of Ophthalmology
Davis, John T., M.D., Associate Attending, Department of Surgery
Dodson, Edward, M.D., Associate Attending, Department of Otolaryngology
Eaton, Gregory, M.D., Associate Attending, Department of Medicine/Card
Elkhammas, Elmahdi, M.D., Associate Attending, Department of Surgery
Epstein, Avrom, M.D., Associate Attending, Department of Neurology/Opht
Farina, Ralph, M.D., Associate Attending, Department of Anesthesiology
Friedman, Barry, M.D., Associate Attending, Department of Medicine/Gen
Henry, Mitchell, M.D., Associate Attending, Department of Surgery
Janke, Igor, M.D., Associate Attending, Department of Psychiatry
Katz, Steven, M.D., Associate Attending, Department of Ophthalmology
Kelley, Curtin, M.D., Associate Attending, Department of Ophthalmology
Kunin, Calvin, M.D., Associate Attending, Department of Internal Med
Leier, Carl, M.D., Associate Attending, Department of Medicine/Card
Lewis, Richard P., M.D., Associate Attending, Department of Medicine/Card
Love, Charles, M.D., Associate Attending, Department of Medicine/Card

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1997 thru June 30, 1999 (contd)

Lubow, Martin, M.D., Associate Attending, Department of Ophthalmology

Medical Staff -- Appointment

Robert M. Blaese, Honorary Staff

HONORARY DEGREE

Resolution No. 98-43

Synopsis: The awarding of an honorary degree to Milton A. Wolf is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Milton A. Wolf

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

RESOLUTIONS IN MEMORIAM

Resolution No. 98-44

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Robert Percival Bullock

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 29, 1997, of Robert Percival Bullock, Professor Emeritus in the Department of Sociology and past Chairman of the Graduate Program in the Department of Sociology.

A native of Greeley, Colorado, Robert Bullock earned a bachelor's and master's degree from Colorado State Teacher's College. Following service in the United States Army Air Corps, Professor Bullock did

his graduate work here at The Ohio State University. After earning his doctorate in sociology in 1951, he joined the faculty and spent his entire professional career at Ohio State. His dissertation on the social correlates of job satisfaction was completed under the direction of Professor Raymond Sletto, who was his mentor, friend, and colleague in the Department for many years.

RESOLUTIONS IN MEMORIAM (contd)

Robert Percival Bullock (contd)

In addition to his extensive administrative work for the Department, which included serving as Chair of Graduate Studies, Professor Bullock specialized in teaching methodology and statistics to graduate and undergraduate students. He served as the methodology advisor on virtually all of the doctoral committees in the Department during his many years on the faculty, and his expertise in measurement and scaling influenced a generation of new scholars trained during more than two decades of service to the Department. Professor Bullock retired from the University in 1974.

On behalf of the University, the Board of Trustees expresses to the family of Robert P. Bullock its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Frederick Grimm

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 11, 1997, of Frederick Grimm, Associate Professor Emeritus in the Ohio State University Extension.

Professor Grimm was born September 9, 1915, in Bellevue, Ohio. He received his B.S. in Agricultural Education in 1941 and his M.S., also in Agricultural Education, in 1964 from The Ohio State University.

Fred began his Extension career in Ohio when he joined the faculty at The Ohio State University on July 1, 1947, as the Associate County Agent in Wyandot County. On July 1, 1948, he was appointed the County Agricultural Agent in Ottawa County and in 1962 he became an Area Extension Agent, Marketing. He was then appointed Area Supervisor for the Fremont Area Center in 1969 and held this position until his retirement in 1975.

Fred Grimm's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state. He was one of the first Extension agents in Ohio to develop educational programs in marketing with concentration on fruit marketing, and established a Grower's Organization and Advisory Committee to assist in this effort. He was well known for a weekly TV program to cover food marketing topics and was featured on the national publication "TV Guide." He was respected for his ability to serve clientele with all forms of media. The Fremont Area office was the first to establish a computer satellite terminal for use by agents, district specialists, and clientele. He was also very active in recruiting students to The Ohio State University.

Fred received many awards and recognitions during his distinguished career with Extension, one of which was being honored by the Ohio Senate in 1975 for his exceptional accomplishments and outstanding contributions to Ohio agriculture.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Ruth Weimer Mount

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 4, 1997, of Ruth W. Mount, former Dean of Students. She will long be remembered for her leadership and dedication to the University and the community.

RESOLUTIONS IN MEMORIAM (contd)

Ruth Weimer Mount (contd)

Ruth W. Mount was born in Pekin, Illinois, on September 18, 1926, and earned her bachelor's and master's degrees from the University of Illinois in 1948 and 1949, respectively. She began her career at the University of Illinois and Cornell University as a residence hall director before joining Ohio State as an assistant to the Dean of Women in 1953. Among her positions at Ohio State were: assistant dean of women, associate dean of women, director of women's housing, and associate dean of student relations. She was named the University's first Dean of Students in 1968.

During her professional career, Ruth Mount served as President of the National Mortar Board, Inc., the Association of College Honor Societies, and the National Association of Women Deans and Counselors.

After stepping down as Dean, she continued her work in numerous volunteer capacities both for Ohio State and the Columbus community. She served as adviser to the Mortar Board Chapter for nine years. She was a member of the Alumnae Council Committee on Continuing Education and OSU Hospitals Service Board; program chair of the Alumni Association Day with the Arts; chair of Women's Day; President of the University Women's Club, the Friends of the Libraries Board of Trustees, WOSU Board of Directors, Mortar Board 75th Anniversary Committee; co-chair of the Town and Gown Committee of The Ohio State University's 300th Commencement; and served on numerous scholarship selections and student awards committees. She was the immediate past president of The Ohio State University Hospitals Service Board and continued to serve on its Executive Board.

As an intensively active community member, she was involved with such boards as the Buckeye Boys Ranch, Planned Parenthood, Columbus Junior Theatre of the Arts, Columbus Symphony Orchestra, United Way of Franklin County, and Franklin County Children's Services.

In 1988, she was awarded the YWCA Academy for Women of Achievement Award. She also received the Pi Lambda Theta Columbus Alumnae Citation for Outstanding Service in the Field of Education (1972), the Upper Arlington Rotary "Service Above Self" Award (1974), the Columbus Junior League Community Service Award (1983), the Columbus Mayor's Award (1986), the Columbus Pilot Club "Woman of the Year" Award (1987), and the University's Distinguished Service Award (1988).

In addition, she was recognized by the Ohio State Mortar Board and National Mortar Board Foundation by having two scholarships and one fellowship, respectively, named in her honor. In 1997, she was named a Rotary International Paul Harris Fellow.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-45

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1997, are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1997 be approved.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 98-46

**OHIO UNION RENOVATION
SCIENCE AND ENGINEERING LIBRARY - HIGH TECH SPACE
MCPHERSON LAB REHABILITATION**

Synopsis: Authorization to employ an architect/engineering firm for the Ohio Union Renovation project, employ an architect/engineering firm and request construction bids for the Science and Engineering Library - High Tech Space project and accept the report of award of contracts and establishment of contingency funds for the McPherson Lab Renovation project is requested.

WHEREAS Housing, Food Service, and Event Centers desires to proceed with the design of infrastructure and cosmetic renovations to the Ohio Union; and

WHEREAS the total estimated project cost is \$26,200,000 and the total estimated construction cost is \$21,800,000, with design costs of \$1,853,000 funded by Housing, Food Service, and Event Centers, and with the funding source for the balance of funding to be determined during the design process; and

WHEREAS the University desires to proceed to renovate space in room 390 in the Science and Engineering Library to provide a server room, electronic classroom, and a public access workstation room for a high tech space and provide ceiling mounted projection equipment in lecture room 090; and

WHEREAS the total estimated project cost is \$471,116 and the total estimated construction cost is \$150,000, with funding provided by House Bill 808 (\$372,359) and University funds (\$105,757); and

WHEREAS a resolution adopted by the Board of Trustees on November 4, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

McPherson Lab Rehabilitation

This project completely renovates the building to address the teaching and research needs of the Department of Chemistry and provide additional space to meet other high priority instructional needs for the Department of Astronomy, the Classroom Pool, and the College of Mathematical and Physical Sciences. The total project cost is \$20,509,690; funding is provided by House Bill 790 (\$17,692,000), Board of Regents Asbestos Abatement funds (\$417,690) and future University bond proceeds (\$2,400,000). The completion date is January 1999. The contracts awarded are as follows:

Design:	URS Greiner, Columbus, Ohio
General Contract:	P. J. Dick Inc., Pittsburgh, Pennsylvania
Amount:	\$7,338,210 * +
Estimate:	\$6,558,600 *

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

McPherson Lab Rehabilitation (contd)

Plumbing/HVAC Contract:	Teepe's River City Mechanical Inc., Cincinnati, Ohio
Amount:	\$5,889,984 *
Estimate:	\$7,004,300
Electric Contract:	Knight Electric, Inc., Worthington, Ohio
Amount:	\$2,654,908 *
Estimate:	\$2,774,500
Demolition Contract:	Central Insulation, Cincinnati, Ohio
Amount:	\$105,444
Estimate:	\$130,000
Asbestos Abatement:	Air Management Techniques, Muncie, Indiana
Amount:	\$379,718
Estimate:	\$715,000
Total All Contracts:	\$16,367,454 *
Contingency Allowance:	\$1,183,032
Total Project Cost:	\$20,509,690

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Ohio Union Renovation and Science and Engineering Library - High Tech Space projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Science and Engineering Library - High Tech Space project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the McPherson Lab Rehabilitation project is hereby accepted.

(See Appendix XII for maps, page 245.)

SALE OF REAL PROPERTY

Resolution No. 98-47

1013.1 ACRES OF UNIMPROVED LAND
SILVER RIVER RESERVE
HOUGHTON COUNTY, MICHIGAN

Synopsis: Authorization of the sale of approximately 1013.1 acres of unimproved land at the Silver River Reserve in Houghton County, Michigan, is proposed.

SALE OF REAL PROPERTY (contd)

WHEREAS the Board of Trustees of the Ohio State University owns various parcels of unimproved land totaling approximately 1013.1 acres in Houghton County, Michigan; and
WHEREAS the appraised value of this property is \$280,000.00, and Tooley Creek Land Company, of Kalkaska, Michigan, has offered to purchase the property for \$275,000.00 (or \$271.47 per acre); and

WHEREAS the appropriate University offices have determined that this sale of the property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title and interest in this property to Tooley Creek Land Company, L.L.C., for \$275,000, or approximately \$271.47 per acre, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XIII for background and map, page 249.)

TRANSFER OF REAL PROPERTY

Resolution No. 98-48

1100 KINNEAR ROAD
COLUMBUS, OHIO

Synopsis: Authorization to transfer the property located at 1100 Kinneare Road. Columbus, Ohio, from the University Endowment Fund to the University's General Fund at a cost of \$2,475,000.00, is proposed.

WHEREAS the Board of Trustees of The Ohio State University own the land and improvements located at 1100 Kinneare Road in Columbus, Ohio, as part of the University's Endowment holdings; and

WHEREAS the appraised value of this property is \$2,475,000.00; and

WHEREAS the appropriate University offices have determined that the transfer of this property from the Endowment Fund to the General Fund at the established transfer price of \$2,475,000.00 is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to transfer all of the Board of Trustee's right, title, and interest in this property to the State of Ohio, for the benefit of The Ohio State University, for no less than \$2,475,000.00 upon such terms and conditions as are deemed to be in the best interest of the University, with the net proceeds being paid to The Ohio State University Endowment Fund.

(See Appendix XIV for background information and map, page 251.)

NEWARK AMBULATORY SURGERY CENTER

Resolution No. 98-49

WHEREAS the strategic plan adopted by the University Hospitals Board contains a strategy for the expansion of the University's mission as a teaching hospital by the addition of educational sites for medical students, residents and other health care professionals in local health care environments throughout the regional area; and

WHEREAS the University Hospitals Board has determined that the development and support of an Ambulatory Surgery Center in Newark, Ohio would further its regional area strategy by providing a local surgical facility to attract and serve patients not requiring an in-patient stay; and

WHEREAS the development of an Ambulatory Surgery Center in Newark, Ohio would also benefit the University as a whole because it would be available to the faculty, staff and students at the Newark campus; and

WHEREAS MedOhio Health, Inc. is willing to facilitate and participate in the development and operation of an Ambulatory Surgery Center in Newark, Ohio in order to further its objectives of developing and operating healthcare services with other healthcare providers in a regional network and of supporting the teaching, research and patient care programs of The Ohio State University; and

WHEREAS MedOhio Health, Inc. has requested a loan in the amount of \$495,000 from the University to be used by it, in conjunction with other healthcare providers, for the development and operation of an Ambulatory Surgery Center in Newark, Ohio; and

WHEREAS the University Hospitals Board has determined that such loan is a necessary and proper expenditure that will assist the Board in achieving its regional area strategy and in maintaining its ability to function as a teaching hospital in an increasingly competitive and cost conscious healthcare environment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes the University to loan \$495,000 to MedOhio Health, Inc. to be used by MedOhio Health, Inc. to develop and operate, in conjunction with local healthcare providers, an Ambulatory Surgery Center in Newark, Ohio.

(See Appendix XV for background information, page 253.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-50

Synopsis: The report on the receipt of gifts and the summary for August 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Transportation Research Center, Inc. Chair in Intelligent Transportation Systems; and

WHEREAS this report includes the establishment of fourteen (14) new named endowed funds and amendments to two (2) endowed fund:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1997 be approved.

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

TOTAL UNIVERSITY PRIVATE SUPPORT

July-August

1996 Compared to 1997

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through August		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 1,202,534	\$ 1,482,649	23%
Alumni (From Bequests)	<u>7,064,560</u>	<u>247,333</u>	-96%
Alumni Total	\$ 8,267,094	\$ 1,729,982	-79%
Non-Alumni (Current Giving)	\$ 1,171,451	\$ 1,068,281	-9%
Non-Alumni (From Bequests)	<u>1,284,587</u>	<u>520,631</u>	-59%
Non-Alumni Total	\$ 2,456,038	\$ 1,588,912	-35%
Individual Total	\$10,723,132	\$ 3,318,894	-69% ^A
Corporations/Corp. Foundations	\$ 4,058,626	\$ 3,371,694	-17% ^B
Private Foundations	\$ 1,054,174	\$ 844,752	-20% ^C
Associations & Other Organizations	\$ <u>214,212</u>	\$ <u>337,719</u>	58% ^D
Total	\$16,050,144	\$ 7,873,059	-51%

July-August
1996 Compared to 1997

GIFT RECEIPTS BY DONOR TYPE

NOTES

- A Individual giving is down 69% due to one estate gift totaling \$7 million which occurred during July 1996.
- B Corporate giving is down 18%. Last year there were 71 corporate gifts providing private support of \$10,000 or more (\$3.1 million). This year private support at the \$10,000 level is \$2.6 million (80 gifts).
- C Foundation giving at the \$10,000 or more level is down 20% for the first two months of the fiscal year (\$927,779 from 17 gifts last year; \$742,125 from 19 gifts this year).
- D Gifts from associations and other organizations are up 58% since giving at the \$10,000 or more level is about \$118,000 more than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

July-August
1996 Compared to 1997

GIFT RECEIPTS BY PURPOSE

	Dollars July through August		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 632,850	\$ 1,207,645	91
Faculty Support	\$ 592,996	\$ 672,547	13
Program Support	\$ 13,604,832	\$ 3,738,911	-73
Student Financial Aid	\$ 856,732	\$ 1,529,152	78
Annual Funds-Colleges/ Departments	\$ 878,924	\$ 667,252	-24
Annual Funds-University	\$ <u>76,806</u>	\$ <u>57,552</u>	-24
Total	\$ 16,050,144	\$ 7,873,059	-51

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through August		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
	\$10,030,815	\$2,420,576	-76

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Chair</u>			
The Transportation Research Center, Inc. Chair in Intelligent Transportation Systems (Support for Chair in College of Engineering; provided by a gift from Transportation Research Center, Inc.)		\$1,500,000.00	\$1,500,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Previous	Current	Total <u>Gifts</u>	<u>Gifts</u>	<u>Gifts</u>
<u>Establishment of Endowed Named Funds</u>				
			\$149,444.96	\$149,444.96
The Thomas J. and Ann Y. Selby Cancer Research Endowment (Research at Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute; provided by a gift from Thomas J. and Ann Y. Selby)				
			\$41,730.00	\$41,730.00
The Ohio State University Department of Astronomy Endowment Fund (General Support for Department of Astronomy; provided by gifts from faculty, staff, alumni and friends.				
		\$25,000.00		\$25,000.00
The Murphy Family Annual and Perennial Garden Endowment Fund (Establishment and maintenance of plantings at OSU Chadwick Arboretum; provided by a gift from Marilyn M. Murphy)				
		\$23,000.00		\$23,000.00
The Lorraine A. Lange Graduate Fellowship Fund (Scholarships for individuals pursuing a Ph.D. in Elementary Education provided by gifts from Lorraine A. Lange)				
		\$16,956.99		\$16,956.99
The James R. & Marlene C. Helt Family 4-H Fund (Support of leadership programs in 4-H; provided by gifts from Jim & Marlene Helt & friends)				
		\$15,120.00		\$15,120.00
The Margaret A. and Theodore A. Hendricks Study/Travel Endowed Scholarship Fund (Study/Travel Scholarships for students attending OSU Marion Campus; provided by Margaret A. and Theodore A. Hendricks)				
		\$15,000.00		\$15,000.00
The de Guzman Endowment Fund for International Education (Assistance for international students to study abroad in any country; provided by gifts from Melinda Guzman-Harty and Olivia de Guzman Gatmaitan)				
		\$15,000.00		\$15,000.00
The Meigs County 4-H Endowment Fund (Support of Meigs County 4-H Program provided by gifts from Meigs County residents and friends)				

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds

The Wayne Woodrow Hayes Chair Fund in National Security Studies
 Adrienne A. and Marvin R. Zahniser Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
Establishment of Endowed Named Chair Fund	_____	_____	_____
<u>The Joseph M. Ryan, M.D. Chair Fund in Cardiovascular Medicine (Support for Chair position in Division of Cardiology; provided by gifts from family, friends and colleagues of Joseph M. Ryan)</u>		\$753,158.07	\$753,158.07
Establishment of Endowed Named Funds			
<u>The Medical Research Facility Grant Fund (Support for researchers conducting research in the Medical Research Facility through a grant process; provided with a gift from an anonymous donor).</u>		\$139,740.63	\$139,740.63
The William J. Belford Cancer Research Endowment Fund (Support for research at the Comprehensive Cancer Center - Arthur G. James Cancer Hospital Research Institute; provided by a gift from an anonymous donor)		\$50,000.00	\$50,000.00
The David A. Rismiller Faculty Fellowship Fund (Faculty Fellowships - Fisher College of Business; provided with gifts from David A. Rismiller)		\$44,953.00	\$44,953.00
The Paul and Nancy Wherry Endowed Fund in the History of Pharmacy (Support for educational and research initiatives in the History of Pharmacy - College of Pharmacy; provided with gifts from Paul and Nancy Wherry)		\$25,200.00	\$25,200.00
Virginia S. Hull Endowment Fund for Study Abroad (Support for undergraduate study abroad to Spain, Portugal, France & Italy; provided by a gift from Virginia S. Hull)		\$25,000.00	\$25,000.00
Total	\$110,076.99	\$2,729,226.66	\$2,839,303.65

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Transportation Research Center, Inc. Chair
in Intelligent Transportation Systems

The Transportation Research Center, Inc. Chair in Intelligent Transportation Systems was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Transportation Research Center, Inc. ("TRC") of East Liberty, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to promote and support education and research in intelligent transportation related technology in the College of Engineering. The TRC chairholder will be expected to focus on developing new concepts and principles of intelligent control and intelligent systems with applications to surface vehicles, surface transportation systems, and their safe operation. Appointment for each five-year term will be recommended by the Dean to the Provost and the President and approved by the Board of Trustees. Reappointment is possible after assessment of the chair's education and research performance.

The TRC chairholder will report annually to TRC on results of the previous year and the goals, objectives, and plans for the Chair in the upcoming year. These yearly reports will also describe the use of all fund earnings, past and projected over the same two-year period.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$1,500,000.00

ESTABLISHMENT OF NAMED FUNDS

The Thomas J. and Ann Y. Selby Cancer Research Endowment Fund

The Thomas J. and Ann Y. Selby Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Thomas J. and Ann Y. Selby of Naples, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President of Health Sciences.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Thomas J. and Ann Y. Selby Cancer Research Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President of Health Sciences in order to carry out the desire of the donors.

\$149,444.94

The Ohio State University Department of Astronomy Endowment Fund

The Ohio State University Department of Astronomy Endowment Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the faculty, staff, alumni and friends of the Department of Astronomy.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to further the education, research and service mission of the Department of Astronomy. The chairperson of the Department of Astronomy will determine how the income shall be used by the Department.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$41,730.00

The Murphy Family Annual and Perennial Garden Endowment Fund

The Murphy Family Annual and Perennial Garden Endowment Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund provided by Marilyn M. Murphy in memory of her parents, Charles L. and Freda E. Murphy.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the establishment and maintenance of annual or perennial plantings within The Ohio State University Chadwick Arboretum, with a preference that said income be used for trial gardens or plantings of newly introduced annuals.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Lorraine A. Lange Graduate Fellowship Fund

The Lorraine A. Lange Graduate Fellowship Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Lorraine A. Lange (M.A. '45; Ph.D. '48) of Mason City, Iowa.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for individuals pursuing a Ph.D. in Elementary Education. Preference shall be given to United States citizens.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donor.

\$23,000.00
(Grandfathered)

The James R. & Marlene C. Helt Family 4-H Fund

The James R. & Marlene C. Helt Family 4-H Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Jim & Marlene Helt and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for leadership development for high school age youth in 4-H Junior Leadership Clubs/Groups or to encourage 4-H teen leadership programs. It may be used to recognize teens such as, but not limited to, state achievement awards, state 4-H Ambassadors, etc., and/or the teaching of leadership skills.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$16,956.99
(Grandfathered)

The Margaret A. and Theodore A. Hendricks Study/Travel Endowed Scholarship Fund

The Margaret A. and Theodore A. Hendricks Study/Travel Endowed Scholarship Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Margaret A. and Theodore A. Hendricks of Marion, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The Margaret A. and Theodore A. Hendricks Study/Travel Endowed Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Twenty percent (20%) of the annual income shall be added to the fund's principal. The remaining eighty percent (80%) shall be used for one or more study/travel scholarships to deserving students who are attending The Ohio State University, Marion campus. Preference for scholarship awards shall be given to those students of sophomore or higher rank who are pursuing study in the humanities, social sciences, education, public service, or business. Other criteria for selection shall include:

- a) a minimum overall GPA of 2.8
- b) the completion of at least two quarters of study in world history, geography, political science, or an honors option with grades of B or better, and recommendations from the professor of these courses evaluating the student's performance and intellectual curiosity
- c) an interview with the Marion Campus Scholarship or Honors Committee in consultation with the Director of Student Financial Aid, and in consultation with the University Committee on Student Financial Aid
- d) an agreement to present at the request of the dean three programs on or off campus for the purpose of sharing the travel/study experience

The travel/study experience should involve study outside the State of Ohio, preferably to a foreign country, or to an area of the United States representing an American Indian or non-native culture. The award may be used as a matching gift to help meet the costs of such an experience. Unused income in any given year shall be added to the principal of the fund.

It is the desire of the donors that this fund should benefit The Ohio State University at Marion in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preference being given to recommendations from the appropriate administrative official of the University who is then responsible for student scholarship awards to students attending The Ohio State University at Marion.

\$15,120.00
(Grandfathered)

The de Guzman Endowment Fund for International Education

The de Guzman Endowment Fund for International Education was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Melinda Guzman-Harty, Ph.D. and Olivia de Guzman Gatmaitan, Ph.D., the children of Faustina Dalisay Hernandez de Guzman and Arsenio Enriquez de Guzman. The endowment was established in recognition of the life-time commitment of Faustina Dalisay Hernandez de Guzman and Arsenio Enriquez de Guzman from the Philippines, to international education, the advancement of learning and scholarship across cultures, the building of respect among different peoples, and the development of constructive leadership to serve society in the global community. This fund has been established in their honor and in appreciation for their wisdom and unselfish love.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The de Guzman Endowment Fund for International Education (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist international students at The Ohio State University from any country and/or Ohio State University students participating in study abroad in any country. The selection of the recipients is to be made collectively by the director and advising staff of the Office of International Education, and awarded annually at the University's International Awards Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Meigs County 4-H Endowment Fund

The Meigs County 4-H Endowment Fund was established October 3, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the residents and other friends of the Meigs County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Meigs County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; training and support for volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material for services that will supplement 4-H programming or increase the visibility and public support for 4-H in Meigs County. All expenditures from this fund shall be approved by the Meigs County 4-H Advisory Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director of Ohio State University Extension in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

Adrienne A. and Marvin R. Zahniser Scholarship Fund

Adrienne A. and Marvin R. Zahniser Scholarship Fund was established on February 2, 1990, by the Board of Trustees of The Ohio State University with gift(s) to The Ohio State University Development

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

Adrienne A. and Marvin R. Zahniser Scholarship Fund (contd)

Fund from Adrienne A. and Marvin R. Zahniser, employees at the time of The Ohio State University, of Columbus, Ohio. The fund was revised October 3, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income for the Zahniser Scholarship shall be used to support a history major entering, or soon to enter, his/her senior year at OSU, Columbus. This scholarship shall be awarded to an individual for one year only on the basis of superior academic achievement. She/he shall be chosen from among those history majors of junior or senior standing who place in the top ten percent of fellow history majors in their total grade point average. If several candidates have similar GPA's then strength of a student's program shall be a strong consideration in the final decision.

The awardee shall be determined by designated faculty members in the Department of History, in consultation with the Director of the Honors Office in the Colleges of the Arts and Sciences.

If no recipient is chosen or the scholarship is not awarded, all income shall be reinvested to principal.

Each year the scholarship is awarded, the Chair of the Department of History shall advise the Zahnisers of the name of the awardee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chair of the Department of History in conjunction with the Dean of the College of Humanities in order to carry out the desire of the donors to provide assistance for an outstanding undergraduate student in some specific area of the Humanities area.

The Wayne Woodrow Hayes Chair Fund in National Security Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Woody Hayes. The name and description were revised July 11, 1997, and was revised again October 3, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Wayne Woodrow Hayes Chair Fund in National Security Studies. Appointment to the Hayes Chair will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees. The annual income shall be returned to the principal until the fund reaches \$1,250,000 and the Wayne Woodrow Hayes Chair is established.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF ENDOWED CHAIR FUND

The Joseph M. Ryan, M.D., Chair Fund in Cardiovascular Medicine

The Joseph M. Ryan, M.D. Chair Fund in Cardiovascular Medicine was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of, and from the family members, friends, and colleagues of, Joseph M. Ryan, M.D. (B.A. Arts & Sciences '40), Professor Emeritus, Department of Internal Medicine, Division of Cardiology, College of Medicine and Public Health of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the fund until it reaches the level of \$1,500,000 at which time it will provide for a Chair position. The Chair shall support the advancement of medical knowledge in the field of cardiovascular research, both basic and clinical, and shall be held by an individual who is or shall be a member of the Division of Cardiology in the College of Medicine and Public Health. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of cardiovascular research, who maintains an active productive research program, and who is an effective educator-teacher. Selection shall be made as recommended by the Dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences and with the Director of the Division of Cardiology. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health, the Vice President for Health Sciences, and the Director of the Division of Cardiology in order to carry out the desire of the donors.

\$753,158.07

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Medical Research Facility Grant Fund

The Medical Research Facility Grant Fund was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of Dr. Manuel Tzagournis, Vice President for Health Sciences, from an anonymous donor.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund, and other similar funds under the Medical Research Endowment Trust, shall be used to support researchers in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Medical Research Facility Grant Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Associate Dean for Research and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$139,740.63

William J. Belford Cancer Research Endowment Fund

The William J. Belford Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from an anonymous donor.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support human cancer genetics research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute at The Ohio State University as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital Research and Institute and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$50,000.00

David A. Rismiller Faculty Fellowship Fund

The David A. Rismiller Faculty Fellowship Fund was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from contributions from David A. Rismiller (B.S.Bus.Adm. '58).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund activities in support of the faculty of the Fisher College of Business. Preference shall be given to faculty involved with banking, finance, or other related activities with the financial service industry. It is the intent of the donor to someday have the fund evolve into the David A. Rismiller Professorship/Chair in Management. Awards from the fund shall be made by the Dean of the College.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$44,953.13

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Paul and Nancy Wherry Endowed Fund in the History of Pharmacy

The Paul and Nancy Wherry Endowed Fund in the History of Pharmacy was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paul and Nancy Wherry of Worthington, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational and research initiatives in the History of Pharmacy at the College of Pharmacy. The research projects shall be determined by Professor Robert A. Buerki and the Dean of the College of Pharmacy or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,200.00

The Virginia S. Hull Endowment Fund for Study Abroad

The Virginia S. Hull Endowment Fund for Study Abroad was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from Virginia S. Hull, Columbus, Ohio, member of The Ohio State University Foundation Board and friend of the College of Humanities and The Ohio State University.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support undergraduate study abroad to Spain, Portugal, France, and Italy. Applications will be solicited annually by the College of Humanities and be reviewed by an appropriate committee including representatives from the language departments involved. The winners of the Hull Study Abroad Awards will be recognized each year at the College's Baccalaureate or at some other appropriate occasion.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of the College of Humanities in consultation with the Chairs of Spanish and Portuguese and French and Italian in order to carry out the desire of the donor.

\$25,000.00

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

This morning we would like to recognize a student from the College of Food, Agricultural and Environmental Sciences. Carey Sonnenberg, a senior originally from Wauseon, Ohio, has achieved academic excellence as a student in the College.

Majoring in agricultural education, minoring in natural resources, and specializing in family relations and human development, Carey has undoubtedly achieved a high standard of academic excellence. However, today the Board would like to emphasize his service to The Ohio State University community.

Carey has served Franklin, Madison, and Clark Counties through Ohio State's Extension program and an outreach program in conjunction with the 4-H Boys and Girls Club, providing activities for youth including at-risk adolescents. As an intern in Springfield this quarter, Carey is developing educational and volunteer programming to enhance youth leadership and citizenship, global awareness, and personal development skills. At the Quadco Rehabilitation Center in Stryker, Ohio, Carey has helped both clients with mental disabilities and work release prisoners who seek job training and placement.

Carey serves as senior honorary of Sphinx, as sergeant at arms, and as a member of Alpha Tau Delta Fraternity, the Men's Glee Club, and the National Professional Honorary Gamma Sigma Delta. Carey is also a recipient of the John T. Mount Leadership Award, the Edward S. Beanie Drake Scholarship, and the Medard A.J. Ruehele Leadership Award, a scholarship presented to an outstanding student in agriculture.

Today he is joined by his grandparents, Mr. and Mrs. Robinson, and Assistant Dean, Dr. Ray Miller from the College of Food, Agricultural and Environmental Sciences. Carey, it is my honor to present you with the Student Recognition Award on behalf of the Board of Trustees for your outstanding service to The Ohio State University community. Congratulations.

Mr. Shumate:

Carey, would you like to make a statement?

Mr. Carey Sonnenberg:

Soraya called me earlier this week and told me about receiving this award and Dr. Miller stopped by last week and tapped me on the shoulder and said, "Resume... tomorrow...on my desk." I found one, updated it, and turned it in.

This past week, I talked to Soraya quite a bit about the award. She said some of the areas that were stressed in my resume that they looked at -- and two things that have really stuck in my mind -- had been my experience working in the summer intern orientation program two or three years ago. This is when the freshman and their parents come in to schedule their classes, take tours of campus, and ask questions. I was a summer assistant helping with that and I got to see a wealth of knowledge, diversity, and emotion as the kids and their parents came to orientation. Some students were legacies and others were just here for their first time, from out-of-state, from in-state, from small towns, and from very urban areas. That was very exciting for me.

The second activity that really meant a lot to me was being an RA -- Resident Advisor -- in Stradely Hall two years ago. I had forty-six young men on my floor, mostly freshman, and over a third of them were out-of-state students. Our primary goal was to get them a good education, but I think our underlying goal was to

STUDENT RECOGNITION AWARD (contd)

Mr. Sonnenberg: (contd)

form a community with these guys. We did it. We had a lot of hard times through the year, but they gained skills in leadership, community involvement, development, and trust.

It was really a neat process to watch them go through the weeks that we spent in school and building this together.

I would also like to thank everyone for this award. I never thought that I would be standing or sitting at a Board of Trustees meeting, let alone being presented with this award. Thank you very much.

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STUDENT GOVERNMENT REPORTS

Mr. John Carney:

This morning, I will start with the Interprofessional Council Report. They have been doing quite a bit this fall. The interprofessional student agenda is laying the groundwork for the I-QUE report, which will begin meeting with the executive deans of the professional colleges to see what issues their colleges feel need to be investigated. Also IPC will publish its first edition of a newsletter, yet to be named, to go out to all professional students.

Finally, IPC is hosting an essay contest to serve both as a forum for professional students to voice their opinions and as a means of providing a financial award to the top three authors of these essays to assist in their professional education.

The Undergraduate Student Government this year has had a couple of retreats. On these retreats, we have focused on an issue that we think could have overarching impacts on all undergraduate students and that issue is retention. We think that this needs to be seriously addressed and that will be the entire push that we have for all issues this year.

We focused on five issues that we think will have a broad impact on the undergraduate population. The first and foremost is support services and this relates specifically to technology. We will be starting a technology committee where members of the Undergraduate Student Government will research what sort of technology support we have at this University -- in our classrooms, in our computer labs, in our residence halls. They will also go out and see what technology is available at other colleges within the State, within the Big Ten, and within our peer institutions. We think that this is critical in making sure that our students are ready to succeed once they leave Ohio State.

University Outreach is something else that we will be focusing on. There has been a number of discussions about getting faculty more involved with what students are doing and have students more involved with what faculty are doing. One of the ideas that a couple of the younger people in student government had was to have a faculty talent show which would be judged by students. Hopefully, this would help faculty members feel a little more comfortable dealing with students.

Something else that USG is really going to focus on this year is the off-campus community. There is a number of houses, establishments, and old fraternity houses right now that are being purchased by realty companies such as Buckeye Realty. The Undergraduate Student Government would really like to see the University acquiring these properties. We would like to start a program that would be similar to Habitat for Humanity, but for the off-campus area. This program would encompass

STUDENT GOVERNMENT REPORTS (contd)

Mr. Carney: (contd)

having faculty, staff, and students go out to the properties that are earmarked by Campus Partners as properties that the University would be able to pursue. Then landscape architecture and architecture students would work as the core of people that say, "This is what we need to do to this property in order to get it up to code." We want to get them to a place where we can have students, faculty, and staff living in them and then have those properties turned over to the University.

Finally, academic advising is something that the Undergraduate Student Government is going to put quite a bit of emphasis on this year. We feel that it is necessary to push for some sort of uniform training process across the University where faculty and grad students are interacting and understanding the best way to advise students. We also think that it is necessary for academic advisors from one college to understand what academic advisors from another college are recommending to their students. That way if I am an engineering student and I decide that I no longer want to be in engineering, an engineering advisor can give me some sort of advice of where I might turn if I want to leave that college.

A couple of other things that I wanted to touch on today. Next Friday, October 10 at 12 noon, in the Law School auditorium, the Undergraduate Student Government will be hosting U.S. House Majority Leader, Dick Armey, along with Billy Townsend. Dick Armey will be coming in to speak about the glories of a flat tax, while Billy Townsend will be praising a national sales tax. These two gentlemen are hoping to have a fireside chat atmosphere, without the fire, and we are hoping to get as many people as possible to attend this. I was hoping to talk to you afterwards, Mr. Colley, about people within Franklin County that we might want to invite to make sure that everyone is accounted for. We would really like to see a large turnout for this.

Finally, as far as the Undergraduate Student Government is concerned, I am going to be graduating this year and my vice president, Greg Krabacher, and Colin O'Brien will be turning the reins over to many young student government activists. I have been giving them the names of many of you, and the vice presidents, to contact about initiatives that they need to be pursuing.

I am going to take more of a back seat role this year. It is not really my job anymore to push the initiatives, it is my job to support them and make sure that they can take over the reins. I think that process can definitely be facilitated. So you may start to see new faces around here. Feel free to talk to them and see what is on their minds, and make sure that process pushes forward.

Finally, the Council of Graduate Students welcomed more than 700 new graduate students to orientation, along with the Graduate School and Dr. Gee.

They also held a graduate student welcome party on the Friday of Welcome Week, which attracted more than 400 new graduate students. The Council will send three representatives to the National Association of Graduate and Professional Students and CGS President Kathleen Carberry serves on the national board of that organization.

CGS will also be looking at legislative issues effecting higher education and holding a forum for the University community later this fall. Internally, they are improving their communication by organizing their delegates by college and a caucus system, and they hope major initiatives will contribute to the University and community at-large.

That is the student government reports. We appreciate your time and we appreciate your interest. Thank you very much.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Shumate:

Thank you, John. We thank you for your leadership and we appreciate everything that you are doing.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Patterson:

The Agricultural Affairs Committee of The Ohio State University Board of Trustees met September 16 at the Farm Science Review, the Molly Caren Agricultural Center, near London, Ohio, immediately following the Vice President's luncheon. Just a word on that, the Vice President's luncheon -- which is held the first day of the Farm Science Review and has an attendance of upwards of about 500 people -- has become sort of the thing to attend in regards to agriculture in the State. This year, we were fortunate to have as our primary speaker the Chairman of this Board, Alex Shumate. Alex, we thank you and appreciate your speaking.

Just a couple of figures, this was another record-breaking year for the Farm Science Review. Attendance at the three-day event totalled over 142,000. There were over 38,000 cars, 387 busses, and 111 planes that came in -- not people, but planes -- and there were a total of 613 exhibitors. The Farm Science Review at Ohio State has truly become a national event -- it's not something that just serves Ohio or people in the Midwest. I think there is only one review or farm display that exceeds it and that is in California.

The Committee had a brief history of the Review, and were given tours of the Gwynn Conservation Area, some of the field demonstrations, and OSU Central.

That concluded our meeting, Mr. Chairman.

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CHAIRMAN'S REMARKS

Mr. Shumate:

At this time, our remaining agenda item is the consideration of the resolution regarding the Presidential Profile. As the Board knows, the Search Committee has been actively working to not only develop the profile, but to begin the process of the search for the next great leader at Ohio State. I want to commend the seventeen members of the Search Committee who have truly been dedicated, committed, and sacrificial in their time and energy towards this important effort.

As you know, the Board did hold two public forums where we received input from the public regarding the draft profile which was presented to us last month. You have before you this morning, a revised profile that incorporates not only the suggestions from the public forum, but suggestions that we received on the web page and in writing from various groups.

We would offer for your adoption this morning, the resolution outlining the profile of the President of Ohio State University for the search process. You will note that the major categories remain the same in terms of the focal point of our search for demonstrated leadership skills in the areas of: 1) a highly respected academic leader; 2) a tough-minded managerial leader; and 3) a person, man or

CHAIRMAN'S REMARKS (contd)

Mr. Shumate: (contd)

woman, that possesses a strong record of implementation and strategic capability, as well as a demonstrated ability to recruit, extract, and energize a highly talented staff.

PRESIDENTIAL PROFILE

Resolution No. 98-51

Synopsis: Adoption of Presidential Profile is recommended.

WHEREAS the Board of Trustees' charge to the Search Committee included development of a profile of the qualities, skills and characteristics desired in the next President of the University; and

WHEREAS the Search Committee, in conjunction with the Board of Trustees, has sought and received input from various community and University constituencies in developing a profile statement; and

WHEREAS the profile statement will be an important element in attracting the very best candidates to seek the Presidency of The Ohio State University; and

WHEREAS the Search Committee has recommended to the Board of Trustees the adoption of the Profile of the President of The Ohio State University, in the form accompanying this Resolution:

NOW THEREFORE

BE IT RESOLVED, That the Profile of the President of the Ohio State University dated October 3, 1997, be formally adopted as the embodiment of the essential qualities, skills and characteristics desired in the next President; and

BE IT FURTHER RESOLVED That the Profile so adopted be widely distributed and utilized by the Search Committee in fulfilling its responsibility of ultimately recommending to the Board of Trustees one or more candidates for the Presidency of the University; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Skestos, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

(See Appendix XVI for background information, page 255.)

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CHAIRMAN'S REMARKS (contd)

Mr. Shumate:

This has been a great and an exciting day -- very consistent with our goal and mission to be truly an internationally, distinctive, renowned public university, focusing on outstanding academics, the quality of the student experience, fiscal growth, and public service.

I would like to say, for the record, on behalf of the Board of Trustees, that we are very appreciative of the leadership of the vice presidents, faculty, staff, and deans of the University during this time of transition. Many persons have remarked to me that things are going much better than expected because these can be, and are, in fact, challenging times. But because of the leadership of those of you that are seated in the audience today, we are not only continuing the momentum of this great University, but I believe that we are increasing that momentum. So, on behalf of the Board, we want to thank you for your dedicated, sacrificial, and truly committed leadership and work on behalf of this great University. Thank you.

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Thereupon the Board adjourned to meet Friday, November 7, 1997, at The Ohio State University College of Law, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 7, 1997

The Board of Trustees met at its regular monthly meeting on Friday, November 7, 1997, at The Ohio State University College of Law, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 7, 1997 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on November 7, 1997, at 10:10 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha.

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Mr. Shumate:

Good morning. We certainly appreciate the opportunity to hold our meeting this morning at the College of Law. The Dean is traveling -- recruiting the brightest and the best, both in terms of faculty and students, consistent with our charge and direction to him -- so another member of the Law School faculty will be our first speaker. I would like to call on Professor Gordon Gee.

PRESIDENT'S REPORT

President Gee:

It is always good to have a backup job in my business, I can assure you. Mr. Chairman, I am delighted to report that two Ohio State faculty members have been named by President Clinton to receive the Presidential Early Career Awards for Scientists and Engineers. You have seen their names in the newspapers, Professor Joel Johnson in electrical engineering and Professor Renee Miller in computer and information science are among the 60 winners. Yes, only 60 in the nation, and we have two at Ohio State! Each will receive up to \$500,000 over the next five years to further their research.

Also, we have successfully recruited one of the world's leading heart surgeons to head the cardio-thoracic surgery program, Dr. Robert Michler. News like this should leave no doubt that Ohio State has great momentum.

There has been enough good news out of the College of Education this month to fill several reports. Some \$26 million in awards will support several innovative partnerships. The Quality Improvement Center will provide training and consultation for 128 Head Start agencies in three states. Ohio State is one of 16 centers in the nation charged with enhancing the national Head Start effort.

The Eisenhower National Clearinghouse for Mathematics and Science Education will receive funds to extend its programming beyond K through 12 teachers in order to provide educational materials directly to students and parents. At present, some 10,000 items are catalogued and accessible on the Internet. Their web site is accessed more than one million times each month!

Our College of Education is partnering with Bowling Green State University in a teacher evaluation project that is supported by the U.S. Department of Education. Strategies will be developed that engage students in "real world" problem solving and allow them to apply what they learn to out-of-school problems and opportunities.

The College of Education is teaming up with *USA Today* to disseminate research findings applicable to the classroom. Through satellite, *USA Today* distributes daily lesson-plan ideas, and Ohio State will contribute research tips to these communications. Furthermore, Ohio State will examine how the use of the newspaper contributes to teaching and learning. Partnering with the private sector, with other universities, with state and federal agencies, and especially with schools can only enhance the effectiveness of one of the best colleges of education in this nation.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

I have visited many of the university's friends and graduates this month in Cleveland and Cincinnati, as well as on campus at various alumni functions. In each case, I have been reminded of the enormous loyalty engendered by Ohio State. I have carried to them the story of our remarkable entering class this fall: an average ACT of 24, half in the top 20 percent of their high school classes, our most diverse class ever, nearly 200 valedictorians and more than 100 National Merit and National Achievement Scholars.

We are able to attract so many of Ohio's best and brightest thanks to our aggressive campaign for more student scholarships. I want to recognize today the generous gift of David and Ann Brennan, endowing four Presidential Scholars. The first Brennan Scholar -- that sounds pretty good, doesn't it David! -- is Jeffrey Meyer of Cincinnati. He intends to pursue an engineering major.

On the agenda today is the creation of the Ruth Weimer Mount Leadership Initiatives Fund. This fund will support leadership development among students, faculty, staff, and alumni. It is, indeed, a fitting tribute to Ruth Mount's leadership and service. Vice President and Dean Emeritus John Mount is here, and John, if you will please stand and let everyone give you a round of recognition. John, if you will tell all of your friends, and all of those who love you and Ruth, how deeply grateful we are for this fitting memorial in tribute of both of your efforts on behalf of the university, I would appreciate that.

This weekend, we celebrate the 8th anniversary of the Wexner Center for the Arts. The Center has established itself as an international leader in the contemporary arts. Its programs enrich not only the campus and Central Ohio, but also the larger arts community through its residency awards and the Wexner Prize. From the highly successful Family Days to first-rate artists-in-residence -- as you know, Savion Glover is here right now -- the Wexner Center truly is a point of pride for the university.

October saw the celebration of Homecoming. Despite a downpour, the "Planet Buckeye" parade was held. I found myself riding in a car with my wife and a very wet dog! We were especially pleased that our alumni astronauts Nancy Currie and Ron Sega were grand marshals for the occasion.

The High on Pride Campus Cleanup was again a great success. For our seventh cleanup effort, students, faculty, staff, and area residents pitched-in to clear up the area east of campus -- some 250 blocks! Even the rain did not daunt our volunteers.

We also celebrated Parents Weekend, with more than 1,700 parents visiting their students. One of the most popular activities of the weekend was a behind-the-scenes tour of Ohio Stadium, including the locker rooms, press box, and band room. I visited with the parents at brunch on Sunday.

Let me make a couple of observations about them. First, these parents are getting VERY young! I have bow ties older than many of them! Second, since September, they seem to have adjusted well to the empty nest. In fact, they have already converted "sonny's" bedroom into a fitness center and home office. Most importantly, they are very pleased with their students' university experience. We are off, Mr. Chairman, to an excellent, excellent year.

That is my report.

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Mr. Shumate:

Thank you very much, Gordon, and thank you for your continuing strong leadership on behalf of the University.

Again, we are very pleased to be at the College of Law this morning. I ran across a very interesting statistic recently. When we look at the 1990 *U.S. News and World Report* rankings of top graduate schools, Mr. President, there were two colleges from Ohio State: Business and Engineering. In the most recent listing, Ohio State not only was included with Business and Engineering, but Law, Education, the Arts, Pharmacy, Nursing, Veterinary Medicine, and Medicine and Public Health.

So truly we are reaching our goal of achieving national recognition in our reputation for academic excellence. Again, we thank you, members of the Board, and the administration for this accomplishment.

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CONSENT AGENDA

Mr. Shumate:

Next we have our consent agenda and, as the Trustees know, there were 14 items listed in the pre-mailing. This morning, we are going to pull from the consent agenda the discussion of the Audit Review since we believe we should have a full presentation to the Board on that.

In addition, as it relates to item #9 -- the Employment of Architects/Engineers and Request for Construction Bids -- one of those items includes the Ohio Stadium. I know that was reviewed by the Fiscal Affairs Committee, but we have had a request from Ms. Barbara Kosar-Letcher to make a presentation to the Board. At this time, if Ms. Kosar-Letcher would please come forward.

PRESENTATION ON THE STADIUM SCHOLARSHIP DORMITORY

Ms. Barbara Kosar-Letcher:

My name is Barbara Kosar-Letcher, and I am the president of the Stadium Scholarship Dormitory Alumni Society this year. As William Oxley Thompson once said, "The University's growth, through the creative power of imagination and the persistent influence of University sentiment and tradition, these fine expressions rest chiefly in the alumni. The problem in the future will not be one of biggest, but rather one of idealism in a program of practical service, which I will emphasize to the commonwealth and the quality of the service the University continues to render to society. The future of the University is largely in the hands of the alumni."

It is in the spirit of William Oxley Thompson that I come before you today on behalf of the Stadium Scholarship Dormitory Alumni Society. I am not here today as an adversary. I am here today to pose issues for consideration with respect to the future of the Stadium Scholarship Dormitory and to urge you, as a Board, to extend your utmost consideration to protecting this University tradition, which we as alumni cherish so highly. We ask you to consider what it has meant to more than 10,000 alumni who have called it home during their stay at The Ohio State University, and the thousands who stand to benefit from this unique opportunity.

When the Stadium Scholarship Dormitory opened in 1932, a door to opportunity opened for many deserving students of this State who could not otherwise afford to attend the University. It offered a cooperative living environment where students

PRESENTATION ON THE STADIUM SCHOLARSHIP DORMITORY (contd)

Ms. Kosar-Letcher: (contd)

could work together and learn together to develop a sense of interdependence and community.

The dormitory has consistently had the highest overall grade point of the residence halls on campus, attesting to the value of the program. The soundness of this concept has survived two renovations. During each of these renovations the students were faced with some hardship. Nevertheless, the success of the program has survived the test of times.

These are the students who are willing to work hard to achieve success. Dr. Gee and Mr. Patterson, you observed some of this when you were over at the Stadium. You had an opportunity to see the enthusiasm of the students and their energy. This is an environment that is full of great spirit. These students are some of the University's very best and very brightest. The philosophy behind having scholars in the Stadium is one that cannot be matched. While the athletic program is certainly important to the University, the Stadium Scholarship Dormitory is unique. Continuing this program within the walls of the Ohio Stadium will carry on one of the finest traditions of this University, and bodes well for its future.

The Kellogg Commission on the future of the State and Land-Grant Universities was premised on three broad ideas: 1) our institutions must become genuine learning communities, supporting and inspiring faculty, staff, and learners of all kinds; 2) our learning community should be student-centered, committed to excellence in teaching and to meeting legitimate needs of learners wherever they are, whatever they need, and whenever they need it; and 3) our learning community should emphasize the importance of a healthy, learning environment. It provides students, faculty, and staff with the facilities, support, and resources they need to make this vision a reality. The Stadium Scholarship Dormitory and the cooperative housing, which it provides, is the very essence of a student-centered learning community. That is what we as alumni are committed to continue.

As the plans to renovate the Ohio Stadium were begun, we understood that there would be a place in the Stadium for the Stadium Scholarship Dormitory. A permanent facility in the south stands has been discussed. Only recently have we learned that this option is no longer being considered. All in all, the University has been sending a very confused message to the alumni, particularly with respect to the status of the Stadium Dormitory and its continued existence within the walls of the Stadium structure.

We believe that if the private sector had an opportunity to participate in a campaign to fund the Stadium Scholarship Dormitory, such a campaign would be very well received not only by the Stadium, but by the community as a whole. An editorial published in *The Citizen Journal* back in 1985 -- when the plans for the last Stadium renovations were announced -- stated, "Thousands of people who otherwise could not have afforded the University education can attest to the value of the OSU Stadium Dorm program. We think that the University is wise to maintain it." The wisdom of this program continues. We believe public opinion, and the people of Ohio, would support a campaign by giving significant funds to continue the concept of the cooperative housing in the Stadium itself.

In the past, the Stadium alumni have been exemplary in gifts to the University made by the private sector. The Stadium Scholarship Dormitory is the only residence hall with two endowed funds: 1) the Scholarship Fund has a market value of \$212,015.00; and 2) the Founder's Fund, which was only recently endowed, has a market value of \$33,247.00.

PRESENTATION ON THE STADIUM SCHOLARSHIP DORMITORY (contd)

Mr. Williams: (contd)

We value what has happened in the Stadium Dorm and that is why we have worked so very, very hard to make sure that we can keep that program intact. In fact, I pledged to our team, with Janet Pichette and Director Geiger, that we would not come back to you until we had solved that problem. That is one of the reasons that it has taken such a long time to come back to you.

We apologize for the fact that the Stadium Dorm has to move. It is not a facility that - quite honestly from the residence staff view if we were building it now, we would build it that way. We have a lot of code violations and there is absolutely no way to do these renovations and keep the dorm.

Mr. Shumate:

Thank you. Are there any members of the Board that have been involved in this process that would like to make a statement?

Mr. Patterson:

Mr. Chairman, let me just make a comment. A couple of weeks ago, Dr. Napier and myself, took advantage of an invitation to go to the Stadium Dorm. Quite frankly, the last time I had been in it was when I was in school. Ms. Kosar-Letcher's testimony was so correct and my impression is that the Stadium Dorm, over the years, has given so much to this University and it is a tremendous asset.

As we talked to individuals, and those who toured us around the dorm, the thing that kept coming back were two things: 1) there are so many students -- if not all of the students -- who have lived in the Stadium Dorm over the years, who would not have been able to go to Ohio State if not for the Stadium Dorm; and 2) the impression that we had was the degree of collegiality, the relationships that were built up over the years -- they were irreplaceable.

I think those are the two things that kept coming back to us and are most important. I think those two issues, even if it continued in the Stadium Dorm, transcend the facilities and the walls that are there. I think as long as we can -- and I think the Board is -- if we can make sure that those two concerns are met, then we can continue a great tradition.

President Gee:

If I could just make one comment. I appreciate your being here, Ms. Kosar-Letcher, we have such tremendous support from our alumni groups. As you know, I have spent many a night in the Stadium residence hall and have enjoyed that very much. We have, in the nature of this University, sometimes conflicts which are irreconcilable.

We have two enormous assets. Number one is that our Stadium, built in 1922, is holy ground. It is a cathedral to many people. Unfortunately all too often, it is almost looked on as a holy place and it should not be. It is a wonderful asset, but it is also on the National Registry. In order for us to be able to maintain the quality of that facility, we must renovate and we must renovate now. We have no choice. I can assure you that as much as people appreciate the Stadium residence hall, I think that we would have substantially more heat if we were not to renovate and we were not able to play football in that Stadium. The choice is that we play.

PRESENTATION ON THE STADIUM SCHOLARSHIP DORMITORY (contd)

President Gee: (contd)

The second thing is that a part of the nature of a great university is growth and change. In fact, I am going through that process myself. I take great solace from the last stanza of our own wonderful alma mater in which it talks about time and change, and this is clearly time and change. We have to get on about the business of the University for future generations.

In celebration of future generations, we sometimes have to make decisions that are not always as accommodating to those who have been here. Nonetheless, in this instance we are accommodating both. We are accommodating the future, we are accommodating what is one of the most important athletic structures in America that needs to be completed now. And we are making certain that the notion of a cooperative living/learning center will be alive and well for the next several generations of this institution. I think that this is in the best spirit of what a university is about, and I applaud our Board for moving forward on this.

Mr. Shumate:

Thank you. Again, we appreciate the comments this morning and hopefully the additional information that has been provided shows you that we have taken the concern seriously. I think most importantly, we have responded to them, both in terms of insuring that students will be able to come to Ohio State in that type of learning environment and that scholarships will be provided to those students.

CONSENT AGENDA (contd)

At this time, we would entertain a motion to approve the 13 resolutions on the consent agenda recognizing that the annual Audit Report will be separated out.

REGIONAL CAMPUS BOARDS APPOINTMENT/REAPPOINTMENT

Resolution No. 98-52

Synopsis: Approval of nominees to The Ohio State University-Mansfield and Newark Campus Boards is proposed.

WHEREAS the Board of Trustees on April 8 and June 3, 1994, approved the establishment of The Ohio State University-Mansfield and Newark Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Regional Campus Boards for the terms as specified:

REGIONAL CAMPUS BOARDS APPOINTMENT/REAPPOINTMENT (contd)

Mansfield Board Appointment

Wayne Walston, effective January 1, 1998 - June 30, 1999

Newark Board Reappointment

Katheryn M. Lloyd, effective July 1, 1997 - June 30, 1998 (Student Trustee)

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield and Newark Boards.

**CURRICULUM CHANGES IN PROGRAMS IN THE
COLLEGE OF HUMAN ECOLOGY**

Resolution No. 98-53

Synopsis: Approval of the following changes in programs in the College of Human Ecology: (1) withdrawal of M.S. and Ph.D. degree programs in Home Economics Education; (2) change of name of the graduate program in Home Economics Education to graduate program in Family and Consumer Sciences Education; (3) establishment of the M.Ed. degree within the above-renamed graduate program; and (4) deactivation of the undergraduate majors in Home Economics Education and Home Economics Journalism are proposed.

WHEREAS during restructuring in the College of Human Ecology, the former Department of Home Economics Education was merged into the new Department of Human Development and Family Science; and

WHEREAS the proposed changes are consistent with the new departmental structure, the organization of the professional fields, and Holmes Plan in education; and

WHEREAS the proposed changes incorporate programs in home economics education into existing undergraduate, M.S., and Ph.D. programs and the proposed M.Ed. program; and

WHEREAS the process has been properly consultative, and has the approval by vote of faculty in the Department; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed transfer; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its September 27, 1997 meeting;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the above proposals from the College of Human Ecology, effective Autumn Quarter 1997.

HONORARY DEGREES

Resolution No. 98-54

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

E. Gordon Gee

Doctor of Education

and

WHEREAS the honorary degree, previously approved for Milton A. Wolf, be changed to an honorary Doctor of Diplomacy degree:

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 98-55

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 12, 1997, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 98-56

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 3, 1997 meeting of the Board, including the following Appointment, Reappointment, Reappointment of Chair, Leaves of Absence Without Salary, Leave of Absence With Salary--Continuation, Professional Improvement Leaves, and Professional Improvement Leave--Change in Dates as detailed in the University Budget be approved.

PERSONNEL ACTIONS (contd)

Appointment

Name: ROBERT E. MICHLER
Titles: Director/Professor (The Karl P. Klassen Chair of Thoracic Surgery)
Division/Department: Cardio-Thoracic Surgery/Surgery
Effective: November 1, 1997
Salary: \$150,000.00
Present Position: Associate Professor of Surgery in the College of Physicians and Surgeons, Director of Cardiac Transplant Service, and Director of Transplantation Research Laboratory at Columbia University

Reappointment

Name: PATRIC H. HENDERSHOTT
Title: Professor (The John W. Galbreath Chair in Real Estate)
Department: Finance
Term: July 1, 1997, through June 30, 2000

Reappointment of Chairperson

October 1, 1997 through September 30, 2001

Accounting and Management
Information Systems

Lawrence A. Tomassini

Action to reappoint Robert P. Leone to The Berry Chair of New Technologies in Marketing, approved at the October 3, 1997 meeting, is void as the appointment is continuous and does not require reappointment approval.

Leaves of Absence Without Salary

GUIDO MISLIN, Professor, Department of Mathematics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to work at the ETH in Zurich.

KARL C. RUBIN, Professor, Department of Mathematics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to visit Stanford University.

ALICE SILVERBERG, Professor, Department of Mathematics, effective Autumn Quarter 1997 and Winter Quarter 1998, to accept a fellowship at the Bunting Institute.

CHUA-HUANG HUANG, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to conduct teaching and research activities at the National Dong Hwa University in Taiwan.

MARIO PERUGGIA, Associate Professor, Department of Statistics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a position at the University of Virginia.

JUDITH S. KULLBERG, Assistant Professor, Department of Political Science, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to accept a visiting professorship at the University of Michigan.

Leave of Absence Without Salary--Continuation

YUJI KODAMA, Professor, Department of Mathematics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to continue his work at the Osaka University, Osaka, Japan.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves

ELLEN I. HOCK, Professor, Department of Human Development and Family Science, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1998.

DAVID A. SCHILLING, Professor, Department of Management Sciences, effective Autumn Quarter 1998 and Winter Quarter 1999.

Professional Improvement Leave--Change in Dates

RAMA K. YEDAVALLI, Professor, Department of Aerospace Engineering, Applied Mechanics, and Aviation, change leave from Autumn Quarter 1997 and Winter Quarter 1998, to Winter Quarter 1998.

RESOLUTION IN MEMORIAM

Resolution No. 98-57

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

John H. McDowell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death in November 1996, of John H. McDowell, Professor Emeritus in the Department of Theatre.

Dr. McDowell was born May 25, 1903, in Tiffin, Ohio. He received his B.S. in Speech from Boston University in 1929, his M.A. in Theatre from the University of Washington in 1933, and the Ph.D. in Theatre from Yale University in 1937.

Professor McDowell joined The Ohio State University faculty in 1945, and was named the Director of Theatre in 1946, the first person to hold that title. As Director of Theatre, he founded the Stadium Theatre in 1950, one of the first university-community summer theatres in the United States, and one that was unique for its location at Gate 10 of the Ohio Stadium.

An expert in the history of stage technology, Renaissance performance, and the commedia dell'arte form of popular entertainment, Dr. McDowell founded the OSU Theatre Collection in 1950, now the Jerome Lawrence and Robert E. Lee Theatre Research Institute. With Judith McDowell, his wife of over sixty years, Dr. McDowell traveled annually to European libraries and research centers, arranging for the microfilming of rare theatrical documents. Eventually reaching well over 400,000 frames of material, Dr. McDowell's collecting formed the basis for the doctoral program in Theatre at The Ohio State University. The microfilm collection in the Lawrence and Lee Institute was named the John H. McDowell Film Archives in his honor upon his retirement in 1973.

The author of more than fifty scholarly articles and reviews, Dr. McDowell's translation of Sabbatini's 17th century treatise on Italian Renaissance stage machinery remains the standard. He received grants from the Rockefeller Foundation, the National Theatre Conference, and the Folger Shakespeare Library for his research, and to support his collections. He also founded the scholarly journal Theatre Studies, which he edited for over a decade. At the time of his retirement, the graduates of the doctoral program he founded chaired over 25 departments of theatre or speech nationwide.

RESOLUTION IN MEMORIAM (contd)

John H. McDowell (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor McDowell its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-58

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for September 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of September 1997 be approved.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 98-59

July - September, 1997

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, and July 8, 1994, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of July - September 1997; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 92 waivers of competitive bidding requirements for annual purchases totaling approximately \$7,920,116, as shown on the enclosed exhibit:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 79 waivers of competitive bidding requirements for annual purchases totaling approximately \$27,924,645, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1997, is hereby accepted.

(See Appendix XVII for background information, page 307.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 98-60

**OHIO STADIUM
WISEMAN HALL - RENOVATION**

Synopsis: Authorization to employ an architect/engineering firm for the Wiseman Hall - Renovation project and request construction bids for the Ohio Stadium Renovation and Wiseman Hall - Renovation projects is requested.

WHEREAS the University desires to proceed with the renovation of space housing the laboratory animal facility in Wiseman Hall; and

WHEREAS the total estimated project cost is \$586,261 and the total estimated construction cost is \$490,637, with funding provided by a National Science Foundation grant (\$293,130.50), Board of Regents Action Fund grant (\$146,565.25) and the Office of Research (\$146,565.25); and

WHEREAS the University desires to proceed to renovate the Ohio Stadium to maximize seating capacity, bring the facility into current code compliance, and upgrade the spectator amenities; and

WHEREAS the total estimated project cost is \$149,700,000 and the total estimated construction cost is \$122,571,134, with funding provided by University bond proceeds, with debt service paid by the Department of Athletics (\$149,459,506) and by revenue stream or gifts (\$240,494); and

WHEREAS the anticipated revenue stream for the Ohio Stadium project will also fund a portion of the costs associated with dormitory relocation, parking replacement, and Jesse Owens track relocation even though these costs are not included in the above project budget, but these items will have individual projects and budgets assigned:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Wiseman Hall - Renovation project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Wiseman Hall - Renovation and Ohio Stadium projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

BE IT FURTHER RESOLVED, That prior to the award of any contracts for construction of the Ohio Stadium renovation, other than for utility work, a memorandum of understanding regarding the major financial aspects of this project and related projects, be agreed to by the University offices involved and approved by the Senior Vice President and Vice President for Finance.

(See Appendix XVIII for maps, page 309.)

ADOPTION OF THE SOUTH CAMPUS DISTRICT PLAN

Resolution No. 98-61

Synopsis: Adoption of the proposed District Plan for the South Campus District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all the areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared a district plan for the South Campus area of the Columbus Campus, bounded generally by West 12th Avenue on the north, State Route 315 on the west, North High Street on the east, and a line encompassing parts of King, Eighth, Ninth, and Tenth Avenues on the south; and

WHEREAS the South Campus District Plan addresses planning and design issues specific to this area, including land use, density and future development capacity, acquisition line boundaries, open space and civic structure, circulation and parking, infrastructure, siting, design and development guidelines for future facilities and open space improvements; and

WHEREAS the appropriate University offices have reviewed the proposed South Campus District Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed South Campus District Plan as part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with the established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with the Master Plan.

(See Appendix XIX for background information, page 311.)

POLICY ON PURCHASING

Resolution No. 98-62

Synopsis: The Fiscal Affairs Committee recommends the adoption of the revised policy on purchasing and competitive bidding.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids in making University purchases in all cases wherein the best interest of the University will be served by such competition; and

Whereas the University's policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 84-61, 85-29, 86-41, 87-38, 87-39, 88-55, 92-78, and 95-17, and there is a need to revise the University's policy on purchasing to reflect current economic conditions and take advantage of changes in State law:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby revises the policy on purchasing policy, as follows, effective immediately:

1. Under the direction of the Vice President for Business and Administration, the Office of Business Management shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the University.
2. Except as provided below, all equipment, materials, supplies, and services shall be purchased through solicitation of competitive bids or proposals except where such equipment, materials, supplies, or services are purchased pursuant to Sections 4115.31 to 4115.35 and 5147.07 of the Revised Code, or where the amount of such purchase of equipment, materials, and/or supplies is less than \$25,000 or where the purchase of services, or any combination of services, equipment, materials, and supplies, is less than \$50,000. The above threshold amounts notwithstanding, the University may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the University. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Administration, the University may accept or reject any or all bids or proposals in whole or by item.
3. The President and/or Vice President for Business and Administration, or his or her designee, may grant a waiver from competitive bidding when he or she determines that an emergency or a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier ("sole source"). A report on waivers granted shall be submitted to the Board of Trustees on a quarterly basis.
4. The President and/or Vice President for Business and Administration, upon recommendation of the appropriate University office responsible for University collections and with any necessary budgeting approval, is authorized on behalf of the University, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected for and on behalf of the University, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the University, but not to exceed \$500,000.00 per art work or collection based on an appraisal (or appraisals) acceptable to the University. This provision rescinds Resolution 84-61.
5. The President and/or Vice President for Business and Administration is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through price agreements entered into by educational associations and consortia (including but not limited to the Inter University Council Purchasing Group) to which the University is a member or participant, so long as competitive bids or proposals were used by the association or consortium in developing the price agreement.

POLICY ON PURCHASING (contd)

6. The President and/or Vice President for Business and Administration is authorized on behalf of the University, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various University departments, upon such terms and conditions as are in the best interest of the University.
7. Resolution 87-38 is hereby reconfirmed and the President and/or Vice President for Business and Administration, in consultation with the Vice President for Research, is authorized on behalf of the University, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and up-date interim current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc., supercomputing equipment.
8. In accordance with Section 5513.01(B) of the Revised Code, the President and/or Vice President for Business and Administration is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, upon such terms and conditions that are in the best interest of the University.
9. The President and/or Vice President for Business and Administration is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries' collections.
10. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the University shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: 1) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids and 2) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.
11. Resolution 95-17 is hereby reconfirmed, and notwithstanding any other provision of this policy on purchasing, the Associate Vice President for Health Sciences and Executive Director of University Hospitals shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with the University Purchasing Policy. The exercise of this authority by the Associate Vice President for Health Sciences and Executive Director of University Hospitals shall be subject to the oversight authority of the Vice President of Business and Administration, who shall review the application of this delegation of authority every three years.
12. Resolutions 87-39 and 88-55 are hereby reconfirmed, and the President, Vice President for Business and Administration and/or Associate Vice President for Health Sciences and Executive Director of University Hospitals is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, upon such terms and conditions as are in the best interest of the University.
13. The President, Vice President for Business and Administration and/or Associate Vice President for Health Sciences and Executive Director of University Hospitals is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the University. This provision rescinds Resolution 86-41.

POLICY ON PURCHASING (contd)

14. This policy applies to all funds administered by The Ohio State University.

(See Appendix XX for background information, page 315.)

CLINICAL TRIAL MANAGEMENT AND COORDINATING CENTER

Resolution No. 98-63

WHEREAS a non-profit corporation, which is being formed for the purpose of managing and coordinating commercially funded clinical trials, proposes to contract with the University as well as other institutions and members of University related physician networks to obtain the services of investigators who will perform the clinical trials; and

WHEREAS University participation in clinical trials managed or coordinated by the corporation will further the research and teaching mission of The Ohio State University Medical Center and The Arthur G. James Cancer Hospital and Research Institute and will benefit the citizens of the State of Ohio and the nation by increasing medical knowledge and developing new treatments for disease; and

WHEREAS a cooperative relationship between the University and the corporation will advance strategic initiatives of The Ohio State University Medical Center and The Arthur G. James Cancer Hospital and Research Institute to expand the network of physicians affiliated with the University:

NOW THEREFORE

BE IT RESOLVED, That the University, through The Ohio State University Medical Center and The Arthur G. James Cancer Hospital and Research Institute, is authorized to enter into agreements with the corporation, providing for the University's participation in commercially funded clinical trials; and

BE IT FURTHER RESOLVED, That the University, in order to secure the benefits resulting from increased participation in clinical trials, is authorized to loan to the corporation up to \$2,500,000 as initial capital upon terms providing for repayment and interest as may be determined to be in the best interests of the University; and

BE IT FURTHER RESOLVED, That the University is authorized to enter into agreements with the corporation under which the University may provide supplies or services required by the corporation, subject in each instance to the payment of appropriate compensation by the corporation; and

BE IT FURTHER RESOLVED, That the President of the University shall nominate four University employees to serve on the Board of Directors of the corporation, and in their capacities as Directors, the employees so nominated are hereby authorized and instructed to represent the interests of the University as part of their official responsibilities to the University, entitling them to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled; and

BE IT FURTHER RESOLVED, That the Vice President for Health Sciences and the Vice President for Research shall annually provide reports to the Board concerning agreements with the corporation, research performed pursuant to those agreements, and the status of the repayment of the corporation's indebtedness to the University.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-64

Synopsis: The report on the receipt of gifts and the summary for September 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-September

1996 Compared to 1997

GIFT RECEIPTS BY DONOR TYPE

Dollars
July through September

	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 1,797,257	\$ 2,008,945	12%
Alumni (From Bequests)	<u>7,105,103</u>	<u>1,454,929</u>	-80%
Alumni Total	\$ 8,902,360	\$ 3,463,874	-61%
Non-Alumni (Current Giving)	\$ 1,518,976	\$ 1,400,691	-8%
Non-Alumni (From Bequests)	<u>1,285,087</u>	<u>524,131</u>	-59%
Non-Alumni Total	\$ 2,804,063	\$ 1,924,822	-31%
Individual Total	\$11,706,423	\$ 5,388,696	-54% ^A
Corporations/Corp. Foundations	\$ 5,717,312	\$ 6,979,329	22% ^B
Private Foundations	\$ 1,503,848	\$ 1,394,981	-7%
Associations & Other Organizations	<u>\$ 364,585</u>	<u>\$ 549,545</u>	51% ^C
Total	\$19,292,168	\$14,312,551	-26%

NOTES

- A Individual giving is down 54% due to one estate gift totaling \$7 million which occurred during July 1996.
- B Corporate giving is up 22%. Last year there were 117 corporate gifts providing private support of \$10,000 or more (\$4.3 million). This year private support at the \$10,000 level is \$5.8 million (120 gifts).
- C Gifts from associations and other organizations are up 51% since giving at the \$10,000 or more level is about \$180,000 more than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September (contd)

1996 Compared to 1997 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$948,672	\$1,377,642	45
Faculty Support	\$1,076,204	\$3,202,509	198
Program Support	\$14,626,909	\$6,117,416	-58
Student Financial Aid	\$1,171,307	\$2,181,665	86
Annual Funds-Colleges/Departments	\$1,370,238	\$1,342,566	-2
Annual Funds-University	<u>\$ 98,838</u>	<u>\$ 90,753</u>	<u>-8</u>
Total	\$ 19,292,168	\$14,312,551	-51

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through September		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
	\$10,787,267	\$5,385,131	-50

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The Procter & Gamble Faculty Excellence Award (Annual Faculty Awards - College of Law - provided by gifts from OSU Law Alumni employed by Procter & Gamble)		\$50,595.51	\$50,595.51
Atlanta Alumni Scholars Fund (Merit Scholarships to Atlanta area High School Graduates - provided by gifts from OSU Alumni Club of Atlanta)		\$31,970.35	\$31,970.35

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Wilhelm and Eleanor Beckert Student Loan and Fellowship Endowment (Student Loans and Stipends - Department of Horticulture and Crop Science - provided by a gift from Eleanor and her late husband Wilhelm Beckert)		\$27,969.00	\$27,969.00
The Alphy Endowment Fund (Support of Earth Systems Education efforts in Ohio and the nation - Provided by gifts from Victor J. Mayer, family, colleagues, former students and friends)	\$15,427.94		15,427.94
Allen County 4-H Endowment Fund (Support for the Allen County 4-H program - provided by gifts from Allen County 4-H Council and friends)	\$15,007.77		\$15,007.77

Change in Description of Named Endowed Fund

The Medical Alumni Society Future Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
American Electric Power Cancer Research Endowment Fund (Human Cancer Genetics Research at the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute - provided by gifts from American Electric Power Service Corporation)		\$50,000.00	\$50,000.00
Student-Alumni Council Operations and Service Endowment Fund (Support for Service Projects and Operating Expenses of Student-Alumni Council - provided by gifts from the Student-Alumni Council)		\$50,000.00	\$50,000.00
The John G. and Jeanne McCoy Medical Research Fund (Research Grants in the Medical Research Facility - provided by gifts in honor of Dr. Manuel Tzagournis from John G. and Jeanne Bonnet McCoy.		\$25,000.00	\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The William Herbert Price and Elizabeth Brooks Price Athletic Scholarship Endowment Fund (Student-Athlete Scholarships - Department of Athletics - provided by CBC Companies to honor Mr. & Mrs. Price)		\$25,000.00	\$25,000.00
The Ruth Weimer Mount Leadership Initiatives Fund (Student, Faculty, Staff and Alumni Support - provided by gifts from students, colleagues, friends, husband John T. Mount, and members of the Mount family in honor of Ruth Weimer Mount)		\$24,282.03	\$24,282.03
Total	\$30,435.71	\$284,816.89	\$315,252.60

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF ENDOWED NAMED FUNDS

The Procter & Gamble Faculty Excellence Award

The Procter & Gamble Faculty Excellence Award was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Ohio State Law Alumni employed by Procter & Gamble.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund an annual award for a faculty member in the College of Law who demonstrates teaching excellence in the academic areas of Corporate and Commercial Law. Selection shall be made by the Dean of the College of Law.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Law in order to carry out the desire of the donors.

\$50,595.51

Atlanta Alumni Scholars Fund

The Atlanta Alumni Scholars Fund was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Ohio State University Alumni Club of Atlanta, its members and friends.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF ENDOWED NAMED FUNDS (contd)

Atlanta Alumni Scholars Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide academic merit scholarships to students graduating from Atlanta area high schools with preference for students qualified under the Alumni Scholars Program criteria, ranked and recommended by the Atlanta Alumni Club in consultation with the University Committee on Student Financial Aid. If any unused distributed income remains at the end of a fiscal year, it shall be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$31,970.35

The Wilhelm and Eleanor Beckert Student Loan and Fellowship Endowment

The Wilhelm and Eleanor Beckert Student Loan and Fellowship Endowment was established November 7, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Wilhelm (B.S.Agr. '40) and Eleanor Beckert.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

One half of the annual income shall be used to provide loans for undergraduate students in the Department of Horticulture and Crop Science. The selection of the recipient is to be made by the Chairperson of the Department of Horticulture and Crop Science in consultation with the University Committee on Student Financial Aid. Loan repayments will be as directed by the Department Chairperson and the department fiscal officer in conjunction with the Office of Student Loan Services and such monies will be retained in the Beckert Student Loan Fund for future loans.

The second half of the annual income from the endowment fund shall be used to provide student stipends to fund faculty directed student work experiences within the Department of Horticulture and Crop Science.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$27,969.00

Alphyl Endowment Fund

The Alphyl Endowment Fund was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Victor J. Mayer (Professor Emeritus), family, colleagues, former students, and friends.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF ENDOWED NAMED FUNDS (contd)

Alphyl Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support Earth Systems Education efforts in Ohio and the nation as determined by consensus among three faculty members: one designated from the College of Education, one from the Department of Geological Sciences, and one from the School of Natural Resources. (Mayer will designate the first three: Merry Merryfield from the College of Education, Garry McKenzie from the Department of Geological Sciences, and Rosanne Fortner from the School of Natural Resources). Future vacancies will be filled by agreement among the remaining faculty member(s).

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,427.94
(Grandfathered)

Allen County 4-H Endowment Fund

The Allen County 4-H Endowment Fund was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Allen County 4-H Council and other friends of the Allen County 4-H program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Allen County 4-H program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Allen County. All expenditures from this fund shall be approved by the Allen County 4-H Council and the professional in charge of the Allen County 4-H program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preference being given to the recommendation from the appropriate administrative official who is the Director for the Ohio State University Extension, in consultation with a committee representing the Allen County 4-H donors.

\$15,007.77
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Medical Alumni Society Future Fund

The Medical Alumni Society Future Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State University Medical Alumni Society and its members. The description was revised November 7, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support Medical Alumni Society programming and operations in accordance with the mission of the Society and the College of Medicine and Public Health. Expenditures shall be approved by the Dean of the College of Medicine and Public Health in consultation with, and under the advisement from, the Board of Governors of the Medical Alumni Society. Without depleting below the minimum endowment level, currently \$25,000, principal as well as income may be used for this purpose with the approval of the Board of Governors and the Dean.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Board of Governors of the Medical Alumni Society and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

American Electric Power Cancer Research Endowment Fund

The American Electric Power Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute (Center) was established November 7, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from American Electric Power Service Corporation (AEP).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support human cancer genetics research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute at the University, as approved by the Director of the Center and the Vice President for Health Sciences.

AEP intends that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the Center and the Vice President for Health Sciences in order to carry out the intention of AEP.

\$50,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Student-Alumni Council Operations and Service Endowment Fund

The Student-Alumni Council Operations and Service Endowment Fund was established November 7, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the Student-Alumni Council (SAC).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Office of Student Activities for projects and uses recommended by the Student-Alumni Council to support this organization's operating expenses which benefit the general membership as a whole. Additionally, it will support University-related service projects which have a benevolent purpose and benefit the greater campus community.

The operating expenses or service project(s) to be supported and at what monetary level will be suggested to the general membership for approval each year by the SAC Operations/Service Committee. The committee will be comprised of the following: the SAC treasurer, a SAC executive board member, a SAC general member, and a representative from The Ohio State University Alumni Association, Inc. The income will be designated according to a written proposal submitted by a member of Student-Alumni Council.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with The Ohio State University Alumni Association, Inc., appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$50,000.00

The John G. and Jeanne McCoy Medical Research Fund

The John G. and Jeanne McCoy Medical Research Fund was established November 7, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation made in honor of Dr. Manuel Tzagournis, Vice President of Health Sciences, from John G. and Jeanne Bonnet McCoy (B.A. Arts & Sciences '37; L.H.D honorary '95) of New Albany, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund under the Medical Research Endowment Trust, shall be used to support researchers in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The John G. and Jeanne McCoy Medical Research Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Associate Dean for Research and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$25,000.00

The William Herbert Price and Elizabeth Brooks Price
Athletic Scholarship Endowment Fund

The William Herbert Price and Elizabeth Brooks Price Athletic Scholarship Endowment Fund was established November 7, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from CBC Companies in honor of Mr. Price (B.S.Commerce '23) and Mrs. Price (B.S.H.E. '25) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide scholarships for student athletes. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$25,000.00

The Ruth Weimer Mount Leadership Initiatives Fund

The Ruth Weimer Mount Leadership Initiatives Fund was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from a multitude of students, colleagues and friends, her husband John T. Mount, and members of the Mount family, who cherish the indelible influence of Ruth Weimer Mount, former associate dean of women, director of women's housing and the first dean of students at The Ohio State University.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

A stewardship council, appointed by the President of the University, with an interdisciplinary membership of students, faculty, staff and alumni, shall recommend uses for the annual income of this fund. To reflect the spirit of Ruth Weimer Mount, these uses should establish new or enhance current "servant leadership" learning experiences that create and promote opportunities for students, faculty, staff and alumni to interact and grow as leaders. In this way, the income from this fund shall provide for generations of individuals who can carry the torch of leadership throughout the campuses of The Ohio State University and in the broader communities of the city, state, nation and world.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ruth Weimer Mount Leadership Initiatives Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the scope of "servant leadership" opportunities merits inclusion of this program in a University-wide effort, the Foundation Board of Directors may so direct. If the need for this fund should cease to exist or so diminish as to provide unused income, then another related use shall be designated by the Board of Directors.

\$25,000.00

Upon motion of Mr. Brennan, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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ANNUAL EXTERNAL AUDITOR'S REPORT

Mr. Shumate:

At this time, I would like to call upon Vice Presidents Pichette and Shkurti to introduce the presentation of the annual external auditor's report, as well as the financial statements.

Ms. Janet Pichette:

Thank you, Mr. Chairman. The University is in the second year of the five-year contract with Deloitte and Touche for annual audits of the University. They have completed the audit for 1996-97 and we are submitting that for your acceptance. There was a detailed presentation of this audit report to the Fiscal Affairs Committee at a meeting on November 3, and I would stress that the presentation of the audit report has been a joint collaboration effort by Internal Audit, the Controller's Office, and Deloitte and Touche.

On behalf of Bill Shkurti and myself, I want to acknowledge the fine work that both Internal Audit, directed by Aletha Shipley, and the Controller's Office, lead by Greta Russell, have done to coordinate this annual audit effort. I would ask Aletha and Greta to introduce our external auditor and begin the short summary presentation.

Ms. Aletha Shipley:

Good morning, Mr. Chairman and members of the Board. As Vice President Pichette has stated, the fiscal year ending June 30, 1997 represents the second year of a five- year contract for external audit services with Deloitte and Touche, LLP. On Monday, we presented, in detail, the results of the audit and the financial review of the fiscal year ending June 30 to the Fiscal Affairs Committee. Today, we will briefly summarize items that were discussed in that presentation.

I am accompanied today by Ms. Greta Russell, University Controller, and Mr. Michael Fritz, Audit Engagement Partner, representing Deloitte and Touche. Our presentation this year will be in two parts: 1) the summary of the review of the 1996-97 year from Ms. Russell; and 2) the summary of the results of the audit and communication of some items that are required by auditing standards from Mr. Fritz.

ANNUAL EXTERNAL AUDITOR'S REPORT (contd)

Ms. Shipley: (contd)

Before Ms. Russell begins, I would again like to acknowledge a few items. The audit process requires the extensive, coordinated efforts of many individuals, including: departmental fiscal officers and administrative personnel; the Office of the Controller; the Office of the Treasurer; the Medical Center; OSURF; University Technology Services; my internal audit staff; the external auditors, including the subcontracting firm; and Janet Pichette, Bill Shkurti, and many others.

Despite the challenges faced related to resources required for the initial implementation of portions of the ARMS system this year, and some turnover of key players in the audit process, all of these individuals' efforts resulted in the completion of the audit within the time frame established by the Auditor of State. Again, we received a clean, unqualified opinion on those financial statements that will be presented today.

I would now like to introduce Ms. Greta Russell, University Controller, and she will be followed by Mr. Michael Fritz of Deloitte and Touche.

Ms. Greta Russell:

Thank you. Good morning, Mr. Chair and members of the Board. As Director Shipley stated, we did present financial highlights to the Fiscal Committee on Monday and before you is the presentation document that we used. Today's presentation will include selected highlights from our report.

For the year ending June 30, 1997, revenues were \$1.8 billion, expenses were \$1.5 billion. These totals were adjusted to exclude capital expenditures and principal payments on long-term debt. Depreciation is not provided in accordance with generally accepted accounting principles or government-supported college and universities. Assets totaled \$3.7 billion, equity was \$3.2 billion, long-term debt is \$184 million, and capital spending is at \$199 million.

On page three, you will see a pie chart denoting total revenue by sources: tuition totalled \$285 million, represented 15 percent of the revenue; state support at \$461 million, represented 25 percent; federal support at \$180 million, represented 10 percent; private support at \$196 million, represented 11 percent; and sales and services -- primarily that of the OSU Medical Center and auxiliary enterprises -- totalled \$528 million, represented 28 percent of total revenue. This year we broke out other sources because of the large increase in investment income and realized gain. Those categories, along with other sources, totalled \$202 million, represented 11 percent of the revenue.

Just to highlight education and general expenditures for 1997: instruction at \$430 million represented 41 percent of the expenditures of the University; research at \$184 million represented 18 percent; public service represented 8 percent; academic support at \$90 million represented 9 percent; student service represented 3 percent; scholarships and fellowships at \$69 million represented 7 percent; and other support and cost and mandatory transfers represented 14 percent. Total E&G expenditures increased 5.8 percent to \$1.04 billion for Fiscal '97.

This is the first time in ten years that unrestricted equity exceeded restricted equity. If you will note on page 8, education and general funds include all operating resources for the University's teaching, research, and public service mission. At June 30, 1997, unrestricted E&G equity totalled \$101.8 million, a \$38 million increase over the prior year, and restricted E&G totalled \$94.2 million, a \$4 million increase over the prior year.

ANNUAL EXTERNAL AUDITOR'S REPORT (contd)

Ms. Russell: (contd)

This year we are faced with different rules. Senate Bill 6 was enacted this year as new fiscal watch rules. This bill establishes financial reporting and auditing declines for state-supported institutions. It defines objectives, criteria for placing an institution under fiscal watch or, in extreme cases, conservatorship. It preserves the authority of institutions' boards of trustees while meeting the oversight needs of state legislators and state agencies.

If you will note on page 10, under this fiscal watch rule, the requirements for revenue and expenditure reports must be submitted to the Board of Regents within 30 days of the end of each quarter, which discloses a certain reportable event. Now these reportable events can be: request for advances in state subsidies; delay of failure to make PERS or STRS payments; failure to make scheduled payroll disbursements; failure to pay vendors; failure to make principal or interest payments on debt; and budget revisions resulting in substantial deficit or decrease in equity. It also may include projections indicating significant negative variances.

Also, with these rules comes a requirement that if we do not submit these reports in a timely manner, we must come to the chair of the Board to get extensions for our financial statements if they are not provided for the last quarter by October 31. If we ask for this extension and our auditors' finances are not presented by December 31, we must come and get the signature of all Board members, recognizing that they too know that we have not met our fiduciary responsibilities.

Also these rules require financial analysis based on a methodology developed by KPMG Peat Marwick from the U.S. Department of Education. These ratios will be preformed by the Board of Regents to assess an institution's financial strength. Supplemental reporting and oversight requirements will be imposed on institutions that meet fiscal watch criteria.

On page 11, you will see that the three key ratios are the primary reserve ratio, which is our extended fund balance over our current fund expenditures and mandatory transfers. Just to define expendable fund balance, it is all of our current funds plus our quasi endowments, unextended plants, and plant renewal and replacements, plus plant retirement of indebtedness.

Mr. Shumate:

Are requirements of Senate Bill 6 operative now?

Ms. Russell:

Yes. We made our first report to the Board of Regents on October 31. Our financial report was due October 31, but because our audit was completed by that time we also submitted our financial statement which included our financial audit for that year.

The viability ratio is made up of our expendable fund balance over our plant debt and they also perform a net income ratio, which is the net current funds revenue over our total current funds revenue. We normally know that as our liquidity ratio. These ratios are used to come up with a composite score. They are rated and then one composite score is produced.

If you will look on page 13, you will see that Ohio State is in good standing. The threshold amount is 1.75, which becomes the fiscal watch threshold. In Fiscal '97, we were at 4.5. So over the past 10 years, you can see that Ohio State's composite

ANNUAL EXTERNAL AUDITOR'S REPORT (contd)

Ms. Russell: (contd)

score has been well in excess of the fiscal watch threshold. Improvement in the overall score is primarily due to growth in our expendable fund balance, combined with a relatively stable level of plant debt.

I know that you are curious, we did not compare ourselves to our in-state institutions. On page 14, you will see that we did compare ourselves to our out-of-state peer institutions. These institutions represent the top 10 public institutions and include an academic medical center. You will notice that Michigan is at 5, which is the highest score, and Ohio State is at 4.5.

In conclusion, I would just like to make note that the University's financial position continues to improve. Growth in total revenue continues to out pace growth in total expenditures. Ohio Senate Bill 6, set objective criteria for expanding government oversight of institutions with financial difficulties. The Senate Bill 6 rules focus on timely financial reporting, the annual audit process, and financial ratio analysis. OSU's composite scores, under Senate Bill 6 rules, illustrate our improving financial health. Although we have made significant progress over the past decade, our progress must continue if we are to keep pace with the nations' leading public institutions. Thank you.

Mr. Michael Fritz:

Mr. Chairman, I call to your attention a report that you should have received, which is our report to the University on the audit of the financial statements. I am here to talk to you briefly about the audit scope and organization of our audit, matters that we communicated to the Fiscal Affairs Committee earlier this past week, a summary of constructive service comments that will be included in our management letter, and minor emerging issues which will effect the reporting for the University in the future.

You will note on the first page our audit score and organization, we are the primary auditors on the University's financial statements. This also includes a State Compliance Audit; an A-133 audit that we are required to do; an audit of the NCAA procedures, that will be presented to Dr. Gee and his staff in December; and we also have reports that are issued by a sub-contract firm, Parmis and Company, that works with us in the audit relationship.

Our responsibility, under the general accepted auditing standards, is to do an audit of your financial statements in accordance with general accepted auditing principles and also in accordance with government auditing standards. We have issued a clean opinion, which is an unqualified opinion on your financial statements. The financial statements also include significant accounting policies. It talks about the types of disclosures that you have in your footnotes to the financial statements. There was only one change in accounting principles this past year. That was a reduction in vacation liability and the method that you calculate your vacation, which resulted in a \$9 million increase to your fund balance.

As far as management, judgements, and accounting estimates, we do look at certain reserves and accruals that are made by management, which include: reserves for self-insurance, reserves for medical malpractice liabilities in the Hospitals, and other items. We agree with those estimates that have been made. From a constructive service comment, and how it relates to internal controls, we had no material weaknesses or reportable conditions. So you are getting a clean opinion on the internal controls as it relates to the University.

ANNUAL EXTERNAL AUDITOR'S REPORT (contd)

Mr. Fritz: (contd)

There is only one item in the constructive service comments that I would like to briefly mention to you this morning, and that is the year 2000. As you are probably aware in your own businesses, the year 2000 is coming and many computer systems do not relate to a two-year digit versus four-year digit. There are other systems besides the financial system that you may have here at the University that you need to consider and we encourage that a team be put together to address what those areas may be.

Mr. Shumate:

What has been the response to your recommendation on the year 2000?

Mr. Fritz:

The management has indicated that a group will be put together. There will be a quarterback that will be identified that will relate to the year 2000. It has been addressed already in the financial area. The ARMS project should allow that to occur and there have been other people in the management information system area that have been identified to look at these other systems.

Two minor emerging issues. The financial statements that you have before you today will change in the future. One of those right now you receive by fund reports, you receive current unrestricted funds, restricted funds, loan funds, plant funds, and all of those are on a wide spreadsheet. The accounting profession is pushing for a single presentation similar to a corporate presentation where you will have just one column which shows the total activity of the University together. There will also be a management discussion and analysis, and a financial report similar to what you have seen in public companies which will be a result of that in the future.

Lastly, one other change that will take effect next year, you will now have to start marking your investments to market value. So when you have positive markets, the market value of your investments that are greater in cost, you will receive and you will recognize in your financial statements that increase in value. Should the markets go down, you will have to also record a decrease in value. So you will be marking your investments to market value starting with next year's financial statements.

That ends our report.

Mr. Shumate:

Are there any questions? I would like to call upon the Vice Chair, who serves as the chair of the Fiscal Affairs Committee, for any comments or observations.

Mr. Celeste:

I would only add that at their presentation Monday, we had ample opportunity to ask questions and get information. There was a general good feeling about the report. We did have a clean opinion. The comments from Deloitte and Touche were that the cooperation from the administration was terrific, and, indeed, because of that good working relationship the report was finished quickly and done very well. We were also pleased with the ratio that shows up on that Senate Bill 6 fiscal watch issue.

ANNUAL EXTERNAL AUDITOR'S REPORT (contd)

Mr. Celeste: (contd)

One caution that was pointed out on the year 2000 problem, and how it relates to ARMS, is another on-going issue that the Board needs to keep track of and something that we ought to focus on. Otherwise, it was a pretty exciting report.

Mr. Shumate:

Thank you. Are there any other comments or questions? Thank you for your good work.

ACCEPTANCE OF THE REPORT OF AUDIT FOR 1996-97

Resolution No. 98-65

Synopsis: The report of the audit of the financial statements for The Ohio State University for 1996-97 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS in February 1996, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche for an annual audit of the University for fiscal years 1995-96 through 1999-2000; and

WHEREAS the Deloitte & Touche audit of the University for 1996-97, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been discussed with the Fiscal Affairs Committee; and

WHEREAS the auditors' recommendations are being studied by the appropriate University offices, and procedures and responses are being developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 1996-97, including the report on the audit of the University's financial statements and the summary of significant recommendations to management be accepted.

Upon motion of Mr. Celeste, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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PRESENTATION ON THE GRADUATE SCHOOL

Mr. Shumate:

At this time, we would like to call upon the Dean of the Graduate School, Dr. Susan Huntington, for a presentation regarding the Graduate School. As we all know, the Graduate School is very key to our priority of promoting and advancing academic excellence, as well as the quality of the student experience. Dr. Huntington, if you would come forward.

Dr. Susan Huntington: [Slide presentation]

First of all, I would like to thank the members of the Board of Trustees for allowing me to come and give a presentation today on graduate education at Ohio State. What I am going to do is to give you an overview of graduate education and talk to you about some of the issues that are facing us today.

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Dr. Huntington: (contd)

The Graduate School offers master's and doctorates; we do not offer the M.D., the D.D.S., and the other professional degrees. Ohio State offers 122 different master's programs and 99 doctoral degrees. In 1995, Ohio State granted the sixth largest number of Ph.D.'s in the country and Ohio State is always among the top granters of doctorates to minority students.

The doctoral students are always obvious at our commencement exercises. These are the students that we honor with the highest degree of celebration because they are the ones who have achieved the highest level of education we can offer. These are the students who are hooded by their advisors, and these are the ones who walk across the stage and receive the personal congratulations of President Gee. The National Research Council rankings are based solely on the quality of our doctoral programs. If Ohio State wants to receive high rankings in this most important measure, we must improve the quality of our doctoral programs.

I am going to give you some demographics about Ohio State's population. We have about 10,400 students enrolled in all of our campuses this fall. Twenty percent of Ohio State's students are graduate students and they bring in about 37 percent of the State subsidy -- this year totalling about \$105 million. We have 7,600 domestic students, many of whom come from Ohio, and we have about 2,300 international students. Our international students come from over 100 countries around the globe, representing virtually every culture and every continent.

Ohio State keeps track of the diversity of our graduate population; this is something that we are always working to improve. The largest of our ethnic minority is the African American population, followed by the Asian American, and we lag in the Native American and Hispanic. The Graduate School has some aggressive programs dealing with the issues of diversity. The two main programs are: 1) SROP, Summer Research Opportunities Program; and 2) STARS, Student Achievement in Research and Scholarship Program.

Graduate students differ from undergraduates. This seems like a truism to say, but I think that it has to be emphasized. They are older than undergraduates. This is not a surprise, but I think that we have to take into consideration what this means when we look at the population. Nearly 30 percent of our graduate students work part-time. Nearly all are self-supporting, they are no longer on their parents' dole, and many are married and have dependent children.

Because of these factors, we have to realize that graduate students have different needs than undergraduates. After the age of 23, they are no longer eligible to be on their parents' health insurance. This is why the issue of health insurance becomes so important when we talk about our graduate students. Many need insurance for their dependents, as well as for themselves. Many of them prefer a different social and recreational environment than we would offer to our undergraduates. And there is no question that they need more laboratory, research, and study space.

The Graduate School provides leadership and oversight for graduate education. We are housed in University Hall on the second floor, so come visit us sometime. We have a wonderful display of photos that we have collected from the University Archives, including a commencement wall that has on it some of our very distinguished people that we have had as commencement speakers in the past.

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Dr. Huntington: (contd)

The Graduate School is the college of record for all master's and doctorate students and we have a registration services area where students who might have a problem with their course registration would come. We also oversee the submission of thesis and dissertations in our graduation services area, and oversee fellowships and provide research support for graduate students. Many of you know Jo Wittenauer, who has been our fellowship officer at the Graduate School for a number of years.

The Graduate School also disseminates information about graduate education, via our world-wide web page. We invite you to visit it and browse through it, and through our publications -- all of which are new within the past two years. We have created these to really facilitate the work of the graduate faculty and the students as they try to maneuver through their graduate programs. The Trustees all received a copy of these publications in a packet this week, and I have also brought some extra copies with me if anyone would like to have one.

The Graduate School is also a link to our external constituencies, the Board of Regents, the AAU Institution, and the Council of Graduate Students, just to name a few. The Council of Graduate Students is the student government body which serves the graduate students and all of you know Kathleen Carberry, who reports to you on a regular basis, is this year's president.

Graduate students are critical to the teaching mission of Ohio State; there is no way that I could over emphasize this. We have over 2,000 graduate students serving as graduate teaching associates in our courses. They lecture and provide mentoring to students, and they work with them one on one all across the campus.

Our graduate students are also critical to the research of this University. We could not conduct the research that we do without graduate research associates. We have over 1,500 graduate research associates working in our labs, in our offices, and in a variety of services across campus. I think it is notable that about \$18 million of our research funds that come in every year from external sources, goes toward the stipends of our graduate research associates. Our graduate research associates work throughout the campus in every field of study, every type of science, and they go out into the field working on environmental and other issues, on cultural issues such as this student in Nepal. You can't read the T-shirt, but it says, "OSU in Katmandu" on the back.

Our GTA's and GRA's -- and we also have graduate associates who work with administrative issues -- total about 4,100 of our population. This isn't quite half, but I think that this is a pretty standard number. We also have students who are funded by fellowships. The Graduate School is the largest granter of fellowships and our fellowship competition is one of the most important ways in which we can bring in and recruit outstanding students to our programs. There are also departmental and other fellowships on campus and this is where Jerry May and his office comes in so importantly. The dollars that he brings in for funded fellowships are absolutely critical to what we are doing. The total number of funded graduate students from all sources, including GTA, GRA, GAA, and fellowships is nearly 5,000, nearly half.

Graduate education is different from undergraduate education in that it is decentralized, it is program-based, and it is centered on the advisor-student relationship. To provide leadership to graduate education, we must have strong deans who value education, graduate students, research, and also the teaching mission of the University.

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Dr. Huntington: (contd)

Typical undergraduate classes might have a faculty member standing in front of a group of students and lecturing to them. In graduate education we work more closely with a smaller number of students with faculty in seminar-type environments or in other types of settings where the students are really doing hands on work, including a great deal of original research.

Because of this, students really choose their graduate programs not based on the university at-large, as undergraduates do, but rather based on the quality of the specific program and the quality of the specific faculty. While things like the city that the university might be in might have some bearing on what they choose, and while things like campus activities or recreational facilities or places to relax might have some bearing on their choice, ultimately it is the close work with the faculty in a supportive environment that is critical to the graduate mission.

What are the national issues that are facing us today? There are many, but I have selected just three. One is that there is a shrinking pool of domestic students. This has been noticed in the sciences first, but this is absolutely true throughout the country. Part of it may be due to the fact that the economy is strong and that students coming out of their undergraduate work have access to good jobs and they can pay off their loans. So that is a great attraction to them. Some of it might be just simply the lack of attraction to higher education.

It is interesting that Ohio State has actually held its own, quite well, against some of our competitors. Last year, many of us were concerned about the fact that we were down about 300 students, compared to the previous year. I recently went to a meeting of the CIC deans and found that we are among the best in terms of holding steady. So this is good news, but we are still working on this.

There is also escalating competition for federal research funding and, as I mentioned, we had about \$18 million that was used to fund GRA's. If that pot of money shrinks, we cannot offer the outstanding students the stipends to bring them to our University. Then also there is the changing job market and the uncertainty that goes along with that. A lot of people say, "Gee, why should I do a Ph.D. if I don't know if there will be a job for me on the outside." These are issues that the University can't really deal with, but we have to be aware of them.

Where are we compared with our peers? These are numbers that the Board has seen before because these come from the recent NRC report. We did much better than we did in 1983, but we have a long way to go. I personally am very pleased to hear the kinds of messages that are coming from the Board of Trustees about improving our academic excellence. This is the message that we must send.

What are the challenges? We must continue to strengthen our academic programs and the quality of the student experience, we must attract the best and brightest faculty and students, and we must continue to improve the academic infrastructure. To improve the quality of our graduate programs, we simply must recruit and retain the most outstanding faculty. I made the point that this is why students choose to go to one place or another for graduate school and without the outstanding faculty we can't do it. We must recruit outstanding students and that also helps keep outstanding faculty here and we have to provide an outstanding environment for advanced work and research.

There are some university-wide initiatives that have been undertaken in the last few years that I think are definitely on the right track and will help us move where we

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Dr. Huntington: (contd)

need to go. They include things like the improved tenure and promotion proceedings, the budget restructuring, academic restructuring, and so on. And, of course, the G-QUE initiative, which is now underway. This is a partnered initiative between the Council of Graduate Students -- it was actually their idea -- and the Graduate School and we are moving ahead on this. What the idea behind this is once we have recruited all of these wonderful students to our campus, how can we make sure that we are giving them the absolutely best experience both inside and outside of the classroom. Ohio State must recruit the best students, give them the best experience, and help them obtain the best jobs.

In the past two years, the Graduate School has done a number of things that we hope are moving us toward the right direction. We have upgraded our graduate admissions' standards, promoted aggressive recruitment of graduate students, increased the competitiveness of our fellowship program, and, as you can see, a number of other things.

The academic minor and interdisciplinary specialization is one of the things that I am the most fond of. Let's say a student might do a doctorate in physics, but might have a minor in material science, this is going to help that student better compete for a job.

So this kind of work is, I think, going to be critical, and we are absolutely ahead of the pack of other universities. We may be the first to have instituted this.

We have done other things. The new PEGS initiative is a redistribution of funds that the Graduate School has been overseeing. It is going to be on a competitive basis and it is intended to improve the quality of our Graduate School.

Today, I couldn't bring you all 10,400 students so I hope that you will settle for the fact that I have brought you two of our most outstanding students. These two students are truly treasures. The first student is Angela Linn, who is doing a doctorate in astro-physics; and the second student is Robert Livingston, who is doing a doctorate in social psychology.

Angela comes to us from the University of Kansas where she did not one, but two bachelor of science degrees, one in physics and one in astronomy. She was a National Merit Scholar, received all of the highest honors that the University of Kansas had to offer, and was accepted to seven outstanding graduate schools. This is a person who had a lot of options and she chose to come to Ohio State. She is going to speak to you in a moment to tell you what she has found here and whether she is happy -- I hope that she will say that she is happy.

The other student is Robert Livingston, who has a bachelor's from Tulane University.

He was also not a slouch in his undergraduate career -- he majored in Spanish and had two minors. Robert was also a National Merit Scholar and received other scholarships and honors along the way.

His is an interesting case because he went on and did a master's degree at UCLA -- you can see that he was in the humanities area -- and then moved into the psychology area. Robert was accepted at a number of very prestigious institutions after his master's at UCLA, including Yale and Princeton. He chose to go to Yale on a five-year fellowship, and after one year he came back here. He is going to tell you why he found Ohio State the right place for him and why he finds the faculty that he is working with to be so helpful to him in what he is trying to achieve.

First, I am going to call on Angela.

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Ms. Angela Linn:

When I was looking at graduate schools, the first thing that I looked at was the program, not the school, as a whole. Ohio State, as you probably know, does have one of the best physics programs around. They are ranked in the top 25, but so are some of the other schools that I was looking at.

The thing that really made Ohio State stand out for me was first of all the faculty that I would be working with. It was not just the faculty in my specialty -- although that was what I was most interested in -- but as a whole. The Physics Department here has an unusual emphasis on education. They take care to train their graduate students in how to teach a course, which is very unusual for a graduate school. Since I originally wanted to go on to become a professor, I was interested in that.

Also, there is a real sense of community among the physicists at Ohio State that I didn't see at other places. In many of the other schools, I got the impression that I would come in and get chained to some advisor's desk and work with them for the next six years. Here they really emphasized that I would come in and work with this group of 3 or 4 physicists. One of them would be my primary advisor, but they wanted me to collaborate with all of these other people. I think that is very important because collaboration in the world of physics these days is very much the rule rather than the exception. You just don't have research projects by one person.

So the research here is really outstanding. I just can't emphasize enough that it was the specific professors and their attitude towards what I would be doing when I came here, that made the difference for me.

Mr. Robert Livingston:

I am quite honored to be here to speak with you today about my experiences at Ohio State. I am a student who has a very unique perspective on graduate education, as someone who has been through three graduate programs. I received a master's at UCLA in linguistics and I went on to begin my doctoral education at Yale University. I decided after one year to come back to Ohio State and I am going to tell you why.

As Dean Huntington said before, the primary consideration should be for students interested in a graduate program -- what the reputation of the particular program is -- not the university. Ohio State has one of the top programs in psychology in the nation. I am working with Dr. Brewer, who, as many of you know, is the eminent scholar here at Ohio State. That really carries a lot of weight in academia, not so much the prestige of the university -- although I must admit, I was a bit lured by the prestige of an ivy league university. Under the inducement of parents and others, who don't quite understand how academia works, I chose Yale.

In my particular field, resources are a primary consideration. In order to be successful in psychology, you need to be able to complete certain numbers of studies and the resources just weren't available at the ivy league universities. I am very pleased to be able to get research done here at Ohio State with very qualified faculty members.

One of the major publications in my field, "The Handbook of Social Psychology" -- just to give you an indication of how qualified the faculty are here -- has about 15 or 20 chapters that are authored by some of the most prominent social psychologists in the world. Three of those chapters are authored by faculty here at Ohio State. I think this is the highest number of any university in the world -- they are Marilyn Brewer, Rich Petty, and Phil Tetlock. I think in order to continue

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Mr. Livingston: (contd)

attracting top students, faculty appointments should be a top consideration, as well as funding to provide good lab space so that students are able to get ample amounts of research completed.

Dr. Huntington:

I neglected to mention that Angie is funded by a three-year fellowship, which is the absolute top that we offer in the Graduate School. It's the Dean's Distinguished University Fellowship and she also has a fellowship from the Physics Department.

Before he went to Yale, Robert also had been offered our three-year Dean's Distinguished University Fellowship. Then he went off to Yale and came back to us with a National Science Foundation Fellowship of his own. With an NSF Fellowship, students can go to any university that they want -- the fellowship is portable. So if those students come here we have a lot to be proud of. We are, of course, supplementing him with a two-year fellowship from the Graduate School.

Can I answer any questions?

Mr. Shumate:

Is there anything that we as a Board can do to help recruit and retain these exceptional students and faculty?

Dr. Huntington:

I am not sure if there is one single step, but the first thing you can do is to continue to do what you are doing -- just keep on this academic excellence path. There is no way that anything that we can do can compensate for the lack of an academic environment for graduate students, you might as well throw it away. That is the most important thing.

I would say that the other thing would be to serve as a spokesperson to the outside world, outside of academia, to the business community within Ohio, and, certainly, to the Board of Regents. One of the things -- I will speak frankly -- that has held us back is the fact that Ohio State, as we all know, traditionally has been funded in a similar manner as all of the other graduate schools in Ohio.

I didn't read that to you, but on the NRC slide that I showed you, Ohio State was number one in the State in 36 out of the 38 areas, and the others weren't even close seconds. Whereas we might be number 24 in a field, this second place winner in Ohio might be 120. It is not even a close gap. What we really have to do is to keep carrying this message back to the Board of Regents. This is a time change because they are going to have a new chancellor and we must make this message clear.

One point that I didn't make, but I think it is very important, is that graduate education serves a different role than undergraduate education to the State. It is really important that we offer an affordable, accessible, and high quality education to the sons and daughters of our State. But for quality education, the way that we serve is through things like technology transfer, by research that might lead to entrepreneurial activities, and so on. It is not simply by educating someone who pays taxes in Ohio. That is a really important message that we need to get out. We do hear some complaints about international students and whether we should receive subsidy for them and so on.

PRESENTATION ON THE GRADUATE SCHOOL (contd)

Dr. Huntington: (contd)

I would say: 1) continue to do what we are doing, which is to emphasize academics; and 2) continue to make strides on some of these obstacles that we have certainly within our own State.

Thank you.

Mr. Shumate:

Thank you, Dean Huntington.

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PRESENTATION ON THE SCIENCE AND TECHNOLOGY CAMPUS

Dr. Edward Hayes:

I would like to say that one of the important messages -- that I hope you picked up from Dean Huntington's presentation -- is that Ohio State is on the move. One of the reasons that we are on the move is that we have a great dean of the Graduate School. She is one of the people on campus in a leadership position that I particularly enjoy working with. I think that there are some very interesting connections between the Science and Technology Campus presentation that you are going to hear and some of the elements that Susan mentioned.

I think that there are really three questions, as we move forward, that are before us: 1) How will a Science and Technology Campus benefit undergraduate and graduate students adding to the quality of their learning experience; 2) What are the implications of a science and technology campus for faculty, including the attraction and retention of quality professors -- hopefully, you will see the connection between those two questions in what Susan was just talking about; and 3) What impact will a Science and Technology Campus have on Ohio's established businesses and entrepreneurial enterprises, and how will it effect Central Ohio's economic efforts. To many of our students, it often means quality jobs that will support the standard of living that they are looking for in the years ahead.

We are very enthusiastic about this plan because we think that it addresses each of these three questions. I think that in our planning, we have reached out to the University and the City, State, and Research Park Corporation to try to make sure that we are getting it right. I hope that when David makes his presentation, you will pick up some of this enthusiasm.

I did want to recognize explicitly the work of Frank Elmer, the principle of Frank Elmer and Associates, and John Bluest, who is a partner with Ernst and Young, who has been one of the partners in preparing the plan.

At this time, I would like to turn it over to Dave.

Mr. Dave Allen: [overhead presentation]

Thank you very much, Ed. It is a pleasure to address the Board today. Thank you for the opportunity, it is an honor. I am excited about the proposal that I am going to lay out to you right now. It is something that a number of us have worked on -- many people in this room and in the community. I think that it really brings together many of the forces that were just addressed in the last 15 minutes about graduate education and enhancing the opportunities to retain and attract good faculty.

PRESENTATION ON THE SCIENCE AND TECHNOLOGY CAMPUS (contd)

Mr. Allen: (contd)

We are undertaking this initiative in a way to strengthen the basic academic plan and the missions of the University. It will be a significant enhancement to the emergence of Ohio State University as an entrepreneurial university. In that sense, what we will be looking for is taking the research that is done at this University and putting it into practice. This will be one of many elements that we have and in an array of programs to do this.

There will be a collaborative partnership between the City, State, and the community in which we are located. It will be a real estate development opportunity, but more so than real estate development, I think, that it has to be a balance between the tensions of real estate development and the benefits to the University. It will be an interesting tension that will emerge, and it will be a creative tension that will produce many great opportunities. And, last, it really will enhance this University as it moves forward in attracting faculty, students, research opportunities, and facilities.

The Research Park Corporation is the entity that will be responsible for the development of the area that we call the Science and Technology Campus. The Research Park Corporation is a freestanding corporation. It has been established to act quickly in an entrepreneurial fashion, so that it can take advantage of some of the opportunities that are presented by fast-paced, high-growth, entrepreneurial and high technology companies. That is our target audience if you will.

The Board of Directors of the Research Park Corporation come from the business community and the University. One of the challenges that will be faced upon funding this opportunity is to attract seasoned management that will be recruited to execute the plan.

The market opportunity in front of us really is a convergence of some of the major factors that are occurring in our economy today. Two of the major factors are: 1) technological entrepreneurship, that is really leading the economic growth of the United States as a predominant player in the world economy; and 2) entrepreneurship.

Many of you are familiar with the fact that most of the jobs that are created in our economy today come from firms that have under one hundred employees. What we expect is that the University will be a magnet to the highest concentration of knowledge-based resources in Central Ohio. It will be a magnet to attract technology-based companies. That also works in conjunction with some of the other research organizations in the area such as: Battelle Memorial Institute, ABB, and Chemical Abstract. This will serve to attract tenants. Also, in a few years the area that we are talking about will have excellent access along St. Rt. 315.

There are four products that we are looking to enhance in this development. The first product is at the stage of the earliest start-up companies and that is the Business Technology Center. The Business Technology Center is a business incubator located at 1275 Kinnear Road. The University purchased this building a few years ago from Simmons Mattress Company. It is a warehouse for the University and in the front part of that, about 25,000 square feet, is the Business Technology Center. It is funded primarily by the State of Ohio. What it does is take start-up companies that are technology-based, nurtures them by providing business services and assistance, and takes them from a survival state into an early state of maturation so that they will become sustainable. It will be a driver for the development of this Science and Technology Campus.

PRESENTATION ON THE SCIENCE AND TECHNOLOGY CAMPUS (contd)

Mr. Allen: (contd)

A second product is the Innovation Center, which has slightly different tenants. These are ones that are small companies, again, modest-growth potential, and sell high value-added services and products in niche markets. A good example of this would be custom software or many of the kind of companies that we see now that are doing internet commerce.

A third product is a high-growth tenant. This tenant is directed towards what we call the Science Village. These are companies that have gone through those early stages of growth and have been starting to mature. They are really the backbone of the technology-base of this region in the future. We are also looking to attract R and D divisions of large companies, as large companies go through downsizing and are looking to universities as major collaborators in the research endeavor. Many of these companies we hope to attract so that they are able to set-up divisions of their R and D operations.

The fourth product is a stand alone-type tenant. In that regard, a large company may locate in the Campus or it could be a private developer. We will have a multi-tenant building for a number of technology-based companies. The key here will be to make sure that these companies are highly connected to the University.

I've put up some expectations that exist for the results from this operation and carried it to a time frame from 1999, which would be the beginning date, until 2010. During this time, there would be 160,000 square feet of space that would be developed. An expectation of 90 percent tenant occupancy. The 10 percent is basically a turnover that occurs through attrition and also primarily the change given the growth of these companies. At a base-level, we expect that about 460 jobs will be created by the tenants that are located here. We expect that to be a level that is clearly achievable and, quite frankly, one that we should be able to surpass.

The connectivity to the University is very important and it is primarily the reason that the University is concerned with this kind of activity. We expect that about 30 percent of the employees of these companies will be students from the University, and that these companies will be engaged in significant cooperative research engagements for the University, whether it be sharing facilities or sponsored research. In particular, these companies will engage the University. We expect by 2010 an accumulative amount of \$35 million of sponsored research. This is research coming from the industrial sector and that research is critical to the graduate education and increasingly the undergraduate education of students here at the University.

We also expect that there will be companies that will be formed around the technology of the University that will be entrepreneurial, or what is often start-up or spit-out companies. These companies will locate first in the BTC and then will move through the progression as they grow into the properties. As companies that license technology from the University, there is a royalty return that comes back to the University. We expect that licensing royalty will amount to about \$5 million by the year 2010.

I would like to spend a little bit of time talking about the properties themselves and the development plan. I have here a map of the West Campus and as you can see, here is Lane Avenue, the new ball fields, Kenny Road, and Kinnear Road. This is the 1275 Kinnear Road building -- which in the front part is the BTC. What we are really talking about are the three land parcels -- the seven acre parcel, the 16 acre parcel on either side of Kinnear Road bordered by North Star, and another parcel on 11 1/2 acres between the new ball fields and the EWI Building.

PRESENTATION ON THE SCIENCE AND TECHNOLOGY CAMPUS (contd)

Mr. Allen: (contd)

There will also be two other properties that will be brought into this: the property that is in the corner down here and the property at 1224 Kinnear Road -- the Ohio Super Computer Center and at present there are two other tenants there. There are also other tenants in this building on the corner. This whole acreage and on the other side of Kinnear Road is about 300 acres.

As we move through this process, we understand that the kinds of tenants that we are talking about and the kinds of development that we are talking about are both very key and closely tied to the University. In particular, we are looking for developments of buildings that are consistent with the University's West Campus District Plan and Master Plan. That is important because it defines a quality and image of development. In this plan, we are focusing primarily on new construction rather than renovation. We are looking for a kind of development that is reflective of the needs of high technology companies.

We spent this summer focusing with students and staff on a marketing study of high technology companies located in the Columbus area. We asked them a lot of questions, not only about the connections with the University, but also about their positioning in the real estate market.

The major development is the Science Village. As I mentioned, this is on the corner of Kinnear and North Star Roads. We conceived this with the architects as an open architecture with optimizing flexibility. That is critically important for these companies that are growing at such a fast pace. You have to be able to move as they grow and, in particular, move by expansion.

We have identified two phases of buildings. The first phase, which has six projects to it, would be completely leased by the year 2009 and would be located on this side of Kinnear Road. The second phase would continue on the other side of Kinnear Road.

We have also identified on Kinnear and North Star Roads, two large signature buildings that would be identifiable as a portal entrance to the Science and Technology Campus. The first phase is the Science Village, on the corner of Kinnear and North Star Roads. This would be one of the signature buildings. We would start down at this end and we would start phasing this in over time.

As we phase in, according to the market pace, what we have done in this plan is made some estimates based on market forces of absorption of space over time. There is a central walkway that is elevated which is in essence a utility and walkway area which lends maximum flexibility to this development. A company could be located in this building or located in this building, and only be but a few steps virtually from one of the other offices.

A second building that would be mostly involved as a renovated structure is 1275 Kinnear Road. As I mentioned, this was the Simmons Mattress Factory building. At the front of that building is the current operations for the Business Technology Center. That business incubator is supported by the State Edison Program. Right now, they occupy about 125,000 square feet, and what we propose is that they would expand over to this part of the building -- this building altogether has about 250,000 feet.

This area in the middle of the core, if you will, is presently warehouse space for the University. That was why the building was purchased a few years ago. What we are doing is taking on the margins, if you will. Right down this lateral is, in essence,

PRESENTATION ON THE SCIENCE AND TECHNOLOGY CAMPUS (contd)

Mr. Allen: (contd)

a fire wall that presents almost a building within a building opportunity. Over here, would be the property for the Innovation Center, that would be for the economic lifestyle companies that are not quite growing as fast as the companies in the Science Village. This area would be for future expansion.

Dr. Hayes:

What we tried to do in this first part is to give you a flavor of what the plans contain. The Board has in their packets some information about the Science and Technology Campus. As we move forward and prepare for the December meeting, we will be working over some details.

Mr. Allen:

To summarize what we are really emphasizing is the connectivity between the University, the missions of the University -- instruction, research, and service -- and the tenants that will be located in these facilities. It is going to place the University in a competitive advantage for attracting faculty and students. The research contracts, as we specified, are expected, but more so than that, to also help us attract other outside contracts partly because of the facilities and also because of the emergence of a greater awareness of industrial contracting.

We believe this is a viable plan based on some conservative assumptions that we think we can beat. There are some modest opportunity costs in the amount of money that is expected to be invested, and some achievable benefits. We have made this plan so that it could be considerably accelerated and very flexible. And for the community at-large, what this Science Village and Science and Technology Campus is going to represent is a focal point for entrepreneurial development and technology creation in Central Ohio.

Mr. Shumate:

Any questions? Dave, thank you for all of your hard work. We would also like to call to your attention -- for those that would like another summary -- that on the front page of the *Columbus Dispatch* today is an excellent article regarding the Science and Technology Campus.

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Mr. Shumate:

Dean Huntington, again, thank you for your presentation. If we could be presumptuous, we'd like a status report in a year from you on the progress that has been made on the initiatives and objectives that you set forth. And, again, focusing in on how we can be helpful as a Board.

Also I would like to point out, that there has been quite a bit of discussion on the need for faculty development as we talk about the various initiatives we have as a University. We talk often of attracting faculty, and I notice we are now talking about it in terms of attraction and retention. Perhaps, Mr. Provost, we should have a presentation to the Board at either our December or February meeting, on what we are doing or what we should be doing in the area of faculty development as well.

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

A senior in the College of Social Work, Errin Harris plans to graduate this spring, with distinction, upon completion of her senior honors thesis. In her thesis, Errin has proposed to evaluate the training program, that Lutheran Social Services provides for perspective parents interested in transracial, transcultural, and international adoption. She will also examine the motivations behind such adoptions. As a student intern in the Black Special Needs Adoption Program, Errin has helped to increase awareness about adoption and is training to recruit perspective families for adoption.

Errin has also begun important research that promotes understanding, diversity, and mutual respect through The Ohio State University community. In an effort to develop a model for University-associated housing targeting low income, single parent students at The Ohio State University, Errin conducted field research last summer through the Graduate School's Summer Research Opportunities Program with Professor Toomey, from the College of Social Work.

Errin has also worked as a day care and latch key teacher at Charisma Academy, providing educational and recreational activities for children ages 3-12. At her church, Christian Assembly, Errin has served as a camp counselor and a vacation Bible school instructor. A member of the National Association of Black Social Workers, Errin is also a recipient of the Minority Scholars Program Prestigious Scholarship and the College of Social Work's Mary C. Manning Scholarship.

Joined today by her mother, Sharon Harris, and Dean Tony Tripodi, from the College of Social Work, Errin is a student who exemplifies all three missions of this University: superior academic performance, outstanding leadership and research, and committed community service. Errin, if you would please come forward, it would be my honor to present the Student Recognition Award on behalf of the Board of Trustees of The Ohio State University to Errin Harris, in recognition for her outstanding service to The Ohio State University community. Thank you.

Mr. Shumate:

Congratulations, Errin. Would you like to make a statement or some comments?

Ms. Errin Harris:

I'd first just like to thank the Board for this recognition and to say that my experience in the College of Social Work has been a very good one. I have had a lot of support from the professors that I have worked with, and I'd just like you all to know that that has played a very big role in the different things that I have been able to do.

Mr. Shumate:

Thank you very much. Congratulations, keep up the great work!

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STUDENT GOVERNMENT REPORT

Mr. Shumate:

We began our meeting hearing from a distinguished member of the faculty of the Law School and we thought that it would be appropriate to have our Student

STUDENT GOVERNMENT REPORT(contd)

Mr. Shumate: (contd)

Government Report presented by one of our law students. Eric Reeves, if you'd come forward to give the Student Government Report.

Mr. Eric Reeves:

Good morning. Thank you for allowing me to give the Student Government presentation here at my home away from home, the Law School.

First I will give the Interprofessional Council Report. As you know, last year IPC focused on its internal governance structure. We adopted a new constitution and organized a presence within each of the five professional colleges. Those five professional colleges are: dental, law, medicine and public health, optometry, and veterinary medicine.

This year, our focus is creating a meaningful definition of the constituents that we represent. When I first became involved in IPC, I wondered how there could be only five professional colleges. That didn't seem right to me. I thought there was something that I didn't know. However, I recently asked this question of the Committee of Deans of the Professional Colleges of The Ohio State University, of which there are seven: nursing, education, pharmacy, social work, engineering, agriculture, and law. Recognizing that the only one of the constituents that IPC represents is the Law School. Much to my surprise, the deans of those seven professional colleges had the same question.

As a result, we have formed a steering committee comprised of students and faculty from a representative of the seven professional colleges, representatives from IPC colleges, and a representative from the Graduate School to address this issue. Our steering committee, and the report that we draft, will lay the groundwork and the direction and focus of the I-QUE report, which as you know is modeled after the CUE report, and the G-QUE report. I look forward to reporting those findings to you.

Next, I would like to give the Undergraduate Student Government Report. The Undergraduate Student Government has been working hard this autumn to improve the campus environment for all students. This past week, members of the Undergraduate Student Government and this campus's NAACP Chapter met with the Columbus Division of Police and Police Chief Ron Michalec of OSU Police. The meeting is the first step towards forging a better relationship between students and the Columbus Police.

This past weekend, four students traveled to the University of Michigan to attend the National Co-op Housing Conference. It is the hope of the Undergraduate Student Government that the creation of co-op housing at The Ohio State University will make off-campus living more affordable and more of a community environment.

Finally, USG is working very hard to make student legal services a reality at Ohio State. USG is going to do whatever is necessary to make sure that students are able to get quality legal services. To continue to allow off-campus landlords to mislead students is unacceptable here at Ohio State. Student legal services gives power back to the students and goes a long way in keeping students first.

Finally, the Council of Graduate Students Report. The Council of Graduate Students is proud to announce that it has received a national award from the National Association of Graduate and Professional Students for Excellence in

STUDENT GOVERNMENT REPORT (contd)

Mr. Reeves: (contd)

Legislative Concerns. CGS members, Kathleen Carberry, J.B. Lawton, and Neesham Kranz, returned this week from a conference at which this award was given. CGS wishes to congratulate J.B. Lawton, who will now be serving in a national capacity with the legislative issues as chair of legislative concerns for this national association.

CGS is also happy to report that the G-QUE report is also making progress, with a survey of 2,500 graduate students to be sent out within the next few weeks. Graduate students have been concerned at the misconceptions about what they do and who they are, which appeared in a recent *Lantern* editorial. This year, they are taking a proactive stance within CGS to raise awareness of who graduate students are and what they do. They are central to this University's goal of achieving top ten status.

We are delighted that you have heard from Dean Huntington this morning about the role of graduate education and would encourage you to let them know how they can effectively communicate with the Board of Trustees.

That concludes my report.

Mr. Shumate:

Thank you, Eric. Are there any questions? If not, we've had a very full and substantive agenda today, and I appreciate the progress and hard work of all of you.

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Thereupon the Board adjourned to meet Friday, December 5, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY SEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 5, 1997

The Board of Trustees met at its regular monthly meeting on Friday, December 5, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 5, 1997, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on December 5, 1997, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Good morning, everyone. I am glad to be with all of you. As I was thinking this morning, I remembered that on September 7, 1990, I made my first report to the Board. Chair Shirley Bowser was on my left, and Ted Celeste was in the "rookie seat" on my right. That day, we discussed a "premium holiday" for faculty and staff and our affiliation with the Cleveland Clinic. A few of you might recall that Mr. Barone gave an impromptu -- and, as I remember it -- animated discourse on prostate cancer. This is my 68th report to the Board. Over the years, I have been privileged to share a lot of good news about this University, and I want you to know that, despite the changing that is going on here, this is no exception.

Nathan White, a plant biology major from Cincinnati, had the remarkable experience of watching his undergraduate research project lift off from the Kennedy Space Center in Florida. Mr. Chairman, I understand that you, Mr. Celeste, and Ms. Longaberger also witnessed this occasion. Professor Fred Sack's experiment with moss was chosen for inclusion on the latest shuttle flight. Dr. Sack, like many of our distinguished teachers, involved his students in the project at every stage, including working at the launch site. In addition to Nathan, post-doctoral researcher Volker Kern was part of the pre-launch preparation team.

Another of these college and university ranking publications has been issued. Whatever their methodology or criteria, it is reassuring to see some of our most distinguished departments and programs consistently recognized. *The Gourman Report* on Graduate and Professional Programs singles out chemistry, psychology, linguistics, geography, agricultural engineering, optometry, veterinary medicine, and agronomy as among the top ten in their disciplines.

A survey reported in *The Chronicle of Higher Education* in November indicates that this University ranks 5th in the nation in the number of Ph.D.'s awarded last year to minority students. Across the country, the number of minorities earning doctorates rose this year. The good news is that numbers are up in the sciences and engineering, and also in humanities and education. Ohio State awarded 708 doctorates to minority students in 1996. I might note that Big Ten institutions account for 5 of the top 10 universities in this particular survey.

Certainly another great point of pride for this University is the Wexner Center for the Arts, which, as many of you know, is celebrating its 8th anniversary and it did last month with another wonderful gala. This thank-you event for all of our generous donors was very successful. We announced the results of the annual Corporate Campaign and more than \$1.6 million was raised for the Center and its many excellent programs.

The University hosted some 15,000 academics in a range of disciplines at the 1997 African Studies Association Conference in November. The agenda included a workshop for K-12 teachers on teaching about Africa, an examination of the art and literatures of Africa, and programs on democracy and development.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Associate Professor of African American and African Studies Okey Onyejekwe, returned to Bosnia in November to supervise their parliamentary elections. In the past, he was an election observer in South Africa, and his research interest is in emerging democracies.

The Ohio State University Medical Center was chosen as one of five sites nationally to participate in a study of traumatic brain injuries. The investigators hope to identify significant variables in the success of post-trauma rehabilitation.

Again this year, the Frank W. Hale Jr. Black Cultural Center and the Office of Minority Affairs served a free Thanksgiving dinner. About 175 meals were served to students who could not get home for the holidays, including a number of international students. It surely represents the best of what Thanksgiving Day is all about, and I congratulate our people who made that possible.

Finally, Mr. Chairman, I wish I could report on the bowl status of the Buckeyes. We are being held hostage to the outcome of several games this weekend. The bowl selection process is more difficult to figure out than Fermat's Last Theorem. I must say, however, how pleased I am with the continued success of the football program. To be in the Top Ten in the nation again this year is more than we could have hoped for -- especially considering the strength of the players we lost.

In fact, I have heard -- and this is absolutely the truth -- Chairman Shumate say that compared to Cooper's task of replacing Orlando Pace, replacing me is easy! From prior experience, and certainly over these past few months, I have discovered that presidents are expendable and, unfortunately, so is everyone else! What is not expendable, and let me say this to you very directly, is the quality of this great University. Its core values and traditions will continue, and its achievements will be many, many indeed. I am confident that future reports to this Board will contain many accolades and honors for the people who are, and who will always be, Ohio State. Mr. Chairman, that is my final report.

Mr. Shumate:

Thank you, Gordon. The Board will have several presentations and will allow an opportunity for the Board members to make comments later in the agenda, but we thank you very much.

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CONSENT AGENDA

Mr. Shumate:

At this time, the consent agenda is before you and unless there are any objections, I would like to ask for a motion to approve the fourteen resolutions taking out #12, the bond issue resolution, for separate vote.

ADMINISTRATIVE RESTRUCTURING

Resolution No. 98-66

WHEREAS the reporting line for the Office of the Registrar was transferred to the Office of Admissions and Financial Aid to provide a seamless and effective delivery system of services to our students; and

ADMINISTRATIVE RESTRUCTURING (contd)

WHEREAS this integrated unit was renamed the Office of Enrollment Services; and

WHEREAS oversight for the Office of Enrollment Services will be the responsibility of the Assistant Vice President for Enrollment Services;

NOW THEREFORE

BE IT RESOLVED, That the Office of the Registrar and the Office of Admissions and Financial Aid be merged into a single unit and named the Office of Enrollment Services under the leadership of the Assistant Vice President for Enrollment Services, effective retroactively to November 5, 1997; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees be hereby authorized and directed to incorporate the above changes in the Bylaws of the Board of Trustees and the Rules of the University Faculty.

NAMING OF SCHOOL

Resolution No. 98-67

WHEREAS restructuring in the College of Social and Behavioral Sciences produced a new school, combining the former School of Journalism and Department of Communication; and

WHEREAS the new school requires a name that accurately reflects the teaching, research, and service activities of that unit; and

WHEREAS the new school followed a pattern of agreed upon procedures to identify a name, resulting in the proposed "School of Journalism and Communication"; and

WHEREAS the process has been properly consultative, and has the approval by vote of faculty in the School and the College; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its November 1, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the naming of the School of Journalism and Communication, effective immediately.

**NAMING OF NEW DEGREE PROGRAMS
IN THE COLLEGE OF PHARMACY**

Resolution No. 98-68

WHEREAS shifts in the pharmacy profession and changes in the health care system in general are creating different expectations for pharmacy training programs, these expectations are reflected in new requirements for qualification to enter the profession; and

WHEREAS after the year 2000, B.S. programs will no longer be accredited, only PharmD's will receive accreditation; and

WHEREAS the College of Pharmacy is proposing the development of new graduate and undergraduate programs in order to reflect this change and meet the expectations of the profession; and

**NAMING OF NEW DEGREE PROGRAMS
IN THE COLLEGE OF PHARMACY (contd)**

WHEREAS the College of Pharmacy is proposing discontinuing the College's current Bachelor of Science program; and

WHEREAS the College of Pharmacy is proposing a new Bachelor of Science in the Pharmaceutical Sciences that, while not qualifying students as pharmacists, will provide the appropriate preparatory program for graduate study or government/industry related work; and

WHEREAS the College of Pharmacy is proposing a new four-year PharmD to enroll students with the appropriate B.S. or its equivalent; and

WHEREAS the College of Pharmacy is proposing the retooling of the current two-year PharmD program to become a 'non-traditional' program for practicing pharmacists who wish to upgrade their training to PharmD;

WHEREAS the revisions under consideration are part of an overall curriculum revision that will occur over the next few years to bring OSU College of Pharmacy programs in line with similar programs nationwide; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its November 1, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the above proposal from the College of Pharmacy to establish a new four-year Doctor of Pharmacy (PharmD) program and a new Bachelor of Science in the Pharmaceutical Sciences (BSPS), with implementation to be effective Autumn Quarter 1998, pending approval by the Board of Regents.

HONORARY DEGREE

Resolution No. 98-69

Synopsis: The awarding of an honorary degree to Adalet Agaoglu is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Adalet Agaoglu

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 98-70

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 7, 1997 meeting of the Board, including the following Appointment, Reappointment of Principal Administrative Officials, Appointment/Reappointment of Chairs and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 20, 1997, by the Hospitals Board be ratified and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved November 18, 1997, by The Arthur G. James Cancer Hospital and Research Institute Board be ratified.

Appointment

Name: DARRELL PARKS
Title: Executive Director - Vocational Education
Center: Educational Training and Employment
Effective: July 1, 1997
Salary: \$80,340.00
Present Position: Interim Executive Director - Vocational Education

Reappointment of Administrative Officials

RANDALL B. RIPLEY, Dean, College of Social and Behavioral Sciences, effective July 1, 1998, through June 30, 2003, pursuant to rule 3335-3-17 of the Administrative Code.

NANCY L. ZIMPHER, Dean, College of Education, effective July 1, 1998, through June 30, 2003, pursuant to rule 3335-3-17 of the Administrative Code; and Executive Dean, Professional Colleges, effective July 1, 1997, through June 30, 1998.

Appointment of Chairs/Directors

September 1, 1996 through August 31, 1999

Office of International Studies Richard P. Gunther

October 1, 1996 through September 30, 2000

Folklore Center Amy E. Shuman

July 1, 1997 through December 31, 1997

Near Eastern Languages and Cultures Richard Davis*

October 1, 1997 through September 30, 1998

Linguistics Robert D. Levine*

Slavic and East European Languages
and Literatures Irene Masing-Delic*

October 1, 1997 through September 30, 2000

Center for African Studies Lawrence O. Onyejekwe
Center for Slavic and East European Studies Irene Masing-Delic

*Acting

PERSONNEL ACTIONS (contd)

Appointment of Chairs/Directors (contd)

January 1, 1998 through December 31, 2002

Near Eastern Languages and Cultures

Margaret A. Mills

October 1, 1998, through September 30, 2002

Department of Linguistics

Peter W. Culicover

Reappointment of Chairs

July 1, 1997 through September 30, 1998

African-American and African Studies

Isaac Mowoe**

July 1, 1997 through June 30, 2001

Veterinary Clinical Sciences

Robert G. Sherding

October 1, 1997 through September 30, 2001

History
Melton Center for Jewish Studies

Michael J. Hogan
Tamar Rudavsky

*Acting

**Interim

Leaves of Absence Without Salary

ROHAN SAMARAJIVA, Associate Professor, School of Journalism and Communication, effective Spring Quarter and Autumn Quarter 1998, and Winter Quarter 1999, to serve as Director General of Telecommunications in Sri Lanka.

RONI YAGEL, Assistant Professor, Department of Computer and Information Science, effective Winter Quarter and Spring Quarter 1998, for personal reasons.

FENG ZHAO, Assistant Professor, Department of Computer and Information Science, effective January 1, 1998, through December 31, 1999, for personal reasons.

Professional Improvement Leaves

AVNER D. ASH, Professor, Department of Mathematics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

L. MARK LAGRIMINI, Associate Professor, Department of Horticulture and Crop Science, effective January 1, 1998, through June 30, 1998.

Emeritus Title

FRANCIS X. BEYTAGH, College of Law, change title from Professor Emeritus to Dean and Professor Emeritus, effective December 5, 1997.

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center)

1997-1999

Agnone, Charlotte M., M.D., Ophthalmology, Courtesy
Dardani, Marcella, D.O., Radiology, Attending
Heban, Paul T., M.D., Internal Medicine, Attending
Krietemeyer, Laura A., M.D., Neurology, Attending
D'Onofrio, Thomas P., D.O., Family Medicine, Community Affiliate Physician
Flemmings, Michelle A., M.D., Emergency Medicine, Attending
Frankel, Wendy L., M.D., Pathology, Attending
Gadek, James E., M.D., Internal Medicine, Attending
Goldschmidt, Pascal Joseph, M.D., Internal Medicine, Attending
Herman, Gail Ellen, M.D., Pediatrics, Courtesy
Jewell, Gregory Michael, M.D., Emergency Medicine, Courtesy
Kovac, Roman, D.O., Family Medicine, Community Affiliate Physician

1997-1998

Arnold, Lawrence E., M.D., Psychiatry, Attending
Boyle, Kenneth A., Jr., M.D., Ophthalmology, Attending
Cook, Charles H., M.D., Surgery, Attending
El-Shammaa, Emile N., M.D., Emergency Medicine, Attending
Eschbach, Jeffrey C., M.D., Family Medicine, Attending
Freeman, Anthony C., D.O., Anesthesiology, Attending
Kunesh, John C., M.D., Ophthalmology, Attending
Liss, Leopold, M.D., Pathology, Attending
Longenecker, Ronald L., M.D., Family Medicine, Attending
Maher, Eileen M., M.D., Pediatrics, Courtesy
McCafferty, Mary J., M.D., Psychiatry, Attending
Miller, Robert John, D.O., Anesthesiology, Attending
Padamadan, Hosi, M.D., Family Medicine, Community Affiliate Physician
Padamadan, William D., M.D., Internal Medicine, Courtesy
Pierce, H. James, M.D., Family Medicine, Community Affiliate Physician
Plachta, Laura D., M.D., Pediatrics, Attending
Prior, Simon R., D.D.S., Dentistry, Attending
Reeser, Jonathan Charles, M.D., Physical Medicine/Rehabilitation, Attending
Ribovich, Martin L., Radiology, Attending
Riviello, Ralph J., M.D., Emergency Medicine, Attending
Rollins, Mark P, M.D., Family Medicine, Attending
Sadaka, Akram, M.D., Family Medicine, Attending
Seifer, David B., M.D., Obstetrics and Endocrinology, Attending
Sharkis, David H., M.D., Internal Medicine, Attending
Sonek, Jiri D., M.D., Obstetrics and Gynecology, Courtesy
Stallkamp, Vanessa, C., M.D., Obstetrics and Gynecology, Courtesy
Turner, Leslie P. , M.D., Obstetrics, Attending
Villalobos, Rafael E., M.D., Surgery, Attending
Williams, Craig E., M.D., Psychiatry, Attending
Wunsch, John Joseph, M.D., Family Medicine, Community Affiliate Physician
Ulishney, Mary Kaye, RN, Internal Medicine, Physician Extenders
Apte, Sachin M., M.D., Obstetrics and Gynecology, Post Graduate Year 1, Limited
Ardoin, Stacy Payne, M.D., Internal Medicine, Post Graduate Year 1, Limited
Balturshot, Gregory William, M.D., Surgery, Post Graduate Year 1, Limited
Bekx, Mary Terese, M.D., Pediatrics, Post Graduate Year 1, Limited
Bekx, Paul Andrew, M.D., Internal Medicine, Post Graduate Year 1, Limited
Brophy, Brian James, M.D., Internal Medicine, Post Graduate Year 1, Limited
Brown, David Hugh, M.D., Surgery, Post Graduate Year 1, Limited

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

1997-1998 (contd)

Cretella, Richard James, M.D., Emergency Medicine, Post Graduate Year 1, Limited
Crocenelli, Theresa Marie, M.D., Pediatrics, Post Graduate Year 1, Limited
Cross, Scott James, M.D., Ph.D., Internal Medicine, Post Graduate Year 1, Limited
Dickerson, Kevin Michael, M.D., Pediatrics, Post Graduate Year 1, Limited
Ehsani, Hamid, M.D., Emergency Medicine, Post Graduate Year 1, Limited
Elkhairi, Dalia S., M.D., Obstetrics and Gynecology, Post Graduate Year 1, Limited
Erwin, Elizabeth Anne, M.D., Pediatrics, Post Graduate Year 1, Limited
Esham, Kristina Eve, M.D., Pediatrics, Post Graduate Year 1, Limited
Euscher, Elizabeth Dierksen, M.D., Obstetrics and Gynecology, Post Graduate Year 1, Limited
Grainger, Andrew Vincent, M.D., Internal Medicine, Post Graduate Year 1, Limited
Greene, Jeffrey David, M.D., Ph.D., Pediatrics, Post Graduate Year 1, Limited
Gupta, Parul, M.D., Obstetrics, Post Graduate Year 1, Limited
Hein, Patrick S., M.D., Pediatrics, Post Graduate Year 1, Limited
Hochman, Erick J., M.D., Internal Medicine, Post Graduate Year 1, Limited
Hollender, Heather Lynne, M.D., Surgery, Post Graduate Year 6, Limited
Ishag, Mona T., M.D., Pathology, Post Graduate Year 1, Limited
Kim, Terry, M.D., Anesthesiology, Post Graduate Year 1, Limited
Khanam, Humaira, M.D., Pathology, Post Graduate Year 4, Limited
Kadyan, Vivek, M.D., Internal Medicine, Post Graduate Year 1, Limited
Keller, Matthew V., Emergency Medicine, Post Graduate Year 1, Limited
Kelley, Kevin J., M.D., Internal Medicine, Post Graduate Year 1, Limited
Kim, Joanne J., M.D., Obstetrics, Post Graduate Year 1, Limited
Kohout, Joseph A., M.D., Emergency Medicine, Post Graduate Year 1, Limited
Lamers, Mari Lee, M.D., Pediatrics, Post Graduate Year 1, Limited
McClellan, Derek Armand, M.D., Pediatrics, Post Graduate Year 1, Limited
Mann, Thomas Andrew, M.D., Surgery, Post Graduate Year 1, Limited
Melhem, Ali Mohammad, M.D., Psychiatry, Post Graduate Year 1, Limited
Miskovsky, Shana Nicole, M.D., Surgery, Post Graduate Year 1, Limited
Nagesetty, Rajiv, M.D., Surgery, Post Graduate Year 1, Limited
Lester, Terry L., M.D., Internal Medicine, Post Graduate Year 1, Limited
Lew, George H., M.D., Emergency Medicine, Post Graduate Year 1, Limited
Lew, Jennifer L., M.D., Obstetrics, Post Graduate Year 1, Limited
Lottig, Kristin A., M.D., Pediatrics, Post Graduate Year 1, Limited
Luthman, Scott A., M.D., Pediatrics, Post Graduate Year 1, Limited
Mayer, Judith M., M.D., Internal Medicine, Post Graduate Year 1, Limited
Meredith, Patricia J., M.D., Physical Medicine, Post Graduate Year 2, Limited
Miller, Susan E., M.D., Pediatrics, Post Graduate Year 1, Limited
Niland, Mary-Lynn, M.D., Pediatrics, Post Graduate Year 1, Limited
Norlin, Mia Lisabeth, M.D., Obstetrics and Gynecology, Post Graduate Year 1, Limited
Otis, Scott M., M.D., Physical Medicine/Rehabilitation, Post Graduate Year 2, Limited
Ott, Michael Robert, D.O., Emergency Medicine, Post Graduate Year 1, Limited
Pasha, Rizwan, M.D., Emergency Medicine, Post Graduate Year 1, Limited
Pflug, Jennifer Jo, M.D., Internal Medicine, Post Graduate Year 1, Limited
Prenger, Scott Alan, M.D., Internal Medicine, Post Graduate Year 1, Limited
Riley, Patrick Michael, M.D., Emergency Medicine, Post Graduate Year 1, Limited
Roche, Andrea Decsi, M.D., Obstetrics and Gynecology, Post Graduate Year 1, Limited
Rogers, James Tyler, M.D., Pediatrics, Post Graduate Year 1, Limited
Roloff, Peter Arnold, M.D., Pediatrics, Post Graduate Year 1, Limited
Sabgir, David Andrew, Internal Medicine, Post Graduate Year 1, Limited
Samuel, Milroy J., M.D., Obstetrics and Gynecology, Post Graduate Year 1, Limited
Sheets, Jared Andrew, M.D., Internal Medicine, Post Graduate Year 1, Limited
Staker, Gregory Larry, M.D., Internal Medicine, Post Graduate Year 1, Limited
Stevens, Nicholas Steve, M.D., Pediatrics, Post Graduate Year 1, Limited

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

1997-1998 (contd)

Stout, Heather Berkey, M.D., Pediatrics, Post Graduate Year 1, Limited
Taddeo, Ronald Michael, M.D., Internal Medicine, Post Graduate Year 1, Limited
Tayal, Neeraj Hari, M.D., Internal Medicine, Post Graduate Year 1, Limited
Togliatti, Tamara C., M.D., Internal Medicine, Post Graduate Year 1, Limited
Trgovac, Tracey Leigh, M.D., Internal Medicine, Post Graduate Year 1, Limited
Weber, Luke J., M.D., Internal Medicine, Post Graduate Year 1, Limited
Williamson, Thomas James, M.D., Internal Medicine, Post Graduate Year 1, Limited
Zibners, Lara Marie, M.D., Pediatrics, Post Graduate Year 1, Limited
Abdullah, Khalid Omar, M.D., Surgery, Post Graduate Year 7, Limited
Abouezzi, Ziad Elie, M.D., Surgery, Post Graduate Year 6, Limited
Berckmueller, Hugh Edward, M.D., Ophthalmology, Post Graduate Year 2, Limited
Columbo, David Foster, M.D., Obstetrics and Gynecology, Post Graduate Year 5, Limited
Kavanaugh, Julie Lynne, M.D., Radiology, Post Graduate Year 2, Limited
Schuler, Mark John, M.D., Physical Medicine/Rehabilitation, Post Graduate Year 2, Limited
Staker, Shannon Rachelle, M.D., Pediatrics, Post Graduate Year 2, Limited
Tumu, Hari K., M.D., Surgery, Post Graduate Year 2, Limited
Wang, Dian, M.D., Ph.D., Radiology, Post Graduate Year 2, Limited
Wang, Robert Chih, M.D., Ophthalmology, Post Graduate Year 2, Limited
White, Mark, D.O., Neurology, Post Graduate Year 3, Limited
Yakhmi, Rajiv, M.D., Family Medicine, Post Graduate Year 2, Limited
Sirak, John H., M.D., Surgery, Post Graduate Year 2, Limited

1996-1998

Master, Bernard F., D.O., Family Medicine, Community Affiliate
Masys, John H., M.D., Internal Medicine, Community Affiliate
Muresan, Mark A., M.D., Pediatrics, Courtesy
Pacuraru, Anca D., D.O., Ophthalmology, Limited
Reeves, Andrew L., M.D., Neurology, Attending
Schmidt, Christopher C., M.D., Surgery, Attending
Schuster, Dara P., M.D., Pediatrics, Attending
Seifer, David B., M.D., Obstetrics and Gynecology, Attending
Smith, Jack W., Jr., M.D., Pathology, Attending
Sparling, Wendy L., D.O., Family Medicine, Attending
Stahl, Deborah A., M.D., Anesthesiology, Attending
Torello, Lynne Ann B., M.D., Family Medicine, Community Affiliate
Troiano, Timothy S., D.D.S., Attending, Dentistry
Vaughan, Geoffrey C., M.D., Attending, Internal Medicine
Verma, Anil C., D.D.S., Attending, Dentistry
Welgoss, Jeffrey A., M.D., Attending, Obstetrics and Gynecology

1996-1997

Agarwal, Anil K., M.D., Internal Medicine, Attending
Andersen, Katherine A., M.D., Internal Medicine, Attending
Archer, Thomas P., M.D., Internal Medicine, Attending
Bahnon, Robert R., M.D., Surgery, Attending
Bickler-Bluth, Michelle, M.D., Internal Medicine, Courtesy
Boggs, Leo R., M.D., Emergency Medicine, Attending
Boutros, Mounir, M.D., Psychiatry, Attending
Daniel, Charles M., M.D., Internal Medicine, Attending
Divine, Jon G., M.D., Family Medicine, Limited
Doherty, Kent W., D.O., Pediatrics, Courtesy

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

1996-1997 (contd)

Drabkin, Mark E., M.D., Ophthalmology, Attending
Dunnan, James B., M.D., Family Medicine, Community Affiliate
Edwards, Diane, M.D., Pathology, Limited
Fugate, Lisa P., M.D., Physical Medicine, Attending
Gemma, Steven M., M.D., Psychiatry, Attending
Giesler, Lisa Z., R.N.N.M., Obstetrics and Gynecology, Physician Extender
Gupta, Purnendu, M.D., Surgery, Attending
Hackshaw, Dawn S., M.D., Pediatrics, Courtesy
Hadaway, Scott J., M. D., Anesthesiology, Attending
Haile, Daniel M., M.D., Anesthesiology, Attending
Houser, William A., M.D., Internal Medicine, Attending
Khabiri, Hooman, M.D., Radiology, Attending
Kirk, Paul C., M.D., Family Medicine, Courtesy
Larry, John A., M.D., Internal Medicine, Attending
LePage, John C., M.D., Internal Medicine, Courtesy
Loy, Sarah M., R.N., Internal Medicine, Physician Extender
Makam, Chandra S., M.D., Anesthesiology, Limited

1994-1996

Ahmad, Mohammad, M.D., Internal Medicine, Courtesy

Medical Staff -- Reappointments (The Ohio State University Medical Center)

1997-1999

Adam, David R., M.D., Ophthalmology, Courtesy
Agarwal, Anil K., M.D., Internal Medicine, Attending
Ahmad, Mohammad, M.D., Internal Medicine, Courtesy
Allen, Carl Michael, D.D.S., Dentistry, Attending
Allen, Hugh D., M.D., Pediatrics, Courtesy
Allen, J. Geoffrey, M.D., Ophthalmology, Attending
Allen, James N., M.D., Internal Medicine, Attending
Alton, Mary E., M.D., Internal Medicine, Attending
Anderson, Clark L., M.D., Internal Medicine, Attending
Armstrong, Milton B., M.D., Surgery, Attending
Arnett, James A., Ph.D., Physical Medicine and Rehabilitation, Attending
Artman, Sarah L., M.D., Obstetrics and Gynecology, Attending
Avalos, Belinda R., M.D., Internal Medicine, Attending
Ayers, Leona B., M.D., Pathology, Attending
Aziz, Haroon A., M.D., Surgery, Courtesy
Bacon, James Phillip, M.D., Internal Medicine, Attending
Bagenstose, Abner H., III, M.D., Internal Medicine, Courtesy
Bahnsen, Robert R., M.D., Surgery, Attending
Baker, Norman Douglas, M.D., Ophthalmology, Attending
Baker, Peter B., M.D., Pathology, Attending
Ball, Alton Jacob, M.D., Preventive Medicine, Courtesy
Barbieri, Elaine A., M.D., Internal Medicine, Attending
Barker, Raymond E., M.D., Internal Medicine, Courtesy
Barnes, James E., M.D., Surgery, Attending
Barrett, Gregory A., M.D., Pediatrics, Courtesy
Barrett, James L., M.D., Internal Medicine, Courtesy
Barrows, Holly J., M.D., Obstetrics and Gynecology, Courtesy

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1997-1999 (contd)

Barson, William J., M.D., Pediatrics, Courtesy
Bartkowski, Henry M., M.D., Surgery, Courtesy
Batley, Rosalind J., M.D., Physical Medicine and Rehabilitation, Attending
Bauer, Constance J., M.D., Radiology, Attending
Bechtel, Mark A., M.D., Internal Medicine, Courtesy
Behrens, Brent C., M.D., Pathology, Attending
Bell, David C., M.D., Obstetrics and Gynecology, Attending
Bell, Jeffrey G., M.D., Obstetrics and Gynecology, Courtesy
Benedetti, Costantino, M.D., Anesthesiology, Attending
Benes, Susan C., M.D., Ophthalmology, Attending
Bennett, Joseph C., M.D., Internal Medicine, Courtesy
Bennett, Robert P., M.D., Ophthalmology, Attending
Berggren, Ronald B., M.D., Surgery, Honorary
Bickler-Bluth, Michelle, M.D., Internal Medicine, Courtesy
Philip F. Binkley, M.D., Internal Medicine, Attending
Bloch, Daniel Joe, M.D., Family Medicine, Attending
Bogner, Jennifer A., Ph.D., Physical Medicine and Rehabilitation, Attending
Bokor, Andrew B., M.D., Obstetrics and Gynecology, Courtesy
Bona, Susan J., M.D., Pathology, Attending
Bornstein, Robert A., Ph.D., Psychiatry, Attending
Boudinot, Wanda C., M.D., Pediatrics, Attending
Boudoulas, Olga, M.D., Internal Medicine, Courtesy
Boutselis, John G., M.D., Obstetrics and Gynecology, Attending
Bova, James G., D.O., James Radiology, Attending
Brady, Michael T., M.D., Pediatrics, Courtesy
Brandt, John T., M.D., Pathology, Attending
Bridger, Matthew Anthony, M.D., Family Medicine, Courtesy
Bronstein, Herbert A., M.D., Internal Medicine, Courtesy
Brooks, Jonathan B., M.D., Emergency Medicine, Attending
Brown, Elizabeth A., M.D., Internal Medicine, Attending
Brown, Robert T., M.D., Pediatrics, Courtesy
Buchele, Brentley A., M.D., Surgery, Attending
Bush, Charles A., M.D., Internal Medicine, Attending
Caffaratti, John D., M.D., Internal Medicine, Courtesy
Cahill, Kenneth V., M.D., Ophthalmology, Attending
Caldwell, James H., M.D., Internal Medicine, Attending
Caldwell, Patricia B., M.D., Internal Medicine, Attending
Caniano, Donna A., M.D., Surgery, Attending
Caputo, Renee M., M.D., Obstetrics and Gynecology, Attending
Carr, Alan B., D.M.D., Dentistry, Attending
Carroll, C. Patrick, M.D., Ophthalmology, Courtesy
Carroll, Trent J., M.D., Ophthalmology, Courtesy
Carr, Richard D., M.D., Internal Medicine, Honorary
Casavant, Marcel J., M.D., Emergency Medicine, Attending
Cassidy, Steven C., M.D., Pediatrics, Courtesy
Cattaneo, Stephen M., M.D., Surgery, Courtesy
Cavazos, Filiberto, M.D., Pathology, Attending
Chambers, Linda A., M.D., Pathology, Courtesy
Chan, David P., M.D., Pediatrics, Courtesy
Chioran, George M., M.D., Ophthalmology, Attending
Chitkara, Vijay K., M.D., Pediatrics, Courtesy
Choban, Patricia S., M.D., Surgery, Attending
Chorich, Louis J., III, M.D., Ophthalmology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1997-1999 (contd)

Christoforidis, A. J., M.D., Radiology, Attending
Clairmont, Albert C., M.D., Physical Medicine and Rehabilitation, Attending
Cloutier, Charles T., M.D., Surgery, Attending
Cody, Robert James, M.D., Internal Medicine, Attending
Cohen, Daniel M., M.D., Pediatrics, Courtesy
Cohen, Daniel M., M.D., Surgery, Attending
Colachis, Sam C., M.D., Physical Medicine and Rehabilitation, Attending
Cole-Sedivy, Deborah L., D.O., Family Medicine, Attending
Coleman, Thomas H., M.D., Internal Medicine, Courtesy
Cook, Stephanie C., D.O., Emergency Medicine, Attending
Copeland, Christopher M., M.D., Obstetrics and Gynecology, Attending
Copeland, Larry J., M.D., Obstetrics and Gynecology, Attending
Copeland, William E., Jr., M.D., Obstetrics and Gynecology, Attending
Copelan, Edward A., M.D., Internal Medicine, Attending
Corrigan, John D., Ph.D., Physical Medicine and Rehabilitation, Attending
Coury, Daniel L., M.D., Pediatrics, Courtesy
Craig, Elson L., M.D., Pathology, Attending
Crane, Robert Sellers, M.D., Family Medicine, Attending
Crocchi, Henry G., M.D., Ophthalmology, Courtesy
Cromer, Barbara A., M.D., Pediatrics, Courtesy
Cronau, Holly R., M.D., Family Medicine, Attending
Crouser, Elliott D., M.D., Internal Medicine, Attending
Crouser, Sangeeta J., M.D., Obstetrics and Gynecology, Attending
Dadmehr, Nahid, M.D., Neurology, Courtesy
Dangel, Matthew E., M.D., Ophthalmology, Attending
Daniel, Charles M., M.D., Internal Medicine, Attending
Davidoff, Elliot, M.D., Ophthalmology, Courtesy
Davidorf, Frederick H., M.D., Ophthalmology, Attending
Davies, A. Robert, M.D., Internal Medicine, Courtesy
Davies, Elizabeth A., M.D., Surgery, Attending
Davis, John T., M.D., Surgery, Attending
DeAndrade, Ronald, M.D., Internal Medicine, Courtesy
Della Mora, Cathy, Ph.D., Psychiatry, Attending
DeMaria, Jess Joseph, M.D., Internal Medicine, Courtesy
Denlinger, David E., M.D., Ophthalmology, Courtesy
Derick, Robert J., M.D., Ophthalmology, Attending
Derrow, Charles M., M.D., Internal Medicine, Courtesy
Diaz, Donna T., M.D., Obstetrics and Gynecology, Courtesy
Diaz, Philip T., M.D., Internal Medicine, Attending
Dick, Michael R., M.D., Emergency Medicine, Attending
Dingle, Jack, M.D., Ophthalmology, Attending
Dixon, Evan W., M.D., Internal Medicine, Attending
Dodson, Edward Eugene, M.D., Otolaryngology, Attending
Doherty, Kent William, D.O., Pediatrics, Courtesy
Donnerberg, Roy L., M.D., Internal Medicine, Honorary
Dorinsky, Paul M., M.D., Internal Medicine, Attending
Dowling, Todd M., M.D., Anesthesiology, Attending
Drabkin, Mark E., M.D., Ophthalmology, Attending
Drake, Miles E., Jr., M.D., Neurology, Attending
Dull, Pamela A., M.D., Family Medicine, Attending
Eaton, Antoinette P., M.D., Pediatrics, Honorary
Eaton, Gregory M., M.D., Internal Medicine, Attending
Eckhardt, Alfred J., M.D., Obstetrics and Gynecology, Courtesy

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1997-1999 (contd)

Elkhammas, Elmahdi A., M.D., Surgery, Attending
Ellison, E. Christopher, M.D., Surgery, Attending
Epitropoulos, Alice T., M.D., Ophthalmology, Attending
Epstein, Avrom D., M.D., Neurology, Courtesy
Evans, Cynthia B., M.D., Obstetrics and Gynecology, Attending
Evans, Thomas W., D.D.S., Dentistry, Attending
Farber, Sanders M., M.D., Ophthalmology, Courtesy
Farina, Ralph A., M.D., Anesthesiology, Attending
Farrar, William B., M.D., Surgery, Attending
Ferguson, Ronald M., M.D., Surgery, Attending
Ferraro, James W., M.D., Surgery, Attending
Fiala, Joseph F., M.D., Pediatrics, Courtesy
Fields, Henry W., D.D.S., Dentistry, Attending
Finn, James W., M.D., Internal Medicine, Courtesy
Fischer, Richard A., M.D., Surgery, Attending
Flancbaum, Louis J., M.D., Surgery, Attending
Fontana, Mary E., M.D., Internal Medicine, Attending
Ford, James B., D.D.S., Dentistry, Attending
Forrest, Lowell A., M.D., Otolaryngology, Attending
Fox, Charity C., M.D., Internal Medicine, Attending
Foy, James E., D.O., Pediatrics, Courtesy
Frazier, Joel L., M.D., Surgery, Attending
Freeland, Richard Alan, M.D., Psychiatry, Attending
Freidenberg, Donald L., D.O., Neurology, Courtesy
Freimer, Miriam L., M.D., Neurology, Attending
Freno, Janet A., M.D., Pediatrics, Courtesy
Frid, David J., M.D., Internal Medicine, Attending
Friedman, Barry M., M.D., Internal Medicine, Attending
Friedman, Chad I., M.D., Obstetrics and Gynecology, Attending
Friedman, Roger A., M.D., Internal Medicine, Courtesy
Fristad, Mary A., Ph.D., Psychiatry, Attending
Gable, Thomas A., M.D., Anesthesiology, Attending
Gaeuman, John V., M.D., Internal Medicine, Attending
Gahbauer, Reinhard A., M.D., Radiology, Attending
Gallagher, Janice M., M.D., Pediatrics, Courtesy
Ganzberg, Steven I., D.D.S., Dentistry, Attending
Garcha, Trishwant S., M.D., Neurology, Attending
Garcia-Cosio, Fernando, M.D., Internal Medicine, Attending
Garvin, J. Charles, M.D., Ophthalmology, Courtesy
George, Jack M., M.D., Internal Medicine, Attending
Gerald, Steven E., M.D., Internal Medicine, Courtesy
Goldberg, Donald, M.D., Psychiatry, Courtesy
Goldman, Ernesto, M.D., Anesthesiology, Attending
Goodman, Joseph H., M.D., Surgery, Attending
Goorey, Louis J., M.D., Pediatrics, Courtesy
Gorgas, Diane L., M.D., Emergency Medicine, Attending
Gray, Linda S., M.D., Internal Medicine, Attending
Greco, Carol J., M.D., Obstetrics and Gynecology, Attending
Grossman, Lindsey K., M.D., Pediatrics, Courtesy
Grossman, Neil J., M.D., Pediatrics, Attending
Grovas, Alfred C., M.D., Pediatrics, Attending
Guertin, Michael G., M.D., Anesthesiology, Attending
Gupta, Bhagwandas, M.D., Anesthesiology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1997-1999 (contd)

Gupta, Purnendu, M.D., Surgery, Attending
Gutmann, Rebecca M., M.D., Anesthesiology, Attending
Guy, Jerry T., M.D., Internal Medicine, Courtesy
Hackett, Kevin J., M.D., Obstetrics and Gynecology, Courtesy
Hackshaw, Kevin V., M.D., Internal Medicine, Attending
Haile, Daniel Minasse, M.D., Anesthesiology, Attending
Halim-Armanios, Mona Y., M.D., Anesthesiology, Attending
Hameed, Arif, M.D., Pathology, Attending
Hamilton, James F., M.D., Internal Medicine, Courtesy
Harris, Randall E., M.D., Preventive Medicine, Attending
Harter, Ronald L., M.D., Anesthesiology, Attending
Haun, Steven E., M.D., Pediatrics, Courtesy
Hearne, Dean W., M.D., Internal Medicine, Attending
Hedrick, Sterling W., M.D., Internal Medicine, Courtesy
Henry, Mitchell L., M.D., Surgery, Attending
Hessel, Adam B., M.D., Pathology, Attending
Hewitt, Geri D., M.D., Obstetrics and Gynecology, Attending
Higgins, Donald S., Jr., M.D., Neurology, Attending
Hitchcock, Charles L., M.D., Pathology, Attending
Hixson, Carolyn S., M.D., Obstetrics and Gynecology, Courtesy
Houser, William A., M.D., Internal Medicine, Attending
Howell, Howard Scott, M.D., Internal Medicine, Attending
Howell, Kathleen C., M.D., Internal Medicine, Attending
Howie, Michael B., M.D., Anesthesiology, Attending
Hubble, Jean P., M.D., Neurology, Attending
Hudson, Norman Paul, M.D., Internal Medicine, Attending
Huheey, Marilyn Jane, M.D., Ophthalmology, Attending
Huneke, Allen L., M.D., Obstetrics and Gynecology, Attending
Iams, Jay D., M.D., Obstetrics and Gynecology, Attending
Inglis, William D., M.D., Internal Medicine, Courtesy
Innes, Jeffrey T., M.D., Surgery, Courtesy
Irsik, Ronald D., M.D., Radiology, Attending
Jackson, Rebecca D., M.D., Internal Medicine, Attending
Jacoby, Jay, M.D., Anesthesiology, Attending
Janke, Igor E., M.D., Psychiatry, Attending
Johanson, Michael G., D.O., Anesthesiology, Attending
Johnson, Philip R., M.D., Pediatrics, Courtesy
Jolly, Daniel E., D.D.S., Dentistry, Attending
Jopling, Michael W., M.D., Anesthesiology, Attending
Kaeding, Christopher C., M.D., Surgery, Attending
Kaide, Colin G., M.D., Emergency Medicine, Attending
Kakos, Gerard S., M.D., Surgery, Attending
Kaplan, Candia S., Ph.D., Surgery, Attending
Katz, Steven E., M.D., Ophthalmology, Attending
Kaye, William R., D.D.S., Dentistry, Courtesy
Kean, John R., M.D., Surgery, Courtesy
Kebe, Stephen L., M.D., Pediatrics, Courtesy
Keder, Lisa M., M.D., Obstetrics and Gynecology, Attending
Keith, Paul F., M.D., Internal Medicine, Courtesy
Kelch, Lisa A., M.D., Pediatrics, Courtesy
Kelley, Curtin G., M.D., Ophthalmology, Attending
Kelly, William B., M.D., Anesthesiology, Attending
Kennard, Elizabeth A., M.D., Obstetrics and Gynecology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1997-1999 (contd)

Khabiri, Hooman, M.D., Radiology, Attending
Kiecolt-Glaser, Janice K., Ph.D., Psychiatry, Attending
Kien, Craig Lawrence, M.D., Pediatrics, Courtesy
Kim, Julian A., M.D., Surgery, Attending
Kim, Moon H., M.D., Obstetrics and Gynecology, Attending
King, Denis R., M.D., Pediatrics, Attending
King, Mark A., M.D., Radiology, Attending
Kington, Joseph Kevin, M.D., Obstetrics and Gynecology, Courtesy
Kirk, Paul C., M.D., Family Medicine, Courtesy
Kissel, John T., M.D., Neurology, Attending
Klinger, Robert J., M.D., Pediatrics, Courtesy
Klopfenstein, Kathryn J., M.D., Pediatrics, Attending
Knox, David W., M.D., Internal Medicine, Courtesy
Kobus, Raymond J., M.D., Surgery, Courtesy
Koff, Stephen A., M.D., Surgery, Attending
Koizumi, Hisako M., M.D., Psychiatry, Attending
Kolibash, Albert J., Jr., M.D., Internal Medicine, Attending
Kontras, Stella B., M.D., Psychiatry, Attending
Kosier, Marilyn K., M.D., Ophthalmology, Courtesy
Kramer, Matthew G., M.D., Anesthesiology, Attending
Krantz, Carl A., M.D., Obstetrics and Gynecology, Courtesy
Kraut, Eric H., M.D., Internal Medicine, Attending
Kreger, Cynthia G., M.D., Internal Medicine, Attending
Kunin, Calvin M., M.D., Internal Medicine, Attending
Ladson-Wofford, Stephanie E., M.D., Internal Medicine, Attending
Lambert, David R., M.D., Internal Medicine, Attending
Landon, Mark B., M.D., Obstetrics and Gynecology, Attending
LaRoe, Rebecca R., M.D., Anesthesiology, Attending
Larry, John A., M.D., Internal Medicine, Attending
Larsen, Peter E., D.D.S., Dentistry, Attending
Lasky, Larry C., M.D., Pathology, Attending
LaValle, Gregory J., M.D., Surgery, Attending
Laxson, L. Carol, M.D., Ophthalmology, Attending
Lehmann, David, M.D., Ophthalmology, Courtesy
Leier, Carl V., M.D., Internal Medicine, Attending
Lembach, Richard G., M.D., Ophthalmology, Attending
LePage, John Charles, M.D., Internal Medicine, Courtesy
Letson, Alan D., M.D., Ophthalmology, Attending
Levin, Douglas M., M.D., Internal Medicine, Courtesy
Levine, Edward J., M.D., Internal Medicine, Attending
Lewis, James W., M.D., Internal Medicine, Courtesy
Lewis, Richard P., M.D., Internal Medicine, Attending
Lichtblau, Steven Hilary, M.D., Internal Medicine, Courtesy
Lim, Shun P., M.D., Internal Medicine, Courtesy
Lindner, Steven E., M.D., Pediatrics, Courtesy
Lisko, Bradley A., M.D., Internal Medicine, Courtesy
Littleton, Anne D., M.D., Pediatrics, Courtesy
Loar, Michael C., M.D., Pediatrics, Courtesy
Lombardo, John A., M.D., Family Medicine, Attending
Lopez, Luis A., M.D., Anesthesiology, Courtesy
Lopez, Ronald L., M.D., Obstetrics and Gynecology, Courtesy
Love, Charles J., M.D., Internal Medicine, Attending
Lo, Warren D., M.D., Pediatrics, Courtesy

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1997-1999 (contd)

Lubbers, Judith R., M.D., Family Medicine, Courtesy
Lubow, Martin, M.D., Ophthalmology, Attending
Lucas, Joel G., M.D., Pathology, Attending
Lutmer, William J., M.D., Internal Medicine, Courtesy
Lynn, Deborah Joann, M.D., Neurology, Attending
Messick, George M., M.D., Pediatrics, Courtesy

1996-1998

MacLaurin, John P., D.O., Internal Medicine, Attending
Mobin-Uddin, Asma, M.D., Pediatrics, Courtesy
Mostov, Perry D., D.O., Family Medicine, Attending
Murphy, Thomas M., D.D.S., Dentistry, Courtesy
Nichols, Allan J., M.D., Internal Medicine, Courtesy
Olejko, Terry D., D.D.S., Dentistry, Courtesy
Paraskos, John P., M.D., Obstetrics and Gynecology, Courtesy
Petrella, Richard A., M.D., Pediatrics, Courtesy
Pozderac, Rodney V., M.D., Radiology, Attending
Pollak, Charles P., M.D., Neurology, Attending
Rau, Robert C. M.D., Internal Medicine, Attending
Sadaka, Akram, M.D., Preventive Medicine, Attending
Satiani, Bhagwan, M.D., Surgery, Courtesy
Shubert, Phillip J. M.D., Obstetrics and Gynecology, Attending
Sotos, John P., M.D., Pediatrics, Courtesy
Sotos, Juan F., M.D., Pediatrics, Attending
Taylor, Renee S., M.D., Pediatrics, Courtesy
Teteris, John N., M.D., Obstetrics and Gynecology, Courtesy
Thomas, Melvin W., M.D., Family Medicine, Courtesy
Turner, Richard H., M.D., Surgery, Attending
Vaccaro, Patrick S., M.D., Surgery, Courtesy
Welker, Mary Jo P., M.D., Family Medicine, Attending
Williams, Homer E., M.D., Internal Medicine, Courtesy
Wooley, Charles F., M.D., Internal Medicine, Honorary
Zyniewicz, Kelley J., M.D., Internal Medicine, Courtesy

1996-1997

Adam, David R., M.D., Ophthalmology, Courtesy
Ahmad, Mohammad, Internal Medicine, Courtesy
Barrett, Gregory A., M.D., Pediatrics, Courtesy
Behrens, Brent C., M.D., Internal Medicine, Attending
Bell, Susan D., R.N., Surgery, Physician Extender
Bona, Susan J., M.D., Pathology, Attending
Bowyer, Brian L., M.D., Physical Medicine, Attending
Brandt, John T., M.D., Pathology, Attending
Bruce, Robert A., Jr., M.D., Ophthalmology, Attending
Carroll, C. P., M.D., Ophthalmology, Courtesy
Dickson, Stephen L., Jr., M.D., Surgery, Limited
Donnerberg, Roy L., M.D., Internal Medicine, Honorary
Fontana, Mary E., M.D., Internal Medicine, Attending
Hauersperger, Karla R., M.D., Pediatrics, Limited
McIltrout, Christopher E., M.D., Surgery, Limited
Smith, Craig M., M.D., Family Medicine, Limited

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center) (contd)

1996-1997 (contd)

Terk, Jason V., M.D., Pediatrics, Limited
Van Noord, Steven C., M.D., Family Medicine, Limited

1997-1998

Arcot, Anuradha, M.D., Pathology, Post Graduate Year 5, Limited
Baired, Michael Alleyne, M.D., Internal Medicine, Post Graduate Year 2, Limited
Bergese, Marta Alicia, M.D., Internal Medicine, Post Graduate Year 2, Limited
Bergese, Sergio Daniel, Surgery, Post Graduate Year 2, Limited
Chapman, Jennifer Ioas, M.D., Pediatrics, Post Graduate Year 6, Limited
Chen, Christine, M.D., Anesthesiology, Post Graduate Year 4, Limited
Chorich, Louis J., M.D., Ophthalmology, Post Graduate Year 5, Limited
Cleto, Emmanuel Mercado, Jr., M.D., Radiology, Post Graduate Year 3, Limited
Galbraith, James Howard, Internal Medicine, Post Graduate Year 3, Limited
Howard, Barbara Elaine, Surgery, Post Graduate Year 4, Limited
Jabbour, Saad M., M.D., Family Medicine, Post Graduate Year 2, Limited
Jammu, Balpreet Singh, M.D., Family Medicine, Post Graduate Year 2, Limited
Nuss, Kathryn Elise, M.D., Pediatrics, Post Graduate Year 4, Limited
Owens, Elizabeth Kerry, M.D., Surgery, Post Graduate Year 2, Limited
Raissi, Abdolreza, M.D., Surgery, Post Graduate Year 2, Limited
Suh, Yongsook Victoria, Surgery, Post Graduate Year 6, Limited
Tan, Tom Xiaolin, M.D., Radiology, Post Graduate Year 3, Limited
Tedjarati, Shaheen Sean, Family Medicine, Post Graduate Year 3, Limited
Terk, Jason Victor, Pediatrics, Post Graduate Year 4, Limited

Physician Extenders Reappointments 1997-1998

Abercrombie, Teresa A., R.N., Surgery, Physician Extenders
Angus, Diana J., R.N., Internal Medicine, Physician Extenders
Bell, Susan D., R.N., Surgery, Physician Extenders
Benner, Daniel R., P.A., Internal Medicine, Physician Extenders
Browning, Jennifer S., R.N., Internal Medicine, Physician Extenders
Clarke, Johannah, R.N., Internal Medicine, Physician Extenders
Couture, Michelle Ann, P.A., Internal Medicine, Physician Extenders
Elliott, Mark L., Ph.D., Anesthesiology, Physician Extenders
Giesler, Lisa Z., CNM, MSN, Obstetrics and Gynecology, Physician Extenders
Grady, Lonna L., R.N., Internal Medicine, Physician Extenders
Hammond, Sharon L., R.N., Obstetrics and Gynecology, Physician Extenders
Karl, Joyce I. (McKee), R.N., Internal Medicine, Physician Extenders
Kays, Mary Lynne, R.N., Obstetrics and Gynecology, Physician Extenders
Latimer, Tina M., R.N., Surgery, Physician Extenders
Loy, Sarah M., R.N., Internal Medicine, Physician Extenders
Smith, Ann M., R.N., Phys Med/Rehab, Physician Extenders
Vesco, Kim, R.N., Surgery, Physician Extenders

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

October 10, 1997 - April 30, 1998

Carson, William E., III, M.D., Surgery, Attending Staff
Eaton, Lynne A., M.D., Obstetrics/Gynecology, Attending Staff

December 5, 1997, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

November 14, 1997 - May 13, 1998

Caligiuri, Michael A., M.D., Medicine, Attending Staff

Medical Staff -- Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1997 - June 30, 1999

Barth, Rolf, M.D., Pathology, Associate Attending
Burns, John A., M.D., Ophthalmology, Associate Attending
Bruce, Robert A., Jr., M.D., Ophthalmology, Associate Attending
Chakeres, Donald W., M.D., Radiology, Associate Attending
Chambers, Robert B., D.O., Ophthalmology, Associate Attending
Elliott, Mark L., Ph.D., Anesthesiology, Clinical Attending
Ferguson, Ronald M., M.D., Ph.D., Surgery, Associate Attending
Freedly, Lucy R., M.D., Radiology, Associate Attending
Kelly, David R., M.D., Otolaryngology, Associate Attending

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RESOLUTIONS IN MEMORIAM

Resolution No. 98-71

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

James Chapman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 23, 1997, of James Chapman, Associate Professor Emeritus in the Ohio State University Extension.

Professor Chapman was born August 9, 1909, in Collyer, Kansas. He completed his B.S. degree in 1932 in journalism and his master's degree in 1942 in education from Kansas State College.

James Chapman began his Extension career in Ohio when he joined the faculty at The Ohio State University on July 1, 1955, as an Associate Editor. He worked on numerous projects during his career, including audio-visual communication, professional improvement, and 4-H publications. He retired from the University in 1975.

Professor Chapman's contributions in providing excellent Extension during his career earned him the respect and admiration of his co-workers and associates throughout the state and nation. He served on Extension committees and wrote public speeches, numerous program scripts for radio, television as well as miscellaneous articles for newspapers and magazines. He was awarded a lifetime membership in the American Association of Agricultural College Editors for his outstanding contributions to his field.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

John H. Helwig

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 22, 1997, of Dr. John H. Helwig, Professor Emeritus in the Department of Veterinary Preventive Medicine.

Following graduation from The Ohio State University College of Veterinary Medicine in 1937, Dr. John H. Helwig served for 39 years on the faculty of the College. He was chair of the Department of Veterinary Preventive Medicine for 29 years and retired in 1977. He also served as Director of Veterinary Continuing Education and had an appointment on the research staff of the Ohio Agriculture Research and Development Center. Dr. Helwig received many honors including the College's Distinguished Alumnus Award and the Ohio Veterinary Medical Association's Distinguished Service Award, and was a past president of OVMA.

In the professional teaching program, Dr. Helwig led the development of an applied field experience course in the areas of disease control, livestock herd health, public health, and food safety for senior students. He also administered and was a teacher in a three-year training program for U.S. Department of Agriculture meat inspectors.

Dr. Helwig was very active in organized veterinary medicine at the national level. Having served as President of the American Board of Veterinary Public Health, he led the development of the American College of Veterinary Preventive Medicine (ACVPM) that united veterinarians engaged in public health and animal health practice. The American Veterinary Medical Association (AVMA) certified the ACVPM and Dr. Helwig served as its first president. The ACVPM established the Helwig-Jennings Award to recognize members for significant and lasting contributions to the totality of veterinary preventive medicine and Dr. Helwig was its first honoree in 1980. He also contributed to the development of other specialties by serving on the AVMA Advisory Board of Veterinary Specialties.

Dr. Helwig's community service activities included a Trusteeship at the Columbus Zoo, and he was founder of Pilot Dogs of Columbus, Ohio. His community contributions, teaching of veterinary students, and mentoring of many leaders in veterinary public service are his professional legacy.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Helwig its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harold Thoburn

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 27, 1997, of Harold Thoburn, Professor Emeritus in the Ohio State University Extension.

Professor Thoburn was born April 24, 1927, in Mt. Pleasant, Ohio. He completed his B.S. degree in 1953 and his M.S. degree in 1962 in Agricultural Education at The Ohio State University.

Harold Thoburn began his Extension career in Ohio when he joined the faculty at The Ohio State University on February 1, 1958, as the County Extension Agent, Agriculture, in Lorain County. On November 1, 1962, he became the County Extension Agent, Agriculture, in Medina County and held this position until his retirement in 1987.

Professor Thoburn's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state. He served on numerous committees and wrote articles pertaining to alfalfa weevil and other agricultural programs as well as initiated spring seeded alfalfa demonstration plots. He also planned and organized a fundraising program for an exhibit and activity center at the Medina County fairgrounds. Harold Thoburn received the Distinguished Service Award from the National Association of County Agricultural Agents in 1973.

RESOLUTIONS IN MEMORIAM (contd)

Harold Thoburn (contd)

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-72

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1997 be approved.

AUTHORIZATION FOR 1998 SMALL CAPITAL IMPROVEMENT PROJECTS

Resolution No. 98-73

Synopsis: Acceptance of the listing of anticipated 1998 capital improvement projects, each estimated at \$1,000,000 or less, and authorization for the University to proceed with these projects, with subsequent reporting to the Board's Fiscal Affairs Committee are proposed.

WHEREAS consistent with the fiduciary duty of the Board of Trustees regarding project oversight and approval, the delegation of authority to proceed with projects specified in the attached list is designed to expedite the University's ability to move forward with capital projects on a timely basis and ensure the most effective use of University resources; and

WHEREAS the Board has received the attached listing of capital improvement projects estimated at a total project cost of \$1,000,000 or less each that are anticipated and/or needed to be undertaken during 1998, subject to scheduling and funding availability; and

WHEREAS the President has recommended that the University be permitted to undertake, in accordance with established procedures, those listed capital improvement projects without additional Board authorization of each such project:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, without any additional authorization or approval from this Board being necessary, to select qualified architectural and/or engineering firms as necessary, with the fees for these services to be negotiated between the firms selected and the University, and to request construction bids in accordance with established University procedures, and if satisfactory bids are received, to award contracts for any capital improvement project on the attached 1998 listing of projects estimated at \$1,000,000 or less; and

AUTHORIZATION FOR 1998 SMALL CAPITAL IMPROVEMENT PROJECTS (contd)

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration shall submit reports as appropriate to the Fiscal Affairs Committee for any such project undertaken pursuant to this authorization in which the total actual project cost exceeds \$1,000,000 and shall present to the Board an annual report on capital improvement projects completed, under construction, or in planning or design during 1998 and a written report to the Fiscal Affairs Committee of this Board on all contracts awarded pursuant to this authorization.

(See Appendix XXII for background information, page 421.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 98-74

**MEDICAL CENTER GATEWAY
BLANKENSHIP HALL - RELOCATION OF PUBLIC SAFETY
STARLING-LOVING HALL - 3RD AND 4TH FLOOR RENOVATION**

Synopsis: Authorization to employ an architect/engineering firm and request construction bids for the Medical Center Gateway, Blankenship Hall - Relocation of Public Safety and Starling-Loving Hall - 3rd and 4th Floor Renovation projects is requested.

WHEREAS University Hospitals desires to proceed with the design and construction of a gateway entry into the Medical Center at the intersection of Cannon Drive and 9th Avenue and a new front entrance to Rhodes Hall including a covered drop off area and modifications to Failer Plaza; and

WHEREAS the total estimated project cost is \$1,600,000 and the total estimated construction cost is \$1,280,000, with funding provided by University Hospitals; and

WHEREAS the University desires to proceed with the renovation of Blankenship Hall to house the Department of Public Safety; and

WHEREAS the total estimated project cost is \$1,907,501 and the total estimated construction cost is \$1,407,750, with funding provided by the Treasurer's Debt Service Pool; and

WHEREAS University Hospitals desires to proceed with the renovation of the 3rd and 4th floors of Starling-Loving Hall to provide academic offices and support spaces for the College of Medicine and Public Health; and

WHEREAS the total estimated project cost is \$1,940,000 and the total estimated construction cost is \$1,940,000, with funding provided by the James Cancer Hospital;

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Medical Center Gateway project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Medical Center Gateway project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

BE IT FURTHER RESOLVED, That the Blankenship Hall -Relocation of Public Safety and Starling-Loving Hall - 3rd and 4th Floor Renovation projects will be accomplished utilizing prices previously bid through the Job Order Contracting process.

(See Appendix XXIII for maps, page 423.)

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 98-75

PARKS HALL RENOVATION
JAMES CANCER HOSPITAL - RENOVATE NURSING STATIONS
SCHOTTENSTEIN CENTER - SEATING
POULTRY SCIENCE LAB RENOVATION
VETERINARY HOSPITAL - ANIMAL ISOLATION
FRY HALL PATIENT CARE RENOVATION AND STARLING-LOVING ADA IMPROVEMENTS
LINCOLN TOWER - ELEVATOR UPGRADES
LIBRARY CURTAIN WALL/GLAZING REPLACEMENT
DENNEY HALL - ROOF REPLACEMENT
CAMPBELL HALL ROOF REPLACEMENT
CAMPBELL HALL - WINDOW AND DOOR REPLACEMENT
ADA LECTURE HALL ACCESSIBILITY - GOSS LAB
FONTANA LAB - ELECTRON OPTICS FACILITY
NEWARK - FOUNDERS HALL BOILER REPLACEMENT
1314 KINNEAR ROAD - MASONRY IMPROVEMENTS
OARDC - ROAD RESURFACING, PHASE IV
POSTLE HALL - WINDOW REPLACEMENT
JESSE OWENS RECREATION CENTERS RENOVATION
UTILITIES UPGRADE AND EXTENSION - MANSFIELD CAMPUS
MAIN LIBRARY - MASONRY IMPROVEMENTS
ATI ROOF REPLACEMENT, PHASE II
OARDC - ROOF REPLACEMENT
MARION CAMPUS - PARKING/ROADWAYS/SIDEWALKS/LIGHTS
MAIN LIBRARY - HVAC RENOVATIONS
CAMPUS GROUNDS - WALKS
CAMPUS GROUNDS - LIGHTING, PHASE IV
RAMSEYER HALL - PLUMBING/RESTROOM RENOVATIONS
CHILD CARE CENTER PHASE II - PLAYGROUND
DAVIS BASEBALL STADIUM - FIELD LIGHTING
UNIVERSITY AIRPORT RENOVATIONS - 1996
OARDC - THORNE/GOURLEY RENOVATIONS AND GOURLEY ADA
UNIVERSITY HOSPITAL/JAMES HOSPITAL COURTYARD
RAMSEYER HALL - ROOF REPLACEMENT
JAMES CANCER HOSPITAL - 4TH FLOOR AMBULATORY SURGERY
ROBINSON LAB - SMOKE STACK REPLACEMENT
BAKER HALL RENOVATION - ELEVATOR REPLACEMENT
BIOLOGICAL SCIENCES - UPGRADE ELEVATORS

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the projects indicated by the Fiscal Affairs Committee is requested.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS resolutions adopted by the Board of Trustees on May 5, 1993, December 3, 1993, February 4, 1994, December 2, 1994, March 3, 1995, June 2, 1995, February 29, 1996, September 13, 1996, November 1, 1996, December 6, 1996 June 6, 1997 and July 11, 1997 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Parks Hall Renovation

This project constructs a 6,000 gross square foot addition to house a pharmaceutical care center, multi-media classroom, communications lab, student meeting rooms, clinical faculty offices, and a connector mall; renovates labs on the third and fourth floors; and renovates student areas at the south end of the first floor. The total project cost is \$2,064,000; funding is provided by House Bill 904 (\$950,000), House Bill 748 (\$614,000), House Bill 790 (\$250,000) and College of Pharmacy (\$250,000). The completion date is August 1998. The contracts awarded are as follows:

Design:	Burgess & Niple Ltd., Columbus, Ohio
General Contract:	R. L. Freeman Construction, Columbus, Ohio
Amount:	\$1,116,000
Estimate:	\$1,261,559
Combined Plumbing/HVAC	
Contract:	J. A. Croson, Company, Columbus, Ohio
Amount:	\$398,800 +
Estimate:	\$325,794 +
Electric Contract:	Eastmoor Electric, Worthington, Ohio
Amount:	\$162,162
Estimate:	\$162,350
Total All Contracts:	\$1,676,962
Contingency Allowance:	\$167,427
Total Project Cost	\$2,064,000

+ The Plumbing/HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

James Cancer Hospital - Renovate Nursing Stations

This project renovates nursing stations and upgrade corridor finishes on patient floors 7, 8, 9 and 10. The total project cost is \$2,785,000; funding is provided by James Cancer Hospital. The completion date is December, 1999. The contracts awarded are as follows:

Design:	Arden & Associates, Columbus, Ohio
General Contract:	The Altman Company, Columbus, Ohio
Amount:	\$1,512,752 *
Estimate:	\$2,364,273 *
Plumbing Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$115,600 * +
Estimate:	\$71,396 * +
HVAC Contract:	R. J. Lemmons, Springfield, Ohio
Amount:	\$237,390 *
Estimate:	\$663,300 *

+ The Plumbing contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

James Cancer Hospital - Renovate Nursing Stations (contd)

Electric Contract:	Roberts Electrical Construction, Columbus, Ohio
Amount:	\$345,822 *
Estimate:	\$359,850 *
Total All Contracts:	\$2,211,564
Contingency Allowance:	\$202,089
Total Project Cost	\$2,785,000

Schottenstein Center - Seating

This project constructs a new University arena with a seating capacity of approximately 19,500 to be used for basketball and other related University uses. This portion of the project provides seats to be purchased and installed in the new facility and has a cost of \$3,372,406; funding is provided by gifts to the Department of Athletics. The completion date is September 1998. The contracts awarded are as follows:

Design:	Moody/Nolan Ltd., Columbus, Ohio
Upper Bowl Fixed Riser Mounted Seats Contract:	American Seating, Grand Rapids, Michigan
Amount:	\$1,002,840 *
Estimate:	\$1,151,010 *
Donor and Entry Level Fixed Riser Mounted Seats Contract:	American Seating, Grand Rapids, Michigan
Amount:	\$663,775 *
Estimate:	\$608,951 *
Movable End Court Basketball and Hockey Telescopic Sections Contract:	GDS Seating, Inc. (Interkal), Bath, Pennsylvania
Amount:	\$857,394 *
Estimate:	\$2,067,180 *
Side Court and End Court Demountable Platform Contract:	Stage Right, Clare, Michigan
Amount:	\$594,905 *
Estimate:	\$603,648 *
Elephant Door Contract:	GDS Seating, Inc. (Interkal), Bath, Pennsylvania
Amount:	\$49,987
Estimate:	\$50,000
Dasher Board System Contract:	Ice Pro Canada, Mississauga, Ontario, Canada
Amount:	\$203,505 *
Estimate:	\$221,000 *
Total Seating Contracts:	\$3,372,406

Poultry Science Lab Renovation

This project remodels space in the Animal Science Building and Plumb Hall for the Poultry Science Department to relocate from Dakan Hall which will facilitate the eventual demolition of Dakan Hall. The total project cost is \$725,862; funding is provided by House Bill 904 (\$312,850) House Bill 790 (\$10,000), Senate Bill 351 (\$400,000) and College of Agriculture (\$3,012). The completion date is October 1997. The contracts awarded are as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Poultry Science Lab Renovation (contd)

Design:	Kabil Associates, Columbus, Ohio
General Contract:	Field & Associates, Springfield, Ohio
Amount:	\$303,775 *
Estimate:	\$478,635 *
Plumbing Contract:	J. A. Croson Company, Columbus, Ohio
Amount:	\$43,077 * +
Estimate:	\$37,600 *
HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$150,000 * +
Estimate:	\$114,875 *
Electric Contract:	Jess Howard Electric Company, Blacklick, Ohio
Amount:	\$71,109 *
Estimate:	\$84,275 *
Total All Contracts:	\$567,961 *
Contingency Allowance:	\$69,798
Total Project Cost	\$725,862

+ The Plumbing and HVAC contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Veterinary Hospital - Animal Isolation

This project modifies and upgrades the space to provide adequate isolation facilities for both large and small animal patients. The total project cost is \$502,987; funding is provided by House Bill 790 (\$102,987), House Bill 808 (\$50,000) and Senate Bill 351 (\$350,000). The completion date is February 1998. The contracts awarded are as follows:

Design:	Bogden Architects, Columbus, Ohio
General Contract:	Field and Associates, Springfield, Ohio
Amount:	\$223,810
Estimate:	\$238,650
Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$41,920 *
Estimate:	\$47,875 *
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$128,900
Estimate:	\$129,450
Electric Contract:	Claypool Electric, Lancaster, Ohio
Amount:	\$26,250
Estimate:	\$34,625
Total All Contracts:	\$420,880
Contingency Allowance:	\$42,163
Total Project Cost	\$502,987

Fry Hall Patient Care Renovation/Starling-Loving ADA Improvements

This project upgrades the teaching facilities to support modern Optometric training and accommodate the increased use of pharmaceutical and advanced instrumentation. The total project cost is \$386,434; funding is provided by House Bill 790. The completion date is September 1997. The contracts awarded are as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Fry Hall Patient Care Renovation/Starling-Loving ADA Improvements (contd)

Design:	DH Architects, Inc., Fairfield, Ohio
General Contract:	Dorsey Construction, Columbus, Ohio
Amount:	\$78,895 *
Estimate:	\$147,120 *
Plumbing Contract:	Ro-Dan Construction, Columbus, Ohio
Amount:	\$58,919 *
Estimate:	\$63,045 *
HVAC Contract:	Deleon Enterprises, Columbus, Ohio
Amount:	\$27,400 *
Estimate:	\$27,565 *
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$124,251 *
Estimate:	\$136,850 *
Total All Contracts:	\$289,465
Contingency Allowance:	\$35,345
Total Project Cost	\$386,434

Lincoln Tower - Elevator Upgrades

This project upgrades and modernizes elevators and brings them to full ADA compliance and code. The total project cost is \$457,500; funding is provided by House Bill 790 (\$400,000) and Department of Physical Facilities (\$57,500). The completion date is July 1998. The contracts awarded are as follows:

Design:	Goldwing Enterprises, Columbus, Ohio
General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$308,800
Estimate:	\$323,000
Mechanical Contract:	Deleon Enterprises, Columbus, Ohio
Amount:	\$21,500
Estimate:	\$21,500
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$54,800 +
Estimate:	\$15,500 +
Total All Contracts:	\$385,100
Contingency Allowance:	\$34,554
Total Project Cost	\$457,500

+ The Electric contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Library Curtain Wall/Glazing Replacement

This project replaces all existing window framing and glazing at the south and north elevations. The total project cost is \$157,336; funding is provided by House Bill 790. The completion date is July 1997. The contract awarded is as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Library Curtain Wall/Glazing Replacement (contd)

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Newberg International, Cleves, Ohio
Amount:	\$136,400 * +
Estimate:	\$134,000 *
Total All Contracts:	\$136,400 *
Contingency Allowance:	\$13,640
Total Project Cost	\$157,336

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Denney Hall - Roof Replacement

This project removes the existing built-up and gravel roof and installs a new 4-ply tapered insulated asphalt built-up roof. The total project cost is \$164,800; funding is provided from House Bill 790. The completion date is July 1997. The contract awarded is as follows:

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Acme Roofing, Dayton, Ohio
Amount:	\$142,800
Estimate:	\$170,000
Total All Contracts:	\$142,800
Contingency Allowance:	\$14,248
Total Project Cost	\$164,800

Campbell Hall - Roof Replacement

This project replaces the deteriorated built-up roofing. The total project cost is \$318,481; funding is provided by House Bill 790 (\$303,100) and Department of Physical Facilities (\$15,381). The completion date is October 1997. The contract awarded is as follows:

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Harold J. Becker, Dayton, Ohio
Amount:	\$259,890
Estimate:	\$276,000
Total All Contracts:	\$259,890
Contingency Allowance:	\$41,392
Total Project Cost	\$318,481

Campbell Hall - Window/Door Replacement

This project replaces windows in both sections of the building and replaces wood entrance doors and metal stairwell doors. The total project cost is \$304,405; funding is provided by House Bill 790 (\$275,000), College of Human Ecology (\$3,730), and Department of Physical Facilities (\$25,675). The completion date is November 1997. The contract awarded is as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Campbell Hall - Window/Door Replacement (contd)

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Charter Hill Construction, Columbus, Ohio
Amount:	\$282,320 * +
Estimate:	\$258,800 *
Total All Contracts:	\$282,320 *
Contingency Allowance:	\$17,850
Total Project Cost	\$304,405

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

ADA Lecture Hall Accessibility - Goss Lab

This project provides wheel chair accessibility and seating space for lecture hall 102 in Goss Lab. The total project cost is \$35,980; funding is provided by House Bill 790. The completion date is September, 1997. The contract awarded is as follows:

Design:	Jester, Jones, Schifer, Feltham, Dublin, Ohio
General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$26,800
Estimate:	\$32,850
Total All Contracts:	\$26,800
Contingency Allowance:	\$2,680
Total Project Cost	\$35,980

Fontana Lab - Electron Optics Facility

This project renovates rooms within Fontana Lab to house the campus-wide electron optics facility to support research throughout the campus. The total project cost is \$661,000; funding is provided by House Bill 904 (\$215,500), Department of Physical Facilities (\$7,500), College of Engineering (\$196,572), Board of Regents Grant (\$96,571), and National Science Foundation Grant (\$144,857). The completion date is November 1997. The contracts awarded are as follows:

Design:	Robert H. Fuller Associates, Columbus, Ohio
General Contract:	Field and Associates, Springfield, Ohio
Amount:	\$112,548 *
Estimate:	\$147,000 *
Plumbing Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$26,750 +
Estimate:	\$22,800
HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$210,500 *
Estimate:	\$223,500 *
Electric Contract:	Brush Contractors, Grove City, Ohio
Amount:	\$58,900
Estimate:	\$66,400
Total All Contracts:	\$408,698 *
Contingency Allowance:	\$40,870
Total Project Cost	\$661,000

+ The Plumbing Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Newark - Founders Hall Boiler Replacement

This project replaces the existing boiler serving Founders Hall. The total project cost is \$84,750; funding is provided by House Bill 748. The completion date is September 1997. The contract awarded is as follows:

Design:	Goliver & Associates, Reynoldsburg, Ohio
HVAC Contract:	Julian Speer, Columbus, Ohio
Amount:	\$62,435 *
Estimate:	\$68,000 *
Total All Contracts:	\$62,435 *
Contingency Allowance:	\$6,451
Total Project Cost	\$84,750

1314 Kinnear Road - Masonry Improvements

This project provides masonry improvements including deteriorated bricks and masonry exterior cavity structural walls and masonry joints. The total project cost is \$112,000; funding is provided by House Bill 808 (\$92,903), House Bill 810 (\$4,298) and House Bill 904 (\$14,800). The completion date is October 1997. The contract awarded is as follows:

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Ohio Building Restoration, Inc. Toledo, Ohio
Amount:	\$87,950
Estimate:	\$190,000
Total All Contracts:	\$87,950
Contingency Allowance:	\$9,431
Total Project Cost	\$112,000

OARDC - Road Resurfacing, Phase IV

This project provides road resurfacing, road repairs, and drainage at Gosard Drive and the roads around the FAHRP Building in Wooster. The total project cost is \$210,000; funding is provided by House Bill 748. The completion date is November 1997. The contract awarded is as follows:

Design:	The Ohio State University, Ohio Agricultural Research and Development Center
General Contract:	Melway Paving Co, Inc., Millersburg, Ohio
Amount:	\$174,805
Estimate:	\$215,000
Total All Contracts:	\$174,805
Contingency Allowance:	\$17,523
Total Project Cost	\$210,000

Postle Hall - Window Replacement

This project repairs and replaces deteriorated, leaking windows throughout the building. The total project cost is \$250,000; funding is provided by House Bill 790. The completion date is June 1998. The contract awarded is as follows:

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Navarro Construction, Columbus, Ohio
Amount:	\$218,500 *
Estimate:	\$230,000 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Postle Hall - Window Replacement (contd)

Total All Contracts:	\$218,500 *
Contingency Allowance:	\$12,928
Total Project Cost	\$250,000

Jesse Owens Recreation Centers Renovation

This project provides interior refurbishment including new heating system, new lighting, new restrooms, new floor finishes, and repainting. The total project cost is \$434,338; funding is provided by House Bill 790 (\$377,165), Department of Athletics (\$30,188), and Ohio Department of Development Energy Grant (\$26,985). The completion date is November 1997. The contracts awarded are as follows:

Design:	Schooley, Caldwell, Columbus, Ohio
General Contract:	Ed Ross Construction, Westerville, Ohio
Amount:	\$73,000
Estimate:	\$75,000
Plumbing/HVAC Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$172,700
Estimate:	\$284,500
Electric Contract:	Wellington Power, Pickerington, Ohio
Amount:	\$79,000 +
Estimate:	\$75,000
Total All Contracts:	\$324,700
Contingency Allowance:	\$62,683
Total Project Cost	\$434,338

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Utilities Upgrade and Extension - Mansfield Campus

This project upgrades the current out-dated, under-sized, and frequently non-functioning HVAC system in Ovalwood, Bromfield, and Eisenhower Halls. The total project cost is \$656,700; funding is provided by House Bill 748. The completion date is April 1998. The contracts awarded are as follows:

Design:	Phillip E. Absi and Associates, Columbus, Ohio
HVAC Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$504,000
Estimate:	\$510,000
Electric Contract:	Charnan Electric, Mansfield, Ohio
Amount:	\$32,739
Estimate:	\$101,800
Total All Contracts:	\$536,739
Contingency Allowance:	\$53,713
Total Project Cost	\$656,700

Main Library - Masonry Improvements

This project replaces the caulking and waterproofs all elevations of the building. The total project cost is \$209,350; funding is provided by House Bill 790. The completion date is November 1997. The contract awarded is as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Main Library - Masonry Improvements (contd)

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Trisco Systems, Lima, Ohio
Amount:	\$176,662
Estimate:	\$269,320
Total All Contracts:	\$176,662
Contingency Allowance:	\$17,672
Total Project Cost	\$209,350

ATI Roof Replacement, Phase II

This project replaces the deteriorated roof on the Greenhouse/Headhouse Building at Wooster. The total project cost is \$16,116; funding is provided by House Bill 790. The completion date is October 1997. The contract awarded is as follows:

Design:	The Ohio State University, Ohio Agricultural Research and Development Center
General Contract:	Hicks Roofing, New Philadelphia, Ohio
Amount:	\$13,600
Estimate:	\$21,310
Total All Contracts:	\$13,600
Contingency Allowance:	\$1,360
Total Project Cost	\$16,116

OARDC - Roof Replacement

This project replaces the deteriorated flat roofs on Gourley, Thorne, and Founders Halls and on the Dairy Barn intensive wing. The total project cost is \$167,325; funding is provided by House Bill 748. The completion date is June 1998. The contract awarded is as follows:

Design:	The Ohio State University, Ohio Agricultural Research and Development Center
General Contract:	Atlas Roofing, Kimbolton, Ohio
Amount:	\$140,716 *
Estimate:	\$151,040 *
Total All Contracts:	\$140,716 *
Contingency Allowance:	\$14,073
Total Project Cost	\$167,325

Marion Campus - Parking/Roadways/Sidewalks/Lights

This project replaces existing asphalt wearing surfaces of roadways and sidewalks and replaces exterior safety lighting fixtures. The total project cost is \$321,860; funding is provided by House Bill 790 (\$44,840), House Bill 940 (\$261,000) and Marion Campus (\$16,020). The completion date is November 1997. The contract awarded is as follows:

Design:	Jester, Jones, Schifer, Feltham Architects, Marion, Ohio
General Contract:	Newcomer Concrete, Norwalk, Ohio
Amount:	\$275,011 * +
Estimate:	\$269,418 *

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Marion Campus - Parking/Roadways/Sidewalks/Lights (contd)

Total All Contracts:	\$275,011 *
Contingency Allowance:	\$22,299
Total Project Cost	\$321,860

Main Library - HVAC Renovations

This project provides HVAC renovation for basement rooms to eliminate temperature and humidity extremes. The total project cost is \$464,744; funding is provided by House Bill 790 (\$418,305) and Department of Physical Facilities (\$46,439). The completion date is October 1997. The contracts awarded are as follows:

Design:	Gaddam & Associates, Westerville, Ohio
HVAC Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$343,000
Estimate:	\$393,600
Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$28,850
Estimate:	\$53,200
Total All Contracts:	\$371,850
Contingency Allowance:	\$38,626
Total Project Cost	\$464,744

Campus Grounds - Walks

This project replaces the deteriorated concrete and asphalt sidewalks with a combination of concrete and precast pavers, restores retaining walls, curbs, plantings, and turf in the vicinity, and the replacement of the pedestrian bridge on the east side of Drake Union. The total project cost is \$521,317; funding is provided by House Bill 790 (\$500,000) and Department of Physical Facilities (\$21,317). The completion date is March 1998. The contracts awarded are as follows:

Design:	The Ohio State University, Department of Physical Facilities
General Contract:	Righter Company, Columbus, Ohio
Amount:	\$397,000 * +
Estimate:	\$363,000 *
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$71,400
Estimate:	\$82,000
Total All Contracts:	\$468,400
Contingency Allowance:	\$30,891
Total Project Cost	\$521,317

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Campus Grounds - Lighting, Phase IV

This project replaces outside campus lighting with efficient lights to improve safety in areas bounded by High Street to the east, Eleventh Avenue to the south, Lane Avenue to the north, and College Road to the west. The total project cost is \$501,320; funding is provided by House Bill 790 (\$500,000) and Department of Physical Facilities (\$1,320). The completion date is December 1997. The contract awarded is as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Campus Grounds - Lighting, Phase IV (contd)

Design:	The Ohio State University, Department of Physical Facilities
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$456,638 *
Estimate:	\$515,500 *
Total All Contracts:	\$456,638
Contingency Allowance:	\$22,832
Total Project Cost	\$501,320

Ramseyer Hall - Plumbing/Restroom Renovations

This project replaces deteriorated domestic water supply and waste water lines and renovates restrooms. The total project cost is \$221,235; funding is provided by House Bill 790 (\$201,885) and Department of Physical Facilities (\$19,350). The completion date is April 1998. The contracts awarded are as follows:

Design:	Roger Fields & Associates, Columbus, Ohio
General Contract:	Williamson Builders, Columbus, Ohio
Amount:	\$80,000
Estimate:	\$95,000
Plumbing Contract:	Lincoln T. Mandeville Plumbing, Columbus, Ohio
Amount:	\$98,989 +
Estimate:	\$80,000 +
Total All Contracts:	\$178,989
Contingency Allowance:	\$18,111
Total Project Cost	\$221,235

+ The Plumbing Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Child Care Center Phase II - Playground

This project continues renovations to the Child Care Center by adding new playground equipment, paths, surfaces, fence and storage sheds to the existing playground areas. The total project cost is \$250,000; funding is provided by Board of Regents (\$125,000) and Property Management (\$125,000). The completion date is May 1998. The contract awarded is as follows:

Design:	JL Bender, Inc., Columbus, Ohio
General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$114,180 *
Estimate:	\$116,738 *
Total All Contracts:	\$114,180 *
Contingency Allowance:	\$10,820
Total Project Cost	\$250,000

Davis Baseball Stadium Field Lighting

This project provides total lighting systems for field illumination including a transformer and all underground conduit, wiring, and controls to eight light towers. The total project cost is \$409,700; funding is provided by gifts to the Department of Athletics. The completion date is December 1997. The contract awarded is as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Davis Baseball Stadium Field Lighting (contd)

Design:	Heapy Engineering, Columbus, Ohio
Electric Contract:	Vaughn Industries, Carey, Ohio
Amount:	\$359,500
Estimate:	\$425,000
Total All Contracts:	\$359,500
Contingency Allowance:	\$35,951
Total Project Cost	\$409,700

University Airport Renovations - 1996

This project extends runway five by 170 feet in accordance with the Airport Master Plan approved by the Board of Trustees. The total project cost is \$220,000; funding is provided by Federal Aviation Administration grant (\$200,000) and Department of Engineering (\$20,000). The completion date is November 1997. The contracts awarded are as follows:

Design:	Grindle & Bender, Ashland, Ohio
General Contract:	McDaniels Construction, Columbus, Ohio
Amount:	\$133,936
Estimate:	\$149,960
Electric Contract:	Jess Howard Electric, Blacklick, Ohio
Amount:	\$44,910
Estimate:	\$45,310
Total All Contracts:	\$178,846
Contingency Allowance:	\$6,625
Total Project Cost	\$220,000

OARDC - Thorne/Gourley Renovation and Gourley ADA

This project provides additional growth chambers in Thorne Hall, new fume hoods and laboratory renovations in Gourley Hall, and ADA compliance and accessibility in Gourley Hall. The total project cost is \$823,192; funding is provided by House Bill 790 (\$423,526) and House Bill 904 (\$399,666). The completion date is April 1998. The contracts awarded are as follows:

Design:	Goldwing Enterprises, Columbus, Ohio
General Contract:	Stanley Miller Construction, East Sparta, Ohio
Amount:	\$263,523
Estimate:	\$279,000
Mechanical Contract:	Mohawk Mechanical, Lexington, Ohio
Amount:	\$194,973 +
Estimate:	\$192,000 +
Electric Contract:	Abbott Electric, Canton, Ohio
Amount:	\$88,782 +
Estimate:	\$84,555 +
Asbestos Contact:	Triad Environmental, Cleveland, Ohio
Amount:	\$12,280
Estimate:	\$17,350
Total All Contracts:	\$562,558
Contingency Allowance:	\$70,485
Total Project Cost	\$823,192

+ The Mechanical and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

University Hospital/James Hospital Courtyard

This project constructs an open air courtyard in the area bounded by Postle Hall, Doan Hall, and James Cancer Hospital. This handicapped accessible courtyard will be used by staff, patients, and visitors as an outside respite area, yet close to the hospitals for relaxation and meditation. Improvements include fixed seating, landscaping, and an open shelter. The total project cost is \$300,000; funding is provided by University Hospitals (\$150,000) and James Cancer Hospital (\$150,000). The completion date is June 1998. The contracts awarded are as follows:

Design:	Manley and Harper, Columbus, Ohio
General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$231,320
Estimate:	\$231,320
Electric Contract:	Brush Contractors, Columbus, Ohio
Amount:	\$31,900 +
Estimate:	\$29,500 +
Total All Contracts:	\$263,220
Contingency Allowance:	\$26,252
Total Project Cost	\$300,000

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Ramseyer Hall - Roof Replacement

This project installs new copper batten roof and built-up gutter. The total project cost is \$465,695; funding is provided by House Bill 790 (\$295,695) and House Bill 904 (\$170,000). The completion date is August 1998. The contract awarded is as follows:

Design:	NRC Engineering, Columbus, Ohio
General Contract:	Kalkreuth Roof, Wheeling, West Virginia
Amount:	\$399,368 *
Estimate:	\$400,000 *
Total All Contracts:	\$399,368 *
Contingency Allowance:	\$39,936
Total Project Cost	\$465,695

James Cancer Hospital - 4th Floor Ambulatory Surgery

This project renovates approximately 2,000 square feet of floor area on the fourth floor to create a 7-bed ambulatory care unit. The total project cost is \$287,120; funding is provided by James Cancer Hospital. The completion date is February 1998. The contracts awarded are as follows:

Design:	Arden & Associates, Columbus, Ohio
General Contract:	Righter Company, Columbus, Ohio
Amount:	\$87,777
Estimate:	\$246,000
Plumbing Contract:	Marco Heating and Plumbing, Johnstown, Ohio
Amount:	\$35,900
Estimate:	\$48,000
HVAC Contract:	Farber Mechanical, Columbus, Ohio
Amount:	\$32,000
Estimate:	\$57,500

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

James Cancer Hospital - 4th Floor Ambulatory Surgery (contd)

Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$38,760
Estimate:	\$52,000
Total All Contracts:	\$194,437
Contingency Allowance:	\$19,448
Total Project Cost	\$287,120

Robinson Lab - Smoke Stack Replacement

This project replaces the failing smoke stack serving the building research areas. The total project cost is \$182,355; funding is provided by House Bill 790. The completion date is April 1998. The contract awarded is as follows:

Design:	Department of Physical Facilities
General Contract:	Kirk Williams, Grove City, Ohio
Amount:	\$153,000
Estimate:	\$161,000
Total All Contracts:	\$153,000
Contingency Allowance:	\$15,300
Total Project Cost	\$182,355

Baker Hall Renovation - Elevators

This project upgrades the elevators to meet ADA requirements. The total project cost is \$580,851; funding is provided by future University bond proceeds. The completion date is October 1998. The contracts awarded are as follows:

Design:	Van Auken Akins Architects, Cleveland, Ohio
General Contract:	Kirk Williams, Columbus, Ohio
Amount:	\$349,800
Estimate:	\$390,000
HVAC Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$30,300
Estimate:	\$46,530
Electric Contract:	Brush Contractors, Grove City, Ohio
Amount:	\$87,900
Estimate:	\$112,460
Total All Contracts:	\$468,000
Contingency Allowance:	\$46,800
Total Project Cost	\$580,851

Biological Sciences - Upgrade Elevators

This project upgrades and modernizes four elevators including emergency features and ADA required device installation. The total project cost is \$512,080; funding is provided by House Bill 790 (\$460,000) and Department of Physical Facilities (\$52,080). The completion date is December 1997. The contracts awarded are as follows:

Design:	Robert Fuller & Associates, Columbus, Ohio
General Contract:	Wayne Builders, Columbus, Ohio
Amount:	\$383,000 *
Estimate:	\$397,000 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Biological Sciences - Upgrade Elevators (contd)

HVAC Contract:	R. J. Lemmons, Springfield, Ohio
Amount:	\$25,970 *
Estimate:	\$27,000 *
Electric Contract:	Now Electric, Columbus, Ohio
Amount:	\$33,090 *
Estimate:	\$41,000 *
Total All Contracts:	\$442,060 *
Contingency Allowance:	\$40,289
Total Project Cost	\$512,080

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board of Trustees, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted by the Fiscal Affairs Committee.

(See Appendix XXIV for maps, page 427.)

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1996-1997**

Resolution No. 98-76

Synopsis: Transfers to Endowment Principal Funds, Loan Funds, Unexpended Plant Funds, Renewal and Replacement Funds and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1996-1997 have been made; and

WHEREAS this accounting procedure is in compliance with the Auditor of State that all transfers among fund groups be reported:

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

(See Appendix XXV for background information, page 465.)

**AGREEMENT WITH RESEARCH PARK CORPORATION --
ESTABLISHMENT OF THE SCIENCE AND TECHNOLOGY CAMPUS**

Resolution No. 98-77

Synopsis: Authorization to enter into an agreement and leases of real property with The Ohio State University Research Park, a nonprofit corporation, for development of an enhanced University Science and Technology Campus area is proposed.

WHEREAS The Ohio State University is committed to the effective transfer and use of inventions and knowledge produced by faculty, staff, and students in pursuit of scholarly research, and the University desires to foster and encourage research linkages with business, governmental entities, and non-profit organizations to increase the range of educational experiences available to students, increase research support from industry, provide greater economic enrichment and development within Ohio, and enhance the University's preeminence as a major research institution; and

**AGREEMENT WITH RESEARCH PARK CORPORATION --
ESTABLISHMENT OF THE SCIENCE AND TECHNOLOGY CAMPUS (contd)**

WHEREAS consistent with the West Campus District Plan adopted by this Board on September 13, 1996, the University has identified the area generally west of State Route 315, east of North Star Road, and south of Lane Avenue for greater development as an enhanced Science and Technology Campus area; and

WHEREAS The Ohio State University Research Park (the "Research Park Corporation"), a nonprofit corporation whose formation was endorsed by this Board on December 1, 1995, actively undertook, with support from the City of Columbus, the State of Ohio, and the University, studies to determine the feasibility of developing facilities in furtherance of these goals and now has submitted a proposed development plan and agreement with the University; and

WHEREAS under the proposal submitted by the Research Park Corporation, the University will lease to the corporation the properties at 1929 Kenny Road, 1224 Kinnear Road, 1275 Kinnear Road, unimproved land north and south of Kinnear Road just east of North Star Road, and unimproved land south of Lane Avenue east of the Edison Joining Technology Center and west of Carmack Road, all as identified on Exhibit A; and

WHEREAS cooperative action by the City of Columbus, the State of Ohio, and the University is a central component in achieving an enhanced Science and Technology Campus area that meets the needs of all parties, and the University's commitments in this undertaking are premised on the understanding that the Research Park Corporation will receive appropriate sustained support from the City of Columbus and the State of Ohio; and

WHEREAS this Board and the appropriate University offices have determined that this proposal is consistent with the West Campus District Plan and that it is in the best interest of the University to enter into the proposed development agreement with, and proposed long-term leases of real property to, The Ohio State University Research Park:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the Vice President for Business and Administration, in consultation with the Vice President for Research and other University offices as appropriate, to negotiate and enter into, on behalf of The Ohio State University, a development agreement with The Ohio State University Research Park, to lease improved and unimproved real property to the Research Park Corporation, as outlined in that agreement, and to execute such other documents and take such other action as is required to carry out the provisions of that agreement, all on such terms and conditions deemed to be in the best interests of the University; and

BE IT FURTHER RESOLVED, That as provided for in the development agreement, the University is hereby authorized to provide to the Research Park Corporation an amount not to exceed \$300,000 per year, for the years 1997-98 through 2000-01, for operating support, and the University is hereby authorized to loan to the Research Park Corporation funds in an amount not to exceed \$7,000,000, so long as no more than \$5,000,000 of those funds are not secured by signed tenant lease commitments, with the total amount of the loan to be repaid, with all accrued interest, within 25 years; and

BE IT FURTHER RESOLVED, That while the proposed business plan for the Research Park Corporation contemplates University operating support through fiscal year 2010 and a loan fund of up to \$21 million, the University is authorized to provide only the amounts specified in the immediately preceding paragraph, and any financial support by the University beyond these specified amounts shall require additional approval by this Board; and

BE IT FURTHER RESOLVED, That as provided for in the development agreement, the Research Park Corporation shall provide to this Board a written annual report of its activities, including audited financial statements and a specific report of its stewardship of University properties, including assessments of its performance based on objectives as provided for in the development agreement,

**AGREEMENT WITH RESEARCH PARK CORPORATION --
ESTABLISHMENT OF THE SCIENCE AND TECHNOLOGY CAMPUS (contd)**

and the Research Park Corporation, before the end of 1999-2000, and every third year thereafter, shall submit for the approval of this Board a review and evaluation and a revised and updated development plan, and approval of that report and plan by this Board shall be a requirement for any renewal or extension of any agreement or lease with respect to the corporation's use of University real property.

(See Appendix XXVI for background information and map, page 471.)

MODIFICATIONS OF NON-ENDOWMENT INVESTMENTS POLICY

Resolution No. 98-78

Synopsis: The revision of the University Non-Endowment Investments Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the endowment and non-endowment investment portfolios; and

WHEREAS there is a need for a comprehensive policy to provide for the overall management of these investment portfolios; and

WHEREAS there is need to modify the comprehensive policy as needed:

NOW THEREFORE

BE IT RESOLVED, That the following Non-Endowment Investments Policy for The Ohio State University be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Treasurer be, and hereby is, directed and authorized to implement and administer these policies and to manage the non-endowment investment portfolio in accordance with this Policy.

(See Appendix XXVII for background information, page 475.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-79

Synopsis: The report on the receipt of gifts and the summary for October 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of one (1) new named chair, nine (9) new named endowed funds, and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1997 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-October
 1996 Compared to 1997
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through October		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 3,678,985	\$ 3,233,683	-12%
Alumni (From Bequests)	<u>7,358,052</u>	<u>1,938,538</u>	-74%
Alumni Total	\$ 11,037,037	\$ 5,172,221	-53%
Non-Alumni (Current Giving)	\$ 2,015,444	\$ 2,033,350	1%
Non-Alumni (From Bequests)	<u>1,371,582</u>	<u>1,445,164</u>	5%
Non-Alumni Total	\$ 3,387,026	\$ 3,478,514	3%
Individual Total	\$14,424,063	\$ 8,650,887	-40% ^A
Corporations/Corp. Foundations	\$ 7,353,263	\$ 9,743,941	33% ^B
Private Foundations	\$ 1,993,600	\$ 1,937,146	-3%
Associations & Other Organizations	<u>\$ 799,179</u>	<u>\$ 956,078</u>	20% ^C
Total	\$24,570,105	\$21,288,052	-13%

NOTES

- A Individual giving is down 40% due to one estate gift totaling \$7 million which occurred during July 1996.
- B Corporate giving is up 33%. Last year there were 158 corporate gifts providing private support of \$10,000 or more (\$5.4 million). This year private support at the \$10,000 level is \$8.1 million (163 gifts).
- C Gifts from associations and other organizations are up 20% since giving at the \$10,000 or more level is about \$150,000 more than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-October (contd)
 1996 Compared to 1997 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
<u>Change</u>	<u>1996</u>	<u>1997</u>	<u>%</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$1,682,537	\$2,807,650	67
Faculty Support	\$1,976,085	\$4,436,519	125
Program Support	\$17,003,812	\$8,675,076	-49
Student Financial Aid	\$1,795,134	\$2,712,768	51
Annual Funds-Colleges/Departments	\$1,976,545	\$ 2,110,612	7
Annual Funds-University	\$ <u>135,992</u>	\$ <u>545,427</u>	301
Total	\$ 24,570,105	\$ 21,288,052	-13

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through October		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
	\$13,651,720	\$8,948,338	-34

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Chair</u>			
The Board of Trustees Chair in Comparative Politics (Distinguished teacher or scholar in the Department of Politic Science)			
<u>Establishment of Endowed Named Funds</u>			
The Samuel M. Melton Graduate Fellowship in Jewish Studies (Fellowships for graduate students pursuing research in Jewish Studies - Provided by the Samuel M. Melton Foundation)		\$250,000.00	\$250,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
James V. "Fuzzy" Marquard Scholarship Fund (Scholarships - College of Dentistry - Provided by family, alumni and friends to honor Dr. Marquard)	\$32,945.00		\$32,9445.00
The Virginia A. Bridges Music Education Award (Awards for graduate students in Music Education - Provided by a gift from Virginia A. Bridges)	\$25,000.00		\$25,000.00
The James and Nancy Bradley Scholarship Fund (Scholarships for students enrolled at OSU Newark Campus - Provided by gifts from James and Nancy Bradley in memory of their parents)	\$17,527.00		\$17,527.00

Change in Name and Description of Named Endowed Fund

From: The Chicago Corporation Fund
To: ABN AMRO Chicago Corporation Endowment Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Thomas J. and Mary E. Heck and Leo H. Faust Memorial Fund for the Law Library (Support of Law Library - Provided with a gift from the estate of Grace Fern Heck Faust)		\$1,024,255.94	\$1,024,255.94
The John B. Gerlach Medalist Scholarship Fund (Medalist Scholarships for Medalist Scholars enrolled in the Fisher College of Business - Provided by gifts from family, friends and the Board of The Lancaster Colony Corporation in memory of John B. Gerlach, Sr.)		\$139,845.19	\$139,845.19
Jerrold R. Voss Director's Fund (Faculty Research Support - Knowlton School of Architecture - Provided by gifts from alumni, friends and associates of Jerrold R. Voss)		\$62,350.00	\$62,350.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The R. Timothy Webster Scholarship Fund in Long Term Care Pharmacy (Scholarships - College of Pharmacy - Provided by gifts from the American Society of Consultant Pharmacists Research and Education Foundation)		\$25,300.00	\$25,300.00
The Marilyn & Robert Brewer Art Residency Fund (Support for Art Residency Programs - College of the Arts - Provided by a gift from Marilyn Y. and W. Robert Brewer)		\$25,000.00	\$25,000.00
 Total	 \$42,527.00	 \$1,559,696.13	 \$1,602,223.13

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF CHAIR

The Board of Trustees Chair in Comparative Politics was established December 5, 1997, by the Board of Trustees.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide support for a distinguished teacher and scholar in the Department of Political Science whose interests focus on one or more areas of comparative politics, especially involving democratic politics and governance. Appointment to The Board of Trustees Chair in Comparative Politics will be recommended by the Chair of the Department of Political Science and Dean of the College of Social and Behavioral Sciences to the President and approved by The Ohio State University Board of Trustees.

If the need for this fund should cease to exist, then the disposition of this fund shall be determined by the Board of Trustees.

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Samuel M. Melton Graduate Fellowship in Jewish Studies

The Samuel M. Melton Graduate Fellowship in Jewish Studies was established December 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Samuel M. Melton Foundation. Samuel M. Melton (B.S.Bus.Adm. '23; Honorary Doctor of Laws '71) founded The Capitol Supply Company (later renamed The Capitol Manufacturing Company) in Columbus, Ohio. His commitment to Jewish education prompted him to establish The Samuel and Esther Melton Professorship of Jewish History and Studies in the College of Humanities at The Ohio State University. He later elevated the professorship to the Samuel and Esther Melton Chair of Jewish History and Studies, becoming the first individual to endow a chair at The Ohio State University. In 1991 the University awarded him an Honorary Doctor of Laws Degree. In 1976 Melton established an endowment for the University's new Melton Center for Jewish Studies. Through his various other philanthropic efforts, he founded a school in Bat Yam Israel, a chair and a

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Samuel M. Melton Graduate Fellowship in Jewish Studies (contd)

Center for Jewish Education in the Diaspora at Hebrew University, and helped to found The Harry S. Truman Center for the Advancement of Peace at Hebrew University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a stipend for a graduate student pursuing research in a core area of Jewish studies in the College of Humanities. Candidates must be in residence at The Ohio State University for the tenure of their fellowship. He or she must also agree to function as a resource person to the Jewish community in a manner that is mutually beneficial to the student and to the targeted program in Jewish education, in consultation with the Director of the Melton Center for Jewish Studies. If no qualified candidate is identified, the annual fellowship will be held in reserve to be awarded as an additional fellowship the following year. If, in the second year, no qualified candidates are identified, the amount representing one fellowship shall be returned to the principal. Any increase in the earnings of the fund for whatever reason should be added to the size and/or number of the award(s).

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of the Melton Center for Jewish Studies and the Dean of the College of Humanities in order to carry out the desire of the donor.

\$250,000.00

James V. "Fuzzy" Marquard Scholarship Fund

The James V. "Fuzzy" Marquard Scholarship Fund was established December 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family, alumni and friends. The scholarship honors Dr. Marquard's dedication and caring manner to his students and his excellent teaching.

Dr. Marquard, a 1970 graduate of The Ohio State University College of Dentistry, was an associate professor in the College at the time of his death on July 6, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide scholarships to third and fourth year students in the College of Dentistry who maintain a minimum 2.50 GPA. The intent is to use the funds to reward those students whose clinical performance and behavior show exemplary application of theoretical, practical and personal skills in providing higher quality dental care to patients in the dental clinic. The students selected shall be those who demonstrate the qualities and high standards of diagnosis and treatment of patients exhibited and taught by Dr. Marquard.

As long as the four Comprehensive Care Clinics are in existence at the College, the faculty from each clinic shall recommend at least two and no more than five names to the Dean by December 1 of each year. The recipients shall be selected by the Dean of the College of Dentistry, in consultation with the University Committee on Student Financial Aid, based upon the above criteria with justification from

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

James V. "Fuzzy" Marquard Scholarship Fund (contd)

the clinical faculty and appropriate consultation. It is the desire of the family to have four students receive scholarships for winter and spring quarter annually. The same students may receive the scholarship in consecutive quarters, but the recipients may also be different students each quarter. Should the Comprehensive Care Clinic arrangement become obsolete, an alternate method of submission from clinical faculty shall be determined by the Dean of the College.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry in order to carry out the desire of the donors.

\$32,945.00

The Virginia A. Bridges Music Education Award

The Virginia A. Bridges Music Education Award was established December 5, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Virginia A. Bridges (M.A. Music '51; Ph.D. Music Education '65) of Temple Terrace, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

A \$1,000 award from the annual income will be given to a current graduate student in Music Education, with preference shown first to those specializing in the teaching of elementary or secondary general music, and second to graduate students specializing in the teaching of instrumental music. The award is not renewable. Candidates for this award will be elected by the Music Education faculty, and the recipient will be approved by the Director of the School of Music and the Dean of the College of the Arts, in consultation with the University Committee on Student Financial Aid. All unused income shall be added to the principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donor.

\$25,000.00

The James and Nancy Bradley Scholarship Fund

The James and Nancy Bradley Scholarship Fund was established December 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James (M.S. Mineralogy '64; Ph.D. Mineralogy '71) and Nancy (B.S.Ed. '81) Bradley in memory of their parents John and Anna Brown and Alton and Margaret Bradley.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The James and Nancy Bradley Scholarship Fund (contd)

The annual income shall provide one or more scholarships for students who are enrolled or intend to enroll at The Ohio State University Newark Campus. The donors' intent is that this scholarship be used as a recruiting tool for female returning or non-traditional students. Scholarship recipients will be selected by the Newark Campus Coordinator of Admissions or their designee in consultation with the University Committee on Student Financial Aid. The scholarship shall be awarded annually and may be renewed. If there are no awards in any given year, the unused earnings are to be added to the fund's principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donors, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

\$17,527.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

ABN AMRO Chicago Corporation Endowment Fund

The Chicago Corporation Fund was established April 1, 1983 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the ABN AMRO Chicago Corporation, Chicago, Illinois, and W. Peter Williams, Columbus, Ohio. The name and description were revised December 5, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Dean of The Max M. Fisher College of Business to enrich and support academic programs of the College.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Thomas J. and Mary E. Heck and Leo H. Faust
Memorial Fund for the Law Library

The Thomas J. and Mary E. Heck and Leo H. Faust Memorial Fund for the Law Library was established December 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from the estate of Grace Fern Heck Faust (B.A. Arts & Sciences 28; J.D. Law '30), Urbana, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Thomas J. and Mary E. Heck and Leo H. Faust
Memorial Fund for the Law Library (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Dean of the College of Law for supporting the Law Library.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Law in order to carry out the desire of the donor.

\$1,024,255.94

The John B. Gerlach Medalist Scholarship Fund

The John B. Gerlach Medalist Scholarship Fund was established December 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends and the Board of The Lancaster Colony Corporation in memory of John B. Gerlach, Sr. (Honorary Doctor of Business Administration '94), Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more Medalist Scholarships for Medalist Scholars enrolled in The Max M. Fisher College of Business. The recipient(s) will be selected from among Medalist Scholars enrolled or planning to enroll in business and administered by the Fisher College of Business in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$139,845.19

Jerrold R. Voss Director's Fund

The Jerrold R. Voss Director's Fund was established December 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni, friends, and associates of Dr. Voss of Worthington, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to foster faculty research. The Director of the Knowlton School of Architecture (KSOA), who will be advised by a committee of three members of the faculty, will call for and evaluate research proposals and award a grant to a KSOA faculty member in order to further

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Jerrold R. Voss Director's Fund (contd)

knowledge about the built and/or natural environment. Priority will be given to those proposals addressing concerns in low-income economies, which will be defined by the latest data published by the World Bank (IBRD) on GNP/capita. In the event that an award is not made during an academic year, the unspent income may either be added to that available for subsequent grants or returned to the endowment, depending on the decision of the Director.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the School in order to carry out the desire of the donors.

\$62,350.00

The R. Timothy Webster Scholarship Fund in Long Term Care Pharmacy

The R. Timothy Webster Scholarship Fund in Long Term Care Pharmacy was established December 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the American Society of Consultant Pharmacists Research and Education Foundation and professional colleagues of R. Timothy Webster.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a professional student scholarship for students enrolled in the College of Pharmacy who wish to pursue a career in Long Term Care Pharmacy. The recipients of this annual scholarship shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,300.00

The Marilyn & Robert Brewer Art Residency Fund

The Marilyn & Robert Brewer Art Residency Fund was established December 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Marilyn Y. (B.F.A. '52) and W. Robert Brewer of Findlay, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support graduate and undergraduate students who meet the requirements for and are invited to study in domestic and international residency programs for artists. Recipients of this support will be selected by the chairperson of the Department of Art in consultation with the appropriate faculty and the approval of the Dean of the College of the Arts. In the event there are undistributed funds in any given year, the unused income shall be returned to the principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Marilyn & Robert Brewer Art Residency Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the chairperson of the Department of Art in order to carry out the desire of the donors.

\$25,000.00

Upon motion of Mr. Celeste, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

Item #12 is the Authorization, Issuance, and Sale of Variable Rate Demand General Receipts Bonds, Series 1997, of The Ohio State University. We need a motion and a second from those who are able to vote on this particular item.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY**

Resolution No. 98-80

Synopsis: Providing for the authorization, issuance and sale of Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds"), in a principal amount determined as provided herein, for the purpose of (i) paying or reimbursing a portion of the costs of the acquisition, construction, improvement and installation of an athletic facility to be known as the Schottenstein Center, (ii) reimbursing a portion of the costs of the acquisition of real property (collectively, the "1997 Project"), (iii) currently refunding, in whole, the outstanding principal amount of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1992 B and (iv) paying costs and expenses associated with the issuance of the Series 1997 Bonds, authorizing a Seventh Supplemental Trust indenture to secure the payment of Bond Service Charges on the Series 1997 Bonds and for related purposes.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Bonds (as defined in the Original Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "auxiliary facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Bonds all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Bond Service Charges (as defined in the Original Indenture) on the Bonds, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Bond Service Charges; and

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), has provided for the issuance from time to time of General Receipts Bonds of the University, with each such issue to be authorized by a Series Resolution (as defined in the Original Indenture) adopted by the Board pursuant thereto and secured pursuant to the terms of a Supplemental Indenture (as defined in the Original Indenture) with respect to such issue (the Original Indenture and all Supplemental Indentures being referred to collectively herein as the "Indenture"); and

WHEREAS the University has heretofore issued pursuant to the Series 1985 A Bond Resolution and the Original Indenture, the \$27,680,000 The Ohio State University General Receipts Refunding Bonds, Series 1985 A, dated as of November 15, 1985 (the "Series 1985 A Bonds") all of which have redeemed and are no longer outstanding; and

WHEREAS the University has heretofore issued pursuant to the Series 1985 A Bond Resolution, the resolution, adopted by the Board on December 6, 1985 (the "Series 1985 B Bond Resolution"), the Original Indenture and the First Supplemental Trust Indenture, dated as of December 30, 1985 (the "First Supplemental Indenture"), between the University and the Trustee, as amended by the Amendment Agreement, dated as of December 1, 1986, between the University and the Trustee, as further amended by the First Supplemental Trust Indenture Amendment Agreement, dated as of March 1, 1988, between the University and the Trustee, the \$42,500,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1985 B, initially dated as of December 30, 1985 (the "Series 1985 B Bonds") (\$3,600,000 principal amount outstanding on the date hereof); and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on July 11, 1986 (the "Series 1986 A Bond Resolution"), the Indenture and the Second Supplemental Trust Indenture, dated as of July 15, 1986 (the "Second Supplemental Indenture"), between the University and the Trustee, the \$45,000,000 The Ohio State University General Receipts Bonds, Series 1986 A, dated as of July 15, 1986 (the "Series 1986 A Bonds") which have been advance refunded by the Series 1992 A2 Bonds described below; and

WHEREAS the University has heretofore issued pursuant to a resolution adopted by the Board on July 11, 1986 (the "Series 1986 B Bond Resolution"), the Series 1985 A Resolution, the Original Indenture and the Amended Third Supplemental Trust Indenture, dated as of August 1, 1986 (the "Third Supplemental Indenture"), between the University and the Trustee, the \$45,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1986 B, initially dated as of August 14, 1986 (the "Series 1986 B Bonds") (\$29,600,000 principal amount outstanding on the date hereof); and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on April 6, 1990 (the "Series 1990 Bond Resolution"), the Indenture and the Fourth Supplemental Trust Indenture, dated as of April 1, 1990 (the "Fourth Supplemental Indenture"), between the University and the Trustee, the \$54,265,000 The Ohio State University General Receipts Bonds, Series 1990, dated as of April 1, 1990 (the "Series 1990 Bonds") which have been advance refunded by the Series 1992 A2 Bonds described below; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on September 2, 1992 (the "Series 1992 A Bond Resolution"), the Indenture and the Fifth Supplemental Trust Indenture, dated as of September 1, 1992 (the "Fifth Supplemental Indenture"), between the University and the Trustee, the \$60,520,000 The Ohio State University General Receipts Bonds, Series 1992 A1, and the \$103,800,000 The Ohio State University General Receipts Refunding Bonds, Series 1992 A2 (collectively, the "Series 1992 A Bonds") (\$45,025,000 principal amount Series 1992 A1 Bonds outstanding and \$55,775,000 in principal amount of Series 1992 A2 Bonds outstanding on the date hereof); and

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on September 2, 1992 (the "Series 1992 B Bond Resolution"), the Indenture and the Sixth Supplemental Trust Indenture, dated as of November 1, 1992 (the "Sixth Supplemental Indenture"), between the University and the Trustee, the \$30,200,000 The Ohio State University General Receipts Bonds, Series 1992 B (the "Series 1992 B Bonds"), all of which are to be currently refunded, in whole, by a portion of the proceeds of the Series 1997 Bonds; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds") in the principal amount not to exceed \$80,000,000 for the purpose of paying or reimbursing a portion of the costs of the 1997 Project, currently refunding, in whole, the Series 1992 B Bonds and paying costs and expenses associated with the issuance of the Series 1997 Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 1997 Bonds and for the payment of the Bond Service Charges thereon and the securing thereof by this Resolution and a Seventh Supplemental Trust Indenture (the "Seventh Supplemental Indenture") herein authorized:

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Original Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Original Indenture but used herein and not previously defined herein are defined as follows:

"Bond Proceedings" means the Series 1985 A Bond Resolution, the Original Indenture, any applicable Series Resolution, any applicable Supplemental Indenture, any applicable Certificate of Award and any other resolutions and agreements and amendments of and supplements to the foregoing, or any combination thereof, authorizing or providing for the terms and conditions applicable to, or providing for the security or sale of Bonds, and the terms contained in such Bonds.

"Book Entry System" means a system under which (i) a physical Series 1997 Bond certificate in fully registered form is issued for each maturity of Series 1997 Bonds only to a Depository or its nominee as registered owner, with the Series 1997 Bonds held by and immobilized in the custody of the Depository; and (ii) a book entry record, maintained by and the responsibility of the Depository and not maintained by or the responsibility of the University or the Trustee, is the record that identifies, and records the transfer of the interests of, the owners of book entry interests in such Series 1997 Bonds.

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Converted Bond(s)" means a Series 1997 Bond, the interest on which has been converted to a Fixed Interest Rate (as defined in the Seventh Supplemental Indenture) pursuant to Section 6(F) of the Seventh Supplemental Indenture.

"Costs of Issuance Account" means the Costs of Issuance Account in the 1997 Project Fund created pursuant to Section 5 hereof.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

"Depository" means any securities depository that is a clearing agency under federal law operating and maintaining, with its participants or otherwise, a Book Entry System to record ownership of book entry interests in obligations, and includes and means initially as to the Series 1997 Bonds, The Depository Trust Company (a limited purpose trust company), New York, New York.

"Interest Payment Dates" means as to the Series 1997 Bonds (i) during the effectiveness of a Weekly Rate Period, a Monthly Rate Period (as defined in the Seventh Supplemental Indenture), or a Quarterly Rate Period (as defined in the Seventh Supplemental Indenture), each March 1, June 1, September 1, and December 1 or, if such day is not a Business Day (as defined in the Seventh Supplemental Indenture), the next succeeding Business Day; (ii) during the effectiveness of a Semiannual Rate Period, an Annual Rate Period or a Fixed Rate Period (as such terms are defined in the Seventh Supplemental Indenture), each June 1 and December 1 or, if such day is not a Business Day, the next succeeding Business Day; (iii) during the effectiveness of any Money Market Rate, the first Business Day following each Rate Period; and (iv) if any or all Series 1997 Bonds have been converted from bearing Interest at a Money Market Rate or a Variable Rate to bearing interest at a Fixed Rate or Rates, the first day of each June 1 and December 1 to which interest at such rate or rates has accrued.

"Liquidity Facility" shall mean a bond purchase agreement, line of credit, revolving credit agreement or other liquidity agreement or formal undertaking, with a Liquidity Facility Issuer, pursuant to which under certain terms and conditions the Liquidity Facility issuer agrees to purchase or provide moneys to the Tender Agent for the payment of the purchase price of tendered Bonds which cannot be remarketed, the delivery of which is disclosed by the Remarketing Agent, as certified by the Remarketing Agent to the University and the Trustee pursuant to the Seventh Supplemental Indenture, in the remarketing of all or part of the Series 1997 Bonds as a source of funding for the payment of purchase price of the Series 1997 Bonds tendered under the Seventh Supplemental Indenture.

"Liquidity Facility Issuer", shall mean the issuer of the Liquidity Facility if then in effect.

"Maximum Interest Rate" means twelve percent (12%) per annum, or another maximum interest rate, if any, as provided in any Liquidity Facility.

"Money Market Mode" shall mean that Period during which the interest rate on the Series 1997 Bonds is a Money Market Rate.

"Money Market Rate" shall mean, when used with respect to the Series 1997 Bonds, the interest rate to be determined for each Bond pursuant to Section 6(E) of the Seventh Supplemental Indenture.

"1997 Project" means, collectively, (i) paying or reimbursing a portion of the costs of the acquisition, construction, improvement and installation of an athletic facility to be known as the Schottenstein Center and (ii) reimbursing a portion of the costs of the acquisition of real property, each of (i) and (ii) constituting a Component, as defined in Section 5 hereof.

"1997 Project Fund" means the 1997 Project Fund held by the University and created in Section 5 hereof to be funded with the proceeds of the Series 1997 Bonds.

"Official Statement" means, as to the Series 1997 Bonds, the Official Statement relating to the original issuance of the Series 1997 Bonds, authorized pursuant to Section 3 hereof.

"Original Purchasers" means, as to the Series 1997 Bonds, Lehman Brothers Inc. and Huntington Capital Corp.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

"Paying Agent(s)" means, as to the Series 1997 Bonds, the Trustee, or in the event that the Series 1997 Bonds are in the Money Market Mode, an alternate Paying Agent designated by the University and located in New York, New York.

"Period" means Rate Period, as defined herein.

"Project Account" means the Project Account in the 1997 Project Fund created pursuant to Section 5 hereof.

"Rate Determination Date" shall mean, with respect to any Bond subject to the Money Market Mode, the Business Day on which the Money Market Rate shall be determined, which shall be the first day of such Rate Period.

"Rate Period" shall mean, when used with respect to any particular rate of Interest (whether a Money Market Rate, Weekly Variable Rate, Monthly Variable Rate, Quarterly Variable Rate, Semiannual Rate or Annual Rate), the period during which such rate of interest determined for the Series 1997 Bonds will remain in effect pursuant to Section 6 of the Seventh Supplemental Indenture.

"Refunding Account" means the Refunding Account in the 1997 Project Fund created pursuant to Section 5 hereof.

"Remarketing Agent" means initially, Lehman Brothers Inc., and any Person (as defined in the Original Indenture) meeting the qualifications of, and designated from time to time to act as Remarketing Agent under Section 7(H) of the Seventh Supplemental Indenture.

"Remarketing Agreement" means the Remarketing Agreement, dated as of December 1, 1997, provided for in Section 7 of this Resolution, to be entered into between the University and the Remarketing Agent, as the agreement may be amended, modified or supplemented.

"Series 1997 Bond Resolution" or "this Resolution" as used herein. means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Tender Agent" means The Huntington National Bank, or any Person meeting the qualifications of, and designated from time to time to act as Tender Agent under, Section 7(K) of the Seventh Supplemental Indenture.

"Trustee" means The Huntington National Bank, and any successor Trustee as determined or designated under or pursuant to the Original Indenture.

"Variable Rate" means, as the context requires, the Weekly Variable Rate, the Monthly Variable Rate, the Quarterly Variable Rate, the Semiannual Rate or the Annual Rate.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Bond Service Charges in the amount and manner, at the times, and from the sources provided in the Series 1985 A Bond Resolution, this Resolution, the Original Indenture and the Seventh Supplemental Indenture. except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization. The Bonds, to be designated and known as The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997, shall be issued pursuant to and as authorized by the Act, Section 21 of Article VIII of the Ohio Constitution, the Series 1985 A Bond Resolution, this Resolution, the Original Indenture and the Seventh Supplemental Indenture for the purposes of financing a portion of the costs of the University Facilities comprising the 1997 Project, currently refunding, in whole, the Series 1992 B Bonds and paying costs and expenses incidental to the issuance of the Series 1997 Bonds.

(b) Form and Numbering. The Series 1997 Bonds shall be issued only as fully registered Bonds. The Series 1997 Bonds shall be numbered as determined by the Trustee.

(c) Denominations and Dates. Initially, the Series 1997 Bonds shall be in denominations of \$100,000 and integral multiples thereof and shall be dated as of the date of their first authentication and delivery. Series 1997 Bonds subsequently issued in exchange for Series 1997 Bonds surrendered for transfer or exchange shall be dated as of the Interest Payment Date to which interest has been paid in full or duly provided for. Converted Bonds shall be in denominations of \$5,000 and any integral multiple thereof.

(d) Principal Amount. The Series 1997 Bonds shall be issued in the principal amount specified in the Certificate of Award, which amount shall not exceed \$80,000,000.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchasers to establish the date, location, procedures and conditions for the delivery of the Series 1997 Bonds to the Original Purchasers and to take all steps as necessary to effect due execution, authentication and delivery of the Series 1997 Bonds to the Original Purchasers under the terms of this Resolution. The Series 1997 Bonds shall be signed by the Chairman of the Board (the "Chairman") and the Treasurer in their official capacities (provided that both of the signatures may be facsimiles) and shall bear the corporate seal of the University or a facsimile thereof.

(f) Interest. The Series 1997 Bonds shall bear interest at a variable rate determined on a weekly, monthly, quarterly, semiannual, annual or multi-annual basis, or pursuant to the Money Market Mode, the period of recalculation to be selected by the University and the method of calculation to be performed by the Remarketing Agent as provided in Section 6 of the Seventh Supplemental Indenture. The University may also, as provided in Section 6(F) of the Seventh Supplemental Indenture, convert the interest rate on all or a portion of the Series 1997 Bonds to Fixed interest Rates. The interest rate on the Series 1997 Bonds shall at no time exceed the Maximum Interest Rate. Interest shall be payable on each Interest Payment Date.

(g) Optional Tender. From time to time as provided in Section 7 of the Seventh Supplemental Indenture, holders of the Series 1997 Bonds (other than Converted Bonds) may request, in accordance with the provisions of Section 7(A) of the Seventh Supplemental Indenture, that the Tender Agent purchase such Series 1997 Bonds at a purchase price equal to one hundred percent (100%) of the principal amount of such Series 1997 Bonds to be purchased plus accrued interest.

(h) Maturities. The Series 1997 Bonds (other than Converted Bonds) shall mature not later than December 1, 2027, unless they have been redeemed prior to such date by mandatory redemption, as provided in Section 8(C) of the Seventh Supplemental Indenture, or otherwise. The Converted Bonds shall mature on the dates determined as provided in Section 6(F) of the Seventh Supplemental Indenture. The Series 1997 Bonds (other than Converted Bonds) shall mature and be subject to mandatory sinking fund redemption as provided in the Certificate of Award. Nothing in the preceding sentences shall be deemed to in any case extend the maturity of any Series 1997 Bond.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

(i) **Redemption.** Certain maturities of the Series 1997 Bonds are subject to redemption at the option of the University prior to stated maturity, in whole or in part, in accordance with the terms, conditions, redemption prices and on the dates set forth in section 8 of the Seventh Supplemental Indenture. Notice of call for and other terms and provisions governing redemption of such Series 1997 Bonds shall be given in the manner provided in the indenture and the Seventh Supplemental Indenture.

(j) **Mandatory Purchase.** Certain of the Series 1997 Bonds shall be subject to mandatory purchase, as designated by and in accordance with the provisions of Section 8(C) of the Seventh Supplemental Indenture. The Series 1997 Bonds subject to mandatory purchase shall be purchased at a purchase price equal to the principal amount of the Series 1997 Bonds to be so purchased plus accrued interest

(k) **Appointment of Remarketing Agent.** The Board hereby appoints Lehman Brothers, Inc. as the initial Remarketing Agent under the Seventh Supplemental Indenture.

(l) **Appointment of Tender Agent.** The Board hereby appoints The Huntington National Bank as the initial Tender Agent under the Seventh Supplemental Indenture.

(m) **Security.** As provided in the Indenture as supplemented by the Seventh Supplemental Indenture, there is hereby pledged to the security of the Series 1997 Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture) and (ii) the moneys contained in the Special Funds, but excluding the Bond Reserve Fund. Anything else to the contrary in the Indenture, the Series 1985 A Bond Resolution, the Seventh Supplemental Indenture or this Resolution notwithstanding, the Series 1997 Bonds shall not have access to, any claim upon or be secured by, the Bond Reserve Fund or the 1997 Project Fund. This pledge of General Receipts shall be on parity with expenses, claims and payments relating to other Parity Obligations (as defined in the Original Indenture) and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all the General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University.

For the further security of the Series 1997 Bonds, and any Additional Bonds (as defined in the Original Indenture), the University hereby covenants with the bondholders and the Trustee that so long as any Series 1997 Bonds or Additional Bonds are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Bond Service Charges when due, (ii) together with other moneys lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other moneys lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(n) **Payment, Places of Payment, and Paying Agents** The principal of and the redemption premium on the Series 1997 Bonds when due shall be payable to the registered holders, upon presentation and surrender thereof at the principal corporate trust office of the Trustee and the Tender Agent, respectively. Interest shall be payable by check or draft mailed by the Trustee as provided in the Original Indenture; provided, however, that interest on Series 1997 Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such holder ceases to be a holder of the requisite principal amount of Series 1997 Bonds. Interest on Series 1997 Bonds held by any Liquidity Facility Issuer or its designee pursuant to the Liquidity Facility shall be paid (at the) by wire transfer on each Interest Payment Date unless the Liquidity Facility Issuer notifies the Trustee of a different mutually acceptable method.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

(o) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 1997 Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 1997 Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 1997 Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 1997 Bonds maturing on such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 1997 Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 1997 Bonds from the Depository, and authenticate and deliver the Series 1997 Bond certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 1997 Bonds) of the Bondholders. Series 1997 Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$5,000 or any integral multiple thereof.

Section 3. Contract of Purchase; Certificate of Award; Official Statement. The Series 1997 Bonds are sold and awarded to the Original Purchasers in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The form of Contract of Purchase now on file with the Secretary of the Board is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 1997 Bonds, as provided in this Resolution, are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 1997 Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall, as to the Series 1997 Bonds, state or confirm the aggregate principal amount, the purchase price of such Bonds, the initial interest rate or rates of such Bonds, the amount of Capitalized Interest, if any, with respect to such Bonds, the mandatory sinking fund requirements and the optional redemption provisions with respect to such Bonds, all as determined in accordance with the provisions of this Resolution, the Seventh Supplemental Indenture and the Contract of Purchase, all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other data or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with the Series 1997 A Bond Resolution, this Resolution, the Original Indenture, the Seventh Supplemental indenture and the Contract of Purchase.

The use and distribution of the Official Statement relating to the Series 1997 Bonds by the Original Purchasers is hereby approved and authorized. The Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form now on file with the Board, shall be executed by the Chairman or the Treasurer in his official capacity on behalf of the University with any modifications, changes or supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of any statements in the Official Statement under the caption "UNDERWRITING."

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series 1997 Bonds, including any accrued interest, shall be allocated, deposited and applied as follows:

To the Bond Fund, accrued interest, if any, received on the sale of the Series 1997 Bonds; and

To the 1997 Project Fund, created pursuant to Section 5 of this Resolution, the entire remaining amount of the proceeds of the Series 1997 Bonds, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 1997 Bonds.

Section 5. 1997 Project Fund. There is hereby created by the a fund to be maintained in the custody of the Treasurer and designated the "1997 Project Fund." The 1997 Project Fund shall be funded from the proceeds of the sale of the Series 1997 Bonds. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the 1997 Project, currently refunding, in whole, the Series 1992 B Bonds and costs and expenses associated with the issuance of the Series 1997 Bonds. The 1997 Project Fund shall not constitute a Special Fund and shall not be pledged to the payment of Bond Service Charges.

Moneys held in the 1997 Project Fund, including all investment earnings thereon, pending disbursement from the 1997 Project Fund shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 1997 Bonds remain unspent upon the issuance of any Additional Bonds to fund costs of the 1997 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Additional Bonds in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the 1997 Project Fund so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the 1997 Project Fund may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Bond Fund to be used to pay Bond Service Charges on the Series B Bonds.

There shall be established in the 1997 Project Fund the following accounts:

- (i) The Costs of Issuance Account, from which shall be paid the costs of issuance of the Series 1997 Bonds;
- (ii) The Project Account, from which shall be disbursed such portion of the proceeds of the Series 1997 Bonds necessary to pay costs of the 1997 Project; and
- (iii) The Refunding Account, from which shall be disbursed such portion of the proceeds of the Series 1997 Bonds necessary to currently refund, in whole, the Series 1992 B Bonds.

The Treasurer shall designate in writing, either in the Seventh Supplemental Indenture or otherwise, the allocation of the proceeds of the Series 1997 Bonds to each of the foregoing accounts.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of 1997 Project (each a "Component") to be paid from the 1997 Project Fund have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the 1997 Project Fund with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Moneys remaining on deposit in the 1997 Project Fund after

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

the completion of the 1997 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 1997 Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 1997 Bonds, so that the Series 1997 Bonds will not constitute "arbitrage bonds" under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 1997 Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 1997 Bonds setting forth the reasonable expectations of the University regarding the amount and use of those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 1997 Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 1997 Bonds and will not take or permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 1997 Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 1997 Bonds.

Section 7. Call for Redemption of Series 1992 B Bonds. The University hereby determines that each of the Series 1992 B Bonds shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Indenture and that the execution and delivery by the University of the Seventh Supplemental Indenture shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the Seventh Supplemental Indenture and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

The University shall pay or cause to be paid from the Refunding Account such sums at such times as are necessary to cause the redemption in whole of the Series 1992 B Bonds in accordance with the aforementioned notices and in accordance with the provisions of the Indenture.

Section 8. Further Covenants. In addition to the covenants elsewhere contained herein, the University further covenants as provided in Section 13 of the Series 1985 A Bond Resolution, which covenants are incorporated herein as if fully set forth herein.

Section 9. Seventh Supplemental Indenture, Remarketing Agreement and Other Documents. In order to better secure the payment of the Bond Service Charges as the same shall become due and payable, the Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute, acknowledge and deliver to the Trustee and the Remarketing Agent, in the name and on behalf of the University and pursuant to the Indenture, the Seventh Supplemental Indenture and the Remarketing Agreement, respectively, each in substantially the form submitted to this Board, or to such officers on behalf of this Board and the University, and such documents are hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. The Seventh Supplemental Indenture shall also include the form of the Series 1997 Bonds (the "Form of Bond"), attached thereto as Exhibit A. The execution of such documents by any of the officers shall conclusively evidence that the officers and the Board approve such changes and that such changes are not substantially adverse to the University. Each of such officers is further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

**AUTHORIZATION, ISSUANCE AND SALE OF
VARIABLE RATE DEMAND GENERAL RECEIPTS BONDS,
SERIES 1997, OF THE OHIO STATE UNIVERSITY (contd)**

Section 10. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 11. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution with four affirmative votes, cast by Messrs. Celeste, Brennan, and Slane, and Ms. Longaberger, and four abstentions cast by Messrs. Shumate, Skestos, Patterson, and Sofia.

(See Appendix XXVIII for background information, page 479.)

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

Originally from Detroit, Rosemary Hage left Michigan right after high school as any true Buckeye would. A professional chef since 1984, Rosemary has trained under two certified master chefs. Transferring from Texas she moved to Columbus to begin her own restaurant and when she decided to return to school she stayed in Columbus concluding that, "The Ohio State University has everything you could think of. It is perfect. I couldn't think of another reason why I should go elsewhere."

Rosemary took time off from creating culinary delights to begin studying food, its chemistry, and its effects on human metabolism. A junior in the Colleges of Human Ecology and Food, Agricultural, and Environmental Sciences, Rosemary is pursuing two bachelors degrees: 1) human nutrition; and 2) food science and technology.

Besides her classwork, Rosemary researches the assessment of the role of iron in coronary heart disease. Rosemary believes that in doing service to the community you must "relate part of yourself." Naturally, although she didn't make the food, she began delivering food to the hungry. The International Chefs' Organization shows their strength to the homebound through Meals on Wheels. As vice president, she also coordinated Phi Epsilon Omicron's involvement in the Ohio Stater's "Cans Galore" canned food drive in which Ohio State students tricked or treated for cans.

For Short Stop, a teen drop-in center in the Short North, Rosemary is planning an interactive presentation created from each major in her college, introducing nutrition and healthy lifestyles to at-risk teens, and encouraging their considerations of higher education. She wants to help them realize that, "You can find something that you love and make it your career."

If Rosemary would please come forward, it would be my honor to present the Student Recognition Award, on behalf of the Board of Trustees, to Rosemary Hage, in recognition of her outstanding service to The Ohio State University community.

STUDENT RECOGNITION AWARD (contd)

Ms. Rosemary Hage:

I would just like to say that the past two years at Ohio State have probably been the most exciting years of my life. Being here has really helped me to realize a lot of alternative goals -- to really make a difference. It is very rewarding to be among a group of people that are so supportive. I receive a lot of great advice and a lot of great direction at OSU. I would like to thank Dr. Reighart and Dean Tripodi from the College of Human Ecology. It has been wonderful to be at Ohio State.

Mr. Shumate:

Thank you, Rosemary, and congratulations once again.

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PRESENTATION ON THE LEADERSHIP AGENDA FOR FY '98

Mr. Shumate:

At this time, we will focus on a presentation on the leadership agenda for 1998 and Dr. Sisson if you could introduce that topic.

Provost Richard Sisson:

What we would like to bring to the attention of the Board is a continuation of a discussion of action items which we proposed to pursue in three areas that the Board has defined and that we altogether have defined as being of the highest priority for this current year. These three areas are: 1) the enhancement of academic excellence; 2) our deep commitment to the enhancement of the quality of the student experience at this University; and 3) revenue growth. I would also like to note that this has been discussed at the Council of Dean's Retreat.

There is extraordinary excitement about the items that we are going to discuss very briefly with you. One of the things that is important to the success of these action initiatives is the leadership that has been assigned to particular people within the leadership team. Also, the fact that there are teams working across different colleges and across different vice presidential areas to bring these action items to fruition.

I would call upon Ed Ray to talk about the selective investment and academic enrichment, then we will turn to the student experience, and then to, what is essential as an instrument for the success for all of these, revenue growth. Ed --

Dr. Edward Ray:

I think that I will just briefly touch on one or two of the five target areas for action in terms of academic excellence. Let me start with academic enrichment and selective investment.

As you know, we have had an academic enrichment program in place for several years. I think that we are at a point now where we need to not only continue that program, but to do a systematic, across-the-University assessment of the dividends to that program event. Each year, we ask the colleges in their annual report to tell us what programs they have had funded as a part of academic enrichment, how resources have been used, and how they have benefitted. We've done that on a college by college basis.

PRESENTATION ON THE LEADERSHIP AGENDA FOR FY '98 (contd)

Dr. Ray: (contd)

I expect that during the course of Winter Quarter, we will be developing criteria for the evaluation of those projects from the broader perspective of the University and we will be back in the spring with information on how we will access the overall effectiveness of that program.

With respect to selective investment, this really is the first year in which we are following up on the mandate that developed in the leadership of the University. To be selective in our investments in quality and in programs with substantial potential. We have developed criteria for selecting the individual departments that will be beginning investments in Fiscal '99 and we ought to be able to provide you with particulars on that later in the spring.

The combined resources from the academic units themselves – both through assessment and through partnering costs in selective investment and in academic enrichment projects – will show that we will be spending and targeting many tens of millions of dollars in a systematic and strategic way at the University over the next ten years. That is really unprecedented. We will be doing it in a way where we are as open and transparent as possible about the criteria that are used to make those investment choices. We will be developing mechanisms for overseeing those programs and reporting back, not just to the Board, but to the University community, on the effectiveness of those investment efforts and what the net dividends are to the University as a whole.

I could go through each of the other areas at this point, but for the sake of time, let me move on and perhaps ask David to say something about our efforts at enhancing the student experience.

Mr. David Williams:

The first action item under the student experience is to improve attention to student progress. Students need better advising, mentoring, and career counseling. The second action item is to provide a better understanding of diversity issues throughout the campus. While specific programs and offices provide a sense of safe haven for particular groups, they need to become more welcoming to other students.

The third action item is to promote outreach programs to engage students proactively. We need to increase opportunities for students and faculty to interact outside the classroom through collaborative outreach activities. The fourth action item is to revisit CUE and improve regular assessment of student satisfaction. Student satisfaction after graduation with the in-classroom, as well as the out-of-classroom experience, should be studied more systematically for all students and updated on a regular basis.

And the fifth action item is to engage faculty in dialogue about their role in the student experience. The faculty role in creating a sense of community across the campus needs to be increased.

One of the things that we are focusing on is that we are going out to where the students are. The President has always had breakfasts every quarter with students. We are now going to enlarge and expand the breakfasts to every two weeks and also expand the group to include administrators and faculty.

PRESENTATION ON THE LEADERSHIP AGENDA FOR FY '98 (contd)

Mr. Williams: (contd)

Some other things that we want to look at is the effect on students who have to work, what we call the "dropping in" and "dropping out" effect. Can we change some of that by actually trying to change the student jobs to on campus, as opposed to off-campus. We also are looking at what research shows us about students who live in University housing as opposed to off-campus housing, and its relationship to retention and time to graduation. John Carney today brought up the issue of whether or not we would be better served by being on semesters, as opposed to quarters, and what effect that has on students. So all of the things that involve students both in and out of the class, we consider the student experience. The focusing being on retention and time of graduation.

We have a number of new and ongoing committees. The Provost has appointed an AdHoc Committee to look at diversity on the campus and how we can get a better handle on that. I would say we do need to focus, not only on diversifying what we are able to bring here – probably more importantly is that we have had more success at the student level – but on making people feel more welcome and comfortable.

There is also a new advising round-table that will be looking at what we are doing in advising. So we are doing a whole bunch of things. And in truth, some of them are very, very simple, just like trying to get everybody to say, "Hi" to the students.

Mr. William Shkurti:

For revenue growth – the strategic statement is to provide full funding for academic priorities. This includes recruiting and retaining the best faculty, staff, and students through a combination of competitive compensation levels, staff support, state-of-the-art equipment and a supportive physical and learning environment, as well as selective program enhancements based on the assessment of outcomes. Resources must be sufficient to pursue an adaptive strategy of excellence along multiple but focused dimensions simultaneously.

Long-term objectives in the revenue growth area include efforts to increase and diversify revenues, to use existing resources more effectively, to protect assets and reduce financial uncertainty, and to sharpen the strategic focus and measurement of academic and financial progress.

There are five action items for revenue growth. The first action item is to protect and increase state appropriations. This would be to make sure a solution to K-12 funding problems is not at the expense of higher education. The University should also begin to plan now for the next biennium, to push for more performance funding and for a revised graduate subsidy plan that recognizes differential costs for differential quality in graduate programs across the state. Flexibility with respect to tuition increases across colleges should be looked at for students at all levels and discussed with the Regents.

The second action item is to develop new and expanded markets/revenue streams. Distance learning initiatives should be coordinated and expanded and targeted for corporate and continuing education customers. Efforts to expand existing markets and develop new ones should include partnerships with business and industry through internship and co-op experiences. The Medical Center and Athletics are valuable assets in this area. The Science and Technology Campus and the technology transfer program also have the potential to bring more resources to campus.

PRESENTATION ON THE LEADERSHIP AGENDA FOR FY '98 (contd)

Mr. Shkurti: (contd)

The third action item is budget restructuring. This initiative should provide the framework to successfully manage revenue growth. Budgets should be responsive to, but not driven by, enrollment pressures and sources of income. The budget process should also recognize the differential costs of education by discipline and level of study. The budget process should be the product of a consultative process and should be more explicitly tied to the academic plan and the core values of the University.

The fourth action item is to promote external research funding – state and federal funding. We need to link the efforts of the Research Commission and the budget process. Create a reward structure that makes it clear that faculty who bring in more outside money can count on more research support from the University. Develop more flexible appointments for faculty and compensation packages that include incentive bonuses for outside funding success, where appropriate.

Finally, the fifth action item is to increase private fundraising. We need to begin planning now for the period following the current campaign. Make the commitment to a realistic effort at fundraising part of the performance package by which deans and chairs are judged. Review the extent to which deans and chairs have the resources to perform at the expected level with respect to fundraising. We need to use University Communications to more effectively highlight the excellent programs and funding opportunities that exist throughout the University.

Provost Sisson:

Mr. Chairman, that completes our presentation. We would be delighted to answer any questions.

Mr. Shumate:

Thank you. Are there any questions of our presenters? I have one question that I would have to all of you on the panel. As you know, this leadership agenda was developed from the Trustee Retreat. There have been discussions with deans, members of the faculty, and other constituencies of the University. What have been the changes, if you will, since September when the first draft was circulated among the University's constituency? Have there been any changes?

Dr. Ray:

Let me try to respond, Mr. Chairman. Actually, if you look at what we started out with we had a list of basically five action items in each of these areas. Among the things that have generally been added are statements about the context within which these actions will be addressed and the assurance that there are many other things that are going on at the University that we need to go forward with. But these are the particular things that we are going to focus upon. That really came out of discussions with the Executive Committee, the Board, the deans, and with committees that we talked to, including the Fiscal Committee and the Senate Steering Committee.

Let me pick one particular thing that illustrates that there is some substantive change in what has occurred here. We had an item that was listed pretty much as recruit and retain top notch faculty. A part of what became clear in our discussions with groups within the University is that we need to pay more attention institutionally to the issue of faculty development.

PRESENTATION ON THE LEADERSHIP AGENDA FOR FY '98 (contd)

Dr. Ray: (contd)

I think to be candid, the University has never had a good comprehensive approach to the issue of development, but I think it has become more critical that we develop one now. The reason is because up until about five years ago – before we ran into budget difficulties – there were a lot of discretionary resources available at the department and college level. I think there were differences in the effectiveness of departments and colleges in dealing with faculty development issues, but there were at least a number of areas where it was done fairly well because of responsible leadership.

I think that the discretionary spending authority has really been substantially diminished over the years. So naturally there is a need for the University to get engaged in a way that it hasn't before in this whole discussion. How do we most effectively work, not only about bringing the best faculty here and trying to retain them, but doing everything we can to enhance the development, skills, and talents of the faculty who are here?

As another general observation, let me say that one of the benefits of going around and talking to people about this agenda is that I think all of us in leadership positions had a sense that we were doing something right here. That being willing to be declarative about what it is we are trying to accomplish, to be willing to announce that and to say who the point people are, and to promise that we are going to come back and hold ourselves accountable to acting on this agenda, those were the right sorts of things to do. In a sense, I have gotten – at least from the faculty, staff, and students that I have talked with – pleasantly surprised and they are glad to see that kind of openness and candor.

Alan Randall and Mark Ellis are here as members of the University faculty leadership group. Reality checks are sometimes risky, and maybe I don't have it right, but they may have observations about whether this is the right direction and I would certainly invite them to comment.

Dr. Alan Randall:

I guess I have been put on the spot, but it is not difficult at all. The notion of open, transparent, and accountable goals for what the University is about is totally supported by faculty. On the matter of consultation, I would say we are probably through the process. The agenda is developing, there has been some consultation, and there will need to be more. The issue of buy-in throughout the University community is important in this, as it is in a number of other things we are doing.

Provost Sisson:

Mr. Chairman, just three very basic points. Last year, I appointed a task force on faculty development which is composed primarily of members of the faculty. It is jointly chaired by Nancy Rudd, Vice Provost, and Bob Warmbrod, a distinguished member of our faculty emeritus but still very actively engaged in the University community. We will be bringing forward the recommendations of that report later for the consideration of the Board.

With respect to distinguished faculty, it is important to recruit and retain the luminaries. But over the long-term, one of the most important investments is in rising stars – those that we recruit young, bring here, nurture here, who are ready to soar here, and figure out ways of keeping them here. On the other hand, making it difficult for other institutions to do what we are going to succeed in doing.

December 5, 1997, Board of Trustees

PRESENTATION ON THE LEADERSHIP AGENDA FOR FY '98 (contd)

Provost Sisson: (contd)

The third point has to do with inviting and engaging the colleges — and this came from the Council of Dean's Retreat — in providing measures that are particularly appropriate for determining excellence in their field. We have a broad and complex institution, and there is variation across the whole gambit of fields at the University. So this is going to be very important in our development of that initiative.

Mr. Shumate:

Are there any questions from other Board members? Again, we thank you for your work. Also, we have asked each of our Committee chairs — in particular, the Educational Affairs, Student Affairs, and Fiscal Affairs in the development of their agendas for the next several months — to focus in on the action items under each initiative. Even though we talk about them as three initiatives, we all realize that they are interrelated and work well together.

That was a very good report. Gordon, as we think about your legacy, one of your great contributions over the past several years has been the development of a leadership team. It is a team that is in place to carry out and execute this kind of agenda. It also talks about and points to a healthy, vibrant University, and that in a time of transition, it is a clear, focused, and strategic agenda that we are continuing to implement. So we thank you for that.

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STUDENT GOVERNMENT REPORTS

Mr. John Carney:

Good morning. Today, we the representatives of the collective student body would like to thank President Gee for his service to our University. As I made my remarks last evening, I will defer today to my older and wiser presidential colleague, Kathleen.

Ms. Kathleen Carberry:

Thank you. Dr. Gee, as a first-year graduate student, I worked in the Office of Academic Affairs with Bob Arnold on the Alumni Awards for Distinguished Teaching Program. I watched you each year as you presented an apple to the University's distinguished teachers and scholars. And so, Dr. Gee, the student leaders would like to present you, our top educator and leader, with an apple in recognition of your service as an educator.

I would also like to say that the graduate student body respects and deeply appreciates your dedication to the University. We have benefitted tremendously from your success in raising the academic quality by improving teaching, research, and service, and therefore making Ohio State a better place for graduate students. Those of us in the Council of Graduate Students commend you for your commitment to students and for your support of governments in general.

President Gee:

Thank you, Kathleen.

December 5, 1997, Board of Trustees

STUDENT GOVERNMENT REPORTS (contd)

Mr. Eric Reeves:

Dr. Gee, thank you for supporting the efforts of professional students and the Interprofessional Council. We appreciate the opportunity that we have had to have a voice in The Ohio State University community. Personally, I have admired your ability to walk with kings and presidents from around the world, yet never lose the common touch when relating to students and our concerns. Thank you for your many lessons and may God bless you and Constance, and your lives at Brown.

President Gee:

Thank you, Eric. I appreciate that.

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REPORT ON THE STATUS OF THE SEARCH AND TRANSITION PROCESSES

Mr. Shumate:

As everyone knows, this is Dr. Gee's last Board meeting as president of Ohio State and we had a wonderful celebration last evening — a celebration of achievement. We certainly want to allow each and every Board member an opportunity to express their personal thoughts, but before doing that I thought that it would be appropriate to present a formal report on the status of the search and transition processes.

Over the last several weeks, the University family and friends have articulated in so many ways, and in all quarters, the significance of the decision as to whom will lead the University into the 21st century. The search committee is taking seriously its responsibility to ensure a process that attracts the nation's most qualified candidates. This report reaffirms our pledge to the students, faculty, staff, and alumni, and all of the citizens of Ohio to bring to Ohio State University the right person for the right time.

The process that the search committee has developed for itself has worked extremely well, and by all early indications will produce a result of which all of us will be proud. The search process reflects the core strengths of this great University; it has been thoughtful, deliberative, and inclusive. It calls upon the talents of 17 individuals, representing our faculty, students, staff, alumni, deans, and trustees. The process allowed time for the development of a leadership profile that describes in a meaningful way, the qualities of the next great leader. The process was strengthened by the input received from the campus, neighbors, business community, and elected officials.

The search committee and this Board are encouraged by the keen interest in this position. Our search consultant, Bill Funk, of Korn Ferry, has told us that the higher education community views The Ohio State University presidency as one of the top jobs in the country. We should all be proud of what that says about our accomplishments, about our momentum, and about our future.

Yet we are also sobered by the competitive environment for the most qualified candidates. We are aware of several other major universities which currently are recruiting new presidents. It is also increasingly clear that to win the confidence of the most desirable candidates, as well as to compete effectively, the confidentiality and the integrity of the search process must remain uncompromised. Within this challenging framework we are in fact assembling a pool of the most accomplished, the most promising, the most energetic, and the most committed national leaders in higher education today.

December 5, 1997, Board of Trustees

REPORT ON THE STATUS OF THE SEARCH AND TRANSITION PROCESSES (contd)

Mr. Shumate: (contd)

With 1997 coming to a close, it's natural to wonder if the search is on track. I can report that it is a strong sense of the search committee that we are proceeding exactly as we planned. The preexisting time table of six to nine months for our search is consistent with the norms of all major universities. We are proceeding with all deliberate speed and we are confident that we will achieve an outstanding result. The search committee will continue to exercise the discipline and the discretion that has served us well thus far.

As we approach the holidays and a great bowl season, I know that I speak for the entire Board of Trustees in thanking the search committee for its dedication and unselfish work to date. And thank the entire Ohio State community, on campus, around the country, and even around the world for the support and encouragement that we have received during these months of transition. Our most immediate task is to precede with a smooth and effective transition and continue the momentum that we heard about today.

**APPOINTMENTS OF INTERIM PRESIDENT AND
ACTING SENIOR VICE PRESIDENT AND PROVOST**

Resolution No. 98-81

Mr. Shumate:

Today, we are naming Senior Vice President and Provost Richard Sisson as Interim president to serve until a new president takes office. In addition to being the senior academic leader, Dr. Sisson has been an integral part of the University's administrative leadership team throughout the development and the implementation of our strategic agenda. Thus, he is ideally suited to step in and stay the course in our quest for excellence.

Ed Ray has agreed to serve as the acting senior vice president and provost during this interim period, continuing the dedicated and unselfish service that has marked his 28 years at Ohio State.

With that in mind, I would like to ask for a motion for the appointment of Dr. Richard Sisson as interim president of The Ohio State University, and Dr. Ed Ray as acting senior vice president and provost. As Dr. Gee and I discussed this morning, the transition will begin immediately in working together, but both of these appointments will be officially effective December 15, 1997.

Upon motion of Mr. Celeste, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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FAREWELL TO PRESIDENT GEE

Mr. Shumate:

At this time, we would like to call upon members of the Board for any remarks or comments that they would like to share and we will start with our Student Trustees —

December 5, 1997, Board of Trustees

FAREWELL TO PRESIDENT GEE (contd)

Ms. Rofagha:

Dr. Gee, your insight has always been all encompassing and so visionary. When you sat down to plan your day, by the time you were through you ended up planning for a year for this University, and when you scheduled your agenda for a month you ended up dreaming for a decade. During the seven singular years of your tenure, you have realized the potential of this University as it moves into the 21st century.

By doing all of this, you have helped us recognize the talent within our Ohio State University family. In the words of another great visionary — and I am sure that you are going to love this one — Willie Wonka, you have helped us realize that, "We are the music makers and the dreamers of the dreams." Thank you for being the director of our orchestra and the visionary behind our collective dreams.

Mr. Berkman:

Dr. Gee, under your presidency, the student experience at Ohio State has changed dramatically. You leave its students reenergized and confident, eager and enthusiastic. Through spending nights in residence halls and hosting student receptions at your home, you have affirmed your friendship for Ohio State's single most fundamental constituency, that of the student.

While being the architect of change for a university with an annual budget of \$1.7 billion, you still found time to walk around the Oval, "Now tell me who you are?" and your fast paced, "Hi, how are you?" were asked to tens of thousands of students. You are the college president who propels himself onto velcro walls and who sumo wrestled students. You popped in on classes, fraternity gatherings, and for dinner at the Commons. Whether it was from behind a podium or from within a dunk tank, you demonstrated your love and deep respect for learning, values, and students with immutable persistence.

President Gee, you have changed the character, composition, and consequence of an Ohio State University education. And though the duration of the Gee presidency is seven years, the impact of your vision and the results of your efforts will undoubtedly be felt for many years more, this time and change will surely show.

Mr. Fred Dailey:

I do not have scripted remarks today, but I would like to make a few comments. First, President Gee, I hope that the apple that you received is an Ohio proud apple. We are very proud of our agricultural industry and we are very proud of the commitment that you have had to our land-grant university.

When I think of all of the adjectives and accolades that describe your leadership, there are a few things that come to mind. First of all, you have amazing people skills, as we have already heard from the students, and you are a masterful politician. I have seen you down at the State House and I have seen you working with people. You also are very articulate and have a great lexicon, and except for a few quotes that were widely circulated in State House clips, you have chosen your words very carefully.

I guess I would like to take a little bit of credit for that, too. Because at an early point in your tenure, you asked me to give you a tour of the Ohio State Fair. Even though you were wearing some very expensive wing-tipped shoes, I took you through the livestock bams and showed you where to put your feet and what not to step in. After that, I never heard the word "dummy" again.

December 5, 1997, Board of Trustees

FAREWELL TO PRESIDENT GEE (contd)

Mr. Dailey: (contd)

Seriously, we do appreciate your commitment to agriculture. I know that you visited many farms and we saw you at the Farm Science Review. Fortunately, I don't have to hear all of those same old jokes about Ed Johnson in September. We appreciate the strong commitment you have provided to Ohio's agricultural industry and we are going to miss your leadership.

Mr. Slane:

In my opinion, Gordon, the greatest accomplishment has been your ability to change this institution and I have come to understand how very difficult that is. You set in motion the direction that we can follow to improve the academic excellence of Ohio State, and I think that is going to be your greatest legacy.

Ms. Longaberger:

There are many things that I have certainly admired about you over the years and certainly in my two years as a Trustee, I have learned much from you. The one thing that I admired most as an alumni was your ability to embrace the traditions at Ohio State, and, particularly, Ohio State football. I thoroughly enjoyed the last two seasons watching you pace, sweat, and sit down and say, "I can't watch the game," and get back up, watch the game, and ask someone, "What is going on?" I always enjoyed that, and I will miss that next year.

My guess is that you will try to start traditions of your own at Brown, and so I brought you a little gift to take with you on Saturday mornings to the Brown games. It is a picnic basket with a Brown logo on it, so that you can use that for your tailgates at Brown. There is an added bonus, it is my understanding that with this picnic basket you will be able to serve the entire crowd!

President Gee:

The problem is that is true! Thank you, Tami, I appreciate that. It was great seeing your dad last night. Her father was the one who gave me one of my most affectionate things – my false Buckeye teeth. I don't know if you have ever seen these or not, but I wear them frequently around the office for a laugh.

Mr. Sofia:

The first thing that Gordon learned when he came to Ohio State was to attract maximum attention, it is hard to beat losing to Michigan. But I am going to go back to the real good news, success really is about getting there.

I think that at Ohio State – and I am the new kid on the block here – we have a lot of great ambitions. We want to be a great university, nationally and internationally, but I do think that Dr. Gee has helped us realize that success in achieving our goals – which you just heard today, academic excellence and the student experience. We have a wonderful and great research institution that attracts wonderful students.

I do believe also, Gordon, that one of your great legacies is the great leadership that you are leaving us with. It really has taught everyone that the best bet is to bet on yourself. Truly, we have bet on Ohio State University being a great university.

December 5, 1997, Board of Trustees

FAREWELL TO PRESIDENT GEE (contd)

Mr. Sofia: (contd)

We have the foundation to move forward and as someone said, "Success is a journey, not a destination." Good luck and thank you for what you have done for Ohio State.

Mr. Patterson:

Soon after being appointed a Trustee, I received a call from Gordon asking if he could come up to my place and visit. When he did so, he indicated that I was the 52nd trustee throughout his career as president from West Virginia to Colorado to Ohio State that he had visited. I was very impressed by that. A couple of weeks ago at the football game when I was visiting with the chancellor from Brown, he indicated to me that the board at Brown has about 50-60 people on it. Fortunately, Gordon, Brown is small enough that you will have the time to go around and visit all of those trustees.

On a more serious note, it has always struck me – and I thought some of the remarks last night and, of course, this morning were just so appropriate – that Gordon has been able to see that the University is not just contained within this campus in Columbus. Ohio State is, indeed, a blanket, an institution that covers the whole state. We have 88 Extension offices and branch campuses. Ohio State lives in the hearts and minds of so many of the people connected with it throughout this state and actually beyond.

John Carney made mention last night that it took Gordon seven years to get through Ohio State, that is longer than some of our thrusts are, but unfortunately I don't think that the final grade card will be until sometime down the road. I have a feeling that it will reflect that your tenure at Ohio State was a summa cum laude performance. Thank you, Gordon.

Mr. Brennan:

My wife and I had the pleasure of joining you and Constance in Eastern Europe this past summer on a trip, which was a great deal of fun. You shared a story with me that I don't think that I heard you tell before. It was about how when you went over as a missionary with the Mormon Church and a dignified somebody was introducing you, and said, "Now this man is a Mormon – he doesn't drink, he doesn't smoke, but watch your women!" The other thing that I want to assure you is that there is no truth to the rumor that after Akron University plays Ohio State, Brown's next.

I just want to say as directly as I can, Gordon, that after 4 1/2 years on this Board, I am comfortable that I have had a new friend for those 4 1/2 years, and we will be lifelong friends. Thank you, Gordon.

Mr. Skestos:

Gordon, I have known you for some five years and during that period I have come to know you as an outstanding leader, a president, and a person of unlimited energy and drive, as well as a compassionate and understanding friend. My life has been greatly enriched by our association and I will personally miss you. May God bless you, Constance, and Lucy with a long life, much happiness, excellent health, and the fulfillment of all of your heart's desires.

December 5, 1997, Board of Trustees

FAREWELL TO PRESIDENT GEE (contd)

Mr. Celeste:

Gordon, I remember that first meeting that you referred to, and I do remember John's remarks, but I also remember Alex's advice to me as the freshman Trustee. The most important word of advice was that when they have a roll call vote you say "yes," not "I," which was really important at the time because you don't want to embarrass yourself, and I believe that has been passed on to the other Trustees.

The other thing that Alex said was that being a Trustee at Ohio State University was beyond anything that you could ever expect. That was certainly an experience that was enhanced by the fact that I got to share my tenure with you, Gordon, and I will miss the fact that I won't be able to complete that tenure with you.

I do have a distinct memory of my first bowl game which was, if you remember, the Liberty Bowl. That was my introduction to the bowl games as a Trustee. It was strange not a lot of the other Trustees were there, but Gordon and I were there. I learned very early about Gordon's dancing skills – New Year's Eve in Memphis – and from that time on I have seen him booging around ever since. It is hard to keep up with him.

Gordon, you have brought a special energy and spirit to this place that has been a part of all of the Trustees' lives, particularly Bobbie's and mine, and it has been a special part of this. As you pointed out, the University has a special spirit of its own, but it has been enriched with yours. Just to ensure that you are able to take some of that and know that we are watching over you, I have a little Buckeye guardian angel for you to take with you.

President Gee:

Thank you very much, and tell Bobbie thank you, too.

Dr. William Napier:

I wanted to say that about a year ago when the announcement was made that President Gee had selected me as his executive assistant, Gordon received a phone call that afternoon from an alum down in Circleville who said, "If you hire that guy as your executive assistant, you won't last another year!"

It has been a great year and I've never worked for someone who can do so many things so well. It has been a great educational opportunity for me to get to serve as your executive assistant during this time. I would like to say to those assembled here today that as a proud native of the State of Tennessee the "E" in E. Gordon Gee really does not stand for Elvis.

Mr. Shumate:

Gordon, we certainly will miss you but we want to send you off well as a Board. We made comments last night, and I know that you appreciated the comments of the Board this afternoon. Somebody has already indicated that you are the consummate marketer, the consummate politician, and when you were president of Colorado you had a pair of pants with buffalos on them, and at Ohio State you had a pair of gray pants with a scarlet block "O." So as you go to Brown, we want you to have a pair of pants that will represent Brown. The Pattersons have helped us secure a pair of pants appropriate for Brown University. We hope that they are the right size. [Holds up brown, multi-patched corduroy pants.]

December 5, 1997, Board of Trustees

FAREWELL TO PRESIDENT GEE (contd)

Mr. Shumate: (contd)

Also, we know that you are going to have plenty of time on your hands at Brown. You will have all of your duties done by 10:00 a.m. or so, and you told me that you didn't want to play golf, so we have a rocking chair that we hope helps you pass the time.

President Gee:

Thank you very much. Ladies and gentlemen, as you can tell I am very emotional about this and so I apologize if I am short. First of all to the students, thank you very much for your wonderful remarks. Our three student leaders, John had wonderful things to say last night and Kathleen and Eric, I do appreciate your remarks. To our Student Trustees, thanks for letting me be a part of your life, that is something that will always mean a great deal to me. To our Board members, I have said this privately as I have stated publicly, I have never had the opportunity to work with any finer people than with all of you.

I want you to know that the decision to leave to go to another institution was one in which it was made more difficult by the fact that I was leaving not only a great Board, but friends and people that mean so much to me. As I have often said, Brown recruited the happiest university president in America and I remain that today. So, I appreciate each and every one of you. I could go around the room and say something that each of you have had a very meaningful role to play in my life, but you know that. We will have quiet times to talk about that, but nonetheless, I recognize that.

To the wider family that is here that represent the 60,000 students and our 30,000 faculty and staff, I am the 11th president of this University, and there will be a 12th, a 13th, and a 14th. The University is wider and deeper than any individual. At the same time, the opportunity for me to serve in this particular role and at this particular time in the life of this University has been an unbelievably important opportunity for me.

Some nice things have been said about what has been accomplished during my time here. The truth of the matter is that I am an individual. What has been accomplished has been accomplished by all of you, with tenacity, with respect for tradition, with a confidence in our future, and a belief in what is truly Ohio State. That belief is that it is an institution that is here to serve and serve wisely, and that we have done. For that, and the fact that you have allowed me to serve, I am appreciative. I have learned more from you than you will ever know, and more than any of you have ever learned from me. I thank you.

Mr. Shumate:

Gordon, we are not done yet. Last evening as you know, we talked about the permanent fixture that is going to be presented and mounted in Bricker Hall. Trustee Skestos has a rendering of that and we would like to have you take it with you. It is the University's official seal and it is being mounted permanently on the stairwell in Bricker Hall to, again, celebrate the seven years of achievement and always remember this great time in the life of the University.

Mr. Skestos:

Gordon, I was hoping that you would take this with you and place it in your new office right over the top of the Brown seal.

December 5, 1997, Board of Trustees

FAREWELL TO PRESIDENT GEE (contd)

President Gee:

How lovely, thank you very much. Thanks everyone.

Mr. Shumate:

As everyone knows, Gordon will be the Autumn Quarter commencement speaker and at that time we will also extend to him our highest honor, an honorary doctorate. Also in the spirit of the focus you placed on student life at Ohio State, the Board is establishing The E. Gordon Gee Presidential Scholarship Fund. This will be a full four-year scholarship to an outstanding incoming student, who really commemorates what you have done here for student life at the University.

THE E. GORDON GEE PRESIDENTIAL SCHOLARSHIP FUND

Resolution No. 98-82

Synopsis: Recommendation for approval of the establishment of a named fund.

WHEREAS an essential objective of The Ohio State University is to invest in the quality of students and programs to enhance the academic experience at the University; and

WHEREAS E. Gordon Gee has worked tirelessly to communicate the excellence that is The Ohio State University to outstanding students considering their choice of college or university and has been instrumental in personally encouraging numerous meritorious scholars to attend Ohio State; and

WHEREAS in recognition of his seven years of exemplary leadership as President of The Ohio State University;

NOW THEREFORE

BE IT RESOLVED, That there shall be an "E. Gordon Gee Presidential Scholarship Fund" which will provide a full in-state award for a freshman student selected as a Presidential Scholar by the annual Maximus Scholarship Competition. This award shall be named the "E. Gordon Gee Presidential Scholarship."

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

I could not be more honored. Thank you, Mr. Chairman.

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Thereupon the Board adjourned to meet Friday, February 6, 1998, at The Ohio State University, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, January 5, 1998

Pursuant to paragraph (B) of bylaw 3335-1-01 of the Administrative Code of The Ohio State University, the Board met upon the call of the Chairman, Alex Shumate, in a special meeting on Monday, January 5, 1998, at 5:30 p.m., at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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January 5, 1998 meeting, Board of Trustees

The Chairman, Mr. Shumate, called a special meeting of the Board of Trustees to order on January 5, 1998, at 5:30 p.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Mark Berkman, and Soraya Rofagha.

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Mr. Shumate:

Good evening everyone. We certainly want to thank all of the members of the Board for making themselves available for this special meeting. As you know, we are here to consider a personnel action, but we do need, as a matter of protocol, for the Board to go into Executive Session for several minutes.

The meeting recessed into Executive Session for the purpose of considering the appointment of a president for The Ohio State University.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, and Sofia, and Ms. Longaberger.

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Mr. Shumate reconvened the meeting at 5:50 p.m.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha.

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Mr. Shumate:

The members of the Board have before them a resolution to elect William E. Kirwan as president of The Ohio State University, and know that this is a responsibility of the Board pursuant to section 3335.09 of the Revised Code. The Board did establish a search committee and charged it with the responsibility of recommending to the Board one or more candidates for the presidency. The search committee did so recommend, and the Trustees have selected, William E. Kirwan as the most qualified individual to become the 12th president of The Ohio State University.

The terms that we discussed and agreed upon, and have incorporated into the resolution, are that the initial term of office shall be for a period of five years commencing no later than July 1, 1998. It is also resolved, that we are setting Dr. Kirwan's annual salary at \$275,000, with the appropriate benefits that are attached to that salary consistent with the laws and regulations of the State of Ohio. Also, pursuant to the Board's direction and on behalf of the Board, the chair will negotiate a final agreement in conjunction with our counsel to formalize the relationship between the University and President Kirwan.

Are there any questions on the resolution?

ELECTION OF PRESIDENT

Resolution No. 98-83

Synopsis: Election of William E. Kirwan as President of The Ohio State University is proposed.

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to elect the President of the University; and

WHEREAS the Board of Trustees established a Search Committee and charged it with responsibility for recommending to the Board one or more candidates for the Presidency of the University; and

WHEREAS in accordance with its charge the Search Committee did so recommend; and

WHEREAS the Board of Trustees has selected the individual it believes is the most highly qualified and suited to be the 12th President of the University:

NOW THEREFORE

BE IT RESOLVED, That William E. Kirwan be elected as the President of The Ohio State University; and

BE IT FURTHER RESOLVED, That President William E. Kirwan's initial term of office shall be for a period of five years, commencing no later than July 1, 1998; and

BE IT FURTHER RESOLVED, That the President's annual salary be set at \$275,000.00, with all benefits, allowances, privileges and perquisites attendant thereto and subject to such other arrangements and adjustments which may be mutually agreed upon; and

BE IT FURTHER RESOLVED, That the Chair of the Board of Trustees be authorized to negotiate with William E. Kirwan to formalize his relationship with The Ohio State University and, in so doing, to enter into any contractual relationship which he deems necessary and appropriate, consistent with this resolution; and

BE IT FURTHER RESOLVED, That any actions taken by the Board of Trustees or the Chair to carry out this resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

Mr. Shumate:

I would like to note for the record that Trustee Brennan is currently traveling and unable to be with us for this special meeting tonight, but he has asked that he be reported as supporting the motion presented. On the basis of this, I would like the records to reflect, Mr. Secretary, that Dr. William E. Kirwan was elected unanimously by the Board to the position of President of The Ohio State University.

Let me say on behalf of the Board, that we are especially appreciative of the hard work and dedication of the search committee, the members of the faculty, the students, the alumni, and all of those who worked together to bring this recommendation forward. We will be saying more about that at the press conference at 7:00 p.m. tonight when Dr. Kirwan will be with us, and he will have a statement as well.

January 5, 1998 meeting, Board of Trustees

I would also like to thank the Board for all of its support and leadership, especially in developing the profile. It became the document that guided the search committee and allowed us to go out and recruit the best person and the right person at this time for The Ohio State University.

We are very excited that Dr. Kirwan will be the 12th president and, as I said, we will hear more about that later at the press conference. Are there any Board members that have any comments? If not, the meeting is adjourned.

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Thereupon the Board adjourned to meet Friday, February 6, 1998, at The Ohio State University, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY-NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 6, 1998

The Board of Trustees met at its regular monthly meeting on Friday, February 6, 1998, at The Ohio State University Prior Health Sciences Library, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 6, 1998 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on February 6, 1998, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha.

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Mr. Shumate:

Good morning. We thank you for joining us for the February meeting of the Board of Trustees of Ohio State. It is good to be back at the Prior Health Sciences Library.

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PRESIDENT'S REPORT

Dr. Richard Sisson:

When this Board last met in early December, we were still talking about a victory in the Bowl game, the men's basketball team was 5 and 2, no one had ever heard of Monica Lewinski, and I was Senior Vice President and Provost. A lot has happened since then!

Most notably, this Board announced the 12th President of this University, Dr. William Kirwan. This appointment has been heralded in the media and by all who know Brit Kirwan -- except his colleagues at the University of Maryland, who are going to miss him very much. He is a distinguished scholar and proven leader. I know that he and Patty will enjoy this great place, and we will prosper under his leadership. Dr. Kirwan and I are in regular communication and are working together toward a smooth transition.

The title Interim President is an unfamiliar one to many people. I have been called everything from President Pro Tem, Acting President, Intermediate President, to one student walking into the office and asking for "the interval president." In this public forum, I do want to thank the Board for the opportunity to serve my alma mater as Interim President. As you can imagine, being from a farm in Gallia County and having two Ohio State degrees, this is an enormous honor. I can assure you that we are continuing and will continue to move forward.

We have announced, and more importantly have put in place, the 1997-98 Academic Enrichment Program awards. The winners are as diverse as this institution which we serve. Not surprisingly, a number of initiatives focus on improved use of and the development of technology.

The Department of Industrial, Interior, and Visual Communication Design will be establishing the Design Studio 2000, a state-of-the-art facility for computer-assisted and enhanced design. The number of corporate-sponsored projects in the Department will expand with this new technology.

The College of Nursing and the College of Dentistry received funding to further their distance learning capability through Web-based instruction. The Center for Mapping partnered with three engineering departments and in association with departments in Mathematical and Physical Sciences, Social and Behavioral Sciences, and Medicine to further our ability to interpret digital pictures. This initiative has a number of implications for government and industry and for improved diagnostics in health care.

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

The English Department is developing enhanced writing instruction for all students, which will enable this program to further its already distinguished national reputation.

The Academic Enrichment Program is meeting its objective of furthering research and enriching the student experience.

One of Ohio State's great points of pride, the Cartoon Research Library, acquired several new collections last month making ours the largest collection of original cartoon art in the nation. More than 150,000 pounds of material have been received. That is a lot of comic strips!

This month, Ohio State celebrates United Black World Month with a rich range of cultural, educational, and social activities. Among these is a series of children's cultural hours held at the Hale Black Cultural Center in which Central Ohio elementary school children -- and even pre-school children -- learn about African American history and culture. Ohio State students volunteer to participate in skits, storytelling, and tours as part of this outreach effort.

Ohio State has issued a *College Planning Guide*, aimed at ninth grade students, their parents and counselors. It includes information on college preparatory curricula and how to finance a college education. This is a service publication sent to every Ohio high school and was prepared by the Office of Admissions.

The Inter-University Council of Ohio issued an important report that shows the economic benefits of Ohio's institutions of higher education. It includes some really big numbers for Ohio State. Among them: Ohio State employees put \$546 million back into Ohio's economy; our students spend nearly \$300 million a year; and our visitors another \$72 million on goods and services. For every dollar the state invests in Ohio State, the State of Ohio receives \$6 in return. There is no doubt Ohio State is a significant engine for economic development and well-being of our state.

Finally, I want to acknowledge some extremely important awards received this month by the Undergraduate Student Government. The National Association for Campus Activities has selected Ohio State's Community Commitment Program as the best service learning project in the nation! We will receive the Distinguished Service Learning Award for this wonderful effort during Welcome Week in which 1,200 people gave their time and talent to community projects and agencies.

Furthermore, the National Association for Campus Activities also has recognized USG with the Excellence in Student Government Award -- the top award for student governments at colleges or universities with more than 10,000 students, and any more that includes a lot of universities. These awards will be presented at the NACA Convention, February 15 in Indianapolis. I would like two outstanding young leaders, John Carney and Greg Krabacher, to stand and receive our congratulations.

Mr. John Carney:

I would like to say that without Colin O'Brien, who was the co-founder of the Community Commitment and also is our chief-of-staff from the Undergraduate Student Government, we wouldn't have been able to do any of these. So we would like for him to stand up and be recognized.

Dr. Sisson:

Absolutely. Three students for whom we are very deeply proud. Mr. Chairman, that concludes my report.

PRESIDENT'S REPORT (contd)

Mr. Shumate:

Thank you very much. Thank you also for your outstanding leadership, Dick, that you are providing at this period of time for the University.

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Mr. Shumate:

At this time, I will entertain a motion to go into executive session to consider the dismissal of a public employee. This matter was reviewed earlier today in an Executive Session by the Educational Affairs Committee.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees voted to go into Executive Session to consider a personnel matter by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate reconvened the meeting at 11:10 a.m.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha.

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CONSENT AGENDA

Mr. Shumate:

The consent agenda is now before the Trustees. We will pull out the two property resolutions and the Affiliation with Harding Hospital resolution for a separate vote. Unless there are any objections, I would like to ask for a motion at this time to approve the other resolutions on the consent agenda and add a recommendation for the dismissal of a public employee to the consent agenda.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF

Resolution No. 98-84

Synopsis: The amendments to the Bylaws of the Medical Staff Bylaws are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to Bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff were approved by the University Hospitals Board, December 18, 1997, as follows:

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff

3335-43-02 Purpose.

The purpose of the medical staff of the Ohio state university hospitals shall be:

- (A) To strive to maintain exemplary standards of patient care for all patients admitted to university hospitals, consistent with an active teaching environment, realizing that the care and treatment of the individual patient is the medical responsibility of the member of the HONORARY₁ attending, courtesy, ~~or honorary~~ AND COMMUNITY AFFILIATE medical staff to whose care the patient is admitted or transferred.

Balance unchanged.

3335-43-03 Patients.

- (A) The care and treatment of individual patients is the medical responsibility of the member of the HONORARY₁ attending, courtesy ~~or honorary~~ AND COMMUNITY AFFILIATE medical staff to whose care the patient is admitted or transferred within the university hospitals.

Balance unchanged.

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, ~~dental surgery~~ DENTISTRY, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, sex, age, handicap, or Vietnam-era veteran status.
- (2) All members of the medical staff of the Ohio state university hospitals shall, EXCEPT AS SPECIFICALLY PROVIDED IN THESE BYLAWS₁, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, and shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the hospitals which adversely impact overall patient care or which adversely impact the ability of the hospitals employees or staff to effectively and efficiently fulfill their

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on disruptive behavior and conflict of interest.

(3) Unchanged.

(4) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by the American medical association and American board of medical specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification will result in immediate termination from the medical staff. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of OSU hospitals, OR AS SPECIFICALLY PROVIDED IN THESE BYLAWS.

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) Unchanged.

(2) (a) through (d) unchanged.

(e) Verification by primary source documentation of:

(i) State licensure.

(ii) Faculty appointment.

(iii) DEA registration.

(iv) Graduation from an accredited medical school.

(v) Successful completion or record of post M.D. graduate medical education.

(vi) Board certification or active candidacy for certification.

Each chief of a clinical department will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within sixty days of receipt of the signed application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of university hospitals.

The medical director shall receive all initial signed and verified applications from the chief of the clinical department and make an initial determination as to whether the application is complete.

The medical director will forward all complete applications to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

applicant's qualifications for membership and for the clinical privileges requested. Failure of the applicant to complete the prescribed forms or to provide the information requested within the sixty-day period for approval shall be grounds for denial of the application.

If a completed appointment application does not receive the report and recommendation by the chief of the clinical department on a timely basis, it shall be forwarded to the medical director for presentation to the credentials committee on the same basis as other applicants. This action shall continue the applicant's status and privileges, if any, and creates no vested rights for the duration of the appointment period, only until such time as the processing of the application is concluded.

Completed applications will be acted upon as follows:

- (a) ~~Sixty~~ THIRTY days for review by the credentials committee.
- (b) ~~Sixty~~ THIRTY days for review by the medical staff administrative committee.
- (c) Sixty days for review by the hospitals board.

All applications shall be acted upon by the hospitals board within one hundred ~~eighty~~ TWENTY days of receipt of a complete application.

Balance unchanged.

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, COMMUNITY AFFILIATE and limited designations.

(A) through (B) unchanged.

(C) Courtesy staff.

(1) Unchanged.

(2) (a) and (b) unchanged.

(c) Attend meetings as a ~~nonvoting~~ member of the medical staff and the department of which he or she is a member and any medical staff or hospitals education programs. The member may ~~not hold elected office in the medical staff organization~~ VOTE FOR AND BE ELIGIBLE TO HOLD THE POSITION ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE RESERVED FOR THE REPRESENTATIVE OF THE COURTESY STAFF AS SET FORTH IN PARAGRAPH (D) OF RULE 3335-43-09 AND PARAGRAPH (D) OF RULE 3335-43-10 OF THE ADMINISTRATIVE CODE. MEMBERS OF THE COURTESY STAFF MAY SERVE ON NON-ELECTED MEDICAL STAFF COMMITTEES AS PROVIDED BY THESE BYLAWS.

(D) Limited medical staff.

(1) Unchanged.

(2) Responsibilities:

The limited staff shall:

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

- (a) Participate fully in the teaching programs of the department in which they are appointed.
 - (b) Not admit patients, but participate, under supervision, in the care of all patients to whom they are assigned. They shall follow all rules and regulations of the service to which they are assigned, as well as the general rules of the hospital pertaining to limited staff, including, but not limited to this requirement: consultation shall be obtained with the HONORARY, attending, courtesy, or ~~honorary~~ COMMUNITY AFFILIATED member of the medical staff responsible for the care of that patient before undertaking a procedure or treatment that carries a significant risk to the patient unless this consultation would cause a delay that would jeopardize the life or health of the patient.
 - (c) through (f) unchanged.
- (E) Community affiliate physician.
- (1) Qualifications: Community affiliate physicians shall consist of those ~~primary care~~ physicians, as may be identified by the MEDICAL DIRECTOR AND APPROVED BY THE medical staff administrative committee and ~~approved by~~ the university hospitals board. They shall meet and maintain the same standards for quality patient care applicable to all members of the medical staff. Community affiliate physicians shall be subject to the bylaws and the rules and regulations of the medical staff except as provided in this section. They shall not be required to obtain appointment to the faculty of the university, nor shall they be subject to the requirements for board certification within their respective area of practice.

In determining the qualifications of applicants to this division of the medical staff, criteria of teaching and research accomplishment shall not be a requirement. TO OPTIMIZE THE CLINICAL ORGANIZATION, RESOURCE UTILIZATION, AND PLANNING OF THE HOSPITALS, THE MEDICAL DIRECTOR MAY REQUIRE THAT THE COMMUNITY AFFILIATE PHYSICIAN IDENTIFY CATEGORIES OF DIAGNOSIS, EXTENT OF ANTICIPATED PATIENT ACTIVITY, AND SERVICE AREAS TO BE UTILIZED AND MAY PREPARE A STATEMENT OF PARTICIPATION FOR THE APPLICANT WHICH WILL BE MADE A PART OF THE APPLICATION FOR APPOINTMENT.

All applications for appointment and reappointment to this division of the medical staff shall be made ~~initially~~ to the medical director. THE MEDICAL DIRECTOR SHALL CONSULT WITH THE CHIEF OF THE CLINICAL DEPARTMENT CONCERNING THE APPLICANT'S QUALIFICATIONS. The medical director will then PROMPTLY refer each applicant TOGETHER WITH A WRITTEN RECOMMENDATION OF THE MEDICAL DIRECTOR AND THE CHIEF OF THE CLINICAL DEPARTMENT IF ANY, DIRECTLY to the ~~appropriate clinical department~~ appropriate CREDENTIAL COMMITTEE WITHIN TEN DAYS OF RECEIPT OF THE COMPLETED APPLICATION for review ~~by the chief~~ as provided in these bylaws.

(2) Prerogatives:

A community affiliate physician may:

- (a) Admit patients consistent within the limitations of bed and service allocations established by the MEDICAL DIRECTOR AND APPROVED BY THE medical staff administrative committee, and approved by the university hospitals board. WHEN, IN THE JUDGEMENT OF THE MEDICAL DIRECTOR, A BALANCED TEACHING PROGRAM IS JEOPARDIZED, FOLLOWING CONSULTATION WITH THE CHIEF OF THE CLINICAL DEPARTMENT, AND WITH THE CONCURRENCE OF A MAJORITY OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, THE MEDICAL DIRECTOR MAY RESTRICT ADMISSIONS. Patients admitted under their care will not be required to

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

participate in the educational mission of the university hospitals. Ordinarily, no coverage by the limited medical staff will be afforded, with the exception of emergency medical services.

(b) and (c) unchanged.

(3) Responsibilities:

(a) and (b) unchanged.

(c) They are not eligible to vote on medical staff policies, rules and regulations, or bylaws. ~~They are not eligible to hold elected medical staff office~~ MAY VOTE FOR AND BE ELIGIBLE TO HOLD THE POSITION ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE RESERVED FOR THE REPRESENTATIVE OF THE COURTESY OR COMMUNITY AFFILIATE STAFF AS SET FORTH IN PARAGRAPH (D) OF RULE 3335-43-09 AND PARAGRAPH (D) OF RULE 3335-43-10 OF THE ADMINISTRATIVE CODE. MEMBERS OF THE COMMUNITY AFFILIATE STAFF MAY SERVE ON NON-ELECTED MEDICAL STAFF COMMITTEES AS PROVIDED BY THESE BYLAWS.

~~They may serve as non-voting ex-officio members of medical staff committees if appointed pursuant to these rules.~~

Balance unchanged.

3335-43-08 Organization of medical staff of the Ohio state university hospitals into clinical departments and divisions.

(A) Each member of the attending, courtesy, limited, and honorary staff shall be assigned to a clinical department or division upon the recommendation of the chief of the clinical department concerned AND APPROVAL OF THE MEDICAL DIRECTOR.

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) through (6) unchanged.

(7) FILL ANY VACANCY WHICH OCCURS IN THE POSITION OF COURTESY OR COMMUNITY AFFILIATE STAFF REPRESENTATIVE TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

~~(7)~~

(8) Be spokesperson for the medical staff in its external professional and public relations.

~~(8)~~

(9) Be representative to the council of the academy of medicine of Columbus and Franklin county, or select a representative to serve on the council.

(B) and (C) unchanged.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

(D) REPRESENTATIVE OF THE COURTESY OR COMMUNITY AFFILIATE STAFF.

- (1) THERE SHALL BE A MEMBER OF THE COURTESY OR COMMUNITY AFFILIATE STAFF, ELECTED SOLELY BY COURTESY OR COMMUNITY AFFILIATE STAFF MEMBERS, WHO SHALL SERVE ON THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AS PROVIDED BY PARAGRAPH (D) OF RULE 3335-43-10 OF THE ADMINISTRATIVE CODE.
- (2) THIS COURTESY OR COMMUNITY AFFILIATE STAFF MEMBER REPRESENTATIVE WILL BE SELECTED FROM NOMINATIONS MADE FROM THE FLOOR BY MEMBERS OF THE COURTESY OR COMMUNITY AFFILIATE STAFF AT A MEETING SCHEDULED FOR THAT PURPOSE. NOMINEES WILL BE SUBMITTED IN WRITING TO ALL MEMBERS OF THE COURTESY STAFF FOR VOTING NO LATER THAN THE FIRST OF MARCH.
- (3) THE PERSON SO ELECTED WILL SERVE A TWO-YEAR TERM BEGINNING ON THE FIRST OF JULY, AND MAY SUCCEED THEMSELVES FOR THREE SUCCESSIVE TERMS (SIX YEARS). THEY MAY NOT CONTINUE LONGER WITHOUT A PERIOD OF TWO YEARS OUT OF OFFICE.
- (4) ANY VACANCY WILL BE FILLED FROM AMONG THE MEMBERSHIP OF THE COURTESY STAFF BY THE CHIEF OF STAFF. THE PERSON SO APPOINTED WILL SERVE UNTIL THE NEXT SCHEDULED ELECTION.
- (5) NO OTHER PROVISIONS OF RULE 3335-43-09 OF THE ADMINISTRATIVE CODE SHALL APPLY TO THE COURTESY STAFF REPRESENTATIVE, AND MEMBERS OF THE COURTESY STAFF SHALL NOT BE ELIGIBLE TO VOTE FOR OR HOLD OTHER ELECTED OFFICE IN THE MEDICAL STAFF ORGANIZATION.

~~(D)~~

(E) Qualifications of officers.

(1) and (2) unchanged.

~~(E)~~

(F) Election of officers.

(1) through (6) unchanged.

~~(F)~~

(G) Term of office.

(1) and (2) unchanged.

~~(G)~~

(H) Vacancies in office.

(1) through (3) unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) through (C) unchanged.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

(D) Medical staff administrative committee:

(1) Composition.

- (a) This committee shall consist of the chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical attending staff representatives elected at large, ONE MEDICAL COURTESY STAFF REPRESENTATIVE, the medical director, and the executive director of the hospitals. The medical director will be the chairperson and the chief of staff will be vice-chairperson.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

RENAMING OF BUILDING

Resolution No. 98-85

Synopsis: Renaming of The Schottenstein Center to The Jerome Schottenstein Center is proposed.

WHEREAS on December 1, 1995, the Board of Trustees ratified that the convocation, sports, and multi-purpose center to be constructed at the corner of Lane Avenue and Olentangy River Road be named The Schottenstein Center; and

WHEREAS the family who provided the naming gift has requested that The Schottenstein Center be renamed The Jerome Schottenstein Center in memory of the family patriarch:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees hereby ratifies that the aforementioned facility be renamed "The Jerome Schottenstein Center."

NAMING OF DRIVEWAY

Resolution No. 98-86

Synopsis: Naming of the major driveway which traverses the ATI campus in Wooster, Ohio, be named for Dan D. Garrison is proposed.

WHEREAS Dan D. Garrison, Ph.D., served as the second Director of ATI from 1979 until his retirement in 1992; and

WHEREAS during those twenty years of service to ATI, Dr. Garrison provided outstanding leadership to the campus and brought it through some very difficult times for education and the agricultural industry; and

NAMING OF DRIVEWAY (contd)

WHEREAS his pioneering leadership in the two-year technical education at Clark State and Ohio State ATI is recognized highly throughout the state and nation; and

WHEREAS Dr. Garrison provided leadership for the major campus building programs, including the Student Activity Center, Dairy Instructional Lab and Honey Bee Laboratory; and

WHEREAS he was instrumental in giving support to the development of Continuing Education and International Programs at ATI:

NOW THEREFORE

BE IT RESOLVED, That hereafter the driveway which traverses the ATI Campus in Wooster, Ohio, be named "Garrison Circle."

NAMING OF INTERNAL SPACES

Resolution No. 98-87

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: John Deaver Drinko Hall

- The Vorys, Sater, Seymour and Pease Faculty Lounge

Project: The Success Center

- The Archie Griffin Tutoring Room
- Fergus Computer Laboratory
- Ralph and Billie Hazelbaker Classroom
- The Jameson Crane Study Hall

Project: Alumni House

- The Jimmy Hull Atrium
- The William H. Davis, Dorothy Davis and William C. Davis Foundation Tour Suite

Project: Hamilton Hall Room 137

- The Kathryn P. Clausen Conference Room

Project: Postle Hall

- Carl O. Boucher Memorial Conference Room
- Wade Orthodontic Education Center

NAMING OF INTERNAL SPACES (contd)

Project: Fisher College of Business

- Vincent T. Aveni Real Estate Center Office Suite
- Vincent T. Aveni Learning Resource Center Rotunda

Project: The Jerome Schottenstein Center

- The Lawrence A. Kaufman Family Ohio State's Men's Locker Room

RENAMING OF DEPARTMENT

Resolution No. 98-88

WHEREAS restructuring in the College of Food, Agricultural and Environmental Sciences produced a new department combining the former Department of Agricultural Education with the faculty of Rural Sociology; and

WHEREAS the new department combines disciplines that draw from the social and behavioral sciences within the College; and

WHEREAS the new department needs a name that reflects the teaching, research, and service activities, as well as the extension mission of that unit; and

WHEREAS the new department established priorities and followed a pattern of agreed upon procedures to identify a name, resulting in the proposed "Department of Human and Community Resource Development;" and

WHEREAS the process has been properly consultative both within and beyond the College, and has the approval by vote of faculty in the Department and the College; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its December 6, 1997 meeting;

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change is hereby approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 98-89

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on December 6, 1997:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules

3335-3-29 Deans of the colleges.

(A) Unchanged.

(B) (1) through (3) unchanged.

- (4) After consultation with the chairs of the departments and the directors of the schools within the college to make recommendations to the senior vice president and provost concerning the college budget, the appointments to and promotions within the staff and the membership of the college faculty. ~~Whenever these recommendations involve the appointment or promotion in rank of faculty members offering graduate work or acting as advisers to graduate students, the dean of a college shall consult with the vice president for research and the dean of the graduate school (see paragraph (B) of rule 3335-3-31 of the Administrative Code).~~ All recommendations by the deans of the colleges of the health sciences will be made to the senior vice president and provost. FOR HEALTH SCIENCES who will accomplish the appropriate coordination AND MAKE RECOMMENDATIONS TO THE SENIOR VICE PRESIDENT AND PROVOST.

Balance unchanged.

3335-3-31 Dean of the graduate school.

(A) Unchanged.

(B) The dean of the graduate school shall have the same general responsibilities and authorities that pertain to the deans of the several colleges. The dean shall also preside at the meetings of the council on research and graduate studies and of its executive committee, make recommendations to the council concerning all such matters as are of primary importance in the development of the graduate work of the university, and make recommendations to the senior vice president and provost concerning the budget of the graduate school to provide for the proper maintenance of the school and to assist in the development of graduate work and research programs.

(4) The dean of the graduate school shall present candidates for graduate degrees to the president, serve as a member of the council of deans, and in general, be responsible for the progress of the educational policies and well-being of the school. The dean shall report to the appropriate member of the president's executive committee upon the condition and progress of the graduate school whenever called upon to do so.

~~(2) When planning the annual budget, the dean of a college shall consult with the dean of the graduate school on appointments and promotions of faculty members offering graduate work or acting as advisers to graduate students (see rule 3335-3-29 of the Administrative Code). If at any time the dean of the graduate school believes that the status and contributions of such persons is not adequately reflected in rank or salary, the dean of the graduate school shall make representation of this belief to the dean of the appropriate college.~~

3335-3-35 Chairs of departments, directors of schools.*

(A) and (B) unchanged.

(C) (1) through (7) unchanged.

(8) TO INFORM FACULTY MEMBERS WHEN THEY RECEIVE THEIR ANNUAL REVIEW OF THEIR RIGHT TO REVIEW THEIR PRIMARY PERSONNEL FILE MAINTAINED BY THEIR TENURE INITIATING UNIT AND TO PLACE IN THAT FILE A RESPONSE TO ANY EVALUATION, COMMENT OR OTHER MATERIAL CONTAINED IN THE FILE.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- ~~(8)~~
(9) To recommend to the dean of the college, after consultation with the faculty in accordance with paragraph (C)(3) of this rule, appointments, promotions, dismissals, and matters affecting the tenure of members of the department or school faculty.
- ~~(9)~~
(10) To encourage research and educational investigations.
- ~~(10)~~
(11) To see that all faculty, regardless of their assigned location, are offered the departmental privileges and responsibilities appropriate to their rank; and in general to lead in maintaining a high level of morale.
- ~~(11)~~
(12) To see that adequate supervision and training are given to those members of the faculty and staff who may profit by such assistance.
- ~~(12)~~
(13) To prepare (after consultation with the professors, associate professors, and assistant professors with tenure) annual budget recommendations for the consideration of the dean of the college.
- ~~(13)~~
(14) To promote improvement of instruction by providing for the evaluation of each course when offered, including written evaluation by students of the course and instructors, and periodic course review by the faculty. (B/T 3/10/66, B/T 5/6/77, B/T 2/1/80, B/T 4/1/83, B/T 6/11/86, B/T 10/2/87, B/T 11/2/90, B/T 3/12/93, B/T 5/3/96, B/T 4/4/97, B/T 2/6/98)

3335-47-03 Probationary service, duration of appointments for regular faculty.

(A) and (B) unchanged.

(C) Annual review of probationary faculty members.

- (1) and (2) unchanged.
- (3) WHEN PROBATIONARY FACULTY RECEIVE THEIR ANNUAL REVIEW, THE TENURE INITIATING UNIT CHAIR SHALL INFORM THEM OF THEIR RIGHT TO REVIEW THEIR PRIMARY PERSONNEL FILE MAINTAINED BY THEIR TENURE INITIATING UNIT AND TO PLACE IN THAT FILE A RESPONSE TO ANY EVALUATION, COMMENT OR OTHER MATERIAL CONTAINED IN THE FILE (SEE RULE 3335-3-35 OF THE ADMINISTRATIVE CODE).
- ~~(3)~~
(4) The fourth year review of probationary faculty shall follow the same process as the review for tenure and promotion at the tenure initiating unit and college levels with two exceptions: Solicitation of external letters of evaluation may or may not be required by the tenure initiating unit and review by the college promotion and tenure committee shall be optional in all cases where both the tenure initiating unit and the dean approve the renewal of the appointment. Renewal of the appointment of a probationary assistant professor for the fifth year requires the approval of the dean of the college. Before reaching a negative decision or a decision contrary to the tenure initiating unit's recommendation, the dean must consult with the college promotion and tenure committee.

Balance unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 98-90

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Mildred S. Dresselhaus	Doctor of Science
Rita Levi-Montalcini	Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Marcel Marceau	Doctor of Humane Letters
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NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 98-91

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 20, 1998, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 98-92

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the January 5, 1998 meeting of the Board, including the following Change in Title, Appointment, Appointment/Reappointment of Chairpersons/Directors, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved January 20, 1998, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 18, 1997, by the Hospitals Board be ratified.

Change in Title

Name: JOHN J. BIANCAMANO
Title: Assistant Vice President and Associate General Counsel
Office: Legal Affairs
Effective: February 1, 1998
Salary: N/A
Present Title: Deputy General Counsel for Legal Affairs

Appointment

Name: CHRISTOPHER M. CULLEY
Title: Deputy General Counsel
Office: Legal Affairs
Effective: February 16, 1998
Salary: \$91,824.00
Present Position: Assistant Attorney General and Chief, Education Section

Appointment of Chairpersons

October 1, 1997 through June 30, 1998

Psychiatry Robert A. Bornstein*

January 1, 1998 through June 30, 2002

Consumer and Textile Sciences Richard Widdows

February 1, 1998 through June 30, 2002

Psychology Richard E. Petty

Reappointment of Chairpersons/Directors

October 1, 1996 through September 30, 1998

Center for Epigraphical Studies Frank T. Coulson

January 1, 1998 through December 31, 2001

Ohio Agricultural Research and Development Center Thomas L. Payne

*Interim

PERSONNEL ACTIONS (contd)

Reappointment of Chairpersons/Directors (contd)

May 1, 1998 through June 30, 1998 (Extension)

Human Development and Family Science

Albert J. Davis

July 1, 1998 through September 30, 2002

Marketing

Robert E. Burnkrant

Reappointment of Principal Administrative Official

GREGORY H. WILLIAMS, Dean, College of Law, effective July 1, 1998, through June 30, 2003, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

HENRY A. NASRALLAH, Professor, Department of Psychiatry, effective January 1, 1998, through December 31, 1998, for personal reasons.

LEROY PERNELL, Professor, College of Law, effective August 20, 1997, through August 19, 1998, for personal reasons.

DAVID W. COVEY, Associate Professor, Department of Dance, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998, to continue his research activities with the Merce Cunningham Dance Foundation.

RICHARD J. FIRST, Associate Professor, College of Social Work, effective Winter Quarter and Spring Quarter 1998, to accept a visiting professorship at the Jackson State University School of Social Work.

CHING-CHIH JASON HAN, Assistant Professor, Department of Electrical Engineering, effective October 1, 1997, through June 30, 1998, to accept a position with BroadVision, Inc.

KEITH E. CONRAD, Visiting Assistant Professor, Department of Mathematics, effective Winter Quarter and Spring Quarter 1998, for personal reasons.

Professional Improvement Leaves

JOSEPH F. DONNERMEYER, Associate Professor, College of Food, Agricultural, and Environmental Sciences, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

WILLIAM D. ELDRIDGE, Associate Professor, College of Social Work, effective Autumn Quarter 1998.

PATRICIA L. SCHARER, Associate Professor, School of Teaching and Learning (Lima Campus), effective Winter Quarter and Spring Quarter 1998.

Professional Improvement Leave--Cancellation

KAMBIZ VAFAI, Professor, Department of Mechanical Engineering, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

Emeritus Titles

LAWRENCE G. ANDERSON, Ohio State University Extension, with the title Associate Professor Emeritus, effective January 1, 1998.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

HAZEL BENSON, University Libraries, with the title Associate Professor Emeritus, effective February 1, 1998.

DANIEL J. MARTIN, Department of Psychiatry, with the title Associate Professor-Clinical Emeritus, effective January 1, 1998.

SARAGAIL LYNCH, University Libraries, with the title Instructor Emeritus, effective January 1, 1998.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

December 12, 1997 through June 30, 1998

Clara D. Bloomfield, M.D., Medicine, Attending Staff
Jeffrey Fowler, M.D., Obstetrics and Gynecology, Attending Staff
Donald L. Kelley, M.D., Pathology, Associate Attending

January 9, 1998 through June 30, 1998

Mitchell Medow, M.D., Medicine/Gen Int, Associate Attending
Uma Marar, M.D., Medicine/Gen Int, Associate Attending
Martin Ribovich, M.D., Radiation Oncology, Associate Attending
Cynthia Kreger, M.D., Medicine/Gen Int, Associate Attending
Suneela Vegunta, M.D., Medicine/Gen Int, Associate Attending

January 9, 1998 through June 30, 1999

Glen F. Aukerman, M.D., Family Medicine, Associate Attending
Philip Diaz, M.D., Medicine/Pulmonary, Associate Attending
Richard Fischer, M.D., Surgery/Orthopaedics, Associate Attending
Walter Hull, M.D., Obstetrics/Gynecology, Associate Attending
Jasna Jevtic, M.D., Medicine/Gen Int, Associate Attending

Medical Staff--Appointments (The Ohio State University Medical Center)

1997 - 1998

Timothy Sean Kavanaugh, M.D., Surgery, Post Graduate Year 2, Limited
Cora Frances McNally, M.D., Internal Medicine, Post Graduate Year 4, Limited
Jason Preston Thomas, M.D., Internal Medicine, Post Graduate Year 1, Limited
Grayson Hubbard Wheatley, III, M.D., Surgery, Post Graduate Year 2, Limited
Joy Lynn Mosser, M.D., Internal Medicine, Attending
Thomas E. Williams, M.D., Surgery, Attending
Emily Jauuon Yu, M.D., Physical Medicine and Rehabilitation, Attending
Charles John Manfreda, D.O., Family Medicine, Community Affiliate Physician
Richard Adam Nockowitz, M.D., Psychiatry, Attending
Kristina Marie Reber, M.D., Pediatrics, Attending
Shahin Shahinfar, M.D., Ophthalmology, Courtesy
Carmen Gracia Strickland, M.D., Family Medicine, Attending
Vasanthi V.T. Thavendrarajah, M.D., Internal Medicine, Courtesy
Elizabeth S Tuttle, M.D., Family Medicine, Community Affiliate Physician
Robert D. Whitehead, M.D., Family Medicine, Attending
Adel Abdullah Bakhsh, M.D., Internal Medicine, Post Graduate Year 1, Limited
Dmitry Y. Baschinsky, M.D., Pathology, Post Graduate Year 1, Limited
David Scott Bromet, M.D., General Medicine, Post Graduate Year 1, Limited
Charles Frank Cangemi, Jr., D.D.S., Anesthesiology, Post Graduate Year 1, Limited

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

1997 - 1998 (contd)

Susie Young Choe, M.D., Surgery, Post Graduate Year 1, Limited
Richard Craft Cohen, D.D.S., Dentistry, Post Graduate Year 1, Limited
Tracey Anne Culbertson, M.D., Surgery, Post Graduate Year 1, Limited
Susan Read Daab-Krzykowski, M.D., Family Medicine, Post Graduate Year 1, Limited
Galina Todorova Dimitrova, M.D., Anesthesiology, Post Graduate Year 1, Limited
James P. Ellis, D.D.S., Dentistry, Post Graduate Year 1, Limited
Eric Dante Ferrara, D.D.S., Dentistry, Post Graduate Year 1, Limited
Amy S. Glasgow, D.D.S., Dentistry, Post Graduate Year 1, Limited
Deepak Guttikonda, M.D., Surgery, Post Graduate Year 1, Limited
Michael Scott Harron, D.O., Radiology, Post Graduate Year 1, Limited
Bryan Richard Harvey, D.D.S., Dentistry, Post Graduate Year 1, Limited
Steven Loren Kanter, M.D., Internal Medicine, Post Graduate Year 1, Limited
Douglas Robert Klein, D.D.S., Dentistry, Post Graduate Year 1, Limited
Ryan Dale Klinefelter, M.D., General Surgery, Post Graduate Year 1, Limited
Min Chul Kwon, D.D.S., Dentistry, Post Graduate Year 1, Limited
Gary Alan Meckler, D.D.S., Dentistry, Post Graduate Year 1, Limited
Daniel Peter Metz, M.D., Surgery, Post Graduate Year 1, Limited
Matthew Charles Moll, D.D.S., Dentistry, Post Graduate Year 1, Limited
Nancy Carroll Moore, M.D., Family Medicine, Post Graduate Year 1, Limited
Naushad Ali Noorani, M.D., Psychiatry, Post Graduate Year 1, Limited
Jerry Martin Paul, D.D.S., Dentistry, Post Graduate Year 1, Limited
John Willard Peck II, M.D., Surgery, Post Graduate Year 1, Limited
Giao Quynhthi Phan, M.D., Surgery, Post Graduate Year 1, Limited
Azeem A.Mohammed Qureshi, M.D., Psychiatry, Post Graduate Year 1, Limited
Elizabeth Diaz Ramos, D.D.S., Dentistry, Post Graduate Year 1, Limited
Daniel Nathan Reed, D.D.S., Dentistry, Post Graduate Year 1, Limited
Thomas Stone Reilly, Jr., D.D.S., Dentistry, Post Graduate Year 1, Limited
Timothy George Reish, M.D., Surgery, Post Graduate Year 1, Limited
Corey Ene Roman, M.D., Psychiatry, Post Graduate Year 1, Limited
Thomas Philip Schleeter, M.D., Internal Medicine, Post Graduate Year 1, Limited
Denise Anne Somsak, M.D., Pediatrics, Post Graduate Year 1, Limited
Veena Subramanian, M.D., Internal Medicine, Post Graduate Year 1, Limited
Willard Darrell Thompson, M.D., Surgery, Post Graduate Year 1, Limited
Donna Carroll Walls, D.D.S., Dentistry, Post Graduate Year 1, Limited
Patrick John Ward, M.D., Ph.D., General Medicine, Post Graduate Year 1, Limited
Jeffrey Eugene White, M.D., Family Medicine, Post Graduate Year 1, Limited
Jeffrey Paul Williams, D.O., Family Medicine, Post Graduate Year 1, Limited
Joel Christopher Wood, M.D., Family Medicine, Post Graduate Year 1, Limited
Peter Andrew Yalch, M.D., Family Medicine, Post Graduate Year 1, Limited
Michael Ralph Zetz, Jr., D.D.S., Dentistry, Post Graduate Year 1, Limited
Shalini R. Agarwal, M.D., Radiology, Post Graduate Year 2, Limited
Mark Alan Augustyn, M.D., Radiology, Post Graduate Year 2, Limited
Mounir Boutros, M.D., Internal Medicine, Post Graduate Year 2, Limited
Robert Adam Cambridge, M.D., Neurology, Post Graduate Year 2, Limited
Robert Lamar Cater, M.D., Radiology, Post Graduate Year 2, Limited
Edward Chen, M.D., Anesthesiology, Post Graduate Year 2, Limited
Lisa Lew Cherubin, M.D., Pediatrics, Post Graduate Year 2, Limited
Carmen Dohmeier, M.D., Neurology, Post Graduate Year 2, Limited
Patrick Fernandes, M.D., Radiology, Post Graduate Year 2, Limited
Timothy James Frey, D.D.S., Dentistry, Post Graduate Year 2, Limited
Matthew David Glynn, M.D., Otolaryngology, Post Graduate Year 2, Limited
Harminder Grewal, M.D., Family Medicine, Post Graduate Year 2, Limited
Vit Bohumil Gunka, M.D., Anesthesiology, Post Graduate Year 2, Limited

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

1997 - 1998 (contd)

Kimberly Cook Khosla, M.D., Pediatrics, Post Graduate Year 2, Limited
Douglas Edwin Lemley, M.D., Radiology, Post Graduate Year 2, Limited
Donald Robert Nixdorf, D.D.S., Dentistry, Post Graduate Year 2, Limited
Peter Novak, M.D., Neurology, Post Graduate Year 2, Limited
Blaize Andrew O'Brien, M.D., Otolaryngology, Post Graduate Year 2, Limited
Richard Abell Pape, D.M.D., Dentistry, Post Graduate Year 2, Limited
Christina Marie Payne, M.D., Pediatrics, Post Graduate Year 2, Limited
Stephen Mark Pickstone, M.D., Psychiatry, Post Graduate Year 2, Limited
Rod Peter S. Rezaee, M.D., Otolaryngology, Post Graduate Year 2, Limited
Anne Margarethe Ryan, M.D., Surgery, Post Graduate Year 2, Limited
Puvinarayanan Seshiah, M.D., Internal Medicine, Post Graduate Year 2, Limited
Ilona Slusker-Shternfeld, M.D., Ophthalmology, Post Graduate Year 2, Limited
Robert Wescott Snyder, M.D., Pediatrics, Post Graduate Year 2, Limited
Wendy Lynn Summerhill, M.D., Family Medicine, Post Graduate Year 2, Limited
Michael William Temple, M.D., Pediatrics, Post Graduate Year 2, Limited
Kristin Elizabeth Thompson, M.D., Pediatrics, Post Graduate Year 2, Limited
David Lyle Tibbits, M.D., Anesthesiology, Post Graduate Year 2, Limited
Kathleen Jean Trela-Fulop, M.D., Pediatrics, Post Graduate Year 2, Limited
Lori Christine Vavul-Roediger, M.D., Pediatrics, Post Graduate Year 2, Limited
Karen JoAnne Walter, M.D., Pediatrics, Post Graduate Year 2, Limited
Todd Edwin Whitaker, M.D., Ophthalmology, Post Graduate Year 2, Limited
Yun Xia, M.D., Anesthesiology, Post Graduate Year 2, Limited
Donna Maria Bridge, M.D., Surgery, Post Graduate Year 3, Limited
Marietta Ann Hofmeister, M.D., General Medicine, Post Graduate Year 3, Limited
Lynn Kirstin Peters, D.O., Pediatrics, Post Graduate Year 3, Limited
Trevor Ward Poole, M.D., Surgery, Post Graduate Year 3, Limited
Gregory T. Squires, M.D., Surgery, Post Graduate Year 3, Limited
David A Waack, D.D.S., Dentistry, Post Graduate Year 3, Limited
Charlyce Janell Wallington, M.D., Pediatrics, Post Graduate Year 3, Limited
Timothy Wade Biddle, D.O., Family Medicine, Post Graduate Year 4, Limited
Jeffrey Glantz Blue, M.D., Family Medicine, Post Graduate Year 4, Limited
Meagan Bridget Bower, M.D., Internal Medicine, Post Graduate Year 4, Limited
Douglas James DiOrio, M.D., Family Medicine, Post Graduate Year 4, Limited
Michael E. Feign, D.O., Surgery, Post Graduate Year 4, Limited
Jon Mark Galbraith, M.D., Family Medicine, Post Graduate Year 4, Limited
Joseph Konrad Hofmeister, M.D., Internal Medicine, Post Graduate Year 4, Limited
Larry Kyle Hrdlicka, D.O., Surgery, Post Graduate Year 4, Limited
Reema Khurram, M.D., Internal Medicine, Post Graduate Year 4, Limited
Ramesh Saxena, M.D., Ph.D., Internal Medicine, Post Graduate Year 4, Limited
Anjana Samadder, M.D., Internal Medicine, Post Graduate Year 4, Limited
Olga Voroshilova, M.D., Internal Medicine, Post Graduate Year 4, Limited
Dina Qasem Zaqqqa, M.D., Internal Medicine, Post Graduate Year 4, Limited
Brian Paul Biernat, M.D., Otolaryngology, Post Graduate Year 5, Limited
Christine B Chung, M.D., Radiology, Post Graduate Year 5, Limited
Mike George Corfias, M.D., Anesthesiology, Post Graduate Year 5, Limited
Amy Petrunak, M.D., Pediatrics, Post Graduate Year 5, Limited
Deborah Ann Schutte, M.D., Pediatrics, Post Graduate Year 5, Limited
Melissa Ann Baujan, M.D., Radiology, Post Graduate Year 6, Limited
Michael Maymind, M.D., Pathology, Post Graduate Year 6, Limited
Amy Marie Mohler, M.D., Radiology, Post Graduate Year 6, Limited
Jose Joaquin Norberto, M.D., Surgery, Post Graduate Year 6, Limited
Manisha Himatlal Shah, M.D., Internal Medicine, Post Graduate Year 6, Limited
Manjunath Sharanappa Vadmal, M.D., Pathology, Post Graduate Year 6, Limited

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

1997 - 1998 (contd)

Kuldeep K. Vaswani, M.D., Ph.D., Radiology, Post Graduate Year 6, Limited
Glen E Cooke, M.D., Internal Medicine, Post Graduate Year 7, Limited
Guido Marcucci, M.D., Internal Medicine, Post Graduate Year 7, Limited
Theresa Neal Kaufman, CRNA, Anesthesiology, Physician Extender
Todd Douglas Kuck, B.S.N., M.S., Internal Medicine, Physician Extender
Matthew D. Everett, D.O., Family Medicine, Community Affiliate (MedOhio Primary Care)
Susan M. Fedinec, D.O., Family Medicine, Community Affiliate (MedOhio Primary Care)
Steven E. Leonard, M.D., Family Medicine, Community Affiliate (MedOhio Primary Care)
Deborah L. Taylor, M.D., Internal Medicine, Community Affiliate (MedOhio Primary Care)
Donald G. Wyse, M.D., Family Medicine, Community Affiliate (MedOhio Primary Care)

1997 - 1999 (Including MedOhio)

Aimee Rachelle Andrews, M.D., Pediatrics, Attending
Clara D. Bloomfield, M.D., Internal Medicine, Attending
Michael A. Caligiuri, M.D., Internal Medicine, Attending
Jennifer Beck Carlos, MD., Pediatrics, Courtesy
William Edgar Carson III, M.D., Surgery, Attending
Jody Randell Cearlock, M.D., Radiology, Attending
David L. Condon, M.D., Internal Medicine, Community Affiliate Physician
Christopher L. Demas, M.D., Family Medicine, Community Affiliate Physician
Jeffrey M. Fowler, M.D., Obstetrics and Gynecology, Attending
Young W Kang, M.D., Internal Medicine, Community Affiliate Physician
Donald L. Kelley, M.D., Pathology, Attending
Shada Nadim Lteif, M.D., Psychiatry, Attending
Douglas M. Magorien, M.D., Internal Medicine, Attending

Medical Staff--Reappointments (The Ohio State University Medical Center)

1997-1998

Rolf F. Barth, M.D., Pathology, Attending
Stephen R. Bauer, D.O., Pediatrics, Attending
Donald W. Chakeres, M.D., Radiology, Attending
Thomas N. Hansen, M.D., Pediatrics, Attending
Joseph L. Herson, D.O., Family Medicine, Attending
Jasna Jevtic, M.D., Internal Medicine, Attending
Panduranga Rao Lingam, M.D., Anesthesiology, Attending
Denise L. Blocker, M.D., Pediatrics, Courtesy
Joseph D. Bullock, M.D., Pediatrics, Courtesy
Arthur L. Clark, M.D., Pediatrics, Courtesy
Wayne H. Franklin, M.D., Internal Medicine, Courtesy
Roderick L. Fuller, D.P.M., Surgery, Courtesy
Dawn S. Hackshaw, M.D., Pediatrics, Courtesy
Diane L. Langkamp, M.D., Pediatrics, Courtesy
Bradley A. Lisko, M.D., Pediatrics, Courtesy
Philip Julius Hodge, M.D., Surgery, Post Graduate Year 2, Limited
Michael William Paulus, D.D.S., Dentistry, Post Graduate Year 2, Limited
Michael William Temple, M.D., Pediatrics, Post Graduate Year 2, Limited
David Allen Smeltzer, D.D.S., Dentistry, Post Graduate Year 3, Limited
Julio C. Cruz, M.D., Internal Medicine, Post Graduate Year 4, Limited
Louis E. Halkias, D.D.S., Dentistry, Post Graduate Year 4, Limited
Natalie Jean Schafer, D.D.S., Dentistry, Post Graduate Year 4, Limited

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center)

1997 - 1998 (contd)

James M. Troutman, M.D., Pathology, Post Graduate Year 4, Limited
Daniel Nicholas Segina, M.D., Surgery, Post Graduate Year 5, Limited
Richard Davis Shell, M.D., Pediatrics, Post Graduate Year 5, Limited
Dale A Harris, M.D., Anesthesiology, Post Graduate Year 6, Limited

1997-1999

Bryan E. Beggin, D.O., Family Medicine, Attending
Don L. Bremer, M.D., Ophthalmology, Attending
Robert A. Bruce, Jr., M.D., Ophthalmology, Attending
John A. Burns, M.D., Ophthalmology, Attending
Allen D. Carnes, D.D.S., Dentistry, Courtesy
Robert B. Chambers, D.O., Ophthalmology, Attending
Richard A. Edgin, M.D., Internal Medicine, Attending
Tilmer O. Engebretson, Ph.D., Psychiatry, Attending
Lucy R. Freedy, M.D., Radiology, Attending
Robert D. Huestis, M.D., Psychiatry, Attending
David R. Kelly, M.D., Otolaryngology, Attending
Joel J. Lucas, M.D., Pathology, Attending
Lynne A. Eaton, M.D., Obstetrics and Gynecology, Attending
John L. Adams, M.D., Pediatrics, Courtesy
Carl R. Backes, D.O., Pediatrics, Courtesy
Ian M. Baird, M.D., Internal Medicine, Courtesy
Michael J. Besson, M.D., Ophthalmology, Courtesy
Jeffrey W. Crecelius, M.D., Pediatrics, Courtesy
Robert C. Forsythe, M.D., Pediatrics, Courtesy
Patricia A. Francis, M.D., Pediatrics, Courtesy
Charles R. Hedges, M.D., Family Medicine, Courtesy
Theodor Frederick Herwig, M.D., Family Medicine, Courtesy

RESOLUTIONS IN MEMORIAM

Resolution No. 98-93

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Lloyd C. Ferguson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 12, 1996, of Dr. Lloyd C. Ferguson, Professor Emeritus in the Department of Veterinary Preventive Medicine.

Dr. Ferguson was born September 10, 1912, near Lebanon, Indiana. He completed his Doctor of Veterinary Medicine degree from Ohio State University in 1934 and a Ph.D. degree from the University of Wisconsin in 1940. During World War II he was on active duty in the Army Veterinary Medical Corps (1941-46), rising to the rank of Major. Following the war in 1946, Dr. Ferguson's research and teaching continued in the Department of Bacteriology at Ohio State. In 1953 he moved to Wooster, Ohio, when he was named head of the Department of Veterinary Science at the Ohio Agriculture Research and Development Center (OARDC), now called the Food Animal Health Research Program.

RESOLUTIONS IN MEMORIAM (contd)

Lloyd C. Ferguson (contd)

In 1956, Dr. Ferguson took a position at Michigan State University as Professor and Head, Department of Microbiology and Public Health, followed by Director, Division of Biological Sciences, and Dean, College of Science and Arts. In 1968, he returned to OARDC as Professor and Chairperson of the Department of Veterinary Science, from where he retired in 1976.

Dr. Ferguson received numerous academic honors from both Ohio State University and Michigan State University, including the Distinguished Alumnus Award from The Ohio State University College of Veterinary Medicine.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

J. Marshall Hanna

The Board of Trustees of The Ohio State University expresses its sorrow upon the recent death of Dr. J. Marshall Hanna, Professor Emeritus in the College of Education.

Professor Hanna taught Business Education at The Ohio State University from 1947 until his retirement in 1974. He will be remembered for fostering education in numerous countries as the OSU coordinator for foreign educators. He represented OSU in 1957-1958 as Dean of the Territorial College of the Marianas Islands of Guam, which he helped develop into an accredited four-year university. He also served as an educational consultant to the Ministry of Education in India for several years between 1958 and 1969, contributing greatly to the development of vocational and business education in India. His contributions to the professional literature in education were extensive, including the authoring and co-authoring of 10 textbooks for secondary schools and colleges in accounting and business mathematics. While at OSU he served as official advisor, mentor and friend to countless master and doctoral candidates from all over the world, who have gone on to positions of leadership worldwide.

Professor Hanna was past National President of the Business Teachers Association and past national President of Delta Pi Epsilon (Graduate Professional Society in Business Education), Member of Pi Omega Pi (National Undergraduate Professional Society in Business Education), and Phi Delta Kappa (National Education Honorary Society). He was the recipient of the "John Robert Gregg Award" in 1972, the highest acclaim to an individual in the field of Business Education in recognition of his immeasurable contributions. Professor Hanna was also a member of the Ohio Business Teachers Association and a recipient of the Business Educator of the Year Award in 1974.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Hanna its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

F. Glenn Haskins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 29, 1997, of Glenn Haskins, Instructor Emeritus in the Ohio State University Extension.

Mr. Haskins was born August 16, 1897 in Waterville, Ohio. He completed his B.S. degree in 1921 in agriculture at The Ohio State University.

Mr. Haskins began his Extension career in Ohio on July 15, 1929 as the County Extension Agent, Agriculture, in Lake County. He held this position until his retirement on January 31, 1963, after 34 years of service.

RESOLUTIONS IN MEMORIAM (contd)

F. Glenn Haskins (contd)

Glenn's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Marjorie Pierson McMillin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 30, 1997, of Marjorie Pierson McMillin, Associate Professor Emeritus in the College of Social Work.

A native of West Rushville, Indiana, Marjorie Pierson McMillin attended Indiana University where she played tennis and received degrees in social work and journalism in 1949.

After receiving her bachelor's degree, she worked as a typesetter for The Columbus Dispatch and received her Master's in Social Work from The Ohio State University in 1956.

She then served as a caseworker for the Franklin County Children's Services and then as a social worker for the Methodist Children's Home and Director of the Columbus Westside Day Nursery.

After attending the Case Western Reserve doctoral program, in 1966 she joined the faculty of the College of Social Work at The Ohio State University. In the College of Social Work she served as Assistant Director, Head of Field Instruction and Associate Professor from where she retired in 1986. She worked tirelessly on behalf of the students, faculty, and alumni of the College of Social Work and The Ohio State University during a rapid period of growth for the College of Social Work. Her forte was in social welfare administration, and she paved the way for many female students to take management roles in nonprofit human service organizations. As Director of Field Instruction, she led the College of Social Work into many new and innovative fields of practice. She was very skilled in helping groups to arrive at decisions by consensus. Her word was rock solid.

Marjorie Pierson McMillin served on the Franklin County United Way Board and the Catholic Social Service Board.

On behalf of the University, the Board of Trustees expresses to the family of Marjorie Pierson McMillin its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Albert F. Prebus

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 16, 1997, of Albert F. Prebus, Professor Emeritus in the Department of Physics.

Professor Prebus received his B.Sc. degree (1935) and M.Sc. degree (1937) from the University of Alberta. At Toronto in 1938, with assistance from beginning graduate student James Hillier, Albert Prebus constructed the first practical high resolving power magnetic electron microscope outside the European continent. His Ph.D. physics (1940) was the first in electron microscopy awarded by the University of Toronto.

Dr. Prebus joined The Ohio State University in October 1940 as a Post-Doctoral Fellow. He soon had built a functioning electron microscope at OSU. Among those pleased to have it available for use were researchers from medicine, chemistry, engineering and other areas (OSU Engineering Station News,

RESOLUTIONS IN MEMORIAM (contd)

Albert F. Prebus (contd)

June 1942, 6-31). Dr. Prebus was a member of the Technical Staff of the Bell Telephone Laboratory 1947-1948. He returned to The Ohio State University as a faculty member of the Department of Physics, Autumn Quarter 1948, until his retirement in 1978 as Professor Emeritus of Physics. He was a thorough-going scholar, a vigorous and demanding teacher, expecting the highest quality performance of himself and his students.

In publishing, quantity was not his forte; quality was. Though relatively few in number, his writings span six decades, including sections of books of other authors and various scientific journal articles from the Canadian Journal of Research 17, 49-63 (with J. Hillier) (1939), and Phys Rev, Science, Experimental Cell Research, Industrial and Engineering Chemistry, to the Bulletin of the Microscopical Society of Canada 25, #3, 11-14, Aug. 1997. He was co-founder of the Electron Microscopy Society of America, as well as the Microscopical Society of Canada. Dr. Prebus indeed contributed greatly to the explosion of scientific knowledge in the 20th Century.

His developmental work in electron microscopy made him a specialist in photographic techniques. Decades ago he constructed a telephoto lens for nature photography with materials purchased from a local war surplus outlet. The skills learned in the laboratory resulted in his developing his own color photo techniques. His office walls at home were lined with his panoramic view of the Grand Canyon and remarkably exquisite bird photos. His attention to detail in carpentry is found throughout the house. Probably his desire for high quality lead to his years of service as a figure skating judge for the United States Figure Skating Association.

In 1978 at the Ninth International Conference on Electron Microscopy, the University of Toronto awarded honorary D.Sc. degrees to Cecil Hall, James Hillier, Albert Prebus, Keith Porter, and Ernst Ruska for their early work in electron microscopy. Professor Prebus was the invited commencement speaker. In 1986 Ruska shared the Nobel Prize in Physics with Binnig and Rohrer, developers of the scanning electron microscope. On Canada Day, June 17, 1988, the Canadian Post Corporation issued a Commemorative Stamp Bulletin celebrating Science and Technology; the Prebus-Hillier Electron Microscope of 1938 is depicted on one of the 37-cent stamps, in effect, celebrating the 50th anniversary of the event. The original microscope is housed now in Toronto at the Ontario Center of Science and Technology in a reproduction of the early laboratory. In June 1997, Professor Prebus was the honored banquet speaker at the meeting of the Microscopical Society of Canada held at the University of Alberta.

On behalf of the University, The Board of Trustees expresses to the family of Professor Prebus its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

O. Lee Rigsby

The Board of Trustees expresses its sorrow upon the death on November 8, 1997, of O. Lee Rigsby, Dean Emeritus in the College of the Arts and Professor Emeritus in the School of Music.

Dean Rigsby, a musicologist and organist, was born in Benton, Arkansas, in 1920. He earned both the B.M. and M.M. degrees from the University of Texas, and a Ph.D. in musicology from the University of Michigan. After several faculty appointments at such institutions as Florida State University and the University of North Carolina at Greensboro, where he was professor of musicology and dean of the School of Music, he came to Ohio State in 1966 as professor and director of the School of Music. During his academic career, Dr. Rigsby was the author of many articles and reviews and edited publications of the *University of North Carolina Choral Series*.

In 1968, Dr. Rigsby became the first dean of Ohio State's newly formed College of the Arts and served in that position until his retirement in 1975. While at Ohio State, Dean Rigsby served as a member of

RESOLUTIONS IN MEMORIAM (contd)

O. Lee Rigsby (contd)

the Executive Committee of the Greater Columbus Arts Council; Advisory Board of the Columbus College of Art and Design; and the Board of Trustees of the Columbus Symphony Orchestra, the Columbus Gallery of Fine Arts, the Columbus Association for the Performing Arts, the Central Ohio Theatre Company, and the International Council of Fine Arts Deans. Upon his retirement, he returned to his native Arkansas.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Rigsby its deepest sympathy and sense of understanding of their loss. It was directed that the resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard C. Snyder

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 9, 1997, of Richard C. Snyder, Professor Emeritus in the School of Educational Policy and Leadership.

After receiving the Ph.D. from Columbia University in 1945, Dr. Snyder was Professor of Politics at Princeton University, Benjamin Franklin Professor of Decision Making and Chair of the Department of Political Science at Northwestern University, and Dean and Professor of Administration and Political Science at University of California, Irvine. While in California, he was Chairman of the Political Science Panel of the Statewide Social Science Study Commission. Professor Snyder wrote widely on the decision-making process in American foreign policy-making, a multi-disciplinary approach that he pioneered. Included among his books are American Foreign Policy, The Role of the Military in American Foreign Policy, and The Most Favored Nation Clause.

Dr. Snyder came to The Ohio State University as Director of the Mershon Center in 1970 and served in this post until 1979 when he became Professor Emeritus. Under his stewardship the Center underwent major expansion in the study of international security and public policy. He encouraged his colleagues to take a multi-disciplinary, problem-solving approach to scholarship. He reinforced that focus with his own emphasis on a clinical approach which emphasized the development of collaboration among scholars, leaders, and citizens facing a societal problem.

With his encouragement a number of projects flourished at the Center that made significant contributions to public policy in Columbus, in Ohio, in the United States, and in the world beyond. These projects included Comparative Research on the Events of Nations, Policy Making in Public Bureaucracies, The National Program for Educational Leadership, Health and Disability Organizations and Their Clients, Columbus in the World: the World in Columbus, Citizenship Competency, and The Ohio Commission on Interprofessional Education and Practice.

Using the Mershon Center endowment as seed money, these projects then attracted resources from the National Science Foundation, the Kellogg and Danfort Foundations, the Office of Education, the Social Security Administration, the Department of Labor, and many other sources. While he was Director of the Mershon Center, Dr. Snyder served as President of the International Studies Association.

Dr. Snyder is venerated by his colleagues for his creative capacity to stimulate the production of high-quality academic research that is at the same time responsive to societal needs. They hold in awe the multi-disciplinary range of his knowledge and his capacity to transcend disciplinary walls in a large university. They recall with deep admiration the continual flow of feedback that they received from Dr. Snyder. He had a remarkable capacity to encourage, question and prod in ways that brought out the distinctive creative capacities of each of his colleagues at the Center, as well as former students and colleagues throughout the country and beyond.

RESOLUTIONS IN MEMORIAM (contd)

Richard C. Snyder (contd)

After his retirement he continued this role, through correspondence and telephone, revealing that his mastery of the latest scholarly work across a number of disciplines had not diminished. Those who considered him their mentor until his death are legion.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Snyder its deepest sympathy and sense of understanding of their loss. It was directed that the resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-94

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1997 be approved.

1997-98 SECOND QUARTER CURRENT FUNDS BUDGET REPORT

Resolution No. 98-95

Synopsis: The revised Current Funds Budget for the second quarter of fiscal year 1997-98 is being submitted for adoption.

WHEREAS the University's enrollments for Summer and Autumn quarters are now known; and

WHEREAS the mix of those enrollments will cause an adjustment in the University's student fee revenues; and

WHEREAS the State subsidy increased due to a shift of some courses to a higher subsidy category and an increase in space; and

WHEREAS the cost of the University's Buckeye Scholarship program is now known:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources and expenditure budgets be adjusted to reflect these changes; and

1997-98 SECOND QUARTER CURRENT FUNDS BUDGET REPORT (contd)

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix XXIX for background information, page 557.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 98-96

DOAN HALL – BONE MARROW TRANSPLANT
DOAN HALL – PAIN CONTROL PROGRAM
JAMES CANCER HOSPITAL – MEDICAL INFORMATION MANAGEMENT
MARION – MORRILL HALL RENOVATIONS
OSHA VENTILATION – GROUP 1 (BIO SCI)
RHODES HALL – LABORATORY ROBOTICS
STARLING-LOVING – GYNECOLOGY ONCOLOGY
VETERINARY HOSPITAL – RADIOLOGY FACILITY RENOVATION
TUTTLE PARK PLACE GARAGE

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Doan Hall – Bone Marrow Transplant, Doan Hall – Pain Control Program, James Cancer Hospital – Medical Information Management, Marion – Morrill Hall Renovations, OSHA Ventilation – Group 1 (Bio Sci), Rhodes Hall – Laboratory Robotics, Starling-Loving – Gynecology Oncology, and Veterinary Hospital – Radiology Facility Renovation projects and accept the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage project is requested.

WHEREAS University Hospitals desires to renovate space on 5 East Doan Hall for the relocation of Ambulatory Bone Marrow Transplant Program and the relocation of the air handling unit servicing the Ambulatory Bone Marrow Transplant Unit, the Burn Intensive Care Unit, and the Neonatal Intensive Care Unit; and

WHEREAS the total estimated project cost is \$1,320,000 and the total estimated construction cost is \$1,100,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to renovate space on 5 Center Doan Hall to relocate the Pain Control Program; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$250,000, with funding provided by University Hospitals; and

WHEREAS the James Cancer Hospital desires to relocate the Medical Information Management and renovate the outpatient lobby; and

WHEREAS the total estimated project cost is \$900,000 and the total estimated construction cost is \$750,000, with funding provided by the James Cancer Hospital; and

WHEREAS the Board of Trustees at their meetings on December 2, 1994 and December 6, 1996, authorized the proceeding with projects to renovate Morrill Hall on the Marion Campus; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the University has determined that it is prudent to combine all Morrill Hall renovation into one project to minimize occupant disruptions and that the combining of all of the Morrill Hall renovation work will exceed \$1 million; and

WHEREAS the revised total estimated project cost is \$1,279,596 and the total estimated construction cost is \$1,015,085, with funding provided by House Bill 748 (\$586,749), House Bill 790 (\$108,271), Marion Technical College (\$176,576), and future Capital Appropriation (\$408,000); and

WHEREAS the Board of Trustees at their meetings on December 2, 1994 and December 6, 1996 authorized proceeding with various ventilation system upgrades; and

WHEREAS since that time the University's preliminary engineering investigations indicate a need for a complete system upgrade rather than the phased partial upgrades previously authorized; and

WHEREAS this complete system upgrade in various scientific laboratories in the Biological Sciences Building will exceed \$1 million; and

WHEREAS the revised total estimated project cost is \$1,635,500 and the total estimated construction cost is \$1,350,000, with funding provided by House Bill 748 (\$1,000,000), House Bill 790 (\$500,000), and Department of Physical Facilities (\$135,500); and

WHEREAS University Hospitals desires to renovate space on the 3rd floor of Rhodes Hall to accommodate the installation of a laboratory robotics system; and

WHEREAS the total estimated project cost is \$400,000 and the total estimated construction cost is \$355,000, with funding provided by University Hospitals; and

WHEREAS the James Cancer Hospital desires to renovate space on the 2nd floor of Starling-Loving Hall for faculty offices for Gynecology Oncology; and

WHEREAS the total estimated project cost is \$250,000 and the total estimated construction cost is \$220,000, with funding provided by James Cancer Hospital; and

WHEREAS the Board of Trustees at their meeting on December 6, 1996 authorized proceeding with room renovations and the replacement of flooring and cabinetry in the Veterinary Hospital; and

WHEREAS additional equipment funds have been made available for this project which now exceeds \$1 million; and

WHEREAS the revised total project cost is \$1,309,584 and the total estimated construction cost is \$221,000, with funding provided by Board of Regents Equipment Funds (\$305,400), House Bill 748 (\$792,500), and gifts to the College of Veterinary Medicine (\$211,684); and

WHEREAS a resolution adopted by the Board of Trustees on February 29, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Tuttle Park Place Garage

This project constructs an additional parking garage to accommodate approximately 1,000 additional parking spaces with office and retail space on Millikin Road level and renovates the existing Northwest Parking Garage. The total project cost is \$16,000,000; funding is provided by future University bond proceeds, with debt service paid by Transportation and Parking. The completion date is January 1999. The contracts awarded are as follows:

Design:	Design Group, Columbus, Ohio
Asbestos Abatement Contract:	AAC Contractors, Rochester, New York
Amount:	\$38,370
Estimate:	\$50,800
Bid Package 1 (Demolition of Public Safety and Site Utilities):	
General Contract:	Bale Contracting, Columbus, Ohio
Amount:	\$897,084
Estimate:	\$926,729
Plumbing/ HVAC Contract:	L. T. Mandeville/ J. A. Croson (AJV), Columbus, Ohio
Amount:	\$229,000
Estimate:	\$209,769 +
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$259,000
Estimate:	\$380,525
Bid Package 2 (New Parking Garage):	
General Contract:	Kokosing Construction, Fredericktown, Ohio
Amount:	\$9,226,000 *
Estimate:	\$9,367,482 *
Plumbing Contract:	J. A. Croson Company, Columbus, Ohio
Amount:	\$214,549 *
Estimate:	\$306,707 *
HVAC Contract:	Howard's Sheet Metal, Baltimore, Ohio
Amount:	\$588,500 * +
Estimate:	\$436,278 *
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$477,400 *
Estimate:	\$848,200 *
Bid Package 3 (Renovation of Northwest Parking Garage):	
General Contract:	Nathan Contracting, Allison Park, Pennsylvania
Amount:	\$888,200
Estimate:	\$1,182,988
Plumbing Contract:	L. T. Mandeville Plumbing, Columbus, Ohio
Amount:	\$11,940 +
Estimate:	\$10,968
Electric Contract:	Knight Electric, Worthington, Ohio
Amount:	\$81,300
Estimate:	\$295,748
Total All Contracts:	\$12,911,343 *
Contingency Allowance:	\$1,885,189
Total Project Cost:	\$16,000,000

+ The Bid Package 1 Plumbing/HVAC Contract, the Bid Package 2 HVAC Contract, and the Bid Package 3 Plumbing Contract are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall – Bone Marrow Transplant, Doan Hall – Pain Control Program, James Cancer Hospital – Medical Information Management, Rhodes Hall – Laboratory Robotics, and Starling-Loving – Gynecology Oncology projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Doan Hall – Bone Marrow Transplant, Doan Hall – Pain Control Program, James Cancer Hospital – Medical Information Management, Marion – Morrill Hall Renovations, OSHA Ventilation – Group 1 (Bio Sci), Rhodes Hall – Laboratory Robotics, Starling-Loving – Gynecology Oncology, and Veterinary Hospital – Radiology Facility Renovation projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage project is hereby accepted.

(See Appendix XXX for maps, page 561).

ADOPTION OF THE OLENTANGY PLAIN DISTRICT PLAN

Resolution No. 98-97

Synopsis: Adoption of the proposed District Plan for the Olentangy Plain District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all the areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared a district plan for the Olentangy Plain area of the Columbus Campus, bounded generally by State Route 315 on the west, Lane Avenue on the south, the Olentangy River and the Wetlands Research Park on the east, and Ackerman Road on the north; and

WHEREAS the Olentangy Plain District Plan addresses planning and design issues specific to this area, including land use, density and future development capacity, acquisition line boundaries, open space and civic structure, circulation and parking, infrastructure, siting, design and development guidelines for future facilities and open space improvements; and

WHEREAS the appropriate University offices have reviewed the proposed South Campus District Plan and recommend its adoption:

NOW THEREFORE

ADOPTION OF THE OLENTANGY PLAIN DISTRICT PLAN (contd)

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Olentangy Plain District Plan as part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with the established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with the Master Plan.

(See Appendix XXXI for background information and map, page 571.)

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 98-98

October - December 1997

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of October - December 1997; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$5,199,800 including \$1,824,670 for a new printing press for use by Printing Services, as shown on the enclosed exhibit:

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 51 waivers of competitive bidding requirements for annual purchases totaling approximately \$11,140,900 including \$5,000,000 for services for blood products for the University Hospitals, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1997 is hereby accepted.

(See Appendix XXXII for background information, page 573.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-99

Synopsis: The report on the receipt of gifts and the summary for December 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Abba G. Lichtenstein Professorship in Civil Engineering; and

WHEREAS this report includes the establishment of twenty-three (23) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-December
1996 Compared to 1997
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 12,666,866	\$ 9,441,039	-25%
Alumni (From Bequests)	<u>8,764,755</u>	<u>3,457,269</u>	-60%
Alumni Total	\$ 21,431,621	\$ 12,898,308	-40%
Non-Alumni (Current Giving)	\$ 5,678,879	\$ 6,599,098	16%
Non-Alumni (From Bequests)	<u>2,058,963</u>	<u>3,502,213</u>	70%
Non-Alumni Total	\$ 7,737,842	\$ 10,101,311	31%
Individual Total	\$29,169,463	\$ 22,999,619	-21% ^A
Corporations/Corp. Foundations	\$13,919,359	\$17,775,782	28% ^B
Private Foundations	\$7,879,305	\$ 6,945,226	-12% ^C
Associations & Other Organizations	\$ <u>1,474,638</u>	\$ <u>1,716,953</u>	16% ^D
Total	\$52,442,765	\$49,437,580	-6%

NOTES

- A Individual giving is down 21% due to one estate gift totaling \$7 million which occurred during July 1996.
- B Gifts of \$10,000 or more from corporations is up nearly \$3.8 over the first six months last year.
- C Foundation giving is down 12%. Last year there were 70 foundation gifts providing private support of \$10,000 or more (\$7.4 million). This year private support at the \$10,000 level is \$6.5 million (84 gifts).
- D Gifts from associations and other organizations are up 16% since giving at the \$10,000 or more level is about \$200,000 more than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-December (contd)
 1996 Compared to 1997 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 8,325,168	\$ 12,587,554	51
Faculty Support	\$ 4,559,486	\$ 7,272,511	60
Program Support	\$ 29,865,630	\$ 16,782,516	-44
Student Financial Aid	\$ 4,957,440	\$ 7,662,259	55
Annual Funds-Colleges/Departments	\$ 4,233,737	\$ 4,295,802	1
Annual Funds-University	\$ <u>501,304</u>	\$ <u>836,938</u>	<u>67</u>
Total	\$ 52,442,765	\$ 49,437,580	-6

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through December		
	<u>1996</u>	<u>1997</u>	<u>% Change</u>
	\$26,312,253	\$19,840,032	-25

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Abba G. Lichtenstein Professorship in Civil Engineering (Support for a Professorship in the Department of Civil and Environmental Engineering and Geodetic Science - established when sufficient funding level was reached which included additional gifts from Dr. Lichtenstein and the Transportation Research Center, Inc.)		\$501,587.54	\$501,587.54

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund (Support for growth of Fine Arts Library - provided by gifts from estate of Jay A. Ladd and donations from friends of Mr. Ladd)	\$131,835.00	\$131,835.00
The Ray A. Wells Memorial Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy provided by a gift from Richard I. Wells)	\$25,200.00	\$25,200.00
The Alan Stockmeister Athletic Scholarship Fund (Scholarships - Department of Athletics - provided by gifts from Alan Stockmeister)	\$25,000.00	\$25,000.00
The DCT Scholarship Fund (Scholarships - Department of Industrial, Welding and Systems Engineering - provided by gifts from DCT, Inc.)	\$25,000.00	\$25,000.00
The Scioto County 4-H Endowment Fund (Support for Scioto County 4-H Program - provided by gifts from friends of Scioto County 4-H)	\$20,867.00	\$20,867.00
The Hollister Sisters Critical Difference For Women Re-entry Scholarship Fund (Re-entry Scholarships for Women - provided by gifts from Ellen Eastman and Mabel McDonald in memory of Hollister Sisters)	\$15,121.00	\$15,121.00
The Penny Karlsberger Memorial Lecture Fund (Support for Karlsberger Lecture - College of Education - provided by gifts from Raymond E. Karlsberger in memory of his late wife, Penny)	\$15,000.00	\$15,000.00

Change in Name of Named Endowed Fund

From: The Fred D. Pfening, Jr. Library Enrichment Fund
To: Lee and Fred D. Pfening, Jr. Library Enrichment Fund

Change in Name and Description of Named Endowed Fund

From: The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund
To: The Emanuel and Ann Rudolph Friends of the Libraries Preservation Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Roy R. and Virginia Hyde Sultzbach Memorial Scholarship (Scholarships - College of Food, Agricultural, and Environmental Sciences - provided by gifts from estate of Roy R. and Virginia Hyde Sultzbach)		\$686,672.00	\$686,672.00
The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D. Memorial Fund in Medicine (Scholarships - College of Medicine & Public Health - provided by gifts from estate of Roy R. and Virginia Hyde Sultzbach)		\$686,672.00	\$686,672.00
The Ford Motor Company Chair in Global Business Management Fund (Support for Chair in Global Business Management - Fisher College of Business - provided by gifts from the Ford Motor Company)		\$375,000.00	\$375,000.00
The Gene Alan Wallar Fund in Psychology (Graduate Fellowships in recognition of Professor Harold V. Gaskill - Department of Psychology - provided by gifts from Gene Alan Wallar)		\$313,428.36	\$313,428.36
The Annabelle E. Hoge Endowment Fund (Scholarships & Student Support - School of Natural Resources - provided by a gift from Mrs. Annabelle E. Hoge)		\$190,110.77	\$190,110.77
The Helen A. Freyman Scholarship Fund in Medicine (Scholarships - College of Medicine and Public Health - provided by gifts from estate of Helen A. Freyman)		\$142,835.50	\$142,835.50
The C. and J. Strovilas Athletic Scholarship Endowment Fund (Scholarships - Department of Athletics - provided by gifts from Dr. Crist G. and Jacqueline Strovilas)		\$85,108.03	\$85,108.03
The John M. Bowsher Scholarship Fund (Scholarships - College of Law - provided by gifts from estate of John M. Bowsher)		\$58,898.07	\$58,898.07
The Tahlman Krumm, Jr. Library Fund (Program Support for University Libraries - provided by gifts from Tahlman Krumm, Jr.)		\$50,049.63	\$50,049.63

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund (Program Support for Department of Food Science and Technology - provided by gifts from Patricia L. Brundige, family and friends, in memory of Thomas P. Brundige)		\$40,008.24	\$40,008.24
The George A. Jenkins Scholarship Fund (Scholarships - Department of Athletics - provided by gifts from George L. Jenkins)		\$28,125.00	\$28,125.00
The Women's Swimming Team December Training Endowment Fund (Support for training costs of women's swimming team - Department of Athletics - provided by transfer of existing funds)	\$26,480.00		\$26,480.00
The J. Ewing Smith Scholarship Fund (Scholarships - College of Law - provided with a gift from Mrs. Jean MacAlpine Smith in honor of her late husband J. Ewing Smith)		\$26,000.00	\$26,000.00
Marcy Hill Terry Memorial Scholarship Fund (Scholarships - School of Journalism and Communication - provided by gifts from Robert E. Hill, Donna Avery Hill and David L. Terry, family and friends)		\$25,500.00	\$25,500.00
Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund (Master Degree-level Scholarships - School of Public Policy and Management - Provided by a gift from Arthur D. Lynn and Pauline Wardlow Lynn)		\$25,481.25	\$25,481.25
The Jerrold R. Voss Scholarship Fund (Scholarships - Knowlton School of Architecture in the name of Jerrold R. Voss - provided by an anonymous donor)		\$25,000.00	\$25,000.00
Total	\$77,468.00	\$3,467,511.39	\$3,544,979.39

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIP

The Abba G. Lichtenstein Professorship in Civil Engineering

The Abba G. Lichtenstein Fund in Civil Engineering was established as an endowed discretionary research fund April 8, 1988, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Abba G. Lichtenstein (B.C.E. '48; Honorary Doctorate of Engineering, '84). The name of the fund was changed to The Abba G. Lichtenstein Professorship in Civil Engineering and established as a permanently endowed Professorship February 6, 1998 by the Board of Trustees after the fund grew to sufficient size to support a named faculty position. The additional gifts were donated by Dr. Lichtenstein and the Transportation Research Center, Inc. (TRC), of East Liberty, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide salary and program support for a distinguished faculty position in the Department of Civil and Environmental Engineering and Geodetic Science. The Abba G. Lichtenstein Professor will be expected to focus on transportation infrastructure engineering. The Professor's research and teaching will address the design, construction, maintenance and restoration of surface transportation systems including bridges, highways, railroads and historic structures.

Appointment for each five-year term will be recommended by the Chairperson of the Civil and Environmental Engineering and Geodetic Science department in consultation with the Dean of Engineering, the TRC Board of Directors, and Dr. Lichtenstein. This recommendation will be sent to the Provost and the President and approved by the Board of Trustees. Reappointment is possible after assessment of the Professor's academic and research performance.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$501,587.54 (Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Jay L. Ladd, Assistant Director of Libraries, The Ohio State University, Columbus, Ohio, and from donations from friends of Jay Ladd after his death in June 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist the growth of the Fine Arts Library through the purchase of books, journals, and other library materials, supplies and equipment, personnel resources, preservation resources/activities, or other purposes deemed beneficial by the Head, Fine Arts Library, and the Director of University Libraries.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Perry A. Davis and Jay L. Ladd Fine Arts Library Memorial Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$131,835.00

The Ray A. Wells Memorial Scholarship Fund in Pharmacy

The Ray A. Wells Memorial Scholarship Fund in Pharmacy was established February 6, 1998, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Richard I. Wells, B.S.Pharm. '56, of Los Angeles, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy who do not qualify for need-based federal aid or merit-based aid but still have difficulty meeting tuition and fee expenses and exhibit potential for success at Ohio State and in the profession of pharmacy. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the appropriate dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,200.00

The Alan Stockmeister Athletic Scholarship Fund

The Alan Stockmeister Athletic Scholarship Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Alan Stockmeister of Jackson, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The DCT Scholarship Fund

The DCT Scholarship Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from DCT, Inc. of Detroit, Michigan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support for students who are pursuing undergraduate degrees at The Ohio State University in welding engineering. Recipients will be selected by the Chairperson of the Department of Industrial, Welding and Systems Engineering in consultation with the College of Engineering Scholarship Committee and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chairperson of the Department of Industrial, Welding and Systems Engineering or the Dean of the College of Engineering in order to carry out the desire of the donor.

\$25,000.00

The Scioto County 4-H Endowment Fund

The Scioto County 4-H Endowment Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of the Scioto County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Scioto County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; training and recognition of volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Scioto County.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$20,867.00 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Hollister Sisters Critical Difference For Women Re-entry Scholarship Fund

The Hollister Sisters Critical Difference For Women Re-entry Scholarship Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Ellen Eastman (B.A. Arts & Sciences '41) and Mabel McDonald (B.A. Biological Sciences '37, B.S.Ed. '38) in memory of the Hollister Sisters, Ruth Otwell (B.S. '04), Mary Southard (B.A. '05), Emily Thomson (B.S. '08; M.S. '10), Helen Vogel (B.S. '12), and Anna Roush (B.A. '14).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for women at the undergraduate, graduate or professional level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process. Recipients will be selected in consultation with the Critical Difference for Women Scholarship Selection Committee and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donors.

\$15,121.00 (Grandfathered)

The Penny Karlsberger Memorial Lecture Fund

The Penny Karlsberger Memorial Lecture Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Raymond E. Karlsberger (B.A. '66), in memory of H. Penny Chapdelaine Karlsberger (B.S. '67; M.A. '85; Ph.D. '93) and in recognition of her lifelong commitment to education.

Penny Karlsberger was an Educational Consultant for the Ohio Department of Education. She was a former teacher, Pickerington High School; Graduate Teaching Associate and Administrative Assistant, The Ohio State University College of Education; Lecturer, Ohio Dominican College; and Adjunct Professor, Capital University. She was strongly committed to teaching, counseling, teacher education, and the education of women. Penny died of cancer on May 1, 1994.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall fund the Karlsberger Lecture in the College of Education. Focus of this annual lecture shall be contemporary issues in education. Selection of the lecturer and of planning of the event shall be made by a committee of faculty, appointed by the Dean of the College of Education. The Karlsberger Lecture Committee shall consult with Ray Karlsberger, as possible, and the Dean of the College in the course of selecting the lecturer and planning the event.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Penny Karlsberger Memorial Lecture Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education in order to carry out the desire of the donor.

\$15,000.00 (Grandfathered)

CHANGE IN NAME OF NAMED ENDOWED FUND

Lee and Fred D. Pfening, Jr. Library Enrichment Fund

The Fred D. Pfening, Jr. Library Enrichment Fund was established April 3, 1992, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Fred D. Pfening, Jr. of Columbus, Ohio. The name of the fund was revised February 6, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for purposes such as the purchase of books, journals, and other library materials; for needed supplies and equipment; for personnel resources; for resources, activities, and fees related to preservation of library materials; or for other purposes deemed beneficial by the Director of University Libraries. Unused income shall annually revert to the principal balance of the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Emanuel and Ann Rudolph Friends of the Libraries Preservation Fund

The Emanuel and Ann Rudolph Friends of the Libraries General Endowment Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Emanuel D. Rudolph, Professor Emeritus, Plant Biology, The Ohio State University, Columbus, Ohio. The name and description were revised February 6, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support preservation of library materials. Expenditure decisions are to be determined jointly by the preservation officer and the Director of University Libraries.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Emanuel and Ann Rudolph Friends of the Libraries Preservation Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Roy R. and Virginia Hyde Sultzbach Memorial Scholarship

The Roy R. and Virginia Hyde Sultzbach Memorial Scholarship was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation through trusts established by Roy R. Sultzbach (B.S.Agr. '26), through an annuity established by Virginia Hyde Sultzbach with The Ohio State University Foundation, and through Mrs. Sultzbach's estate. Mrs. Sultzbach was an honorary alumna. Mr. and Mrs. Sultzbach were charter members of The Presidents Club.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to undergraduates in the College of Food, Agricultural, and Environmental Sciences. Selection shall be made by the scholarship committee of the College of Food, Agricultural, and Environmental Sciences in consultation with the assistant dean for student affairs in the College of Food, Agricultural, and Environmental Sciences and the University Committee on Student Financial Aid. The scholarship shall be renewed upon satisfactory progress once it is awarded to a deserving student. A scholarship so granted to any student may be withdrawn in accordance with university procedure, if the student engages in any activities which disrupt the orderly administration of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the fund shall be transferred to the College of Medicine and Public Health. If the College of Medicine and Public Health is not then in existence, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$686,672.00

The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D.
Memorial Fund in Medicine

The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D. Memorial Fund in Medicine was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation through trusts established by Roy R. Sultzbach (B.S.Agr. '26), through an annuity established by Virginia Hyde Sultzbach with The Ohio State University Foundation, and through Mrs. Sultzbach's estate. Mrs. Sultzbach is an honorary alumna. Mr. and Mrs. Sultzbach were charter member of The Presidents Club. William Fulton Hyde, M.D. was Mrs. Sultzbach's grandfather and Willard Blackburn Hyde, M.D. was her father.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The William Fulton Hyde, M.D. and Willard Blackburn Hyde, M.D.
Memorial Fund in Medicine (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students enrolled in the College of Medicine and Public Health as recommended by the Dean of the College of Medicine and Public Health in consultation with the University Committee on Student Financial Aid. The scholarship shall be renewed upon satisfactory progress once it is awarded to a deserving student. A scholarship so granted to any student may be withdrawn in accordance with University procedure, if the student engages in any activities which disrupt the orderly administration of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the funds shall be transferred to the College of Food, Agricultural, and Environmental Sciences. If the College of Food, Agricultural, and Environmental Sciences is not then in existence, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$686,672.00

The Ford Motor Company Chair in Global Business Management Fund

The Ford Motor Company Chair in Global Business Management Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from contributions from the Ford Motor Company Fund of Dearborn, Michigan.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The goal of the fund is to establish the chair with an endowed principal balance of at least \$1.5 million, and all income shall be returned to the endowment until such time this objective is met.

When fully funded, the annual income shall be used to promote and support the teaching, research, and service activities of The Ford Motor Company Chair in Global Business Management. Appointment to the chair shall be recommended by the Dean of the Fisher College of Business to the Provost and approved by The Ohio State University Board of Trustees. The chairholder will report annually to The Ford Motor Company on the goals, objectives, and plans for the chair in the upcoming academic year. These yearly reports will also describe the use of fund income over the same period. The chairholder will also participate in five-year reviews of their activities which will be led by the Dean.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer and The Ford Motor Company in order to carry out the desire of the donors.

\$375,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Gene Alan Wallar Fund in Psychology

The Gene Alan Wallar Fund in Psychology was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gene Alan Wallar (M.A. Psychology '35; Ph.D. Psychology '40) of Medford, Oregon.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide graduate fellowships in the Department of Psychology in recognition of Professor Harold V. Gaskill.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the college in which the department of psychology is housed in order to carry out the desire of the donor.

\$313,428.36

The Annabelle E. Hoge Endowment Fund

The Annabelle E. Hoge Endowment Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, from the proceeds of the sale of a portion of the Barnebey Center which was given to the University and the School of Natural Resources by Mrs. Annabelle E. Hoge, of Lancaster, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide student scholarships and other such activities that benefit the School of Natural Resources' students directly.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President, Agricultural Administration, and the chair of the School of Natural Resources, or their successor, or program administrator officer in order to carry out the desire of the donor.

\$190,110.77

The Helen A. Freyman Scholarship Fund in Medicine

The Helen A. Freyman Scholarship Fund in Medicine was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Helen A. Freyman of Bryan, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Helen A. Freyman Scholarship Fund in Medicine (contd)

The annual income shall be used to provide one or more scholarships to students enrolled in the College of Medicine and Public Health, with preference given to students from Williams, Defiance, Fulton and Henry Counties in Ohio. Scholarship funding will be awarded without regard to financial need, and to encourage capable and qualified students to enter the field of medicine. The selection of the recipient(s) shall be made at the recommendation of the Dean of the College of Medicine and Public Health in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$142,835.50

The C. and J. Strovilas Athletic Scholarship Endowment Fund

The C. and J. Strovilas Athletic Scholarship Endowment Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Crist G. (M.D. Medicine '59) and Jacqueline Strovilas of Toronto, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University. Preference will be given to a student-athlete who played high school football in the Ohio Valley Athletic Conference (OVAC). If there are no football student-athlete candidates from the OVAC, consideration will be given to other OVAC student-athletes. If neither situation exists, the recipient will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$85,108.03

The John M. Bowsher Scholarship Fund

The John M. Bowsher Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the College of Law from contributions from John M. Bowsher (B.S.Bus.Adm. '33; J.D. Law '41).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The John M. Bowsher Scholarship Fund (contd)

The annual income shall be used to fund a scholarship for a student in the College of Law, who has a 3.5 or better grade point average (GPA), and who demonstrates financial need. Selection shall be made by the College of Law Scholarship Committee in consultation with the University Committee on Student Financial Aid, with formal approval by the Dean of the College of Law.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another student-oriented educational use shall be designated by the Foundation Board in consultation with the Dean of the College of Law in order to carry out the desire of the donor.

\$58,898.07

The Tahlman Krumm, Jr. Library Fund

The Tahlman Krumm, Jr. Library Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tahlman Krumm, Jr. (B.A. Arts & Sciences '66; M.A. Journalism '74; Ph.D. Communication '78) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist University Libraries in the areas of greatest need including the purchase of books and journals in print and electronic formats, computers to access electronic information, other library materials, supplies and equipment, personnel resources, preservation of resources/activities, or other purposes deemed beneficial by the Director of University Libraries.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Friends of the Libraries in order to carry out the desire of the donor.

\$50,049.63

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Patricia L. Brundige of Columbus, Ohio, family and friends of Thomas P. Brundige in his memory. Thomas P. Brundige was the founder of Total Ultimate Foods (TUF), and died in 1994. His guiding principal was, "The purpose of life is a life of purpose."

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs in the Department of Food Science and Technology. The supported programs shall involve the technology advanced by Total Ultimate Foods, such as powdered food technology. This may include class projects, student research, or innovative

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund (contd)

programs that engage faculty, staff and students in powdered food technology. The fund shall be directed by the Chair of Food Science and Technology, or its successor, in consultation with the donors or their designees. The annual income may also be used to provide scholarships for students enrolled in Food Science and Technology. If so, the students selected shall exhibit dedication to the food industry as a profession, provide positive leadership behaviors, and excel in their studies. The awardees must volunteer five hours per week for one academic quarter or semester to gain an appreciation for technologies of interest to Total Ultimate Foods. Selection shall be made by the Chair of the Food Science and Technology Department or their designee, in consultation with the scholarship selection committee and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration and the chair of the Food Science and Technology Department or their successor, or program administrative officer in order to carry out the desire of the donors.

\$40,008.24

The George A. Jenkins Scholarship Fund

A Tribute to the Excellence of John Cooper and his Fellow Buckeye Coaches

The George A. Jenkins Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George L. Jenkins, Esq. of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student grant-in-aid scholarship costs of a student-athlete who is a member of the men's football team pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$28,125.00

The Women's Swimming Team December Training Endowment Fund

The Women's Swimming Team December Training Endowment Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the women's swimming program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Foundation's Board of Directors with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Women's Swimming Team December Training Endowment Fund (contd)

The annual income shall be used to supplement the training costs of student athletes who are members of the women's swimming team pursuing an undergraduate degree at The Ohio State University. Expenditures will be approved by the Director of Athletics or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$26,480.00

The J. Ewing Smith Scholarship Fund

The J. Ewing Smith Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mrs. Jean MacAlpine Smith of Bellefontaine, Ohio, in honor of her late husband, J. Ewing Smith (B.A. Arts & Sciences '28; J.D. Law '32).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for a student in the College of Law. Selection shall be made by the Dean of the College of Law, in consultation with the University Committee on Student Financial Aid, on the basis of merit and need, with preference for a first-year student.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another law-related educational use shall be designated by the Foundation Board in order to carry out the desire of the donor.

\$26,000.00

Marcy Hill Terry Memorial Scholarship Fund

The Marcy Hill Terry Memorial Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designed for support of student financial aid created by gifts from her parents, Robert E. Hill and Donna Avery Hill of Westerville, Ohio, and her husband, David L. Terry of Columbus, Ohio, family and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the School of Journalism and Communication to be used for one or more scholarships for financially needy junior or senior communication majors, age 30 or older, who carry at least a 2.75 grade-point average, with preference being given to women from rural Appalachia. Scholarships are renewable upon maintaining a 2.75 grade-point average, and satisfactory progress toward their undergraduate degree. Recipients are selected in consultation with the University Committee on Student Financial Aid. Unused income shall be returned to principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Marcy Hill Terry Memorial Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,500.00

The Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund

The Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur D. Lynn, Jr. (B.A. Arts & Sciences '41; M.A. Economics '43; J.D. Law '48; Ph.D. Economics '51) and Pauline Wardlow Lynn (B.A. Arts & Sciences, summa cum laude, '42; J.D. Law '48) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used as follows:

1. Ten percent (10%) of net distributable income will be added to principal annually; and
2. The remainder will be used for Master's degree-level scholarships in the School of Public Policy and Management, with the selection of recipients to be made annually by the director and faculty of the School in consultation with the University Committee on Student Financial Aid. In the event that no award is made in a particular year, that year's income will be added to principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the School of Public Policy and Management (or, if the School should be renamed at some future date, its successor academic unit) should cease to exist, then the annual income from this fund shall be used for scholarships for undergraduate honor students, as determined by the director of the University's Honors Program, with ten percent (10%) of net distributable income being added to principal annually.

\$25,481.25

The Jerrold R. Voss Scholarship Fund

The Jerrold R. Voss Scholarship Fund was established February 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a \$25,000.00 gift from an anonymous donor.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship in the Knowlton School of Architecture in the name of Jerrold R. Voss, who has served The Ohio State University for over 25 years as the Director of the School and as a Professor and Department Chair of City and Regional Planning. The scholarship will be given to a young man or woman whom a committee, made up of a faculty

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Jerrold R. Voss Scholarship Fund (contd)

representative from each of the three sections and the school secretary, deem best representative of Dr. Voss and the Knowlton School of Architecture. The recipient will be selected in consultation with the University Committee on Student Financial Aid.

Dr. Voss has taught many University courses in City and Regional Planning, Urban Planning, Methodology and Planning Theory, Seminars on Developing Countries and Planning of Human Settlements in Developing Countries. He has written and published over 40 academic journals and reports on topics relating to the field of land use and planning. Dr. Voss has also served on many professional and civic organizations throughout his distinguished career.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

DISMISSAL OF TENURED FACULTY MEMBER

Resolution No. 98-100

Synopsis: Personnel action to dismiss S. Christopher Anderson from his tenured faculty position with The Ohio State University is proposed.

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to remove professors and other employees as necessary; and

WHEREAS pursuant to Faculty Rule 3335-5-04 of the Administrative Code charges were brought against S. Christopher Anderson, a tenured Assistant Professor in the Ohio State University Extension within the College of Food, Agricultural and Environmental Sciences; and

WHEREAS in accordance with the faculty rules the charges were investigated by the College Investigation Committee and a recommendation to dismiss and de-tenure Mr. Anderson was made to, and accepted by, the Dean of the College; and

WHEREAS Mr. Anderson appealed that decision to the Provost who affirmed the decision and sanction of the Dean; and

WHEREAS Mr. Anderson appealed the Provost's decision to the Faculty Hearing Committee, which selected a faculty panel that held a two-day hearing resulting in a finding of grave misconduct and a recommendation of Mr. Anderson's dismissal being made to the University President E. Gordon Gee; and

WHEREAS on December 12, 1997, President Gee affirmed the findings and the recommended sanction of the Faculty Hearing Panel; and

WHEREAS Mr. Anderson invoked the right to object to the President's decision in writing and in person to the Board of Trustees; and

DISMISSAL OF TENURED FACULTY MEMBER (contd)

WHEREAS the Board, acting through Committee, deliberated based on consideration of the evidence in the record as well as the information provided to the Board by Mr. Anderson and the appearance of Mr. Anderson before the Board:

NOW THEREFORE

BE IT RESOLVED, That effective February 6, 1998, S. Christopher Anderson's tenured faculty appointment and employment with The Ohio State University be terminated.

Upon motion of Mr. Skestos, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

We will now take a consent vote on the Purchase of Real Property, the Acceptance of the Gift of Real Property, and The Ohio State University and Harding Hospital Affiliation.

PURCHASE OF REAL PROPERTY

Resolution No. 98-101

**2.8 ACRES OF UNIMPROVED LAND ON HAMILTON ROAD
GAHANNA, OHIO**

Synopsis: Authorization to purchase 2.8 acres of unimproved real property located on Hamilton Road in Gahanna, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with the opportunity to purchase a 2.8 acre parcel of unimproved real property located at the northwest corner of Hamilton and Beecher Roads in Gahanna, Ohio; and

WHEREAS this property has an appraised value of approximately \$250,000.00 and \$370,000.00 per acre, and the owner, Academy Development Limited, has offered to sell the property for \$205,000.00 per acre; and

WHEREAS the difference between the purchase price and the appraised value of \$370,000 per acre will be considered as a charitable contribution of approximately \$464,800 by Academy Development Limited Partnership to The Ohio State University; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from the James Cancer Hospital, to be repaid from net receipts from the operation of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the approximately 2.806 acres of unimproved land located at the northwest corner of the intersection of Hamilton and Beecher Roads in Gahanna, Ohio at a price not to exceed \$205,000.00 per acre, upon

PURCHASE OF REAL PROPERTY (contd)

**2.8 ACRES OF UNIMPROVED LAND ON HAMILTON ROAD
GAHANNA, OHIO (contd)**

such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXXIII for background information and map, page 575.)

ACCEPTANCE OF THE GIFT OF REAL PROPERTY

Resolution No. 98-102

**1.7 ACRES OF UNIMPROVED LAND ON HAMILTON ROAD
GAHANNA, OHIO**

Synopsis: Authorization to accept the gift of 1.7 acres of unimproved real property located on Hamilton Road in Gahanna, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with the opportunity to receive as a gift a 1.7-acre parcel of unimproved real property owned by The Vista at Rocky Fork, Limited Partnership, and located on Hamilton Road, north of the intersection with Beecher Road in Gahanna, Ohio; and

WHEREAS this property has an appraised value of approximately \$210,000 per acre; and

WHEREAS the appropriate University offices have determined that the gift of this property is in the best interest of the University; and

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to accept this gift and to acquire title to this property in the name of the State of Ohio for the use of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXXIV for background information, page 577.)

THE OHIO STATE UNIVERSITY AND HARDING HOSPITAL AFFILIATION

Resolution No. 98-103

Synopsis: Authorization to join and participate in Harding Hospital, Inc., an Ohio nonprofit, tax exempt corporation, for the provision of behavioral health services is proposed.

WHEREAS Harding Hospital, Inc. is a nonprofit, tax exempt Ohio corporation which operates inpatient and outpatient behavioral health programs; and

WHEREAS The Ohio State University operates a neuropsychiatric facility providing behavioral health services to citizens of Central Ohio and opportunities for teaching and research with the College of Medicine and Public Health; and

THE OHIO STATE UNIVERSITY AND HARDING HOSPITAL AFFILIATION (contd)

WHEREAS The Ohio State University and Harding Hospital had previously entered into a joint venture agreement establishing the joint provision of behavioral health services; and

WHEREAS The Ohio State University and Harding Hospital have concluded that further consolidation of the behavioral health services is desirable and will enhance the availability, efficiency and economy of these services with the development of a more attractive and comprehensive array of behavioral health services to be made available to the community and third party payors; and

WHEREAS the further consolidation between The Ohio State University and Harding Hospital behavioral health services will enhance the teaching and research mission of the College of Medicine and Public Health; and

WHEREAS The Ohio State University Hospitals Board has recommended that The Ohio State University join and participate in Harding Hospital, Inc.; and

WHEREAS The Ohio State University Hospitals Board and the Board of Trustees have determined that the funds to be used to support the behavioral health services associated with Harding Hospital, Inc. will be fair consideration for the value and benefits received by the University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University to join and participate in Harding Hospital, Inc., a nonprofit, tax exempt corporation, for the purpose of better providing for the health and welfare of the people of the State of Ohio by enhancing the availability, efficiency, and economy of behavioral health facilities and services; and

BE IT FURTHER RESOLVED, That the President may nominate persons to serve on the Board of Trustees of Harding Hospitals, Inc., including one or more officers or employees of the University. Any University officers or employees so nominated are hereby authorized, designated, and directed to serve as directors, trustees, or officers of Harding Hospital, Inc., representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which officers and employees of the University now are, or hereafter may be, entitled; and

BE IT FURTHER RESOLVED, That the University is authorized to enter into an agreement with Harding Hospital to accomplish these purposes and upon approval of the University Hospitals Board, to fund up to \$5,000,000.00 from University Hospitals funds for the purpose of further developing and implementing behavioral health services through Harding Hospital, Inc. over the next five years.

(See Appendix XXXV for background information, page 579.)

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution with five affirmative votes, cast by Messrs. Shumate, Celeste, Colley, and Slane, and Ms. Longaberger, and three abstentions cast by Messrs. Skestos, Patterson, and Sofia.

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STUDENT GOVERNMENT REPORTS

Mr. John Carney:

First, the Interprofessional Council is looking forward to a busy Winter Quarter. They have planned the second annual Service Day Project in March, and they are laying the ground work for their first newsletter to go out to all professional students this March as well.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Carney: (contd)

Finally, IPC is conducting a review of election bylaws and will be accepting applications for their student government for next year.

The Undergraduate Student Government has been working on a number of different projects, including co-op housing, in which the student trustee on the Campus Partner Board of Trustees and the USG senate member, Shane Hankins, has been participating in. They have a house secured and are trying to make it more community service focused, with a leadership component to the house. They will be taking applications for this. I know that Shane has been singing the praises of you, Mr. Patterson, so it seems that you are helping this effort out, or he is hoping that you will be helping this effort along.

The Undergraduate Student Government is also in the process of putting out a landlord library. We have been surveying students in the University district about their landlords to learn the positives and the negatives. We have been compiling data and hope to have that publication out by the end of this month. We think that it is going to be something that will benefit all students and their selection of properties. Hopefully, this will encourage landlords to raise their standards and be more open to students' problems and concerns.

USG is also working on a faculty fellows program that Dr. Sisson had advised us about at the Bowl game. A couple of students are basically trying to come up with a plan to have one faculty member assigned to each floor of the residence halls. They will not live in the residence halls, but to merely have interactions with those students.

Also, the University's Mortar Board, the senior honor society that I am in, is starting to look at doing a program for this Spring Quarter that will be a University beautification project. It would have sites in the off-campus area where we will be working with landlords, tenants, and students to beautify at least 20 sites. We hope this will make the off-campus community a better place to be.

A final note, I am in the process of looking for summer employment. While I don't know if I can weave baskets, I think that I might be able to do a couple of other things. So, if you need some good hard labor, here I am. That concludes my report.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Patterson:

Yesterday afternoon, the Agricultural Affairs Committee met. Mr. Slane and Dr. Napier attended, and we had a chance to see something that both surprised and pleased us a great deal. We visited with the Section of Communications and Technology, which is a communication support group for the College of Food, Agricultural, and Environmental Sciences. The Committee met at the College of Agriculture/College of Medicine and Public Health Media Center -- located diagonally across the street from here -- which is the television production facility jointly operated and managed by the College of Medicine and Public Health and the College of Food, Agricultural, and Environmental Sciences for the past four years.

Two presentations were given. The first presentation was a demonstration of OhioLine, the college website that is being accessed more than 1 million times a month from all over the world from OSU Extension and OARDC research materials,

AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Patterson: (contd)

as well as academic information on the College. OhioLine content is also mirrored on CD Rom, which gives the information portability and allows people to access the information when Internet access is not possible.

The second presentation was an update on what the College is producing in the way of Extension non-credit programs for the public, as well as credit courses. Capability includes satellite television delivery and compressed video over phones lines to locations such as OSU Regional Campuses, County Extension Offices, and other universities.

Both presentations demonstrated the very effective outreach capability of the College, OSU Extension, and the Ohio Agricultural Research and Development Center using new information-aged technology.

Let me just add that Mr. Slane and I had an opportunity to ask several questions. We were probing into some of the interests that I know the Trustees have, in terms of distance learning and its potential as a revenue source. Looking at this as fulfilling the University's mission in terms of outreach, I question whether other colleges within the University can participate in similar kinds of presentations.

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PRESENTATION ON STRATEGIC INDICATORS

Dr. Edward Ray:

I would like to ask Alice Stewart, Director of the Strategic Analysis group, to lead you into the discussion as we begin. Also coming forward is Professor Hazel Morrow-Jones, from City and Regional Planning -- and among other things, Chair of the Senate Fiscal Committee -- and Dean David Ashley, from the College of Engineering. We have asked them to come forward, not to give testimony on behalf of what you are going to hear today, but just to give you an opportunity to have a discussion with some of our colleagues about their own prospectives of the positives and negatives, and promises and risks associated with trying to do benchmarking and performance measurement. You will remember that we had a discussion last spring and indicated that we would be back to talk about institutions against which we thought it made sense for Ohio State to benchmark its performance.

I just want to observe that this is a part of a much larger project and Alice, I am sure, will allude to it. We will be talking about performance measures that we are trying to develop, as well as institutions against which to measure ourselves. We have asked all of the colleges to engage in the same sort of activity, with the idea that they will come forward with their preliminary recommendations of institutions to benchmark against and performance measures to look at, from their prospective later in March. That will begin a University-wide dialogue about how we view ourselves as a collectivity, who do we want to measure ourselves against for what, and what are the appropriate measures that we ought to be looking at.

Let me ask my esteemed colleague at the far end of the room, Mr. Shkurti, if he would like to add anything before we turn things over to Alice.

PRESENTATION ON STRATEGIC INDICATORS (contd)

Mr. William Shkurti:

Dr. Ray, you have given an excellent introduction and I have nothing to add to this point.

Dr. Alice Stewart: [overhead presentation]

Hello and thank you. It is good to be able to report on our progress after a month of working on this benchmarking project.

First of all, I would just like to go back to the drawing board and talk about why we are trying to begin this benchmarking process. Basically, we want to generate some additional knowledge about standards of quality in higher education beyond what the current measures are which have to do primarily with things associated with rankings. One ranking doesn't really tell you anything. It doesn't tell you why a university may be ranked a certain way, or it may not tell exactly what component of the university really influences that particular ranking. So we want a deeper and even richer knowledge about quality within universities.

We also wanted to understand more fully the strategic position of OSU relative to other universities, regarding our academic programs, our student experiences, and our physical resources. What we want to find out is where are our strengths, where are our weaknesses, and what are our core capabilities or our core competencies that we can then leverage into higher rankings or higher quality. So I think these kinds of questions are very important for us to grapple with and engage in dialogue about.

And then, finally, we want to be able to identify new programs and policies that are going to have a positive effect on performance. What has driven certain universities to higher levels, and what can we find and use. Also, as we move into the 21st century I think all universities, whether they now are highly ranked universities or not, are going to be facing a lot of these kinds of challenges in dealing with technology, life-long learning, and many other themes and issues around which they are going to have to grapple. I think it is important for us to keep our fingers on the pulse of our comparison groups and see what other universities are doing as well.

So benchmark against whom? This has really been a tricky question, perhaps more of a question than you might realize. One of the issues that a university of our size has to grapple with is that we are so diverse. You might want to think about a highly diversified corporation that has some commonalities, but also has a wide variance in terms of the types of things that we do. So what we are looking for are universities that are similar to ourselves. We are looking for universities that are more highly ranked or perhaps reach higher standards of quality than we do, but who are like us in terms of their configuration. It makes sense to look at universities that in some way are similar, have similar problems, and have grappled with similar issues.

We have looked at the configuration of the university, which represents the configuration of colleges. Specifically, we looked at professional colleges, because there is not as much variance in terms of the arts and sciences. But in terms of professional programs, large universities may or may not, for example, have a medical school, a law school, or an engineering program. We have all of these things. We want to compare ourselves to universities that have at least some of the programs that we do.

We also looked at the distribution of faculty and the number of colleges. This represents a deeper understanding of the structure of the University. Universities that are structured similar to ours, may have similar types of mechanisms, or not.

PRESENTATION ON STRATEGIC INDICATORS (contd)

Dr. Stewart: (contd)

And then the number of students and the number of faculty are approximate in size. Large universities and small universities operate somewhat differently and have different types of problems. So using these criteria, we went through an empirical assessment and looked at how similar these universities are, on those characteristics, to OSU.

In your packet you have a memo that actually walks through the empirical process that we used. It was an exercise where we actually looked at the difference and captured the difference empirically. Then we put those factors together to create what we call a similarity index. The larger the number on that similarity index, the farther away or the more different we are in terms of universities. So if OSU is the center, the further away you are from center the more different you are.

So why is similarity important? We have similar trade-offs regarding mission, teaching, research, and our student profile. Another reason that we want to look at similarity is because we think this will increase the probability that the knowledge transfer -- the knowledge we gain from looking at these other universities -- will be more easily transferred to our institution.

So what did we finally get? These are the universities that came up on our list. If you will remember last summer when we spoke, we had a list of twenty. We have collapsed that down to a list of nine. All of these are public universities, and they are in the top 20 public universities in the United States. As a result of our assessment, we were able to capture seven out of the top ten national public universities. The only national public universities in the top ten that are not part of our nine benchmark universities are Berkeley, the University of North Carolina at Chapel Hill, and the University of California at San Diego, and for different reasons.

The University of San Diego has a similar configuration, but they are much smaller and the distribution of their faculty is quite different. The University of North Carolina at Chapel Hill does not have some of the professional programs that we do, and neither does Berkeley. However, what I do want to let everyone know is that we are looking at all 20 of the universities. It is just that we have chosen to focus on this particular set of nine. These are universities that are recognized as high-quality universities.

Mr. Shumate:

What is the source of this ranking?

Dr. Stewart:

The source of the rankings come from a composite of three different ranking systems. There are lots of different ranking systems and, as a matter of fact, it seems like every magazine now has its own ranking on different criteria. We used three standard ones: 1) the NRC rankings, which are rankings of faculty and doctoral student quality; 2) *U.S. News and World Report*, which primarily focuses on the undergraduate programs at universities; and 3) the American Association of Universities' rankings system. Those three different mechanisms calculate their rankings in three very different ways.

The AAU focuses primarily on the research reputation, the NRC is another research reputation ranking that is done in a very different way, and then *U.S. News* is more focused on students. If you put those three together, you do get a sense of universities where you can take these things into account -- the teaching, mission,

PRESENTATION ON STRATEGIC INDICATORS (contd)

Dr. Stewart: (contd)

and the research of the university. I could give you more detail about that later, if you would like to know.

The conclusions from our preliminary assessment so far is this -- I think that this is good news -- that OSU has the potential to compete with the top ten public universities. I do think that there are some universities there that we could go toe to toe with, very easily, especially based on this area of similarity.

As far as similarity is concerned, we look like a lot of the top ten universities. However, we do have some challenges. I think these are some of the areas that we will be pursuing as we develop this strategic positioning assessment that we hopefully will present to you in the summer. The challenges that we have articulated so far -- and again, there is deeper detail in the memo in your packet -- are: revenue per student -- we are significantly and consistently lower than our group of nine peers; research expenditures per faculty -- again, significantly lower than all of our nine peers; and our student retention and graduate rates -- even though there are one or two universities in the group that are about the same level as we are, we still show the need for substantial improvement in those areas.

The next step in our efforts will be looking at the entire set of the top 20 public universities in our data set and focusing more deeply to try to get a richer detail of data on our nine. We are developing strategic indicators around these three themes: the student experience, academic programs, and fiscal resources. We are trying to find out how these indicators effect our performance goals of improving rankings, improving graduation rates, and improving the actual impact of our faculty. We have embarked on a process of generating information and then trying to link that information to outcomes that will help us improve the University.

Where are we? So far, we have identified an initial comparison of the University, which are the nine benchmark institutions. Right now we are working on the University's strategic indicators. We are also working with the colleges as they identify their own benchmarks and their own college-level strategic indicators.

One of the interesting problems that we have to grapple with in this whole project is the difference between the institution-level and the college-level. Just because we picked these nine that represent how our University as a whole looks, does not mean that those same nine would be appropriate for the Colleges of Engineering, Business, Agriculture, or Medicine.

Each of these colleges have been asked to develop their own list of benchmark institutions at the college-level. Because, again, each of these colleges also represents a different array of behavioral demands, as far as research or teaching are concerned. Some colleges have a lot more undergraduate students, other colleges are focused more on graduate programs. In some colleges the faculty have to go out and generate lots of big grants, and in other colleges the faculty, for research purposes, need time in the libraries. So they have different interests and to try to make them all fit into one mold is something that would be quite difficult. So we are operating on two different levels. Because even though the colleges themselves are distinct units, we still need to look at our institutional entity as a whole and say, "What is it that we can do, as an institution, to facilitate the progress of the colleges in their performance improvement?"

At this time, we are working on the strategic indicators at the university-level. We have collected a lot of data, are in the process of collecting more data, and are starting to work on some additional indicators. We are getting feedback from

PRESENTATION ON STRATEGIC INDICATORS (contd)

Dr. Stewart: (contd)

different faculty groups on more pieces of data that we should be collecting. So, we are deeply into that process. We have created a network of benchmark liaisons. There is a liaison in each college that is working on the benchmarkings within their college. We are serving as a resource for them, and are providing them with as much data as we can in the most timely manner. We are also exploring what information they have that we might need.

By some time this summer we hope to be able to give you a report on the strategic position of OSU -- our strengths, our weaknesses, where we seem to be doing well, where we seem to be falling behind, and what it might take to move us into the top ten. That would be the next step. Hopefully, one result of the report this summer, is that it will spark a campus-wide dialogue on what it is going to take to capture our desire for strategic positions.

I would be happy to answer any questions.

Mr. Shumate:

Have you worked with other leadership groups within the University -- for example, the Council of Deans -- to get their reaction to this approach?

Dr. Stewart:

Yes, not just the list itself, but also the process by which the list was created as a result of paid feedback. We actually started with a smaller list and people would say, "Well, we have thought about this?" We would go back and check it and say, "Well, maybe we can add and tinker around with this," and "Yeah, that does add a school." So we have been back and forth with this among several groups. This does represent a consensus that this nine is a good group for us to use as benchmarks.

Dr. Ray:

Mr. Chairman, if I could make two quick points. The first would be that we are not taking anyone's guess, at what the top ten publics are, for granted. These represent the results of polls out there that have currency. People look at them and take them seriously. We don't necessarily believe that number two is number two and number twelve is number twelve. But we think that people take these things seriously. So we want to study these institutions and see why perhaps they are regarded as they are, and what we might learn from that.

One of the things that Bill Shkurti and I are working on is a document that we will be discussing and distributing throughout the University community that asks the question, "What do we mean by top ten?" "What is it in our book that characterizes what we believe in the future will be a top 10 public institution?" That is a much deeper question than how will we play the ratings game. So that is another element of what we are trying to work with.

If there are other questions, please let's continue. If not, I would ask Professor Hazel Morrow-Jones first, and then Dean Ashley, if they would like to offer their own observations about what we need to do as we go forward with this. Hazel --

Professor Hazel Morrow-Jones:

Thank you, and thank you for the invitation to address you. I'm feeling a little bit overwhelmed at being the faculty representative. What I will tell you arises mainly

PRESENTATION ON STRATEGIC INDICATORS (contd)

Professor Morrow-Jones: (contd)

from discussions on the Fiscal Committee. We have seen this report 2-4 times perhaps, and have had a lot of input into it and a lot of discussion about it.

I think one of the concerns that arises among that group is that by focusing on the institutions that are similar in professional college structure, we have given ourselves a set of benchmark institutions that determine what we will not change. So it becomes an automatic given with that set of benchmarks, that yes we will always have an "X." I am not going to pick on any particular college. So we don't even consider the possibility of that kind of really major alteration, or something that might arise if we did not have whatever that is. Perhaps certain colleges are more or less central to the mission that we have in mind for ourselves.

We have also discussed the idea of what the word "public university" means might vary from state to state. For example, simply because Michigan is labeled as a "public university" doesn't necessarily imply that they get the same proportion of their funds from the state legislature as we do. What about the idea of being designated as a flagship, which is certainly a nice thing to have, but we have not quite gotten officially. The political situation in the different states, as to how public or not public something is, may make the definition of "public university" somewhat difficult to carry through.

As Alice mentioned, the choice of institutions for university-wide benchmarking does not necessarily fit within any given college or units within colleges. Even if you look at what a college might choose as its particular benchmark institutions, they might not be appropriate for segments of the college. We have a perfect example right here -- what the College of Engineering might choose as the appropriate overall engineering college comparisons, would not necessarily be appropriate for City and Regional Planning. So that is another subscale issue.

Then also I think Dr. Ray's comment about the importance of deciding what we want and where our direction is. Yes, it is nice to know what other people are doing and it is good to learn from that. But the most important thing is what is our mission, what do we want to do, what are our strengths, and what do we think is important. If improving retention means that we deny a great many Ohio students access to education, is that what we want? So there are trade-offs there.

Finally, a concern that we have expressed -- although since the measures have not yet been decided, this hasn't really been explicit -- is that we need a great deal of care in selecting any of the measures that are used. Some of the measures that have been suggested, for example, tend to confuse the input into the educational process with the output from it, or into the research process. I think that that is something we need to be very careful about, so that we know what we are measuring in any particular piece of this.

Mr. Shumate:

Alice, do you have any responses or comments?

Dr. Stewart:

I do agree with many of the points made. The only thing I would say, as far as the issue of the distribution of colleges, is that we did look at the distribution of non-professional colleges as well, and we included that. I agree that probably one underlining assumption is that we are not going to divest ourselves of a particular college. A truly working assumption is that we should look at organizations that are

PRESENTATION ON STRATEGIC INDICATORS (contd)

Dr. Stewart: (contd)

similar to ourselves. I think those kinds of transforming decisions probably were not part of the calculations. But beyond that, I do think it is important to look at organizations that are similar to us.

I also agree that it is important to look at what the future is and not just the present. In this area -- in the broader area of higher education -- I do believe there are some common themes, problems, and opportunities that a lot of universities are going to be grappling with. I don't think any university knows what they are going to look like 20 years from now, but I do think it is important for us to get into that conversation.

I also think that it is important for us -- even if we want to go down a different path than our benchmarked peers -- to know where we are relative to them. It is important that the decisions we make regarding the strategy of this University are made in the context of knowledge. We should have data and knowledge. We should know what we are talking about, and not just make decisions without informed understanding of what is going on.

Mr. Shumate:

Thank you. Dean Ashley, welcome.

Dean David Ashley: [overhead presentation]

Thank you. It is a pleasure to have the opportunity to meet with you and share some of my thoughts.

The central point that I would like to make is a cautionary note. In the end, I think you will see that I have some reservations with the path that we are taking. I hope that my comments will be viewed in a constructive way. The viewpoint of looking at a benchmark is perhaps looking at trying to create a fair assessment. The fair assessment should be transparent, repeatable, and linked to shared values that we all have in the academic institution. We can also look at benchmarks to monitor year-to-year and long-term types of changes and performance. And, finally, in the position that I adopt, the real purpose of benchmarking is to give us a tool for the management of our units and allocation of resources.

With that in mind, performance measures seem to be the key activity in benchmarking. We typically collect a series of outcome measures which may include rankings and such things as the number of degrees granted. We also, typically, collect input data, the number of faculty, dollars for research, and so forth. Then there is inference that the input leads to the outputs. I think there is a danger there, and I'll talk a little bit more about that.

The danger is that we are talking about a time scale that may represent years or decades before changes in the input are put in the outputs. Instead, if you look at benchmarking in an industrial setting, the focus is primarily on intermediate types of measures. So, we need to look at intermediate benchmarks which would include such things as undergraduate time to graduation, percent of under-represented faculty, and percent of the graduate students who receive financial support.

The reason for that is because we want to look at the processes that lead to that. The search and hiring plans for faculty, the degree programs -- whether it is a five-year degree or a four-year degree, or an honest four-year degree program -- or look at student admission processes. The reason for doing this is that we want to pick up

PRESENTATION ON STRATEGIC INDICATORS (contd)

Dean Ashley: (contd)

the best practices. You can only do that if you are focused on the processes -- not the outcome, but the processes.

I will take an example in engineering that I know to be true, that Georgia Tech has a very high percentage and a very high number of Ph.D.'s awarded to African Americans. We value that we ought to be looking at their recruitment process, their admission processes for that group, what kind of fellowships they have, and what they do to retain and nurture those students.

A related notion is the question of whether we are looking at peers or best in class. I will take a field that I know well, Civil Engineering. If I ask -- and I have asked my colleagues in Civil Engineering -- what programs look most like ours, it would be Washington, Purdue, Minnesota, Michigan, and Arizona. But if I say which are the ones that are considered the best in the class, it is a different list. I caution you about that point because I think that is going to come back and be a real issue.

So if I were to summarize what are the decisions that we need to make in our benchmarking, I would say: 1) we have to address the issue of performance measures versus processes, or some combination; 2) are we looking at peer institutions or the best in class; and 3) whether or not we are looking at an average or best competitor?

Let me go back to that previous slide because I think at the bottom of that slide it indicates that last notion. When we look at peer institutions, we tend to then look at averages and say, "How are we doing compared to the average?" But if you clearly look at best in class, you identify the best competitors and those are the processes that you want to emulate. So I think there is an important issue there that we need to address.

And, finally, as managers in the University environment, we are primarily concerned, unfortunately, with the allocation of increasingly scarce resources. So we have to be very careful in spending these resources. Do we really want to spend our resources trying to better the average of our peers or becoming best in class? And, if so, the last two points I think are significant. Information really only has value if it causes us to change the decision. And, finally, I think that we have to make sure that we set the volume down.

As a precautionary note, I am very supportive of benchmarking activities, but I think that you need to: 1) focus on who we think we want to be like, not who they are like; and 2) focus on the processes that we can implement with our scarce resources so that we can get there. I didn't mean for this to be a speech, but I appreciate the opportunity to speak.

Mr. Shumate:

Are there any questions from the Board or comments?

Mr. Patterson:

Alex, I have a quick comment. As we go forward with this and we talk about the factors that go into benchmarking, I think that we ought to be cognizant of the fact that within our mission is this strange thing out here called outreach and engagement. There is no way that a University of Michigan can do that. It is not their mission.

PRESENTATION ON STRATEGIC INDICATORS (contd)

Mr. Patterson: (contd)

I recall some discussions we had coming up with our own benchmarks to measure ourselves. I have a feeling that when the *U.S. News and World Report* makes their report, they don't factor that in. Just to give you an idea -- I would rather be 14th and hit 50 percent of the people in Ohio in some manner or means, than to be ninth and hit none. So that is an important consideration.

Often when we talk about outreach and engagement, we quickly say, "Oh, that's agriculture/extension." It is not; it is more than that. I want to know what the Colleges of Engineering and Humanities are doing to reach the people in Ohio. If we don't have that measurement factor, we need to come up with some way of doing that as well.

Dr. Stewart:

I would say that in our list of possible indicators, one area we do want to look at is the area of outreach and public service, to see what types of things our University is doing in that arena.

I would like to second a lot of your points. Looking at processes and how those programs work is probably not something that would particularly show up in the AAU or the *U.S. News* rankings. It is something that if we are going to do it, we would want to do it well. We want to make sure we know what level of impact we want to have. You have set a goal there when you said, "I would like to see 50 percent of the people in the State of Ohio touched by something we do." Well that is a goal, and to be able to do that goal, we have got to figure out an appropriate way of capturing whether or not that is happening. How can we use our resources to best effect that goal in a way that is meaningful to the most number of people.

These are all very important things and I endorse all of them. To some extent, some of this is a function of time and development of these measures. There is a history in evaluating institutions of higher education that tends to focus on inputs and outputs, and that is it, without looking at the process. We recognize that, and we want to include those things. But I think, generally, there is a lack of information and integration of these different pieces to see how they are all related.

One of our tasks is to just get this started. We will see more refinement as we get more input from the colleges, from other constituencies, and from other stakeholder groups. We will then refine these indicators as we go through this process. We may be starting with averages, similarity indexes, and rankings and so forth, but that is certainly not where we want to finish. I agree that you can't really know how you got there if all that you see is the end result. I do agree. This is a part of an ongoing process. This is not something that is going to be done by the summer. We see multiple generations of these indicators as they become more refined and more in tune with the values of our institution.

Mr. Shumate:

Are there any other comments or questions? One quick question. Of our nine peers that we are looking at, how many of those are both land grant and AAU?

Dr. Stewart:

They are all AAU. I believe that of the nine, UCLA is a part of the University of California system and the system is a land grant, but I am not sure if UCLA considers itself a land grant.

PRESENTATION ON STRATEGIC INDICATORS (contd)

Dr. Sisson:

They do.

Mr. Shumate:

The majority of them are.

Dr. Sisson:

All but Michigan.

Dr. Stewart:

I don't think Michigan is, but we tried to take that into account when we looked at it and moved it into our nine. Sometimes they do have agriculture schools and veterinary schools, but they are not necessarily a land grant. We did take that into account, because that was a part of the similarity and similar mission.

Mr. Shumate:

Ed or Dick, do you have any comments?

Dr. Sisson:

I found this to be a very useful exchange. As Alice indicated, we are really just beginning this process. Other universities are starting to do this in a systematic way, like we are here at Ohio State. While I was still Provost we organized a PAC Ten -- which includes 18 universities in the western part of the United States -- and the Big Ten Conference and one of the major subjects is benchmarking and performance indicators. Ohio State is going to be front and center in presenting there.

It is very important, particularly when this process engages the colleges and academic programs to think best in class. Out of this whole process comes a larger tapestry which places us someplace within these nine institutions. But we have a lot of work left to do. I am very happy with the work that we have done and the openness of the discussion.

Mr. Shumate:

Thank you very much for your presentation and thank you for stimulating our thinking. We look forward to the report this summer.

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ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS

Ms. Janet Pichette:

Included in your agenda mailing was the annual report prepared by the Office of the University Architect and Physical Planning on the status of over 230 capital projects underway during this past year. The report represents an overall picture of construction planned or taking place at Ohio State University, including a summary of projects under \$1 million. As always, we would welcome any questions about these projects or any comments that you may have on how we can continue to use the usefulness of this report.

ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)

Ms. Pichette: (contd)

I want to emphasize that the Office of the University Architect and Physical Planning is only one of many players in developing and completing these projects. In particular, Resource Planning and Institutional Analysis, with the leadership of Eric Kunz, and Vice President Shkurti are very much involved in the emerging stage, and Physical Facilities has a critical role in many of the projects carried out.

As to the academic and the support areas -- who are the users or the customers of all of the facilities -- they are very active in every one of these projects. In the future, Vice President Shkurti and I are looking at ways to tie in this report as a continuation of our capital plan.

I would like to call upon Jill Morelli, University Architect, to highlight five of these projects that are in the report. Jill --

Ms. Jill Morelli: [slide presentation]

Thank you, Janet. You did receive the annual report in your Board materials mailed prior to this meeting and should you have any questions along the way in the coming year, I would urge you to use this as a reference guide.

The Offices of Business and Administration and University Architect and Physical Planning are happy to present this annual report to the Board of Trustees about our Master Plan activities and construction projects at Ohio State. This is our sixth year of doing this and, I believe, that this has been truly a useful tool for benchmarking and forecasting for not only our office and the University community, but the construction community as well.

This year there are a couple of significant observations that I would like to bring to your attention with a couple of caveats to use to interpret this data. For the first time, this report identifies projects in some state of progress which total more than a \$1 billion. We are presently actively working on three projects that are in excess of \$90 million each -- the Jerome Schottenstein Center, the Ohio Stadium, and the Fisher College of Business. The Larkins renovation project, also greater than \$90 million, is awaiting approval of planning money in this year's capital request, and is considered an Emerging Project.

Here is another way of looking at this growth over the six years that we have been producing these reports for you. While you may not be able to read the finer print, both of these illustrations are bound within your annual report at the front.

As you look at these figures, I would ask that you be aware of two conditions. The majority of these funds are considered local funds and are not state capital dollars. And these dollars are expended over many years. In fact, some of these projects have 2003 start dates. So be aware that we look very far ahead as we prepare this report for you.

The second significant observation can be drawn from the graph of projects by type. Because of the high visibility of the Davis Baseball Park, the Schottenstein Center, and the Ohio Stadium, there is the perception that athletic projects comprise a majority, or at least the bulk, of the work that we are doing. This is not reality. In fact, academic projects out pace athletic projects by a two to one ratio in dollars. Hospitals, housing, and student initiatives, such as the Union, the Larkins renovation, and other projects such as the Tuttle Park Garage, and the Aumni House comprise the remainder.

ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)

Ms. Morell: (contd)

Today, we wish to focus on these academic projects and other projects to which the University has committed resources of all kinds.

Mr. Shumate:

Jill, just to make a comment. You really established a perfect context in your introductory slides and I hope we can highlight that more when we talk about the projects under construction. It would be helpful to get that context out because we don't have a billion dollars of projects.

Ms. Morelli:

We do not have a billion dollars in projects. Yes, that is correct.

Mr. Shumate:

Also, the focus on the academics -- in terms of over half of the projects going to the academic thrust of the University.

Ms. Morelli:

Needless to say, if I were to show you that pie chart in a couple of years after the Schottenstein Center is completed and we have the Davis Baseball Park off the books because it was completed this year, we would see that percentage obtain an even greater academic focus. We have just hit a blip in the system right now for the amount of dollars that we are spending in that way.

Dr. Sisson:

And, Alex, we might add that with respect to academic buildings, a substantial proportion of a number of these buildings comes from private funding.

Ms. Morelli:

Yes, that is correct. I will be focusing on a couple of those today. We will be focusing on: the Physical Sciences Research Building; the Sisson Hall Replacement Project; the Tuttle Park Place Garage; the Life and Physical Sciences project at the Lima Campus; and the Fisher College of Business.

First, we will look at the Physical Sciences Research Building. Physics is presently located in Smith Laboratory in the north academic core of our campus. It is the first of three projects that we are highlighting today in this dense portion of our academic core.

Smith Lab was originally built in 1926 and is unable to support the ongoing, high-tech physics research program in existence today. It lacks the quality of systems necessary for code compliance throughout the building. When one wonders if we need to do something about our older buildings, I will make sure that I can pull this slide out and have it quickly available.

The funding for this project is 100 percent from state funds, for a total of \$50 million. This illustration shows the project when fully funded. Your book report and the project data sheet shows only the approved portion of the funding, which in this case is only for the designed fund. We are presently in the earliest stages of design for this project. The siting study has been completed, the architect has been hired,

ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)

Ms. Morell: (contd)

the contract negotiated, and we are waiting controlling board approval for the fees, so that we can proceed with the programming phase, a precursor to the design phase for this important project. This preplanning is especially important as some functions will remain in Smith and others will be moving to the new building.

This new construction will occur at the present Welding Engineering site, located here, which was identified in our academic siting study as the best site for this project. The Welding Engineering building is a two-story building with a very large footprint, and as a consequence it was determined to be an inefficient use of our land resource in this area of our campus. In addition, a portion of the Department of Industrial Science and Welding Engineering housed in this building has recently moved over to the Edison Joining Technology building on our West Campus, and therefore, this project is capable of being demolished sometime in 1998.

The Sisson Hall replacement project is located in the Veterinary Medicine area of campus, and presently contains teaching and research laboratories, faculty and staff offices, and a large auditorium. The original 1956 portion of the building -- located here -- will be raised because it does not meet the physical or programmatic needs of the College.

The 1987 edition in the foreground will remain and be architecturally integrated into the new facility. This new facility located in this area of campus will then form a new quadrangle in this area creating a new heart for this college. Future initiatives will define this quadrangle even more. Presently this space is a disassociated combination of parking, open space, and traffic corridors.

The new facility will be constructed with state and donor funds. To date, the architects have been working on the development of the program through a series of interactive meetings involving students, staff, and faculty. These meetings have used planning documents, rough models, and other graphic tools to describe the intent of the project in a way that all can understand.

The site for the Tuttle Park Garage is also located in our academic core area north. The Public Safety Building and a parking lot were eliminated to accommodate this important project. Bond funds supply 100 percent the funds for this project and user fees will pay off the bonds.

Presently we have removed the contaminated soils that were found in this area and constructed monitoring mechanisms. Physical Facilities is responsible for this portion of the work. The design phase of the garage is completed and contractors began construction on Monday. The projected completion date is early 1999. This project will advance the Master Plan by placing active uses on the first level. It will be a facility designed to be compatible with the context of this area of campus and it will respect the build to lines of the Master Plan.

Over 900 parking spaces will be added to this area of campus that has seen a decrease in the number of spaces in the recent past. In addition, this project will integrate the resulting outdoor spaces with the existing spaces and create student spaces of its own to the south and east of the building.

At our Lima Campus, the Technical College and the OSU Regional Campus are working together to construct a new Life and Physical Sciences Facility. This project had planning money split between the two entities, but the construction funds were totally 100 percent allocated to Lima Tech.

ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)

Ms. Morell: (contd)

Presently we are under construction with this facility with an anticipated occupancy date of 1998. This project will relieve overcrowding of teaching spaces, science storage, and faculty offices for both OSU Lima and Lima Tech. The architect, Champlin Haupt of Cincinnati, has produced a short video clip for us of this particular facility. This project will be a great addition to the Lima campus to serve our students. It also serves as a great example of the kind of coordination and cooperation that we can have between our regional campus folks and also the technical college people.

This is the third year that we have focused on this important project in our report to you and progress continues. This is how Neil Avenue looked last year at this time and this year it looks like this. The Fisher College of Business is so complex, I actually anticipate that we will be reporting on this project for a couple more years in the future.

As you know, this project is being constructed in our north area campus and it is being constructed in phases. Phase One -- shown in the orange -- has been under construction for a year. In late 1997, construction began on Phase Two, shown in the yellow. Funding for both of these phases is comprised of state and donor funds.

Phase One -- shown in light blue -- will be ready for occupancy in early summer of this year with students using the facility this fall. Phase Two will be ready for occupancy in 1999. Phase One construction of the Fisher Faculty and Administrative Building and the John B. Gerlach Graduate Programs Building is nearing completion now. The interior built-in furnishings are being constructed in the new tier classrooms. I know that some of you have taken the opportunity to tour this facility. It is a marvelous addition to our campus.

Phase Two construction of the Schoenbaum Undergraduate Program Building, the Resource Center, and the John K. Phaff Continuing Education Building are being constructed in sequence from east to west. Concrete has been poured and steel is rapidly being set to a point to where we can't keep up with our own pictures fast enough. They are already to the third floor.

Phase Three is the Executive Residence to be constructed at the west end of the site, adjacent to the continuing education building, which is under construction now. The planning team is finalizing the proforma and negotiating with the architect. When all phases of this project are accomplished, the complex will be an inspirational addition to our campus that echoes the details that we love so much throughout other areas of our campus.

Today we have presented four academic facilities and a parking garage to you. As this construction is completed, the north area of our campus will radically change. A stronger academic presence will be created in an area that has historically been our back door. But the design and construction of a project is only a part of the continuum of a life of any building on our campus.

Prior to our Office's involvement, a project undergoes scrutiny for programmatic, physical, and financial feasibility by the University. Resource Planning and Institutional Analysis leads this effort. After the project is completed, Physical Facilities assumes the responsibility for maintenance and custodial care.

Today we have highlighted for you just a few of the projects that make an impact on the delivery of the learning and teaching experiences at The Ohio State University. Please be confident that we continue to watch the other 250 plus projects with the

ARCHITECT'S PRESENTATION ON THE ANNUAL CAPITAL IMPROVEMENTS (contd)

Ms. Morell: (contd)

same desire for high quality. We thank you very much for your time, and should you have any questions, do not hesitate to ask.

Mr. Shumate:

Thank you, Jill. Are there any questions from the Board? Jill, let me say on behalf of the Board, and I think on behalf of the University, that was an excellent presentation and outstanding leadership from your office. The use of this format, with the procedures and reporting mechanisms that you have set in place, are really best practices. We really appreciate your leadership.

Mr. Skestos:

It gets better each year.

Mr. Shumate:

I agree.

Mr. Morelli:

Well, as you know, I have great project managers on many of my projects.

Mr. Shumate:

Best in class. We thank you.

Ms. Morelli:

Thank you very much.

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Thereupon the Board adjourned to meet Friday, March 6, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FORTIETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 6, 1998

The Board of Trustees met at its regular monthly meeting on Friday, March 6, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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March 6, 1998 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on March 6, 1998, at 10:35 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, and Soraya Rofagha.

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PRESIDENT'S REPORT

Dr. Richard Sisson:

Last month I remarked on the record of the basketball team. So I thought that I should note this month that our men's team did win a conference game! Remarkable! This young team -- they would just never give up! That is spirit. We have played the final basketball game in St. John Arena -- a memorable occasion. Especially poignant was the tribute paid to Coach Fred Taylor -- the coach when I was going to school here -- by the fans and by former players, and all of us who love this University. From our nationally ranked Top Ten teams in ice hockey, men's volleyball, and men's gymnastics, to outstanding individual performances in a number of sports, our student athletes continue to earn accolades for their University.

Speaking of honors and awards, it is time, again, for us to recognize our very best teachers and scholars, and servants of this University. Beginning last Tuesday, I am making surprise appearances in classrooms and meetings, presenting an apple -- and they are blinding in their brilliance -- and cash awards to some remarkable members of our faculty. We are honoring nine faculty with the Alumni Award for Distinguished Teaching, six with the Distinguished Scholar Award, and two with the Faculty Award for Distinguished University Service.

In February, Chairman Shumate and I had the opportunity to honor 125 of our most outstanding undergraduates at the Salute to Undergraduate Academic Achievement. Students brought faculty mentors who had been particularly important to their academic development. Also this month, the University Honors Center invited more than 1,000 talented high school seniors to the Maximum Scholarship Competition. At stake were 120 of our most prestigious scholarships. All who qualified to participate have been named University Scholars and receive a \$1,200 scholarship.

What brings these students to Ohio State? Without question, it is distinguished faculty and strong academic programs. *U. S. News and World Report* released its annual ranking of graduate programs in February. The College of Education continues its national prominence in a number of specialty areas. We had a strong showing from the Fisher College of Business and the College of Law is moving up. In addition, a number of arts and sciences' disciplines scored very well, as well as engineering, psychology, and political science continue to be shining lights for us.

Many activities in the last month have reflected our commitment to outreach and engagement. We have taken the University's resources to the people in order to effectively address important issues. The Central and East European Business Conference in Lorain, Ohio, was co-sponsored by our Slavic Department, our Slavic Studies Center, and the new National Slavic and East European Resource Center in Lorain. We brought together leaders in business, government, and education to explore opportunities for American business in these emerging markets. And I was informed that I was the first president of The Ohio State University ever to be at such a function as this in Lorain, Ohio.

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

In February, we took a group of Ohio State faculty to Florida for the Winter College Program. We are blessed to have many wonderful alumni and friends in Florida, who were invited to participate. The curriculum included Professor Keith Bedford's seminar on how beaches work, Dr. Phil Schneider's discussion of the use and misuse of medications, and Athletic Director Geiger's presentation on Jazz.

I should mention that Professor Steve Buser in the Fisher College brought some students from his investment class and they simply "wow'ed" the audience. They are a part of a continuous group of students who have turned \$5 million of Foundation funds, committed to their stewardship in 1990, into \$15 million at the beginning of 1998. I wonder if anyone in this room has done any better with respect to investing in the stock market.

The James Cancer Hospital and Research Institute and the Ireland Cancer Center in Cleveland were among the sponsors of a town hall meeting on the Progress and Promise of Cancer Research. The Director of the National Cancer Institute and the Executive Director of the National Coalition for Cancer Survivorship joined Representative John Kasich and Dean Bernadine Healy for this important panel discussion. I was personally very pleased to participate in the first meeting of the OSU CARES Advisory Team. This began what we expect to be a series of discussions with leaders from across the state to hear their ideas about how the University can be of greater service to business, industry, and the people of Ohio.

The Ohio State University clearly is a partner with our colleagues in K through 12 education, working together to improve education for all students. The people of Ohio will have an opportunity to vote on two important ballot issues in May. As I have traveled throughout the state in the past weeks, and as I have met with literally dozens of elected officials and government leaders, I have heard time and again how important it is that we invest in education -- at every level -- to ensure a bright future for economic development and the quality of life in our state. I will continue to carry this message forward in the critical weeks ahead.

Among our many outreach activities, no single event in my memory has carried the name Ohio State further than the CNN International Town Meeting. We had top billing on the first four pages of the *New York Times* following the event -- and it was positive -- and still commanded the front page of last Sunday's *Chicago Tribune* and a feature on the op-ed page in Tuesday's *New York Times*.

You know from my editorial and from my public statements that I feel strongly about the importance of that occasion even with my being deeply upset by those who raucously interfered with the rights of others to hear. Let me share a couple of items from my mailbag and newspaper clippings. First, Secretary of Defense William Cohen sent a note, he starts out with:

"Dear Dr. Sisson," and says a number of things, but then he ends his letter by saying, "Your entire staff was very accommodating to all of us and they greatly facilitated my visit. Please convey my appreciation to William H. Hall, Assistant Vice President for Student Affairs, who was particularly helpful during my stay. Thank you again for your hospitality. Sincerely, Bill Cohen."

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

From former Chancellor Elaine Hairston:

"What that afternoon said to me is that the intellectual life of Ohio State is very much alive and well -- just as we would all want it to be."

One of our faculty members wrote:

"A primary value of a university is to foster forums for the debate of important issues. I was encouraged by the passion. In my experience passion, if not neat, reflects a measure of the integrity involved."

The *Chicago Tribune* last Sunday noted:

"Some observers believe the town hall meeting might have been a watershed in recent U.S. politics, showing that the Washington Beltway mentality often ignores the concerns of those elsewhere in the nation."

On March 3, Thomas Friedman's foreign affairs column in the *New York Times* was based -- and it was reprinted in the *Columbus Dispatch*, as well as a large number of other newspapers around the country -- on the premise that the Senate hearings on NATO would have been much more effective if they had been held at The Ohio State University where the students of The Ohio State University would have ask much better questions!

There is no doubt that the Town Meeting required a tremendous amount of work on the part of many people. And all of us who were there can recall how stressful it was when dissent became so noisy and in a number of cases unacceptably so. But, I do believe it was an important occasion for the University. We will hear more about this later in the agenda.

Mr. Chairman, that concludes my report.

Mr. Shumate:

Thank you very much. Again, thank you for your leadership during this interim period, we really appreciate it.

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CONSENT AGENDA

Mr. Shumate:

At this time, we will focus on our consent agenda which is before the Trustees. There are 10 items for your consideration this morning and, if there are no objections, I would ask for a motion to approve the resolutions on the consent agenda.

RENAMING OF DEPARTMENT

Resolution No. 98-104

WHEREAS restructuring in the College of Food, Agricultural and Environmental Sciences moved the faculty of Rural Sociology out of the former Department of Agricultural Economics and Rural Sociology into a new unit; and

WHEREAS the remaining faculty in the restructured department are associated with agricultural, environmental, and development economics; and

WHEREAS the Department needs a name that reflects the teaching, research, service, and extension activities of the unit; and

WHEREAS the Department established priorities and followed a pattern of agreed upon procedures to identify a name, resulting in the proposed, "Department of Agricultural, Environmental, and Development Economics; and

WHEREAS the process has been properly consultative both within and beyond the College, and has the approval by vote of faculty in the Department and College; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its January 24, 1998 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change is hereby approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 98-105

Synopsis: Approval of the following editorial amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate Rules Committee:

Amended Rule

3335-47-06 Tenure initiating unit.

- (A) Unchanged.
- (B) A single division, department, school, or college must serve as the tenure initiating unit for each regular faculty member, including individuals with multiple appointments. Multiple appointments to the regular faculty totaling fifty per cent or more of service to the university shall be considered to be the same as a single appointment of fifty per cent or more for the purpose of determining eligibility for tenure ~~or tenure candidacy~~.

Balance unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended.

DISTINGUISHED SERVICE AWARDS

Resolution No. 98-106

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Executive Committee, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

John J. Barone
Vernon R. Cahill
Gay B. Hadley
Frank W. Hale, Jr.
Joan Huber
Joanne Wharton Murphy (posthumous)
Richard J. Solove
Frank Wobst

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

PERSONNEL ACTIONS

Resolution No. 98-107

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 6, 1998 meeting of the Board, including the following Concurrent Appointment, Appointment, Appointment/Reappointment of Chairpersons, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles as detailed in the University Budget be approved.

Concurrent Appointment

Name: WILLIAM E. KIRWAN
Title: Professor
Department: Mathematics
Effective: July 1, 1998
Salary: N/A
Concurrent Position: President, The Ohio State University

PERSONNEL ACTIONS (contd)

Appointment

Name: BERNICE E. CULLINAN
Title: Visiting Professor (The Charlotte S. Huck Professorship in Children's Literature)
Department: School of Teaching and Learning
Term: August 1, 1997 through December 31, 1997
Present Position: Professor, New York University, and Editor, Wordsong, Boyds Mills Press

Appointment of Chairperson

August 15, 1998 through September 30, 2002

African-American and African Studies

John W. Roberts

Reappointment of Chairpersons

July 1, 1998, through June 30, 1999

Aerospace Engineering, Applied Mechanics
and Aviation
Chemical Engineering
Civil and Environmental Engineering and
Geodetic Science
Computer and Information Science
Electrical Engineering
Industrial, Welding, and Systems Engineering

Gerald M. Gregorek
Liang-Shih Fan

Keith W. Bedford
Stuart H. Zweben
Yuan F. Zheng
Richard A. Miller

Reappointment of Principal Administrative Official

F. DOMINIC DOTTAVIO, Dean and Director of The Ohio State University at Marion, effective July 1, 1998, through June 30, 2003, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

JEREDITH J. MERRIN, Associate Professor, Department of English, effective Winter Quarter 1998, to accept a Visiting Poet/Professor position at the University of California at Irvine.

WINSTON O. SOBOYEJO, Associate Professor, Department of Materials Science and Engineering, effective Winter Quarter and Spring Quarter 1998, to work on a book project at The Massachusetts Institute of Technology in Cambridge, Massachusetts.

PAUL M. FEEHAN, Assistant Professor, Department of Mathematics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to accept a membership at the Institute for Advanced Studies in Princeton.

Leave of Absence Without Salary--Correction in Dates

FENG ZHAO, Assistant Professor, Department of Computer and Information Science, change leave from January 1, 1998, through December 31, 1999, to January 1, 1998, through December 31, 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves--Change in Dates

HASSAN Y. ALY, Associate Professor, Department of Economics (Marion Campus), change leave from Winter Quarter, Spring Quarter, and Autumn Quarter 1998, to Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

BURKHARD A. SCHAFFRIN, Associate Professor, Department of Civil and Environmental Engineering, and Geodetic Science, change leave from Spring Quarter and Autumn Quarter 1998, and Winter Quarter 1999, to Autumn Quarter 1998 and Winter Quarter 1999.

Emeritus Titles

ALBERT H. SOLOWAY, College of Pharmacy, with the title Dean and Professor Emeritus, effective April 1, 1998.

MOON H. KIM, Department of Obstetrics and Gynecology, with the title Professor Emeritus, effective April 1, 1998.

RICHARD H. STRAUSS, School of Public Health, with the title Professor Emeritus, effective March 1, 1998.

RESOLUTIONS IN MEMORIAM

Resolution No. 98-108

Synopsis: Approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Robert Bartoszynski

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 17, 1998, of Dr. Robert Bartoszynski, Professor in the Department of Statistics.

Dr. Bartoszynski was born in Warsaw, Poland, July 9, 1933. He came to the United States in 1958 as a graduate student at the University of California at Berkeley. He obtained his Ph.D. in mathematics from The Institute of Mathematics of the Polish Academy of Sciences in Warsaw Poland in 1959 where he was employed from 1955 to 1985. He served as Head of the Department of Applied Probability from 1972 to 1985. During his tenure in the Polish Academy of Sciences, he held visiting appointments at Warsaw University, Tulane University, University of California at Berkeley, Sydney University, and University of New South Wales, Australia, University of Kentucky, Rice University, Indiana University, University of Florida, and Purdue University. In 1983, he became a professor in the Department of Statistics at The Ohio State University.

Professor Bartoszynski did fundamental research in the theory of stochastic processes and the probabilistic modeling of biological phenomena. This includes important work in the theory of epidemics, prey-predation models, the development of cancer and the metastasis of tumors. The stochastic process he developed for modeling rabies has been extensively studied in the literature and is called "the Bartoszynski Process" in his honor.

Dr. Bartoszynski served on the Editorial Boards of several professional journals both in the United States and in Europe. He was awarded numerous prestigious awards and grants, was elected a Fellow of the Institute of Mathematical Statistics and a member of the International Statistical Institute.

RESOLUTIONS IN MEMORIAM (contd)

Robert Bartoszynski (contd)

He was a member of the American Statistical Association, Bernoulli Society, and Polish Mathematical Society. He published about 80 scientific articles, books, and book chapters. Most recently, he authored a textbook, Probability and Statistical Inference, which reflects his philosophy of teaching probability and statistics and the preparation of which was the great joy of the last years of his life.

Long remembered by a statistical community as a world class scientist, Dr. Bartoszynski was devoted teacher, advisor, and mentor. His sense of humor and his joy in problem solving contributed to his reputation as a congenial colleague.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Robert Bartoszynski its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Osborn T. Smallwood

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 1, 1998, of Osborn T. Smallwood, outstanding administrator, rhetorical scholar, author, and Professor Emeritus in the School of Journalism and Communication.

Originally from New Orleans, Louisiana, Osborn Smallwood received a Bachelor's degree at North Carolina A & T, a Master's degree at Howard University, and a Doctor of Philosophy degree at New York University in the field of English.

Upon receiving his Master's in 1939, he was appointed Chairman of the Department of English at Samuel Houston College in Austin, Texas. Three years later, in 1942, he became a Historical Research Specialist at the Office of Price Administration in Washington, D.C. Following the completion of this assignment in 1944, he served as Pastor of St. Matthew's Lutheran Church in Baltimore, Maryland (1944-1946).

During the period from 1947 through 1961, Professor Smallwood was a faculty member at Howard University. While there, he took a leave of absence to accept an appointment as Fulbright Guest Professor of English at Anatolia College in Salonica, Greece (1955-57).

From 1961 to 1970, Professor Smallwood was a Foreign Service Officer for the U.S. Information Agency. In this capacity, he was Director of the German American Institute (1961-66), Executive Director, U.S. Information Center (1966-69), and Consul, American Consultant General in Frankfurt (1969-70).

In 1970, Dr. Smallwood came to Ohio State as Director of International Programs -- a position he held until 1974. For the next three years, he served as Assistant Vice President for International Programs. From 1977 until his retirement in 1980, he joined the Department of Communication as a full-time Professor.

Throughout his distinguished career, Dr. Smallwood published numerous articles and monographs in national and international journals, as well as a book on Universities and Transnational Approaches to the Solution of World Problems. He was, in addition, an active participant in professional organizations, and a popular and influential administrator and teacher who was admired for his competence and integrity.

RESOLUTIONS IN MEMORIAM (contd)

Osborn T. Smallwood (contd)

On behalf of the University, the Board of Trustees expresses to the family of Osborn Smallwood its sympathy and sense of understanding concerning their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-109

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 1998 be approved.

APPOINTMENT TO JACK NICKLAUS MUSEUM, INC.

Resolution No. 98-110

Synopsis: Appointment of University Representative to Board of Directors of Jack Nicklaus Museum, Inc. is proposed.

WHEREAS the Jack Nicklaus Museum is to be built on land leased by The Ohio State University to Jack Nicklaus Museum, Inc. (formerly known as Jack Nicklaus Private Operating Foundation, Inc.); and

WHEREAS the Bylaws of Jack Nicklaus Museum, Inc. specify that one of the seats on the Board of Directors shall be occupied by a trustee or employee of The Ohio State University who is appointed and elected by the Board of Trustees to represent The Ohio State University on such Board of Directors; and

WHEREAS it is in the interest of The Ohio State University to have representation on the Board of Directors of Jack Nicklaus Museum, Inc.; and

WHEREAS the University recommends that Virginia M. Trethewey, Vice President for Legal Affairs and General Counsel, be appointed as part of her duties as a University officer and employee to serve as a Director on the Jack Nicklaus Museum, Inc.'s Board of Directors:

NOW THEREFORE

APPOINTMENT TO JACK NICKLAUS MUSEUM, INC. (contd)

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby approves the appointment and elects Virginia M. Trethewey to serve as a Director of Jack Nicklaus Museum, Inc., representing the University in such capacity as part of her official duties and responsibilities to the University and entitling her to any immunity, insurance, indemnity, and representation to which officers and employees of the University now are, or hereafter may become, entitled.

EASEMENT

Resolution No. 98-111

**CITY OF COLUMBUS
KING AVENUE STREET IMPROVEMENT**

Synopsis: Authorization to grant an easement on King Avenue for street improvement is proposed.

WHEREAS the City of Columbus has requested a 40-year easement consisting of two parcels of land; one parcel being a temporary construction easement consisting of approximately 0.46 acres of land; the second parcel being an easement consisting of approximately 0.4 acres of land for the purpose of making street improvements along the north side of King Avenue starting on University property near the center of the Olentangy River and traveling in an easterly direction to the University property line located near the east end of Evans Hall; and

WHEREAS this street improvement will benefit the University and those traveling on King Avenue; and

WHEREAS the City of Columbus will compensate the University for the temporary construction easement in the amount of \$11,400, will compensate the University in an amount of \$12,070 for loss of shrubbery and landscaping improvements near King Avenue and Cannon Drive, and, based on the appraised value of the property, will compensate the University in an amount of \$24,470 as consideration for the granting of this easement, for total compensation of \$47,940; and

WHEREAS the appropriate University offices have recommended the approval of the easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for the easement.

(See Appendix XXXVII for map, page 651.)

PURCHASE OF REAL PROPERTY

Resolution No. 98-112

**6.5 ACRES OF UNIMPROVED LAND ON FEDER ROAD
COLUMBUS, OHIO**

Synopsis: Authorization to purchase 6.481 acres of unimproved real property located on Feder Road in Columbus, Ohio is proposed.

PURCHASE OF REAL PROPERTY (contd)

**6.5 ACRES OF UNIMPROVED LAND ON FEDER ROAD
COLUMBUS, OHIO (contd)**

WHEREAS The Ohio State University has been presented with the opportunity to purchase approximately 6.481 acres of unimproved real property located at the northwest corner of Feder Road and Evans Way Court in Columbus, Ohio; and

WHEREAS this property has an average appraised value of \$225,000 per acre, and the owner, Bob Evans Farms, Inc., has offered to sell the property to the University for \$216,000 per acre; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from University Hospitals, to be repaid from net receipts from the operation of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the approximately 6.481 acres of unimproved real property located on Feder Road at a price not to exceed \$216,000.00 per acre, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXXVIII for background and map, page 653.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-113

Synopsis: The report on the receipt of gifts and the summary for January 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of thirteen (13) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1998 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-January
 1996-97 Compared to 1997-98
GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	Dollars July through January		
	<u>1996-97</u>	<u>1997-98</u>	<u>%</u>
Individuals:			
Alumni (Current Giving)	\$13,372,000	\$10,271,372	-23%
Alumni (From Bequests)	<u>8,796,642</u>	<u>4,251,057</u>	-52%
Alumni Total	\$22,168,642	\$14,522,429	-34%
Non-Alumni (Current Giving)	\$ 8,282,854	\$ 6,501,850	-22%
Non-Alumni (From Bequests)	<u>2,091,977</u>	<u>4,234,598</u>	102%
Non-Alumni Total	\$10,374,831	\$10,736,448	3%
Individual Total	\$32,543,473	\$25,258,877	-22% ^A
Corporations/Corp. Foundations	\$15,689,998	\$19,015,485	21% ^B
Private Foundations	\$8,580,095	\$ 8,355,365	-3%
Associations & Other Organizations	<u>\$ 1,746,497</u>	<u>\$ 1,804,948</u>	3%
Total	\$58,560,063	\$54,434,675	-7%

GIFT RECEIPTS BY PURPOSE

	Dollars July through January		
	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 8,745,579	\$ 13,857,415	58
Faculty Support	\$ 5,615,931	\$ 7,425,317	32
Program Support	\$ 33,058,870	\$ 19,389,253	-41
Student Financial Aid	\$ 5,563,004	\$ 8,197,021	47
Annual Funds-Colleges/Departments	\$ 5,030,547	\$ 4,694,109	-7
Annual Funds-University	<u>\$ 546,132</u>	<u>\$ 871,560</u>	60
Total	\$ 58,560,063	\$ 54,434,675	-7

NOTES

- A Individual giving is down 22% due to one estate gift totaling \$7 million which occurred during July 1996.
- B Gifts of \$10,000 or more from corporations is up nearly \$3.2 over the first six months last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through January		
	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
	\$27,686,462	\$22,288,890	-20

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The Center for Education and Economic Development Support Fund (Construction, operating expenses & program support for Center for Education and Economic Development - Agricultural Technical Institute - provided by gifts from many individuals, companies & organizations)		\$426,929.19	\$426,929.19
Los Angeles Alumni Scholarship Endowment Fund (Merit scholarships for graduates of greater Los Angeles area high schools - provided by gifts from OSU Alumni Club of Los Angeles, its members and friends)	\$17,521.09		\$17,521.09
Shelby County Alumni Scholarship Endowment Fund (Scholarships for Shelby County High School graduates - provided by gifts from The Shelby County Alumni Club, individual members and friends)	\$15,040.00		\$15,040.00

Change in Description of Named Endowed Fund

The Rodney J. Harrison Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Feder Cardiac Research Fund (Support for the advancement of medical knowledge in the field of cardiology - College of Medicine & Public Health - provided by gifts from John G. Feder)		\$200,000.00	\$200,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Helen A. Freyman Scholarship Fund in Nursing (Scholarships - College of Nursing - provided by gifts from the estate of Helen A. Freyman)		\$162,341.50	\$162,341.50
The Medical Research Endowment Trust Fund (Support for research in the Medical Research Facility - provided by gifts made in honor of Dr. Manuel Tzagournis from numerous donors)		\$149,095.00	\$149,095.00
The Fred Brown Fund for Research in Psychology (Support for Research in Psychology - Department of Psychology - provided by a gift from Fred Brown)		\$90,000.00	\$90,000.00
The William A. and Mildred C. Korb Endowed Fund (Scholarships for orphans or foster care children; or financially needy graduates of St. John's High School in Delphos, Ohio - provided by gifts from Donald L. Korb)		\$51,499.00	\$51,499.00
The Ralph Davis and Anna K. Davis Endowed Scholarship Fund (Scholarships for graduates from high schools in Gallia County, Ohio - provided by a gift from Anna K. Davis)		\$50,000.00	\$50,000.00
The Wasserstrom Athletic Scholarship Fund (Grant-in-Aid Scholarships - Department of Athletics - provided by gifts from the Wasserstrom Companies of Columbus, Ohio)		\$50,000.00	\$50,000.00
The John E. Nelson Colloquium Endowed Fund (Support for a major visiting speakers program - Department of Geography - provided by gifts from John E. Nelson)		\$40,098.44	\$40,098.44
The Robert E. Smart Scholarship Fund (Scholarships for students living in the University's cooperative scholarship housing - provided by a gift from Ruth E. Smart in honor of her husband)		\$35,000.00	\$35,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Helen R. and Robert Murnane, M.D. Fund for Post-Graduate Awards in General Internal Medicine (Post-Graduate Awards - General Internal Medicine - provided by gifts from Robert T. and Helen R. Murnane)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>			
The Manuel Barkan Endowed Fellowship Fund			
Total	\$32,561.09	\$1,279,963.13	\$1,312,524.22

THE OHIO STATE UNIVERSITY DEVELOPMENT

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Center for Education and Economic Development Support Fund

The Center for Education and Economic Development Support Fund was established March 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from many individuals, companies, and organizations who value the role of education in economic development.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The principal may be invaded to fund the planning and construction of the Center for Education and Economic Development. Annual income during this phase shall be reinvested with the principal.

Upon completion of construction, the annual income shall be used to assist with operating expenditures during the start-up phase at the Center on the Wooster campus. Once the Center is self-sustaining, the annual income shall be used to support special programs, activities and lectures, and to replace equipment and refurbish the Center. The designation of the annual income shall be made by the Director of the Agricultural Technical Institute in consultation with the Center's manager and the Assistant Director for Institutional Services of the Agricultural Technical Institute

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President, Agricultural Administration, and the Director of the Agricultural Technical Institute, in order to carry out the desire of the donors.

\$426,929.19

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Los Angeles Alumni Scholarship Endowment Fund

The Los Angeles Alumni Scholarship Endowment Fund was established March 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Ohio State University Alumni Club of Los Angeles, its members and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide academic merit scholarships to students graduating from the Greater Los Angeles Area high schools with preference for students qualified under the Alumni Scholars Program criteria, ranked and recommended by the Los Angeles Alumni Club. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. If any unused distributed income remains at the end of a fiscal year, it shall be added to principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Los Angeles Alumni Club and the appropriate program administrative officer in order to carry out the desire of the donors.

\$17,521.09 (Grandfathered)

Shelby County Alumni Scholarship Endowment Fund

The Shelby County Alumni Scholarship Endowment Fund was established March 6, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Shelby County Alumni Club, individual members and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support under the guidelines of the Alumni Scholars Program for one or more qualified graduates of Shelby County high schools. The Shelby County Alumni Club will recommend recipients. The final selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,040.00 (Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Rodney J. Harrison Scholarship Fund

The Rodney J. Harrison Scholarship Fund was established April 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends, colleagues and family members of Rodney J. Harrison (B.S.Ed. '50; M.A. Education '53). The description was revised March 6, 1998.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Rodney J. Harrison Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for aid to students who encounter emergencies during the academic year and merit scholarship assistance. Selection shall be made by the Student Financial Aid Director or Student Financial Aid Director of Counseling, under the jurisdiction of the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the appropriate program administrator in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Feder Cardiac Research Fund

The Feder Cardiac Research Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John G. Feder, M.D. (B.A. Arts & Sciences '31; M.D. '34) of Sun City Center, Florida.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the advancement of medical knowledge in the field of cardiology, including both basic and clinical research, as recommended by the Director of the Division of Cardiology in consultation with the Dean of the College of Medicine and Public Health. The income may support, but is not limited to, scientific supplies, equipment, salaries for research personnel, and activities required for quality medical research. All annual income shall be either expended or added to the fund's principal. However, if the fund's annual income is not expended for more than two years, the Board of Trustees shall designate another use in consultation with the Dean of the College of Medicine and Public Health or a designee and Dr. Feder, his heirs or family representative.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the Division of Cardiology and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$200,000.00

The Helen A. Freyman Scholarship Fund in Nursing

The Helen A. Freyman Scholarship Fund in Nursing was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the estate of Helen A. Freyman of Bryan, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Helen A. Freyman Scholarship Fund in Nursing (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for undergraduate and/or graduate nursing scholarships, with preference given to students from Williams, Defiance, Fulton, and Henry Counties in Ohio. Scholarship funding may be awarded without regard to financial need, and to encourage capable and talented students to enter the nursing profession. Selection of the recipients will be made by the Dean of the College upon recommendation of the assistant dean and academic counselor and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$162, 341.50

The Medical Research Endowment Trust Fund

The Medical Research Endowment Trust Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of Dr. Manuel Tzagournis, Vice President for Health Sciences, from numerous donors.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund, and other similar funds under the Medical Research Endowment Trust, shall be used to support researchers conducting research in the Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Associate Dean for Research and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors

\$149,095.00

The Fred Brown Fund for Research in Psychology

The Fred Brown Fund for Research in Psychology was established March 6 , 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Fred Brown (B.A. Arts & Sciences '29; M.A. Psychology '30; Ph.D. Psychology '33) of New York, New York.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUND (contd)

The Fred Brown Fund for Research in Psychology (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for research in Psychology. Expenditure of the income from this fund shall be determined by the Chairperson of the Department of Psychology. At the present time, there is a concentration on areas of centrality and excellence within the Department of Psychology, specifically a multi-level integrative approach to research in neuroscience, cognitive sciences, social sciences, and clinical sciences inclusive of funding for either interdisciplinary or individually conducted research projects.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$90,000.00

The William A. and Mildred C. Korb Endowed Fund

The William A. and Mildred C. Korb Endowed Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald L. Korb (B.S.Bus.Adm. '64), of Fishers, Indiana.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Office of Student Financial Aid and used to provide one or more financial need based scholarships for individuals who demonstrate superior personal characteristics such as integrity, ambition, attitude, perseverance, respect, and congeniality. First preference is given to orphans or foster care children who have lost the love and/or support of natural parents through death, abandonment, abuse or neglect. Second preference is for financially needy graduates of St. John's High School in Delphos, Ohio or its successors. The student applicant shall supply the University with three letters of recommendation from teachers, community leaders or others who have direct experience with the applicant over a period of time, attesting to the student's meeting the character requirements. Scholarships are renewable upon satisfactory academic performance and progress toward a degree. Unused income shall be added to the principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$51,499.00

The Ralph Davis and Anna K. Davis Endowed Scholarship Fund

The Ralph Davis and Anna K. Davis Endowed Scholarship Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Anna K. Davis of Gallia County, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ralph Davis and Anna K. Davis Endowed Scholarship Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for two students each year who graduate from a high school in Gallia County, Ohio, and who either have been in the upper ten percent of the graduating class or have maintained at least a 3.0 grade point average in high school. The scholarships shall be given to students attending or applying to attend The Ohio State University in the fields of Human Ecology, Agriculture, or Nursing. The scholarship award will be for a period of two years only and the second year is conditional on the requirement that a student has maintained a 2.0 or better grade point average. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. In selecting a student to receive the scholarship, the trustees may also consider financial need.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the appropriate University official in order to carry out the desire of the donor.

\$50,000.00

The Wasserstrom Athletic Scholarship Fund

The Wasserstrom Athletic Scholarship Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Wasserstrom Companies of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$50,000.00

The John E. Nelson Colloquium Endowed Fund

The John E. Nelson Colloquium Endowed Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John E. Nelson (B.S. '48; M.A. '50), Clearwater, Florida.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The John E. Nelson Colloquium Endowed Fund (contd)

The annual income shall be used for a major visiting speakers program such as the currently existing Arthur H. Robinson Colloquium Series and Edward J. Taaffe Colloquium Series. Such use is at the discretion of the Chair of the Department of Geography.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate person most responsible for Geography who will continue to carry out the desire of the donor with special consideration given to Geography.

\$40,098.44

The Robert E. Smart Scholarship Fund

The Robert E. Smart Scholarship Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift in his honor to The Ohio State University Foundation from his wife, Ruth E. Smart (B.S.Nurs. '61) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for a scholarship for a student (or students) living in the University's cooperative scholarship housing (currently The Stadium Scholarship Dormitory). Candidates will be determined by the Scholarship Committee of the Stadium Dormitory Alumni Association, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another related use shall be designated by the Foundation Board.

\$35,000.00

The Helen R. and Robert Murnane, M.D. Fund
for Post-Graduate Awards in General Internal Medicine

The Helen R. and Robert Murnane, M.D. Fund for Post-Graduate Awards in General Internal Medicine was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert T. Murnane, M.D. (M.D. '47) and Helen R. Murnane (attended, Commerce) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors with the right to invest and reinvest as occasion dictates.

The annual income shall provide an award, or more if funds permit, in support of sabbaticals at distant sites for house physicians, for evaluation of ongoing research, for attendance at conferences/conventions or for post-graduate courses in clinical research, teaching or patient care. Support shall

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Helen R. and Robert Murnane, M.D. Fund
for Post-Graduate Awards in General Internal Medicine (contd)

be limited to 3-7 days in length, and will help defray the costs of tuition, transportation, lodging, and meals. Recipient is limited to General Internal Medicine residents at The Ohio State University Hospitals, to include physicians in first, second or third-year levels, as well as the chief resident in General Internal Medicine. Selection shall be made following application to a committee composed of the Chairperson and Vice Chairperson of the Department of Internal Medicine along with counsel of the Chief Resident in General Internal Medicine (when this latter person is not a candidate). It is understood that a member of this committee may want to encourage the application of a particular physician.

The total amount of awards shall not exceed 32% of the amount of the annual interest generated by the fund with the remaining annual earnings returned to the principal each year to add to the growth of the fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Chairperson of the Department of Internal Medicine and the Medical Director of University Hospitals in order to carry out the desire of the donors.

\$25,000.00

CHANGE IN DESCRIPTION OF NAME ENDOWED FUND

The Manuel Barkan Endowed Fellowship Fund

The Manuel Barkan Endowed Fellowship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Theresa (Toby) Barkan Willits (M.A. Social Admin. '51) of Dublin, Ohio. The description was revised March 6, 1998.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the academic and living expenses of a graduate student in the Department of Art Education who is completing the dissertation. The fellowship must be used for the final year of writing the dissertation. Applicants will have fulfilled all course work, passed all preliminary exams, and had the dissertation research proposal or plan approved. They will also be full-time students, unless work type and hours have been approved by the advisor. With approved outside work, they should devote not less than 50% of time to completion of the dissertation. It is anticipated that the doctoral degree will be received at the end of the fellowship year.

The annual award, called the "Manuel Barkan Dissertation Fellowship," shall be given to a candidate determined by the Department of Art Education Graduate Studies Committee with the Chairperson of the Department. The primary criterion is scholarly excellence. Other criteria to be considered are the quality of the project design, originality, feasibility and proposed schedule for the project, and scholarly significance and potential for contribution to the field. If in one year no award is made, two awards may be given the following year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

CHANGE IN DESCRIPTION OF NAME ENDOWED FUND (contd)

The Manuel Barkan Endowed Fellowship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Chairperson of the Department in order to carry out the desire of the donor, which is to support the completion of the Ph.D. degree or other relevant terminal degree in the fine arts.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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THINGS GONE RIGHT AWARD

Mr. Shumate:

At this time, I would like to call upon Vice President David Williams for the presentation of a special award.

Mr. David Williams:

As President Sisson has mentioned, several weeks ago as our country and the rest of the world were focusing on a possible showdown, we had a great opportunity to host an international town meeting. At that point and time, something strange happened in the minds of a lot of people and that was that the head of democracy shined bright on our campus. The White House actually called afterwards very concerned, upset, and mad, and they vowed to never come back to Ohio State -- then in the aftermath, they said, "until Al Gore runs for president." So even the White House recognizes that what happened here was good.

Dick Sisson and I had a very hard role to play in this. It was very tough. Dick made a phone call to me and then he went back to sleep, and then I made a phone call to Bill Hall, and then I went back to sleep.

So today it gives us great pride to present, "The Things Gone Right Award," to the International Town Meeting Project Team. This team had a total of 196 members of the University community, headed by Bill Hall, who put in overtime, never complained, and came and did the things that had to be done to make this work. Those of you that were there or saw it on TV, you saw the results of a lot of people doing a lot of things and receiving absolutely nothing extra for it. We are indebted to them.

Today we can't have all 196 of them here -- we are planning to honor all 196 on Thursday, March 12, in a ceremony right here in this building -- but we have a few of them. I would like to have these individuals come forward and receive a certificate: Sarah Blouch, Ruth Gerstner, Debbie Gill, Bill Hall, Thomas McGinnis, Ron Michalec, Russell Morrison, Sean Perkins, and James Stevens. I would like to read the certificate:

THINGS GONE RIGHT AWARD (contd)

Mr. Williams: (contd)

"THINGS GONE RIGHT AWARD AT OHIO STATE

The Committee on the Undergraduate Experience (CUE) honors individuals or groups at Ohio State who have gone beyond the expected and past the ordinary. Things Gone Right rewards innovation, community-building, student involvement, positive impact, and special effort. This award is given for outstanding service."

"You are to be commended for the outstanding work you performed as a member of the International Town Meeting Project Team. The services you provided ensured the success of the project and enhanced the reputation of The Ohio State University in local, national and international communities.

Thank you for making a difference."

Congratulations to each of the people. In addition, we have been working on having a plaque that honors all of them. Tina, would you please bring the plaque up so everyone can see what will be hanging in the halls from now on.

Mr. Shumate:

On behalf of the Board, let me also express our appreciation for the outstanding work on the operations and the logistics for this event. Bill Hall, as the coordinator and leader of the team, I would like to offer you the opportunity to share any remarks, thoughts, or observations you may have.

Dr. William Hall:

Thank you, Mr. Chairman, for the opportunity to speak. It was certainly an honor to represent the University at the international town meeting. It was a great team effort, as I think you all realize, and could not have been done without the massive support from across the institution. So in that respect, I accept this recognition on behalf of about 196 people that helped put this together.

The great thing about it is -- and I thank God that I work for a University administration that did not allow the University to be manipulated in the fashion that was obvious by others as they came into this institution -- we stood our ground and negotiated, and we had the support of the institution, to put on a real town forum for this country. I am proud of the fact that we were able to do that on behalf of this University. So thank you, again, and I thank you on behalf of all of the people that helped put this together.

Mr. Shumate:

Congratulations.

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HOSPITALS BOARD REPORT

Mr. Skestos:

Mr. Chairman, The Ohio State University Hospitals Board met on February 26, 1998. The Board discussed and approved recommending to the Board of Trustees an

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

agreement with MedOhio Health, Inc. for a reconfiguration of the loan for the development of a health insuring corporation, authorization to purchase up to eight acres of unimproved real property located on Feder Road in Columbus, and several personnel actions.

It was reported that the Hospitals had received very positive reviews during site visits by the American College of Surgeons and the Departments of Health and Mental Health. Accordingly, the Hospitals was reverified as a Level 1 Trauma Center and reissued state licensure for psychiatry and maternity services. That concludes the report.

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STUDENT GOVERNMENT REPORTS

Ms. Kathleen Carberry:

Thank you and good morning to you. The Interprofessional Council has established a relationship with the Offices of the President and Student Affairs to conduct the I-QUE report. The report will focus on the quality of the University experience of students in the five professional schools. IPC hopes to have completed the student survey by spring and have it dispersed by the middle of Autumn Quarter 1998.

IPC would like to announce its second annual service day to be held April 9, on the second floor of the Ohio Union and invite everyone to participate as the professional students give back to the OSU community. Finally, IPC has been very busy reviewing its new constitution, which just had its first birthday two days ago. They have finalized their election bylaws and sharpened the requirements of participation by the student assembly representatives.

USG will be hosting Jane Elliot, a dynamic speaker on race and cultural differences, on Wednesday, April 1. This event is the first of many by USG to address the differences that make us great. USG invites the entire University to join them in the Ohio Union Ballroom at 7:00 p.m. on April 1.

The second annual Cultural Diversity Festival will be taking place the last week of April. This festival brings organizations of all races, ethnicities, and constituencies together to showcase the diversity of Ohio State. USG encourages the Board, administration, and faculty to help support this program, which is a critical part of furthering our mission of recognizing the uniqueness of each other that intrigues us to come together.

Also, the first addition of the Landlord Library was distributed to the University community last Wednesday. This booklet has tips on how to keep on an equal ground with one's landlord and lists rankings of various landlords and landlord companies. The response has been overwhelming and our off-campus community has taken another step toward excellence.

The Council of Graduate Students is proud to announce the official launch of the G-QUE census to all 10,000 graduate students in the first week of Spring Quarter. Students who submit their questionnaires by the deadline will be eligible for prizes, including the grand prize of a one-year paid parking garage sticker -- we hope that will be quite an incentive.

STUDENT GOVERNMENT REPORTS (contd)

Ms. Carberry: (contd)

The twelfth annual Graduate Research Forum will take place on Saturday, April 18. We had a 30 percent increase in abstracts submitted for the Forum this year. I would like to thank Sarah Adams, our vice president, and Dr. Edward Hayes and Dean Huntington for their continued support of this effort.

The Student Trustee Selection Process is now complete. Five names were sent to the Governor yesterday and all five candidates are outstanding. Our applicant pool was exceptionally good in number -- we had 27 applicants this year -- and in quality. So it was a very competitive process.

And, finally, CGS will continue to monitor state legislative issues and work with the University towards those efforts. I will be interested to hear the report later on.

Thank you.

Mr. Shumate:

Thank you. Are there any questions?

Dr. Sisson:

Mr. Chairman, I would like to add something. Kathleen and her colleagues have taken leadership roles in the National Association of Graduate and Professional Students. J. B. Lawton and Kathleen are national board members, and Kathleen serves as the Midwest Regional Coordinator and Director and Mr. Lawton chairs the national Legislative Concerns Committee.

Also, CSG was extended a 1997 Legislative Award by the National Association of Graduate and Professional Students for their work on the tuition waiver tax issue. So my congratulations to you. That was quite remarkable. We are all very proud of you and want to show that by giving our applause.

Ms. Carberry:

Thank you very much.

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PRESENTATION ON FINANCIAL BENCHMARKS

Mr. Shumate:

At this time, I would like to call upon Vice President Bill Shkurti to lead the discussion on financial benchmarks.

Mr. William Shkurti: [overhead presentation]

Thank you, Mr. Chairman. This is the fourth year of an annual report we provide on financial benchmarks comparing OSU with other institutions and with itself. For the Board members, you have in front of you a colored copy of the handout -- which is also up on the screen -- and for those of you who have press copies, it will be in black and white.

Before I get started, let me express my appreciation to Eric Kunz, Assistant Vice President for Finance and head of the Office of Resource Planning and Institutional

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Shkurti: (contd)

Analysis, which is responsible for putting these numbers together. Also Henry Zing - the person that actually puts this together -- put in a lot of extra work doing this. Henry is a new employee so this is the first time that he has done it, and we are very pleased about having him on board.

If we turn to the next page, it talks about the context of this. Again, the purpose of this is to inform you on the financial decisions on a strategic level as we head into the budget decision-making process.

I will next highlight the key definitions because they are important in setting these up. When you talk about money there are a number of incantations. What we are restricting most of these comparisons to is current funds, which means we are excluding capital, because that is accounted for in a lot of different ways by different universities and gives spurious results. We are also excluding the Hospitals and auxiliaries, not because they are not important, they are, but not all universities that we are comparing ourselves to have hospitals and because the Hospitals for us is financially a large part. If we included it in our numbers, but are comparing it to someone who doesn't, you get funny results, so we've adjusted for that.

Most of these comparisons are on the basis of student full-time equivalents, which adjusts for size and also for part-time versus full-time students. If you recall at the February Board meeting, we identified our benchmark institutions -- nine of the top public comprehensive research institutions in the country and also institutions which are similar to us in structure. So if we compare finances, we are comparing apples to apples.

A note on the data sources -- because whenever you use numbers they appear to be precise but there is a lot of judgement -- most of the numbers we are using are from the IPED Survey, which is based on audited financial statements. So the good news is that it is the best information available and it is verified by external auditors. Anyone who has dealt with auditing of numbers knows that there are limitations and that there are reporting differences even though all of our institutions comply with generally accepted accounting principles. For example, the University of Illinois has some of its retirement paid for by the state, rather than the University paying for it, so it doesn't show up on its books. We have tried to correct for those wherever we can, but as you get into discrete areas of spending those differences loom larger.

Secondly -- because the federal government collects this information and is dependent on voluntary compliance from the universities which is good, but does take time -- there is a lag in the reporting. The latest data that we have in these comparative numbers is Fiscal Year 1996. It does not reflect FY '97 and FY '98, which for Ohio State were good years financially, and I will talk about that in a minute.

The third issue is that some of these are snapshots but there could be all kinds of things that cause expenditures to go up or down in one year, and I'll talk about that later regarding early retirement. So trends are more important than snapshots and I think on a global basis this will give us a good idea of where the University stands. Let me turn to the first chart where we compare our current funds revenue per full-time equivalent student. You will see OSU in red compared to the other benchmark institutions, and then the green post is the average. This shouldn't be a surprise to most of you who have seen this in previous years. Although there are some institutions we have more resources per student than, by in-large we are on the lower end of the scale. We are \$7,000 per full-time equivalent student below the average and when you multiply that by 40,000 students, that is a lot of money.

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Shkurti: (contd)

I would also point out that these institutions tend to breakdown into two categories: 1) institutions which have a lot of money and are above the average, lead by our friends at the University of Michigan; and 2) other institutions such as Arizona, Illinois, Penn State, Ohio State, and, to a lesser degree, Texas. I would point out that even though some of these institutions have the same or less resources than we do, according to this comparison they have good academic reputations, and in some cases are ranked by some measures higher than we are.

I want to make it clear that although these financial comparisons are important, I never want to be in the position of arguing that money is the end all and we should chase money just to chase money. On the other hand, resources are important and those institutions that have a lot of resources tend to be more highly ranked. Although, again, it is not a perfect representation.

Mr. Shumate:

Bill, just to clarify, those nine institutions are the nine that we have selected to be our peer group?

Mr. Shkurti:

That is correct, Mr. Chairman. The next chart breaks us down into categories. The chart on the left looks at tuition and fees -- and I will talk more about that later. We lag in all of these categories, but the difference is not as great in tuition and fees per student FTE. What you will see later is that there is a distributional issue there. Our state support per student lags by \$1,111 from the average. Again, if you multiply that times 40,000 students that is \$40 million, which is a significant amount of money.

The biggest difference is in grants and contracts. This is something that the Research Commission is looking into and we will report back to the Board later this spring, so I won't go into it in detail. What I will say -- and we discussed this a little bit in Fiscal Affairs -- is that this is generally restricted money that is given to the University for a specific purpose, a sponsored grant, and so forth. So it is not the same as the unrestricted money that we get from tuition or from most of our state support. On the other hand, it does affect our ability to leverage our resources. Again, we don't want to chase this money just to chase money, but it has a big impact and effects our resources and our standing. We are also below all of the other categories.

Let me turn to the next chart which tracks these four revenue categories over time. Generally I don't like to use what I call "Pentagon dollars," which is where inflation is taken out so you look at the real growth, but I think that it is appropriate in this case. So in other words, the increase over this period of time is adjusted for inflation -- it is how much more than inflation that has gone up.

Obviously, our tuition and fees have increased substantially more than inflation, 29.8 percent over the period from FY '91 to FY '96, and that tends to get reported rather heavily. What tends not to get reported is -- take a look at the ugly red glob for state support -- in Fiscal Year 1996, we were still 6 percent below, even after adjusting for inflation, in the amount of state support that we received. So we have improved that in FY '97 and FY '98, and we are very grateful for that support from our state officials, but that does have a relationship on other parts of this.

Interestingly enough, even though we have less per student, we have done a really good job and our faculty have done a really good job over the last couple of years --

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Shkurti: (contd)

even though the total number of faculty remains stable or declined. In real terms, our grants and contracts have gone up almost 24 percent and the same with other sources of income. So I think that our approach has been not to make up every lost state dollar on tuition and fees, but also to expand our revenue sources wherever possible.

Let me turn next to the specific issue of tuition and fees. What this chart is designed to show is our relative ranking among those nine institutions on various categories of fees. In general, what you see -- and let me take the residents undergraduate category as an example -- is that in 1991 we were fifth among the 10 institutions in our resident undergraduate mandatory tuition and fees, and then we dropped to sixth in Fiscal Year 1998. These numbers we have on a more up-to-date basis. So in other words, our relative tuition compared to the benchmark institutions has declined slightly.

The other thing that I would point out again for our undergraduates, both resident and non-resident, is that we tend to be in the middle to lower end, for resident graduate students and professional students in the middle, and for non-resident graduate and professional students on the high end. You can see in Fiscal Year 1998, we were third among those nine institutions. Now I think that we owe an obligation -- because we are a taxed-supported institution -- to favor residents from Ohio, so I don't think that this is necessarily bad. In addition, to really be an international research institution we need to attract some proportion of non-resident graduate and professional students. So we have to do business with what the market will bear on that and we need to be careful.

Now the next item takes a look at our annual tuition and fees for resident undergraduates. To give you a comparison of how we stand compared to other institutions -- and, once again, Michigan leads the pack on the high end -- you can see that Ohio State is a little below the average at \$3,687, which is about 9.1 percent below the average. It is not necessarily a bad thing that we have low tuition, but to the degree to which we have resources that do not allow us to meet the competitive demands for the best faculty and the best students, it doesn't affect our ability to deliver services. I will get back to that in a minute.

If you compare Ohio State not only with the benchmark institutions, but also with other state institutions, the pattern is about the same. You will see the average for other state-assisted institutions is \$3,943 and for OSU it is \$3,660. Remember that these other state institutions are dealing with the same state funding issues that we are. Miami is the highest at \$5,512. Again, it is not our job to charge the highest tuition that we can, but if you compare what Ohio State offers -- and the competitive environment we have with other institutions in the state -- we are a tremendous bargain and under-resourced compared to what we have to do.

One other point that I would like to make is that in 1998, we were eighth among the 13 institutions and 7.2 percent below the average. In 1991, we were ninth among the 13 institutions and 8.4 percent below the average. So our tuition has crept up slightly faster than the average for the state over the 7-year period. At the same time, this University has tremendously improved its performance.

Now that we have looked at the revenue side, let's take a look at expenditures. What this chart does is to use the comparable data to compare OSU's spending on a variety of categories. Instead of using just Fiscal Year '96, this is an average of FY '94 through FY '96, to try and get away from year-to-year fluctuations.

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Shkurti: (contd)

You will see that there are two areas where we spend more than the average compared to our benchmark institutions. One area is in public service, which is substantially more and reflects primarily the support and success of our Agricultural and University Extension Service. Again, that is a lesson that I think the rest of the University needs to internalize and that is the success that our agricultural programs have had in reaching out to the people of Ohio and, in turn, have been rewarded appropriately with support from the people of Ohio. So I think that is a really good thing.

The second area is in instruction and we rank ahead of our benchmark institutions per student FTE. Again, that is good. That may be a bit of a false difference though because of the way that these reports are put together, they look at actual audited expenditures. In Fiscal Year 1995, the accountants appropriately told us to book the early retirement buy out cost, a one-time cost, into our budget and that shows up on the instructional side. I think, in general, we do very well on the instructional comparisons, but this may be a little bit inflated because of that.

Mr. Shumate:

Do you know what the figure would be without the early retirement?

Mr. Shkurti:

I know the total for the early retirement buy out was \$37 million. If you distribute that over 40,000 students that is about \$1,000 per student. Now we have a three-year average here, but, I suspect, that would reduce that percentage substantially -- somewhere between a third and one-half of it would probably go away.

Mr. Patterson, do you have a question?

Mr. Patterson:

We are comparing ourselves with our peer institutions and neither Michigan nor UCLA have Extension roles, yet that was one of the reasons that you were adding them in terms of public service. I wondered if that distorted these at all.

Mr. Shkurti:

Yes, it does have some distortion. The problem is that there is no institution that is exactly like us. There are some that are more similar and some that are less. The nine that we picked are the most similar to us in a variety of areas, but are not all a perfect match -- you get various distortions back and forth on these comparisons. So, I suspect that would enter into it.

Some of the institutions have hospitals and some don't. With public service, most of the institutions that we are comparing to do have an agricultural land-grant mission, but not all of them. Michigan is a good example. Michigan State is the land-grant institution, but it is Michigan -- because they have so much money -- that tends to drive these averages. So if they are not in the hunt in this particular average, you are going to see a higher comparison to the average. I will be glad to put Henry to work to compute the average without Michigan, and we can see if it changes.

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Patterson:

UCLA has always been number two and it is also up there. So in actuality, the two with the greater resources are the two that aren't quite comparable.

Mr. Shkurti:

That is correct.

Dr. Sisson:

Bill, did we include Extension in the calculation of funding for student FTE?

Mr. Shkurti:

To the degree it was current in education -- I believe most of OARDC and Extension is and we can get you the exact amount.

Dr. Sisson:

If that is true -- and we were to take that out to compare it with Michigan and UCLA -- our figures would look even worse. Because that has an elevating effect if that is true and that is the way the calculations are done.

Mr. Shkurti:

I think a lot of the restricted money is not in that current funds expense, but rather than guess we will run the numbers and share with you the outcome.

There are a number of areas where we are consistently behind, Student Services being one and there was a lot of discussion of that this morning. Institutional Support is what we might affectionately refer to as the bureaucracy -- and actually we are fairly lean there -- but it also includes things like administrative computing. Scholarships is self-evident.

For Academic Support or things like academic counselors, you see that we are 34 percent behind per student in that area. There was a lot of discussion this morning in the Student Affairs Committee about retention and that OSU doesn't do as well as some other universities. There are a lot of reasons for that, and I want to stress that one of them is that when we went through budget cuts we weren't really wealthy in terms of academic counselors anyway, but that was one of the areas that got cut back. And, of course, without anyone to help them or help navigate them through our complex system, we think that had an effect on student retention.

Now the good news is that we have tried to build that back up over the last two or three years. So, hopefully, we will catch up. Again, this is not a case where we are throwing money at the problem as a solution. I think that we ought to do better with less, but at some point you do less with less if you have less.

The next item simply compares our expenditures over time. Again, you will see that on the instructional side we have done well -- again, part of that is early retirement -- overall. We fell way behind in the FY '93 - '94 period and we caught up a little bit. Now our expenditures in FY '96 are only 20 percent behind the average, instead of 23 percent in FY '91.

The next chart was one that we discussed in the Fiscal Affairs Committee, so I won't go over it in detail other than to say that what it does is to track our overall

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Shkurti: (contd)

compensation, which is salary and benefits. That has gone up as the market has gone up and as we stay competitive. Then the blue line shows those costs as a percentage of the general funds budget. These are budgeted so that the one-time early retirement is not in there. I think what this shows is that although we have remained competitive in salary, we have done a good job of managing our compensation costs. As Larry Lewellen explained in the Fiscal Affairs Committee, the principle reason for this is because we have really kept a lid on health benefit costs. We have taken an asset of the University, which is our Medical Center, and by developing a managed care arrangement have been able to keep our costs down while improving quality and access. I think in this case, these are the things which involve not spending more money, but thinking differently.

We talked a little bit in summary on the implications of these numbers. I think, in general, we operated at a level of about 20 percent less revenue per student. That gets reflected in our spending. We tried to protect the instructional side, but the support side has not done as well. The results from the last two to three years -- which don't show up fully in these comparisons -- are encouraging. We have improved the quality of our academic programs and the student experience with the limited resources that we have had.

I think in terms of what OSU needs to do in the future -- since we have less resources than most people, we need to make sure that we manage them effectively first. I have given you the benefits example and I think that there are others. We need to assure continued state support. Love it or leave it, it is our single largest source of income. Our challenge will be in the environment that we have to make sure, as a state institution, that we have as much state support as we can get. And, finally, we need to expand and diversify our revenue base. I think that ties into what the Board talked about today and in the weeks ahead.

In this morning's Student Affairs Committee meeting there was a presentation on retention and graduation from Vice President David Williams, Executive Dean Kermit Hall, and their colleagues. The point that they made is that it makes good academic sense and good business sense for us to take better care of the students that we have, and we are doing that.

When I get finished here, Vice President May and his colleagues will give a presentation on private giving, which is an area where we are diversifying our resources. Private giving will never pay the light bills, but private giving can provide an extraordinary margin of excellence in terms of a number of our academic programs. We will also have a presentation this morning from Representative Thomas and his colleagues on how we hope to protect our state appropriation in the spring and I will get to that in just a moment.

Later this spring, Vice President Trethewey will provide a presentation on our affiliated entities, which is a way to diversify our revenues, and Vice President Hayes will bring forth the Research Commission, which will deal with the grants and contracts issue. And we will also talk about budget restructuring.

Finally, I think if we wrap all of this together, OSU may not be as well-funded as some institutions, but we are doing a tremendous job and the result is that we are a tremendous value to Ohio's taxpayers. What this particular chart shows is the academic reputation among all public and private institutions based on the *U.S. News and World Report* recommendations. It shows OSU as first in Ohio -- and it's not that the other schools listed there are not good institutions, they are -- by a source other than us, and that the value of our diplomas means the most out in the

PRESENTATION ON FINANCIAL BENCHMARKS (contd)

Mr. Shkurti: (contd)

real world. If you look at our annual fees, they are the lowest among these five institutions. To me a combination of good quality and low fees is value, and that is what we are about.

Mr. Chairman, that concludes my presentation. I would be glad to answer any questions.

Mr. Shumate:

Are there any questions? Again, we thank you, Bill and your staff members for their excellent work. This is the kind of information that we need in order to make the strategic decisions that we desire in order to move the University forward.

(See Appendix XXXIX for background information, page 655.)

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ISSUES 1 AND 2 PRESENTATION

Mr. Shumate:

At this time, we will move to the agenda item on Issues 1 and 2. As we all know, this issue is critically important to the entire State of Ohio. This morning, we have three speakers who will address the Board in support of a resolution that will be considered after their presentation.

The first speaker is C. William Swank, former Executive Vice President of the Ohio Farm Bureau, a past member of the Ohio Board of Regents, and a former President of The Ohio State University Alumni Association Board of Directors. Bill also received Ohio State University's Distinguished Service Award in 1995, and in the same year, Nationwide Insurance Company established an endowed chair here at OSU in his name in Rural and Urban Policy.

Following Dr. Swank will be John Carney, President of the Undergraduate Student Government. John will be graduating this June and going on to law school this fall, and he is representing the students.

And then, finally, Representative E. J. Thomas, a member of the Franklin County legislative delegation and an alum of The Ohio State University, receiving his bachelor's in accounting. Representative Thomas is currently serving his seventh term as a State Representative for the 27th House District. He is the Chair of the House Ways and Means Committee and recently co-chaired the Joint Committee on Ways and Means during the school funding debate. Representative Thomas played a significant role in rallying support amongst his colleagues and providing leadership for this very important issue.

We welcome all three speakers this morning and, Dr. Swank, if you will begin the presentation.

Dr. C. William Swank:

Thank you, Mr. Chairman and members of the Board. I feel as if I know virtually all of you and appreciate a chance to be here and urge you to take a position favoring the passage of Issues 1 and 2. I think that it is important to the University and its future, and the people of Ohio, that you lend your prestige and leadership to what, I believe, is correcting a long-standing problem. It may not be the perfect solution, but

ISSUES 1 AND 2 PRESENTATION (contd)

Dr. Swank: (contd)

seldom do we find a perfect solution in the General Assembly or Halls of Congress, because there is a need to compromise on many issues.

When I say a long-standing problem, we have had a long-standing problem of poorly funded rural schools and too much funding -- depending on real estate taxes and property taxes -- that impinges more heavily on rural communities than on city ones. We have a continuing problem of adequate education for all students.

As you know, the Supreme Court dwelled heavily on the questions of rural schools and on heavy reliance on real estate taxes and these two issues go a long way to correct both of those. I went to a rural school myself and we needed that kind of help, I can assure you. One of the reasons rural kids do well is that they know how to work and be responsible. In addition, if we give them a good education, it would be a whiz-bang.

So here comes a solution that the public may not understand too well. By having The Ohio State University come out and favor it and explain why it is important to the University to get some well-trained students coming in, students will stay in. As you just discussed, they will stay in school if they are doing well and if they are enjoying the higher education experience. So, we have a lot to gain. We have a lot to gain as a university for being assured of the strong support of the General Assembly, and here is their effort to do that.

I have worked with the General Assembly for over 40 years, and in their wisdom they have said that we want the people to vote on this. We all have to help the public understand a complicated issue, a tax issue, and why it makes sense for the State. You have seen figures on the value of this University and many universities in the State. When Mr. Colley, Bill Napier, and I worked with the Board of Regents, we saw that we are blessed with lots of good state-related colleges and universities in this State, but if we don't take care of them they can't do the real job that they should be able to do.

So I just say to you that the leadership here will be important to the people. It is an opportunity to explain things that ought to be explained about higher education and what it does for the state economy, what it does for the society of the State, and what it does for the youngsters as they enter a complex high-tech world that we are going to have to live in.

Thank you for the privilege to address you.

Mr. Shumate:

Are there any questions of Dr. Swank? John --

Mr. John Carney:

Good morning. I want to thank the Board of Trustees for the opportunity to address my fellow friends and citizens of the State of Ohio. This May, the people of our State will be asked to consider one of the most important issues that has ever appeared before us. Shall we, the people of Ohio, put the needs of our children, families, and friends first? The Ohio State University was founded on the premise of providing a high quality education that was affordable for the citizens of Ohio.

Today, Ohio State, and the other 12 public colleges in the State, continue to provide an outstanding education at an affordable price for hundreds of thousands of

ISSUES 1 AND 2 PRESENTATION (contd)

Mr. Carney: (contd)

students from ages 17 to 71, all attempting to further their education to better our State and our society.

While we come from the far corners of the country, and even the globe, most of us, in fact, come from the towns, farms, and cities of Ohio. Many, like me, started kindergarten here in Ohio, only having the opportunity to go to college because of the generosity of people like you. We have the chance to ensure that we continue to provide our citizens with the high quality, affordable education when they are young and old. By encouraging our family and friends to vote yes on Issues 1 and 2, we are promoting a kindergarten through college educational system, where every grade level is considered part of a puzzle, in which every piece is as important as the other, and where sacrificing one piece leaves the puzzle incomplete.

In a state where the budget for our correctional system is comparable to our higher education budget, is it not time to ask if we want to pay now to educate our people or to pay later to punish them. As a criminology major, I can tell you that the higher the education of an individual the less likely that person is to commit a crime. Let's take the money that tomorrow might be used to incarcerate a criminal and enrich them today and make them a productive member of our society.

In a state where the flagship institution's College of Education is internationally renowned for its commitment to education and learning, at all levels, isn't it a shame that we find ourselves in this predicament. Fortunately, we are the masters of our destiny. Let's make a statement that Ohio is committed to education and to our future. That future starts with a vote for education. Thank you.

Mr. Shumate:

Thank you. Are there any questions? That was very well presented and stated. Thank you, John. Representative Thomas --

Representative E. J. Thomas:

Good morning, Mr. Chairman and members of the Board of Trustees, and guests. Thank you for having us in this morning. A special thanks to you, Mr. Shkurti, for highlighting the ugly red blob and those of us that were responsible for it. It makes me a little nervous with my back to a fairly large crowd here.

Seriously, I just wanted to share with you that through the process over the last 10 months -- and it has been a difficult process -- anytime an outside body, such as the Supreme Court, throws a curve at the legislature, such as they did, it is going to cause some serious dislocation among the members as we try to find a solution. Especially when the hole that was created with DeRolph -- and maybe my accounting background is getting in the way here -- is \$700 million to \$1 billion, we have to come up with it somehow.

As you know and have read in the papers, there was a lot of wailing and gnashing of teeth. Although it may have been entertaining for you, it was challenging for us. But in the end, we were able to prevail and convince a majority of our colleagues that this money is not going to fall out of the air. That to make the cuts that are necessary to absorb the increases in spending -- that the Supreme Court has mandated through DeRolph -- we had to put what we had on the table. We felt also since this was a challenge that was given to us by an outside body, that it was absolutely and eminently appropriate to put this before the voters and ask for their support of this important issue.

ISSUES 1 AND 2 PRESENTATION (contd)

Representative Thomas: (contd)

I think that we need your help on that and it has been stated eloquently by the two previous speakers, so I would add my comments to that. I think that as one of the premiere institutions in the country, and certainly in this State, that you're very well-situated to be able to offer that support. As you know, Miami and Bowling Green have already done so and I would ask for your support today.

Now I can share with you some sort of a doomsday scenario if this doesn't pass, but I know that you all are way ahead of me on this. I think that more importantly is what we are trying to create here is a system of education in this State that provides a seamless fabric. On the floor of the House, when we were trying to get this done -- and I noticed that you have independently developed this as one of your "WHEREAS" clauses in the resolution, where you talk about education being seamless from kindergarten through college -- my comments related to providing that seamless fabric.

My father graduated from Glouster High School in Trumbull Local, which is the second poorest district in the State. It makes little sense to me for us to provide a great K-12 education and then when that youngster comes out of school, trying to lift himself or herself up by their own boot straps, and has to go to work in a brickyard because they would find a scenario in the future that for lack of geographic access or for lack of money, they would not have the opportunity that somebody on a bus line similarly situated here in Columbus would have to attend Ohio State University.

So, that was one of the many arguments that was made on the floor and provided the impotence to get this done and to the ballot. I will be glad to answer any questions that you have and support you in any way that I can.

Mr. Shumate:

Thank you. Are there any questions? Again, we thank you for your presentation and also for your outstanding leadership on this very difficult issue. Thank you all for being with us this morning.

Members of the Board, at Tab 11 in your notebooks you will have the resolution that is now before us for consideration. The resolution and the "NOW THEREFORE" section reads as follows:

"BE IT RESOLVED, That the Board of Trustees of The Ohio State University encourages students, faculty, staff, alumni and friends of higher education to support the passage of Issue 1 and Issue 2, to ensure additional funding for public schools, and to support substantial property tax relief; and

BE IT FURTHER RESOLVED, That the Board encourages like-minded individuals and organizations to commit their talents and resources to assure a sustained investment in higher education by promoting additional funding for education at all levels in the State of Ohio."

SUPPORT FOR PASSAGE OF SALES TAX ISSUE

Resolution No. 98-114

WHEREAS the Ohio Supreme Court, in March 1997, ruled that Ohio's current funding mechanism for public schools is unconstitutional, and that many Ohio school facilities are unsafe and a threat to the health and well-being of our school children; and

SUPPORT FOR PASSAGE OF SALES TAX ISSUE (contd)

WHEREAS legislation has been enacted by the Ohio General Assembly and supported by Governor Voinovich to place Issue 1 and Issue 2 on the May 5, 1998 ballot, to generate new revenue to support local public schools and reduce reliance upon local property tax; and

WHEREAS many have concluded that the tax proposal significantly responds to school funding issues cited by the Ohio Supreme Court, and represents a major step forward in improving school funding and performance in Ohio; and

WHEREAS it is important for citizens of Ohio to recognize that education in Ohio is seamless, from kindergarten through college, and that having academically prepared graduates of Ohio high schools enter our colleges and universities is of benefit to all; and

WHEREAS in the absence of new tax revenues, the higher education system becomes vulnerable to significant budget cuts to generate additional funding for primary and secondary education; and

WHEREAS higher education has a significant positive impact on the State of Ohio's economy and upon the quality of life of its residents:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University encourages students, faculty, staff, alumni and friends of higher education to support the passage of Issue 1 and Issue 2, to ensure additional funding for public schools, and to support substantial property tax relief; and

BE IT FURTHER RESOLVED, That the Board encourages like-minded individuals and organizations to commit their talents and resources to assure a sustained investment in higher education by promoting additional funding for education at all levels in the State of Ohio.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESENTATION ON CAMPAIGN REPORT AND ACADEMIC IMPACT

Mr. Shumate:

At this time, I would like to call upon Vice President Jerry May to introduce the presentation on Campaign Report and Academic Impact.

Mr. Jerry May:

Thank you. I am going to ask Deans Hoffsis, Dottavio, and Gold to share with you, from their perspective, a little bit about the campaign impact which is private support. Before I turn it over to them, let me say a couple of things about the campaign, their role in the campaign, and their role as representatives of the more than thirty-two components of this campaign that have a number of people working on its behalf.

The first thing that I would like to say is that the campaign is going very strong. We have \$593 million in cash and cash pledges toward the \$750 million goal, and we have \$79 million in pledges toward the \$100 million bequest goal. Consequently, we have \$672 million toward the \$850 million goal. We are 79 percent of the way there, with 65 percent of the time passed, so we are ahead of schedule which is where we always want to be. In addition to that, sometimes the numbers don't give us the real sense of the impact because the numbers are just numbers, but it is what we are

PRESENTATION ON CAMPAIGN REPORT AND ACADEMIC IMPACT (contd)

Mr. May: (contd)

doing with those numbers that I have asked the deans to share some of their experiences with you today.

Before I turn it over to Bob, let me say something about each of the programs. Bob represents the College of Mathematical and Physical Sciences and it has an abundance of needs. As we looked at the goal for each of these particular units, we looked at the national average of campaigns of half a billion dollars or more. What we found is that academic units like these, during these very large campaigns, generally grew at a rate of at least 50 percent more than they would have in the previous five-year period.

We applied a 50 percent, sometimes a 75 percent, increase to set their goals in this particular campaign. I can tell you in each case they have all now either just about reached their goal or just surpassed the goals that we set: \$12 million for the College of Mathematical and Physical Sciences, they have passed that and have reupped the goal to \$15 million; \$15 million for the College of Veterinary Medicine, under Dean Hoffsis, they are just about to pass that and have that goal move up more toward \$20 million; and the Marion Campus, under the leadership of Dominic Dottavio, had a \$3.5 million goal, have surpassed that, and are working on a new goal as well.

The important thing here is that the reason we are achieving in this campaign is because they are academic leaders, as I have said before, that have a vision, and they are doing something. They are out there building relationships and working with volunteers and others. So with that, I want to start with Dean Gold and ask him to share a little bit about the impact in the College of Mathematical and Physical Sciences.

Dean Robert Gold:

Thank you, Jerry, and thanks to the members of the Board for allowing me to join two of my distinguished colleagues here and share with you the importance of the campaign to our programs. I will limit myself to two items in an attempt to be brief.

Let me start with the Smith Lectureship in Physics, which is an endowment funded by Robert Smith of Baboia Island, California. Bob Smith is a 1930's graduate of Ohio State and a long-term friend of the University and department. His father was Alpheus Smith, one-time chair of the Physics Department, dean of the Graduate School, and the eponym for Smith Laboratory.

The Smith Lectureship is an annual event which attracts about 500 attendees. Half of these are talented Ohio high school students who are invited specially by the Physics Department. This has turned out to be a wonderful outreach and recruitment activity for us. In addition, it has achieved quite a stature in the physics community with the Smith Lecturer being a noble prize winner the last three years.

More recently, Bob Smith has endowed an Alpheus and Ada Smith Fund to support undergraduate scholarships and graduate fellowships. This support is very important to us in keeping our place in a very competitive market for talented students.

The second item that I would like to raise is a project that features our current and projected campaign efforts. It is one that you have heard about from Ruth Charney, Interim Chair of the Mathematics Department, who was here a couple of months ago to tell you about an academic enrichment proposal that launched our Mathematics and Statistics Learning Center.

PRESENTATION ON CAMPAIGN REPORT AND ACADEMIC IMPACT (contd)

Dean Gold: (contd)

Mathematics education is a national concern. One can read about it in professional journals and the *New York Times* and one can see reference to it in comic strips in the daily paper. It surfaced in the CUE report, the Committee on the Undergraduate Experience, about four years ago.

In response to this concern, we have created the Mathematics and Statistics Learning Center as a focal point for our efforts to redesign the content and delivery of a particularly lower-level mathematics instruction. We view this as our commitment to academic excellence and to the student experience. This goes along, again, with Bill Shkurti's comment that we want to do a better job with the students that we have.

We are currently in the middle of a national search for a director of the Center. Under an acting director we have gotten started. In the fall quarter, the Center provided 5,000 tutor hours of instructional assistance to our lower-level students and we logged over 15,000 student hours of participation in the Center. We view this as an opportunity to develop a facility for student support services, learning enhancement, faculty development, teacher training, and a large range of resources that will support innovative instructional strategies. This is a big job.

Last year, mathematics and statistics were two departments that at the 100-level -- there are courses from 100 to 199 -- taught 2,500 full-time equivalent students. That doesn't sound like much, but 2,500 students is bigger than Denison University, Ohio Wesleyan University, and Kenyon College. We are talking about a big operation.

It has been quite a challenge and opportunity. We think our vision for the Center will spark the interest of many of the friends of the University and the College, and we think that it will offer them an opportunity to, once again, "Affirm Their Friendship." Thank you.

Mr. May:

I would like to call on Glen Hoffsis.

Dean Glen Hoffsis:

Thank you, Mr. Chairman and members of the Board. It is my pleasure to present a few of the activities in development in the College of Veterinary Medicine.

One of the great successes that we've had in recent years was the creation of the Galbreath Equine Center, which is attached to the existing Veterinary Teaching Hospital. It is visible from St. Rt. 315 and perhaps you have had a chance to see that, it is a nice looking building.

As you know, the Galbreath family have been long-time supporters of The Ohio State University. Also, the veterinary program in our College has provided services for their thoroughbred horses and their other animals at Darby Dan Farms. When the Equine Center was first envisioned, Mr. Galbreath decided that he would make a gift of \$1.5 million towards this construction. Equally important, he agreed to serve as the chair of the Center's campaign and was instrumental in our campaign that raised over \$3 million towards this project.

One of the events that greatly influenced Mr. Galbreath to support this project was the excellent care provided by Dr. Alicia Bertone, one of our equine surgeons. Alicia, if you would please stand. Her efforts saved a valuable stallion named Kyle's Our Man and that was the final influence that caused him to make his gift.

PRESENTATION ON CAMPAIGN REPORT AND ACADEMIC IMPACT (contd)

Dean Hoffsis: (contd)

The Equine Center is now open with all of its advanced design and state-of-the-art surgical equipment, including a high speed treadmill. I would like to invite all of you to come over and see a horse on the treadmill sometime or, if you feel particularly ambitious, you could try it yourself. Incidentally, Mr. Galbreath's son, Squire, is continuing to donate the proceeds from the breeding fees of Kyle's Our Man to the Equine Center. So thank you, Alicia.

Next, I would like to mention the Kenneth Scott Program. We created a Kenneth Scott Center in the College of Veterinary Medicine. Kenneth Scott was affiliated with a shipping industry in Cleveland and he left a large trust with Key Bank in Cleveland for purposes of supporting programs for the prevention of cruelty to animals.

We made a proposal to them last year and received a gift to establish several programs. The most successful of all of these was the establishment of a spade/neuter program at the Franklin County Animal Shelter. This sounds like a simple idea, but it has tremendous effect.

The program allowed us to hire a new instructor, provide transportation, and we renovated some of their existing facility. We provide students, with faculty support, to go to the shelter on a continuous, rotational basis, and perform surgeries on their dogs that are free of charge. We have now done several thousands of these surgeries.

This is a true win/win situation. The shelter has a great need for this service because it makes those dogs more readily adoptable and better pets as an alternative to putting them to sleep. So they love this program. On our side, our students gain an invaluable, tremendous learning experience and they get their surgical skills to a very high level by the time they graduate. So we have made an application to the Kenneth Scott Trust for continuing support of this program. If any of you have any influence at Key Bank, I would be happy to visit with you.

The final program is the Sisson Hall Replacement Building. As you know, we will be replacing Sisson Hall and that project is well underway. We are very excited about our upcoming campaign for the funding of this project. This building will be the core facility of our College, providing state-of-the-art teaching and research laboratories, as well as libraries and administration.

This building will also be very visible from St. Rt. 315 and Herrick Drive, and Olentangy River Road, and will be the southern gateway to the mid-west campus. This \$20 million building is going to require a significant portion of private support and we will have many naming opportunities within the building and a naming opportunity for the building itself. So that campaign is just getting underway.

Finally, the College of Veterinary Medicine at Ohio State is ranked within the top 10 currently and we are striving to reach the very top. Among our priorities to get there will be all of these things that I have just mentioned, which greatly enhance the program. These things are instrumental in keeping our great faculty already in our ranks so that they will not be recruited away and it is also instrumental in us recruiting the top faculty in the country. One of our priorities will be the creation of our very first endowed chair, and we hope that we can do even better than that by the time the campaign ends.

So thank you for letting me address you.

PRESENTATION ON CAMPAIGN REPORT AND ACADEMIC IMPACT (contd)

Dean F. Dominic Dottavio.

Mr. Chairman and other members of the Board, thank you for the opportunity to discuss the success of the Marion Campaign with you.

We are indeed very pleased that in 18 months we reached our \$3.5 million goal. While that number may not seem large compared to other campuses and the overall campaign goal, it is, in fact, an extraordinary figure for a campus our size. To put it in perspective, you should understand that those funds were largely raised from one small agricultural county rather than the State, the nation, or, in fact, the world. As our base for the campaign, we are very much focused on Marion County and now that we have been successful in that one county, we are expanding out to the six adjacent counties.

You may be aware that over Christmas, we received a rather remarkable gift from a truly remarkable man, the late George H. Alber. Mr. Alber left one-third of his \$32 million estate to the Marion Campus. His estate gift, which is going to be responsible for establishing an endowment of about \$10.6 million for the Marion Campus, is not a part of that gift of the campaign total that I reported. Obviously, once we include that we will have exceeded our campaign goal.

Let me tell you a little bit about Mr. Alber. When his gift was revealed, newspapers literally around the world reported of a man who lived frugally, but gave generously. They reported stories of a person that would split the cost of a \$3.00 breakfast every day, that would leave a 15 cent tip on a \$1.50 bill, and drove worn-out pick-up trucks. All of those stories were true.

What was also true was that George was passionate about certain things in life: horses, his fertilizer business, and his Alma mater, Ohio State. If George believed in a cause, he believed in it passionately. George believed very fervently that the Marion Campus was the single, most important economic vitalization and development tool in the county. He believed strongly that accessibility to higher education and, particularly, an Ohio State education, would create successful, ethical, and civic-minded students. I believe very strongly that George was right about that.

The generosity of Mr. Alber, and others of Marion County, have made a significant impact on the academic life of our campus. Because of the campaign, we have been able to do things that have really assisted the students greatly. We have added new distance learning facilities, we have renovated a newly equipped computer teaching lab, and we have significantly expanded the upper-division course offerings of the campus. This was the highest campaign priority and the one that we hear consistently from our community is very important to them, accessibility to Ohio State close to home.

We have increased our scholarships by over 300 percent and, again, keep in mind this is without Mr. Alber's gift. We have increased our honors programs offerings, we have provided to students no-cost study abroad opportunities, and we have hired new faculty in disciplines that have never been represented on the Marion Campus.

So The Ohio State University at Marion is in indeed fortunate to be located in a part of the state that has an extraordinary love affair for this University -- and, I believe, President Sisson witnessed that on Wednesday night. Our biggest challenge is to continue to meet our supporters' expectations, particularly with regard to the notion of expanded course opportunities.

PRESENTATION ON CAMPAIGN REPORT AND ACADEMIC IMPACT (contd)

Dean Dottavio: (contd)

With that, ladies and gentlemen, I would like to say thank you, on behalf of the Marion Campus and on behalf of the Marion Campus Board of Trustees, for all that you do to support our campus and the campaign.

Mr. Shumate:

Are there any questions?

Mr. Patterson:

I have a very quick testimonial because they went to such effort to allow me to do this. We talked a great deal today about retention and increasing that percentage and the importance of spending time and interacting with students.

Last month, I had the opportunity, along with Ed Ray, to be shown around Dr. Ruth Charney's math tutorial program, which is one of the programs of academic excellence. The program is just outstanding. I think that this is what we are talking about when we talk about interacting with students and helping them to stay within the University. I feel compelled to say, Bob, you are doing the right thing and please convey that to Dr. Charney.

Mr. Shumate:

Any other comments or questions? Jerry, first of all, we thank you for your outstanding leadership on the campaign, and to each of our deans, we thank you for your leadership and the time that you are spending on this very important function for Ohio State.

Mr. May:

Thank you very much, Mr. Shumate.

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Thereupon the Board adjourned to meet Friday, April 3, 1998, at The Ohio State University Lima Campus, Lima, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FORTY-FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 3, 1998

The Board of Trustees met at its regular monthly meeting on Friday, April 3, 1998, at The Ohio State University-Lima Campus, Reed Hall Auditorium, Lima, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 3, 1998 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on April 3, 1998, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha.

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PRESIDENT'S REPORT

Dr. Richard Sisson:

I am very pleased that we are meeting today on the University's Lima campus. Yesterday, we did have the opportunity to meet with trustees, as the Chairman has indicated, from each of our regional campuses. We are grateful to these outstanding citizens for their commitment to quality higher education.

Our regional campuses are extremely important to the University and to the citizens of Ohio. Not only do they offer degree programs -- which are particularly important to people who are place-bound and seeking opportunities for advancement, but they also enrich the intellectual, cultural, and economic well-being of our communities in which they are located here in Ohio.

For example, our Mansfield campus is staging a series of one-act plays, several by local playwrights, this weekend. And this month, they are welcoming the National Shakespeare Company's touring production of *Much Ado About Nothing*. There has been wonderful reviews around the country about that production.

Our faculty on all campuses engage in service that brings their scholarly work to bear on real world problems. Ohio State at Marion, for example, co-sponsors a seminar series with the Marion Area Chamber of Commerce known as "Chamber University." These workshops focus on topics that will assist area businesses. Last week, they offered a session on effective advertising. And our Marion campus pursues outreach through an extraordinarily active alumni association with which I recently had the opportunity to meet and speak.

Last month, I was very pleased to travel to our Newark campus to present the Alumni Award for Distinguished Teaching to Associate Professor of Psychology John Skowronski. One of his nominating students pointed out that "Dr. John," as he prefers to be called, is very demanding and his classes are, "not for the weak of heart." His students are actively engaged in research.

In the past three years, five undergraduates have presented papers at professional meetings with his encouragement. A substantial number of regional campus faculty have been honored with this highest award for teaching through the years.

The quality and innovativeness in teaching here on the Lima campus we have just seen and heard about in the presentations that Dean Meek organized for the Educational Affairs Committee: Professor Roger Page on research and the enhancement of faculty and students on the Lima campus; Associate Professor Javad Abdalkhani on cooperative learning in mathematics education, a fascinating initiative; and Associate Professor Charles Moseley on computer simulated teaching in chemistry. As I am sure you will agree after hearing the upcoming report on Ohio State at Lima, we can be very proud of the work being done across the state on our regional campuses.

Outreach is an important core part of our mission at The Ohio State University, and it takes many forms. This mission, as other missions as well, will be enhanced by what Jim Nichols just informed me that our Endowment has crossed over the \$900

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

million mark -- \$914.5 million to be specific. The first time in the history of this University. Hopefully, \$1 billion before July 1, 1998.

Let me give you some examples of the outreach activities that we are engaged in. The Chadwick Arboretum is co-sponsoring an exhibit at the Columbus Museum of Art of Botanical Illustrations: Art in Science. The exhibition presents a number of prints from the University's Emanuel Rudolph Collection of Botanical Illustrations.

The College of Medicine and Public Health is engaged in another form of outreach. As one of only ten medical schools in the country to participate in a pilot program in home health care, our fourth-year medical students will participate in the care of patients in the home, familiarizing themselves with many home care issues. Returning to a kind of medicine and caring that many of us -- certainly in my generation -- experienced as we were growing up.

Students in the College of Law are offering free income tax help to taxpayers on low or fixed incomes, the elderly, or disabled. Through the Volunteer Income Tax Assistance program, they help individuals complete basic federal and state tax returns.

Marcel Marceau offered this last month a mime workshop through our Department of Theater. It was open to students and faculty from all Ohio universities. He was on campus to receive an honorary degree at our Winter Quarter Commencement. By the way, at the ceremony, he asked if he could take his Ohio State University gown and hood to be displayed at his museum in Paris.

Associate Professor of Psychology Sally Boysen was honored as one of the 1998 YWCA Women of Achievement. She is director of the comparative cognition project at the Chimpanzee Center at Ohio State, one of three primate study facilities in the world. She does a tremendous amount of work with elementary and high school students to get them interested in science.

Every day, I see the commitment of the people of Ohio State to serving others. Clearly, this dedication to seeking new knowledge, to building better communities, to enhancing the quality of life for all, guided the all-too-short life of our late Vice President for Research Ed Hayes. Ed was a scholar, a leader, and a teacher whose passion for his work touched the lives of many. We are all still shocked by the loss of our colleague and friend.

I know, too, that the University family lost a Lima campus student last week. Julie West was on a field trip in the Everglades when she was hit by a car. The loss of one so young is felt by the entire University, and I extend our condolences to her family and friends. I would now call and I would ask for us all to rise for a moment of silent comment for these colleagues. Thank you for those words and remembrances.

Mr. Chairman, that concludes my report.

Mr. Shumate:

Thank you, Dick, and also thank you for your continued, outstanding leadership on behalf of the University, we sincerely appreciate it as a Board and as a University community as well.

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CONSENT AGENDA

Mr. Shumate:

Members of the Board, we now have the consent agenda before us. At this time, I would like to ask for a motion to approve the nine resolutions.

REGIONAL CAMPUS BOARD APPOINTMENT

Resolution No. 98-115

Synopsis: Approval of a nominee to The Ohio State University-Newark Campus Board is proposed.

WHEREAS the Board of Trustees on April 8, 1994, approved the establishment of The Ohio State University-Newark Board; and

WHEREAS it has been previously stipulated that "The Newark board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Newark board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Newark Board to fill the unexpired student term of Katheryn Lloyd, who is studying Winter Quarter and Spring Quarter 1998 in Europe:

Kori M. Pittman, term ending June 30, 1998 (Student Trustee)

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a student member of The Ohio State University-Newark Board, effective January 1, 1998.

NEW DEGREE

Resolution No. 98-116

Synopsis: Establishment of a Master of Fine Arts degree in Industrial, Interior, and Visual Communication Design is proposed.

WHEREAS a change has occurred within the design disciplines, identifying the Master of Fine Arts (MFA) as the "terminal degree" when design expertise is acquired or developed to high professional standards in graduate study; and

WHEREAS employment opportunities for design graduates are now most often conditioned upon completion of the MFA rather than the MA; and

WHEREAS the Department of Industrial, Interior, and Visual Communication Design proposes to implement a new degree program, the MFA in Industrial, Interior, and Visual Communication Design that would offer two tracks: one track with specialization in design practice; and the other with specialization within design research; and

WHEREAS the Department of Industrial, Interior, and Visual Communication Design has the resources and faculty to support both the breadth and specialization of the proposed degree, and no similar degree program is offered in Ohio; and

NEW DEGREE (contd)

WHEREAS the proposed degree program has been developed through a consultative process that has included faculty, students, alumni, and professional organizations and received the approval of the Council on Research and Graduate Studies, the Council on Academic Affairs, and was approved by the University Senate at its March 7, 1998 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Master of Fine Arts degree in Industrial, Interior, and Visual Communication Design is hereby approved to be effective upon the approval of the Board of Regents.

**REVISION OF THE MASTER OF PUBLIC HEALTH
DEGREE PROGRAM**

Resolution No. 98-117

Synopsis: Revision of the Master of Public Health Degree Program is proposed.

WHEREAS Ohio State University's Master of Public Health program has been a "nontraditional," "weekend" program serving public health professionals; and

WHEREAS there is a growing demand for a Master of Public Health (MPH) program from "traditional" students, in addition to continuing demand and need for the "nontraditional" MPH; and

WHEREAS shifts in accreditation of MPH programs are creating different expectations for such programs across the country; and

WHEREAS the School of Public Health is proposing to revise its MPH to address the needs of both "traditional" and "nontraditional" students, and to meet the expectations of accreditation; and

WHEREAS the proposed revisions of Ohio State University's MPH program would create two tracks for MPH students: 1) the "traditional" track, with weekday courses, will require general background and offer the potential for specialization in one of five different core areas of public health knowledge; and 2) the "nontraditional" track, with weekend courses, will continue to offer a generalist degree; and

WHEREAS these revisions have been developed through a consultative process that has included faculty, students, alumni, and professional organizations, and has received approval by the School of Public Health, College of Medicine and Public Health, the Council on Research and Graduate Studies, the Council on Academic Affairs, and was approved by the University Senate at its March 7, 1998 meeting:

NOW THEREFORE

BE IT RESOLVED, That the revisions of the Master of Public Health Degree Program be approved, effective immediately.

PERSONNEL ACTIONS

Resolution No. 98-118

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 6, 1998 meeting of the Board, including the following Appointments, Change in Title, Leave of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 18, 1998, by The Arthur G. James Cancer Hospital and Research Institute Board be ratified.

Appointments

Name: MARILYN J. BLACKWELL
Title: Associate Professor (The Vorman-Anderson Professorship of Nordic Languages and Literatures)
Department: Germanic Languages and Literatures
Effective: July 1, 1998

Name: BRUCE E. BURSTEN
Title: Distinguished University Professor
Department: Chemistry
Effective: October 1, 1997

Name: ARTHUR J. EPSTEIN
Title: Distinguished University Professor
Department: Physics
Effective: October 1, 1997

Name: SHELDON R. SIMON
Title: Professor (The Frank J. Kloenne Chair in Orthopedic Surgery)
Department: Surgery
Effective: April 1, 1998

Name: RAYMOND C. WASIELEWSKI
Title: Assistant Professor (The Judson D. Wilson Professorship in Orthopedic Surgery)
Department: Surgery
Effective: April 1, 1998

Change in Title

Name: DAVID WILLIAMS, II
Title: Vice President for Student and Urban/Community Affairs
Office: Student Affairs
Effective: April 1, 1998
Present Position: Vice President for Student Affairs

Leave of Absence Without Salary

CLAIRE C. ROBERTSON, Associate Professor, Departments of History and Women's Studies, effective Winter Quarter and Spring Quarter 1998, for personal reasons

Professional Improvement Leaves

BHARAT BHUSHAN, The Howard D. Winbigler/Ohio Eminent Scholar in Mechanical Systems, Department of Mechanical Engineering, effective Autumn Quarter 1998 and Winter Quarter 1999.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

KENNETH J. WALDRON, Chairperson and The John B. Nordholt Professor in Mechanical Engineering, Department of Mechanical Engineering, effective Summer Quarter and Autumn Quarter 1998.

MAUREEN AHERN, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

HENRY R. BUSBY, Professor, Department of Mechanical Engineering, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

CAROLE K. FINK, Professor, Department of History, effective Autumn Quarter 1998.

ROSANNE W. FORTNER, Professor, School of Natural Resources, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

JUNKO SHIGEMITSU, Professor, Department of Physics, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

STANLEY R. THOMPSON, Professor, Department of Agricultural, Environmental, and Development Economics, effective Autumn Quarter 1998, and Winter Quarter, Spring Quarter, and Summer Quarter 1999.

MANJULA B. WALDRON, Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

SHEIKH A. AKBAR, Associate Professor, Department of Materials Science and Engineering, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

ANNE L. BOWER, Associate Professor, Department of English (Marion Campus), effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

SAUL CORNELL, Associate Professor, Department of History, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

JERRY L. CURTIS, Associate Professor, Department of French and Italian (Newark Campus), effective Winter Quarter and Spring Quarter 1999.

KIRK A. DENTON, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

KRISTEN J. GREMILLION, Associate Professor, Department of Anthropology, effective Autumn Quarter 1998 and Winter Quarter 1999.

PETER L. HAHN, Associate Professor, Department of History, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

DAVID G. HORN, Associate Professor, Department of Comparative Studies, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

GREGORY W. KILCUP, Associate Professor, Department of Physics, effective Spring Quarter and Autumn Quarter 1998, and Winter Quarter 1999.

MARGARET E. NEWELL, Associate Professor, Department of History, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

WILLIAM F. OGDEN, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

DHABALESWAR K. PANDA, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

KEVIN M. PASSINO, Associate Professor, Department of Electrical Engineering, effective Winter Quarter 1999.

ELIZABETH M. RENKER, Associate Professor, Department of English, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

KENNETH H. SANDHAGE, Associate Professor, Department of Materials Science and Engineering, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

HARVEY G. SHULMAN, Associate Professor, Department of Psychology, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

BRIAN H. SMITH, Associate Professor, Department of Entomology, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

WILLIAM J. TYLER, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

DELIANG WANG, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

LONGYA XU, Associate Professor, Department of Electrical Engineering, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

Emeritus Title

JACQUELINE HERKOWITZ, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective January 1, 1998.

LINDA J. BOYNE, School of Allied Medical Professions, with the title Assistant Professor Emeritus, effective April 1, 1998.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

February 13, 1998 through August 31, 1998

M. Nicholas Senchyshak, D.O., Associate Attending, Department of Anesthesiology
Todd D. Cohen, M.D., Associate Attending Staff, Department of Surgery
Charles H. Cook, M.D., Associate Attending Staff, Department of Surgery
Deborah A. Martinez, M.D., Attending Staff, Department of Surgery
Rafael E. Villalobos, D.O., Associate Attending, Department of Surgery

March 13, 1998 through June 30, 1998

Robert J. Miller, M.D., Associate Attending, Department of Anesthesiology
Todd E. Pesavento, M.D., Associate Attending, Department of Medicine (Renal)

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

March 13, 1998 through June 30, 1999

Elaine A. Beed, M.D., Community Oncologist, Department of Medicine (Hem/Oncology)
Elizabeth A. Brown, M.D., Associate Attending, Department of Medicine (Pulmonary)
Robert S. Crane, M.D., Associate Attending, Department of Family Medicine
Elliott D. Crouser, M.D., Associate Attending, Department of Medicine (Pulmonary)
Wendy Frankle, M.D., Associate Attending, Department of Pathology
Anthony Freeman, D.O., Associate Attending, Department of Anesthesiology

Medical Staff--Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1998 through June 30, 2000

Robert J. Miller, D.O., Associate Attending, Department of Anesthesiology
Vincent A. Romanelli, M.D., Associate Attending, Department of Anesthesiology
Andreas W. Schuster, M.D., Associate Attending, Department of Anesthesiology
Gaylynn J. Speas, M.D., Associate Attending, Department of Anesthesiology
Joseph F. Swan, M.D., Associate Attending, Department of Anesthesiology
Russell P. Woda, D.O., Associate Attending, Department of Anesthesiology
David O. Yablok, M.D., Associate Attending, Department of Anesthesiology
Gary C. Reid, M.D., Clinical Attending, Department of OB/GYN
Subir Nag, M.D., Attending, Department of Radiation Oncology
Charles F. Mueller, M.D., Associate Attending, Department of Radiology
Johannes O. Olsen, M.D., Associate Attending, Department of Radiology
Martin L. Ribovich, M.D., Associate Attending, Department of Radiation Oncology
Dimitrios G. Spigos, M.D., Associate Attending, Department of Radiology

Honorary appointment

Barbara K. Rimer, Dr.P.H., National Cancer Institute

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RESOLUTIONS IN MEMORIAM

Resolution No. 98-119

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Robert Cole

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 25, 1998, of Robert Cole, Professor Emeritus in the Ohio State University Extension.

Professor Cole was born August 27, 1935, in Carey, Ohio. He completed his B.S. in 1957 in Agriculture Education at The Ohio State University and the Master of Arts from Michigan State University in 1966.

Robert Cole began his Extension career in Ohio on July 1, 1957, as the County Extension Agent, Agriculture, in Henry County. He held this position until his retirement on January 31, 1988.

RESOLUTIONS IN MEMORIAM (contd)

Robert Cole (contd)

His contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state and nation.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

James R. C. Leitzel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 25, 1998, of James R. C. Leitzel, Professor Emeritus in the Department of Mathematics.

Professor Leitzel was born May 27, 1936, in Shenandoah, Pennsylvania. After receiving Baccalaureate and Master's degrees from Penn State and a doctorate from Indiana University, he joined The Ohio State University Mathematics Department in 1965. While serving as vice-chair of the Department of Mathematics, he created and fostered a sense of community among mathematics graduate students. He was instrumental in creating the Master of Arts in Teaching degree program and served as chair of the M.A. coordinating committee from 1980 until his retirement in 1992. Professor Leitzel was also a visiting mathematician and director of special projects for the Mathematical Association of America from 1990 to 1992.

Professor Leitzel provided exemplary service and leadership to The Ohio State University as Secretary of the University Senate from 1984 to 1987.

Upon his retirement from The Ohio State University, Professor Leitzel joined the faculty of the University of Nebraska and later the University of New Hampshire. He devoted himself to the enhancement of mathematics education nationally. He served with many groups concerned with math education, primarily the Mathematics Association of America, but also committees of the National Research Council, the National Council of Teachers of Mathematics and the American Association of the Advancement of Science. At the time of his death, he was co-director of the widely recognized national Exxon Project NEXT (New Experiences in Teaching) providing for the professional development of beginning faculty in mathematical sciences departments.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

William J. Taylor

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 15, 1998, of Dr. William J. Taylor, Professor Emeritus in the Department of Chemistry.

William Taylor was born in China in 1916 to a missionary family and spent his early youth there before coming to this country. He received his B.S. degree from Denison University and, in 1942, his Ph.D. from The Ohio State University. He spent one year as an instructor at the University of California, Berkeley and five years as a senior research associate at the National Bureau of Standards studying the physical properties of hydrocarbons. In 1947 he returned to Ohio State University where he spent three years as associate supervisor in the Office of Naval Research Project on low-temperature spectroscopy before being appointed to the faculty in 1950. Upon his retirement in 1985, Dr. Taylor was appointed professor emeritus.

Dr. Taylor's early work spanned a number of areas. His papers on polymer chain flexibility have been cited as benchmark papers in polymer chemistry. He was a co-author of a book on the thermodynamic

RESOLUTIONS IN MEMORIAM (contd)

William J. Taylor (contd)

properties of hydrocarbons. His work on x-ray crystallography has been described as fundamental to that field. He used his mathematical expertise in graph theory to enumerate variants of highly symmetric molecules. In later years he made a number of contributions to quantum chemistry.

William Taylor was an accomplished ornithologist and, with his wife, was dedicated to inspiring the interest of their four children in nature, the arts, and science. He generously donated his personal scientific library to the Department of Chemistry for its special collection in theoretical chemistry.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Julie E. West

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 27, 1998, of Julie Elizabeth Anne West, a student majoring in Natural Resources/Environmental Sciences at the University.

Miss West was born May 23, 1978, in Toledo, Ohio, to Douglas H. and Christi M. Wiggins West. She graduated from Findlay High School in 1996.

Miss West was a member of St. Michael Catholic Church in Findlay. She was a volunteer for the Appleseed Ridge Girl Scout Council of Lima, the United Way of Hancock County and the American Red Cross. She had worked for a year with the Findlay After and Before School Sessions. She received the JC Penney Golden Rule Award in 1996. On June 8, 1996, she bore the Olympic torch in Findlay.

Miss West was an excellent student who brought joy and enthusiasm to the Lima Campus.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-120

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1998 be approved.

REPORT OF AWARD OF CONTRACTS

Resolution No. 98-121

SOUTH CAMPUS HIGH RISE - ELEVATORS

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the South Campus High Rise - Elevators project is requested.

WHEREAS a resolution adopted by the Board of Trustees on May 5, 1995, authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

South Campus High Rise -- Elevators

This project upgrades elevators in four dormitories (Park Hall, Stradley Hall, Smith Hall, and Steeb Hall) to comply with ADA requirements. The total project cost is \$1,993,411; funding is provided by future University bond proceeds with debt service paid by Housing, Food Service, and Events Centers. The completion date is September 1998. The contracts awarded are as follows:

Design:	Hanbury, Evans, Newell, Vlattas, Norfolk, Virginia
General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$1,646,800 * +
Estimate:	\$1,529,300 *
Mechanical Contract:	Marco Plumbing and Heating, Johnstown, Ohio
Amount:	\$32,562 +
Estimate:	\$23,500
Electric Contract:	Taylor Brothers Electric, Columbus, Ohio
Amount:	\$51,200 +
Estimate:	\$47,000
Total All Contracts:	1,730,562 *
Contingency Allowance:	\$173,056
Total Project Cost:	\$1,993,411

+ The General, Mechanical and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the South Campus High Rise - Elevators project is hereby accepted.

(See Appendix XL for map, page 713.)

EASEMENT

Resolution No. 98-122

MARION COUNTY

Synopsis: Authorization to grant an easement for the installation of a sanitary sewer on University property located on the Marion Regional Campus is proposed.

WHEREAS the County of Marion has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 553 feet in length for the installation of a sanitary sewer to service the new Storage and Maintenance Building in the northeast corner of the Marion Regional Campus; and

WHEREAS this easement will serve University property, and the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

(See Appendix XLI for map, page 715.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-123

Synopsis: The report on the receipt of gifts and the summary for February 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Vorman-Anderson Professorship of Nordic Languages and Literatures and the revision of The Edward Orton, Jr., Chair in Ceramic Engineering changing from a designated chair to a permanently endowed chair; and

WHEREAS this report includes the establishment of six (6) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1998 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-February
 1996-97 Compared to 1997-98
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through February		
	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 15,049,689	\$12,066,882	-20%
Alumni (From Bequests)	<u>8,801,001</u>	<u>5,911,062</u>	-33%
Alumni Total	\$ 23,850,690	\$ 17,977,944	-25%
Non-Alumni (Current Giving)	\$ 8,872,896	\$ 7,043,073	-21%
Non-Alumni (From Bequests)	<u>2,091,977</u>	<u>5,429,695</u>	160%
Non-Alumni Total	\$ 10,964,873	\$ 12,472,768	14%
Individual Total 13% ^A	\$34,815,563	\$ 30,450,712	-
Corporations/Corp. Foundations	\$16,998,634	\$21,080,897	24% ^B
Private Foundations	\$8,799,088	\$ 8,792,593	0%
Associations & Other Organizations	\$ <u>2,931,107</u>	<u>\$ 2,126,083</u>	-27% ^C
Total	\$63,544,392	\$62,450,285	-2%

NOTES

- A Individual giving is down 13%. During July-February last year, 290 individuals had given \$10,000 or more (\$24 million). This year during the same period 315 individuals had given \$10,000 or more but the total was \$20.7 million.
- B Gifts of \$10,000 or more from corporations are up nearly \$4.0 million over the first eight months last year.
- C Last year by this time 39 organizations or associations had given at the \$10,000 or more level (\$2.3 million). This year the total is \$1.4 million from 59 organizations or associations.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-February (contd)

1996-97 Compared to 1997-98 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through February		
	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 9,120,388	\$ 14,953,503	64
Faculty Support	\$ 5,964,075	\$ 7,825,402	31
Program Support	\$ 36,531,122	\$ 22,994,324	-37
Student Financial Aid	\$ 5,839,440	\$ 10,128,162	73
Annual Funds-Colleges/Departments	\$ 5,294,757	\$ 5,182,018	-2
Annual Funds-University	\$ <u>794,610</u>	\$ <u>1,366,876</u>	72
Total	\$ 63,544,392	\$ 62,450,285	-2

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through February

	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
	\$28,888,321	\$26,462,771	-8

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Chair</u>			
The Edward Orton, Jr., Chair in Ceramic Engineering (Research and Teaching Support for Edward Orton, Jr., Chair in Ceramic Engineering - College of Engineering)	\$1,505,500.00	\$1,505,500.00	
<u>Establishment of Named Endowed Funds</u>			
The Marshall Cox Fund for the Center for Socio-Legal Studies (Support for annual operating expenses of Socio-Legal Studies Center - College of Law)	\$50,431.00	\$50,431.00	

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Richard C. Hannon Ceramic Engineering Memorial Fund (Support for enhancement of Ceramic Engineering programs - College of Engineering)	\$16,500.00		\$16,500.00

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Vorman-Anderson Professorship of Nordic Languages and Literatures (Support of Professor in the Department of Germanic Languages - College of Humanities)		\$750,000.00	\$750,000.00
<u>Establishment of Named Endowed Funds</u>			
The Margaret Miller Holloway and Harry Harrison Holloway, Jr. Scholarship Fund (Merit Based Scholarships - University Honors Center)		\$1,402,820.70	\$1,402,820.70
The Harold Brenner Pepinsky Research and Lectureship Fund (Lectureship and research award - College of Medicine and Public Health)		\$51,687.50	\$51,687.50
The Jameson Crane MBA Fellowship (Fellowships for MBA Students - Fisher College of Business)		\$50,000.00	\$50,000.00
The Hauck Family Scholarship Fund (Scholarships - Department of Athletics)		\$25,000.00	\$25,000.00
Total	\$16,500.00	\$3,835,439.20	\$3,851,939.20

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHED OF ENDOWED NAMED CHAIR

The Edward Orton, Jr., Chair in Ceramic Engineering

The Edward Orton, Jr., Chair in Ceramic Engineering was established formally as a designated chair program on March 2, 1990, by the Board of Trustees of The Ohio State University with annual gifts to The Ohio State University Development Fund from the Edward Orton, Jr., Ceramic Foundation of Westerville, Ohio. The Edward Orton, Jr., Chair in Ceramic Engineering was established permanently as an endowed chair and the description revised on April 3, 1998, by the Board of Trustees after the fund grew to sufficient size to become endowed. The additional gifts were donated by the Transportation Research Center, Inc. (TRC) of East Liberty, Ohio, The Edward Orton, Jr., Ceramic Foundation, John M. Shepherd (B.Cer.E. '58; M.B.A. '59) and many other graduates, faculty and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This permanent fund is a tribute to Edward Orton, Jr., who is well remembered as the founder of ceramic engineering education in America and as a leader in the ceramic community. Edward Orton, Jr., recognized the importance of developing new information for ceramic manufacturers. An accomplished mining engineer and geologist, he made every effort to make The Ohio State University a leader in ceramic research and education, beginning in 1894. Upon his death in 1932, he left his company to continue as the Edward Orton, Jr., Ceramic Foundation in order to carry on his work to benefit the ceramic arts and industries. Development of new knowledge through research is one of the Orton Ceramic Foundation's purposes. For more than a century, the contributions of Edward Orton, Jr., and his Foundation have contributed consistently to the international growth of ceramics.

The goals of the Orton Chair are to enhance industrial/university relationships and to broaden the contributions of ceramic educational programs in regard to the manufacture and use of ceramic materials. Special emphasis will be given to thermal processing, a technical area which was of special concern to Edward Orton, Jr. The Orton Chair will be expected to place additional emphasis on the thermal processing of ceramic materials for use in automotive and other transportation systems.

The annual income will be used by the Orton Chair to support research and teaching. No portion of the earnings will cover the Chairholder's salary, benefits, necessary staff, costs of equipment, supplies, utilities and all other costs customarily incurred in support of an endowed chair position at the University. These other funds are to be provided by The Ohio State University in accord with the Memorandum of Understanding with the Orton Ceramic Foundation dated November 30, 1994.

Selection criteria for the Orton Chair shall be established by the Chairperson of the Department of Materials Science and Engineering, in consultation with TRC and the Orton Ceramic Foundation. The person selected will have a strong international, academic and industrial reputation in ceramic engineering with considerable experience in the field. Appointment will be recommended by the Department of Materials Science and Engineering Chairperson in consultation with the Department's faculty, the Orton Ceramic Foundation's Research Director, and TRC's President. The recommendation will be forwarded for approval to the Dean of Engineering, the Senior Vice President and Provost, and the Board of Trustees.

The Orton Chairholder will be encouraged to spend up to 20% of his/her time on projects of the Orton Ceramic Foundation for which he/she will be separately compensated by the Foundation. The Chair and the Department's Chairperson will be jointly responsible for providing the Orton Foundation with quarterly statements. The Orton Foundation will have the right at reasonable times to inspect the books and records of the Orton Chair endowment and the application of the income therefrom.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHED OF ENDOWED NAMED CHAIR (contd)

The Edward Orton, Jr., Chair in Ceramic Engineering (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$1,505,500.00

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Marshall Cox Fund for the Center for Socio-Legal Studies

The Marshall Cox Fund for the Center for Socio-Legal Studies was established April 3, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Marshall Cox (J.D. '58), New York, New York.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Dean of the College of Law for supporting the Socio-Legal Center's annual operating needs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Law in order to carry out the desire of the donor.

\$50,431.00

The Richard C. Hannon Ceramic Engineering Memorial Fund

The Richard C. Hannon Ceramic Engineering Memorial Fund was established April 3, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Richard C. Hannon, Sr. (B.Cer.E. '50).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to commemorate Richard C. Hannon, Sr., and his desire to advance the quality of Ceramic Engineering teaching and research at the University. The Chairperson of the Department of Materials Science and Engineering will be responsible for allocating these discretionary earnings in ways to enhance Ceramic Engineering programs.

It is the desire of Mr. Hannon's family that this fund should benefit Ceramic Engineering in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Department of Materials Science and Engineering's Chairperson in order to carry out the desire of the donors.

\$16,500.00 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIP

The Vorman-Anderson Professorship of Nordic Languages and Literatures

The Vorman-Anderson Professorship of Nordic Languages and Literatures was established April 3, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University from the estate of Helen Vorman-Anderson, (B.S.Ed. '23; M.A. English '31 from The Ohio State University) formerly of Salinas, California.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a professor in the Department of Germanic Languages and Literatures who has primary responsibility for the teaching of Nordic Languages, with a special emphasis on the Swedish language and literature.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of the College of Humanities, in conjunction with the Chair of Germanic Languages and Literatures, in order to carry out the desire of the donor.

\$750,000.00

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Margaret Miller Holloway and Harry Harrison Holloway, Jr., Scholarship Fund

The Margaret Miller Holloway and Harry Harrison Holloway, Jr., Scholarship Fund was established April 3, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of merit-based scholarships from contributions from the estate of Harry H. Holloway, Jr. (B.S.Bus.Adm. '42) of Litchfield Park, Arizona.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide full tuition scholarships plus books for Ohio resident undergraduate students (1) whose high school grade point averages were equal to or greater than 3.2 on a 4.0 scale, (2) who maintain grade point averages of 3.0 or better while attending The Ohio State University, and (3) whose family incomes are greater than or equal to \$55,000 (measured in 1993 dollars). First preference shall be given to those students qualifying as Medalist Scholars. The scholarships will be administered by the University Honors Center in consultation with the Office of Admissions and Financial Aid. In addition, if a scholarship recipient enrolls in ROTC and completes a four-year ROTC program, he or she shall receive the sum of five hundred dollars (\$500.00).

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$1,402,820.70

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Harold Brenner Pepinsky Research and Lectureship Fund

The Harold Brenner Pepinsky Research and Lectureship Fund was established April 3, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Pauline Nichols Pepinsky, Ph.D., of Worthington, Ohio, in honor of her husband, Harold Brenner Pepinsky, Professor Emeritus in the Department of Psychology.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a lectureship and research award in the College of Medicine and Public Health by a promising scholar who has demonstrated outstanding scientific achievement and who has advanced knowledge in cognitive neurology and neurogenerative disorders. The award shall recognize and provide support for such an individual who is at an early stage in his/her career, i.e., no more than nine years following completion of his or her terminal degree (Ph.D. or M.D.). Selection shall be made by an awards committee whose members shall be selected by the Associate Dean for Research and/or the Dean of the College of Medicine and Public Health, and will include faculty representing relevant areas of study in the neurosciences. In the award selection process, special consideration should be given to candidates engaged in interdisciplinary projects. The recipient may be, but is not restricted to, faculty and researchers of The Ohio State University.

The awardee shall present a scholarly address focused on his or her research at an annual or semi-annual Pepinsky Lectureship event, and receive an award in support of his or her research. Associated travel expenses and a financial award may be provided as applicable. The award may be given annually or as income permits, and unused income may be added to principal or compounded to use in subsequent years, at the discretion of the awards committee. Selection of the recipient shall be made in consultation with the Chairperson of the Department of Neurology and the Dean of the College of Medicine and Public Health.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Chairperson of the Department of Neurology and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$51,687.50

The Jameson Crane MBA Fellowship

The Jameson Crane MBA Fellowship was established April 3, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business with a contribution from Jameson Crane (B.S.Bus.Adm. '47).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a fellowship(s) to MBA students. Selection shall be made by the academic director of the MBA Program with formal approval by the Dean.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Jameson Crane MBA Fellowship (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$50,000.00

The Hauck Family Scholarship Fund

The Hauck Family Scholarship Fund was established April 3, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Hauck Family Foundation. This scholarship was established by Paula and Pete Hauck, Laura Hauck, Nancy Hauck McMahon and Thomas Hauck, Trustees of the Foundation, in memory of Pete's father, Carl P. Hauck (B.M.E. '14), and Paula's uncle, John N. McAfee (B.S.Ed. '35), a baseball letterman in 1933, 1934 and 1935.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to student athletes who are members of the baseball team pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$25,000.00

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Slane, and Ms. Longaberger.

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

A graduate student pursuing a Master's of Education degree, Lynda S. Passaro graduated summa cum laude from The Ohio State University in Lima, in March 1997, with a Bachelor of Science degree in Education. Notably, as an undergraduate, Lynda was chosen for the President's Salute to Undergraduate Achievement. Today, however, we recognize Lynda for her dedication and service to Ohio's public school system and bettering the quality of life of Ohio's young citizens through education.

Within her graduate program, Lynda has gained invaluable, comprehensive field research at Ohio's rural, suburban, and urban schools in Waynesfield, Kenton, Lima

STUDENT RECOGNITION AWARD (contd)

Ms. Rofagha: (contd)

and Bellefontaine. From planning and administrating a language arts unit, which incorporated drama, art, and creative writing to adapting her plans to meet the needs of a particular student, Lynda has complimented her in-class education with practical experiences that correspond to the University's mission of public service and engagement.

Lynda's dedication to service has extended beyond the public schools system. As an assistant troop leader of the Girls Scout's of America and within the Buckeye Book Club, she has implemented a literature-based unit for children in a low income housing development. At a time of important recognition by educators, legislators, and citizens alike, education in Ohio from kindergarten to college is seamless, the preparation that Lynda has received at The Ohio State University has and will serve the residents of Ohio well.

If Lynda would please come forward, it would be my honor to present the Student Recognition Award on behalf of the Board of Trustees at The Ohio State University to Lynda S. Passaro, in recognition of her outstanding service to The Ohio State University community.

Mr. Shumate:

Lynda, congratulations and we would certainly like to offer you the opportunity to address the Board and members of the audience.

Ms. Lynda S. Passaro:

I have a great story that tells exactly what this education the last three and a half years has meant to me. When Dr. Sisson was talking about outreach, I thought about this.

I had a mother come up to me the other day during classes and she said, "You are the Ohio State student, right?" I said, "yes." She said, "I would just like to thank you for taking the time to talk to my daughter. You really touched her life and you made a difference." I feel that this is what my education has done for me, and I hope to be able to do that for other people as well.

Thank you for recognizing my efforts and my hard work, and I hope to keep working hard. Thank you.

Mr. Shumate:

Thank you, and congratulations once again.

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LIMA CAMPUS PRESENTATION

Mr. Shumate:

At this time, we would like to focus on The Ohio State University Lima Campus and that presentation is going to be introduced by Jim Patten. Jim is a student member of the Board of The Ohio State University at Lima.

LIMA CAMPUS PRESENTATION (contd)

Mr. Jim Patton:

Good morning. I am Jim Patton the student representative to The Ohio State University Lima Board of Trustees. I would like to welcome you to the Lima campus, where we are proud to be holding this meeting of The Ohio State University Board of Trustees. At this time, it is my honor and great privilege to introduce to you our Dean and Director, Dr. Violet Meek.

Dean Violet Meek: [video presentation]

Thank you, Jim. We are going to try and do a PowerPoint presentation to show you some of the scenes on the campus. Somebody asked me the other day, "How many of your students go to Ohio State?" and the answer is every last one of them. Our students are Ohio State students taking Ohio State courses from Ohio State faculty from the moment they walk in the door. Our mission is to be Ohio State University, but to be it here in west central Ohio and to increase the educational opportunities for the people here in our region.

Here we are, this is the family. Our motto is "Study with the Best," and we mean that. You'll meet some of our dedicated staff here in a few minutes, but our faculty members are remarkable. You have seen out in the halls some of the fruits of their research just in this year. There are five books out from this small faculty. Three more are under contract and that is just from the people who are in book disciplines. Take a look out there and see what they are doing. Some of the people who are in journal publications have been doing things like public policy for urban affairs, have had national recognition for some studies, and they are great teachers, as you saw this morning.

But what are regional campuses? Regional campuses are a dynamic combination of the personal attention of the small college -- and, I think, that you saw that this morning -- and the quality and the international reputation of a Big Ten university. We try to portray both of those.

Our students range from members of our Institute for Learning and Retirement -- that elder hostel -- through professionals fulfilling continuing education requirements and our new enhanced continuing education programs, though our traditional students, about half of whom are of non-traditional age -- just like our student honoree. Many of them have children, families, mortgages and even if they wanted to, couldn't leave this community right away.

Perhaps our most precious students -- that some of you met this morning -- are our Academy students. Those are students who are still in high school, who ran out of courses before they ran out of time, some of whom are extraordinarily bright and very lonely. They come here and for the first time, they find intellectual peers and it is marvelous to see them take off.

This is our work place downtown. Dr. Sametz will talk about it, but this is full of work and we want you to know that everybody works. We have worked on a new and invigorated program of internships so that our graduates too, are ready for work when they leave us.

Students can complete two years of study towards most of Ohio State's undergraduate programs, and the only one they really can't start is dance. They can complete four-year programs in English, psychology and, of course, education. There are master's courses in education, adult education, and parts of social work.

LIMA CAMPUS PRESENTATION (contd)

Dean Meek: (contd)

This is the campus, it is almost a square mile. The two red marks are where the new buildings will be. You can see the new science building. We have a natural area that is in part of a learning laboratory. We have been operating in a 1960's high school lab, so this is going to make a tremendous step forward.

This is our new Agricultural Services Center. We are the first regional campus in the state, and we think perhaps in the nation, that has actually brought the county extension service onto the campus where it is a part of Ohio State and belongs. We expect that to be a very fruitful combination.

This shows the budget. About the only thing that you really have to see on our income budget is there is no money from Columbus. We are entirely on our own and on our own state subsidy. The expense budget -- what this is is payment for services that Columbus provided for us, and actually, it is a good value for the money and the working relationship there has been marvelous. We also have about \$3.6 million in student financial aid and way too much of it is in loans, but we are working on it.

Technology-based learning is really important to us. We have had computer-based instruction for a long time, now our distance learning classroom is open and busy. We just got a grant from Sprint to put more equipment in and we are experimenting with Columbus on distance learning that does not require a bridge, but actually goes over the internet. We are sharing the cost 50/50 and that is going to be an issue as time goes on.

This is our library. Our library is the largest of the four regional campus libraries. We also do outreach, too. In the same building where our programs are downtown, we also put our bookstore called the Buckeye Pride Shop.

We take our students all over the place: this is a geology field trip, and this was the study tour to Prague this last year. Theater for young audiences is another outreach program. Thirty-four hundred grade school students were here last fall to see this production. This is the Lima Campus Chorus, which is our glue and was the beginning of the Lima Symphony Chorus, which is also an outreach from here. We are outreached and engaged and delighted that you are here.

I'd like for you now to hear from other members of the community. Mayor David Berger is here from the City of Lima to talk to you today.

Mayor David Berger:

Welcome. I am privileged to be here this morning and to try to perhaps offer you a little perspective from the community of Lima and Allen County.

I was struck, as Dr. Sisson was describing your interaction here, really in two ways. One is that this is really an important activity, and I am sure that you know that. But I want to emphasize to you how important it is that you are at the regional campuses. Every once in a while, about every six to eight months, I go out to all of the City operations and meet with 17 employee groups. The only way that I learn what I learn in those visits is by going out there and I am sure you are familiar with the phrase, "management by walking around." That's what you are doing. I think that it is vitally important that you become aware, personally, with the people, the facilities, and the

LIMA CAMPUS PRESENTATION (contd)

Mayor Berger: (contd)

communities that Ohio State University has throughout this state. The only way that you can do that is by personally investing your own time, as you are now doing, to gain that perspective.

The other thing that I will share with you -- and Dr. Sisson pointed out the kinds of involvements that regional campuses have -- is that the City of Lima, along with Ohio State, has undertaken a couple of initiatives, one of which is on point to at least what you are talking about in your Board meeting. The other is one which is, I think, vitally important to our community. That has been a partnership that we have engaged in that we have called Study Circles. With the team of people from Ohio State and from the City of Lima, along with literally now hundreds of volunteers from our community, we have been engaged in a dialogue process on issues of race and violence in our community for five years.

As a part of the leadership which Ohio State has provided, about midpoint in those five years professors here at the University did a formal evaluation -- both a pre-experience and post-experience evaluation -- of whether Study Circles and face-to-face dialogues on issues of race made a difference. I can tell you anecdotally how important that has been, but we now have some data that also demonstrates clearly that the investment of time and energy that we are all making in dealing with, confronting, and ultimately celebrating issues of diversity are very, very important to our community. And Ohio State has brought a kind of expertise to that process that we wouldn't have had otherwise.

The other kind of joint task that we have been involved with, which is on point to your business here today, was an effort several years ago in which I chaired an AdHoc Higher Education Taskforce for our community. Part of the background to that is that this campus has been in our community for thirty-six years. Until probably a half a dozen years ago, what had been the course of things at the campus had always been the course of the things at the campus. I think in our community there also was a sense that things would move along and continue to move along without much upset.

In our community, however, we have had lots of upsets. From a period of 1992 through 1996, we lost 8,000 industrial jobs related to defense downsizing. We lost \$300 million in annual payroll and impact in our community. That kind of hit on the chin is something that we won't dwell on, but I can tell you is a very difficult circumstance for a community our size to be able to accommodate. In that context, the question of where are we going to go was asked in large and small ways. In small ways individuals with households and families asked themselves what are we going to do. What most of them decided to do -- most of the 8,000 people who were dislocated as a result of those defense downsizing jobs -- was to stay right here and put themselves on the road or to put themselves in school. And the kind of rootedness that is a part of Lima, Ohio, and the region of Allen County is a dimension that I don't think any of us could really appreciate until we looked at that kind of dislocation.

My point is that people in Lima, Ohio, are here and we are here to stay. The only way we will prepare ourselves for the next millennium and the kinds of changes we will see with the global economy, is if we create educational opportunities right here that people with families and people with other responsibilities can access.

LIMA CAMPUS PRESENTATION (contd)

Mayor Berger: (contd)

I want to applaud what has been done thus far. You are certainly seeing the evidence of a very vigorous educational community with the kind of buildings that are now under erection and those that have been built in the last couple of years. I also want to applaud the expansion of the four-year programs and simply say to you, more of that needs to happen here.

As the mayor of a community which has been seriously affected by the kinds of changes that have gone on as peace has broken out throughout the world and as our global economy has come front and center right here in Lima, Ohio, the only way long-term, that we will succeed is if we have educational opportunities here that people can access. I appreciate that you are taking the time out today to be here in Lima, in my community. And, I know, that people that are a part of this campus appreciate that you are here as well. Thank you.

Dean Meek:

I would now like to introduce Roger Page, Professor and chair of our Psychology Club.

Dr. Roger Page:

Thank you, Violet. I just wanted to say a few words about life in the Department of Psychology here on the Lima campus. It was almost five years ago when, in response to the community and in order to serve those place-bound individuals, we became the first regional campus to offer all of the courses towards the bachelors degree in psychology. Those individuals' message to us was loud and clear -- to further their education they needed more four-year degree offerings. Other institutions were simply out of the question due to either travel or financial hardships that they imposed.

Today these non-traditional students make up a large percentage of our student body, probably close to 50 percent. Our students in psychology have formed a very active campus Psychology Club. Several have been inducted into Psi Chi, which is the national honor society for psychology majors.

In addition, a number of students have gotten actively involved in research projects which have resulted in presentations at not only undergraduate conventions around the country, but also at scientific meetings of professional societies that are national in scope. For example, I think that we had two students who presented papers last year at the 105th annual convention of the American Psychological Association, which is one of the largest professional organizations in the country, if not, the world.

To sum up, we are very, very proud of our students and, as Dr. Sisson had mentioned earlier, the University's pride in its regional campuses. We too, are proud to be part of The Ohio State University and I know that our students are also proud to be part of the Ohio State tradition. Thank you.

Dean Meek:

Next we have Max Mohler, Coordinator for Agriculture Programs.

LIMA CAMPUS PRESENTATION (contd)

Mr. Max Mohler:

I am relatively new here, I have been here a year and a half. I guess that I would like to tell you of some of the activities that agriculture has been doing.

One of our primary purposes was to increase the awareness of agriculture here on the campus and also to increase our presence in our community. I don't believe that this would have happened if OSU Lima had not shown an interest in the community. I also do not believe that this would have happened if I didn't have a very active, working Agriculture Advisory Committee, which represents a cross-section of agriculture in our community.

When I mention agriculture a lot of people get an idea that we are talking about production and strictly farmers. I think the first thing we had to realize is that agriculture is food, agriculture and environmental sciences, and I am sure all of you know it is the largest industry in Ohio, and a major emphasizes in this particular area.

On our committee -- to give you some idea of who represents agriculture and who comes from our community -- we have individuals who are agriculture teachers, Extension agents, farmers, and bankers. We also have the RCS (Natural Resources), the Salt and Water Districts, the Farm Services Agency, the Northwest District Extension Specialist in farm management, agronomy, pest management, and water quality, agriculture retailing, grain handling, processing, and merchandising. So I think that if you look at our community we have pretty well crossed all areas of occupations related to the agriculture industry. There are twenty-four members on the committee and there is also usually 7 to 8 faculty members attending.

Once the committee matured to the point where we got into interest groups, the twenty-four members had a chance to work in sub-committees. We eventually divided into undergraduate, graduate, adult education, and land resources. I would just like to tell you some of the things that are happening in each one of the areas.

Undergraduate education -- just this last week, the Agriculture Committee gave us full support to start to look and to offer an agri-business four-year degree here on campus. By giving us full support, their initiative, at the present time, is looking at 75-100 volunteers from the community to help market this particular effort.

Graduate and adult education -- this last winter, we just went through a crop production wheat course that was delivered from main campus through our distance learning technology to all of the regional campuses. We looked at forty-five students and we also looked at a cross-section of undergraduate, graduate, continuous education credits, and for non-credits. So we looked at a mixed group and got back a very good evaluation of that particular technology. It is a real good and efficient delivery of education.

Land resources -- at the present time we are working on a five-year plan. We do have 560 acres here and 229 acres is crop land. Hopefully, by the end of this summer, we will be finished with the conservation part of the plan, which includes filter strips, wetlands, waterways, wooded wet-lands, along with prairie warm and cool season grasses. Thank you.

Dean Meek:

Next is Lynn Sametz, Coordinator of the School-to-Work Program.

LIMA CAMPUS PRESENTATION (contd)

Dr. Lynn Sametz:

I am coordinator of the School-to-Work Program, as well as the Educational Outreach programs here. I will say, like Max, I have only been here for a year and a half, and in that short amount of time we have five new programs going.

The first program started in 1996 and is the Work Place 2000 Partnership, and you saw two brief slides on the work place in Violet's presentation. Work Place enables children in an eight county area to come and experience the world of work in a four-hour field trip.

They begin with assembling a 20-foot replica of the Lima Superpower Locomotive to show them the world of work as it was. Then they move into the global market place through a computer simulation and have to solve a problem with the world music tour, which is a benefit, to look at the world of work as it now is. Both programs require cooperation and teamwork to get the job done. Kids get through the Superpower Locomotive in 90 minutes; it takes adults closer to 3-4 hours. So there is an adult training component also.

We have added other outreach and engagement activities. The first one is the Many Hats of Agriculture Mystery Theater, which we take out to third and fourth grade classrooms in the eight county area. I am saying eight county because it is School-to-Work and it is not exactly the same overlap. This enables kids in third and fourth grades to get introduced to agri-business in West Central Ohio, to become acquainted with Ohio products, and to think about more than 30 careers related to agri-business. It really does demonstrate to them their daily relationship to agriculture. We have gotten some wonderful reviews from both teachers and parents, because parents are involved as volunteers in the program. We have wonderful expansion plans for this one if they get funded.

There are two new School-to-Work activities that we started in January -- both funded through the State. One targets young offenders, and the other targets teen parents and Head Start parents. These are two populations generally underserved by schools and we thought that we could help meet a community need here. They are both partnerships with the community and built on community resources with the hopes that when grant money ends, they will be self-sustaining programs.

The last initiative that we have, which actually began last September, is an OSU CARES seed grant, which we are delighted to have. This is building new linkages in teacher education. We have asked faculty from different areas to partner with community members to develop materials that can be used for applied academics, in-service, and pre-service materials. So that when we send our new teachers out and when our current teachers come back, they will have a better sense of community. So all of these really are outreach and engagement activities, and I will say that they are a lot of fun.

Dean Meek:

This is Barbara Thompson, who is our very first English graduate.

Ms. Barbara Thompson:

Thank you. Well, you know, when I turn off of Mumaugh Road onto the campus, I have an inner warmth that takes over, almost a spirituality. I am dedicated to this campus and what it has done in my life. I stand before you a mother of six and a grandmother of fourteen, and probably the most non-traditional of non-traditional students.

LIMA CAMPUS PRESENTATION (contd)

Ms. Thompson: (contd)

I went to Ohio State University in 1954 and I was a journalism major. After one year of absolutely scraping -- the pop machines were a nickel then and there were many evenings in Canfield Hall when I did not have the nickel for the pop machine -- I went home, got married and had this family. I knew that my 20's and 30's would be consumed by birthing and rearing, and my 40's consumed educating this family, but my 50's would be mine.

So in 1989, I came back to Ohio State University scared to death. The first night here, for an evening course, I parked halfway to Delphis, way in the hinter lands. I worked up my courage and started across the parking lot walking towards Galvin Hall at my best clip, and everybody passed me. I thought if this is going to happen in the parking lot, what is going to happen to me in the classroom? To make a very long story short, it was an incredible experience thanks to the generosity and compassion and everything else that I can think of -- professors like Drs. Bill Sullivan, John Hellmann, William Angel, and Nan Arbuckle. They gave me inspiration and understanding, and I've made it. I graduated at 57.

Today, four years later, I am the community development coordinator at a residential campus, in Van Wert, Ohio, 45-minutes up the Lincoln Highway towards Indiana. A residential campus for delinquent boys -- sixty delinquent boys -- and I am everybody's grandma. I could not have interviewed for the job without my degree.

When people said to me, when I graduated in the summer of 1993, "Well, what are you going to teach, Barbara?" and "Where are you going to teach?" I said, "I am not going to teach." "You are not going to teach, then why in the world did you go through all of that?" I guess they just didn't realize that education can take you into any area, any dream, and anything that you have ever hoped for.

I have been a professional writer for 45 years; I started as a cub reporter at 16. But my best hours, my best years, my brightest days are ahead. And when I retire at 65, in three and a half years -- and I won't go into the days, hours, and so on -- then I will write for me. My goal, of course, is to be published. Maybe someday I will see you at a signing party somewhere.

I love this institution, I am devoted to it, and I promote it in every waking hour. When I told everyone back at Star Commonwealth that I was going over to the University today to speak to some very distinguished guests, they all shared my joy. So thank you for this opportunity. You have no idea what role OSU has played in my life and in my productivity. A very unexpected divorce after 36 years could have been a set back, but I knew that I could either slide or grow. I grew, and it's because of Ohio State.

I have the largest Buckeye tree in my backyard, with a tree house and a bridge from a second-story deck. My radio program is "A View From the Tree House." Let me tell you folks, next week, this will be the view from the tree house. Thank you.

Dean Meek:

Kelly Richards was our student trustee last year and she is an honors graduate from the College of Business.

Ms. Kelly Richards:

Thank you. In 1979, I graduate from Elida High School, a local high school, and I was more concerned, at that time, about what was in my social calendar, than what

LIMA CAMPUS PRESENTATION (contd)

Ms. Richards: (contd)

was ever in a textbook. I think I graduated 171 out of 300 students. After high school, I went to Columbus Business College to be a legal secretary and started my career as a secretary. I got married, had two kids, and realized that after working for 16 years, I did not have a pension plan and I was in a field that did not challenge me whatsoever.

At that time, Ohio State Lima was offering a program called WIN, "Women in the Nineties." It helped me decide on a direction and career, and it taught me how to juggle family, school, and work -- successfully, I might add. I enrolled in Ohio State Lima, attended the Lima campus for four years, and received a degree in business administration in human resource management.

For the last four quarters of my school year, I commuted to Columbus. Now this trip was made a little bit easier because I, like Mayor Berger, had lost my job due to defense downsizing. I had the time necessary to commute back and forth, but I didn't have the funding. It was a very expensive trip. I was on the JTPA program and they paid me \$3.00 a day in gas, so that was a struggle. Last June, I surprised myself by graduating summa cum laude in a downpour.

Currently, I am a vice president at OutServices Network. My primary duties are working with local businesses and finding employees, primarily in the professional fields.

Last night on TV-35, I saw you all being interviewed, and they said that you were here to find out how to help OSU Lima. I work with local businesses and understand the employment needs. I also interview employees, primarily in the professional fields and I always ask the question, "If you could do anything regardless of any barriers, either economic, geographical, or educational, what would you do?" And my second question is always, "What is preventing you from accomplishing these goals more quickly?" The answer is always, for both the business and the professionals, "I need a four-year degree."

Employers need employees with four-year degrees. We have the people here in this community that would like to get them. We primarily need them in the business field.

Now I don't mean to get you in trouble, Dean Meek, and I know the Board for the last two days have heard this, but we do need four-year degrees. I would like to see it go on. I would like to get my MBA. I can't say what is going to be in my future, because I need those kinds of things to help me along with my career. So thank you for listening and good luck.

Dean Meek:

Well we raise them to be independent! That concludes our presentation and we will answer questions at lunch because I know that you want to keep on schedule. Thank you very much for listening to us, and thank you for coming, too.

Mr. Shumate:

Thank you very much for your very informative and excellent presentation. Dean Meek, I was one of your students, so I know that you raised us to be independent. Seriously, we thank you for your presentation. I would like to ask any Board members if they have any responses or comments to the presentation.

LIMA CAMPUS PRESENTATION (contd)

Mr. Brennan:

Just a general observation that was made before by the number of speakers that we heard yesterday and today. All of us up here are part-time Trustees, full-time doing something else, but each of us already learned in other daily activities that the only way to find out what is going on is to talk to the people involved. Violet, you have done a fine job of presenting this program for us today and we have heard from the people for whom it is happening. I want to tell you those stories of those two ladies had me almost in tears.

Mr. Shumate:

Thank you very much, David. I know you summarize the sentiments of all of us and we appreciate being here with our family members at the Lima campus.

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PRESENTATION ON AFFILIATED ENTITIES

Mr. Shumate:

At this time, we have a special presentation on Affiliated Entities and I would like to call upon Vice Chair Ted Celeste, who also serves as Chair of the Fiscal Affairs Committee and Chair of our Affiliated Entities Committee to introduce this discussion.

Mr. Celeste:

Thank you very much, Mr. Chairman. While I am proud of my activities as chair of the Fiscal Affairs Committee, as well as the Affiliated Entities Committee, my favorite activity and assignment on this Board was the years that I served as a regional trustee of Lima. I feel like I am home and among family. It has been a terrific experience to have all of you here at home with me where I have had that experience.

The report that we are about to hear on Affiliated Entities is a very important aspect of University governance and reflects this Board's commitment to striking the appropriate balance between policy setting and oversight of ongoing operations. As you know, a new committee of the Board was formed last year to address these issues. Trustees George Skestos, Zuheir Sofia, and Dan Slane served along with me, with the support of the Office of Legal Affairs. This new Committee has worked to bring affiliated entities into proper focus for us and to recommend a model of appropriate Board governance.

The Committee's report and recommendations will be described for us by Vice President Virginia Trethewey and John Biancamano, Assistant Vice President for Legal Affairs.

Ms. Virginia Trethewey:

Thank you very much. Our report today deals with the Board's role in the governance of corporations and associations which have important relationships with The Ohio State University. These separate entities operate outside of the University, but the University has at least some degree of responsibility for their existence and for their activities.

Two years ago, the Board undertook a study of its own governance and governance of the University. That effort originated with the efforts of Chair Leslie Wexner and

PRESENTATION ON AFFILIATED ENTITIES (contd)

Ms. Trethewey: (contd)

continued under Chairman Shumate's leadership, culminating in a governance study report. McKinsey and Company, the consultants, were very instrumental in helping the Board structure its thinking, and also was very helpful in depicting the outcomes.

We have a chart here -- and I think the Board members, of course, are very familiar and the University community is becoming increasingly familiar with -- that I refer to as the temple of board governance. What that really does is summarize in one document what this Board's vision, purpose, and management style is intended to be. It identifies six major roles for the Board and one of those is the governance of affiliated entities. It is not that the Board is going to manage all of those separate entities, but its role is to ensure that they are affectively managed. So one of the pillars on that temple is "Ensuring the Governance of Affiliated Entities."

This really was a recognition of how important affiliated entities are in the life of the University. The governance report recommended that this Board needed to do a systematic examination of the structure and characteristics of affiliates and to group them in a logical fashion for day-to-day management and for future additions.

It also recommended that a committee be established to focus on this. As Vice Chair Celeste has indicated, that committee, consisting of four dedicated members, took the task of really building that pillar of governance. In the past eleven months, the Board met numerous times and really worked through, what is often legalistic and frequently confusing, but always the interesting challenge of bringing order to this whole world of affiliates.

From the outset, it was apparent that there are literally dozens and dozens of corporations, ventures, affiliations, and relationships that interact with the University in very meaningful ways. The initial task before the Board committee was to sort out from that landscape those entities for which the Board had actual fiduciary responsibility. Many of those were obvious.

The Ohio State University Foundation, while separate, is integral -- as Jerry May will be happy to remind us -- to the life of the institution and certainly to the future of the institution. The Ohio State University Research Foundation, again separate, but is absolutely integral to the function of the University. Campus Partners, a much more recently created affiliate, is also of great importance to the University.

Other affiliates were far more obscure, but also important in their own ways. There is for example an Ohio State University Retirees Association. That is important for the services it provides to retired faculty. There is also the Ohio Medical Transportation Corporation, which basically is the helicopter medical emergency service link that we are involved in with others. No two of these affiliates were identical, but common elements existed.

The committee with lawyers, of course, had to arrive at a legalistic definition, and we did that. Basically what we had to do was figure out what we were walling in and what we were walling out from this huge University. And we came up with a definition that we think works.

An affiliated entity, which is the charge of this committee, is a corporation or an association that has a legal existence separate from the University and it was formed to support or compliment the mission of the University. It was either created by the

PRESENTATION ON AFFILIATED ENTITIES (contd)

Ms. Trethewey: (contd)

University, itself, or is controlled or strongly influenced by the University, or receives significant financial support from the University, or uses University services or facilities. In some cases all of those apply and in other cases only one of those qualifiers apply. But, again, we have a legal entity outside of the University but with an important relationship to the University.

Being on the Lima campus it is important to point out that there are parts of the University that many people tend to think of as being affiliates even though really they are a part of the University. Our regional campuses, which in a very real sense, have a life of their own, still are within The Ohio State University. They are not affiliates. The same is true of our Hospitals. They have a very important identity in our existence, but they are not affiliates. They are units of the University. OARDC at Wooster, is another example, it is within the University. Stone Lab at Lake Erie is within the University and even the Department of Athletics is within the University, and not separate and apart from it.

John Biancamano will give you a little historical perspective on how we accumulated so many affiliates and discuss a few specific examples that lead to the governance points.

Mr. John Biancamano:

Thank you, Ginny. I will just take a minute or two here to run over four or five of the specific affiliated entities to give you a feeling for some of the different forms that they take and some of the different relationships that they have with the University.

The chart that you have shows about twenty-four different entities. They are, most of them, non-profit corporations that were created at different times in the last 30, 40, or 50 years. They were created to serve different functions. So you will see there is a tremendous amount of variety in the structure and in the relationship with the University. They all have some common criteria and I think those are well set forth in the definition. They all, to some extent, perform a public purpose, which is consistent with the University mission, and that is very important. The University is only allowed to provide financial or personnel support to an entity that is performing a mission consistent with our higher education mission.

When we go through these list of 24 or so affiliates, I think that there are two themes that really come forward: 1) the proliferation of affiliates is a nice illustration of the expansion of the University's mission in the last 50 years; and 2) the affiliates also, to a great extent, demonstrates our desire and our attempts to provide leadership in the higher education community.

Our earliest affiliate supported the core mission of the University, that is the beloved Research Foundation. Formed as a non-profit corporation in 1936, its purpose is to support research at the University, and that as you know, is a significant portion of our mission and that goes on today. The Research Foundation in its own building on Kenny Road manages, administers, and negotiates all of our sponsored research agreements. So it is a very, very significant aspect of what we do in the University.

Looking at some of the other affiliates, some of these have resulted from our membership in national organizations. A good example is the Mid-Western Universities Consortium for International Activities Inc., also a non-profit corporation, known as MUCIA. The membership of MUCIA is the Big Ten institutions. Its purpose

PRESENTATION ON AFFILIATED ENTITIES (contd)

Mr. Biancamano: (contd)

is to promote international programs for the member institutions. Now the connection with MUCIA is that we were fortunate enough to have the Big Ten institutions locate MUCIA on our campus.

As a result, their employees are on our payroll and we provide a wide variety of administrative services. The University does not control MUCIA policy; however, we obviously have a significant responsibility in ensuring that the services that we provide are well performed. MUCIA receives its income from membership fees and it reimburses the University pursuant to a contract for the fair market value of the various services that we provide.

Moving along in this vein, in recent years in Ohio, the University has on occasion been asked by the legislature or by other governmental entities to perform new functions that are important to the state. A good example of that one is the SuperComputer Center. The SuperComputer Center, located on the OSU campus, was established by the Board of Regents in 1987 to serve as a state-wide resource for computation. The Center is governed by a nine member board, OSU has only one vote.

Once again, however, since the employees of the SuperComputer Center are on our payroll we obviously have a significant responsibility in making sure that things run right. And, as you can imagine, this is a tremendous asset for the University. To have this facility on our campus providing the research opportunities for our faculty and the employment opportunities for our students. It is a very good thing to have.

Another example of an affiliate that derives from our contract with the state is the facility you passed on your way up here yesterday or today, and that is the Automotive Test Track in Marysville. Prior to 1988, this research unit was controlled by the State of Ohio, and the University College of Engineering provided management services. So it really didn't belong to us, we just provided the scientific and management expertise to run it.

In 1988, as a part of its incentive package to Honda -- to encourage Honda to expand their plant -- the State sold the Research Center, the land itself, to Honda. At that time, TRC, Inc., a subsidiary of University Affiliates, was formed. University Affiliates appears on your list as a holding company for several of these non-profit organizations. TRC, Inc., was formed to manage the test track at Marysville. It also conducts research projects for Honda and a large volume of research for federal government and private organizations. Once again, this is an activity that is extremely important to our College of Engineering. TRC, Inc., is paid a management fee by Honda for these services. This is an example of probably the best kind of affiliate to have, because it actually makes money. On an annual basis, somewhere in the area of \$900,000 to \$1 million, has been transferred to a College of Engineering endowment account -- a good thing to have.

The affiliates that we have discussed thus far have rolled to our door step and the impetus may have come from other areas. In the last 5 or 6 years, the University has realized that we can use the affiliate structure to promote the growth of the University, to promote the long-term viability of some of our units within the University. So, as you know, we have become much more aggressive in forming these affiliates and much more creative, I might add, in designing the business activities.

Ginny mentioned a couple of these, and I won't go into the details, but the three most prominent are: 1) Campus Partners, a non-profit corporation formed to redevelop

PRESENTATION ON AFFILIATED ENTITIES (contd)

Mr. Biancamano: (contd)

the neighborhood surrounding the University; 2) MedOhio Health Inc., a corporation formed to assist the Medical Center in adapting to the changing health care environment; and 3) our most recent addition to the family is -- when you saw it it didn't have a name, it was called the CRO or the Contract Research Organization; it has now been christened -- Prologue Research International, Inc., a non-profit organization formed last February, pursuant to your approval, to manage clinical trials for the pharmaceutical industry. Our hope here is that if we do this well, we will bring more clinical drug research into the College of Medicine and Public Health and the Medical Center.

That is a quick overview of some of the more prominent affiliates. We have a lot of creative people on campus who are thinking of interesting and unique ways to expand our mission and do what we do better. So we would expect, in the next few years, for interesting ideas to be brought forward on new affiliates. And in order to deal with those, we need a procedure. I think Ginny is prepared to talk about that.

Ms. Trethewey:

Thank you, John. Just very briefly what we have really done with the committee is to try to codify a process that has been developing and emerging over our recent year's experience. I want to emphasize that these steps are taken administratively and internally at the University. This is not work for the Board of Trustees to do, but it is work for the Board to pass on when things reach the appropriate stage to take to the Board's attention.

What we expect is that these creative minds throughout the University, including our regional campuses, will develop ideas or proposals that they think are consistent with the mission and have an opportunity to best be performed by the formation of affiliates. So they will come up with a proposal and they will have to come with a justification, a business plan, if you will, a budget, if that is appropriate, and they will have to get buy-in on that from their local unit, department, and from their college.

At that point, if it is beginning to look sufficiently real, it will then come to the attention of the appropriate vice president and the president to see if it is something that the University really wants to go forward on. There will be the normal University processes of review through the Coordinating Council and the Executive Committee. Then a proposal of that nature will come before the Affiliated Entities Committee for a thorough vetting to see if it answers questions of legality, of policy, of risk management, of mission relatedness, to see if this is something that the University really wants to do and can safely support.

So the Affiliated Entities Committee will have an ongoing role to review these. Then, with their approval, matters like the Clinical Research Organization or MedOhio Health several years ago will ultimately come to this Board for approval because you will have responsibility perhaps for funding, perhaps for use of University employees or other resources.

We have just one more quick chart to show you. Ultimately -- and what the Board needs to do is have three levels of interest. There are certain affiliates, because they are either so close to being visible and close to the University's mission or because they require significant investment of financial resources...

PRESENTATION ON AFFILIATED ENTITIES (contd)

Ms. Trethewey: (contd)

Campus Partners is a clear example of a Level 1 organization. The money is coming primarily from the University and from the endowment. So that is an example of an affiliate that you will know about and it will be reported to you on a regular basis.

There is a middle level in the Transportation Resource Corporation that John mentioned. TRC is an example of a Level 2 that you will want to know about regularly, but that will be through more of an administrative report from the vice president or the dean, or in this case the Dean of the College of Engineering who has responsibility for it.

Then there is a Level 3, which is far more remote. You will hear about those when either unusual opportunities or unusual situations might present themselves, or frankly when there might be a need to eliminate a function that no longer serves the University purpose.

So the governance model that resulted is one way of categorizing these University Affiliates into those things that the Board needs to pay the most attention to on a regular basis. Simply have assignment of responsibility clearly made in the administration on a less frequent basis of reporting.

The final step before the Affiliated Entities Committee is really to have us, in Legal Affairs, take this report and share it with some of our campus constituencies on a more detailed basis. We are set up to do this in the next four weeks -- one example is the Council of Deans.

On that score, I want to emphasize that this doesn't really change the way anybody within the University has been doing things, it improves upon it. It is not a matter of undoing things that have been done, but really educating the campus community about a structure that really serves the purposes that they are after. And in completing that in four weeks, we would expect that the committee will be back here at the May meeting to urge the passage of a resolution which essentially adopts this scheme of governance.

I would be happy to answer any questions, if there are any.

Mr. Shumate:

Thank you, Ginny and John. Are there questions or comments?

Mr. Brennan:

Did I miss it here, Virginia, I don't see the Research Park Corporation?

Ms. Trethewey:

You just have a short version, but yes it is on there.

Mr. Brennan:

Among the short examples that you gave us, is it true and in the big example, too, that Campus Partners' employees are on the OSU payroll, but the Transportation Research Center employees are not on the OSU payroll? How do you make that determination?

PRESENTATION ON AFFILIATED ENTITIES (contd)

Ms. Trethewey:

Those things really arose in the formation of the particular organization.

Mr. Brennan:

There is no legal reason for doing it that way?

Ms. Trethewey:

No. The important thing is that when there are University employees, is to make sure that there are no conflicts of interest between their responsibilities to the entity and whatever responsibilities they have with the University.

Mr. Brennan:

I see that Campus Partners is engaged in major development activity. Have you stopped to consider that if they were University employees versus Campus Partners employees, your liability might be different?

Ms. Trethewey:

We have indeed and there will probably come a point in time at which that will be more significant.

Mr. Brennan:

You should separate the employment status, is that what you are saying?

Ms. Trethewey:

Eventually.

Mr. Brennan:

Okay, thank you.

Ms. Trethewey:

The Research Park Corporation by the way, David, is listed here as the Science and Technology Campus Corporation.

Mr. Brennan:

You mean you changed the name on us, too?

Ms. Trethewey:

They changed their name; they are independent.

Mr. Brennan:

You are just trying to confuse me! Thank you.

PRESENTATION ON AFFILIATED ENTITIES (contd)

Mr. Shumate:

Are there any other questions or comments? We certainly want to commend the committee, Ted, and your membership as well, Ginny, for the fine work that you and John both have performed in this area. I would like to urge you to send a copy of the resolution and the report to McKinsey for them to comment and review as well.

Again, thank you, not only for your excellent work today, but yesterday when we met with the regional campus boards. Howard Watkins, who is here, and chair of the board at Lima, indicated, John, that you had helped them very much with one of their recent projects on behalf of all of the regional campuses. So, we want to publicly thank you for that, as well. Thank you.

(See Appendix XLII for background information and charts, page 717.)

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**PRESENTATION ON CAPITAL REQUESTS AND
THE ACADEMIC MISSION**

Mr. Shumate:

Our final agenda item is a discussion for capital request and the relationship with the academic mission and I would like to call upon Interim President Dick Sisson to introduce that discussion and our panelists.

Dr. Richard Sisson:

Thank you very much, Mr. Chairman. As all of you know, we are approaching the time of year when the State of Ohio makes decisions about the allocations of state capital dollars for the next two years. As I am also sure you know, these decisions will have a major impact on our ability to continue to make progress in the environment for learning and discovery on every one of our campuses. Consequently, I have asked Bill Shkurti, Vice President for Finance, and Eric Kunz, Assistant Vice President for Resource Planning and Institutional Analysis, to give you an update on the status of the University's capital request for Fiscal Years 1999 and 2000.

While we have appropriately made investment in people a high priority, the highest in a sense priority, it is very important that we provide faculty, staff, and students with a physical environment that supports teaching and learning. This report will show, I do believe, that our commitment to a better physical environment in partnership with the State of Ohio, for the enhancement and the propulsion of our academic mission is, indeed, on course.

So I would ask my colleague, Bill Shkurti, to continue the elaboration of these general comments.

Mr. William Shkurti:

Thank you, Mr. President. The University's capital request has been reviewed and approved by the Board earlier this year, so I will not go into detail on that. What I will do is to talk a little bit about the context of how things have changed or what has happened since that request was approved in July. Then my colleague, Eric Kunz, Assistant Vice President for Resource Planning and Institutional Analysis -- the Resource Planning half of him -- will discuss a couple of projects as examples of what we are talking about, and then I will wrap up with implications.

**PRESENTATION ON CAPITAL REQUESTS AND
THE ACADEMIC MISSION (contd)**

Mr. Shkurti: (contd)

The terms of context, as the President mentioned, the physical environment is critical to learning, research, and public service and everything the University does. We have talked about becoming a more student-centered University, and that is appropriate, but to do that we need a student-centered environment. Our capital planning process is a way to accomplish that, and it is an open process and a cooperative one between many offices.

I just want to mention -- because we are talking about academic priorities that drive this process -- that what we are doing would not be possible without the support of other offices, particularly the Office of Academic Affairs, in establishing academic priority. Then -- although money and priorities are important -- someone has to actually make sure that the buildings are constructed and operate properly. That is where the Offices of the University Architect and Design and Construction -- within Physical Facilities in maintaining these buildings -- are extremely important.

Another issue as we talk about priorities and how to do things better is how we make these decisions once priorities are set. We are currently working on a set of space allocation guidelines, that I had mentioned to the Board previously. We hope that in the not too distant future to bring those forward for discussion. So we are even doing a better job in allocating our resources.

One of the things that has changed in the University in the last decade, is that 10 years ago the University's priority was to add new space. The accreditation review showed that the University did not have enough space for the number of students that it had and the number of faculty and staff. So that was done. A lot of things have changed since the 1980's. And as we face the more austere 1990's, I think our future capital planning priorities have changed to take better care of the facilities that we have and to only bring new space on when it is particularly needed. Technology is one of the areas that is driving that. So in some selected areas, we do need new space for advanced research needs, and Dean Meek mentioned the Science and Technology Building that we will be discussing in a minute.

The other point that I would make is as times have changed, the state funding patterns have changed. This has put greater financial responsibility on the University to use its capital funds well, but it has also given us greater flexibility to plan and prioritize our projects. We appreciate that flexibility from the State and want to make the best use of it.

At this time now, I will turn the microphone over to my colleague, Assistant Vice President Kunz, who will talk about the process and a couple of examples.

Mr. Eric Kunz:

I would like to reiterate that the process is very important. Key leadership by Vice Provost Parson and the Space Facilities Committee is very important, as well as understanding the continuity in planning as a part of the implementation and development project through the University Architect. Then the arduous task of maintaining those facilities for 30, 40 or, in some cases, 80 years here at the University.

The capital projects that we submitted to the State last summer totalled over \$119 million, and sorting through those we used several criteria which are listed on your handout. The first is academic priority. That looks at the relationship of those programs at the University, the University's mission, the programs of excellence,

**PRESENTATION ON CAPITAL REQUESTS AND
THE ACADEMIC MISSION (contd)**

Mr. Kunz: (contd)

student demand, research productivity, and several other items, as well as physical need, the condition of the existing space. On that, health and safety issues were paramount in our criteria.

The third criteria is financial feasibility. What is the likelihood of State support? Is there any cost sharing with the facilities or with the programs that we are looking at to support? Then, a net impact on operating expenses of that facility is considered.

The last criteria is physical feasibility and other assorted considerations. Were there previous commitments and is there consistency in our programming. The physical feasibility to include timing, staging issues, and the impact on other needs in the University in the programs that we are looking at.

The process, as it unfolded -- in March 1966, we asked for identification of projects. We looked at our capital plan; we wanted to be consistent with our planning process. We asked colleges and administrative areas to identify needs that they might have and then we looked centrally at what programs we thought might help. We were lucky that we identified over \$460 million worth of needs during that process. We did internal consultations and whittled that down a little bit.

We looked at detailed justification from the programs. We had hearings where the academic and administrative programs presented their needs. We were lucky enough to get President Sisson, Provost Ray, and many of the vice presidents, staff, faculty, and, very importantly, the Space Facilities Committee, that was augmented by the chair of the Senate Fiscal Committee as well, to look at these programs and think about prioritization.

As Bill mentioned, last July we presented that program to you. It was approved and submitted to the State. The State is going through their process. The Board of Regents has made a submittal to the Governor's office. It is going through the legislative process and we hope in July to have a capital bill that is supportive of our academic programs. Bill will talk a little bit more about that in a moment.

On the next page it shows that we have added a summary of our projects and it talks about the main campus submittal -- the first column is what we requested -- and then what the Board of Regents submitted to the Governor's office. They were consistent with our priorities using the new formula-driven decision making. The Board of Regents didn't quite satisfy all of our needs, but we felt that it was important that we identify to the Board of Regents what our key priorities were. Then the extended campus list is shown there as well.

I would like to talk about three projects, two of which are in our capital budget request and one which was previously funded here at the Lima campus. The first being the Physical Sciences Research Building. This is a project to build new space and renovate some old space to support one of the University's key academic programs, the Department of Physics.

This project will cost about \$50 million and we will phase the funding of that. We currently have appropriated \$4 million in planning money and are using that to move the project forward. In our current capital request, we have asked for \$20 million. We will work with the University's Architects Office to phase the project, and then during the next biennium, we will request the remaining \$26 million. We feel that this is a prudent way to look at, program, and plan key facilities, and it allows us to move several projects along at the same time.

**PRESENTATION ON CAPITAL REQUESTS AND
THE ACADEMIC MISSION (contd)**

Mr. Kunz: (contd)

Certainly the impact in deferred maintenance is important to us. This is a new facility. While it is not listed on your handout, the site for this is the old Welding and Engineering Building. This is currently closed down, but it has been a major headache to the University. It is almost 100 years old and will be pulled down. We are going to put in its place a new research facility to support physics.

In addition, the research program will move from Smith Laboratory into the new facility. The academic component of the program will remain in Smith. We will renovate Smith and use it, in addition, for other high priority University needs. The new facility will bring on additional square footage above and beyond what physics currently has. The College has agreed to fund the operating costs for that additional square footage through indirect cost recoveries. We believe that the estimated completion date of Phase 1 is summer 2001, and the full facility should be up 2 years later.

We wanted to mention the Lima Campus Life and Physical Sciences Building. It was not a part of the budget request this year. In fact, as Violet suggested earlier, she operates very independently with the Board of Regents.

The planning money was initially authorized to both the Technical College and the OSU Lima campus to design and come up with an idea on how to meet their science academic needs. The facility will provide for classrooms, lab and high tech space that they don't currently have. Then they will be able to use older space for other needs.

The program is funded through the Technical College line, but OSU has continued to work with Lima in administering that program. There will be additional operating costs. Both Lima Tech and OSU will support those costs. The building will be done, I believe, this November. As you can see outside, it is moving along quite well.

The last project that we would like to talk about is the Hagerty Hall renovation. We are excited about having the opportunity to be able to take an old facility at Ohio State and bring it up to code to meet the needs that we have to support continuing programs. The College of Humanities, a core academic unit, will consolidate all of their language programs and create an international gateway in this new facility. We are really excited that the old one will now have an opportunity to see continued renovation.

We programmed a little over \$20 million to do that. We have planning money from a previous biennium to move forward with architectural design. We have requested an additional \$18.5 million in the current capital budget, and the College has agreed to look at raising funds on their own to support some programmatic investments.

The impact on preferred maintenance is significant. This is an old facility that was built in 1924. That is a significant component of Jim Stevens' list of needs. Almost all of that money will go into infrastructure in the building, very little into programs. So we are, in effect, taking the deferred maintenance down by almost \$18 million. We are looking for that project to be completed in 2001.

Again, we looked at operating costs. Kermit Hall in the College of Humanities has agreed to fund those additional resources since we don't receive those from the State anymore.

**PRESENTATION ON CAPITAL REQUESTS AND
THE ACADEMIC MISSION (contd)**

Mr. Kunz: (contd)

Those are the three projects that we wanted to highlight with the process. I will now turn it back over to Bill to talk about implications.

Mr. Shkurti:

By way of summary, I would just like to make four points. One is although sometimes it is overlooked by people on the outside, it is clear that a good physical environment is critical to learning and research. Secondly, the capital planning process that we have talked about is very consistent with our academic priorities. We have talked about a couple of examples in core disciplines like the sciences and the languages -- and they are not the only ones, but obviously that is where a lot of our attention is focused. The third point that I would make is that the University priorities reflect not only academic priorities, but the wise use of taxpayer dollars in emphasizing renovation and replacement as opposed to just adding space. And when we have added it, we have a source to pay for it.

And, finally -- although we have not mentioned it yet, it is very timely in terms of something that has changed since July -- a positive resolution of the school funding issue, that is the passage of Issues 1 and 2 on the ballot this May. It will have a positive impact on higher education because it will allow us to continue the construction programs that we need to accomplish at OSU without having it diverted to other purposes.

Mr. Chairman, that concludes our presentation and we will be glad to answer any questions the Board might have.

Mr. Shumate:

Thank you. Are there any questions or comments? If not, we also thank both of you for your good work and your focus on the academic mission of the University as you pursue these budgetary and funding issues.

(See Appendix XLIII for background information, page 725.)

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Mr. Shumate:

Again, Dean Meek, we thank you so much for hosting us and appreciate the excellent presentations, as well as the hospitality and the warm welcome. We will get to do some sharing at lunch as well.

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April 3, 1998 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, May 1, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FORTY-SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 1, 1998

The Board of Trustees met at its regular monthly meeting on Friday, May 1, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 1, 1998 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on May 1, 1998, at 11:05 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Tamala Longaberger, Daniel M. Slane, Mark Berkman, and Soraya Rofagha. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Shumate:

I would like to take a moment to extend a special warm welcome and greeting to our president-designate, Brit Kirwan. We thank you, Brit, for joining us and look forward to working with you in the future.

President William Kirwan:

Thank you very much.

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PRESENTATION OF RESOLUTION IN MEMORIAM

Mr. Shumate:

At this time, I would like to call upon Dr. Sisson to present a resolution in memoriam to Mrs. Ann Hayes. Joining her this morning is her mother, Mrs. Dorothy Burt, and also Ed Hayes' mother, Dorothy Hayes.

Dr. Richard Sisson:

Today, the Board of Trustees presents a Resolution in Memoriam to honor Edward F. Hayes. Dr. Hayes participated in these meetings during his years of service as Vice President for Research. He was eager to share with the Trustees the important research work being done at Ohio State. He would "drag" anyone he could to labs, centers, and meetings to talk about bacteria, plants, or his favorite -- chemistry.

More importantly, outside the public eye of these meetings, Ed Hayes was a valued participant in setting an ambitious research agenda across this institution. He was a valued colleague, who worked tirelessly and creatively to facilitate new opportunities for his colleagues. Since Ed's death, we often remember his contributions and his friendship.

Today, this Board salutes Dr. Hayes for his committed leadership and service to Ohio State. I am pleased, Ann, that you are able to be here, along with his mother, Dorothy Hayes, and your mother, Dorothy Burt, to receive this resolution.

The resolution reads, in part:

"Dr. Hayes was highly respected for the principled, intelligent, thoughtful, and positive manner in which he approached all matters before him; he was frequently sought out for his wise counsel; and he extended grace, kindness, and appreciation to all who interacted with him.

Ed's loyalty to the values of teaching and research inspired all of us.

PRESENTATION OF RESOLUTION IN MEMORIAM (contd)

Dr. Sisson: (contd)

I am honored to present this resolution on behalf of the Board and the University family to Ann in fond and deep remembrance. We look forward to your being a part of the University community for years to come.

Mrs. Ann Hayes:

Thank you very much. I know that Ed would have appreciated it.

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**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 98-124

Dr. Napier read the Nominating Committee's report in which the following slate of officers were recommended:

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 1, 1998) and shall hold their office through the May 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1998-99 be elected:

Theodore S. Celeste, Chairman

Michael F. Colley, Vice Chairman

William J. Napier, Secretary

James L. Nichols, Treasurer

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Slane, and Ms. Longaberger.

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COMMITTEE APPOINTMENTS 1998-99

Resolution No. 98-125

BE IT RESOLVED, That the appointments to Committee and representatives to the Research Foundation Board of Directors, the Inter-University Council, the University Hospitals Board, The Arthur G. James Cancer Hospital and Research Institute Board, the Ohio State University Affiliates, Inc., Board of Directors, the University Foundation Board, the Wexner Center Foundation Board, the University Managed Health Care System, Inc. Board of Directors, Affiliated Entities Committee, Science and Technology Campus Board of Directors be approved as follows:

COMMITTEE APPOINTMENTS 1998-99 (contd)

Educational Affairs Committee:	Michael F. Colley, Chair George A. Skestos, Vice Chair Daniel M. Slane Soraya Rofagha
Fiscal Affairs Committee:	James F. Patterson, Chair Zuheir Sofia, Vice Chair David L. Brennan Tamala Longaberger
Student Affairs Committee:	Tamala Longaberger, Chair Soraya Rofagha, Vice Chair New Trustee New Student Trustee
Agricultural Affairs Committee:	Daniel M. Slane, Chair Fred L. Dailey, Vice Chair, Ex Officio New Trustee
Investments Committee:	David L. Brennan, Chair George A. Skestos, Vice Chair James F. Patterson John G. McCoy (Foundation Board) Frank Wobst (Foundation Board)
Affiliated Entities Committee:	Michael F. Colley, Chair James F. Patterson, Vice Chair Zuheir Sofia George A. Skestos
University Hospitals Board:	George A. Skestos Zuheir Sofia
The Arthur G. James Cancer Hospital and Research Institute Board:	Zuheir Sofia, Chair Daniel M. Slane
University Managed Health Care System, Inc., Board of Directors:	James F. Patterson
Personnel Committee:	Theodore S. Celeste, Chair Michael F. Colley, Vice Chair George A. Skestos
University Foundation Ex Officio Class of Directors:	David Brennan (1 year) Tamala Longaberger (2 years) Zuheir Sofia (3 years)
Ohio State University Affiliates, Inc.:	Theodore S. Celeste (1 year) Michael F. Colley (2 years) George A. Skestos (3 years)
Wexner Center Foundation Board:	Leslie H. Wexner (1999) Tamala Longaberger*
Inter-University Council	New Trustee

*President's appointee

COMMITTEE APPOINTMENTS 1998-99 (contd)

Research Foundation Board of Directors:	Tamala Longaberger
Science and Technology Campus Board of Directors:	Theodore S. Celeste
Regional Campus Boards:	Lima - Daniel M. Slane (2000) Mansfield - James F. Patterson (2000) Marion - Zuheir Sofia (2000) Newark - Tamala Longaberger (1999)

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

Dr. Richard Sisson:

On this first day of May, I will note that spring is in full flower at the University -- in every way. We again had a very successful University clean-up with the spring "High on Pride" program. Hispanic Awareness Week presented a number of lively programs and events. Asian Awareness month kicks off today with a full schedule of academic, cultural, and social programs. Tomorrow is the annual Medieval and Renaissance Festival. International Week opens tomorrow with a 5K run. And, there are more recognition receptions and dinners than there are nights in the week! There should be -- as we pause at the end of the year to honor the outstanding contributions of faculty, staff, and students.

The Faculty Awards dinner formally recognized the recipients of our most prestigious faculty honors: the Alumni Award for Distinguished Teaching, the Distinguished Scholar Award, and the Award for Distinguished University Service. These faculty members are dedicated to learning in its many forms. It was an inspiring occasion.

The Sixth Wexner Prize was presented last month to German painter Gerhard Richter at an impressive ceremony. The international arts community turned out to honor Richter, whose stature adds to the reputation of our wonderful arts center.

Dr. Bernadine Healy, dean of the College of Medicine and Public Health, was honored last month with the 1998 Democracy in Action Award from the Columbus League of Women Voters for her work with the women's health initiative and her impact on health policy and the national scientific community.

Speaking of awards, we are very proud that hockey coach John Markell was named the runner-up for the Spencer Penrose Award given to the nation's top collegiate hockey coach. They may think he is second-best in the country, but he is Number One to us. In fact, I am absolutely sure the same is true across the country among all who had a vote, except a few who mismarked their ballots!

Of course, April saw the presentation of the Academy Awards. What do these awards have to do with Ohio State?

When the director of "Geri's Game" accepted the Oscar for Best Animated Short Film, he thanked David Haumann, who studied at our Advanced Computing Center for the Arts and Design. David works at Pixar Studios with two other AACAD alumni. Pixar is the Disney partner that produced "Toy Story." David had lead responsibility for the award-winning short film. He earned both a master's degree and a doctorate in computer science from Ohio State.

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

The Council of Graduate Students presented their annual research forum, co-sponsored by the Office of Research and the Graduate School. In a very moving ceremony, the Council announced that henceforth the forum will be called The Edward F. Hayes Graduate Research Forum in recognition of Ed's enthusiastic support for this program. It is a very fitting tribute.

This year, graduate students submitted nearly 200 abstracts and 73 were selected for presentation before panels of faculty judges. From management science to music, students in many disciplines gained valuable presentation experience, a fundamental part of their professional development. Top finishers in each of ten academic areas received a \$500 travel stipend.

The third annual Denman Undergraduate Research Forum will be held May 15. Open to any student, the forum encourages and supports the research activities of undergraduates. Poster presentations are judged by faculty, and cash awards are given. Richard and Martha Denman have endowed this project. This year, we will award \$6,000 in prizes.

As many of you are aware, last week a commission created by the Carnegie Foundation for the Advancement of Teaching, issued a report on undergraduate education at research universities. They called for more research opportunities for undergraduates. I believe that Ohio State's Undergraduate Research Forum is an outstanding example of the ways this University engages our students in research activity with our distinguished faculty.

While the report provoked good discussion and shared fine examples, its results were not news to us. We have been aggressive in our efforts to be a more student-centered research institution. Ohio State's Committee on the Undergraduate Experience reported its findings in May 1995, two months before the Carnegie commission was formed. We have been vigorously implementing its recommendations and building on its conclusions -- many of which were quite consistent with the Carnegie Foundation's commission report. While there is much to do, I believe we have made substantial strides in enhancing the undergraduate experience.

I was reminded how great that experience can be at a celebratory dinner for the Outstanding Seniors and their chief mentors which Willa and I hosted in our home, and again at the annual Student Leadership Awards banquet. Students were honored for their leadership, academic performance, and service.

To capture a bit of the spirit of the occasion, let me share a few comments from the essays of the Outstanding Seniors. They wrote:

"Being a Buckeye means that I am a member of the biggest, most caring family in the entire world."

Another senior said:

"Being a Buckeye is about discovering strength in diversity. It is about growing up and changing, while having the time of your life."

And from another:

"It is being so broke you must decide whether to wash clothes or eat. It is the feeling that people from Ohio State can single-

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

handedly solve the bulk of the world's problems."

One senior wrote:

"It is 'Carmen Ohio' sung by 90,000 people in the Shoe, played by the Best Damn Band in the Land, or by the chimes in Orton Hall."

These award-winning students inspire us and remind us of the loyalty Ohio State engenders in its students and friends.

This loyalty was evidenced in the marvelous gift to the University from the Longaberger Foundation, accepted by Dr. Kirwan yesterday. The generosity of the Longaberger family, and their broad commitment to education, will benefit students faculty, alumni, and the citizens of Ohio for all time to come.

I would like particularly to mention the gift to Alumni House that is on your Board agenda today. You have before you, a recommendation to name it the "Longaberger Alumni House." It will be built just behind us. Tami, please express to your wonderful family the gratitude of our University family.

Finally, Mr. Chairman, today marks the final meeting for Student Trustee Mark Berkman. Mark had a very distinguished career as an undergraduate student at Ohio State, earning membership in the Mortar Board Senior Honor Society. Mark's academic performance in the College of Dentistry has likewise been exceptional. He was the first student in the country enrolled in dentistry to be offered the Howard Hughes Medical Predoctoral Fellowship, and the other finalists -- from Harvard -- learned a lesson about Ohio State! I know that we all expect Mark's achievements to continue, and we give him our thanks and best wishes.

Mark, if you would come forward, Chairman Shumate and I have this recognition to give you for your service to the University as a student trustee.

Mr. Berkman:

Thank you very much. The preceding two years have afforded me an extraordinary experience because the preceding two years have been an extraordinary time for this University. It has truly been both an honor and a privilege to serve The Ohio State University in the capacity of a student trustee.

In the spirit of brevity and economy of verbiage I will be concise, but there are a number of individuals to whom I am indebted. I would like to take this opportunity to thank them for their guidance, wisdom, patience, and thoughtfulness among other things.

First and foremost, I would like to recognize the efforts of Maureen Sharkey and Lucy Gandert. There is a tremendous amount of planning, organization, time keeping, foresight, and creativity which plays a vital role in all Board activities and it comes from their offices. I am appreciative and grateful for their efforts which are indeed exceptional. They are two wonderful and caring people without whom this Board would not be nearly as effective as it is.

I would also like to express my sincere gratitude to the nine other Trustees, as well as their Secretary, sitting around this table. It has truly been an honor to be a member of this Board and I will always value the support and the encouragement that

PRESIDENT'S REPORT (contd)

Mr. Berkman: (contd)

every one of you has shown to me. You have all taught me a tremendous amount and I am proud to have had this opportunity to serve this University with all of you.

Ladies and gentlemen this University is in good hands. And although I cannot name all of the members of this University's most senior faculty, you know who you are.

The senior administration -- I am indebted to you for two reasons. First, for all the time that we have personally spent together. Two years ago, I knew relatively little about University governance and through meetings, discussions, and time spent with all of you, I was given the means with which to become a more effective Trustee.

The second reason is because I am a student here at Ohio State and each day all of you come to work for people like me. It isn't often that students are presented with an opportunity to thank their teachers. It is less frequent that students are presented with an opportunity to thank those people who established the framework in which the teachers may teach and the students may learn. For this, I thank you personally, as well as on behalf of all of the students at Ohio State.

I would like to thank all three student governments at Ohio State. Kathleen, Eric, and John, I have thoroughly enjoyed working with you for the enhancement of the student experience both inside and outside the classroom.

I would also like to thank Holly Smith and Soraya Rofagha, the other two student trustees during my term, for the tremendous professional, as well as personal relationships that we have shared and will continue to share.

And, finally, I would like to express my sincerest appreciation to Dr. Richard Sisson, who has advised and guided me as a Trustee, a student, and a person throughout the past two years. Dr. Sisson, thank you for your friendship, your confidence, your insight, and your wisdom.

Mr. Shumate:

Thank you, Mark. That was very well-stated.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

The recipient of this month's Student Recognition Award is well deserving indeed. Michael Duga, Jr., came to The Ohio State University in the fall of 1994 from Fort Lauderdale, Florida.

For the four years that Ohio State was lucky enough to have him as a student, Michael has exemplified excellence in academics, as well as an unwavering commitment to public service. Upon his arrival here at OSU, Michael served as the managerial assistant to the men's head basketball coach Randy Ayers. Shortly thereafter, he went on to develop and program a student campaign for United Way Supported Agencies that resulted in over 400 student volunteers.

As the student chairman of the Communities Charitable Drive, he led the initiative to promote community involvement and awareness through volunteerism. For this, he

STUDENT RECOGNITION AWARD (contd)

Mr. Berkman: (contd)

worked in coordination with 150 service agencies representing 300 charitable organizations.

As the director of legislative affairs for the Undergraduate Student Government, he established and directed policy on legislative issues including: the federal and state budget, financial aid, and tuition cap. He coordinated visits to the University by President Bill Clinton and Vice President Al Gore, and was responsible for bringing the first ever Student Financial Aid Forum to Ohio State.

The following year, he went on to serve The Ohio State University student community as the executive director of the Undergraduate Student Government through creating and developing a student agenda for state, federal, and University affairs. He managed an extraordinarily effective relationship between University administration and student government at Ohio State.

He has served as a member of the Board of Trustees of the Hillel Foundation and during the summer of 1996, assisted in the coordination and the operations of Vice President and Mrs. Gore's convention office as the assistant to the director of Second Family Operations in Washington, D.C.

Since that summer, he has served as a lead advance for the Ronald H. Brown Foundation, representing the Foundation across the nation and the world. He was a site coordinator for the U.S. Department of Housing and Urban Development, assisting the organization and planning of initiatives in Memphis, New Orleans, and Boston. As the executive assistant to the director of Weekend Operations, he assisted in planning, management, and execution of the Inaugural Weekend in Washington D.C.

Most recently, Michael was named the protocol officer to the U.S. Delegation World's Fair in Lisbon, Portugal. I have been told, that he is the youngest person to ever be appointed a protocol officer to a Presidential Delegation.

Just before Michael graduates this spring with honors -- and with a very high GPA, I might add, in political science -- he will have returned from South Africa, where he will have spoken at the University of Capetown and the University of Natal on Trade Commerce and other aspects of U.S./South African relations.

Michael, you are what people talk about when they talk about Ohio State's brightest and best. It is my honor and privilege to present to you, on behalf of the Board of Trustees of The Ohio State University, the Student Recognition Award for your outstanding service to the communities of this University and the world.

Mr. Michael Duga, Jr.:

First and foremost, I'd like to thank Mark. I appreciate your years of service at Ohio State, they have certainly been valued. I've been fortunate enough to work with you not only on issues, but I am privileged to be your friend and I thank you.

Also, I'd like to thank my parents. I'm lucky enough to have my dad here today. My parents have been with me through everything and have always been there for me, and for that I am greatly appreciative. They mean the world to me.

So many people at Ohio State have made a difference in my life. I've been afforded so many opportunities because of this University; it will always hold a special

STUDENT RECOGNITION AWARD (contd)

Mr. Duga: (contd)

place in my heart. As I look around this room, I've had the opportunity to work with many people here. There are two people especially that have made a difference in my life at Ohio State, and have really given me the skills to grow and develop.

The first is coach Randy Ayers, who I had the privilege of serving as a manager both my freshman and sophomore years at Ohio State. While things always weren't good with our record, he instilled in me a work ethic, discipline, and, no matter how bad things got, you always keep your head up and walk forward. For that, I will always be grateful.

The second person that I would like to thank is Vice President David Williams. Being from Florida, my family, obviously, isn't around and he and his wife and children have taken me in as their own. For the last three years, they've been with me through everything. When I say everything, I don't mean a nine to five day -- I mean many weekends.

As I graduate in June, I'll move forward and go to law school, but there will be an empty place in my heart because the Williamses won't be there. It's going to be weird not being able to pick up the phone and run over to Gahanna when things get bad or I have a question. He knows how much he means to me in my life and what his family has done for me. And I thank them.

Finally, I'd like to thank the Board. To echo Mark's sentiments, the vision to put some of the people that you had in the senior administration and to really make the student experience a priority at this University, was one of the greatest things that you could possibly have done for Ohio State. I will be gone in June, but I can stand here and say it was my privilege to be a student here at this University. Thank you all.

Mr. Shumate:

Thank you very much and congratulations to you, Mr. Duga. Thank you for being with us.

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CONSENT AGENDA

Mr. Shumate:

The consent agenda is now before the Board of Trustees and I would like to highlight the seventeen resolutions that will be part of the consent agenda. We will pull out for separate consideration: the Agreement with MedOhio Health, Inc., for the Development of a Health Insuring Corporation; and the Appointment and Reappointment of Investment Managers.

AMENDMENT TO THE BYLAWS OF THE MEDICAL STAFF

Resolution No. 98-126

Synopsis: The amendment to the Bylaws of the Medical Staff Bylaws are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to Bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of

AMENDMENT TO THE BYLAWS OF THE MEDICAL STAFF (contd)

WHEREAS the proposed amendment to the Bylaws of the Medical Staff was approved by the University Hospitals Board, March 19, 1998, as follows:

3335-43-08 Organization of medical staff of the Ohio state university hospitals into clinical departments and divisions.

(A) Each member of the attending, courtesy, limited, and honorary staff shall be assigned to a clinical department or division upon the recommendation of the chief of the clinical department concerned and approval of the medical director.

(B) Names of clinical departments and divisions.

- (1) Anesthesiology
- (2) Emergency medicine
- (3) Family medicine
- (4) Internal medicine. The following divisions are designated:

- Allergy
- ~~Bone marrow transplantation~~
- Cardiology
- Community internal medicine
- Dermatology
- Endocrinology and metabolism
- Gastroenterology
- General medicine
- Hematology and oncology
- Infectious diseases
- Nephrology
- Pulmonary
- Rheumatology - immunology

(5) through (16) unchanged.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

REGIONAL CAMPUS BOARD REAPPOINTMENTS

Resolution No. 98-127

Synopsis: Approval of reappointments of Board members to The Ohio State University-Mansfield Campus Board are proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

REGIONAL CAMPUS BOARD REAPPOINTMENTS (contd)

WHEREAS it has been previously stipulated that "the Mansfield board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been selected for reappointment to The Ohio State University-Mansfield Board for the term as specified:

Robert Houk, 3-year term
Hayward Richardson, 3-year term
John S. Roby, 3-year term

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1998.

**ESTABLISHMENT OF A UNIVERSITY SENATE
POLICY ON PAID EXTERNAL CONSULTING**

Resolution No. 98-128

WHEREAS external consulting by University faculty benefits the citizens of the State of Ohio by disseminating knowledge and expertise developed through research and teaching; and

WHEREAS external consulting benefits the University by giving faculty access to experience and information that will enhance their teaching and research on campus; and

WHEREAS external consulting must be conducted in a manner that is consistent with University rules and state law; and

WHEREAS the establishment of a University Senate Policy on Paid External Consulting has been approved by the University Senate at its April 4, 1998 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached proposal to establish a University Senate Policy on Paid External Consulting, to be effective immediately.

(See Appendix XLIV for The Ohio State University Policy on Paid External Consulting, page 787.)

RENAMING OF ADMINISTRATIVE OFFICE

Resolution No. 98-129

WHEREAS the Office of Technology Transfer was created in 1991 to identify, secure, protect and license University-created intellectual property; and

WHEREAS the phrase "technology transfer" has different meanings, and many different units and functions of the University are involved in the broad activities of transferring technology; and

WHEREAS the change of name for this unit to better reflect its primary technology licensing function would greatly clarify its purpose and objective for its various constituencies:

RENAMING OF ADMINISTRATIVE OFFICE (contd)

NOW THEREFORE

BE IT RESOLVED, That the Office of Technology Transfer be renamed "Office for Technology Licensing," effective immediately; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees be hereby authorized and directed to incorporate the above changes in the Bylaws of the Board of Trustees and the Rules of the University Faculty.

HONORARY DEGREES

Resolution No. 98-130

Synopsis: The awarding of honorary degrees to Leonard B. Meyer and K. Wayne Smith is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Leonard B. Meyer

Doctor of Humane Letters

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

K. Wayne Smith

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 98-131

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT (contd)

BE IT RESOLVED, That the degrees and certificates be conferred on June 12, 1998, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

WAIVER

Resolution No. 98-132

WHEREAS pursuant to the Board's acceptance of the Report of the Committee on Retirement and Insurance on February 6, 1959, and Resolution 77-92, "Principal Administrative Officials" of The Ohio State University are to be relieved of their administrative assignments at age 65; and

WHEREAS the University's current appointment of Tony Tripodi as Dean of the College of Social Work would be restricted by the age 65 exclusion; and

WHEREAS Tony Tripodi has demonstrated outstanding service to the University in his capacity as Dean and his appointment is within the purview of the affirmative action goals of The Ohio State University; and

WHEREAS the University wishes to continue the appointment of Tony Tripodi in this administrative post beyond his sixty-fifth birthday:

NOW THEREFORE

BE IT RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959, Report of the Committee on Retirement and Insurance be waived to allow for the continued appointment, through June 30, 2002, of Tony Tripodi as Dean of the College of Social Work.

PERSONNEL ACTIONS

Resolution No. 98-133

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 3, 1998 meeting of the Board, including the following Appointment, Appointment of Chairpersons, Reappointment of Principal Administrative Officials, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Title as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments/Status Changes (The Ohio State University Medical Center) approved March 19, 1998, by the Hospitals Board be ratified.

Appointment

Name: BARBARA A. HANAWALT
Title: Professor (The King George III Professorship in British History)
Department: History
Effective: January 1, 1999
Salary: \$125,004.00
Present Position: Professor, University of Minnesota, and Fellow, National Humanities Center, Research Triangle Park, NC

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons

April 15, 1998 through June 30, 1999

Family Medicine

Douglas A. Rund*

July 1, 1998 through June 30, 2002

Zoology

Ralph E. J. Boerner

Reappointment of Principal Administrative Officials

JOHN M. CASSADY, Dean, College of Pharmacy, effective July 1, 1998, through June 30, 2003, pursuant to rule 3335-3-17 of the Administrative Code.

TONY TRIPODI, Dean, College of Social Work, effective July 1, 1999, through June 30, 2002, pursuant to rule 3335-3-17 of the Administrative Code.

*Interim

Leaves of Absence Without Salary

ANTHONY B. SANDERS, Professor, Department of Finance, effective Spring Quarter and Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999, to study the mortgage market at the Deutsche Bank, New York City.

VALERIE B. LEE, Associate Professor, Departments of English and Women's Studies, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to accept the Laura C. Harris Distinguished Visiting Professor Chair at Denison University.

MARIO J. CRUCINI, Assistant Professor, Department of Economics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to visit the Wharton Business School at the University of Pennsylvania.

Professional Improvement Leaves

ROBERT A. BUERKI, Professor, College of Pharmacy, effective Summer Quarter and Autumn Quarter 1998 and Winter Quarter and Spring Quarter 1999.

LOWELL L. HARGENS, Professor, Department of Sociology, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

STEPHEN W. MELVILLE, Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 1999.

BORIS S. MITYAGIN, Professor, Department of Mathematics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

MARGARITA L. OPHEE-MAZO, Professor, School of Music, effective Winter Quarter, Spring Quarter and Autumn Quarter 1999.

BARBARA R. SNYDER, Professor, College of Law, effective January 11, 1999, through May 16, 1999.

AVRAHAM BENATAR, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

JACQUELINE CHANDA, Associate Professor, Department of Art Education, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

EDWARD M. CRENSHAW, Associate Professor, Department of Sociology, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

EDWARD B. FOLEY, Associate Professor, College of Law, effective August 19, 1998 through December 18, 1998.

ROY JOSHUA, Associate Professor, Department of Mathematics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

PAUL J. NINI, Associate Professor, Department of Industrial, Interior, and Visual Communication Design, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

VICTORIA E. URIS, Associate Professor, Department of Dance, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

PHILIP J. VON RAABE, Associate Professor, Department of Art, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

MARY ELLEN WEWERS, Associate Professor, Department of Adult Health and Illness, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

ELIZABETH C. COOKSEY, Assistant Professor, Department of Sociology, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Patrick W. Slater II, M.D., Otolaryngology, *PGY6 Limited (*Post Graduate Year)

July 1, 1997 to June 30, 1998

Leslie K. Mihalov, M.D., Pediatrics, Attending
Lawrence G. Murcko, M.D., Internal Medicine, Community Affiliate Physician
Timothy P. Obarski, D.O., Internal Medicine, Community Affiliate Physician
John T. Pajka, M.D., Ophthalmology, Courtesy
Paul J. Rogers, M.D., Internal Medicine, Community Affiliate Physician
Christopher C. Schmidt, M.D., Surgery, Community Affiliate Physician
Dena J. Gost, M.D., Psychiatry, *PGY 1 Limited (*PGY - Post Graduate Year)
Kateryn B. Foss, D.O., Obstetrics and Gynecology, PGY4 Limited
Deborah L. Green, M.D., Surgery, PGY2 Limited
John B. Morton III, M.D., Surgery, PGY2 Limited
Jennifer L. Nash, M.D., Otolaryngology, PGY1 Limited
Matthew B. Yoak, M.D., Surgery, PGY3 Limited
Deborah A. Martinez, M.D., Surgery, Attending
Debora A. Ortega-Carr, M.D., Internal Medicine, Attending
Myron N. Senchyshak, D.O., Anesthesiology, Attending
Anterpreet S. Neki, M.D., Internal Medicine, PGY4 Limited
Paul B. Oppenheimer, M.D., Family Medicine, Community Affiliate Physician
Steven E. Ross, M.D., Family Medicine, Community Affiliate Physician
Steven M. Schneider, M.D., Family Medicine, Community Affiliate Physician
John W. Stover, M.D., Family Medicine, Community Affiliate Physician

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1997 to June 30, 1998 (contd)

Gladstone C. McDowell II, M.D., Anesthesiology, PGY5 Limited
Francis X. Moga, M.D., Surgery, PGY6 Limited
Gary E. Okuley, M.D., Family Medicine, PGY1 Limited
Jennifer J. Olson, M.D., Pediatrics, PGY7 Limited
Bard L. Rogers, M.D., Family Medicine, PGY1 Limited
Jill J. Fortin, P.C.R.M., Internal Medicine, Physician Extender
Linda J. Masone, C.R.N.A., Anesthesiology, Physician Extender
Malarvizhi Natesan, A.A., Anesthesiology, Physician Extender
Patty A. Rabinowitz, C.R.N.A., Anesthesiology, Physician Extender
Karen M. Rice, R.N., Anesthesiology, Physician Extender
Mary M. Rowan, C.N.M., Ph.D., Obstetrics and Gynecology, Physician Extender
Richard M. Saucier, C.R.N.A., Anesthesiology, Physician Extender
Paul J. Wulf, C.R.N.A., Anesthesiology, Physician Extender

July 1, 1997 to June 30, 1999

Dennis J. Bauman, M.D., Attending, Internal Medicine
Eric C. Bourekas, M.D., Attending, Radiology
Debbra L. Debaets, M.D., Community Affiliate Physician, Internal Medicine
Anjan K. Ghosh, M.D., Attending, Anesthesiology
John S. Heintz, M.D., Courtesy, Internal Medicine
Heather C. Koelling, M.D., Attending, Ophthalmology
Talal T. Attar, M.D., Internal Medicine, PGY3 Limited
Todd Douglas Cohen, M.D., Surgery, Attending
Lewis W. Coppel, Jr., M.D., Emergency Medicine, Courtesy
Nino Dilullo, M.D., Emergency Medicine, Courtesy
Mary M. Dobyms, M.D., Psychiatry, Attending
Dennis Michael Doody, M.D., Pediatrics, Courtesy
John J. Eickholt, M.D., Neurology, Attending
Shaun D. Harper, M.D., Internal Medicine, PGY2 Limited
Edna Marie Jones, M.D., Family Medicine, Attending
Ellen S. Kaitz, M.D., Physical Medicine and Rehabilitation, Attending
Shafe D. Boles, M.D., Surgery, PGY4 Limited
Lisa B. Egbert, M.D., Obstetrics and Gynecology, PGY4 Limited
Scott R. Hardy, D.O., Obstetrics and Gynecology, PGY2 Limited
Kambiz Jahadi, M.D., Surgery, PGY6 Limited
Jason C. Keith, M.D., Surgery, PGY3 Limited

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1997 to June 30, 1998

Lisa A. Minnich, M.D., Pediatrics, PGY6 Limited
Anca D. Pacuraru, D.O., Ophthalmology, PGY4 Limited
Patrick W. Slater II, M.D., Otolaryngology, PGY7 Limited

July 1, 1997 to June 30, 1999

Mary Y. Armanios, M.D., Internal Medicine, PGY2 Limited
Douglas R. Anderson, D.D.S., Dentistry, Attending
Robert G. Castile, M.D., Pediatrics, Attending
James B. Dunnan, M.D., Family Medicine, Community Affiliate

May 1, 1998 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Status Changes (The Ohio State University Medical Center)

July 1, 1997

Sarah Artman, M.D., Obstetrics & Gynecology, Attending to Courtesy
David Bell, M.D., Obstetrics & Gynecology, Attending to Courtesy
Donald K. Bryan, M.D., Obstetrics & Gynecology, Attending to Courtesy
Christopher Copeland, M.D., Obstetrics & Gynecology, Attending to Courtesy
William Copeland, Jr. M.D., Obstetrics & Gynecology, Attending to Courtesy
Sangeeta Crouser, M.D., Obstetrics & Gynecology, Attending to Courtesy
Carol Greco, M.D., Obstetrics & Gynecology, Attending to Courtesy
George Lewandowski, M.D., Obstetrics & Gynecology, Attending to Courtesy
David Portman, M.D., Obstetrics & Gynecology, Attending to Courtesy

Emeritus Title

RALPH K. JORDAN, the Ohio State University Extension, with the title Assistant Professor Emeritus, effective May 1, 1998.

RESOLUTIONS IN MEMORIAM

Resolution No. 98-134

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Edward F. Hayes

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 20, 1998, of Edward F. Hayes, Vice President for Research.

Dr. Hayes was born on September 8, 1941, in Baltimore, Maryland. After receiving a Baccalaureate degree from the University of Rochester and Master's and doctorate degrees from The Johns Hopkins University, he joined the faculty at Rice University. Since July 1991 he served as Vice President for Research at The Ohio State University and Professor of Chemistry. He was an exemplar of the highest ideals for excellence in teaching, scholarship, and service who continued to teach chemistry and maintained an active, productive research program during his tenure as Vice President for Research.

Dr. Hayes was an internationally distinguished scientist whose particular research interest was in molecular electronic structure theory, molecular scattering theory, and parallel computing methods. Dr. Hayes created the Undergraduate Research Forum, strongly supported the Graduate Research Forum and spearheaded the launching of the Science and Technology Campus (formerly Research Park). He served in several prominent administrative roles for the National Science Foundation and the Office of Management and Budget. In addition, he served on several advisory committees and chaired the National Science Foundation Task Force on the Future of the Supercomputer Centers Program.

Vice President Hayes served in leadership roles in scientific societies, including extensive work for the American Chemical Society, the American Physical Society, and as a Fellow of the American Association for the Advancement of Science. Dr. Hayes also gave exemplary service to several local and statewide advisory boards, including the Ohio Science and Technology Council, The Edward

RESOLUTIONS IN MEMORIAM (contd)

Edward F. Hayes (contd)

Orton Jr. Ceramic Foundation, and the Ohio Aerospace Institute.

Dr. Hayes was highly respected for the principled, intelligent, thoughtful and positive manner in which he approached all matters before him; he was frequently sought out for his wise counsel; and he extended grace, kindness, and appreciation to all who interacted with him.

The Ohio State University extends deep and heartfelt sympathy to his wife, Ann, their children, Elizabeth Ann, Emily, and Frank, and Dr. Hayes' parents, Frank and Dorothy Hayes, for their great loss. Dr. Hayes set a high standard in both his professional and personal life that will continue to be a model for us all. He will be sadly missed by this University community and by those who were privileged to know him as a colleague and a friend. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Samuel A. Corson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 20, 1998, of Dr. Samuel A. Corson, Professor Emeritus in the Department of Psychiatry.

Dr. Corson was born in Russia on December 31, 1909, and immigrated to the United States in 1925. He completed his Ph.D. in Physiology and Biophysics at the University of Texas in 1942.

After holding academic appointments in several other medical schools, Dr. Corson joined the faculty of Ohio State in the Department of Psychiatry in 1960. He was the Director of the Laboratory of Cerebrovisceral Physiology until his retirement in 1980.

Professor Corson made major contributions in the analysis of conditioned physiological responses to stress, and was an early contributor to the field of psychoneuroimmunology. He achieved international recognition for his pioneering work in Animal-Assisted Therapy.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Corson its deepest sympathy and understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Justina Dyck Epp

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 15, 1998, of Justina Dyck Epp, Assistant Professor Emeritus in the Department of Slavic and East European Languages and Literatures.

Professor Epp graduated from Sakhanov Private Gymnasium for Women, Ukraine, in 1918, and held a teaching post at a public school in Southern Russia between 1919-1921. Between 1921-1925, she taught non-Russian children Russian in the New York School organized by the Mennonites in Russia, to which church Professor Epp then belonged (she and her husband later joined the Indianola Presbyterian Church in Columbus, Ohio). In 1925, she and her family escaped from Russia and settled in Ontario, Canada. In 1926, she immigrated to the United States where she married Dr. Peter Epp, then professor at Bluffton College, Bluffton, Ohio. The family moved to Columbus, Ohio, in 1933, where Dr. Peter Epp taught German at The Ohio State University in the Department of Germanic Languages. Professor Justina Epp taught Russian over WOSU Radio from 1943-1945.

She was an Instructor of both German and Russian at OSU from 1946 to 1951 and an Assistant Professor of Russian from 1953 to 1963. She was the first person ever to teach Russian at OSU. This pioneer of Russian language instruction also advised many Ph.D. candidates in their studies to

RESOLUTIONS IN MEMORIAM (contd)

Justina Dyck Epp (contd)

meet the language requirements of that degree. She was, on all levels, a very popular and respected teacher.

In addition, Professor Epp worked as a scientific translator for the War Research Foundation at OSU (1948-1952) and was very active in musical life, founding several women's choruses in Russia, Canada, and the United States. She retired in 1964. After her husband's death in 1954, she edited his manuscript "Die Mennoniten in Deutschland" and continued her translation activities (for the Battelle Memorial Institute) until the age of 90. From age 94 until her death, she lived at First Community Village in Columbus, Ohio.

On behalf of the University, the Board of Trustees expresses to the family of Professor Justina Dyck Epp its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Paul E. Fertig

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 1998, of Dr. Paul E. Fertig, Professor Emeritus in the Department of Accounting and Management Information Systems. Dr. Fertig retired in 1980 from Ohio State.

Dr. Fertig was born in Noblesville, Indiana, July 13, 1920. He received his Bachelor of Arts degree in Mathematics from Wabash College in 1941, his MBA from the University of Michigan in 1947, and a Ph.D. in Accounting from Ohio State in 1952. He engaged in public accounting in Chicago and Indianapolis before joining Ohio State in 1948 as an instructor. He served as chair of the Academic Faculty of Accounting from 1959-1964 and from 1971-1974. He held visiting appointments at the University of North Carolina at Chapel Hill, at Stanford, and the University of Michigan. Dr. Fertig served as an assistant director of education for the American Institute of Accountants in New York. He held visiting faculty appointments at the University of North Carolina at Chapel Hill, Stanford, the University of Michigan, and Virginia Polytechnic Institute.

Professor Fertig published several books, including Using Accounting Information -- An Introduction, and a number of articles, and was noted as one of the first writers to emphasize the needs of financial statement users in his work. He was a contributing editor to "The Accountants' Handbook."

Dr. Fertig was selected in March 1970 as the third Distinguished Professor of Accounting by the American Institute of Certified Public Accountants. He served as a president of the Columbus Chapter of the Ohio Society of Certified Public Accountants and also served as vice president of the American Accounting Association. He was a member of the American Institute of Certified Public Accountants, the National Association of Accountants (now the Institute of Management Accountants), and the Financial Executives Institute. He was also elected to the Phi Beta Kappa, Beta Gamma Sigma, and Beta Alpha Psi.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Paul E. Fertig its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Thomas R. Sweet

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 3, 1998, of Dr. Thomas R. Sweet, Professor Emeritus in the Department of Chemistry.

RESOLUTIONS IN MEMORIAM (contd)

Thomas R. Sweet (contd)

Dr. Sweet was born September 27, 1921. He received the B.Sc. degree from The City University of New York, Queen's College, Flushing, New York, in 1943. He was employed on the Manhattan Project from 1943 to 1946. In 1949, he received the Ph.D. in Chemistry at The Ohio State University and joined the faculty of the Chemistry Department. He attained the rank of Professor of Chemistry in 1965, and was appointed Professor Emeritus in July 1985.

In 1963, while on leave from The Ohio State University, he was associated, as a Senior Scientist, with the General Electric Corporation - Atomic Products Operation, Richland, Washington. He was appointed Visiting Professor of Chemistry at the University of Colorado during the summer of 1968. At The Ohio State University, he served as president of Sigma XI, treasurer of the American Chemical Society, Columbus Section, and treasurer of the Gamma Alpha Association.

Professor Sweet's research interests were centered in analytical chemistry. Early in his professional career he became well known for his procedures for the determination of traces of metal ions. A variety of experimental techniques were employed in these investigations: electrochemistry, gravimetry, titrimetry, spectrophotometry, solvent extraction, neutron activation, and chromatography, to name a few. The procedures he developed had important applications in environmental chemistry. His interest, expressed as early as 1977, in the effectiveness of the naiad, a long-lived, sedentary, river-dwelling animal, as a biological monitor of metal discharges in river systems demonstrated a broad and novel approach to the solution of environmental problems.

He was the author of some fifty papers and the co-author of two analytical chemistry text books.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Dale B. Wade

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 1998, of Dr. Dale B. Wade, Clinical Associate Professor in the College of Dentistry.

Following graduation from the OSU College of Dentistry in 1965, Dr. Wade spent two years as a dental officer in the United States Navy. He returned to the College as a graduate student in orthodontics, earning a Master of Science degree in 1969. Dr. Wade entered the private practice of orthodontics in Columbus, which he maintained until his untimely death after a six-month battle with brain cancer. During his professional career, he served as a clinical faculty member in the College, and twice filled in as interim chairperson of the orthodontic department.

Dr. Wade was very active professionally and highly regarded by his colleagues. He served as president of the Columbus Dental Society, the Foundation of Orthodontic Research, and the Great Lakes Association of Orthodontists, from which he received its Distinguished Service Award. He was a diplomate of the American Board of Orthodontists and served as its Secretary-Treasurer and on its Board of Directors. His editorial skills were notable. Dr. Wade was the founding editor of the American Association of Orthodontics Dialogue and was a member of the Association's editorial board and editor of the GLAO Newsletter. He was elected to Fellowship in the American College of Dentists, the International College of Dentists and the Pierre Fauchard Academy and to membership in Omicron Kappa Upsilon, national honor dental society.

Dr. Wade supported his University and his community. He was a member of the OSU President's Club and a life member of the OSU Alumni Association and the Dental Alumni Society. He served as president of the Northwest (Columbus) Sertoma International and as scoutmaster for Boy Scout Troop #180 in Upper Arlington.

RESOLUTIONS IN MEMORIAM (contd)

Dale B. Wade (contd)

Dr. Wade is the second member of a family tradition in Ohio State dentistry. His late father Robert E. Wade, a 1929 graduate of the College of Dentistry, also served as chairperson of the orthodontic department, and his son Andrew is a 1997 graduate of the College.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Wade its deepest understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-135

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1998 be approved.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 98-136

January - March 1998

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Administration, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of January - March, 1998; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 26 waivers of competitive bidding requirements for annual purchases totaling approximately \$3,146,000 as shown on the enclosed exhibit:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 50 waivers of competitive bidding requirements for annual purchases totaling approximately \$12,436,400 including \$3,125,000 for a Gamma Knife for the treatment of brain tumors, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 1998, is hereby accepted.

(See Appendix XLV for background information, page 789.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 98-137

MANSFIELD -- FOUNDERS AUDITORIUM RENOVATION
COMMUNITY AMBULATORY CARE CENTERS -- GAHANNA AND PICKERINGTON
COMMUNITY AMBULATORY CARE CENTER - COLUMBUS
BEVIS HALL -- TRANSGENIC ZEBRAFISH LAB
LINCOLN AND MORRILL TOWERS -- FIRE ALARM REPLACEMENT

Synopsis: Authorization to employ an architect/engineering firm for the Mansfield – Founders Auditorium Renovation and Community Ambulatory Care Center – Columbus projects, employ an architect/engineering firm and request construction bids for the Community Ambulatory Care Centers – Gahanna and Pickerington and Lincoln and Morrill Towers – Fire Alarm Replacement projects, and request construction bids for the Bevis Hall – Transgenic Zebrafish lab project is requested.

WHEREAS the Mansfield Campus desires to proceed with design of the theatre renovation in Ovalwood Hall; and

WHEREAS the total estimated project cost is \$1,184,500 and the total estimated construction cost is \$875,000, with funding provided by Mansfield Campus (\$270,500), future Capital Appropriation (\$850,000), North Central Technical College (\$50,000), and House Bill 748 (\$14,000); and

WHEREAS the James Cancer Hospital desires to develop sites on Hamilton Road in Gahanna and on Hill Road North in Pickerington to provide medical services to the greater Columbus community; and

WHEREAS the total estimated project cost is \$13,700,000 and the total estimated construction cost is \$11,400,000, with funding provided by James Cancer Hospital (\$6,000,000) and University Hospitals (\$7,700,000); and

WHEREAS University Hospitals desires to proceed with programming and design in anticipation of the development of a site on Feder Road in Columbus to provide medical services to the greater Columbus community; and

WHEREAS the total estimated project cost is \$11,400,000 and the total estimated construction cost is \$9,500,000, with funding provided by University Hospitals; and

WHEREAS the University desires to renovate space in Bevis Hall to provide a Transgenic Zebrafish laboratory; and

May 1, 1998 meeting, Board of Trustees

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the total estimated project cost is \$375,000 and the total estimated construction cost is \$225,000, with funding provided by a Board of Regents grant; and

WHEREAS Housing, Food Services, and Events Centers desires to replace the fire alarms in Lincoln and Morrill Towers in order to increase the evacuation bell volume; and

WHEREAS the total estimated project cost is \$2,365,985 and the total estimated construction cost is \$1,944,866, with funding provided by Housing, Food Services, and Events Centers:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Mansfield – Founders Auditorium Renovation, Community Ambulatory Care Centers – Gahanna and Pickerington, Community Ambulatory Care Center – Columbus, and Lincoln and Morrill Towers – Fire Alarm Replacement projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Community Ambulatory Care Centers – Gahanna and Pickerington, Bevis Hall – Transgenic Zebrafish Lab, and Lincoln and Morrill Towers – Fire Alarm Replacement projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XLVI for maps, page 791.)

**THE OHIO STATE UNIVERSITY FACULTY AND STAFF
NEIGHBORHOOD HOMEOWNERSHIP INCENTIVE PROGRAM**

Resolution No. 98-138

WHEREAS The Ohio State University has engaged in an extensive public planning process with the City of Columbus, neighborhood leaders, property owners, and Ohio State faculty staff and students to identify programs and policies to improve the quality of life of all those who live and work in the University community; and

WHEREAS that planning process resulted in a comprehensive planning document, titled "University Neighborhoods Revitalization Plan: Concept Document," which was approved by the University Area Commission and University Community Business Association in July 1996, and subsequently was adopted by this Board in May 1997, and by Columbus City Council in June 1997; and

WHEREAS this revitalization plan documents the decline in homeownership in the University District from 50 percent of the housing units in 1950 to 12 percent at the time of the 1990 Census and emphasizes the need to raise the level of homeownership as a prerequisite to sustaining the long-term improvements in the area; and

WHEREAS this revitalization plan points to employer-based homeownership programs around the nation which have been proven to be effective public policy tools to encourage urban neighborhood rejuvenation, and the plan recommends that the University implement such a program; and

WHEREAS this Board in adopting the revitalization plan in May 1997 asked that an employer-based homeownership program be developed and brought back to this Board for adoption; and

**THE OHIO STATE UNIVERSITY FACULTY AND STAFF
NEIGHBORHOOD HOMEOWNERSHIP INCENTIVE PROGRAM (contd)**

WHEREAS Fannie Mae, the City of Columbus, Northside Development Corporation and Campus Partners have worked with the University's Office of Human Resources to develop an employer-based homeownership program based on the best experiences with such programs around the country and tailored to the specific conditions of the University District; and

WHEREAS the homeownership program targets two-thirds of its funds to the neighborhoods within the Campus Partners planning area which are closest to Ohio State's Columbus campus and are most vulnerable to inappropriate development, while also encouraging homeownership throughout the University District; and

WHEREAS the efforts of the University to develop a homeownership program for its employees are being complemented by the City of Columbus which has targeted \$400,000 to the University District from its affordable housing funds for low and moderate income families; by the Ohio Department of Development's Ohio Housing Finance Agency which has provided an allocation of \$500,000 in mortgage credit certificates for homeownership opportunities in the University District; and by Fannie Mae which has made available specific mortgage products to local financial institutions and has granted \$10,000 to Northside Development Corporation to improve its administrative capacity to work with the University, the city, lenders, realtors and buyers to assure success of this initiation; and

WHEREAS the University's Faculty and Staff Neighborhood Homeownership Incentive Program has been reviewed and is recommended by representatives of the Ohio Office of the U.S. Department of Housing and Urban Development; the Columbus Department of Trade and Development; local financial institutions; neighborhood organizations; and the appropriate University offices and committees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University approve The Ohio State University Faculty and Staff Neighborhood Homeownership Incentive Program to encourage homeownership by faculty and staff in the University District; and

BE IT FURTHER RESOLVED, That the University administration is hereby authorized to proceed with implementation of the Faculty and Staff Neighborhood Homeownership Incentive Program in furtherance of the partnership to raise the level of homeownership in the University District and that this program be funded with \$500,000 of the \$3 million of unrestricted gift money committed by this Board to Campus Partners initiatives in May 1997; and

BE IT FURTHER RESOLVED, That Campus Partners report quarterly in writing to the University Oversight Committee and the Fiscal Affairs Committee of this Board on the expenditure of these funds, the progress on the implementation of the homeownership program, and the benefits achieved; and

BE IT FURTHER RESOLVED, That The Ohio State University Board of Trustees expresses its appreciation to the City of Columbus, the Ohio Housing Finance Agency, the Ohio Office of the U.S. Department of Housing and Urban Development, Fannie Mae, Northside Development Corporation and local lending institutions for their assistance in developing this Faculty and Staff Neighborhood Homeownership Incentive Program and their further commitment to a partnership to raise the level of homeownership in the University District.

(See Appendix XLVII for background information, page 797.)

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-139

Synopsis: The report on the receipt of gifts and the summary for March 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds, amendment to one (1) endowed fund, and the revocation of The H. Johnson Scholarship Endowment Fund in Biological Sciences:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1998 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-March

1996-97 Compared to 1997-98

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 16,893,912	\$13,072,075	-23%
Alumni (From Bequests)	<u>9,116,697</u>	<u>6,737,922</u>	-26%
Alumni Total	\$ 26,010,609	\$ 19,810,674	-24%
Non-Alumni (Current Giving)	\$ 9,760,252	\$ 8,201,165	-16%
Non-Alumni (From Bequests)	<u>2,079,328</u>	<u>5,544,851</u>	167%
Non-Alumni Total	\$ 11,839,580	\$ 13,746,016	16%
Individual Total	\$37,850,189	\$ 33,556,690	-11% ^A
Corporations/Corp. Foundations	\$18,987,002	\$23,130,470	22% ^B
Private Foundations	\$8,950,777	\$ 8,912,329	0%
Associations & Other Organizations	<u>\$ 3,030,233</u>	<u>\$ 2,485,439</u>	-18% ^C
Total	\$68,818,201	\$68,084,928	-1%

NOTES

- A Individual giving is down 11%. During July-March last year, 318 individuals had given \$10,000 or more (\$25 million). Within this group was one estate gift of \$7 million. This year during the same period 348 individuals had given \$10,000 or more but the total is \$22.5 million.
- B Gifts of \$10,000 or more from corporations are up more than \$4.0 million over the first nine months last year.
- C Last year by this time 40 organizations or associations had given at the \$10,000 or more level (\$2.3 million). This year the total is \$1.7 million from 66 organizations or associations.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-March
1996-97 Compared to 1997-98

GIFT RECEIPTS BY PURPOSE

<u>Change</u>	Dollars July through March		
	<u>1996-97</u>	<u>1997-98</u>	<u>%</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 9,841,027	\$ 15,457,239	57
Faculty Support	\$ 6,211,348	\$ 8,266,930	33
Program Support	\$ 39,214,478	\$ 25,635,059	-35
Student Financial Aid	\$ 6,619,997	\$ 11,301,338	71
Annual Funds-Colleges/Departments	\$ 5,923,807	\$ 5,971,618	1
Annual Funds-University	\$ <u>1,007,544</u>	\$ <u>1,452,744</u>	44
Total	\$ 68,818,201	\$ 68,084,928	-1

GIFT ADDITIONS TO ENDOWMENT

Dollars July through March		
<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
\$30,244,577	\$28,539,304	-6

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The Hanshumaker Family Fund (Program Support and/or Scholarships in the Division of Music Education - College of the Arts - provided by the estate of Dr. James R. Hanshumaker)		\$113,270.49	\$113,270.49
The International Study Abroad Fund (Scholarships for study abroad for students majoring in international studies - provided with gifts from many donors)	\$17,042.00		\$17,042.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Jutta and Peter Neckermann Study Abroad Scholarship Fund (Scholarships for Study Abroad in Germany - provided by gifts from Peter and Jutta Neckermann)	\$15,050.00		\$15,050.00
The James R. Miller Agriculture Scholarship Fund (Scholarships - College of Food, Agricultural, and Environmental Sciences - provided by gifts from family of the late James R. Miller, Ph.D.)	\$15,000.00		\$15,000.00
The James V. Warren, M.D. Medical Humanities Fund (Program support for Health Sciences Library - provided by gifts from friends and colleagues of the late Professor Emeritus James V. Warren, M.D.)	\$15,000.00		\$15,000.00

Change in Name of Named Endowed Fund

From: The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Duane Ayers
To: The David H. Adamkin Athletic Scholarship Fund in Honor of Coach Jim O'Brien

Revocation of Named Endowed Fund

The Thomas H. Johnson Scholarship Endowment Fund in Biological Sciences

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The Lee S. Eagle Athletic Scholarship Fund (Scholarships - Department of Athletics - provided by a gift from Lee S. Eagle)		\$50,000.00	\$50,000.00
The Charles and Nancy Sheley Athletic Scholarship Fund (Scholarships - Department of Athletics - provided by gifts from Charles and Nancy Sheley)		\$25,409.25	\$25,409.25
The Dennis A. and Rolene Oliver Nabors, Jr. Scholarship Fund (Scholarships - Department of Athletics - provided by gifts from Rolene and Dennis Nabors, Jr.)		\$25,006.25	\$25,006.25

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Detroit Alumni Scholars Fund (Merit scholarships for graduates of Detroit area high schools - provided by gifts from The OSU Alumni Club of Detroit, its members and friends)	\$16,266.00		\$16,266.00
	<u>\$78,358.00</u>	<u>\$213,685.99</u>	<u>\$292,043.99</u>

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Hanshumaker Family Fund

The Hanshumaker Family Fund was established May 1, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Dr. James R. Hanshumaker (B.S.Ed. '53; M.A. Music '56; Ph.D. Education '61) of Los Angeles, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Fifty percent of the fund's income shall be made available to the Division of Music Education within the School of Music for the specific purpose of providing support for any aspect of programs of music teacher preparation designed to enhance the general public's (i.e. the people at large) appreciation for and understanding of the elements of western concert music. The usual and customary preparation of school music teachers for band, orchestra, or choral music teaching is specifically excluded.

Funds are not to be used to defray the cost of regular OSU faculty or student individual or ensemble performances. Funds may not be used for the support of programs which concentrate on jazz or popular music. However, aspects of instructional programs which involve students in all three of the following roles: 1) analytic listener, 2) composer, 3) performer are eligible for consideration regardless of music style or genre.

A three person committee consisting of the chair of the Division of Music Education, a music education faculty member elected by the full-time faculty of the Music Education division, and a member appointed by the Dean of the College of the Arts from outside the Music Education division shall review proposals and decide those which will receive support and in what amounts. Elected and appointed members shall be rotated according to the wishes of the Music Education faculty. Should financial awards in the form of scholarship assistance be made to prospective teachers, those decisions shall be made in consultation with the University Committee on Student Financial Aid.

The remaining fifty percent of the fund's annual income shall be returned to principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Hanshumaker Family Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the annual income shall be used to support the programming of the WOSU radio and television stations first and the University's artistic programs second in order to carry out the desire of the donor.

\$113,270.49

The International Study Abroad Fund

The International Study Abroad Fund was established May 1, 1998, by the Board of Trustees of The Ohio State University with gifts of \$15,000 to The Ohio State University Development Fund from many donors.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide competitive scholarships for students majoring in international studies for the costs associated with study outside the United States.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$17,042.00
(Grandfathered)

The Jutta and Peter Neckermann Study Abroad Scholarship Fund

The Jutta and Peter Neckermann Study Abroad Scholarship Fund was established May 1, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Peter Neckermann (Ph.D. Political Science '90) and Jutta Neckermann of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for study abroad in Germany. Students will be selected upon the recommendation of the Director, Office of International Education, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donors.

\$15,050.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The James R. Miller Agriculture Scholarship Fund

The James R. Miller Agriculture Scholarship Fund was established May 1, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family of the late James R. Miller, Ph.D. (B.S.Agr. '51; M.S. Poultry Science '52; Ph.D. Agricultural Education '71).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship annually to undergraduate students who are enrolled in the College of Food, Agricultural, and Environmental Sciences, with priority based on need for financial assistance and strong academic promise. Selection shall be made by the scholarship selection committee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration and the Chair, Animal Sciences or current program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The James V. Warren, M.D. Medical Humanities Fund

The James V. Warren, M.D. Medical Humanities Fund was established May 1, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and colleagues of the late Professor Emeritus James V. Warren, M.D. (B.A. Arts & Sciences 1935), of Dublin, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall support medical humanities education, research, and programs in the Health Sciences Library as recommended by the Vice President for Health Sciences and by the Director of the Health Sciences Library.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Health Sciences Library and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF ENDOWED FUND

The David H. Adamkin Athletic Scholarship Fund in Honor of Coach Jim O'Brien

The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Duane Ayers was established May 6, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from David H. Adamkin (B.S. Agr. '70), Louisville, Kentucky, in honor of Randall Duane Ayers. The name was revised May 1, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student-athletes who are members of the varsity men's basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Lee S. Eagle Athletic Scholarship Fund

The Lee S. Eagle Athletic Scholarship Fund was established May 1, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from Lee S. Eagle (B.A. Biological Sciences '52; D.D.S. 55).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for a scholarship for a student scholar-athlete to be determined by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in order to carry out the desire of the donor.

\$50,000.00

The Charles and Nancy Sheley Athletic Scholarship Fund

The Charles and Nancy Sheley Athletic Scholarship Fund was established May 1, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles (B.S.C.E. '49) and Nancy Sheley of Worthington, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Charles and Nancy Sheley Athletic Scholarship Fund (contd)

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Preference will be given to student-athletes majoring in Civil Engineering. If no candidates exist, second preference will be given to student-athletes majoring in Engineering. If no student-athletes meet the criteria, recipients will be chosen by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$25,409.25

The Dennis A. and Rolene Oliver Nabors, Jr., Scholarship Fund

The Dennis A. and Rolene Oliver Nabors, Jr., Scholarship Fund was established May 1, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dennis A. Nabors, Jr. (D.D.S. '61) and Rolene Oliver (B.S. Physical Therapy '58) Nabors of Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are members of the football team pursuing undergraduate degrees at The Ohio State University. Preference will be given to student-athletes that carry a 3.0 GPA. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,006.25

Detroit Alumni Scholars Fund

The Detroit Alumni Scholars Fund was established May 1, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Ohio State University from The Ohio State University Alumni Club of Detroit, its members and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Office of Student Financial Aid to be used to provide academic merit scholarships to students graduating from high schools of the Detroit area with

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Detroit Alumni Scholars Fund (contd)

preference for students qualified under the OSU Alumni Scholars Program criteria, ranked and recommended by the Detroit Alumni Club. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid. If any unused distributed income remains at the end of a fiscal year, it shall be added to principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Detroit Alumni Club and the appropriate program administrative officer in order to carry out the desire of the donors.

\$16,266.00
(Grandfathered)

ADOPTION OF UNIVERSITY GOVERNANCE PROJECT REPORT

Resolution No. 98-140

BE IT RESOLVED, That Board of Trustees hereby adopts the "University Governance Project Report," dated October 21, 1997; and

BE IT FURTHER RESOLVED, That the Secretary of the Board be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University.

(See Appendix XLVIII for Final Report of the Governance Project, page 801.)

AFFILIATED ENTITIES

Resolution No. 98-141

**APPROVAL OF ORGANIZATIONAL MODEL AND STRUCTURE
TO ENSURE EFFECTIVE GOVERNANCE**

Synopsis: Governance structure for affiliated entities is proposed.

WHEREAS the Board Governance Project identified "ensuring the effective governance of affiliated entities" as a primary role to be served by the Board of Trustees; and

WHEREAS the Governance Project further recommended the establishment of an Affiliated Entities Committee of the Board to review the purpose, formation and management of affiliates and to recommend to the Board a governance model to ensure effective management and accountability of existing and future affiliates; and

WHEREAS the Affiliated Entities Committee has examined, defined, and evaluated the types of relationships existing between the University and various organizational affiliates and is recommending the adoption of a governance model which correlates the degree of Board oversight with defining characteristics of each affiliated entity; and

AFFILIATED ENTITIES (contd)

WHEREAS it is in the best interest of the University to adopt a process for the creation, approval, monitoring and governance of all affiliated entities:

NOW THEREFORE

BE IT RESOLVED, That the report and recommendations of the Affiliated Entities Committee be adopted as consistent with the direction established in the Governance Project; and

BE IT FURTHER RESOLVED, That all affiliated entities be categorized for the appropriate level of Board involvement and oversight, utilizing mission and purpose; degree of University control; sources of financial support; commitments of other University resources; and benefits to the University as key variables in the governance model; and

BE IT FURTHER RESOLVED, That a University-wide process be established for the creation and governance of affiliates which assures that the best interests of the University will be served by creation of the affiliated entity; that there are adequate safeguards to assure sound management and minimize legal and other risks; and that the appropriate levels of oversight and accountability are established by the Administration and by the Board of Trustees; and

BE IT FURTHER RESOLVED, That appointment of University Trustees to governing boards of affiliated entities be made by resolution of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Affiliated Entities Committee, with support provided by the Office of Legal Affairs, exercise continuing oversight of the process for creation and governance of affiliated entities, and make such further reports and recommendations to the Board as the Committee deems appropriate.

(See Appendix XLIX for Process for Approval and Governance of Affiliated Entities, page 827.)

NAMING OF BUILDING

Resolution No. 98-142

Synopsis: Naming of the new campus home of The Ohio State University Alumni Association Inc. is proposed.

WHEREAS the Board of Trustees has authorization in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS David W. Longaberger has served The Ohio State University with distinction on the Ohio 4-H Foundation Board and President's Business Advisory Committee; and

WHEREAS the Longaberger family has enjoyed an active association with The Ohio State University as members of the community of students and alumni and loyal supporters of the University and its programs; and

WHEREAS The Longaberger Foundation has made a gift commitment to The Ohio State University Foundation of \$5 million; and

WHEREAS \$2 million of this generous gift will be designated for the construction of a new building on campus which will be the home of The Ohio State University Alumni Association Inc.; and

WHEREAS the appropriate University officers have recommended the naming set forth in the resolution; and

NAMING OF BUILDING (contd)

WHEREAS the Board of Directors of The Ohio State University Alumni Association Inc. has unanimously endorsed the proposed naming:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the naming of the new campus home of The Ohio State University Alumni Association Inc., "The Longaberger Alumni House."

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Slane, and Ms. Longaberger.

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Mr. Shumate:

On item #14, which was discussed in the Fiscal Affairs Committee, the previously mailed resolution on the Agreement with MedOhio Health for the Development of a Health Insuring Corporation was amended in the Committee. I would like to call upon Jim Patterson to present the amendments to the resolution.

Mr. Patterson:

Mr. Chairman, we are recommending that the proposed amount in the resolution, \$2,250,000, be changed at this time to a total of \$1,850,000, of which \$1,750,000 will be earmarked for restricted and surplus funds to go ahead with the application for establishing an insurance entity. The \$100,000, will be earmarked for continuing operating funds.

Mr. Shumate:

Are there any questions? If not, is there a motion for approval of the revised resolution?

**AGREEMENT WITH MEDOHIO HEALTH, INC. FOR THE DEVELOPMENT
OF A HEALTH INSURING CORPORATION**

Resolution No. 98-143

Synopsis: Approval of an agreement and loan with MedOhio Health, Inc. for the purpose of developing and funding a health insuring corporation compatible with and supportive of the teaching, research, and service missions of The Ohio State University is proposed.

WHEREAS The Ohio State University Medical Center would benefit from the services and products only available through a health insuring corporation which is supportive of the teaching, research, and service missions of The Ohio State University; and

WHEREAS MedOhio Health, Inc. is interested in pursuing the development and operation of such a health insuring corporation and has formed a non-profit subsidiary corporation MedOhio Health Plan Inc. for such purpose; and

WHEREAS this Board previously authorized the University to loan \$1,450,000 to MedOhio Health, Inc. for the purpose of initiating application by MedOhio Health Plan for a Certificate of Authority to operate as a health insuring corporation; and

**AGREEMENT WITH MEDOHIO HEALTH, INC. FOR THE DEVELOPMENT
OF A HEALTH INSURING CORPORATION (contd)**

WHEREAS it has been determined that an additional loan from the University in the amount of \$1,750,000 for capital reserve as required by the Ohio Department of Insurance and \$100,000 for first year operating funds will be necessary for MedOhio Health, Inc. to file an application for and to begin operations as a health insuring corporation; and

WHEREAS the University Hospitals Board has determined that such a loan is a necessary and proper expenditure that will assist the Medical Center in establishing an integrated delivery and finance system supporting the Medical Center in an increasingly competitive and cost conscious health care environment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health, Inc., a not-for-profit corporation, for the development of a health insuring corporation useful to and supplementing the services provided by the Medical Center; and

BE IT FURTHER RESOLVED, That the University is authorized to loan MedOhio Health, Inc. up to \$1,850,000 for the purpose of developing a health insuring corporation eligible to receive a Certificate of Authority from the Ohio Department of Insurance; and

BE IT FURTHER RESOLVED, That these funds may be released to MedOhio Health, Inc. from time to time upon the specific approval of the University Hospitals Board.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Slane, and Ms. Longaberger.

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Mr. Shumate:

On item #16, the Appointment and Reappointment of Investment Managers, I understand that there needs to be some abstentions, and that is why this is being pulled for separate vote. Is there a motion?

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 98-144

Synopsis: Approval of the appointment and reappointment of Investment Managers is proposed.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS Mercer Investment Consulting, Inc. has completed a fiduciary review of the Endowment Fund and has made recommendations to the University; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

WHEREAS the Investments Committee has also directed the Treasurer to maintain a University Managed Fixed Income fund which consists of GNMA'S, U.S. Treasury & Agency Securities; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Manager</u>	<u>Reappointments</u>		
	<u>Market Value as of 3/31/98</u>	<u>Changes</u>	<u>Revised Market Value</u>
Barclays EAFE (International Equity Index Fund)	\$39,217,247	(\$11,000,000)	\$28,217,247
Barclays Extended (Small Capitalization Equity Index Fund)	\$96,592,604	\$41,000,000	\$137,592,604
Barclays S&P 500 (Standard & Poors 500 Equity Index Fund)	\$214,159,359	\$16,000,000	\$230,159,359
ABN Amro Chicago Corporation	\$57,367,023	-0-	\$57,367,023
R. Meeder and Associates, Inc. (Small Capitalization Equity Index Fund)	\$64,418,345	-0-	\$64,418,345
Nicholas-Applegate Capital Management Emerging Growth	\$40,214,738	(\$40,214,738)	-0-
Nicholas-Applegate Capital Management Mid Cap Growth	\$111,238,908	-0-	\$111,238,908
Nicholas-Applegate Capital Management Systematic - Small Cap	\$24,363,642	\$3,000,000	\$27,363,642
University Administered	\$3,532,301	-0-	\$3,532,301
University Students	\$15,516,903	-0-	\$15,516,903
<u>Fixed Income</u>			
Banc One Investment Advisors	\$10,307,955	\$5,000,000	\$15,307,955
Boatmen's Capital Management	\$49,549,307	(\$49,549,307)	-0-
The Common Fund	\$10,602,731	\$15,000,000	\$25,602,731
Holt, Smith and Yates	\$2,983,337	-0-	\$2,983,337

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

Reappointments (contd)

<u>Manager</u>	<u>Market Value as of 3/31/98</u>	<u>Changes</u>	<u>Revised Market Value</u>
Huntington Trust Company	\$10,037,140	\$5,000,000	\$15,037,140
WR Lazard and Company (Fixed Income Index Fund)	\$61,997,157	(\$61,997,157)	-0-
University Managed (GNMA's/U.S. Treasuries and Agencies)	\$8,080,308	-0-	\$8,080,308

Appointments

MDL Capital Management (Fixed Income Index Fund)	-0-	\$50,000,000	\$50,000,00
Cypress Asset Management (Fixed Income Index Fund)	-0-	\$25,000,000	\$25,000,00

Upon motion of Mr. Celeste, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution with five affirmative votes cast by Messrs. Celeste, Colley, Brennan, and Slane, and Ms. Longaberger, and three abstentions by Messrs. Shumate, Skestos, and Patterson.

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Mr. Shumate:

At this time, we would like to call upon the chair of the Student Affairs Committee, Tami Longaberger, to present two Expressions of Appreciation.

Ms. Longaberger:

This is rather a bitter sweet occasion for us. John Carney and Eric Reeves -- who have served as President of the Undergraduate Student Government and President of the Interprofessional Council, respectfully -- will both be graduating in June. We would like to take this time to express our appreciation to both of them. They have given of themselves tirelessly over the last two years in making a difference in improving the quality of life for all students. We wish you both well.

At this time, we would like to have you both come forward so that we can present these expressions of appreciation.

EXPRESSIONS OF APPRECIATION

John P. Carney

Synopsis: An expression of appreciation to John P. Carney is proposed.

WHEREAS John Carney, an undergraduate student majoring in criminology, has diligently served the past two years as President of the Undergraduate Student Government; and

EXPRESSIONS OF APPRECIATION (contd)

John P. Carney (contd)

WHEREAS giving generously of his time, John has represented the diverse interests of the undergraduate students in an exemplary manner; and

WHEREAS John has worked tirelessly in order to bring matters and concerns of special interest to undergraduate students to the attention of this Board; and

WHEREAS he has been an outstanding representative of the undergraduate students on many University committees, including the Presidential Search Committee, the Campus Partners Urban Design Steering Committee, the University Senate Fiscal Committee, and the Ad Hoc Committee on Responsibility Centered Management; and

WHEREAS in his capacity as President of the Undergraduate Student Government, John has carried out his duties with a high degree of integrity and professionalism and has earned the respect and regard of the faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to John Carney for his outstanding contributions of leadership and service to The Ohio State University, and wishes to convey to him its best wishes for success in the future.

Eric Reeves

Synopsis: An expression of appreciation to Eric Reeves is proposed.

WHEREAS Eric Reeves, a third-year law student, has served the past two years as President of the Interprofessional Council, and has been an outstanding advocate for the professional students at this University; and

WHEREAS his leadership in representing the interest of professional students has been positive in nature as has been his communication with both the Board of Trustees and the Administration; and

WHEREAS Eric has served the University and his peers with competence and commitment, and has carried out his duties with professionalism and integrity; and

WHEREAS his resolve, dedication, and support of this University has been evidenced in innumerable ways over the past two years:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Eric Reeves for his outstanding contributions of leadership and service to The Ohio State University and wishes him happiness, health, and success in the future.

Mr. John Carney:

I think that Eric and I have had a great opportunity working with the people that we have had a chance to work with, not only in this room, but, in particular, in our student governments and within the student body. I think that we both feel fortunate to have been the spokespersons for our respective student constituents. I know that it has been a real joy for me. I have learned so much, and I feel lucky to be here.

EXPRESSIONS OF APPRECIATION (contd)

Mr. Carney: (contd)

My dad's the one who told me to apply to Ohio State. He actually said, "You are going to Ohio State!" I don't think that I have ever gone back to my dad and said, "You were right on making a choice," except for this one. I told him that I thought that he made the best choice for me. So, I couldn't be happier than to have spent the last four years of my life at Ohio State. I will try to take the rest of my life to pay back the debt that I owe this University.

Thank you very much for this opportunity.

Mr. Eric Reeves:

I would like to echo John's remarks and say, thank you for a wonderful opportunity. I have learned so much from all of you. It is a credit to this University -- coming from the University of Michigan -- how much of a "Buckeye" I have become. I was at the Michigan-Ohio State football game and I was really torn, my heart was in both places. But my heart has definitely found a home here.

Thank you for showing me how "Firm Thy Friendship" is at Ohio State.

Mr. Shumate:

Congratulations.

Dr. Sisson:

Mr. Chairman, I would just like to observe that these are two extraordinary young leaders. Eric has been an exceptional president of the Interprofessional Student Council. IPC held a wellness fair in the Ohio Union about two weeks ago. There were students from the law school helping people prepare tax returns -- this was just in-time service -- optometry students were giving free eye exams, and medical students were providing blood pressure tests and other sorts of things. It was quite extraordinary. It is just one example of the things that he has done.

John, you have to observe, has outlasted one president and almost the interim president. I don't think that there are very many student leaders that can put on their resume that they were largely responsible for the creation of a radio station, or who organized part of a bus line, plus God knows how many other things.

So, I just wanted to add my commendations and great respect for these two young students.

Mr. Shumate:

Very well-stated, Dick. When you think about this morning and the four young men that we paid special tribute to -- to Mark for his service on the Board of Trustees, to Michael and all of the outstanding work that he has performed on behalf of the University and the community, and to Eric and John -- you can see that Ohio State truly is a great place that challenges young people, prepares them, and really gets them ready for their life in the future. So let us give all four, a special round of applause.

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STUDENT GOVERNMENT REPORTS

Mr. Eric Reeves:

Chairman Shumate, Dr. Sisson, Dr. Kirwan, and members of the Board, once again, thank you. I am rarely surprised and that was a very pleasant surprise. I hope that it gets me through my trademark exam on Monday.

As Dr. Sisson indicated, IPC had their second successful Service Day in the Ohio Union. We serviced hundreds of students and it was a wonderful success. We were pleasantly surprised and grateful that we could help the number of international students that we did get their tax returns in on time. It was a huge undertaking and a great learning experience for the students.

Also, IPC recently had its elections. Our president-elect is Eric Ley, a second-year medical student. This year, he served on the Council of Student Affairs and the Allocations Committee, and will be a great advocate for professional students next year. I am sure that you will be hearing a lot from him.

Our vice president is an optometry student, Dawn Barkan, who has been very active in many projects. She chaired the Service Day event. So I look forward to and am excited about having them bring new breath to the Interprofessional Council.

The Council of Graduate Students is happy to be moving into a new location in the Ohio Union, just down the hall from the Undergraduate Student Government and one floor below the Interprofessional Council. CGS looks forward to being in a more central location for all graduate students.

This year, as indicated, they hosted the 1998 Edward F. Hayes Graduate Research Forum, which was on April 18. The award ceremony featured speakers Dr. Richard Hirsh, from the National Science Foundation, and Ron Groves, a graduate student in chemistry, who were personal friends of Dr. Hayes.

CGS then presented a resolution commemorated on a plaque to Mrs. Ann Hayes, that renamed the forum "The Edward F. Hayes Graduate Research Forum." CGS would like to thank the Graduate School and the Office of Research for their continuing support of the Forum.

CGS has also elected four new officers this past Sunday. Kathleen Carberry was re-elected president, along with incoming vice president Kevin Scott, secretary Elizabeth Loentz, and treasurer Tracy Paul. The new officers look forward to their service on CGS. Kathleen clearly did not consult with John and I before she undertook her new term, but best of luck to you, Kathleen.

The Undergraduate Student Government has been finishing the year with a couple of important projects. The second annual Cultural Diversity Festival is taking place this week and into the weekend. This festival has brought students of all cultures and ethnic backgrounds together to respect and value everyone. This is an important week that can further the University's ideal of creating a diverse and interactive student, faculty, and staff community. We thank Student Affairs, Academic Affairs, and the Office of the President for assisting us.

The Undergraduate Student Government has also been registering students for absentee ballots over the past week, so that they will be able to vote in the important election next Tuesday. Several hundred students were registered.

Finally, the new president and vice president have been elected for the Undergraduate Student Government and they are Josh Mandel and Maggie Swartz.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Reeves: (contd)

They are very excited to work with the Board to further the University's motto, "Students First."

That concludes my report, Mr. Chairman.

Mr. Shumate:

Thank you. Are there any questions? Again, thank you, Eric.

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DISCUSSION ON COMPENSATION GUIDELINES

Mr. Shumate:

I would like to call upon Ed Ray, Bill Shkurti, and Larry Lewellen to lead the discussion on compensation guidelines.

Dr. Edward Ray:

Thank you, Mr. Shumate. Let me ask Larry Lewellen, Acting Vice President for Human Resources, and Bill Shkurti, Vice President for Finance, to initiate the discussion on the compensation recommendations.

Mr. Shumate:

I would just like to call to the Board's attention, the resolution that is in your notebooks for consideration after the presentation and discussion for 1999 Compensation Guidelines.

Mr. William Shkurti:

Thank you, Mr. Chairman. We will be asking the Board to approve the salary guidelines for faculty, staff, and students for the budget year beginning July 1, 1998. This is an item that has already been aired through the Fiscal Affairs Committee earlier this morning, so Larry and I will summarize briefly the outcomes of that discussion. First, I will turn it over to Larry to talk about the context in which we are providing these recommendations and what the recommendations are, and then I will follow with the fiscal impact.

Mr. Larry Lewellen:

Thank you, Bill. In your Board book under the budget tab, there are some colored charts that follow the resolution that I will refer to briefly to give some context. We believe that we should provide some part of the context of why the Staff Advisory Committee and the Faculty Senate made recommendations about raises that were publicized and why we are recommending a raise. Because we realize that there are no entitlements -- every raise has to be earned -- so we would provide a context for that. I am going to speak briefly about the University's raise history compared to our peers, our current competitive position, and then the outlook for raises for next year with our competing markets.

One of the charts that I am going to first refer to has a purple bar across the top. There are three things in our raise history that are important. One is that we had a three-year string in Fiscal Years '95, '96, and '97, where we made great progress and

DISCUSSION ON COMPENSATION GUIDELINES (contd)

Mr. Lewellen: (contd)

ended up being ranked third among our benchmark institutions for faculty salaries. Then in Fiscal Year '98, we took a bit of a step back and fell from third to sixth among that group. We will still see by the next chart that we are still relatively at the average of that group, but we did lose a bit of ground.

We can see across the bottom of that chart that during the past 5 years OSU averaged 3.8 percent in raises. The other Ohio public institutions that are in our same fiscal climate averaged slightly less, and our benchmark institutions averaged about the same, at about 3.8 percent. There is a chart following that that shows faculty salaries. It illustrates where we are among our benchmark institutions, or really an aspiration group for us, that shows that last year we were third and this past year we fell to sixth. But it illustrates that we are within 1 percent of the average of that group salary, which is an important statement to remember.

The next two charts illustrate staff competitiveness. I am going to bypass the first chart and go to the second one because it has been adjusted for benefits. With staff, we compare to other competitive markets, because we compete for staff with private and public employers, locally and regionally, not just higher education. Higher education tends to skew its total compensation package a bit more towards benefits than other private and public employers. So we get a positive adjustment when we consider our total compensation approach.

We can see that OSU by occupational group is fairly much more on target competitively for managers, administrators, clerical, and secretarial. Though with clerical and secretarial we ride somewhere in between the general market and the State of Ohio, because the State pays somewhat above market. For our professional and technical staff, we are anywhere from 3 to 6 percent behind market and have some continued work to be done there.

The last chart that I will refer to is the following one, "Competitive Salary Markets Outlook for FY 1999." It shows that nationally for higher education in Ohio, employer groups, public and private, are looking at about 3.5 to 4 percent raise averages for this particular year. So that gives us some context. And we see that the State of Ohio outlined as a 3 percent raise.

I will move from context to recommendations for the raise package, which is in the materials attached to the resolution. We are recommending a package which averages 3.5 percent -- this would be administered differentially across for individuals based on performance and equity.

There will be no funds held back centrally this year for differential investment by colleges, though that will continue to be considered year-to-year by Academic Affairs as to the necessity for that. Deans would be able to hold back up to 1/2 percent for differential investment by departments, because we know there are differing achievements of excellence by department and differing profiles of faculty performance by department. So we need to allow deans some ability to address that, but to cap that so that there is some leveling. Then lastly, University Hospitals and the collective bargaining packages are developed separately, as they have been for the past few years.

Mr. Chairman, we believe this recommendation is our best compromise between the funds needed to meet our aspirations and the available budget. It really does allow us to address performance this year in a focused fashion.

DISCUSSION ON COMPENSATION GUIDELINES (contd)

Mr. Lewellen: (contd)

I'll turn it over to Bill, unless there are any questions for me on context as to the implications on our budget.

Mr. Shumate:

Are there any questions of Larry?

Mr. William Shkurti:

The principal financial impact of this proposal is a \$14 million price tag to the general fund for salary and salary-related benefits. There is an additional \$17 million for other units which are self-funded, which would include auxiliaries and the Hospitals. In total, this would affect 26,000 University faculty, staff, and student employees. The funds are available for Fiscal Year 1999 within our income estimates.

Two questions that Larry, Ed, and I have gotten frequently about this particular package is number one, "What about Issue 2? How can you go ahead and make a pay decision of such magnitude before that is decided?" The answer is that the potentially negative impact on the University's operating budget from the failure to reach a resolution in the school funding issue -- to which Issue 2 represents a resolution -- really doesn't have a major effect on our operating budget and the State's operating budget until Fiscal Year 2000. That effect could be very serious if Issue 2 fails. In the meanwhile, we have competitive pressures with other people who love to hire away our best faculty, staff, and students. We need to meet those and we have the funds available, so we are proceeding with that. Of course, we will continue to watch the ballot box on Tuesday.

The second question we have gotten, and Larry eluded to it, is "If the market is going up between 3.5 and 4 percent, why are you only doing 3.5 percent?" As Larry mentioned, this is a compromise between what we'd like to do and what we have the funds available to do. We think the 3.5 percent will keep us in the range of where the market is going for our faculty, staff, and students.

The reason we aren't able to do a little bit more is we do have other demands on funds. We have also, as I'm sure the Board is aware, absorbed a budget cut of \$500,000 for next year with our State funds from what we previously anticipated. This relates to the impact of the Asian economic crisis on our students from that part of the world. We still haven't sorted that out yet because it is very uncertain just what is going to happen.

So if you take all of these figures into account -- where the market is going and what our other demands are on the University budget -- we think the 3.5 percent increase represents the best compromise of all those goals. It does mean that we are going to have to continue to work hard to make sure we are able to offer a competitive compensation package for all our valued faculty, staff, and students. So we recommend that this be approved by the Board.

Mr. Shumate:

Questions?

Mr. Brennan:

Bill, the resolution states that we are approving a budget increase to the salary pool of approximately 3.5 percent. Does that mean it could be more than 3.5 percent?

DISCUSSION ON COMPENSATION GUIDELINES (contd)

Mr. Shkurti:

Mr. Brennan, the reason we use the language "approximately" is that in an institution this big, when we give a unit a budget there has always been the problem of how fine they tune the actual salary increase. I think at one point, we made people round to the nearest \$12.00. Imagine if you have a small unit of three people or a big unit of several hundred, you have some interesting problems. So when we say "approximately," we mean within, plus or minus, two-tenths of a percent. The dollar figure that we send out is very exact and represents 3.5 percent of the University's budget. It is an attempt to avoid a bureaucratic, red tape nightmare in splitting hairs over fractions of a percent.

Mr. Brennan:

Thank you.

Mr. Shumate:

Any other questions? We do know that this was fully considered in the Fiscal Affairs Committee, and if there are no other questions, is there a motion? Thank you, Larry and Bill.

FY 1999 COMPENSATION GUIDELINES

Resolution No. 98-145

WHEREAS the current budget expires on June 30, 1998; and

WHEREAS faculty, staff and student employee salary increases at comparable institutions are expected to average between 3.5 percent and 4.0 percent over the next twelve months; and

WHEREAS appropriate consultations have taken place throughout the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves budgeted increases to the salary pool of approximately 3.5% for faculty, staff and student employees to take effect July 1, 1998 as described in the attached materials; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Slane, and Ms. Longaberger.

(See Appendix L for background information, page 839.)

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**REPORT ON UNDERGRADUATE RECRUITMENT, ADMISSION,
AND FINANCIAL AID**

Mr. Shumate:

At this time, we would like to call upon Dr. Ray to introduce the Report on Undergraduate Recruitment, Admission, and Financial Aid.

Dr. Edward Ray:

Thank you, Mr. Chairman. I'd like to call on Jim Mager, Scott Healy, and Tally Hart to come forward and present information on our expectations about the entering class for next year.

Dr. James Mager: [overhead presentation]

Mr. Shumate, Dr. Sisson, Dr. Kirwan, and members of the Board, I am Jim Mager and here with me are Scott Healy, Director of Undergraduate Admissions, and Tally Hart, Director of Student Financial Aid, to provide you a brief update on our recruitment, admission, and financial aid efforts. We will look forward to any questions or comments you may have following the report.

There are two ways that you can follow along: 1) Alison Washburn and Frances Robbins are helping us with the presentation on the overhead that you see; or 2) you have a folder at your places that has our presentation in the left-hand pocket. When we get to Scott's presentation, he will be talking about the materials in the right-hand pocket.

First of all, we are pleased to report that during the last two years, we've had some very aggressive goals for enrollment and we were able to meet them. We've had significant increases in the quality of our incoming classes, as well as the diversity. In addition to that, we were able to make significant cuts in the remediation programs at Ohio State. It is impossible to predict with accuracy what our class for 1998 will look like. But with the application deadline behind us and the May first acceptance national deadline upon us today, we can speak with confidence that we expect these trends to continue for the Autumn 1998 class.

The next slide will give you some examples of what we mean. First of all, I want to indicate that at Ohio State, we have a very large freshman class and our numbers are very impressive in many of the areas. Sometimes the average, however, is not as impressive as some of the other institutions that bring in classes a third to a half the size of Ohio State. We believe that with that, we are making some great progress. We are expected to bring in a class of over 6,000 this fall.

You can see that during the last three years, our average ACT has gone from twenty-three to twenty-four. We expect that that will be higher this fall. For those of you that aren't familiar with the ACT, that brings us from an average percentile of about the seventieth percentile to the seventy-sixth percentile. Again, we expect that to be higher. You can see the areas of the top ten percent, twenty percent, and thirty percent have also had significant increases.

I want to also mention our honors students, as well as the University's scholars. Our honors criteria for the most part -- there certainly would be exceptions to this -- would be students in the top ten percent of their class and who have achieved in the top five percent in the standardized tests. We have had a thirty-eight percent increase over the last two years in that particular area.

In the area of University scholars, which is even more selective -- that is the students that are typically in the top three percent of their class -- we had a fifty-eight percent

**REPORT ON UNDERGRADUATE RECRUITMENT, ADMISSION,
AND FINANCIAL AID (contd)**

Dr. Mager: (contd)

increase in that area. We have had increases in University valedictorians, as well as national merits and national achievement students.

On the flip side, while our admission standards are increasing each year, we have had a significant decline in the number of students requiring remedial math and English. Even though we don't see the day when remedial math and English will ever go away -- because we certainly see plenty of fine students who maybe have a weakness in one of these areas -- we do expect the decline to continue.

We were also very pleased to indicate that while our academic profile is improving, that the diversity of our students continues to increase also. You can see from the slide the different underrepresented minorities.

I wanted to indicate, before I turn it over to Scott, that this trend that we have had, and one that we expect to continue, is not by chance. I want to recognize that the Office of Academic Affairs has led and guided this process with University-wide advice. I know, that Dr. Sisson and Dr. Ray have used the Enrollment Management Steering Committee and the Council on Enrollment Student Progress with students, faculty, and administration all playing major parts in the advising for this plan. I also want to recognize that the Office of Undergraduate Admissions coordinates truly a University-wide plan and that a strong financial aid program is also a major component to this.

I will now turn this over to Scott to talk about the University-wide Outreach Program that we have.

Mr. Scott Healy:

Jim, thank you very much. I would like to note that in my general world that I work in, the signing date in early February is not the most important date -- that is when football players let us know that they are committing to this University -- but May 1, which is today. This is the day when millions of young people throughout the country are making their final decision whether or not to attend one university compared to another. I also want to note that it is not just one office that works on this venture, but it is a coordinated effort. I will highlight some of those as we go to the next part of that slide.

A very important part of our recruitment effort is the personal attention that we can bring to this through our faculty. They help us in terms of office and classroom visits by perspective students and their families, personal letters and phone calls that are sent to students that have an interest in their particular area, and receptions, both on-campus and off-campus recruitment events, in which they are a very important part.

Secondly, our alumni play a very important part, in terms of being community liaisons for their high schools. They make personal phone calls and send letters not only to students, but also to families. They also participate in college night and college day fairs, off-campus receptions, as well as some on-campus receptions.

Another important component is what our own students do in helping us tell the story about what it is like to be a student here at the University. They do it through tele-counseling, where over the last couple of years they have made over 300,000 phone calls to perspective students and their families; through our showcase, in terms of tours on the campus and departmental programs; and through on-campus and off-campus programs/receptions.

**REPORT ON UNDERGRADUATE RECRUITMENT, ADMISSION,
AND FINANCIAL AID (contd)**

Mr. Healy: (contd)

I also wanted to point out in the next slide that it is truly a coordinated effort. It is by the Office of Undergraduate Admissions, which works with both transfer admissions, freshmen, international, as well as graduate and professional programs. The Office of Financial Aid, a key ingredient, not only for recruiting students here at the University, but for the retention of students. The Alumni Association -- hundreds of people who help us through the Alumni Volunteer Program, and give hundreds and thousands of hours in volunteer time to communicate with perspective students and their families. Also, the Office of Minority Affairs, the Honors Program, the Visitors Center, which sees approximately 30,000 visitors to this campus each year, and colleges and departments, as well as University Communications.

I would like to point out two publications that are in your folder. We are trying to reach students earlier in their high school and middle school experience. The first one is a new publication that was developed by my office, in consultation with a number of people -- students, counselors, and middle and high schools -- so that we can begin to communicate earlier -- meaning 8th, 9th, and 10th graders -- about the challenges of high school and preparing for higher education. We produced 80,000 of these and they were gone within two weeks. Another 20,000 were ordered and we sent them to every single high school and middle school within the State of Ohio, and then our feeder schools outside of the State as well.

The other publication, which we have just adopted, is what we are trying to do to prepare newly admitted students to be better prepared for what curriculum they have chosen to study. We realize that 17 and 18-year olds change their minds many times, not only before they reach this University, but also after they reach this University.

My last comment is really to say that recruiting, in terms of how we do this, is not just recruiting a student, it is recruiting a family. In John's remarks his dad said, "You are going to Ohio State." What we want to do is to make sure that in the last week of April, when families sit down together, that it is a decision that is made by the student, his or her parents and guardians, and that this is the best investment for their future. With that I will hand it over to Tally Hart. Thank you.

Ms. Tally Hart:

The objectives of Financial Aid is to try to be behind the scenes for students and to try to ensure that students are not focusing on dollars, but rather their classroom, laboratory, and library experiences. We have had a very successful year in the past 12 months and look forward to continuing that trend in the coming year. We have had a great deal of effort, as the highlights will show you, in trying to have strategic distribution of dollars.

With the numbers that we face and the dollars that we commit, it is critically important that we know a great deal about how those dollars go to work for Ohio State and in support of our recruitment, as well as retention goals. We also work to provide the proper analysis and appropriate increases of those dollars, but in ways that will be meaningful to the University's mission and goals, and certainly to the students that we serve.

A key part of Financial Aid is being behind the scenes, rather than a barrier for students, and that is reflected in one of our magic dates as the day that bills go out each Autumn. It is our goal each term, that the amount of financial aid, for all

**REPORT ON UNDERGRADUATE RECRUITMENT, ADMISSION,
AND FINANCIAL AID (contd)**

Ms. Hart: (contd)

students who have applied for it, has been credited on their bill. In many respects, that is like May 1 for Admissions. It is our day to ensure that students have all of those dollars going to work for them and that parents aren't putting money out that will later be reimbursed, but rather that the financial aid has taken care of that.

We had a very successful year this year, probably best reflected in the opening of Autumn Term by an 88 percent reduction in calls to our office. That is the kind of measure that tells us what we saw in the fee payment process, which was maximum dollars of financial aid and the most bills ever fully paid at the time the bills were issued. That is the way financial aid should go to work on behalf of our students.

Finally, we have achieved that maximum aid by trying to develop, through special achievement with the Department of Education, activities to allow us to use our own strategic planning, rather than a set of federal regulations to accomplish process re-engineering for our students. We also have used fewer steps in that reengineering and that has been brought about by our special federal status. There are only about 106 institutions in the country that have this status that allows us to use our own statistics and do a better more tailored job for our students, which would significantly reduce the steps in the financial aid process.

We, of course, have and will continue to use technology to try to deliver our services and financial aid is really more than dollars, it is a set of information services that are needed by our students. We want to ensure that through technology we -- and especially with a new computer system that came up in the last 14 months -- will meet the needs of the students.

I will say that, with all due respect, our two large public neighbors in the state to the north took four and seven years, respectively, to do the job that we did in 14 months. We weren't out for a land speed record, we were up against the deadline of the year 2000 in dealing with a very antiquated system. I am pleased to announce, on behalf of a hard working staff and team, that we delivered 8,750 notices of freshmen financial aid on time and competitively, to meet information needs of students who are making those decisions over the last several weekends with their families.

We have a long way to go in technology, even this year. The demands -- as I have said, freshmen admissions is a big piece, but more than two-thirds of our work -- are for continuing students, graduate and professional students. We will expect to issue, in the course of the year, 35,000 accepted offers of financial aid that will total over \$250 million. It is a big task, and we feel technologically prepared and advanced in delivering it.

Our objectives include a much larger horizon. We know that, first and foremost, delivery of service to students is what is expected of us. It was a special pleasure to be with you today to hear several student leaders with whom we have engaged in a very active partnership.

I have to say that my very favorite evaluation of the whole year occurred not at my prompting, but Thursday as I was leaving Lincoln Tower. A student who knew my job, stopped and asked how he might accomplish a step in the financial aid process next year. I was pleased to tell him that there were three different ways, why he might choose each of those steps, and what was within his control. He said, "You know, I have been at the University for five years and I just have to tell you that I used to dread it, like I hear people dread going to the IRS. Now, I look at it as a positive place where

**REPORT ON UNDERGRADUATE RECRUITMENT, ADMISSION,
AND FINANCIAL AID (contd)**

Ms. Hart: (contd)

I go to get good solid advice." There is nothing that I could say more, or be more proud of on behalf of our staff, than that comment. That is exactly what we are here to do.

Less you think that we have any plans to sit on those good positive steps, our horizon is definitely broadening. Not necessarily because we are seeking it, but simply because family economics are propelling us from financial aid into family financial planning. That this is a real challenge for all of higher education -- explaining to families how to save for college. We are developing a program that we have just piloted, aimed at fourth through sixth grade parents, trying to explain to them how they might think about college costs and plan for that future.

We intend to be a leader in producing seamless financial services that allow students again to focus on their classroom, rather than the economics of going to college. We feel the need to be sure that students know how to integrate work along with the academic demands. Faculty express to us the number of concerns about students having too many hours of work trying to be folded in with the extensive academic demands that they face. We are interested in being a leader in helping solve that problem and make that more reasonable for students.

And finally we, like many institutions, are very concerned about the level of debt that students and their families are taking on. We believe that we are at the forefront of what will be a cutting-edge research study to look at the debt levels of students and what it does to the academic experience. This is going to be a collaborative effort with members of our faculty, the staff in Jim's and other offices, and with the Undergraduate Student Government, to try to -- along with the solid educational experience student's receive at Ohio State -- be sure that they leave with a good set of personal economic skills. And if they need to borrow, to understand how to manage debt and how to engage in that now very common American practice with good sense, without it being a barrier in their lives in the future.

It is an exciting horizon. We are very pleased about the last couple of years, and we certainly look forward to working with you and to reporting on these objectives. We think these objectives will be very positive in helping secure the recruitment and enrollment goals of our students in the future.

Dr. Mager:

Just to wrap up, I want to make two final statements that are trends that we have experienced for both quality and diversity. We expect that they will continue. We believe that the University-wide efforts are a major ingredient, as well as a strong financial aid program.

In conjunction with other efforts -- and I want to say most notably those would be retention efforts, both academic and student life retention efforts -- and in combination with bringing in stronger students, it also provides diversity -- these are the keys that will lead to increased retention and graduation rates. Even more importantly, I think, they will result in a stronger intellectual environment here at Ohio State, and certainly stronger and better reputation for the future.

So we look forward to any comments or questions that you might have.

**REPORT ON UNDERGRADUATE RECRUITMENT, ADMISSION,
AND FINANCIAL AID (contd)**

Mr. Shumate:

Jim, Scott, and Tally, thank you very much for your excellent report. Are there any questions from the Board?

Mr. Healy:

If I could make one other comment. I had left out our chart about the Office of Student Affairs. The out-of-classroom experience is absolutely critical in the recruitment of students and it showed what happens in the classroom environment. I would like to say, without David Williams' efforts, his leadership, and his people, and what they do to help us in recruitment, we would not nearly be as successful as we have been.

Mr. Shumate:

Thank you for that addition. Are there any questions or comments? Again, we thank you for your report and, more importantly, we thank you for your excellent work and the results of your efforts over the year. Keep up the good work.

Dr. Sisson:

Mr. Chairman, I would also like to thank Jim, Scott, and Tally, for that marvelous informative presentation.

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FAREWELL TO ALEX SHUMATE

Dr. Richard Sisson:

As we reach the end of today's agenda, I want to recognize our outgoing Chairman, Alex Shumate. Many people do not realize -- and it is very difficult to understand even when you are up close -- the amount of time, energy, and dedication that our Trustees give to this extraordinary institution.

On his watch, Alex faced challenges, that most chairmen do not face, which placed extraordinary demands on his time and on his exceptional leadership. Through all of this, his commitment has been unwavering. His leadership has been extraordinary. His diligence in everything that he has done, has been absolutely remarkable. Also, the affection that he has for this institution is seen and resonates in everything that he does.

Alex, in recognition of all of these wonderful things that you have done and do, and in the extraordinary leadership that you have given to this institution, I would like to present you with this gavel. This is a symbol of The Ohio State University and also a symbol of authority and leadership.

Mr. Shumate:

Thank you.

President William Kirwan:

I have been very privileged to get to know Alex Shumate over the last six months. He is such an extraordinary representative of this great University. Under his

FAREWELL TO ALEX SHUMATE (contd)

President Kirwan: (contd)

leadership, a vision for this University and a resolve to achieve that vision have become so evident, so focused. I feel so very fortunate and blessed to have come to know Alex and look forward to the friendship that we will share in the years to come, the advice I am hoping that he will continue to give me, and the support that he will provide to all of us as we move forward to make this one of the nation's great universities. Alex, thank you.

Mr. Celeste:

I would like to add, Alex, that yesterday you witnessed the extraordinary warmth that the University family has for your involvement with the University. On behalf of the Board, our sincere and genuine appreciation for the leadership that you have provided, and the style and the model that you have provided of leadership with grace and dignity.

I want you to know, that you have provided a remarkable challenge for Michael and I to follow in your footsteps. We want to pledge to you, that we will try to maintain that high excellent standard that you have set for us. I would also like to acknowledge that there is someone that is going to help me do that here today and that is my wife, Dr. Bobbie Celeste. I pledge to you, that we will do everything that we can to come close to the superb leadership that you have provided the University.

Mr. Shumate:

First of all, thanks to everyone. This has been truly the best learning experience of my life. As Mark so elegantly stated, it is an honor and a privilege to serve as a trustee of this great University and even a higher honor to serve as the chair of this great Board of Trustees. As I said yesterday, you are not only my colleagues but you are my friends, and we certainly will continue our friendship beyond the borders of Board service.

Also, as I said yesterday, Dick, I really appreciate your outstanding leadership. I appreciate your commitment and sacrifice in order for us to truly take Ohio State to the next level. We did it together with the administrative leadership that you see around this room -- the vice presidents, the deans, the chairs of various departments, certainly our faculty, our outstanding student leaders, and our alumni. We worked together this year to continue the great momentum that had started before us.

Ted, I can say to you, it is with a great deal of confidence that I pass the gavel to you. You have prepared yourself so very well over the past 8 years. As I said to you recently, you are certainly ready; you have the talent. With the outstanding leadership that we have -- take the leadership of a Dick Sisson and Ed Ray, who have been providing outstanding administrative leadership, and you add a Brit Kirwan -- that's truly a national championship team, with a Ted Celeste. Ted, you have my commitment to be of any service that I can to you, because I am just going to form a new partnership with The Ohio State University family, I am just going to be an ex-trustee.

Mr. Celeste:

He kept saying, "You are ready," and the reason that I am ready is because of his fine tutelage. It has been a wonderful experience working closely together with Alex and I really appreciate that.

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May 1, 1998 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, June 5, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FORTY-THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 5, 1998

The Board of Trustees met at its regular monthly meeting on Friday, June 5, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 5, 1998 meeting, Board of Trustees

The Chairman, Mr. Celeste, called the meeting of the Board of Trustees to order on June 5, 1998, at 11:05 a.m. He requested the Secretary to call the roll.

Present: Theodore S. Celeste, Chairman, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Soraya Rofagha, and Allyson Lowe. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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INTRODUCTION OF NEW TRUSTEES

Mr. Celeste:

It gives me a great deal of pleasure to officially welcome our new Trustees to their first meeting today. Allyson M. Lowe, a graduate student, is replacing Mark Berkman on the Board, and has been appointed by the Governor to serve a two-year term. Allyson received her undergraduate degree from Miami University, where she also served as a student trustee. She is a Columbus native, currently working on her Ph.D. in political science, with a major emphasis in comparative politics and a minor in women's studies.

Robert M. Duncan, is no stranger to the University, the city, or the State. Bob has spent his career in service to the citizens of Ohio. Bob is a native of Urbana, Ohio, and is a former judge of the Franklin County Municipal Court, justice of the Supreme Court of Ohio, judge of the United States Court of Appeals for the Armed Forces, and judge of the United States District Court for the Southern District of Ohio. He is a retired partner of the law firm Jones, Day, Reavis and Pogue.

Bob earned both his Bachelor of Science and Juris Doctor degrees from The Ohio State University. And, as most of you know, he also served as Vice President, General Counsel and Secretary of the Board of Trustees here at the University. Governor Voinovich appointed Bob to replace Alex Shumate on this Board and he will serve a nine-year term -- ending May 13, 2007.

We are delighted to welcome you both and look forward to working closely with you.

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PRESIDENT'S REPORT

Mr. Celeste:

Before I call on Dick for his report, I would like to express the Board's heartfelt gratitude to him for the superb leadership that he has provided during this time of transition. You have steered a true course and maintained the momentum for this University, and for that we are very grateful.

On a personal note, Dick, you have been most helpful to me as I prepared for the role of chairing this Board. One of my very special, personal joys has been having the opportunity to work with you during this transition period. I thank you and appreciate it.

Dr. Richard Sisson:

Thank you very much, all of you, and thank you, Mr. Chairman.

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

We are only one week away from spring commencement. None of us who were there will ever forget last year's downpour! This year, we expect a beautiful day. We also expect 40,000 proud family and friends to join the graduates in the stadium. To better communicate with the students and their guests, we have established a Commencement website. It advises bringing a poncho, seat cushion, and a good attitude!

While you are on the web, you might take a look at The Science Coalition homepage. The Science Coalition is an alliance of 416 organizations and institutions whose mission is to sustain the federal government's historic commitment to university-based science research. Each week the coalition features a university and this week it highlights Ohio State. This site gives excellent visibility to our research activities.

We used the Internet to broadcast the University Distinguished Lecture by Richard Steckel. We know that viewers logged-on from places as far flung as Germany, Canada, Sweden, and Argentina, just to mention a few. Clearly, new technology is changing the way education is available to people.

The effective use of technology is one of three challenges we face in broadening access to higher education, according to the most recent report of the Kellogg Commission on the Future of State and Land-Grant Universities. Maintaining affordability and achieving diversity are two other challenges.

Both Brit Kirwan and I are members of the Commission, and we had a hand in fashioning, and were privileged to sign, the recent report on Student Access. Among its recommendations to improve access and diversity is a call to build new partnerships with kindergarten through grade 12 -- something Ohio State is heavily engaged in already. It recommends better articulation agreements to ease transfers, particularly with community colleges, and it suggests that we be consumer-friendly and more efficient in moving students toward their academic goals.

We heard a report on that with respect to Ohio State earlier today. It is apparent to me that our leadership agenda and institutional priorities are consistent with, and, in many ways, even well ahead of, many of the suggestions of this report and also of the Report of the Carnegie Foundation on Teaching.

This Board has before it today a number of important personnel actions. I am delighted that Professor David Andrews will assume the deanship of the College of Human Ecology. He is beginning his fourth year at Ohio State, and has given significant, outstanding leadership to the 4-H program. David, will you stand and be recognized?

Professor Carroll Glynn will direct the School of Journalism and Communication. Her credentials are strong in both areas and include a stint as a working journalist. She is coming to us from Cornell University where she chaired the communication department. Exceptional people want to be part of Ohio State!

Later in this meeting we will introduce and honor two Distinguished University Professors. Dear friends and colleagues of mine, Professor Jessie Au, in Pharmacy and other places, and Professor Rich Petty, in Psychology and the new chair of that department, will be honored.

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

This month, we were delighted with the *Columbus Dispatch* story about our British history faculty. I will remind you that the lead line of Scott Powers' story read: "If history programs were football teams, the latest recruiting season would have Ohio State University talking about a national championship."

The Department of History recruited Geoffrey Parker from an endowed chair at Yale -- and he also had an appointment at the University of Oxford in England -- and Barbara Hanawalt, an outstanding, distinguished historian from the University of Minnesota. They join a group of British historians that has a most distinguished international reputation. They, indeed, may be the best in the world.

The College of Mathematical and Physical Sciences has been similarly successful. We just recruited the Director of Penn State's Center for Environmental Chemistry and Geochemistry to a senior faculty position in our Department of Chemistry. Patrick Hatcher is a world-renowned geochemist and will be very important in a larger initiative in this area of Ohio State.

Noel Cressie will join our Department of Statistics in a broader program in digital and mathematical imaging. He is a Fellow of the American Statistical Association and currently holds a Distinguished Professorship in Liberal Arts and Sciences at Iowa State.

That we are able to attract and retain such exceptional teachers and senior scholars is evidence of our growing reputation. I have only given you one slice of what has been going on at Ohio State this last year.

At the same time, others look to Ohio State for leadership. We will miss the contributions and great spirit of Dean Nancy Zimpher. We wish her well in the chancellorship of the University of Wisconsin at Milwaukee. Her appointment is a tribute not only to her own substantial skills, but also to her colleagues and this institution. And can you believe that Nancy and I graduated from the same high school!

Joe Alutto of the Fisher College will provide strong direction as Executive Dean for the professional colleges, a position that Nancy also leaves. And I am especially pleased that Professor William Baeslack will serve as Interim Vice President for Research. Bud is an exceptional scholar and administrator who has worked closely with the leadership in this area for some time. I know that he will keep the momentum moving forward as interim vice president.

Of course, one of the most important personnel decisions reached this month was the selection of Scott Sommer of Avon Lake, Ohio, as Ohio State's 49th Drum Major. Scott has been assistant for two years, and this fall will lead The Best Damn Band in the Land down the field.

I am pleased to recognize the accomplishments of Ohio State's Speech and Debate team. At the National Forensics Tournament, we were the only school to achieve excellence in both speech and debate, besting everyone in the Ivy League, the Big Ten, and elsewhere in the country for comprehensive strength!

Ohio State finished eighth in the nation in speech and was runner-up in debate. This is our best finish since 1984. Two members of this strong team finished among the top 15 overall speakers in the country, and I have asked them to join us here today.

PRESIDENT'S REPORT (contd)

Dr. Sisson: (contd)

Theresa Jascob of Stony Ridge, Ohio, is a graduating senior majoring in Agricultural Communication. At the national competition, she finished eleventh in pentathlon, was a semifinalist in impromptu, took fourth place in rhetorical criticism, and third place in persuasion. She is now trying to persuade someone to hire her after graduation! Theresa, thank you so much.

Colin O'Brien from Massilon, Ohio, placed third in pentathlon, was a quarterfinalist in rhetorical criticism, a semifinalist in the Lincoln/Douglas debate, finished sixth in impromptu, and is the National Champion in Extemporaneous Speaking! Colin is one of our 1998 Outstanding Seniors and is off to Yale University's law school in the fall. I must say, I am very proud of him also as an outstanding political scientist. Colin, our congratulations and kudos to you.

With Theresa and Colin is Ryan Hershberger, program coordinator for the Forensics Program, and one of the team coaches. Please join me in congratulating the whole team and Ryan.

Mr. Chairman, much of this good news could not be possible without the inspired leadership and committed support of our friends. This university and all of higher education lost a great friend this month with the passing of John Berry. John chaired this Board and, most recently, co-chaired our Affirm Thy Friendship Campaign. We presented John with the university's Everett Reese Medal last month to honor his exceptional philanthropy. He leaves a legacy of citizenship and service.

We also remember today Terel Tinsley, a freshman from Decatur, Georgia, who died last Sunday. I want to salute the staffs of our residence halls and the health center for their response to this tragic death. Our thoughts are with Terel's friends and family at this difficult time.

Mr. Chairman, that concludes my report.

Mr. Celeste:

Thank you, Mr. President. Before we begin, let's take a moment to think about that.

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CONSENT AGENDA

Mr. Celeste:

The Consent Agenda is now before the Trustees and we will pull out resolutions #9 and #12 for separate votes. Unless there are any objections, I would like to ask for a motion to approve the remaining fourteen resolutions.

APPOINTMENT/REAPPOINTMENTS TO THE MARION CAMPUS BOARD

Resolution No. 98-146

Synopsis: Approval of nominees to The Ohio State University-Marion Campus Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

APPOINTMENT/REAPPOINTMENTS TO THE MARION CAMPUS BOARD (contd)

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Marion Campus Board for the term as specified, effective July 1, 1998:

Appointment of Private Citizen

Deb Martin, 3-year term

Appointment of Student Member

Alisha Spaid, 1-year term

Reappointments

John Mizick, 3-year term

Fred White, 3-year term

RENAMING OF DEPARTMENT

Resolution No. 98-147

WHEREAS the Department of Zoology recognizes the need to rename itself in order to more accurately reflect its research and teaching mission; and

WHEREAS "Zoology" is no longer the standard name for similar departments in major universities across the nation; and

WHEREAS "Zoology" is a narrow field of inquiry that doesn't encompass the Department's mission; and

WHEREAS the expertise of the Department lies within three overlapping areas of study: evolution, ecology, and organismal biology; and

WHEREAS the Department established priorities and followed a pattern of agreed upon procedures to identify a new name, resulting in the proposed "Department of Evolution, Ecology, and Organismal Biology;" and

WHEREAS the proposed name is similar to other major programs across the country and reflects the current names of the relevant scientific society and national ranking category; and

WHEREAS the Department's process for choosing a new name has been properly consultative both within and beyond the unit; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 2, 1998 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change is hereby approved, effective immediately.

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL**

Resolution No. 98-148

WHEREAS the Engineering Experiment Station is under the control of the Board of Trustees of The Ohio State University; and

WHEREAS according to statute 3335.27 of the Ohio Revised Code, there shall be an advisory council made up of the director of the Engineering Experiment Station and six members appointed by the Board, chosen from the faculty of the College of Engineering; and

WHEREAS this Engineering Experiment Station Advisory Council "shall select suitable subjects for investigation, apportion the available funds, and with the consent of the Board may provide for the dissemination of the results to the people of the state;"

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of Interim President Richard Sisson, pursuant to the request of David B. Ashley, Dean and Director, College of Engineering, Engineering Experiment Station, The Ohio State University Board of Trustees, acting in accordance with the requirements of the Ohio Revised Code Section 3335.27, hereby appoint the following individuals to serve on the Engineering Experiment Station Advisory Council:

<u>Name</u>	<u>Title</u>	<u>Proposed Term</u>
Glenn S. Daehn	Professor of Materials Science and Engineering	3 years (6/1/98 - 5/31/2001)
William E. Wolfe	Professor of Civil and Environmental Engineering and Geodetic Science	3 years (6/1/98 - 5/31/2001)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 98-149

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on May 2, 1998:

Amended Rules

3335-47-03 Probationary service, duration of appointments for regular faculty.

(A) through (B) unchanged.

(C) (1) unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

(2) During a probationary period a faculty member shall be reviewed annually in accordance with this rule and with policies of the tenure initiating unit, college and university. The annual review should encompass the faculty member's performance in teaching, in scholarship, and in service; as well as evidence of continuing development. The involvement of tenure initiating unit faculty in annual reviews is strongly encouraged. External evaluations of the faculty member's work, required for tenure and promotion reviews, may be obtained for any annual review if judged appropriate by the faculty review body or tenure initiating unit chair. The tenure initiating unit chair shall inform probationary faculty members at the time of initial appointment, and in a timely fashion each year thereafter, when the annual review will take place and provide a copy of the office of academic affairs dossier outline to be completed by the faculty member in reporting accomplishments to date. At the completion of the review the tenure initiating unit chair shall provide the faculty member and the dean of the college with a written assessment of the faculty member's performance and professional development ~~and an indication as to whether the faculty member will be reappointed for an additional year.~~ The assessment should include both strengths and weaknesses, as appropriate. ~~IF THE CHAIR'S RECOMMENDATION IS TO REAPPOINT THE FACULTY MEMBER TO ANOTHER PROBATIONARY YEAR OF SERVICE, THAT RECOMMENDATION SHALL BE FINAL. A RECOMMENDATION FROM THE CHAIR TO NOT REAPPOINT THE FACULTY MEMBER TO ANOTHER PROBATIONARY YEAR REQUIRES A REVIEW THAT FOLLOWS FOURTH YEAR REVIEW PROCEDURES (SEE PARAGRAPH (G) OF THIS RULE) AND THE DEAN SHALL MAKE THE FINAL DECISION IN THE MATTER.~~ All annual review letters to date shall become a part of a faculty member's dossier for subsequent annual reviews during the probationary period, including the review for promotion and tenure.

(3) and (4) unchanged.

(D) through (F) unchanged.

(G) Probationary appointments may be terminated DURING ANY PROBATIONARY YEAR BECAUSE OF ~~for~~ inadequate performance or INADEQUATE professional development. ~~When~~ AT ANY TIME OTHER THAN THE FOURTH YEAR REVIEW OR MANDATORY REVIEW FOR TENURE,
A nonrenewal DECISION ~~is based on the faculty member's performance or professional development, it~~ must be based on the results of a ~~regular annual review or mandatory review for tenure~~ FORMAL PERFORMANCE REVIEW CONDUCTED IN ACCORD WITH FOURTH YEAR REVIEW PROCEDURES AS SET FORTH IN PARAGRAPH (C)(3) OF THIS RULE. NOTIFICATION OF NONRENEWAL MUST BE CONSISTENT WITH THE STANDARDS OF NOTICE SET FORTH IN RULE 3335-47-08 OF THE ADMINISTRATIVE CODE.

3335-47-04 Promotion and tenure review procedures.

(A) and (B) unchanged.

(C) (1) Unchanged.

(2) The dean of a college shall have a standing faculty promotion and tenure committee which is advisory to the dean. Members shall not participate in the review of cases from their own ~~department~~ DEPARTMENT(S). The college promotion and tenure committee shall prepare a written report of its assessment and vote for inclusion in the dossier. The dean shall prepare a separate written assessment of the case and recommendation for the provost for inclusion in the dossier. As soon as the college promotion and tenure committee report and dean's letter have been completed, the candidate should be notified in writing of the completion of the college level review and of the availability of these reports. The candidate may request a copy of these reports. The candidate may provide the dean with written comments on the college review for inclusion in the dossier within ten calendar days of notification of the

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

completion of the review. The college promotion and tenure committee and/or dean may provide written responses to the candidate's comments for inclusion in the dossier. Only one iteration of comments on the college level review is permitted. The dean shall forward the dossier, along with all evaluations and reports, to the provost.

- (3) The senior vice president and provost shall have a standing faculty promotion and tenure committee which is advisory to the provost. Members shall not participate in the review of cases from their own college DEPARTMENT(S). Normally, the provost shall refer cases to this committee for advice only when there is concern regarding the appropriateness of lower level recommendations, when there are unclear or inconsistent recommendations from previous levels of review, or when all previous recommendations are negative. The university promotion and tenure committee shall prepare a written report of its assessment and vote for inclusion in the dossier.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 98-150

Synopsis: The awarding of honorary degrees to William Lumb and Donald Shackelford is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

William V. Lumb

Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Donald B. Shackelford

Doctor of Business
Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 98-151

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 1, 1998 meeting of the Board, including the following Appointments, Concurrent Appointments, Appointment/Reappointment of Chairpersons/Director, Leaves of Absence Without Salary, Professional Improvement Leaves, Promotions/Tenure/Reappointments, and Emeritus Titles, as detailed in the University Budget be approved.

Appointments

Name: DAVID ANDREWS
Title: Dean
College: Human Ecology
Effective: July 1, 1998
Salary: \$123,648.00
Present Position: Director of Extension, 4-H Youth Development and Professor, Department of Human Development and Family Science

Name: WILLIAM A. BAESLACK III
Title: Interim Vice President for Research
Office: Research
Effective: May 19, 1998
Salary: \$160,008.00
Present Position: Associate Dean, Research and College Development, College of Engineering and Professor, Department of Industrial, Welding and Systems Engineering

Name: MABEL G. FREEMAN
Title: Interim Director
Center: University Honors Center
Effective: July 1, 1998
Present Position: Associate Director, University Honors Center

Name: WILLIAM S. MARRAS
Title: Professor (The Honda Chair in Transportation)
Department: Industrial, Welding and Systems Engineering
Term: July 1, 1998 through June 30, 2003

Name: MARCIA P. MICELI
Title: Professor (The Robert and Anne Hoyt Designated Professorship in Management)
Department: Management and Human Resources
Term: October 1, 1998 through September 30, 2003

Concurrent Appointments

Name: JOSEPH A. ALUTTO
Title: Executive Dean for the Professional Colleges
Term: July 1, 1998, through June 30, 2001
Present Position: Dean of The Max M. Fisher College of Business

Name: GREGORY H. WILLIAMS
Title: Professor (The Carter C. Kissell Professorship in Law)
Effective: July 1, 1998
Present Position: Dean and Professor, College of Law, and Professor, Department of Political Science

PERSONNEL ACTIONS (contd)

Appointments of Chairperson/Director

July 1, 1998 through June 30, 1999

Agricultural, Environmental and
Development Economics

Marvin T. Batte*

July 1, 1998 through June 30, 2002

School of Journalism and Communication

Carroll Glynn

Reappointment of Chairpersons

July 1, 1998 through September 30, 2002

English

James P. Phelan

October 1, 1998 through September 30, 2002

Finance

Stephen A. Buser

*Interim

Leaves of Absence Without Salary

NANCY B. RAPOPORT, Associate Dean and Associate Professor, College of Law, effective July 16, 1998, through July 15, 2000, to accept the position as Dean of the University of Nebraska College of Law.

PHILIP T. K. DANIEL, Associate Professor, School of Educational Policy and Leadership, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to accept a teaching position at the University of Minnesota.

LINDSAY R. JONES, Associate Professor, Division of Comparative Studies in the Humanities, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to accept a foreign professorship at the University of Tsukuba, Tsukuba, Japan.

LINDA H. RUGG, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1998, to teach at the University of California-Berkeley Scandinavian Studies Department.

NANDINI RAGHAVAN, Assistant Professor, Department of Statistics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to accept a visiting researchship at the National Institute of Statistical Sciences.

VALARIE L. WILLIAMS, Assistant Professor, Department of Dance, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to become a candidate for the Notator Training Program at the Dance Notation Bureau in New York City.

Leave of Absence Without Salary--Continuation

TASNEEM CHIPTY, Assistant Professor, Department of Economics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999, to continue her visiting position at Brandeis University.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves

RAYMOND H. DOMINICK, Professor, Department of History (Mansfield Campus), effective Winter Quarter 1999.

BELTON M. FLEISHER, Professor, Department of Economics, effective Winter Quarter and Spring Quarter 1999.

KATHRYN A. JAKES, Professor, Department of Consumer and Textile Sciences, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

CAROL A. LYONS, Professor, School of Teaching and Learning, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

ROBERT J. PERRY, Professor, Department of Physics, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

ROGER D. CHERRY, Associate Professor, Department of English, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

KARIN L. DAHL, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

EVELYN B. FREEMAN, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 1999.

JANET H. HICKMAN, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 1999.

JAY S. KIM, Associate Professor, Department of Management and Human Resources, effective Autumn 1998, Winter and Spring 1999.

VLADIMIR M. SLOUTSKY, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 1998, Winter Quarter and Spring Quarter 1999.

FERNAND A. HAYOT, Senior Research Scientist, Department of Physics, effective Autumn Quarter 1999 and Winter Quarter 2000.

Professional Improvement Leave--Cancellation

SHEIKH A. AKBAR, Associate Professor, Department of Materials Science and Engineering, effective Autumn Quarter 1998, and Winter Quarter and Spring Quarter 1999.

Professional Improvement Leave--Change in Dates

CAROLE K. FINK, Professor, Department of History, change leave from Autumn Quarter 1998, to Winter Quarter 1999.

Emeritus Titles

SANDRA E. MCCORMICK, School of Teaching and Learning, with the title Professor Emeritus, effective June 1, 1998.

GEORGE M. KREPS, Agricultural Technical Institute, with the title Associate Professor Emeritus, effective July 1, 1998.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

C. EMMAJO SHEARER, College of Dentistry, with the title Assistant Professor-Clinical Emeritus, effective July 1, 1998.

Promotions, Tenure, and Reappointments

ARTS

PROMOTION TO PROFESSOR

Wayne E. Carlson, Industrial, Interior & Visual Communication Design - effective July 1, 1998

Malcolm H. Cochran, Art - effective October 1, 1998

Judith K. Delzell, School of Music - effective July 1, 1998

Thomas H. Wells, School of Music - effective October 1, 1998

Jon R. Woods, School of Music - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Marc C. Ainger, School of Music - effective October 1, 1998

C. Ruth King, Art - effective October 1, 1998

Don H. Krug, Art Education - effective October 1, 1998

Laura N. Lisbon, Art - effective October 1, 1998

Paul D. Sanders, School of Music, Newark - effective October 1, 1998

BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

David M. Bisaro, Molecular Genetics - effective October 1, 1998

Charles J. Daniels, Microbiology - effective October 1, 1998

Kathleen E. Kendrick, Microbiology - effective October 1, 1998

P. Larry Phelan, Entomology - effective July 1, 1998

Richard T. Sayre, Plant Biology - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Tien-Hsien Chang, Molecular Genetics - effective October 1, 1998

K. Mark Coggeshall, Microbiology - effective October 1, 1998

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Stephen L. Mangum, Management & Human Resources - effective October 1, 1998

Rakesh V. Vohra, Management Sciences - effective October 1, 1998

Richard A. Young, Accounting & Management Information Systems - effective October 1, 1998

DENTISTRY

PROMOTION TO PROFESSOR

Raymond A. Kuthy - effective July 1, 1998

Stephen Wilson - effective July 1, 1998

DENTISTRY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR

Gregory M. Ness - effective July 1, 1998

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

DENTISTRY
REGULAR CLINICAL (contd)

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Robert G. Rashid - effective July 1, 1998 & July 1, 1999

REAPPOINTMENT

Daniel E. Jolly - effective July 1, 1999

Beverly A. McClure - effective July 1, 1999

Joseph R. O'Neil - effective July 1, 1999

Henry L. Page, Jr. - effective July 1, 1999

Robert C. Vessels - effective July 1, 1999

Jeannie M. Vickery - effective July 1, 1999

EDUCATION

PROMOTION TO PROFESSOR

Evelyn B. Freeman, School of Teaching & Learning - effective October 1, 1998

Sandra A. Stroot, School of Physical Activity & Educational Services - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cynthia B. Dillard, School of Teaching & Learning - effective July 1, 1998

Joseph E. Wheaton, School of Physical Activity & Educational Services - effective October 1, 1998

ENGINEERING

PROMOTION TO PROFESSOR

Stanley C. Ahalt, Electrical Engineering - effective October 1, 1998

Dennis A. Guenther, Mechanical Engineering - effective October 1, 1998

Christopher Jekeli, Civil & Environmental Engineering & Geodetic Science - effective October 1, 1998

Noriko Katsube, Aerospace Engineering, Applied Mechanics & Aviation - effective October 1, 1998

Jeffrey M. Kipnis, School of Architecture - effective October 1, 1998

Marc E. Posner, Industrial, Welding & Systems Engineering - effective October 1, 1998

William E. Wolfe, Civil & Environmental Engineering & Geodetic Science - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anish Arora, Computer & Information Science - effective October 1, 1998

Mary J. Harrold, Computer & Information Science - effective October 1, 1998

Kurt W. Koelling, Chemical Engineering - effective October 1, 1998

Ahmet Selamet, Mechanical Engineering - effective October 1, 1998

TENURE

Rongxing Li, Civil & Environmental Engineering & Geodetic Science - effective October 1, 1998

FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCE

PROMOTION TO PROFESSOR

Tom K. Danneberger, Horticulture & Crop Science - effective July 1, 1998

Michael E. Davis, Animal Sciences - effective July 1, 1998

Karen M. Mancl, Food, Agricultural & Biological Engineering - effective July 1, 1998

Joseph S. Ottobre, Animal Sciences - effective July 1, 1998

Ian M. Sheldon, Agricultural, Environmental & Development Economics - effective October 1, 1998

William P. Weiss, Animal Sciences - effective July 1, 1998

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCE (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

R. Marc Sulc, Horticulture & Crop Science - effective July 1, 1998

EXTENSION

PROMOTION TO ASSOCIATE PROFESSOR

Robert L. Horton - effective July 1, 1998

Scott D. Kleon - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mark W. Mechling - effective July 1, 1998

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Christopher D. Penrose - effective July 1, 1998

Jerold R. Thomas - effective July 1, 1998

Betty J. Wells - effective July 1, 1998

HUMANITIES

PROMOTION TO PROFESSOR

Marilyn J. Blackwell, Germanic Languages & Literatures - effective October 1, 1998

Richard Davis, Near Eastern Languages & Cultures - effective October 1, 1998

Valerie B. Lee, English - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Scott L. Dewitt, English, Marion - effective October 1, 1998

Allison B. Gilmore, History, Lima - effective October 1, 1998

Rebecca L. Haidt, Spanish & Portuguese - effective October 1, 1998

E. Kay Halasek, English - effective October 1, 1998

Elizabeth V. Hume, Linguistics - effective October 1, 1998

William F. Roorbach, English - effective October 1, 1998

Jennifer C. Terry, Division of Comparative Studies in the Humanities - effective October 1, 1998

Fernando Unzueta, Spanish & Portuguese - effective October 1, 1998

Luke A. Wilson, English - effective October 1, 1998

Karen A. Winstead, English - effective October 1, 1998

HUMAN ECOLOGY

PROMOTION TO ASSOCIATE PROFESSOR

Golden Jackson-Mergler, Consumer & Textile Sciences - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Suzanne B. Haring, Human Development & Family Science - effective October 1, 1998

Julianne M. Serovich, Human Development & Family Science - effective July 1, 1998

LAW

PROMOTION TO PROFESSOR

Edward B. Foley - effective August 16, 1998

Nancy B. Rapoport - effective August 16, 1998

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

LAW (contd)

PROMOTION TO PROFESSOR WITH TENURE

Peter P. Swire - effective August 16, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kathy N. Northern - effective August 16, 1998

LIBRARIES

PROMOTION TO PROFESSOR

James K. Bracken - effective July 1, 1998

Marjorie E. Murfin - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR

Norma J. Bruce - effective July 1, 1998

Carol M. Powell - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mohamed H. Zehery, Lima - effective July 1, 1998

PROMOTION TO ASSISTANT PROFESSOR

Melvon L. Ankeny - effective July 1, 1998

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Eric H. Schnell - effective July 1, 1998

MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Eric A. Braaten, Physics - effective October 1, 1998

Randall L. Dougherty, Mathematics - effective October 1, 1998

Peter D. March, Mathematics - effective October 1, 1998

Bishun D. Pandey, Mathematics, Marion - effective October 1, 1998

Robert J. Scherrer, Physics - effective October 1, 1998

Elizabeth A. Stasny, Statistics - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Andras Nemethi, Mathematics - effective October 1, 1998

Richard W. Pogge, Astronomy - effective October 1, 1998

Barbara S. Ryden, Astronomy - effective October 1, 1998

Xiaotong Shen, Statistics - effective October 1, 1998

Linn D. Van Woerkom, Physics - effective October 1, 1998

David H. Weinberg, Astronomy - effective October 1, 1998

MEDICINE AND PUBLIC HEALTH

PROMOTION TO PROFESSOR

Thomas L. Clanton, Internal Medicine - effective October 1, 1998

Gregory J. Cole, Cell Biology, Neurobiology & Anatomy - effective October 1, 1998

John J. Enyeart, Pharmacology - effective October 1, 1998

Mitchell L. Henry, Surgery - effective July 1, 1998

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

MEDICINE AND PUBLIC HEALTH (contd)

PROMOTION TO PROFESSOR (contd)

Pravin T. P. Kaumaya, Obstetrics & Gynecology - effective October 1, 1998
John T. Kissel, Neurology - effective July 1, 1998
Arthur R. Strauch, Cell Biology, Neurobiology & Anatomy - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR

Robert M. Dephilip, Cell Biology, Neurobiology & Anatomy - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Daniel M. Clinchot, Physical Medicine & Rehabilitation - effective July 1, 1998
James C. Lang, Otolaryngology - effective October 1, 1998
Jen H. Lucas, Physiology - effective July 1, 1998
Clay B. Marsh, Internal Medicine - effective July 1, 1998
Mark A. Morse, School of Public Health - effective October 1, 1998
John D. Oberdick, Cell Biology, Neurobiology & Anatomy - effective October 1, 1998
Gary A. Smith, Pediatrics - effective July 1, 1998
Michael C. Thomasgard, Pediatrics - effective July 1, 1998
Martin A. Turman, Pediatrics - effective July 1, 1998

MEDICINE AND PUBLIC HEALTH
REGULAR CLINICAL

PROMOTION TO PROFESSOR

William J. Barson, Pediatrics - effective July 1, 1998
Katalin I. Koranyi, Pediatrics - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR

Elmahdi Elkhammas, Surgery - effective July 1, 1998
Charles J. Love, Internal Medicine - effective July 1, 1998
David A. Orsinelli, Internal Medicine - effective July 1, 1998
Sheryl A. Pfeil, Internal Medicine - effective July 1, 1998
Carol J. Potter, Pediatrics - effective July 1, 1998
Ray C. Wasielewski, Surgery - effective July 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Brent C. Behrens, Internal Medicine - effective July 1, 1998 & July 1, 1999
Daniel M. Cohen, Surgery - effective July 1, 1998 & July 1, 1999
Gregory M. Eaton, Internal Medicine - effective July 1, 1998 & July 1, 1999
Linda S. Gray, Internal Medicine - effective July 1, 1998 & July 1, 1999
Harrison G. Weed, Internal Medicine - effective July 1, 1998 & July 1, 1999

REAPPOINTMENT

James A. Arnett, Physical Medicine & Rehabilitation - effective July 1, 1999
Peter B. Baker, Pathology - effective July 1, 1999
Rosalind J. Batley, Physical Medicine & Rehabilitation - effective July 1, 1999
William H. Bay, Internal Medicine - effective July 1, 1999
Michael Blumenfeld, Obstetrics & Gynecology - effective July 1, 1999
Carl P. Boesel, Pathology - effective July 1, 1999
Brian L. Bowyer, Physical Medicine & Rehabilitation - effective July 1, 1999
Michael E. Falkenhain, Internal Medicine - effective July 1, 1999
Richard A. Fischer, Surgery - effective July 1, 1999
Bhagwandas Gupta, Anesthesiology - effective July 1, 1999

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

MEDICINE AND PUBLIC HEALTH
REGULAR CLINICAL (contd)

REAPPOINTMENT (contd)

Adam B. Hessel, Internal Medicine - effective July 1, 1999
Geri D. Hewitt, Obstetrics & Gynecology - effective July 1, 1999
Carmen J. Julius, Pathology - effective July 1, 1999
Rao P. Lingam, Anesthesiology - effective July 1, 1999
Wanda L. McEntyre, Physical Medicine & Rehabilitation - effective July 1, 1999
Donald F. Middendorf, Internal Medicine - effective July 1, 1999
Jay W. Moore, Pathology - effective July 1, 1999
Subir Nag, Radiology - effective July 1, 1999
Richard N. Nelson, Emergency Medicine - effective July 1, 1999
Rodney V. Pozderac, Radiology - effective July 1, 1999
Robert J. Ragosin, Radiology - effective July 1, 1999
Amanda M. Rauck, Pediatrics - effective July 1, 1999
David E. Roberts, Internal Medicine - effective July 1, 1999
J. Patrick Ross, Surgery - effective July 1, 1999
Ronald J. Siegle, Otolaryngology - effective July 1, 1999
Robert M. Taylor, Neurology - effective July 1, 1999
Karl S. Theil, Pathology - effective July 1, 1999
James C. Tober, Surgery - effective July 1, 1999
Herman A. Tolbert, Psychiatry - effective July 1, 1999
Jeffrey E. Weiland, Internal Medicine - effective July 1, 1999

NURSING

PROMOTION TO PROFESSOR

Carol W. Kennedy, Community, Parent-Child, & Psychiatric Nursing - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Karen L. Ahijevych, Adult Health & Illness Nursing - effective October 1, 1998
Debra K. Moser, Adult Health & Illness Nursing - effective October 1, 1998

REAPPOINTMENT

Jo Ellen Lee, Community, Parent-Child, & Psychiatric Nursing - effective July 1, 1999

OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Karla S. Zadnik - effective July 1, 1998

REAPPOINTMENT

Gregory W. Good - effective July 1, 1999

PHARMACY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jon C. Schommer - effective July 1, 1998

SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Sarah T. Boysen, Psychology - effective October 1, 1998

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

SOCIAL & BEHAVIORAL SCIENCES (contd)

PROMOTION TO PROFESSOR (contd)

John J. Skowronski, Psychology - effective October 1, 1998

Elke U. Weber, Psychology - effective October 1, 1998

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Felipe Aguero, Political Science - effective October 1, 1998

Janet M. Steffensmeier, Political Science - effective October 1, 1998

Elizabeth E. Cooksey, Sociology - effective October 1, 1998

Susan L. Kline, School of Journalism & Communication - effective October 1, 1998

William L. MacDonald, Sociology, Newark - effective October 1, 1998

Thomas E. Nelson, Political Science - effective October 1, 1998

Masao Ogaki, Economics - effective October 1, 1998

SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Carla M. Curtis - effective October 1, 1998

VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Daral J. Jackwood, Veterinary Preventive Medicine - effective July 1, 1998

Michael D. Lairmore, Veterinary Biosciences - effective July 1, 1998

VETERINARY MEDICINE

REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR

Barbara L. Oglesbee, Veterinary Clinical Sciences - effective July 1, 1998

REAPPOINTMENT

Valerie K. Bergdall, Veterinary Preventive Medicine - effective July 1, 1999

Margaret A. Masterson, Veterinary Preventive Medicine - effective July 1, 1999

Elysse A. Orchard, Veterinary Preventive Medicine - effective July 1, 1999

RESOLUTIONS IN MEMORIAM

Resolution No. 98-152

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Jack L. Beal

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 24, 1998, of Jack L. Beal, Professor Emeritus in the College of Pharmacy.

Dr. Beal was born on a farm near Harper, Kansas, July 7, 1923. He entered the University of Kansas School of Pharmacy in 1941, but like many pharmacy students of his era, Dr. Beal's education was

RESOLUTIONS IN MEMORIAM (contd)

Jack L. Beal (contd)

interrupted by World War II. He served as a medical laboratory technician in the U.S. Army Medical Corps from 1943-46, returning to the University of Kansas where he received his B.S. and M.S. degrees in pharmacy in 1948 and 1950.

That same year, Jack Beal sought opportunity for advanced study at the nascent graduate program at The Ohio State University College of Pharmacy, working under Dean Bernard V. Christensen, who served as his major advisor. His doctoral dissertation (1952), "The Effect of Selected Hormones on the Alkaloidal Yield of Datura tatula (Linne')," initiated a lifelong passion for exploring the connections between classical pharmacognosy, natural products chemistry, and biochemistry. Hired as an assistant professor at Ohio State that same year, he gradually transformed the traditional instruction in pharmacognosy to a modern series of courses. Dr. Beal embarked upon an intensive period of research, which resulted in over 120 scientific publications, directed 28 graduate students at both the master's and doctoral level, and supervised 17 postdoctoral researchers drawn to his laboratories from every corner of the globe. During his more than thirty years of active research, he isolated 175 different alkaloids in crystalline form, 80 of which were isolated for the first time.

Promoted to Associate Professor in 1958 and Professor in 1963, Dr. Beal took on administrative responsibilities as Assistant Dean under Dean Albert H. Soloway in 1978, reluctantly abandoning his beloved elective course in microscopy. He became Associate Dean for Graduate Studies and Research three years later, retiring in 1986.

Over his long career, Jack Beal served as President (1962-63) of the American Society of Pharmacognosy and a member of its Executive Committee (1972-75); Chairman of AACP's Conference of Teachers of Graduate Instruction (1967); Secretary (1965-70), Vice Chairman, Chairman-elect, and Chairman (1970-73) of the Academy of Pharmaceutical Sciences' Section of Pharmacognosy and Natural Products, and a member of the Editorial Board of the Journal of Natural Products Chemistry (Lloydia) from 1966 to 1975, serving as Editor of the Journal from 1977 to 1984. He was also honored as a National Science Foundation Faculty Fellow (1958-59); a Visiting Scientist at the University of Baghdad (Fulbright Fellow, 1961); a Fellow of the Academy of Pharmaceutical Research and Sciences (1971); an Honorary Member of the American Society of Pharmacognosy (1984); and held memberships in Rho Chi, Sigma Xi, Phi Lambda Upsilon, Kappa Psi, and Rho Pi Phi (honorary member). Until 1992, he maintained an active license as a registered pharmacist in Kansas.

In 1981, Dr. Beal organized an Alumni Society for the College's 4,000 alumni, and became a lifetime member of its Governing Board in 1987. His interest in the College of Pharmacy, its programs, and alumni earned him the College's Distinguished Alumni Award (1987) and its Vision Award (1995), the University's Centennial Service Award (1970), and Distinguished Service Award (1990), and the Alumni Association's Josephine Sitterle Failer Award (1996). In 1994, the College established the Jack L. Beal Chair in Pharmacognosy and Natural Products Chemistry in his honor.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Beal its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

John W. Berry

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 20, 1998, of John W. Berry, former chairperson and member of the Board of Trustees of The Ohio State University (1981-90).

John W. Berry was born in on July 8, 1922, in Dayton, Ohio. He graduated from Dartmouth College with a bachelor of arts degree in 1944, and while serving in the U.S. Army, he also attended the Louisiana State University, School of Engineering. In 1940, he began his career with Loren M. Berry

RESOLUTIONS IN MEMORIAM (contd)

John W. Berry (contd)

and Co., which pioneered the use of "yellow pages" for telephone directory advertising, becoming president in 1963 and chair and CEO in 1973. By 1986, when the firm was sold to BellSouth, it had grown to be the second-largest telephone directory advertising sales firm in the United States. Since 1983 he had been chairman of Berry Investments, Inc., Dayton, OH, a privately-held company that sells wholesale sporting goods and manufactures microwave motion detection devices. Mr. Berry was also chairman of a subsidiary company, AcuSport Corporation of Bellefontaine, OH.

Mr. Berry served on The Ohio State University Board of Trustees from 1981-90, and during his tenure he saw the University through its first \$1 billion budget and the 1985-90 Capital Campaign, which raised \$460 million in private gifts for University projects and programs. John Berry's support and involvement with The Ohio State University extended well beyond his appointment as a Trustee. He served as honorary co-chair of the 1995-2000 University Campaign and was a member of the National Campaign Executive Committee.

In addition to his service, John Berry was a generous benefactor to Ohio State, and in 1985 he established the Berry Chair of New Technologies in Marketing. In recognition of his support, an auditorium and an atrium in the new Fisher College of Business complex have been named for Mr. Berry.

Mr. Berry's community involvement included service on the boards of the University of Dayton, the Air Force Museum Foundation, the U.S. Business and Industrial Council, the Dayton Chamber of Commerce, United Way of Dayton, the Dayton Urban League, Society Bank of Cleveland, ITT World Directories, New York, and the Dayton Foundation. He was also past director of the Republican Finance Committee, Montgomery County, OH, and the Republican National Finance Committee, Washington, DC.

The Ohio State University presented Mr. Berry with a Distinguished Service Award in 1995, the Everett D. Reese Medal, and an honorary Doctor of Business Administration degree in 1997. He also held honorary degrees from the University of Rio Grande, the University of Dayton, and Dartmouth College.

On behalf of the University community, the Board of Trustees expresses to the family of John Berry its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Paul C. Bowers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 31, 1998, of Paul C. Bowers, Assistant Professor Emeritus in the Department of History.

Professor Bowers was born on August 22, 1934, in Charlotte, North Carolina. He received a B.A. from Duke University in 1956, a master's degree in theology from Union Theological Seminary in 1959, and a Ph.D. from Duke University in 1965. He joined the Department of History at The Ohio State University in 1963, and retired as Assistant Professor Emeritus in 1991.

Among his students, both graduate and undergraduate, Paul Bowers was known for his polished, informative, and stimulating teaching. He also endeared himself to generations of students for his wise and gentle counseling. He left a powerful impression upon the University community, the Central Ohio community, and the teaching profession.

Professor Bowers was an American historian expert in the American Revolution and the early republic. At the time of his death, he had just finished the last of a number of publications on founding figures in Ohio, the Midwest, and the Old Northwest.

RESOLUTIONS IN MEMORIAM (contd)

Paul C. Bowers (contd)

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Robert Lang

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 27, 1998, of Robert Lang, Instructor Emeritus in the Ohio State University Extension.

Mr. Lang was born February 9, 1899, in Woodsfield, Ohio. He completed his B.S. in 1924 in Agriculture at The Ohio State University.

Bob Lang began his Extension career in Ohio on July 15, 1924 as the County Extension Agent, Agriculture in Hocking County. On January 1, 1930, he became the County Extension Agent, Agriculture in Belmont County. He held this position until his retirement on July 31, 1962.

His contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state and nation.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-153

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 1998 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-154

Synopsis: The report on the receipt of gifts and the summary for April 1998 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Carter C. Kissell Professorship in Law and The Robert and Anne Hoyt Designated Professorship in Management; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1998 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-April
1996-97 Compared to 1997-98
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through April		
	<u>1996-97</u>	<u>1997-98</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 18,233,700	\$13,990,631	-23%
Alumni (From Bequests)	<u>9,250,435</u>	<u>6,893,583</u>	-26%
Alumni Total	\$ 27,484,135	\$ 20,884,214	-24%
Non-Alumni (Current Giving)	\$10,687,872	\$ 8,698,845	-19%
Non-Alumni (From Bequests)	<u>2,469,500</u>	<u>6,107,489</u>	147%
Non-Alumni Total	\$ 13,157,372	\$ 14,806,334	13%
Individual Total	\$40,641,507	\$ 35,690,548	-12% ^A
Corporations/Corp. Foundations	\$20,557,760	\$26,037,491	27% ^B
Private Foundations	\$9,321,138	\$ 9,226,312	-1%
Associations & Other Organizations	<u>\$ 3,174,717</u>	<u>\$ 2,659,458</u>	-16% ^C
Total	\$73,695,122	\$73,613,809	0%

NOTES

- A Individual giving is down 13%. During July-April last year, 349 individuals had given \$10,000 or more (\$26 million). Within this group was one estate gift of \$7 million. This year during the same period 374 individuals had given \$10,000 or more but the total is \$23.0 million.
- B Gifts of \$10,000 or more from corporations are up more than \$5.0 million over the first ten months last year.
- C Last year by this time 41 organizations or associations had given at the \$10,000 or more level (\$2.4 million). This year the total is \$1.8 million from 71 organizations or associations.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-April (contd)

1996-97 Compared to 1997-98 (contd)

GIFT RECEIPTS BY PURPOSE

<u>Change</u>	Dollars July through April		
	<u>1996-97</u>	<u>1997-98</u>	<u>%</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 10,029,098	\$ 16,580,475	65%
Faculty Support	\$ 6,575,352	\$ 8,568,563	30%
Program Support	\$ 41,966,193	\$ 27,549,118	-34%
Student Financial Aid	\$ 7,259,061	\$ 12,773,821	76%
Annual Funds-Colleges/ Departments	\$ 6,521,694	\$ 6,600,395	1%
Annual Funds-University	\$ <u>1,343,724</u>	\$ <u>1,541,437</u>	15%
Total	\$ 73,695,122	\$ 76,613,809	0%

GIFT ADDITIONS TO ENDOWMENT

<u>Change</u>	Dollars July through April		
	<u>1996-97</u>	<u>1997-98</u>	<u>%</u>
	\$31,258,659	\$29,931,005	-4%

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Frank L. Tosi Memorial Scholarship Fund (Scholarships - College of Dentistry - Provided by gifts from the Frank L. Tosi Trust).		\$50,000.00	\$50,000.00

Change in Name and Description of Named Endowed Fund

From: Richard Delaney Athletic Scholarship Fund
To: Richard L. and Altony A. Delaney Athletic Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds

The Lois M. Jones Fellowship Fund in Geological Sciences
 The Fred R. Taylor Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Professorship</u>			
The Carter C. Kissell Professorship in Law (Support for Professorship in the College of Law - Provided by a gift from Carter A. Kissell)		\$750,000.00	\$750,000.00
<u>Establishment of Designated Professorship</u>			
The Robert and Anne Hoyt Designated Professorship in Management (Support for Designated Professorship in Max M. Fisher College of Business - Provided by gifts from Robert and Anne Hoyt)		\$37,500.00	\$37,500.00
<u>Establishment of Endowed Named Funds</u>			
The Herbert J. Block Family Cancer Research Endowment Fund (Support of Cancer Research at the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute).		\$260,000.00	\$260,000.00
The Elsie Alberty Scholarship Fund in Curriculum Studies (Financial assistance for doctoral students - College of Education - Provided by gifts from the estate of Elsie Salzer Alberty)		\$243,468.19	\$243,468.19
The Judy Bunting Cheerleaders Scholarship Fund (Scholarships - Department of Athletics - Provided by an anonymous gift)		\$100,000.00	\$100,000.00
The Tobi Goldoftas Fluid Power Fund (Support of Fluid Power Technology at the Agricultural Technical Institute - Provided by gifts from The Northeast Ohio Fluid Power Educational and Charitable Foundation)		\$57,864.17	\$57,864.17
The Robert B. Horton Athletic Scholarship Fund (Scholarships - Department of Athletics - Provided by gifts from Robert B. Horton)		\$30,690.09	\$30,690.09

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds (contd)</u>			
The Paul E. Bryant Athletic Scholarship Fund (Scholarships - Department of Athletics - Provided by gifts from Paul E. Bryant)		\$30,000.00	\$30,000.00
The Lois M. Jones Endowment for Cancer Research Fellowships (Fellowships and Program Support - Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Research Institute - Provided by gifts from Lois M. Jones)		\$26,231.25	\$26,231.25
The Leggett Family Fund (Scholarships - Department of Computer and Information Sciences - Provided by gifts from Ernest and Esther Leggett and members of their family)	\$16,487.19		\$16,487.19
Total	\$16,487.19	\$1,585,753.70	\$1,602,240.89

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUND

Frank L. Tosi Memorial Scholarship Fund

The Frank L. Tosi Memorial Scholarship Fund was established June 5, 1998, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Frank L. Tosi Trust. Dr. Tosi was a 1948 graduate of the College of Dentistry and practiced in Steubenville, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students with need who may or may not be at the top of their class academically, but show great promise with the physical/technical side of dentistry, that is one who is artistic and/or creative with their hands, i.e. good crown and bridge work. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$50,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

Richard L. and Altony A. Delaney Athletic Scholarship Fund

The Richard Delaney Athletic Scholarship Fund was established September 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund by family and friends in honor and in memory of Richard L. Delaney, Ohio State Associate Athletic Director, 1970-1985, and his wife Altony A. Delaney. The name and description were changed June 5, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for undergraduates in good standing who are participating in a varsity sports program. Selection of the recipient(s) is to be made by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for the athletic program at The Ohio State University in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

Lois M. Jones Fellowship Fund in Geological Sciences

The Lois M. Jones Fellowship Fund in Geological Sciences was established March 7, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Lois M. Jones (B.S. Arts & Sciences 1955; M.S. Chemistry 1959; Ph.D. Geology 1969) of Westerville, Ohio. The fund was revised June 5, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more one-year doctoral student fellowship(s) in the Department of Geological Sciences (the Department) with equal consideration given to all eligible candidates including women, and students in the Byrd Polar Research Center. Selection of fellowship award recipients shall be based on proven academic ability and anticipated potential in the field of geological sciences, and shall be made by the Chairperson of the Department in consultation with the Chairperson of Graduate Studies Committee in the Department.

Any unused income shall be used to (1) support the summer employment of graduate students within the Department; (2) support graduate student fees and travel expenses associated with attending scientific conferences related to his/her respective research; (3) support visiting lecturer(s), as selected by the graduate students in the Department, to present program(s) of interest to the student community; or (4) returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the principal and accumulated income from this fund shall be transferred to the Lois M. Jones Endowment for Cancer

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

Lois M. Jones Fellowship Fund in Geological Sciences (contd)

Research Fellowships. If the need for this latter fund has ceased to exist or so diminished as to provide unused income, then another use for the former fund shall be designated by the Board of Trustees in consultation with the Chairperson of the Department, the Chairperson of Graduate Studies Committee in the Department, and the Dean of Mathematical & Physical Sciences in order to carry out the desire of the donor.

The Fred R. Taylor Scholarship Fund

The Fred R. Taylor Scholarship Fund was established May 7, 1976, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and associates in honor of Fred R. Taylor (B.S.Ed. '50) who distinguished himself as an outstanding teacher and coach for eighteen years. In April 1996, a major gift was added to the fund which represents proceeds from the banquet honoring the 1960 National Championship Basketball Team. The fund was revised June 5, 1998.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship cost of student athletes who are members of the men's varsity basketball team. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official who is then directly responsible for scholarships in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF PROFESSORSHIP

The Carter C. Kissell Professorship in Law

The Carter C. Kissell Professorship in Law was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Carter C. Kissell (B.A. '25, J.D. '27), of Chagrin, Falls, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a professorship in the College of Law with a preference that this fund shall support the Office of the Dean. Selection shall be made by the Office of Academic Affairs upon the recommendation of the College of Law.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF PROFESSORSHIP (contd)

The Carter C. Kissell Professorship in Law (contd)

designated by the Foundation Board as recommended by the Dean of the College of Law in order to carry out the desire of the donor.

\$750,000.00

ESTABLISHMENT OF DESIGNATED PROFESSORSHIP

The Robert and Anne Hoyt Designated Professorship in Management

The Robert and Anne Hoyt Designated Professorship in Management was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from contributions from Robert and Anne Hoyt.

The annual income shall be used to fund the teaching, research, and service activities of the Hoyt Professor. Selection shall be made by the Dean of The Max M. Fisher College with formal approval by the Provost and University Board of Trustees.

The Robert and Anne Hoyt Designated Professorship in Management will be funded for five years from Fisher College resources. This professorship will ultimately become a permanent endowed fund via proceeds from the donor's estate.

\$37,500.00

ESTABLISHMENT OF NAMED ENDOWED FUNDS

Herbert J. Block Family Cancer Research Endowment Fund

The Herbert J. Block Family Cancer Research Endowment Fund for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Herbert J. Block of Bexley, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President of Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$261,700.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Elsie Alberty Scholarship Fund in Curriculum Studies

The Elsie Alberty Scholarship Fund in Curriculum Studies was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation from the estate of Elsie Salzer Alberty (M.A. Education 1949; Ph.D. Education 1952), Professor Emeritus, College of Education. Dr. Alberty had a long and distinguished career at Ohio State and was regarded with the highest esteem by her students and colleagues.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide financial assistance to doctoral students in curriculum studies in education policy and leadership.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Education in order to carry out the desire of the donor.

\$243,468.19

Judy Bunting Cheerleaders Scholarship Fund

The Judy Bunting Cheerleaders Scholarship Fund was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous friend of the University and the cheerleader squad.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more undergraduate scholarships in the cheerleading program. The recipients must have a demonstrated record of leadership, citizenship and community service. Recipients who are drug abuse free shall be selected by the Director of Athletics in consultation with the Cheerleader Squad Advisor and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$100,000.00

Tobi Goldoftas Fluid Power Fund

The Tobi Goldoftas Fluid Power Fund was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Northeast Ohio Fluid Power Educational and Charitable Foundation.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Tobi Goldoftas Fluid Power Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Fluid Power Technology at the Agricultural Technical Institute as follows: one-half of the annual income shall be used to support emerging priorities for fluid power programs and activities and one-half of the income shall be used to award scholarships to students enrolled in the Fluid Power Technology. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. The designation of the annual income shall be made by the Director of the Agricultural Technical Institute in consultation with the Fluid Power Technology Coordinator.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$57,864.17

The Robert B. Horton Athletic Scholarship Fund

The Robert B. Horton Athletic Scholarship Fund was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert B. Horton (D.D.S. '55), of Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are members of the men's and women's varsity golf teams pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$30,960.09

The Paul E. Bryant Athletic Scholarship Fund

The Paul E. Bryant Athletic Scholarship Fund was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paul E. Bryant of Coshocton, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Paul E. Bryant Athletic Scholarship Fund (contd)

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a linebacker on the football team pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$30,000.00

Lois M. Jones Endowment for Cancer Research Fellowships

The Lois M. Jones Endowment for Cancer Research Fellowships was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lois M. Jones, (B.S. Arts & Sciences 1955; M.S. Chemistry 1959; Ph.D. Geology 1969), of Westerville, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more one or two-year doctoral student fellowship(s) in cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute (the CCC and The James, respectively) with equal consideration given to all eligible candidates including women. Selection of fellowship award recipients shall be based on proven academic ability and anticipated potential in the cancer research field, and shall be made by the Director of The James, the Director of the CCC, and the Dean of the College of Medicine and Public Health (the College) in consultation with the Vice President for Health Sciences. Existing fellow may be considered for a second award.

Any unused income shall be used to (1) support the summer employment of graduate students at the CCC-James; (2) support graduate student fees and travel expenses associated with attending scientific conferences related to his/her respective research; (3) support visiting lecturer(s), as selected by at least three graduate students as appointed by the Director of The James, the Director of the CCC and the Dean of the College, to present program(s) of interest to the student community; or (4) returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute, the Director of the Comprehensive Cancer Center, the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$26,231.25

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Leggett Family Fund

The Leggett Family Fund was established June 5, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ernest William Leggett (B.S. 1948) and Esther Wilson Leggett (B.S. 1945) of Columbus, Ohio; Mary Lohmeyer Leggett (Attended 1985); Anne Leggett McDonald (B.A. 1969) and Gerard McDonald; Robert Michael Leggett (B.S. 1972) and Susan Shuttleworth Leggett (B.A. 1972, M.B.A. 1976); Joe Allan Leggett (Attended 1970) and Trula Collins Leggett; James Randolph Leggett (B.S. 1975) and Kim Christy Leggett; Jane Leggett Burris (Attended 1975) and William L. Burris (Attended 1975); Sally Leggett McNamee (B.S. 1979) and Patrick M. McNamee (B.S. 1991); Thomas Steven Leggett (B.S. 1981); Donald Scott Leggett (B.A. 1985, M.A. 1989); Amy Leggett Ware (B.S. 1986) and Vincent Ware (B.A. 1990).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from the Leggett Family Fund will be used for the Ernest William (Bill) Leggett, Jr. (B.S. 1970; Ph.D. 1977) Scholarship. The fund will provide undergraduate scholarship(s) for third and fourth year Ohio State University students from the state of Ohio enrolled in Computer and Information Sciences carrying a 3.0 or higher grade point average. Recipients will be selected by the Department of Computer and Information Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Chair of the Department of Computer and Information Sciences in order to carry out the desire of the donors.

\$16,487.19
(Grandfathered)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 98-155

**RHODES HALL -- LABORATORY ROBOTICS
BLANKENSHIP HALL PHASE II**

Synopsis: Authorization to employ an architect/engineering firm and request construction bids for the Rhodes Hall -- Laboratory Robotics and Blankenship Hall Phase II projects is requested.

WHEREAS the University Hospitals desires to proceed with the renovation of space on the third floor of Rhodes Hall to house the Laboratory Robotics system; and

WHEREAS this Board approved proceeding with design and construction of this project at the meeting on February 6, 1998; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the project budget has been revised necessitating additional approvals; and

WHEREAS the revised total estimated project cost is \$1,225,200 and the total estimated construction cost is \$1,000,000, with funding provided by University Hospitals; and

WHEREAS the University desires to proceed with renovation of space in Blankenship Hall to house offices for Finance, Controller, Accounting, Accounts Payable, Financial Systems, Financial Training, Equipment Inventory, Indirect Costs, Internal Audit, Commencement/Official Events, and Wexner Security; and

WHEREAS the total estimated project cost is \$5,030,000 and the total estimated construction cost is \$3,500,000, with funding provided by Central University funds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Rhodes Hall – Laboratory Robotics and Blankenship Hall Phase II projects; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Rhodes Hall – Laboratory Robotics and Blankenship Hall Phase projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(Appendix LII for maps, page 961.)

ADOPTION OF THE UNIVERSITY TRANSPORTATION AND PARKING PLAN

Resolution No. 98-156

Synopsis: Adoption of the proposed University Transportation and Parking Plan is proposed.

WHEREAS the Board of Trustees recognizes that the University's transportation and parking operations and facilities are of critical importance in providing the physical environment for accomplishing the University's mission and enhancing the quality of life for students, faculty, staff, and visitors; and

WHEREAS The University's Division of Transportation and Parking Services is and should remain a self-supporting auxiliary unit charged with responsibility for fostering effective and efficient transportation on campus and the provision of parking as one key element of a balanced and multi-modal approach to campus transportation; and

WHEREAS especially over the last decade demands on transportation and parking services have greatly increased, with major new capital projects, growth in the number and types of educational and related services, and increasing needs to ensure appropriate and adequate transportation, transit, and parking services; and

WHEREAS to ensure the ability to meet these needs, the University undertook, in 1997, a comprehensive transportation and parking study, through formation of a University-wide parking advisory team, with assistance from Sasaki Associates, Inc.; and

ADOPTION OF THE UNIVERSITY TRANSPORTATION AND PARKING PLAN (contd)

WHEREAS as a result of this study various alternative recommendations were developed and reviewed through an extensive and participatory process involving faculty, staff, and student organizations and constituencies as well as through open forums; and

WHEREAS the recommended alternative developed through this University-wide consultation provides for increased transit to the University community, improved maintenance for transit and parking operations, improved safety for parking facilities, and plans for 3,000 additional structured parking spaces:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Phase 1 of the University Transportation and Parking Plan as presented, including the parking rates for 1998-99 as submitted, and directs the Office of Business and Administration and the Division of Transportation and Parking Services to proceed, consistent with established University decision-making procedures, with implementation of Phase 1 and additional planning activities provided for in the Plan; and

BE IT FURTHER RESOLVED, That, during 1998-99, the Office of Business and Administration review, through the Coordinating Council, progress in implementing Phase 1 and actions as necessary for approval of Phases 2 and 3.

(Appendix LIII for background information, page 963.)

AUTHORIZATION TO FUND THE OHIO HEALTH ALLIANCE FOR ADMINISTRATIVE SERVICES ASSOCIATED WITH MEDICARE EXTRA

Resolution No. 98-157

Synopsis: Approval for The Ohio State University to continue to participate in the OhioHealth Alliance for the purpose of offering a Medicare plan (Medicare Extra) and to fund the Alliance in the amount of \$1,125,000.00 is proposed.

WHEREAS the Board of Trustees previously determined that participation of The Ohio State University in a demonstration Medicare managed care program through membership in the OhioHealth Alliance would be advantageous for the Medical Center; and

WHEREAS The Ohio State University Board of Trustees previously authorized the expenditure of up to \$1 million from the University Hospitals funds for the purpose of implementing Medicare Extra; and

WHEREAS The Ohio State University Hospitals Board has recommended an additional \$1,125,000.00 be spent from University Hospitals funds for the purpose of supporting Medicare Extra; and

WHEREAS The Ohio State University Hospitals Board and the Board of Trustees have determined that the funds to be used to support such a managed care program will be fair consideration for the value and benefits received by the University:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to spend an additional \$1,125,000.00 from University Hospitals funds for the purpose of further implementation of Medicare Extra.

(Appendix LIV for background information, page 967.)

INTERIM BUDGET

Resolution No. 98-158

Synopsis: The authorization to make expenditures in 1998-99 is proposed.

WHEREAS having approved salary raises, the University has not yet finalized its operating budget for Fiscal Year 1998-99; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for 1998-99 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 1997-98 pending the adoption of the Current Funds Budget for 1998-99; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

**ADOPTION OF THE OHIO STATE UNIVERSITY SHARE OPTION PLAN
AND GRANT OF OPTIONS UNDER THE PLAN**

Resolution No. 98-159

Synopsis: The adoption of The Ohio State University Share Option Plan and the grant of options to William E. Kirwan are recommended.

WHEREAS The Ohio State University desires to attract and retain highly qualified and experienced employees; and

WHEREAS alternate forms of compensation are needed to attract and retain highly qualified and experienced employees; and

WHEREAS the appropriate University offices have determined that the adoption of the Plan and grant of options is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That (i) the Board of Trustees hereby adopts The Ohio State University Share Option Plan (the "Plan") and related documents in the form as filed with the Secretary of the Board of Trustees, subject to such changes in language as may be made with the advice of legal counsel; (ii) the administrator of the Plan shall be the Vice President of Finance and the Provost; and

BE IT FURTHER RESOLVED, That (i) options shall be granted on July 1, 1998 to each of the following key employees for the number of total shares set opposite each employee's name below; (ii) the exercise price of each of these options shall be the price determined in section 6 of the Plan; and (iii) the term of each of these options shall be the ten-year period beginning July 1, 1999.

<u>Name</u>		<u>Total Shares</u>
William E. Kirwan		1,000

Upon motion of Mr. Skestos, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Judge Duncan, and Ms. Longaberger.

**OSU STUDENT HEALTH INSURANCE
PLAN YEAR 1998-99**

Resolution No. 98-160

WHEREAS this Board awarded the insurance contract to Central Benefits Mutual Insurance Company following a competitive bid process, effective Autumn Quarter 1989 for an initial two (2) year term, subject to renewal thereafter; and

WHEREAS the Student Health Insurance Committee obtained the assistance and expertise of University & Professional Resources, Inc., a local insurance consulting firm; and

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the Student Health Insurance Committee of the Council on Student Affairs has recommended -- and the Council has ratified that recommendation -- that the current contract be renewed for one year at the specific rates to provide the existing benefits plus major benefit improvements to include:

- (1) Improving the prescription drug benefit under the indemnified portion of the plan to reflect no deductible or co-insurance, no pre-existing condition exclusion, addition of oral contraceptives, using a \$10 co-pay per prescription;
- (2) Expanding the prescription drug benefit at Student Health Services by covering all claims over the current \$300 maximum benefit using a \$5 co-pay per prescription and extending the oral contraceptives benefit to spouses using a \$5 co-pay per prescription;
- (3) Adding a vision care benefit that provides a comprehensive eye examination every 12 months through VSP's national network of member doctors using a \$15 co-pay and discounts on eye ware;
- (4) Reducing premium rates for all enrollment categories;

WHEREAS this plan is fully funded by student premiums and will be available on an optional basis to all registered students for the following proposed Quarterly Premium Rates:

<u>Classification</u>	<u>Current Quarterly Rates 1997-98</u>	<u>Proposed Quarterly Rates 1998-99</u>
Student	\$191	\$187 (2.09%_)
Student & Spouse	\$504	\$479 (4.96%_)
Student & Children	\$509	\$484 (4.91%_)
Student, Spouse, & Children	\$686	\$650 (5.25%_)

Appropriate rates have also been derived from the quarterly rate for students on a semester system, and for periods of continuing coverage while not registered as a student; and

WHEREAS after review of the past three years of premium distribution to Central Benefits compared to incurred claims, the Student Health Insurance Committee has recommended use of a contingent premium arrangement to help manage larger than projected Central Benefits gains:

NOW THEREFORE

BE IT RESOLVED, That Central Benefits Mutual Insurance Company be approved for renewal of the Student Health Insurance Contract effective Autumn Term 1998, for a period of one (1) academic year. The contract will provide the benefits now available under the terms of the 1997-98 contract together with the aforementioned benefit improvements; and

BE IT FURTHER RESOLVED, That since the plan has not been out to bid since 1988 that the Student Health Insurance Committee be authorized to request plan bids for the 1999-2000 plan year in accordance with established University procedures. Bidding the plan will ensure that plan rates are competitive in the insurance market and appropriate to our history of claims experience.

**OSU STUDENT HEALTH INSURANCE
PLAN YEAR 1998-99 (contd)**

Upon motion of Judge Duncan, seconded by Mr. Slane, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Celeste, Colley, Patterson, Sofia, and Slane, and Judge Duncan, and Ms. Longaberger, and an abstention by Mr. Skestos.

(See Appendix LV for background information, page 969.)

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EASEMENTS

Resolution No. 98-161

THE OHIO EDISON COMPANY
MARION CAMPUS, MARION, OHIO;
COLUMBUS AND SOUTHERN ELECTRIC COMPANY
2160 WEST CASE ROAD;
OHIO BELL TELEPHONE COMPANY
MOLLY CAREN AGRICULTURAL CENTER; and
MARION COUNTY COMMISSIONERS
MARION CAMPUS, MARION, OHIO

Synopsis: Authorization to grant four easements across University property is proposed.

WHEREAS the Ohio Edison Company has requested a 25-year renewal easement consisting of a strip of land ten feet in width for a 12 KV transmission line and for a primary tap to serve University buildings on the Marion Campus; and

WHEREAS the electric service will benefit the University; and

WHEREAS the Columbus and Southern Ohio Electric Company has requested a 25-year renewal easement consisting of a strip of land ten feet in width for electric power lines to serve University buildings at Don Scott Field; and

WHEREAS this easement will serve University property; and

WHEREAS the Ohio Bell Telephone Company has requested a 25-year easement consisting of a strip of land five feet in width and 8,662± feet in length to install an underground fiber optic cable along State Route 38 at Arbuckle Road at the Molly Caren Agricultural Center; and

WHEREAS this easement will serve University property and private property; and

WHEREAS the Ohio Bell Telephone Company will compensate the University with a lump sum payment of \$500.00 in consideration of the granting of this easement; and

WHEREAS the Marion County Commissioners have requested a 25-year renewal easement consisting of a strip of land 1,347 feet in length and 20 feet in width for the purpose of installing and maintaining a 30-inch storm sewer; and

WHEREAS this easement will benefit the University; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

EASEMENTS (contd)

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his/her statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

Upon motion of Mr. Slane, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution with seven affirmative votes, cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger, and an abstention by Judge Duncan.

(See Appendix LVI for maps, page 979.)

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FOUNDATION BOARD REPORT

Ms. Longaberger:

On behalf of my colleagues, Mr. Brennan and Mr. Sofia, who serve with me on the Foundation Board, I would like to briefly report on the May meeting of The Ohio State University Foundation Board of Directors. We have three items of significance to report today.

First, we have established an Advisory Council -- and a description of the Council is in your notebooks immediately preceding Tab 1 -- to recognize the contributions of former directors and also provide them with the opportunity for their continued involvement in an advisory capacity. They will be invited back to the campus once a year. Our two newly approved emeritus board members are Mr. Richard Leet and Mr. Edwin Dodd. They are the first two members of the Advisory Council.

The second item is the committee structure. The list of members of the various committees of the Foundation Board is in your notebook, once again, immediately preceding Tab 1. We are very fortunate to have the continuing involvement of John G. McCoy, Frank Wobst, and Dave Sharrock, on the Investments Committee for the Board of Trustees.

And finally, we have some new board members. The most recent addition to the Board of Directors of the Foundation are: Vincent T. Aveni, of Cleveland, Ohio, James D. Klingbeil, of San Francisco, California, Thomas A. Mann, of Chagrin Falls, Ohio, Patricia Duke Robinson, of Troy, Ohio, and John M. Shepherd, of Cincinnati, Ohio. Please note that there are biographical sketches of each of these new members, once again, immediately preceding Tab 1 in your notebook.

That concludes my report, Mr. Chairman.

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STUDENT GOVERNMENT REPORTS

Mr. Josh Mandel:

I have already had the opportunity to talk with many of you, so I look forward to expanding our interactions in the coming year. This past month within USG has been one of transition. As the officials took the oath of office on May 20, we have been working steadfast to appoint people to our cabinet and also to University committees.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

USG coordinated a racial issues program in the Hale Black Cultural Center in cooperation with the Office of Human Resources. This program brought students, faculty, staff, and administrators together to discuss the pressing diversity issues of the University and what direction Ohio State should be heading.

Also, members of USG participated in the Mortar Board Senior Honors Society's Community Roots Project by revitalizing a plot of land in the University district at the corner of Sixteenth Avenue and Waldeck.

USG is now working with representatives from the Office of Business Management and Transportation and Parking Services, regarding the fate of bus services considering the potential new parking plan. Among our recommendations were that buses run counter circular routes and that Transportation and Parking be more active in transporting students to University, athletic, and entertainment events.

Members of USG teamed up with staff at the Student Wellness Center to conduct a faculty-student relations program, at which participants discussed alcohol consumption on Ohio State's campus and what role faculty and staff should play in this regard.

The annual African-American Heritage Festival was held on May 16, at which USG members were marshals. Throughout the year, USG members have been meeting with representatives from the Ohio State Police, Columbus Police, and the NAACP in order to open communications and better plan for such large events.

USG members have also been meeting with Ms. Rofagha, to help coordinate a Council of Student Organization Presidents. This Council will be chaired by Vice President Williams, with contributions from Don Stenta, the director of Student Organization Services. The Council hopefully will be convened near the beginning of Autumn Quarter.

We also have begun an initiative to establish food services on campus west of the Olentangy River. With approximately 3,200 students and 870 faculty and staff on the agricultural campus every day, USG feels that there should be food services available to members of the University community working and studying there. Therefore, we have begun talking with Vice President Moser and Tim Keegstra, who coordinates food services within the dining commons, on this matter.

We have also been working to expand our relationship with the Office of University Development and will be working with John Iverson, from Student Affairs Development, to help develop the USG alumni and also develop initiatives within Student Affairs.

The Undergraduate Student Government is dedicated to increasing its contribution to the momentum of the University and we look forward to working with the Board of Trustees and the entire community in the coming year. We would also like to thank those people in the past year who have supported us.

The Council of Graduate Students is organizing a trip to Washington, DC, in just a few weeks. Graduate, professional, and undergraduate students will travel to Capitol Hill to meet with Ohio legislators. Their discussions will surround the reauthorization of the Higher Education Act, as a part of the National Association of Graduate and Professional Students Lobby Day. We are delighted that new Student Trustee Allyson Lowe is joining us in this effort.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

On June 30, CSG will say goodbye to their staff assistant of 21 years, Patricia Nichols, who is retiring. They would like to thank Pat for her many years of hard work and dedication. Plans are underway for her retirement party.

The Interprofessional Council is planning its summer conference for its officers, members of its senate, and the judiciary committee. The conference will be held on August 15.

They are also pleased to announce that they will be joining the National Association of Graduate and Professional Students in sending representatives to Washington with CGS. And, finally, they are hoping to be moving to a new office sometime soon.

Thank you very much. Are there any questions?

Mr. Celeste:

Josh, thank you very much. We look forward to working with you this next year and can see that the transition hasn't slipped a beat. We appreciate the work.

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UPDATE ON THE ENROLLMENT MANAGEMENT REPORT

Ms. Longaberger:

Earlier this morning, the Student Affairs Committee heard a report on the enrollment management issues presented jointly by the Offices of Academic Affairs and Student Affairs. Ohio State has, in recent years, made a vigorous commitment to attracting students who are well able to take advantage of all of the strengths of this comprehensive and excellent research University, and systematic recruitment efforts have been bringing in an even stronger freshman class. At this time, all indications are that next year's class will, once again, be the strongest ever entering Ohio State.

In order to serve all of our students well, it is important that we continue to enhance our academic programs, as well as our support services, so that we maintain an appropriate and ever-improving balance between the quality of our student body and the quality of the experience that they receive. The University does keep careful track of student persistence and graduation rates, and has been developing programs to enhance and improve both of those.

For the next year, some of those important initiatives include: completing the computer wiring of all of the residence halls, the establishment of a collection of living-learning communities here on campus, the development of an inter-connected series of programs around the theme of student leadership, and continued enhancement of academic advising. The Committee on Student Affairs will be in a position to report more fully on these projects at a meeting of the full Board, probably in the fall.

I would also like to take time to acknowledge Kermit Hall, David Williams, and Martha Garland, for their leadership in working on this mission-critical project, we appreciate it greatly.

That concludes my report, Mr. Chairman.

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**PRESENTATION OF THE DISTINGUISHED UNIVERSITY
PROFESSORS AWARDS**

Mr. Celeste:

We now have the pleasure of bestowing our University's highest honor, the 1998 Distinguished University Professor Award to two of our outstanding faculty members.

Dr. Ray will introduce our honorees in just a minute, but first, let me ask the families of Professors Au and Petty to stand and be recognized. We know that your support helped make this award possible and we want to thank you for all that you did.

And now, Dr. Ray, will you please introduce the 1998 Distinguished University Professors.

Dr. Edward Ray: [video presentation]

Thank you, Mr. Chairman. Before we begin, I would like to mention the names of the selection committee members and acknowledge their fine efforts: Deborah Merritt, professor in the College of Law; Larry Brown, a 1996 Distinguished University Professor and the chair of the Department of Geography; Bruce Bursten, a 1997 Distinguished University Professor in the Department of Chemistry; L.S. Fann, a 1996 Distinguished University Professor and chair of the Department of Chemical Engineering; and Brian Joseph, professor in the Department of Linguistics.

Now for this year's recipients -- Professor Jessie Lai-Sim Au is a professor of pharmacy, medicine, and biomedical engineering. She holds two doctorates, one in pharmaceuticals and one in clinical pharmacy, and is internationally recognized for her exceptional accomplishments in pharmaceutical and cancer research. Her extraordinary breadth of interest in training in both clinical and basic sciences have allowed Professor Au to excel in the difficult task of transforming her laboratory discoveries into clinical applications.

She has published more than 200 papers and abstracts that span a wide range of problems in cancer therapy and her work has provided a breakthrough in understanding the principles that govern regional cancer therapy. Professor Au's research has been recognized with a Research Career Development Award and a Merit Award from the National Institutes of Health, The Ohio State University's Distinguished Scholar Award, and appointment to the Dorothy M. Davis Chair in Cancer Research.

Professor Au is a dedicated and inspiring teacher both in the classroom and in the laboratory. Students have said that her guidance and encouragement have helped them accomplish more than they thought they could possibly achieve.

Professor Au also has a distinguished record of service to The Ohio State University and to her profession. She has been a major service contributor to Ohio State's Comprehensive Cancer Center since her arrival at the University in 1983, and served as the Center's deputy director from 1994 to 1997. She has served on numerous University committees, including the Provost's Advisory Committee, and has served on several National Institutes of Health advisory committees and study sections, as well as on many national advisory councils on cancer research.

Professor Au it is with great pride that we name you an Ohio State University Distinguished University Professor.

Our second recipient is Professor Richard E. Petty, chair of the Department of Psychology. He is a leader in the field of social psychology and perhaps best known for having developed the most widely accepted theory of how processes of

**PRESENTATION OF THE DISTINGUISHED UNIVERSITY
PROFESSORS AWARDS (contd)**

Dr. Ray: (contd)

persuasion succeed in shaping and changing attitudes. The Elaboration Likelihood Model of Persuasion has set the pace for research in this area for the past decade.

Professor Petty has been a principle investigator for grants from the National Science Foundation and the National Institute of Mental Health. He has authored, co-authored or edited seven books, and published more than 150 articles and book chapters. Professor Petty has proven himself to be a dedicated teacher and mentor, and his graduate students have excelled professionally under his tutelage.

Professor Petty is a fellow in four American Psychological Association Divisions: personality and social psychology, consumer psychology, health psychology, and general psychology; and is a fellow of the American Association for the Advancement of Science. He is also a recipient of The Ohio State University Distinguished Scholar Award.

Professor Petty has served the discipline in several leadership roles, including the editorship or editorial board membership of the four top journals in social and general psychology. He also has been an advisor to the National Academy of Sciences, the National Science Foundation, the National Institutes of Health and other federal agencies on matters of national public policy.

Rich, it is with great pride that we name you an Ohio State Distinguished University Professor.

[Video Presentation.]

Mr. Chairman, before we proceed, I would like to thank David Hoover, from University Communications, and Kirsten Brackney, from the Office of Academic Affairs, for their help in putting the video together.

I would now like to invite each of the honorees to share with you their experiences as faculty here at Ohio State, particularly about institutional support for faculty excellence. We will hear from both of our honorees first and then perhaps the Board will have some questions or comments. Jessie, would you like to start us off?

Dr. Jessie Au:

First, thank you for giving us this opportunity to talk to you. We were asked to look at two questions: 1) What is the one thing that Ohio State is doing right to promote excellence at the University? and 2) What is the one thing that can be improved on? So I will start with the first question.

I have been here 15 years, so I basically have spent my entire academic career here. I came in as an assistant professor and, of course, being here today I think that I can provide some historical perspective as to where things are. Prior to coming to Ohio State, I spent seven years at the University of California at San Francisco, where I obtained both of my doctorates. UCSF is one of the most renowned universities in the world. So I think that is a good way to compare and to see what are truly excellent and outstanding universities.

When I first came here -- and I do notice a difference, so I'm telling you the good news already -- there was really a major difference in culture. Coming from UCSF, where excellence is really expected, celebrated, and recognized -- in fact, I think the faculty all recognize that -- if you do not achieve excellence, you will not get respect

**PRESENTATION OF THE DISTINGUISHED UNIVERSITY
PROFESSORS AWARDS (contd)**

Dr. Au: (contd)

from your peers. When I came here 15 years ago, the culture was very different at OSU. It was noticeable to me because I came from a different environment and that is that OSU is a land-grant university. We have a mission for teaching and educating the Ohio public and so forth.

I have noticed much change in the last 5-7 years. I am sure that the seed had been planted earlier, and I attribute this change to the visionary and daring leadership that dared to say we believe in excellence, we promote excellence, and we put resources into promoting excellence. It is so natural to expect that. But, again, seeing the two different cultures, I now understand that it takes a lot of courage to change culture, and I see that happening now.

I do see that OSU is more and more on the map. We hear people talking about OSU. I believe that we will move to being a first tier school and that is my wish. I hope that I can see that in my professional career at OSU.

Having said that, how does one get there? In my opinion -- of course, money doesn't solve all problems -- there are opportunities at OSU that can benefit from having more resources. Here, again, we need leadership that is there to make those decisions for selective investment. We cannot be excellent in all of the programs that we have because it is not possible. However, we can choose programs that are either eminent now or preeminent and invest in those and bring them to national prominence, and I hope that the rest will follow.

Again, this is a cultural issue. It is not so much a dollar issue. If you put money in all of the programs that we have, then you again have this land-grant mentality. But if you select and say, "This is what we expect," and "This is what we celebrate," as you are doing today by recognizing us as Distinguished Professors, you are basically making a statement that excellence is expected and celebrated. I keep jawing on this because I think that it is not a small matter and I borrow that from my own personal experience.

It is not always easy for a leadership to come out and say, "We do promote that." I think Dean John Cassady has done an outstanding job in providing me with the resources that I need so that I can do my work and be here today. So that is the message that I hope to get across. There is one thing that I think the University has done right in the last so many years and that is starting to change the culture and putting us on the map.

In terms of what I think we can improve upon, there is one thing that troubles me and that is for a number of years now there has been this sentiment about pitting teaching against research. To me it's a real myth because I don't understand why the issue even comes up. Discovering new knowledge and disseminating new knowledge to me is a process in one. I don't see them as being separated.

On top of that, I had the opportunity to work with my teenage daughter in looking for a college for her. At first, she wanted to leave home and go somewhere else, so Ohio State is not in her thinking right now. But I know all of the rankings of the schools at this moment, and that is what I am saying. When I look at the top 25 schools in the country -- this is in the *USA News Report* that we all read -- all of those are major research universities. They are not known for their teaching. But if you look at all of the names on there, they are all high-powered research universities that have done well and have discovered a lot of new knowledge that has helped society to move forward.

**PRESENTATION OF THE DISTINGUISHED UNIVERSITY
PROFESSORS AWARDS (contd)**

Dr. Au: (contd)

In my opinion, a good researcher is always a good teacher as well. What you have is basically selecting out people who are logical thinkers and also the personal trait of people who want to excel, and in that regard, they will do well regardless of whether it is research or teaching. So I really think that is an aspect.

I understand that as a public university we have a constituency that we need to answer to. However, if we wish to move to the first tier, we need to look at the ingredient for success and in my opinion it is all research-related. Discovery of new knowledge is considered a lot more important for the rankings and so forth. So, I would just like to point out that I hope the excellence in research doesn't mean that we have to feel guilty about not doing as much teaching as some of the other community colleges.

Thank you for your attention.

Dr. Richard Petty:

I am also delighted to be here this morning to be able to say a few words to the Board. As Jessie said, we were asked to talk a few minutes about the things that Ohio State is doing right in terms of its pursuit of excellence and things that it might be doing to hinder excellence.

First, what are we doing to facilitate excellence? I think one of the most important things that we do is that we continue to talk about excellence and we keep excellence on the front page -- so to speak. The fact that the Trustees clearly care about excellence and they care about hiring people -- even at the very highest levels, such as the next University president who cares about excellence -- is extremely important to the morale of the faculty and the students. So I think that talk and news stories about Ohio State pursuing excellence are really important. But, of course, if all there was was talk, we really wouldn't get very far.

The second thing that I like that the University does is that, at least on some occasions, it puts its money right where its mouth is, in terms of its pursuit of excellence. The Selective Investment Program -- that Jessie has already mentioned -- is a good example of this. As you know, Dick Sisson is a champion of this program.

There are a number of features of this program, but the hallmark is that it is an open University competition for resources to allow different units to pursue excellence. It is the kind of program that can really make a difference by encouraging units to think about excellence, how to achieve excellence, and then rewarding those units that have good plans for doing so.

There are other excellent University programs that help pursue excellence. Many of them relate to the recruitment and retention of both undergraduate and graduate students such as the University Fellowship Program, a very important program.

What are some of the frustrations in achieving excellence? My own personal frustration has to do with the fact that many in the public, and perhaps some within the University itself, fail to appreciate the linkage between the quality of our graduate programs and the quality of our undergraduate programs, or the quality of our research programs and the quality of our instructional programs.

For example, the benefits of attracting the very best graduate students are many.

**PRESENTATION OF THE DISTINGUISHED UNIVERSITY
PROFESSORS AWARDS (contd)**

Dr. Petty: (contd)

They range from well-appreciated ones, such as assisting faculty and conducting the highest quality research, to the less-appreciated one of enhancing the quality of the undergraduate experience. It seems that often in the media it is portrayed that when graduate students are engaged in instruction or interaction with undergraduates, quality suffers. But this depends, of course, in part at least, on the quality of the graduate programs and the quality of the graduate students who are in them.

Let me give you an example from the Social Psychology Program at Ohio State. This program is a fantastic graduate program. Every year the top graduating Ph.D. students in our program go on to become professors at some of the nation's best institutions. This year, for example, our top student was hired by Princeton to join their faculty, last year it was Northwestern, the year before this it was Yale, and so forth. This means, that in one academic year, these graduate students at Ohio State are teaching undergraduates at Ohio State and a few months later they are faculty members at Yale, Princeton, Northwestern, and places like that teaching undergraduates. They, are who are paying far more for their education, than is the case here.

I picked these institutions as examples because they are famous for selecting faculty who are not only top researchers, but also who are dedicated to the undergraduate teaching mission. So these examples imply that the quality of our graduate programs have direct implications for the quality of our undergraduate programs as well.

As a second frustration, let me say something briefly about our current budget process. As you know, budgets for units are set largely based on precedent with some increment or decrease over time. This means that if my department does a great job of attracting majors or doing some innovative instruction, there are really no direct or immediate implications for our budget. So over time, things can get out of balance. In general, I favor the current attempt on the part of Ed Ray and Bill Shkurti to rebase budgets at the University for units based on the quantity of what they do and the centrality of what they do to the University mission. I think all three of these criteria can be built into the budgeting system.

This suggests that just as there are selective investments, a very important program at the University, there is also a need for selective deinvestment. Right now, selective investment is paid for with a tax that is applied equally to all units on the campus. The tax should be selective so that the University can downsize in areas that do not meet the criteria of doing things that are important to the University. We have to make choices, as Jessie has already said. These choices are difficult, but if we are going to move to the next level, we need to make them.

Let me close by saying that I have 2 two-year old daughters. In sixteen years, if we are lucky, they will be ready for college -- at least I hope that they will be ready for college. When they are, it will be great if Ohio State has moved into the top echelon of public universities in the country. I think it's quite possible that if the correct choices are made, we can do this. Thank you.

Mr. Celeste:

Drs. Au and Petty, we thank you both for sharing your thoughts with us. We applaud you for your achievement and we find your examples to be another shining star in the constellation of excellence here at The Ohio State University. We appreciate it.

**PRESENTATION OF THE DISTINGUISHED UNIVERSITY
PROFESSORS AWARDS (contd)**

Mr. Celeste: (contd)

Do any other members of the Board have questions? Thank you very much. I would remind the members of the Board that there will be a luncheon in honor of Drs. Au and Petty after the Board meeting.

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PRESENTATION ON TUITION INCREASE

Mr. William Shkurti:

This issue has had quite a bit of extensive discussion on the campus, as a whole, and also in the Fiscal Affairs Committee this morning, so I will briefly summarize the reasons behind the resolution in five points.

Point one -- we have had testimony to that this morning -- is that OSU is an excellent value to Ohio's taxpayers, but it is not as well funded as its competitors. For example, if you would compare us with similar institutions nationally, our in-state undergraduate tuition averages less than \$364 per FTE student. If you compare us with public institutions, the difference is \$283 per student. That may not sound like a lot, but if you multiply it times 50,000 students, even in an institution of this size, that gets into a lot of money.

Let me also compare us with some other fine institutions in Ohio. For example, our annual resident undergraduate tuition is \$600 less than Ohio University, \$700 less than the University of Cincinnati, \$800 less than Kent State University, and \$1,800 less than Miami.

We are not proposing to raise tuition to the levels of Miami or any of these other institutions, but -- and this is my second point -- our students expect and deserve the same or better level of service as students in those institutions and elsewhere. We have heard from our students, and I think justifiably so, that we need to provide opportunities for them to interact with more of our finest faculty of the caliber of the people that we saw this morning, that we need to do more on academic advising, that we need to provide them with more opportunities to park their cars, and so forth.

Which leads to the third point that the combination of increased student fees, proposed this morning, and state support that has been given to us by the State legislature, will allow OSU to continue to make significant improvements in the quality of services to our students in Fiscal Year 1999. This would include such things as: bringing more faculty to the campus for both research and teaching; increasing scholarships, so that students who are on scholarships will be held harmless from the fee increases that we are proposing; to raise wages of student workers, so that those students who are working will have an opportunity to receive increased income for their work; to extend wiring to all of the residence halls where 85 percent of our freshmen live, so that they will have the opportunity to have access to the University's computer network; and to increase academic advising, so that our students can graduate more quickly and have some assistance in working through courses, and so forth.

That leads to the fourth point that the money has to come from somewhere. So the increased cost of all tuition and fees, to a resident undergraduate on the main campus for next year, will be \$401 if the proposal before you today is approved. That is about \$2 per day for a 10-week quarter. That is not an insignificant amount of money, but I think that it is an amount of money that will reap rewards for our

PRESENTATION ON TUITION INCREASE (contd)

Mr. Shkurti: (contd)

students over and over again -- not only while they are here, but in terms of the value of the degree they take with them from Ohio State University. That will be with them for the rest of their working lives.

And that leads to the fifth point, that although we are focusing on one year, in this particular case, in terms of what tuition and fees will be for the fall, that OSU's commitment to better serve its students and the people of Ohio is a long-term commitment that we will follow through for a number of years to continue to make this the excellent institution that we all know it can be and has already started to be.

So, Mr. Chairman, we recommend then the tuition and fees package included in the Board resolution for approval today and under State law, it will take a second vote at the July meeting. It will hopefully then be in effect for the 1998-1999 school year.

Mr. Celeste:

Thank you very much. Are there any questions?

1998-99 TUITION INCREASE

Resolution No. 98-162

Synopsis: The first phase of FY 1998-99 Tuition increases is being submitted for adoption.

WHEREAS it is the University's intent to ultimately increase the combined FY 1998-99 General and Instructional Fees for in-state undergraduates by 6.0 percent; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS a separate resolution will be presented at the July meeting to achieve the full 6.0 percent increase in General and Instructional Fees for in-state undergraduates:

NOW THEREFORE

BE IT RESOLVED, That General and Instructional Fees be increased by 4 percent for in-state undergraduates for FY 1998-99 pending a second vote at the July meeting to increase these fees by 6.0 percent.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Sofia, and Slane, and Judge Duncan, and Ms. Longaberger.

(See Appendix LVII for background information, page 983.)

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June 5, 1998 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, July 10, 1998, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Theodore S. Celeste
Chairman